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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

One Port Center  
Two Riverside Drive  
Camden, New Jersey

Wednesday, September 16, 2015

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PRESENT

**Pennsylvania Commissioners**

Ryan Boyer, Chairman  
Antonio Fiol-Silva (via telephone)  
Marian Moskowitz  
Elinor Haider  
Rohan K. Hepkins  
Eugene DePasquale, Auditor General (via telephone)  
John Lisko (for Timothy Reese, Pennsylvania  
State Treasurer)  
Carl Singley, Esquire

**New Jersey Commissioners**

Jeffrey Nash, Esquire, Vice Chairman  
E. Frank DiAntonio  
Charles Fentress  
Albert Frattali  
Tamarisk Jones  
Rick Taylor

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer  
Raymond Santarelli, General Counsel and  
Corporate Secretary  
Kristen Mayock, Deputy General Counsel  
Stephen Holden, Deputy General Counsel  
Kathleen P. Vandy, Assistant General Counsel  
Richard J. Mosback, Jr. Assistant General Counsel  
James White, Chief Financial Officer  
Dan Auletto, Acting Chief Operating Officer  
Toni Brown, Chief Administrative Officer  
Michael Venuto, Chief Engineer  
William Shanahan, Director, Government Relations  
Mark Lopez, Manager, Government Relations  
John Rink, General Manager, PATCO  
Bennett Cornelius, Assistant General Manager, PATCO  
Jack Stief, Chief, Public Safety  
Kevin LaMarca, Director, IS  
David Gentile, Inspector General

1 **DRPA/PATCO Staff (continued)**

2 Susan Squillace, Manager, Procurement and Stores,  
3 DRPA/PATCO  
4 Christina Maroney, Director, Strategic Initiatives  
5 Patricia Griffey, Manager, Revenue Audit  
6 Kyle Anderson, Director, Corporate Communications  
7 Fran O'Brien, Manager, Corporate Communications &  
8 Community Relations  
9 Mike Williams, Graphic Design Administrator, Corporate  
10 Communications  
11 Sheila Milner, Administrative Coordinator  
12 Elizabeth McGee, Administrative Coordinator  
13 Nancy Farthing, Executive Assistant to the CEO  
14 Dawn Whiton, Administrative Coordinator to the CEO

9 **Others Present**

10 Amy Herbold, Esq., New Jersey Governor's Authorities  
11 Unit  
12 David Dix, Assistant to Chairman Boyer  
13 Obra Kernodle, Deputy Chief of Staff,  
14 Pennsylvania Governor's Office  
15 Chelsea Guzowski, Director of Special Projects,  
16 Pennsylvania Governor's Office of the Budget  
17 Victoria Madden, Chief Counsel for Auditor General  
18 Eugene DePasquale (via telephone)  
19 Christopher Gibson, Esq., Archer & Greiner,  
20 (New Jersey Counsel)  
21 Alan Kessler, Esq., Duane Morris LLP  
22 (Pennsylvania Counsel)  
Stephanie Kosta, Esq., Duane Morris LLP  
(Pennsylvania Counsel)  
Olivia C. Glenn, Regional Manager, New Jersey  
Conservation Foundation  
Marcia Perry (Assistant to Kyle Anderson)  
Phoebe Coles, Community Marketing Concepts  
Tara Chupka (Assistant to John Dougherty)  
Jon Livingston, Manager of Business Development,  
Jacobs Engineering Group  
Arnold Alston, Vice President, Wells Fargo  
Craig Hrinkevich, Managing Director, Wells Fargo

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Others Present (continued)

John Boyle, DPRA/PATCO Citizen Advisory Committee  
Grace Coller  
Anthony Garbett  
Joe Quigley

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P R O C E E D I N G S

(9:06 a.m.)

CHAIRMAN BOYER: Let's get a little order.  
We're going to have a moment of silence and then we're  
going to say the Pledge of Allegiance.

(Pause/Pledge)

CHAIRMAN BOYER: I'll ask the Corporate  
Secretary to call the roll.

MR. SANTARELLI: Good morning, Mr. Chairman.  
Chairman Boyer?

CHAIRMAN BOYER: Present.

MR. SANTARELLI: Vice Chairman Nash?

VICE CHAIRMAN NASH: Here.

MR. SANTARELLI: Commissioner Fiol-Silva is on  
the phone?

COMMISSIONER FIOL-SILVA: Present.

MR. SANTARELLI: Commissioner DiAntonio?

COMMISSIONER DIANTONIO: Present.

MR. SANTARELLI: Commissioner Haider?

COMMISSIONER HAIDER: Here.

MR. SANTARELLI: Commissioner Fentress?

COMMISSIONER FENTRESS: Here.



1 MR. SANTARELLI: Commissioner Moskowitz?

2 COMMISSIONER MOSKOWITZ: Here.

3 MR. SANTARELLI: Commissioner Frattali?

4 COMMISSIONER FRATTALI: Here.

5 MR. SANTARELLI: Commissioner Singley?

6 COMMISSIONER SINGLEY: Here.

7 MR. SANTARELLI: Commissioner Hepkins?

8 COMMISSIONER HEPKINS: Here.

9 MR. SANTARELLI: Commissioner Lisko?

10 COMMISSIONER LISKO: Here.

11 MR. SANTARELLI: General DePasquale?

12 COMMISSIONER DePASQUALE: Here.

13 MR. SANTARELLI: Commissioner Jones?

14 Not yet present.

15 Commissioner Taylor? (No response.)

16 Commissioner Sweeney will not be attending. You have  
17 a quorum.

18 CHAIRMAN BOYER: Thank you. We're going to  
19 have the Report of the Chief Executive Officer, John  
20 Hanson.

21 Do you have any comments?

22 MR. HANSON: Chairman, my report stands as

1 submitted, but I would like to highlight a few items.

2 We are delighted to have with us today a sixth  
3 grade student, Grace Collier. She is an author. She  
4 took the time to create a wonderful book, complete  
5 with photos of the Ben Franklin Bridge, after touring  
6 the iconic bridge with her father. A copy of her book  
7 is in front of you.

8 I'd like to note that Grace is accompanied by  
9 her grandfather, former DRPA engineering employee,  
10 Anthony Garbett. Mr. Garbett brought her here today.

11 Grace, if you would come forward, we have a  
12 certificate and a very small gift for you. I'd like  
13 to get your picture taken with the Chair and Vice  
14 Chair. And here is the book, "The Beautiful Ben  
15 Franklin Bridge."

16 (Applause/Pause)

17 CHAIRMAN BOYER: That was great. I had Grace  
18 sign my book, because when she becomes a best-selling  
19 Pulitzer author, I want to say that I have her first  
20 book. But the level of pride and detail that she took  
21 in this book, at 11 years old, it brings me to one  
22 thing: wouldn't she be a great employee for the DRPA?

1 And under our current onerous rules, because her  
2 father or her grandfather worked here, she's not  
3 allowed to work here because of that stupid policy.

4 We need to do something to address that policy  
5 because the people that have the best pride and the  
6 best credentials are the people whose parents were  
7 here and they understand the importance of this place.

8 MR. HANSON: Thank you, Chairman.

9 Under stewardship, I'd like to highlight some  
10 recent examples of exemplary stewardship demonstrated  
11 by DRPA and PATCO employees. I am extremely proud of  
12 their efforts.

13 A customer wrote in to praise staff. "I want  
14 to acknowledge and commend cooperation of all during  
15 Friday's concrete spill in Lanes 1 and 2 at the Ben  
16 Franklin Bridge, from the police dispatchers, the Ben  
17 Franklin and Walt Whitman Bridge, C&M workers, and the  
18 PATCO staff. This incident came at a very busy  
19 traffic time.

20 "All did a great job to minimize the effect on  
21 rush hour traffic. PATCO M&S Technician Vito Giunta  
22 made a big effort to help with the cleanup. He

1 utilized his power washing unit at exactly the right  
2 time to prevent the concrete from hardening up. Along  
3 with support from other Ben Franklin and Walt Whitman  
4 Bridge workers, the concrete was cleaned up in a safe  
5 and timely manner."

6 Another customer wrote: "Kudos. I've never  
7 used PATCO before, but my husband and I randomly  
8 decided to go to Philly with our four year old to walk  
9 around and get some ice cream. We thought it would be  
10 nice to take her on the train for the first time. The  
11 ticket machine I used was very easy and I was glad my  
12 daughter's fare was free.

13 "When we were down in the tunnel, we met an  
14 employee who was very nice and informative. When I  
15 tried to get off the train in Philly, I realized my  
16 ticket was wrong. I must have pressed the wrong stop  
17 to get off at. Customer Service Agent Pierra Gregory  
18 on the red phone was very nice. She took down our  
19 names and said she would open the gate and again when  
20 we returned. She was very pleasant.

21 "And when walking out and looking confused,  
22 another PATCO employee walked by and asked if we

1 needed help with anything. We said, no, thank you.  
2 But then we said to each other, 'Wow, everyone here is  
3 super nice and helpful.' What stuck out was that  
4 everyone from beginning to end was nice and helpful."

5 A customer emailed the following to commend  
6 staff. "I'm not going to leave the PATCO parking lot  
7 before I send this email. Thank you so much to Train  
8 Operator Jack Breslin, who was heading west to  
9 Lindenwold, and picked me up at 8th and Market at 6:22  
10 p.m. last night. Thank you so very much for turning  
11 my phone in. And thank you to Station Supervisor Fran  
12 Egolf at the Lindenwold Station for being so sweet to  
13 me today. You guys were great and I wish you could  
14 have accepted a reward because you deserve it. Thank  
15 you so much for all your help."

16 The Enterprise Resource Planning Effort  
17 Update. Kevin LaMarca is with us.

18 Kevin, do you want to give an update on that  
19 project?

20 MR. LaMARCA: Good morning, Commissioners.  
21 Thanks, John.

22 Commissioners, in your packet, you have an ERP

1 update, but I want to give you a further update; some  
2 developments have happened.

3 In the first paragraph, it mentions that we  
4 are continuing to plan and prepare for UAT. UAT did  
5 begin last week -- UAT stands for User Acceptance  
6 Testing. It did start last Wednesday. So far, the  
7 results have been very good. There have been some  
8 defects uncovered, but that's expected and we hope to  
9 continue with good momentum.

10 One thing that we have noticed about the UAT  
11 so far is that our staff has begun to take more  
12 ownership of the system, getting more into doing the  
13 testing, and getting used to the system. And that's a  
14 very good positive so far in UAT. Thank you.

15 MR. HANSON: Thank you, Kevin.

16 I'd like to ask PATCO General Manager John  
17 Rink to provide us with a status update on the Track  
18 Rehab Project.

19 MR. RINK: Thank you, John, Commissioners.

20 On the Friday before Labor Day, the contractor  
21 finished the extended outage that he had started right  
22 after the 4th of July. On Tuesday, the day after

1 Labor Day, we started our new schedule. We were out  
2 in the stations the week before, handing out our new  
3 timetables and schedules for the change in service.

4 Currently, the contractor is working extended  
5 weekends from Thursday at 10 a.m. until Monday  
6 morning, but we finished the extended outage granted  
7 them during that time, and we're moving forward. The  
8 schedule we're currently running will be until  
9 mid-October, when we'll start our leaf schedule.

10 I'm going to pass over to Mike Venuto to  
11 update on the construction project.

12 MR. VENUTO: Thank you, John. Good morning,  
13 Commissioners.

14 As John said, the third track, a single track  
15 outage, was successfully completed over the summer.  
16 During that outage, we replaced all the power and  
17 signal cable. All that power and signal has been  
18 restored to the PATCO system.

19 We are currently working on punch list items  
20 on the track and the power system. We're taking down  
21 the work platforms that were under the bridge and  
22 we're proceeding on schedule to complete that project.

1           MR. HANSON: Thank you. Mike and John, can you  
2 give us an update on the PATCO Car Overhaul Project?

3           MR. VENUTO: Yes. So we have 8 -- there are  
4 currently 8 married pair, 16 total cars that have been  
5 accepted for revenue service and are operating. We  
6 have two additional married pair, four additional cars  
7 that are finalizing their testing and will be put in  
8 service over the next week or so. Then we will  
9 continue every few weeks to roll cars off the  
10 production line in Alstom, and then swap out new cars  
11 with cars from our existing fleet.

12           MR. RINK: So currently we have 96 cars in our  
13 fleet. We have 80 of our legacy cars and 16 Alstom  
14 cars. The Alstom cars have been fully integrated into  
15 our rush hour service. They are fully integrated into  
16 our routine inspections and we just completed our 30-  
17 day inspection of all of them. Every 30 days, we send  
18 our entire fleet through inspection. This past month,  
19 our 80 cars came in and also the Alstom cars, so they  
20 are fully integrated into our monthly inspections.

21           MR. HANSON: Thank you.

22           Chairman Boyer that concludes the verbal



1 portion of my CEO report.

2 CHAIRMAN BOYER: I have a question about the  
3 PATCO Rehab Project. Currently, how far are we behind  
4 in the Rehab Project? And when will we think we'll  
5 get to the end so we can assess the amount of damages  
6 that we think that we've suffered?

7 MR. VENUTO: The biggest delay came in the  
8 acceptance of the initial pilot cars in the proof-of-  
9 design, so that was probably about a year, year-and-a-  
10 half delay getting those cars, initial cars, on the  
11 production line -- from the production line into  
12 operating service.

13 The projected contract completion is October  
14 2016 for all production cars. We are currently working  
15 with a design consultant and our contractor in  
16 negotiating time extensions and damages, and all the  
17 other pertinent aspects of the contract in order to  
18 finalize a completion date and work out some of the  
19 issues concerning what caused us to be delayed.

20 MR. RINK: Chairman, after our last Board  
21 meeting, I went with a member of Mike's staff to  
22 Hornell, to look at the production and discuss those

1 issues. They are fully in production mode.  
2 Currently, the contractor is going to be providing  
3 four cars a month. It could actually go up to six.  
4 So, right now, they're in full production mode. And  
5 their schedule is giving us four Alstom cars a month,  
6 at which time we will give them four of our existing  
7 cars.

8 CHAIRMAN BOYER: Commissioner Hepkins?

9 COMMISSIONER HEPKINS: Yes. I have one  
10 question for either John or Mike. We had, I believe,  
11 a short in the cab of one or two of the new cars a  
12 couple of months ago. Has that been -- and by the  
13 way, this is not a criticism. Every time you get a  
14 new procurement, there are always some bugs and snags,  
15 so it's not a criticism. But I just wanted to know  
16 have we encountered further issues or has that been  
17 resolved?

18 MR. RINK: That issue was addressed  
19 immediately. All the cars were inspected and  
20 addressed at that time. So we have not experienced  
21 any issue after that. But once that was uncovered, we  
22 went through all the Alstom cars on the property and

1 any issues were corrected at that time.

2 MR. VENUTO: Any changes we've made on the  
3 pilot cars that were here gets implemented back in the  
4 Alstom production line, so going forward we won't have  
5 that same issue.

6 COMMISSIONER HEPKINS: Thank you.

7 CHAIRMAN BOYER: Any more questions?

8 MR. SANTARELLI: Mr. Chairman, if I could just  
9 update the roll; Commissioners Jones and Taylor have  
10 joined the meeting.

11 CHAIRMAN BOYER: Thank you. There being no  
12 further questions, can I have a motion to accept the  
13 CEO's report?

14 COMMISSIONER FENTRESS: Move the motion.

15 COMMISSIONER HAIDER: Second.

16 CHAIRMAN BOYER: All those in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All opposed?

19 The motion carries.

20 We're going to have the Update on the  
21 Implementation of the New Strategic Planning Process  
22 that several Board members have asked for. And we

1 have a new Director of Strategic Initiatives,  
2 Christina Maroney.

3 So, welcome, Christina, to your new title and  
4 the floor is yours.

5 MS. MARONEY: Great. Thank you very much,  
6 Chairman. Good morning, Commissioners.

7 Thank you for this opportunity to provide a  
8 brief overview of the new strategic planning process  
9 that the Authority is about to embark on for the DRPA  
10 and PATCO.

11 As you know, in the past year, under the  
12 leadership of our Board of Commissioners and CEO John  
13 Hanson, we have adopted a new mission statement and  
14 have embraced an old and aspirational vision that  
15 supports the Authority's highest shared values --  
16 community, stewardship, collaboration, and continuous  
17 improvement.

18 Both our mission and vision reflect the hard  
19 work that we accomplish here every day at the  
20 Authority. But, it is now time to take the next  
21 important step to institute a formal strategic  
22 planning framework to help clarify our future

1 direction and to define priorities that will help us  
2 realize our vision to be regarded, highly regarded, as  
3 a world-class stewardship organization.

4 Our new strategic planning process will deepen  
5 our commitment to achieve this vision and help build  
6 even greater capacity to carry out our mission of  
7 stewardship and service. Focusing on these key tenets  
8 of our mission, we will define the critical issues and  
9 challenges facing the Authority and develop strategies  
10 for how we will address those issues, while ensuring  
11 continuity and consistency in decision-making and  
12 resource allocation.

13 The strategic planning framework will include  
14 a system for monitoring and reporting outcomes to  
15 foster accountability and to assure that we remain  
16 flexible and adaptable in responding to the  
17 ever-changing needs and expectations of those we  
18 serve. We will use the strategic planning process to  
19 facilitate open dialogue with our Board, our  
20 employees, and all stakeholders. And, this plan will  
21 help the Authority maintain better control over  
22 external forces and increased public demand for

1 transparency and accountability.

2 We will ensure that the strategic planning  
3 process reflects broad public participation and  
4 acceptance. And, there will also be significant  
5 consultation with the Citizens Advisory Committee.  
6 This is a critical element to help the Authority build  
7 credibility and sustain a greater level of public  
8 trust.

9 In the next few days, we will be releasing or  
10 posting a Request for Proposal to enlist the services  
11 of a professional consultant with strategic planning  
12 expertise in the public sector to work with myself and  
13 others in order to facilitate the development and  
14 implementation of the strategic planning framework.

15 Thank you very much for your time. I look  
16 forward to working with everyone throughout this  
17 process. And if you have any questions now, or  
18 following the meeting, please let me know. Thank you.

19 CHAIRMAN BOYER: Any questions for Christina  
20 Maroney?

21 Commissioner Haider?

22 COMMISSIONER HAIDER: Is it premature to have

1 established a Strategic Planning Committee or is that  
2 process something you plan to articulate after you  
3 have a consultant on board?

4 CHAIRMAN BOYER: I can take that. From a Board  
5 standpoint, I say, "look, let's get the process; get  
6 the consultant on board and then maybe the consultant  
7 can influence the composition of the Strategic  
8 Planning Committee so the Strategic Planning Committee  
9 doesn't run ahead of the plan."

10 COMMISSIONER HAIDER: Great. Thank you.

11 CHAIRMAN BOYER: Any more questions?

12 MS. MARONEY: Thank you very much.

13 CHAIRMAN BOYER: But, you're on that  
14 committee.

15 We're going to have a report of the Chief  
16 Financial Officer, Jim White.

17 MR. WHITE: Good morning, Mr. Chair, Mr. Vice  
18 Chair, and Commissioners.

19 Before we briefly look at some of the numbers,  
20 which continue to look very, very good for the DRPA, I  
21 just wanted to update you on two things.

22 As I mentioned, I think, in the Finance

1 Committee meeting, we are actively involved in our  
2 2016 budget process. Budget forms were due to us on  
3 Monday, both for capital and operating; so at this  
4 point, we are beginning to see where some of the  
5 numbers lie. Our budget team is, at this point,  
6 looking over the submissions; then we will prepare for  
7 the budget hearings. We actually have budget hearings  
8 -- both on the capital side and the operating side --  
9 which commence in October.

10 We start off with our capital budget hearings  
11 in the first week of October. Preliminarily, it looks  
12 like we still have some scrubbing to do to perhaps  
13 reduce some of the submissions; but, we'll get a  
14 better sense of that after we give people an  
15 opportunity to justify their submissions in the  
16 October budget hearings.

17 Then we move to the operating hearings. We  
18 bring in all of the major divisions, look to see whose  
19 budget is over last year's budget, and then negotiate  
20 where those numbers should be.

21 In November, we will look to present a  
22 preliminary budget to the Finance Committee for their



1 review. Then we bring before the Board our budgets  
2 for both capital and operating in December. So, I  
3 just wanted to give you a sense of the start of the  
4 budget process and the timelines over the next couple  
5 of months.

6 In addition, as I reported in the Finance  
7 Committee, working with both outside counsel and our  
8 internal staff, we received a \$1.6 million transfer  
9 related to the 401 Race Street project. The DRPA  
10 entered into a purchase and easement agreement and, as  
11 a result of this transaction, we received \$1.6  
12 million. There was very little cost to us in terms of  
13 legal costs that we can see.

14 It's my intent to take both that \$1.6 million  
15 and the money we received in recoup from the Victor  
16 Lofts Project, and put it directly against capital  
17 projects expenditures this month. So that's roughly  
18 \$6 million in unanticipated funds this year that we're  
19 going to put directly against the capital projects  
20 expenditures for this month.

21 If you will look at the Dashboard, again; as I  
22 mentioned very briefly, we continue to see very

1 excellent numbers in terms of bridge traffic and  
2 bridge revenue. As you can see in the variance  
3 column, we're on target; actually, we're above target.

4 And so, year-to-date our average through June  
5 is 2.7 percent above last year. Again, we have  
6 mentioned various factors, including very, very little  
7 impact from snow this year. In addition, we have seen  
8 increases in traffic going forward, even into July and  
9 August.

10 Our traffic numbers are up from last year, so  
11 there is some growth in the external economy that's  
12 causing the DRPA's traffic -- both in terms of  
13 commercial vehicles and passenger vehicles -- to go  
14 up. We continue to see that those numbers are going  
15 to continue to climb.

16 We mentioned both of the revenues. We are  
17 4.7 percent year-to-date; what that translates to is  
18 that we are over \$4 million in terms of budget. We  
19 are even higher in last year's actuals versus this  
20 year's actuals, relative to budget versus actual. So,  
21 again, on the revenue side, we are seeing some  
22 excellent numbers thus far.

1 DRPA operating budget year-to-date is  
2 11 percent, actual versus budget, under budget. We  
3 continue to see, because of unfilled positions and  
4 some other aspects of the budget that those actuals  
5 are under budget. Typically, again, we'll see a  
6 shrinking of the actuals versus budget. It typically  
7 is around 5 percent under budget; but, again, we're  
8 doing a good job in terms of the operating budget thus  
9 far.

10 In terms of capital budget; again, our  
11 expenditures are under budget versus actual. But,  
12 some of our capital expenditures are grant-related,  
13 particularly our \$25 million payment to Alstom this  
14 year that is federally funded from an FTA grant, so  
15 those numbers don't appear in there. So, actually,  
16 some of our expenditures are actually higher than last  
17 year.

18 In terms of PATCO ridership; ridership again  
19 is down roughly 4 percent. Again, we had some impact  
20 from the snows in January. Also, the Track Rehab  
21 Project did have an impact on our ridership. But last  
22 month the numbers, particular in July, I believe, the

1 numbers have improved actuals versus budget, so we're  
2 starting to see, perhaps, a recovery there.

3 PATCO revenue is 2.4 percent below budget,  
4 year-to-date average, and the operating budget we're  
5 at is 11 percent under. Again, we'll see that number  
6 shrink as we get closer to the end of the year. So,  
7 in terms of our most important financial statistics  
8 here, we're really seeing some very positive numbers.  
9 We expect to reach the year under budget and with our  
10 traffic and revenues certainly much higher than last  
11 year. And that concludes my summary.

12 CHAIRMAN BOYER: Jim, I have one question.

13 MR. WHITE: Sure.

14 CHAIRMAN BOYER: Are we going to track the  
15 ridership? The neighboring bridges, such as the  
16 Tacony Palmyra went up by 100 percent if you pay cash  
17 and 50 percent if you use E-ZPass. Could we monitor  
18 and see if that spills a little more traffic our way?

19 MR. WHITE: Yes. That's something I think the  
20 Finance Committee brought up. And we'll certainly  
21 look to monitor what's going on with Tacony with the  
22 implementation of those rate increases.

1 CHAIRMAN BOYER: Okay. Thank you.

2 Any other questions on Jim White's report?

3 Okay.

4 I'm going to ask for Approval of the  
5 August 19, 2015 DRPA Board Minutes.

6 COMMISSIONER LISKO: So moved.

7 COMMISSIONER MOSKOWITZ: Second.

8 CHAIRMAN BOYER: All in favor?

9 ALL: Aye.

10 CHAIRMAN BOYER: All opposed?

11 The motion carries.

12 The Monthly List of Previously Approved  
13 Payments and the Monthly List of Previously Approved  
14 Purchase Orders and Contracts covering the month of  
15 August 2015. Can I have a motion?

16 COMMISSIONER FENTRESS: So moved.

17 COMMISSIONER LISKO: Second.

18 CHAIRMAN BOYER: All in favor?

19 ALL: Aye.

20 CHAIRMAN BOYER: All opposed?

21 The ayes carry.

22 Approval of the Operations & Maintenance

1 Committee Minutes of September 1, 2015.

2 COMMISSIONER FENTRESS: Move the motion.

3 COMMISSIONER FRATTALI: Second.

4 CHAIRMAN BOYER: All those in favor?

5 ALL: Aye.

6 CHAIRMAN BOYER: All opposed?

7 The ayes have it.

8 Adoption of Resolutions Approved by the  
9 Operations & Maintenance Committee of September 1,  
10 2015. There are two items from the Operations &  
11 Maintenance Committee for consideration for approval.  
12 They are as follows:

13 DRPA-15-071, Amended Right of Entry Permit  
14 Related to Agreements with 4th Coast Productions and  
15 DRPA-15-109, Contract CB-30-2015, Commodore Barry  
16 Bridge, New Jersey Approach Repaving. I'll accept a  
17 motion for both of those at the same time.

18 COMMISSIONER FENTRESS: Move the motion.

19 COMMISSIONER FRATTALI: Second.

20 CHAIRMAN BOYER: All in favor?

21 ALL: Aye.

22 CHAIRMAN BOYER: All opposed?

1 The ayes have it.

2 Approval of the Finance Committee Minutes of  
3 August 12, 2015 and September 9, 2015.

4 COMMISSIONER LISKO: Move the motion.

5 VICE CHAIRMAN NASH: Second.

6 CHAIRMAN BOYER: All in favor?

7 ALL: Aye.

8 CHAIRMAN BOYER: All opposed?

9 The ayes carry.

10 Adoption of Resolution Approved by the Finance  
11 Committee, September 9, 2015: DRPA-15-110,  
12 Implementation of Programming Change to TransCore  
13 Systems to Delay Processing of Certain E-ZPass Toll  
14 Transactions. Can I have a motion?

15 COMMISSIONER DiANTONIO: So moved.

16 COMMISSIONER LISKO: Second.

17 CHAIRMAN BOYER: All those in favor?

18 ALL: Aye.

19 CHAIRMAN BOYER: All opposed?

20 I'm going to take the last two, together, and  
21 they are DRPA-15-111, Age 65 and Over Retiree Medicare  
22 Part D Prescription Benefit and DRPA-15-112, Age 65

1 and Over Retiree Medicare Supplemental Benefit.

2 COMMISSIONER LISKO: Move the motion.

3 COMMISSIONER FENTRESS: Mr. Chairman?

4 CHAIRMAN BOYER: Yes.

5 COMMISSIONER FENTRESS: 15-111 and 15-112, I'm  
6 abstaining my vote.

7 CHAIRMAN BOYER: You're abstaining your vote.

8 COMMISSIONER FENTRESS: I'm invested.

9 CHAIRMAN BOYER: Okay. Please note for the  
10 record that Commissioner Fentress has abstained his  
11 vote.

12 I have a motion. I need a second.

13 COMMISSIONER TAYLOR: Second.

14 CHAIRMAN BOYER: All in favor?

15 ALL: Aye.

16 CHAIRMAN BOYER: All opposed?

17 The ayes carry.

18 VICE CHAIRMAN NASH: Does that mean you're  
19 over 65?

20 (Laughter)

21 CHAIRMAN BOYER: Slightly over 65, right?

22 Approval of the Audit Committee Minutes of



1 August 12, 2015 and September 9, 2015.

2 COMMISSIONER HAIDER: So moved.

3 COMMISSIONER LSKO: Second.

4 CHAIRMAN BOYER: All those in favor?

5 ALL: Aye.

6 CHAIRMAN BOYER: All opposed?

7 Adoption of Resolutions approved by the Audit  
8 Committee of August 12, 2015 and September 9, 2015.

9 There are two items from the Audit Committee for  
10 consideration for approval. They are as follows:

11 Inspector General Standard Operating  
12 Procedures and that is DRPA-15-113. Does anybody have  
13 any questions on that? Can I have a motion?

14 COMMISSIONER HAIDER: So moved.

15 COMMISSIONER LSKO: Second.

16 CHAIRMAN BOYER: All in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All opposed?

19 The ayes have it.

20 DRPA-15-115, Approval of Citizens Advisory  
21 Committee Membership Nomination.

22 COMMISSIONER LSKO: So moved.

1 CHAIRMAN BOYER: Can I have a second?

2 COMMISSIONER MOSKOWITZ: Second.

3 CHAIRMAN BOYER: All in favor?

4 ALL: Aye.

5 CHAIRMAN BOYER: All opposed?

6 The ayes have it.

7 We had an item for Unfinished Business, but  
8 we're going to table that.

9 New Business. There is one item in new  
10 business for consideration for approval and it is as  
11 follows. DRPA-15-114, Consideration of Pending DRPA  
12 Contracts between \$25,000 and \$100,000.

13 Can I have a motion?

14 COMMISSIONER FENTRESS: Move the motion.

15 COMMISSIONER LISKO: Second.

16 CHAIRMAN BOYER: All those in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All opposed?

19 The ayes have it.

20 Now, we have a report from the Citizens  
21 Advisory Committee?

22 MR. BOYLE: Good morning, Mr. Chair.

1           CHAIRMAN BOYER: Good morning, sir.

2           MR. BOYLE: I wanted first to say thank you  
3 for approving my membership for the Citizens Advisory  
4 Committee. We are still looking for members,  
5 particularly on the Pennsylvania side. You may have  
6 noticed that there are still applications downstairs.  
7 Hopefully, people will be inspired to want to  
8 understand how to cross the river.

9           Second, during last week's meeting of the  
10 Citizens Advisory Committee, we had a question about  
11 the -- or actually a request, more or less, for the  
12 value of real property. This has been a very high  
13 priority for the Citizens Advisory Committee since  
14 2012.

15           There is, we believe, \$71 million in real  
16 property assets listed on the DRPA balance sheet. We  
17 were given a very good presentation by the Senior  
18 Engineer, Mike Howard, on the GIS program, which is  
19 basically taking all the land assets of the Authority  
20 and putting it together into a program. I think it's  
21 pretty amazing that we're here in 2015, and we're just  
22 putting together the GIS for this.

1           So, I guess our concern, or request, is that  
2 there be an update, or an assessment, of the valuation  
3 based on the GIS data when this project is completed,  
4 which we believe will be at the end of the year.

5           The third item that we have concerns about is  
6 the information available about the Ben Franklin  
7 Bridge during the Papal visit. I checked the website  
8 this morning and there still is no information about  
9 what people can expect when they are walking across  
10 the bridge.

11           The only information that's on the site is  
12 that the bridge is closed. And, I would say, being a  
13 bicycle/pedestrian advocate that the bridge is open;  
14 but there is no clarification as to what the  
15 procedures are or the ability to going across the  
16 bridge. What should people expect?

17           I think in people's minds, they see the bridge  
18 as the same as the other entrances to the traffic box;  
19 which is that bicyclists and pedestrians can move  
20 freely across the traffic box, there's no bag check  
21 and there are no directional restrictions. And from  
22 what I've heard, those things are -- there are some

1 requirements and conditions to crossing the bridge as  
2 far as movement.

3 For example, if you work in Camden and people  
4 are coming in one direction, there's basically no way  
5 to get to Camden during the peak hour flow. That is a  
6 decision of security, but I think it needs to be clear  
7 on the website what people can expect.

8 There is a bike ride on Saturday morning;  
9 1,700 people have signed up on Facebook to join this  
10 ride. Perhaps a quarter of them are from New Jersey.  
11 They're going to expect to be able to go across the  
12 Ben Franklin Bridge to get to this ride at 10 o'clock  
13 in the morning. They need to know when they need to  
14 get there by and the fact that they may not be able to  
15 get back in the early afternoon -- or whenever they  
16 are, you know, however they're planning their day.

17 So, that's just my thought on that. Again,  
18 the thing we really want to emphasize is we have a GIS  
19 Program, GIS data that is being collected, and I think  
20 it would be a great asset for the DRPA to take  
21 advantage of that and find out how much its real  
22 property is really worth. Thank you.

1           MR. HANSON: Thank you, Mr. Boyle. A couple  
2 of things in response. We will work to update the  
3 website to provide more information. We have provided  
4 a lot of it through news releases and in conversations  
5 with the press, but we will update the website.

6           The Ben Franklin Bridge is closing Friday at  
7 10 p.m. There will be no access until 6 a.m. on  
8 Saturday morning in order to give us time to prepare  
9 the bridge for pedestrians. We have to cover the  
10 expansion joints and take some other actions to make  
11 sure that the pedestrians can move in an orderly and  
12 safe fashion, because it's designed for cars, as you  
13 know, right now.

14           Bicycles will be permitted. The bridge will  
15 be closed to vehicle traffic, all vehicle traffic. It  
16 will open up to pedestrians and people who are walking  
17 bicycles. Bicycles will not be permitted to be ridden  
18 across the bridge from 6 o'clock Saturday morning  
19 until the end of the event, which we expect to be  
20 sometime around noon on Monday.

21           Probably around 6 or 7 a.m. on Monday we'll  
22 have to close it again to all traffic in order to

1 remove the plates and things that we put down and to  
2 change over from pedestrians to cars again.

3           There will be security measures in place. We  
4 are not going to detail those security measures at  
5 this time, but people can expect to encounter law  
6 enforcement people. We've got an iconic bridge.  
7 We've got a train system that's going to be carrying  
8 passengers across the bridge. It is our utmost goal  
9 to ensure that everyone who is on the bridge --  
10 whether on a train or walking, whether our employees  
11 or other people who are going to or from the event --  
12 are kept safe. That's the number one priority that we  
13 have.

14           We have already released the items that are  
15 permissible to go across the bridge and that is in  
16 alignment with what the Secret Service has released as  
17 well. We're just doing exactly what they're doing and  
18 people who have items that are prohibited should  
19 expect to either have to discard them or put them  
20 somewhere and come back to get them later.

21           So, we will update the website and I'll work  
22 with the Chief of Police and with Bridge Operations

1 and PATCO. So, that is responsive to that point.

2 MR. BOYLE: Yes, thank you.

3 MR. HANSON: Great. With respect to the real  
4 estate: we are in the process of the GIS and we also  
5 have a Real Estate Committee that is working on trying  
6 to develop a strategy for the excess real estate that  
7 we have. Most of the real property that DRPA and  
8 PATCO owns is used for our Bridge Operations in one  
9 way or another, or the train operations in one way or  
10 another.

11 We will not change the value on the financial  
12 records because, in accordance with generally accepted  
13 accounting principles, those values are kept at  
14 historical cost.

15 Now, from time to time, there's a debate about  
16 going to fair value, but that's not something that we  
17 do right now. And we would actually be in violation  
18 of generally accepted accounting principles and we  
19 couldn't get a clean opinion if we moved those values  
20 around.

21 We will be, as part of the strategy, getting a  
22 value and then deciding which properties to liquidate



1 and which properties we need and that will be included  
2 into the GIS system. That's part of what the Real  
3 Estate Committee that was formed in the last year or  
4 so is working in conjunction with real estate.

5 We also have an engineering program manager  
6 position that is going to be filled and the  
7 responsibilities for that person are going to be to  
8 work on real estate-related issues. That's going to  
9 be part of her or his responsibilities.

10 Your point is well-taken that we don't have  
11 the GIS, and we haven't until recently had a unified  
12 way of looking at this. The responsibilities for real  
13 estate have been fragmented. The people who did this  
14 work were laid off back in the early part of the new  
15 millennium and there just haven't been people here to  
16 do the work.

17 That became evident after I took over and  
18 shortly after that, we implemented a committee and  
19 we're going to be getting more resources to work on  
20 that.

21 MR. BOYLE: Thank you.

22 CHAIRMAN BOYER: Do we have any public

1 comment? Any public comment?

2 There being none, I'm going to hold the DRPA  
3 Board meeting in abeyance and convene the PATCO Board  
4 meeting.

5 (Whereupon, at 9:47 a.m., on Wednesday,  
6 September 16, 2015, the meeting adjourned.)

7 There being no further business, on motion duly  
8 made and seconded, the meeting was adjourned.

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10 Respectfully submitted,

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12 Raymond J. Santarelli  
13 Corporate Secretary

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## C E R T I F I C A T E

1  
2 This is to certify that the attached  
3 proceedings before the Delaware River Port Authority  
4 on September 16, 2015, were held as herein appears,  
5 and that this is the original transcript thereof for  
6 the file of the Authority.  
7

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11 \_\_\_\_\_  
12 Tom Bowman  
13 (Official Reporter)  
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