NJIUA

New Jersey Insurance Underwriting Association 2017 Annual Report



The 49th Annual Report



2017 Annual Report

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www.njiua.org

2017 ANNUAL REPORT

Message from the Chair and President

2017 Financial Results

The financial results for the Association in 2017 were excellent and for the second consecutive year, the Association attained an underwriting and overall net gain. The most important contributing factors for the result were the lower than expected adjustments made to the Pension Plan and Post-Retirement Medical Plan, the lack of catastrophic events and the improvement in both the number of large losses and the severity of those losses in 2017 versus 2016. The combined ratio improved by 21 points over last year's 97% to end the year at 75.9%. Throughout the year the Association posted net gains in every quarter, ending 2017 with an underwriting gain of \$2,430,792 and other income of \$169,656 for an overall net gain of \$2,600,448.

Written premium declined by 10.1% or \$972,000 from prior year to end 2017 at \$8,645,921. Earned premium was \$9,178,533 down \$763,498 or 7.7% from 2016. Although written and earned premiums have been declining over the past several years, the rate of decline seen in 2017 was the highest it has ever been. New business applications and renewals for residential and commercial properties are down again from prior year. Policies in force decreased by 1,316 or almost 10% to 12,177 compared to 13,493 the year before. This decline continues to support the evidence of a very open and competitive property marketplace for residential and commercial business in New Jersey.

Underwriting expenses were slightly better than prior year finishing the year at \$3,587,575 or 2.4% better than \$3,675,121 for the comparable time period. The expense ratio at 41.5% was slightly worse by 3.3% compared to last year's 38.2%. The change was largely due to the aforementioned 10% decrease in written premium.

There were 127 or 26% fewer claims reported in 2017 over prior year going from 491 in 2016 to 364 at the end of December 2017. For the most part the milder weather and lack of any major catastrophic events led to the reduction in newly reported claims. The Association ended the year with 39 open claims and only one claim in litigation. At the same time claims and claims expenses incurred went from \$5,840,728 in 2016 to \$3,160,166 in 2017, a 46% improvement. The reduction in the number of large losses had a major impact on the overall improvement in the claims area.

It is also worth noting the New Jersey Department of Banking and Insurance completed a financial examination of the Association in March 2017 for the five year period from December 2010 through December 2015. There were no deficiencies noted and the outcome was a clean audit.

The Association's results in 2017 were very good. A combination of lower claim counts due to favorable weather and lower expenses had a significant impact on the gains achieved at year end.

2017 Initiatives

After almost 40 years in our current location the Association will be relocating to a new office building just a few blocks north at 570 Broad Street. As our book of business continues to decline, it became apparent our office space was not cost effective at the current terms. Efforts to re-negotiate the expiring lease with more favorable terms in regard to smaller space and a reduction in rent to reflect current market trends did not materialize. Therefore, a major initiative for 2017 was the identification and procurement of adequate office space that would serve the needs of the Association for future years at a reduced cost and all the planning associated with an office move. After visiting many potential locations in the Newark downtown area I am happy to report a new lease was signed in November 2017 with a move in date in the latter part of May 2018. The monthly expenses will be approximately half of what they are now.

Intermediary Guy Carpenter completed their review of the Association's catastrophe exposure in July. The results reviewed by the Underwriting Committee and shared with the Board members indicated the exposure to a catastrophic event continued to decline in proportion to the decline in policy count.

The annual review by Verisk Analytics' ISO actuarial services unit to determine rate adequacy levels was completed in August. Based on the results from that review, the Association's rates were deemed adequate and the Board of Directors agreed no rate action was required in 2017.

In June, having no open claims to review, the financial department in compliance with our Plan of Operation, closed out policy year 2014. The final reconciliation reviewed by the Finance and Audit Committee and presented to the Board of Directors indicated a small deficit of \$225,000. Based on the Association's overall financial condition, the Board of Directors decided to defer any assessment to member companies in 2017.

Building upon a dialogue with AIPSO that started in the latter part of 2016, we began a business relationship with them in 2017. After several meetings with their technical staff, AIPSO was instrumental with assisting our IT Department with upgrading our website portal. In addition, AIPSO became the Association's remote disaster recovery partner during the year that concluded with a successful disaster recovery test in October.

Other important projects undertaken in 2017 included security platform upgrades for software programs used in underwriting and the financial departments.

We wish to extend our sincere appreciation to the staff and managers for their continued support, effort and dedication to making the Association a well-run organization that provides excellent customer experiences in all departments.

We express our sincere appreciation to the Department of Banking and Insurance Acting Commissioner, Marlene Caride, Director Peter Hartt, Assistant Commissioner of Property and Casualty Insurance, Carl Sornson, Department of Insurance representative Mark Nussenfeld and others at the Department of Banking and Insurance for their support and guidance. We extend our thanks to legal counsel, Hugh Francis for his contributions throughout the year. Special recognition goes to all members of the Board of Directors, Chair Michael Petersen, Vice Chair Brian Connors and Committee Chairs Susan Erney-Gleason, Vince Noggle, and Tim Cronin for their efforts on our business activities.

Michael Petersen

Chair, Board of Directors, NJIUA

Steven Mutterperl

President

Financial Highlights

Year Ending December 31, (Unaudited)

| | (Unaudited) | |
|-------------------------|-------------|-------------|
| | 2017 | 2016 |
| PREMIUM WRITTEN | \$8,645,921 | \$9,617,729 |
| PREMIUMS EARNED | 9,178,533 | 9,942,031 |
| LOSSES INCURRED | 2,455,392 | 4,890,606 |
| CLAIM EXPENSES INCURRED | 704,774 | 950,122 |
| EXPENSES INCURRED | 3,587,575 | 3,675,121 |
| UNDERWRITING GAIN | 2,430,792 | 426,182 |
| ADD NET INVESTMENT GAIN | 152,348 | 116,601 |
| TOTAL OTHER INCOME | 17,308 | 31,109 |
| NET OPERATING GAIN | \$2,600,448 | \$573,892 |
| | | |
| LOSS RATIO | 34.43% | 58.75% |
| EXPENSE RATIO | 41.49% | 38.21% |
| COMBINED RATIO | 75.92% | 96.96% |

Statements of Admitted Assets, Liabilities and Members' Equity - Statutory Basis

| | (U n a u d i t e d) | |
|---------------------------------------|-----------------------|--------------|
| | 2017 | 2016 |
| Admitted assets | | |
| Cash and invested assets: | | |
| Bonds | \$1,193,777 | \$1,142,717 |
| Equity securities | 1,110,216 | 1,062,841 |
| Cash and short-term investments | 10,166,765 | 9,807,483 |
| Total cash and invested assets | 12,470,758 12,013,04 | 12,013,041 |
| Accrued investment income | 38,132 | 27,591 |
| EDP equipment | 20,825 | 38,495 |
| Premiums receivable | 124,498 | 140,140 |
| Total admitted assets | \$12,654,213 | \$12,219,267 |
| Liabilities and members' equity | | |
| Liabilities: | | |
| Unpaid losses | \$1,496,317 | \$1,507,408 |
| Unpaid loss adjustment expenses | 310,654 | 323,281 |
| Unearned premiums | 4,327,700 | 4,860,312 |
| Advance premiums | 237,034 286,93 | |
| Amounts held for others | 127,574 | 202,043 |
| Accrued expenses | 60,810 | 194,956 |
| Other liabilities | 105,590 | 118,996 |
| Claim checks payable | 495 | 6,400 |
| Premium taxes and filing fees payable | $126,\!554$ | 35,222 |
| Postretirement benefits | 1,050,047 | 1,937,229 |
| Defined pension plan benefits | 991,695 | 1,530,164 |
| Payable for securities | <u> </u> | 6,754 |
| Total liabilities | \$8,834,470 | \$11,009,703 |
| Members' equity | 3,819,743 | 1,209,564 |
| Total liabilities and members' equity | \$12,654,213 | \$12,219,267 |

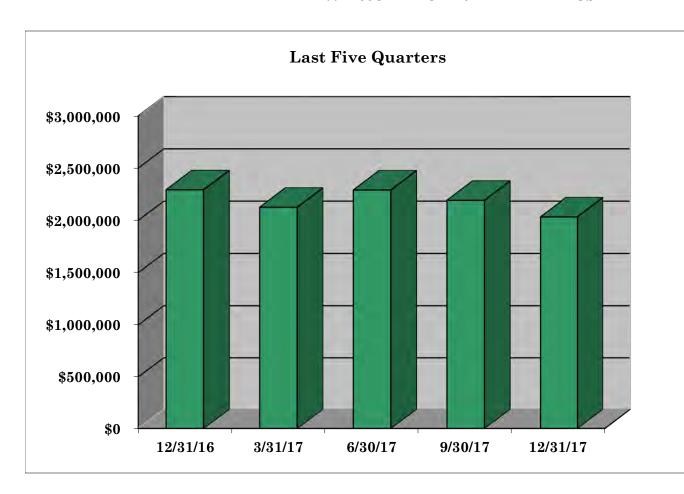
6 Balance Sheet

Statements of Operations and Changes in Members' Equity - Statutory Basis

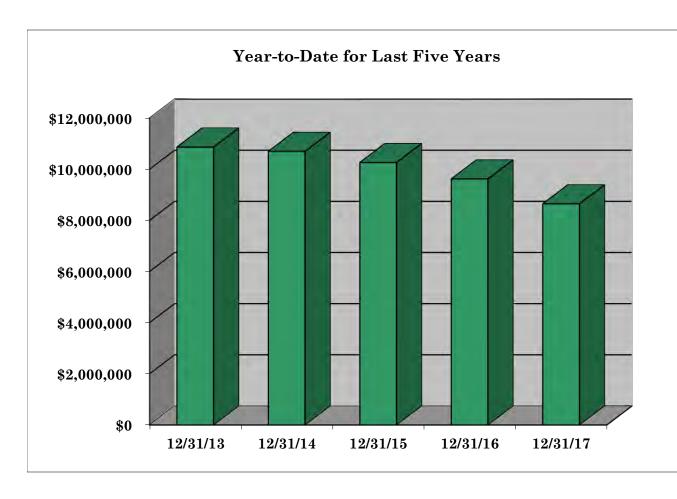
Twelve Months Ending December 31,

| | (U n a u d i t e d) | |
|--|-----------------------|-------------|
| | 2017 | 2016 |
| Underwriting income: | | |
| Net premiums written | \$8,645,921 | \$9,617,729 |
| Change in unearned premiums | 532,612 | 324,302 |
| Total underwriting income | 9,178,533 | 9,942,031 |
| Underwriting expenses: | | |
| Losses incurred | 2,455,392 | 4,890,606 |
| LAE incurred | 704,774 | 950,122 |
| Commissions | 713,987 | 805,206 |
| Other underwriting expenses | 2,812,005 | 2,825,036 |
| Premium taxes and filing fees | 61,583 | 44,879 |
| Total underwriting expenses | 6,747,741 | 9,515,849 |
| Net underwriting gain | 2,430,792 | 426,182 |
| Other income | 17,308 | 31,109 |
| Net investment income | 152,348 | 116,601 |
| Net gain | 2,600,448 | 573,892 |
| Members' equity at beginning of year | 1,209,564 | 561,455 |
| Member assessment | - | - |
| Change in nonadmitted assets | (14,370) | 63,775 |
| Change in net unrealized capital gains | 24,101_ | 10,442 |
| Members' equity at end of year | \$3,819,743 | \$1,209,564 |

Written Premium - All Lines



| Quarter Ending | | | |
|-----------------------|-------------|--|--|
| 12/31/16 | \$2,293,724 | | |
| 3/31/17 | 2,126,942 | | |
| 6/30/17 | 2,291,419 | | |
| 9/30/17 | 2,193,368 | | |
| 12/31/17 | \$2 034 192 | | |

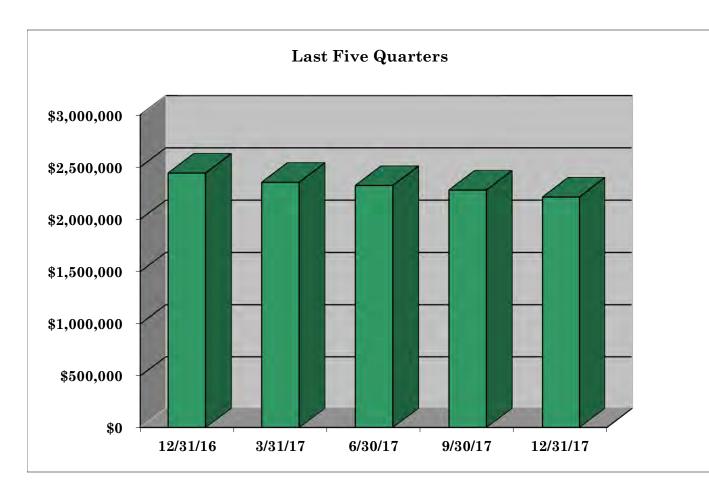


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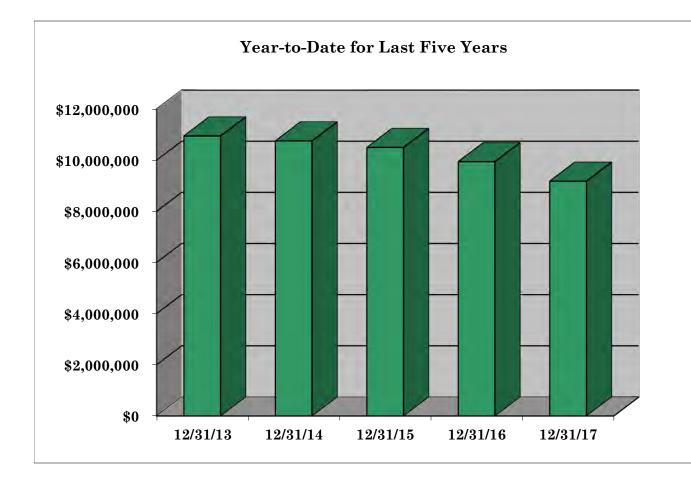
Period Ending 12/31/13 \$10,864,769 12/31/14 10,697,330 12/31/15 10,260,636 12/31/16 9,617,729 12/31/17 \$8,645,921

Written Premium

Earned Premium - All Lines



| Quarter Ending | | |
|-----------------------|-------------|--|
| 12/31/16 | \$2,444,218 | |
| 3/31/17 | 2,356,087 | |
| 6/30/17 | 2,325,533 | |
| 9/30/17 | 2,281,748 | |
| 12/31/17 | \$2,215,165 | |

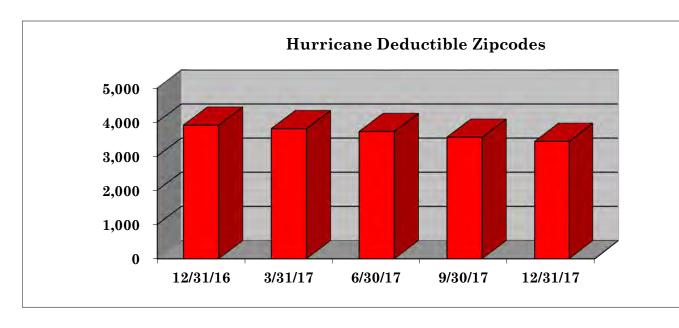


Period Ending 12/31/13 \$10,944,693 12/31/14 10,752,290 12/31/15 10,495,251 12/31/16 9,942,031 12/31/17 \$9,178,533

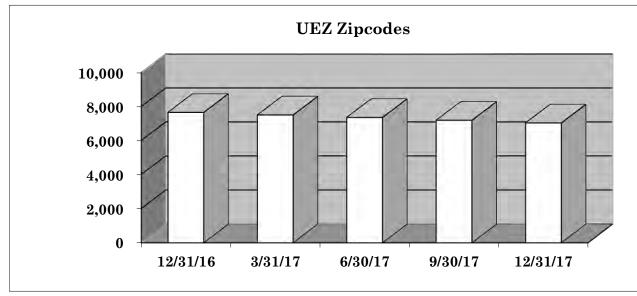
9 Earned Premium

In-Force Policies by Territory - All Lines

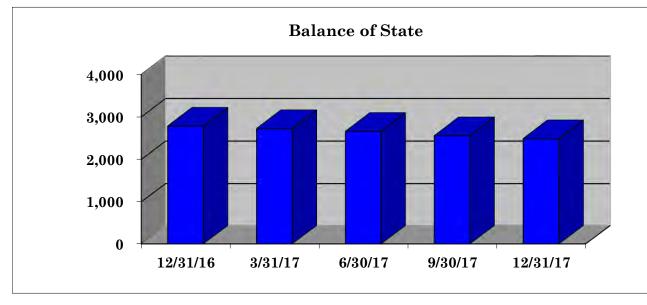
Last Five Quarters



| Quarter E | nding |
|-----------|-------|
| 12/31/16 | 3,911 |
| 3/31/17 | 3,807 |
| 6/30/17 | 3,724 |
| 9/30/17 | 3,556 |
| 12/31/17 | 3,435 |
| | |



| Quarter Ending | | |
|----------------|-------|--|
| 12/31/16 | 7,653 | |
| 3/31/17 | 7,500 | |
| 6/30/17 | 7,356 | |
| 9/30/17 | 7,189 | |
| 12/31/17 | 7,031 | |
| | | |

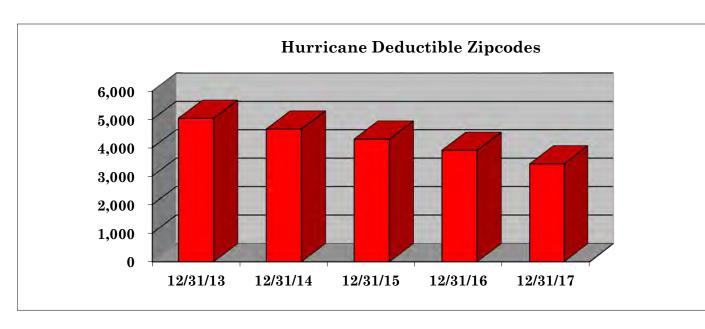


| Quarter E | nding |
|-----------|-------|
| 12/31/16 | 2,788 |
| 3/31/17 | 2,729 |
| 6/30/17 | 2,664 |
| 9/30/17 | 2,562 |
| 12/31/17 | 2,492 |

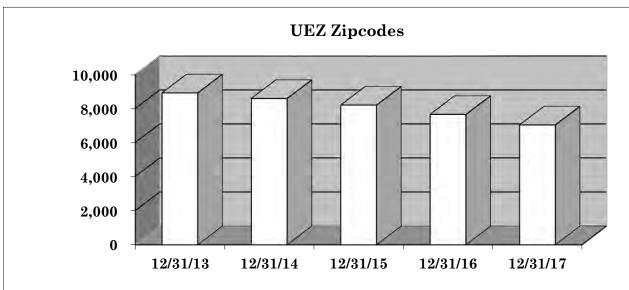
Note: Sum of zipcodes does not equal total due to overlap between Hurricane Deductible and UEZ definitions.

In-Force Policies by Territory - All Lines

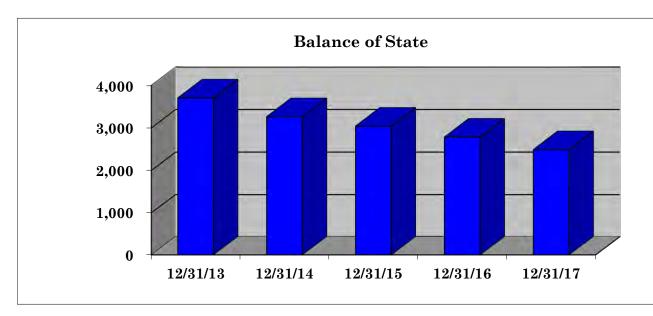
Last Five Years



| Period End | ding |
|------------|-------|
| 12/31/13 | 5,039 |
| 12/31/14 | 4,660 |
| 12/31/15 | 4,306 |
| 12/31/16 | 3,911 |
| 12/31/17 | 3,435 |
| | |



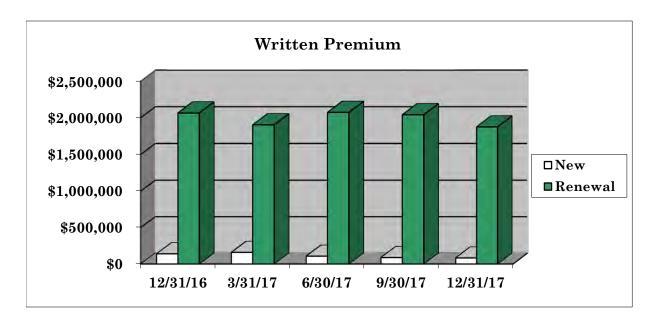
| Period En | nding |
|-----------|-------|
| 12/31/13 | 8,918 |
| 12/31/14 | 8,590 |
| 12/31/15 | 8,202 |
| 12/31/16 | 7,653 |
| 12/31/17 | 7,031 |
| | |



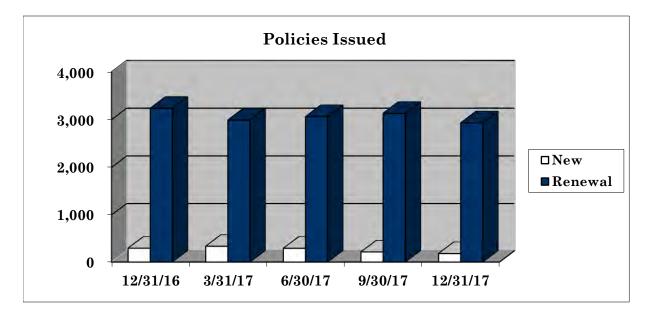
| Period En | ding |
|-----------|-------|
| 12/31/13 | 3,707 |
| 12/31/14 | 3,266 |
| 12/31/15 | 3,045 |
| 12/31/16 | 2,788 |
| 12/31/17 | 2,492 |

Note: Sum of zipcodes does not equal total due to overlap between Hurricane Deductible and UEZ definitions.

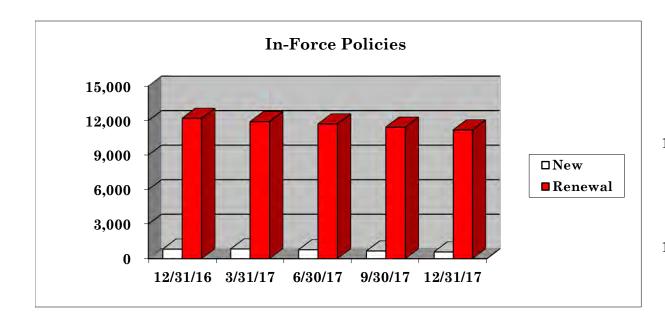
Dwelling Business



| _ | Quarter Ending | |
|----------|----------------|-------------|
| | New | Renewal |
| 12/31/16 | \$139,518 | \$2,066,250 |
| 3/31/17 | 159,303 | 1,904,003 |
| 6/30/17 | 107,341 | 2,073,790 |
| 9/30/17 | 87,911 | 2,041,806 |
| 12/31/17 | \$82,520 | \$1,875,895 |

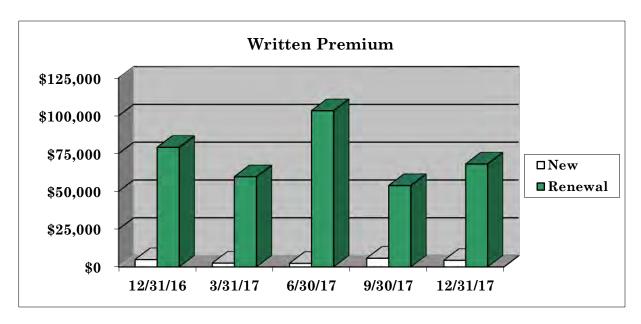


| | Quarter Ending | |
|----------|-----------------------|---------|
| | New | Renewal |
| 12/31/16 | 294 | 3,238 |
| 3/31/17 | 335 | 2,992 |
| 6/30/17 | 292 | 3,064 |
| 9/30/17 | 215 | 3,132 |
| 12/31/17 | 181 | 2,933 |
| | | |

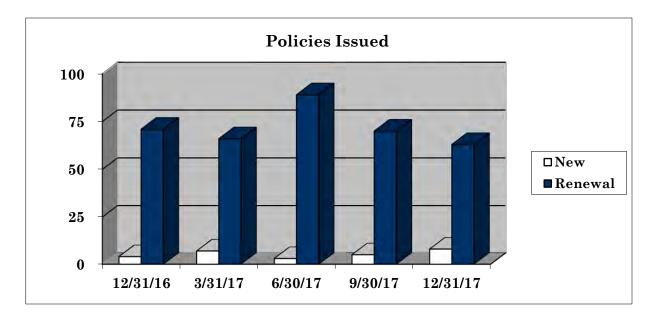


| _ | Quarter Ending | |
|----------|----------------|---------|
| | New | Renewal |
| 12/31/16 | 834 | 12,199 |
| 3/31/17 | 848 | 11,908 |
| 6/30/17 | 779 | 11,707 |
| 9/30/17 | 670 | 11,431 |
| 12/31/17 | 589 | 11,190 |
| | | |

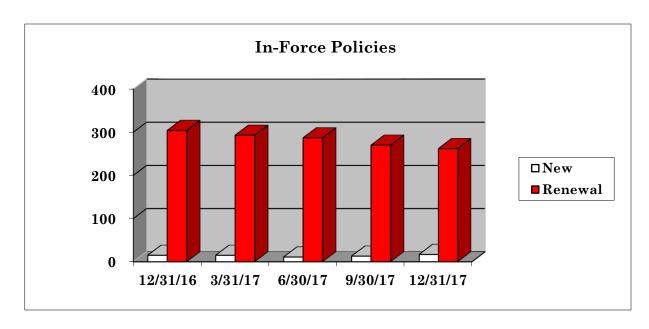
Commercial Business



| _ | Quarter Ending | |
|----------|-----------------------|----------|
| | New | Renewal |
| 12/31/16 | \$4,871 | \$79,131 |
| 3/31/17 | 2,526 | 59,707 |
| 6/30/17 | 2,368 | 103,373 |
| 9/30/17 | 5,747 | 53,854 |
| 12/31/17 | \$4,381 | \$68,128 |

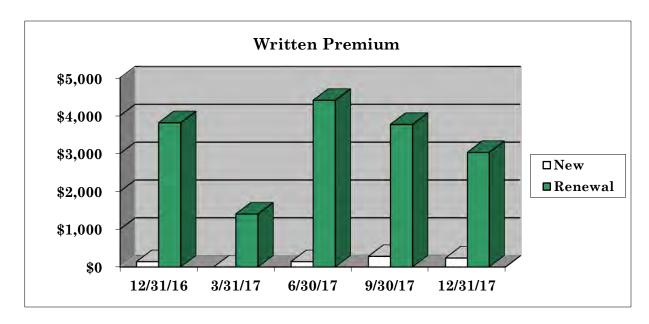


| _ | Quarter Ending | |
|----------|-----------------------|---------|
| | New | Renewal |
| 12/31/16 | 4 | 71 |
| 3/31/17 | 7 | 66 |
| 6/30/17 | 3 | 89 |
| 9/30/17 | 5 | 70 |
| 12/31/17 | 8 | 63 |
| | | |

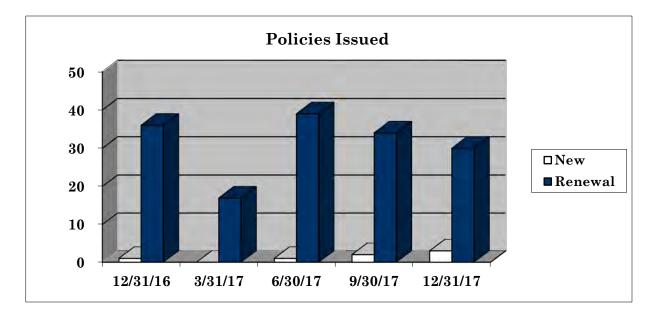


| _ | Quarter Ending | |
|----------|----------------|---------|
| | New | Renewal |
| 12/31/16 | 15 | 304 |
| 3/31/17 | 15 | 293 |
| 6/30/17 | 11 | 287 |
| 9/30/17 | 13 | 270 |
| 12/31/17 | 17 | 262 |
| | | |

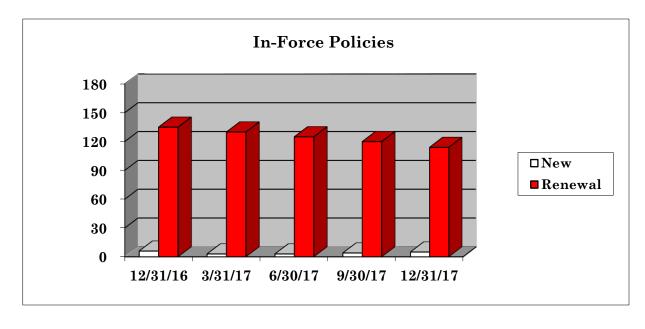
Crime Business



| _ | Quarter Ending | |
|----------|----------------|---------|
| | New | Renewal |
| 12/31/16 | \$140 | \$3,814 |
| 3/31/17 | 0 | 1,403 |
| 6/30/17 | 140 | 4,407 |
| 9/30/17 | 280 | 3,770 |
| 12/31/17 | \$237 | \$3,031 |
| | | |



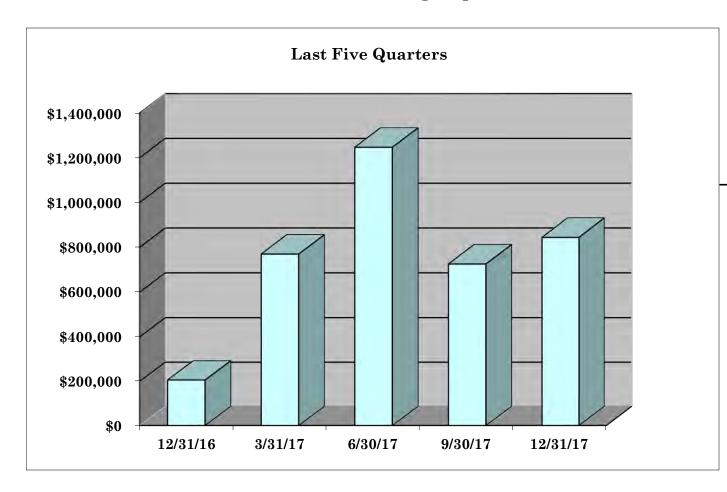
| | Quarter Ending | |
|----------|-----------------------|---------|
| | New | Renewal |
| 12/31/16 | 1 | 36 |
| 3/31/17 | 0 | 17 |
| 6/30/17 | 1 | 39 |
| 9/30/17 | 2 | 34 |
| 12/31/17 | 3 | 30 |
| | | |



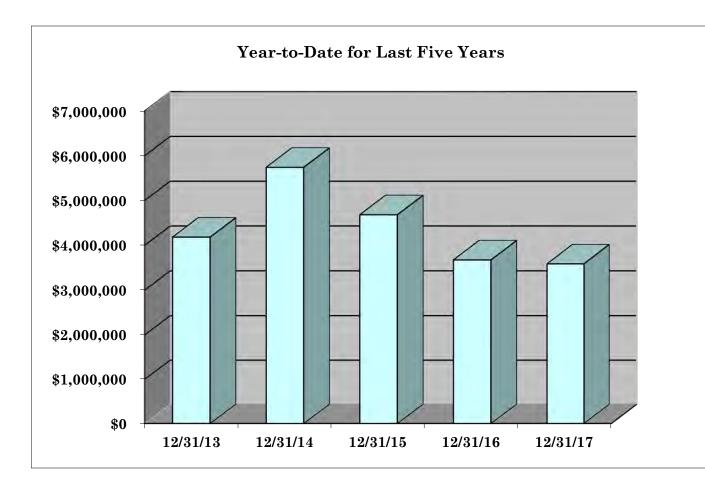
| | Quarter Ending | |
|----------|----------------|---------|
| | New | Renewal |
| 12/31/16 | 6 | 135 |
| 3/31/17 | 3 | 130 |
| 6/30/17 | 3 | 125 |
| 9/30/17 | 4 | 120 |
| 12/31/17 | 5 | 114 |
| | | |

14 Crime Business

Underwriting Expenses Incurred

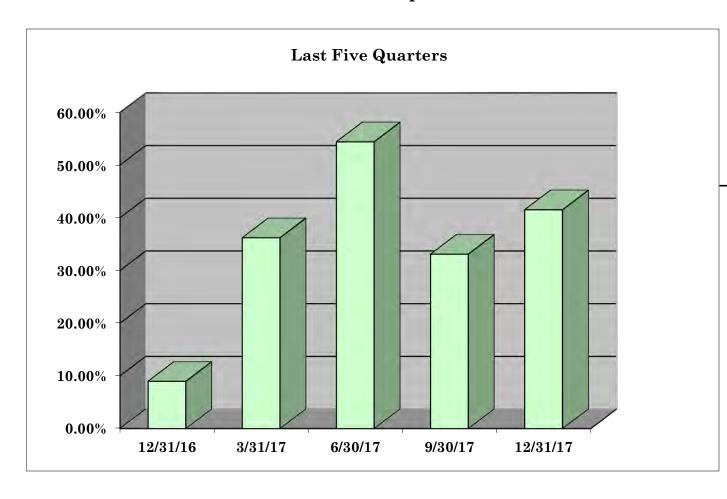


| Quarter Ending | | |
|----------------|-----------|--|
| 12/31/16 | \$205,923 | |
| 3/31/17 | 770,149 | |
| 6/30/17 | 1,246,792 | |
| 9/30/17 | 725,992 | |
| 12/31/17 | \$844,641 | |

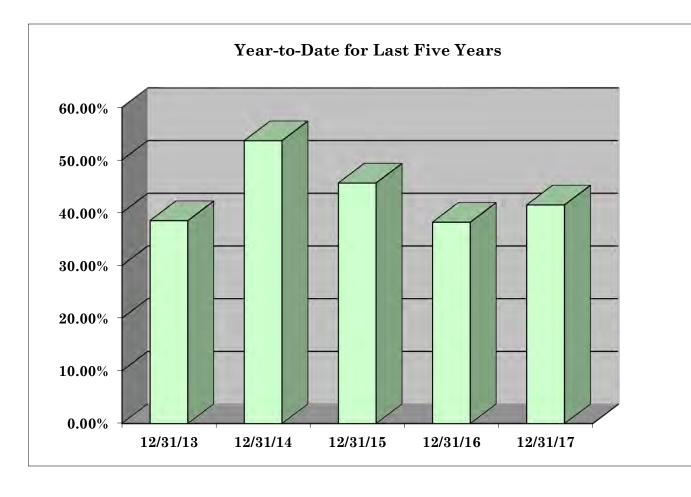


Period Ending 12/31/13 \$4,183,977 12/31/14 5,741,900 12/31/15 4,683,537 12/31/16 3,675,121 12/31/17 \$3,587,575

Expense Ratio

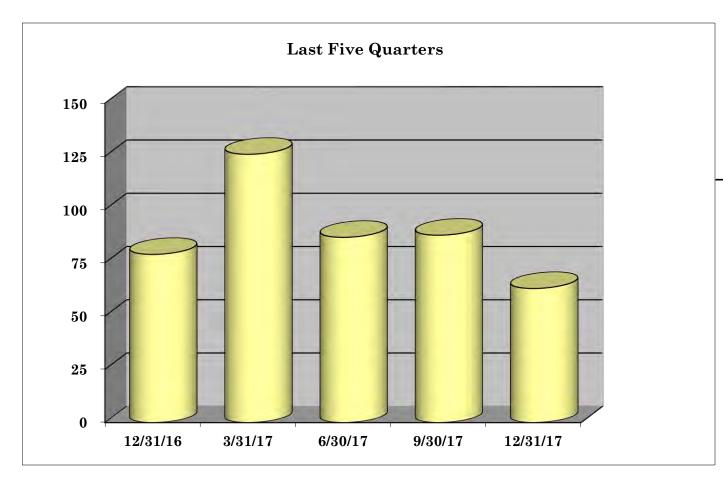


| Quarter Ending | |
|-----------------------|--------|
| 12/31/16 | 8.98% |
| 3/31/17 | 36.21% |
| 6/30/17 | 54.41% |
| 9/30/17 | 33.10% |
| 12/31/17 | 41.52% |

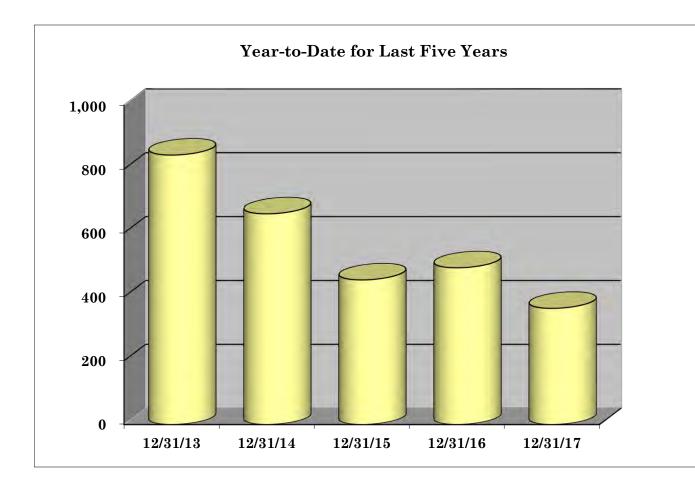


| Period Ending | |
|---------------|--------|
| 12/31/13 | 38.51% |
| 12/31/14 | 53.68% |
| 12/31/15 | 45.65% |
| 12/31/16 | 38.21% |
| 12/31/17 | 41.49% |

Number of New Claims Reported

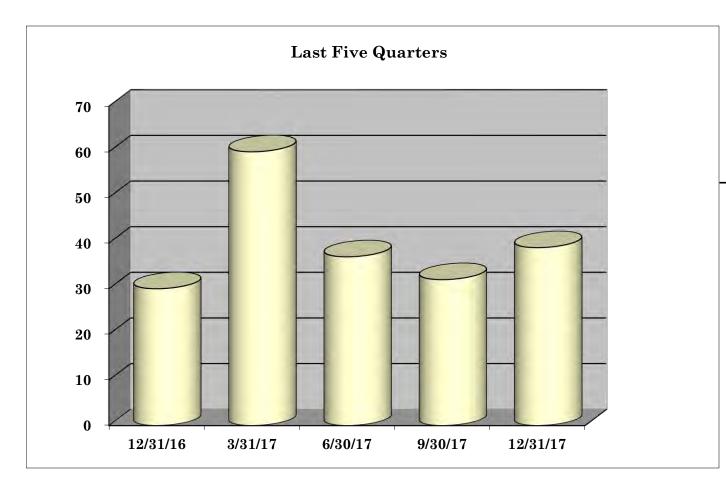


| Quarter En | ding |
|------------|------|
| 12/31/16 | 79 |
| 3/31/17 | 126 |
| 6/30/17 | 87 |
| 9/30/17 | 88 |
| 12/31/17 | 63 |

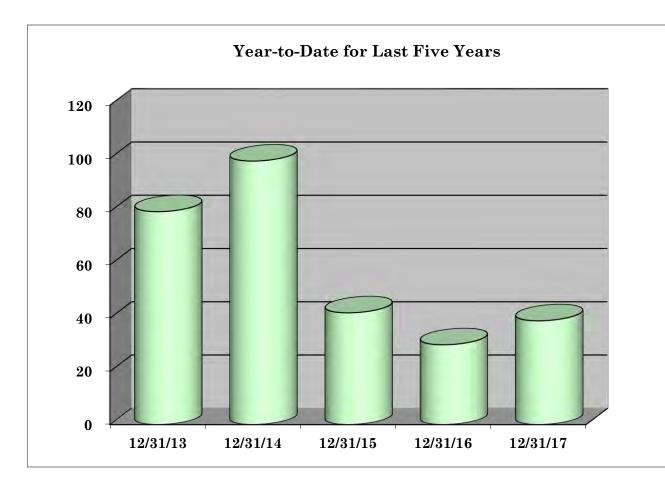


| Period Ending | |
|---------------|-----|
| 12/31/13 | 844 |
| 12/31/14 | 660 |
| 12/31/15 | 453 |
| 12/31/16 | 491 |
| 12/31/17 | 364 |

Number of Open Claims



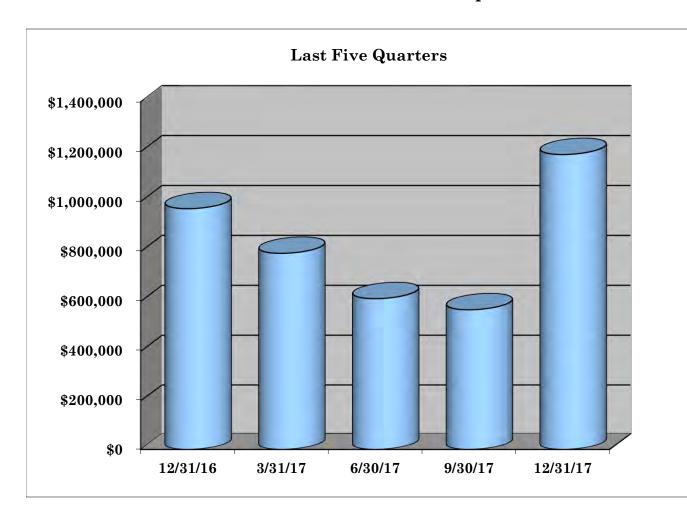
| Quarter End | ling |
|-------------|------|
| 12/31/16 | 30 |
| 3/31/17 | 60 |
| 6/30/17 | 37 |
| 9/30/17 | 32 |
| 12/31/17 | 39 |



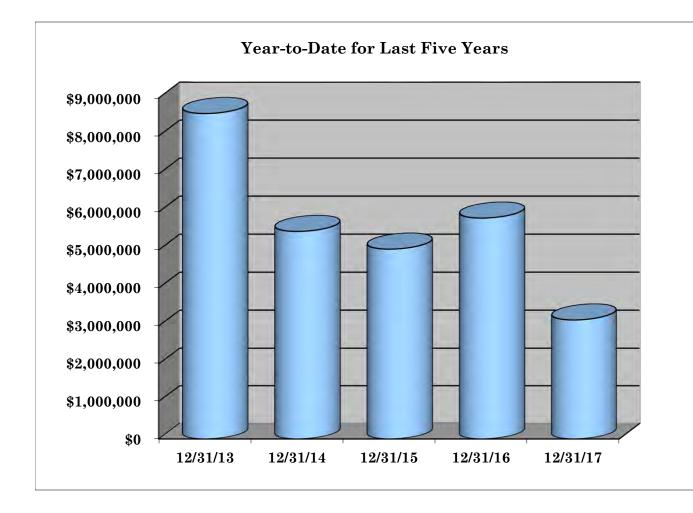
| Period End | ing |
|------------|-----|
| 12/31/13 | 80 |
| 12/31/14 | 99 |
| 12/31/15 | 42 |
| 12/31/16 | 30 |
| 12/31/17 | 39 |
| | |

18 Open Claims

Claims & Claim Expenses Incurred

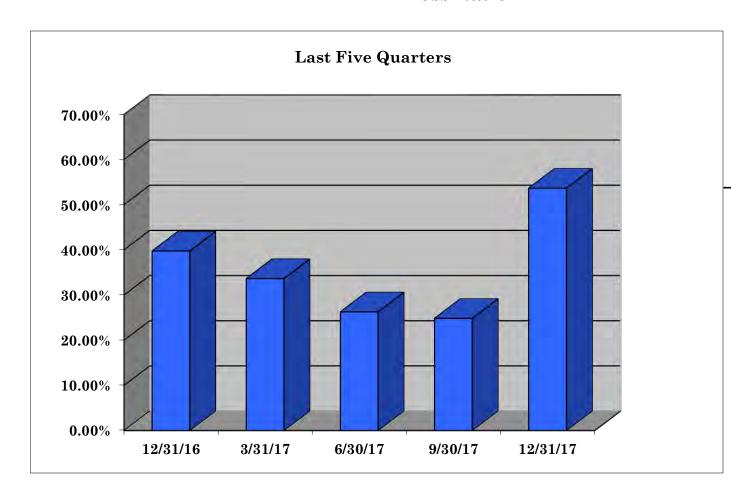


| Period Ending | |
|----------------------|-------------|
| 12/31/16 | \$972,056 |
| 3/31/17 | 792,978 |
| 6/30/17 | 611,417 |
| 9/30/17 | 566,955 |
| 12/31/17 | \$1.188.816 |

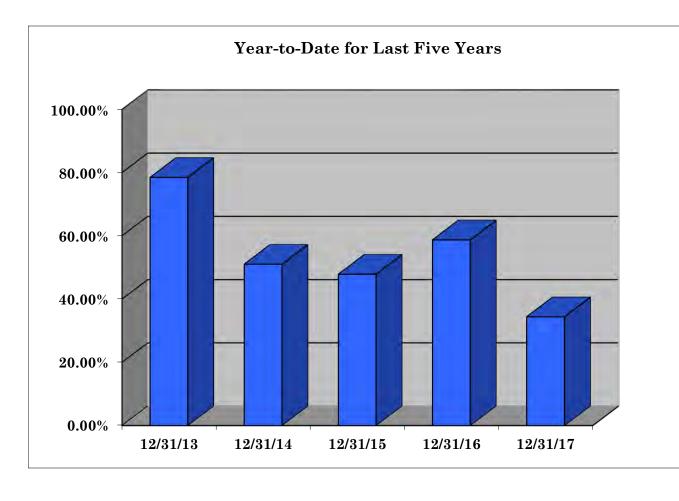


| Period Ending | |
|---------------|-------------|
| 12/31/13 | \$8,591,094 |
| 12/31/14 | 5,489,841 |
| 12/31/15 | 5,024,203 |
| 12/31/16 | 5,840,728 |
| 12/31/17 | \$3,160,166 |

Loss Ratio



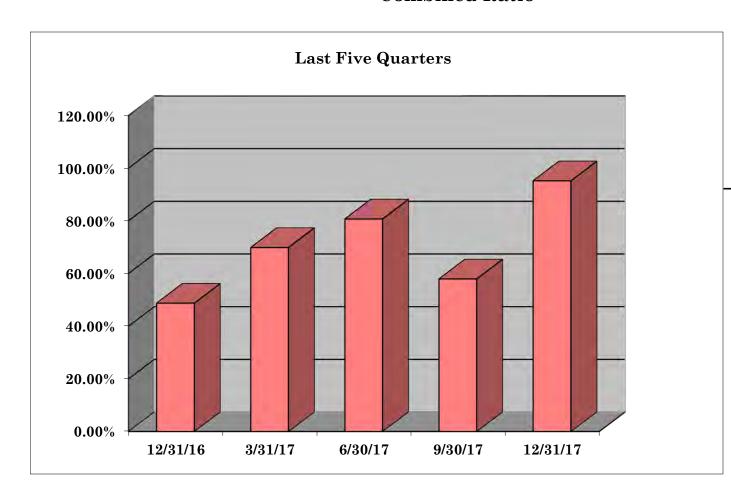
| Quarter Ending | |
|-----------------------|--------|
| 12/31/16 | 39.77% |
| 3/31/17 | 33.66% |
| 6/30/17 | 26.29% |
| 9/30/17 | 24.85% |
| 12/31/17 | 53.67% |



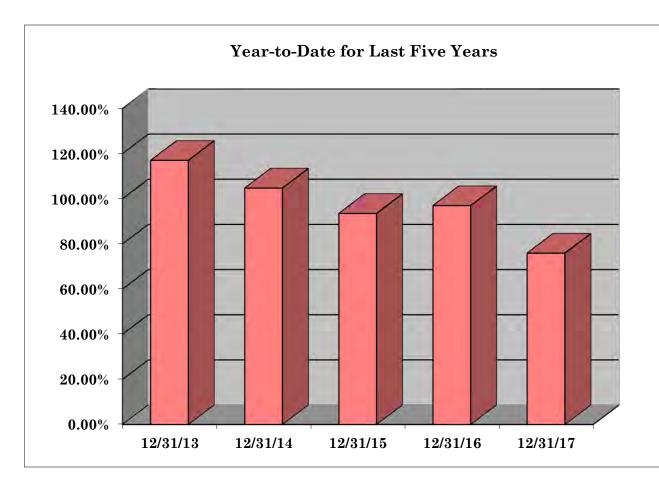
| Period Ending | |
|---------------|--------|
| 12/31/13 | 78.50% |
| 12/31/14 | 51.06% |
| 12/31/15 | 47.87% |
| 12/31/16 | 58.75% |
| 12/31/17 | 34.43% |

20 Loss Ratio

Combined Ratio



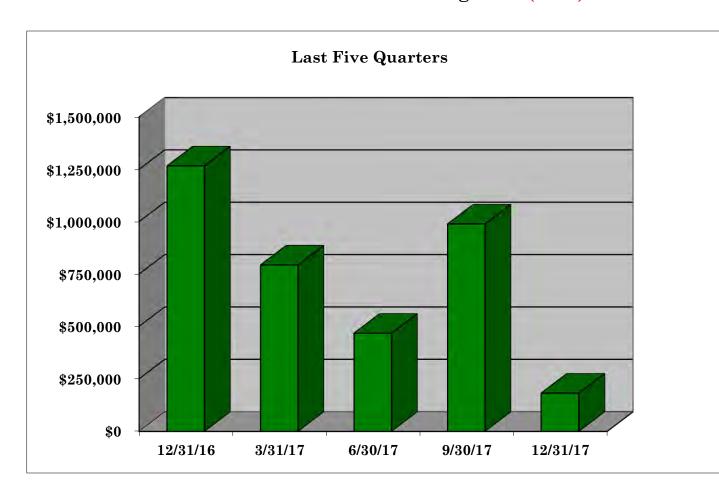
| Quarter Ending | |
|-----------------------|--------|
| 12/31/16 | 48.75% |
| 3/31/17 | 69.87% |
| 6/30/17 | 80.70% |
| 9/30/17 | 57.95% |
| 12/31/17 | 95.19% |



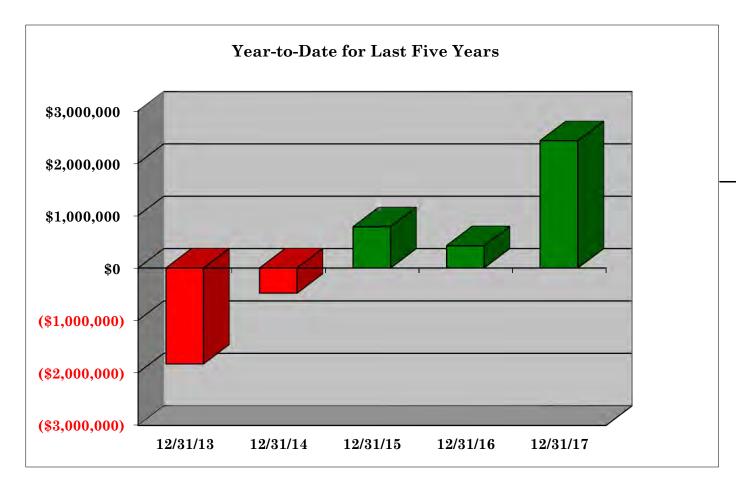
| Period Ending | |
|---------------|---------|
| 12/31/13 | 117.01% |
| 12/31/14 | 104.74% |
| 12/31/15 | 93.52% |
| 12/31/16 | 96.96% |
| 12/31/17 | 75.92% |

21 Combined Ratio

Underwriting Gain (Loss)



| Quarter Ending | | | | | |
|----------------|-------------|--|--|--|--|
| 12/31/16 | \$1,266,239 | | | | |
| 3/31/17 | 792,960 | | | | |
| 6/30/17 | 467,324 | | | | |
| 9/30/17 | 988,801 | | | | |
| 12/31/17 | \$181.708 | | | | |



Period Ending

12/31/13 (\$1,830,378) 12/31/14 (479,451) 12/31/15 787,511 12/31/16 426,182 12/31/17 \$2,430,792

Policies Issued by Line of Business

| Dwelling Business | | <u>2017</u> | <u>2016</u> | 2015 | 2014 | <u>2013</u> |
|--------------------------|---------------|-------------|-------------|--------|--------|-------------|
| | New | 1,023 | 1,334 | 1,526 | 1,968 | 1,891 |
| | Renewal | 12,121 | 13,237 | 14,168 | 14,860 | 16,037 |
| | Total | 13,144 | 14,571 | 15,694 | 16,828 | 17,928 |
| | | | | | | |
| Comme | ercial Busine | <u>ss</u> | | | | |
| | New | 23 | 19 | 19 | 20 | 24 |
| | Renewal | 288 | 328 | 364 | 401 | 462 |
| | Total | 311 | 347 | 383 | 421 | 486 |
| | | | | | | |
| <u>Crime Business</u> | | | | | | |
| | New | 6 | 6 | 3 | 6 | 10 |
| | Renewal | 120 | 137 | 162 | 180 | 203 |
| | Total | 126 | 143 | 165 | 186 | 213 |
| | | | | | | |
| All Lines | | | | | | |
| | New | 1,052 | 1,359 | 1,548 | 1,994 | 1,925 |
| | Renewal | 12,529 | 13,702 | 14,694 | 15,441 | 16,702 |
| | Total | 13,581 | 15,061 | 16,242 | 17,435 | 18,627 |

23 Policies Issued

Applications Received by Line of Business

| <u>Dwelling Business</u> | | $\underline{2017}$ | $\underline{2016}$ | 2015 | $\underline{2014}$ | $\underline{2013}$ |
|--------------------------|---------------|--------------------|--------------------|--------|--------------------|--------------------|
| | New | 1,107 | 1,457 | 1,664 | 1,981 | 1,905 |
| | Renewal | 12,316 | 13,387 | 15,292 | 15,996 | 17,200 |
| | Total | 13,423 | 14,844 | 16,956 | 17,977 | 19,105 |
| | | | | | | |
| Commo | ercial Busine | <u>ss</u> | | | | |
| | New | 24 | 24 | 33 | 35 | 42 |
| | Renewal | 297 | 330 | 403 | 443 | 510 |
| | Total | 321 | 354 | 436 | 478 | 552 |
| | | | | | | |
| <u>Crime Business</u> | | | | | | |
| | New | 6 | 6 | 4 | 8 | 12 |
| | Renewal | 124 | 139 | 189 | 210 | 236 |
| | Total | 130 | 145 | 193 | 218 | 248 |
| | | | | | | |
| All Lines | | | | | | |
| | New | 1,137 | 1,487 | 1,701 | 2,024 | 1,959 |
| | Renewal | 12,737 | 13,856 | 15,884 | 16,649 | 17,946 |
| | Total | 13,874 | 15,343 | 17,585 | 18,673 | 19,905 |

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Claim Information

| | <u>2017</u> | <u>2016</u> | 2015 | $\underline{2014}$ | 2013 |
|-------------------------|-------------|-------------|-------------|--------------------|--------------|
| New Claims Reported | 364 | 491 | 453 | 660 | 844 |
| Large Losses (+ \$100k) | 6 | 16 | 14 | 14 | 15 |
| Catastrophe Losses | 1 | 77 | 34 | 14 | 3 |
| Arson Losses | 2 | 3 | 1 | 1 | 0 |
| Paid Losses | \$2,466,000 | \$5,199,000 | \$3,972,000 | \$4,650,000 | \$13,076,000 |
| Case Reserves | \$1,015,000 | \$1,005,000 | \$1,279,000 | \$1,154,000 | \$1,470,000 |
| Loss Exp. Paid | \$717,000 | \$1,033,000 | \$1,090,000 | \$1,560,000 | \$2,165,000 |
| Loss Exp. Reserves | \$311,000 | \$323,000 | \$406,000 | \$391,000 | \$404,000 |
| IBNR Reserves | \$481,000 | \$503,000 | \$536,000 | \$713,000 | \$1,105,000 |

25 Claims

2017 ANNUAL REPORT

NEW JERSEY INSURANCE UNDERWRITING ASSOCIATION

BOARD OF DIRECTORS 2017

<u>NAME</u> <u>REPRESENTING</u>

Mr. Michael Petersen, Chair

Ms. Dana Pelzer

Liberty Mutual Insurance Company

Allstate New Jersey Insurance Company

Mr. John Marlow Chubb

Mr. Vince Noggle Franklin Mutual Insurance Company
Mr. Jeffrey Kuhnen Hartford Fire Insurance Company

Mr. Brian F. Connors National General & New Jersey Skylands Insurance

Ms. Susan A. Erney-Gleason
Mr. Michael Vajo
Mr. Joseph G. Wood
Mr. Richard Landers
Nationwide Insurance Companies
NJ Manufacturers Insurance Company
Selective Insurance Company of America
State Farm Fire and Casualty Company

Ms. Katherine Marino Travelers of New Jersey

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Mr. John B. Wilson
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Ms. Esther Saldivar-Tanez Professional Insurance Agents of New Jersey

OBSERVER

Mr. Mark Nussenfeld New Jersey Department of Banking and Insurance

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NEW JERSEY INSURANCE UNDERWRITING ASSOCIATION STAFF OF THE ASSOCIATION

Steve Mutterperl Jennifer Peaks

<u>Underwriting Services – Steve Mutterperl</u>

Dianna Anthony Indra Daniel Tisha Elam Kamie Koonjan-Daniel Faziah Mangar Toni Yumang Ibis Zafra

Claim Services – Steve Mutterperl

Justin Floyd Laurie Hallam

<u>Information Technology – Israel Popack</u>

Ted Abrams

<u>Financial Services – Albert Chin</u>

Akleema Abrams Fred Lund Carmen Rodriguez Elaine Tam