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## DELAWARE RIVER & BAY AUTHORITY

Comprehensive Annual Financial Report Fiscal Year Ended December 31, 2007



# DELAWARE RIVER & BAY AUTHORITY

# COMPREHENSIVE ANNUAL FINANCIAL REPORT FISCAL YEAR ENDED DECEMBER 31, 2007

between the states of Delaware & Me

Prepared by:

Joseph Larotonda, Controller Michele Cleary, Senior Accountant Dana Read, Assistant Controller

## **DELAWARE RIVER AND BAY AUTHORITY**

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INTRODUCTORY SECTION	

### THE DELAWARE RIVER AND BAY AUTHORITY

Delaware Memorial Bridge Post Office Box 71 New Castle, Delaware 19720

Tel.: (302) 571-6300 Fax: (302) 571-6367 Cape May-Lewes Ferry Post Office Box 827 North Cape May, New Jersey 08204

Tel.: (609) 889-7200 Fax: (609) 886-1021

May 6, 2008

TO: THE BOARD OF COMMISSIONERS
OF THE DELAWARE RIVER AND BAY AUTHORITY

The Comprehensive Annual Financial Report of the Delaware River and Bay Authority ("Authority") for the fiscal year ended December 31, 2007, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with Authority management. To provide a reasonable basis for making these representations, management of the Authority has established a comprehensive internal control framework that is designed both to protect Authority assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Authority's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not exceed their benefits, the Authority's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is accurate in all material aspects; it is designed to present fairly the financial position and results of operations; and all disclosures necessary to enable the reader to gain an understanding of the Authority's financial activities have been included.

The Authority's Trust Agreement, dated October 1, 1993, requires an annual audit of the Authority's financial statements by an independent audit firm. The Authority's financial statements have been audited by Bowman and Company, LLP, a firm of licensed certified public accountants, selected by the Authority through a competitive process. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Authority for the fiscal year ended December 31, 2007, are free of material misstatement. Their audit was performed in accordance with generally accepted auditing standards and governmental auditing standards, and accordingly, included such tests of the accounting records and such other auditing procedures as they considered necessary during the audit. Based upon the audit, the independent auditor concluded that there was a reasonable basis for rendering an unqualified opinion that the Authority's financial statements for the fiscal year ended December 31, 2007, are fairly presented in conformity with accounting principles generally accepted in the United States of America. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the Authority was part of a broader, federally mandated "Single Audit" designed to meet the special needs of grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements involving the administration of federal awards.

Information related to this Single Audit, including the schedule of expenditures of federal awards, and the auditors' reports on the internal control structure and compliance with applicable laws and regulations, are included in the Single Audit section of this report.

The combined financial statements of the Authority are prepared using the accrual method of accounting in accordance with GAAP in the United States. Management has provided a narrative introduction, overview and analysis to accompany the basic financial statements in the Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Delaware River and Bay Authority's MD&A can be found immediately following the report of the independent auditors.

#### PROFILE OF GOVERNMENT

The Delaware River and Bay Authority is a bi-state agency of government of the State of Delaware and the State of New Jersey created in 1962 by a compact between those two States with the consent of Congress for the purpose of operating crossings of the Delaware River and Bay between the states and developing transportation and terminal facilities bordering the areas. The original Compact was amended in 1990 for the purpose of expanding the Authority's powers to undertake economic development projects within the State of Delaware or in the New Jersey counties of Cape May, Cumberland, Gloucester, and Salem.

The Authority is governed by a 12-member Board of Commissioners, consisting of 6 members from each State. Commissioners are appointed by the Governor of their State with the advice and consent of the Senate and hold office for terms of five years and until their successors have been appointed and confirmed. No action of the Authority is valid unless approved by at least four Commissioners from each State. The Governor of each State has the right to cancel the vote of any one or more of the Commissioners from their State within ten business days after receipt of the minutes of the meeting at which the vote is taken. The Board of Commissioners governs through a committee system. The Board is organized into five committees: Budget and Finance, Projects, Personnel and Insurance, Economic Development and Governance/Audit. Each committee is comprised of six Commissioners and meets on a quarterly or monthly basis. In addition, an Ad-Hoc Committee may be established as deemed desirable by the Chair and Vice Chair of the Board. Commissioners do not receive compensation for their service to the Authority. The Board of Commissioners establishes policy and plans for the operations of the Authority. A Chief Executive Officer is appointed by the Board of Commissioners to implement policy and to manage the daily operations of the Authority.

The Authority owns and operates the twin spans of the Delaware Memorial Bridge, the Cape May – Lewes Ferry and the Three Forts Ferry Crossing. The Delaware Memorial Bridge spans across the Delaware River connecting New Castle, DE and Deepwater, NJ. The twin bridges handle approximately 35 million vehicles annually. A staff of 28 full-time toll employees keeps the toll facilities operational 24 hours a day, 365 days a year. The Authority has completed its sixth year of providing E-ZPass services at the Delaware Memorial Bridge. As of December 31, 2007, the Authority maintained 41,669 customer accounts and 66,706 transponders in circulation, as compared to 39,351 and 62,117 from the same period ending December 31, 2006. E-ZPass usage continues to grow as current statistics show 59.9 percent of our overall traffic utilize E-ZPass as compared to 56.6 percent a year ago. During the weekday commute period, the percentage of our customers using E-ZPass has risen to 72 percent versus 70.6 percent during FY 2006.

The Cape May – Lewes Ferry transports approximately 341,000 vehicles and 980 thousand passengers annually, along a 17 mile, 70 minute ride, connecting the towns of Lewes, DE and Cape May, NJ. A total staff of 68 marine personnel operates and maintain up to five vessels year round. The Authority also provides food and retail services to ferry patrons. The Three Forts Ferry Crossing provides water transportation service to various points located in Delaware and

New Jersey. Under the 1990 Compact Amendment, the Authority has expanded its economic activity in both Delaware and New Jersey. The Authority operates five Airports, located in New Castle, DE, Cape May, NJ, Millville, NJ, Dover, DE and Cheswald, DE. The Authority also operates the Salem County Business Park, a seventy-one acre complex located in Carney's Point Township, NJ and the Riverfront Market and Restaurant, a European style marketplace located in Wilmington, DE. Other current and authorized economic projects include financing activities with the Diamond State Port Corporation, South Jersey Technology Park and Delaware State University.

#### FINANCIAL POLICIES/CONTROLS

The Authority prepares both operating and capital budgets annually. The annual operating budget serves as a financial planning and control tool for the associated fiscal year. Each of the Authority's department managers contributes to the development of a preliminary operating budget based on the expected staffing and funding levels necessary to operate the Authority's facilities in an efficient manner. Individual budget hearings are conducted by the Chief Financial Officer as an opportunity for department managers to highlight their respective staffing and operational needs. A proposed operating budget representing the organization goals and objectives for the upcoming year is developed and presented by the Chief Financial Officer to the Budget and Finance Committee and the Board of Commissioners for their review and adoption. Any subsequent amendments to the total adopted operating budget require the approval of the Budget and Finance Committee and Board of Commissioners.

Expenditures are monitored continuously throughout the year by the Budget Director to ensure that each department is in compliance with the adopted operating budget and the established policies of the Authority.

The Authority prepares an annual capital budget through a similar process, weighing the requirements of both the crossing and economic development facilities. The Chief Operating Officer presents the capital budget to the Projects Committee and the Board of Commissioners for their review and adoption. The capital budget is a planning document identifying the Authority's priorities and potential commitments. The approval of the capital budget does not, in itself, authorize any specific project. Specific approval by the Projects Committee and the Board of Commissioners is required before any major capital project may commence. Additional information on the Authority's budgetary activity and compliance can be found in Notes 1 and 2 of the notes to the financial statements.

In conjunction with the budget process, the Authority prepares a five year financial model which incorporates both the adopted operating and capital budgets. The financial model is a planning document which allows management to forecast future net revenues to ensure adequate resources to fund both operating and capital needs, while meeting its toll covenant provision as required in the Trust Agreement.

#### INVESTMENT MANAGEMENT

Financial operations of the Authority are substantially controlled by the provisions of a Trust Agreement, dated October 1, 1993, with Wilmington Trust Company, as Trustee, and all subsequent Supplemental Trust Agreements. The Authority's management and financial staff work closely with the Trustee, to ensure that the Authority is in compliance with the terms and covenants of its Trust Agreements.

Investments of the Authority are purchased in accordance with the provisions of the 1993 Trust Agreement. Cash available during the year is generally invested in money market funds, repurchase agreements (collateralized by obligations of the U.S. Treasury), obligations of federal

government securities or their instrumentalities, obligations of public agencies or municipalities and commercial paper, both which must be rated at the highest rating category by the rating services. In addition to the 1993 Trust Agreement, the Authority has adopted a separate investment policy for the Construction and General Funds, which supplements the provisions of the Agreement. The Authority's investment objective is to match the maturities of its investments with the present and anticipated needs of the Authority, thereby maximizing the return on available funds. In addition, the Authority is required to maintain invested amounts as reserves for its debt obligations. The Authority's retirement plan assets are managed under a separate investment policy adopted by the plan trustees. The policy is based on care and diligence and designed exclusively for the purpose of providing benefits to the retirement plan members and beneficiaries.

The Authority retains the services of three (3) investment management firms to assist with the fulfillment of its fiduciary responsibilities. The Authority's investment portfolio is managed pursuant to the guidelines established by the Authority, which are in compliance with the Trust Agreements. Additional information on the Authority's trust agreement and cash and investments can be found in Notes 1, 2 and 4 of the notes to financial statements.

#### ACCOMPLISHMENTS AND INITIATIVES

During Fiscal Year 2007, the Authority achieved a number of improvements in operations and services provided to the public. Some of the more significant accomplishments for the year and major program initiatives are identified below:

<u>Toll Increase</u>. The Authority approved a new toll rate schedule which is expected to generate an additional \$10.8 toward funding the \$85 million Capital Improvement Program through 2009. The new toll schedule, effective January 4, 2008, increases the commercial toll rate from \$3 per axle to \$4 per axle. In addition, effective January 1, 2008, all DRBA E-ZPass account holders will be charged a membership fee of \$1.50 per month and a transponder lease fee of \$21 or \$33 for all transponders issued to new accounts and for transponders that are replaced or added to existing accounts. Additional information on the new toll schedule can be found in Note 4 of the notes to the financial statements.

<u>Economic Development</u>. The Authority collaborated with the Delaware Economic Development office and New Castle County to encourage Dassault Aircraft Services to expand their Dassault Falcon's facility at New Castle Airport. The expansion plan includes the acquisition of a 22,000 square foot hangar for customized aircraft completions which will create an additional 100 jobs within the next 12 to 18 months. The impact of the expansion on Delaware's Gross Domestic Product is expected to be an estimated \$12 million.

Bridge Rating. The Delaware Memorial Bridge Twin Spans underwent an in-depth annual inspection of roadway deck, steelwork, towers, cable system and numerous other components. The inspection was performed by the original bridge design engineers, HNTB Corporation. The process, which conforms to federal bridge inspection standards, takes eight to ten weeks, resulting in a report on the condition and operation of the Bridge and its Appurtenances. Based on federal standards, the Bridges are rated in good condition with no structural deficiencies. To maintain the condition of the Bridge and its Appurtenances, the Authority combines a comprehensive five year Capital Improvement Program and an aggressive, on-going pro-active preventive maintenance program.

<u>Ferry Operations</u>. The Cape May-Lewes Ferry announced plans to consolidate marine operations into a single facility. Effective November 1, 2008, all marine crews and vessels will be stationed at the Cape May facility. Currently, one of five vessels is berthed at the Lewes Terminal. The decision to consolidate operations will offer greater flexibility and promote cost

efficiencies. This decision is part of a comprehensive plan to improve operations and to narrow the operating deficit at the Cape May-Lewes Ferry, which was \$6.44 million in 2007.

<u>Disaster Planning</u>. The Authority and the Delaware Emergency Management Agency (DEMA) held an emergency disaster exercise at the New Castle Airport, which simulated a coordinated terrorist threat to the airport involving aircraft and explosive materials. The full scale emergency exercise tested emergency plans, procedures, communication framework and the coordination abilities of federal, state and local emergency services, various law enforcement agencies and airfield personnel. The joint exercise satisfied regulatory requirements for both DEMA and the New Castle Airport.

<u>Community Initiatives</u>. The Authority continued to identify and implement initiatives to support families in need located throughout Delaware and the four southern counties in New Jersey. Initiatives included a school outreach project providing back packs and school supplies to 100 children in disadvantaged communities, Thanksgiving food baskets for over 100 families, "Hope for the Holidays", clothes and gifts for 68 children and through its Volunteerism Policy, employees donated over 500 hours of time to well deserving community programs. In addition, the Authority, through its Community Contribution Program, furnished over \$520,000 to non-profit organizations throughout its surrounding areas.

#### RISK MANAGEMENT

The Authority has established policies and procedures whose objectives are to minimize the risks associated with the diverse activities of its operations. Management retains an Insurance Consultant to ensure that all Authority assets have proper insurance coverage to protect the Authority and its bondholders. In accordance with the Trust Agreement, the Authority is required to maintain insurance on various assets. To satisfy this requirement, the Authority maintains insurance in the following categories:

- Physical loss or damage insurance on the twin span bridges, ferry vessels, buildings and toll facilities.
- Use and occupancy insurance covering loss of revenues due to interruption in the use of the twin spans resulting from damage or destruction of any part of the bridges.
- Workers compensation and Protection and Indemnity Insurance.
- Property Damage and Public Liability Insurance.

Additional information on the Authority's insurance program can be found in Schedule 14 of the Required Supplementary Information.

#### AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Associations of the United States and Canada ("GFOA") award a Certificate of Achievement for Excellence in Financial Reporting to the Delaware River and Bay Authority for its comprehensive annual financial report for the fiscal year ending December 31, 2006. This was the third consecutive year that the Authority has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable to legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement

Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certification.

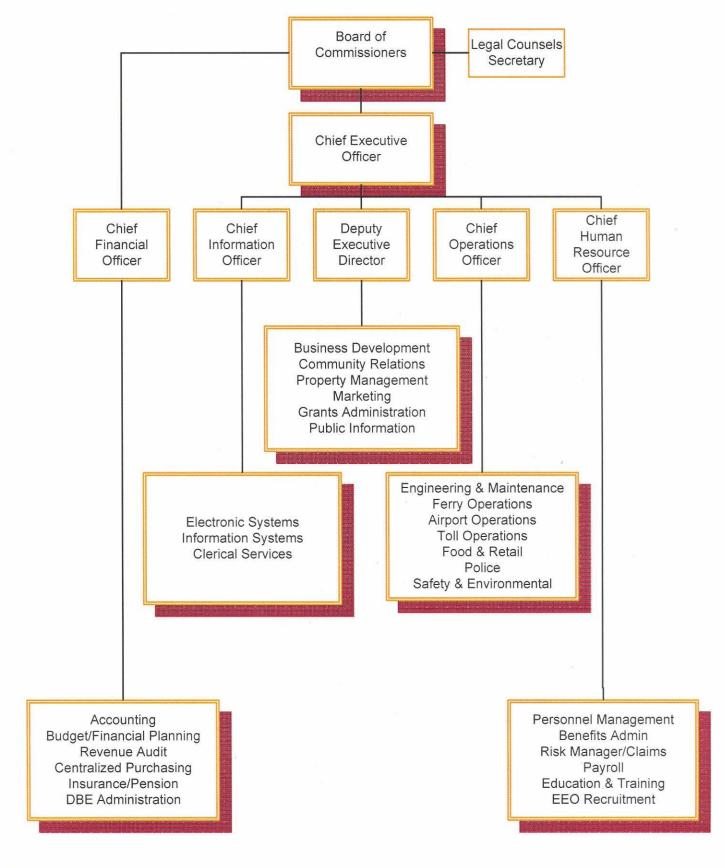
The preparation of this comprehensive annual financial report could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance Department. I would especially like to express my appreciation to the Controller and each member of the accounting staff who contributed to the preparation of this Report. Special thanks must also be given to the Chairman, Vice-Chairman, Chief Executive Officer and the Budget and Finance Committee for maintaining the highest standards in the management of the Delaware River and Bay Authority's finances.

Respectfully submitted,

Victor Ferzetti

Acting Chief Financial Officer

## ORGANIZATIONAL CHART AND FUNCTIONAL RESPONSIBILITIES



## DELAWARE RIVER AND BAY AUTHORITY You Are Viewing an Archived Report from the New Jersey State Library BOARD OF COMMISSIONERS

#### STATE OF NEW JERSEY:

GOVERNOR JON S. CORZINE

James N. Hogan, Vice-Chairperson Franklinville, NJ, Term Expires July 1, 2011

Susan Atkinson DeLanzo, Chairperson Ad-Hoc By-Laws Committee Cape May Court House, NJ, Term Expires July 1, 2011

Rev. Edward Dorn, Vice-Chairperson Personnel Committee Pedricktown, NJ, Term Expired July 1, 2007

Niels S. Favre, Chairperson, Audit & Vice-Chairperson Projects Committees Cape May, NJ, Term Expires July 1, 2010

Gary F. Simmerman, Vice-Chairperson, Budget & Finance Committee Hopewell Township, NJ, Term Expires July 1, 2008

Ceil Smith, Chairperson Economic Development Committee, Salem, New Jersey, Term Expires July 1, 2009

#### STATE OF DELAWARE:

GOVERNOR RUTH ANN MINNER

F. Michael Parkowski, Chairperson Dover, DE, Term Expires July 1, 2011

Thomas J. Cooper, Vice-Chairperson Audit Committee Seaford, DE, Term Expired July 1, 2007

Verna W. Hensley, Vice-Chairperson, Economic Development Committee Middletown, DE, Term Expires July 1, 2009

Samuel E. Lathem, Chairperson, Personnel Committee Bear, DE, Term Expires July 1, 2010

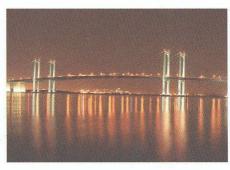
William E. Lowe, III, Chairperson Projects Committee Lewes, DE, Term Expires July 1, 2007

Gary B. Patterson, Chairperson Budget & Finance & Vice-Chairperson Ad Hoc By-Laws Committees

Dover, DE, Term Expires July 1, 2008

## DRBA Facilities

DELAWARE MEMORIAL BRIDGE August 1951





Cape May -Lewes Ferry July 1964

THREE FORTS FERRY
CROSSING
March 1997





New Castle Airport July 1995

CAPE MAY AIRPORT
June 1999





CIVIL AIR TERMINAL August 1999

MILLVILLE AIRPORT
October 1999





DELAWARE AIRPARK July 2000

SALEM COUNTY BUSINESS CENTER February 1998





RIVERFRONT MARKET April 2002

## Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Delaware River & Bay Authority

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2006

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

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President

**Executive Director** 

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	FINANCIAL SECTION	

#### INDEPENDENT AUDITOR'S REPORT

The Chairman and Members of The Delaware River and Bay Authority New Castle, Delaware

We have audited the accompanying statements of net assets, and the statements of revenues, expenses and changes in net assets, and cash flows together with the financial statements of the fiduciary fund of the Delaware River and Bay Authority as of and for the years ended December 31, 2007 and 2006, which collectively comprise the Authority's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Delaware River and Bay Authority's management. Our responsibility is to express opinions on these financial statements based on our audits

We conducted our audits in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in <u>Governmental Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Delaware River and Bay Authority as of December 31, 2007 and 2006 and the respective changes in financial position and where applicable, cash flows thereof for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated April 29, 2008 on our consideration of the Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> and should be considered in assessing the results of our audit.

Our audit was performed for the purpose of forming opinions on the financial statements taken as a whole. The introductory section, supplementary schedules and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, <u>Audits of States, Local Governments, and Non-Profit Organizations</u> and is not a required part of the financial statements. The supplementary schedules and schedule of expenditures of federal awards has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

The accompanying management's discussion and analysis and Pension Trust Fund Schedule of Funding Progress and Schedule of Employer Contributions as listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted primarily of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Respectfully submitted,

**BOWMAN & COMPANY LLF** 

Certified Public Accountants

& Consultants

Voorhees, New Jersey April 29, 2008

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Chairman and Members of The Delaware River and Bay Authority New Castle, Delaware

We have audited the financial statements of the Delaware River and Bay Authority as of and for the year ended December 31, 2007, and have issued our report thereon dated April 29, 2008. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Delaware River and Bay Authority's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose f expressing our opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified a certain deficiency in internal control over financial reporting that we consider to be a significant deficiency.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Authority's ability to initiate, authorize, record, process, or report financial data reliably in accordance generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Authority's financial statements that is more than inconsequential will not be prevented or detected by the Authority's internal control. We consider the deficiency described in the accompanying Schedule of Findings and Questioned Costs to be a significant deficiency in internal control over financial reporting: 2007-1.

#### 32200

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Authority's internal control. Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that the significant deficiency described above is not a material weakness.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Delaware River and Bay Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under <u>Government Auditing Standards</u>.

The Authority's response to the finding is identified in our report is described in the accompanying schedule of findings and questioned costs. We did not audit the Authority's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the audit committee, management of the Authority, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants

Sawmara legseng CLB

& Consultants

Voorhees, New Jersey April 29, 2008

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N	MANAGEMENT'S DISCUSSION AND ANALYSIS

#### **OVERVIEW OF FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the Delaware River and Bay Authority's financial statements and the notes thereto. The Authority's financial statements are prepared in conformity with accounting principles generally accepted in the United States of America (GAAP), promulgated by the Government Accounting Standards Board. In accordance with GAAP, the Authority's revenues are recognized in the period they are earned and expenses are recognized in the period in which they are incurred. Capital Assets are capitalized and (except land and construction-in-progress) are depreciated over their useful lives. Amounts held in the Debt Service, Debt Service Reserve and Construction Funds are restricted for debt service and construction purposes, respectively. See notes to the financial statements for a summary of the Authority's significant accounting policies.

The balance sheet presents information on all of the Authority's assets and liabilities, with the difference being reported as net assets. Over time, increases or decreases in net assets serve as a relative indicator of the change in financial position of the Authority.

The statement of revenues, expenses and changes in net assets shows the result of the Authority's total operations during the fiscal year and reflects both operating and non-operating activities. Changes in net assets reflect the current fiscal period's operating impact upon the overall financial position of the Authority.

The statement of cash flows provides a detailed analysis of all sources and uses of cash. The direct method of cash flows is presented, ending with a reconciliation of operating income to net cash provided by operating activities. The statement of cash flows is divided into the following activities: operating, capital financing, and investing.

Notes to the basic financial statements contain supplemental information, and offer explanations to the basic financial statements. The notes are intended to assist the reader in understanding the Authority's basic financial statements.

#### **FINANCIAL POSITION SUMMARY**

Total Net Assets, the difference between the Authority's assets and liabilities, over time, serve as a useful indicator of the Authority's financial position. The Authority's total net assets were \$293 million as of December 31, 2007.

A condensed summary of the Authority's net assets at December 31, by amount and the percentage within each class is shown below (in thousands).

#### FINANCIAL POSITION SUMMARY

	2007	<u>%</u>	<u>2006</u>	<u>%</u>	<u>2005</u>	<u>%</u>
ASSETS: Current and Other Assets	\$ 164,998	25.9%	\$ 166,631	26.4%	\$ 177,273	27.9%
Capital Assets	471,842	74.1%	465,407	73.6%	457,717	72.1%
Total Assets	636,840		632,038		634,990	
LIABILITIES:						
Current Liabilities	29,339	8.5%	28,912	8.2%	27,899	7.8%
Long-Term Liabilities	314,554	91.5%	322,023	91.8%	327,912	92.2%
Total Liabilities	343,893		350,935		355,811	
NET ASSETS:						
Invested in Capital Assets,						
Net of Debt	159,314	54.4%	167,286	59.5%	172,541	61.8%
Restricted	33,912	11.6%	32,904	11.7%	32,036	11.5%
Unrestricted	99,721	34.0%	80,913	28.8%	74,602	26.7%
TOTAL NET ASSETS	\$ 292,947	:	\$ 281,103	: :	\$ 279,179	:

The largest portion of the Authority's net assets at December 31, 2007 (54.4%), represents its investment in capital assets (i.e. bridges, ferries, buildings, improvements and equipment); less the related debt outstanding used to acquire those capital assets. Although the Authority's investment in its capital assets is reported net of related debt, it is noted that the resources required to repay this debt must be provided annually from operations, since the capital assets themselves cannot be used to liquidate liabilities.

An additional portion of the Authority's net assets at December 31, 2007 (11.6%), represents resources that are subject to the external restrictions on how they can be used under Trust Agreement covenants. The remaining unreserved net assets (34.0%) may be used to meet the Authority's capital and ongoing obligations.

#### **SUMMARY OF CHANGES IN NET ASSETS**

Net Assets increased in the amount of \$11.8 million during FY 2007. As compared to FY 2006, net assets increased \$8.7 million or 279.1%. This increase can be attributable to increases in operating revenues, investment income and sales of capital assets and decreases in operating expenses and non-operating expenses. A condensed summary of the Authority's changes in net assets is shown below (in thousands).

	2007 <u>Actual</u>	Percent Increase/ (Decrease)	2006 <u>Actual</u>	Percent Increase/ (Decrease)	2005 <u>Actual</u>	Percent Increase/ (Decrease)
Operating Revenues (See Exhibit B) Operating Expenses (See Exhibit B) Income Before Depreciation and	\$ 100,948 70,468	1.1% -3.5%	\$ 99,854 73,025	2.7% 13.0%	\$ 97,273 64,620	-0.1% 1.7%
Other Non-Operating Income and Expenses Depreciation	30,480 20,179	13.6% 8.0%	26,829 18,684	-17.8% 12.5%	32,653 16,603	-3.3% 0.6%
Operating Income	10,301	26.5%	8,145	-49.3%	16,050	-7.1%
Non-Operating Income (Expenses)	(8,093)	-40.0%	(13,496)	7.5%	(12,557)	-20.5%
Income Before Capital Contributions	2,208	-141.3%	(5,351)	-253.2%	3,493	134.9%
Capital Contributions	9,636	13.7%	8,475	9.4%	7,750	9.1%
Increase in Net Assets	\$ 11,844	279.1%	\$ 3,124	-72.2%	\$ 11,243	30.9%

#### FINANCIAL HIGHLIGHTS

- Operating revenues increased \$1.1 million or 1.1% from \$99.8 million to \$100.9 million during FY 2007.
- Operating expense, before depreciation, and other general expenses decreased \$2.5 million or 3.5% from \$73 to \$70.5 million. The decrease was the result of reductions in insurance, vessel operations and facility/equipment maintenance.
- As a result of the above, operating income before depreciation and other general expenses increased \$3.7 million or 13.6% from \$26.8 million to \$30.5 million in FY 2007.
- Non-operating income (expense) decreased \$5.4 million or 40% from a net expense of \$13.5 million in FY 2006 to a net expense of \$8.1 million in FY 2007. This decrease in net expense is the result of a \$1.4 million increase in investment income, a \$.75 million decrease in write off of construction in progress and a \$.66 million increase in gain on sale of capital assets as compared to FY 2006. In addition, there were no arbitrage rebate expenses incurred in FY 2007 as compared to the \$2.5 million in FY 2006.
- Capital Contributions received in the form of grants from the Federal Aviation Administration and other services increased \$1.1 million or 13.7% from \$8.5 million in FY 2006 to \$9.6 million in FY 2007.

#### **OPERATIONAL HIGHLIGHTS**

During FY 2007, the Authority's traffic decreased as compared to FY 2006. Overall traffic at the Delaware Memorial Bridge decreased .4% during FY 2007 as compared to FY 2006, with commercial traffic increasing 1.6% and non-commercial traffic decreasing .7%. It is important to note that while commercial traffic represented approximately 14.1% of total traffic in FY 2007, it accounted for approximately 45% of total revenue. More detailed information on traffic and revenue can be found in Note 4 in the notes to the financial statements.

Overall traffic at the Cape May-Lewes Ferry decreased 2.1% during FY 2007 as compared to FY 2006 as vehicles decreased 2.8% and Ferry passengers decreased 1.9%. Ferry passengers comprised approximately 74.2% of total traffic in FY 2007 and accounted for 44.2% of total revenue.

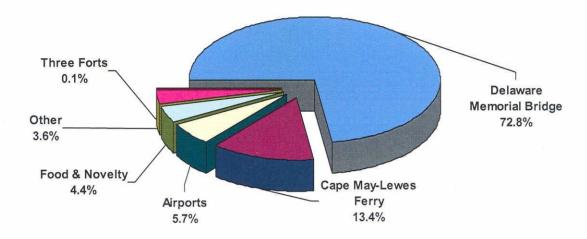
Traffic for the Three Forts Ferry Crossing increased 43.2% during FY 2007 as compared to FY 2006. This increase is attributable to a full season of activity at Fort Delaware State Park. During FY 2006 the State Park closed in August for renovations. The Ferry service normally runs from April through October.

#### **OPERATIONAL HIGHLIGHTS**

Delaware Memorial Bridge	2007 <u>Actual</u>	Percent Increase/ (Decrease)	2006 <u>Actual</u>	Percent Increase/ (Decrease)	2005 <u>Actual</u>	Percent Increase/ (Decrease)
Commercial	2,492,173	1.6%	2.451.857	0.7%	2,434,050	1.8%
Non-Commercial	15,151,708	-0.7%	15,255,637	0.6%	15,159,360	-0.6%
14011 Goilline Iolai	10,101,700	-0.7 70	10,200,007	0.070	10,100,000	-0.070
Total DMB:	17,643,881	-0.4%	17,707,494	0.6%	17,593,410	-0.3%
Cape May-Lewes Ferry						
Vehicles	341,440	-2.8%	351,188	-2.3%	359.450	-0.2%
Passengers	982,414	-1.9%	1,001,188	-2.7%	1,028,553	0.8%
· ·						
Total CMLF:	1,323,854	-2.1%	1,352,376	-2.6%	1,388,003	0.5%
Three Forts						
Passengers	22,519	43.2%	15,723	-29.0%	22,142	-11.9%

#### **REVENUES**

The following chart shows the major sources and the percentage of operating revenues for the fiscal year ended December 31, 2007.



A summary of total revenues for the fiscal years ended December 31, 2007, 2006 and 2005 and the amount and percentage of change in relation to prior fiscal year amounts as follows (in thousands).

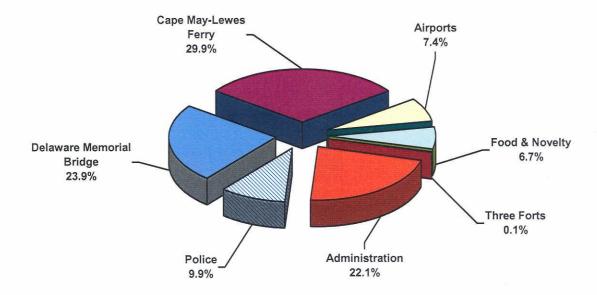
OPERATING	2007 Actual	Percent Increase/ (Decrease)	2006 Actual	Percent Increase/ (Decrease)	2005 Actual	Percent Increase/ (Decrease)
Delaware Memorial Bridge Cape May-Lewes Ferry Airports Three Forts Food and Novelty Other	\$ 73,525 13,502 5,837 53 4,405 3,626	0.7% -1.5% 8.8% -31.2% 6.5% 2.3%	\$ 73,031 13,701 5,364 77 4,137 3,544	0.9% 8.6% 9.5% -28.7% -1.2% 13.5%	\$ 72,349 12,615 4,899 108 4,186 3,122	0.7% -2.5% -3.2% -9.2% 6.9% -9.2%
TOTAL OPERATING	100,948	1.1%	99,854	2.6%	97,279	-0.1%
NON-OPERATING						
Investment Income Sale of Equipment	7,542 750	22.0% 742.7%	6,180 89	44.2% -12.7%	4,285 102	44.5% -44.9%
TOTAL NON-OPERATING	8,292	32.3%	6,269	42.9%	4,387	39.3%
Capital Contributions	9,636	13.7%	8,475	9.4%	7,750	9.1%
TOTAL REVENUES	\$ 118,876	3.7%	\$ 114,598	4.7%	\$ 109,416	1.7%

Total Authority revenues increased \$4.3 million or 3.7% from \$114.6 in FY 2006 to \$118.9 in FY 2007. The increase in revenues is attributable to the following operating and non-operating activities:

- Total Operating Revenue increased 1.1% during FY 2007 to \$101 million as compared to \$99.9 million during FY 2006.
- Bridge toll revenue increased .7% over FY 2006, as commercial revenue increased \$.72 million or 2.17% and non-commercial revenue decreased \$.22 million or .54% as compared to FY 2006.
- Ferry toll revenue decreased 1.5% in FY 2007 as both vehicle and passenger revenues decreased .8% and 2.3%, respectively as compared to FY 2006.
- Food and novelty revenues increased \$.3 million or 6.5% over FY 2006, while overall traffic at the Cape May-Lewes Ferry decreased 2.1% in FY 2007.
- Airport revenues increased \$.4 million or 8.8% in FY 2007 as lease revenues at New Castle and Millville Airports increased 16.4% and 9.6%, respectively.
- Non-operating income increased \$2.0 million or 32.3% over FY 2006. This increase can be attributed to a 22% increase in investment income and a \$1.2 million increase on sales of equipment as the Authority sold two (2) hangars located at the New Castle Airport.
- Capital contribution increased \$1.1 million or 13.7% over FY 2006.

#### **EXPENSES**

The following chart shows the Authority's operating divisions and the percentage of budgetary expenses for the year ended December 31, 2007.



A summary of total expenses for the fiscal years ended December 31, 2007, 2006 and 2005 and the amount and percentage of change in relation to the prior fiscal amounts as follows (in thousands).

OPERATING	2007 Actual	Percent Increase/ (Decrease)	2006 Actual	Percent Increase/ (Decrease)	2005 Actual	Percent Increase/ (Decrease)
Administration	\$ 14,597	-4.1%	\$ 15,228	7.1%	\$ 14,220	8.7%
Delaware Memorial Bridge	15,696	-1.9%	15,992	11.3%	14,368	-7.2%
Cape May-Lewes Ferry	20,837	-2.0%	21,259	10.6%	19,221	4.7%
Authority Police	6,742	4.0%	6,480	12.1%	5,780	3.0%
Airports Division	5,074	13.8%	4,457	7.2%	4,156	1.8%
Three Forts	138	-23.3%	180	18.4%	152	-24.0%
Food & Novelty	4,648	0.3%	4,634	7.0%	4,332	8.4%
Depreciation	20,180	8.0%	18,684	12.5%	16,603	0.6%
Other Expenses	2,735	-43.0%	4,795	100.6%	2,390	-13.1%
TOTAL OPERATING	90,647	-1.2%	91,709	12.9%	81,222	1.4%
NON-OPERATING						
Interest on Bonds	14,842	-0.5%	14,922	-3.4%	15,452	-3.0%
Other Non-Operating	1,543	-68.1%	4,842	224.3%	1,493	-50.3%
TOTAL NON-OPERATING	16,385	-17.1%	19,764	16.6%	16,945	-10.5%
TOTAL EXPENSES	\$ 107,032	-4.0%	\$ 111,473	13.6%	\$ 98,167	-0.9%

#### **EXPENSES**

Total Authority expenses decreased \$4.5 million or 4.0% from \$111.5 million in FY 2006 to \$107.0 million in FY 2007. Listed below are the major highlights which affected Authority expenses in FY 2007.

- Employment costs, consisting of wages and benefits increased \$1.8 million or 4.1% in FY 2007 to \$44.7 million as compared to \$42.9 in FY 2006. Total wages for FY 2007 decreased .4% from FY 2006 as the number of full time employees decreased 8% from FY 2006. Total benefits increased 11.9% in FY 2007 as health care and pension expenditures increased 17.1% and 17.4% respectively over FY 2006.
- Insurance costs decreased \$.74 million or 12.5% in FY 2007, primarily due to reductions in premiums for workers compensation and general and excess liability coverages.
- Facility and Equipment Maintenance expense decreased \$.82 million as compared to FY 2006.
   Annual maintenance painting on the Delaware Memorial Bridge decreased \$.76 million in FY 2007 as the majority of the work performed on the Twin Spans was for planned capital enhancements.
- Vessel operations for the Cape May-Lewes Ferry decreased \$.70 million in FY 2007.
- Utility expenses increased \$.29 million or 9.8% over FY 2006 from \$2.9 million for \$3.2 million in FY 2007. Electric and natural gas increased \$.33 million or 13.5% over FY 2006, while telephone expenses decreased \$52 thousand or 14.25% as compared to FY 2006.
- Depreciation expense increased \$1.5 million or 8% over FY 2006 as total capital assets increased \$25 million over FY 2006.
- Other operating expenses decreased \$2.1 million or 43% from FY 2006, the result of an one-time expenditure to the Authority's pension plan contributed in FY 2006.
- Non-operating expenses decreased \$3.4 million or 68.1% as compared to FY 2006, primarily due to FY 2006 expenditures for arbitrage rebates on the 2000A and 2000B Revenue Bonds.

#### **SUMMARY OF CASH FLOW ACTIVITIES**

The following table shows a summary of the major sources and uses of cash and cash equivalents for the periods ending December 31, 2007, 2006 and 2005. Cash equivalents are considered highly liquid investments with a maturity of three months or less (in thousands).

#### SUMMARY OF CASH FLOW ACTIVITIES

	2007 Actual	Percent Increase/ (Decrease)	2006 Actual	Percent Increase/ (Decrease)	2005 Actual	Percent Increase/ (Decrease)
Cash Flow from Operating Activities Cash Flow from Capital and Related Financing Activities Cash Flow from Investing Activities	\$ 32,211 (42,105) 8,200	31.5% -2.7% -59.2%	\$ 24,499 (43,287) 20,104	-31.0% 8.3% 318.7%	\$ 35,530 (39,976) 4,801	6.9% 4.1% -5.3%
Net Increase (Decrease) in Cash and Cash Equivalents	(1,694)	-228.7%	1,316	270.7%	355	-419.8%
Cash and Cash Equivalents, Jan. 1, 2007	5,514	31.3%	4,198	9.2%	3,843	-2.6%
Cash and Cash Equivalents, Dec. 31, 2007	\$ 3,820	-30.7%	\$ 5,514	31.3%	\$ 4,198	9.5%

The Authority's available cash equivalents decreased from \$5.5 million at the end of FY 2006 to \$3.8 million at the end of FY 2007.

#### **CAPITAL ASSETS**

The Authority's investment in capital assets for its activities through December 31, 2007 amounted to \$471.8 million (net of depreciation), which represents a 1.5% increase in capital assets over FY 2006.

Capital assets acquisitions are capitalized at cost. Acquisitions are funded using a variety of financing techniques, including debt issuance, federal grants and Authority revenues. Additional information on the Authority's Capital assets and commitments can be found in Note 3 in the notes to the financial statements.

The following table shows a summary of the Authority's investment in capital assets (net of depreciation) for the periods ending December 31, 2007, 2006, and 2005 (in thousands).

	2007 Actual		Percent Increase/ (Decrease)	2006 Actual		Percent Increase/ (Decrease)	2005 Actual		Percent Increase/ (Decrease)
Land	\$	11,416	0.0%	\$	11,416	0.0%	\$	11,416	0.0%
Land Improvements		57,583	-2.4%		58,985	0.7%		58,583	-0.5%
Buildings		101,508	4.3%		97,357	15.9%		84,029	-2.2%
Machinery & Equipment		19,455	-12.5%		22,231	70.5%		13,037	-9.8%
Infrastructure		155,796	1.9%		152,853	6.4%		143,668	0.4%
Vessels		69,485	-1.0%		70,156	-1.8%		71,433	-4.3%
Construction in Progress		56,599	8.0%		52,410	-30.6%		75,551	38.8%
	\$	471,842	1.4%	\$	465,408	1.7%	\$	457,717	3.4%

The major capital investments undertaken or completed during FY 2007 include:

- Miscellaneous Steel Enhancements Delaware Memorial Bridge (\$6.7 million)
- Vessel Drydocking, Repairs and Improvements Cape May-Lewes Ferry (\$3.2 million)
- Deck Resurfacing Delaware Memorial Bridge (\$2.0 million)
- Hangar Purchase and Improvements New Castle Airport (\$4.9 million)
- Multi-Purpose Hangar Delaware Air Park (\$2.7 million)
- Office Space Fit Out and Renovation Salem Business Park (\$1.3 million)
- Miscellaneous Capital Improvements and Equipment Delaware Memorial Bridge (\$1.1 million)
- Rehabilitation Lighting and Signage Millville Airport (\$.5 million)

#### **DEBT ADMINISTRATION**

The Authority's total debt decreased by \$7.5 million or 2.4% during FY 2007. As of December 31, 2007, the Authority had \$307.9 million of revenue bonds outstanding, compared to \$315.4 million at December 31, 2006. These bonds were issued in 2000, 2003, 2004 and 2005 under a Trust Agreement which stipulates that the Authority shall, at all times, fix, revise, charge and collect tolls and other charges each year equal to not less than 125% of the principal and interest requirements for such fiscal year. The Authority has satisfied this requirement for the years ended December 31, 2007, 2006 and 2005 with debt coverage ratios of 160%, 148% and 151% respectively.

The long term debt ratings on the Authority's bond issues are shown below.

<u>Issue</u>	<u>Moody's</u>	<u>S&amp;P</u>	
Series 2000A Revenue Bonds	A1	A+	
Series 2000B Variable Rate Revenue Bonds	Aaa/VMIG1	AAA/A-1+	
Series 2003 Revenue Bonds	A1	A+	
Series 2004 Refunding Revenue Bonds	A1	A+	
Series 2005 Refunding Revenue Bonds	A1	A+	

All ratings for the Authority's outstanding bonds have remained the same since their original issue. Both rating agencies continue to view the Authority with a long-term stable outlook. Additional information on the Authority's long-term debt can be found in Note 5 in the notes to the financial statements.

#### ADDITIONAL FINANCIAL INFORMATION

This financial report is designed to provide the Authority's customers, investors and other interested parties with an overview of Authority finances and to demonstrate the Authority's accountability for funds it receives. Questions regarding any information involved in this report or requests for additional information should be addressed to the office of the Chief Financial Officer, Delaware River and Bay Authority, P.O. Box 71, New Castle, Delaware 19720.

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E	BASIC FINANCIAL STATEMENTS

Statements of Net Assets As of December 31, 2007 and 2006

ASSETS	<u>2007</u>		2006
Current Assets:			
Unrestricted Assets:			
Cash and Cash Equivalents		07,578 \$	5,479,728
Investments	80,8	72,317	69,351,659
Operating Revenues Receivable (Net of Allowance for			
Uncollected Tolls of \$54,047 for 2007 and \$48,478 for 2006)	,	45,212	4,801,356
Accrued Investment Income Receivable		35,235	430,897
Note Receivable (Current Portion)		04,343	000 740
Other Accounts Receivable		00,914	220,743
Federal Grants Receivable		69,031	856,075
Inventory	·	10,250	4,998,004
Prepaid Expenses	4	74,840	283,274
Restricted Assets:		10 100	22.020
Cash and Cash Equivalents		12,103	33,932
Investments Accrued Investment Income Receivable	·	71,292	72,328,844
Accrued investment income Receivable	4	06,509	263,075
Total Current Assets	157,4	09,624	159,047,587
Noncurrent Assets:			
Property, Plant and Equipment:			
Completed (Net of Accumulated Depreciation)	415,2	43,456	412,997,842
Construction in Progress	56,5	98,828_	52,409,834
	471,8	42,284	465,407,676
Other Assets:			
Unamortized Debt Issue Costs	,	93,651	4,182,729
Note Receivable	3,6	94,628	3,400,000
Total Noncurrent Assets	479,4	30,563	472,990,405
Total Assets	636,8	40,187_	632,037,992

Statements of Net Assets As of December 31, 2007 and 2006

	2007	<u>2006</u>
LIABILITIES		
Current Liabilities:		
Payable from Unrestricted Assets:		
Accounts Payable	\$ 4,086,160	\$ 2,980,277
Accrued Wages Payable	585,620	508,320
Unpaid Health Claims	1,247,221	654,035
Electronic Toll Liability	430,467	621,045
Unearned Revenue	5,019,681	5,242,937
Customer and Security Deposits	1,390,202	1,224,292
Compensated Absences	534,778	508,150
Payable from Restricted Assets:		
Accounts Payable	1,600,273	2,876,299
Interest Payable	7,070,946	7,201,975
Loans Payable (Current Portion)	33,502	
Revenue Bonds Payable (Current Portion)	7,340,000	7,095,000
Total Current Liabilities	29,338,850	28,912,330
Long Term Liabilities:		
Compensated Absences	5,506,305	5,404,408
Loans Payable	1,166,498	1,200,000
Revenue Bonds Payable	307,881,528	315,418,383
Total Long Term Liabilities	314,554,331	322,022,791
Total Liabilities	343,893,181	350,935,121
NET ASSETS		
Invested in Capital Assets, Net of Related Debt Restricted:	159,314,407	167,286,079
Trust Agreement Covenants	33,911,805	32,903,520
Unrestricted	99,720,794	80,913,272
Total Net Assets	\$ 292,947,006	\$ 281,102,871

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Statements of Revenues, Expenses and Changes in Net Assets For the Years Ended December 31, 2007 and 2006

	2007	2000
OPERATING REVENUES:	<u>2007</u>	<u>2006</u>
Bridge Tolls	\$ 73,525,058	\$ 73,031,619
Ferry Tolls	13,555,341	13,778,387
Food and Novelty Sales	4,404,875	4,137,079
Airport Lease Revenue	5,837,345	5,363,724
Other Operating Revenue	3,625,589	3,544,050
Total Operating Revenue	100,948,208	99,854,859
OPERATING EXPENSES:		
Administrative and General:		
Wages and Benefits	7,160,957	7,107,897
Other Expenses	10,171,324	12,915,924
Operations:		
Wages and Benefits	37,837,764	36,353,664
Other Expenses	15,297,497	16,648,022
Depreciation Expense	20,179,522	18,684,272
Total Operating Expenses	90,647,064	91,709,779
Operating Income	10,301,144	8,145,080
NON-OPERATING INCOME (EXPENSE):		
Investment Income	7,542,228	6,179,702
Investment Fees	(431,091)	(460,383)
Interest on Bonds	(14,842,098)	(14,921,709)
Amortization of Debt Issue Costs	(289,078)	(328,184)
Write-Off Construction in Progress	(822,965)	(1,568,448)
Interest Rebate	,	(2,485,404)
Gain on Sale of Capital Assets	750,160	88,544
Net Non-Operating Income (Expense)	(8,092,844)	(13,495,882)
Income (Loss) Before Contributions	2,208,300	(5,350,802)
Capital Contributions	9,635,835	8,474,638
Change in Net Assets	11,844,135	3,123,836
Net Assets Jan. 1, as previously reported	281,102,871	279,179,035
Prior Period Adjustment		(1,200,000)
Net Assets Jan. 1, as restated	281,102,871	277,979,035
Net Assets Dec. 31	\$ 292,947,006	\$ 281,102,871

See the accompanying Notes to Financial Statements.

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Statements of Cash Flows
For the Years Ended December 31, 2007and 2006

		2007	<u>2006</u>
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from Customers and Users	\$	97,850,668 \$	96,217,640
Payments to Employees		(44,277,009)	(43,015,913)
Payments to Suppliers		(24,489,453)	(31,721,695)
Other Operating Receipts		3,421,246	3,018,555
Net Cash Provided by Operating Activities		32,505,452	24,498,587
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:			
Interest Rebate			(2,485,404)
Acquisition and Construction of Capital Assets		(32,122,703)	(27,756,795)
Proceeds of Sale of Capital Assets		4,159,742	109,240
Capital Contributions		8,122,879	8,824,069
Principal Paid on Capital Debt		(7,095,000)	(6,625,000)
Interest Paid on Capital Debt		(15,169,981)	(15,352,985)
Net Cash (Used in) Provided by Capital and Related Financing Activities		(42,105,063)	(43,286,875)
CASH FLOWS FROM INVESTING ACTIVITIES:			
Investment Income		7,394,456	6,024,610
Investment Fees		(431,091)	(460,383)
Net Change in Investments		1,236,895	14,539,424
Net Cash Provided by (Used in) Investing Activities		8,200,260	20,103,651
Net (Decrease) Increase in Cash and Cash Equivalents		(1,399,351)	1,315,363
Cash and Cash Equivalents Jan 1		5,513,660	4,198,297
Cash and Cash Equivalents Dec 31	\$	4,114,309 \$	5,513,660
RECONCILIATION OF OPERATING INCOME TO NET CASH			
PROVIDED BY OPERATING ACTIVITIES:			
Operating Income	\$	10,301,144 \$	8,145,080
Adjustments to Reconcile Operating Income to	*	, ,	-, ,
Cash Provided by Operating Activities:			
Depreciation Expense		20,179,522	18,684,272
Change in Assets and Liabilities:		20,179,522	10,004,212
(Increase) Decrease in Accounts Receivable		775,974	(822,995)
(Increase) Decrease in Note Receivable		(204,343)	(3,400,000)
(Increase) Decrease in Inventory		(12,247)	87,993
(Increase) Decrease in Prepaid Expenses		(191,567)	422,293
Increase (Decrease) in Accounts Payable		1,183,182	710,300
· · · · · · · · · · · · · · · · · · ·			· ·
Increase (Decrease) in Unpaid Health Claims		593,187	107,075
Increase (Decrease) in Electronic Toll Liability		(190,578)	136,391
Increase (Decrease) in Deferred Revenue		(223,256)	214,171
Increase (Decrease) in Customer and Security Deposits		165,909	44,861
Increase (Decrease) in Compensated Absences		128,525	169,146
Net Cash Provided by Operating Activities	\$	32,505,452 \$	24,498,587
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See the accompanying notes to Financial Statements.

### **DELAWARE RIVER AND BAY AUTHORITY**

Statements of Net Assets Available for Benefits
Fiduciary Fund
Pension Trust Fund
As of December 31, 2007 and 2006

ASSETS	2007	<u>2006</u>
Investments at Fair Value: Money Market Funds Mutual Funds Corporate Bonds US Government Bonds Municipal Bonds Fixed Income Funds	\$ 575,370.00 30,756,096.00 450,800 13,560,578 5,972,345 16,289,063	\$ 4,563,504.00 27,916,884.00 2,961,331 9,042,760 4,995,480 17,280,170
	67,604,252	66,760,129
Accrued Interest	178,728	188,068
Other Assets: Employer Contribution Receivable	501,325	1,130
Total Other Assets	501,325	1,130
Total Assets	68,284,305	66,949,327
LIABILITIES		
Accounts Payable	15,390	47,146
Total Liabilities	15,390	47,146
NET ASSETS		
Assets Held in Trust for Pension Benefits	\$ 68,268,915	\$ 66,902,181

### **DELAWARE RIVER AND BAY AUTHORITY**

Statements of Changes in Net Assets Available for Benefits
Fiduciary Fund
Pension Trust Fund
For the Years Ended December 31, 2007 and 2006

ADDITIONS	<u>2007</u>			<u>2006</u>
land and an early land and a				
Investment Income:  Net Appreciation in Fair Value of Assets	\$	1,212,401	\$	3,723,416
Dividends	Ψ	465,195	Ψ	482,627
Interest		1,853,108		1,700,076
merest		1,033,100		1,700,070
		3,530,704		5,906,119
Less: Investment Expense		86,756		85,916
		3,443,948		5,820,203
Contributions:				
Employer		5,038,045		6,688,088
Plan Member		690,238		694,206
Total Contributions		5,728,283		7,382,294
Total Additions		9,172,231		13,202,497
DEDUCTIONS				
Benefits Paid to Participants		7,485,316		6,093,878
Insurance Expense		23,050		23,050
Administrative Expenses		297,131		319,823
Total Deductions		7,805,497		6,436,751
		· · ·		· · ·
Net Increase		1,366,734		6,765,746
Net Assets Available for Plan Benefits:				
Beginning of Year		66,902,181		60,136,435
End of Year	\$	68,268,915	\$	66,902,181

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#### DELAWARE RIVER AND BAY AUTHORITY

Notes To Financial Statements
For the Year Ended December 31, 2007

#### Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Reporting Entity

The Delaware River and Bay Authority (the "Authority") is a body politic and an agency of the Governments of the State of Delaware and the State of New Jersey, duly created with the consent of the Congress of the United States of America, approved September 20, 1962. As a governmental agency, the Authority has no stockholders or equity holders.

The Authority is authorized to plan, finance, develop, construct, purchase, lease, maintain, improve and operate crossings, including bridges, tunnels and ferries and all approaches thereto and connecting and service routes, between the State of Delaware and the State of New Jersey across the Delaware River and Bay, and transportation and terminal facilities, and to issue Revenue Bonds payable from revenues. Effective November 15, 1990, the Authority is further authorized to plan for, finance and operate commerce facilities or developments in Delaware or in the New Jersey counties of Cape May, Cumberland, Gloucester and Salem.

### **Basis of Presentation, Fund Accounting**

The financial statements of the Authority have been prepared in accordance with generally accepted accounting principles applicable to enterprise funds of State and Local Governments on a going concern basis. The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net assets (or cost recovery), financial position and cash flows. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

The Authority uses a single Enterprise fund to account for the bridge, ferry and airport activities and maintain their records on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity's cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.

Fiduciary funds are used to account for the accumulation of pension resources held in trust for employees.

#### **Basis of Accounting**

The Authority's Proprietary and Fiduciary funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred, regardless of the timing of the related cash flows.

#### Governmental Accounting Standards Board - Statement No. 20

The Authority is required to follow all statements of the Governmental Accounting Standards Board (GASB). GASB Statement No. 20 was issued to give guidance in determining Generally Accepted Accounting Principles (GAAP) for governmental proprietary funds. It provides that all proprietary fund activities follow all Financial Accounting Standards Board (FASB) Statements issued prior to November 30, 1989, unless they conflict with GASB standards. It also provides that the governmental unit must elect whether to follow FASB Statements issued after that date.

The Authority has elected not to follow any FASB pronouncements issued after November 30, 1989.

### **Budgets and Budgetary Accounting**

The Authority must adopt an annual budget in accordance with Section 505 of the Trust Agreement. Section 505 requires the Authority to adopt the final budget no later than December 1<sup>st</sup> for the ensuing fiscal year. The budget is adopted on the modified accrual basis of accounting with provisions for cash payments for bond principal. The Authority may not incur in any fiscal year an amount in excess of the amounts provided for current expenses in the annual budget.

The Authority records encumbrances. An encumbrance represents a commitment related to unperformed contracts for goods or services. The issuance of a purchase order or the signing of a contract would create an encumbrance. An encumbrance does not represent an expenditure for the period, only a commitment to expend resources. At year-end, the accounting records are adjusted to record only expenses in accordance with generally accepted accounting principles. The reconciliation between budgetary basis expenditures and expenditures as reported on the Statement of Revenue, Expenses and Changes in Fund Net Assets is included in Note 3.

### Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, cash on hand, cash on deposit with public depositories and investment money market funds. All certificates of deposit are recorded as cash regardless of the date of maturity. Investments are recorded at fair market value. Money market funds were reclassified from cash and cash equivalents to investments as a result in a change to accounting application with the implementation GASB 40.

The Authority's depository and investment options are subject to the provisions and restrictions of the Trust Agreement, as supplemented, between the Trustee, Wilmington Trust Company and the Authority dated October 1, 1993. Section 601 of the Trust Agreement establishes the requirements for the security of deposits of the Authority. This section requires that all deposits with a depository, in excess of the amount insured by the Federal Deposit Insurance Corporation shall be continuously secured for the benefit of the Authority and the holders of the bonds.

Depositories must be a member of the Federal Deposit Insurance Corporation, subject to examination by federal or state authority, of good standing and have a combined capital, surplus and undivided profits aggregating not less than \$25,000,000.

Section 101 of the Trust Agreement defines the allowable Investment Obligations for all funds of the Authority, except the General fund. Permitted investments include (a1) Government Obligations guaranteed by the full faith and credit of the United States Government, (a2) Senior Debt Obligations of the Federal Home Loan Banks, Federal Intermediate Credit Banks, Federal Financing Bank, Farmers Home Administration, Federal Land Banks, Federal Home Loan Mortgage Association, Government National Mortgage Association and Federal National Mortgage Association, (b) repurchase agreements with respect to the obligation listed in (a1) and (a2), (c) certificates of deposits, (d) commercial paper rated in the highest category by the Rating Agencies, (e) obligations of state or local government issuers rated in the two highest categories by the Rating Agencies rated in the three highest categories by the Rating Agencies, (h) full faith and credit obligations of state or local government issuers rated in one of the three highest categories by the Rating Agencies.

### Cash, Cash Equivalents and Investments (Cont'd)

Section 602 of the Trust Agreement establishes maturity limits by Fund for Investment Obligations held in depositories. Maturity limits by fund are as follows:

<u>Fund</u> <u>Maturity Limit</u>

Revenue Fund Twelve Months

Debt Service Funds Not later than when the funds held will be required for

the purposes intended

Debt Service Reserve Funds

Not later than the final maturity of the bonds outstanding

Reserve Maintenance Fund Three Years

Construction Fund Not later than when the funds held will be required for

the purposes intended

General Fund None

The Trust Agreement does not place limits on the amount that may be invested in any one issuer. As a supplement to the provisions of the Trust Agreement, the Authority has adopted polices and guidelines for the investment of funds in both the Construction and General funds.

Construction Fund: Investments are limited that not more than 10% of the fund that may be invested in any one issuer and not more than 25% of the fund may be invested in the following types of obligations as described above (b) repurchase agreements, (c) certificates of deposits, (e) obligations of state or local governments, (g) bankers' acceptances and (h) full faith and credit obligations of state and local government issuers. Limits that not more than 10% of the fund may be invested in any one issuer of the following types of obligations as disclosed in Note 1: (a2) US Government Agency Obligations and Commercial paper. No limits are placed on obligations guaranteed by the full faith and credit of the US Government and money market funds.

General Fund: Investments are limited that not less than 75% of the fund be invested in the permitted investments and the percentages for issuer and type of investment to those allowed for the other funds but with no maturity restriction. Investments are limited that not more than 25% of the fund being invested in any investment directed by the Authority with the exception of "high risk mortgage securities" as defined in the Supervisory Policy for Federally Insured Depository Institutions issued in January 1992.

#### Inventory

The inventory is recorded at cost using the average cost method and consists of operating and concession supplies, vessel spare parts, and various fuels for both Delaware Memorial Bridge and the Cape May-Lewes Ferry operations.

#### **Prepaid Expenses**

Payments made to vendors for services that will benefit future periods beyond December 31, 2007 are recorded as prepaid expenses.

### Debt Issuance Costs, Bond Discounts/Premiums and Deferred Loss on Defeasance

Debt issuance costs are deferred and amortized over the term of the bonds using the straight-line method. Bond discounts/premiums and loss on defeasance are deferred and amortized over the life of the bonds using the effective interest method. Bond discounts/premiums and loss on defeasance are presented as an adjustment of the face amount of the revenue bonds payable whereas issuance costs are recorded as other assets.

### Property, Plant and Equipment

Property, Plant, and Equipment primarily consists of expenditures to acquire, construct, place in operation and improve the facilities of the Authority. Assets purchased prior to January 1, 2002, are valued based upon an asset appraisal performed by an independent appraisal company dated December 31, 2001. Assets purchased after January 1, 2002, are valued at cost. Assets acquired through gifts or donations are recorded at their estimated fair market value at time of acquisition.

Costs incurred for projects under construction are recorded as Construction in Progress. In the year that the project is completed, these costs are transferred to Property, Plant and Equipment. Interest costs incurred during construction are not capitalized into the cost of the asset.

Expenditures are capitalized when they meet the following requirements:

- 1.) Cost of \$1,000 or more.
- 2.) Useful life of five years or more.
- 3.) Increases value of an asset.

The related costs and accumulated depreciation of assets disposed of are removed from Property, Plant and Equipment and any gain or loss on disposition is credited or charged to non-operating revenues or expenses.

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#### **Depreciation**

Depreciation is provided using the straight-line method over the estimated useful lives of the assets.

Asset lives used in the calculation of depreciation are generally as follows:

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Land Improvements	20 – 50 years
Buildings	50 years
Machinery & Equipment	5 – 20 years
Vessels	40 years
Infrastructure (Bridges, Roadways & Runways)	20 – 100 years

Depreciation begins when the asset is placed in service.

Accet Class

#### **Post-retirement Benefits**

The Authority records post-retirement benefits as expenses in the year that they are disbursed. The liability for these benefits is not recorded on the statement of net assets.

### **Interfunds**

Interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered, to/from a particular fund. These receivables/payables are eliminated during the aggregation process.

### **Income Taxes**

The Authority operates as defined by the Internal Revenue Code Section 115 and appropriately is exempt from income taxes under Section 115.

### **Operating and Non-Operating Revenues and Expenses**

Operating revenues include all revenues derived from facility charges (i.e., toll revenues, which include E-ZPass revenues) and other revenue sources. Non-operating revenues principally consist of interest income earned on various interest-bearing accounts and on investments in debt securities.

Operating expenses include expenses associated with the operation, maintenance and repair of the bridges, airports and general administrative expenses. Non-operating expenses principally include expenses attributable to the Authority's interest on funded debt and major non-recurring repairs.

#### **Net Assets**

Net assets comprise the various earnings from operating income, non-operating revenues, expenses, and capital contributions. Net assets are classified in the following three components:

Invested in Capital Assets, net of Related Debt – This component of net assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of Invested in Capital Assets, net of Related Debt. Rather, that portion of the debt is included in the same net assets component as the unspent proceeds.

**Restricted** – This component of net assets consists of external constraints imposed by creditors (such as debt covenants), grantors, contributors, laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation, that restricts the use of net assets.

**Unrestricted** – This component of net assets consists of net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt." This component includes net assets that may be allocated for specific purposes by the Board.

#### **Use of Estimates**

Management of the Authority has made certain estimates and assumptions relating to the reporting of assets, liabilities and revenues and expenses to prepare these financial statements in conformity with accounting principles generally accepted in the United States of America. Actual results may differ from those estimates.

### Note 2: PRIOR YEAR FINANCIAL STATEMENTS

<u>Prior Year Adjustment - Correction of an Error</u> – During the current year it was discovered that in 2003 a loan from the Cumberland Empowerment Zone Corporation had been recorded as grant revenue. This loan was used to construct a hanger at the Millville Airport. The Loan was for \$1,200,000 and is payable over 20 years at a rate of 7%. (For further details, see Note 5, Loans Payable)

The restatement is detailed below:

Net Assets January 1, 2006 as Previously Reported \$ 279,179,035 Prior Period Adjustment (1,200,000)

Net Assets January 1, 2006 as Restated \$277,979,035

### Note 3: STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

#### Compliance with finance related legal and contractual provisions

The Authority has no material violations of finance related legal and contractual provisions.

### **Trust Agreement**

The Authority is subject to the provisions and restrictions of the Trust Agreement between the Trustee, Wilmington Trust Company, and the Authority dated October 1, 1993. The following is a summary of the activities of each account created by the Trust Agreement:

#### Revenue Fund:

All money collected by the Authority for toll charges or from any other source of revenue is deposited in this account. The monies in the Revenue account are held by the Trustee and applied to the payment of current expenses and debt service.

### **Debt Service Fund:**

This account is maintained to pay bond interest and principal. The balance on deposit must be sufficient to enable the trustee to withdraw amounts equal to interest due on bonds and principal amount maturing on bonds when such payments are required. The balance on December 31, 2007 meets the requirements of the Trust Agreement.

### **Debt Reserve Fund:**

Funds on deposit must be maintained at a level equal to the maximum annual principal and interest requirements to insure funds are available for payment of debt service. The balance on December 31, 2007 of \$26,741,440 meets the requirements of the Trust Agreement.

### Reserve Maintenance Fund:

This account is used for unusual or extraordinary maintenance or repairs, maintenance or repairs not recurring annually, repairs or replacements resulting from emergencies, providing improvements to approaches and highways, insurance premiums on crossing facilities and engineering expenses incurred under the provisions of Section 509 of the Trust Agreement. Funds on deposit must be equal to \$4,000,000 at year end. Any excess shall be promptly transferred to the General Fund Account. The balance on December 31, 2007 meets the requirements of the Trust Agreement.

#### General Fund:

All excess funds of the Authority are recorded in the General Fund. If the Authority is not in default in the payment of bond principal or interest and all fund requirements are satisfied, the excess funds may be used by the Authority for any lawful purpose.

### **Covenants as to Tolls**

The Authority is required to fix, revise, charge and collect tolls and other charges for traffic using the crossing facilities in order to provide an amount of Net Revenues in each fiscal year equal to not less than 125% of the principal and interest requirements for such fiscal year. The Authority satisfied this requirement for the year ending December 31, 2007.

## Note 3: STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONT'D)

### Covenants as to Tolls (Cont'd)

To arrive at Net Revenues as defined in the Trust Agreement, the following adjustments to operating income need to be made:

Operating Income (Exhibit B)		\$ 10,301,144
Add: Investment Income (Excluding Construction Fund) Depreciation Expense General Fund Expense Airport Fund Expense Liquidations of 12/31/06 Encumbrances	\$ 6,254,097 20,179,522 2,734,842 5,074,434 1,467,481	
		35,710,376
Less:		
Airport Fund Revenues	6,778,546	
General Fund Revenues Inventory Adjustments	912,530 12,247	
Encumbrances Fiscal Year Ending 12/31/07	2,552,263	_
		10,255,586
Net Revenues Available for Debt Service Coverage		\$ 35,755,934
Total Debt Service (Principal and Interest)		\$ 22,364,966
Debt Service Coverage		160%

# Note 3: STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONT'D)

## Annual Budget - 2007

Revenue (Excluding Grant Revenue)		2007 Projected <u>Revenue</u>	2007 Actual <u>Revenue</u>	(Under) Over <u>Budget</u>
Delaware Memorial Bridge Cape May-Lewes Ferry Airports Division Three Forts Concessions Investment Income Other Income	\$	73,761,936 13,801,066 5,132,347 105,000 3,992,498 4,647,766 1,905,300	\$ 73,525,058 13,501,913 5,062,779 53,428 4,288,309 6,180,829 2,032,446	\$ (236,878) (299,153) (69,568) (51,572) 295,811 1,533,063 127,146
Total Revenue	<u>\$</u>	103,345,913	\$ 104,644,762	\$ 1,298,849
Expenses		2007 Revised <u>Budget</u>	2007 Actual (1) Expenses	Under (Over) <u>Budget</u>
Administration Delaware Memorial Bridge Cape May-Lewes Ferry Authority Police Airport Division Three Forts Concessions	\$	15,565,802 16,480,679 22,222,862 7,019,201 5,094,133 221,599 4,914,057	\$ 15,187,982 16,451,313 20,575,840 6,809,395 5,061,472 99,964 4,643,740	\$ 377,820 29,366 1,647,022 209,806 32,661 121,635 270,317
Total Operating Expenses (2)		71,518,333	68,829,706	2,688,627
Bond Interest Bond Principal		15,003,678 7,340,000	 15,024,966 7,340,000	 (21,288)
Total Expenses	\$	93,862,011	\$ 91,194,672	\$ 2,667,339

<sup>(1)</sup> Actual expenses are based on the Budgetary Method. Year end adjustments i.e., (inventory, fuel oil, etc.) are not included in the above schedule.

### (2) Expense Reconciliation to Financial Statements:

Operating Expenditures (Budgetary Method)	\$ 68,829,706
Adjustments:	
Encumbrances - Fiscal Year Ending 12/31/07	(2,552,263)
Liquidation of 12/31/06 Encumbrances	1,467,481
Depreciation Expense	20,179,522
Inventory Adjustments	(12,247)
General Fund Expenses	2,734,842
Other Miscellaneous Adjustments	23
Operating Expenses (Exhibit B)	\$ 90,647,064

#### Note 4: DETAIL NOTES - ASSETS

#### **Cash and Cash Equivalents**

Custodial Credit Risk: Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, the Authority will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. As of December 31, 2007, the Authority held \$3,640,410 in cash and cash equivalents in financial institutions, with \$2,198,646 held in uncollateralized accounts in excess of federal depository insurance limits.

### **Investments**

Custodial Credit Risk: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. Investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the Authority, and are held by either the counterparty or the counterparty's trust department or agent, but not in the Authority's name. Of the Authority's \$140,443,609 investments in US Government Securities, US Government Agencies, Municipal Bond, Corporate Bonds and Money Market Funds, all \$140,443,609 of investments are registered in the name of the Authority and held by the counterparty.

Of the \$67,604,252 investments held in the Authority's Pension Trust Fund, \$51,315,189 are registered in the name of the Authority and held by the counterparty. The remaining \$16,289,063 of Other Obligations are held by Allmerica Financial Life Insurance Company within their general investment portfolio.

Interest Rate Risk: Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. As a means of limiting its exposure to fair value losses arising from rising interest rates, the Authority's Trust Agreement limits the investment maturities by fund, depending on the fund's purpose, as disclosed in Note 1.

The Pension Fund's investment policy is to preserve the capital of the Fund and maximize investment earnings in excess of inflation with acceptable levels of volatility. The Fund's focus will reflect an intermediate time horizon of at least a complete market cycle, generally occurring over three to five years. The long term investment strategy objective is to achieve a total rate of return, net of fees, which exceeds the actuarial return assumption used for funding.

As of December 31, 2007, the Authority had the following investments and maturities. (Amounts are in thousands)

		Investment Maturities (in Years)							
Investment Type	Fair <u>Value</u>	<u>1</u>	Less than 1		<u>1-5</u>		<u>6-10</u>		More han 10
Corporate Bonds/Notes Municipal Obligations U.S. Government Agencies U.S. Government Bonds/Notes Money Market Funds	\$ 16,598 36,721 42,068 18,627 26,430	\$	7,464 7,044 2,872 11,507 26,430	\$	3,764 14,193 4,140 6,123	\$	5,370 7,053 2,726 997	\$	8,430 32,331
Total	 140,444	\$	55,317	\$	28,220	\$	16,146	\$_	40,761

### Note 4: <u>DETAIL NOTES – ASSETS (CONT'D)</u>

As of December 31, 2007, the Pension Trust Fund had the following investments and maturities. (Amounts are in thousands)

Investment Type	Fair <u>Value</u>	!	Less than 1	<u>1-5</u>	<u>6-10</u>	More han 10
Corporate Bonds/Notes	\$ 451				\$ 451	
Municipal Obligations	5,972			\$ 2,054	2,276	\$ 1,642
U.S. Government Agencies	9,758			26	535	9,197
U.S. Government Bonds/Notes	3,802				3,685	117
Money Market Funds	576	\$	576			
Equity Index Funds	30,756		30,756			
Other Obligations	 16,289		16,289			
Total	\$ 67,604	\$	47,621	\$ 2,080	\$ 6,947	\$ 10,956

*Credit Risk:* Credit risk is the risk that an issuer or counterparty to an investor will not fulfill its obligations. The Authority limits its exposure to credit risk through the Trust Agreement which restricts the investment obligations that may be purchased, by type and credit rating, as disclosed in Note 1. The Pension's Fund's investment policy defines the type, quality and quantity of eligible investments that can be purchased. Presented below are summaries of the Authority's investments by type and credit rating as of December 31, 2007.

### **Authority Investments**

Investment Type	Rating *	% of Total Investments
Corporate Bonds/Notes	AAA/Aaa	2.69%
Corporate Bonds/Notes	AA/Aa	3.13%
Corporate Bonds/Notes	AA-/A2	3.42%
Corporate Bonds/Notes	A+/A1+	0.88%
Corporate Bonds/Notes	A-/A1	1.71%
Municipal Obligations	AAA/Aaa	20.90%
Municipal Obligations	AA+/AA/AA-	0.50%
Municipal Obligations	AA/Aa2	3.11%
Municipal Obligations	AA-/A2	0.11%
Municipal Obligations	A-/A1	1.53%
Federal Home Loan	AAA/Aaa	3.19%
Federal Home Loan Bank Bonds	AAA/Aaa	3.08%
Federal Home Loan Mortgage Corporation Bonds	AAA/Aaa	0.68%
Federal National Mortgage Association Bonds	AAA/Aaa	0.73%
Federal National Mortgage Association Bonds	AAA/Aaa	16.48%
Government National Mortgage Association Bonds	AAA/Aaa	5.80%
U.S. Treasury Notes	AAA/Aaa	13.26%
Money Market Funds	AAA/Aaa	16.00%
Money Market Funds	NR	2.82%

<sup>\*</sup>AAA/Aaa represents the highest quality rating by Standard & Poors and Moody's

### Note 4: DETAIL NOTES - ASSETS (CONT'D)

#### **Pension Fund Investments**

Investment Type	Rating *	% of Total Investments
Corporate Bonds/Notes	A+/A1+	0.67%
Municipal Obligations	AAA/Aaa	5.58%
Municipal Obligations	AA+/AA/AA-	1.19%
Municipal Obligations	AA/Aa2	2.06%
Federal Home Loan Mortgage Corporation Bonds	AAA/Aaa	1.71%
Federal National Mortgage Association Bonds	AAA/Aaa	7.00%
Government National Mortgage Association Bonds	AAA/Aaa	5.73%
U.S. Treasury Notes	AAA/Aaa	5.62%
Money Market Funds	AAA/Aaa	0.85%
Equity Index Funds	NR	45.49%
Other Obligations	NR	24.09%

<sup>\*</sup>AAA/Aaa represents the highest quality rating by Standard & Poors and Moody's

Concentration of Credit Risk: The Authority does not place a limit on the amount that may be invested in any one issuer, except the Construction fund, as disclosed in Note 1. All permitted investments by the Authority must be rated in the three highest categories by the rating agencies. The Pension Fund's investment policy limits corporate securities to 5% of portfolio per issuer. All purchases must be of investment grade. Commercial paper must rate top quality by at least one rating agency.

### Note Receivable

On March 1, 2005, the Authority entered into an agreement with the Diamond State Port Corporation ("DSPC"). Under the agreement, the Authority is required to fund DSPC's warehouse project in the amount of \$4,000,000 (See Note 4, Lease Obligations). On April 20, 2006, the Authority sent \$3,400,000 to the DSPC, which represented 85% of the project's funding. The Authority remitted the remaining \$600,000 to the DSPC on June 1, 2007. The note is payable over 20 years in equal monthly installments of \$21,785.57. Interest rates range from 1.50% (years 1-5), 3.00% (years 6-10) and 5.32% (years 11-20) for an internal rate of return of 2.80%. The DSPC began making payments July 1, 2007. The balance of the note at December 31, 2007 was \$3,898,971.

# Note 4: <u>DETAIL NOTES - ASSETS (CONT'D)</u>

# **Property, Plant and Equipment**

The following schedule details changes in Property, Plant and Equipment by major class that occurred during the year ended December 31, 2007:

	Balance <u>Dec. 31, 2006</u>	Additions	ditions <u>Deletions</u>		Balance Dec. 31, 2007
Capital Assets, not being Depreciated:					
Land	\$ 11,416,470				\$ 11,416,470
Construction in Progress	52,409,834	\$ 30,818,755	\$ (822,965)	\$ (25,253,939)	57,151,685
Total Capital Assets, not being					
Depreciated	63,826,304	30,818,755	(822,965)	(25,253,939)	68,568,155
Capital Assets, being Depreciated:					
Land Improvements	224,779,577	9,540		1,150,295	225,939,412
Buildings	121,161,555	18,385	(3,630,000)	9,744,607	127,294,547
Machinery and Equipment	48,329,776		(806,491)	2,263,694	49,786,979
Vessels	134,089,635			3,112,541	137,202,176
Infrastructure	353,350,710		(552,858)	8,982,802	361,780,654
T. 1. 10 . 11 . 1 . 1 . 1					
Total Capital Assets, being	004 744 050	07.005	(4.000.040)	05 050 000	000 000 700
Depreciated	881,711,253	27,925	(4,989,349)	25,253,939	902,003,768
Accumulated Depreciation:					
Land Improvements	(165,794,512)	(2,562,050)			(168, 356, 562)
Buildings	(23,804,802)	(2,761,012)	779,200		(25,786,614)
Machinery and Equipment	(26,099,212)	(5,033,761)	800,564		(30,332,409)
Vessels	(63,933,257)	(3,783,530)			(67,716,787)
Infrastructure	(200,498,098)	(6,039,169)			(206,537,267)
Total Accumulated Depreciation	(480,129,881)	(20,179,522)	1,579,764		(498,729,639)
T. ( ) O . ( )   A . ( )   . (					
Total Capital Assets, being	404 E04 070	(00.454.507)	(2.400.505)	OF OF3 030	402 274 422
Depreciated, Net	401,581,372	(20,151,597)	(3,409,585)	25,253,939	403,274,129
Total Capital Assets, Net	\$ 465,407,676	\$ 10,667,158	\$ (4,232,550)		\$ 471,842,284

## Note 4: <u>DETAIL NOTES - ASSETS (CONT'D)</u>

### Property, Plant and Equipment (Cont'd)

Total depreciation expense for Fiscal Year 2007 was \$20,179,522. Depreciation expense was charged to operating activities as follows:

Delaware Memorial Bridge	\$ 7,755,649
Cape May - Lewes Ferry	8,023,375
Administration	234,612
Police	96,502
Concessions	18,673
Three Forts Ferry	66,051
Airports	3,629,973
Salem Business Park	325,770
Riverfront Marketplace	28,917
Total Depreciation Expense	\$ 20,179,522

### **Toll Revenue**

2007	Br	idge	Ferry***			
<u>Toll Class</u>	<u>Vehicles</u>	<u>Revenue</u>	Vehicles or <u>Passengers</u>	<u>Revenue</u>		
1 2 3	12,554,899 308,773 166,322	\$ 37,572,673 1,843,644 1,485,828	317,105	\$ 6,830,396		
4 5 6	152,343 1,822,294 33,720	1,819,476 27,139,155 602,388	3,273 3,950 2,728	91,920 143,673 118,491		
7 8 9	2,668 6,053 1,123,691	106,720 141,144 842,768	2,691 596	149,033 45,730		
10 11	1,314,561 73,385	1,314,555 328,163	8,592	156,899		
12 13	68,755 4,453	410,670 31,755	8	973		
Passengers: Adult Child Bus Adult Bus Child			826,642 86,479 7,000 501	5,540,663 377,022 40,618 1,468		
Special Groups Non-Revenue	11,964		943 63,346 **	5,028		
	<u>17,643,881</u>	73,638,939	1,323,854	\$ 13,501,914		
Adjustment: Write-Off of Uncollec	ted Tolls	(113,880)				
		\$ 73,525,059				

<sup>\*\*</sup> Includes children under 6 years of age.

### Note 4: <u>DETAIL NOTES - ASSETS (CONT'D)</u>

#### Toll Revenue (Cont'd)

<u>2006</u>	Br	ridge	Ferry***			
Toll Class	<u>Vehicles</u>	Revenue	Vehicles or Passengers	<u>Revenue</u>		
1	12,615,946	\$ 37,750,076	328,343	\$ 6,924,879		
2	320,844	1,915,980				
3	167,370	1,495,602				
4	147,290	1,759,728	3,273	90,806		
5	1,780,752	26,530,920	3,943	141,285		
6	26,801	479,196	2,771	119,100		
7	2,933	117,320	2,758	150,843		
8	5,867	121,821				
9	1,129,861	847,396	522	38,614		
10	1,350,179	1,350,179	6,959	129,486		
11	74,988	335,858				
12	68,894	412,242	1	127		
13	3,402	24,600				
Passengers: Adult			835,885	5,645,637		
Child			89,123	389,998		
Bus Adult			6,467	37,910		
Bus Child			93	279		
Special Groups			6,401	32,103		
Non-Revenue	12,367		65,837 **			
	17,707,494	73,140,918	1,352,376	\$ 13,701,067		
Adjustment: Write-Off of Uncollec	ted Tolls	(109,299)				
		\$ 73,031,619				

<sup>\*\*</sup> Includes children under 6 years of age, for the periods January through April and November through December.

### **Delaware Memorial Bridge - Electronic Tolls**

On July 18, 2001, the Authority initiated electronic toll collection and E-Z Pass at the Delaware Memorial Bridge. The Authority records toll revenue net of uncollectible tolls. Gross toll revenues for 2007 and 2006 were \$73,969,202 and \$73,454,839, while the adjustments for uncollectible tolls were \$444,143 and \$423,220, respectively.

<sup>\*\*\*</sup>The Cape May-Lewes Ferry adopted a new fare schedule effective April 1, 2006. More details can be found in Schedule 17, "Schedule of Historical Toll Rates" contained in the Other Supplementary Statements and Schedules.

#### **Note 5: DETAIL NOTES - LIABILITIES**

### **Compensated Absences**

The Authority has recorded a liability through December 31, 2007 totaling \$6,041,083 for vacation and sick pay, with \$486,743 accruing during Fiscal Year 2007. Benefits are earned according to the following policies:

#### Vacation Leave:

Employees accrue vacation leave each month based on years of service.

Years of Service	Vacation Hours	Maximum Accumulation
0 to 5	8 hours	200 hours
5 to 10	10 hours	240 hours
10 to 15	12 hours	280 hours
15 to 20	14 hours	300 hours
More Than 20	16 hours	400 hours

- Vacation hours not used during the fiscal year may be carried over, but may not exceed the maximum accumulation.
- Part-time employees do not accrue vacation time.
- Employees, who resign, retire or are terminated, are paid for unused accrued vacation time, up to the established maximum accumulation.

#### Sick Leave:

- Employees accrue 10 hours of sick leave each month.
- Accrual of sick leave begins on the date of hire as a permanent full-time employee.
- Part-time employees are not entitled to sick leave.
- Sick leave is cumulative with no maximum accumulation.
- Employees hired prior to 9/1/96, who resign, retire, are terminated or die, are paid 50% of their accumulated unused sick leave at their current rate of pay.
- Employees hired after 9/1/96, who retire or die, are paid 50% of their accumulated unused sick leave up to a maximum payout of 360 hours at their current rate of pay.

### **Post-Employment Benefits**

The Authority provides healthcare, life insurance, dental and vision benefits to employees who have retired from the Authority. Employees become eligible for these benefits once they have met the service and age requirements of the Employee's Retirement Plan and upon retirement from active service.

At December 31, 2007, there were 315 retired employees and retiree spouses utilizing these benefits. The Authority recognizes the cost of these benefits, along with similar benefits for active employees, by expensing when benefits are disbursed. Retirees do not contribute towards the cost of these benefits. No liability for these benefits is recorded on the statement of net assets.

#### Post-Employment Benefits (Cont'd)

The expenses associated with post-employment benefits for years ended December 31, 2007 and 2006 are as follows:

	<u>2007</u>	<u>2006</u>
Healthcare	\$ 2,472,850	\$ 2,260,006
Life Insurance	151,492	143,803
Dental	82,927	80,741
Vision	4,682	9,357
	\$ 2,711,951	\$ 2,493,907

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post Employment Benefits Other than Pensions (OPEB)", which addresses how governmental entities will have to account for and disclose the costs and obligations associated with post employment health care and other non-pension benefits to current and future retirees. Pursuant to this requirement, the Authority engaged an actuarial consulting firm to examine the Authority's benefits plans in order to determine the estimated unfunded "Other Post Employment Benefits" liability as of Jan. 1, 2007. Based on the actuarial study, the Authority's Actuarial Accrued Liability is \$75.1 million and the Annual Required Contribution (ARC) is \$8.7 million. The Authority has adopted a 5 year phase in approach, beginning in fiscal year 2008 when it is required to implement GASB 45. It is anticipated that the ARC will be fully funded by the year 2012.

#### **Pension Plans**

#### **Defined Benefit Plan**

Plan Description: The Authority maintains a defined benefit contributory pension plan which provides benefits for all full time permanent employees. The Delaware River & Bay Authority Employees Defined Benefit Plan (the DB Plan) is a single employer plan administered by the Authority. As of the valuation date January 1, 2006, there were 444 active participants, 111 terminated members entitled to, but not yet receiving benefits and 212 retirees and/or beneficiaries currently receiving benefits. A member may retire after completing ten (10) years of service and after reaching normal retirement at age sixty (60), except police officers at the age of fifty five (55) or at the age at which twenty five (25) years of service has been completed, whichever occurs first. A member may take early retirement after completing ten (10) years of service and after reaching the age of fifty five (55) or age fifty (50) for police officers. The accrued benefit under early retirement is reduced by 1/3 % for each month that early retirement proceeds normal retirement. Benefits are unreduced after 25 years of service. Employee benefits vest after five (5) years of service. Benefits and refunds of the defined benefit plan are paid when due and payable in accordance with the terms of the plan.

Employees with 25 years or more of service who retire on their normal retirement date are entitled to monthly retirement benefits equal to 75% of their average monthly compensation, offset by 8.75% of their average monthly compensation up to the taxable wage base. For employees who have earned less than 25 years of service as of the end of the plan year in which they attain normal retirement age, such monthly benefits are reduced by one twenty fifth for each such year of service less than 25.

No disability benefits, other than those payable upon retirement, are provided in the plan. If an employee becomes disabled prior to a separation from service or their normal retirement date, then for purposes of determining the disabled employee's accrued benefit, the disabled employee will be deemed to continue to earn compensation at the rate such employee was earning compensation immediately prior to becoming disabled and will be credited with service for the period commencing on the date of disability and ending on the annuity starting date. A disabled employee may elect to receive his benefits on his early retirement date, normal retirement date or late retirement date.

If a participant dies before their retirement date and has been married for a one year period ending on his date of death and completed 10 years of service, the spouse of such participant shall be entitled to the monthly benefit.

#### Pension Plans (Cont'd)

### **Defined Benefit Plan (Cont'd)**

A separate, audited GAAP basis pension plan report is not issued for the DB Plan.

Funding Policy: Active plan members in the DB Plan are required to contribute 3% of annual base earnings up to the Social Security taxable wage base and 5% for amounts in excess of the base. The Authority's funding policy provides for actuarially determined contributions at rates that provide for sufficient assets to be available when benefits are due. The contribution requirements for active plan members are established and can be amended by the Authority as authorized by the Board of Commissioners.

Annual Pension Cost: For fiscal years ended December 31, 2007, 2006 and 2005, the Authority's annual pension costs for the DB Plan were \$5,038,045, \$4,288,057 and \$3,767,802, respectively. As a contributory plan, Authority employees are required to contribute 3% of annual base earnings up to the Social Security taxable wage base and 5% for amounts in excess of the base. Actual contributions from employees for plan years ending December 31, 2007, 2006 and 2005 were \$663,729, \$659,983 and \$618,010, respectively. In keeping with its funding policy, the Authority contributed 100% of the recommended contributions for those years. Employer contribution information can be found in Schedule 2 as part of the Required Supplementary Section.

The required contribution for the year ended December 31, 2007 was determined using the aggregate method. Under the aggregate method, normal cost percent is the level percent of future covered payroll required to fund the present value of future plan benefits in excess of actuarial value of assets. The normal cost for the plan year is the product of the normal cost percentage and covered payroll for the current year. Under this actuarial cost method, plan changes and actuarial gains/losses are not separately recognized and amortized. Beginning January 1, 2003, the annual pension cost is calculated using a "one year" lag methodology of funding. Under this methodology, the pension cost for a given year is based on data and assets from the previous year projected forward for one year.

The current actuarial valuation report showing contributions for the Plan Year ending December 31, 2007 include the following significant actuarial assumptions: (a) 8% investment rate of return, 5% for retirees under Allmerica Contract, (b) projected annual salary increases of 4%, (c) inflation rate of 3%, (d) RP 2000 mortality table and (e) 75% of DB Plan participants elect a life annuity and 25% elect a lump sum distribution. Post retirement benefit adjustments are addressed on an ad-hoc basis. DB Plan assets are adjusted for valuation purposes using a method based on market value of assets. Under this method, asset gains or losses will be spread over five (5) years. If the result is outside an 80% to 120% corridor around market value, an additional adjustment maintains the actuarial value of assets at the appropriate corridor limit. Funding progress information can be found in Schedule 1 as part of the Required Supplementary Section.

Actuarial Cost Method: Liabilities and contributions shown in this report are computed using the aggregate cost method of funding. This method does not identify or separately amortize unfunded actuarial accrued liabilities.

Beginning January 1, 2003, the annual pension cost is calculated using a "one-year lag" methodology of funding. Under this methodology, the pension cost for a given year is based on data and assets from the previous year projected forward for one year.

Asset Valuation Method: Plan assets are adjusted for valuation purposes using a method based on market value of assets. Under this method, asset gains or losses (that is, investment earnings above or below expected earnings) will be spread over five years. If the result is outside an 80% to 120% corridor around market value, an additional adjustment maintains the actuarial value of assets at the appropriate corridor limit.

The actuarial asset value is allocated among the five covered groups in proportion to their present value of benefits.

#### Pension Plans (Cont'd)

Beginning January 1, 2004, the actuarial value of assets will be calculated reflecting a 5% expected return on assets for the assets held by Allmerica and an 8% expected return on assets for the assets held by Cavanaugh. Please note, this change is not reflected in the actuarial value of assets used to calculate the 2005 contribution, but will be incorporated into the calculation of the 2006 contribution and beyond.

### **Defined Contribution Plan**

Plan Description: The Authority maintains a defined contribution plan which provides savings incentives and additional retirement security for all full time employees. The Delaware River and Bay Authority Employees' Defined Contribution Plan (the DC Plan) is a single employer, profit sharing plan which is administered by the Authority. The Authority has the authorization to establish or amend provisions of the DC Plan as authorized by the Board of Commissioners.

The DC Plan is a tax qualified plan under Sections 401 (a) and 457 (b) of the Internal Revenue Codes and all contributions by or on behalf of employees are tax deferred until time of withdrawal. Employee contributions are 100% vested at all times, while Authority contributions are 100% vested after five years. Benefits paid from the DC Plan depend solely on amounts contributed to the Plan plus earnings on investments, which are directed by employees in individual accounts through an insurer. A separate, audited GAAP basis pension plan report is not issued for the DC Plan.

Funding Policy: The contribution requirements for both the employees and employer are established and amended by the Authority as authorized by the Board of Commissioners. Authority employees are required to contribute 2% of their base salary. In addition, employees can contribute an optional 2% of their base salary into the plan. The Authority contributes a 25% match to the required 2% contribution and a 75% match to the optional 2% contribution. The employees' contributions were \$901,680, \$836,301 and \$787,373 for 2007, 2006 and 2005 respectively. The Authority's contribution was \$420,684, \$410,414 and \$385,811 for 2007, 2006 and 2005 respectively. As of December 31, 2007, the value of the DC Plan was \$18,222,376.

#### **Health Claims Liability**

The Authority maintains an Administrative Service Only (ASO) arrangement with Blue Cross Blue Shield of Delaware (BCBS of DE). Under the ASO, the Authority provides five health related Plans available to active employees and retirees. The Plans include: Traditional Indemnity Plan, Managed Care Plan, Medicare Supplement Plan, Prescription Drug Plan and Dental Care Plan. BCBS of DE is paid a monthly fee to administer each Plan. The fee is based on the number and type of Plans utilized by each employee and retiree. The Authority is self insured for claims under the Plans, with stop loss protection of \$75,000 per claim. AT the end of each fiscal year, BCBS of DE estimates the outstanding claims liability for the Plans. Scheduled below is a reconciliation of the changes in claims liability for the fiscal years ending December 31, 2007 and 2006.

	<u>2007</u>	<u>2006</u>
Beginning Claims Liability – 1/1	\$ 526,777	\$ 444,060
Total Incurred Claims	6,396,698	5,624,912
Total Paid Claims	(6,284,092)	(5,542,195)
Ending Claims Liability – 12/31	<u>\$ 639,383</u>	<u>\$ 526,777</u>

#### **Loans Payable**

Development Agreement – Cumberland Empowerment Zone Corp.

In September 2002, the Authority entered into a development agreement with the City of Millville and the Cumberland Empowerment Zone Corp. (CEZC) to develop and construct a 40,000 square foot aviation maintenance hangar and aviation incubator building at the Millville Airport. The project was funded partially by the Authority (\$1,500,000), through grants provided by the United States Economic Development Administration (\$1,620,000) and the New Jersey Department of Transportation (\$250,000) and a loan from CEZC (\$1,200,000). Upon completion of the project and leasing of the facility, the Authority and the CEZC shall on a pari passu basis, share in the net proceeds generated from the lease of the project improvements. The proceeds shall be used to recover each party's respective investment over a twenty (20) year period with interest accruing at a rate of seven percent (7%) per year on the CEZC loan and at 7% per year on the Authority's investment. The hangar facility is fully leased. No payments were made to the CEZC under the agreement in FY2007. The balance of the loan at December 31, 2007 is \$1,200,000.

A summary of loan at December 31, 2007 is as follows:

Year			
<u>Ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2008	\$ 33,502	\$ 96,748	\$ 130,250
2009	30,969	177,135	208,104
2010	33,208	138,714	171,922
2011	35,609	96,349	131,957
2012	38,183	49,978	88,160
2013	236,531	321,684	558,215
2014	335,312	222,903	558,214
2015	456,685	82,922	539,607
	\$ 1,200,000	\$ 1,186,432	\$ 2,386,431

### **Lease Obligations**

#### New Castle County Airport Lease

The Authority leases real property from New Castle County constituting the New Castle County Airport for a period of thirty years. The lease commenced in 1995. The lease is automatically renewed for two additional periods of thirty years each unless not later than sixty months prior to the expiration of the initial or first renewal term, either party shall deliver notice to the other party of its intention not to renew. Lease payments will be one dollar per year together with a sum equal to the debt service on certain obligations of the lessor.

### Cape May County Airport Lease

The Authority leases real property from Cape May County constituting the Cape May County Airport for a period of thirty years. The lease commenced in June 1999. The lease is automatically renewed for two additional periods of thirty years each, unless no later than sixty months prior to the expiration of the initial or first renewal term, either party shall deliver notice to the other party of its intention not to renew. Lease payments will be one dollar per year together with a sum equal to the debt service on certain obligations of the lessor.

### Civil Air Terminal Lease

The Authority leases real property from the State of Delaware constituting the Civil Air Terminal for a period of thirty years. The lease commenced in August 1999. The lease is automatically renewed for two additional periods of thirty years each, unless not later than sixty months prior to the expiration of the initial or first renewal term, either party shall deliver notice to the other party of its intention not to renew. Lease payments will be one dollar per year.

### Lease Obligations (Cont'd)

### Millville Airport Lease

The Authority leases real property from the City of Millville constituting the Millville Airport for a period of thirty years. The lease commenced in October 1999. The lease is automatically renewed for two additional periods of thirty years each, unless not later than sixty months prior to the expiration of the initial or first renewal term, either party shall deliver notice to the other party of its intention not to renew. Lease payments will be one dollar per year.

### **Delaware Air Park Lease**

The Authority leases real property from the State of Delaware constituting the Delaware Air Park for a period of thirty years. The lease commenced in July 2000. The lease is automatically renewed for two additional periods of thirty years each, unless not later than sixty months prior to the expiration of the initial or first renewal term, either party shall deliver notice to the other of its intention not to renew. Lease payments will be one dollar per year.

#### Delaware Breakwater Lighthouse

On November 12, 2001, the Authority entered into a lease with the State of Delaware, Division of Historical and Cultural Affairs to incorporate the Delaware Breakwater Lighthouse as an enhancement to the Cape May-Lewes Ferry's foot passenger / educational outreach programs. The initial term of the lease is for a ten year period and is automatically extended for a successive ten year period unless either party shall deliver notice of its intention not to renew, not less than twelve months prior to the expiration of the then current term. Lease payments will be one dollar per year.

#### Diamond State Port Corporation

On March 1, 2005, the Authority entered into a twenty year agreement to lease warehouse facilities from the Diamond State Port Corporation ("DSPC") located at the Port of Wilmington, Delaware. Terms of the lease require the Authority to pay rent of \$4,000,000, which will be paid to the DSPC as construction of the warehouse progresses, but only after the DSPC's share of construction costs are paid by the DSPC.

On March 1, 2005, the Authority entered into an agreement with the DSPC to operate the warehouse facility. DSPC will guarantee monthly payments over a maximum term of twenty years for the repayment of the Authority's prepaid rent of \$4,000,000. DSPC's guaranteed monthly payments shall include interest at a rate which provides an internal rate of return on net present value of 2.8%.

The agreement also provides that the City of Wilmington, Delaware, will honor the lease in the event of default by DSPC.

### **Bonded Indebtedness**

At December 31, 2007, the Authority had \$315,125,000 in revenue and refunding revenue bonds outstanding. The bonds were issued in 2000, 2003, 2004 and 2005. These bonds were issued pursuant to the Trust Agreement dated October 1, 1993 between the Authority and the Wilmington Trust Company.

### **Bonded Indebtedness (Cont'd)**

# (1) Series 2000A

	Annual Interest <u>Rate</u>	Year of <u>Maturity</u>	Principal <u>Amount</u>	<u>Interest</u>	Total Debt <u>Service</u>	
	5.10% 5.10% 5.15%	2008 2009 2010	\$ 1,495,000 1,565,000 1,645,000	\$ 240,778 164,532 84,717	\$ 1,735,778 1,729,532 1,729,717	
Total Series 2000A			\$ 4,705,000	\$ 490,027	\$ 5,195,027	

### (2) Series 2000B

	Annual Interest <u>Rate</u> 1	Year of <u>Maturity</u>	Principal <u>Amount</u>		<u>Interest</u>	Total Debt <u>Service</u>	
	4.50%	2008		\$	1,350,000	\$	1,350,000
	4.50%	2009		Ψ	1,350,000	Ψ	1,350,000
	4.50%	2010			1,350,000		1,350,000
	4.50%	2011			1,350,000		1,350,000
	4.50%	2012			1,350,000		1,350,000
	4.50%	2013			1,350,000		1,350,000
	4.50%	2014			1,350,000		1,350,000
	4.50%	2015			1,350,000		1,350,000
	4.50%	2016			1,350,000		1,350,000
	4.50%	2017			1,350,000		1,350,000
	4.50%	2018			1,350,000		1,350,000
	4.50%	2019			1,350,000		1,350,000
	4.50%	2020			1,350,000		1,350,000
	4.50%	2021			1,350,000		1,350,000
	4.50%	2022			1,350,000		1,350,000
	4.50%	2023			1,350,000		1,350,000
	4.50%	2024			1,350,000		1,350,000
	4.50%	2025			1,350,000		1,350,000
	4.50%	2026			1,350,000		1,350,000
	4.50%	2027			1,350,000		1,350,000
	4.50%	2028			1,350,000		1,350,000
	4.50%	2029	\$ 12,300,000		1,350,000		13,650,000
	4.50%	2030	17,700,000		796,500		18,496,500
Total Series 2000B			\$ 30,000,000	\$	30,496,500	\$	60,496,500

<sup>&</sup>lt;sup>1</sup> Series 2000B are variable rate revenue bonds. The interest rate is adjusted weekly as determined by the Remarketing Agent. The actual interest rate for Fiscal Year 2007 was 3.588%. The assumed interest rate for Fiscal Years 2008 – 2030 is 4.50%.

## **Bonded Indebtedness (Cont'd)**

# (3) Series 2003

	Annual Interest <u>Rate</u>	Year of <u>Maturity</u>	Principal <u>Amount</u>	<u>Interest</u>		Total Debt <u>Service</u>	
	3.00%	2008	\$ 1,490,000	\$ 2,408,362	\$	3,898,362	
	3.25%	2009	1,535,000	2,358,475		3,893,475	
	3.50%	2010	1,585,000	2,303,000		3,888,000	
	3.75%	2011	1,640,000	2,241,500		3,881,500	
	4.00%	2012	1,700,000	2,173,500		3,873,500	
	5.00%	2013	1,770,000	2,085,000		3,855,000	
	5.00%	2027	16,220,000	2,085,000		18,305,000	
	5.00%	2033	25,480,000	1,274,000		26,754,000	
Total Series 2003			\$ 51,420,000	\$ 16,928,837	\$	68,348,837	

# (4) Series 2004

	Annual Interest <u>Rate</u>	Year of <u>Maturity</u>	Principal <u>Amount</u>			<u>Interest</u>		Total Debt <u>Service</u>
	5.00%	2008	\$	4,110,000	\$	2,452,500	\$	6,562,500
	5.00%	2009		4,315,000		2,247,000		6,562,000
	5.00%	2010		4,530,000		2,031,250		6,561,250
	5.00%	2011		4,755,000		1,804,750		6,559,750
	5.00%	2012		4,995,000		1,567,000		6,562,000
	5.00%	2013		5,250,000		1,317,250		6,567,250
	5.00%	2014		5,510,000		1,054,750		6,564,750
	5.00%	2015		5,785,000		779,250		6,564,250
	5.00%	2016		6,070,000		490,000		6,560,000
	5.00%	2017		3,730,000		186,500		3,916,500
Total Series 2004			\$	49,050,000	\$	13,930,250	_\$_	62,980,250

### **Bonded Indebtedness (Cont'd)**

(5) Series 2005

Annual Interest <u>Rate</u>	Year of Maturity	Principal <u>Amount</u>		<u>Interest</u>		Total Debt <u>Service</u>	
3.00% 3.00%	2008 2009	\$ 245,000 255,000	\$	8,807,338 8,799,988	\$	9,052,338 9,054,988	
3.00%	2010	260,000		8,792,337		9,052,337	
3.25%	2011	2,005,000		8,784,537		10,789,537	
3.40%	2012	2,065,000		8,719,375		10,784,375	
3.5 / 5.00%	2013	2,140,000		8,649,165		10,789,165	
3.6 / 5.00%	2014	4,090,000		8,547,565		12,637,565	
3.75 / 5.00%	2015	4,240,000		8,400,325		12,640,325	
3.75 / 5.00%	2016	4,455,000		8,190,075		12,645,075	
5.00%	2017	7,415,000		7,967,325		15,382,325	
4.0 / 5.00%	2018	11,890,000		7,596,575		19,486,575	
4.0 / 5.00%	2019	12,490,000		7,003,575		19,493,575	
4.0 / 5.00%	2020	13,100,000		6,389,375		19,489,375	
4.125 / 5.00%	2021	13,750,000		5,741,875		19,491,875	
4.0 / 5.00%	2022	14,425,000		5,067,500		19,492,500	
5.00%	2023	12,215,000		4,346,250		16,561,250	
5.00%	2024	12,825,000		3,735,500		16,560,500	
4.375 / 5.00%	2025	13,465,000		3,094,250		16,559,250	
4.125 / 5.00%	2026	14,135,000		2,421,250		16,556,250	
5.00%	2027	14,840,000		1,714,500		16,554,500	
5.00%	2028	15,585,000		972,500		16,557,500	
4.350 / 5.00%	2029	 4,060,000		193,250		4,253,250	
Total Series 2005		 179,950,000	_\$_	133,934,430	_\$_	313,884,430	
Total Bonded Indebtedness		315,125,000					
Less: Current Portion		(7,340,000)					
Deferred Loss on Defeasance		(12,099,989)					
Discount on Bonds		(6,726)					
Premium on Bonds		12,203,243					
r remium on bonds		 12,203,243					
Total Long Term Bond Indebtedness		 307,881,528					

Several of the series of bonds may be redeemed in whole or in part prior to their respective maturities, subject to certain requirements, including prepayment premiums.

### **Summary of Long-Term Liabilities:**

		Principal Outstanding Jan. 1, 2007	<u>Additions</u>	<u>F</u>	Reductions		Principal Outstanding Dec. 31, 2007	Current Due Within One Year
Revenue Bonds Loans Payable	\$	322,513,382 1,200,000	\$ 935,565	\$	(8,227,419)	\$	315,221,528 1,200,000	\$ 7,340,000 33,502
Compensated Absences		5,912,558	486,743		(358,218)		6,041,083	534,778
Total Long Term Liabilities	_\$_	329,625,940	\$ 1,422,308	\$	(8,585,637)	_\$_	322,462,611	\$ 7,908,280

#### **Deferred Revenue**

#### Forward Purchase Agreement

In 1997, the Authority entered into a forward purchase agreement with a forward commitment provider. Under the terms of the agreement, the Authority received a lump sum cash payment of \$8,191,000 in exchange for granting the provider the right to invest the monies in the Debt Service Reserve Fund and the right to the income thereon through 2026. The Debt Service Reserve Fund investments remain the property of the Authority and are invested through the Trustee.

#### **Commitments**

The Authority has outstanding commitments of approximately \$15,549,439 on construction projects entered into through December 31, 2007.

### Note 6: AGREEMENTS

#### **Three Forts Ferry**

On March 18, 1997, the Commissioners authorized the execution of an agreement with the Delaware Division of Parks and Recreation and the New Jersey Division of Parks and Forestry to operate a ferry crossing between Fort Mott, New Jersey, Delaware City, Delaware and Fort Delaware on Pea Patch Island. The terms of the Agreement are as follows:

The Authority purchased the ferry vessel, Delafort, from the Delaware Division of Parks and Recreation. The Authority signed the Delaware Ferry Landing and Operating Agreement for an initial term of five years with three renewable five year terms. Under this Agreement, the Authority pays the Delaware Parks Department a monthly fee for each passenger who purchases a ticket to Fort Delaware. These funds will support historical programs and re-enactments at Fort Delaware.

#### Note 6: AGREEMENTS (CONT'D)

The Authority signed the New Jersey Ferry Landing and Operating Agreement with the New Jersey Division of Parks and Forestry for an initial period of ten years with two renewable five year terms. Under this agreement, the Authority pays the New Jersey Division of Parks and Forestry an annual fee for the initial ten year period. These funds will be used to off-set the cost of the refurbished historic pier and docking facility at Fort Mott.

On August 21, 2001, the Commissioners authorized the execution of an agreement with Delaware City and the New Castle Conservation District to purchase and lease five parcels of land to be used for the development of a parking facility and gateway area in support of the Three Forts Crossing Operation.

### Salem Business Center

On October 1, 2003, the Authority entered into an agreement with the Commonwealth Group, LTD, to manage the land and buildings at the Salem Business Center located in Carney's Point, New Jersey. The initial term of the agreement is for twenty four months, with an option for an additional term of one year.

On October 1, 2006, the Authority extended its agreement with the Commonwealth Group, LTD, on a month to month basis, to manage the land and buildings at the Salem Business Center.

The operating results for the Salem Business Center for Fiscal Years 2007 and 2006 were as follows:

	<u>2007</u>	<u>2006</u>
Operating Income Operating Expenses	\$ 392,951 (795,726)	\$ 335,439 (627,536)
Net Income (Loss)	\$ (402,775)	\$ (292,097)

As of December 31, 2007, three (3) tenants are under lease at the Salem Business Center. Based on the current tenant situation, projected revenues for Fiscal Years 2008 and 2009 are \$763,500 and \$1,173,623, respectively. The office building contains 77,474 square feet of available leaseable space, of which 62,775 is rented.

#### **Riverfront Market and Restaurant**

On October 1, 2006, the Authority entered into an agreement with Emory Hill Real Estate Services, Inc., to manage the land and buildings at the Riverfront Market and Restaurant, located in Wilmington, Delaware. The initial term of the agreement is for twenty four months, with an option for an additional term of one year.

The operating results for the Riverfront Market and Restaurant for Fiscal Years 2007 and 2006 and were as follows:

	<u>2007</u>	<u>2006</u>
Operating Income Operating Expenses	\$ 395,176 (397,925)	\$ 398,347 (322,318)
Net Income (Loss)	\$ (2,749)	\$ 76,029

As of December 31, 2007, eleven (11) tenants are under lease at the Riverfront Market and Restaurant. Based on the current tenant lease structure, available square footage and current economic condition, projected revenues for Fiscal Years 2008 and 2009 are \$406,051 and \$415,885, respectively.

#### Note 6: AGREEMENTS (CONT'D)

#### **Delaware State University**

On June 15, 2004, the Authority was authorized to enter into a Development Agreement with Delaware State University ("DSU") to provide funding for a 15,000 square foot office and hangar building at Delaware Air Park, Cheswold, Delaware. Funding under the agreement provides an amount not to exceed \$1,250,000 towards the development costs of 9,850 square feet of the hangar facility to be utilized by DSU. DSU's obligation under the agreement is to pay to the Authority an amount equal to the amount expended by the Authority for the development of the DSU's portion of the building. Payments shall be made monthly over a term not to exceed 240 months including interest that provides an internal rate of return of 2.8% on net present value.

### South Jersey Technology Park at Rowan University

On June 15, 2004, the Authority was authorized to enter into an agreement with the South Jersey Technology Park at Rowan University ("SJTP") to purchase a 45,000 square foot building from SJTP for the sum of \$5,000,000, after construction is completed. Simultaneous with the purchase of the building, the Authority was authorized to enter into a lease purchase agreement with SJTP for a term of 20 years at monthly rental payments sufficient to repay the Authority's \$5,000,000 purchase. Payments shall include interest at a rate which over the term of the agreement provides an internal rate of return on net present value of 2.8%. Title to the building will be conveyed to SJTP when the \$5,000,000 purchase price, including interest, has been repaid.

#### **Collective Bargaining Agreement**

On March 29, 2001, a unit of marine employees at the Cape May-Lewes Ferry elected the Marine Engineers Beneficial Association to become their exclusive bargaining representatives. The marine employee unit is comprised of all permanent full time Pilots, Chief Engineers and First Assistant Engineers and all permanent full time and permanent part time Able Bodied Seaman, Ordinary Seaman, Oilers, Third Assistant Engineers and Mates. On August 20, 2002, the Authority entered into a collective bargaining agreement with the Marine Engineers Beneficial Association ("MEBA"). The term of the agreement is retroactive to January 1, 2002, and expired on June 30, 2004. On December 21, 2004, the Authority entered into a new collective bargaining agreement with MEBA. The term of the agreement is retroactive to July 1, 2004 and expired on June 30, 2007. As of December 31, 2007, no new collective bargaining agreement has been entered into, but on-going negotiations continue between the Authority and MEBA. As of December 31, 2007, the marine unit accounts for sixty-two (62) employees working at the Cape May-Lewes Ferry.

On September 23, 2004, a group of employees at the Authority elected the International Union of Operating Engineers, Local 542 to become their exclusive bargaining representatives. The group is comprised of all permanent full time and permanent part time maintenance employees, airport employees, toll collectors and food service employees. As of December 31, 2007, this group consisted of one hundred forty one (141) employees working throughout all Authority facilities. An agreement with Local 542 was entered into on December 20, 2005. The term of the agreement is retroactive to January 1, 2005 and expires on December 31, 2008.

#### **Note 7: RISK MANAGEMENT**

### **Net Assets Designated for Self Insurance Fund Program**

The Authority is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These risks are covered by commercial insurance purchased from independent third parties. Settled claims from these risks have not exceeded coverage for the past several years.

On January 1, 1987 the Authority established a self-insurance fund program. The purpose of this program is to increase the deductible amounts on various insurance policies thereby decreasing the premiums and to fund all or part of the remaining insurance premiums. The program is maintained within the General Fund. For fiscal years 2007 and 2006 the Authority internally designated and reserved \$8,000,000 as a General Fund Reserve for the Self Insurance Fund Program. Actual expenditures under the program for fiscal years 2007 and 2006 are as follows:

	<u>2007</u>	<u>2006</u>
Self Insurance Expenses:	<u>\$ 577,220</u>	<u>\$ 395,917</u>

### **Note 8: CONTINGENCIES**

#### Litigation

The Authority is a defendant or co-defendant in certain litigation arising out of normal operations of the Authority. It is management's opinion that the ultimate resolution of all pending litigation will not have a material adverse effect on the Authority's assets, liabilities or results of operations.

#### **Note 9: SUBSEQUENT EVENTS**

### **Delaware Memorial Bridge - Toll Increase**

The Authority adopted a new toll rate schedule for the Delaware Memorial Bridge, effective January 4, 2008. The new toll rate schedule is expected to generate an additional \$10.8 million that will fund the Capital Improvement Program through 2009.

	No. of <u>Axles</u>	Unit <u>Cost</u>	Class <u>No.</u>
Passenger Cars (All Types) Including: All Four Tire Types: Vans, Pickups Hearses (except in Funeral Procession)	2	\$3.00	1
Commutation Plan Provides 25 Trips good for a 30-day cycle period. (\$18.75 per cycle) Issued to account holders of Four Tire-Two Axle Types	2	\$0.75	9
Frequent Travelers Plan Provides 20 Trips good for a 90-day cycle period. (\$20.00 per cycle) Issued to account holders of Four Tire-Two Axle Types	2	\$1.00	10
Passenger Car with One Axle Trailer	3	\$4.50	11
Passenger Car with Two Axle Trailer	4	\$6.00	12

### Note 9: SUBSEQUENT EVENTS (Cont'd)

Delaware Memorial Bridge – Toll Increase (Cont'd)					
Passenger Car with Three Axle Trailer	5	\$7.50			
Two Axle Trucks Including: All Six Tire Types Buses & Tractors	2	\$8.00	2		
Three Axle Trucks or Combination Including: Tractors of Combination Tractor & Trailer Buses (All Three Axle Types)	3	\$12.00	3		
Four Axle Trucks or Combination Including: Tractor or Combination Tractor & Trailer	4	\$16.00	4		
Five Axle Trucks or Combination Any combination of axles amounting to five axles	5	\$20.00	5		
Six Axle Trucks or Combination Any combination of axles amounting to six axles	6	\$24.00	6		
Special Any combination of axles over six axles	Per Axle	\$4.00			
Wide Load Any over width vehicle	N/A	\$50.00			

### <u>Delaware Memorial Bridge – E Z Pass</u>

Beginning January 1, 2008, all Authority E Z Pass account holders will be charged a membership fee of \$1.50 per month. The membership fee is expected to generate \$700,000 annually, which will be used to help offset the operational cost of the E Z Pass system. The Authority will also charge transponder lease fees for all transponders issued to new accounts and for transponders that are replaced or added to existing accounts. The lease fee will be \$21 for an interior transponder and \$33 for an exterior or license plate mounted transponder.

### Note 9: SUBSEQUENT EVENTS (CONT'D)

### **Revised Cape May-Lewes Ferry Schedule**

On February 26, 2008, the Authority adopted a revised fare schedule for the Cape May-Lewes Ferry. The new schedule becomes effective April 1, 2008. The new fare schedule is listed below.

	<u>Nov-Mar</u>	Apr-Oct	Peak*
Vehicle & Driver	\$28.00	\$34.00	\$41.00
Car, SUV, Van, Pickup Truck (vehicles less than 20' length) Return Trip Value Fare	\$24.00	\$29.00	\$30.00
Motorcycle or Motorbike Return Trip Value Fair	\$23.00 \$20.00	\$29.00 \$25.00	\$34.00 \$25.00
Discount Book of Six (6) Tickets (all vehicles less than 20' length) Discount Book of Six (6) Tickets (commercial vehicles) (Memorial Day to Labor Day: not valid Sat, Sun or Holidays Between 9 am and 5 pm)	\$144.00 15	\$144.00 % off scheduled	\$144.00 I fare
Vehicle and Foot Passengers			
Under 6 years of age	Free	Free	Free
Children, age 6-13 Return Trip Value Fare	\$3.50 \$2.50	\$4.75 \$3.75	\$4.75 \$3.75
14 Years of age and older Return Trip Value Fare	\$7.00 \$5.00	\$9.50 \$7.50	\$9.50 \$7.50
Discount Book of Six (6) Adult Tickets		\$42.00	\$42.00
*Note: Return Trip Value Fares must be purchased with initial Sailing			
Bus Passengers			
Under 6 years of age	Free	Free	Free
Children, age 6-13	\$1.50	\$2.50	\$2.50
14 Years of age and older	\$3.00	\$5.00	\$5.00
Ferry Terminal Shuttle Fares			
Under 6 years of age	Free	Free	Free
6 Years of age and older	\$3.00	\$3.00	\$3.00
Reservation Fees & Discounts			
Internet Reservation Fee Discount Non-Refundable Reservation Cancellation Fee	\$2.00 \$5.00	\$2.00 \$5.00	\$2.00 \$5.00
Other Vehicles & Driver			
20' to under 25' 25' to under 35' 35' to under 45' 45' to under 60' More than 60'	\$32.00 \$40.00 \$47.00 \$58.00 \$80.00	\$39.00 \$47.00 \$54.00 \$66.00 \$88.00	\$47.00 \$57.00 \$65.00 \$80.00 \$107.00

\*Peak Fares: Memorial Day to Labor Day between 9:30 am and 7:30 pm, Fri, Sat, Sun and Holidays

Ticket Expiration: Purchased ferry tickets expire two years after purchase date

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REQUIRED SUPPLEMENTARY INFORMATION	

DELAWARE RIVER AND BAY AUTHORITY
Fiduciary Fund
Pension Trust Fund
Schedule of Funding Progress

Funded Payroll Covered Payroll	116.3% \$20,263,720 100.0%	112.7% 21,920,799 100.0%	89.4% 23,126,442 100.0%	92.7% 19,596,929 100.0%	93.2% 20,778,374 100.0%	89.6% 22,106,492 100.0%
Funding Progress Ra	\$7,527,260	\$6,351,644	(\$6,183,408)	(\$4,463,796)	(\$4,298,948)	(\$7,234,032)
Present Value of Accrued Benefits	\$46,055,280	49,986,866	58,559,634	61,515,132	63,283,149	69,671,370
Market Value <u>of Assets</u>	\$53,582,540	56,338,510	52,376,226	57,051,336	58,984,201	62,437,338
Actuarial <u>Valuation Date</u>	1/1/2001	1/1/2002	1/1/2003	1/1/2004	1/1/2005	1/1/2006

# **DELAWARE RIVER AND BAY AUTHORITY**

Fiduciary Fund
Pension Trust Fund
Schedule of Employer Contributions

Year Ended <a href="December 31">December 31</a> ,	Annual Required Contribution	Percent Contributed
2002	\$ 3,137,167	100%
2003	3,454,844	100
2004	3,565,080	100
2005	3,741,569	100
2006	4,273,545	100
2007	4,982,362	100

# You Are Viewing an Archived Report from the New Jersey State Library DELAWARE RIVER AND BAY AUTHORITY

Notes to Required Supplementary Information For the Year Ended December 31, 2007

### Note 1: **INTRODUCTION**

The accompanying schedules related to the Pension Trust fund administered by the Authority are presented as required by GASB statement no. 25.

#### Note 2: BASIS OF ACCOUNTING

The accompanying schedules are presented using the accrual basis of accounting. This basis of accounting is described in Note 1 to the Authority's financial statements.

### Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

Amounts reported in the accompanying schedules agree with amounts reported in the Authority's financial statements.

#### Note 4: SCHEDULE OF FUNDING PROGRESS AND SCHEDULE OF EMPLOYER CONTRIBUTIONS

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows.

**Defined Benefit** 

<u>Plan</u>

Valuation Date 1/01/2006

Actuarial Cost Method Entry Age

Asset Valuation Method Market Value

**Actuarial Assumptions:** 

Investment Rate of Return 8% Projected Salary Increases 4%

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OTHER SUPPLEMENTARY SCHEDULES	

(Continued)

# 32200

DELAWARE RIVER AND BAY AUTHORITY
Proprietary Fund
Combining Schedule of Net Assets
As of December 31, 2007

						Restricted	þ	
ASSETS	Totals	Revenue	Airport	General	Reserve <u>Maintenance</u>	Construction Funds	Debt Service <u>Funds</u>	Debt Service Reserve Funds
Current Assets: Unrestricted Assets: Cash and Cash Equivalents Investments	\$ 3,807,578	\$ 2,855,872 \$ 11,685,758	46,255 \$ 3,081,398	905,451 66,105,161				
Operating Reventues Receivable Net of Allowance for Uncollected Tolls Accrued Investment Income Receivable Note Receivable Other Accounts Receivable Enderal Grants Receivable	3,945,212 435,235 3,898,971 300,914	3,778,345	166,867	435,235 3,898,971 182,389				
Inventory Interfunds Receivable Prepaid Expenses	5,505,501 5,010,550 38,739,526 474,840	4,949,373	60,877	38,739,526 25,146				
Total Unrestricted Assets	139,853,873	23,751,536	5,810,459	110,291,878			-	
Restricted Assets: Cash and Cash Equivalents Investments Accrued Investment Income Receivable Interfunds Receivable	12,103 59,571,292 406,509 78,084,180			\$ 214,287	4,013,344 36,359	\$ 12,103 14,518,998 \$ 106,116 74,819,880	14,561,545 \$	26,477,405 264,035 3,050,013
Total Restricted Assets	138,074,085	I		214,287	4,049,703	89,457,097	14,561,545	29,791,453
Total Current Assets	277,927,958	23,751,536	5,810,459	110,506,166	4,049,703	89,457,097	14,561,545	29,791,453
Noncurrent Assets: Property, Plant and Equipment: Completed (Net of Accumulated Depreciation) Construction in Progress	415,243,456 56,598,828		91,820,450 23,064,162	323,423,006 33,534,666				
Total Property, Plant and Equipment	471,842,284		114,884,612	356,957,672	***	ı	****	1
Other Assets: Unamortized Debt Issue Costs	3,893,651	1	1	2,619,797	1	1,273,854	1	1
Total Noncurrent Assets	475,735,935		114,884,612	359,577,469		1,273,854		1
Total Assets	753,663,894	23,751,536	120,695,071	470,083,635	4,049,703	90,730,951	14,561,545	29,791,453

# 32200

DELAWARE RIVER AND BAY AUTHORITY
Proprietary Fund
Combining Schedule of Net Assets
As of December 31, 2007

						-		
				I		Restricted	Ted Debt	Debt Service
	Totals	Revenue	Airport	General	Reserve <u>Maintenance</u>	Construction Funds	Service Funds	Reserve <u>Funds</u>
LIABILITIES								
Current Liabilities Payable from Unrestricted Assets:								
Accunts Payable Accrued Wages Payable	\$ 4,086,159 585,620	\$ 2,009,412 \$ 540.303	278,839 \$ 45,317	1,797,908				
Electronic Toll Liability	430,467						€	4 610 203
Liability for Unpaid Health Claims Customer and Security Denosits	1,247,221	500,591	242 250	746,630			•	
Compensated Absences Interfunds Payable	534,778 534,778 38,739,526	7	20,024,170	534,778				
Total Current Liabilities Payable from Unrestricted Assets	52,033,654	23,751,536	20,590,576	3,081,339		1		4,610,203
Current Liabilities Payable from Restricted Assets:								
Accounts Payable	1,600,273				40.700	\$ 1,600,273	00 404	
Internation Payable Interest Payable	78,084,160 7,070,946			13,987	48,702		7,056,960	
Loans Payable Revenue Bonds Payable	7,340,000			33,302			7,340,000	
Total Current Liabilities Payable from Restricted Assets	94,128,902	!	ļ	77,917,382	49,702	1,600,273	14,561,545	
Total Current Liabilities	146,162,556	23,751,536	20,590,576	80,998,721	49,702	1,600,273	14,561,545	4,610,203
Long Term Liabilities: Compensated Absences Loans Payable Revenue Bonds Payable	5,506,305 1,166,498 307,881,528			5,506,305 1,166,498 223,481,405		84,400,123		
Total Long Term Liabilities	314,554,331	-	**	230,154,208	***	84,400,123		
Total Liabilities	460,716,887	23,751,536	20,590,576	311,152,929	49,702	86,000,396	14,561,545	4,610,203
NET ASSETS								
Invested in Capital Assets, Net of Related Debt	159,314,407		114,884,612	44,429,795				
Restricted: Trust Agreement Covenants Unrestricted	33,911,805 99,720,794		(14,780,116)	114,500,910	4,000,000	4,730,555		25,181,250
Total Net Assets	292,947,006		100,104,496 \$	158,930,705 \$	\$ 4,000,000 \$	3 4,730,555	\$	25,181,250

DELAWARE RIVER AND BAY AUTHORITY
Proprietary Fund
Combining Schedule of Revenues, Expenses and Changes in Fund Net Assets
For the Year Ended December 31, 2007

			Unrestricted			Restricted	cted	
:	Total	Combined Revenue Funds	Airport	General	Reserve <u>Maintenance</u>	Construction <u>Funds</u>	Debt Service <u>Funds</u>	Debt Service Reserve <u>Funds</u>
Operating Kevenues: Bridge Tolls Ferry Tolls Food and Novelty Sales Airnort I area Balanila	\$ 73,525,058 13,555,341 4,404,875	\$ 73,525,058 13,555,341 4,404,875	7 837 9.47					Y
Other Operating Revenue Operating Expenses:	3,625,589	1,771,858		912,530				ou Are
Administrative and General: Wages and Benefits Other Expenses	(7,160,957) (10,171,324)	(6,802,739) (7,794,700)		(358,218) (2,376,624)				e Viewing a
Wages and Benefits Uther Expenses Depreciation Expense	(37,837,764) (15,297,497) (20,179,522)	(35,015,435) (13,045,392) (16,194,862)	(2,822,329) (2,252,105) (3,629,973)	(354,687)				ın Archive
Operating Income (Loss)	10,301,145	14,404,004	(1,925,860)	(2,176,999)	1	1	1	d Rep
Non-operating Income (Expenses): Investment Income Investment Fees Interest on Debt Amortization of Debt Issue Costs Write Off Constuction in Progress Gain on Sale of Fixed Assets	7,542,228 (431,091) (14,842,098) (289,078) (822,965) 750,160	554,247 (101,420)	84,584	3,773,286 (210,177) 61,778 (217,058) (541,784) 750,160	\$ 317,786 \$ (12,218)	1,288,131 (47,733) 121,089 (72,020) (281,182)	\$ 305,258 : (22,825) (15,024,966)	ort from the New Jerse (36, 27, 27, 28, 28)
Net Non-Operating Income (Expense)	(8,092,845)	452,827	84,584	3,616,205	305,568	1,008,285	(14,742,533)	1,182,2190 ta
Net Income (Loss) before Transfers and Contributions Capital Contributions Transfers	2,208,300 9,635,835	14,856,831 (14,856,831)	(1,841,276)	1,439,206 9,635,835 1,602,085	305,568 (305,568)	1,008,285	(14,742,533)	1,182,219 <del>7</del> iprae (1,182,219 <del>8</del>
Increase (Decrease) in Net Assets	11,844,135	I	(1,841,276)	12,677,126	I	1,008,285	I	I
Net Assets Jan. 1, as restated	281,102,871	1	101,945,773	146,253,578	4,000,000	3,722,270	1	25,181,250
Net Assets Dec. 31	\$ 292,947,006	1	\$ 100,104,497 \$	158,930,704	\$ 4,000,000 \$	4,730,555	I	\$ 25,181,250

DELAWARE RIVER AND BAY AUTHORITY
Proprietary Fund - Revenue Funds
Combining Schedule of Revenues, Expenses and Changes in Fund Net Assets
For the Year Ended December 31, 2007

		Total	_	Bridge Revenue Fund	Ferry Revenue Fund	Operations Fund	Three-Forts Ferry Revenue Fund	Concessions Fund
Operating Revenues:	•	0 0	•	1 0				
Bridge Tolls Ferry Tolls	€	/3,525,058 13 555 341	↔	73,525,058	13 501 913		\$ 53 428	
Food and Novelty Sales		4,404,875		127,930				\$ 4,276,945
Other Operating Revenue		1,771,858		877,818	890,501			3,539
Operating Expenses: Administrative and General:								
Wages and Benefits		(6,802,739)			₩	(6,802,739)		
Other Expenses		(7,794,700)				(7,794,700)		
Operations:								
Wages and Benefits	_	(35,015,435)		(10,989,317)	(14,694,665)	(6,572,994)	(69,693)	(2,688,766)
Other Expenses		(13,045,392)		(4,706,307)	(6,142,709)	(168,512)	(68,492)	(1,959,372)
Depreciation Expense		16,194,862)		(7,755,649)	(8,023,375)	(331,114)	(66,051)	(18,673)
Operating Income (Loss)		14,404,004		51,079,533	(14,468,335)	(21,670,059)	(150,808)	(386,327)
Non-operating Income (Expenses):		564 247		515 076	20.445			7 0 0
Investment Fees		(101,420)		(101,420)	, , ,			, ,
•				,				
Net Non-Operating Income (Expense)		452,827		414,556	30,445	1	1	7,826
Net Income (Loss) before Transfers		14,856,831			(14,437,890)	(21,670,059)	(150,808)	(378,501)
Transfers =	\$	(14,856,831)	- ↔	(51,494,089) \$	14,437,890 \$	21,670,059	\$ 150,808	\$ 378,501

912,530

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941,201

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890,501

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877,818

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3,625,590

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# 3220

# **DELAWARE RIVER AND BAY AUTHORITY**

Proprietary Fund - Revenue Funds Schedule of Other Operating Revenues For the Year Ended December 31, 2007

General <u>Fund</u>	778,407 39,226		29.685	3,840 53,920 7,452
	$\Theta$	<del>2</del> 2	0 0 <del>4</del>	ω
Airport <u>Fund</u>		(2,791)	159,366 19,813 716,424	46,568
Consessions <u>Fund</u>	(1,509)	(19,442) \$	16,618	7,872
Three-Forts Ferry Revenue <u>Fund</u>	€9			
Ferry Revenue <u>Fund</u>	876	(365,919) 7,968 60,949 201,376 4,192 857,050	3,306 89,696 (10,864)	41,871
Bridge Revenue <u>Fund</u>	(14,320) \$ 5,141 143,056	(102,484) 46,622 1,699 546,087 477		1,562
	↔			
Total	(14,953) 778,407 39,226 5,141 143,056	(490,636) 54,590 3,521 607,036 201,376 4,192 857,050	159,366 159,366 716,424 16,618 3,306 89,696 (10,864)	5,402 53,920 190,453
	<del>\</del>			
	Over/(Short) Property Leases Common Area Maintenance E-Z Pass Transponder Sales E-Z Pass Account Adjustments	Credit Card Discount/Fees Insurance Claims Vending Commissions Income from Unused Tolls Vehicle Rental Bus & Trolley Fares Golf & Carousel Fares Reservation Fees	Landing Fees Ramp Fees Fuel Sales & Fees Room Rental Binocular Fees Amusement Sales Ticket Sales Adjustments Interest on Economic Development Loans	ATM Fees Police Grants Miscellaneous Income

Proprietary Fund Schedule of Functional Operating Expenses For the Year Ended December 31, 2007

	<u>Actual</u>
Delaware Memorial Bridge:	\$ 5,494,780
Wages Benefits	\$ 5,494,780 5,494,537
Administrative	15,707
Professional services	38,237
Office supplies	27,599
Operating supplies	800,532
Facility/equipment maintenance	157,350
Uniforms and safety	78,027
Non-recurring	7,519
Utilities	1,164,437
Electronic Toll Expenses	2,416,899
Depreciation	7,755,649
	23,451,273
Cape May - Lewes Ferry:	
Wages	8,899,743
Benefits	5,794,922
Administrative	37,049
Professional services	23,526
Advertising	502,122
Office supplies	57,933
Operating supplies	727,839
Facility/equipment maintenance	468,819
Uniforms and safety	59,090
Vessel operations	2,899,239
Utilities	1,367,092
Depreciation	8,023,375
	28,860,749
Administration: Wages	4,602,520
Benefits	2,200,219
Administration	1,024,734
Education and training	299,966
Professional services	807,013
Office supplies	395,209
Computer supplies	507,154
Facility/equipment maintenance	589,535
Uniforms and safety	10,550
Insurance	4,049,852
Utilities	110,687
Depreciation	234,612
	14,832,051

(Continued)

Proprietary Fund Schedule of Functional Operating Expenses For the Year Ended December 31, 2007

	Actual
Authority Police:	<del></del>
Wages	\$ 4,187,119
Benefits	2,385,875
Administrative	23,887
Office supplies	8,391
Operating supplies	73,770
Uniforms and safety	62,464
Depreciation	96,502
	6,838,008
Concessions:	
Wages	1,764,559
Benefits	924,207
Administration	6,047
Office supplies	6,977
Operating supplies	1,757,838
Facility/equipment maintenance	47,560
Uniforms and safety	22,931
Insurance	118,019
Depreciation	18,673
	4,666,811
Three Forts Ferry:	
Wages	65,052
Benefits	4,641
Professional services	45,548
Operating supplies	3,206
Facility/equipment maintenance	1,602
Vessel operations	260
Insurance	16,700
Utilities	1,176
Depreciation	66,051
	204,236

(Continued)

Proprietary Fund Schedule of Functional Operating Expenses For the Year Ended December 31, 2007

		<u>Actual</u>
Airports Division:	_	
Wages	\$	1,910,621
Benefits		911,708
Administration		9,176
Professional services		305,238
Advertising		122,144
Office supplies		17,733
Operating supplies		425,225
Facility/equipment maintenance		448,266
Uniforms and safety		5,688
Insurance		306,527
Utilities		612,108
Depreciation		3,629,973
		8,704,407
General Fund:		
Severance Payout		358,218
Professional Services		370
Insurance		669,816
Miscellaneous Projects		280,287
Economic Development		1,426,151
Depreciation		354,687
	***************************************	
	***************************************	3,089,529
Total Operating Expenses - Exhibit B	\$	90,647,064

Statement of Accumulated Plan Benefits
Fiduciary Fund
Pension Trust Fund
As of January 1, 2006

# Actuarial Present Value of Accumulated Plan Benefits

Active Participants	\$30,622,705
Vested Participants Not Yet Receiving Payments	5,234,744
Participants Currently Receiving Payments	33,813,921_
Total Anti-adal Disease Notes and Assessment Interference	
Total Actuarial Present Value of Accumulated	
Plan Benefits	\$69,671,370_

Statement of Changes in Accumulated Plan Benefits
Fiduciary Fund
Pension Trust Fund
For the Year Ended January 1, 2006

Accumulated Present Value of Accumulated Plan Beneifts at January 1, 2005	\$63,283,149
Increase During Year Attributable to: Benefits accumulated and miscellaneous Interest due to decrease in discount period Benefits paid	7,444,481 4,390,555 (5,446,815)
Net Increase	6,388,221
Acturial Present Value of Accumulated Beneifts at January 1, 2006	\$69,671,370

Proprietary Fund
Schedule of Investments
For the Year Ended December 31, 2007

<u>Face</u>	Description	Coupon <u>Rate</u>	Date of <u>Maturity</u>	Amortized <u>Cost</u>	Fair Market <u>Value</u>	Rating S & P
CORPORATE AN	D MUNICIPAL OBLIGATIONS					
\$ 1,175,000.00	Alameda CA Public Financing Authority Taxable VRDB Atlanta GA Development Authority Fed Ctr AL Audora IL Single Family Taxable AL Austin TX Special Fac Rev Taxable Baltimore MD Parking Rev Taxable FSA Baltimore MD Parking Rev Taxable FSA CA Statewide Community Develpment Authority Taxable Calyon Non-Inversion Note Camden County NJ Improvement Authority Rev Taxable Chicago IL O'Hare International Airport Taxable MBIA Colorado Housing & Finance Authority VRDB Connocrd Minutemen Connecticut State Hsg Fin Auth Taxable Connecticut State Hsg Fin Auth Taxable Dallas TX Set-Up Taxable GO MBIA DeKalb County GA Development Authority VA Regl Office Erie County NY Taxable MBIA Erie County PA GO Taxable FGIC AL Evanston IL Sherman Plaza Project Taxable VRBD Fulton County GA Dev Auth Rev Taxable General Electric Capital Corp General Electric Capital Corp Disc Note Groton City CT Go Unlimited Taxable XLCA Illinois Edl Facs Auth Revs Taxable - Loyola University Illinois State GO Taxable Indiana Bond Bank Sch Severance Taxable FGIC Jersey City NJ AMBAC Taxable Kansas City Development Finance Authority Lake Geneva WI Taxable GO Lehman Brothers Holdings Non-Inversion Note Machesney Park IL GO Taxable Maryland State CDA Residential Revenue Taxable Maryland State CDA Residential Revenue Taxable Maryland State CDA Residential Revenue Taxable Maryland State Health & Higher Edl Facs Taxable MBIA Maryland State Stadium Auth Sports Facs Taxable	3.270% 6.250% 5.500% 6.000% 4.780% 4.850% 5.840% 8.000% 3.780% 5.250% 6.200% 5.250% 6.200% 5.250% 6.200% 4.706% Var 5.500% 7.120% 2.800% 3.570% 5.380% 4.070% 5.200% 6.000% 4.950% 6.000% 6.500% 5.300% 5.700%	12/1/2033 2/1/2009 12/1/2044 11/15/2011 7/1/2010 6/1/2016 11/7/2008 1/1/2008 11/1/2008 11/1/2008 11/15/2009 2/15/2024 3/1/2010 12/1/2018 11/15/2009 2/15/2024 3/1/2010 12/1/2018 11/1/2010 10/6/2010 1/2/2008 2/15/2009 7/1/2011 6/1/2008 9/1/2011 16/1/2008 9/1/2011 12/1/2018 11/1/2010 1/2/2008 9/1/2011 6/1/2008 9/1/2011 12/1/2011 12/1/2011 12/1/2011 12/1/2011 12/1/2011 12/1/2011 12/1/2010 9/1/2037 3/1/2010 9/1/2037 3/1/2010 9/1/2037	\$ 1,175,000 486,020 1,770,000 1,004,610 1,000,000 244,945 165,214 200,000 525,739 565,026 800,000 1,473,056 330,175 425,725 1,212,737 366,350 2,208,180 1,515,000 1,200,000 137,593 1,479,270 2,312,615 125,555 847,107 96,770 300,024 2,000,000 785,429 150,000 1,000,000 225,000 722,974 200,000 950,000 978,417	\$ 1,175,000 485,951 1,782,691 1,004,840 1,005,420 247,460 167,894 200,000 527,363 565,000 800,000 1,423,776 330,964 429,526 1,175,484 361,873 2,243,976 1,516,030 1,200,000 140,485 1,467,346 2,308,035 125,918 972,693 97,876 299,910 2,028,760 788,286 151,329 980,000 225,187 724,841 197,524 969,494 1,019,600 1,042,920	AAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAAA
1,185,000.00 1,238,000.00 2,090,000.00 200,000.00	Menesha WI Steam Util Rev Taxable Merill Lynch & Co FRN Miami Beach FL Redev Agy Taxable Montgomery County MD Lease Rev Taxable	5.700% 5.700% 6.700% 5.000%	9/1/2009 9/9/2009 12/1/2014 2/15/2011	1,185,920 1,233,860 2,044,592 202,178	1,195,061 1,231,711 2,140,285 202,286	NR A+ AAA AA+
585,000.00 510,000.00 250,000.00 250,000.00 160,000.00	Morgan Stanley Group FRN Morristown NJ GO Taxable FSA New Jersey State Turpike Authority Taxable NY Sales Tax Asset Receivable Taxable FSA Orange CA Redev Agy Tax Allocation Taxable MBIA Oregon State GO Taxable AMBAC	4.201% 5.430% 2.840% 3.600% 3.650% 4.910%	1/18/2011 5/1/2009 1/1/2008 10/15/2008 9/1/2008 6/1/2010	1,097,901 585,000 509,967 246,747 247,762 158,606	1,064,679 592,634 510,000 248,148 248,913 161,621	AA- NR AAA AAA AAA NR
155,000.00 3,100,000.00 4,390,000.00 535,000.00	Pennsylvania Hsg Fin Agy Taxable Pennsylvania Hsg Fin Agy Taxable Pennsylvania St Tpk Commn Taxable AMBAC Riverfront Development Corporation of Delaware VRDB South Carolina Public Service Authority Utility Rev MBIA Texas State Vets Housing SPA Dexia Taxable VRDB	5.050% 5.090% 5.290% 5.125% 5.000% 3.270%	10/1/2010 10/1/2011 10/15/2009 12/1/2017 1/1/2013 6/1/2020	345,000 155,000 3,100,000 4,390,000 534,756 995,000	347,429 156,101 3,116,709 4,390,000 540,848 995,000	AA+ AAA NR AAA AA
150,000.00 3,550,000.00 1,335,000.00 275,000.00 115,000.00	Trenton NJ School District GO Taxable FGIC UBS Finance (DE) Disc Note Utah Housing SFM VRDB West Allis WI Taxable Wilkes Barre PA GO Taxable	3.800% Var 3.300% 3.500% 6.350%	4/1/2009 1/2/2008 7/1/2028 4/1/2009 3/1/2008	150,049 3,538,218 1,335,000 272,141 115,219	148,905 3,532,094 1,335,000 271,961 115,350	NR AA1P1 AAA AAA
235,000.00	Wisconsin Hsg & Economic Dev Auth Home Ownership T Wisconsin Hsg & Economic Dev Auth Home Ownership T Wisconsin Hsg & Economic Dev Auth Home Ownership T	5.560% 5.560% 4.040%	3/1/2008 9/1/2008 3/1/2009	205,000 235,000 148,574 \$ 53,010,021	205,252 236,293 148,457 \$ 53,318,183	AA AA AA

Proprietary Fund Schedule of Investments For the Year Ended December 31, 2007

<u>Face</u>	<u>Description</u>	Coupon <u>Rate</u>	Date of <u>Maturity</u>	Amortized <u>Cost</u>	Fair Market <u>Value</u>	Rating S & P
U.S. GOVERNMEN	NT AGENCIES					
\$ 1,614,600.00	Federal Home Loan	4.424%	1/1/2035	\$ 1,616,879	\$ 1,580,038	AAA
2,564,284.00	Federal Home Loan	5.332%	11/1/2035	2,584,879	2,548,658	AAA
355,378.00	Federal Home Loan	5.748%	5/1/2036	354,430	357,377	AAA
400,000.00	Federal Home Loan Bank	6.050%	5/27/2008	402,020	402,376	AAA
365,000.00	Federal Home Loan Bank	4.000%	6/13/2008	363,366	364,201	AAA
	Federal Home Loan Bank	4.450%	12/10/2009	493,253	500,000	AAA
1,000,000.00	Federal Home Loan Bank	4.875%	5/14/2010	1,004,495	1,029,480	AAA
422,808.00 500,000.00	Federal Home Loan Bank Federal Home Loan Bank Bond	4.780% 4.100%	1/25/2017 3/14/2008	424,340 500,084	413,032 499,945	AAA AAA
900,000.00	Federal Home Loan Bank Bond	3.350%	12/26/2008	913,102	894,096	AAA
220,000.00	Federal Home Loan Bank Bond	5.100%	3/6/2008	219,983	220,207	AAA
700,000.00	Federal Home Loan Mortgage Corporation	4.000%	9/22/2009	697,174	704,690	AAA
247,531.00	Federal Home Loan Mortgage Corporation	6.000%	3/1/2014	250,269	253,564	AAA
350,000.00	Federal National Mortgage Association	4.200%	11/10/2008	346,918	349,892	AAA
500,000.00	Federal National Mortgage Association	4.750%	3/12/2010	501,250	512,505	AAA
157,788.00	Federal National Mortgage Association	5.500%	12/1/2034	157,788	157,798	AAA
139,046.00	Federal National Mortgage Corporation	5.500%	1/1/2008	139,049	139,035	AAA
	Federal National Mortgage Corporation	6.000%	6/1/2008	2,286	2,303	AAA
	Federal National Mortgage Corporation	4.040%	3/16/2009	256,369	258,920	AAA
500,000.00	Federal National Mortgage Corporation	4.200%	10/20/2009	496,906	505,305	AAA
627,311.00	Federal National Mortgage Corporation	3.500%	10/1/2010	608,038	614,206	AAA
14,836.00 1,053,429.00	Federal National Mortgage Corporation Federal National Mortgage Corporation	6.000% 4.500%	4/1/2011 5/1/2015	14,871	15,105 1,056,392	AAA AAA
303,027.00	Federal National Mortgage Corporation	4.500%	5/1/2015 10/1/2018	1,063,030 305,291	298,150	AAA
16,549.00	Federal National Mortgage Corporation	6.000%	3/1/2021	16,843	16,914	AAA
722,243.00	Federal National Mortgage Corporation	6.000%	8/1/2024	711,883	736,462	AAA
180,957.00	Federal National Mortgage Corporation	6.500%	7/1/2029	184,442	187,573	AAA
2,158,544.00	Federal National Mortgage Corporation	5.500%	12/1/2034	2,137,953	2,158,544	AAA
170,778.00	Federal National Mortgage Corporation	5.500%	6/1/2035	170,007	170,485	AAA
1,949,623.00	Federal National Mortgage Corporation	5.163%	10/1/2035	1,980,769	1,957,848	AAA
1,832,029.00	Federal National Mortgage Corporation	5.500%	11/1/2035	1,858,915	1,830,884	AAA
301,854.00	Federal National Mortgage Corporation	5.347%	3/1/2036	295,635	300,109	AAA
437,225.00	Federal National Mortgage Corporation	6.000%	4/1/2036	438,319	444,057	AAA
2,900,662.00	Federal National Mortgage Corporation	5.627%	4/1/2036	2,905,273	2,915,165	AAA
2,040,539.00	Federal National Mortgage Corporation	6.500%	5/1/2036	2,020,659	2,097,611	AAA
1,543,946.00 1,277,404.00	Federal National Mortgage Corporation Federal National Mortgage Corporation	5.500% 6.221%	6/1/2036 7/1/2036	1,560,993 1,276,062	1,542,258 1,280,996	AAA AAA
141,428.00	Federal National Mortgage Corporation	5.950%	7/1/2036	142,658	142,709	AAA
,	Federal National Mortgage Corporation	5.500%	9/1/2036	319,468	324,902	AAA
	Federal National Mortgage Corporation	6.000%	2/1/2037	2,004,014	2,041,751	AAA
	Federal National Mortgage Corporation	6.000%	4/1/2037	1,512,295	1,539,284	AAA
563,686.00	Federal National Mortgage Corporation	5.744%	5/1/2037	557,854	562,982	AAA
	Government National Mortgage Association	7.000%	1/15/2015	9,762	10,179	AAA
,	Government National Mortgage Association	4.500%	3/16/2016	36,282	35,689	AAA
•	Government National Mortgage Association	5.000%	9/20/2017	70,750	70,008	AAA
	Government National Mortgage Association	5.000%	12/15/2017	74,700	73,437	AAA
	Government National Mortgage Association	4.500%	1/15/2018	66,687	65,047	AAA
	Government National Mortgage Association Government National Mortgage Association	4.500% 7.000%	12/15/2018 12/15/2022	451,909 87,992	449,947 92,576	AAA AAA
	Government National Mortgage Association	4.439%	2/16/2025	191,478	193,387	AAA
316,109.00	Government National Mortgage Association	4.130%	2/16/2027	316,109	313,153	AAA
	Government National Mortgage Association	4.747%	4/16/2029	595,784	595,772	AAA
	Government National Mortgage Association	4.500%	9/20/2029	15,152	14,710	AAA
	Government National Mortgage Association	3.137%	11/16/2029	1,192,776	1,138,132	AAA
	Government National Mortgage Association	4.000%	3/20/2033	145,523	139,238	AAA
	Government National Mortgage Association	4.000%	6/20/2033	588,295	546,420	AAA
	Government National Mortgage Association	6.500%	4/15/2037	1,974,886	2,059,158	AAA
•	Government National Mortgage Association	6.500%	8/15/2037	103,181	102,910	AAA
	Government National Mortgage Association	6.500%	10/15/2037	1,901,298	2,036,257	AAA
	Government National Mortgage Association -	6.000%	11/15/2037	204,970	204,532	AAA
\$ 41,868,750.00	-		-	\$ 41,837,646	\$ 42,068,357	

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# DELAWARE RIVER AND BAY AUTHORITY

Proprietary Fund
Schedule of Investments
For the Year Ended December 31, 2007

<u>Face</u>	<u>Description</u>	Coupon <u>Rate</u>	Date of <u>Maturity</u>		Amortized Cost		Fair Market <u>Value</u>	Rating S & P
U.S. GOVERNME	NT BONDS AND NOTES							
420,000.00 500,000.00 500,000.00 900,000.00 500,000.00 3,500,000.00 970,000.00 600,000.00	US Treasury Note	3.375% 3.000% 3.125% 3.375% 4.500% 4.000% 5.000% 4.250% 7.250% 4.500%	2/15/2008 2/15/2008 9/15/2008 12/15/2008 3/31/2009 6/15/2009 2/15/2011 11/15/2013 5/15/2016 5/15/2017	***	10,129,555 420,217 502,580 507,978 904,080 507,259 3,302,072 991,184 600,000 261,042	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$	10,087,807 419,866 499,140 500,155 915,048 506,480 3,696,070 1,005,696 737,814 259,121	AAA AAA AAA AAA AAA AAA AAA
\$ 18,227,000.00	<del>-</del> -			\$	18,125,967	\$	18,627,197	
MONEY MARKET	s							
\$ 626,989.00 2,000,000.00 45,773.00 13,166,616.00 211,481.00 3,081,398.18 7,357,054.00	Goldman Sachs Group Inc Treasury Trust Fund - Blackrock Liquidity Funds Wilmington Prime Money Market Port Service Wilmington Trust Cash Management Fund PNC BlackRock Liquidity Fund	Var Var Var Var Var Var		\$	626,989 1,998,557 45,773 13,166,616 211,481 3,081,398 7,357,054	\$	626,989 1,940,560 45,773 13,166,616 211,481 3,081,398 7,357,054	NR AA- NR AAA AAA NR AAA
\$ 26,489,311.18	- -			\$	26,487,868	\$	26,429,872	
\$ 139,714,061.18	<b>=</b> ot.		«эк.	\$	139,461,502	\$	140,443,609	KSIL.

DELAWARE RIVER AND BAY AUTHORITY
Proprietary Fund
Delaware Memorial Bridge
Schedule of Monthly Traffic by Toll Classification
For the Year Ended December 31, 2007

	<u></u>	2	ю	4	5	Toll Class 6	ass 7	ω	o o	10	= = = = = = = = = = = = = = = = = = = =	12	5	91	Total Traffic
January	880,271	23,431	11,499	11,076	145,876	2,516	216	426	97,648	112,195	3,672	4,044	282	875	1,294,027
February	774,147	21,536	10,614	10,143	135,251	2,437	302	181	86,546	97,998	3,571	3,897	538	937	1,148,098
March	919,307	25,488	14,352	12,745	159,602	2,688	274	490	99,435	114,328	5,152	5,182	511	1,056	1,360,610
April	1,031,642	25,070	14,822	11,791	150,372	2,890	213	452	93,173	109,607	5,320	5,517	314	1,127	1,452,310
May	1,081,396	27,943	15,696	13,847	167,129	3,012	190	452	98,073	114,862	7,894	6,789	343	923	1,538,549
June	1,137,289	28,364	15,021	13,795	162,144	3,144	206	503	92,921	110,377	7,333	6,615	278	1,134	1,579,124
July	1,286,903	27,528	14,892	14,264	154,706	2,994	156	262	89,958	106,795	8,995	7,388	283	1,051	1,716,510
August	1,350,973	29,103	15,132	14,562	160,948	3,169	200	658	94,934	110,942	9,129	7,248	331	986	1,798,315
September	1,053,810	26,058	13,728	13,872	143,644	2,849	212	717	89,108	104,949	6,844	909'9	335	096	1,463,692
October	990,793	27,138	14,006	13,753	160,200	2,786	280	758	102,765	116,517	6,459	6,153	379	1,011	1,442,998
November	1,034,942	24,582	13,638	11,492	145,018	2,614	212	403	92,022	108,789	5,014	5,192	453	1,045	1,445,416
December	1,013,426	22,532	12,922	11,003	137,404	2,621	207	416	87,108	107,202	4,002	4,124	406	859	1,404,232
Twelve months ended December 31, 2007	12,554,899	308,773	166,322	152,343	1,822,294	33,720	2,668	6,053	1,123,691	1,314,561	73,385	68,755	4,453	11,964	17,643,881
Average per month	1,046,242	25,731	13,860	12,695	151,858	2,810	222	504	93,641	109,547	6,115	5,730	371	266	1,470,323
Average per day	34,397	846	456	417	4,993	95	7	17	3,079	3,602	201	188	12	33	48,339

Proprietary Fund Delaware Memorial Bridge Schedule of Monthly Traffic and Revenue For the Year Ended December 31, 2007

	Total Traffic	Calculated Gross Revenue	U	ncollected Tolls	Calculated Net Revenue	owance for collectible Tolls	Net Revenue
January	1,294,027	\$ 5,498,427	\$	(23,583)	\$ 5,474,844	\$ (8,288)	\$ 5,466,556
February	1,148,098	4,964,348		(22,420)	4,941,928	(7,968)	4,933,960
March	1,360,610	5,905,104		(27,416)	5,877,688	(9,296)	5,868,392
April	1,452,310	6,086,088		(27,803)	6,058,285	(8,820)	6,049,465
May	1,538,549	6,566,119		(30,118)	6,536,001	(10,456)	6,525,545
June	1,579,124	6,646,685		(28,231)	6,618,454	(9,649)	6,608,805
July	1,716,510	6,987,315		(30,465)	6,956,850	(10,333)	6,946,517
August	1,798,315	7,302,717		(30,110)	7,272,607	(10,406)	7,262,201
September	1,463,692	6,084,151		(27,677)	6,056,474	(9,718)	6,046,756
October	1,442,998	6,171,254		(28,958)	6,142,296	(10,126)	6,132,170
November	1,445,416	5,988,356		(27,111)	5,961,245	(9,521)	5,951,724
December	1,404,232	5,768,637		(26,371)	5,742,266	(9,299)	5,732,967
Twelve months ended December 31, 2007	17,643,881	\$ 73,969,201	\$	(330,263)	\$ 73,638,938	\$ (113,880)	\$ 73,525,058
Average per month	1,470,323	\$ 6,164,100	\$	(27,522)	\$ 6,136,578	\$ (9,490)	\$ 6,127,088
Average per day	48,339	\$ 202,655	\$	(905)	\$ 201,751	\$ (312)	\$ 201,439

Average toll per vehicle: \$73,525,059 divided by 17,643,881 = \$4.17

REVENUE	Passengers	Bus Passengers	Vehicle Total	7-	4	5	9	7	6	10	=	12	Ca	Calculated Revenue
January	23,039	224	11,208	10,776	119	109	71	77	59	25		7	€	321,087
February	20,132		9,691	9,394	79	88	47	55	22	5		_		276,370
March	31,187	359	14,878	14,289	171	154	26	83	37	46		<del>-</del>		431,535
April	52,189	401	21,977	20,770	230	279	152	196	61	288		_		853,381
May	71,958	926	30,501	27,889	329	460	311	316	78	1,118			_	,199,394
June	109,668	1,330	39,775	37,015	393	512	353	374	88	1,039			_	,677,82 <mark>\$</mark>
July	171,755	579	53,653	50,250	537	299	446	425	27	1,270		_	(1	2,414,541
August	190,029	1,434	22,607	54,386	207	682	444	413	42	1,133			N	2,632,66餐
September	111,559	1,714	41,718	37,011	349	428	326	347	8	3,146			_	,727,78
October	62,262	341	26,545	25,064	266	786	251	244	26	377		<del>.</del>		,037,88 <mark>9</mark>
November December	41,578 28,708	104 39	18,422 12,968	17,633 12,628	187 106	199 86	131 69	106 55	27 17	138 7		<del>-</del>		548,14 <mark>8</mark> 381,29 <mark>라</mark>
Twelve months ended														ived F
December 31, 2007	914,064	7,501	338,943	317,105	3,273	3,950	2,728	2,691	596	8,592		$\infty$	\$	,501,91 <b>⊕</b>
Average per month	76,172	625	28,245	26,425	273	329	227	224	20	716	!	i	8	1,125,16@3
Average per day	2,504	21	929	869	0	=======================================	7	7	2	24		1	↔	36,992
NON-REVENUE*														lew Je
January	1,020		165											rsey
February	981		160											Sta
March	1,274		147											ate
April	2,848		150											Lib
May	3,783		223											rar
June	7,640		272											у
July	15,437		250											
August	15,975		196											
September	5,692		250 251											
November	2,52 <i>1</i> 2,173		738 738											
December	1,499		195											
Totals	60,849		2,497											

\* Includes children under 6 years of age

32200

**Proprietary Fund** Cape May - Lewes Ferry Schedule of Monthly Traffic and Revenue For the Year Ended December 31, 2007

REVENUE	Passengers	Bus Passengers	Vehicle Total	Calculated Revenue
January	23,039	224	11,208	\$ 321,087
February	20,132	=	9,691	276,370
March	31,187	359	14,878	431,535
April	52,189	401	21,977	853,381
May	71,958	976	30,501	1,199,394
June	109,668	1,330	39,775	1,677,822
July	171,755	579	53,653	2,414,541
August	190,029	1,434	57,607	2,632,666
September	111,559	1,714	41,718	1,727,788
October	62,262	341	26,545	1,037,885
November	41,578	104	18,422	548,148
December	28,708	39	12,968	 381,297
Twelve months ended				
December 31, 2007	914,064	7,501	338,943	 13,501,914
Average per month	76,172	625	28,245	\$ 1,125,160
Average per day	2,504	21	929	\$ 36,992
NON-REVENUE*				
January	1,020		165	
February	981		160	
March	1,274		147	
April	2,848		150	
May	3,783		223	
June	7,640		272	
July	15,437		250	
August	15,975		196	
September	5,692		250	
October	2,527		251	
November	2,173		238	
December	1,499		195	
Totals	60,849		2,497	

<sup>\*</sup> Includes children under 6 years of age

Total

\_\_\$

53,428

22,519

**Proprietary Fund** Three Forts Ferry Schedule of Traffic by Toll Classifications For the Year Ended December 31, 2007

	L	.eaving	Delaware	Citv
--	---	---------	----------	------

<u>Leavi</u>	ng Delaware City		
	Traffic	R	evenue
Adult	9,722	\$	28,315
Child	3,751		6,804
School Groups	4,228		3,728
Cruise/Special Events	782		5,185
Non-Revenue	187_		
Total Leaving Delaware City	18,670	\$	44,032
Lea	ving Fort Mott		
	Traffic	R	evenue
Adult	2,543	\$	7,388
Child	975		1,725
School Groups	324		283
Non-Revenue	7_		
Total Leaving Fort Mott	3,849	\$	9,396

# Proprietary Fund Delaware Memorial Bridge Schedule of Historical Toll Rates

For the Period October 1, 1992 to December 31, 2007

Class No.	<u>Description</u>	Number of Axles	After 9/30/01	After 4/30/00	After 6/30/95	After 12/31/92	After 9/30/92*
1	PASSENGER CARS- (all types) Includes-Light delivery trucks-2 tons Hearses (except in funeral procession)	2	\$3.00	\$3.00	\$2.00	\$2.00	\$1.50
	Book of 20 Accommodation Tickets***			60.00	40.00	40.00	30.00
	Tokens** Roll of 40 Tokens-Includes: 4 tire types passenger cars, vans, pickups				20.00	20.00	20.00
2	TWO AXLE TRUCKS Includes-all types with reg. Wt. over 2 tons, buses, tractors	2	6.00	6.00	5.00	5.00	3.00
	Book of 20 Accommodation Tickets***			120.00	100.00	100.00	60.00
3	THREE AXLE TRUCKS Includes-Tractors or combination tractors & trailers, buses (3 axle)	3	9.00	9.00	7.50	7.50	4.50
	Book of 20 Accommodation Tickets***			180.00	150.00	150.00	90.00
4	FOUR AXLE TRUCKS Includes-Tractors or combination tractors & trailers	4	12.00	12.00	10.00	10.00	6.00
	Book of 20 Accommodation Tickets***			240.00	200.00	200.00	120.00
5	FIVE AXLES TRUCKS & TRUCK COMBINATION	5	15.00	15.00	12.50	12.50	7.50
	Book of 20 Accommodation Tickets***			300.00	250.00	250.00	150.00
6	SIX AXLES TRUCKS & TRUCK COMBINATION	6	18.00	18.00	15.00	15.00	9.00
	Book of 20 Accommodations*** (Class 10 through 8/30/94)			360.00	300.00	300.00	180.00
7	VEHICLES REQUIRING SPECIAL PERMIT Includes-Contractors' equip. & mach. Vehicles exceed 1 or more limit of DE/NJ	N/A	40.00	40.00	25.00	25.00	15.00
8	SPECIALS (OVER 6 AXLES)		3.00	3.00	2.50	2.50	N/A
9	COMMUTER TICKETS (25 tickets after 12/31/92)	2		0.75	0.75	0.75	0.75
	Book of 50 Accommodations*** (Good for 1 calendar month only) Issued to Passenger Cars only			18.75	18.75	18.75	37.50 Continued)
						`	

# Proprietary Fund

# Delaware Memorial Bridge Schedule of Historical Toll Rates

For the Period October 1, 1992 to December 31, 2007

Class No.	Description	Number of Axles	After <u>9/30/01</u>	After <u>4/30/00</u>	After 6/30/95	After 12/31/92	After 9/30/92*
9	COMMUTATION PLAN Provides 25 Trips good for a 30-day cycle period. (\$18.75 per cycle) Issued to account holders of 4 Tire-2 Axle Types	2	\$0.75				
10	DISCOUNT TICKETS***  (20 tickets after 6/30/95)  (Good for 6 calendar months only) Issued to Passenger Cars only	2		\$1.00 \$20.00	\$1.00 \$20.00		
10	FREQUENT TRAVELER PLAN Provides 20 Trips good for a 90-day cycle period. (\$20.00 per cycle) Issued to account holders of 4 Tire-2 Axle Types	2	\$1.00				
11	PASSENGER CARS Includes-Passenger Cars w/ 1axle trailer	3	\$4.50	\$4.50	\$3.25	\$3.25	\$2.50
12	PASSENGER CARS Includes-Passenger Cars w/ 2 axle trailer	4	\$6.00	\$6.00	\$4.50	\$4.50	\$3.00
13	PASSENGER CARS Includes-Passenger Cars w/ 3 axle trailer	5	\$7.50	\$7.50	\$5.75	\$5.75	
14	SENIOR CITIZENS-WITH TICKET ONLY** Restrictions Apply	2		\$1.00	\$1.00	\$1.00	\$0.50
	Book of 20 Accommodation Tickets (all 4 tired type passenger cars, vans, & pickups)				\$20.00	\$20.00	\$10.00
16	NON-REVENUE VEHICLES Includes-Bridge maintenance, ambulance, fire and police vehicles	Var.					

<sup>\*</sup> Conversion to one-way toll

<sup>\*\*</sup> Discontinued when class 10 discount tickets were implemented

<sup>\*\*\*</sup> Discontinued after Electronic Tolls were implemented, July 2001

# DELAWARE RIVER AND BAY AUTHORITY Proprietary Fund

Cape May - Lewes Ferry Schedule of Historical Toll Rates For the Period January 1, 1997 To December 31, 2007

		1 d	00.51	7 - 10 4	101201	77	0017010	200	10,700	
Class No.	Description	Alter 4/ 1/00 Off Season** Pea	Peak Season***	Off Season** Peak	Peak Season***	Off Season** Peak	3/31/02 Peak Season***	Off Season**	** Peak Season***	12/31/1997
-	Passenger Car, station wagon, carry all, pickup, panel, self-contained camper w/ 2									
	axles and 4 tires	\$23.00	\$29.00	\$20.00	\$25.00	\$20.00	\$25.00	\$18.00	\$20.00	\$18.00
-	(overall length 20', including driver) Return Trip Value Fare ****	\$19.00	\$24.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
4	20' to 25'	\$27.00	\$34.00	\$24.00	\$29.00	\$24.00	\$29.00	\$22.00	\$24.00	\$22.00
S.	25' to 35'	\$35.00	\$42.00	\$31.00	\$36.00	\$31.00	\$36.00	\$29.00	\$31.00	\$29.00
9 1	35' to 45'	\$42.00	\$49.00	\$37.00	\$42.00	\$37.00	\$42.00	\$35.00	\$37.00	\$35.00
<b>∼</b> 6	43 to 60' Over 60'	\$53.00 \$75.00	\$83.00	\$47.00 \$66.00	\$52.00 \$71.00	\$47.00 \$66.00	\$22.00 \$71.00	\$45.00 \$64.00	\$47.00 \$66.00	\$45.00 \$64.00
10	Motorbike or Motorcycle (includes driver)	\$18.00	\$24.00	\$17.00	\$22.00	\$17.00	\$22.00	\$15.00	\$17.00	\$15.0 <mark>0</mark> 10
10	with sidecar or trailer Return Trip Value Fare	N/A \$15.00	N/A \$20.00	\$18.00 N/A	\$23.00 N/A	\$18.00 N/A	\$23.00 N/A	N/A	N/A	re V ∀N
7	<b>Bicylce</b> (ridden or hand carried) (including passenger)	Free	Free	\$6.00	\$8.00	\$6.00	\$8.00	\$5.00	\$7.00	iewin 00.9€
12	Over Width Vehicles (all vehicles exceeding limitation of DE/NJ)	*	*	*	*	*	*	*	*	g an
	Foot Passengers & Vehicle Pass. (not driver, after 12th b-day)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	&rchiv
	Foot Passengers & Vehicle Pass.	\$7.00	\$9.50	\$6.00	\$8.00	N/A	N/A	N/A	N/A	ved F
-	Return Trip Value Fare	\$5.00	\$7.50	N/A	N/A	N/A	N/A	N/A	N/A	Rep VX
89-	Foot Passengers & Vehicle Pass. (not driver, after 6th b-day)	N/A	N/A	N/A	N/A	\$6.00	\$8.00	\$4.50	\$6.50	ort fro
	Foot Passengers & Vehicle Pass. (after 6th and before 12th b-day)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$2.25 <b>m</b>
	Foot Passengers & Vehicle Pass. (after 6th and before 14th b-day)	\$3.50	\$4.75	\$3.00	\$4.00	N/A	N/A	N/A	N/A	e New
	Foot Passengers & Vehicle Pass.	Free	Free	Free	Free	Free	Free	Free	\$2.00	Jerse
	(votate out Day)  Foot Passengers (round trip/same day)  (not driver, after 6th b-day)	N/A	N/A	N/A	N/A	\$10.00	\$15.00	\$8.50	\$12.50	ey Stat
	Foot Passengers (round trip/same day) (after 6th and before 14th b-day)	N/A	N/A	\$5.00	87.50	N/A	N/A	N/A	N/A	e Libr
	Foot Passengers (round trip/same day) (not driver, after 14th b-day)	N/A	N/A	\$10.00	\$15.00	N/A	N/A	N/A	N/A	ary V
	Bus Passengers (not driver)	N/A	N/A	\$5.00	\$7.00	\$5.00	\$7.00	\$4.00	\$6.00	\$4.00
	<b>Bus Passengers</b> (not driver, after 14th b-day)	\$4.00	\$6.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	<b>Bus Passengers</b> (after 6th and before 14th b-day)	\$2.00	\$3.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	Bus Passengers (before 6th b-day)	Free	Free	N/A	N/A	N/A	N/A	N/A	N/A	A/A
	Special Group Rates Round trip (50 or more & Seniors) Round trip (100 or more)	\$9.50 \$8.00	\$14.50 \$13.00	\$8.00 \$10.00	\$8.00 \$10.00	\$8.00	\$8.00	\$8.00 \$6.50	\$10.00 \$8.50	\$8.00 \$6.50
	, , , , , , , , , , , , , , , , , , ,									

Double rate of length
 Off Season rates effective Jan 1 - March 31 and Nov 1 - Dec 31
 Peak Season rated effective April 1 - Oct 31
 Return trip value fares must be purchased with initial sailing.

Proprietary Fund
Three Forts Ferry
Schedule of Historical Toll Rates
For the Period June 30 to December 31, 2007

<u>Passenger</u>	<u>After</u>	<u>6-30-07</u>	<u>Afte</u>	<u>r 4-1-97</u>
Adult	\$	10.00	\$	6.00
Children (ages 2 - 12)		6.00		4.00
Special Evening Cruise		10.00		10.00

Schedule of Insurance Coverage
For the Year Ended December 31, 2007

Insurance Company: American Casualty Company of Reading, PA
Policy Number: WC249208869
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Delaware Workers' Compensation: Occupational Injury Statutory
Employers' Liability \$ 1,000,000

Insurance Company: American Casualty Company of Reading, PA

Policy Number: WC249208869
Policy Term: 1/1/07 - 1/1/08

Coverage/Limits: NJ Workers' Compensation Occupational Injury Statutory Employers' Liability \$ 1,000,000

Insurance Company: National Union Fire Insurance Company of Hartford

Policy Number: BUAC266522098
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Business Automobile - Fleet: Comprehensive Liability \$ 1,000,000

Insurance Company: American Casualty Company of Reading, PA

Policy Number: BUAC2057118842
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Primary Business Automotive - Buses & Motorcycles: Liability \$ 5,000,000

Insurance Company: Continental Insurance Company

Policy Number: CCPC302049491
Policy Term: 1/1/07 - 1/1/08
Coverage/ Limits: Public Liability

Coverage/ Limits: Public Liability \$ 1,000,000

Insurance Company: ACE American Insurance Company

 Policy Number:
 PHFD37042419

 Policy Term:
 1/1/07 - 1/1/08

Coverage/ Limits: Foreign Workers' Compensation, Auto and Public Liability \$ 5,000,000

Insurance Company: Insurance Company of the State of Pennsylvania

Policy Number: 7235123
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Primary Umbrella Excess Liability \$ 5,000,000

Insurance Company: Crum and Forester Specialty Insurance Company

Policy Number: XSO017000
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Second Layer Excess Umbrella Liability \$ 10,000,000

Insurance Company: Catlin Insurance Company (UK), Ltd.

Policy Number: EXC8018
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Third Layer Excess Umbrella Liability \$ 10,000,000

Insurance Company: AXIS Specialty Insurance Company

Policy Number: EAU706027/01/2007 Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Fourth Layer Excess Umbrella Liability \$ 25,000,000

Insurance Company: Continental Casualty Company

Policy Number: RMP2088637664 Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Commercial Account Package: Blanket over Buildings and Contents \$ 250,667,426

(Continued)

Schedule of Insurance Coverage
For the Year Ended December 31, 2007

Insurance Company: Hartford Fire Insurance Company

Policy Number: 44FA022743007 Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Commercial Crime: Primary and Excess \$ 1,000,000

Insurance Company: Underwriters at Lloyd's Policy Number: MAHHY0600067
Policy Term: 1/31/07 - 1/31/08

Coverage/ Limits: Bridge Physical Damage and Loss of Revenue \$ 334,443,000

Insurance Company: Lloyd's

Policy Number: MAHHY0600666
Policy Term: 1/31/07 - 1/31/08

Coverage/ Limits: Bridge Physical Damage and Loss of Revenue (Primary Terrorism) \$ 334,443,000

Insurance Company: The United Kingdom Mutual Steam Ship Assurance Association

 Policy Number:
 MAHHQ0600007

 Policy Term:
 2/20/07 - 2/20/08

Coverage/ Limits: Protection and Indemnity \$ 5,500,000,000

Insurance Company: New York Marine and General Insurance Company

Policy Number: MM027688ML507
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Contingent Primary Charterer's Legal Liability \$ 1,000,000

Insurance Company: Lloyd's and Scheduled Companies

 Policy Number:
 MAHHY0600428

 Policy Term:
 7/1/07 - 7/1/08

Coverage/ Limits: Vessel Hull and Machinery Various

Insurance Company: National Union Fire Insurance Company of Pittsburgh, PA

 Policy Number:
 966-01-36

 Policy Term:
 1/1/07 - 1/1/08

Coverage/ Limits: Public Officials and Employment Practices Liability \$ 7,000,000

Insurance Company: AIG Life Insurance Company

Policy Number: GTP9052960A
Policy Term: 1/1/05 - 1/1/08
Coverage/ Limits: Group Travel Accident

Coverage/ Limits: Group Travel Accident \$ 250,000

Insurance Company: Great American Insurance Company

Policy Number: KR584-27-28-212
Policy Term: 1/1/06 - 1/1/08
Coverage/ Limits: Special Contingent

Coverage/ Limits: Special Contingent \$ 10,000,000

Insurance Company: National Union Fire Insurance Company of Pittsburgh, PA

Policy Number: AV339475307
Policy Term: 6/30/07 - 6/30/08
Coverage/ Limits: Helicopter Liability

Coverage/ Limits: Helicopter Liability \$ 50,000,000

Insurance Company: National Union Fire Insurance Company of Pittsburgh, PA

Policy Number: AE338750607 Policy Term: 6/30/07 - 6/30/08

Coverage/ Limits: Primary Airport Liability \$ 50,000,000

(Continued)

Schedule of Insurance Coverage For the Year Ended December 31, 2007

Insurance Company: National Union Fire Insurance Company of Pittsburgh, PA

Policy Number: AX185591503
Policy Term: 6/30/07 - 6/30/07
Coverage/ Limits: Excess Airport Ligh

Coverage/ Limits: Excess Airport Liability \$ 50,000,000

Insurance Company: U.S. Underwriters Insurance Company

Policy Number: CL3043387F
Policy Term: 1/1/07 - 1/1/08
Coverage/ Limits: Liquor Liability

Coverage/ Limits: Liquor Liability \$ 1,000,000

Insurance Company: Federal Insurance Company

Policy Number: 81531326

Policy Term: 12/31/06 - 12/31/07

Coverage/ Limits: Public Entity Fiduciary Liability \$ 10,000,000

Insurance Company: Columbia Casualty Company

Policy Number: LEO223457783
Policy Term: 1/1/07 - 1/1/08

Coverage/ Limits: Law Enforcement Liability \$ 1,000,000

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STATISTICAL SECTION

# STATISTICAL SECTION

This part of the Delaware River and Bay Authority's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the Authority's overall financial health.

<u>Contents</u> <u>Schedules</u>

# **Financial Trends**

These schedules contain trend information to help the reader understand how the Authority's financial performance and fiscal health has changed over time.

20 to 29

# **Debt Capacity**

These schedules present information to help the reader assess the affordability of the Authority's current levels of outstanding debt and the Authority's ability to issue additional debt in the future.

30 to 31

# **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the Authority's financial report relates to the services the Authority provides and the activities it performs.

32 to 35

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports of the relevant year. The Authority implemented GASB Statement 34 in Fiscal Year 2003; schedules presenting government wide information include information beginning with that fiscal year.

Net Assets Last Five Fiscal Years

			Fiscal Year		
	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	2003
Invested in Capital Assets, Net of Related Debt	\$ 159,314,405	\$ 167,286,079	\$ 172,540,587	\$ 163,878,735	\$ 169,602,797
Restricted	33,911,805	32,903,520	32,036,520	32,170,771	31,650,480
Unrestricted	99,720,796	80,913,272	74,601,928	71,881,008	58,085,111
Total Net Assets	\$ 292,947,006	\$ 281,102,871	\$ 279,179,035	\$ 267,930,514	\$ 259,338,388

Note: The Authority implemented accounting principles generally accepted in the United States of America including the new financial reporting model, as required by the provisions of GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis, in their annual financial report for the year ended December 31, 2003. Prior to January 1, 2003, the Authority's accounts were maintained in accordance with practices based on the provisions of the Trust Agreement dated October 1, 1993 between the Authority and Wilmington Trust Company.

Change in Net Assets Last Five Fiscal Years

			Fiscal Year		
	2007	2006	2005	2004	2003
Operating Revenues:					
Bridge Tolls	\$ 73,525,058	\$ 73,031,619	\$ 72,348,723	\$ 71,868,471	\$ 69,228,180
Ferry Tolls	13,555,342	13,778,387	12,723,114	13,063,913	13,355,948
Food and Novelty Sales	4,404,874	4,137,079	4,185,985	3,917,391	4,122,219
Airport Lease Revenue	5,837,345	5,363,724	4,898,749	5,062,799	5,090,423
Other Operating Revenue	3,625,730	3,544,050	3,122,164	3,437,091	2,784,719
Total Operating Revenue	100,948,349	99,854,859	97,278,735	97,349,665	94,581,489
Operating Expenses:					
Administrative and General					
Wages	7,107,897	5,108,181	4,774,236	4,169,110	4,968,078
Benefits	2,200,219	1,999,716	1,802,235	1,705,203	1,607,818
Other Expenses	10,171,324	12,915,924	10,034,100	9,955,248	8,252,790
Operations:	, ,	, ,	, ,	, ,	, ,
Wages	22,321,874	22,515,138	21,471,595	21,459,564	22,338,371
Benefits	13,368,871	13,838,526	12,353,251	11,731,539	11,112,748
Other Expenses	15,297,497	16,648,022	14,184,485	14,549,857	12,788,751
Depreciation	20,179,522	18,684,272	16,602,820	16,506,024	23,360,410
S opi odialion		10,001,212	.0,002,020		
Total Operating Expenses	90,647,204	91,709,779	81,222,722	80,076,545	84,428,966
Operating Income (Loss)	10,301,145	8,145,080	16,056,013	17,273,120	10,152,523
Nonoperating Revenue (Expenses):					
Investment Income	7.542.228	6,179,702	4,285,404	2,965,178	3.390.363
Investment Fees	(431,091)	(460,384)	(480,836)	(258,016)	(186,835)
Interest on Bonds	(14,842,098)	(14,921,709)	(15,451,686)	(15,931,209)	(16,217,959)
Amortization of Bond Issue Costs	(289,078)	(328,184)	(432,224)	(228,513)	(175,953)
Expense Construction in Progress	(822,965)	(1,568,448)	(580,179)	(2,517,888)	-
Miscellaneous Income	(022,000)	(1,000, 1.0)	-	7,344	218,574
Sale of Fixed Assets	750,160	88,544	102,291	177,126	761,181
Interest Rebate Expense	-	(2,485,404)	-	-	-
		(2, 100, 10 1)			
Net Non Operating Income	(8,092,845)	(13,495,882)	(12,557,230)	(15,785,978)	(12,210,629)
Income (Lose) Refere Other Revenues					
Income (Loss) Before Other Revenues,	2 200 200	(E 3E0 903)	2 400 702	1 497 1 40	(2.0E9.10G)
Expenses, Gains, or Losses	2,208,300	(5,350,802)	3,498,783	1,487,142	(2,058,106)
Capital Contributions:					
Grant Income	9,569,724	7,850,160	7,749,738	7,104,984	4,108,124
Capital Contributions	66,111	624,478	· · · -	· · · -	· · · -
Total Capital Contributions	9,635,835	8,474,638	7,749,738	7,104,984	4,108,124
Change in Net Assets	\$ 11,844,135	\$ 3,123,836	\$ 11,248,521	\$ 8,592,126	\$ 2,050,018

Note: The Authority implemented accounting principles generally accepted in the United States of America including the new financial reporting model, as required by the provisions of GASB Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis, in their annual financial report for the year ended December 31, 2003. Prior to January 1, 2003, the Authority's accounts were maintained in accordance with practices based on the provisions of the Trust Agreement dated October 1, 1993 between the Authority and Wilmington Trust Company.

DELAWARE RIVER AND BAY AUTHORITY
Change in Net Assets
Pension Trust Fund
Last Five Fiscal Years

			Fiscal Year		
	2007	2006	2005	2004	2003
Additions					
Member Contributions	\$ 690,238	\$ 694,206	\$ 650,706	\$ 657,701	\$ 658,503
Employer Contributions	5,038,045	6,688,088	3,760,147	3,576,084	3,518,396
Investment Income (Net of Expense)	3,443,948	5,820,203	2,449,050	4,071,620	7,034,661
Total Additions to Plan Net Assets	9,172,231	13,202,497	6,859,903	8,305,405	11,211,560
Deductions					
Benefit Payment	7,485,316	6,093,878	5,446,391	5,791,807	6,230,842
Refunds	297,131	319,823	228,517	291,814	455,730
Administrative Expenses	23,050	23,050	24,250	24,250	22,045
Other Expenses					
Total Deductions from Plan Assets	7,805,497	6,436,751	5,699,158	6,107,871	6,708,617
Change in Net Assets	\$ 1,366,734	\$ 6,765,746	\$ 1,160,745	\$ 2,197,534	\$ 4,502,943

DELAWARE RIVER AND BAY AUTHORITY
Delaware Memorial Bridge Tolls by Classification
Last Ten Fiscal Years

\$3	7000		2004	<u>2003</u>	2002	2001 (2)	2000 (1)	1999	1998
\$37,572,672 1,843,644 1,485,828 1,819,476 s 27,139,155 602,388 106,720 141,144									
1,843,644 1,485,828 1,819,476 s 27,139,155 602,388 106,720	37,750,076	\$37,496,001	\$37,629,843	\$36,580,395	\$36,260,561	\$33,094,142	\$28,640,792	\$21,586,064	\$21,538,194
1,485,828 1,819,476 s 27,139,155 2 602,388 106,720 141,144	1,915,980	1,969,644	2,020,944	1,972,578	2,032,626	2,132,478	2,076,909	1,794,400	1,735,875
1,819,476 s 27,139,155 2 602,388 106,720 141,144	1,495,602	1,519,479	1,476,522	1,397,889	1,390,482	1,507,716	1,453,980	1,257,323	1,200,578
5 27,139,155 602,388 106,720 141,144	1,759,728	1,798,488	1,791,828	1,714,452	1,793,280	1,645,440	1,612,358	1,433,930	1,392,430
	26,530,920	25,985,010	25,198,605	23,793,555	23,703,045	22,607,553	21,452,240	18,676,525	17,582,500
	479,196	495,558	552,528	677,268	399,996	307,494	229,833	218,775	201,765
141,144	117,320	121,240	114,360	83,320	80,280	86,120	79,150	63,175	59,025
000	121,821	115,521	176,778	229,908	81,312	12,843	13,059	9,623	8,598
842,768	847,396	853,654	854,533	842,222	877,900	704,805	969'059	645,647	641,789
1,314,555	1,350,179	1,327,018	1,358,553	1,369,507	1,396,148	2,083,936	2,412,242	2,081,936	1,979,591
Class 11 - Passenger Cars w/ 1 Axel Trailer 328,163	335,858	348,534	352,229	322,601	300,704	281,052	255,471	196,758	194,116
Class 12 - Passenger Cars w/ 2 Axel Trailer 410,670	412,242	414,444	425,850	398,988	341,004	311,088	277,517	218,898	210,168
Class 13 - Passenger Cars w/ 3 Axel Trailer 31,755	24,600	25,838	41,033	47,460	29,228	16,088	5,115	4,060	3,893
0	0	0	0	_	0	15	15	18	51
0	0	0	0	0	_	1,752	2,612	4,039	7,613
73,638,938 73	73,140,917	72,470,428	71,993,605	69,430,144	68,686,566	64,792,522	59,161,988	48,191,169	46,756,185
(113,879)	(109,299)	(121,705)	(125,134)	(201,963)	(220,770)	0	0	0	0
\$73,525,058 \$73,0	73,031,619	\$72,348,723	\$71,868,471	\$69,228,181	\$68,465,796	\$64,792,522	\$59,161,988	\$48,191,169	\$46,756,185

 <sup>(1)</sup> Toll increase effective 4/30/2000
 (2) DRBA began the use of Electronic Tolls (E-Zpass) effective 7/18/2001
 (3) Discontinued use of all tickets (including senior citizens) and token with the implementation of E-ZPass

# 32200

**DELAWARE RIVER AND BAY AUTHORITY** 

Cape May-Lewes Ferry/Three Forts Ferry Tolls by Classification Last Ten Fiscal Years

8,313 29,772 20,428 79,202 \$164,743 5,151,668 41,633 121,986 86,620 171,882 8,449 40,341 3,030 1,685,863 \$12,706,412 \$5,314,920 \$106,230 1998 68,340 \$79,578 2,079 \$12,302,980 25,168 20,000 23,194 \$5,133,152 39,358 115,738 \$147,940 5,035,274 92,385 98,861 80,028 44,321 257 1,593,192 1999 56,556 39,708 82,765 42,798 1,998 \$91,584 26,868 21,326 17,484 113,999 91,692 1,698,172 \$12,274,398 \$5,021,372 5,034,779 90,067 \$157,262 2000 87,045 72,335 119,585 65,862 9,484 \$12,546,825 \$94,734 25,244 23,468 27,886 45,460 98,634 94,760 88 \$171,332 \$6,331,396 5,622,181 \$96,210 23,488 23,436 82,724 50,436 93,189 23,996 33,629 08,602 09,147 78,970 11,804 \$167,130 \$6,829,304 307 6,898,517 \$14,396,627 2002 63,949 49,898 82,319 2,972 128,126 9,686 1,040 \$70,104 17,968 20,068 \$6,205,639 6,412,152 104,633 108,963 78,150 \$13,244,553 \$111,112 Fiscal Year 2003 64,200 108,958 113,498 110,255 10,458 388 \$12,944,416 20,804 21,456 2,015 28,340 \$75,222 59,581 52,787 \$119,497 6,281,962 \$6,013,991 2004 109,633 126,123 38,852 116,780 19,858 \$12,615,372 \$67,020 17,308 17,832 5,582 43,964 70,857 275 \$5,740,774 131,577 \$107,742 6,216,681 2005 38,189 90,806 141,285 150,843 38,614 129,486 \$44,394 10,836 18,900 120 128 \$13,701,066 \$77,321 \$6,067,617 6,924,879 119,101 3,191 2006 42,086 91,920 143,673 0 973 \$35,703 8,529 149,034 45,730 \$13,501,913 4,011 5,185 \$5,922,713 5,830,396 \$53,428 118,491 156,899 2007 Class 10 - Motorbike or Motorcycle Total Cape May - Lewes Ferry: Class 12 - Over Width Vehicles Peak Period Surcharge (1) Total Three Forts Ferry: Class 1 - Passenger Car Cape May - Lewes Ferry Cruise/Special Events Three Forts Ferry (2) Class 5 - 25' to 35' Class 6 - 35' to 45' Class 7 - 45' to 55' Class 4 - 20' to 25' Class 9 - Over 65' Class 11 - Bicycle **Bus Passengers** School Groups Child Adult

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(1) Peak period surcharge added in Fare price effective 1/1/2001 (2) DRBA assumed Three Forts Ferry service from the State of Delaware effective 1/1/97

\$12,871,155

\$12,450,920

\$12,431,660

\$12,718,157

\$14,563,758

\$13,355,665

\$13,063,913

\$12,723,114

\$13,778,387

\$13,555,342

Total Ferry Tolls

DELAWARE RIVER AND BAY AUTHORITY
Delaware Memorial Bridge Traffic by Classification
Last Ten Fiscal Years

						Fiscal Year				
	2007	<u>2006</u>	2005	2004	2003	2002	2001	2000	1999	1998
Delaware Memorial Bridge										
Class 1 - Passenger Cars	12,554,899	12,615,946	12,530,542	12,582,105	12,256,304	12,149,635	11,063,981	10,583,212	10,793,032	10,769,097
Class 2 - Two Axel Trucks	308,773	320,844	330,077	338,687	332,732	343,102	357,384	364,853	358,880	347,175
Class 3 - Three Axel Trucks	166,322	167,370	170,362	166,723	158,938	157,867	169,129	170,240	167,643	160,077
Class 4 - Four Axel Trucks	152,343	147,290	150,756	150,072	144,596	151,680	138,106	141,908	143,393	139,243
Class 5 - Five Axel Trucks & Truck Combinations	1,822,294	1,780,752	1,746,467	1,693,932	1,607,780	1,601,311	1,516,553	1,514,090	1,494,122	1,406,600
Class 6 - Six Axel Trucks & Truck Combinations	33,720	26,801	27,739	30,865	37,966	22,527	17,278	13,512	14,585	13,451
Class 7 - Vehicles Requiring Special Permits	2,668	2,933	3,033	2,859	2,083	2,007	2,153	2,281	2,527	2,361
Class 8 - Special(Over Six Axels)	6,053	5,867	5,616	8,498	11,146	3,965	603	299	502	453
Class 9 - Commutation Plan	1,123,691	1,129,861	1,138,205	1,139,377	1,122,963	1,170,533	939,740	867,595	860,862	855,719
Class 10 - Frequent Traveler Plan	1,314,561	1,350,179	1,327,018	1,358,553	1,369,507	1,396,148	2,083,936	2,413,447	2,081,936	1,979,591
Class 11 - Passenger Cars w/ 1 Axel Trailer	73,385	74,988	77,904	79,118	73,105	67,403	62,679	60,643	60,541	59,728
Class 12 - Passenger Cars w/ 2 Axel Trailer	68,755	68,894	69,510	71,409	66,994	57,112	51,982	49,554	48,644	46,704
Class 13 - Passenger Cars w/ 3 Axel Trailer	4,453	3,402	3,639	5,892	7,134	4,415	2,526	730	200	229
Class 14 - Senior Citizens (With Token Only)	0	0	0	0	0	0	15	15	18	51
Class 15 - Tokens	0	0	0	0	0	0	1,751	2,612	4,039	7,613
Class 16 - Non Revenue	11,964	12,367	12,542	12,948	24,202	16,922	9,031	7,293	8,195	9,345
Total Bridge Traffic	17,643,881	17,707,494	17,593,410	17,641,038	17,215,450	17,144,627	16,416,847	16,192,584	16,039,625	15,797,885

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DELAWARE RIVER AND BAY AUTHORITY
Cape May-Lewes Ferry/Three Forts Ferry Traffic by Classification
Last Ten Fiscal Years

						Fiscal Year				
	<u>2007</u>	<u>2006</u>	2005	2004	<u>2003</u>	<u>2002</u>	<u>2001</u>	2000	<u>1999</u>	1998
Cape May - Lewes Ferry										
Passengers	914,064	931,389	952,141	944,472	970,332	1,078,175	1,201,964	1,130,514	1,157,191	1,201,277
Bus Passengers	7,501	6,560	6,420	8,685	9,317	12,133	12,720	14,139	17,085	19,853
Class 1 - Passenger Car	317,105	328,343	336,501	335,243	340,084	371,771	381,181	376,761	376,121	384,117
Class 4 - 20' to 25'	3,273	3,273	3,016	2,741	2,134	2,168	2,397	2,269	2,249	2,379
Class 5 - 25' to 35'	3,950	3,943	4,288	4,190	4,177	4,396	4,585	4,653	4,724	4,979
Class 6 - 35' to 45'	2,728	2,771	2,983	2,965	2,845	2,970	3,075	2,953	3,029	2,840
Class 7 - 45' to 55'	2,691	2,758	2,699	2,433	2,331	2,347	2,252	2,264	2,441	4,244
Class 8 - 55' to 65'	0	0	0	0	0	0	0	0	0	0
Class 9 - Over 65'	596	522	598	811	1,200	1,224	1,435	1,391	1,345	142
Class 10 - Motorbike or Motorcycle	8,592	6,959	6,756	6,370	4,794	5,390	5,376	4,076	4,221	3,842
Class 11 - Bicycle	0	20	2,557	3,052	2,817	3,446	3,959	3,995	4,157	6,059
Class 12 - Over Width Vehicles	ω	_	2	4	∞	ო	_	4	က	∞
CMLF Non-Revenue Passengers	60,849	63,219	67,435	67,245	70,401	78,967	22,263	87,986	78,705	77,047
CMLF Non-Revenue Vehicles	2,497	2,618	2,607	2,222	2,060	2,650	3,823	3,422	2,808	4,825
Total Cape May-Lewes Ferry Traffic:	1,323,854	1,352,376	1,388,003	1,380,433	1,412,500	1,565,640	1,645,031	1,634,427	1,654,079	1,711,612
Three Forts Ferry										
Adult	12,265	7,399	11,170	12,537	11,684	16,035	15,789	15,264	13,263	18,070
Child	4,726	2,709	4,327	5,201	4,492	11,871	12,178	6,717	11,281	12,550
School Groups	4,552	3,780	4,458	5,364	5,017	0	0	0	0	0
Cruise/Special Events	782	1,110	1,256	424	1,655	2,683	2,827	7,461	1,392	1,526
Three Forts Non-Revenue	194	725	931	1,600	666	0	0	0	0	0
Total Three Forts Ferry Traffic:	22,519	15,723	22,142	25,126	23,847	30,589	30,794	29,442	25,936	32,146
Total Ferry Traffic:	1,346,373	1,368,099	1,410,145	1,405,559	1,436,347	1,596,229	1,675,825	1,663,869	1,680,015	1,743,758

DELAWARE RIVER AND BAY AUTHORITY

Delaware Memorial Bridge Toll Rates

Last Ten Fiscal Years

					Fiscal Year					
	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Delaware Memorial Bridge										
Class 1 - Passenger Cars	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	2.00	2.00
Class 2 - Two Axel Trucks	00.9	6.00	9.00	6.00	00.9	6.00	00.9	6.00	5.00	5.00
Class 3 - Three Axel Trucks	00.6	9.00	9.00	9.00	00.6	00.6	00.6	9.00	7.50	7.50
Class 4 - Four Axel Trucks	12.00	12.00	12.00	12.00	12.00	12.00	12.00	12.00	10.00	10.00
Class 5 - Five Axel Trucks & Truck Combinations	15.00	15.00	15.00	15.00	15.00	15.00	15.00	15.00	12.50	12.50
Class 6 - Six Axel Trucks & Truck Combinations	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	15.00	15.00
Class 7 - Vehicles Requiring Special Permits	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00	25.00	25.00
Class 8 - Special(Over Six Axels)	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	2.50	2.50
Class 9 - Commuter Tickets (1)	N/A	N/A	N/A	N/A	N/A	N/A	0.75	0.75	0.75	0.75
Class 9 - Commutation Plan	0.75	0.75	0.75	0.75	0.75	0.75	0.75	N/A	N/A	N/A
Class 10 - Discount Tickets (1)	N/A	N/A	N/A	N/A	N/A	N/A	1.00	1.00	1.00	1.00
Class 10 - Frequent Traveler Plan	1.00	1.00	1.00	1.00	1.00	1.00	1.00	N/A	N/A	N/A
Class 11 - Passenger Cars w/ 1 Axel Trailer	4.50	4.50	4.50	4.50	4.50	4.50	4.50	4.50	3.25	3.25
Class 12 - Passenger Cars w/ 2 Axel Trailer	00.9	9.00	9.00	9.00	00.9	6.00	00.9	6.00	4.50	4.50
Class 13 - Passenger Cars w/ 3 Axel Trailer	7.50	7.50	7.50	7.50	7.50	7.50	7.50	7.50	5.75	5.75
Class 14 - Senior Citizens (With Token Only)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.00	1.00	1.00

(1) Discontinued the sale of tickets with the implementation of E-ZPass.

Schedule 28

DELAWARE RIVER AND BAY AUTHORITY
Cape May-Lewes Ferry/Three Forts Ferry Toll Rates
Last Ten Fiscal Years

	2007	2006	2005	2004	Fiscal Year 2003	2002	2001	2000	1999	1998
Cape May - Lewes Ferry										
Foot/Vehicle Passenger (under 6yrs)	Free	Free	Free	Free	Free	Free	2	2	2	2
FootVehicle Passenger (6yrs & over)	2.50-9.50	2.50-9.50	8-9	8-9	8-9	8-9	4.50-6.50	4.50-6.50	4.50-6.50	4.50-6.50
Foot Passengers(round trip)	N/A	6-17	10-15	10-15	10-15	10-15	8.50-12.50	8.50-12.50	8.50-12.50	8.50-12.50
Bus Passengers	2-6	2-6	2-2	2-2	2-2	2-2	4-6	4-6	4-6	4-6
Class 1 - Passenger Car	19-29	19-29	20-25	20-25	20-25	20-25	18-20	18-20	18-20	18-20
Class 4 - 20' to 25'	27-34	27-34	24-29	24-29	24-29	24-29	22-24	22-24	22-24	22-24
Class 5 - 25' to 35'	35-42	35-42	31-36	31-36	31-36	31-36	29-31	29-31	29-31	11355
Class 6 - 35' to 45'	42-49	42-49	37-42	37-42	37-42	37-42	35-37	35-37	35-37	35-37
Class 7 - 45' to 55'	53-61	53-61	47-52	47-52	47-52	47-52	45-47	45-47	45-47	45-47
Class 9 - Over 65'	75-83	75-83	66-71	66-71	66-71	66-71	64-66	64-66	64-66	64-66
Class 10 - Motorbike or Motorcycle	15-24	15-24	17-22	17-22	17-22	17-22	15-17	15-17	15-17	15-17
Class 10 w/ Side Car or trailer	15-24	15-24	18-23	18-23	18-23	18-23	N/A	N/A	N/A	N/A
Class 11 - Bicycle	Free	Free	8-9	8-9	8-9	8-9	2-2	2-5	2-2	2-5
Class 12 - Over Width Vehicles (1)	Varies	Varies	Varies	Varies	Varies	Varies	Varies	Varies	Varies	Varies
Note: Ferry rates based upon Peak Season (April-October) and	ber) and Off-⊦	Off-peak Season (November-March)	(Novembe	r-March)						
(1) Over Width vehicles are charged double rate of length.	length.									
Three Forts Ferry										
Adult	6-10	9	Ø	Ø	9	9	9	9	9	9
Child	4-6	4	4	4	4	4	4	4	4	4
Cruise/Special Events	10	10	10	10	10	10	10	10	10	10

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Schedule 29

### **DELAWARE RIVER AND BAY AUTHORITY**

Ratio of Outstanding Debt Per Customer Last Ten Fiscal Years

Fiscal Year	 Outstanding Revenue Bonds	Total Annual Debt Service	Total Traffic (1)	D	standing ebt Per ustomer		: Service Per stomer
2007	\$ 315,125,000	22,364,966	18,990,254	\$	16.59	\$	1.18
2006	322,220,000	22,227,918	19,075,593	•	16.89	·	1.17
2005	328,845,000	22,051,686	19,003,555		17.30		1.16
2004	333,660,000	22,360,397	19,046,597		17.52		1.17
2003	343,195,000	23,732,959	18,651,797		18.40		1.27
2002	274,070,000	20,402,598	18,740,856		14.62		1.09
2001	280,950,000	20,742,667	18,092,672		15.53		1.15
2000	287,545,000	17,855,069	17,856,453		16.10		1.00
1999	165,130,000	14,461,465	17,719,640		9.32		0.82
1998	171,215,000	14,460,331	17,541,643		9.76		0.82

<sup>(1)</sup> Includes combined traffic for the Delaware Memorial Bridge, Cape May - Lewes Ferry and Three Forts Ferry.

DELAWARE RIVER AND BAY AUTHORITY
Pledged-Revenue Coverage
Last Ten Fiscal Years

	Coverage	1.60	1.49	1.51	1.57	1.53	2.03	1.87	1.86	1.74	1.88
es	Interest	15,024,966	15,132,918	15,451,686	16,015,397	16,217,959	13,227,598	13,862,667	11,260,069	8,121,465	8,375,331
Debt Service	Principal	7,340,000	7,095,000	000'009'9	6,345,000	7,515,000	7,175,000	6,880,000	6,595,000	6,340,000	6,085,000
Net Available	Revenues	\$ 35,755,934 \$	33,127,942	33,352,395	35,064,865	36,360,986	41,406,053	38,756,087	33,296,975	25,201,248	27,175,044
Less: Budgetary	Expenses	\$ 63,755,295	64,196,500	60,308,667	57,379,218	54,353,579	53,219,674	50,779,562	48,162,903	45,985,860	43,435,339
Gross	Revenues	\$ 99,511,229	97,324,442	93,661,062	92,444,083	90,714,565	94,625,727	89,535,649	81,459,878	71,187,108	70,610,383
Fiscal	Year	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998

**DELAWARE RIVER AND BAY AUTHORITY** 

Other Operating Revenues by Source Last Ten Fiscal Years

<sup>(1)</sup> Cape May Airport aquired 6/99
(2) Millville Airport aquired 10/99
(3) Civil Air Trerminal aquired 8/99
(4) Delaware Air Park aquired 7/00

DELAWARE RIVER AND BAY AUTHORITY
Operating Statistics
Last Ten Fiscal Years

	1998	15,797,885 13,728,525 2,069,360 43,282 \$2,96 N/A N/A N/A 1,711,612 413,435 1,298,177 3,345 1,119 \$7.80 6,520 6,520	32,146
	1999	16,039,625 13,857,973 2,181,652 43,944 43,944 83.01 N/A N/A N/A N/A N/A N/A N/A N/A N/A N/A	25,934
	2000	16,192,584 13,985,101 2,207,483 4,363 4,365 N/A N/A N/A 1,232,639 3,136 1,091 \$7.96 6,492 1,81	29,442
	2001	16,416,847 14,215,641 2,201,206 44,978 \$3.95 2,684,340 (1) 30.40% 1,645,031 408,084 1,236,947 3,328 1,108 \$7.75 6,374	30,794
Fiscal Year	2002	17,144,627 14,862,168 2,282,459 46,972 \$4.04 7,026,729 41.03% 1,565,640 396,365 1,169,275 2,987 1,079 \$9.71 6,340	30,589
Fisca	2003	17,215,450 14,920,209 2,295,241 47,166 \$4.07 7,606,259 44.22% 1,412,500 3,634 987 \$7.77 \$7.77 \$7.77 \$7.77	23,847
	2004	17,641,038 15,249,402 2,391,636 48,332 \$4.08 8,489,812 48.16% 1,380,433 360,031 1,020,402 2,612 980 \$9.88 6,205	25,126
	2005	17,593,410 15,159,360 2,434,050 48,201 \$4.11 9,161,304 52.11% 1,388,003 359,450 1,028,553 2,634 978 \$9.09 5,828 16	21,211
	<u>2006</u>	17,707,494 15,255,637 2,451,857 48,514 \$4.12 9,724,593 5,496% 1,352,376 351,188 1,001,188 2,570 955 \$10.13	15,723
	2007	17,643,881 15,151,708 2,492,173 48,339 \$4.16 10,100,635 57.25% 341,440 982,414 2,525 929 \$10.20 5,516	22,519
		Delaware Memorial Bridge Total Traffic Non-Commercial Traffic Commercial Traffic Average Daily Traffic Average Toll per Customer E-Z Pass Traffic % of E-Z Pass Traffic % of E-Z Pass Traffic Vehicle Traffic Vehicle Traffic Vehicle Traffic Average Daily Traffic-Vehicles Average Baily Traffic-Vehicles Average Daily Traffic-Vehicles Average Daily Trips Three Forts Ferry	Total Passenger Traffic

(1) Collection of Electronic Tolls (E-Zpass) began July 18, 2001

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DELAWARE RIVER AND BAY AUTHORITY

Operating Statistics Last Ten Fiscal Years

	9 1998		13,950 N/A					A/N					5,591 6,569		
	0 1999		11,400 13,					189,248 N/A					3,543 5,		
	2000		10,050 11,					175,088 189,					8,357 3,		
/ear	2 2001		10,200 10					163,071 175					1,128 8,		
Fiscal Year	3 2002		9,500 10					146,767 163					2,480		
	2003		10,200				v	138,943 146					5,615		
	2005 2004		17,500 10					138,417 138					4,968		
	<u>2006</u> <u>20</u>		15,000 1				603,849 62	•	\$4.48				8,640		
	2007	8 72,907		35,000		20,000	594,621 60	129,779 12	\$5.07	\$9.53		740	8,521	3,553	296
		Airports Number of Landings New Castle Airport	Cape May Airport	Millville Airport	Civil Air Terminal	Delaware Air Park	Concessions (5) Number of Customers Food/Beverage	Number of Customers Novelty	Average Purchase Food/Beverage	Average Purchase Novelty	Police	Arrests	Traffic Violations	Traffic Reprimands	Accident Investigations

Cape May Airport aquired 6/99
 Millville Airport aquired 10/99
 Civil Air Trerminal aquired 8/99
 Delaware Air Park aquired 7/00
 Information not available prior to FY2000.

Schedule 34

DELAWARE RIVER AND BAY AUTHORITY
Operating & Capital Expenditures
Last Ten Fiscal Years

32200

Operating expenses for fiscal year 2007, 2006, 2005, 2004 and 2003 are based on GAAP - Generally Accepted Accounting Principles. Operating expenses for fiscal year 2002 to fiscal year 1997 are based upon provisions of the Trust Agreement date 10/1/93. Capital expenditures for the Concession operations are included within the Cape May - Lewes Ferry.

<sup>£ 60 60</sup> 

Schedule 35

DELAWARE RIVER AND BAY AUTHORITY
Full-time Authority Employees
Last Ten Fiscal Years

32200

					Full-time En	Full-time Employees as of Dec 31	f Dec 31			
	<u>2006</u>	<u>2006</u>	2005	2004	2003 (2)	<u>2002</u>	2001	2000	1999	1998
Administration	62	71	65	29	65	99	89	65	71	63
Delaware Memorial Bridge	107	111	122	107	126	160	165	155	141	140
Cape May - Lewes Ferry	130	145	142	140	128	156	166	158	157	149
Police	62	61	64	62	99	74	72	62	62	71
Airports	29	38	28	36	34	34	37	33	34	27
Concessions	20	20	25	20	18	25	25	19	16	6
Three Forts Crossing (1)	0	0	0	0	0	0	0	0	0	0
Total	410	446	446	432	437	515	533	509	498	469

<sup>(1)</sup> Operate Three Forts Crossing with seasonal, temporary employees.
(2) Early Retirement option offered effective September 2003; A total of 68 employees took advantage of the option.

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SINGLE AUDIT SECTION

# REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

The Chairman and Members of The Delaware River and Bay Authority New Castle, Delaware

### Compliance

We have audited the compliance of the Delaware River and Bay Authority with the types of compliance requirements described in the <u>U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement</u> that are applicable to its major federal program for the fiscal year ended December 31, 2007. The Authority's major federal program is identified in the <u>Summary of Auditor's Results</u> section of the accompanying <u>Schedule of Findings and Questioned Costs</u>. Compliance with the requirements of laws, regulations, contracts and grants applicable to its major federal program is the responsibility of the Delaware River and Bay Authority's management. Our responsibility is to express an opinion on the Authority's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Delaware River and Bay Authority's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Authority's compliance with those requirements.

In our opinion, the Delaware River and Bay Authority complied, in all material respects, with the requirements referred to above that are applicable to its major federal program for the year ended December 31, 2007.

### Internal Control Over Compliance

The management of the Delaware River and Bay Authority is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the Authority's internal control over compliance with the requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, on internal control over compliance in accordance with OMB Circular A-133.

A control deficiency in an entity's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Authority's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the Authority's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the Authority's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the management of the Delaware River and Bay Authority, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified.

Respectfully submitted,

BOWMAN & COMPANY LLP Certified Public Accountants

& Consultants

Voorhees, New Jersey April 29, 2008

# **DELAWARE RIVER AND BAY AUTHORITY** Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2007

Federal Grantor/ Grantor/Program Title	Federal CFDA <u>Number</u>	Grant or State Project <u>Number</u>	Program or Award <u>Amount</u>	Match	Grant Period	Dec. 31, 2006 Deferred Revenue (Accounts Receivable)	Local Match <u>Provided</u>	(Memo) Cash Received	Adjustments	Budgetary Expenditures	Dec. 31, 2007 Deferred Revenue (Accounts Receivable)
S. Department of Transportation Passed -Through New Jersey Department of Transportation:											
Federal Aviation Administration-Airport Improvement Program	am 20.106	DAHA-07-02-2-2101	459,026	N/A	Open	\$ (16,963)				07	\$ (16,963)
Federal Aviation Administration-Airport Improvement Program	am 20.106	NJASP 01-16	360,000	40,000	Open	(648)					(648)
Federal Aviation Administration-Airport Improvement Program	am 20.106	NJASP 02-09	150,000	16,667	Open	(1,229)					(1,229) <b>Ao</b>
U.S. Department of Transportation Federal Aviation Administration											Are Vi
Airport Improvement Program	20.106	FA-3-10-0006-017-2002	2,865,400	318,378	Open	(1)			- \$		ewir
Airport Improvement Program	20.106	FA-3-10-0001-004-2003	310,285	34,476	Open	₩	3,618.30 \$	32,566.00	(1) \$	36, 183.03	ng ar
Airport Improvement Program	20.106	FA-3-10-0001-005-2004	1,400,000	73,684	Open		9,874	187,605		197,479	n Arc
Airport Improvement Program	20.106	FA-3-10-0006-019-2003	4,000,000	444,444	Open	(9;056)	17,613	167,574	-	176,132	hive
Airport Improvement Program	20.106	FA-3-10-0006-020-2004	309,524	16,291	Open	(6,829)	4,496	92,251		89,918	d Re
Airport Improvement Program	20.106	FA-3-10-0006-021-2004	2,340,312	123,174	Open	(5)	87,016	1,053,710		1,740,324	port (266,588)
Airport Improvement Program	20.106	3-34-0022-15-04	2,519,581	132,610	Open		(6,008)	(114,146)		(120,154)	fron
Airport Improvement Program	20.106	3-34-0022-16-04	000,009	31,579	Open	(150,000)		150,000			n the
Airport Improvement Program	20.106	3-34-0022-16-04	680,000	35,789	Open	(520,746)	6,074	636,152		121,480	Nev
Airport Improvement Program	20.106	3-34-0045-16-04	2,162,470	113,814	Open		4,441	82,559		88,829	v Jer (1,829)
Airport Improvement Program	20.106	3-34-0045-15-04	446,215	23,485	Open	(1)	096	18,053	(1)	19,002	sey
Airport Improvement Program	20.106	3-34-0022-18-05	137,000	7,211	Open	(969)		694	_		Stat
Airport Improvement Program	20.106	3-34-0045-19-05	115,999	6,105	Open	(944)		943	_		e Lib
Airport Improvement Program	20.106	3-34-0045-21-06	304,442	16,023	Open	(99,337)	10,795	99,337		215,900	(205, 105)
Airport Improvement Program	20.106	3-34-022-19-06	150,000	7,895	Open		5,614	4,773		112,284	(101,897)
Airport Improvement Program	20.106	3-34-0022-26-07	1,240,000	32,632	Open		31,511			630,221	(598,710)
Airport Improvement Program	20.106	3-34-0022-20-06	1,462,864	76,993	Open		76,993	883,568		1,539,857	(579,296)
Airport Improvement Program	20.106	3-10-0006-026-2007	2,785,000	146,579	Open		32,068	609,291		641,359	

(Continued)

# **DELAWARE RIVER AND BAY AUTHORITY** Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2007

			Yo	ou A	re Vi	ewing
Dec. 31, 2007 Deferred Revenue (Accounts Receivable)		(263,756)				_ II
Budgetary Expenditures	26,380	292,595	824	4,224,375		4 \$ 10,032,988 \$ (2,369,031)
B Adiustments Ex	\$				-	4
(Memo) Cash Received Adiu	37,773 \$	14,209	783	4,013,156	237	512,265 \$ 7,971,088 \$
Re O (M	69			4		-
Local Match <u>Provided</u>	1,319	14,630	41	211,219		512,265
Dec. 31, 2006 Deferred Revenue (Accounts Receivable)	\$ (12,713) \$				(238)	\$ (819,400) \$
Grant Period	Open	Open	Open	Open	Open	11
Match	10,526	29,773	18,769	211,219	14,724	
Program or Award Amount	\$ 200,000 \$	565,696	356,605	4,013,156	279,749	
Grant or State Project <u>Number</u>	3-34-0045-22-05	3-10-0006-024-2006	3-10-0006-025-2006	3-10-0001-007-2006	3-34-0022-23-05	
Federal CFDA Number	20.106	20.106	20.106	20.106	20.106	
Federal Grantor/ Grantor/Program Title U.S. Department of Transportation Federal Aviation Administration (Cont'd)	Airport Improvement Program	Total Federal Financial Assistance				

The accompanying Notes to Financial Statements and Notes to Schedules of Expenditures of Federal Awards are an integral part of this statement.

Notes to Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2007

### Note 1: **GENERAL**

The accompanying schedule of expenditures of federal awards presents the activity of all federal award programs of the Delaware River and Bay Authority. The Authority is defined in Note 1 to the Authority's Notes to Financial Statements. All federal awards received directly from federal agencies, as well as federal awards passed through other government agencies, are included on the schedule of expenditures of federal awards.

### Note 2: BASIS OF ACCOUNTING

The accompanying schedule of expenditures of federal awards is presented using the accrual basis of accounting. This basis of accounting is described in Note 1 to the Authority's financial statements.

### Note 3: RELATIONSHIP TO FINANCIAL STATEMENTS

Amounts reported in the accompanying schedule agree with amounts reported in the Authority's financial statements.

### Note 4: RELATIONSHIP TO FEDERAL FINANCIAL REPORTS

Amounts reported in the accompanying schedule agree with the amounts reported in the related federal financial reports.

### Note 5: LOCAL MATCH PROVIDED

Amounts reported in the column entitled "Local Match Provided" represent the local match provided by the Delaware River and Bay Authority as required by the respective grant agreements.

### Note 6: MAJOR PROGRAMS

Major programs are identified in the  $\underline{\text{Summary of Auditor's Results}}$  section of the  $\underline{\text{Schedule of Findings}}$  and  $\underline{\text{Questioned Costs}}$ 

Schedule of Findings and Questioned Costs For the Year Ended December 31, 2007

# Section 1- Summary of Auditor's Results

<u>Financial Statements</u>	
Type of auditor's report issued	Unqualified
Internal control over financial reporting:	
Material weaknesses identified?	yesXno
Were reportable conditions identified that were not considered to be a material weakness?	X_ yes none reported
Noncompliance material to financial statements noted?	yesXno
Federal Awards	
Internal control over compliance:	
Material weaknesses identified?	yesXno
Were reportable conditions identified that were not considered to be material weaknesses?	yes _ X_ none reported
Type of auditor's report on compliance for major program	s <u>Unqualified</u>
Any audit findings disclosed that are required to be report accordance with OMB Circular A-133 (section .510(a))	
Identification of major programs:	
CFDA Numbers	Name of Federal Program
20.106	Federal Aviation Administration - Airport Improvement
Dollar threshold used to determine Type A programs	\$300,990
Auditee qualified as low-risk auditee?	yes_X_non/a

Schedule of Findings and Questioned Costs For the Year Ended December 31, 2007

### Section 2- Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with <u>Government Auditing Standards</u>

### Finding No. 2007-1

### **Condition:**

The Authority does not adequately review grants and agreements with other governmental entities and has not established financial controls to ensure that management, in the normal course of performing their assigned functions, can prevent or detect misstatements on a timely basis.

### Criteria:

Management is responsible for establishing and maintaining internal controls in the financial reporting system and for the fair presentation of the financial position, results of operations, cash flows, and disclosures in the financial statements in conformity with the U.S. Generally Accepted Accounting Principles.

### Effect:

A lack of internal controls in the areas described above could result in the following: misstated financial statements, and inaccurate disclosures that could go undetected by management and in the normal course of performing their assigned duties.

### Cause:

The processes in place do not ensure that grants and joint projects entered into with other government agencies are properly understood or accurately recorded.

### Recommendation:

We recommend that an employee with a financial background reviews all grants and joint projects to determine the proper treatment of the transaction and advise on the financial implication of the agreements.

### View of Responsible Official:

Management concurs that a finance officer should be engaged in the Authority's economic development program to review the financial terms of all grants and agreements.

Schedule of Findings and Questioned Costs For the Year Ended December 31, 2007

# Section 3- Schedule of Federal Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal programs, as required by OMB Circular A-133.

None

Summary Schedule of Prior Year Audit Findings And Questioned Costs as Prepared by Management

This section identifies the status of prior year findings related to the financial statements that are required to be reported in accordance with <u>Government Auditing Standards</u> and OMB Circular A-133.

None

# **APPRECIATION**

I express my appreciation for the courtesies extended and assistance rendered to me during the course of this audit.

Respectfully submitted,

Stephen E. Ryan
Certified Public Accountant
Registered Municipal Accountant