



NEW JERSEY DEPARTMENT OF
CHILDREN AND FAMILIES

Commissioner's Monthly Report February 2017

Allison Blake, Ph.D., L.S.W
Commissioner

Monthly Report

Table of Contents

DCF AT A GLANCE - DASHBOARD	3
SUSTAINABILITY AND EXIT PLAN - PERFORMANCE INDICATORS	4
SECTION I: CHILD PROTECTION & PERMANENCY	5-7
SECTION II: ADOLESCENT SERVICES	8
SECTION III: INSTITUTIONAL ABUSE INVESTIGATION UNIT	8
SECTION IV: CHILDREN'S SYSTEM OF CARE	9
SECTION V: FAMILY & COMMUNITY PARTNERSHIPS	10
SECTION VI: DIVISION ON WOMEN	10-11
ADDENDUM 1: KEY PERFORMANCE INDICATORS BY CPP LOCAL OFFICE	12
ADDENDUM 2: CASELOAD COMPLIANCE	13

Dashboard

On or About December 31, 2016

DCF At a Glance		CSOC ⁶ Quick Facts	
DCF: Total Children Served in the Month ¹	82,609	Youth Open with CSOC (<i>unduplicated count</i>)	34,560
CP&P: Children/Youth Served	48,049	DD Eligible Children (<i>unduplicated count</i>)	14,590
OOH Setting (< 18)	6,291	MRSS: Dispatches in the month	1,848
In-Home Setting (< 18)	39,747	MRSS: Interventions (<i>includes prior dispatches</i>)	2,071
Youth 18-21	2,011	Remained in same Living situation	97%
Youth Open with CSOC ²	34,560		
		Care Management: Children Served	12,052
FCP: Total Clients Served ³	19,054	OOH Behavioral Health Settings: Children Served ¹⁰	1,323
DOW: Total Clients Served ⁴ (Monthly Average)	9,221	Placed out of State	1
DCF: Families Served in the Month ⁵	31,726	PerformCare Calls	8,047
CP&P	25,185	DD Related Calls	1,344
FCP (Family Success Centers & Home Visiting)	6,541	Sandy Related Calls	231

Hotline Referrals	14,626	FSCs: Families Served (<i>November</i>)	2,644
CPS Reports	33%	Home Visiting: Families Served (<i>November</i>)	3,897
CWS Referrals	11%	SBYSP: Clients Served (<i>November</i>)	12,513
Number of Human Trafficking Referrals ⁸	16		
Response Timeliness (December 2016)	98%	DV Services: Clients Served (<i>November</i>)	1,157
Monthly Staff Contacts/Children OOH (December 2016)	98%	Residential	20%
Entries to Care	301	Non-Residential	80%
Shelter Placements (October 2016)		SAARC: Clients Served (<i>July - September 2016</i>)	12,096
Children under 13 placed in shelters	0	Displaced Homemaker: Clients Served (<i>July - September 2016</i>)	1,497
Youth > 13 in shelters less than 30 days ⁹	92%	New Clients	31%
Subsidized Adoptions/KLG	16,021	Rape Prevention Clients Served (<i>July - September 2016</i>)	10,599
(Includes Subsidized Adoptions and subsidized KLGs)			

¹ Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

² The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

³ FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

⁴ DoW measures clients served in SAARC and Displaced Homemakers. RPE measures doses or activities provided and does not allow for an unduplicated count of clients served.

⁵ Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

⁶ CSOC Children may receive multiple services and are counted multiple times.

⁷ FCP quick facts are based on new families for FSCs, but both new and ongoing clients for Home Visiting and SBYSP. DoW quick facts are based on new clients for DV Services, but both new and ongoing clients served for SAARC, Displaced Homemakers and Rape Prevention Education.

⁸ The cumulative number of human trafficking referrals between November 2013 and December 2016 was **448**

⁹ Appropriate use of shelters include 1) alternative to detention 2) short term placement of an adolescent in crisis not to extend beyond 30 days 3) a basic center for homeless youth.

¹⁰ OOH Behavioral Health Settings: Children Served - Excludes Youth in Detention Alternatives and Diagnostic Settings.

Sustainability and Exit Plan Key Performance Indicators

"To Be Achieved" Measures

	Month	Performance	Exit Plan Target	% to Meet Target	
Subsequent FTMs within 12 Months	November '16	79%	80%	-1%	
Subsequent FTMs after 12 Months - Other than Reunification Goal	November '16	74%	90%	-16%	
Initial Case Plans	December '16	97%	95%	0%	
CW visits Parent 2x/Mo	December '16	72%	90%	-18%	
Child Visit with Siblings	November '16	74%	85%	-11%	
Investigation Timeliness CP&P 60 days	October '16	86%	85%	0%	
Caseloads: Intake	December '16	92%	90%	0%	
Caseloads: Adoption	December '16	98%	95%	0%	

"To Be Maintained" Measures

	Month	Performance	Exit Plan Target	% to Meet Target	
Initial FTMs within 45 days	November '16	82%	80%	0%	
Subsequent FTMs after 12 Months - Reunification Goal (n=34)	November '16	69%	90%	-21%	
Investigation Timeliness CP&P 90 days	October '16	95%	95%	0%	
Investigation Timeliness IAIU	December '16	83%	80%	0%	
Ongoing Case Plans	December '16	95%	95%	0%	
Parent-Child Weekly Visit ¹	December '16	63%	60%	0%	
Parent-Child Visits Biweekly	December '16	76%	85%	-9%	
CW visits Child Monthly (at placement site) ³	December '16	98%	93%	0%	
CW visits Child 2x/Month for first 2 Months in placement	October '16	94%	93%	0%	
Ind. Living Assessments 14-18 yrs	December '16	88%	90%	-2%	
Supervisor Worker Ratio	December '16	100%	95%	0%	
Caseloads: IAIU Investigators	December '16	100%	95%	0%	
Caseloads: Permanency	December '16	100%	95%	0%	

 The blue bar indicates DCF performance in the current month. The red bar indicates the difference between the current performance and the Exit Plan target.

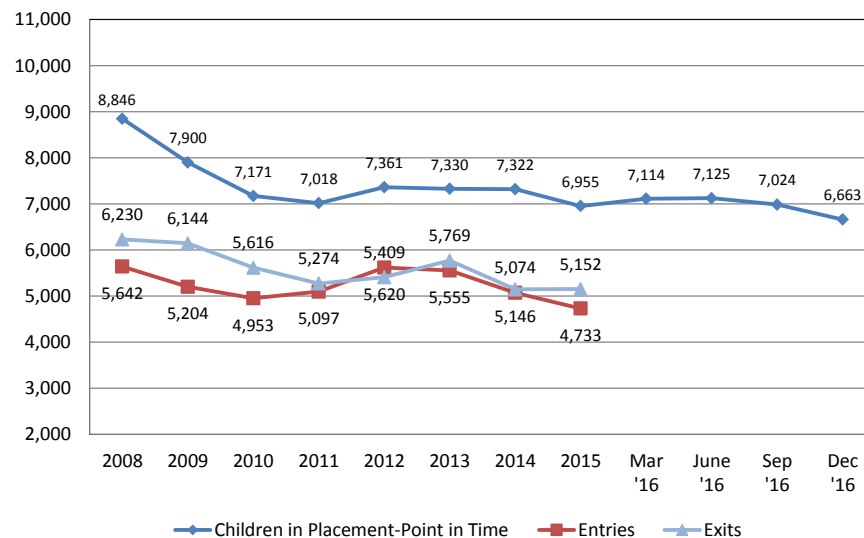
¹Compliance for Parent-Child Weekly Visits is measured by percent of children with weekly visits averaged over the number of weeks in the month.

²Caseworker visits with Children in Placement (all locations) **December 2016 (99%)**

Section I: Child Protection & Permanency

CP&P Quick Facts		
Data in this chart includes children up to age 20.99	Dec-16	Δ from Dec 2015
Families Under CP&P Supervision	24,185	-1%
Children Under CP&P Supervision	48,049	-1%
Children Receiving CP&P In-Home Services	41,386	-1%
Children in CP&P Out-of-Home Placement		
Resource Family (non-Kin) (52.3%)	6,663	-4%
Resource Family Kinship (39.2%)		
Group and Residential (6.8%)		
Independent Living (1.7%)		
Children Legally Free for Adoption (Excludes TPR Appeals)	923	-6%
Finalized Adoptions to date (CY2016) - As 12/31/2016	1,156	10%
Children in Subsidized Kinship Legal Guardianship	1,909	-4%
Children in Subsidized Adoptions	14,112	0%
Entries to Care	301	-11%
Exits from Care	419	-18%

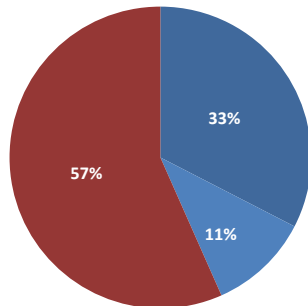
Children in Out-of-Home Placement:
Annual Entries, Exits and Monthly Point in Time Children in Placement



Point in Time data is based on data as of the last day of each month.
Axis begins at 2,000 to enhance separation of data.

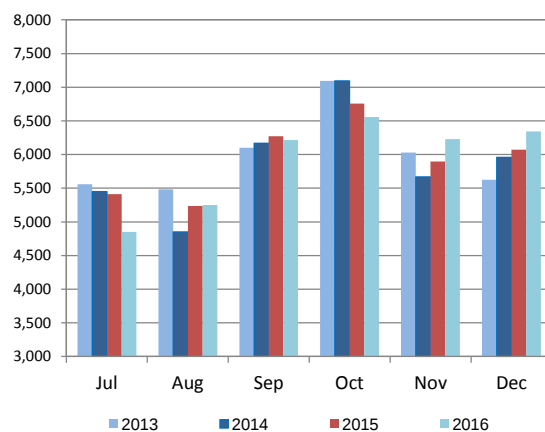
Total SCR Intakes

n = 14,626
December 2016

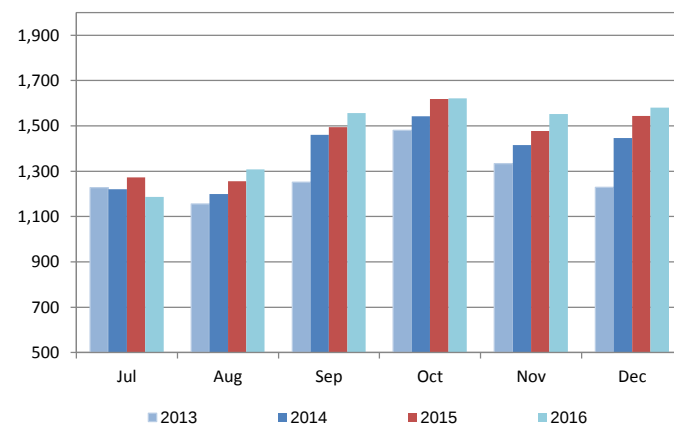


- CPS Reports
- CWS Referrals
- Non CPS/CWS Child Related Calls

CPS & CWS Referrals

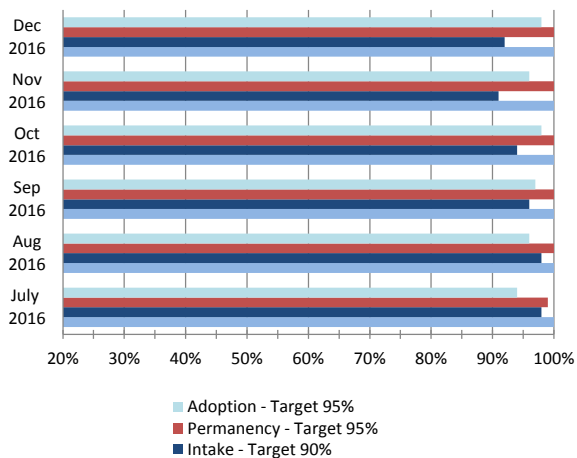


CWS Referrals Assigned to Local Offices

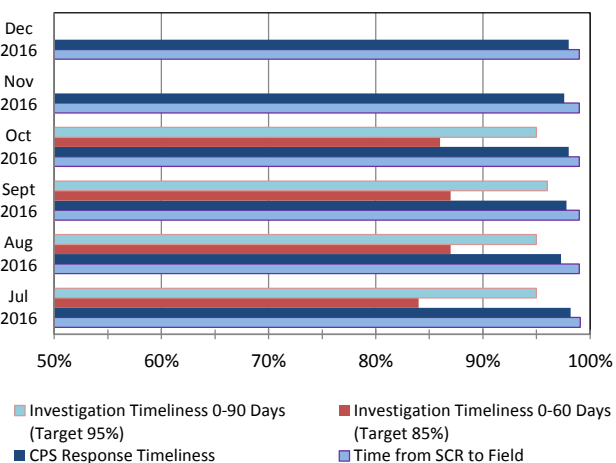


Section I: Child Protection & Permanency

**Caseload Compliance
(Individual Worker Level)**



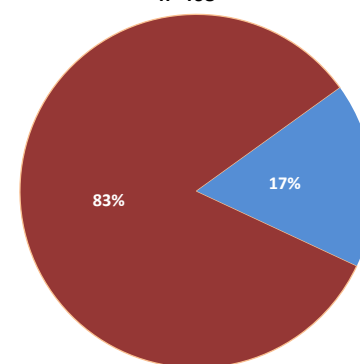
Response and Investigation Timeliness



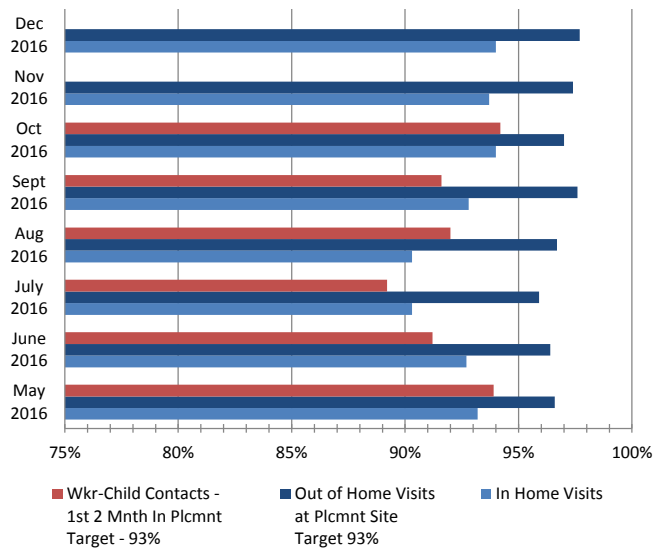
Referrals to Early Intervention

October-December 2016

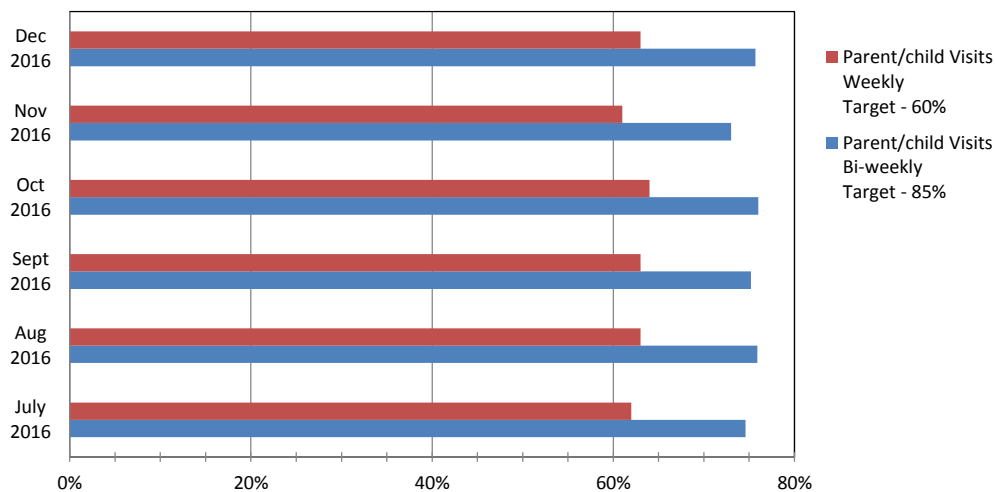
n=468



Worker - Child Visits

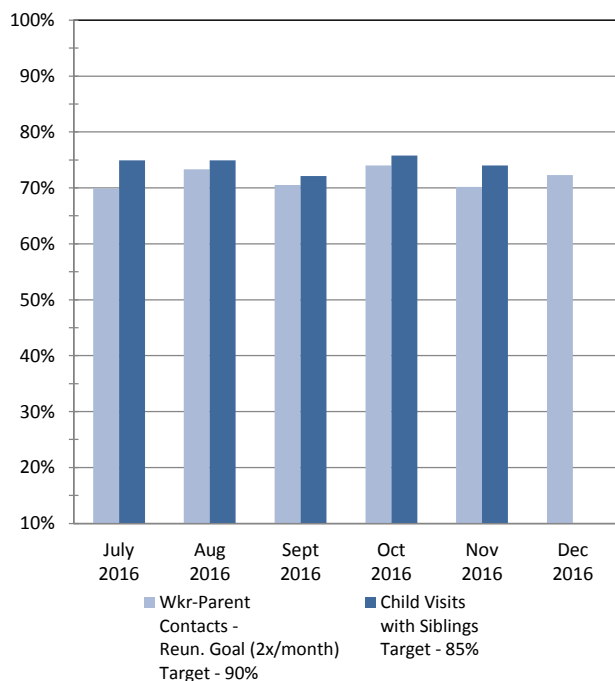


Parent - Child Visits

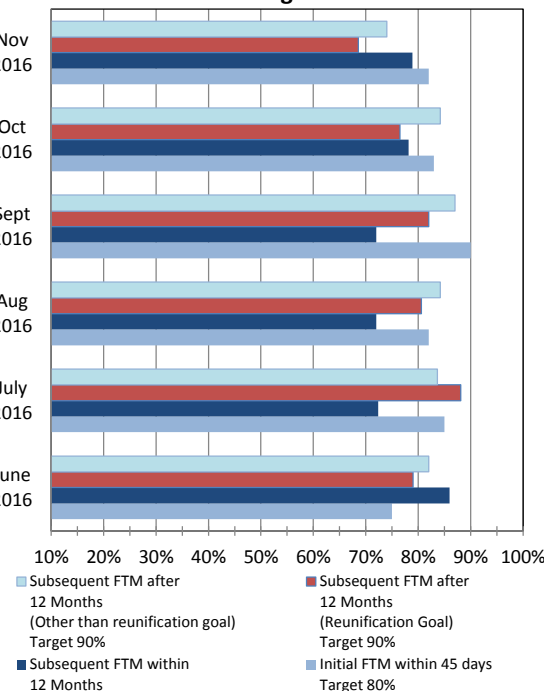


Section I: Child Protection & Permanency

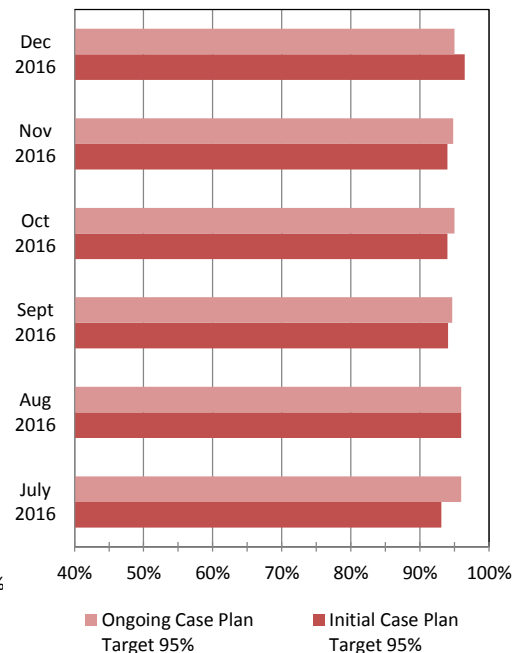
Worker- Parent Visits & Sibling Visits



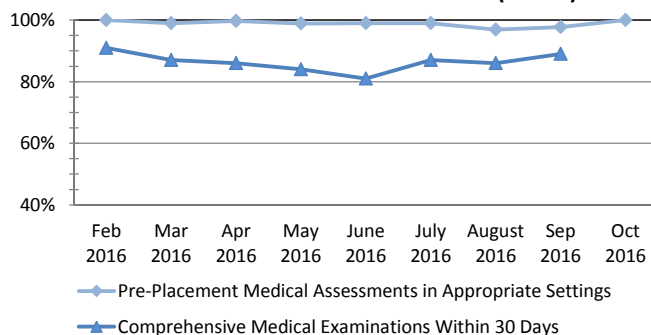
Initial & Subsequent Family Team Meetings



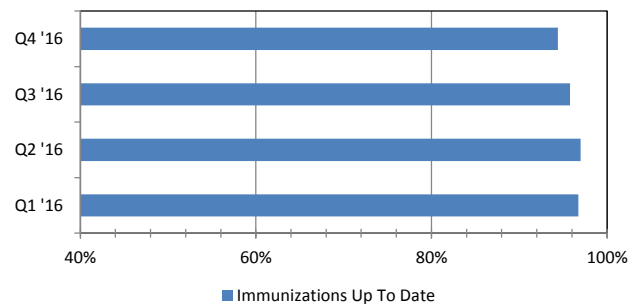
Initial & Ongoing Case Plans



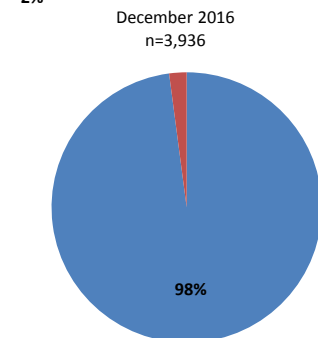
Medical Assessments for Children in Out of Home Placement (OOHP)



Immunizations for Children in OOHP



Children in OOHP with Annual Dental Exams



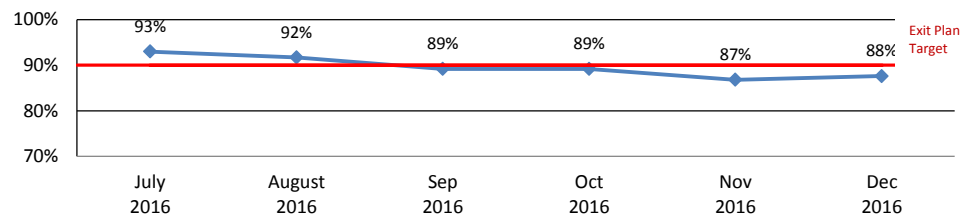
Section II: Adolescent Services

OAS Quick Facts (December 2016)

Youth 18-21

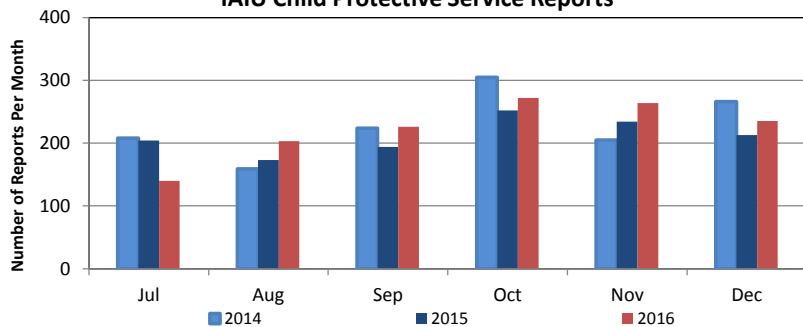
Youth 18-21 years old served by CP&P ^a	2,011
Youth served "In Home" living with a parent/relative or living independently ⁵	1,639
Youth served "Out-of-Home"	372
Family Based Setting (57%)	
Congregate Care Setting (20%)	
Independent Living (23%)	
Youth Receiving Adoption or KLG Subsidy	748

Completed Independent Living Assessments
of Youth Ages 14-18 years

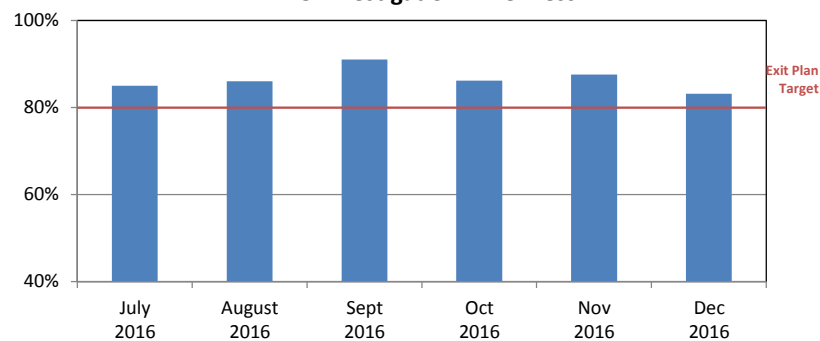


Section III: Institutional Abuse Investigation Unit

IAIU Child Protective Service Reports

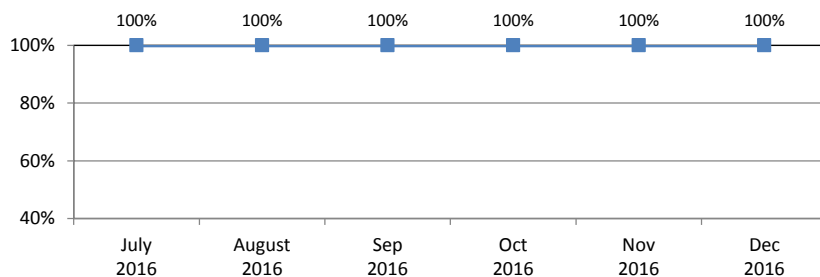


IAIU Investigation Timeliness

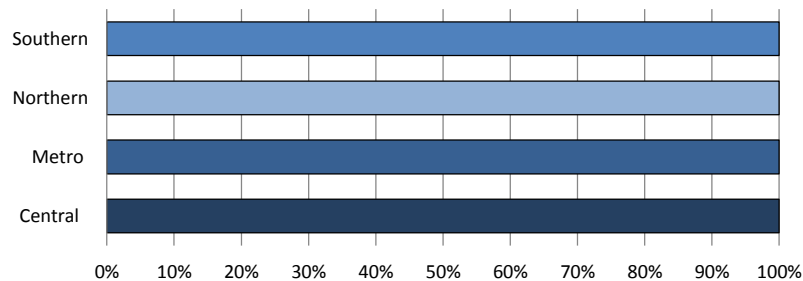


IAIU Caseload Report
Statewide

No more than 8 new investigations and 12 cases/month



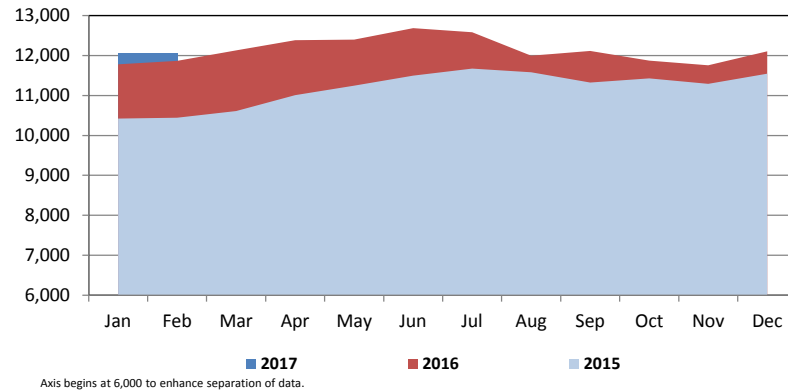
IAIU Caseload Report by Region
December 2016



Section IV: Children's System of Care

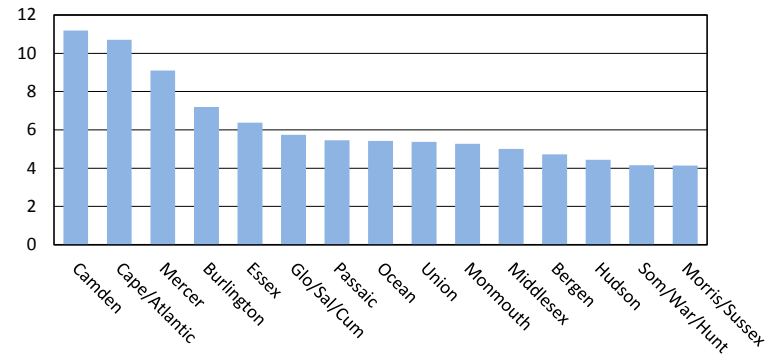
Children in Care Management

January 2017

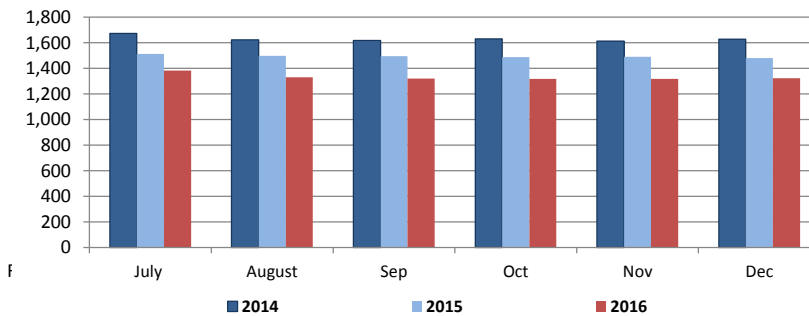


Rate of Children in Care Management by County

n=12,052
January 2017



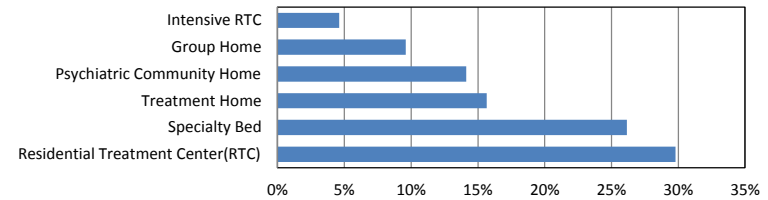
Children in Out of Home Treatment Settings



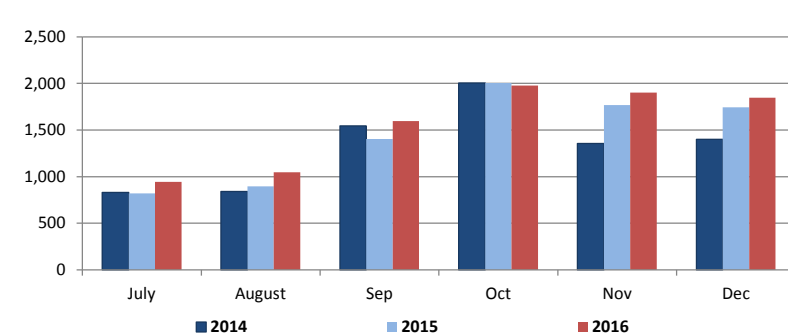
Children in Out-of-Home Treatment Settings

January 2017

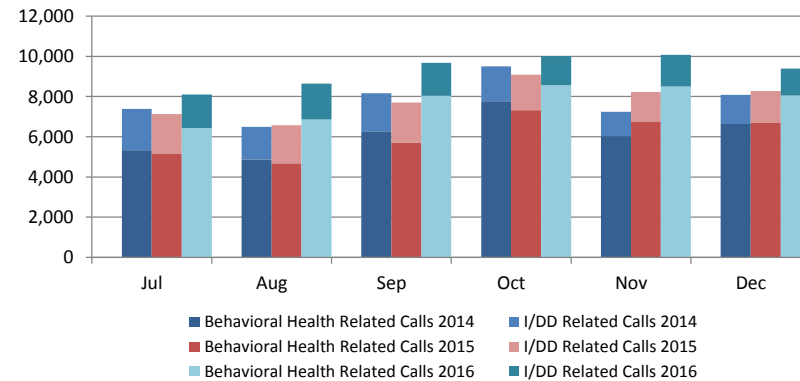
n=1,323



Mobile Response Stabilization Services (MRSS) Dispatched

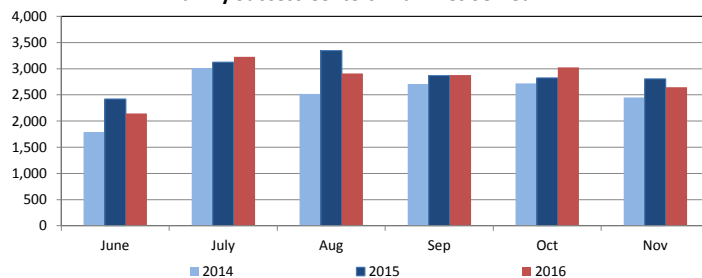


PerformCare Total Calls

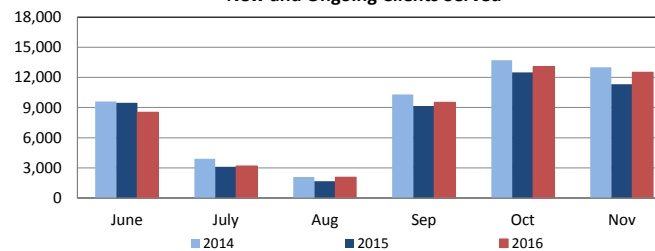


Section V: Family & Community Partnerships

Family Success Centers - Families Served

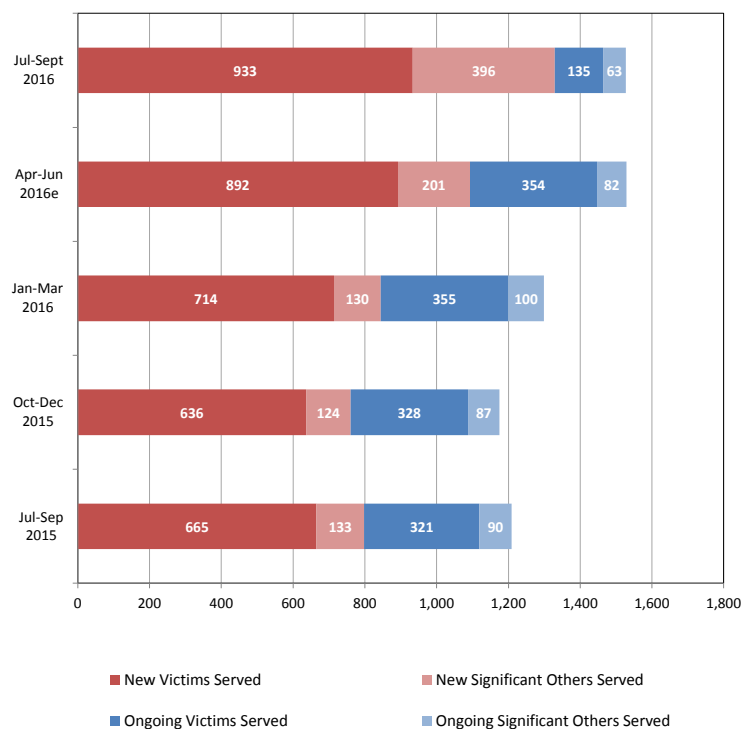


School-Based Youth Services Programs -
New and Ongoing Clients Served

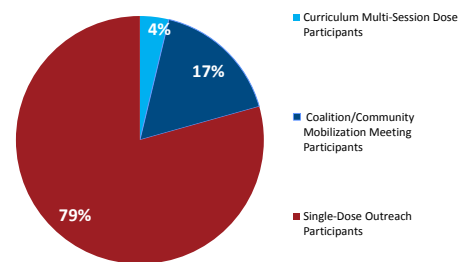


Section VI: Division on Women

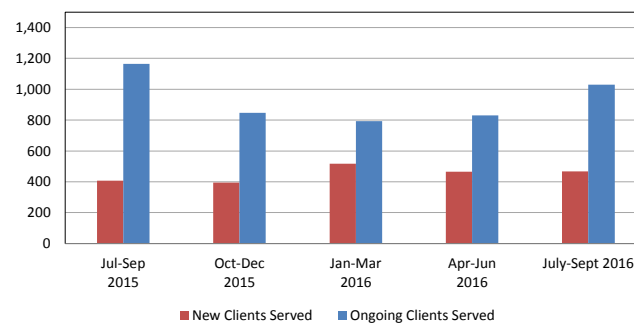
Sexual Assault, Abuse and Rape Care Programs (SAARC)



Individuals Served by Rape Prevention and Education Programs (RPE)
n=10,599
Q3, 2016

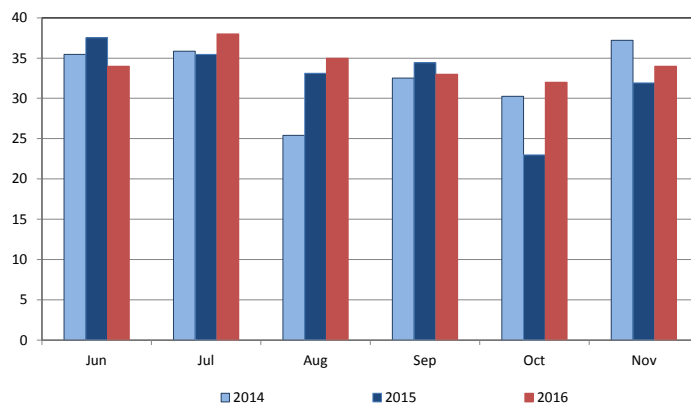


Displaced Homemaker Program
Clients Served

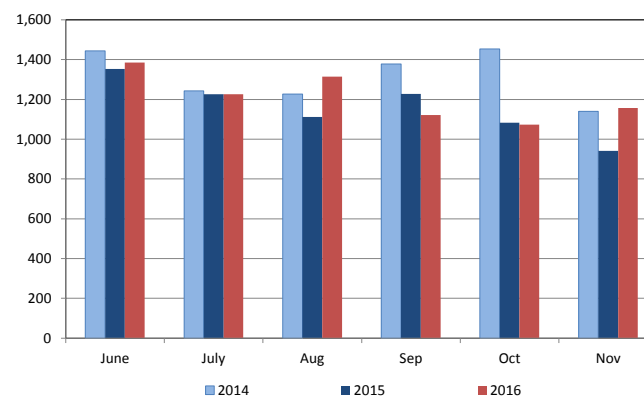


Section VI: Division on Women

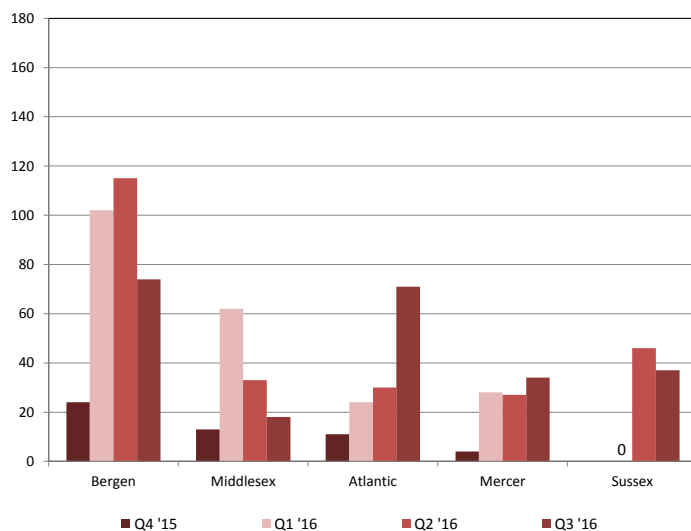
**Residential Domestic Violence Programs:
Victims' Average Length of Stay (days)**



**Domestic Violence Services - Adults and Children
Admitted to Residential and Non-Residential Services
Total New Clients**

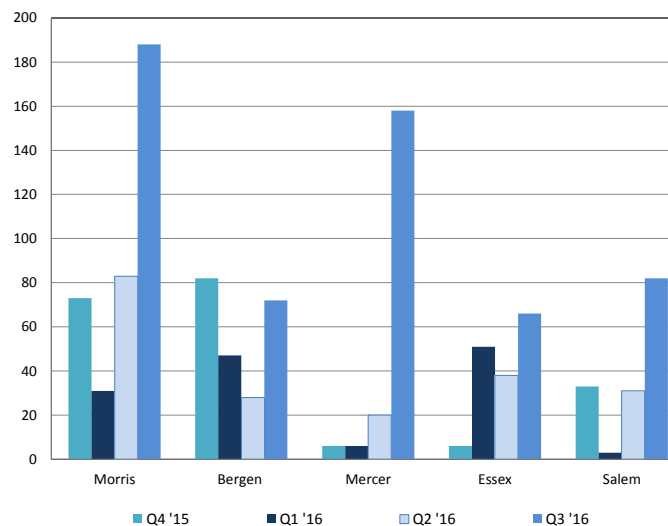


Top 5 Counties with Unmet Need for Non-Residential DV Services
Domestic Violence Victims Waiting for Non-Residential Services



Graph represents the 5 counties with most DV victims waiting for services during the entire time period (sum of Q1, Q2, Q3, and Q4).
Sussex figures for Q4, 15 and Q1, 16 were 0.

Top 5 Counties with Residential DV Shelters Over Capacity
Women and Children Not Admitted to Domestic Violence Shelters Due to Insufficient Space



Non-admitted clients are offered referrals to other counties.
Graph represents the 5 counties with most clients not admitted during the entire time period (sum of Q1, Q2, Q3, and Q4).

CP&P Key Performance Indicators by Local Office - 6 Months View

	Met Target			Within 10% of Meeting Target					60% of Final Target			
Local Office	Measure 6	Measure 9	Measure 10	Measure 13	Measure 14	Measure 16	Measure 17	Measure 19	Measure 22	Measure 28	Measure 29	Measure 30
Atlantic East	96%	97%	99%	95%	98%	98%	100%	100%	95%	77%	65%	81%
Atlantic West	96%	99%	99%	93%	97%	94%	77%	97%	100%	82%	74%	85%
Bergen Central	100%	100%	99%	98%	99%	100%	91%	100%	100%	87%	70%	76%
Bergen South	100%	99%	99%	96%	99%	93%	100%	92%	100%	83%	71%	80%
Burlington East	97%	96%	96%	69%	93%	86%	63%	80%	100%	68%	66%	74%
Burlington West	95%	93%	98%	73%	91%	70%	72%	95%	97%	73%	55%	64%
Camden Central	98%	95%	96%	80%	93%	91%	90%	60%	87%	71%	61%	67%
Camden East	97%	97%	97%	75%	91%	98%	89%	100%	98%	61%	62%	71%
Camden North	81%	84%	95%	48%	78%	58%	29%	38%	79%	60%	49%	68%
Camden South	93%	93%	98%	89%	96%	67%	69%	59%	95%	73%	57%	78%
Cape May	95%	94%	99%	92%	97%	92%	63%	89%	98%	68%	59%	68%
Cumberland East	88%	74%	95%	44%	66%	71%	53%	68%	88%	64%	62%	70%
Cumberland West	90%	94%	99%	80%	92%	74%	59%	0%	98%	71%	58%	76%
Essex Central	99%	85%	95%	95%	99%	52%	81%	50%	94%	60%	53%	62%
Essex North	91%	100%	98%	90%	97%	100%	73%	29%	79%	87%	63%	80%
Essex South	95%	84%	94%	93%	99%	67%	62%	69%	93%	66%	48%	71%
Gloucester East	90%	94%	96%	82%	96%	84%	71%	100%	100%	65%	60%	69%
Gloucester West	98%	88%	98%	87%	96%	88%	83%	97%	90%	62%	60%	77%
Hudson Central	99%	96%	97%	97%	99%	86%	93%	100%	100%	85%	69%	79%
Hudson North	100%	100%	100%	92%	94%	100%	100%	100%	100%	93%	69%	87%
Hudson South	100%	95%	98%	86%	95%	94%	85%	94%	100%	80%	65%	75%
Hudson West	100%	97%	97%	96%	99%	82%	100%	100%	93%	83%	75%	76%
Hunterdon	100%	75%	93%	82%	97%	100%	100%	100%	83%	78%	51%	74%
Mercer North	97%	89%	96%	80%	94%	92%	77%	100%	94%	70%	50%	78%
Mercer South	97%	82%	95%	70%	93%	97%	97%	97%	89%	68%	59%	71%
Middlesex Central	89%	86%	96%	84%	97%	94%	100%	88%	85%	65%	56%	77%
Middlesex Coastal	100%	96%	99%	94%	99%	50%	100%	100%	98%	72%	57%	72%
Middlesex West	90%	95%	95%	86%	95%	90%	63%	69%	90%	76%	66%	78%
Monmouth North	96%	88%	99%	87%	96%	94%	97%	100%	100%	70%	62%	73%
Monmouth South	92%	95%	98%	87%	96%	84%	88%	95%	96%	81%	60%	78%
Morris East	97%	91%	100%	95%	98%	100%	100%	100%	93%	83%	62%	82%
Morris West	93%	93%	99%	88%	95%	85%	52%	65%	84%	74%	79%	85%
Newark Center City	100%	83%	96%	93%	98%	71%	65%	76%	100%	78%	66%	80%
Newark Northeast	100%	89%	93%	94%	97%	78%	53%	48%	98%	71%	70%	84%
Newark South	99%	97%	98%	84%	94%	100%	91%	100%	100%	57%	52%	63%
Ocean North	91%	92%	99%	70%	94%	79%	45%	71%	90%	76%	68%	80%
Ocean South	95%	98%	98%	86%	96%	80%	54%	87%	98%	67%	70%	75%
Passaic Central	94%	87%	98%	94%	97%	92%	100%	75%	96%	75%	65%	74%
Passaic North	100%	92%	99%	94%	98%	78%	70%	85%	94%	75%	54%	70%
Salem	88%	100%	99%	93%	98%	82%	92%	100%	97%	90%	73%	85%
Somerset	99%	96%	95%	90%	95%	93%	76%	95%	95%	81%	72%	86%
Sussex	98%	94%	98%	94%	98%	81%	75%	71%	90%	84%	72%	84%
Union Central	70%	96%	95%	90%	98%	71%	92%	91%	100%	56%	57%	71%
Union East	90%	82%	95%	88%	95%	79%	65%	74%	80%	60%	52%	66%
Union West	86%	97%	99%	82%	97%	100%	88%	100%	94%	73%	48%	61%
Warren	97%	82%	85%	91%	97%	64%	64%	80%	100%	70%	65%	81%
Statewide	95%	92%	97%	86%	95%	83%	76%	83%	95%	72%	62%	75%

Measure #	Description of the Measure	Final Target	Time Period Analyzed
M# 6	Ongoing Case Plans	95%	July '16-December'16
M# 9	Caseworker Visits with Children 2x/Month in 1st& 2nd Months of placement	93%	May '16-Oct '16
M# 10	Monthly Caseworker Visits with Children at child's placement site ²	93%	July '16-December'16
M# 13	Investigation Completion within 60 days	85%	May '16-Oct '16
M# 14	Investigation Completion within 90 days	95%	May '16-Oct '16
M# 16	Initial Family Team Meeting (FTMs) within 45 days of Child Removal	80%	June'16-November '16
M# 17	3 Subsequent FTMs within 12 Months of Child Removal	80%	June'16-November '16
M# 19	2 Subsequent FTMs after 12 Months in Placement - Non - Reunification Goal	90%	June'16-November '16
M# 22	Initial Case Plans within 30 Days of Child Removal	95%	July '16-December'16
M# 28	Caseworker visits Parent 2x/Month	90%	July '16-December'16
M# 29	Weekly Parent/Child Visits - Average weekly visits for 6 weeks.	60%	11/26/16-12/31/2016
M# 30	Bi-weekly Parent-Child Visits	85%	July '16-December'16

¹Compliance for Parent-Child Weekly Visits is now measured by percent of children with weekly visits averaged over 6 weeks.

Worker and Office Caseloads by Worker Type and by Local Office -December 2016

Local Office	1 Intake		2 Permanency		3 Adoption	
	Worker Compliance	Office Compliant? Yes/No	Worker Compliance	Office Compliant? Yes/No	Worker Compliance	Office Compliant? Yes/No
Atlantic East	100%	Yes	100%	Yes		
Atlantic West	100%	Yes	100%	Yes	100%	Yes
Bergen Central	100%	Yes	100%	Yes	100%	Yes
Bergen South	100%	Yes	100%	Yes	100%	Yes
Burlington East	100%	Yes	100%	Yes	100%	Yes
Burlington West	91%	Yes	100%	Yes	100%	Yes
Camden Central	91%	Yes	100%	Yes	100%	Yes
Camden East	90%	Yes	100%	Yes	100%	Yes
Camden North	65%	No	100%	Yes	100%	Yes
Camden South	89%	No	100%	Yes	100%	Yes
Cape May	100%	Yes	100%	Yes	100%	Yes
Cumberland East	27%	No	100%	Yes	75%	No
Cumberland West	79%	No	100%	Yes		
Essex Central	95%	Yes	100%	Yes	100%	Yes
Essex North	100%	Yes	100%	Yes	100%	Yes
Essex South	100%	Yes	100%	Yes	100%	Yes
Gloucester East	96%	Yes	100%	Yes		
Gloucester West	96%	Yes	93%	No	100%	Yes
Hudson Central	94%	Yes	100%	Yes	100%	Yes
Hudson North	100%	Yes	100%	Yes	100%	Yes
Hudson South	79%	No	100%	Yes	100%	Yes
Hudson West	100%	Yes	100%	Yes	100%	Yes
Hunterdon	100%	Yes	100%	Yes	100%	Yes
Mercer North	95%	Yes	100%	Yes	100%	Yes
Mercer South	96%	Yes	100%	Yes	100%	Yes
Release Date: November 15, 2016	100%	Yes	100%	Yes	100%	Yes
Middlesex Coastal	91%	Yes	100%	Yes	100%	Yes
Middlesex West	96%	Yes	100%	Yes	100%	Yes
Monmouth North	97%	Yes	100%	Yes	80%	No
Monmouth South	62%	No	100%	Yes	100%	Yes
Morris East	100%	Yes	100%	Yes	100%	Yes
Morris West	100%	Yes	100%	Yes	100%	Yes
Newark Center City	95%	Yes	100%	Yes	100%	Yes
Newark Northeast	89%	No	100%	Yes	100%	Yes
Newark South	96%	Yes	100%	Yes	100%	Yes
Ocean North	77%	No	100%	Yes	100%	Yes
Ocean South	79%	No	100%	Yes	100%	Yes
Passaic Central	94%	Yes	100%	Yes	100%	Yes
Passaic North	93%	Yes	100%	Yes	100%	Yes
Salem	93%	Yes	100%	Yes	100%	Yes
Somerset	100%	Yes	100%	Yes	80%	No
Sussex	100%	Yes	100%	Yes	100%	Yes
Union Central	95%	Yes	100%	Yes	100%	Yes
Union East	100%	Yes	100%	Yes	100%	Yes
Union West	100%	Yes	100%	Yes	100%	Yes
Warren	100%	Yes	100%	Yes	100%	Yes
Statewide⁴	92%	Yes	100%	Yes	98%	Yes

1 Intake

- Intake worker compliance: % of workers with no more than 8 new intakes and 12 total families per month. Additionally, if a worker had 12 total families, no more than 2 secondary family assignments. Target=90%

- Office Compliance: % of offices that meet the caseload standards of no more than 8 new intakes and 12 total families. Target = 95%

2 Permanency

- Permanency worker compliance: % of workers who meet the caseload standards of no more than 15 families and 10 children in placement. Target = 95%

- Office Compliance: % of offices that meet the caseload standards of no more than 15 families and 10 children in placement. Target = 95%

3 Adoption

- Adoption worker compliance: % of adoption workers who meet the caseload standards of 15 or fewer children. Target = 95%

- Office Compliance: % of offices that meet the caseload standards of 15 or fewer children. Target = 95%

- Offices with blank data do not carry adoption caseloads, however adoption cases in those offices are handled by other offices in that area.

4 Statewide

- Performance is based on total workers in compliance for the month, not an average. Percentages are rounded to the whole number.