

**Integrity Monitor Report
Category 3**

Integrity Monitor Firm Name: K2 Integrity
Quarter Ending: September 30, 2025
Expected Engagement End Date: December 31, 2026

A. General Info

1. Recovery Program Participant:

New Jersey Economic Development Authority ("NJEDA").

2. Federal Funding Source (e.g. CARES, HUD, FEMA, ARPA):

American Rescue Plan Act Funds, including SSBCI.

3. State Funding Source (if applicable):

N/A.

4. Deadline for Use of State or Federal Funding by Recovery Program Participant:

December 31, 2026.

5. Accountability Officer:

Elizabeth George-Cheniara, Director Legal Compliance.

6. Program(s) under Review/Subject to Engagement:

New Jersey Maternal and Infant Health Project.

7. Brief Description, Purpose, and Rationale of Integrity Monitor Project/Program:

NJMIHIA is the first and only state authority in the nation focused on improving outcomes and addressing disparities in maternal and infant health. Governed by a 15-member board consisting of both ex-officios and community members, NJMIHIA charge to lead the state in making NJ the safest and most equitable place to birth and raise a baby. Under its enabling statute NJMIHIA oversees NJ Maternal Care Quality Collaborative (NJMCQC). The NJMCQC is a group of 39 subject matter experts that

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focus on employing data into actionable strategies. This group makes recommendations to the NJMIHIA board for consideration.

The Maternal and Infant Health Innovation Center (“MIHIC”) will serve as the epicenter for advancing equitable maternal and infant health care across Trenton and the nation. As a beacon of hope and innovation, it will lead efforts to deliver excellence in perinatal and family care, cultivate a diverse and skilled workforce, conduct cutting-edge policy research, provide integrated wraparound supports, and operate a robust data collaborative to better serve families across the state.

8. Amount Allocated to Program(s) under Review:

\$86,737,000.00.

9. Amount Expended by Recovery Program Participant to Date on Program(s) under Review:

\$8,698,702.59 as of September 15, 2025.

10. Amount Provided to Other State or Local Entities:

N/A.

11. Completion Status of Program (e.g. planning phase, application review, post-payment):

The program has moved into the implementation phase with approvals and some disbursements; however, a significant portion of the funding is still pending distribution, and oversight activities are actively being planned and executed.

On July 22, 2025, First Lady Tammy Murphy, Governor Phil Murphy, representatives from the New Jersey Economic Development Authority (NJEDA) and the New Jersey Maternal and Infant Health Authority (NJMIHIA); state and local government officials; and health care, community, and faith leaders broke ground on the first-of-its-kind Maternal and Infant Health Innovation Center (MIHIC) in Trenton.

Located in the heart of Trenton at the southwest corner of Pennington Avenue and Warren Street, the MIHIC is the cornerstone of First Lady

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Murphy's Nurture NJ initiative. NJEDA, working closely with First Lady Murphy and NJMIHIA, is developing the MIHIC, which will be operated day-to-day by NJMIHIA.

All projects must be fully completed by December 31, 2026.

12. Completion Status of Integrity Monitor Engagement:

On-going.

B. Monitoring Activities

13. If FEMA funded, brief description of the status of the project worksheet and its support:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

14. Description of the services provided to the Recovery Program Participant during the quarter (i.e. activities conducted, such as meetings, document review, staff training, etc.):

a) IM Response

The Monitor participated in the Kick-Off meeting with the NJEDA and NJ MIHIA team on July 24, 2025. During the session, NJEDA and NJ MIHIA provided a comprehensive overview of the program, including participation guidelines, applicant qualifications, and current program status.

Following the meeting, the Monitor reviewed the CRM system to identify documentation submitted to date. A document request list was subsequently drafted to gather materials relevant to the Program.

b) Recovery Program Participant Comments

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N/A.

15. Description to confirm appropriate data/information has been provided by the Recovery Program Participant and description of activities taken to review the project/program:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A.

16. Description of quarterly auditing activities conducted to ensure procurement compliance with terms and conditions of contracts and agreements:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A

17. If payment documentation in connection with the contract/program has been reviewed, provide description.

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

18. Description of quarterly activity to prevent and detect waste, fraud, and/or abuse:

a) IM Response

See response to Question 14.

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b) Recovery Program Participant Comments

N/A.

19. Details of any integrity issues/findings, including findings of waste, fraud, and/or abuse:

a) IM Response

None.

b) Recovery Program Participant Comments

N/A.

20. Details of any other items of note that have occurred in the past quarter:

a) IM Response

None.

b) Recovery Program Participant Comments

N/A.

21. Details of any actions taken to remediate waste, fraud, and/or abuse noted in past quarters:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

C. Miscellaneous

22. List of hours (by employee) and expenses incurred to perform quarterly integrity monitoring review:

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a) IM Response

Bradley Sussman	0.50 hours, no expenses
Tejah Duckworth	0.75 hours, no expenses
Michael Bernstein	1.50 hours, no expenses
Bruce Archer	0.50 hours, no expenses
Lucy Gonzales	0.00 hours, no expenses
Michael Quevedo	0.50 hours, no expenses
Naomi Pena	6.00 hours, no expenses

b) Recovery Program Participant Comments

N/A.

23. Add any item, issue, or comment not covered in previous sections but deemed pertinent to monitoring program:

a) IM Response

None.

b) Recovery Program Participant Comments

None.

Name of Integrity Monitor: K2 Integrity
Name of Report Preparer: Tejah Duckworth



Signature:

Date: 09/30/2025