

## ERB Fund Approvals

2/13/2009

ERB Fund Approvals	Amount Approved	Approval Date	Status	Infrastructure*	Transitional Area	Public Purpose***	Affordable Housing	Balance
<b>Residential Neighborhood Improve. (\$35.0)</b>								<b>\$35,000,000</b>
Parkside Business and Community Partnership	\$395,825	12/23/2003	Closed					(\$395,825)
Camden Redevelopment Agency - Yorkship Square	\$1,600,000	5/21/2004	Closed	\$1,600,000				(\$1,600,000)
Camden Redevelopment Agency - HOPE VI - Roosevelt Manor	\$5,000,000	8/9/2004	Closed	\$5,000,000	\$5,000,000			(\$5,000,000)
Cooper Grant Developers LLC^	\$1,200,000	10/3/2006	Closed					(\$1,200,000)
RPM Management LLC (Fairview Parking Courts)	\$791,694	8/9/2004	Closed	\$791,694				(\$791,694)
Parkside Business and Community Partnership	\$1,160,000	5/11/2005	Approved					(\$1,160,000)
Fairview Village Urban Renewal Associates (FV Phase II)	\$1,050,000	12/19/2006	Closed	\$1,050,000				(\$1,050,000)
Camden Redevelopment Agency - Cramer Hill Street Scape	\$659,145	8/23/2005	Closed	\$659,145	\$659,145			(\$659,145)
Cramer Hill CDC (Nueva Vida Homes)	\$824,501	8/23/2005	Closed		\$824,501			(\$824,501)
Camden Redevelopment Agency- River Rd. Affordable Housing	\$3,504,393	11/22/2005	Approved	\$3,504,393	\$3,504,393			(\$3,504,393)
NJHMFA - CHIP	\$5,000,000	11/22/2005	Closed				\$5,000,000	(\$5,000,000)
The Heart of Camden, Inc.	\$1,150,000	2/28/2006	Closed	\$1,150,000				(\$1,150,000)
Fair Share Northgate II Associates*****	\$1,234,725	6/14/2006	Approved	\$631,725	\$1,234,725		\$603,000	(\$1,234,725)
The Heart of Camden, Inc.	\$788,971	9/7/2006	Approved					(\$788,971)
Cooper's Ferry Development Association - Boyd & Morse	\$3,570,000	4/24/2007	Closed	\$3,570,000	\$3,570,000			(\$3,570,000)
CRA- Mixed Site Acquisition	\$1,561,975	2/11/2008	Closed	\$1,561,975				(\$1,561,975)
CRA - Cooper Plaza Acquisition	\$1,532,950	3/25/2008	Closed	\$1,532,950				(\$1,532,950)
M & M Development, LLC #	\$3,584,260	3/25/2008	Approved					(\$3,584,260)
Oasis Housing, LLC	\$360,000	3/25/2008	Approved					(\$360,000)
<b>Sub Total:</b>	<b>\$34,968,439</b>			<b>\$21,051,882</b>	<b>\$14,792,764</b>	<b>\$0</b>	<b>\$5,603,000</b>	<b>\$31,561</b>
<b>Downtown Revit. and Recov. (\$45.8)</b>								<b>\$45,800,000</b>
New Jersey Aquarium	\$25,000,000	7/22/2003	Closed					(\$25,000,000)
El Centro Comunal Borincano Day Care Center	\$800,000	12/23/2003	Closed					(\$800,000)
NJEDA Waterfront Technology Center	\$1,000,000	2/27/2004	Closed					(\$1,000,000)
Camden Redevelopment Agency - Waterfront Roads	\$1,200,000	2/27/2004	Closed	\$1,200,000				(\$1,200,000)
Settlement Music School	\$1,000,000	3/23/2004	Closed			\$1,000,000		(\$1,000,000)
Cooper's Ferry Development Association - Waterfront Parking	\$1,550,000	5/26/2004	Repaid	\$0				\$0
Camden Redevelopment Agency - Interior Gateway	\$3,232,000	6/7/2004	Closed	\$3,232,000				(\$3,232,000)
Rutgers, The State University - Campbell Field	\$1,235,617	6/14/2005	Closed					(\$1,235,617)
Greater Camden Partnership, Inc	\$200,000	7/6/2005	Closed			\$200,000		(\$200,000)
NJEDA - MLK Parking Deck #	\$300,000	12/20/2005	Closed	\$300,000				(\$300,000)
YMCA of Camden County, NJ	\$552,968	2/28/2006	Closed			\$552,968		(\$552,968)
Camden Redevelopment Agency - Radio Lofts	\$1,997,716	10/3/2006	Closed	\$1,997,716				(\$1,997,716)
Cooper's Ferry Development Association - Parking & Infrastruct.^^^^	\$2,042,000	12/19/2006	Closed	\$2,042,000				(\$2,042,000)
Camden Redevelopment Agency - 301 Market Street	\$3,000,000	2/27/2007	Closed	\$3,000,000				(\$3,000,000)
Camden Redevelopment Agency - Parkade Bldg/Roosevelt Plaza	\$3,000,000	2/27/2007	Closed	\$3,000,000				(\$3,000,000)
Rutgers, The State University ELRA	\$1,000,000	5/29/2007	Closed			\$1,000,000		(\$1,000,000)
**10% Reallocation from the Demolition Fund**		6/22/2004						\$4,300,000
** Reallocation reversed		12/20/2005						(\$4,300,000)
~~5% Reallocation from Demolition Fund~~		10/23/2007						\$2,150,000
~~~20% Reallocation from the Economic Recovery Planning Fund~~~		10/23/2007						\$700,000
<b>Sub Total:</b>	<b>\$47,110,301</b>			<b>\$14,771,716</b>	<b>\$0</b>	<b>\$2,752,968</b>	<b>\$0</b>	<b>\$3,089,699</b>

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2/13/2009

ERB Fund Approvals	Amount Approved	Approval Date	Status	Infrastructure*	Transitional Area	Public Purpose***	Affordable Housing	Balance
<b>Demolition and Redev. Financing (\$43.0)</b>								<b>\$43,000,000</b>
Camden Redevelopment Agency/ Citywide Demolition	\$5,000,000	9/30/2003	Closed	\$5,000,000				(\$5,000,000)
EDM Holdings, LLC	\$392,500	2/27/2004	Closed		\$392,500			(\$392,500)
Camden Redevelopment Agency/Terraces	\$2,039,500	3/23/2004	Closed	\$2,039,500				(\$2,039,500)
Respond, Inc.	\$1,000,000	7/13/2004	Approved		\$1,000,000	\$1,000,000		(\$1,000,000)
Camden Redevelopment Agency/Central Waterfront**	\$5,000,000	10/3/2006	Closed	\$5,000,000				(\$5,000,000)
Cathedral Soup Kitchen	\$100,000	9/20/2004	Closed					(\$100,000)
Boys & Girls Club of Camden County	\$1,000,000	12/31/2004	Closed			\$1,000,000		(\$1,000,000)
Camden Redevelopment Agency/Cathedral Soup Kitchen	\$235,800	12/31/2004	Closed	\$235,800				(\$235,800)
Cooper's Ferry Development Association/SJPC	\$1,288,729	4/12/2005	Closed	\$1,288,729				(\$1,288,729)
New Jersey Tax Lien Financing Corporation****	\$2,000,000	10/25/2005	Repaid	\$0				\$0
Business Incentive Grant Program~	\$10,500,000	8/23/2005	Amended~					(\$10,500,000)
M & A Holdings Co., LLC.	\$900,000	3/28/2006	Closed					(\$900,000)
American Community Partnership	\$100,000	3/28/2006	Closed					(\$100,000)
Camden Redevelopment Agency - Carnegie Library	\$1,000,000	3/28/2006	Approved	\$1,000,000				(\$1,000,000)
The Salvation Army	\$5,000,000	9/7/2006	Approved	\$4,000,000	\$5,000,000	\$1,000,000		(\$5,000,000)
Neighborhood Housing Svs/Camden Kids Pre-School & CLC	\$100,000	11/28/2006	Closed					(\$100,000)
Camden Redevelopment Agency/Campbell Soup Utility Reloc.	\$2,300,000	4/24/2007	Closed	\$2,300,000				(\$2,300,000)
Cathedral Soup Kitchen	\$1,000,000	4/24/2007	Closed			\$1,000,000		(\$1,000,000)
Puerto Rican Unity for Progress	\$295,000	7/24/2007	Closed	\$295,000				(\$295,000)
CRA - Tire and Battery Remediation	\$700,000	2/13/2008	Closed	\$700,000				(\$700,000)
The City of Camden - Policing Infrastructure & Equipment	\$700,000	3/25/2008	Closed	\$700,000				(\$700,000)
Greater Camden Partnership, Inc. (Lourdes/Patco)	\$50,000	7/14/2008	Approved					(\$50,000)
Nueva Vida Homes, LLC	\$50,000	10/24/2008	Approved					(\$50,000)
**10% Reallocation of this Fund**		6/22/2004						(\$1,300,000)
**10% Reallocation reversed		12/20/2005						<b>\$4,300,000</b>
~~5% Reallocation of this Fund~~		10/23/2007						(\$2,150,000)
<b>Sub Total:</b>	<b>\$40,751,529</b>			<b>\$22,559,029</b>	<b>\$6,392,500</b>	<b>\$4,000,000</b>	<b>\$0</b>	<b>\$2,098,471</b>
<b>Higher Ed and Reg Health Care Devel (\$47.7)</b>								<b>\$47,700,000</b>
Our Lady of Lourdes Medical Center	\$4,500,000	9/30/2003	Closed					(\$4,500,000)
CAMcare Health Corporation - Gateway Site	\$1,000,000	4/29/2004	Closed					(\$1,000,000)
Camden County College	\$3,500,000	5/21/2004	Closed					(\$3,500,000)
Cooper Health System	\$12,350,000	10/20/2004	Closed					(\$12,350,000)
Rutgers, The State University of NJ	\$11,000,000	2/22/2005	Closed					(\$11,000,000)
<b>Sub Total:</b>	<b>\$32,350,000</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,350,000</b>

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2/13/2009

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<b>Economic Recovery Planning Fund (\$3.5)</b>								<b>\$3,500,000</b>
Camden Redevelopment Agency - Neighborhood Plans ^^^	\$723,945	3/23/2004	Closed					(\$723,945)
Camden Redevelopment Agency - Neighborhood Plans II	\$445,050	11/22/2005	Closed					(\$445,050)
Strategic Revitalization Plan, Capital Improvement & Infrastructure Master Plan and related costs	\$465,000		Closed					(\$465,000)
~~~Reallocation of this Fund~~~		10/23/2007						(\$700,000)
<b>Sub Total:</b>	<b>\$1,633,995</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,166,005</b>
<b>Subtotal:</b>	<b>\$156,814,264</b>			<b>\$58,382,627</b>	<b>\$21,185,264</b>	<b>\$6,752,968</b>	<b>\$5,603,000</b>	
<b>Projects Repaid</b>	(\$3,550,000)							
<b>Total:</b>	<b>\$153,264,264</b>							<b>\$21,735,736</b>
<b>Remaining Allocated Funds</b>				<b>\$11,617,373</b>	<b>(\$3,685,264)</b>	<b>\$747,032</b>	<b>\$3,147,000</b>	

\*On June 22,2004, the ERB Members approved an increased the limit in infrastructure funding from \$20 Million to \$35 Million

\*On December 20, 2005 the ERB Members approved an increase to the limit of infrastructure funding from \$35 million to \$50 million.

\* On April 24, 2007 the ERB Members approved an increase to the limit of infrastructure funding from \$50 million to \$60 million,

\*On October 23, 2007 the ERB Members approved an increase to the limit of infrastructure funding from \$60 million to \$70 million.

\*\* On June 22, 2004, the ERB Members were advised that the CEO of the NJEDA and the COO of the City of Camden will re-allocate 10% (\$4.3 Million) of the Demolition and Redevelopment Financing funds to the Downtown Revitalization and Recovery Fund

\*\*On December 20, 2005 the ERB Members were advised that the CEO and COO reallocated the \$4,300,00 back the Demolition and Redev. Financing Fund.

\*\*\*On February 22, 2005, the ERB Members approved an overall program limit of \$7,500,000 for Public Purpose projects.

\*\*\*\*On June 9, 2005, the ERB Members approved a reduction in the amount of funding from a \$6 million guarantee to a \$3 million loan to the NJ Tax Lien Financing Corporation.

\*\*\*\*On 10/25/05, the members of the ERB approved a reduction in the amount of funding from \$3 million to \$2 million.

\*\*\*\*\*Fair Share Northgate II Associates was approved for a \$631,725 Grant and a \$603,000 loan

^ On October 3, 2006, the Members approved a reduction in the amount of funding from \$1,500,000 to \$1,200,000.

^^ On October 3, 2006, the Members approved an increase in the amount of funding from \$3,910,500 to \$5,000,000.

^^^ On January 23, 2007, the Members approved an increase in the amount of funding from \$641,250 to \$723,945

^^^^ On June 21, 2007, the ERB Members approved an increase in the amount of funding from \$2,000,000 to \$2,042,000.

~ On October 23, 2007, the ERB Members approved a reduction in the BLI and BII Program funding from \$16 million to \$10.5 million.

~~ On October 23, 2007, the ERB Members approved a 5% reallocation of funds from the Demolition and Redevelopment Fund to the Downtown Revitalization Fund

~~~ On October 23, 2007 the ERB Members approved a 20% reallocation of funds from the Economic Recovery Planning Fund to the Downtown Revitalization Fund

# On July 29, 2008 the Members approved an increase in the amount of funding from \$2,972,832 to \$3,584,260

Transitional Area - not less than \$17,500,000 allocated, as stated in the Guide to Program Funds

Affordable Housing - up to \$8,750,000 allocated, as stated in the Guide to Program Funds

## ERB Business Lease and Business Improvement Incentive Program

As of 2/13/2009

| Project                                              | Amount Approved    | Approval Date | Status   | Balance             |
|------------------------------------------------------|--------------------|---------------|----------|---------------------|
| <b>Business Lease Incentive: (\$10,000,000)***</b>   |                    |               |          | <b>\$10,000,000</b> |
| Drexel University - ACIN                             | \$300,000          | 9/13/2005     | Closed   | (\$300,000)         |
| Gestalt, LLC**                                       | \$179,025          | 9/13/2005     | Closed   | (\$179,025)         |
| Rutger Camden Technology Campus, Inc.*               | \$329,340          | 7/6/2006      | Closed   | (\$329,340)         |
| Susquehanna Patriot Bank                             | \$360,000          | 7/6/2006      | Closed   | (\$360,000)         |
| SMSMR Enterprises, LLC                               | \$120,000          | 9/28/2006     | Closed   | (\$120,000)         |
| Camden Greenways, Inc. &                             | \$7,500            | 4/4/2007      | Inactive | (\$7,500)           |
| Agilence, Inc.                                       | \$39,600           | 7/18/2007     | Closed   | (\$39,600)          |
| myLEADERBOARD, Inc.#                                 | \$21,125           | 7/18/2007     | Closed   | (\$21,125)          |
| Cooper Health System                                 | \$26,604           | 9/28/2007     | Closed   | (\$26,604)          |
| Maksin Management Corp.                              | \$375,000          | 1/8/2008      | Closed   | (\$375,000)         |
| WorldExtend, LLC                                     | \$30,795           | 8/12/2008     | Inactive | \$0                 |
| Heaven's Little Angels Learning Center               | \$61,500           | 8/26/2008     | Closed   | (\$61,500)          |
| On Time Staffing                                     | \$73,245           | 11/12/2008    | Closed   | (\$73,245)          |
| <b>Subtotal:</b>                                     | <b>\$1,923,734</b> |               |          | <b>\$8,180,306</b>  |
| <b>Business Improvement Incentive (\$500,000)***</b> |                    |               |          | <b>\$500,000</b>    |
| Camden Law Building LLC                              | \$20,000           | 12/19/2006    | Closed   | (\$20,000)          |
| Lotus Medicine d/b/a Westfield Pharmacy              | \$20,000           | 12/19/2006    | Closed   | (\$20,000)          |
| Esquires Four, LLC                                   | \$20,000           | 5/7/2008      | Closed   | (\$20,000)          |
| <b>Subtotal:</b>                                     | <b>\$60,000</b>    |               |          | <b>\$440,000</b>    |
| <b>Total:</b>                                        | <b>\$1,983,734</b> |               |          | <b>\$8,620,306</b>  |

\*On July 6, 2006, the Members approved an increase in the amount of the incentive from \$600,000 to \$638,235 to support the increase in the amount of space to be initially leased by RCTC. In October 2008, RCTC elected to withdraw their option for the fifth floor of the WTCC.

\*\*On August 20, 2007, the Members approved an increase in the amount of the incentive from \$168,225 to \$179,025 due to the increase in the amount of space to be initially leased by Gestalt.

\*\*\*On October 23, 2007, the Members approved a reduction in the amount of funding for the incentive program from \$15 million to \$10 million

\*\*\* On October 23, 2007, the Members approved a reduction in the amount of funding for the incentive program from \$1 million to \$500,000.

# In November 2008, the company executed an amended lease reducing the amount of leased space from 2,053 s.f. to 1,077 s.f. but extending the lease for a 10 year term which increased the BLI grant from \$18,477 to \$21,125.

& This project was originally approved for \$22,500 but. The organization was unsuccessful in securing funding for their 2008/2009 operations. The project is now inactive.



| Feb-09   | EDA                                                                                                                      |                  |             |          |                 |             |                 | EDA RE - Loan - Business and Community Lending; BEIP - Business Employment Incentive Program; HAZ-Hazardous Discharge Site Remediation Fund; IB-Investment Banking; RE-Real Estate                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----------|--------------------------------------------------------------------------------------------------------------------------|------------------|-------------|----------|-----------------|-------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DEPT/DIV | PROJECT NAME                                                                                                             | FINANCING AMOUNT | TOTAL COSTS | STATUS   | APPROVAL DATE   | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|          | A-1 Uniforms Inc. / Susie's Enterprise LLC                                                                               | \$100,000        | 321,330     | Closed   | 4/27/2001       | 8/29/2003   |                 | A-1 Uniform, Inc. /a Uniform City ("A-1") was established in 1997 by Mohamed R. Ishack. The company manufactures and sells uniforms and related accessories for professionals. The company originally operated in Philadelphia, PA in a leased facility and relocated to Camden, NJ in 1999. The company operates from a 3,000 s.f. facility, owned by its affiliate, Susie's Enterprise, L.L.C. ("SE"), and employs 9 people full time.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| TEC      | Agilence, Inc.                                                                                                           | \$1,000,000      | 1,005,000   | Approved | 6/12/2007       |             |                 | Agilence, Inc., delivers event based video analytics to the retail, transportation, and gaming markets through a series of software products marketed as the eVision office suite. eVision's core technology is based on the synchronization of full motion video (live and recorded) with transactional events or data. Agilence is currently located in Mount Laurel, NJ., however, has agreed to relocate its operations to the Authority's technology center in Camden, NJ., for the term of the investment                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| TEC      | Bioptron Corporation                                                                                                     | \$200,000        | 202,000     | Approved | 12/10/2009      | 1/23/2009   |                 | Bioptron Corporation ("BC") was formed by Dr. Ibrahim Cem Girit in June of 2004 to develop laser scanning technology for three-dimensional imaging of surface features on live tissue such as tumors, lesions and wounds. In 2005, the company received a \$200,000 grant from Bristol-Meyers Squibb ("BMS") that resulted in a prototype of the TumorImager. The initial target market is for scanning tumors on small animals in pre-clinical cancer research as the TumorImager was designed to instantly capture a three-dimensional image of a subcutaneous tumor, determine its volume and record the data. BC recently received commitments for three beta unit testing sites. The company has requested a \$200,000 investment from the EDA, which will be used as growth capital for the commercialization of the TumorImager.                                                                                                                                                         |
| LOAN     | Better Choice Packaging, The                                                                                             | \$130,000        | 640,000     | Closed   | 7/9/2002        | 9/20/2002   |                 | The Better Choice Packaging, Inc. ("BCP"), established in 1998 by Nancy Tossani, is a fulfillment and corrugated box packaging company. The company prepares and packages displays and products for major fortune 500 companies such as Bed Bath & Beyond, Body Works, Arm & Hammer and Frito-Lay. It also packages items for smaller and mid size companies for distribution to their customers. BCP currently operates from 26,000 s.f. of leased space in Camden, New Jersey and employs 23 people full time.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| HAZ      | Brownfield Projects Assisted through the Hazardous Discharge Site Remediation Fund (administered jointly by EDA and DEP) | \$3,081,143      | 5,788,619   | Closed   | Since Jan. 2002 |             | EDA/DEP         | Since January 2002, nearly \$2.3 million in financing has been provided for the remediation of 21 projects in the City of Camden including those below.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| BOND     | Boys & Girls Club of Camden County                                                                                       | \$22,000,000     | 2,240,350   | Closed   | 12/9/2009       | 1/15/2009   |                 | The Authority's assistance will enable the applicant to refinance a \$2,200,000 mortgage with Commerce Bank that closed in January 2007 to finance the clubhouse at the Catto Elementary School project. The refinancing is projected to save BGC \$46,000, annually, based on the 10 year bond option.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| BOND     | Camcare Health Corporation                                                                                               | \$5,575,000      | See above   | Closed   | 10/14/2003      | 4/29/2004   | PNC Bank        | This not-for-profit entity and federally qualified community health center provides comprehensive primary care and dental services to Camden residents, regardless of their ability to pay, through five health care facilities throughout the city. Camcare has outgrown its central 13,600-square-foot facility. The EDA bond issue will enable Camcare to construct and equip a modern three-story, 38,000-square foot facility within a block and a half of its current facility, which will be relocated to the new building. The new facility is expected to create 60 new jobs within two years. Camcare will also use the bond issue to refinance an existing conventional mortgage. Project financing also includes a \$2 million grant from the DRPA and a pending grant from Cooper Hospital. The EDA had also previously approved a \$2 million loan through its Local Development Financing Fund for the project. (see above), and also finalized a \$1 million grant through ERB. |
| LOAN     | Camcare Health Corporation                                                                                               | \$2,000,000      | 10,011,180  | Closed   | 5/16/2003       | 12/28/2004  |                 | Founded in 1978, the firm is a community health center. The applicant is building a three story 38,000 square foot facility in Camden City.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| HAZ      | Camden Redevelopment Agency (ABC Barrel Co. Site)                                                                        | \$20,952         | 21,452      | Approved | 7/2/2007        |             |                 | The Camden Redevelopment Agency received grant funding to perform a Preliminary Assessment (PA) in the amount \$102,779 at the ABC Barrel Company project site on 10/9/96 under P8678 and a grant to perform a Site Investigation (SI) in the amount of \$30,349 on 12/9/98 under P8678s. The project site was previously used as a commercial drum storage facility and has areas of environmental concerns (AOC's) based on the investigation activities performed to date. NJDEP is currently requiring and has approved the Remedial Investigation (RI) activities for the project site. NJDEP has approved RI grant funding on the above-referenced project site and finds the project technically eligible under the HDSRF Program, Category 2, Series A. The Camden Redevelopment Agency is now requesting additional grant funding to perform RI activities required by NJDEP in the amount of \$20,952 at the ABC Barrel Company project site, for total funding to date of \$154,080. |
| HAZ      | Camden Redevelopment Agency (Atrium)                                                                                     | \$11,792         | 11,792      | Closed   | 6/8/2004        | 2/23/2005   | EDA/DEP         | The project site, identified as Block 1183, Lot 9 is a former hardware warehouse which has potential environmental areas of concerns (AOC's). The city of Camden currently owns the project site and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site as a soup kitchen as outlined in the City's site specific redevelopment plan.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

| EDA (cont.) |                                                                 |                  |             |          |               |             |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-------------|-----------------------------------------------------------------|------------------|-------------|----------|---------------|-------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DEPT/DIV    | PROJECT NAME                                                    | FINANCING AMOUNT | TOTAL COSTS | STATUS   | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| HAZ         | Camden Redevelopment Agency ("CRA")<br>Antrium Hardware         | \$25,542         | 26,042      | Closed   | 5/9/2006      | 7/3/2006    |                 | Camden Redevelopment Agency ("CRA") received a grant in the amount of \$11,792 in July 2005 under P16438 to perform Preliminary Assessment (PA) and Site Investigation (SI) at the project site, which is a former hardware warehouse. The current scope of work involves closure of an underground storage tank, soil sampling, analysis and disposal, as well as groundwater investigation and monitoring well installation. The City of Camden currently owns the project site and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site as a soup kitchen, as outlined in the City's site specific redevelopment plan. NJDEP has approved the request for Remedial Investigation (RI) grant funding on the above-referenced project site and finds the project technically eligible under the HDSRF Program, Category 2, Series A. CRA is requesting additional grant funding to perform RI activities required by the NJDEP in the amount of \$25,542 at the Antrium Hardware project site, for a total funding to date of \$37,334. |
| HAZ         | Camden Redevelopment Agency ("CRA")<br>Antrium Hardware         | \$1,980          | 2,480       | Closed   | 2/8/2007      | 6/15/2007   |                 | CRA is requesting additional grant funding to perform RI activities required by the NJDEP in the amount of \$1,980 at the Antrium Hardware project site, for a total funding to date of \$39,314.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| HAZ         | Camden Redevelopment Agency ("CRA") Block<br>N Project          | 36,789           | 37,289      | Approved | 12/10/2007    |             | NJDEP           | The project site, identified as Block 175, Lots 17.02, 5, and 8 is a vacant block historically used for commercial use which has potential environmental areas of concern (AOC's). The Camden Redevelopment Agency currently owns the project site and has satisfied Proof of Site Control. It is the CRA's intent, upon completion of the environmental investigation activities, to redevelop the project site for mixed-use. NJDEP has approved this request for Preliminary Assessment (PA) and Remedial                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| HAZ         | Camden Redevelopment Agency ("CRA")<br>Harrison Avenue Landfill | \$4,770,150      | 6,285,700   | Approved | 12/11/2007    |             |                 | NJDEP has approved this request for supplemental RI and RA grant funding on the above-referenced project site and finds the project technically eligible under the HDSRF program, Category 2, Series A. The grant has been calculated off of 75% of the RA costs (\$4,545,150) and adding the RI costs (\$225,000). According to the Legislation, a grant can be awarded to a municipality, county or redevelopment entity authorized to exercise redevelopment powers up to 75% of the costs of RA for projects within a BDA. The total annual amount allowed for a municipality, county or redevelopment entity that contains a BDA is \$5,000,000 per calendar year. This grant will not exceed this limit for Camden Redevelopment Agency for 2007.                                                                                                                                                                                                                                                                                                                                                                                        |
| HAZ         | Camden Redevelopment Agency ("CRA")<br>Harrison Avenue Landfill | \$1,494,417      | 1,495,417   | Closed   | 5/9/2006      | 8/4/2006    |                 | The project site, identified as Blocks 809; 809.01; 810 and Lots 7-12; 18; 4, 5, 6, 18 is a former landfill which has potential environmental areas of concern (AOC's). The City of Camden currently owns the project site and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site into a recreation center. NJDEP has approved this request for Remedial Investigation (RI) grant funding on the above-referenced project site and finds the project technically eligible under the HDSRF program, Category 2, Series A.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| HAZ         | Camden Redevelopment Agency ("CRA")<br>Harrison Avenue Landfill | \$439,100        | 439,600     | Closed   | 8/8/2006      | 8/4/2006    |                 | Camden Redevelopment Agency closed a grant in the amount of \$1,494,917 in August 2006 under P17337 to perform Remedial Investigation (RI) at the project site and received an approval in August 2006 under P17337s to perform additional RI activities. The project site, identified as Blocks 809; 809.01; 810 and Lots 7-12; 18; 4, 5, 6, 18 is a former landfill which has potential environmental areas of concern (AOC's). The City of Camden currently owns the project site and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site into a recreation center. NJDEP has approved this request for Remedial Action (RA) funding on the above-referenced project site and finds the project technically eligible under the HDSRF program, Category 2, Series A.                                                                                                                                                                                                                                                                  |
| LOAN        | Camden Tool, Inc. and 3D Tool Company, Inc.                     | \$83,000         | 251,500     | Closed   | 1/8/2002      | 5/8/2003    |                 | This project involves a family-owned business that manufactures tools. EDA assistance through the Local Development Financing Fund supplements an \$83,000 loan from CBAC consortium of banks for equipment purchase.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| LOAN        | Cerionx, Inc.                                                   | \$250,000        | 250,000     | Closed   | 1/11/2005     | 1/28/2005   |                 | Microplate Automation's "Tip Charger" is a novel cleaning technology for use with all brands of automated liquid handling equipment. The technology is a patented atmospheric pressure plasma process for removing organic material from key components of common lab equipment widely used in pharmaceutical and life science research. End users will receive many benefits from its use which include cost reductions, elimination of hazardous waste reporting and disposal, and uniform cleaning of instruments.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| HAZ         | City of Camden (Cramer Hill Relocation Project)                 | \$25,788         | 25,788      | Closed   | 5/10/2005     | 8/29/2006   | EDA/DEP         | The project site, identified as various blocks and lots in the Cramer Hill section of Camden has potential environmental areas of concern (AOC's). The City of Camden currently owns or holds a Tax Sale Certificate on the project site and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site for mixed-use as outlined in the City's site specific redevelopment plan. The City of Camden is requesting grant funding to perform Site Investigation (SI) in the amount of \$25,788 at the Cramer Hill Relocation Project site. NJDEP has approved this request for limited Site Investigation (SI) grant funding on the above-referenced project site and finds the project technically eligible under the HDSRF program, Category 2, Series A.                                                                                                                                                                                                                                                                                     |
| HAZ         | City of Camden (Kaighn Ave Fire Station)                        | 25,632           | 25,632      | Closed   | 8/9/2005      | 3/13/2006   | EDA/DEP         | The project site, identified as Block 1320, Lots 24, 25, 26, 27, 28, 29, 30 and 31 is a mix of vacant residential and commercial properties which have potential environmental areas of concern (AOC's). The City of Camden currently holds either a Tax Sale Certificate or has foreclosed on each of the properties and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site as a fire station.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

| DEPT/DIV | PROJECT NAME                                                    | FINANCING AMOUNT | TOTAL COSTS | STATUS   | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
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| HAZ      | City of Camden (S. Yaffa and Sons)                              | \$9,581          | 9,581       | Closed   | 6/14/2005     | 2/6/2006    | EDA/DEP         | The project site, identified as Block 331, Lots 46, 50, 54, 67, 75 & 114 is a former junkyard used for scrap metal recycling which has potential environmental areas of concern (AOC's). The City of Camden currently holds a Tax Sale Certificate on the project site and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site as mixed-use as outlined in the City's site specific redevelopment plan.                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| HAZ      | City of Camden Redevelopment Authority (Former RCA Building 8)  | \$334,126        | 334,126     | Closed   | 6/8/2004      | 2/23/2005   | EDA/DEP         | The project site, identified as Block 72, lots 1 and 38, which was the historic former Radio Corporation of America (RCA) manufacturing facility located in the City of Camden, has suspected environmental areas of concern (AOC's). The Camden Redevelopment Agency (CRA), working with Dranoff Properties Inc., the developer of the adjacent "Victor" building, continues its efforts to restore and redevelop the Camden Waterfront Area targeting this project site for "The Lofts" residential village development project. The CRA currently owns the project site and has satisfied Proof of Site Control. Upon completion of the environmental investigation activities, the renovation phase will begin at the project site.                                                                                                                                                                                                               |
| HAZ      | City of Camden Redevelopment Authority (Former RCA Building 8)  | \$35,029         | 35,529      | Closed   | 2/13/2008     |             | EDA/DEP         | The City of Camden Redevelopment Authority ("CRA") received grant funding to perform a Preliminary Assessment (PA), Site Investigation (SI) and Remedial Investigation (RI) in the amount \$462,433 in January 2002 under P13572, \$334,126 in February 2005 under P15878 and \$66,917 in August 2006 under P15878. The project site, which was the historic former Radio Corporation of America (RCA) manufacturing facility, has suspected environmental areas of concern. CRA owns the project site and has satisfied Proof of Site Control. It is the City's intent, upon completion of the environmental investigation activities, to redevelop the project site for "The Lofts" residential village development project. NJDEP has approved supplemental RI grant funding on the above-referenced project site and finds the project technically eligible.                                                                                      |
| HAZ      | City of Camden Redevelopment Authority (Sears Tire and Battery) | 183,293          | 182,793     | Approved | 2/13/2008     |             |                 | The project site, identified as Block 1464, Lots 4 and 5 is a gasoline service station which is currently vacant and has potential environmental areas of concern (AOC's). The Camden Redevelopment Agency currently owns the project site and has satisfied Proof of Site Control. It is the CRA's intent, upon completion of the environmental investigation activities, to redevelop the project site for commercial use. NJDEP has approved this request for Preliminary Assessment (PA), Site Investigation (SI) and Remedial Investigation (RI) grant funding on the above-referenced project site and finds the project technically eligible under the HDSRF program, Category 2, Series A.                                                                                                                                                                                                                                                    |
| HAZ      | City of Camden Redevelopment Authority (HWR Corp. Facility)     | \$39,789         | 2,705,325   | Closed   | 9/13/05       | 4/17/2006   | EDA/DEP         | In 2006, PNC and the EDA approved a \$1,500,000 (\$375,000 guarantee) bank loan to Sisbro, LLC, current guarantor on this transaction. To date, the loan is in good standing. Conditions: Verification of Barry Portnoy's debts being paid by the business (AES); signed and executed sales agreement; further verification of project location.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| LOAN     | Common Ground Recycling                                         | \$250,000        | 250,000     | Closed   | 9/14/2004     | 10/1/2004   |                 | Common Ground Recycling, was formed in 1996 to design, manufacture, and market small, lightweight, and cost-effective tire recycling machines capable of reducing tires to one inch chips. Utilization of the technology eliminates two main problems associated with storing whole tire outdoors: West Nile Virus mosquito breeding grounds and tire site fire hazards while providing a usable product for new markets.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| DIR      | Coopers Ferry Development Association, Inc.                     | 250,000          | 251,000     | Closed   | 10/10/2006    | 3/8/2007    |                 | Coopers Ferry Development Association, Inc. is a non-profit corporation established in 1983 to promote the revitalization of the Waterfront District in downtown Camden. CFDA provides project management services and pre-development activities including planning, land assembly, environmental remediation and infrastructure improvements. In addition, its subsidiary, CFDA Baseball Properties, Inc., developed the Riverfront Stadium which was later sold to Rutgers University. Financing for the stadium is non-recourse to the Applicant, and was arranged in part through the EDA as conduit bond issuer and an LDFF loan. CFDA was historically funded by grants and charitable donations, and in the recent past by assessing management fees for its projects. Due to recent funding cuts, CFDA has requested Authority assistance for working capital to support the organization during its transition to becoming self supporting. |
| Loan     | Cooperative Business Assistance Corporation                     | 5,000,000        | 503,000     | Approved | 10/9/2007     |             |                 | Cooperative Business Assistance Corporation ("CBAC") is a non-profit micro-lender established in 1987 serving small businesses in the City of Camden and under-served areas in six Southern New Jersey counties. CBAC has been the most active U.S. Small Business Administration ("SBA") microlender in the State for the last six years. In addition, CBAC offers commercial loans in partnership with its lending partners, SBA 504 loans, and technical assistance and business support services for entrepreneurs and start up business. The NJEDA engages CBAC to provide technical assistance and mentoring for its small business borrowers, and has two existing loans CBAC.                                                                                                                                                                                                                                                                 |
| LOAN     | EDM Holding                                                     | \$800,000        | 2,650,000   | Closed   | 3/9/2004      | 12/1/2005   |                 | EDM Holding LLC was formed to acquire the property located at the Poets Row Industrial Park along the Camden Waterfront. Operating company, Von Morris Corporation, is a distributor of high-end architectural hardware. Due to an increase in demand, VMC will relocate its distribution facility from Pennsylvania to the larger Camden facility. Funding provided through EDA's Local Development Financing Fund. Additional funding for \$392,500 also approved through the ERB.                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |



| DEPT/DIV | PROJECT NAME                                          | FINANCING AMOUNT | TOTAL COSTS | STATUS   | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
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| LOAN     | El Centro Comunal Borincano Day Care, Inc. (ECCB)     | \$560,000        | 3,100,000   | Closed   | 9/16/2003     | 4/2/2007    | PNC Bank, NJRA  | Not for profit child care services provider --Operates 2 centers with a total licensed capacity of 112 children ages six months to six years old and employs 24 people full time. ECCB is proposing to construct a new 16,000 s.f. child care center at the project site. The new center will be a relocation of its 4th Street center, currently leased from the Camden Diocese, which serves 72 preschoolers and 88 additional infants/toddlers. Combined with its North Camden center which has a licensed capacity of 40 infants and toddlers, ECCB's service capacity will increase from 112 to 200 children. The total construction budget for the project is \$2.1 M. To date, ECCB has received \$317,000 in grant commitments for the project. EDA has approved a \$560,000 loan from the Fund for Community Economic Development to be used to fund a portion of the permanent financing on the project (\$400,000) and for the purchase of furniture, fixtures and equipment (\$160,000). This loan will supplement an \$800,000 mortgage loan from PNC Bank, a \$400,000 loan from the NJRA, and \$359,152 in equity. |
| LOAN     | Esquires Four Limited Liability Co.                   | \$360,000        | 1,587,000   | Approved | 1/8/2008      |             | Commerce Bank   | Sufnn, Zucker, Steinberg, Sonstein & Wixted, PC ("SZS") is a law firm that has been operating in Camden since its inception in 1976. The firm currently operates from leased space at 519 Federal Street in Camden, which is being demolished for the establishment of a park. As a result, SZS is seeking to purchase the 8,000 square-foot property located at 415 Federal Street to maintain its long-standing presence in Camden. The company will occupy 6,400 square-feet with an unrelated tenant in the remaining space (this tenant is already in the building and has signed a lease through 2012). Authority assistance will result in 18 jobs remaining and one new job being created in Camden. Commerce Bank has approved a \$750,000 mortgage contingent upon a \$360,000 LDF loan, a \$360,000 loan from Cooperative Business Assistance Corporation ("CBAC") and a \$117,000 equity contribution.                                                                                                                                                                                                                |
| HAZ      | Hooper Monk                                           | \$86,287         | \$95,416    | Closed   | 9/13/2005     | 10/6/2005   | EDA/DEP         | Hooper Monk, owner of Richard's Rapid Repair, is seeking to close four underground storage tanks (UST's) and perform remediation at the project site. The tanks will be decommissioned in accordance with NJDEP requirements. The NJDEP has determined that the project costs are technically eligible. Financial statements provided by the applicant demonstrate that the applicant's financial condition conforms to the financial hardship test for a conditional hardship grant. The applicant is requesting grant funding in the amount of \$86,287 to perform the approved scope of work at the project site.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| HAZ      | Charlie & Sons, LLC                                   | 26,951           | \$3,195     | Closed   | 9/13/2005     | 10/5/2005   | EDA/DEP         | Charlie & Sons, LLC received a grant in the amount of \$34,389 under P15943 in September 2004 to remove three underground storage tanks (UST's). The applicant is now requesting a supplemental grant in the amount of \$26,951 to close three additional UST's that have been found at the project site. The NJDEP has determined that the project costs are technically eligible.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| LOAN     | Greener Cleaner, Inc.                                 | 375,000          | \$1,500,000 | Approved | 1/8/2008      |             |                 | Greener Cleaner, Inc. (Greener) is a newly formed entity and is owned equally by Arthur Katz and Scott Kaufman. Greener intends to purchase all the assets of ZOOTS Corp. in New Jersey. ZOOTS currently operates 23 dry cleaning pick-up and delivery routes in New Jersey and "mainline" Philadelphia. ZOOTS currently maintains two facilities in New Jersey. One is a 15,600 square foot production facility in Camden and the other is a 10,000 square foot facility in Fairfield. All of the garment processing for the Fairfield facility is currently done at a ZOOTS plant in Wallingford, CT. Greener intends to move the Fairfield processing operations to the Camden facility.                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| BGF      | Jefferson Camden Property Prtnr, LLC et al or Nominee | \$230,000        | \$487,000   | Approved | 1/10/2008     |             |                 | Formed in 1994 by Barry Portnoy, Alchem Environmental Services, Inc. (AES) operates as a consulting service which includes waste removal. Incineration Recycling Services, Inc. (IRS), formed in 1991 by Robert Fogel and Ronald Fogel, provides and supplies packaging and environmental conscious containers to dispose of waste. Under the management of Barry Portnoy (50%), Ronald Fogel (25%) and Robert Fogel (25%), AES and IRS will form a joint venture to operate a recycling plant in Camden, NJ.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| LOAN     | Joseph Lebovic DBA Fairview Vision                    | \$33,000         | 167,275     | Closed   | 11/23/2004    | 12/17/2004  |                 | In 2006, PNC and the EDA approved a \$1,500,000 (\$375,000 guarantee) bank loan to Sisbro, LLC, current guarantor on this transaction. To date, the loan is in good standing.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| BEIP     | L-3 Communications (Communications Systems East)      | \$654,750        | 1,319,000   | Closed   | 1/14/2003     | 2/19/2004   |                 | This leading communications and surveillance systems manufacturer is bringing an additional 50 people from a facility in Maryland to Camden.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Bond     | M&A Holdings, LLC                                     | \$2,100,000      | 3,396,000   | Closed   | 3/14/2006     | 4/7/2006    |                 | M & A Holdings, LLC d/b/a Camden Yards Steel Co. ("CYS"), established in February 2001, is a steel manufacturing business owned by Michael Amato and Alan Kanoff. The owners worked together for 20 years at Wolf Brothers Steel Service Center in Philadelphia, PA. CYS imports foreign and domestic steel then processes (levels, cuts and blanks) and distributes carbon steel sheets, plates and coils for sale to major OEMs and manufacturers of goods such as trucks, trailer parts, equipment and fixtures.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| LDF      | Maksin Insurance Co. or Designated Nominee            | \$2,000,000      |             | Approved | 1/8/2008      |             |                 | This project involves the purchase and lease up of the Ferry Terminal Building ("Ferry Terminal") located in Camden, NJ. Maksin Insurance Company or a Designated Nominee ("MIC" or the "Company") has entered into a lease agreement with real estate developer Steiner and Associates to occupy space at the Ferry Terminal. The lease includes an option to purchase the building in which MIC intends to exercise. The Ferry Terminal will become the new corporate headquarters of Maksin as the Company has outgrown its existing leased space in Pennsauken, NJ. Maksin will relocate 85 employees from its Pennsauken facility and create an additional 50 jobs over the next two years. It is anticipated that this relocation will act as a catalyst to encourage other businesses to move to this area of Camden.                                                                                                                                                                                                                                                                                                      |

| DEPT/DIV | PROJECT NAME                                                                  | FINANCING AMOUNT | TOTAL COSTS | STATUS      | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS   | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| LDF      | Maksin Insurance Co. or Designated Nominee                                    | \$3,000,000      | 25,000,000  | Approved    | 1/8/2008      |             |                   | This project involves the purchase and lease up of the Ferry Terminal Building ("Ferry Terminal") located in Camden, NJ. Maksin Insurance Company or a Designated Nominee ("MIC" or the "Company") has entered into a lease agreement with real estate developer Steiner and Associates to occupy space at the Ferry Terminal. The lease includes an option to purchase the building in which MIC intends to exercise. The Ferry Terminal will become the new corporate headquarters of Maskin as the Company has outgrown its existing leased space in Pennsauken, NJ. Maksin will relocate 85 employees from its Pennsauken facility and create an additional 50 jobs over the next two years. It is anticipated that this relocation will act as a catalyst to encourage other businesses to move to this area of Camden.                                                                                                                                |
| TEC      | myLEADERBOARD, INC.                                                           | \$1,000,000      | 1,005,000   | Closed      | 3/13/2007     | 6/1/2007    | Edison Innovation | myLEADERBOARD, Inc. (MLB) is a service provider of real time event information transmitted electronically to spectators at professional and top amateur golf tournaments. The data is transmitted to spectators via a wireless network to a hand held device. Such information includes current and past round scoring, players' biographies, event and course history, course directions, players' locations, hospitality and safety information. The hand held device also offers messaging and chat functionalities. MLB is currently located in Bryn Mawr, PA. As a condition of approval, the Company has agreed to relocate its operations to the Authority's technology center in Camden, NJ. MLB will also seek a \$100,000 investment from the Camden Technology Fund                                                                                                                                                                              |
| BGF      | Plastics Consulting & Manufacturing Co.                                       | \$26,500         | 1,107,913   | Closed      | 1/23/2007     | 2/28/2007   | EDAPNC Bank       | Plastics Consulting & Manufacturing Co., Inc was formed in 1965 and is now owned and operated by Steven Schwartz and Melissa Sinich. The company operates as a manufacturer of plastic coating of bakeware for commercial use. Specialties include application of Teflon and other plastic coating for corrosion and non-stick coating on equipment and products for various industrial and commercial customers.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| LOAN     | R. Fanelle & Sons, Inc.                                                       | \$30,250         | 137,106     | Closed      | 6/9/2005      | 6/17/2005   | EDAPNC Bank       | R. Fanelle & Sons has been in business since 1914 operating as a wholesaler of scrap iron and metal in Camden, NJ. The business has been owned for the past 15 years by Thomas Fanelle. Currently, the company employs 24 and has identified a need to hire 1 additional full time employee as a result of this equipment acquisition. The company has obtained financial assistance from the NJEDA in 2004 via NJ Business Growth Fund (P16243) to finance purchase of equipment. All payments have been current.                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| LOAN     | Ronald Abate & Frances Abate or Nominee                                       | \$110,000        | 427,700     | Closed      | 7/9/2003      | 9/30/2003   |                   | Ronald and Frances Abate or Nominee seek to purchase 2 commercial buildings (10,000 s.f. each) on 3.5 acres of land for lease to their company, F & R Pallet, Inc. Va J & R Pallets, which is a manufacturer of wooden pallets. The company currently operates from 2 locations, 331 Viola Street which consists of two buildings totaling 5,400 s.f. and leased from Mr. & Mrs. Abate, and from one of the buildings at the project location which is currently leased from an unrelated party.                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| RE       | Rowan University                                                              | \$0              | 11,500,000  | Feasibility | - -           | - -         |                   | The CRA and the EDA Real Estate division has had meetings with Rowan regarding the development and financing of a new Academic Building in Camden. The new structure is approx. 50,000 sf and will contain "smart" classrooms, science labs, office space for staff and faculty and a preschool for student and staff children. There may be retail and private office space.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| LOAN     | Sispro, LLC                                                                   | \$375,000        | 1,500,000   | Closed      | 2/24/2006     | 11/1/2006   | EDA/PNC Bank      | Sispro, LLC ("Sispro") was formed in 1999 as a real estate holding company to own and operate three properties for the affiliated entities, Incineration Recycling Services, Inc. ("IRSI") and Container Recyclers of Camden, Inc. ("CRC"). Sispro is seeking to acquire a fourth property at 267 Jefferson Street in Camden that will be occupied by IRSI and CRC. Although the applicant has not settled on a purchase price, it is anticipated that the cost will be \$1.5 million. Of note, an increase in the price will be funded with equity and a decrease in the price will reduce the proposed loan to remain at 100% of the cost. IRSI and CRC (formerly known as Fogel & Sons Container, Inc.) have been operating since 1969. Operations consists of recycling containers which are stripped, cleaned, tested, and repainted for resale. Of note, the company utilizes a licensed firm for the removal and disposal of waste water and sludge. |
| UST      | St. Joseph Pro Cathedral                                                      | \$10,500         | 12,050      | Closed      | 7/13/2004     | 8/10/2004   |                   | St. Joseph Pro Cathedral is a not-for-profit organization seeking the closure of an underground storage tank (UST). The tank will be decommissioned in accordance with NJDEP requirements. The NJDEP has determined that the project costs are technically eligible and has recommended a conditional hardship grant. Certifications provided by the not-for-profit applicant meets the requirements for a conditional hardship grant. The NJDEP oversight fee of \$1,050 is the customary 10% of the grant amount. This assumes that the work will not require a high level of NJDEP involvement and that reports of an acceptable quality will be submitted to the NJDEP                                                                                                                                                                                                                                                                                  |
| LOAN     | Stable Associates LLC & Second Street Restaurant Associates (20 Horse Tavern) | \$100,000        | 510,000     | Closed      | 10/14/03      | 10/18/2004  | PNC Bank          | This direct loan was made to Stable Assoc, which was established this year to acquire the property for 20 Horse Tavern, a new restaurant to serve tourists visiting Camden's entertainment sites and local business community. It is located within a few blocks of the Battleship New Jersey, Tweeter Center and New Jersey State Aquarium. Second Street Restaurant Associates will operate the facility, which is now open. PNC Bank has approved a \$200,000 loan request with the support of a U.S. Small Business Administration guarantee, contingent on the approval of this direct loan. Without the                                                                                                                                                                                                                                                                                                                                               |

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| EDA (cont.) |                                                     |                  |               |                                 |               |             |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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| DEPT/DIV    | PROJECT NAME                                        | FINANCING AMOUNT | TOTAL COSTS   | STATUS                          | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| CL          | Waterfront Dental Center, PC, Andy-O Properties LLC | \$80,000         | 308,000       | Closed                          | 10/24/2002    | 3/13/2003   |                 | Dr. Alesia J. Johnson recently established this LLC to purchase the assets of Jacob Dental Center, PC, a dental practice owned and operated by Dr. Hal Angelloff since 1998. The applicants are seeking to purchase and renovate the project site to relocate the dental practice. The project site was formerly a healthcare facility, is centrally located and accessible by public transportation, and will allow for extended operating hours to better serve the community.                                                                                                                                                                                                                                                                |
| RE          | Waterfront Technology Center at Camden              | \$16,500,000     | 43,000,000    | Core shell complete<br>9/05+E36 |               |             |                 | Final approval was granted in June for private financing with Wachovia Bank, N.A. in the amount of \$8.4 million for the Waterfront Technology Center at Camden. The Center's first phase is a 100,000 sf, five-story, multi-tenanted core & shell building and related work site. Projected costs for the first phase are approximately \$16.5 million. In order to fund the project, EDA will use \$5 million from the proceeds of the residual Business Employment Incentive Program (BEIP) bond sale, a \$1 million U.S. Economic Development Authority grant award, \$1 million in equity from the ERB, \$1.1 million in EDA equity, and \$8.4 million in private funding. This is the first phase of a three phased \$43,000,000 project. |
| LOAN        | WDDS Enterprises, Inc.                              | \$37,500         | 170,000       | Closed                          | 4/5/2005      | 4/25/2005   |                 | WDDS Enterprises, Inc. d/b/a Contract Services was started by Donald Scavetto and Walter Dixon in 1986 as a supplier of hardware supplies and service. The loan will be used to purchase an adjacent commercial property at 1828-1834 Federal Street in Camden to expand their current operations. Policy Exception: Initially the borrower will not occupy at least 50% of the building due to existing leases in place. However, the borrower will be building a warehouse and storage facility on the remaining land which is part of this purchase. This warehouse together with the space being occupied within the current building would be more than 51% of the total property and occupied within a year.                              |
|             |                                                     | \$75,868,841     | \$132,335,180 |                                 |               |             |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

| DEPT/DIV | PROJECT NAME                                                              | FINANCING AMOUNT | TOTAL COSTS | STATUS                       | APPROVAL DATE            | CLOSED DATE | BANK / PARTNERS                                                            | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
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| DEP      | Brownfield Pilot Project                                                  | N/A              | N/A         | Announced 11/25/02 (ongoing) | N/A                      | N/A         | DEP (cities of Camden, Trenton and Elizabeth)                              | DEP has selected Camden as one of three cities to pilot a comprehensive new approach to revitalize entire neighborhoods through partnerships among local communities, local and state officials and private parties. The new initiative is focused on reducing uncertainties and inefficiencies in existing site remediation regulations, broadening the scope of potential reuse for brownfield sites, and working with communities to support area wide planning and redevelopment in cities that have multiple brownfield sites. The initial pilot project in Camden will focus on Cramer Hill and North Camden.                                                                                 |
| DEP      | Camden Waterfront South Air Toxics Pilot Project                          |                  | 100,000     | Approved                     | N/A                      |             | DEP, U.S. Environmental Protection Agency, Camden County Health Department | USEPA awarded the DEP a Community Assessment and Risk Reduction Initiative Grant to carry out an air toxics study in the Waterfront South neighborhood. This project includes modeling and monitoring of toxic and particulate concentrations in the air in this neighborhood. Modeling has been completed and identified 9 facilities of interest where reduced emissions may improve local air quality. A fine particulate monitor is now operating on the roof of the CCMUA building. Citizen sampling via a Bucket Brigade has begun. A draft list of Risk Reduction strategies has been developed and will be discussed with the Community Advisory Committee at our next meeting on March 30. |
| DEP      | Green Acres Parks projects                                                | \$4,908,735      | 4,908,735   |                              |                          |             | DEP and the City of Camden                                                 | DEP's Green Acres program is working with the city to develop several parks. Green Acres will provide \$5.3 million in grants and \$1.7 million in loans for seven park and greenway projects: New Roosevelt Park, Poets Plaza, Camden Multi Parks Project, Rutgers Community Park, 7th and Clinton Street Park, Cooper River Waterfront Park and Camden Greenways adjacent to the Cooper River, Yorkshop Square.                                                                                                                                                                                                                                                                                   |
| DEP      | Morris-Delair Treatment Plant Loan # 0408001-003                          | \$9,874,982      | N/A         | 60% Complete                 | 11/7/2002                |             | DEP and the NJ Environmental Infrastructure Trust                          | The project consists of the construction of new VOC treatment facilities, new clarification facilities, new chemical feed systems, new electrical and instrumentation systems and the rehabilitation and upgrading of existing clarifier, filters, pumping equipment and miscellaneous architectural improvements.                                                                                                                                                                                                                                                                                                                                                                                  |
| DEP      | Phase I Well Sealing; Loan # S340366-04                                   | \$4,653,328      | N/A         | Approved                     | 11/8/2001                |             | DEP and the NJ Environmental Infrastructure Trust                          | The project is called "Phase I Well Sealing," which involves sealing and capping approximately 60 improperly abandoned wells located in the Morris South Well Field and Delair Well Field on the banks of the Delaware River in Pennsauken Township, to protect the groundwater from contamination.                                                                                                                                                                                                                                                                                                                                                                                                 |
| DEP      | Replacement of 10 Wells; Loan # 0408001-012                               | \$4,812,562      | N/A         | 99% Complete                 | 11/8/2001                |             | DEP and the NJ Environmental Infrastructure Trust                          | 10 of the existing wells in the Morris-Delair well fields are out-dated and not delivering water at their original design rates. Replacement wells (within 100 feet of the existing wells in same aquifer and of the original design rates) are needed for adequate water supply.                                                                                                                                                                                                                                                                                                                                                                                                                   |
| DEP      | Sewer Reconstruction; Loan # S340641-01                                   | \$12,822,352     | N/A         | Complete                     | 11/8/2001                |             | DEP and the NJ Environmental Infrastructure Trust                          | The proposed project consists of rehabilitation and reconstruction of various sewer mains throughout the entire city. <b>Will provide list of infrastructure.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| DEP      | Storage Tank and Pump Station; Loan # 0408001-007<br>Loan # 0408001-007-1 | \$3,390,730      | N/A         | Approved                     | 11/05/1999<br>11/08/2000 |             | DEP and the NJ Environmental Infrastructure Trust                          | 1. Demolition of existing 30 foot diameter Whitman Standpipe (including the foundation.) 2. Design and construction of a new 2 million gallon elevated water storage tank and a pump station. The proposed tank is approximately 60 feet in diameter.                                                                                                                                                                                                                                                                                                                                                                                                                                               |



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|-----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DEP                                           | Superfund cleanup project in South Camden                                                                                                             | \$2,100,000                                                                                                                                          | 21,000,000                                                                                               | Pending                                                                                                                                                                                                                                                                                             |               |                       | DEP and U.S. Environmental Protection Agency                                                                                                                                                                                                                                                                                                                                  | DEP is working with USEPA to conduct cleanup projects at various properties in South Camden focused around the former General Gas Mantle plant at Fourth and Jefferson. Arlington Street properties will be included in this project. DEP pays 10 percent of the cleanup costs with the remaining 90 percent covered by EPA.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                               | DCA/HMFA                                                                                                                                              |                                                                                                                                                      |                                                                                                          |                                                                                                                                                                                                                                                                                                     |               |                       |                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| DEPT/DIV                                      | PROJECT NAME                                                                                                                                          | FINANCING AMOUNT                                                                                                                                     | TOTAL COSTS                                                                                              | STATUS                                                                                                                                                                                                                                                                                              | APPROVAL DATE | CLOSED DATE           | BANK / PARTNERS                                                                                                                                                                                                                                                                                                                                                               | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| DEP                                           | Urban Airshed Reforestation Project                                                                                                                   | N/A                                                                                                                                                  | 1,000,000                                                                                                | Initiated October 2002 (ongoing)                                                                                                                                                                                                                                                                    | N/A           | N/A                   | The following companies and orgs have donated products/ time/services to the project: City of Camden, Camden DPW, Connectiv, Cooper Lanning Civic Assoc., Center for Family Services, Commerce Bank, Habitat for Humanity, NJ Community Forestry Council, NJ State Police, NJ Tree Foundation, Rutgers WaterWatch, South Jersey Agricultural Products, Volunteers of America. | In October 2002, DEP initiated the \$1 million project for reforestation for parts of southern NJ, including the City of Camden. The project's launch was held with a neighborhood tree-planting event in the Cooper Lanning neighborhood. In May 2002, DEP reached an enforcement settlement with Atlantic City Electric Co. and Connectiv which required the company to reduce smog-forming pollution from its generating stations and pay \$2 million in penalties to the state. Half of the settlement (\$1 million) will be used for this reforestation project, and will be administered through the NJ Tree Foundation. The project aims to reduce air and water pollution in South Jersey through tree-planting efforts of numerous volunteer organizations. Tree leaves help improve air quality by absorbing noxious gases and trapping particulate matter from the air. Trees also help filter and clean water supplies, reduce water runoff, flooding, erosion and storm water management costs. |
| DEP                                           | Water Loans 0408001-003-1 and 0408001-010                                                                                                             | \$16,972,671                                                                                                                                         | 16,972,671                                                                                               | 65% complete                                                                                                                                                                                                                                                                                        | 11/6/2003     |                       | DEP and the NJ Environmental Infrastructure Trust                                                                                                                                                                                                                                                                                                                             | The proposed project consists of rehabilitation of various water mains throughout the entire city and cost consolidation from the City's prior water supply loans.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| DEP                                           | Wastewater loans S340641-01-1 and S340641-02                                                                                                          | \$9,845,000                                                                                                                                          | 9,845,000                                                                                                | Approved                                                                                                                                                                                                                                                                                            | 11/6/2003     |                       | DEP and the NJ Environmental Infrastructure Trust                                                                                                                                                                                                                                                                                                                             | The proposed project consists of rehabilitation and reconstruction of various sewer mains throughout the city and the consolidation of prior wastewater construction loans                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                               |                                                                                                                                                       | 26,817,671                                                                                                                                           |                                                                                                          |                                                                                                                                                                                                                                                                                                     |               |                       |                                                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| CRA/ABC                                       | Camden Redevelopment Agency (CRA)/A Better Camden (ABC) Corporation - Terraces neighborhood property acquisition, resident relocation and demolition. | Finance commitments: \$950,000 from DRPA \$1,000,000 from Camden City; \$2,039,000 approved by ERB Demolition cost of \$745,000 from ERB \$5 million | \$4,734,500                                                                                              | Acquisition of 37 privately held properties acquired to date; the balance of privately held properties are going through the condemnation process. 38 of 52 properties have been taken by condemnation. All the condemnation files have been sent to the law firm. 48 families have been relocated. |               |                       | Camden Redevelopment Agency with assistance from HMFA and DCA                                                                                                                                                                                                                                                                                                                 | The Camden Redevelopment Agency has taken over the responsibility regarding the Terraces project including property acquisitions, resident relocations and property demolitions. DRPA has committed funding to assist in the acquisition process. To date, 37 homes have been acquired and 46 families relocated in accordance with the NJ Relocation Statutes. Demolition is completed. Fencing will be installed around the entire area to protect the property from illegal dumping. The act of condemnation should be completed by early November 2006. A Camden business owner is interested in this area to expand his cocoa bean business. The CRA Economic Development Director & the South Jersey Port are coordinating this effort.                                                                                                                                                                                                                                                                |
| CRA/ABC and DCA (code enforcement assistance) | A Better Camden (ABC) Corporation - Arlington Street relocation, demolition and removal of contaminated soil.                                         | Finance commitment (Demolition): Set Aside \$400,000 (from Phase II of the Urban and Rural Demolition Bond Program).                                 | Demolition: \$334,458.51 (the balance of these funds were returned to the control of the City of Camden) | Relocation Demolition completed Removal of contaminated soil handled by EPA. This has not been completed                                                                                                                                                                                            |               | Demolition April 2004 | Camden Redevelopment Agency with assistance from HMFA and DCA                                                                                                                                                                                                                                                                                                                 | ABC Corporation, a subsidiary of HMFA, acted as the agent on behalf of the Camden Redevelopment Agency for the relocation of the residents of Arlington Street in Camden. Demolition of the Arlington street homes and relocation of the residents are both complete. As part of the demolition, EPA is now at a "stand still" to finish removing the contaminated soil due to limited funding and priority projects. The balance of condemnation for the last 12 privately owned properties will be filed with Superior Court shortly.                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| CRA/ABC                                       | Camden Redevelopment Agency (CRA)/A Better Camden (ABC) Corporation - City Wide Demolitions                                                           | Total demolition costs: \$11,922 million                                                                                                             | \$17,000,000 total estimated cost for demolition including prior funding                                 | Ongoing                                                                                                                                                                                                                                                                                             |               |                       | Camden Redevelopment Authority, HMFA, Camden City Construction Department with the assistance of DCA                                                                                                                                                                                                                                                                          | The Camden Redevelopment Agency, together with the City Department of Public Works is coordinating the demolition of structures throughout the City. This demolition work and coordination is being handled by the CRA and Camden City, with staff assistance from HMFA/ABC who are coordinating bidding of demolitions. The only funds left are the City's \$2 million and demolitions with these funds are to begin shortly.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| DCA                                           | Arthur's Court III (GRANT)                                                                                                                            | \$1,827,200 Balanced Housing                                                                                                                         | \$4,272,200                                                                                              | Under construction                                                                                                                                                                                                                                                                                  |               | 10/8/2002             | Camden HOME Program, federal Community Development Block Grant Program, Camden County Council on Economic Opportunity and Energy Efficiency Program.                                                                                                                                                                                                                          | The project was awarded funding to cover the cost of the fire suppression system. The total financed amount is \$1,827,200. All 30 units are under contract and substantially complete.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| DCA                                           | Latin American Economic Development Association (LAEDA)                                                                                               | \$65,000                                                                                                                                             |                                                                                                          | Grant Awarded                                                                                                                                                                                                                                                                                       |               | 12/11/2002            | DCA, New Jersey Local Initiatives Support Corporation (LISC)                                                                                                                                                                                                                                                                                                                  | As part of the \$500,000 award to the Community Economic Development Initiative grant to NJLISC, this \$65,000 in funding allowed LAEDA to hire an Economic Development Manager to focus on the Broadway Corridor project (between Federal St. and Kaig Avenue). As a result, the area has been designated an area of Need of Redevelopment by the City and the redevelopment study was submitted and accepted (in December, 2003).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| DCA/DCR                                       | Main Street programs: Fairview Main Street Broadway Main Street                                                                                       | None: Technical Assistance Only                                                                                                                      | N/A                                                                                                      | Ongoing                                                                                                                                                                                                                                                                                             | 4-Nov         | N/A                   | Fairview Main Street: Fairview Historical Society; Rutgers University; Rutgers/Fairview Neighborhood Project; Camden UEZ                                                                                                                                                                                                                                                      | Technical assistance is provided in these neighborhoods to upgrade commercial and residential infrastructure, leverage other funds, and promote private investment and community organization.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| DCA/DCR                                       | Fairview Neighborhood Preservation Program                                                                                                            | \$545,000                                                                                                                                            | \$545,000                                                                                                | Closed                                                                                                                                                                                                                                                                                              | 1998          | 12/31/2004            | Fairview Main Street, neighborhood Faith Based organization, Weed and Seed.                                                                                                                                                                                                                                                                                                   | DCA partnered with local stakeholders to plan and implement a range of improvements with renewable grants over a 5-year period.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| DCA/DCR                                       | Community Service Block Grant - Heart of Camden (pending)                                                                                             | \$10,000                                                                                                                                             | \$10,000                                                                                                 | Open                                                                                                                                                                                                                                                                                                | pending       |                       | N/A                                                                                                                                                                                                                                                                                                                                                                           | To provide funds for "Eve's Garden", a community gardening program for low income residents of the Waterfront South Neighborhood of Camden.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |

| DCA/HMFA (cont.) |                                                                                |                                                                                            |                |                    |               |             |                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| DEPT/DIV         | PROJECT NAME                                                                   | FINANCING AMOUNT                                                                           | TOTAL COSTS    | STATUS             | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS                      | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| DCA/DCR          | Community Service Block Grant - Heart of Camden                                | \$25,000                                                                                   | \$25,000       | Open               | 3/3/2005      |             | N/A                                  | To support an after school program in the Waterfront South neighborhood of Camden.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| DCA/DCR          | Community Service Block Grant - Heart of Camden                                | \$1,000                                                                                    | \$1,000        | Open               | 3/2/2005      |             | N/A                                  | For a literacy program.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| DCA/DCR          | Community Service Block Grant - Camden Neighborhood renaissance, Inc.          | \$5,000                                                                                    | \$5,000        | Open               | 1/6/2005      |             | N/A                                  | For the publication of approximately 20,000 copies of The Purple Book, The Camden City Resource Directory.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| DCA/DCR          | Community Service Block Grant - Sister Peg Hynes Community Service Corporation | \$10,000                                                                                   | \$10,000       | Open               | 9/30/2004     |             | N/A                                  | To support the community gardening program for residents of the 4th Street Park neighborhood.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| DCA/DCR          | Lead-Based Paint Abatement - Camden City                                       | \$15,000                                                                                   | \$15,000       | Open               | 2/9/2004      |             | N/A                                  | For a needs assessment of lead-based paint issues, for Lead-Safe Work Practices training, and for outreach/educational events to be held during National Childhood Lead Poisoning Prevention Week.                                                                                                                                                                                                                                                                                                                                                                                                  |
| DCA / HMFA       | Northgate II (HMFA # 1439)                                                     | \$18.6 million- Loan<br>\$3.4 million- Home Express<br>\$2.1 million- HMFA Loan (low rise) | \$32.7 million | Complete           | 6/17/2004     | 12/3/2004   | Fair Share Housing Development, Inc. | A family development of 402 rental units. This project involves rehabilitation of an existing structure financed by the HMFA in 1979. Phase I is complete and the project was funded under the HMFA Preservation Loan Program. Lowrise work was finished in December 2006.                                                                                                                                                                                                                                                                                                                          |
| DCA/ HMFA LIHTC  | Faison Mews (formerly Pearlie/Parkview) LIHTC # 708                            | \$5,148,697 Tax Credit Equity \$2.45<br>Balanced Housing                                   | \$7,687,628    | Complete           | 9/29/2003     |             | Penrose, BH                          | A senior development; all 51 units will be for low income households and will feature a community room, a social services area and a resident area. 2003 Tax Credits awarded in the amount of \$696,000. Completed and fully occupied.                                                                                                                                                                                                                                                                                                                                                              |
| DCA/ HMFA/LIHTC  | Fairview Village Phase I (Rental) LIHTC # 709                                  | \$7,665,806- Tax Credit Equity; \$2.28 million - Balanced Housing                          | \$10,761,976   | Complete           | 9/29/2003     |             | RPM Development, BH                  | A family development; all 71 units for low income households. The sponsor is renovating existing buildings in the historic Fairview District, and improvements will be completed on the streets and sidewalks to keep the area pedestrian friendly. Many social services will be provided as part of the redevelopment of the area, among which will be a youth advocacy health program, a senior citizen wellness program and a life skills training program. 2003 Tax Credits awarded in the amount of \$996,000, in addition to Balanced Housing monies. Construction and lease up are complete. |
| DCA/LIHTC        | North Camden Land Trust                                                        | \$14,300,000 - Tax Credit Equity \$6,000,000 - Balanced Housing                            | \$21,251,139   |                    |               |             | Lutheran Social Ministries           | 89 Units of family rental housing in the North Camden section. Received Tax Credits in the 2007 Spring Round. It is anticipated that the loan will close in March 2008                                                                                                                                                                                                                                                                                                                                                                                                                              |
| DCA/LIHTC        | Roosevelt Manor Phase 7                                                        | \$16,300,000- Tax Credit Equity \$3,100,000 - Home Express                                 | \$21,655,685   | Under construction |               |             | Penrose                              | 74 units of family rental housing, this is part of the HOPE VI Redevelopment of the Roosevelt Manor project.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| HMFA             | Fairview Village II (Rental)                                                   | \$4,586,000 - loan<br>\$1,011,000 - SNHTF                                                  | \$9,458,273    | Complete           | 6/15/2006     |             |                                      | Rehab portion being completed in phases with occupancy starting in March, 2007. Completed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| HMFA             | Fairview Village Phase II (Homeownership)                                      | \$500,000 - Loan<br>\$3,000,000 - HIF Subsidy                                              | \$5,174,000    | Complete           |               |             |                                      | 25 of the 35 units have closed. Completed in December 2006. (An additional thirty-five units were completed in April 2005 under Phase I.)                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| HMFA             | Fairview Village Phase III (Homeownership)                                     | \$750,000 - Loan<br>\$3.0Million- Subsidy<br>\$1,000,000 - Sizzle                          |                | 80% complete       | 12/15/2005    |             |                                      | The HMFA will provide \$3million in subsidy for 50 HUD owned units as well as provide funding for the rehabilitation of the units. A \$750,000 HMFA construction loan was also approved. There are currently 19 units under construction, at various stages, 2 units are complete and under contract.                                                                                                                                                                                                                                                                                               |
| DCA/HMFA/ LIHTC  | River Road Affordable Housing (Site E)                                         | \$13,406,847- Tax Credit equity<br>\$1,975,000 -Home Express                               | \$15,998,376   | Complete           | 6/8/2005      |             | Michaels Development                 | A 79 unit family housing project which received 2005 Tax Credits in the amount of \$1,578,855, this represents Tax Credits awarded in the 2005 Final Round.                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| DCA / HMFA/LIHTC | Ferry Plaza II (HMFA #1425) known as Ferry Manor                               | \$1.8 million -loan<br>\$7.98 million- Tax Credit Equity \$2.2 million Home Express        | \$12,596,184   | Complete           | 4/12/2004     |             | Conifer Realty, Wachovia             | A senior development. 86 rental units located at Ferry Plaza and Davis Avenue. In addition to HMFA financing the project also received federal Low Income Housing Tax Credits in the amount of \$909,955 to generate \$7,980,770 in equity. The project received \$2,193,000 in Home Express Funds. The construction is complete and lease are complete.                                                                                                                                                                                                                                            |

| DEPT/DIV         | PROJECT NAME                                                                                    | FINANCING AMOUNT                                                                                                          | TOTAL COSTS  | STATUS                             | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS                                                                    | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
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| DCA / HMFA/LIHTC | Ferry Station(HMFA # 1321)                                                                      | \$14.25 million Tax Credit Equity<br>\$1.5 million NJ-USA<br>\$1.33 M Balanced Housing                                    | \$26,499,794 | Complete                           | 3/20/2003     | 6/3/2003    | Conifer Realty                                                                     | A family development of 542 rental housing units located at 2011 Ferry Station. Tax credits issued in the amount of \$695,000. HMFA provided funding under the NJ-USA Program.                                                                                                                                                                                                                                                                                             |
| HMFA/LIHTC/ DCA  | Chelton Terrace, Ph 2 LITC # 706                                                                | \$10,806,849 - Tax Credit Equity \$2 Million Balanced Housing                                                             | \$15,273,475 | Complete                           | 9/29/2003     |             | Ingerman, BH                                                                       | A family development; 71 of the 100 units will be for low income households. The development of existing residences features a mix of two, three and four-bedroom units. The development is part of a larger Centerville neighborhood plan, which includes designating additional open space and creating ample parking in the area, and providing social services to local residents. Complete and fully occupied.                                                        |
| HMFA/LIHTC       | Liberty Park Townhouses (LIHTC # 697)                                                           | \$3,629,575 Tax Credit Equity                                                                                             | \$13,675,305 | Complete                           | 12/30/2002    |             | Vesta-Camden Urban Renewal                                                         | A family development of 184 affordable rental units located at Thurman Street in the Liberty Park neighborhood. Awarded 4% federal Low Income Housing Tax Credits in the amount of \$458,731. The project is complete and occupied, with a Placed In Service (PIS) date of February,2003.                                                                                                                                                                                  |
| DCA/ LIHTC       | Antioch Manor                                                                                   | \$3.5 Million Balanced Housing                                                                                            |              | Complete                           |               |             | Ingerman                                                                           | Located at South 7th and Ferry Streets it is a 64 unit new construction rental project. Completed, lease up is nearly complete.                                                                                                                                                                                                                                                                                                                                            |
| DCA/HMFA/ LIHTC  | Riverview Homes                                                                                 | \$675,000 Balanced Housing                                                                                                |              | Complete                           |               |             | Camden Lutheran Housing                                                            | 16 unit new construction rental project, placed in service in November 2005. Ribbon cutting ceremony was held in May 2006.                                                                                                                                                                                                                                                                                                                                                 |
| DCA/HMFA/DHS     | Camden Dreams Supportive Housing                                                                | \$429,000- HMFA Loan \$850,000 Balanced Housing<br>\$200,000 DHS/DYFS<br>\$1.73 million- Special Needs Housing Trust Fund | \$2,542,428  | Completed. Ribbon Cutting Jan 25th | 1/19/2005     |             | Center for Family Services, Inc., HUD, DHS/DYFS, Corporation for Supported Housing | The project is consistent with the State consolidated Plan and will address the housing needs of youth who are homeless or who are at risk of homelessness. The project which is located on Benson Street will rehab 3 existing properties into 13 efficiency Apts plus one Super Apt. for aging youth, youth reentering from the Juvenile Justice System and homeless youth. The project was downsized from 16 to 13 units due to zoning restrictions.                    |
| HMFA/LIHTC       | Carl Miller Homes                                                                               | \$16,500,000- Tax Credit Equity<br>\$3,600,000 - Home Express                                                             | \$24,000,000 | Under construction                 | 10/01/06      |             | Michaels Development                                                               | Tax Credits awarded in 2006 as part of the HOPE VI project for 85 unit senior rental residence. Construction is underway. Project to be complete by December 2008.                                                                                                                                                                                                                                                                                                         |
| HMFA/LIHTC/ DCA  | Baldwin's Run - Phase 8 LITC# 745                                                               | \$12.4 million Tax Credit Equity \$2 Million Balanced Housing<br>\$2 million Special Needs Housing Trust Fund             | \$14,992,236 | Complete                           | 10/21/2004    |             | Pennrose, St. Joseph's Carpenter Society                                           | Located at North 31st & Lemuel, Baldwin's Run Phase 8 contains 73 family units. The project received \$1.46M LIHTC. The HMFA Board approved \$2 million from the Special Needs Housing Trust Fund at the September meeting. Construction Complete.                                                                                                                                                                                                                         |
| HMFA/LIHTC/ DCA  | Baldwin's Run Senior                                                                            | \$9,743,000 in tax credit equity \$2.6 Million Balanced Housing                                                           | \$13,534,205 | Complete                           | 6/8/2005      |             | Pennrose                                                                           | This phase of Baldwin's Run will provide 74 units of senior housing. 2005 Tax credits received in the amount of \$1.1 million. Construction was to begin February 2006, but started in March. The project is completed and lease up is expected to begin in June.                                                                                                                                                                                                          |
| DCA / HMFA/LIHTC | Baldwin's Run Redevelopment: Completed Rental & Homeownership Phases (formerly Westfield Acres) | \$5.6 Million Tax Credit Equity,<br>\$1.3 million Balanced Housing<br>\$3.3 million - Loan<br>\$3.3 million - Subsidy     | \$7,400,000  | Complete                           |               |             | DCA, HMFA, St. Joseph's Carpenter Society and Pennrose Properties                  | Rental and Homeownership phases of the redevelopment of Baldwin's Run (Carpenter Hill. Rental & 4 Phases of Homeownership). 49 Rental Units and 119 Homeownership units completed and fully occupied.                                                                                                                                                                                                                                                                      |
| HMFA             | Community Links #2 UHORP #1205                                                                  | \$1.2 million - loan<br>\$1.45 million- subsidy                                                                           | \$4,965,633  | Complete                           | 3/21/2001     | 8/23/2002   | CLI, St. Joes, HOME, Renew                                                         | 50 unit single family homeownership project which is a scattered site rehab around Baldwin's Run; funded through HMFA's MONI Program. 50 units are complete 49 of those units sold. (Community Links #1 was funded in 1999 and includes 45 units.)                                                                                                                                                                                                                         |
| HMFA             | Community Links III (MONI 04-2-03)                                                              | \$1.6 million -loan<br>\$2.0 million - subsidy                                                                            | \$6,180,649  | 95% complete                       | 6/17/2004     |             | St. Joseph's Carpenter Society                                                     | 40 unit family homeownership rehab project funded through HMFA's MONI Program.                                                                                                                                                                                                                                                                                                                                                                                             |
| HMFA             | Park Boulevard Phase II (UHORP# 2003)                                                           | \$607,500 - loan<br>\$650,000 - subsidy                                                                                   | \$2,309,500  | Complete                           | 4/17/2003     | 6/30/2004   | Parkside Business & Community in Partnership                                       | 22 single family home-ownership units at scattered sites throughout the Parkside neighborhood. The project received funding through HMFA's MONI Program.                                                                                                                                                                                                                                                                                                                   |
| HMFA             | East Camden ) MONI 03-2-05                                                                      | \$1.47 million - loan<br>\$2 million - subsidy                                                                            | \$5,115,000  | Complete                           | 9/18/2003     | 3/23/2004   | St. Joseph's Carpenter Society, CLI/TRF                                            | A 50 unit scattered site homeownership project (7 low and 43 mod). (45 rehab and 5 new located in the Stockton, Rosedale/Dudley and Marlon Neighborhoods). 31 units are completed and closed. HMFA approved an increase in the HIF subsidy from \$1,855,000 to \$2 million to cover increase in construction and acquisition costs in October, 2005. 49 units have closed, 49 have C of O's, and 1 unit is under construction. The project was completed in December 2006. |
| HMFA             | Cooper Grant, MONI #04-3-03                                                                     | \$3.65 million - loan<br>\$1.66 million - subsidy                                                                         | \$9,470,000  | 80% complete                       | 11/18/2004    |             | Pennrose                                                                           | New construction of 28 subsidized market units without affordable price restrictions. Units will have 3 bedrooms, 2 1/2 bathrooms and contain between 1,663 sq. ft. and 2,001 sq. ft. The project was funded through the HMFA MONI program, HMFA financing and SZL Subsidy totals were recently increased at the November HMFA Board meeting.                                                                                                                              |
| HMFA             | Nueva Vida Homes (MONI # 05-3-03)                                                               | \$955,000- Loan<br>\$699,934- Subsidy                                                                                     | \$2,819,501  | 75% complete                       | 11/10/2005    |             | Cramer Hill Community Development Corporation                                      | A 14 unit , new construction, single family homeownership scattered site project located in the Cramer Hill Redevelopment Area of East Camden. The project received funding through HMFA's MONI program. HMFA recently approved a bridge loan and sales price increase. The project closed on March 9th and construction is underway. Anticipated completion date is March 2008.                                                                                           |

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| DCA/HMFA (cont.) |                                |                                                  |             |                    |               |             |                                               |                                                                                                                                                                                                                                                                                                                             |
|------------------|--------------------------------|--------------------------------------------------|-------------|--------------------|---------------|-------------|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DEPT/DIV         | PROJECT NAME                   | FINANCING AMOUNT                                 | TOTAL COSTS | STATUS             | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS                               | COMMENTS                                                                                                                                                                                                                                                                                                                    |
| HMFA             | Broadway West Phase I          | \$241,377 - Loan<br>\$1,493,479 - CHOICE Subsidy |             | 20% complete       | 2/15/2007     |             | Heart of Camden                               | At the February 2007 meeting, the HMFA Board approved a \$241,377 construction loan and \$1,493,479 in CHOICE Subsidy for the Broadway West Phase I home-ownership project in the Waterfront South neighborhood. The project will consist of 16 rehabilitated homes. The project also received a \$788,000 ERB bridge loan. |
| DCA              | Ferry Winslow                  | \$541,000 Balanced Housing                       |             | Complete           |               |             | Heart of Camden                               | 8 unit substantial rehabilitation for sale project                                                                                                                                                                                                                                                                          |
| DCA              | Park Boulevard Phase I         | \$450,000 Balanced Housing                       |             | Under construction |               |             | Parkside Business & Community in Partnership  | 11 unit substantial rehabilitation for sale project                                                                                                                                                                                                                                                                         |
| DCA              | Grace Housing Phase II         | \$591,000 Balanced Housing                       |             | Application        |               |             | Camden Lutheran Housing                       | 10 unit new construction for sale project                                                                                                                                                                                                                                                                                   |
| DCA              | Emerald Jefferson              | \$432,000 DCA HOME                               |             | Application        |               |             | Heart of Camden                               | 8 unit substantial rehabilitation for sale project                                                                                                                                                                                                                                                                          |
| DCA              | 900 Broadway (Liberty Place)   | \$39,000 - Shelter Support Program               |             | Under construction |               |             | Camden County Council on Economic Opportunity | Installation of an elevator                                                                                                                                                                                                                                                                                                 |
| DCA              | 48 York Street                 | \$150,000 - Shelter Support Program              |             | Under construction |               |             | My Brother's Keeper                           | New construction of a 20-bed transitional housing facility                                                                                                                                                                                                                                                                  |
| DCA              | 341 Kaighn Ave, 723 Kaighn Ave | \$72,653 - Shelter Support Program               |             | Funding approved   |               |             | Camden County Council on Economic Opportunity | Renovations for two transitional housing facilities                                                                                                                                                                                                                                                                         |
| DCA              | 3128 Independence Street       | \$74,388 - Shelter Support Program               |             | Funding approved   |               |             | Catholic Charities, Diocese of Camden         | Renovation of a building to create a 12-bed transitional housing facility                                                                                                                                                                                                                                                   |



| COMMERCE |                                                             |                  |                 |                                                                                                            |               |             |                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------|-------------------------------------------------------------|------------------|-----------------|------------------------------------------------------------------------------------------------------------|---------------|-------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DEPT/DIV | PROJECT NAME                                                | FINANCING AMOUNT | TOTAL COSTS     | STATUS                                                                                                     | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS                                                 | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| COMM     | North Camden Industrial Park                                | \$300,000        | N/A             | Approved                                                                                                   | Jan. 2003     | N/A         | Save Our Waterfront, City of Camden                             | This UEZ project consists of a 35-acre Brownfield site that will be known as North Camden Industrial Park. UEZ grant through Commerce with Fund pre-development costs. The site formerly contained the Knox Gelatin Plant (25 acres), and is now owned by the City in addition to a 10-acre parcel currently owned by Save Our Waterfront. The City and Save our Waterfront will form a limited liability partnership to develop the site and to construct all public and common space improvements. |
| COMM     | Dinaso and Sons Building Supply Company                     | \$500,000        | N/A             | Complete                                                                                                   | Fall 2003     | N/A         |                                                                 | DiNaso has been an active UEZ business since June 2000. The company currently has 40 employees. As a direct result of the grant, the company expects to increase to 70 employees within 3 years due to increased activity and production. Commerce participated in an event to highlight the completion of the project on Oct. 2, 2003.                                                                                                                                                              |
| DOT      |                                                             |                  |                 |                                                                                                            |               |             |                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| DEPT/DIV | PROJECT NAME                                                | FINANCING AMOUNT | TOTAL COSTS     | STATUS                                                                                                     | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS                                                 | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| DOT      | South Jersey Light Rail System                              |                  | \$960,000,000   | Completed and operational March 2004                                                                       |               |             | State Funding                                                   | New public transit system linking Camden with Trenton. State officials launched the new Riverline on March 13, 2004.                                                                                                                                                                                                                                                                                                                                                                                 |
| DOT      | Route 30/130 Collingswood Circle                            |                  | \$7.7 million   | Under Construction                                                                                         |               |             | State Funding                                                   | This project will eliminate Collingswood Circle in Camden city with an at-grade intersection                                                                                                                                                                                                                                                                                                                                                                                                         |
| DOT      | Camden-Philadelphia Aerial Tram                             |                  | \$8.2 million   | Under design                                                                                               |               |             | DRPA                                                            | This Delaware River Port Authority project will create a new aerial tram connection between Camden and Philadelphia waterfronts.                                                                                                                                                                                                                                                                                                                                                                     |
| DOT      | Cramer Hill Commercial Core Streetscape Enhancement Project |                  | \$500,000       | Construction Completed                                                                                     |               |             | State Funding - Local Aid Centers of Place                      | Construction contract was awarded on 6/14/07, closeout pending                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| DOT      | Berkley Street (and Various) Resurfacing                    |                  | \$590,000       | Project was awarded 9/14/06                                                                                |               |             | State Funding - Local Aid                                       | Award concur. 1/19/07. Resurfacing projects includes Berkeley Street, Waldorf Ave., Burwood Ave., Fountain Ave., Royal Ave., Beacon St., Liberty St., 30th Street and Line Street.                                                                                                                                                                                                                                                                                                                   |
| DOT      | 28th Street (and Various) Resurfacing                       |                  | \$496,000       | Complete 2002                                                                                              |               |             | State Funding - Local Aid                                       | Closed on 6/26/06. Resurfacing projects includes 28th Street, Berkeley Street, Tulip Street, Mickle Street, Carman Street, 29th Street and Benson Street.                                                                                                                                                                                                                                                                                                                                            |
| DOT      | Camden Greenway Farnham Park - Cooper River park Link       |                  | \$220,000       | Construction Completed                                                                                     |               |             | State Funding - Local Aid                                       | Project file closed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| DOT      | Baird Blvd/Camden Park Bikeways                             |                  | \$172,000       | Complete                                                                                                   |               |             | State Funding - Local Aid                                       | Closed on 3/13/06.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| DOT      | Beacon School Signals Traffic Controls, Phase 1             |                  | \$100,920       | Complete                                                                                                   |               |             | State Funding - Local Aid                                       | Closed on 10/19/03. To enhance child safety, the state enhanced traffic controls on Beacon Schools signals in 11 school zones.                                                                                                                                                                                                                                                                                                                                                                       |
| DOT      | Beacon School Signals Traffic Controls, Phase 2             |                  | \$49,080        | Complete                                                                                                   |               |             | State Funding - Local Aid                                       | Closed on 1/2/07. To enhance child safety, the state enhanced traffic controls on Beacon Schools signals in 8 school zones.                                                                                                                                                                                                                                                                                                                                                                          |
| DOT      | Camden City Resurfacing (Phase 2)                           |                  | \$2,704 million | Construction Complete                                                                                      |               |             | Federal funding                                                 | Street repairs on various streets throughout the City.                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| DOT      | Camden City Signal Upgrade (Group 1)                        |                  | \$1,560 million | Construction Completed, final phase of project scheduled to begin summer 2007                              |               |             | Federal funding                                                 | 15 Intersection Improvements at 7th Street & Elm; East State St & Wayne; South 8th Street & Carl Miller; South 9th St & Carl Miller; South 10th St & Carl Miller; South 3rd St & Berkeley St; North 36th & River Ave; North 21st & River Ave; Broadway & Stevens St; Broadway & Chestnut St; Broadway & Berkley St; Broadway & Washington St; Broadway & Benson St; Haddon Ave & Lansdown Ave/ Gwen Faison Ave.                                                                                      |
| DOT      | Camden City Signal Upgrade (Group 2)                        |                  | 1.672 million   | Construction Completed, final phase scheduled to begin summer 2007, final phase approval pending           |               |             | Federal funding                                                 | 14 Intersection Improvements at 9th St & Fairview St; 7th St & Kaighns Ave.; Mt Ephraim Ave & Ferry Ave; Federal St & Terrace Ave; Mt. Ephraim Ave & Chase St; Mt. Ephraim Ave & Carl Miller Blvd; Mt. Ephraim Ave & Chestnut St; Mt. Ephraim Ave & Kaighn Ave; Mt. Ephraim Ave & Atlantic Ave; Mt. Ephraim Ave & Everett St; S 27th St & Berkley St; N 10th St & Penn St; N 27th St & High St. Haddon Ave & Walnut St                                                                               |
| DOT      | Emergency Repairs to State Street Bridge                    |                  | \$133,165       | Complete Summer 04                                                                                         |               |             | State Bridge Bond Funding for construction                      | Emergency repairs to this bridge.                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| DOT      | State Street Bridge Rehab Study - Scoping                   |                  | \$25,000        | Complete                                                                                                   |               |             | Federal funding (Scoping), State Bridge Bond Funding for Design | Environmental study is complete, and design phase is scheduled to commence for the rehabilitation of this bridge.                                                                                                                                                                                                                                                                                                                                                                                    |
| DOT      | North 26th Street (various)                                 |                  | \$573,000       | Construction Completed                                                                                     |               |             | State Funding - Local Aid                                       | Street repairs on various streets throughout the City, including: North 26th, North 27th and Harrison Ave. On the process of closing the project. Project file closed 6/12/07                                                                                                                                                                                                                                                                                                                        |
| DOT      | S. 19th Street                                              |                  | \$150,000       | Completed Summer 2003                                                                                      |               |             | State Funding - Local Aid                                       | Closed on 2/23/04. Reconstruction of S. 19th St.                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| DOT      | Camden City Resurfacing (Phase 1)                           |                  | \$2.53 million  | Construction Complete, closed-out                                                                          |               |             | Federal funding                                                 | Street repairs on various streets throughout the City including: Chestnut St., Sheridan St., Davis St., Tenth St., Eleventh St., Flanders St., Memorial Ave., Morgan St., Fairview St., & Bank St. Final closeout being process as of 6/12/07.                                                                                                                                                                                                                                                       |
| DOT      | Camden Signage & Wayfinding Program                         |                  | \$500,000       | Complete                                                                                                   |               |             | State Funding - Local Aid                                       | Closed on 3/1/04. Installation of signs throughout the City.                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| DOT      | Camden Waterfront Development Access Roads                  |                  | \$3.0 million   | Construction complete                                                                                      |               |             | State Funding - Local Aid                                       | Project file closed                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| DOT      | Cooper Hospital Helipad                                     |                  | \$5.4 million   | Complete                                                                                                   |               |             | Federal (\$1.5M)/State Funding (\$3.9M)                         | Construction of Helipad on Cooper Hospital.                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| DOT      | Delaware Avenue                                             |                  | \$2.1 million   | Construction Completed August 2006                                                                         |               |             | Federal (\$1.5M)/State Funding (\$3.9M)                         | Construction of Delaware Ave. to provide access to Camden Industrial Park.                                                                                                                                                                                                                                                                                                                                                                                                                           |
| DOT      | M. L. King (Mickle) Boulevard                               |                  | \$503,046       | Complete                                                                                                   |               |             | Federal Funding (TE)                                            | Transportation Enhancements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| DOT      | Johnson Park Station Stop Streetscape                       |                  | \$500,000       | Construction Complete, final phase of project scheduled to begin summer 2007, final phase approval pending |               |             | Federal Funding (TE)                                            | Transportation Enhancements. Construction of Johnson Park Station (2004-2007)                                                                                                                                                                                                                                                                                                                                                                                                                        |
| DOT      | Louis Street (various)                                      |                  | \$754,000       | Construction complete                                                                                      |               |             | State Funding - Local Aid                                       | Street repairs on various streets throughout the City, including: Louis St., S. 8th St., Boyd St., Clinton St., Bedman Ave., Monitor Rd. & Spruce St.                                                                                                                                                                                                                                                                                                                                                |

| DOT (cont.)                   |                                                    |                  |               |                                               |               |             |                                                                                                |                                                                                                                                                                                                                                                                                                                    |
|-------------------------------|----------------------------------------------------|------------------|---------------|-----------------------------------------------|---------------|-------------|------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DEPT/DIV                      | PROJECT NAME                                       | FINANCING AMOUNT | TOTAL COSTS   | STATUS                                        | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS                                                                                | COMMENTS                                                                                                                                                                                                                                                                                                           |
| DOT                           | Morton Street (various)                            |                  | \$805,000     | Construction complete                         |               |             | State Funding - Local Aid                                                                      | Closed on 5/17/05. Street repairs on various streets throughout the City, including: Morton St., S. 30th St., Pfeiffer St., Chestnut St., Sayers St., Sherman Ave., & Everett St.                                                                                                                                  |
| DOT                           | Pierce Avenue & Various Streets                    |                  | \$711,258     | Under construction                            |               |             | State Funding - Local Aid                                                                      | Construction contract awarded 5/10/07. Street repairs on various streets throughout the City, including: Pierce Ave., S. 5th St., Rosedale ave., Fremont St., Octagon Rd., Baideman Ave & Cushing Rd.                                                                                                              |
| DOT                           | Baseball Stadium Roads                             |                  | \$1.5 million | Complete Spring 2004                          |               |             | State Funding - Local Aid                                                                      | Closed on 3/6/04. Construction of Penn Street & Pearl Street.                                                                                                                                                                                                                                                      |
| DOT                           | Camden City Signal Upgrade (Group 3)               |                  | \$1,050,000   | Construction nearing completion               |               |             | Federal Funding                                                                                | 6 Intersection improvements at S. 9th St & Kaighn ave; Federal St & Terrace Ave; S.8th St & Atlantic Ave; S.9th St & Atlantic Ave; N. 11th St & Linden St; N.8th St & Linden St. Bids received 6/5/07                                                                                                              |
| DOT                           | South Jersey Welcome Center                        |                  | \$500,000     | In Design on hold for                         |               |             | Federal Funding (TE)                                                                           | Transportation Enhancement. No activity reported by sponsor                                                                                                                                                                                                                                                        |
| DOT                           | Railroad Exhibits at Camden Childrens Garden       |                  | \$175,000     | Under design, progress status not provided by |               |             | Federal Funding (TE)                                                                           | Transportation Enhancements. No activity reported by sponsor                                                                                                                                                                                                                                                       |
| DOT                           | Randolph Street (various)                          |                  | \$740,554     | Construction complete                         |               |             | State Funding - Local Aid                                                                      | Street repairs on various streets throughout the City, including: Randolph St., Niagra Blvd., Cooper St., Tulip St., MacArthur Dr., Pine St., N. 33rd St., Watson St. & S. 20th St. Project file closed 6/12/07                                                                                                    |
| DOT                           | State Street Corridor Beautification               |                  | \$324,000     | Complete                                      |               |             | Federal Funding (TE)                                                                           | Transportation Enhancements. Streetscape Improvements to State Street.                                                                                                                                                                                                                                             |
| DOT                           | Cramer Street and Various Streets                  |                  | \$590,000     | Under design                                  |               |             | State Funding - Local Aid                                                                      | FY 2007 Municipal & Urban Aid (7 Streets). Cramer Streets, Dudley Street, Atlanta Road, North 6th Street, North 7th Street, Jackson Street and Lowell Street.                                                                                                                                                      |
| DOT                           | Empire Street and Various Streets                  |                  | \$618,500     | Under design                                  |               |             | State Funding - Local Aid                                                                      | FY 2008 Municipal & Urban Aid (7 Streets). Empire Avenue, Bradley Avenue, Langham Avenue, Kansas Road, Sumner Road, South 6th Street and Olmstead Road.                                                                                                                                                            |
| DOT                           | Construction of New St. Michaels Hospital          |                  | \$1,125,000   | Under design                                  |               |             | State Funding - Local Aid                                                                      | FY 2008 Construction and Renovation of New St. Michaels Hospital. Located at Street 512 between                                                                                                                                                                                                                    |
|                               |                                                    |                  | \$969,572,023 |                                               |               |             |                                                                                                |                                                                                                                                                                                                                                                                                                                    |
| Labor & Workforce Development |                                                    |                  |               |                                               |               |             |                                                                                                |                                                                                                                                                                                                                                                                                                                    |
| DEPT/DIV                      | PROJECT NAME                                       | FINANCING AMOUNT | TOTAL COSTS   | STATUS                                        | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS                                                                                | COMMENTS                                                                                                                                                                                                                                                                                                           |
| DLWD                          | Construction Trades Training                       | \$936,000        |               | Ongoing                                       |               |             | American Community Partnership, Building Trades, Department of Labor and Workforce Development | Prepare women and minorities in Camden for a career in the building trades. Students prepare to take the apprenticeship exam in a variety of construction trade area.                                                                                                                                              |
| DLWD                          | Customized Training Grants                         | \$582,000        |               | Ongoing                                       |               |             |                                                                                                | In the last two years, Customized Training grants have benefited Cooper & Lourdes Health Systems, Magnetic Metals, and Everlast Coatings totaling \$582,000. This unique public-private partnership helps to ensure that cities like Camden develop a highly skilled, highly trained, and well educated workforce. |
| DLWD                          | On-Line Entrepreneurial Training Program           | \$88,125         |               | Ongoing                                       | 11/24/2003    | n/a         | Rutgers-Camden                                                                                 | Provides advanced training to small businesses and graduates of the Latin American Economic Development Association's entrepreneurial development program.                                                                                                                                                         |
| DLWD                          | Youth Banking Business Technology Training Program | \$70,000         |               | Ongoing                                       |               | n/a         | Rutgers-Camden                                                                                 | Assists youths interested in getting started in banking careers.                                                                                                                                                                                                                                                   |
|                               |                                                    | \$1,676,125      |               |                                               |               |             |                                                                                                |                                                                                                                                                                                                                                                                                                                    |

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|               | SDA                                             |                                |              |                                                                                                                                                                                                                                                                                           |               |             |                 | Information on all SCC activity in the City of Camden can be accessed on the internet by visiting: <a href="http://www.njscc.com">www.njscc.com</a>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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| DEPT/DIV      | PROJECT NAME                                    | FINANCING AMOUNT               | TOTAL COSTS  | STATUS                                                                                                                                                                                                                                                                                    | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| SCC           | Health and Safety repairs                       |                                | \$28,500,000 | In final completion stage                                                                                                                                                                                                                                                                 |               |             |                 | H&S repairs, including roof replacement, electrical and fire alarm system upgrades, installation of new windows and doors is expected to exceed \$28.5 million and will impact 33 schools in the City of Camden. <b>There are a few electrical and general construction contracts to be completed and are in its final stages.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| SCC           | Early Childhood Development Center              | \$412,333 (Demo contract only) | \$24,547,000 | Demolition completed; <u>Under Construction</u>                                                                                                                                                                                                                                           | Fall 2003     |             |                 | The Early Childhood Development Center (ECDC) was razed in February 2004. SCC held a groundbreaking ceremony on December 3, 2003, to mark the start of construction of a new Early Childhood Development Center (ECDC) for the Camden School District. The ECDC, located in the city's Parkside section, will be a 79,688-square-foot school serving Pre-Kindergarten and Kindergarten classes and specializes in teaching special needs children from the entire Camden School District. The state-of-the-art, two-story facility will serve 440 students. The project will include 37 classrooms, 10 small-group instruction rooms, a gym, media center, cafeteria, art room, music room, physical therapy room, playground, and office and support space. Parking facilities at the school also will support the nearby Camden School District Studio, Forest Hills Elementary School and a community park. The new ECDC will replace an existing facility at the same site and is expected to be completed by late 2007. <b>Construction was suspended in the Summer 2005 but has resumed October 2006. Completion is September 2007.</b>   |
| SCC           | Demonstration Project - Catto Elementary School |                                | \$72,000,000 | Announced October 2003; <b>Construction Complete September 2007</b>                                                                                                                                                                                                                       | Fall 2003     |             |                 | In late October 2003, EDA CEO Caren Franzini and State Treasurer John McCormac unveiled a new demonstration project to bring a new school and community center to the City. As proposed, the \$39.9 million demonstration project at Dudley Grange Park in East Camden will include a new 90,000-square-foot school for 540 students in Kindergarten through 6th grade, and a 39,000-square-foot community center for the Camden Boys & Girls Club. The school, which will replace the existing Catto School, includes traditional classrooms, art, music and science areas, library/media center, gym and swimming pool. SCC estimates the Camden project will create an average of 70 construction jobs a day - to a high of 180 at peak periods - over the course of a 24-month construction schedule. A groundbreaking ceremony was held on November 7, 2005. Dedication ceremony is planned for August 2007. <b>Construction of the new Catto School and Boys &amp; Girls Club of Camden County was completed.</b>                                                                                                                         |
|               | SDA (cont.)                                     |                                |              |                                                                                                                                                                                                                                                                                           |               |             |                 | Information on all SCC activity in the City of Camden can be accessed on the internet by visiting: <a href="http://www.njscc.com">www.njscc.com</a>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| DEPT/DIV      | PROJECT NAME                                    | FINANCING AMOUNT               | TOTAL COSTS  | STATUS                                                                                                                                                                                                                                                                                    | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| SCC           | Dudley Elementary School                        |                                | 26600000     | <b>Construction document phase;</b> Under review by DCA for new school building. <b>Phase I demolition is 100% complete. Phase II demolition and remediation is proceeding and is expected to be complete by the end of 2007. <u>Under construction</u></b>                               | Fall 2004     |             |                 | The project is located at Marlton Pike and Federal Street. This replacement school will accommodate a maximum of 539 students based on class sizes of Pre-Kindergarten to Grade 6. The new school will be used as a community based elementary school with dedicated classrooms for the elementary school in a distinct area. Shared specialized program space will be conveniently located to both the school and the community with controlled public access. <b>Project has gone out for construction bid and is expected to be awarded by January 2008.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| SCC           | H.B. Wilson Elementary School                   |                                | 27700000     | <b>Construction document phase;</b> demolition and site preparation completed; Approved by DCA; Pre Bid conference held on March 13, 2007; <b>CM and GC have been selected. <u>Under Construction</u></b>                                                                                 | Fall 2004     |             |                 | In early April, residents of Camden got their first look at design plans for the new \$23.5 million H.B. Wilson Elementary School at a presentation by representatives of the SCC, the Camden Board of Education, Don Todd Associates of Cherry Hill, the project management firm, and the Gensler Group, a Morristown architectural firm. The H.B. Wilson Elementary School is one of a total of \$437 million in new school projects on tap for the Camden Public School District over the next several years. The SCC is fully funding and managing the projects in the city school district of Camden County as part of the state's unprecedented \$8.6 billion school construction program. The new 87,600-square-foot H.B. Wilson Elementary School will provide 21st century educational opportunities for up to 539 students in pre-Kindergarten through 6th grade. The new facility at 8th and Woodland streets will be a community-based school with such features as a gym, media center and playground accessible to students and neighborhood residents alike. <b>Awaiting official approval of GC via Governor's veto period.</b> |
| SCC Continued | Creative and Performance Arts High School       |                                | \$27,187,000 | <b>Project is on hold</b>                                                                                                                                                                                                                                                                 |               |             |                 | The new Creative and Performing Arts High School building will comprise a three-story classroom wing and a two-story performing arts wing connected by an internal double-height, sky lit cafeteria and exterior, landscaped courtyard. The first floor will include administration offices, student services, media center/library, a gymnasium, music rooms and a 500+ seat performing arts auditorium including support spaces. Both the courtyard and cafeteria atrium are intended to be flexible, multi-purpose spaces that may also be used for performance functions. The second floor of the performing arts wing will contain additional performance spaces such as a Black Box Theater and dance studio, while the second and third floors of the classroom wing will contain general classrooms, science lab classrooms and creative/visual arts studios. There are 31 classrooms.                                                                                                                                                                                                                                                  |
| SCC           | Camden High School                              |                                | \$29,446,096 | <b>Construction document phase;</b> Project will be allowed to complete its design process but will be funded for construction in the next funding phase: Pre bid conference held on March 13, 2007 for pedestrian protection. <b>Pedestrian Protection Scaffolding contract awarded.</b> |               |             |                 | The existing Camden High School, located at 1700 Park Avenue, has been designated as an interior renovation project. The renovations will include a new auxiliary gymnasium, an auditorium, cafeteria, library, science, art and music classrooms, as well as shared curriculum and vocational spaces. The facade of the building will undergo restoration as well. The building is approximately 142,300 sq. ft. and will be expanded to a total of 160,000 sq. ft. The school has 1600 students with programs for grades 9 through 12. The project is currently on hold pending grade realignment by the Camden Board of Education and the NJ Department of Education. <b>Facade improvements has been deemed an emergent project. Pedestrian protection construction contract awarded April 3, 2007. The project has been submitted to DCA for permitting.</b>                                                                                                                                                                                                                                                                               |

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|-------------|----------------------------------|------------------|---------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|-------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCC         | Cooper's Poynt Elementary School |                  | \$26,500,000  | <b>Construction document phase;</b><br>Project will be allowed to complete its design process but will be funded for construction in the next funding phase.                                                   |               |             |                 | Coopers Poynt Elementary School is located at 3rd and State Streets. The project was originally identified as a renovation school, but is now being designed as a replacement school to provide an entirely new facility for the school program. The school is 95,368 sq. ft. and houses 609 students. The design includes 29 classrooms for pre-kindergarten through grade 6, six special education spaces, a gymnasium, an auditorium, a computer center, a distance learning lab and media center. There will be new playgrounds and play fields as well.                                                                                                                                                                                                                                                                                                |
| SCC         | Lanning Square Elementary School |                  | \$24,000,000  | <b>Construction document phase;</b><br>Demolition of existing school has been completed; Project will be allowed to complete its design process but will be funded for construction in the next funding phase. | Fall 2004     |             |                 | The new Lanning Square Elementary School will be located at Broadway and Washington Street. The new building will be 82,838 sq.ft. and will accommodate a maximum of 539 students from kindergarten through grade 6. The new facility will house classrooms, an art room, a music classroom, a computer laboratory, a technology center, a media center/library, a distance learning center, a cafeteria with kitchen and dining room, an auditorium, a gymnasium, a greenspace playground, a tot-lot, a hardscape play area, a baseball field and basketball court.                                                                                                                                                                                                                                                                                        |
| SCC         | Morgan Village Middle School     |                  | \$20,000,000  | <b>Construction document phase</b>                                                                                                                                                                             |               |             |                 | The existing School is located at 1000 Morgan Boulevard and holds approximately 700 students, grades 6 through 8. The design for a replacement school includes a new gymnasium, an auditorium with upgrades of the electrical, plumbing and heating systems for the entire school. The new school will support facilities at a target capacity of 520 students in grades 7 through 9 and finish out as an 112,520 sq. ft. <b>The demolition contract was awarded January 2007. Demolition and remediation are currently in process.</b>                                                                                                                                                                                                                                                                                                                     |
| SDA (cont.) |                                  |                  |               |                                                                                                                                                                                                                |               |             |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| DEPT/DIV    | PROJECT NAME                     | FINANCING AMOUNT | TOTAL COSTS   | STATUS                                                                                                                                                                                                         | APPROVAL DATE | CLOSED DATE | BANK / PARTNERS | COMMENTS                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| SCC         | Pyne Poynt Family Middles School |                  | \$22,901,012  | <b>Construction document phase;</b><br>Project is deferred pending funding                                                                                                                                     | Fall 2004     |             |                 | The Pyne Poynt Middle School is located at 7th & Erie Streets and is designated as a renovation project. The design includes an additional 5,000 sq.ft. to the existing structure for a new media center and expansion to the existing corridors to improve the circulation of the facility. The proposed school includes 26 classrooms and Special education spaces for 520 students in grades 7 through 9, school to career labs, science labs, music rooms, a gymnasium, an auditorium and various other supporting spaces. The exterior grounds surrounding the school will also be improved with an athletic fields and an open space. Construction is scheduled to begin in Spring 2005 with a completed school area of 97,272 sq.ft. <b>Temporary class rooms are in-place; project awaiting construction bid advertisement for the major phase.</b> |
| SCC         | Raphael Cordero Molina School    |                  | \$25,700,000  | <b>Construction document phase;</b><br>Demolition of existing school in process; Project will be allowed to complete its design process but will be funded for construction in the next funding phase.         |               |             |                 | The school is located at 7th and Vine Streets and was originally identified as a renovation school, but is now being upgraded to a replacement school that will provide an entirely new facility. The design includes 29 classrooms for grades pre-kindergarten through 6, six special education classrooms, a gymnasium, an auditorium, a computer center, a distance learning lab, and a media center. The school design also includes new exterior playgrounds and play fields as well.                                                                                                                                                                                                                                                                                                                                                                  |
| SCC         | Washington Elementary School     |                  | \$24,000,000  | <b>Construction document phase;</b><br>Project will be allowed to complete its design process but will be funded for construction in the next funding phase.                                                   |               |             |                 | The proposed Washington Elementary School is a replacement school which will be located between 23rd and 25th Streets, and Pierce and Wayne Avenues in Cramer Hill. The 84,146 sq.ft. facility that will accommodate 504 students from pre-kindergarten through grade 6. The design includes a gymnasium, cafeteria, auditorium, computer center, distance learning lab, and media center to support the academic curriculum.                                                                                                                                                                                                                                                                                                                                                                                                                               |
| SCC         |                                  |                  | \$309,081,108 |                                                                                                                                                                                                                |               |             |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |