

**THE PORT AUTHORITY OF NEW YORK AND NEW JERSEY**

**MINUTES**

**Thursday, September 25, 2025**

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**MINUTES of the Meeting of The Port Authority of New York and New Jersey held Thursday, September 25, 2025, at 2 Montgomery Street, Jersey City, Hudson County, State of New Jersey and via videoconference.**

**PRESENT:**

**NEW JERSEY**

Hon. Kevin J. O’Toole, Chairman  
 Hon. J. Christian Bollwage  
 Hon. George Helmy  
 Hon. Joseph Kelley  
 Hon. Kevin P. McCabe  
 Hon. Michelle E. Richardson\*

**NEW YORK**

Hon. Jeffrey H. Lynford, Vice Chairman  
 Hon. Marie Therese Dominguez  
 Hon. Leecia R. Eve\*  
 Hon. Elizabeth R. Fine  
 Hon. Winston C. Fisher  
 Hon. Gary LaBarbera\*

Richard Cotton, Executive Director  
 Amy H. Fisher, General Counsel  
 James E. McCoy, Secretary

Richard Abbato, Principal Board Management Support Specialist, Office of the Secretary  
 Samantha Adolphe, Principal Board Management Support Specialist, Office of the Secretary  
 James K. Allen Jr., Chief Communications Officer  
 M. Rizwan Baig, Chief Engineer  
 Christopher J. Beacham, Chief of Staff, Office of the Chief Financial Officer  
 Ana M. Carvajalino, Director, Financial Planning  
 Edward T. Cetnar, Director, Public Safety/Superintendent of Police  
 Anthony Cordy, Leadership Fellow, Human Resources\*  
 Clarelle D. DeGraffe, Director, Rail Transit  
 Gregory W. Ehrie, Chief Security Officer  
 Benjamin E. Feldman, Deputy Chief Communications Officer  
 Kristen L. Figaro, Director, Government and Community Affairs, New Jersey  
 Robert E. Galvin, Chief Technology Officer  
 Shannon E. Gates, Principal Board Management Support Specialist, Office of the Secretary  
 Jessica S. Gummerman, Deputy Secretary  
 James D. Heitmann, Chief Operating Officer  
 Annesa Lau, Deputy Chief Technology Officer  
 Christopher Lee, Director, Government and Community Affairs, New York  
 Stephen Marinko, Assistant General Counsel  
 Elizabeth M. McCarthy, Chief Financial Officer  
 Zachary McCue, Chief, Intergovernmental Affairs  
 Sarah McKeon, Director, Aviation  
 Matthew F. Murray, Senior Advisor to the Chairman  
 Peter Penaflore, General Manager, Board Unit, Office of the Secretary  
 Thomas Pietrykoski, Director, Corporate Communications

\* Remote participants via videoconference.

Steven P. Plate, Chief, Major Capital Projects  
 Alan L. Reiss, Director, World Trade Center Construction\*  
 Bethann Rooney, Director, Port  
 Peter D. Simon, Chief of Staff to the Chairman  
 Dennis Stabile, Deputy Director, Tunnels Bridges and Terminals  
 Ibrahim Thiam, Assistant Manager, Board Unit, Office of the Secretary\*  
 Debra M. Torres, Chief Ethics and Compliance Officer  
 Derek H. Utter, Chief Development Officer  
 Lillian D. Valenti, Chief Procurement Officer  
 Michael S. Wojnar, Special Counselor to the Executive Director  
 Jolene M. Yeats, Director, World Trade Center

Guests:

Genelle McMillan, Supporting Office Assistant, Security Operations  
 Lynne Calamia, Executive Director, Roebling Museum  
 Nicole Melendez, Board Member, Roebling Museum  
 Martha Moore, Board Member, Roebling Museum  
 Portia Henry, Assistant Secretary for Transportation, Office of Governor of New York\*  
 Jessica S. O'Connor, Associate Counsel, Authorities Unit, Office of the Governor of New Jersey

Public Commenters:

Murray Bodin  
 Katie Brennan  
 Altatrice Frazier  
 Yraida Lipski  
 Hon. James E. McGreevey, Former NJ Governor  
 Jack McKee  
 Daniel Sicard

Topic:

Safety  
 PATH Train Service  
 Zero Emissions at the Sea Port  
 PATH Train Service  
 PATH Train Service  
 PATH Train Service  
 PA Accountability to the Public

\* Remote participants via videoconference.

The public meeting was called to order by Chairman O’Toole at 12:41 p.m. and ended at 1:52 p.m. The Board also met in executive session prior to the public session.

### **Report on Prior Meeting’s Minutes**

Copies of the Minutes of the meeting of July 24, 2025 were delivered in electronic form to the Governors of New York and New Jersey on July 25, 2025. The time for action by the Governors of New York and New Jersey expired at midnight on August 8, 2025.

### **Moments of Silence and Remembrance**

The Chairman called for a moment of silence in observance of the recent passing of Henry R. Tomasofsky, an 11-year employee of the Aviation Department, and Robert E. Boyle who served as Executive Director of the Port Authority from March 1997 to April 2001.

In observance of the 24th anniversary of the September 11, 2001 terrorist attacks on The World Trade Center, the Chairman requested a moment of silence in memory of the 84 Port Authority employees lost on that day, and the first responders and recovery workers who were lost due to illnesses relating to their work at the World Trade Center site, and those who continue to suffer from 9/11-related illnesses, as well as for those who perished as a result of the bombing of The World Trade Center on February 26, 1993.

**AUTHORIZATION TO PARTICIPATE IN TRANSCOM, INC. FOR 2026-2027**

Transportation Operations Coordinating Committee, Inc. (TRANSCOM) is a consortium of 16 transportation agencies in the tri-state region that share traffic and usage data for better traffic and transit management. TRANSCOM assists its members in this effort by deploying traffic monitoring devices, verifying the data output and compiling the data collected with other sources of traffic and transit information to give a more complete understanding of traffic and transit flows in the region. A parallel resolution is being submitted to the Board of Directors of Port Authority Trans-Hudson Corporation (PATH) at its meeting today, recommending that PATH also continue its participation as a member in TRANSCOM.

The Port Authority was an original member of TRANSCOM when it was organized in 1986 and benefits from the real-time transit information provided through TRANSCOM's "Open Reach" system for calculating travel times, incident information, construction updates, and special event details, giving customers essential information to help them plan and complete their travel on Port Authority facilities. Membership in TRANSCOM also facilitates coordination and cooperation with the Metropolitan Transportation Authority, New York State Department of Transportation, New Jersey Department of Transportation and New Jersey Transit, among others. TRANSCOM traffic monitoring devices are mounted at critical traffic locations on Tunnels, Bridges and Terminals (TB&T), Aviation and Port facilities.

It was recommended that the Board authorize the Port Authority to continue as a member of TRANSCOM from January 1, 2026 through December 31, 2027. TRANSCOM members are each responsible for a pro rata portion of consortium operating costs, with higher allocations for essential transportation agencies like the Port Authority, and members also pay for direct services provided by TRANSCOM to them. The two-year cost for membership and direct charges for 2026-2027 (composed of the sum of (a) a membership fee estimated at \$1,402,267 plus (b) a usage charge estimated at \$116,850 for use of the Open Reach system and a maintenance and operation charge estimated at \$610,000 for the continued operation and maintenance of traffic monitors from Port Authority sites) will in no event exceed \$2,130,000. Finally, it was recommended that the Board authorize continued participation by a TB&T representative as a TRANSCOM board member.

As TRANSCOM is currently undertaking planning for its next capital asset deployment to replace existing systems at the end of their useful lives, the terms for membership and cost allocation following the expiration of the arrangement presented herein are expected to change and will be presented to this Board for consideration prior to expiration of the term authorized hereby.

Pursuant to the foregoing report, the Board adopted the following resolution, with Commissioners Bollwage, Eve, Fine, Fisher, Helmy, Kelley, LaBarbera, Lynford, McCabe, O'Toole and Richardson in favor, Commissioner Dominguez recused. General Counsel confirmed that sufficient affirmative votes were cast for the action to be taken, a quorum of the Board being present:

**RESOLVED**, that the Port Authority’s continued membership in the Transportation Operations Coordinating Committee, Inc. (TRANSCOM), for the period from January 1, 2026 through December 31, 2027, be and it hereby is authorized, at a two-year cost not to exceed \$2,130,000, based on an estimation of (i) the TRANSCOM operating budget allocated to the Port Authority and (ii) certain direct charges for use of the Open Reach system providing traffic information and for maintenance of traffic monitors at Port Authority sites; and it is further

**RESOLVED**, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to enter into an agreement or other document memorializing the arrangement described herein, with such immaterial changes as he may, in his discretion, approve; and it is further

**RESOLVED**, that the Director, Tunnels, Bridges and Terminals or her designee be, and she hereby is, authorized, for and on behalf of the Port Authority, to serve on the Board of Trustees of TRANSCOM; and it is further

**RESOLVED**, that the form of all contracts, agreements and other documents in connection with the foregoing shall be subject to the approval of General Counsel or her authorized representative, and the terms of such contracts, agreements and other documents shall be subject to review by General Counsel or her authorized representative.

**JOHN F. KENNEDY INTERNATIONAL AIRPORT – REHABILITATION OF TAXIWAYS Y AND E – PROJECT AUTHORIZATION**

It was recommended that the Board authorize a project to advance final design and construction for the rehabilitation of Taxiways Y and E at John F. Kennedy International Airport (JFK), at an estimated total project cost of \$52.7 million (inclusive of \$3 million for planning and design costs authorized by the Board at its July 2024 meeting).

Taxiway Y is a primary staging area for times when JFK Terminals 4 or 5 gate use is at capacity. Taxiway E is a primary feeder for large aircraft for departures from Runway 4R. Taxiways Y and E were last rehabilitated in 2008 and 2010, respectively, and require rehabilitation to maintain a state of good repair. Interim pavement rehabilitation of portions of these taxiways was performed in 2017 to maintain safe operations and availability to use.

The project would include pavement mill and overlay, replacement of light-emitting-diode lights and associated electrical infrastructure, replacement of signage and foundations, pavement striping, and drainage improvements to ensure a state of good repair and to comply with the latest Federal Aviation Administration standards. This project would be coordinated with JFK Redevelopment efforts throughout its lifecycle. This work would be closely coordinated with all airport stakeholders, local communities, and government agencies to address and minimize adverse impacts resulting from construction.

Pursuant to the foregoing report, the Board adopted the following resolution, with Commissioners Bollwage, Dominguez, Eve, Fine, Fisher, Helmy, Kelley, LaBarbera, Lynford, McCabe, O'Toole and Richardson in favor. General Counsel confirmed that sufficient affirmative votes were cast for the action to be taken, a quorum of the Board being present:

**RESOLVED**, that a project for the rehabilitation of Taxiways Y and E at John F. Kennedy International Airport, at an estimated total project cost of \$52.7 million (inclusive of \$3 million for planning and design costs authorized by the Board at its July 2024 meeting), be and it hereby is authorized; and it is further

**RESOLVED**, that the Executive Director be and he hereby is authorized, for and on behalf of the Port Authority, to take action with respect to construction contracts, contracts for professional, technical, and advisory services, and such other contracts and agreements as may be necessary to effectuate the foregoing project, pursuant to authority granted in the By-Laws or other resolution adopted by the Board; and it is further

**RESOLVED**, that the form of all contracts, agreements and other documents in connection with the foregoing project shall be subject to the approval of General Counsel or her authorized representative; and the terms of such contracts, agreements and other documents shall be subject to review by General Counsel or her authorized representative.

Whereupon, the meeting was adjourned.

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Secretary