

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF JUNE 29, 2026

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE ALADAR KOMJATHY

Chairman

HONORABLE MICHAEL B. LAVERY

Treasurer

HONORABLE WALTER ORCUTT

HONORABLE LORI CIESLA

HONORABLE JOHN DI VERONICA

PENNSYLVANIA

HONORABLE PAMELA JANVEY

Vice Chair

HONORABLE DANIELLA YOUNG

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE

Secretary

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey*, Shahid

NEW JERSEY: Ciesla, Komjathy

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Christy, Young

NEW JERSEY: Lavery*, Orcutt

PROFESSIONAL SERVICES

PENNSYLVANIA: Christy*, Janvey

NEW JERSEY: Komjathy, Orcutt

PERSONNEL

PENNSYLVANIA: Young, Grace

NEW JERSEY: Komjathy*

AUDIT COMMITTEE

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Lavery

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla, Orcutt

Chairman and Vice Chair are Ex-Officio of All Committees

*Chairperson of Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP

Lavery	(1)	Projects, Property and Equipment (Chairperson)
	(2)	Audit Committee
Di Veronica		
Orcutt	(1)	Projects, Property and Equipment
	(2)	Professional Services
	(3)	Administrative Committee
Ciesla	(1)	Finance, Insurance Management Operations
	(2)	Administrative Committee
Komjathy	(1)	Ex-Officio of all Committees
	(2)	Finance, Insurance Management Operations
	(3)	Professional Services
	(4)	Personnel (Chairperson)
Janvey	(1)	Ex-Officio of all Committees
	(2)	Finance, Insurance Management and Operations (Chairperson)
	(3)	Audit Committee
	(4)	Professional Services
Grace	(1)	Administrative Committee
	(2)	Personnel Committee
Christy	(1)	Projects, Property and Equipment
	(2)	Professional Services (Chairperson)
Young	(1)	Projects, Property and Equipment
	(2)	Personnel
Shahid	(1)	Finance, Insurance Management Operations
	(2)	Audit Committee (Chairperson)
	(3)	Administrative Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

PICKERING, CORTS & SUMMERSON, INC.
Newtown, Pennsylvania

GENERAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT,
CAPPELLI & TIPTON
Easton, Pennsylvania

LABOR COUNSEL

STRADLEY, RONON
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

SB & Company
Owings Mills, MD

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

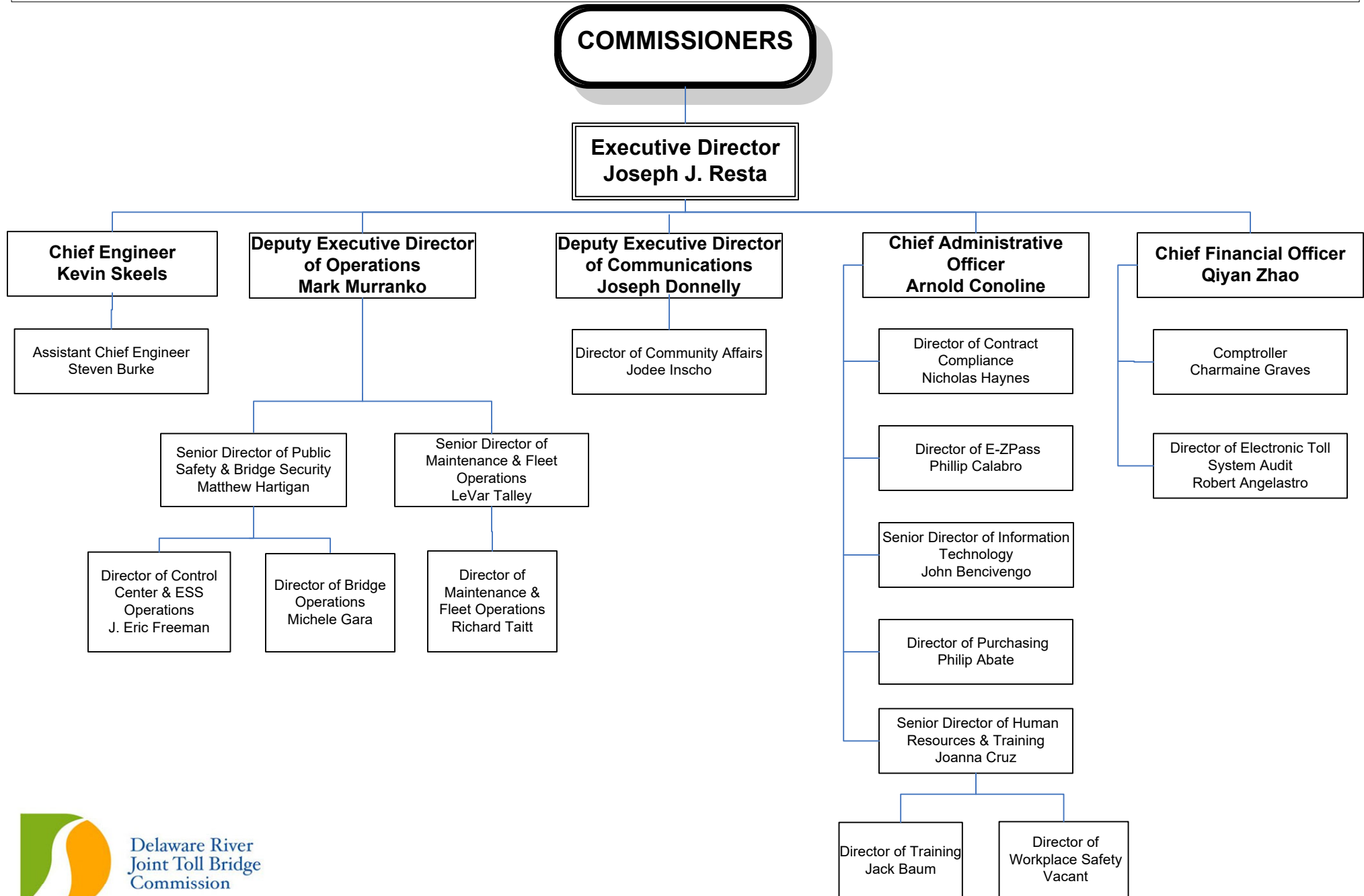
BELLEVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

INDEX TO MINUTES

	PAGE
1. Call to Order.....	1
2. Appearances.....	1 - 2
3. Roll Call.....	2
4. Welcome Remarks of the Executive Director	2
5. Introduction of Comments from the Public.....	2 - 3
6. Executive Director's Report.....	3
7. Approval of Minutes for Commission Meeting held May 18, 2026.....	4
8. Approval of Operations Report-Month of May 2026.....	4
9. I-78 Pennsylvania Pavement Rehabilitation & Stormwater Conveyance System Improvements Design Contract No. C-790A-Award of Contract.....	5
10. Delaware Water Gap Toll Bridge Buildings And Roadway Improvements Design, Contract No. C-794A-Award of Contract.....	5 - 6
11. Capital Program Management Consultant (CPMC) Services, Contract C-825A-Award of Contract.....	6
12. Network Video Management System (NVMS) Integrator Services, Contract DB-823A- Authorization to Negotiate.....	7
13. Appointment of William Burrows to Toll- Supported Bridge Monitor II, Central Region.....	7 - 8
14. Appointment to Frederick Wright to Toll-Supported Bridge Monitor II, Central Region.....	8

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

15. Appointment of Eric McKinstry to Toll-Supported Bridge Monitor II, Central Region.....	8 - 9
16. Appointment of Robert Goble to Toll Bridge Monitor II, Northern Region.....	9
17. Appointment of Frederick Kerner to Senior Accounts Payable Specialist.....	9 - 10
18. Promotion of Maintenance Employees (2) Individuals.....	10
19. Promotion of John White to Toll Bridge Corporal, Southern Region	10 - 11
20. Promotion of Frederick Fennimore to Deputy Regional Maintenance Supervisor, Southern Region.....	11
21. Promotion of Richard Hett to Deputy Regional Maintenance Supervisor, Southern Region.....	12
22. Promotion of Shaun Profy to Regional Maintenance Supervisor, Southern Region.....	12 - 13
23. Promotion of Richard Evans to Acting Director of Workplace Safety.....	13
24. Elimination of Safety Coordinator Position, Creation of Workplace Safety Manager Position & Promotion of Austin McCleery to Workplace Safety Manager.....	13 - 14
25. Promotion of James Cavallo to Acting Training Manager.....	14
26. Elimination of Administrative Generalist Position, Creation of Administrative Generalist/ LMS Administrator Position & Promotion of Lauren Werner to Administrative Generalist/LMS Administrator.....	14 - 15

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

27. Elimination of TES Assistant Coordinator Position, Creation of LMS Entry Clerk/Training Assistant & Promotion of Linda Tipton to LMS Entry Clerk/ Training Assistant.....	15
28. Elimination of TES Assistant Coordinator Position, Creation of LMS Entry Clerk/Training Assistant & Promotion of Amanda Hyjurick to LMS Entry Clerk/ Training Assistant.....	16
29. Approve Payment of Invoices, Chiesa, Shahinian & Giantomasi, NJ Labor Counsel.....	16
30. Approve Payment of Invoices, Archer Law, PA General Counsel.....	17
31. Approve Payment of Invoices, Florio, Perrucci, Steinhardt and Cappelli, NJ General Counsel	17 - 18
32. Approve Payment of Invoices, Stradley Ronon, PA Labor Counsel	18
33. Invite Any Comments from the Public.....	18 - 20
34. Scheduling of the July 27, 2026 Meeting.....	20 - 21
35. Adjournment.....	21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, June 29, 2026, at 10:34 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director, presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. Aladar Komjathy (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. John Di Veronica (New Jersey)
Hon. John Christy (Pennsylvania)
Hon. Lori Ciesla (New Jersey)
Hon. Michael Lavery (New Jersey)
Hon. Walter Orcutt (New Jersey)
Hon. Daniella Young (Pennsylvania) (joined 10:40am)
Hon. Daniel Grace (Pennsylvania)
Hon. Ismail Shahid (Pennsylvania)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Shelley Smith, Archer Law, Pennsylvania
Katy Fina, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Brian O'Neill, Chiesa, Shahinian & Giantomasi, New Jersey
Jonathan Bloom, Stradley Ronon, Pennsylvania

GOVERNORS' REPRESENTATIVES:

Blair Gerold, NJ Governor's Office
Anthony Luker, PA Governor's Office (joined @ 10:42am)

COMMISSION STAFF MEMBERS:

Joseph Resta, Executive Director
Arnold Conoline, Chief Administrative Officer
Steve Burke, Assistant Chief Engineer
Qiyao (Tracy) Zhao, Chief Financial Officer
Joseph Donnelly, Deputy Executive Director of Communications
Charmaine Graves, Comptroller

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Charles Stracciolini, Program Manager of Technology
Mark Murranko, Deputy Executive Director of Operations
Jodee Inscho, Director of Community Affairs
Donna Tronolone, Administrative Generalist, Executive Office
Heather McConnell, Executive Administrative Generalist/Commissioner Liaison

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Associates

OTHERS:

Kathleen Budd, Washington Crossing, PA.

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present, four members present from the Commonwealth of Pennsylvania, and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and said:

Next item is, we are welcoming our in-person visitors to the meeting. With us this morning we have Kathleen Budd from Washington Crossing. We also have a number of visitors on-line as well. This is the portion of the meeting where we invite public comment on agenda items. There is another portion of the meeting where we invite comments on new business items, but this portion of the meeting is for comments on agenda items. Procedures for public comments are as follows: Speakers will be allowed one three-minute time frame to provide comment. There will be no repeat speakers and no yielding time to another speaker. So, any speakers that wish to make comments on agenda items, please state your name and town of residence for identification, and we would take your comment.

Kathleen Budd of Washington Crossing PA. addressed the meeting and said:

I'm not certain if you folks will be discussing this, but my most important reason for being here is an update on what is happening as far as the Washington Crossing Bridge and River Road.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Executive Director Resta addressed the meeting and said:

Ma'am, that will be a little bit later in the meeting. That's a new business comment. That's not on the agenda this morning. So, we will provide opportunity for you to make comments later on in the meeting.

Kathleen Budd of Washington Crossing PA. addressed the meeting and said:

Sorry for speaking.

Executive Director Resta addressed the meeting and said:

That's okay. Thank you.

EXECUTIVE DIRECTOR'S REPORT

Good morning, commissioners, last month in May, the Delaware River Joint Toll Bridge Commission conducted its Annual Meeting and Election of Officers for the ensuing year. Also in May, based on the covenants of the Commission's Bond Indenture, the Commission conducted, and Commissioners adopted an annual independent audit of its financial statements. SBC, the Commission's independent auditor, performed the audit with cooperation and assistance from Commission staff, and for that, we thank all involved for their hard work and persistence. We are pleased to report that the Auditor issued an "unmodified" or "clean" opinion on the financial statements ending 12/31/2025 and that according to government accounting standards, there were no negative findings regarding: internal control over financial reporting, noncompliance with laws, regulations, contracts, or agreements. The 2025 Audit has already been placed on the Commission's website as have prior year's audits.

This Wednesday, July 1st, the Commission closes on its \$344 million Bridge System Revenue Bonds, Series 2026. In addition to the prior approval of this Board of Commissioners, I would like to take the opportunity to thank the team that has guided the recent transaction over the past months. Co-Bond Counsel: Dilworth Paxon and Wilentz, Goldman & Spitzer, our own Archer & Greiner and Florio Perrucci, Steinhardt, Capelli, & Tipton. Underwriter's Counsel: Ahmad Zaffarese and McManimon, Scotland & Baumann. Underwriters: RBC Capital Markets, Wells Fargo Securities, Drexel Hamilton, Ramirez & Company. Financial Advisor to the Commission, Acacia Financial Group. Thank you to Moody's, S&P, and Fitch for our "A1", "A+", and "A+" ratings, respectively. And last, but certainly never least, our Chief Engineer, Kevin Skeels, and Chief Financial Officer, Tracy Zhao. Wednesday's closing certainly culminates hard work by a great team and provides the Commission with a stable financial footing from which its capital plan and a capital program are built upon.

Today's agenda includes design services, capital program management services, Network VMS Integrator Services, and personnel resolutions for which we ask for your support. Thank you, Commissioners, this concludes the Executive Director's report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

APPROVAL OF MINUTES FOR REGULAR COMMISSION MEETING MAY 18, 2026

R: 5441-06-26-ADM-01-06-26

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held May 18, 2026.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026 that the Minutes of the Regular Commission Meeting held on May 18, 2026, are hereby approved."

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT-MONTH OF MAY 2026

R: 5442-06-26-ADM-02-06-26

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Vice Chair Janvey moved and Chairman Komjathy seconded the adoption of the following Resolution:

"RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026 that the Operations Report, which reflects Commission activity for the month of May 2026, is hereby approved."

Executive Director Resta reported that there were five affirmative votes from New Jersey, and four affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

Executive Director Resta addressed the meeting and said:

Let the record show that Commissioner Young just joined the meeting.

Commissioner Young addressed the meeting and said:

Good morning. My apologies for my tardiness.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Executive Director Resta addressed the meeting and said:

Thank you, Commissioner.

I-78 PENNSYLVANIA PAVEMENT REHABILITATION AND STORMWATER CONVEYANCE SYSTEM IMPROVEMENTS DESIGN CONTRACT NO. C-790A-AWARD OF CONTRACT

R: 5443-06-26-ENG-01-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Lavery seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026 that, the Commission award Contract No. C-790A, I-78 Pennsylvania Pavement Rehabilitation and Stormwater Conveyance System Improvements Design, to Arora and Associates, P.C. of Lawrenceville, New Jersey for an amount not-to-exceed \$1,426,207.71.

“RESOLVED: Identify the General Reserve Fund as the source of funds required for payment of any invoices.

“RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

DELAWARE WATER GAP TOLL BRIDGE BUILDINGS AND ROADWAY IMPROVEMENTS DESIGN, CONTRACT NO. C-794A-AWARD OF CONTRACT

R:5444-06-26-ENG-02-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Orcutt seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that the Commission award Contract No. C-794A, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Water Gap Toll Bridge Buildings and Roadway Improvements Design, to French & Parrello Associates of Wall Township, New Jersey for an amount not-to-exceed \$2,048,386.79.

“RESOLVED: Identify the General Reserve Fund as the source of funds required for payment of any invoices.

“RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the Commission.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

**CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) SERVICES,
CONTRACT C-825A-AWARD OF CONTRACT**

R:5445-06-26-ENG-03-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Di Veronica moved and Commissioner Young seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that the Commission award Contract No. C-825A, Capital Program Management Consultant (CPMC) Services Agreement, to AECOM Technical Services, Inc. of Philadelphia, PA, for a thirty-six (36) month period for an amount not-to-exceed \$5,000,000.

“RESOLVED: Identify the General Reserve Fund as the source of funds required for payment of any invoices.

“RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

**NETWORK VIDEO MANAGEMENT SYSTEM (NVMS) INTEGRATOR SERVICES,
CONTRACT DB-823A-AUTHORIZATION TO NEGOTIATE**

R:5446-06-26-ENG-04-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that the Commission authorize the Executive Director to negotiate scope and fee with the Proposer(s) whose proposal has been determined to represent the best value considering both technical quality and price.

“RESOLVED: Identify the General Reserve Fund as the source of funds required for payment of any invoices.

“RESOLVED: The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

Executive Director Resta addressed the meeting and said:

We now move onto personnel resolutions for this month’s consideration..

**APPOINTMENT OF WILLIAM BURROWS TO TOLL-SUPPORTED BRIDGE
MONITOR II, CENTRAL REGION**

R:5447-06-26-PER-01-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that William Burrows be appointed to the position of Toll-Supported Bridge Monitor II, Central Region, in the Public Safety and Bridge Security Division. Compensation shall be set at \$48,000 per annum, which is the starting salary for the Toll-Supported

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Bridge Monitor II position in accordance with the Salary Table effective January 1, 2026. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPOINTMENT OF FREDERICK WRIGHT TO TOLL-SUPPORTED BRIDGE MONITOR II, CENTRAL REGION

R:5448-06-26-PER-02-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Lavery moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that Frederick Wright be appointed to the position of Toll-Supported Bridge Monitor II, Central Region, in the Public Safety and Bridge Security Division. Compensation shall be set at \$48,000 per annum, which is the starting salary for the Toll Supported-Bridge Monitor II position in accordance with the Salary Table effective January 1, 2026. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPOINTMENT OF ERIC MCKINSTRY TO TOLL-SUPPORTED BRIDGE MONITOR II, CENTRAL REGION

R: 5449-06-26-PER-03-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Young moved and Commissioner Orcutt seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that Eric McKinstry be appointed to the position of Toll-

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Supported Bridge Monitor II, Central Region, in the Public Safety and Bridge Security Division. Compensation shall be set at \$48,000 per annum, which is the starting salary for the Toll-Supported Bridge Monitor II position in accordance with the Salary Table effective January 1, 2026. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPOINTMENT OF ROBERT GOBLE TO TOLL BRIDGE MONITOR II, NORTHERN REGION

R: 5450-06-26-PER-04-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Di Veronica seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that Robert Goble be appointed to the position of Toll Bridge Monitor II, Northern Region, in the Public Safety and Bridge Security Division. Compensation shall be set at \$48,000 per annum, which is the starting salary for the Toll Bridge Monitor II position in accordance with the Salary Table effective January 1, 2026. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPOINTMENT OF FREDERICK KERNER TO SENIOR ACCOUNTS PAYABLE SPECIALIST

R: 5451-06-26-PER-05-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Lavery seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that the salary table be amended to set the starting salary for

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

the Senior Accounts Payable Specialist position at \$62,078 and that Frederick Kerner be appointed to the position of Senior Accounts Payable Specialist, in the Accounting Department. Compensation shall be set at \$62,078 per annum, which is the starting salary for the Senior Accounts Payable Specialist position in accordance with the Salary Table effective January 1, 2026, as amended herein. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF MAINTENANCE EMPLOYEES (2) INDIVIDUALS

R: 5452-06-26-PER-06-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Commissioner Grace seconded the adoption of the following Resolution:

“**RESOLVED:** By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that the Commission authorizes the Executive Director to affect the promotions of the following employees, at the stated salary at the start of the first pay period after the approval of this Resolution to the classification indicated: Thomas Huber CR Maintenance Worker II \$52,164; Nicholas Codis CR Maintenance Worker I \$60,385.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF JOHN WHITE TO TOLL BRIDGE CORPORAL, SOUTHERN REGION

R: 5453-06-26-PER-07-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Orcutt seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that John White be promoted to the position of Toll Bridge Corporal, Southern Region, in the Public Safety and Bridge Security Division. Compensation shall be set at \$70,403, which is the starting salary for the Toll Bridge Corporal position in accordance with the Salary Table effective January 1, 2026. The appointment to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF FREDERICK FENNIMORE TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR, SOUTHERN REGION

R: 5454-06-26-PER-08-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Chairman Komjathy addressed the meeting and said:

I will gladly make the motion. Nice man.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that Frederick Fennimore be appointed to the position of Deputy Regional Maintenance Supervisor, Southern Region, in the Maintenance & Fleet Operations Division. Compensation shall be set at \$85,014, which is the starting salary for the Deputy Regional Maintenance Supervisor position in accordance with the Salary Table effective January 1, 2026. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

PROMOTION OF RICHARD HETT TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR, SOUTHERN REGION

R: 5455-06-26-PER-09-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

Vice Chair Janvey addressed the meeting and said:

I will gladly make the motion.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Lavery seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that Richard Hett be appointed to the position of Deputy Regional Maintenance Supervisor, Southern Region, in the Maintenance & Fleet Operations Division. Compensation shall be set at \$85,014, which is the starting salary for the Deputy Regional Maintenance Supervisor position in accordance with the Salary Table effective January 1, 2026. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF SHAUN PROFY TO REGIONAL MAINTENANCE SUPERVISOR, SOUTHERN REGION

R: 5456-06-26-PER-10-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Di Veronica seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that Shaun Profy be appointed to the position of Regional Maintenance Supervisor, Southern Region, in the Maintenance & Fleet Operations Division. Compensation shall be set at \$96,322, which is the starting salary for the Regional Maintenance Supervisor position in accordance with the Salary Table effective January 1, 2026. The Promotion to be made pending satisfactory completion of the required personnel processing.”

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF RICHARD EVANS TO ACTING DIRECTOR OF WORKPLACE SAFETY

R: 5457-06-26-PER-11-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that Richard Evans be appointed to the position of Acting Director of Workplace Safety, in the Training & Employee Safety Department. Compensation shall be set at \$120,000, which is the starting salary for the Director of Workplace Safety position in accordance with the Salary Table effective January 1, 2026. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

ELIMINATION OF SAFETY COORDINATOR POSITION, CREATION OF WORKPLACE SAFETY MANAGER POSITION & PROMOTION OF AUSTIN MCCLEERY TO WORKPLACE SAFETY MANAGER

R: 5458-06-26-PER-12-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Lavery seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that in accordance with the reorganization of the Training & Employee Safety Department, that the Safety Coordinator position be eliminated and the Workplace Safety Manager position be created. Further Resolved that the salary table be amended to add the position of Workplace Safety Manager at a starting annual salary of \$94,048. Further Resolved that Austin McCleery be appointed to the position of Workplace Safety Manager, in the

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Training & Employee Safety Department. Compensation to be set at \$94,048, which is the starting salary for the Workplace Safety Manager position in accordance with the Salary Table effective January 1, 2026, as amended herein. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

PROMOTION OF JAMES CAVALLO TO ACTING TRAINING MANAGER

R: 5459-06-26-PER-13-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Di Veronica moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that in accordance with the reorganization of the Training and Employee Safety Department, that the salary table be amended to set the starting salary for the Training Manager position at \$94,048 and that James Cavallo be appointed Acting Training Manager in the Training and Employee Safety Department. Compensation shall be set at \$94,048, which is the starting salary for the Training Manager position in accordance with the Salary Table effective January 1, 2026, as amended herein. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

ELIMINATION OF ADMINISTRATIVE GENERALIST POSITION, CREATION OF ADMINISTRATIVE GENERALIST/LMS ADMINISTRATOR POSITION & PROMOTION OF LAUREN WERNER TO ADMINISTRATIVE GENERALIST/LMS ADMINISTRATOR

R: 5460-06-26-PER-14-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

At the conclusion of the review, Vice Chair Janvey moved and Chairman Komjathy seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that in accordance with the reorganization of the Training & Employee Safety Department, that the Administrative Generalist position be eliminated and the Administrative Generalist/LMS Administrator position be created. Further Resolved that the salary table be amended to add this position at a starting annual salary of \$64,085. Further Resolved that Lauren Werner be appointed to the position of Administrative Generalist/LMS Administrator, in the Training & Employee Safety Department. Compensation to be set at \$64,085 per annum, which is the starting salary for the Administrative Generalist/LMS Administrator position in accordance with the Salary Table effective January 1, 2026, as amended herein. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

ELIMINATION OF TES ASSISTANT COORDINATOR POSITION, CREATION OF LMS ENTRY CLERK/TRAINING ASSISTANT & PROMOTION OF LINDA TIPTON TO LMS ENTRY CLERK/TRAINING ASSISTANT

R: 5461-06-26-PER-15-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Lavery moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that in accordance with the reorganization of the Training & Employee Safety Department, that the TES Assistant Coordinator position be eliminated and the LMS Entry Clerk/Training Assistant position be created. Further Resolved that the salary table be amended to add this position at a starting annual salary of \$58,297. Further Resolved that Linda Tipton be appointed to the position of LMS Entry Clerk/Training Assistant position, in the Training & Employee Safety Department. Compensation to be set at \$58,297 per annum, which is the starting salary for the LMS Entry Clerk/Training Assistant position in accordance with the Salary Table effective January 1, 2026, as amended herein. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

ELIMINATION OF TES ASSISTANT COORDINATOR POSITION, CREATION OF LMS ENTRY CLERK/TRAINING ASSISTANT & PROMOTION OF AMANDA HYJURICK TO LMS ENTRY CLERK/TRAINING ASSISTANT

R: 5462-06-26-PER-16-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Commissioner Orcutt seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, that in accordance with the reorganization of the Training & Employee Safety Department, that the TES Assistant Coordinator position be eliminated and the LMS Entry Clerk/Training Assistant position be created. Further Resolved that the salary table be amended to add this position at a starting annual salary of \$58,297. Further Resolved that Amanda Hyjurick be appointed to the position of LMS Entry Clerk/Training Assistant position, in the Training & Employee Safety Department. Compensation to be set at \$58,297 per annum, which is the starting salary for the LMS Entry Clerk/Training Assistant position in accordance with the Salary Table effective January 1, 2026, as amended herein. The Promotion to be made pending satisfactory completion of the required personnel processing.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

Executive Director Resta addressed the meeting and said:

As in keeping with past practice, we have ratification of payments to Commission Counsel. We'll do a recitation of all resolutions and one voice vote, the first of which is:

APPROVAL FOR PAYMENT OF INVOICES, CHIESA, SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 5463-06-26-ACCT-01-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, authorizes payment of #674349 in the total amount due of

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

\$4,850.00 for professional services rendered by Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVE PAYMENT OF INVOICES, ARCHER LAW, PA GENERAL COUNSEL

R: 5464-06-26-ACCT-02-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026, authorizes payment of invoices #4392638, #4392639, #4392640, #4392641, #4392642, #4392643, #4392644, and #4392645 in the total amount of \$5,365.40 for Professional Services Rendered

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVE PAYMENT OF INVOICES, FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ GENERAL COUNSEL

R: 5465-06-26-ACCT-03-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026 authorizes payment of invoices #667310 and #666654 in the total amount due of \$3,350.00 for Capital and Non-Capital Professional Services by Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted.

APPROVE PAYMENT OF INVOICES, STRADLEY RONON, PA LABOR COUNSEL

R: 5466-06-26-ACCT-04-06-26

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Komjathy moved and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED: By the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th Day of June 2026 authorizes payment of invoices #26050538, #26050812, and #26050545 in the total amount of \$7,970.00 for Professional Services Rendered by Stradley Ronon, PA Labor Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented, and the Resolution was unanimously adopted

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and said:

We will now move onto the portion of the meeting where we invite new business comments from the public, the first of which will be by Kathleen Budd from Washington Crossing.

Kathleen Budd of Washington Crossing, PA. addressed the meeting and said:

This is just an update on what this committee is leaning in what direction as far as what is we

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

refer to as the skinny bridge in Washington Crossing. Living on River Road, the decisions made by this group will have quite an impact on the quality of living, as well as my neighbors on the road.

Executive Director Resta addressed the meeting and said:

The update is, we are in the midst of a NEPA process for the environmental assessment. Any prospective project that would be conducted at the bridge, that process essentially ends in probably the springtime of 2027. A little later this year, we will have some more public interaction with folks from the general public and over the summer, we are engaging with businesses in the area for their input on the project based on the public meetings that we had earlier this year. There is no leaning any which way from the Commission at this point as the process through NEPA is not yet complete.

Kathleen Budd of Washington Crossing PA addressed the meeting and said:

Thank you very much.

Executive Director Resta addressed the meeting and said:

Okay. Thank you.

Commissioner Lavery addressed the meeting and said:

And if I just might make a comment. You have a beautiful town there. I cross that bridge on my way to our meetings here, so I don't think we have any intention of doing anything to destroy that. So, we have a long way to go on this project, but it's a beautiful town. I don't want to see something, like 15-lane concrete structure, so just for what it's worth.

Chairman Komjathy addressed the meeting and said:

And I was reminded yesterday at my father in law's ninetieth birthday that he will disinherit me if I do anything that he does not like to Washington Crossing.

Kathleen Budd of Washington Crossing PA addressed the meeting and said:

Now that is a stretch.

Chairman Komjathy addressed the meeting and said:

Well, my father-in-law is a big historian, and, you know, I traveled up and down Route 29 from Lambertville to Trenton for almost my entire life. This board has been very sensitive in the two and a half years since this process has started. It's a very deliberative and exhausting process because you have to go through a lot of steps to do what we are going to do, so there is going to be further discussion going further and the public will be able to participate.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Kathleen Budd of Washington Crossing PA addressed the meeting and said:

I really appreciate all the consideration because right now there are a few of us moving our concerns through the Upper Makefield Board of Supervisors because of the cars with regard to River Road. It's a racetrack and the motorcycles they are deafening. You cannot, you know, have conversation as they go by. And that has really happened to the rest of us, so certainly what happens here, you know, is going to have quite an impact.

Executive Director Resta addressed the meeting and said:

Ma'am, just so you know, I think you are right to go to the Upper Makefield Board of Supervisors with your concerns regarding traffic on River Road. That is not under the purview of the Commission, so, I mean, obviously, you are in the right place addressing them on that. But further -- but further comment and further consideration through this NEPA process is an ongoing affair and a little later this year and through the spring of 2027 is when that process will be complete. Thank you.

Kathleen Budd of Washington Crossing PA addressed the meeting and said:

Thank you very much.

Executive Director Resta addressed the meeting and said:

Folks on Teams online, any public comment from folks on Teams? State your name and town of residence and you will be afforded the opportunity to make public comments. Hearing none, scheduling of the July 2026 meeting.

SCHEDULING OF THE JULY 27, 2026 MEETING

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting is scheduled to be held Monday, July 27, 2026.

This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission.

Chairman Komjathy addressed the meeting and said:

Joe, I just want to make a quick comment. I just want to reiterate what you talked about earlier. I want to thank the entire team here at the Bridge Commission and financing that went through. Extraordinary. The team did a great job. I got calls from the folks that were members of the team telling us how professional our folks were here and, you know, that's a great thing to hear, so thank you all of you that put in a lot of time and effort to get that done.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Executive Director Resta addressed the meeting and said:

Thank you, Chairman. May we have a motion to adjourn?

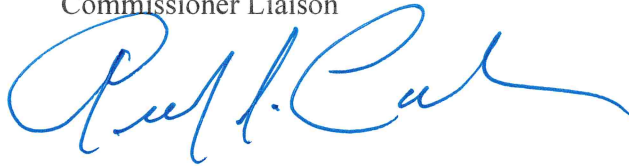
ADJOURNMENT

Commissioner Lavery then moved that the Meeting be adjourned, and Commissioner Grace seconded. The voice vote was unanimously affirmative, and the Meeting was adjourned at 11:01 a.m., Monday, June 29, 2026.

Prepared and submitted by:


HEATHER L. MCCONNELL

Executive Administrative Generalist/
Commissioner Liaison



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

Attested by:


JOSEPH J. RESTA

Executive Director

Approved by:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at May 31, 2026	1
Accounting	Status of Bond Retirement at May 31, 2026	2
Accounting	Status of Investments at May 31, 2026	3–6
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of May 2026 Compared with Month of May 2025	7-22
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period May 1, 2026, through May 31, 2026	23-31
Accounting	Statement of Revenue and Expenses: Five Month Period ending May 31, 2026	32

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

**There follows Cash Balances of the Commission at May 31, 2026 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.		
Revenue Fund		7,202,214
Payroll Fund		46,092
Insurance Clearing Account		750,000
TOTAL	\$	7,998,306

CASH DEPOSIT GUARANTEES

Wells Fargo Bank	PA ACT 72	FULL BALANCE
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

STATUS OF BRIDGE REVENUE BONDS AT May 31, 2026

	SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2019	0	2,410,000	2,410,000											
7/1/2020	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	1.86%	2,540,000	2,540,000	1.00%	875,000	875,000	1.20%	435,000	435,000	1.20%	5,945,000	5,945,000		-
7/1/2022	2.10%	2,695,000	2,695,000	1.81%	1,740,000	1,740,000	1.23%	455,000	455,000	1.23%	6,255,000	6,255,000		-
7/1/2023	2.34%	2,795,000	2,795,000	2.03%	1,865,000	1,865,000	1.25%	480,000	480,000	1.25%	6,565,000	6,565,000		-
7/1/2024	2.43%	2,935,000	2,935,000	2.31%	1,970,000	1,970,000	1.31%	8,015,000	8,015,000	1.31%	6,830,000	6,830,000		-
7/1/2025	2.55%	3,015,000	3,015,000	2.52%	1,070,000	1,070,000.0	1.40%	8,170,000	8,170,000	1.40%	7,195,000	7,195,000		-
7/1/2026	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2027	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2028	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.30%	20,775,000
7/1/2030	3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.39%	21,820,000
7/1/2031	3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032	3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033	3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034	3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035	3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036	3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A		3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048							3.04%	1,490,000					3.04%	1,490,000
7/1/2049							3.04%	1,535,000					3.04%	1,535,000
		\$ 86,505,000	\$ 29,865,000		\$ 430,250,000	\$ 8,465,000		\$ 73,640,000	\$ 18,060,000		\$ 99,730,000	\$ 38,805,000	\$	594,930,000

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Maturity Date
May 1, 2026 - May 31, 2026

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
91282CKP5	11231	01GRF	TRC	USTR	3,000,000.00	05/21/2026	10/31 - 04/30	3,039,492.18	7,917.80	4.625	04/30/2029	4.144	3,039,088.07
29446MAM47	11229	01GRF	FAC	EQNR	4,000,000.00	05/08/2026	09/03 - 03/03	4,026,720.00	32,500.00	4.500	09/03/2030	4.500	4,026,324.78
74153WCZ0	11228	01GRF	FAC	PRICOA	4,000,000.00	05/11/2026	05/25 - 11/25	3,975,560.00	80,233.33	4.350	11/25/2030	4.350	3,975,859.14
40139LBP7	11225	01GRF	FAC	GUARD	4,000,000.00	05/08/2026	06/11 - 12/11	3,985,880.00	71,899.33	4.402	12/11/2030	4.402	3,986,076.47
3136GD7J6	11232	01GRF	FAC	FNMA	2,000,000.00	05/28/2026	11/05 - 05/05	1,989,000.00	5,302.78	4.150	05/05/2031	4.274	1,989,018.57
3130BAPJ0	11230	01GRF	FAC	FHLB	3,000,000.00	05/12/2026	11/12 - 05/12	3,000,000.00		4.250	05/12/2031	4.250	3,000,000.00
Subtotal					20,000,000.00			20,016,652.18	197,853.24				20,016,367.03
Total Purchases					20,000,000.00			20,016,652.18	197,853.24				20,016,367.03



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
May 31, 2026**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs IIa Fed Port	Amort	4,371.09	2.760		100.000	05/31/2026	4,371.09	4,371.09	4,371.09
Subtotal					4,371.09	2.760				4,371.09	4,371.09	4,371.09
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs IIa Fed Port	Amort	0.00			100.000	05/31/2026	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	05/31/2026	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	68,915,440.82	3.750		100.000	05/31/2026	68,915,440.82	68,915,440.82	68,915,440.82
58989V2F0	11129	01GRF	Met Tower Global Fund	Fair	2,000,000.00	4.853	06/20/2026	100.070	05/31/2026	2,001,410.00	2,000,542.54	2,001,410.00
54438CYL0	10955	01GRF	Los Angeles CA Community	Fair	1,480,000.00	3.339	08/01/2026	99.546	05/31/2026	1,473,289.35	1,475,521.22	1,473,289.35
826200AD9	11141	01GRF	SIEMENS	Fair	2,500,000.00	4.364	08/17/2026	100.403	05/31/2026	2,510,097.50	2,508,804.75	2,510,097.50
91282CHY0	11041	01GRF	U.S. Treasury	Fair	1,000,000.00	4.911	09/15/2026	100.242	05/31/2026	1,002,421.87	999,230.64	1,002,421.87
06375M3Z6	11034	01GRF	Bank of Montreal	Fair	3,000,000.00	5.583	09/21/2026	99.930	05/31/2026	2,997,924.00	3,000,000.00	2,997,924.00
882724WT0	10915	01GRF	Texas Public Finance Authority	Fair	7,500,000.00	1.289	10/01/2026	100.406	05/31/2026	7,530,466.58	7,589,445.52	7,530,466.58
059189N55	11185	01GRF	City of Baltimore	Fair	910,000.00	4.024	10/15/2026	100.668	05/31/2026	916,083.98	916,349.98	916,083.98
86960KL42	11213	01GRF	Svenska Handelsbanken	Fair	5,000,000.00	3.722	11/04/2026	98.287	05/31/2026	4,914,365.00	4,922,000.00	4,914,365.00
771196CE0	11128	01GRF	ROCHE HLDGS INC	Fair	3,500,000.00	4.842	11/13/2026	100.373	05/31/2026	3,513,062.00	3,506,181.17	3,513,062.00
63873KM46	11216	01GRF	ATIXIS NY Brh	Fair	5,000,000.00	3.857	12/04/2026	97.953	05/31/2026	4,897,695.00	4,903,125.00	4,897,695.00
5253JAZ4	11142	01GRF	Aust & NZ Banking Group	Fair	3,000,000.00	4.255	01/18/2027	100.409	05/31/2026	3,012,288.00	3,008,765.81	3,012,288.00
64953BBM9	11127	01GRF	New York Life Global	Fair	2,000,000.00	4.837	04/02/2027	100.627	05/31/2026	2,012,550.00	2,000,930.86	2,012,550.00
29446MAE2	11097	01GRF	EQUINOR ASA	Fair	1,000,000.00	4.833	04/06/2027	99.210	05/31/2026	992,107.00	985,724.91	992,107.00
57629W4S6	11126	01GRF	Mass Mutual Global	Fair	3,000,000.00	4.867	04/09/2027	100.757	05/31/2026	3,022,716.00	3,005,460.00	3,022,716.00
64971MT44	11176	01GRF	NYC Transitional Fin Authority	Fair	2,000,000.00	4.310	05/01/2027	100.873	05/31/2026	2,017,465.06	2,016,454.79	2,017,465.06
74172WAJ5	11188	01GRF	Prince George County Rev	Fair	560,000.00	3.976	05/01/2027	99.887	05/31/2026	559,371.96	558,431.17	559,371.96
166764BX7	11073	01GRF	Chevron Corp	Fair	3,000,000.00	4.379	05/11/2027	98.267	05/31/2026	2,948,037.00	2,937,691.49	2,948,037.00
90327QD97	11124	01GRF	USAA CAP CORP	Fair	5,000,000.00	5.048	06/01/2027	101.085	05/31/2026	5,054,290.00	5,009,210.48	5,054,290.00
649907XF4	11100	01GRF	New York State Dormitory Auth	Fair	1,000,000.00	5.049	07/01/2027	100.358	05/31/2026	1,003,582.87	998,611.54	1,003,582.87
3130B2WX9	11148	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	3.666	10/01/2027	99.574	05/31/2026	2,987,247.00	3,000,000.00	2,987,247.00
40139LBG7	11098	01GRF	Guardian Life Global Funding	Fair	3,000,000.00	4.853	10/28/2027	101.584	05/31/2026	3,047,526.00	3,026,554.22	3,047,526.00
64966MGP8	11169	01GRF	City of New York	Fair	1,000,000.00	4.391	12/01/2027	98.951	05/31/2026	989,516.90	986,832.51	989,516.90
64952WEY5	11111	01GRF	New York Life Global	Fair	3,000,000.00	5.020	01/09/2028	100.785	05/31/2026	3,023,550.00	2,992,521.00	3,023,550.00
13063DGC6	11040	01GRF	State of California	Fair	2,000,000.00	5.035	04/01/2028	98.756	05/31/2026	1,975,137.96	1,950,149.72	1,975,137.96
637639AK1	11104	01GRF	National Securities Clearing	Fair	4,000,000.00	4.641	05/30/2028	101.238	05/31/2026	4,049,540.00	4,025,627.72	4,049,540.00

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Delaware River Joint TBC
Investment Classification
May 31, 2026

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
01266HGH6	11234	01GRF	Albemarle Cnty VA Economic	Fair	1,270,000.00	5.252	06/01/2028	100.000	05/31/2026	1,270,000.00	1,271,125.61	1,270,000.00
01266HGJ2	11236	01GRF	Albemarle Cnty VA Economic	Fair	1,730,000.00	5.252	06/01/2028	100.143	05/31/2026	1,732,480.16	1,731,533.31	1,732,480.16
686053DR7	11171	01GRF	Oregon School Board Assn	Fair	2,289,489.48	4.283	06/30/2028	100.467	05/31/2026	2,300,189.73	2,313,646.93	2,300,189.73
898365AP6	11066	01GRF	Boston College	Fair	2,550,000.00	4.705	07/01/2028	100.541	05/31/2026	2,563,800.04	2,541,155.13	2,563,800.04
3136GAGW3	11180	01GRF	Federal National Mtg Assn	Fair	4,400,000.00	4.043	08/10/2028	99.995	05/31/2026	4,399,780.00	4,401,937.28	4,399,780.00
59217GFQ7	11203	01GRF	METLIFE	Fair	5,000,000.00	3.986	09/12/2028	102.183	05/31/2026	5,109,170.00	5,151,044.02	5,109,170.00
641062BL7	11209	01GRF	Nestle Capital Corp CP	Fair	3,629,000.00	3.800	09/12/2028	101.454	05/31/2026	3,681,794.69	3,719,804.05	3,681,794.69
91282CJA0	11042	01GRF	U.S. Treasury	Fair	1,000,000.00	4.806	09/30/2028	101.316	05/31/2026	1,013,164.06	996,263.41	1,013,164.06
67080LAA3	11063	01GRF	Nuveen LLC	Fair	5,000,000.00	5.034	11/01/2028	99.073	05/31/2026	4,953,665.00	4,883,225.13	4,953,665.00
91282CJN2	11060	01GRF	U.S. Treasury	Fair	2,000,000.00	4.257	11/30/2028	100.800	05/31/2026	2,016,015.62	2,005,223.92	2,016,015.62
64952WFF5	11149	01GRF	New York Life Global	Fair	1,850,000.00	4.045	01/29/2029	100.576	05/31/2026	1,860,667.10	1,879,249.78	1,860,667.10
649902S53	11192	01GRF	New York State Dormitory Auth	Fair	4,000,000.00	4.248	02/15/2029	102.366	05/31/2026	4,094,651.48	4,138,429.65	4,094,651.48
91282CKP5	11231	01GRF	U.S. Treasury	Fair	3,000,000.00	4.144	04/30/2029	101.542	05/31/2026	3,046,289.07	3,039,088.07	3,046,289.07
95662NSL3	11154	01GRF	West Virginia Housing	Fair	510,000.00	4.207	05/01/2029	105.159	05/31/2026	536,315.24	534,027.34	536,315.24
3136GAK24	11183	01GRF	Federal National Mtg Assn	Fair	5,000,000.00	4.150	07/11/2029	99.675	05/31/2026	4,983,750.00	5,000,000.00	4,983,750.00
3130B2N43	11144	01GRF	Federal Home Loan Bank	Fair	4,000,000.00	4.000	09/10/2029	99.032	05/31/2026	3,961,288.00	4,000,000.00	3,961,288.00
95662NSM1	11155	01GRF	West Virginia Housing	Fair	505,000.00	4.800	11/01/2029	105.500	05/31/2026	532,777.99	531,790.29	532,777.99
95736VLY6	11222	01GRF	County of Westchester, NY	Fair	1,875,000.00	3.830	03/15/2030	103.005	05/31/2026	1,931,360.78	1,951,403.08	1,931,360.78
3130B6DA1	11179	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	4.150	05/07/2030	99.364	05/31/2026	2,980,929.00	3,000,000.00	2,980,929.00
57604TAC0	11194	01GRF	Commonwealth of	Fair	3,850,000.00	4.155	06/01/2030	100.889	05/31/2026	3,884,247.79	3,975,050.91	3,884,247.79
3130B6V60	11181	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	4.570	07/08/2030	99.867	05/31/2026	4,993,365.00	5,000,000.00	4,993,365.00
64972HRT1	11205	01GRF	NYC Transitional Fin Authority	Fair	2,850,000.00	4.153	07/15/2030	101.486	05/31/2026	2,892,356.02	2,939,878.01	2,892,356.02
3130B7G57	11186	01GRF	Federal Home Loan Bank	Fair	1,700,000.00	4.198	08/12/2030	99.287	05/31/2026	1,687,882.40	1,700,000.00	1,687,882.40
3136GANV7	11187	01GRF	Federal National Mtg Assn	Fair	3,830,000.00	4.116	08/19/2030	99.756	05/31/2026	3,820,666.29	3,827,574.83	3,820,666.29
29446MAM47	11229	01GRF	EQUINOR ASA	Fair	4,000,000.00	4.500	09/03/2030	100.053	05/31/2026	4,002,136.00	4,026,324.78	4,002,136.00
3130B7LE2	11189	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	4.000	09/09/2030	98.443	05/31/2026	4,922,165.00	5,000,000.00	4,922,165.00
3136GARY7	11193	01GRF	Federal National Mtg Assn	Fair	5,000,000.00	3.749	09/10/2030	97.746	05/31/2026	4,887,315.00	5,000,000.00	4,887,315.00
3130B8AY8	11197	01GRF	Federal Home Loan Bank	Fair	2,500,000.00	3.740	09/20/2030	97.707	05/31/2026	2,442,687.50	2,500,000.00	2,442,687.50
3136GD2F9	11223	01GRF	Federal National Mtg Assn	Fair	3,000,000.00	4.270	10/08/2030	99.214	05/31/2026	2,976,420.00	3,000,000.00	2,976,420.00
3130B8AV4	11196	01GRF	Federal Home Loan Bank	Fair	2,500,000.00	3.800	10/15/2030	97.931	05/31/2026	2,448,275.00	2,500,000.00	2,448,275.00
3134HB7H8	11200	01GRF	Federal Home Loan Mtg Corp	Fair	3,000,000.00	4.000	11/20/2030	99.018	05/31/2026	2,970,549.00	3,000,000.00	2,970,549.00
74153WCZ0	11228	01GRF	Pricoa Global Fund	Fair	4,000,000.00	4.350	11/25/2030	98.658	05/31/2026	3,946,348.00	3,975,859.14	3,946,348.00
3130B8MA7	11201	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	3.900	11/26/2030	98.046	05/31/2026	2,941,389.00	3,000,000.00	2,941,389.00
40139LBP7	11225	01GRF	Guardian Life Global Funding	Fair	4,000,000.00	4.402	12/11/2030	98.727	05/31/2026	3,949,108.00	3,986,076.47	3,949,108.00
3136GCAY1	11204	01GRF	Federal National Mtg Assn	Fair	5,000,000.00	3.875	12/16/2030	97.971	05/31/2026	4,898,550.00	5,000,000.00	4,898,550.00
3134HCLQ0	11220	01GRF	Federal Home Loan Mtg Corp	Fair	3,000,000.00	4.100	12/30/2030	98.284	05/31/2026	2,948,535.00	2,987,488.69	2,948,535.00

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Delaware River Joint TBC
Investment Classification
May 31, 2026

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
3130B96R6	11207	01GRF	Federal Home Loan Bank	Fair	1,170,000.00	3.864	01/17/2031	98.332	05/31/2026	1,150,491.42	1,167,823.32	1,150,491.42
3136GCJL0	11208	01GRF	Federal National Mtg Assn	Fair	3,000,000.00	4.000	01/21/2031	98.547	05/31/2026	2,956,431.00	3,000,000.00	2,956,431.00
3130B9RZ5	11214	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	3.851	03/06/2031	97.968	05/31/2026	4,898,400.00	4,997,614.08	4,898,400.00
3130B9R77	11215	01GRF	Federal Home Loan Bank	Fair	1,630,000.00	4.022	03/10/2031	98.358	05/31/2026	1,603,246.81	1,628,443.35	1,603,246.81
3130B9UG3	11218	01GRF	Federal Home Loan Bank	Fair	3,715,000.00	4.125	03/11/2031	98.790	05/31/2026	3,670,074.51	3,715,000.00	3,670,074.51
3130BAAD9	11224	01GRF	Federal Home Loan Bank	Fair	2,000,000.00	4.100	04/28/2031	98.890	05/31/2026	1,977,806.00	2,000,000.00	1,977,806.00
3136GD7J6	11232	01GRF	Federal National Mtg Assn	Fair	2,000,000.00	4.274	05/05/2031	98.763	05/31/2026	1,975,268.00	1,989,018.57	1,975,268.00
3130BAPJ0	11230	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	4.250	05/12/2031	99.295	05/31/2026	2,978,856.00	3,000,000.00	2,978,856.00
Subtotal					272,718,930.30	4.065				272,157,838.55	273,244,707.01	272,157,838.55
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	3,778.39	2.760		100.000	05/31/2026	3,778.39	3,778.39	3,778.39
91282CMH1	11211	01OF	U.S. Treasury	Fair	9,212,000.00	3.571	01/31/2027	100.199	05/31/2026	9,230,352.05	9,245,169.60	9,230,352.05
Subtotal					9,215,778.39	3.571				9,234,130.44	9,248,947.99	9,234,130.44
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	4,253.48	2.760		100.000	05/31/2026	4,253.48	4,253.48	4,253.48
91282CMH1	11210	01RMF	U.S. Treasury	Fair	12,463,000.00	3.571	01/31/2027	100.199	05/31/2026	12,487,828.66	12,507,875.46	12,487,828.66
Subtotal					12,467,253.48	3.571				12,492,082.14	12,512,128.94	12,492,082.14
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	913,277.99	2.760		100.000	05/31/2026	913,277.99	913,277.99	913,277.99
Subtotal					913,277.99	2.760				913,277.99	913,277.99	913,277.99
Debt Service Reserve Fund Comm												
38145C752	10994	06DSRF	Goldman Sachs Ila Fed Port	Amort	17,826.97	2.760		100.000	05/31/2026	17,826.97	17,826.97	17,826.97
91282CMH1	11212	06DSRF	U.S. Treasury	Fair	47,785,000.00	3.571	01/31/2027	100.199	05/31/2026	47,880,196.80	47,957,059.18	47,880,196.80
Subtotal					47,802,826.97	3.571				47,898,023.77	47,974,886.15	47,898,023.77
Total					343,122,438.22	3.961				342,699,723.98	343,898,319.17	342,699,723.98

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026
TOLL TRAFFIC AND REVENUE STATISTICS (May 2026)

Summary: The Commission recorded an increase in total toll revenue for May 2026 in comparison to the May 2025 traffic and revenue statistics. Total toll traffic also reflected an increase for the month. It should be noted that the Commission increased toll rates for all vehicle classifications effective January 1, 2026. In addition, it should be noted that cash toll collections were eliminated at TM, I78, EP, and DWG on January 12, 2025.

Analysis of May 2026 / May 2025 toll revenue data comparison:

- Total toll revenue increased by **\$7,105,497** or 41.07 percent at the Commission's eight toll bridges for the month of May.
- Commercial-vehicle toll revenue increased \$4,595,490, or 39.94 percent.
- Passenger-vehicle toll revenue increased \$2,510,007 or 43.32 percent.

Analysis of May 2026 / May 2025 traffic data comparison:

- Total toll traffic increased by **38,521** vehicles, or 0.96 percent for the month.
- Commercial-vehicle traffic decreased by 34,716 vehicles, or 5.75 percent.
- Passenger-vehicle toll traffic increased by 73,237 vehicles, or 2.16 percent.
- Average daily toll traffic for the Commission's toll bridges for May 2026 was 130,116 total vehicles as compared to the 128,873 total vehicles recorded in May 2025, an increase on average of 1,243 vehicles a day.
- Total recorded westbound traffic volume at the 10 toll supported bridges for May 2026 increased by 63,360 vehicles, or 3.50 percent as compared to May 2025. Average daily westbound traffic on the toll supported bridges was 60,655 vehicles in May 2026 as compared to 58,611 vehicles in May 2025, an increase of 2,044 vehicles a day.

Traffic analysis for May 2026:

- Total toll traffic for the eight toll bridges is reflecting a 0.76 percent decrease for the first five months of 2026 as compared to the same five-month period of 2025.
- Westbound traffic on the ten toll supported bridges reflects an increase of 1.50 percent through the first five months of 2026 when compared to 2025.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 0.20 percent increase for May 2026 when compared to May 2025 as the result of the increase of 2,940 cars and the decrease of 1,422 trucks. The Scudder Falls Bridge recorded a 3.09 percent decrease in total toll traffic for May 2026 compared to May 2025 due to the decreases of 17,174 cars and 5,194 trucks. At New Hope-Lambertville (NHL), a decrease of 9,821 cars combined with a decrease of 1,744 trucks resulted in an overall decrease of 7.82 percent in total toll traffic for May 2026 as compared to May 2025.

Central Region

The I-78 Toll Bridge recorded a decrease of 4.89 percent in total toll traffic for the month of May 2026 when compared to May 2025 as the result of the decreases of 14,030 cars and 35,860 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, combined decreases of 13,396 passenger vehicles and 10,742 trucks generated a 4.87 percent decrease in total toll traffic for May 2026 as compared to May 2025.

Northern Region

Portland-Columbia (PC) recorded a 16.28 percent increase in total toll traffic during May 2026 compared to May 2025 as the result of the combined increases of 11,007 automobiles and 4,163 trucks. At the Delaware Water Gap (DWG) Toll Bridge, an increase of 108,833 passenger vehicles and an increase of 16,887 trucks generated a total increase of 18.55 percent in toll traffic for May 2026 when compared to May 2025. At Milford-Montague (MM), an increase of 4,878 passenger vehicles and a decrease of 804 trucks produced a 4.33 percent increase in total toll traffic for the month of May 2026 as compared to May 2025.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of May 2026 and May 2025, and the year-to-date periods ending May 31, 2026 and May 31, 2025.

		<i>E-ZPass</i> PENETRATION RATES					
		May. 2026	May. 2025	Change in Monthly Percentage	YTD 2026	YTD 2025	Change in YTD Percentage
All Toll Bridges	Cars	87.24	86.40	0.84	87.77	87.17	0.60
	Trucks	88.48	87.57	0.91	88.55	88.05	0.50
	Total	87.42	86.57	0.85	87.89	87.31	0.58
Trenton - Morrisville	Cars	87.07	86.21	0.86	87.35	86.50	0.85
	Trucks	86.38	84.98	1.40	86.38	86.02	0.36
	Total	87.00	86.09	0.91	87.25	86.45	0.80
Scudder Falls	Cars	91.94	91.59	0.35	92.25	91.94	0.31
	Trucks	89.02	89.50	-0.48	89.49	89.57	-0.08
	Total	91.80	91.48	0.32	92.12	91.81	0.31
New Hope - Lambertville	Cars	93.50	93.36	0.14	93.93	93.46	0.47
	Trucks	89.48	88.17	1.31	89.85	89.15	0.70
	Total	93.17	92.91	0.26	93.58	93.09	0.49
I-78	Cars	84.85	83.05	1.80	85.54	83.97	1.57
	Trucks	89.28	88.61	0.67	89.39	88.77	0.62
	Total	86.07	84.70	1.37	86.69	85.49	1.20
Easton - Phillipsburg	Cars	87.84	87.77	0.07	88.89	88.97	-0.08
	Trucks	87.88	86.51	1.37	88.19	86.82	1.37
	Total	87.85	87.67	0.18	88.85	88.79	0.06
Portland - Columbia	Cars	88.22	87.83	0.39	88.95	88.69	0.26
	Trucks	87.48	87.02	0.46	87.28	88.43	-1.15
	Total	88.12	87.74	0.38	88.73	88.66	0.07
Delaware Water Gap	Cars	83.23	81.33	1.90	83.52	82.86	0.66
	Trucks	88.14	86.37	1.77	87.89	87.36	0.53
	Total	84.06	82.22	1.84	84.33	83.71	0.62
Milford - Montague	Cars	89.31	87.55	1.76	89.41	88.03	1.38
	Trucks	85.73	85.41	0.32	87.56	87.16	0.40
	Total	89.18	87.45	1.73	89.35	87.99	1.36

Starting 11pm on January 12th, 2025, the Commission ceased cash toll collections at TM, I-78, EP and DWG, and completed soft AET conversions at all toll bridges.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
15,250,940	\$ 26,036,501.10	15,289,115	\$ 36,542,992.10	PASSENGER	3,464,821	\$ 8,329,142.30	3,391,584	\$ 5,843,699.25
-	(236,861.50)		(194,515.50)	<i>Commission Vehicle</i>	-	(25,519.50)	-	(50,083.50)
15,250,940	\$ 25,799,639.60	15,289,115	\$ 36,348,476.60	TOTAL PASSENGER	3,464,821	\$ 8,303,622.80	3,391,584	\$ 5,793,615.75
593,185	5,408,594.95	477,708	6,410,635.00	2-Axle Trucks	103,827	1,394,518.00	127,393	1,161,621.00
193,619	2,648,691.00	197,355	3,952,144.50	3-Axle Trucks	42,848	855,864.00	40,685	556,564.50
194,592	3,556,854.00	190,702	5,104,528.00	4-Axle Trucks	41,530	1,109,310.00	40,540	741,918.00
1,853,471	42,233,815.00	1,791,746	59,714,112.50	5-Axle Trucks	371,179	12,367,870.00	385,060	8,777,242.50
42,756	1,163,913.00	43,933	1,738,689.00	6-Axle Trucks	9,131	361,611.00	9,519	259,488.00
1,616	54,996.00	1,302	65,977.00	7-Axle Trucks	247	12,790.00	281	9,639.50
2,879,239	\$ 55,066,863.95	2,702,746	\$ 76,986,086.00	TOTAL TRUCKS	568,762	\$ 16,101,963.00	603,478	\$ 11,506,473.50
18,130,179	\$ 80,866,503.55	17,991,861	\$ 113,334,562.60	TOTAL TOLL VEHICLES	4,033,583	\$ 24,405,585.80	3,995,062	\$ 17,300,089.25
120,067	\$ 535,539.76	119,151	\$ 750,560.02	DAILY AVERAGE	130,116	\$ 787,276.96	128,873	\$ 558,067.40
YTD Rate Change					MTD Rate Change			
Traffic (toll)	-0.76%				Traffic (toll)	0.96%		
Autos	0.25%				Autos	2.16%		
Trucks	-6.13%				Trucks	-5.75%		
Revenue	40.15%				Revenue	41.07%		
Autos	40.89%				Autos	43.32%		
Trucks	39.80%				Trucks	39.94%		

Note: The Commission implemented toll rate increases at all toll bridges on January 1st, 2026.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
TRENTON - MORRISVILLE TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,001,222	\$ 5,148,876.25	3,030,332	\$ 7,275,253.25	PASSENGER	669,883	\$ 1,611,812.25	666,943	\$ 1,149,079.75
	(42,230.00)		(36,096.00)	Commission Vehicle		(4,345.50)		(10,886.00)
3,001,222	\$ 5,106,646.25	3,030,332	\$ 7,239,157.25	Non-Rev Crossings	669,883	\$ 1,607,466.75	666,943	\$ 1,138,193.75
				TOTAL PASSENGER				
118,106	1,077,658.00	96,257	1,289,442.00	2-Axle Trucks	20,767	278,247.00	25,013	228,232.00
52,845	724,029.00	52,875	1,061,667.00	3-Axle Trucks	10,997	220,168.50	9,464	129,780.00
36,168	660,908.00	42,404	1,134,450.00	4-Axle Trucks	10,102	269,446.00	8,407	154,110.00
143,729	3,289,145.00	141,906	4,775,910.00	5-Axle Trucks	30,394	1,023,210.00	30,572	700,585.00
3,920	107,499.00	4,062	162,837.00	6-Axle Trucks	855	34,125.00	1,066	29,412.00
90	2,905.00	77	3,689.00	7-Axle Trucks	10	518.00	25	812.00
354,858	\$ 5,862,144.00	337,581	\$ 8,427,995.00	TOTAL TRUCKS	73,125	\$ 1,825,714.50	74,547	\$ 1,242,931.00
3,356,080	\$ 10,968,790.25	3,367,913	\$ 15,667,152.25	TOTAL TOLL VEHICLES	743,008	\$ 3,433,181.25	741,490	\$ 2,381,124.75
22,226	\$ 72,641.00	22,304	\$ 103,755.98	DAILY AVERAGE	23,968	\$ 110,747.78	23,919	\$ 76,810.48

YTD Rate Change

Traffic (toll)	0.35%
Autos	0.97%
Trucks	-4.87%
Revenue	42.83%
Autos	41.76%
Trucks	43.77%

MTD Rate Change

Traffic (toll)	0.20%
Autos	0.44%
Trucks	-1.91%
Revenue	44.18%
Autos	41.23%
Trucks	46.89%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,120,648	\$ 5,083,791.60	3,045,939	\$ 6,843,467.10	PASSENGER	669,198	\$ 1,508,754.30	686,372	\$ 1,123,734.75
	(25,206.00)		(29,507.50)	Commission Vehicle		(2,020.00)		(2,252.50)
3,120,648	\$ 5,058,585.60	3,045,939	\$ 6,813,959.60	Non-Rev Crossings	669,198	1,506,734.30	686,372	\$ 1,121,482.25
				TOTAL PASSENGER				
90,449	822,352.95	71,144	947,597.00	2-Axle Trucks	15,571	207,526.00	19,145	174,143.00
15,501	210,514.50	15,602	309,418.50	3-Axle Trucks	3,206	63,969.00	3,146	42,877.50
12,089	221,136.00	11,727	314,944.00	4-Axle Trucks	2,444	65,818.00	2,764	50,484.00
60,660	1,382,105.00	55,582	1,850,347.50	5-Axle Trucks	11,402	379,475.00	12,702	289,307.50
859	23,454.00	771	30,591.00	6-Axle Trucks	155	6,108.00	211	5,769.00
76	2,626.50	84	4,282.00	7-Axle Trucks	13	684.50	17	570.00
179,634	\$ 2,662,188.95	154,910	\$ 3,457,180.00	TOTAL TRUCKS	32,791	\$ 723,580.50	37,985	\$ 563,151.00
3,300,282	\$ 7,720,774.55	3,200,849	\$ 10,271,139.60	TOTAL TOLL VEHICLES	701,989	\$ 2,230,314.80	724,357	\$ 1,684,633.25
21,856	\$ 51,130.96	21,198	\$ 68,020.79	DAILY AVERAGE	22,645	\$ 71,945.64	23,366	\$ 54,343.01

YTD Rate Change

Traffic (toll)	-3.01%
Autos	-2.39%
Trucks	-13.76%
Revenue	33.03%
Autos	34.70%
Trucks	29.86%

MTD Rate Change

Traffic (toll)	-3.09%
Autos	-2.50%
Trucks	-13.67%
Revenue	32.39%
Autos	34.35%
Trucks	28.49%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
NEW HOPE - LAMBERTVILLE TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
622,308	\$ 1,006,385.25	542,921	\$ 1,198,652.25	PASSENGER	125,038	\$ 278,566.00	134,859	\$ 219,121.75
	(30,226.00)		(29,771.00)	Commission Vehicle		(4,247.50)		(5,676.00)
622,308	\$ 976,159.25	542,921	\$ 1,168,881.25	Non-Rev Crossings	125,038	\$ 274,318.50	134,859	\$ 213,445.75
				TOTAL PASSENGER				
30,276	269,858.00	24,534	324,416.00	2-Axle Trucks	5,505	73,200.00	6,415	55,992.00
5,584	76,050.00	5,539	110,404.50	3-Axle Trucks	1,250	24,820.50	1,351	18,444.00
4,151	76,264.00	3,452	92,550.00	4-Axle Trucks	800	21,542.00	955	17,526.00
17,648	401,912.50	16,228	540,985.00	5-Axle Trucks	3,510	117,022.50	3,926	89,545.00
1,514	41,391.00	1,079	43,149.00	6-Axle Trucks	170	6,801.00	332	9,117.00
14	455.00	11	500.50	7-Axle Trucks	2	91.00	2	63.00
59,187	\$ 865,930.50	50,843	\$ 1,112,005.00	TOTAL TRUCKS	11,237	\$ 243,477.00	12,981	\$ 190,687.00
681,495	\$ 1,842,089.75	593,764	\$ 2,280,886.25	TOTAL TOLL VEHICLES	136,275	\$ 517,795.50	147,840	\$ 404,132.75
4,513	\$ 12,199.27	3,932	\$ 15,105.21	DAILY AVERAGE	4,396	\$ 16,703.08	4,769	\$ 13,036.54

YTD Rate Change

Traffic (toll)	-12.87%
Autos	-12.76%
Trucks	-14.10%
Revenue	23.82%
Autos	19.74%
Trucks	28.42%

MTD Rate Change

Traffic (toll)	-7.82%
Autos	-7.28%
Trucks	-13.44%
Revenue	28.13%
Autos	28.52%
Trucks	27.68%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,051,444	\$ 5,374,156.00	3,036,339	\$ 7,481,285.75	PASSENGER	704,239	\$ 1,746,355.25	718,269	\$ 1,277,156.25
	(19,174.00)		(18,968.00)	Commission Vehicle		(1,946.00)		(3,898.00)
3,051,444	\$ 5,354,982.00	3,036,339	\$ 7,462,317.75	Non-Rev Crossings	704,239	\$ 1,744,409.25	718,269	\$ 1,273,258.25
				TOTAL PASSENGER				
154,058	1,409,661.00	126,218	1,702,980.00	2-Axle Trucks	27,018	364,909.00	34,577	316,791.00
65,200	891,583.50	63,181	1,263,280.50	3-Axle Trucks	13,623	271,749.00	15,010	205,068.00
83,477	1,523,014.00	75,714	2,024,016.00	4-Axle Trucks	14,957	398,038.00	16,710	305,250.00
1,079,693	24,579,915.00	1,004,506	33,409,542.50	5-Axle Trucks	206,774	6,877,480.00	230,928	5,257,472.50
24,045	653,832.00	21,895	863,616.00	6-Axle Trucks	4,534	179,040.00	5,519	150,078.00
983	33,258.50	662	33,477.00	7-Axle Trucks	141	7,262.00	163	5,570.50
1,407,456	\$ 29,091,264.00	1,292,176	\$ 39,296,912.00	TOTAL TRUCKS	267,047	\$ 8,098,478.00	302,907	\$ 6,240,230.00
4,458,900	\$ 34,446,246.00	4,328,515	\$ 46,759,229.75	TOTAL TOLL VEHICLES	971,286	\$ 9,842,887.25	1,021,176	\$ 7,513,488.25
29,529	\$ 228,120.83	28,666	\$ 309,663.77	DAILY AVERAGE	31,332	\$ 317,512.49	32,941	\$ 242,370.59
YTD Rate Change					MTD Rate Change			
Traffic (toll)	-2.92%				Traffic (toll)	-4.89%		
Autos	-0.50%				Autos	-1.95%		
Trucks	-8.19%				Trucks	-11.84%		
Revenue	35.75%				Revenue	31.00%		
Autos	39.35%				Autos	37.00%		
Trucks	35.08%				Trucks	29.78%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
EASTON - PHILLIPSBURG TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,997,614	\$ 3,352,746.75	1,933,978	\$ 4,552,796.75	PASSENGER	440,618	\$ 1,050,518.50	454,014	\$ 772,089.50
	(28,480.50)		(14,560.00)	Commission Vehicle		(2,293.50)		(7,364.00)
1,997,614	\$ 3,324,266.25	1,933,978	\$ 4,538,236.75	Non-Rev Crossings	440,618	\$ 1,048,225.00	454,014	\$ 764,725.50
				TOTAL PASSENGER				
65,983	601,822.00	48,869	652,940.00	2-Axle Trucks	10,623	142,026.00	14,867	135,704.00
16,508	227,089.50	13,904	280,809.00	3-Axle Trucks	2,967	59,724.00	3,697	50,739.00
12,256	223,680.00	10,288	272,510.00	4-Axle Trucks	2,575	68,272.00	2,987	54,610.00
82,692	1,887,617.50	63,065	2,106,090.00	5-Axle Trucks	14,109	471,455.00	19,396	442,870.00
959	26,277.00	794	32,130.00	6-Axle Trucks	190	7,740.00	259	7,125.00
21	675.50	30	1,417.50	7-Axle Trucks	5	238.00	5	157.50
178,419	\$ 2,967,161.50	136,950	\$ 3,345,896.50	TOTAL TRUCKS	30,469	\$ 749,455.00	41,211	\$ 691,205.50
2,176,033	\$ 6,291,427.75	2,070,928	\$ 7,884,133.25	TOTAL TOLL VEHICLES	471,087	\$ 1,797,680.00	495,225	\$ 1,455,931.00
14,411	\$ 41,665.08	13,715	\$ 52,212.80	DAILY AVERAGE	15,196	\$ 57,989.68	15,975	\$ 46,965.52

YTD Rate Change

Traffic (toll)	-4.83%
Autos	-3.19%
Trucks	-23.24%
Revenue	25.32%
Autos	36.52%
Trucks	12.76%

MTD Rate Change

Traffic (toll)	-4.87%
Autos	-2.95%
Trucks	-26.07%
Revenue	23.47%
Autos	37.07%
Trucks	8.43%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
 PORTLAND - COLUMBIA TOLL BRIDGE
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
385,825	\$ 652,395.00	409,566	\$ 966,884.25	PASSENGER	93,588	\$ 223,343.50	82,581	\$ 141,447.50
	(27,960.00)		(23,622.00)	Commission Vehicle		(2,896.00)		(5,089.50)
385,825	\$ 624,435.00	409,566	\$ 943,262.25	Non-Rev Crossings	93,588	\$ 220,447.50	82,581	\$ 136,358.00
				TOTAL PASSENGER				
14,047	127,412.00	11,972	160,242.00	2-Axle Trucks	2,608	35,279.00	2,570	23,380.00
5,305	72,519.00	9,620	193,206.00	3-Axle Trucks	2,939	58,584.00	1,174	16,044.00
18,690	342,780.00	19,426	524,410.00	4-Axle Trucks	4,452	119,558.00	3,280	60,328.00
16,987	385,747.50	20,144	669,072.50	5-Axle Trucks	4,709	156,530.00	3,525	80,147.50
229	6,234.00	215	8,682.00	6-Axle Trucks	57	2,376.00	54	1,485.00
7	220.50	8	364.00	7-Axle Trucks	1	45.50	-	
55,265	\$ 934,913.00	61,385	\$ 1,555,976.50	TOTAL TRUCKS	14,766	\$ 372,372.50	10,603	\$ 181,384.50
441,090	\$ 1,559,348.00	470,951	\$ 2,499,238.75	TOTAL TOLL VEHICLES	108,354	\$ 592,820.00	93,184	\$ 317,742.50
2,921	\$ 10,326.81	3,119	\$ 16,551.25	DAILY AVERAGE	3,495	\$ 19,123.23	3,006	\$ 10,249.76

YTD Rate Change

Traffic (toll)	6.77%
Autos	6.15%
Trucks	11.07%
Revenue	60.27%
Autos	51.06%
Trucks	66.43%

MTD Rate Change

Traffic (toll)	16.28%
Autos	13.33%
Trucks	39.26%
Revenue	86.57%
Autos	61.67%
Trucks	105.29%

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
DELAWARE WATER GAP TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,672,756	\$ 4,738,071.50	2,887,963	\$ 7,280,189.00	PASSENGER	667,360	\$ 1,686,171.75	558,527	\$ 1,006,127.25
-	(28,017.50)		(21,340.50)	Commission Vehicle		(4,317.00)	-	(5,512.50)
2,672,756	\$ 4,710,054.00	2,887,963	\$ 7,258,848.50	Non-Rev Crossings				
				TOTAL PASSENGER	667,360	\$ 1,681,854.75	558,527	\$ 1,000,614.75
106,385	973,451.00	89,332	1,207,457.00	2-Axle Trucks	19,643	265,254.00	21,949	201,281.00
31,478	430,357.50	35,438	709,174.50	3-Axle Trucks	7,501	149,427.00	6,533	89,335.50
26,756	490,390.00	26,836	718,632.00	4-Axle Trucks	5,954	159,964.00	5,199	95,232.00
448,793	10,232,760.00	487,557	16,270,510.00	5-Axle Trucks	99,653	3,321,807.50	83,293	1,900,915.00
11,095	301,545.00	15,072	595,893.00	6-Axle Trucks	3,159	124,974.00	2,055	55,866.00
399	14,032.50	429	22,191.00	7-Axle Trucks	75	3,951.00	69	2,466.50
624,906	\$ 12,442,536.00	654,664	\$ 19,523,857.50	TOTAL TRUCKS	135,985	\$ 4,025,377.50	119,098	\$ 2,345,096.00
3,297,662	\$ 17,152,590.00	3,542,627	\$ 26,782,706.00	TOTAL TOLL VEHICLES	803,345	\$ 5,707,232.25	677,625	\$ 3,345,710.75
21,839	\$ 113,593.31	23,461	\$ 177,368.91	DAILY AVERAGE	25,914	\$ 184,104.27	21,859	\$ 107,926.15
YTD Rate Change					MTD Rate Change			
Traffic (toll)	7.43%				Traffic (toll)		18.55%	
Autos	8.05%				Autos		19.49%	
Trucks	4.76%				Trucks		14.18%	
Revenue	56.14%				Revenue		70.58%	
Autos	54.11%				Autos		68.08%	
Trucks	56.91%				Trucks		71.65%	

Note: Multiple sinkholes along Interstate 80 near Wharton, NJ, about 35 miles east of the Delaware Water Gap Toll Bridge, forced a full shutdown of the highway in both directions starting March 19, 2025. Repairs were fully completed and all westbound lanes reopened on June 14, 2025.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

MAY 2026

JANUARY 1, 2025 MAY 31, 2025 151 DAYS		JANUARY 1, 2026 MAY 31, 2026 151 DAYS		VEHICLE CLASS	MONTH OF MAY 2026 31 DAYS		MONTH OF May 2025 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
399,123	\$ 680,078.75	402,077	\$ 944,463.75	PASSENGER	94,897	\$ 223,620.75	90,019	\$ 154,942.50
	(35,567.50)		(20,650.50)	Commission Vehicle		(3,454.00)		(9,405.00)
399,123	\$ 644,511.25	402,077	\$ 923,813.25	Non-Rev Crossings	94,897	\$ 220,166.75	90,019	\$ 145,537.50
				TOTAL PASSENGER				
13,881	126,380.00	9,382	125,561.00	2-Axle Trucks	2,092	28,077.00	2,857	26,098.00
1,198	16,548.00	1,196	24,184.50	3-Axle Trucks	365	7,422.00	310	4,276.50
1,005	18,682.00	855	23,016.00	4-Axle Trucks	246	6,672.00	238	4,378.00
3,269	74,612.50	2,758	91,655.00	5-Axle Trucks	628	20,890.00	718	16,400.00
135	3,681.00	45	1,791.00	6-Axle Trucks	11	447.00	23	636.00
26	822.50	1	56.00	7-Axle Trucks				
19,514	\$ 240,726.00	14,237	\$ 266,263.50	TOTAL TRUCKS	3,342	\$ 63,508.00	4,146	\$ 51,788.50
418,637	\$ 885,237.25	416,314	\$ 1,190,076.75	TOTAL TOLL VEHICLES	98,239	\$ 283,674.75	94,165	\$ 197,326.00
2,772	\$ 5,862.50	2,757	\$ 7,881.30	DAILY AVERAGE	3,169	\$ 9,150.80	3,038	\$ 6,365.35

YTD Rate Change	
Traffic (toll)	-0.55%
Autos	0.74%
Trucks	-27.04%
Revenue	34.44%
Autos	43.34%
Trucks	10.61%

MTD Rate Change	
Traffic (toll)	4.33%
Autos	5.42%
Trucks	-19.39%
Revenue	43.76%
Autos	51.28%
Trucks	22.63%



Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Westbound Traffic Counts
May 2026

Bridge	Westbound Volume					
	May 2026	May 2025	% Change	YTD 2026	YTD 2025	% Change
Lower Trenton	482,748	466,961	3.4%	2,183,278	2,184,151	0.0%
Calhoun Street	332,105	337,118	-1.5%	1,524,831	1,556,100	-2.0%
Washington Crossing	152,087	144,590	5.2%	643,070	635,176	1.2%
New Hope-Lambertville ¹	157,340	154,091	2.1%	697,749	646,106	8.0%
Centre Bridge-Stockton	96,202	101,452	-5.2%	391,771	425,537	-7.9%
Uhlerstown-Frenchtown ^{2,3}	77,443	-		334,691	101,445	229.9%
Upper Black Eddy-Milford ^{2,3}	52,295	85,137	-38.6%	227,955	335,023	-32.0%
Riegelsville	58,843	56,622	3.9%	242,211	236,371	2.5%
Northampton Street	385,844	391,284	-1.4%	1,853,041	1,872,276	-1.0%
Riverton-Belvidere	85,394	79,686	7.2%	367,366	351,472	4.5%
Total	1,880,301	1,816,941	3.5%	8,465,963	8,343,657	1.5%

NOTES:

1. In October 2024, eastbound traffic was detoured over the US Route 202 NH-L TB, under Contract No. TS-694A NH-L TSB Rehabilitation. In October 2024, the traffic counter was reconfigured to count WB traffic only, under Contract No. TS-694A NH-L TSB Rehabilitation. NH-L TSB closed to both directions of traffic from 12:00 AM, January 13, 2025 through 12:00 PM January 23, 2025 due to a pin replacement for Contract No. TS-694A NH-L TSB Rehabilitation. On February 14, 2025, the eastbound traffic detour was removed and the bridge was reopened to two-way traffic. On Monday, March 3, 2025, the traffic counter was reconfigured for two-way traffic. Periodic alternating traffic continued in March 2026 for Contract No. TS-694A NH-L TSB Rehabilitation. Construction under Contract No. T-754A New Hope-Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement began on June 18, 2025. Traffic is limited to one lane in each direction over the US Route 202 NH-L TB. Effects of this work can be seen in traffic increases in both directions over the NH-L TSB.
2. On February 20, 2025, westbound (PA-bound) traffic was detoured under Contract No. TS-642A U-F TSB Rehabilitation. UBE-M TSB became the desired detour for PA-bound traffic, and as a result, traffic counts began to increase significantly. Traffic counter was reconfigured to one-way eastbound (NJ-bound) counts on Monday, March 3, 2025. On October 18, 2025, two-way traffic resumed across the bridge, but only on weekends. On October 29, 2025, the bridge was reopened to two-way traffic, with periodic short-term closures on weekdays only, which continued until project completion. As a result, traffic counts at UBE-M TSB began to decrease significantly. Contract No. TS-642A U-F TSB Rehabilitation reached substantial completion on Friday, April 10, 2026. New counter (reader) installed on May 7, 2026.
3. Total traffic volume appears to be correct. However, based on the geometry on the bridge, the location of the traffic sensor, and the driving habits of motorists, we will continue to monitor the Eastbound/Westbound directional percentage split.

**Due to the narrowness of many of the toll-supported bridges, some vehicles drive over the centerline when there is no oncoming traffic, causing directional misclassification.*



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts May 2026

Bridge	Eastbound				Westbound				Total Volume	
	May 2026		May 2025		May 2026		May 2025		May 2026	May 2025
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	90,252	15.8%	91,039	16.3%	482,748	84.2%	466,961	83.7%	573,000	558,000
Calhoun Street	234,795	41.4%	232,800	40.8%	332,105	58.6%	337,118	59.2%	566,900	569,918
Washington Crossing	68,491	31.1%	68,093	32.0%	152,087	68.9%	144,590	68.0%	220,578	212,683
New Hope-Lambertville ¹	148,448	48.5%	135,080	46.7%	157,340	51.5%	154,091	53.3%	305,788	289,171
Centre Bridge-Stockton	68,101	41.4%	66,859	39.7%	96,202	58.6%	101,452	60.3%	164,303	168,311
Uhlerstown-Frenchtown ^{2,3}	53,795	41.0%	55,526	100.0%	77,443	59.0%	-	0.0%	131,238	55,526
Upper Black Eddy-Milford ^{2,3}	66,142	55.8%	78,791	48.1%	52,295	44.2%	85,137	51.9%	118,437	163,928
Riegelsville	42,787	42.1%	42,204	42.7%	58,843	57.9%	56,622	57.3%	101,630	98,826
Northampton Street	155,632	28.7%	167,727	30.0%	385,844	71.3%	391,284	70.0%	541,476	559,011
Riverton-Belvidere	54,775	39.1%	56,465	41.5%	85,394	60.9%	79,686	58.5%	140,169	136,151
Total	983,218	34.3%	994,584	35.4%	1,880,301	65.7%	1,816,941	64.6%	2,863,519	2,811,525

NOTES:

1. In October 2024, eastbound traffic was detoured over the US Route 202 NH-L TB, under Contract No. TS-694A NH-L TSB Rehabilitation. In October 2024, the traffic counter was reconfigured to count WB traffic only, under Contract No. TS-694A NH-L TSB Rehabilitation. NH-L TSB closed to both directions of traffic from 12:00 AM, January 13, 2025 through 12:00 PM January 23, 2025 due to a pin replacement for Contract No. TS-694A NH-L TSB Rehabilitation. On February 14, 2025, the eastbound traffic detour was removed and the bridge was reopened to two-way traffic. On Monday, March 3, 2025, the traffic counter was reconfigured for two-way traffic. Periodic weekday alternating traffic continued in March 2026 for Contract No. TS-694A NH-L TSB Rehabilitation. Construction under Contract No. T-754A New Hope-Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement began on June 18, 2025. Traffic is limited to one lane in each direction over the US Route 202 NH-L TB. Effects of this work can be seen in traffic increases in both directions over the NH-L TSB.

2. On February 20, 2025, westbound (PA-bound) traffic was detoured under Contract No. TS-642A U-F TSB Rehabilitation. UBE-M TSB became the desired detour for PA-bound traffic, and as a result, traffic counts began to increase significantly. Traffic counter was reconfigured to one-way eastbound (NJ-bound) counts on Monday, March 3, 2025. On October 18, 2025, two-way traffic resumed across the bridge, but only on weekends. On October 29, 2025, the bridge was reopened to two-way traffic, with periodic short-term closures on weekdays only, which continued until project completion. As a result, traffic counts at UBE-M TSB began to decrease significantly. Contract No. TS-642A U-F TSB Rehabilitation reached substantial completion on Friday, April 10, 2026. New counter (reader) installed on May 7, 2026.

3. Total traffic volume appears to be correct. However, based on the geometry on the bridge, the location of the traffic sensor, and the driving habits of motorists, we will continue to monitor the Eastbound/Westbound directional percentage split.

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Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts May 2026

Bridge	Total Volume					
	May 2026	May 2025	% Change	YTD 2026	YTD 2025	% Change
Lower Trenton	573,000	558,000	2.7%	2,588,572	2,598,106	-0.4%
Calhoun Street	566,900	569,918	-0.5%	2,604,850	2,627,394	-0.9%
Washington Crossing	220,578	212,683	3.7%	927,871	946,768	-2.0%
New Hope-Lambertville ¹	305,788	289,171	5.7%	1,353,896	1,060,973	27.6%
Centre Bridge-Stockton	164,303	168,311	-2.4%	672,835	715,455	-6.0%
Uhlerstown-Frenchtown ^{2,3}	131,238	55,526	136.4%	577,857	329,687	75.3%
Upper Black Eddy-Milford ^{2,3}	118,437	163,928	-27.8%	511,090	649,103	-21.3%
Riegelsville	101,630	98,826	2.8%	427,442	423,893	0.8%
Northampton Street	541,476	559,011	-3.1%	2,621,888	2,677,820	-2.1%
Riverton-Belvidere	140,169	136,151	3.0%	612,241	603,584	1.4%
Total	2,863,519	2,811,525	1.8%	12,898,542	12,632,783	2.1%

NOTES:

1. In October 2024, eastbound traffic was detoured over the US Route 202 NH-L TB, under Contract No. TS-694A NH-L TSB Rehabilitation. In October 2024, the traffic counter was reconfigured to count WB traffic only, under Contract No. TS-694A NH-L TSB Rehabilitation. NH-L TSB closed to both directions of traffic from 12:00 AM, January 13, 2025 through 12:00 PM January 23, 2025 due to a pin replacement for Contract No. TS-694A NH-L TSB Rehabilitation. On February 14, 2025, the eastbound traffic detour was removed and the bridge was reopened to two-way traffic. On Monday, March 3, 2025, the traffic counter was reconfigured for two-way traffic. Periodic alternating traffic continued in March 2026 for Contract No. TS-694A NH-L TSB Rehabilitation. Construction under Contract No. T-754A New Hope-Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement began on June 18, 2025. Traffic is limited to one lane in each direction over the US Route 202 NH-L TB. Effects of this work can be seen in traffic increases in both directions over the NH-L TSB.

2. On February 20, 2025, westbound (PA-bound) traffic was detoured under Contract No. TS-642A U-F TSB Rehabilitation. UBE-M TSB became the desired detour for PA-bound traffic, and as a result, traffic counts began to increase significantly. Traffic counter was reconfigured to one-way eastbound (NJ-bound) counts on Monday, March 3, 2025. On October 18, 2025, two-way traffic resumed across the bridge, but only on weekends. On October 29, 2025, the bridge was reopened to two-way traffic, with periodic short-term closures on weekdays only, which continued until project completion. As a result, traffic counts at UBE-M TSB began to decrease significantly. Contract No. TS-642A U-F TSB Rehabilitation reached substantial completion on Friday, April 10, 2026. New counter (reader) installed on May 7, 2026.

3. Total traffic volume appears to be correct. However, based on the geometry on the bridge, the location of the traffic sensor, and the driving habits of motorists, we will continue to monitor the Eastbound/Westbound directional percentage split.

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Delaware River Joint Toll Bridge Commission

Toll Bridge - Two Way Traffic Counts

May 2026

Bridge	Total Volume (all classes)					
	May 2026	May 2025	% Change	YTD 2026	YTD 2025	% Change
Trenton-Morrisville	1,708,466	1,709,307	0.0%	7,768,960	7,769,407	0.0%
Scudder Falls	1,473,734	1,508,549	-2.3%	6,721,027	6,866,143	-2.1%
New Hope-Lambertville ^{1, 1A}	349,363	363,069	-3.8%	1,556,546	1,723,220	-9.7%
Interstate 78 ²	2,069,106	2,165,634	-4.5%	9,131,884	9,491,933	-3.8%
Easton - Phillipsburg	1,112,429	1,133,106	-1.8%	4,939,632	5,087,854	-2.9%
Portland-Columbia ^{3,4}	233,859	195,633	19.5%	1,005,038	926,698	8.5%
Delaware Water Gap ^{3,4}	1,648,473	1,423,518	15.8%	7,207,668	6,685,564	7.8%
Milford - Montague	210,127	204,375	2.8%	888,529	899,187	-1.2%
Total	8,805,557	8,703,191	1.2%	39,219,284	39,450,006	-0.6%

NOTES:

1. On January 30, 2024, eastbound traffic detour set in in place due to construction under Contract No. TS-694A NH-L TSB Rehabilitation. On February 17, 2025, NH-L TSB eastbound traffic detour was removed and the bridge was reopened to two-way traffic. Construction began for Contract T-754A New Hope-Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement on June 18, 2025. Effects of this work can be seen in traffic increases in both directions over the NH-L TSB.

1A. Traffic counter was removed on July 7, 2025 and will be relocated in the future under Contract No. T-754A, therefore the northbound traffic was estimated. Due to construction at the NH-L TSB bridge in 2025 that detoured onto the Toll Bridge, 2026 numbers were estimated by using 2024 NH-L TB numbers and decreased them by 2.0%, the year-to-date average percent change in Toll Bridge Traffic from May 2024 to May 2025, excluding NH-L TB. Those figures were then decreased by 1.0%, the year-to-date average percent change in Toll Bridge Traffic from May 2025 to May 2026 for Trenton - Morrisville & Scudder Falls Toll Bridges.

2. Construction for Contract T-766A I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements began on April 15, 2024. Final completion was reached on July 16, 2025.

3. On November 9, 2024, a portion of Route 611 between DWG and P-C was re-opened to traffic in a long-term temporary configuration of one lane, alternating via traffic signals. It will remain in this configuration.

4. Between December 2024 and March 2025, multiple sink holes appeared along the Interstate 80 (I-80) corridor near Wharton, NJ, about 35 miles East of the DWG Toll Bridge. On March 19, 2025, Interstate 80 was shut down in both directions. On June 21, 2025 Interstate 80 was re-opened with all lanes in both directions. Effects of this were seen in monthly traffic counts at Delaware Water Gap and Portland – Columbia Toll Bridges.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29th, 2026

STATISTICAL SUMMARY OF EXPENDITURES

There follow reports entitled “**Budget vs Actual**” covering the month of May 2026 relative to Toll Bridges, Toll Supported Bridges and Administration Departments.

Total operating expenses plus encumbrance totaled \$8,975,600 for the month of May. For the 2026 fiscal period, total expenses plus encumbrance amounted to \$40,933,704 which represents 85.10% of 2026 year-to-date operating budget.

There were three payrolls during the month of May, which resulted in higher-than-normal payroll related expenses. This additional payroll was accounted for in the Commission’s year-to-date operating budget.

There were no unusual expenses during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

TOTAL COMMISSION

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$28,153,881	11,879,559	\$3,002,030	\$11,449,824	\$0	\$16,704,057
Part-Time Employee Wages	458,975	191,241	9,724	82,557	0	376,418
Overtime Wages	2,903,683	1,663,111	180,039	1,174,345	0	1,729,338
Pension Contributions	10,184,239	4,387,429	921,866	3,670,654	0	6,513,585
FICA Contributions	2,496,695	1,056,302	256,789	1,010,862	0	1,485,834
Regular Employee Healthcare Benefits	16,904,256	7,053,525	1,239,142	5,676,914	0	11,227,343
Life Insurance Benefits	308,218	128,425	23,445	118,217	0	190,002
Unemployment Compensation Benefits	100,000	50,000	(8,300)	(9,141)	0	109,141
Utility Expense	1,252,985	576,499	79,675	433,695	51,752	767,537
Office Expense	387,499	212,791	25,409	100,423	54,787	232,289
Telecommunication Expense	1,564,339	669,006	126,562	510,028	32,175	1,022,136
Information Technology Expense	1,280,617	703,604	64,610	380,848	174,732	725,037
Professional Development/Meetings	954,728	392,261	15,165	103,612	64,575	786,541
Vehicle Maintenance Expense and Fuel	822,227	622,201	33,084	298,832	220,147	303,248
Operations Maintenance Expense	2,576,244	1,529,132	70,197	577,051	654,868	1,344,325
ESS Operating Maintenance Expense	1,567,270	648,893	59,472	360,740	34,727	1,171,803
Commission Expense	24,126	9,469	3,146	9,704	475	13,947
Uniform Expense	484,231	207,669	6,891	76,432	28,829	378,971
Business Insurance	6,982,559	2,815,672	530,776	2,566,040	0	4,416,519
Licenses & Inspections Expense	25,263	10,526	550	4,131	0	21,132
Advertising	61,136	17,557	1,236	5,706	5,101	50,329
Professional Services	4,483,225	1,927,179	104,410	494,327	5,656	3,983,241
State Police Bridge Security	8,842,902	3,684,572	692,751	3,443,862	0	5,399,039
ETC Equip/Traffic Counter Maint	1,517,000	631,104	103,364	519,445	15,077	982,478
General Contingency	475,000	197,923	0	0	0	475,000
ETC Operating Expense	16,402,704	6,834,514	1,346,645	6,531,696	0	9,871,007
Total	\$111,214,000	\$48,100,165	\$8,888,681	\$39,590,802	\$1,342,902	\$70,280,296

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

ADMINISTRATION*

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$6,871,756	2,881,788	\$740,879	\$2,764,098	\$0	\$4,107,658
Part-Time Employee Wages	452,000	188,335	9,724	82,557	0	369,443
Overtime Wages	20,721	18,303	0	3,828	0	16,893
Pension Contributions	2,162,733	906,772	201,399	781,116	0	1,381,617
FICA Contributions	532,783	223,558	56,777	211,989	0	320,794
Regular Employee Healthcare Benefits	3,203,500	1,317,986	210,010	1,042,414	0	2,161,086
Life Insurance Benefits	72,712	30,046	5,160	26,695	0	46,017
Unemployment Compensation Benefits	100,000	50,000	(8,300)	(9,141)	0	109,141
Utility Expense	168,911	79,391	18,797	50,207	0	118,703
Office Expense	264,415	145,132	15,454	67,177	32,861	164,378
Telecommunication Expense	161,578	67,547	9,680	41,500	0	120,079
Information Technology Expense	1,270,700	704,463	64,610	380,848	174,732	715,120
Professional Development/Meetings	816,944	335,491	12,827	88,099	64,575	664,269
Vehicle Maintenance Expense and Fuel	58,636	52,483	2,772	11,216	36,008	11,413
Operations Maintenance Expense	193,163	84,822	6,265	53,331	25,549	114,283
Commission Expense	24,126	9,469	3,146	9,704	475	13,947
Uniform Expense	10,085	4,129	0	1,007	0	9,078
Business Insurance	521,845	123,686	24,242	72,114	0	449,730
Licenses & Inspections Expense	475	198	0	0	0	475
Advertising	61,136	17,557	1,236	5,706	5,101	50,329
Professional Services	1,542,490	701,863	94,608	433,001	5,656	1,103,833
General Contingency	475,000	197,923	0	0	0	475,000
OPERATING EXPENSE SUBTOTAL	\$18,985,706	\$8,140,943	\$1,469,287	\$6,117,464	\$344,956	\$12,523,286
ADM OPS AIIOCATION						
TES Allocation			(164,737)	(622,612)		
ADM OPS AIIOCATION SUBTOTAL			(\$164,737)	(\$622,612)		
			\$0	\$0		
TOTAL EXPENSES			\$1,304,550	\$5,494,853		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs, Contract/Compliance, and Training & Employee Safety.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

ADMINISTRATION - OPERATIONS*

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,389,915	1,888,033	\$452,122	\$1,739,910	\$0	\$2,650,005
Overtime Wages	348,321	206,083	24,286	137,295	0	211,026
Pension Contributions	1,950,928	833,816	209,181	792,880	0	1,158,048
FICA Contributions	477,225	203,756	50,645	192,321	0	284,904
Regular Employee Healthcare Benefits	2,704,429	1,147,127	200,299	902,954	0	1,801,475
Life Insurance Benefits	60,394	25,415	4,652	23,258	0	37,136
Utility Expense	125,770	60,339	9,975	55,992	0	69,778
Office Expense	50,548	22,590	3,552	16,111	8,327	26,110
Telecommunication Expense	139,784	60,578	4,692	21,173	0	118,611
Professional Development/Meetings	105,150	43,813	2,029	14,954	0	90,196
Vehicle Maintenance Expense and Fuel	111,700	82,854	9,830	56,062	40,974	14,665
Operations Maintenance Expense	422,535	355,310	14,984	137,531	189,510	95,494
ESS Operating Maintenance Expense	1,567,270	648,893	59,472	360,740	34,727	1,171,803
Uniform Expense	62,483	27,399	4,465	18,280	5,733	38,470
Business Insurance	328,535	136,891	24,469	118,973	0	209,562
Licenses & Inspections Expense	2,864	1,193	0	393	0	2,471
Professional Services	2,940,735	1,225,316	9,802	61,326	0	2,879,408
OPERATING EXPENSE SUBTOTAL	\$15,788,585	\$6,969,407	\$1,084,456	\$4,650,154	\$279,270	\$10,859,162
ADM OPS ALLOCATION						
TES Allocation			28,665	108,336		
Toll Operation Allocation			(86,373)	(339,749)		
Bridge Maint Allocation			(334,393)	(1,432,445)		
PSBS Allocation			(561,910)	(2,397,990)		
ADM OPS ALLOCATION SUBTOTAL			(\$954,011)	(\$4,061,847)		
TOTAL EXPENSES			\$130,445	\$588,307		

* Includes Engineering, Maintenance/Toll Operation, Southern Region Maintenance Center, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,843,500	1,618,997	\$390,839	\$1,530,282	\$0	\$2,313,218
Overtime Wages	604,616	348,606	29,580	232,587	0	372,029
Pension Contributions	1,389,612	597,262	113,872	487,133	0	902,480
FICA Contributions	340,281	143,966	31,970	134,068	0	206,213
Regular Employee Healthcare Benefits	2,409,554	1,005,429	182,583	820,352	0	1,589,202
Life Insurance Benefits	41,047	17,103	2,899	15,230	0	25,816
Utility Expense	358,208	158,337	20,389	113,938	28,183	216,087
Office Expense	31,562	21,751	5,109	10,611	7,371	13,580
Telecommunication Expense	208,191	91,186	9,877	63,969	0	144,223
Information Technology Expense	6,645	1,835	0	0	0	6,645
Professional Development/Meetings	6,043	2,168	159	159	0	5,884
Vehicle Maintenance Expense and Fuel	246,050	175,288	16,967	79,840	69,577	96,633
Operations Maintenance Expense	455,660	253,980	23,834	152,038	121,661	181,961
Uniform Expense	131,426	55,721	542	14,847	5,069	111,510
Business Insurance	2,220,974	925,413	175,533	869,368	0	1,351,606
Licenses & Inspections Expense	4,764	1,985	113	528	0	4,236
State Police Bridge Security	2,684,443	1,118,527	210,319	1,045,557	0	1,638,886
ETC Equipment/Traffic Counter Maint	529,491	220,459	36,318	182,028	2,713	344,750
ETC Operating Expense	6,023,720	2,509,903	494,904	2,400,603	0	3,623,117
OPERATING EXPENSE SUBTOTAL	\$21,535,787	\$9,267,917	\$1,745,807	\$8,153,135	\$234,574	\$13,148,078
ADM OPS ALLOCATION						
TES Allocation			38,592	145,857		
Toll Operation Allocation			32,088	126,217		
Bridge Maint Allocation			178,703	791,691		
PSBS Allocation			163,522	695,917		
ADM OPS ALLOCATION SUBTOTAL			\$412,906	\$1,759,682		
TOTAL EXPENSES			\$2,158,713	\$9,912,817		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,303,846	1,390,258	\$336,731	\$1,298,536	\$0	\$2,005,310
Overtime Wages	340,328	204,804	23,913	177,690	0	162,638
Pension Contributions	1,140,448	483,449	99,639	410,340	0	730,108
FICA Contributions	278,779	117,946	27,421	112,211	0	166,569
Regular Employee Healthcare Benefits	2,059,073	859,185	155,670	701,000	0	1,358,073
Life Insurance Benefits	34,583	14,410	2,502	12,679	0	21,904
Utility Expense	304,031	143,315	16,298	116,429	6,514	181,088
Office Expense	10,998	7,788	728	3,558	2,748	4,692
Telecommunication Expense	361,143	154,808	50,540	154,623	32,175	174,345
Information Technology Expense	2,443	(52)	0	0	0	2,443
Professional Development/Meetings	13,773	5,739	150	400	0	13,373
Vehicle Maintenance Expense and Fuel	209,281	169,339	19,300	97,418	21,892	89,972
Operations Maintenance Expense	816,499	437,794	(252)	131,532	138,673	546,295
Uniform Expense	93,743	40,190	1,246	17,972	4,083	71,689
Business Insurance	1,372,120	571,721	107,556	527,855	0	844,265
Licenses & Inspections Expense	4,035	1,681	148	628	0	3,407
State Police Bridge Security	2,458,672	1,024,455	192,585	957,394	0	1,501,278
ETC Equipment/Traffic Counter Maint	447,462	186,335	30,730	153,943	1,650	291,870
ETC Operating Expense	6,060,185	2,525,097	497,627	2,413,621	0	3,646,564
OPERATING EXPENSE SUBTOTAL	\$19,311,444	\$8,338,262	\$1,562,532	\$7,287,826	\$207,734	\$11,815,884
ADM OPS ALLOCATION						
TES Allocation			33,698	127,361		
Toll Operation Allocation			28,020	110,214		
Bridge Maint Allocation			33,537	128,364		
PSBS Allocation			123,406	533,647		
ADM OPS ALLOCATION SUBTOTAL			\$218,661	\$899,586		
TOTAL EXPENSES			\$1,781,193	\$8,187,413		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,779,591	1,625,111	\$423,602	\$1,584,532	\$0	\$2,195,059
Overtime Wages	457,490	271,705	27,525	238,452	0	219,038
Pension Contributions	1,341,886	587,996	123,977	507,903	0	833,983
FICA Contributions	324,137	139,584	34,285	138,540	0	185,597
Regular Employee Healthcare Benefits	2,365,744	1,012,678	175,141	789,429	0	1,576,315
Life Insurance Benefits	39,258	16,688	3,061	15,225	0	24,033
Utility Expense	188,211	88,290	9,509	67,114	17,055	104,042
Office Expense	9,328	6,927	566	2,966	2,606	3,755
Telecommunication Expense	390,457	167,267	30,330	131,145	0	259,312
Information Technology Expense	829	(2,641)	0	0	0	829
Professional Development/Meetings	8,310	3,463	0	0	0	8,310
Vehicle Maintenance Expense and Fuel	181,719	135,069	(15,955)	53,833	51,697	76,190
Operations Maintenance Expense	523,088	313,297	15,335	85,062	153,127	284,899
Uniform Expense	114,781	49,206	162	10,168	11,436	93,176
Business Insurance	1,348,394	561,835	105,498	517,121	0	831,273
Licenses & Inspections Expense	4,199	1,750	176	1,732	0	2,467
State Police Bridge Security	1,549,835	645,770	121,439	603,709	0	946,126
ETC Equipment/Traffic Counter Maint	529,491	220,459	36,316	182,017	2,471	345,004
ETC Operating Expense	4,318,798	1,799,514	354,115	1,717,473	0	2,601,325
OPERATING EXPENSE SUBTOTAL	\$17,475,545	\$7,643,967	\$1,445,082	\$6,646,421	\$238,392	\$10,590,732
ADM OPS ALLOCATION						
TES Allocation			31,561	119,283		
Toll Operation Allocation			26,266	103,318		
Bridge Maint Allocation			31,516	120,630		
PSBS Allocation			115,721	500,416		
ADM OPS ALLOCATION SUBTOTAL			\$205,065	\$843,646		
TOTAL EXPENSES			\$1,650,146	\$7,490,067		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,634,897	1,141,256	\$317,741	\$1,162,493	\$0	\$1,472,404
Part-Time Employee Wages	3,487	1,453	0	0	0	3,487
Overtime Wages	542,363	293,199	35,525	177,659	0	364,704
Pension Contributions	996,132	433,313	84,014	314,611	0	681,520
FICA Contributions	243,327	105,395	26,906	102,060	0	141,268
Regular Employee Healthcare Benefits	1,927,643	829,873	142,986	645,073	0	1,282,570
Life Insurance Benefits	26,934	11,550	2,470	11,752	0	15,182
Utility Expense	63,065	27,643	1,604	17,255	0	45,810
Office Expense	10,925	4,552	0	0	875	10,050
Telecommunication Expense	91,659	38,192	5,350	24,364	0	67,295
Professional Development/Meetings	2,374	698	0	0	0	2,374
Vehicle Maintenance Expense and Fuel	8,008	4,320	0	295	0	7,713
Operations Maintenance Expense	90,533	43,598	6,611	9,570	14,826	66,136
Uniform Expense	39,359	16,698	0	6,604	1,554	31,202
Business Insurance	602,266	250,946	47,322	233,362	0	368,904
Licenses & Inspections Expense	5,102	2,126	113	464	0	4,638
State Police Bridge Security	1,356,395	565,169	106,199	527,944	0	828,451
ETC Equipment/Traffic Counter Maint	5,278	1,926	0	730	4,125	423
OPERATING EXPENSE SUBTOTAL	\$8,649,748	\$3,771,906	\$776,840	\$3,234,236	\$21,381	\$5,394,131
ADM OPS AIIOCATION						
TES Allocation			16,060	60,698		
Bridge Maint Allocation			74,444	329,784		
PSBS Allocation			79,155	332,014		
ADM OPS AIIOCATION SUBTOTAL			\$169,659	\$722,497		
TOTAL EXPENSES			\$946,499	\$3,956,733		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Five Months Ending May 31, 2026

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2026	YTD Budget 2026	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,211,575	1,283,854	\$340,117	\$1,369,973	\$0	\$1,841,602
Part-Time Employee Wages	3,487	1,453	0	0	0	3,487
Overtime Wages	589,844	320,411	39,211	206,836	0	383,008
Pension Contributions	1,165,375	529,113	89,784	376,671	0	788,703
FICA Contributions	291,075	118,251	28,784	119,674	0	171,401
Regular Employee Healthcare Benefits	2,190,503	862,967	172,453	775,692	0	1,414,811
Life Insurance Benefits	32,074	12,706	2,702	13,377	0	18,698
Utility Expense	44,790	19,183	3,103	12,760	0	32,030
Office Expense	9,723	4,051	0	0	0	9,723
Telecommunication Expense	211,526	89,428	16,091	73,255	0	138,272
Professional Development/Meetings	2,135	890	0	0	0	2,135
Vehicle Maintenance Expense and Fuel	6,832	2,847	169	169	0	6,663
Operations Maintenance Expense	74,766	40,330	3,420	7,987	11,523	55,257
Uniform Expense	32,355	14,326	476	7,555	954	23,846
Business Insurance	588,426	245,179	46,157	227,246	0	361,180
Licenses & Inspections Expense	3,824	1,593	0	386	0	3,438
State Police Bridge Security	793,557	330,651	62,209	309,259	0	484,298
ETC Equipment/Traffic Counter Maint	5,278	1,926	0	728	4,118	432
OPERATING EXPENSE SUBTOTAL	\$9,257,146	\$3,879,162	\$804,677	\$3,501,566	\$16,595	\$5,738,985
ADM OPS AIIOCATION						
TES Allocation			16,160	61,076		
Bridge Maint Allocation			16,192	61,976		
PSBS Allocation			80,105	335,996		
ADM OPS AIIOCATION SUBTOTAL			\$112,458	\$459,047		
TOTAL EXPENSES			\$917,134	\$3,960,614		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE FIVE MONTHS ENDED MAY 31, 2026

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2026	TOTAL 2025
TOLL REVENUE												
Net Toll Revenue	27,021,540	52,473,876	28,902,159	108,397,575	-	-	-	-	-	-	108,397,575	77,284,933
EZPass Fee	332,304	663,178	339,622	1,335,104	-	-	-	-	-	-	1,335,104	1,308,071
Net Violation Fee Income	861,048	234,587	539,197	1,634,831	-	-	-	-	-	-	1,634,831	1,374,711
REVENUE FROM TOLL	\$ 28,214,892	\$ 53,371,640	\$ 29,780,978	\$ 111,367,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,367,510	\$ 79,967,714
OPERATING EXPENSE												
Regular Employee Salaries	1,530,282	1,298,536	1,584,532	4,413,349	1,162,493	1,369,973	2,532,466	1,739,910	2,764,098	4,504,008	11,449,824	11,417,392
Part-Time Employee Wages	-	-	-	-	-	-	-	-	82,557	82,557	82,557	56,675
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	232,587	177,690	238,452	648,728	177,659	206,836	384,495	137,295	3,828	141,122	1,174,345	825,794
Pension Contributions	487,133	410,340	507,903	1,405,376	314,611	376,671	691,282	792,880	781,116	1,573,996	3,670,654	3,648,009
FICA Contributions	134,068	112,211	138,540	384,818	102,060	119,674	221,734	192,321	211,989	404,310	1,010,862	983,543
Regular Employee Healthcare Benefits	820,352	701,000	789,429	2,310,781	645,073	775,692	1,420,765	902,954	1,042,414	1,945,368	5,676,914	4,868,123
Life Insurance Benefits	15,230	12,679	15,225	43,134	11,752	13,377	25,129	23,258	26,695	49,953	118,217	118,662
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	(9,141)	(9,141)	(9,141)	47,839
Utility Expense	113,938	116,429	67,114	297,481	17,255	12,760	30,015	55,992	50,207	106,200	433,695	404,872
Office Expense	10,611	3,558	2,966	17,135	-	-	-	16,111	67,177	83,288	100,423	92,784
Telecommunication Expense	63,969	154,623	131,145	349,737	24,364	73,255	97,619	21,173	41,500	62,672	510,028	628,670
Information Technology Expense	-	-	-	-	-	-	-	-	380,848	380,848	380,848	453,797
Professional Development/Meetings	159	400	-	559	-	-	-	14,954	88,099	103,053	103,612	145,927
Vehicle Maintenance Expense and Fuel	79,840	97,418	53,833	231,091	295	169	464	56,062	11,216	67,277	298,832	196,819
Operations Maintenance Expense	152,038	131,532	85,062	368,632	9,570	7,987	17,557	137,531	53,331	190,862	577,051	499,303
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	360,740	-	360,740	360,740	310,583
Commission Expense	-	-	-	-	-	-	-	-	9,704	9,704	9,704	6,154
Toll Collection Expense	-	-	-	-	-	-	-	-	-	-	-	5,605
Uniform Expense	14,847	17,972	10,168	42,987	6,604	7,555	14,158	18,280	1,007	19,287	76,432	44,856
Business Insurance	869,368	527,855	517,121	1,914,344	233,362	227,246	460,608	118,973	72,114	191,087	2,566,040	2,303,075
Licenses & Inspections Expense	528	628	1,732	2,888	464	386	850	393	-	393	4,131	5,722
Advertising	-	-	-	-	-	-	-	-	5,706	5,706	5,706	3,290
Professional Services	-	-	-	-	-	-	-	61,326	433,001	494,327	494,327	391,777
State Police Bridge Security	1,045,557	957,394	603,709	2,606,659	527,944	309,259	837,203	-	-	-	3,443,862	3,084,294
ETC Equip/Traffic Counter Maint	182,028	153,943	182,017	517,987	730	728	1,458	-	-	-	519,445	522,834
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
ETC Operating Expense	2,400,603	2,413,621	1,717,473	6,531,696	-	-	-	-	-	-	6,531,696	4,912,727
TOTAL OP., MAINT., & ADM	\$ 8,153,135	\$ 7,287,826	\$ 6,646,421	\$ 22,087,382	\$ 3,234,236	\$ 3,501,566	\$ 6,735,803	\$ 4,650,154	\$ 6,117,464	\$ 10,767,618	\$ 39,590,802	\$ 35,979,127
ADM OPS ALLOCATION												
TES Allocation	145,857	127,361	119,283	392,501	60,698	61,076	121,774	108,336	(622,612)	(514,276)	-	-
Toll Ops Allocation	126,217	110,214	103,318	339,749	-	-	-	(339,749)	-	(339,749)	-	-
Bridge Maint Allocation	791,691	128,364	120,630	1,040,685	329,784	61,976	391,760	(1,432,445)	-	(1,432,445)	-	-
Maint/Toll Allocation	-	-	-	-	-	-	-	-	-	-	-	-
PSBS Allocation	695,917	533,647	500,416	1,729,980	332,014	335,996	668,010	(2,397,990)	-	(2,397,990)	-	-
TOTAL ADM OPS ALLOCATION	\$ 1,759,682	\$ 899,586	\$ 843,646	\$ 3,502,914	\$ 722,497	\$ 459,047	\$ 1,181,544	\$(4,061,847)	\$(622,612)	\$(4,684,458)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	272,574	272,574	272,574	272,666
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 272,574	\$ 272,574	\$ 272,574	\$ 272,666
NET OPERATING INC	\$ 18,302,075	\$ 45,184,228	\$ 22,290,911	\$ 85,777,214	\$(3,956,733)	\$(3,960,614)	\$(7,917,347)	\$(588,307)	\$(5,222,278)	\$(5,810,585)	\$ 72,049,282	\$ 44,261,253
NON-OPERATING REV/EXP												
Interest Revenue & Unrealized Gain/Loss											3,566,383	6,291,779
Other Non-Operating Revenue											-	11,351
Interest Expense											(10,420,346)	(10,651,431)
Depreciation Expense											(6,410,450)	(6,045,801)
TOTAL NON-OPS REV/EXP											\$(13,264,412)	\$(10,394,102)
CHANGE IN NET ASSETS											\$ 58,784,870	\$ 33,867,151

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting June 29, 2026

PURCHASING REPORT INDEX

MONTH OF MAY 2026

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report covering the month of May 2026	1-6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

MONTHLY PURCHASING REPORT

Month of May 2026

This report itemizes all orders for purchases made for the month of May 2026, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of May 2026 culminated in the preparation and placement of 73 purchase orders in the total amount of \$600,108.64. There were no quotes sent out for the month of May.

Significant procurements are shown below:

- One (1) Purchase Order was issued, in the total amount of \$119,486.00 for a camera upgrade from Genetec to the Enterprise system;
- One (1) Purchase Order was issued, in the total amount of \$48,262.56 for the tower rental at Gravel Hill;
- One (1) Purchase Order was issued, in the total amount of \$45,146.00 for an exterior door replacement at NHL;
- Five (5) Purchase Orders were issued, in the total amount of \$43,725.00 for guiderail and attenuator repair/replacements at EP and I78;
- One (1) Purchase Order was issued, in the total amount of \$42,439.00 for Elations software renewal for Contract Compliance.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2026

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20260329	SYMPRO	TREASURY MGT. SOFTWARE RENEWAL	IT			23,472.87	
20260330	SIGNAL SERVICE INC CAPITAL RESERVE	TS-642A UF ESS ARCH LIGHTING CAMERAS	ENG	COSTARS 40	18,708.00		
20260331	ROB'S AUTMOTIVE AND COLLISION CENTER	TM- BP VEHICLE TOW SERVICE- INVOICE	TM			510.00	
20260332	KELLEY BROS, LLC CAPITAL RESERVE	NHLADMN EXTERIOR DOOR REPLACEMENT (CAPITAL MS-110)	NHL		45,146.00		
20260333	ACS SERVICES LLC CAPITAL RESERVE	BM-AET-CRAC UNIT REPLACMENT UNFORSEEN PROJ. 2612A	SFT		5,742.00		
20260334	ACS SERVICES LLC CAPITAL RESERVE	SF 1799 HOUSE AC COMP. UNFORSEEN PROJECT 2614A	SFT		8,110.00		
20260335	ACS SERVICES LLC CAPITAL RESERVE	I-78 COIL/HUMIDIFIER CANISTER/HOSE REPLCMNT MS-103	I78		15,241.00		
20260336	ACS SERVICES LLC CAPITAL RESERVE	CRAC REPLACEMENT UNFORSSSEN PROJ. 2613A	AB SF		18,172.00		
20260337	CRAFCO INC	ROADWAY SEALER	DWG			4,694.30	
20260338	SIGNAL SERVICE INC	TRAFFIC COUNT SYSTEM UPGRADES	ENG	COSTARS 40		7,202.00	
20260339	ELATION SYSTEMS, INC.	SOFTWARE PROGRAM FOR CONTRACT COMPLIANCE	CCOMPL			42,439.00	
20260340	4IMPRINT	PROMO PRODUCTS	CCOMPL			5,100.68	
20260341	CDW-G	CISCO SWITCH NETWORK STACK KITS	IT	PEPPM 549622-101		3,711.92	
20260342	FRED BEANS	TM- BP-28- PSBS- REPAIR- INVOICE	TM			619.90	
20260343	NATIONAL HIGHWAY PRODUCTS	HIGHWAY SIGN SAFETY EQUIPMENT	EP	COSTARS 24		766.00	
20260344	WEST AMWELL MASON SUPPLY	PROSLICER SIDEWALK ICEMELTER	PC			2,046.24	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2026

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20260345	PHILLIPSBURG MARBLE CO. INC.	TS-694A NH-L TSB REHAB MARBLE MONUMENTS	ENG	R5388-03-26	28,850.00		
	CAPITAL RESERVE						
20260346	EXACT SOLAR	EXACT SOLAR DIAGNOSIS FOR SOLAR PANELS	AB SF			600.00	
20260347	FALLPROOF SYSTEMS	FALL ARREST SAFETY EQUIPMENT @ EP	EP			1,209.68	
20260348	EASTERN TIME, INC.	SPRINKLER INPECTION CONTRACT	SFT			800.00	
20260349	EASTERN TIME, INC.	SPRINKLER INSPECTION CONTRACT	AB SF			950.00	
20260350	DOI-USGS	USGS RIVER GAUGE CONTRACT	MULTI			12,093.75	
20260351	GRAINGER	CLOTHING: SST UNIFORMS - SAFETY SHOES	TES	OMNIA 16154		3,252.41	
20260352	GRAINGER	SAFETY HELMETS MAINTENANCE (GRAINGER)	MULTI	OMNIA 16154		10,933.92	
20260353	INDUSTRIAL COMMUNICATIONS CO	Yearly Industrial Communications Tower Rental	PSBS			48,262.56	
20260354	SUPER HEAT INC	AC UNIT REPAIR (SAMSUNG OUTDOOR UNIT)	PC			356.32	
20260355	ED GUCKIN	EDUCATIONAL AND TRAINING SERVICES	TES			3,200.00	
20260356	ZOLL MEDICAL CORPORATION	FIRST AID SUPPLIES (AED REPLACE PADS/ELECTRODES)	TES			913.48	
20260357	ASPEN AERIALS, INC.	EDUCATIONAL AND TRAINING SERVICES	TES			9,600.00	
20260358	FALLPROOF SYSTEMS	SAFETY WEAR (SRLs)	TES			1,297.00	
20260359	GRAINGER	SAFETY WEAR (HARD HATS)	ENG	OMNIA 16154		1,587.60	
20260360	GRAINGER	x18 Milwaukee Hard Hats - Grainger	PSBS	OMNIA 16154		1,892.16	
20260361	MONTAGE ENTERPRISES	I78- JD ROLLER BEARING ASSEMBLY- PARTS- INVOICE	I78			625.51	
20260362	VERSALIFT EAST, INC.	LH- BUCKET TRUCK ANNUAL INSPECTION- QUOTE	SRMC			1,740.00	
20260363	MINUTEMAN SECURITY AND LIFE SAFETY	Genetec LPR plugin for Bosch camera at LH	ESS	COSTARS 18		1,711.68	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2026

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20260364	CDW-G	SFA - Blue light monitors and install supplies	ESS	OMNIA 2018011		12,731.64	
20260365	MOOVE NA DISTRIBUTION, LLC.	LUBRICANTS, OIL & GREASE	EP	CONTRACT #4400024060		333.30	
20260366	HOFFMAN SERVICES, INC.	PERFORMED ANNUAL POSHA LIFT INSPECTIONS	SRMC			1,400.00	
20260367	STARR UNIFORM	Starr Uniforms PSBS - Multiple Items	PSBS	COSTARS 12		1,344.61	
20260368	FYR-FYTER SALES & SERVICE, INC.	FYR-FIGHTER INSPECTION	SFT	NJ T-0576		97.02	
20260369	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTIONS	AB SF	NJ-T-0576		379.97	
20260370	SIGNAL SERVICE INC CAPITAL RESERVE	PS-102 TM06 Analog to IP	ESS	COSTARS 40	10,381.00		
20260371	KELLEY BROS, LLC	NHL INTERCOM to be replace with AiPhone	ESS	COSTARS 08		2,010.00	
20260372	ACS SERVICES LLC	LEAK CHECK AND REPAIR UNIT 3	NHL			7,250.00	
20260373	ACS SERVICES LLC	FREEZE STAT REPLACEMENT	NHL			1,450.00	
20260374	MINUTEMAN SECURITY AND LIFE SAFETY CAPITAL RESERVE	PS-106 Genetec ClearID ACS visitor management	ESS	COSTARS 18	16,567.70		
20260375	MINUTEMAN SECURITY AND LIFE SAFETY CAPITAL RESERVE	PS-110 Genetec Enterprise platform to replace Fed.	ESS	COSTARS 18	119,486.00		
20260376	PERFORMANCE TIRE CO.	I78- TRACTOR TIRE REPAIR- O/A ONSITE SERV- INVOICE	I78			827.75	
20260377	MOOVE NA DISTRIBUTION, LLC.	LUBRICANTS, OIL & GREASE	I78	CONTRACT #4400024060		836.18	
20260378	ADVANCE AUTO PARTS	SRMC- DEF FLUID & MOTOR OIL- QUOTE	SRMC	OMNIA 2017000280		3,935.71	
20260379	DELL MARKETING LP CAPITAL RESERVE	SFA Blue Light Monitor Workstations	ESS	R4853-12-23	15,566.45		
20260380	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL & ATTENUATOR RPLCMNT SRVC (E-P)	EP	TTS-783A		9,500.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2026

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20260381	JTECHUSA	TM- LANEBLADE PARTS- INV	TM			544.45	
20260382	GEORGE ALLEN WASTEWATER	SEPTIC REMOVAL	NHL			405.00	
20260383	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	SE UNCOVERED ADDITIONAL REPAIR	NHL			1,007.00	
20260384	NORTHERN TOOL EQUIPMENT COMPANY	AUTOMOTIVE SUPPLIES FOR I-78 MAINT GARAGE	I78			1,419.64	
20260385	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL & ATTENUATOR RPLCMNT SRVC	I78	TTS-783A		2,000.00	
20260386	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL & ATTENUATOR RPLCMNT SRVC	I78	TTS-783A		9,300.00	
20260387	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL & ATTENUATOR RPLCMNT SRVC	I78	TTS-783A		7,000.00	
20260388	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL & ATTENUATOR RPLCMNT SRVC	I78	TTS-783A		6,000.00	
20260389	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL & ATTENUATOR RPLCMNT SRVC	I78	TTS-783A		9,925.00	
20260390	SIGNAL SERVICE INC	PC02 & PC14 replacement cameras due to Failure	ESS	COSTARS 18		6,459.00	
20260391	PMG SM PA LLC	AQUAPHALT PICKED UP FROM SEALMASTER	NHL	PA COSTARS 29		3,528.00	
20260392	CORPORATE FACILITIES OF NEW JERSEY, LLC	x5 Generation by Knoll Office Chairs	PSBS			4,875.80	
20260393	ACS SERVICES LLC	SERVICE REQUEST CHILLER 1 ALARM	AB SF			1,190.00	
20260394	SIGNAL SERVICE INC	SFA Exterior Blue Light	ESS	COSTARS 18		2,579.00	
20260395	EASTERN TIME, INC.	FIRE ALARM REPAIR @ I78 ADMIN BLDG	I78			896.54	
20260396	FRED BEANS FORD OF NEWTOWN	NHL- PSBS-BP21 MIRROR- PARTS- INVOICE	NHL			566.68	
20260397	REINER PUMP SYSTEMS, INC.	SULZER ABS HYDRAULIC KIT FOR PUMP	AB SF			1,956.00	
20260398	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	RM TEMP WAS FROZEN AT 72. ROOM THERMOSTAT BAD	SFT			1,280.00	
20260399	PERFORMANCE TIRE CO.	I78- PICKUP TIRES- PARTS- QUOTE	I78			633.76	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

May 2026

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20260400	FRED BEANS FORD OF NEWTOWN	MM- PSBS- MIRROR ASBLY- INVOICE	MM			629.64	
20260401	JOHN KENNEDY COLLISION CENTERS	SF- BP-20 COLLISION WORK BAL \$2257.82- INV	SFT			2,257.82	
Purchase Order Count: 73					AUTHORITY TOTALS:	\$301,970.15	\$298,138.49
					GRAND TOTAL:	\$600,108.64	\$0.00

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

**E-ZPASS/CUSTOMER SERVICE REPORT
MAY 2026**

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass/Customer Service Operations Report	E-ZPass/Customer Service May	1-3

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

**E-ZPASS/CUSTOMER SERVICE REPORT
MAY 2026**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	4,322,639

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	6,656,702

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

**E-ZPASS/CUSTOMER SERVICE REPORT
MAY 2026**

Customer Service Report:

CSRs perform service with quick responses to:

- Emails
- Phone Calls
- Service Requests
- Commission E-ZPass Issues

Emails and SRs are handled daily by an assigned CSR. All the proper details are gathered so that we can assist the customer in a quick and efficient manner

Total Calls	Total Minutes and Average Duration	Average Wait Time
417	1,424 minutes – 4:38 minutes per call	0:00

Web Inquiries (Acct Updates, Violations, Disputes)	112
Service Requests (Acct Updates, Violation Notifications, E-ZPass + TBP Inquiries)	124

Computer kiosks are accessible for customer use if needed at both locations.

Walk-ins

I-78	DWG	SF	Total
26	3	10	39

Toll Monitoring:

- Bridge vehicle views were a total of 11,928 per day for all 8 bridges - Volume would depend on bridge size and use
- Total monthly vehicle views 310,128
- Average views per CSR, per day is calculated from the total daily views of 11,928 divided by 7 CSRs = 1,704 per day average
- Weekly CSR volume will depend on the assigned bridge, which is on a rotating basis.

**E-ZPASS/CUSTOMER SERVICE REPORT
MAY 2026**

Other current E-ZPass duties include:

- Assisting law enforcement
- Notifying Toll Audit and In-lane when any issues we see arise
- Monitoring Superload crossings
- Daily calls with other Agencies in the NJ Consortium

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – May 2026, New Jersey E-ZPass reports \$35,203,174.72 collected in tolls and \$74,520,183.39 collected in fees.

Additional Info:

- Weekly WebEx meetings to go over details
- Continual training will be given per CSR, here at Scudder Falls
- Interoffice training between I78 and DWG is also taking place
- DRJTBC webpage has been updated with E-ZPass information under the “Toll Customer Service” tab
 - o DRJTBC customer service number
 - o Toll Rates
 - o E-ZPass Query form for customers

Thank you to Joe Donnelly for his help with the website updates.

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF MAY 2026

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-5

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF MAY 2026

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Lane equipment cleaning is a constant activity during this time of year. Firmware upgrades are continuing on all UPS units as needed. In addition, UPS units are affected by the warmer temperatures and battery conditions are being checked. Also, all lane cameras are being checked for image clarity.
2. Commission Staff is worked with TransCore to identify locations within the Commission's facilities for TransCore to store spare parts that are used by their technicians when responding to various in-lane toll system issues. TransCore provided photos of the proposed cabinet locations, and they were approved by Commission Staff.
3. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. Conduent continues to develop the real time digital payment function at the NJ E-ZPass CSC for toll by plate customers. Conduent revised the terms and conditions that will be displayed on the NJ E-ZPass website, and comments were provided from the NJTA. Conduent has released this functionality into the NJ CSC software, and they are proceeding with testing it through a small group of individuals.
2. Conduent continues to develop the real time digital payment function at the NJ E-ZPass CSC for toll by plate customers. Conduent revised the terms and conditions that will be displayed on the NJ E-ZPass website, and comments were provided from the NJTA. Conduent has released this functionality into the NJ CSC software, and they are proceeding with testing it through a small group of individuals.
3. The NJ E-ZPass CSC launched the Amnesty Program in June 2025. NJ MVC legislation was passed and NJTA is working with the MVC on the programs. There are two programs: the Amnesty Program and the Vehicle Registration Suspension Program. The Amnesty Program must run for 180 days, with no lookback timeframe, meaning the program can go back as far as the violator wants to pay. Violation transactions after the start of the program are NOT eligible. The program is open to all violators (from any state), with tolls and fees that are \$500 or more prior to June 2025.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

The program must offer a 25% reduction of the fees, the program will collect 100% of the toll revenue. When applying payment, 100% of the toll amount will be satisfied first, followed by AET fees and administrative fees. The amount owed must be paid in full of no payment plan. A violator may make arrangements for a payment plan, outside of the Amnesty Program. For the NJ MVC Vehicle Registration Suspension, the transactions criteria include all NJ E-ZPass agency violations, unpaid tolls, administration fees and AET fees totaling \$500 or more; or 60 or more violations with at least one having occurred after January 2024 (legislation date). The Amnesty Program was completed in November 2025 and the NJTA has identified the first group of vehicles to request registration suspension. These vehicles are currently under administrative review by the NJTA.

4. TransCore continues to coordinate with Conduent for the testing for the new toll host that is being deployed to support the Hard AET conversion at the New Hope – Lambertville Toll Bridge, along with the other toll plazas. Conduent completed a revision to the NJ E-ZPass Customer Service Center system that allows the new toll host to exchange files with that system. Additional test transactions were completed in the AET lanes at the New Hope – Lambertville Toll Bridge and these test transactions were provided to Conduent to process in their test system.
5. Conduent participated in meetings with TransCore to discuss and plan for a data migration from the existing NJ E-ZPass Customer Service Center to the Next Generation Back Office System.
6. The NJTA, as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

AET Program

1. Rummel, Klepper & Kahl, LLP (RK&K) participated in project related meetings with PKF for the construction project as needed for the New Hope – Lambertville Toll Bridge AET project. During the reporting period RK&K prepared responses to Requests for Information (RFI) from the construction team and issued change of plans as needed. Additionally, RK&K completed several reviews of construction submittals from the contractor.
2. For the AET system implementation, Commission Staff, TransCore and the RK&K team participated in bi-weekly project status meetings. TransCore submitted the updated project schedule. The revised schedule is under review by RK&K and comments will be shared with TransCore. TransCore submitted the Succession Plan,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

FCC Certification updates, and as-built drawings for the New Hope – Lambertville Toll Bridge AET system that are being review by Commission Staff and RK&K.

3. TransCore completed the installation of the Primary Toll Host and worked with the Commission's IT Department and Conduent for the New Jersey Customer Service Center (NJ CSC) to establish connectivity and data exchanges.
4. TransCore facilitated follow-up meetings with Conduent to coordinate connectivity testing between the new in-lane toll system and the NJ Customer Service Center.
5. For the New Hope – Lambertville Toll Bridge hard AET project TransCore completed retests for the scripts from the Factory Acceptance Testing that required revisions at the New Hope – Lambertville Toll Bridge and this phase is now complete. TransCore began the Production Readiness On-Site First Installation Test (PROFIT) of the AET system at the New Hope – Lambertville Toll Bridge and is currently reviewing the transactions for accuracy. Commission Maintenance Staff assisted with the PROFIT by generating over 1,000 test transactions by driving vehicles through the AET zone.
6. TransCore staff continue to meet with the New Hope – Lambertville Toll Bridge AET Conversion construction team to discuss the construction progress and to coordinate the all-electronic-tolling equipment installation and testing schedules.
7. For the Trenton – Morrisville Toll Bridge hard AET project, TransCore continues to respond to questions from Atkins Réalis related to the T-M Toll Bridge AET design. The Preliminary Design plans for this project were shared with TransCore for their review.
8. Commission Staff and Atkins Réalis USA Inc. held several project status meetings. Atkins Réalis prepared and submitted responses to comments from the PennDOT Cycle 2 Highway Occupancy Permit (HOP) review for the Route 1 / Pennsylvania Avenue interchange with the roundabout design. The design team met with PennDOT to clarify a few comments, assisting them to provide responses to these comments. The design team is advancing the interchange design and preparing for the Cycle 3 HOP submission to PennDOT. The interchange design will include a traffic signal for the adjacent railroad crossing that will be activated by approaching trains from a railroad circuit that will be implemented as part of the project. Atkins Réalis submitted the updated project schedule. Atkins Réalis is addressing review comments from the Preliminary Design (60% complete) plans, specifications and estimate submission. Atkins Réalis submitted the draft US 1 over NJ 29 Superstructure Replacement Traffic Control Analysis and the document is being reviewed by Commission staff. The design

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

team also submitted the draft US 1 over NJ 29 NB Superstructure Replacement Alternative Analysis document and it is being reviewed by Commission staff and AECOM.

9. Under this Task Order Assignment, the RK&K team is preparing preliminary (30% complete) design plans for the conversion to hard all electronic tolling (AET) at the I-78, Easton-Phillipsburg, Portland-Columbia, Delaware Water Gap and Milford-Montague Toll Bridges. RK&K submitted project memorandums that summarize the preferred hard AET option at each of the remaining toll bridges. The documents were reviewed by Commission staff and comments were provided. The design team addressed the review comments and adjusted the preferred option concepts to address the comments.
10. For the Customer Service Center Services for the New Jersey E-ZPass Group program, the New Jersey Turnpike Authority (NJTA) issued a new Request for Proposals for Category D Merchant Services. Proposals are due this summer and will then be evaluated.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini facilitated the IAG E-ZPass Executive Management Committee meetings. At the August 2025 IAG EMC Meeting, Mr. Stracciolini was elected by the members to serve as Chair to the EMC.
2. Mr. Stracciolini facilitated the IAG Service Corporation meetings. At the December 12, 2024, IAG Service Corp. Board of Directors Meeting, a resolution was approved electing and appointing Mr. Stracciolini as the Chair of the IAG Service Corporation, effective December 12, 2024.
3. Commission staff are preparing to host the IAG EMC June 2026 Annual Meeting at the Administration Building.
4. Mr. Stracciolini participated on the IAG Policy Committee meetings.
5. Mr. stracciolini participated on the IAG Procurement Committee meetings.
6. Mr. Stracciolini is participating in the Non-toll Business Opportunity Task Force.
7. Mr. Stracciolini is serving on the International Bridge, Tunnel & Turnpike Association's (IBTTA) 2026 Engineering and Construction Task Force and the Toll Revenue Assurance Committee.

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

CONTRACT COMPLIANCE REPORT INDEX
Month of May 2026

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report May 2026	1-20

**Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026**

**CONTRACT COMPLIANCE REPORT INDEX
Month of May 2026**

TABLE OF CONTENTS

IBE PROGRAM

	PAGES
• IBE Program Overview	3
• Compliance IBE Scores Overview	4
• IBE Summary Reports	5
• Active Construction Projects Payments, Workforce & Ethnicity Utilization Scores	6-8
• Active Professional Projects Payments Detail and Scores	9-10
• Completed Construction Projects Payments, Workforce & Ethnicity Utilization Scores	11-15
• Completed Professional Projects Payments Detail and Scores	16-17

MWSBE Program

• MWSBE Minority (7%), Women (3%), and Small Business (25%) Enterprise Program Overview	18
• MWSBE Program Commitments for Professional and Construction (Active & Completed Pie Charts)	19
• MWSBE Professional & Construction Projects Final Commitment	20

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(114)** contracts with the IBE Program requirements. Currently, there are **(56) active** projects and **(58) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors and posts and reports data regarding all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i.* All Primes must register their company and activate an account in Elation Systems; *and*
- ii.* All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i.* Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii.* Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i.* All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii.* All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

Contract Compliance Department
Compliance IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website monthly.

The Score(s) are factored using the following criteria:

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains two levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

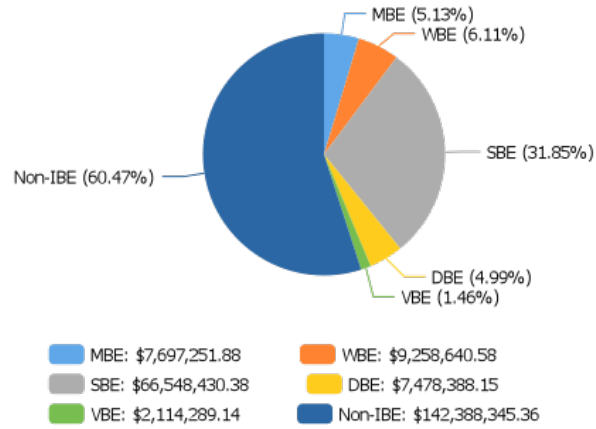
Summary - Professional Services and Construction Contractors 25% IBE Target Status

ACTIVE PROJECTS

Current IBE Status: 39.53%

Total Payments to Prime: \$142,388,345.36

Total Payments to IBEs: \$93,097,000.13



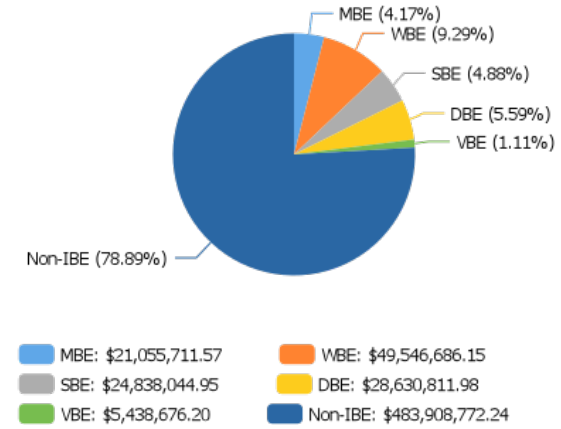
COMPLETED PROJECTS

Final IBE Status: 21.11%

Total Prime Awarded Contract Values: \$613,363,209.76

Total Payments to Prime: \$483,908,772.24

Total Payments to IBEs: \$129,454,436.52

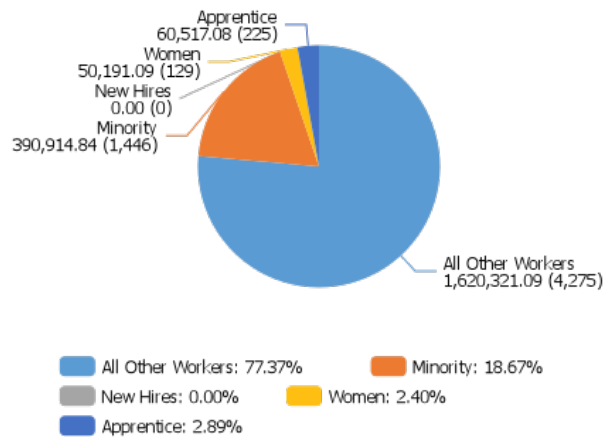


Summary - Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity

Workers Categories

Hours, Percentages and Workers

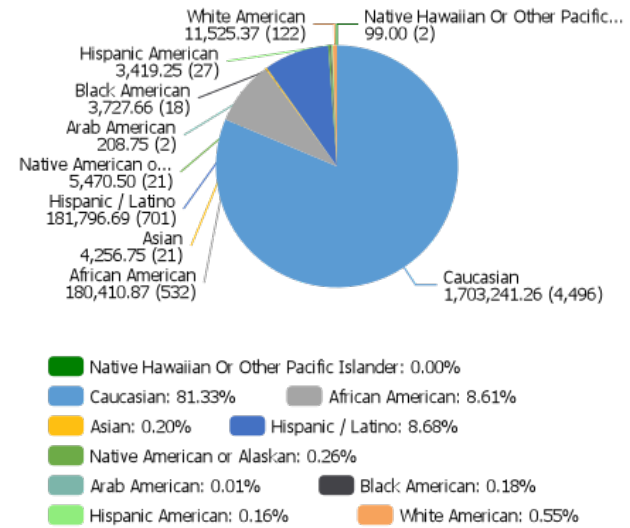
Total Hours Worked: 2,094,156.10



Ethnicity Categories

Hours, Percentages and Workers

Total Number of Workers: 5,942



(Percentage is based on work hours)

(Percentage is based on work hours)

Active Professional & Construction Projects Payment Summary				Initial Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals				\$294,217,883.26	\$142,388,345.36	\$93,097,000.13	39.53%	A
Professional Services Projects Totals				\$100,738,616.89	\$54,072,502.11	\$21,210,878.36	28.17%	B
Completed Professional & Construction Projects Payment Summary				Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals				\$613,363,208.76	\$483,908,772.24	\$129,454,436.52	21.11%	C+
Professional Services Projects Totals				\$56,980,125.64	\$39,325,398.33	\$17,654,727.31	30.98%	B+

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 27.08%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$193,479,266.37	\$88,315,843.25	\$71,886,121.77	44.87%		1,488	325,937.90	241,655.87	84,282.03	3,974.09		74.14%	25.86%	1.22%	

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.96%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$556,383,083.12	\$444,583,373.91	\$111,799,709.21	20.09%	C+	4,618	1,768,218.20	1,461,585.39	306,632.81	46,217.00	B	82.66%	17.34%	2.61%	A

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$193,479,266.37

Total Payments to all Primes \$88,315,843.25

Total Payments to all IBEs \$71,886,121.77

IBE Target 25.00%

IBE Actual 44.87%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 27.08%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$193,479,266.37	\$88,315,843.25	\$71,886,121.77	44.87%	A	1,488	325,937.90	241,655.87	84,282.03	3,974.09	A	74.14%	25.86%	1.22%	A+

DB-540A/B/C TRANSCORE, LP - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) C	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$14,628,213.63	\$11,230,227.20	\$2,316,211.51	17.10%		15	2,040.00	952.50	1,087.50	0.00	46.69%	53.31%	0.00%		

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.89%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) D+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$5,217,520.75	\$1,402,730.84	\$215,551.42	13.32%		57	717.00	479.00	238.00	91.00		66.81%	33.19%	12.69%	

DB-768B DYNAMIC SECURITY, LLC (IBE) dba SECUNI / Network Video Management System (NVMS) Integrator Services														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) N/A
\$104,074.00	\$-	\$87,232.80	100.00%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%	

DB-792A TRANSCORE, LP - In-Lane All Electronic Toll Collection System (Design, Build and Maintain)														
Payments Summary					Workforce Hours Summary 5.22%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,835,042.00	\$4,388,192.01	\$-	0.00%		N/A	20	853.00	808.50	44.50		0.00	D	94.78%	

T-519A BRACY CONSTRUCTION, INC. / Southern Operations and Maintenance Facilities Improvements - Trenton Morrisville, Langhorne, and New Hope														
Payments Summary					Workforce Hours Summary 20.23%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) C	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) B+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$59,300,150.96	\$48,489,332.38	\$10,731,130.04	18.12%		618	118,762.03	95,260.78	23,501.25	529.84		80.21%	19.79%	0.45%	

T-754A PKF-MARK III, INC / New Hope - Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement														
Payments Summary					Workforce Hours Summary 13.22%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,513,715.00	\$6,248,365.91	\$-	0.00%	N/A	159	18,512.87	17,335.34	1,177.53	1,270.75	C	93.64%	6.36%	6.86%	D

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$193,479,266.37

Total Payments to all Primes \$88,315,843.25

Total Payments to all IBEs \$71,886,121.77

IBE Target 25.00%

IBE Actual 44.87%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TS-590A J.D. ECKMAN, INC. / Northampton St. TSB Rehabilitation														
Payments Summary					Workforce Hours Summary 22.68%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) B	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) B+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$15,487,427.50	\$10,879,493.81	\$3,917,310.23	26.47%		111	35,867.50	27,733.25	8,134.25	0.00		77.32%	22.68%	0.00%	

TS-642A ANSELM I & DeCICCO (IBE) / Uhlerstown - Frenchtown Toll-Supported Bridge Rehabilitation														
Payments Summary					Workforce Hours Summary 36.03%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$22,216,237.00	\$-	\$20,028,343.85	100.00%		125	48,858.50	31,439.00	17,419.50	185.00		64.35%	35.65%	0.38%	

TS-694A/B/C/D/E ANSELM I & DeCICCO (IBE) / New Hope Lambertville TSB Rehabilitation														
Payments Summary					Workforce Hours Summary 42.07%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$27,589,084.53	\$-	\$25,587,080.40	100.00%		168	60,545.75	35,082.25	25,463.50	8.00		57.94%	42.06%	0.01%	

TTS-734A MOUNT CONSTRUCTION CO., INC. (IBE) / JOC - Bridge, Highway & Civil Work - North Region														
Payments Summary					Workforce Hours Summary 26.07%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$7,000,000.00	\$-	\$6,962,308.81	100.00%		148	22,646.75	18,609.25	4,037.50	1,866.50		82.17%	17.83%	8.24%	

TTS-735A MOUNT CONSTRUCTION CO., INC. (IBE) / JOC - Bridge, Highway & Civil Work - South Region														
Payments Summary					Workforce Hours Summary 20.75%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$-	\$2,040,952.71	100.00%		A+	97	8,008.50	6,369.50	1,639.00		23.00	B+	79.53%	

TTS-783A J. FLETCHER CREAMER & SON, INC. / On-Call Beam Guide Rail and Attenuator Replacement														
Payments Summary					Workforce Hours Summary 32.08%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,087,801.00	\$303,750.00	\$-	0.00%		N/A	52	1,183.00	803.50	379.50		0.00	A+	67.92%	

TTS-784A MOUNT CONSTRUCTION CO., INC. / JOC - Bridge, Highway, and Civil Work - North Region														
Payments Summary					Workforce Hours Summary 21.78%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$928,143.70	\$-	0.00%	N/A	25	2,887.50	2,258.50	629.00	0.00	B+	78.22%	21.78%	0.00%	A

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

Active Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$193,479,266.37

Total Payments to all Primes \$88,315,843.25

Total Payments to all IBEs \$71,886,121.77

IBE Target 25.00%

IBE Actual 44.87%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TTS-785A MOUNT CONSTRUCTION CO., INC. / JOC - Bridge, Highway, and Civil Work - South Region														
Payments Summary					Workforce Hours Summary 28.86%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$4,000,000.00	\$1,670,409.87	\$-	0.00%		N/A	25	1,840.00	1,309.00	531.00		0.00	A	71.14%	

TTS-786A MOUNT CONSTRUCTION CO., INC. / JOC - Building and Facility Work - North Region														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$140,294.57	\$-	0.00%		N/A	5	257.00	257.00	0.00		0.00	F	100.00%	

TTS-787A A.P. CONSTRUCTION, INC. / JOC - Building and Facility Work - South Region														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Initial Contract Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$2,634,902.96	\$-	0.00%		N/A	21	2,958.50	2,958.50	0.00		0.00	F	100.00%	

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Summary	Initial Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$294,217,883.26	\$142,388,345.36	\$93,097,000.13	39.53%	A
Professional Services Projects Totals	\$100,738,616.89	\$54,072,502.11	\$21,210,878.36	28.17%	B

Prime Consultants	IBE Firm	Project Title	Initial Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
GFT Infrastructure, Inc		C-519A GANNETT FLEMING ARCHITECTS, INC. / Southern Operations & Maintenance Facilities Improvements - Consulting Engineer Agreement	\$5,112,368.62	\$3,609,758.23	\$1,158,885.33	24.30%	C+
Greenman-Pedersen, Inc.		C-590A GREENMAN-PEDERSEN, INC. / Northampton St. TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement	\$1,504,783.15	\$906,645.35	\$540,453.22	37.35%	A
WSP USA, Inc. - PHILADELPHIA, PA		C-642A WSP USA, INC. / Uhlerstown Frenchtown TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement	\$2,173,560.61	\$1,322,174.33	\$597,469.00	31.12%	B+
Michael Baker International, Inc.		C-660A MICHAEL BAKER, JR., INC. / SFB Replacement Project Final Design Services - Consulting Engineer Agreement	\$33,626,658.74	\$26,783,020.09	\$6,808,784.95	20.27%	C+
Atkins North America, Inc.		C-691A ATKINS REALIS USA, INC. / Trenton-Morrisville Toll Bridge All Electronic Tolling & PA Avenue Interchange Design	\$4,407,750.07	\$1,028,940.29	\$-	0.00%	N/A
Greenman-Pedersen, Inc.		C-694A GREENMAN-PEDERSEN, INC. / New Hope Lambertville TSB Rehabilitation - Preliminary, Final and Post Design - Consulting Engineer Agreement	\$2,280,484.05	\$1,364,285.12	\$681,897.19	33.33%	B+
French & Parrello Associates		C-696B FRENCH & PARRELLO ASSOCIATES, P.A. / TOA - Facilities - NJ - Consulting Engineer Agreement	\$500,000.00	\$98,391.08	\$40,744.52	29.28%	B
HDR Engineering, Inc. - Pittsburgh, PA		C-697A HDR ENGINEERING, INC. / Preliminary Engineering and Environmental Documentation for the Washington Crossing Bridge Replacement - Consulting Engineer Agreement	\$8,061,761.62	\$2,659,218.16	\$858,920.35	24.41%	C+
Greenman-Pedersen, Inc.		C-704A GREENMAN-PEDERSEN, INC. / TOA - New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services	\$610,849.20	\$607,268.69	\$2,876.58	0.47%	F
Johnson, Mirmiran and Thompson, Inc.		C-716A JOHNSON, MIRMIRAN & THOMPSON / TOA - Facilities - Consulting Engineer Agreement	\$500,000.00	\$275,048.65	\$48,594.97	15.02%	C
The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC. / JOC - Program Manager Consultant - Consulting Engineer Agreement	\$3,700,000.00	\$1,134,844.86	\$729,008.62	39.11%	A
French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES, P.A. (IBE) / TOA - Facilities - NJ - Consulting Engineer Agreement	\$500,000.00	\$-	\$99,472.30	100.00%	A+
WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP USA, INC. / TOA - Structural / Civil - Consulting Engineer Agreement	\$1,000,000.00	\$631,081.04	\$125,019.51	16.53%	C
Traffic Planning and Design, Inc.		C-751A TRAFFIC PLANNING AND DESIGN, INC. / TOA - Construction Inspection - Consulting Engineer Agreement	\$500,000.00	\$343,562.59	\$30,950.72	8.26%	D
Rummel, Klepper and Kahl, LLP		C-754A RUMMEL, KLEPPER & KAHL, LLP / New Hope Lambertville TB All Electronic Tolling (AET) Conversion Design - Consulting Engineer Agreement	\$1,540,341.14	\$1,064,528.59	\$428,199.60	28.69%	B
Pickering, Corts & Summerson, Inc. (IBE Prime)	SBE	C-757A-1 PICKERING, CORTS & SUMMERSON (IBE) / Professional Engineering Services for 2023-2024 Annual Inspections - Consulting Engineer Agreement	\$748,898.24	\$-	\$650,654.06	100.00%	A+
Pickering, Corts & Summerson, Inc. (IBE Prime)	SBE	C-757A-2 PICKERING, CORTS & SUMMERSON (IBE) / Professional Engineering Services for 2021-2026 Annual Inspections - Consulting Engineer Agreement	\$2,010,000.00	\$-	\$356,097.05	100.00%	A+
Naik Consulting Group, P.C. (IBE Prime)	DBE	C-759A NAIK CONSULTING GROUP, PC (IBE) / TOA - Structural / Civil - Consulting Engineer Agreement	\$1,000,000.00	\$-	\$759,645.97	100.00%	A+
Remington & Vernick		C-760A REMINGTON & VERNICK ENGINEERS, INC. / TOA - Construction Management Services - Consulting Engineer Agreement	\$500,000.00	\$243,621.95	\$72,914.60	23.04%	C+
Pennoni Associates Inc		C-761A PENNONI ASSOCIATES, INC. / Traffic Engineering Consultant 2021-2022 Annual Reports - Consulting Engineer Agreement	\$303,088.00	\$245,950.69	\$-	0.00%	N/A
Arora and Associates, P.C. (IBE Prime)	MBE	C-766A ARORA & ASSOCIATES, PC (IBE) / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure - Final and Post Design - Consulting Engineer Agreement	\$2,719,437.99	\$-	\$2,719,437.99	100.00%	A+
Traffic Planning and Design, Inc.		C-769A TRAFFIC PLANNING & DESIGN, INC. / TOA - Structural / Civil - Consulting Engineer Agreement	\$1,000,000.00	\$637,392.42	\$207,471.60	24.56%	C+
Rummel, Klepper and Kahl, LLP		C-770A RUMMEL, KLEPPER & KAHL, LLP / TOA - Electronic Toll Collection / Tolling - Consulting Engineer Agreement	\$2,993,849.54	\$823,757.64	\$187,259.32	18.52%	C

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Prime Consultants	IBE Firm	Project Title	Initial Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
French & Parrello Associates		C-771A FRENCH & PARRELLO ASSOCIATES, P.A. / TOA - Facilities - Consulting Engineer Agreement	\$1,185,000.00	\$714,294.33	\$237,220.91	24.93%	C+
KS Engineers, P.C. (IBE Prime)	MBE	C-772A KS ENGINEERS, PC (IBE) / TOA - Construction Inspection - Consulting Engineer Agreement	\$500,000.00	\$-	\$389,645.24	100.00%	A+
IH Engineers, P.C. (IBE Prime)	SBE	C-782A IH ENGINEERS, PC (IBE) / Underwater Substructure Improvement Design - All Regions - Professional Engineering Services Agreement	\$1,886,074.12	\$-	\$1,146,970.60	100.00%	A+
Traffic Planning and Design, Inc.		C-788A TRAFFIC PLANNING & DESIGN, INC. / TOA - Structural / Civil - Consulting Engineer Agreement	\$1,000,000.00	\$487,509.70	\$60,368.90	11.02%	D+
Pennoni Associates Inc		C-789A PENNONI ASSOCIATES, INC. / TOA - Consulting Engineer Agreement	\$800,000.00	\$200,118.48	\$26,821.92	11.82%	D+
Traffic Planning and Design, Inc.		C-802A TRAFFIC PLANNING AND DESIGN, INC. / TOA - PORTLAND-COLUMBIA TS PEDESTRIAN BRIDGE REHABILITATION DESIGN	\$1,000,000.00	\$-	\$-	0.00%	N/A
French & Parrello Associates		C-803A FRENCH & PARRELLO ASSOCIATES, PA / TOA - Consulting Engineer Agreement	\$1,000,000.00	\$156,952.86	\$128,247.68	44.97%	A
STV, INC		C-804A STV, INC. / TOA - Professional Engineering Services - Construction Inspection Services	\$500,000.00	\$74,904.64	\$-	0.00%	N/A
Pennoni Associates Inc		C-813A PENNONI ASSOCS., INC. / Professional Engineering Services Non-Destructive Bridge Pin Testing at Southern Region Bridges	\$1,077,133.19	\$-	\$-	0.00%	N/A
Modjeski and Masters, Inc.		C-813B Modjeski and Masters, Inc. (M&M) / Professional Engineering Services Non-Destructive Bridge Pin Testing at Central Region Bridges - Consulting Engineer Agreement	\$873,488.66	\$8,702.97	\$-	0.00%	N/A
Pickering, Corts & Summerson, Inc.		C-821A PICKERING, CORTS & SUMMERSON (SBE) / Professional Engineering Services 2026 Underwater Inspection of the Toll and Toll-Supported Bridges	\$399,194.68	\$-	\$-	0.00%	N/A
Joseph Jingoli & Son, Inc.		CM-519A JOSEPH JINGOLI & SON, INC. / Southern Operations & Maintenance Facilities Improvements - Consulting Engineer Agreement	\$3,672,188.24	\$2,722,573.46	\$922,638.83	25.31%	B
Johnson, Mirmiran and Thompson, Inc.		CM-590A JOHNSON, MIRMIRAN AND THOMPSON, INC. / Northampton St. TSB Rehabilitation - CM / CI Services - Consulting Engineer Agreement	\$1,554,968.16	\$954,373.01	\$325,198.53	25.41%	B
Urban Engineers, Inc.		CM-642A URBAN ENGINEERS, INC. / UHLERSTOWN - FRENCHTOWN TSB REHABILITATION / CONSTRUCTION MANAGEMENT & INSPECTION SERVICES	\$1,587,138.62	\$1,048,266.49	\$114,956.71	9.88%	D
Urban Engineers, Inc.		CM-694A URBAN ENGINEERS, INC. / New Hope Lambertville TSB Rehabilitation - CM / CI Services - Consulting Engineer Agreement	\$1,664,394.93	\$1,067,312.29	\$468,612.30	30.51%	B+
STV Inc. - Trenton, NJ		CM-754A STV, INC. / New Hope - Lambertville Toll Bridge - All Electronic Tolling Conversion & PA Abutment Backwall Replacement - CM & CI Services	\$2,476,202.84	\$840,880.21	\$33,280.00	3.81%	F
Greenman-Pedersen, Inc.		CM-766A GREENMAN-PEDERSEN, INC. / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements - CM / CI Services - Consulting Engineer Agreement	\$2,269,002.48	\$2,017,123.90	\$252,159.29	11.11%	D+

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Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$556,383,083.12

Total Payments to all Primes \$444,583,373.91

Total Payments to all IBEs \$111,799,709.21

IBE Target 25.00%

IBE Actual 20.09%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.96%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$556,383,083.12	\$444,583,373.91	\$111,799,709.21	20.09%	C+	4,618	1,768,218.20	1,461,585.39	306,632.81	46,217.00	B	82.66%	17.34%	2.61%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) C	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) D	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) F
\$9,845,176.91	\$8,255,795.37	\$1,589,381.54	16.14%		244	31,516.58	30,048.08	1,468.50	861.25		95.34%	4.66%	2.73%	

T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements															
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)	
\$644,686.00	\$447,346.01	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A	

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,193,334.28	\$4,315,427.42	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) F	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) F
\$1,348,934.71	\$-	\$1,348,934.71	100.00%		65	5,925.50	5,805.50	120.00	8.00		97.97%	2.03%	0.14%	

T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) N/A
\$998,300.00	\$-	\$998,300.00	100.00%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%	

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,038,703.72	\$7,971,977.75	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$556,383,083.12

Total Payments to all Primes \$444,583,373.91

Total Payments to all IBEs \$111,799,709.21

IBE Target 25.00%

IBE Actual 20.09%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$-	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,117,634.00	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) C	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) N/A
\$1,438,941.98	\$1,204,475.68	\$234,466.30	16.29%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%	

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) B	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) C	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) B
\$11,219,737.01	\$7,880,950.78	\$3,338,786.23	29.76%		42	5,738.00	5,122.00	616.00	241.50		89.26%	10.74%	4.21%	

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) B	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) N/A
\$1,721,688.26	\$1,266,863.25	\$454,825.01	26.42%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%	

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.57%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00% <th>N/A</th> <td>1,729</td> <td>666,190.74</td> <td>539,438.27</td> <td>126,752.47</td> <td>16,967.50</td> <td>B+</td> <td>80.97%</td> <td>19.03%</td> <td>2.55%</td> <th>A</th>		N/A	1,729	666,190.74	539,438.27	126,752.47		16,967.50	B+	80.97%	

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.76%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) C	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) B	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$437,608,416.90	\$361,963,552.65	\$75,644,864.25	17.29%		1,953	841,284.08	709,650.76	131,633.32	26,191.25		84.35%	15.65%	3.11%	

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$556,383,083.12

Total Payments to all Primes \$444,583,373.91

Total Payments to all IBEs \$111,799,709.21

IBE Target 25.00%

IBE Actual 20.09%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$-	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,468,985.71	\$17,086,817.88	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,546,100.00	\$1,375,155.72	\$170,944.28	11.06%		D+	26	5,244.00	1,842.50	3,401.50		0.00	A+	35.14%	

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 15.61%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) F	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) B	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$1,666,931.06	\$1,648,203.12	\$18,727.94	1.12%		77	5,669.75	4,784.50	885.25	0.00		84.39%	15.61%	0.00%	

T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 7.70%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) D	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) D	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) C
\$1,232,810.45	\$1,162,221.49	\$70,588.96	5.73%		43	3,227.00	2,978.50	248.50	0.00		92.30%	7.70%	0.00%	

T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs.														
Payments Summary					Workforce Hours Summary 23.68%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) C	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) B+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$3,554,825.27	\$2,944,773.45	\$610,051.82	17.16%		123	9,822.57	7,915.77	1,906.80	419.50		80.59%	19.41%	4.27%	

T-730A BRACY Southern Operations & Maintenance Facilities Improvements Trenton Morrisville Salt Operations														
Payments Summary					Workforce Hours Summary 6.85%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,234,621.97	\$2,784,596.08	\$450,025.89	13.91%	D+	57	5,831.08	5,471.58	359.50	40.00	D	93.83%	6.17%	0.69%	D

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

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IBE Target 25.00%

IBE Actual 20.09%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

T-746A ROAD-CON, INC. / Trenton Morrisville TB Roadway repaving and Deck Sealing Improvements														
Payments Summary					Workforce Hours Summary 25.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%		N/A	5	64.00	48.00	16.00		0.00	A	75.00%	

T-746B ROAD-CON, INC. / Trenton Morrisville TB Roadway Repaving and Deck Sealing Improvements														
Payments Summary					Workforce Hours Summary 23.18%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) D+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) B+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$5,603,676.34	\$4,949,916.35	\$653,759.99	11.67%		107	11,213.25	8,617.50	2,595.75	3.00		76.85%	23.15%	0.03%	

T-766A CRISDEL GROUP, INC. / I-78 NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements														
Payments Summary					Workforce Hours Summary 36.28%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) B	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$22,494,884.42	\$16,159,099.08	\$6,335,785.34	28.17%		203	29,869.50	19,139.00	10,730.50	107.00		64.08%	35.92%	0.36%	

TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) N/A
\$2,090,794.00	\$-	\$2,090,794.00	100.00%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%	

TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) F	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) N/A
\$652,738.50	\$624,391.02	\$28,347.48	4.34%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%	

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) C	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) B
\$999,656.00	\$-	\$999,656.00	100.00%		8	580.00	501.00	79.00	0.00		86.38%	13.62%	0.00%	

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$483,367.42	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$556,383,083.12

Total Payments to all Primes \$444,583,373.91

Total Payments to all IBEs \$111,799,709.21

IBE Target 25.00%

IBE Actual 20.09%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$161,150.32	\$99,981.32	\$61,169.00	37.96%		11	433.00	309.50	123.50	0.00		71.48%	28.52%	0.00%	

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary					Workforce Hours Summary 38.70%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) D+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$954,657.60	\$840,828.07	\$113,829.53	11.92%		55	2,315.50	1,419.50	896.00	0.00	61.30%	38.70%	0.00%		

TTS-736A RCC BUILDERS & DEVELOPERS (IBE) / JOC for Building and Facility Work North Region														
Payments Summary					Workforce Hours Summary 48.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A+
\$68,665.26	\$-	\$68,665.26	100.00%		2	334.00	172.00	162.00	0.00		51.50%	48.50%	0.00%	

TTS-737A RCC BUILDERS & DEVELOPERS (IBE) - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) A+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) B	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation) A
\$1,163,694.08	\$-	\$1,163,694.08	100.00%		35	1,002.26	807.50	194.76	4.50		80.57%	19.43%	0.45%	

Delaware River Joint Toll Bridge Commission

Meeting of June 29, 2026

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Summary	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Professional and Construction Projects Totals	\$613,363,208.76	\$483,908,772.24	\$129,454,436.52	21.11%	C+
Professional Services Projects Totals	\$56,980,125.64	\$39,325,398.33	\$17,654,727.31	30.98%	B+

Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance Garage Expansion	\$717,042.74	\$411,246.80	\$305,795.94	42.65%	A
GFT Infrastructure, Inc		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$600,565.63	\$557,640.16	\$42,925.47	7.15%	D
Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design	\$451,072.33	\$414,724.53	\$36,347.80	8.06%	D
Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$297,447.96	\$284,067.96	\$13,380.00	4.50%	F
McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement Public Involvement Services	\$1,579,419.61	\$1,196,433.77	\$382,985.84	24.25%	C+
Pennoni Associates Inc		C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	\$237,424.67	\$118,877.43	\$118,547.24	49.93%	A+
Cherry, Weber & Associates, P.C.		C-684A-1/2 Van Cleef Engineering Associates, LLC - formally - CHERRY WEBER ENG.-General Engineering Services 2015-2018 Annual Inspections for contract C-684A-1	\$1,222,340.65	\$929,982.50	\$292,358.15	23.92%	C+
Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$436,347.22	\$343,504.80	\$92,842.42	21.28%	C+
Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems	\$461,812.98	\$370,348.83	\$91,464.15	19.81%	C
IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$863,109.07	\$-	\$863,109.07	100.00%	A+
Urban Engineers, Inc.		C-703A URBAN - TOA / Construction Management Services for PA Assignment	\$445,990.62	\$356,313.87	\$89,676.75	20.11%	C+
USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$1,376,354.11	\$9,298.69	\$1,367,055.42	99.32%	A+
Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment	\$826,516.45	\$628,207.80	\$198,308.65	23.99%	C+
Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL / TOA - Electric Toll Collection / Tolling - PA - Consulting Engineer Agreement	\$499,798.28	\$385,325.84	\$114,472.44	22.90%	C+
Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC. (IBE) / TOA - Structural / Civil - NJ - Consulting Engineer Agreement	\$788,087.07	\$-	\$788,087.07	100.00%	A+
KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING SERVICES	\$459,522.55	\$-	\$459,522.55	100.00%	A+
Pickering, Corts & Summerson, Inc. (IBE Prime)	SBE	C-757A - PICKERING, CORTS & SUMMERSON -- SBE - PROFESSIONAL ENGINEERING SERVICES FOR THE GENENRAL ENGINEERING SERVICES 2021-2021 ANNUAL INSPECTION	\$531,101.62	\$-	\$531,101.62	100.00%	A+
Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements	\$476,991.53	\$332,518.42	\$144,473.11	30.29%	B+
Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction	\$626,933.76	\$582,167.71	\$44,766.05	7.14%	D
TRC Engineers		CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	\$4,191,312.55	\$2,789,756.02	\$1,401,556.53	33.44%	B+
WSP/PARSONS BRINCKERHOFF,INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement	\$5,398,968.46	\$4,000,670.37	\$1,398,298.09	25.90%	B
GFT Infrastructure, Inc		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	\$6,084,459.84	\$4,151,515.64	\$1,932,944.20	31.77%	B+
STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management	\$582,335.21	\$537,483.42	\$44,851.79	7.70%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 05/31/2026

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	\$1,429,603.53	\$1,162,668.81	\$266,934.72	18.67%	C
Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services	\$849,622.00	\$712,137.11	\$137,484.89	16.18%	C
Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$25,015,064.91	\$18,555,377.52	\$6,459,687.39	25.82%	B
Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	\$530,880.29	\$495,130.33	\$35,749.96	6.73%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

- | | |
|---|-------------------|
| a) PA Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts: | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts: | 25% SBE |

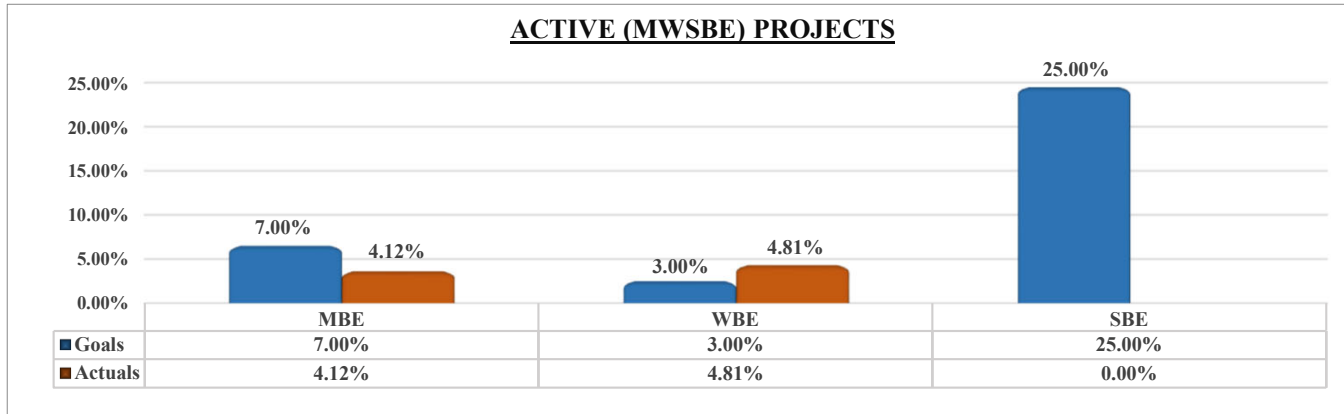
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

- | | |
|-----------------------------------|-----|
| ➤ Active Projects: | 1 |
| ➤ Completed Projects: | 76 |
| ➤ Total Capital Program Projects: | 77 |
| ➤ Total Number of Contractors: | 180 |

As of July 1, 2014 projects fall into the status now commonly referred to as **IBE (Identified Business Enterprise)** with a projected target to be or to exceed 25% of the total project award amount.

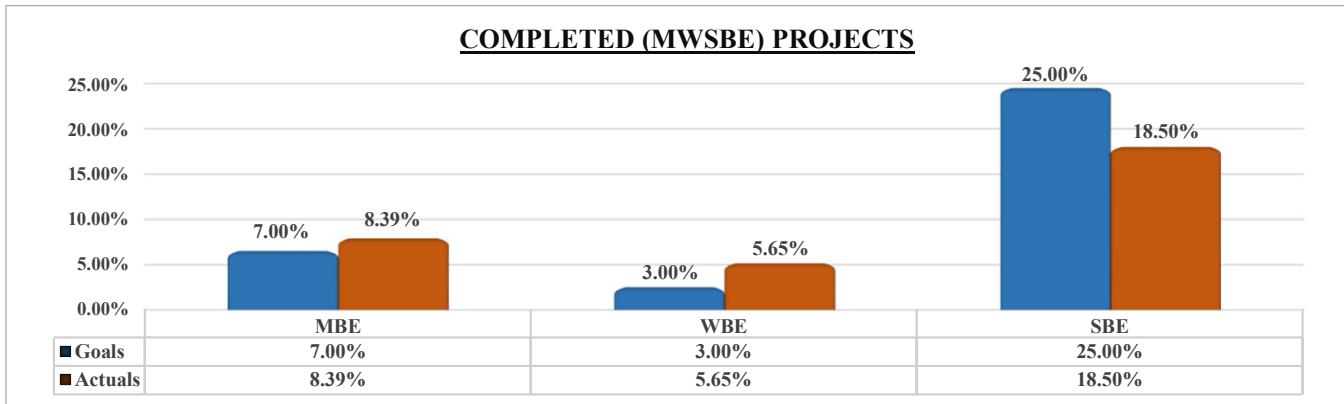
Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



M/WBE Actual Summary Totals	MBE		WBE		SBE Actual Summary Totals	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	\$2,836,555.02	\$1,319,428.97	\$1,542,076.15	\$1,542,076.15		\$0.00	\$0.00

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	MBE PAYMENTS	WBE GOAL 3%	WBE PAYMENTS	SBE GOAL 25%	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 34,099,000.00	\$ 32,039,412.00	4.12%	\$ 1,319,428.97	4.81%	\$ 1,542,076.15		\$ -



M/WBE Actual Summary Totals	MBE		WBE		SBE Actual Summary Totals	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	\$141,820,320.30	\$11,903,166.05	\$8,008,051.95	\$8,008,051.95		\$18,938,470.71	\$3,502,973.00

The details relative to the Completed Projects data above are available in the following page.

Delaware River Joint Toll Bridge Commission
Meeting of June 29, 2026

**Minority, Women and Small Business Enterprise Payment Reporting for
Completed Contracts**

*Categories highlighted below indicates the Prime has either met or exceeded the target.

PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-732A	Arora and Associates, PC	\$ 788,087.07	100.00%	\$ 788,087.07				
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35						
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
C-629A	Hill International	\$ 147,560.34					13.66%	\$ 40,993.70
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
C-628B	Louis Berger Group	\$ 781,897.95					9.21%	\$ 92,111.29
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
T-639A	Road-Con	\$ 3,324,313.00			13.90%	\$ 462,079.51		
T-746B	Road-Con	\$ 5,603,676.34	1.40%	\$ 116,459.43	1.50%	\$ 84,149.60	3.14%	\$ 175,970.46
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transsystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transsystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of May 2026	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 2026

Information Technology Department Report Month of May 2026

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:

-  Processed 31 work orders for the month.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, ADP, Maximo, ESS CAD/RMS, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:

Time Clock Upgrades:

-  We are currently upgrading the ADP Time Clocks throughout the Commission.
-  We have deployed ADP Time Clocks to all Toll Supported Bridges.

Domain Controller Upgrades:

-  We have begun to upgrade our various domain controllers to Windows 2025.

Security, Upgrades, and Migration Initiative:

-  We continue to roll out Windows 11 and will continue through 2026.
-  We have begun to upgrade our Windows 2016 Servers to Windows 2025 and will continue over the course of 2026.

Network Upgrades:

-  We continue network upgrades. We are now working on wide-area network routers and Internet firewalls.

EZPass Network Integration:

-  We worked with Transcore throughout the month to provide various network support for the ongoing system update.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 2026

Meetings Attended:

-  Every Other Monday: IAG Tech Committee Call
-  Every Other Monday: IAG V2X Working Group Call

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**TRAINING AND EMPLOYEE SAFETY DEPARTMENT
MONTH OF MAY 2026**

Meeting of June 29, 2026

OPERATIONS INDEX

FOR

TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Report Month of May 2026	1 of 9

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF MAY 2026

The activities delineated below represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed, facilitated and/or coordinated (88) virtual and/or instructor-led training (ILT) courses during the month of May which consisted of (13) ILT sessions and (114) commission employees trained.

5/4-
5/6: Maintenance Onboarding - SRMC

5/4-
5/5: PSBS In-Service - NHL

5/6: Training Bytes to Staff: Equipment Safety

5/6: Staff Meeting via MS Teams

5/6-
5/8: Shelter Checks - Southern Region

5/11-
5/14: PSBS In-Service - NHL

5/12: DRMS & RMS Meeting - I-78

5/14: WPSC Meeting - DWG

5/18-
5/22: CDL Practical Training - Somerset County

5/18: Traffic Incident Management & Traffic Control Coordinator Meeting - SF

5/19: CPR/AED/First Aid at 78

5/19: Promotional Exam Prep: Toll Corporal/DRMS/RMS - NHL

5/19: Blue Light Training meeting with PSBS - NHL

5/19-
5/20: TransCore - Electronic Toll Collection System Training

5/20: CPR/AED/First Aid - NHL

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF MAY 2026

- 5/21: Promotional Exam: DRMS/ RMS - NHL
- 5/26-
5/27: Promotional Exams: Toll Corporal/DRMS/RMS - NHL
- 5/26-
5/29: CDL Practical Training - Somerset County
- 5/27: CDL Theory Training - Somerset County
- 5/27: Munis Refresher via MS Teams
- 5/27: CPR/AED/First Aid - NHL
- 5/29: Senior Leadership Supervisor Course - SF

**TES Monthly Training Report
May 2026**

Classroom Course Name (ILT)	Course Type	Enrolled	Attended	Absent	Completion Date	Assignment or Session Start Date	Assignment or Session Due Date
CDL Practical Training	Classroom	2	2	0	05/29/2026	05/18/2026	05/29/2026
CDL Theory Class	Classroom	2	2	0	05/27/2026	05/27/2026	05/27/2026
CPR/AED/First Aid	Classroom	8	8	0	05/19/2026	05/19/2026	05/19/2026
	Classroom	5	5	0	05/20/2026	05/20/2026	05/20/2026
	Classroom	6	6	0	05/27/2026	05/27/2026	05/27/2026
Maintenance Onboarding	Classroom	3	3	0	05/06/2026	05/04/2026	05/06/2026
PSBS In-Service	Classroom	5	5	0	05/04/2026	05/04/2026	05/04/2026
	Classroom	5	5	0	05/05/2026	05/05/2026	05/05/2026
	Classroom	11	11	0	05/11/2026	05/11/2026	05/11/2026
	Classroom	13	13	0	05/12/2026	05/12/2026	05/12/2026
	Classroom	5	5	0	05/13/2026	05/13/2026	05/13/2026
Senior Supervisor Course	Classroom	25	23	2	05/29/2026	05/29/2026	08/31/2026
Transcore Electronic Toll Collection System Training	Classroom	26	26	0	05/20/2026	05/19/2026	05/20/2026

ILT Courses Taught: 7	Sessions Conducted: 13	116	114	2
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E-Learning Course Name	Course Type	Enrolled	Completed	Incomplete	Assignment or Session Start Date	Assignment or Session Due Date
Actions During Potential Floods and Flooding Conditions	E-Learning	1	1	0	05/30/2026	
Active Shooter – Shots Fired in the Area of the Bridge	E-Learning	1	1	0	05/30/2026	
Advanced Incident Report Writing In-Service	E-Learning	1	0	1	05/12/2026	
Alert Levels	E-Learning	1	1	0	05/30/2026	
Attempted Suicide – Person in Crisis	E-Learning	1	1		05/30/2026	
Basic Supervisors On-Demand	E-Learning	7	6	1	05/12/2026	
Become the Visionary of Your Own Career	E-Learning	1	0	1	05/26/2026	
Being Productive	E-Learning	1	1	0	05/08/2026	
Bomb Threat(s)	E-Learning	1	1	0	05/30/2026	
Bridge Addresses & Telephone Numbers	E-Learning	1	1	0	05/30/2026	
Bridge Checklist	E-Learning	1	1	0	05/30/2026	
Bridge Closure Plan	E-Learning	1	1	0	05/30/2026	
Bridge Jumper Plan	E-Learning	1	1	0	05/30/2026	
Bridge Property Maps	E-Learning	1	1	0	05/30/2026	
Bridge Security Snow Clearing Expectations	E-Learning	1	1	0	05/30/2026	
Bridge Shelter Checklist	E-Learning	1	1	0	05/30/2026	
Building Access Procedure for Visitors and EZ Pass Customers	E-Learning	1	1	0	05/30/2026	

**TES Monthly Training Report
May 2026**

E-Learning Course Name	Course Type	Enrolled	Completed	Incomplete	Assignment or Session Start Date	Assignment or Session Due Date
Career Switching 101 – How to Transition to a New Industry or Role with Confidence	E-Learning	2	1	1	05/04/2026	
Confined Space In-Service	E-Learning	1	1	0	05/06/2026	
Coping with Trauma In-Service	E-Learning	1	1	0	05/06/2026	
	E-Learning	1	1	0	05/12/2026	
Coverage for Late Arrivals and Call Outs	E-Learning	1	1	0	05/30/2026	
Crisis Intervention In-Service	E-Learning	1	1	0	05/06/2026	
DRJTBC Camera System & Video Requests & Viewing	E-Learning	1	1	0	05/30/2026	
De-Escalation for Bridge Monitors In-Service	E-Learning	1	1	0	05/12/2026	
Detour Plans by Bridge	E-Learning	1	1	0	05/30/2026	
Direction of Traffic	E-Learning	1	1	0	05/30/2026	
Disabled Motor Vehicles	E-Learning	1	1	0	05/30/2026	
Equipment Safety (Maintenance)	E-Learning	95	95	0	05/06/2026	05/29/2026
F-250 Vehicle Check and Familiarization	E-Learning	1	1	0	05/30/2026	
General Incident Management Procedure	E-Learning	1	1	0	05/30/2026	
General Turnaround Guideline	E-Learning	1	1	0	05/30/2026	
Handling a Motor Vehicle Accident	E-Learning	1	1	0	05/30/2026	
Hazardous Materials Incidents and Gas Leaks in and around Bridge Shelter	E-Learning	1	1	0	05/30/2026	
Human Resource In-Service	E-Learning	1	1	0	05/01/2026	
	E-Learning	1	1	0	05/04/2026	
Interviewing Skills for Managers: Conducting an Interview	E-Learning	1	1	0	05/01/2026	05/08/2026
I'm Losing the Motivation to Speak Up	E-Learning	1	1	0	05/05/2026	
LaneBlade Operational Guidelines	E-Learning	1	1	0	05/30/2026	
Maintenance Onboarding Carbon Monoxide	E-Learning	3	1	2	05/04/2026	11/04/2026
Maintenance Onboarding Confined Space	E-Learning	3	1	2	05/04/2026	11/04/2026
Maintenance Onboarding EAP	E-Learning	3	1	2	05/11/2026	11/11/2026
Maintenance Onboarding Equipment	E-Learning	3	1	2	05/04/2026	11/04/2026
Maintenance Onboarding Fire Safety	E-Learning	3	1	2	05/04/2026	11/04/2026
	E-Learning	1	1	0	05/05/2026	
Maintenance Onboarding Grainger	E-Learning	3	1	2	05/11/2026	11/11/2026

**TES Monthly Training Report
May 2026**

E-Learning Course Name	Course Type	Enrolled	Completed	Incomplete	Assignment or Session Start Date	Assignment or Session Due Date
Major Incident Event	E-Learning	1	1	0	05/30/2026	
Medical Emergencies	E-Learning	1	1	0	05/30/2026	
Mental Health: Supporting Employee Mental Health	E-Learning	1	1	0	05/06/2026	05/07/2026
Naturopathy Foundations for Holistic Health Practice	E-Learning	1	1	0	05/17/2026	
Onboarding Radio Communications	E-Learning	3	1	2	05/04/2026	11/04/2026
Operation of Sign Board on F-250s	E-Learning	1	1	0	05/30/2026	
Overweight/Oversize Vehicles	E-Learning	1	1	0	05/30/2026	
PSBS FTO (Field Training Officer)Trainee Checklist	E-Learning	1	1	0	05/30/2026	
Patrol Zone Map	E-Learning	1	1	0	05/30/2026	
Performance Management Essentials	E-Learning	1	0	1	05/05/2026	
Performance Management Essentials (Global Best Practice)	E-Learning	1	1	0	05/05/2026	
Personal Development - Problem Solving	E-Learning	1	0	1	05/11/2026	
Personal Hygiene and Good Grooming	E-Learning	1	1	0	05/05/2026	
Picture Taking and Ceremonial/Media Events on a Toll Supported Bridge	E-Learning	1	1	0	05/30/2026	
Pre-Incident Awareness and Threat Recognition	E-Learning	190	138	52	05/07/2026	06/05/2026
Protest Plan	E-Learning	1	1	0	05/30/2026	
Radio Procedures	E-Learning	1	1	0	05/30/2026	
Red-Light Remote Control Devices	E-Learning	1	1	0	05/30/2026	
Riding Bicycles on the Walkway and Bridge Deck - Pedestrians Walking on the Bridge Deck	E-Learning	1	1	0	05/30/2026	
Roadway Safety	E-Learning	1	1	0	05/30/2026	
Shelter in Place Plan	E-Learning	1	1	0	05/30/2026	
Situational Awareness	E-Learning	1	1	0	05/30/2026	
Situational Awareness In-Service	E-Learning	1	1	0	05/06/2026	
Stormwater Pollution Prevention Plan Training On-Demand	E-Learning	2	1	1	05/26/2026	
Supervisor's Daily Duties and Guidelines	E-Learning	1	1	0	05/30/2026	
Suspicious Person(s) and BOLO's (Be on the Lookout)	E-Learning	1	1	0	05/30/2026	
Toll System In-Service	E-Learning	1	1	0	05/12/2026	
Toll-Supported Bridge Patrols	E-Learning	1	1	0	05/30/2026	

**TES Monthly Training Report
May 2026**

E-Learning Course Name	Course Type	Enrolled	Completed	Incomplete	Assignment or Session Start Date	Assignment or Session Due Date
Toll-Supported Bridge Shelter Evacuation Plan	E-Learning	1	1	0	05/30/2026	
Toll-Supported Bridge Shelter Power Outage Plan	E-Learning	1	1	0	05/30/2026	
Top 7 Skills to Future-Proof Your Career	E-Learning	1	1	0	05/04/2026	
Transportation of Motorists/Pedestrians	E-Learning	1	1	0	05/30/2026	
Uniforms	E-Learning	1	1	0	05/30/2026	
Use of Water Rescue Devices	E-Learning	1	1	0	05/30/2026	
Vegan Nutrition Coaching for Wellness Experts	E-Learning	1	1	0	05/17/2026	
Vehicle Fires	E-Learning	1	1	0	05/30/2026	
Voluntary Overtime	E-Learning	1	1	0	05/30/2026	
Worker's Compensation	E-Learning	1	1	0	05/30/2026	
E-Learning Courses Taught: 81		389	316	73		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF MAY 2026

PSBS In-Service:

Dates: 5/4-5/5 & 5/11-5/13

Training Topics: Human Resources
 Slow Downs
 Trauma/Coping with Trauma
 Confined Space Safety
 Incident Report Writing
 Toll System
 Situational Awareness
 De-Escalation
 CAD/RMS
 Resource Requests (TIM)
 Active Threat

Supervisory Courses

Senior Supervisor Course (Deputy Directors and above)
Location: Scudders Falls

Dates: May 29 (2 need to attend make-up session)
 June 17
 July 29
 August 19
 August 31

Make-Up Dates: TBA
Additional training dates for 2026 confirmed

Basic Supervisor Course online training created
Annual Basic Supervisors Training for Operations (Promotions)
Crisis Communications Field Ops/Control Center
Emergency Response for Managers

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF MAY 2026

Blue Light Emergency Activation System/Active Threat:

Date: May 19 at TM

Reviewed/Updated Power Point Presentation - TES/HR and PSBS

Demonstration & Building Assessment

Code 200: Active Shooter/Threat

Radio Procedures

CAD/RAVE/Guardian Application

Telephone Procedures

Camera Monitoring

Officer in Charge Protocol

AET Building

Maintenance Procedures> **Create Power Point**

ESS Technician Protocols

Safe Room Options/Door Jam Applications

Developing/Finalizing Proper Procedures and Contingency Plan

New Hope Training Room Camera System:

Date: 5/26

TES staff recorded several training presentations

Uploaded to ADP for review

Recommendation to upgrade system for training to include tracking and recording purposes

Initial Quote: JVN Systems

Safety Manual Meeting Update:

Date: 6/3 at EP

Bloodborne Pathogens

Exposure Control Plan

Sharps Policy

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF MAY 2026

June Scheduled Training:

Aspen Aerial	June 9-11
Dulevo 6000 Sweeper	June 12
Sr. Supervisor Course	June 17
Control Center Onboarding	June 22-26
WZSA	June 23 (All regions)
Harness Awareness	June 24
TIM Presentation	June 25
Underground Storage	June 26

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of May 2026	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

COMMUNICATIONS REPORT

May 2026

- **COMMISSION AWARENESS EFFORTS:**

Rollout of Lumberville-Raven Rock Toll-Supported Bridge Project – Worked with engineering department to craft a press release announcing the Commission’s upcoming project to outfit the Lumberville-Raven Rock Bridge with security cameras and color-programmable “node lighting” at catenary turnbuckle locations. The release also stated the Commission will assume responsibility for the display of an American flag at a yet-to-be-determined date later this year. The press release generated some online news coverage and was used in a Bucks County Herald article.

Scudder Falls Toll Bridge Bike-Ped Path Work Expands to Five-Day Schedule -- Drafted and issued a press release to advise the public that the Scudder Falls Toll Bridge’s walkway will be closed Mondays to Fridays until further notice. The walkway has been undergoing a resurfacing since mid-March. The revised work schedule could enable the resurfacing work to be completed before mid-June. The announcement – which also was posted on the Facebook page – generated hits and shares on a variety of social media platforms.

2025 Annual Report – Continued to draft articles for the upcoming annual report. Alex Styer of Bellevue Communications provided draft traffic counts and Statements of Net Position entries for the report. The process of identifying and acquiring various photographs also continued during the month.

Updating Photographs – Scheduled photograph sessions to update images on the Commission website and for a video related to the Washington Crossing Bridge. The website photographs will replace images of former cash-toll-collection facilities with the all-electronic tolling equipment arrays at the Commission’s two open-road tolling gantries at the Scudder Falls Toll Bridge (operational since 2019) and the New Hope-Lambertville Toll Bridge (expected to begin operating in mid-to-late June).

Hot Topics - headlines:

(Note: Due to a change in the Meltwater media monitoring platform, there will not be a headlines summary for this month’s report. May’s headlines will be added to the June Communications Report compiled in July.)

- **WEBSITE:**

Drafted revised script for updating the informational video on the Commission’s website and sent it to Stokes Creative Group, the Commission’s website service provider; updated milestone entries on Investors Info webpage; posted 2025 Audit on Commission website; processed JPG cover image of the audit and subsequently added that to the website; posted April Contract Compliance report; uploaded and posted the 2026 IRMA notice on the website’s Investor Information page; updated photograph on Investor Information webpage – replacing old cash toll plaza photo with new image of electronic equipment array at the New Hope-Lambertville Toll Bridge’s soon-to-open open-road AET gantry; removed dated

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

anticipated project starts for 2021-26 time period that had been drafted for the 2021 toll adjustment process; added a new section to the Investor Information webpage called Bridge System Revenue Bonds, Series 2026 – consisting of bond transaction documents: authorizing resolution, Preliminary Official Statement, and Invitation to Tender Bonds (web consultant Myron Mariano of Stokes Creative Group was instrumental in the execution of coding for this process; documents and cover images uploaded by Communications; right column text of Investor Information webpage was updated and corrected; uploaded and posted CM-809A Addendum-1 document to Current Procurements webpage at request of engineering department; reviewed and posted May's Commission meeting notice; inserted Teams meeting link, teleconferencing info, and meeting agenda onto the Public Access-Commission Meetings webpage for the May 18 Commission meeting; posted 19 alerts during the month regarding lane closures or other travel restrictions at or near Commission bridges; updated the homepage's banner scroll as warranted for travel restrictions and other notices, such as travel during the Memorial Day holiday weekend.

- **COMMUNITY AFFAIRS** (Please refer to Community Affairs report)
Worked with Community Affairs Director Jodee Inscho to inform Solebury Township, the Black Bass Hotel, Tinsman Brothers Lumber, and the Bull's Island Recreation Area of upcoming Commission changes to its Lumberville-Raven Rock Toll-Supported Pedestrian Bridge – cameras, lighting, and flag; coordinated with engineering department on this reach-out effort.

INTERNAL/EXTERNAL COMMUNICATIONS

- Recorded a total of 16,960 sessions on the Commission's website – www.drjtbc.org – during May 2026. That's slightly more than the 16,843 sessions in April, but less than the 20,768 in May 2025. Most viewed webpages were TOLL BY PLATE, Current Toll Rates, Current Procurements, Career Opportunities, Truck Permit Application, and Toll Violations.
- Drafted and issued/posted four press releases in May: the already-mentioned items for Lumberville-Raven Rock and Scudder Falls, a third release announcing the reelection of Commission officers at the May Commission meeting; and a fourth release to announce the contract award for underwater inspections at the Commission's 19 multi-span bridges.
- Acquired frames for any future Commission proclamations.
- Forwarded information to Bellevue Communications regarding upcoming underwater inspections procurement.
- Revised staff listing for upcoming annual report.
- Researched the 1935 Compact approval sequence and federal passage process for an annual report article (90th anniversary).
- Ordered plaque replacement for former Commissioner Yuki Moore Laurenti from a new vendor – Main Street Trophies; delivery expected after the crush of sport trophies and academic awards at this time of year.
- Photographed barricade Pennsylvania entry point for Scudder Falls Toll Bridge's shared-use path and used it for Facebook post on expanded 5-day closure period.
- Shared SFTB SUP Facebook post to other outlets near the bridge.
- Worked with Senior Program Manager – Structures Mike McCandless and Bob Baron of Phillipsburg Marble on price quote and initial installment for monument stones at the New Hope-Lambertville Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

- Responded to inquiry from Rubenstein Communications regarding bridge lighting for June 6 observance of National Naloxone Awareness Day; referred the individual to the bridge lighting request form on the Commission website.
- Returned borrowed bridge-related book to Lower Makefield Historical Commission.
- Processed limited use agreement and invoice for Kristie Bull photograph to be used in upcoming annual report.
- Photographed resurfacing work on the Scudder Falls Toll Bridge's Shared-Use Path for use in the 2026 annual report and possibly a final Facebook post on the work.
- Attempted to determine the Lumberville-Raven Rock Bridge's opening date and determined that it might be lost to time; bridge minutes are conflicting with one account suggesting it might not have opened until 1948 – all other accounts states 1947.
- Initiated process to acquire limited-use rights to 2025 Stephen Harris photo of balloon at New Hope-Lambertville Bridge.
- Provided revisions to Bridge System entries in Preliminary Offering Statement for 2026 series bonds.
- Attended several online meetings regarding 2026 bond offering.
- Scheduled photo shoots for all-electronic tolling gantries at Scudder Falls and New Hope-Lambertville, coordinating with Mark Murranko, Nat Amato, Mike Schermerhorn, and ESS.
- Downloaded National Weather Service logo for use in annual report.
- Met with Will and Tom Tinsman to inform them of Commission's intentions to assume the practice of hanging an American flag from the agency's Lumberville-Raven Rock Toll-Supported Pedestrian Bridge on a date to be determined later this year.
- Received follow up call from Will Tinsman; drafted letter putting Commission's position in writing; emailed to Will Tinsman.
- Arranged and accompanied photographer Matt Dietz to take images of the Scudder Falls Toll Bridge's AET gantry and the New Hope-Lambertville Toll Bridge's soon-to-open AET gantry; Scudder Falls session also included images of live traffic moving through the facility.
- Scoped out future photo session with Matt Dietz to take images of various severed vehicular components collected at the Washington Crossing Toll-Supported Bridge in recent months.
- Worked with Steve Wells in the purchasing department to acquire a white canvas tarp for photography session at Washington Crossing Bridge.
- Acquired Uhlerstown-Frenchtown Bridge project photos from Anselmi-DeCicco.
- Received cell-phone photograph of unauthorized sign posted on Lumberville-Raven Rock railing; drove to location and found sign had already been removed.
- Responded to website inquiry from individual (Anderson) regarding the removal of the American flag from the Lumberville-Raven Rock Bridge; informed the individual that the Commission did not remove the flag and the Commission does not know the identity of the individual or individuals who removed the flag.
- Reviewed submitted applications/resumes for advertised Director of Communications job.
- Responded to inquiry from New Jersey Lawyers' Diary and updated the Commission-related information section of that publication.
- Participated in final review of Preliminary Official Statement (POS) for anticipated bond transaction.
- Crafted detailed memo mapping out design changes for the Investor Information webpage and forwarded to Myron Mariano of Stokes Creative Group.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

- Obtained April's bond-transaction authorization resolution from administrative staff and uploaded it to the website.
- Distributed to select staff a copy of Bucks County Herald article on the Lumberville-Raven Rock Bridge flag.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of May 2026	1-2

Community Affairs Report May 2026

The following Community Affairs activities took place in May of 2026

Washington Crossing Bridge Alternatives Analysis

Participated in status meetings with team. Performing site visit with HDR Public Involvement team member to identify appropriate business stakeholders, and follow-up review of results.

Washington Crossing July 4 event

Continued to communicate with Friends of the Washing Crossing Park on the Commission's Use of Facilities requirements and to request meeting with all agencies involved. The Friends group is having difficulties with the insurance requirements, as was the issue with the 2025 Christmas event.

Penn DOT Usage of Scudder Falls Parking Facilities

PennDOT requested permission to stage trucks in the Scudder Falls Park and Ride during several events in June and July in the Philadelphia area, including FIFA games and MLB All-Star Week. Operations approved use of employee parking lot at Administration Building (most of the dates are outside of normal business hours) as well as access to the restrooms.

Uhlerstown-Frenchtown Toll-Supported Bridge

Received a couple of concerns regarding static electricity on the new walkway, similar to those received immediately after opening of the walkway at New Hope-Lambertville TSB. The contractor requested information from the panel manufacturer, which provided an explanation that this is common when the panels are first installed and should subside with use and weathering.

Lumberville-Raven Rock Pedestrian Bridge

Along with DED Joseph Donnelly, visited NJ Bulls Island Park and neighboring business to share information about the upcoming upgrades. Relayed information back to Engineering on some lighting work recently completed by the Black Bass Inn.

Portland-Columbia Toll Bridge

Maintenance produced and installed new signage directing trucks to the travel center via Rt. 94, instead of going through the village of Columbia.

Received call from neighboring property owner regarding property damage from a tree. Passed information along to PC maintenance and Insurance Manager. Fallen limbs were cleaned up; an additional tree needs to be removed. Claim filed.

New Hope-Lambertville Route 202 AET Conversion

Kept apprised of work schedule when not able to attend progress meetings. Residents upstream of the park in Pennsylvania are concerned about the level of noise and duration of the project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

Bridge lighting

With technical assistance from Justic Bowers, programmed light shows for four facilities. May shows included Mother's Day, several disease awareness campaigns, Nurses Week, New Hope - Lambertville Pride festival and Lafayette College graduation. Shows scheduled for June include several awareness campaigns, home opener game for Trenton Thunder, high school graduations, 80th anniversary of US-Philippines diplomatic relations, Pride, holidays of Flag Day, Juneteenth, and Father's Day.

Various Community Affairs activities

Handled a wide assortment of community affairs tasks during the month, including:

- Created and posted updated notices for weekly closures at the Scudder Falls shared use path
- Informed PSBS of commuter request for multi-day parking at Scudder Falls Park and Ride and a classic car caravan at Washington Crossing Bridge. Traffic was briefly held for their crossing.
- Received request for wingdam warning signs at New Hope-Lambertville TSB.
- Assisted with several Use of Facilities requests for Memorial Day events.
- Assisted the Communications Department by proofreading various news releases and communications, and editing/enhancing various images.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge/Langhorne	RJZ/KMS	Southern Operations & Maintenance Facilities Improvements - Design, C-519A - CM/CI Services, CM-519A - Construction, T-519A	1
	BVP/SJB	TM TB ESS Cameras Infrastructure Improvements – NJ Approach Design, TOA No. C-803A-1	2
	BVP/SJB	TM TB Toll Bridge Highway Lighting Design Design, TOA No. C-803A-4	2
	BVP/SJB	TM TB Miscellaneous Substructure Spall Repairs - Design, C-788A-3 - CI, TOA No. C-804A-2	2
	CAS/KMS	TM TB AET & PA Avenue Interchange Design, C-691A	4
Lower Trenton Toll-Supported Bridge	CLR/SJB	Lower Trenton TSB Truck Warning System (Pilot) Final Design, TOA No. C-771A-7	5
Scudder Falls Toll Bridge	CLR/SJB	DMC Services for T-668A Construction of the SFB Project Oversight of Final Design, TOA No. C-502A-1M	6
	CLR/SJB	SF TB Bridge Facility Deck Sealing & Shared-Use Path PPC Overlay Improvements - Design, TOA No. C-759A-5 - CI Services, TOA No. C-804A-1 - Construction, JOC No. T/TS-785A-005	7
Washington Crossing Toll-Supported Bridge	WMC/KMS	Washington Crossing Bridge Alternative Analysis Preliminary Engineering /Environmental Documentation, C-697A	8
New Hope-Lambertville Toll-Supported Bridge	MEM/SJB	NH-L TSB Rehabilitation - CM/CI Services, CM-694A - Construction, TS-694A	9
New Hope-Lambertville Toll Bridge	CAS/KMS	NH-L TB All Electronic Tolling (AET) Conversion Design Design, C-754A	10
	VMF/CAS	- CM/CI, Services, CM-754A - Construction, T-754A	10
Centre Bridge-Stockton Toll-Supported Bridge	VMF/SJB	CB-S TSB – Bridge Shelter Water Line Replacement TOA No. C-803A-3	11
Lumberville-Raven Rock Toll-Supported Bridge	JRBSJB	L-RR TSPB Concept Design for Architectural Lighting & Electronic Surveillance/Detection System Installation Final Design, TOA No. C-803A-2	12
Uhlerstown-Frenchtown Toll-Supported Bridge	MEM/KMS	Uhlerstown-Frenchtown TSB Rehabilitation - Design, C-642A - CM/CI Services, CM-642A - Construction, TS-642A	12

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initials indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane	CLR – C. Rood
JRB – J. Bowers	VMF-V. Fischer
HMS – H. Sewekow	BVP – B. Pathare

Program Area Manager Legend

KMS – K. Skeels	MEM – M. McCandless
SJB – S. Burke	CAS – C. Stracciolini
	RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
I-78 Toll Bridge	CLR/SJB	I-78 Main River Bridge Cleaning & Painting Design, C-802A-2	13
Easton-Phillipsburg Toll Bridge	BVP/MEM	E-P TB Broad Street Viaduct Sidewalk Replacement Design, TOA No. C-789A-1	13
Portland-Columbia Toll-Supported Pedestrian Bridge	BVP/MEM	Portland-Columbia TS Pedestrian Bridge Rehabilitation Design, TOA No. C-802A-1	14
Milford-Montague Toll Bridge	BVP/KMS	Structural Analysis and Repairs Design, TOA No. C-788A-4	14
	BVP/SJB	M-M TB Storage Building Design, TOA No. C-789A-2	14
Multiple Facilities and/or Commission-Wide	CLR/SJB	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project CPMC Services 2024 through 2028, C-502A-1N	15
	MEM/SJB	Underwater Substructure Improvements Design – All Regions Design, C-782A	15
	MEM/SJB	Bridge Inspection Platform Layout and Design Toll-Supported Bridges Design, TOA No. C-788A-5	16
	WMC/KMS	Bridge Monitor Shelter Enhancements Program Development TOA No. C-771A-1	16
	WMC/KMS	Electronic Surveillance/Detection System Network Video Management System (NVMS) Integrator Services, DB-768A	17
	CAS/KMS	Electronic Toll Collection Customer Service Center/Violation Processing Center Project, DB-584A	17
	CAS/KMS	Electronic Toll Collection System Replacement Design, Build, and Maintain, DB-540A	18
	WMC/KMS	Job Ordering Contracting Services - Program Manager, C-727A - T/TS-784A, JOC For Bridge, Highway and Civil Work- North Region - T/TS-785A, JOC For Bridge, Highway and Civil Work- South Region - T/TS-786A, JOC Services for Building and Facility Work- North Region - T/TS-787A, JOC Services for Building and Facility Work - South Region - T/TS-817A, JOC Services for Construction Services – North and South Regions - T/TS-817B, JOC Services for Construction Services – North and South Regions	18

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
		T/TS-817C, JOC Services for Construction Services – North and South Regions	
	MEM/KMS	General Engineering Consultant 2023-2026 Annual Inspections, C-757A	20
	JRB/SJB	Toll Plaza Restriping – All Regions TOA No. C-760A-6	21
	CAS/KMS	Traffic Engineering Consultant- 2025-2026 Annual Reports TOA No. C-761A	21
	JRB/CAS	Traffic Count Program Upgrade DR-550A	21
	CAS/KMS	AET Support Services TOA No. C-770A-5	22
	CAS/KMS	Hard AET Preliminary Design TOA C-770A-6	23
	CAS/KMS	In-Lane All Electronic Toll Collection System Design, Build and Maintain Design, Build and Maintain, DB-792A	23
	CAS/KMS	New Jersey E-ZPass Services Design, Build and Maintain, DB-791A	24
	MEM/SJB	Non-Destructive Bridge Pin Testing Program - Southern Region Bridges, C-813A - Central Region Bridges, C-813B	25

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SJB – S. Burke	CAS – C. Stracciolini
	RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

TRENTON- MORRISVILLE TOLL BRIDGE/LANGHORNE

**SOUTHERN OPERATIONS & MAINTENANCE FACILITIES
IMPROVEMENTS**

Preliminary, Final & Post Design Services
Contract No. C-519A
(RJZ/KMS)

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018, Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly, a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

Currently GF is providing Post-Design services for Contract T-519A by attending all project meetings, responding to requests for information, reviewing submittals, assisting in resolving conflicts in the field and clarifying the contract documents. During this reporting period, GF attended a third Commissioning meetings and witnessed further MEP equipment functional testing.

Construction Management/Construction Inspection Services
Contract No. CM-519A
(RJZ/KMS)

This contract is for Construction Management (CM) and Construction Inspection (CI) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021.

JJS is currently overseeing the facility commissioning, punch list completion and processing closeouts documents as part of providing construction management services.

Construction
Contract No. T-519A
(RJZ/KMS)

Contract T-519A is a multi-phase construction contract for the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. It was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021. Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 29, 2021; Notice to Proceed was made effective July 27, 2021, and a Pre-Construction Meeting was conducted on July 29, 2021.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

At the **Trenton Morrisville** site, at the **new operations building**, Mechanical equipment start-up and Commissioning activities are near completion. Building systems installation and primary control center configuration are also near completion. Commission Staff moved into the Operation Building on October 27, 2025, with substantial completion. Training for the site emergency Generator has been completed, and the balance of the training sessions for building systems were completed December 4, 2025. Equipment Commissioning and Punch-List activities continue throughout the facility during the reporting period.

At the **new maintenance garage** location, door hardware, mechanical equipment installation and equipment start-up activities are in progress. Equipment Commissioning and Punch -List activities continue throughout the facility during the reporting period.

At the **Langhorne site**, punch-list activities continued along with Close-Out of final construction details throughout the reporting period.

ELECTRONIC SURVEILLANCE/DETECTION SYSTEM (ESS) CAMERAS AND INFRASTRUCTURE IMPROVEMENTS – NJ APPROACH

Task Order Assignment No. C-803A-1
(BVP/SJB)

On June 20, 2025, the Commission provided French and Parrello Associates (FPA) with Notice-to-Proceed for design services in support of construction of ESS cameras and infrastructure improvements on the Trenton-Morrisville Toll Bridge NJ approach. Commission Staff and the FPA team participated in a project kick-off meeting on July 1, 2025. Technical meetings between the Commission and FPA were held during the reporting period. FPA continued developing final design plans to go out to bid.

TRENTON – MORRISVILLE TOLL BRIDGE HIGHWAY LIGHTING DESIGN

Task Order Assignment No. C-803A-4
(BVP/SJB)

On March 17, 2026, the Commission provided French and Parrello Associates (FPA) with Notice-to-Proceed for design services in support of construction of highway lighting infrastructure improvements on the Trenton-Morrisville Toll Bridge. Commission Staff and the FPA team participated in a project kick-off meeting on March 16, 2016. Technical and field coordination meetings between the Commission and FPA were held during the reporting period. FPA continued developing design plans to go out to bid.

TRENTON - MORRISVILLE TB MISCELLANEOUS SUBSTRUCTURE SPALL REPAIRS

Design
Contract No. C-788A-3
(BVP/SJB)

This Task Order Assignment (TOA) with Traffic Planning and Design, Inc. (TPD) is for professional consultant design services, encompassing project management and coordination,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

verification of facility condition assessment, preliminary and final design of plans, specifications, construction schedule, engineer's estimate, and post-design services for the Trenton-Morrisville Toll Bridge Miscellaneous Substructure Spall Repairs. The not-to-exceed amount for this TOA is \$129,794.95. The contract also includes an item for chloride testing of the Ramp I & Ramp Y bridge over Bridge Street due to the extensive delamination in the northerly pier cap, as well as the repair of spalls with exposed prestressed strands at the ends of beams and superstructure members.

The TPD contract was fully executed on April 24, 2025, and the Notice to Proceed was effective on April 28, 2025. A project Kick-off meeting was held on May 2, 2025. TPD began their field inspections and coring the caps on bridge IY for chloride testing on June 6, 2025. They continued their inspection on June 20, 2025 focusing on the west end of the prestressed beams.

During TPD's inspection efforts, beam deterioration was found on the bridge carrying Route 1 over Route 29 NB. This deterioration had been noted by the Commission's General Engineering Consultant Pickering, Corts & Summerson (PCS) in previous Annual Inspection Reports, with recommendation to monitor the situation. On July 2, 2025 a meeting was held between Commission staff, AECOM, TPD and PCS to review the field inspection investigation findings and discuss the overall condition of the bridge and the typical beam deterioration. TPD was directed, and has since completed, the load ratings for Beam 6 on the bridge carrying Route 1 over Route 29 NB and has determined that traffic restrictions are not required at this time. However, the recommendation included accelerating the bridge replacement due to advancing deterioration of the beams. This will be performed under a separate design and construction contract.

On February 26, 2026, Advanced Infrastructure Design, Inc. (AID) issued the Final Half-Cell Testing and Analysis report to TPD and subsequently to the Commission. TPD is currently coordinating with Vector who will prepare the design based on the half-cell testing information. Vector will function as the specialty contractor as a subcontractor to Mount Construction Company (MCC) under the JOC program.

On February 19, TPD attended a Joint Scope Meeting along with personnel from MCC, the Gordian Group and the Commission. The purpose of the meeting was to discuss the scope of the project with the contractor and address any project concerns.

During this reporting period TPD and the Commission finalized the review and negotiation of Mount Construction Company's Price Proposal for this project. Price Proposal 2.0, in the amount of \$1,580,401.17, was approved, and the Commission is proceeding with the award of the Job Order Assignment. The Notice to Proceed is anticipated to be issued prior to June 12, 2026. The contract duration is 134 days from the Notice to Proceed date, with project completion expected in early October 2026.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

Construction Inspection
Task Order Assignment No. C-804A-2
(BVP/SJB)

On May 22, 2026 the Commission provided STV, Incorporated (STV) Lawrenceville, New Jersey with Notice to Proceed on this Task Order Assignment No. C-804A-2 for Construction Inspection Services for the Trenton-Morrisville Toll Bridge Miscellaneous Substructure Spall Repairs for an amount not-to-exceed of \$181,037.25.

During this reporting period the Commission began setting up the Task Order Assignment's Kick Off Meeting.

**TRENTON-MORRISVILLE TOLL BRIDGE
ALL ELECTRONIC TOLLING and PA AVENUE INTERCHANGE**

Design
Contract No. C-691A
(CAS/ KMS)

Commission Staff and Atkins Réalis USA Inc. held several project status meetings. Atkins Réalis prepared and submitted responses to comments from the PennDOT Cycle 2 Highway Occupancy Permit (HOP) review for the Route 1 / Pennsylvania Avenue interchange with the roundabout design. The design team met with PennDOT to clarify a few comments, assisting them to provide responses to these comments. The design team is advancing the interchange design and preparing for the Cycle 3 HOP submission to PennDOT. The interchange design will include a traffic signal for the adjacent railroad crossing that will be activated by approaching trains from a railroad circuit that will be implemented as part of the project.

Atkins Réalis submitted the updated project schedule. Atkins Réalis is addressing review comments from the Preliminary Design (60% complete) plans, specifications and estimate submission.

Atkins Réalis submitted the draft US 1 over NJ 29 Superstructure Replacement Traffic Control Analysis and the document is being reviewed by Commission staff. The design team also submitted the draft US 1 over NJ 29 NB Superstructure Replacement Alternative Analysis document, and it is being reviewed by Commission staff and AECOM.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

LOWER TRENTON TOLL – SUPPORTED BRIDGE

LOWER TRENTON TSB TRUCK WARNING SYSTEM (PILOT)

Final Design

Task Order Assignment No. C-771A-7

(CLR/SJB)

Under Task Order Assignment No. C-771A-2 French & Parrello Associates provided conceptual design services for the development of a new pilot over height vehicle detection system for the New Jersey approach to the Lower Trenton TSB. The work of that assignment was completed with acceptance of the final Concept Report dated March 6, 2024.

On May 14, 2024, the Commission provided French & Parrello Associated with Notice-to-Proceed for final design services for the development of a new over height vehicle detection system for the New Jersey approach to the Lower Trenton TSB. The design is complete, and staff from the Commission, AECOM, Gordian (JOC Program Manager) and Mount Construction continue to work towards an agreed upon Job Order Contract price for the system installation.

This project includes the design of a Bridge Monitor Shelter on the New Jersey approach to the Lower Trenton Toll-Supported Bridge. Conceptual layouts of the proposed Shelter have been created in conjunction with the over height detection system layout. The concepts include the need to establish construction and property easements with the City of Trenton.

On September 4, 2024, Commission personnel met with City of Trenton personnel to discuss temporary construction and permanent property easements needed for this project. On January 3, 2025, DRJTBC attorneys completed an appraisal for the two City of Trenton properties that are needed for temporary construction and permanent easements for the project. On June 27, 2025, DRJTBC staff and attorneys met with City officials to discuss the project and steps needed to obtain construction and permanent property easements, with the goal of getting City Council resolutions on the agenda for their September 2025 meeting. On August 25, 2025, DRJTBC attorneys sent a draft easement agreement and draft amendment to the City's lease with the State for their review and consideration. Coordination with the City is ongoing. DRJTBC is trying to get comments or a follow-up meeting with the City of Trenton to finalize temporary construction and permanent property easements needed for this project.

On January 30, 2026, Mount Construction submitted a revised Price Proposal for the Truck Warning System Pilot Project, not including the Bridge Officer's Shelter. The design team provided proposal review comments on February 17, 2026, and attended a proposal review meeting that day. A revised Price Proposal was submitted on April 1, 2026, and is under review.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

SCUDDER FALLS TOLL BRIDGE

DESIGN MANAGEMENT CONSULTANT SERVICES

Oversight of Final Design

Task Order Assignment No. C-502A-1M

(CLR/SJB)

AECOM has provided DMC services throughout the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A under Task Order Assignment C-502A-2I. The remaining unexpended funds in Task Order Assignment C-502A-2I have been transferred over to Task Order Assignment C-502A-1M and Task Order Assignment C-502A-2I has been closed out. Remaining DMC services on the Scudder Falls Project will be completed under the C-502A-1M Task order Assignment.

The remaining DMC Services include support to the Commission in the following and assistance with various project close-out activities:

Environmental Permitting – The remaining effort under this task was to coordinate a final inspection of the project site performed by the Bucks County Soil Conservation District (BCSCD) to obtain final acceptance of all BCSCD Permitting work. BCSCD self-visited the site on July 2, 2025 during the reporting period. Verbal acceptance was received from the BCSCD representative as to the adequacy of established vegetation. Commission staff, in conjunction with the final designer Michael Baker International, and the General Contractor Trumbull Corporation have submitted the project Notice of Termination (NOT). BCSCD has approved the NOT for the project, Permit Completion Forms need to be sent to the PADEP and the USACE. This will close-out all outstanding permitting work associated with the project other than the continued five-year monitoring period for the PA Wetlands Mitigation Site.

Environmental Monitoring Services – Continuous services were provided throughout construction to meet project permit requirements. Yearly reporting on the monitoring activities for the PA Wetlands Mitigation Site, by ACT Engineers will continue through 2027. This includes monthly monitoring well readings of the groundwater levels within the wetlands site along with vegetation growth and invasive plantings treatment. Wetlands Monitoring Report #5 was submitted to US Army Corps of Engineers for their review on December 23, 2025.

Right of Way Transfers – Working with Commission staff and attorneys to transfer certain property and easements to NJDOT, PennDOT and Lower Makefield Township. These properties and easements were acquired by DRJTBC to construct the project but are located within jurisdiction of these other agencies or municipalities.

DMC Services for these remaining efforts occur on a sporadic as-needed basis

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

**SCUDDER FALLS TOLL BRIDGE FACILITY DECK SEALING & SHARED USE
PATH PPC OVERLAY IMPROVEMENTS**

Design

**Task Order Assignment No. C-759A-5
(CLR/SJB)**

The Commission has implemented a periodic deck sealing program at specific bridges to prolong the useful service life of the bridge decks and to mitigate the need for potential future maintenance. The Commission engaged Task Order Consultant, NAIK, under the standing professional services task order agreement, to provide design services for the bridge deck sealing of the bridges associated with the Trenton–Morrisville Toll Bridge Facility, the Scudder Fall Toll Bridge Facility and Shared Use Path PPC Overlay Improvements, and the Interstate 78 Toll Bridge Facility.

The final design bid documents, addressing all Commission comments to the pre-final design, was received on April 28, 2023. The project to seal decks at all 3 Toll Bridge facility bridge decks (T-764A) was advertised for bids on May 2, 2023. A virtual Bid Opening was held on Thursday June 1, 2023, at 2:00 PM. No bids were received.

NAIK repackaged the bid documents into three individual projects: 1. Trenton–Morrisville Toll Bridge Facility; 2. the Scudder Fall Toll Bridge Facility, and 3. the Interstate 78 Toll Bridge Facility for incorporation into other Capital construction contracts. The TMTB deck sealing was completed as part of Contract T-746A in 2024; the I-78 deck sealing was completed as part of Contract T-766A in 2025; the Scudder Falls project is being completed under a Job Order Contract with Mount Construction Company. The job order contract to perform the work at the Scudder Falls Facility structures was executed in September 2025 with work start on September 29, 2025. Naik will perform construction phase support services.

During this reporting period, Artheon (formerly NAIK) attended the Job Order Contract No. T/TS-785A-005 Progress Meetings No. 10 and 11, held on May 14, 2026 and May 28, 2026, respectively.

On May 11, 2026, Artheon provided recommendations for adjusting grades to an area approximately 50' in length in the vicinity of the PA expansion cover plate on the west end of the Main River Bridge to eliminate a potential ponding issue near the cover plate.

Construction Inspection

**Task Order Assignment No. C-804A-1
(BVP/SJB)**

At the March 31, 2025 Commissioners' Meeting, the Commission awarded Task Order Assignment No. C-804A, Construction Inspection Services for the Scudder Falls Toll Bridge Deck Sealing and Shared Use Path PPC Overlay Improvements project to STV, Incorporated (STV) of Lawrenceville, New Jersey for an amount not-to-exceed of \$145,189.59. STV was provided with the Contract Notice to Proceed effective September 12, 2025.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

STV attended the Progress meeting No. 7 and 8 held on April 16, 2026 and April 30, 2026, respectively. STV's project manager will continue attending progress meetings and maintain continuous communication with the Commission's project manager.

Construction

Job Order Contract No. T/TS-785A-005

(EVO/SJB)

All work in this project, consisting of, but not limited to, the following items of work, shall be carried out according to the Contract Plans, Specifications, and Special Provisions within the specified construction time limitations. Specific work at the Scudder Falls Toll Bridge Deck Sealing and Shared Use Path PPC Overlay Improvements include, but are not limited to:

- 1) Bridge deck sealing for selected bridges and other structures on Scudder Falls Toll Bridge facility including the Main River Bridge, Pennsylvania Canal Overpass, Taylorsville Road Overpass, and a portion of the New Jersey section of the Shared Used Path.
- 2) Restriping damaged striping caused by bridge deck sealing.
- 3) Removing and replacing the Polyester Polymer Concrete Overlay (average approximately 1 1/4" thick) on the Pennsylvania and Main River Bridge Portions of the Shared Use Path.

A final price proposal for this Job Order Contract with Mount Construction has been established in the amount of \$2,614,520.02. A Notice to Proceed was issued to Mount on September 25, 2025, and project work started on September 29, 2025.

Mount Construction attended Progress Meetings No. 7 and 8, held on April 16 and April 30, 2026, respectively. To date, EHS has placed approximately 300 linear feet of PPC material, starting from the NJ Abutment. PPC placement is anticipated to be completed by May 29, 2026.

The Substantial Completion has been updated to June 19, 2026, with Final Project Completion set for July 24, 2026. Remaining work includes but is not limited to: MMA deck sealing and striping on the NJ end of the SUP and I-295, as well as final site restoration.

WASHINGTON CROSSING TOLL- SUPPORTED BRIDGE

WASHINGTON CROSSING BRIDGE ALTERNATIVES ANALYSIS

Contract No. C-697A

(WMC/KMS)

At the June 24, 2024 Commissioners Meeting, the Commission awarded Contract No. C-697A, to HDR Engineering, Inc. of Philadelphia, PA. HDR Engineering and their team of sub-consultants are providing preliminary engineering and environmental documentation type services

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

in support of the analysis of improvement alternatives for the Delaware River crossing between Upper Makefield Township, PA and Hopewell Township, NJ.

Throughout the reporting period, work efforts focused on travel demand modeling, preparation of alternatives, constructability review, historic bridge rehabilitation analysis, and Section 106 initiation. Other activities included planning for a series of small-group Focused Stakeholder Meetings.

NEW HOPE-LAMBERTVILLE TOLL-SUPPORTED BRIDGE

NH-L TSB REHABILITATION

Construction Management/Inspection Services

Contract No. CM-694A

(MEM/SJB)

At the November 20, 2023 Commission Meeting, authorization was granted to award the Construction Management/Construction Inspection Services contract (CM-694A) to Urban Engineers, Inc. (Urban) of Philadelphia for the not-to-exceed amount of \$1,209,96.08. Urban Engineers, Inc. of Philadelphia was issued Notice of Award and a Limited Notice to proceed effective November 21, 2023. A project kick-off meeting has been held on November 30, 2023. The full Notice to Proceed was issued December 21, 2023 with the execution of the Agreement with the Commission.

During this reporting period, the Consultant has been preparing the final closeout documents and files for this project.

Construction

Contract No. TS-694A

(MEM/SJB)

The Construction Contract was Awarded to Anselmi & DeCicco, Inc. (A&D) of Maplewood, NJ for a not-to-exceed amount of \$25,072,471.06 at the Commission's November 2023 Meeting. LNTP was provided November 20, 2023 and Full Notice to Proceed on December 20, 2023.

Construction activities for this project are complete except for the replacement of a malfunctioning sidewalk lighting driver. The Contractor has ordered the replacement driver and is preparing final closeout documents for the project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

NH-L TB ALL ELECTRONIC TOLLING (AET) CONVERSION DESIGN

Design

Contract No. C-754A

(CAS/ KMS)

Rummel, Klepper & Kahl, LLP (RK&K) participated in project related meetings with PKF for the construction project as needed. During the reporting period RK&K prepared responses to Requests for Information (RFI) from the construction team and issued change of plans as needed. Additionally, RK&K completed several reviews of construction submittals from the contractor.

Construction Management/Construction Inspection Services

Contract No. CM-754A

(VMF/CAS)

At the April 28, 2025, Commissioners' Meeting, the Commission awarded Contract No. CM-754A, Construction Management/Construction Inspection Services for the New Hope-Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement Project to STV, Incorporated (STV) of Lawrenceville, New Jersey for an amount not-to-exceed of \$2,476,202.84. STV was issued with the Notice of Award and Limited Notice to Proceed effective April 29, 2025. A CM/CI Kick-off Meeting was held on May 2, 2025 and STV was issued their Notice to Proceed on May 15, 2025. STV participated in a transfer-of-Knowledge meeting on May 23, 2025 with the Designer, RK&K and TransCore and conducted the Pre-Construction and Scheduling Conferences with PKF in late May 2025. STV's inspection team of Resident Engineer, Office Engineer/Inspector and one Inspector continued providing CM/CI Services through May 2026. STV's staff was reduced by one (1) inspector on February 6, 2026, and will continue through June due to the slow winter construction period and AET testing phase of the project. STV has conducted twenty-three (23) progress meetings and numerous pre-activity and IT coordination meetings to date.

Construction

Contract No. T -754A

(VMF/CAS)

This Contract is the AET Tolling Implementation Plan, Phase 4 hard conversion of the southbound US 202 Pennsylvania toll facility to an open-road, highway speed, All Electronic Tolling (AET) system with a single-full span gantry over a reconstructed roadway that improves the US 202 roadway geometry at the existing toll facility. The project also includes the staged construction of the abutment backwall on the PA side of the New Hope-Lambertville Toll Bridge and the demolition of the existing toll plaza with a new tunnel egress.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

At the April 28, 2025 Commissions' Meeting, the Commission awarded Contract No. T-754A, New Hope-Lambertville Toll Bridge All Electronic Tolling (AET) Conversion & PA Abutment Backwall Replacement to PKF-MARK III, Incorporated (PKF) of Newtown, Pennsylvania for an amount not-to-exceed \$11,863,715.00. PKF was provided with Notice of Award and Limited Notice to Proceed effective April 29, 2025 and full Notice to Proceed was issued effective June 5, 2025.

During the reporting period PKF continued working on the few remaining punch list items from Stage 1B. A factory startup of the new mechanical system for the tunnel, tunnel egress and underground IT room was performed in March and the temporary HVAC system removed. PKF and their mechanical subcontractor continued to correct a list of deficiencies developed in mid-March in preparation for the new system to be integrated into the Commission's Building Management System (BMS). The BMS integration will tentatively take place in June 2026. The southbound work zone was occupied by the All-Electronic Tolling vender, TransCore from January 9th until April 2nd to test the new tolling equipment, including AET system verification, tuning and running test vehicles under the new tolling equipment to simulate various traffic scenarios and accuracy of the tolling equipment. The AET testing was temporarily suspended between April 2 through May 1, 2026, while PKF returned to remove and replace an additional 337 feet of two lanes and shoulder southbound concrete roadway as added scope to this contact. TransCore returned on May 4, 2026, to resume the performance testing of the AET equipment. The AET testing is anticipated to be completed in mid-to-late June 2026. PKF continued working on highway lighting replacements, grading, topsoiling and seeding, barrier sealing, routing and sealing of concrete roadway joints, pouring the police antenna foundation and door installation within the tunnel and stair headhouse.

CENTRE BRIDGE- STOCKTON TOLL-SUPPORTED BRIDGE

CB-S TSB – BRIDGE SHELTER WATER LINE REPLACEMENT

Task Order Assignment No. C-803A-3
(VMF/SJB)

On January 28, 2026, the Commission provided French and Parrello Associates (FPA) with Notice-to-Proceed for design services in support of the construction of the water line replacement at the Centre Bridge – Stockton Toll-Supported Bridge. Commission Staff and the FPA team participated in a project kick-off meeting on February 6, 2026. FPA submitted the final Existing Conditions and Recommendations report on April 24, 2026.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

**LUMBERVILLE – RAVEN ROCK TOLL-SUPPORTED PEDESTRIAN
BRIDGE**

**L-RR TSPB ARCHITECTURAL LIGHTING & ELECTRONIC
SURVEILLANCE/DETECTION SYSTEM (ESS) DESIGN**

Task Order Assignment No. C-803A-2
(JRB/SJB)

On June 3, 2025, the Commission provided French and Parrello Associates (FPA) with Notice-to-Proceed for design services in support of construction of architectural lighting and ESS infrastructure at the Lumberville-Raven Rock toll supported bridge. Commission Staff and the FPA team participated in a project kick-off meeting on June 13, 2025. Technical coordination meetings between the Commission and FPA were held during the reporting period. FPA continued developing final design plans to go out to bid.

UHLERSTOWN-FRENCHTOWN TOLL-SUPPORTED BRIDGE

U-F TSB REHABILITATION

Design

Contract No. C-642A
(MEM/KMS)

At the January 29, 2024 Commissioners Meeting, the Commission awarded Contract No. C-642A, Uhlerstown - Frenchtown Toll-Supported Bridge Rehabilitation Design to WSP USA, Inc. (WSP) of Exton, PA for an amount not-to-exceed \$1,771,189.56. WSP was provided with Notice of Award and Limited Notice to Proceed on January 29, 2024. A project Kick-Off meeting was held on February 6, 2024. The Agreement was executed and the full Notice to Proceed was issued on February 23, 2024.

During the reporting period, WSP has been preparing project close-out documents.

Construction Management/Inspection Services
Contract CM-642A
(MEM/KMS)

At the December 2024 Meeting, the Commission awarded Contract No. CM-642A, Construction Management/Inspection Services for the Uhlerstown-Frenchtown Toll-Supported Bridge Rehabilitation Project, to Urban Engineers, Inc. of Cherry Hill, NJ (Urban) for a not-to-exceed amount of \$1,587,138.62. Urban was provided with Notice of Award and Limited Notice to Proceed effective December 23, 2024. The full Notice to Proceed was authorized effective March 19, 2025.

During the reporting period, the CMCI team has been managing final close-out activities and preparing project close-out documents.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

Construction
Contract No. TS-642A
(MEM/KMS)

At the December 2024 Meeting, the Commission awarded Contract No. TS-642A, Uhlerstown-Frenchtown Toll-Supported Bridge Rehabilitation, to Anselmi & DeCicco, Inc. of Maplewood, NJ (Anselmi) for a not-to-exceed amount of \$22,216,237.00. Anselmi was provided with Notice of Award and Limited Notice to Proceed effective December 23, 2024. The Agreement for this project has been executed and the full Notice to Proceed was issued on January 24, 2025.

The Contractor continues to work on final closeout documentation.

I-78 TOLL BRIDGE

I-78 MAIN RIVER BRIDGE CLEANING AND PAINTING

Design
Task Order Assignment No. C-802A-2
(CLR/KMS)

Traffic Planning and Design, Inc (TPD) was provided with Notice to Proceed on March 19, 2026 to develop construction bid documents for repairs to and the cleaning and painting of the I-78 Main River Bridges and also for miscellaneous repairs as outlined in the 2025 Annual Toll Bridge Maintenance Report at several other I-78 bridges.

During this reporting period, TPD submitted in the Bridges Condition/Needs Assessment Report which is presently under review by Commission Staff. TPD also submitted in their Invoice No. 2.

EASTON-PHILLIPSBURG TOLL BRIDGE

E-P TB BROAD STREET VIADUCT SIDEWALK REPLACEMENT

Task Order Assignment No. C-789A-1
(BVP/MEM)

On March 11, 2025, the Commission provided Pennoni Associates with Notice-to-Proceed for design services in support of replacement/rehabilitation of upstream and downstream sidewalks on the Easton-Phillipsburg toll bridge Broad Street viaduct. Technical and field coordination meetings between the Commission and Pennoni were held, and the pre-final plans and specifications were submitted on May 18, 2026. Pennoni continued developing final design plans for the added scope to replace the Service Electric conduit under the north sidewalk and across the main river bridge and the ESS conduit under the south sidewalk of the viaduct. Pennoni secured the NJ DOT Highway Occupancy Permit and will be submitting the Norfolk Southern permit to work over the railroad at span 5 of the viaduct bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

PORTLAND – COLUMBIA TOLL SUPPORTED PEDESTRIAN BRIDGE

**PORTLAND-COLUMBIA TOLL SUPPORTED PEDESTRIAN BRIDGE
REHABILITATION DESIGN**

Task Order Assignment No. C-802A-1
(BVP/MEM)

On March 31, 2026, the Commission provided Traffic Planning and Design, Inc (TPD) with Notice-to-Proceed for design services in support of rehabilitation of the Portland-Columbia Pedestrian Bridge. Commission Staff and the TPD team participated in a project scope meeting. TPD conducted field inspection of the bridge and is developing a Conditions Assessment Report to be submitted in May.

MILFORD – MONTAGUE TOLL BRIDGE

M-M TB STRUCTURAL ANALYSIS AND REPAIRS

Design
Task Order Assignment No. C-788A-4
(BVP/KMS)

During the biannual inspection of the Toll bridges, the Commission's General Engineering Consultant (GEC) and Commission personnel identified areas that require repair at the Milford-Montague Toll Bridge (MMTB). Areas of concern included: locations where the light post standards are attached to the top chord of the trusses; an incorrectly set curb plate at the pier 3 deck joint damaged during snowplow operations; severe concrete deterioration at the approach parapets; large spalls at the pier cap & bridge seats; differential between panels at the sidewalk mid-span.

Traffic Planning and Design, Inc (TPD) was provided with Notice to Proceed on October 21, 2024, to design repairs and verify/update bridge load ratings. TPD performed field visits to the bridge site in November 2024. The project recommendations report was submitted, reviewed and accepted in July 2025. During this reporting period, TPD has continued work on the pre-final design submission.

M-M TB STORAGE BUILDING

Task Order Assignment No. C-789A-2
(BVP/SJB)

On June 6, 2025, the Commission provided Pennoni Associates with Notice-to-Proceed for design services in support of construction of a storage building at the Milford-Montague toll bridge facility. Commission Staff and the Pennoni team participated in a project kick-off meeting on June 11, 2025. Pennoni Associates submitted final design plans for a job order contract on March 5, 2026, but is revising the submission to include a new electrical supply path to the storage building from an electrical panel in the electrical room of the Administration building, instead of pulling the electric supply from the existing salt shed panel. A field meeting was held on May 21, 2026,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

to determine the electrical panel source in the administration building's electrical room and the conduit path to provide ample power to the new storage building. Once the electrical plans, including site and building electrical layout plans are finalized, final documents will be issued for a job order contract.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANAGEMENT CONSULTANT (DMC) SERVICES FOR CAPITAL IMPROVEMENT PROJECTS

CPMC SERVICES THROUGH DECEMBER 31, 2028

Task Order Assignment No. C-502A-1N
(CLR/SJB)

Task Order Assignment No. C-502A-1N was authorized on April 8, 2024 for the continuation of Capital Program Management Consultant (CPMC) Services through December 31, 2028. The budget currently authorized for this assignment is anticipated to cover full-staff CPMC Services through December 31, 2025. Services under this Task Order Assignment from January 1, 2026 through December 31, 2028. Under Task Order Assignment 502A-1N, AECOM continues to provide Capital Program Management Consultant (CPMC) Staff Augmentation Services for delivery of the Commission's Capital Program. AECOM is currently providing three (3) full-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program.

CPMC staff will continue to provide support to the Commission in advancing the Capital Program in the following areas: procurement assistance, scheduling and cost control, programming/planning, Project Management, Program Area Management, technical support, design oversight and support, construction oversight and support, and oversight and support of the Job Order Contract (JOC) construction work, all including coordination with multiple Commission departments outside of Engineering.

UNDERWATER SUBSTRUCTURE IMPROVEMENTS DESIGN – ALL REGIONS

Design
Contract No. C-782A
(MEM/SJB)

IH Engineers, P.C. of Princeton, New Jersey was awarded this contract and given full notice to proceed with the delivery of the executed agreement on August 18, 2023. In 2021 the Commission performed the 5-year interval underwater inspections of each of its river crossing bridges, to meet National Bridge Inspection Standards (NBIS) requirements. The findings of these inspections identified the need for bridge substructure repair and/or rehabilitation of existing scour remediation measures at bridge substructures below the water level. IH's scope is to prepare a

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

Substructure Foundation Report (SFR), identifying foundation types and assessing vulnerability to scour at each of the Commission's Delaware River crossings. followed by a **Condition Assessment Report (CAR)** recommending any repairs or maintenance required to mitigate potential effects of scour).

IH's subconsultants GPI and JMT have completed the in-depth field inspections for incorporation into the Condition Assessment Report (CAR). IH has reviewed potential remediation methods to affect the repairs with NJDEP. Based upon NJDEP comments, alternate repair methods are being developed by IH as the CAR continues to be progressed. IH is working on the preliminary design to support the effort to acquire the necessary permits.

IH and the Engineering Department have held 'workshop' meetings to finalize the CAR and its recommendations. A revised Corrective Action Report was resubmitted on September 4, 2025. Based on recommendations prescribed in the CAR, IH is progressing the preliminary design. Permit pre-application meetings were conducted with NJDEP and PADEP. The IH team submitted a Modification request on March 13, 2026 that was reviewed and comments were returned.

BRIDGE INSPECTION PLATFORM LAYOUT AND DESIGN

TOLL-SUPPORTED BRIDGES

Design

Task Order Assignment No. C-788A-5
(MEM/SJB)

The purpose of this project is to develop detailed temporary rigging access platforms, cabling and attachment details for internal Commission use. Rigging access is needed to inspect and maintain the underside of the Commission's Toll-Supported Bridges. The rigging system shall be designed to be efficiently installed, operated, and maneuvered by Commission staff.

Traffic Planning and Design, Inc (TPD) was provided with Notice to Proceed on September 24, 2024. A kick-off meeting was held on October 6. After field site visits during the October month, a meeting was held with Maintenance, Engineering, TPD and TPD's subconsultant Malick Sherer (MS). The Rigging Layout Report dated October 20, 2025 was received, reviewed and accepted. TPD has submitted a modification to perform the final design of the rigging and access, intentionally not included in the preliminary design base Task Order Agreement. The Final Design Modification was executed on April 22, 2026. The TPD team continues to work on the final rigging design and plans.

BRIDGE MONITOR SHELTER ENHANCEMENTS PROGRAM DEVELOPMENT

Task Order Assignment No. C-771A-1
(WMC/KMS)

French & Parrello Associates, P.A. and their sub-consultant, USA Architects, Planners + Interior Designers are developing a system-wide program to enhance the Commission's inventory of bridge monitor shelters. A draft report was provided and is currently under review by Commission staff.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

NETWORK VIDEO MANAGEMENT SYSTEM (NVMS) INTEGRATOR SERVICES

Contract No. DB-768A

(WMC/KMS)

Dynamic Security, LLC (dba Secuni) continued to provide maintenance services of headend type equipment in support of the Electronic Surveillance / Detection System (ESS) under the direction of the Commission's Public Safety and Bridge Security Department, who operates the system from the Control Centers located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey and the New Hope-Lambertville Toll Bridge facility in New Hope, Pennsylvania.

Throughout the reporting period, work efforts included the continued deployment of an Endpoint Detection and Response solution across the ESS.

ELECTRONIC TOLL COLLECTION

CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT

Contract No. DB-584A

(CAS/KMS)

Conduent continues to develop the **real time digital payment function** at the NJ E-ZPass CSC for toll by plate customers. Conduent revised the terms and conditions that will be displayed on the NJ E-ZPass website, and comments were provided from the NJTA. Conduent has released this functionality into the NJ CSC software, and they are proceeding with testing it through a small group of individuals.

The NJ E-ZPass CSC launched the Amnesty Program in June 2025. NJ MVC legislation was passed and NJTA is working with the MVC on the programs. There are two programs: the Amnesty Program and the Vehicle Registration Suspension Program. The Amnesty Program must run for 180 days, with no lookback timeframe, meaning the program can go back as far as the violator wants to pay. Violation transactions after the start of the program are NOT eligible. The program is open to all violators (from any state), with tolls and fees that are \$500 or more prior to June 2025. The program must offer a 25% reduction of the fees; the program will collect 100% of the toll revenue. When applying payment, 100% of the toll amount will be satisfied first, followed by AET fees and administrative fees. The amount owed must be paid in full or no payment plan. A violator may make arrangements for a payment plan, outside of the Amnesty Program. For the NJ MVC Vehicle Registration Suspension, the transactions criteria include all NJ E-ZPass agency violations, unpaid tolls, administration fees and AET fees totaling \$500 or more; or 60 or more violations with at least one having occurred after January 2024 (legislation date). The Amnesty Program was completed in November 2025 and the NJTA has identified the first group of vehicles to request registration suspension. These vehicles are currently under administrative review by the NJTA.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

TransCore continues to coordinate with Conduent for the testing for the new toll host that is being deployed to support the Hard AET conversion at the New Hope – Lambertville Toll Bridge, along with the other toll plazas. Conduent completed a revision to the NJ E-ZPass Customer Service Center system that allows the new toll host to exchange files with that system. Additional test transactions were completed in the AET lanes at the New Hope – Lambertville Toll Bridge and these test transactions were provided to Conduent to process in their test system.

Conduent participated in meetings with TransCore to discuss and plan for data migration from the existing NJ E-ZPass Customer Service Center to the Next Generation Back Office System.

The NJTA, as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

Design, Build and Maintain

Contract No. DB-540A

(CAS/KMS)

Lane equipment cleaning is a constant activity during this time of year. Firmware upgrades are continuing on all UPS units as needed. In addition, UPS units are affected by the warmer temperatures and battery conditions are being checked. Also, all lane cameras are being checked for image clarity.

Commission Staff is worked with TransCore to identify locations within the Commission's facilities for TransCore to store spare parts that are used by their technicians when responding to various in-lane toll system issues. TransCore provided photos of the proposed cabinet locations, and they were approved by Commission Staff.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

JOB ORDER CONTRACTING SERVICES

JOB ORDER CONTRACTING PROGRAM MANAGER

Contract No. C-727A

(WMC/KMS)

The Gordian Group continued to provide program management services in support of the Commission's Job Order Contracting Program involving development of price proposals within the information management software as well as the construction management services in support of each individual job order.

Additional activities involved setting up new contracts within the information management software and preparations for contractor training sessions.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

**JOB ORDER CONTRACTING SERVICES
FOR BRIDGE, HIGHWAY, AND CIVIL WORK – NORTH REGION
Contract No. T/TS-784A
(WMC/KMS)**

Representatives from Mount Construction Company participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and understanding the Job Order Development Process.

Notice-to-Proceed was issued effective July 1, 2023.

**JOB ORDER CONTRACTING SERVICES
FOR BRIDGE, HIGHWAY, AND CIVIL WORK – SOUTH REGION
Contract No. T/TS-785A
(WMC/KMS)**

Representatives from Mount Construction Company participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and understanding the Job Order Development Process.

Notice-to-Proceed was issued effective July 1, 2023.

**JOB ORDER CONTRACTING SERVICES
FOR BUILDING AND FACILITY WORK – NORTH REGION
Contract No. T/TS-786A
(WMC/KMS)**

Representatives from Mount Construction Company participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and understanding the Job Order Development Process.

Notice-to-Proceed was issued effective July 1, 2023.

**JOB ORDER CONTRACTING SERVICES
FOR BUILDING AND FACILITY WORK – SOUTH REGION
Contract No. T/TS-787A
(WMC/KMS)**

Representatives from A.P. Construction participated in a training session on June 28, 2023 involving the JOC Information Management Software, using the Construction Task Catalog and understanding the Job Order Development Process. Notice-to-Proceed was issued effective July 1, 2023.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

JOB ORDER CONTRACTING FOR CONSTRUCTION SERVICES

NORTH AND SOUTH REGION

**Contract No. T/TS-817A
(WMC/KMS)**

Activities involved the solicitation and review of Sparwick Contracting's insurance and bonding documents as well as compiling conformed contract documents.

JOB ORDER CONTRACTING FOR CONSTRUCTION SERVICES

NORTH AND SOUTH REGION

**Contract No. T/TS-817B
(WMC/KMS)**

Activities involved the solicitation and review of Road-Con's insurance and bonding documents as well as compiling the conformed contract documents.

JOB ORDER CONTRACTING FOR CONSTRUCTION SERVICES

NORTH AND SOUTH REGION

**Contract No. T/TS-817C
(WMC/KMS)**

Activities involved the solicitation and review of Anselmi & DeCicco's insurance and bonding documents as well as compiling the conformed contract documents.

GENERAL ENGINEERING CONSULTANT

2023-2026 Annual Inspections

**Contract No. C-757A
(HMS/MEM)**

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) provided Annual Inspection Services for Toll Bridges in 2021 and 2023, and Toll-Supported bridges in 2022 and 2024. A modification to the GEC contract in November of 2024 provided PCS a second and last extension for the 2025-2026 cycle inspections.

Commission Staff and the PCS Team held a kick-off meeting on February 17, 2026 for the 2026 Toll-Supported Bridge Inspections. Field inspections began March 17, 2026 and are anticipated to end in June 2026. During the reporting period, PCS completed inspections at Lower Trenton, Calhoun Street and Upper Black Eddy – Milford Toll-Supported bridges; and began inspections at Riverton – Belvidere and New Hope – Lambertville Toll Supported bridges.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

TOLL PLAZA RESTRIPIING

Design

Task Order Assignment No. C-760A-6
(JRB/SJB)

Under this Task Order Assignment (TOA) the Consultant, Remington & Vernick Engineers (RVE), is providing professional consulting services to review, analyze, provide alternatives, and prepare construction plans for revised toll plaza and approach restriping at the seven (7) traditional toll plazas.

Plans for Interstate 78 and Trenton – Morrisville were completed as part of the T-766A I-78 I-NJ Roadway Rehabilitation and Power & Communication Infrastructure Improvements project and the of T-746A Trenton – Morrisville Toll Bridge Roadway Paving and Deck Sealing Improvements project, respectively.

Due to timing of the upcoming accelerated AET conversion projects, the Commission will incorporate the new toll plaza striping with additional full facility restriping at the Easton – Phillipsburg, Portland – Columbia, and Delaware Water Gap Toll Bridges as they were last striped in 2015, 2015, and 2021, respectively.

TRAFFIC ENGINEERING CONSULTANT

2025-2026 Annual Reports

Task Order Assignment No. C-761A
(CAS/ KMS)

Pennoni Engineers received comments from the finance team regarding the 5-year traffic and revenue study that will be used to support potential bond funding. Pennoni Engineers addressed the report comments and submitted a revised document. Pennoni Engineers participate in the 2026 Bridge Revenue Bonds weekly working group meetings as needed.

TRAFFIC COUNT PROGRAM UPGRADE

Contract No. DR-550A

(JRB/CAS)

Signal Service, Inc. of West Chester, PA (SS) is a member of the Pennsylvania Department of General Services COSTARS Program and installs traffic counter equipment purchased under that program.

Commission staff and Signal Service continue to monitor and reconfigure or recalibrate traffic count sensors at any bridges when needed. There are a few bridges that are problematic, including Uhlerstown – Frenchtown, Upper Black Eddy – Milford, and Riverton – Belvidere where narrow approach roadways coupled with steel guiderail has caused issues with radar counts.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

On January 16, Signal Service, Inc., of West Chester, PA (SS) was issued a new Purchase Order for 2026 Traffic Counter Maintenance Services. As a member of the Pennsylvania Department of General Services COSTARS Program, SS will continue providing the Commission with Maintenance Services of the traffic counter radar system that was installed in 2023, including quarterly maintenance and reinstallation/recalibration after rehabilitation or other projects are completed that require relocation of the traffic counter equipment.

Quarterly maintenance was performed on February 4, 5, 6, and 10 at all facilities except NH-L Toll Bridge and Uhlerstown – Frenchtown TSB, which are offline due to construction. On March 3, the Uhlerstown – Frenchtown TSB traffic counter was relocated to the new pole installed under Contract No. TS-642A U-F TSB Rehabilitation by the ESS Department. Signal Service was on-site to set up the traffic counter, configure it, and perform Quarterly Maintenance. Calibration was unsatisfactory and Signal Service will be returning to re-calibrate.

SS was on-site on March 3 & 12 to recalibrate the counter at Uhlerstown – Frenchtown TSB. This counter will be monitored for a few months to make sure data collection is consistent and as accurate as possible. SS was also asked to review and comment on the proposed location of the Trenton – Morrisville TB Traffic Counter after reconfiguration for All Electronic Tolling.

SS provided comments to the T-M AET Design team on the location of the Traffic Counter on April 1. SS also provided the Commission with a quote to upgrade all the traffic counter's power supplies, battery back-ups, and user manuals to incorporate updates that have taken place since the traffic counters were originally installed. They originally communicated via cellular modem and are now hardwired to the Commission's network.

On May 5, A purchase order was issued to SS for upgrades to all the traffic counters' power supplies, battery back-ups, and user manuals. SS is currently awaiting parts to complete the purchase order. On May 19, the reporting system for the traffic counters was updated to take into account the moving of the U-F TSB sensor from the north side of the roadway to the south side of the roadway in March.

AET SYSTEM SUPPORT SERVICES

Task Order Assignment No. C-770A-5
(CAS/ KMS)

Under this Task Order Assignment, the RK&K team is providing AET support services. Services include working with Commission staff and its in-lane toll system provider (TransCore) to transition the Commission's existing toll operation to a Hard All Electronic Tolling (AET) system at each new toll gantry. This task also includes managing the coordination between TransCore and various civil design/construction teams, review of TransCore design and test documents, oversight of system testing, and post conversion transaction monitoring.

The RK&K team participated in meetings with the NH-L Toll Bridge AET construction team and TransCore to coordinate the testing of the in-lane All Electronic Tolling system at this location.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

The RK&K team participated in the TransCore Factory Acceptance Testing retests as well as the Production Readiness On-Site First Installation Test (PROFIT) of the new AET system at the New Hope – Lambertville Toll Bridge. The team has access to the AET system and is reviewing transactions from the PROFIT. Further, the RK&K team participated in a workshop with TransCore and Commission staff for training on accessing and using the AET system.

The RK&K team continues to review submittals from TransCore related to the AET system. These items include updated project schedule, Succession Plan, Infinity Reports and Report Development Requirement Research documents, FCC Certification updates, and as-built drawings for the New Hope – Lambertville Toll Bridge AET system.

The RK&K team also is assisting with the coordination and exchange of information between the Trenton – Morrisville Toll Bridge AET design team and the Commission's in-lane toll system provider.

RK&K and Commission staff executed a Task Order Assignment Modification that extends the support services to allow continuous coverage as the Commission transitions to hard AET.

HARD AET PRELIMINARY DESIGN

Task Order Assignment No. C-770A-6
(CAS/ KMS)

Under this Task Order Assignment, the RK&K team is preparing preliminary (30% complete) design plans for the conversion to hard all electronic tolling (AET) at the I-78, Easton-Phillipsburg, Portland-Columbia, Delaware Water Gap and Milford-Montague Toll Bridges. RK&K submitted project memorandums that summarize the preferred hard AET option at each of the remaining toll bridges. The documents were reviewed by Commission staff and comments were provided. The design team addressed the review comments and adjusted the preferred option concepts to address the comments.

IN-LANE ALL ELECTRONIC TOLL COLLECTION SYSTEM DESIGN, BUILD & MAINTAIN

Contract No. DB-792A Systemwide
(CAS/ KMS)

Commission Staff, TransCore and the RK&K team participated in bi-weekly project status meetings. TransCore submitted the updated project schedule. The revised schedule is under review by RK&K and comments will be shared with TransCore. TransCore submitted the Succession Plan, FCC Certification updates, and as-built drawings for the New Hope – Lambertville Toll Bridge AET system that are under review by Commission Staff and RK&K.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

TransCore completed the installation of the Primary Toll Host and worked with the Commission's IT Department and Conduent for the New Jersey Customer Service Center (NJ CSC) to establish connectivity and data exchanges.

TransCore facilitated follow-up meetings with Conduent to coordinate connectivity testing between the new in-lane toll system and the NJ Customer Service Center

NEW-HOPE-LAMBERTVILLE TOLL BRIDGE

TransCore completed retests for the scripts from the Factory Acceptance Testing that required revisions at the New Hope – Lambertville Toll Bridge and this phase is now complete. TransCore began the Production Readiness On-Site First Installation Test (PROFIT) of the AET system at the New Hope – Lambertville Toll Bridge and is currently reviewing the transactions for accuracy. Commission Maintenance Staff assisted with the PROFIT by generating over 1,000 test transactions by driving vehicles through the AET zone.

TransCore staff continue to meet with the New Hope – Lambertville Toll Bridge AET Conversion construction team to discuss the construction progress and to coordinate the all-electronic-tolling equipment installation and testing schedules.

TRENTON-MORRISVILLE TOLL BRIDGE

TransCore continues to respond to questions from Atkins Réalis related to the T-M Toll Bridge AET design. The Preliminary Design plans for this project were shared with TransCore for their review.

NEW JERSEY E-ZPASS SERVICES **Next Generation BACO Office System** Contract No. DB-791A (CAS/ KMS)

For the Customer Service Center Services for the New Jersey E-ZPass Group (Category A), the New Jersey Turnpike Authority (NJTA) awarded the agreements at their Board Meeting. The NJTA issued their findings from the procurement challenge, concluding that the NJTA properly determined TransCore to be the most qualified responsible proposer. Accordingly, the hearing officer recommended that the award to TransCore should be sustained and the protest of Conduent be dismissed. Contract documents were provided from the NJTA for Category A Customer Service Center Services for the New Jersey E-ZPass Group and for Category B for License Plate Review Services for the New Jersey E-ZPass Group. The documents were provided to Commission counsel for review prior to execution.

As TransCore submits various documents, they are being reviewed by the implementation team that includes North Highland and HNTB under contract with the New Jersey Turnpike Authority. Commission Staff are participating on their assigned implementation team meetings as

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

needed. Meetings are held to review the business rules, the AET accounts/toll bills and the system architecture. Additionally, TransCore facilitated an initial meeting with Conduent, the current NJ CSC vendor, to discuss data migration.

The New Jersey Turnpike Authority issued a new Request for Proposals for Category D Merchant Services. Proposals are due this summer and will then be evaluated.

NON-DESTRUCTIVE BRIDGE PIN TESTING PROGRAM

Deterioration (corrosion) of a structural pin was found at the New Hope-Lambertville Toll-Supported bridge, during the bridge blast cleaning and painting stage of the 2024-2025 rehabilitation of the bridge. Replacement of the deteriorated pin took place, which prompted the non-destructive ultrasonic testing of the remaining 209 pins on the bridge. All results were positive.

As a result of the findings of a structural pin deterioration on the New Hope - Lambertville Toll-Supported bridge, the Commission decided to perform testing on all the structural pins in its bridge system.

SOUTHERN REGION BRIDGES

Design/Testing

Contract No. C-813A

(MEM/SJB)

At the Commissions November 24, 2025 the Commission awarded his contract to Pennoni Associates (PA) of King of Prussia, PA for the not-to-exceed amount of \$1,080,103.19. This contract will test the structural pins at the following locations:

- New Hope – Lambertville Toll Bridge (US 202) (approximately 16 hanger assembly pins)
- Calhoun Street Toll-Supported Bridge (Wrought Iron - approximately 252 truss pins)
- Lumberville-Raven Rock Pedestrian Bridge (approximately 8 anchorage pins)

A project kickoff meeting was held with PA on December 15, 2025. Project field work started in mid-February 2026 with the testing of pins along the north side of the New Hope – Lambertville Toll Bridge. Pin testing at Lumberville – Ravenrock was completed in the first week of March 2026.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

June 29, 2026

PROJECT STATUS REPORT

CENTRAL REGION BRIDGES

Design/Testing

Contract No. C-813B

(MEM/SJB)

At the Commissions November 24, 2025 the Commission awarded his contract to Modjeski and Masters (MM) of Mechanicsburg, Pennsylvania for a not-to-exceed amount of \$850,174.94. This contract will test the structural pins at the following locations:

- Northampton Street Toll-Supported Bridge (approximately 98 truss pins)
- Easton-Phillipsburg Toll Bridge (US 22) (approximately 74 truss pins)
- Riegelsville Toll-Supported Bridge (approx. 8 suspension cable pins, 162 suspension rod pins)

A kickoff meeting was held with M&M on January 15, 2026. The M&M team has initiated the review of existing bridge plans and has commenced coordination for the upcoming inspection and testing of bridge pins. Pin testing at the Northampton Street Toll-Supported Bridge and the Riegelsville Bridge has been completed. The majority of the pin testing at the Easton – Phillipsburg Toll Bridge has been completed except for two pin location where pin caps could not be removed. Plans are in progress to have a JOC Contractor remove the two pin caps in question so testing can be completed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

OPERATIONS INDEX

FOR

PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of May 2026	1-21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

PUBLIC SAFETY AND BRIDGE SECURITY

The month of May 2026

The following items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS) during the month of May 2026:

Access Control System

- The ESS Maintenance staff continued upgrading components of the Commission's access control system and adjusting doors to ensure the security of Commission facilities.
- The Access Control System (ACS) database was audited, and pictures were updated for employees' and contractor cards.
- Various employee ACS rights were updated and changed at the supervisors' request.
- Various door alarms and ACS issues were investigated and addressed.
- The temporary badges for the New Hope-Lambertville AET conversion project are still active.
- Additional temporary access badges were made for Auditors and TransCore.
- Facial recognition and incident roll call products are being investigated to ensure the safety and security of Commission employees.

Computer Aided Dispatch

- Some CAD reporting features have been improved by Motorola. Ongoing evaluation continues.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

PUBLIC SAFETY AND BRIDGE SECURITY

The month of May 2026

Control Center

- PSBS Control Center (CC) continues to operate 24/7, and detects, documents, and assists the regional bridges with various emergencies, traffic, and security-related incidents.
- Control Center personnel worked with Human Resources (HR) on various internal investigations.
- Control Center personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, the Control Center investigated 47 video requests.
- Control Center Staff, along with other PSBS personnel participated in the May In-Service Training.

Bridge Security

- PSBS continued to arrange various Pennsylvania State Police (PSP) enforcement details and safety checks at Commission bridges. These details have resulted in various summonses and warnings being issued for motor vehicle violations, overweight violations and trucks being placed out of service for safety violations.
- Numerous State Police traffic details were arranged for Maintenance for lane closures, traffic safety and escorting oversize vehicles across Commission bridges.
- Both Toll and Bridge Security patrols continue to respond and handle various roadways, bridge and traffic incidents, accidents, motorist aids, etc. on DRJTBC property.
- PSBS completed the monthly NJSP and PSP billing processing.
- PSBS provided security details for the DRJTBC monthly Committee and Commission meetings.
- Public Safety and Bridge Security (PSBS), along with Training and Employee Safety, conducted various practical training exercises throughout all three Regions.
- Public Safety and Bridge Security (PSBS) attended the monthly WPSC Meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

PUBLIC SAFETY AND BRIDGE SECURITY

The month of May 2026

- PSBS staff conducted and participated in interviews for vacant Toll-Supported Bridge Monitor positions, Control Center positions and promotions.
- PSBS staff provided security detail and traffic control at the Northampton Street Bridge Memorial Day Event.
- PSBS continued to develop the Blue Light Alerting System at the Scudder Falls Administration Building to alert employees of an active threat situation.

Toll Operations

- Personnel continued to coordinate the cross-training of Toll Bridge and Toll Supported Bridge personnel.
- Personnel attended the weekly and monthly TransCore and TransCore Maintenance meetings to ensure the Operation and Maintenance of the Toll Collection System.
- Coordinated Toll Lane closures with TransCore and Maintenance for Toll System updates and repairs.
- Personnel attended the bi-weekly NHL AET progress meetings.
- Personnel participated in the Toll Supported Bridge Corporal promotional process.
- Assisted with the coordination of the new uniform order and distribution.
- Personnel held weekly Team meetings with Lieutenants and DDOT to keep Staff informed of updates.
- Continue to monitor the flow of traffic at the various toll bridges to ensure safe and efficient travel.
- Personnel participated in the PSBS In-Service May Meetings.
- Personnel attended the TransCore Electronic Toll System Training

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

PUBLIC SAFETY AND BRIDGE SECURITY
The month of May 2026

Electronic Security Surveillance (ESS) Maintenance

- Responded to and closed 32 Maximo work orders for the Commission's ESS and radio systems.
- ESS Staff began deploying CrowdStrike on ESS workstations and servers.
- ESS Staff began deploying Genetec Enterprise video software, which is a migration from the current Genetec Federation software.
- ESS Staff, along with Engineering, reviewed DB-823A NVMS integrator service proposals for the maintenance of the Commission's ESS system.
- ESS Staff worked with DRJTBC Design Engineers on upgrading fiber infrastructure on the Milford Montague Bridge Deck.
- ESS Staff met with NJSP Radio Division on programming and maintenance of the new N70 radios that will be deployed throughout the Commission.
- ESS Staff installed Motorola's Marvliis radio GPS tracking at the Trenton-Morrisville Control Center.
- The ESS Maintenance staff continued to work with Regions and IT to update the Maximo radio inventory database.

In general, new trainees at the Control Center, Toll and Toll-Supported Bridges continue to progress toward their respective squads and assignments.

May 2026 NJSP/PSP DRJTBC Combined Stats

Bridges	N/R Accidents		Reportable Accidents		Motorist Assists		Other/Checks	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague Toll Bridge (R0440)	0	0	0	0	0	0	0	0
Delaware Water Gap Toll Bridge (N0641)	0	0	1	1	0	3	0	7
Portland-Columbia Toll-Supported Pedestrian Bridge (M0642)	0	0	0	0	0	0	0	62
Portland-Columbia Toll Bridge (M0643)	0	0	0	0	0	0	0	62
Riverton-Belvidere Toll-Supported Bridge (M0644)	0	0	0	0	0	1	0	62
Easton-Phillipsburg Toll Bridge (M0645)	0	0	1	1	0	1	0	62
Northampton Street Toll-Supported Bridge (M0646)	0	0	0	0	0	0	0	65
I-78 Toll Bridge (M0647)	0	1	2	3	2	1	0	80
Riegelsville Toll-Supported Bridge (M0248)	0	0	0	0	0	0	0	33
Upper Black Eddy-Milford Toll-Supported Bridge (M0249)	0	0	0	0	0	0	0	38
Uhlerstown-Frenchtown Toll-Supported Bridge (M0250)	0	1	1	0	0	0	0	37
Lumberville-Raven Rock Toll-Supported Pedestrian Bridge (M0251)	0	0	0	0	0	0	0	9
Centre Bridge-Stockton Toll-Supported Bridge (M0252)	0	0	0	0	0	0	0	9
New Hope-Lambertville Toll Bridge (M0253)	0	0	0	0	0	1	0	10
New Hope-Lambertville Toll-Supported Bridge (M0254)	0	0	0	0	0	0	0	7
Washington Crossing Toll-Supported Bridge (M0355)	0	0	2	0	0	0	0	33
Scudder Falls Toll Bridge (M0356)	0	0	0	0	0	0	0	39
Calhoun Street Toll-Supported Bridge (M0357)	0	0	0	2	0	0	0	40
Lower Trenton Toll-Supported Bridge (M0358)	0	0	0	2	0	1	0	49
Trenton-Morrisville Toll Bridge (M0359)	0	1	0	2	0	1	0	33

	Citations	Warnings	Security Checks
New Jersey State Police	53	50	618
Pennsylvania State Police	46	26	737

PSP DRJTBC ACTIVITY REPORT FOR: April 2026

Relative to DRJTBC property, members of PSP investigated a total of **fourteen (14)** collisions during the month of April **2026**. Of these collisions, **three (3)** were non-reportable crashes and there was **eleven (11)** reportable crash; **three (3)** of which were DUI related. A total of **737** Domestic Security Checks were conducted by PSP on the twenty (20) bridges owned by the DRJTBC.

SUMMARY TRAFFIC ENFORCEMENT:

TRAFFIC CITATIONS: 60

WARNINGS: 90

*MCSAP traffic citations and warnings are included in the above totals.

MCSAP ENFORCEMENT:

MCSAP INSPECTIONS: 47

TRAFFIC CITATIONS (Involving CMVs): 46

WARNINGS (total): 87

INCIDENTS:

Motor Carrier Safety	47
Traffic Violation – Other	1
Disabled Motorist	9
DUI	3
Theft / Theft – Fraud/Forgery	0
Escort – Super Load – Oversize	0
Traffic Violation – Flee/Elude	0
Road Hazard – Animal – Debris	1
Request Assist – Other Agency/Local PD/Etc.	5
Refer to Other Agency/PD	2

Significant Events:

During the month of March 2026, two (2) MCSAP details were conducted on DRJTBC property; TM and DWG bridges. During these details, 47 inspections were conducted resulting in 35 traffic citations, 87 warnings, 5 Operators being placed out of service, and 9 vehicles being placed out of service. That's 14 combined vehicles and operators placed out of service for major violations that could have resulted in harm or damage to DRJTBC employees/property as well as the motoring public had they not been stopped and inspected.

- 3 DUI crashes during the month of April 2026 on DRJTBC property.

Future enforcement details will continue to be conducted on the Trenton-Morrisville (US 1) Toll Bridge, the I-78 Toll Bridge, and other DRJTBC Bridges, as necessary.

PCAD Call Summary Report

This report details listed CAD calls for service for DRJTBC bridges for the month of April 2026.

	Motor Vehicle Stop	Motorist Aid	Mv-Accident	Property Check
BELVIDERE BRIDGE-WAR B150	15	0	0	0
CALHOUN ST. BRIDGE-MER C060	1	0	0	0
FRENCHTOWN BRIDGE-HUN C040	2	0	1	0
LAMBERTVILLE BRIDGE-HUN C040	7	0	0	0
MONTAGUE TOLL BRIDGE-SUS B050	0	0	0	1
PHILLIPSBURG TOLL BRIDGE-WAR B110	4	0	1	0
PHILLIPSBURG TOLL BRIDGE-WAR B150	12	2	2	0
STOCKTON BRIDGE-HUN C040	1	0	0	0
WASHINGTON CROSSING-MER C060	2	0	2	0
Total	44	2	6	1

PCAD Summons Summary Report

This report details PCAD Summonses and Warnings for DRJTBC bridges for the month of April 2026

	Summons	Warning	Total
BELVIDERE BRIDGE-WAR B150	6	8	14
CALHOUN ST. BRIDGE-MER C060	3	0	3
FRENCHTOWN BRIDGE-HUN C040	1	0	1
LAMBERTVILLE BRIDGE-HUN C040	2	0	2
PHILLIPSBURG TOLL BRIDGE-WAR B110	1	2	3
PHILLIPSBURG TOLL BRIDGE-WAR B150	10	2	12
STOCKTON BRIDGE-HUN C040	1	0	1
WASHINGTON CROSSING-MER C060	1	0	1
Total	25	12	37

**e-Daily Time and Items Activity
Summary Report**

This report details eDaily entries for DRJTBC Summonses and Warnings for B020, B110, B150, C040, and C060 between April 1st, 2026 and April 30th, 2026.

		4/2026
B110	DRJTBC Summonses	6
	DRJTBC Warnings	6
	Total	12
B150	DRJTBC Summonses	22
	DRJTBC Warnings	32
	Total	54

May 2026 Overweight Crossings-Central Region

5/31/2026

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Riverton-Belvidere	193	5	1	4	4	0	3	1	0	1	0	0
Northampton St.	648	1	1	0	0	0	0	1	0	1	0	0
Riegelsville	333	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	370	3	0	3	3	1	2	0	0	0	0	0
May Totals												
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Riverton-Belvidere	806	16	5	12	12	6	4	4	2	2	3	0
Northampton St.	2797	11	11	0	4	3	1	7	1	6	1	0
Riegelsville	1239	2	2	0	1	1	0	1	1	0	0	0
Uhlerstown - Frenchtown	1434	11	0	11	11	5	6	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0
Year to Date Totals	6276	40	18	23	28	15	11	12	4	8	4	0

May 2026 Overweight Crossings-Southern Region

5/31/2026

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Lower Trenton	237	12	2	10	2	0	2	10	4	6	0	0
Calhoun Street	132	1	1	0	0	0	0	1	1	0	0	0
Washington Crossing	203	2	1	1	0	0	0	1	0	1	0	1
New Hope	193	0	0	0	0	0	0	0	0	0	0	0
Lambertville	134	2	0	2	2	2	0	0	0	0	0	0
Centre Bridge												
Stockton												
May Totals	899	17	4	13	4	2	2	12	5	7	0	1
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Lower Trenton	1006	32	2	30	2	0	2	30	9	21	0	0
Calhoun Street	467	4	4	0	0	0	0	4	1	3	0	0
Washington Crossing	719	6	1	5	4	3	1	1	0	1	0	1
New Hope	766	5	5	0	0	0	0	5	2	3	0	0
Lambertville	469	6	0	6	6	5	1	0	0	0	0	0
Centre Bridge												
Stockton												
Year to Date Totals	3427	53	12	41	12	8	4	40	12	28	0	1

2026 Overweight Turnaround/Overweight Crossing Report YTD

													Totals
Belvidere	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	133	116	157	207	193								806
NJ Side	111	101	139	171	169								691
PA Side	22	15	18	36	24								115
Overweight Crossings	2	2	1	6	5								16
Northampton Street	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	490	405	625	629	648								2797
NJ Side	438	379	560	558	556								2491
PA Side	52	26	65	71	92								306
Overweight Crossings	1	3	4	2	1								11
Riegelsville	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	177	155	257	317	333								1239
NJ Side	131	102	177	220	236								866
PA Side	46	53	80	97	97								373
Overweight Crossings	1	0	1	0	0								2
Frenchtown	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	161	159	344	400	370								1434
NJ Side	130	148	308	337	334								1257
PA Side	31	11	36	63	36								177
Overweight Crossings	1	1	2	4	3								11
Centre Bridge Stockton	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	80	75	68	93	134								450
NJ Side	77	69	65	91	122								424
PA Side	3	6	3	2	12								26
Overweight Crossings	1	1	0	2	2								6
New Hope Lambertville	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	133	117	157	168	193								768
NJ Side	123	110	149	159	182								723
PA Side	10	7	8	9	11								45

Belvidere	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Overweight Crossings	0	1	1	3	0								5
Washington Crossing	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	83	120	106	176	203								688
NJ Side	81	115	101	170	195								662
PA Side	2	5	5	6	8								26
Overweight Crossings	0	1	1	2	2								6
Calhoun Street	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	67	81	80	85	132								445
NJ Side	41	72	72	77	128								390
PA Side	26	9	8	8	4								55
Overweight Crossings	0	0	1	2	1								4
Lower Trenton	January	February	March	April	May	June	July	August	September	October	November	December	Year to date totals
Turnarounds	102	229	185	184	237								937
NJ Side	96	226	180	180	230								912
PA Side	6	3	5	4	7								25
Overweight Crossings	4	4	6	6	12								32

2026

Monthly Activity Report

May 2026

Location	Bridge Checks	Overweights	Accidents	Code 100	Disabled Vehicles	Medical Emeraencies
Lower Trenton	180	12	5	1	1	1
Calhoun Street	171	1	6	0	8	0
Langhorne	134	0	0	0	0	0
Scudder Falls	295	0	2	0	8	0
Washington Crossing	174	2	2	0	0	0
New Hope	213	0	0	0	0	2
Lambertville	138	2	1	0	0	0
Centre Bridge	111	0	0	0	0	0
Stockton	100	3	1	0	0	0
Lumberville	75	0	0	0	0	0
RavenRock	127	0	0	0	0	0
Uhlersown	166	1	1	0	0	0
Frenchtown	82	5	1	0	0	0
Upper Black Eddy	0	0	0	0	0	0
Milford	1966	26	19	1	17	3
Riegelsville						
Northampton St.						
Riverton						
Belvidere						
Portland Columbia						
Totals						
Yearly Totals						
Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emeraencies
Lower Trenton	180	12	5	1	1	1
Calhoun Street	171	1	6	0	8	0
Langhorne	134	0	0	0	0	0
Scudder Falls	295	0	2	0	8	0
Washington Crossing	174	2	2	0	0	0
New Hope	213	0	0	0	0	2
Lambertville						

Location	Bridge Checks	Overweights	Accidents	Code 100	Disabled Vehicles	Medical Emergencies
Centre Bridge	138	2	1	0	0	0
Stockton						
Lumberville	111	0	0	0	0	0
Raven Rock						
Uhlersown	100	3	1	0	0	0
Frenchtown						
Upper Black Eddy	75	0	0	0	0	0
Milford						
Riegelsville	127	0	0	0	0	0
Northampton St.	166	1	1	0	0	0
Riverton						
Belvidere	82	5	1	0	0	0
Portland Columbia	0	0	0	0	0	0
Totals	1966	26	19	1	17	3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-BelvidereMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 3-May	WEEK OF 10-May	WEEK OF 17-May	WEEK OF 24-May	WEEK OF 31-May	TOTAL
Hours Worked	168	168	174	168	176	854
Patrols	73	76	83	76	80	388
Overweight Crossings	0	1	0	1	3	5
Overweights Refused	43	38	37	36	39	193
Pass Through	14	11	15	7	14	61
Disabled Vehicles	0	0	0	0	0	0
Accidents	1	0	0	0	0	1
Police Requests	7	5	7	6	10	35
Fire Dept. Requests	0	0	0	0	0	0
EMS / First Aid Requests	0	0	0	1	0	1
Traffic Control	2	7	16	2	4	31
Jumpers / Code 100	0	0	0	0	0	0
Public Interactions	26	27	59	40	61	213
Bicycle Warnings	0	1	1	0	0	2
Other	13	13	14	14	13	67

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Northampton StreetMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 3-May	WEEK OF 10-May	WEEK OF 17-May	WEEK OF 24-May	WEEK OF 31-May	TOTAL
Hours Worked	336	336	336	336	336	1680
Patrols	158	157	155	152	156	778
Overweight Crossings	0	0	0	1	0	1
Overweights Refused	126	133	120	149	120	648
Pass Through	17	9	7	6	10	49
Disabled Vehicles	0	1	0	0	0	1
Accidents	1	0	0	0	0	1
Police Requests	1	1	0	2	0	4
Fire Dept. Requests	0	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0	0
Traffic Control	15	8	20	10	19	72
Jumpers / Code 100	0	0	0	0	0	0
Public Interactions	99	114	115	82	119	529
Bicycle Warnings	16	21	21	20	14	92
Other	19	15	17	20	17	88

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE RiegelsvilleMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 3-May	WEEK OF 10-May	WEEK OF 17-May	WEEK OF 24-May	WEEK OF 31-May	TOTAL
Hours Worked	336	336	336	336	336	1680
Patrols	165	165	160	150	153	793
Overweight Crossings	0	0	0	0	0	0
Overweights Refused	47	89	54	74	69	333
Pass Through	7	2	7	0	0	16
Disabled Vehicles	0	0	0	0	0	0
Accidents	0	0	0	0	0	0
Police Requests	0	0	0	1	0	1
Fire Dept. Requests	0	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0	0
Traffic Control	20	21	12	12	5	70
Jumpers / Code 100	0	0	0	0	0	0
Public Interactions	74	52	74	86	66	352
Bicycle Warnings	0	15	7	7	0	29
Other	27	28	28	26	29	138

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Upper Black Eddy-MilfordMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 3-May	WEEK OF 10-May	WEEK OF 17-May	WEEK OF 24-May	WEEK OF 31-May	TOTAL
Hours Worked	108	144	144	96	116	608
Patrols	45	67	66	41	52	271
Overweight Crossings	0	0	0	0	0	0
Overweights Refused	0	0	0	0	0	0
Pass Through	0	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0	0
Accidents	0	0	0	0	0	0
Police Requests	0	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0	0
Traffic Control	0	0	0	1	0	1
Jumpers / Code 100	0	0	0	0	0	0
Public Interactions	59	89	81	48	88	365
Bicycle Warnings	4	0	6	0	6	16
Other	7	10	13	11	8	49

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-Frenchtown

MONTH May

YEAR 2026

ACTIVITY/SERVICE	WEEK OF 3-May	WEEK OF 10-May	WEEK OF 17-May	WEEK OF 24-May	WEEK OF 31-May	TOTAL
Hours Worked	228	180	216	192	200	1016
Patrols	107	90	101	89	101	488
Overweight Crossings	0	3	0	0	0	3
Overweights Refused	56	93	61	105	55	370
Pass Through	30	40	26	38	33	167
Disabled Vehicles	0	0	0	0	0	0
Accidents	0	1	0	1	0	2
Police Requests	0	1	0	0	0	1
Fire Dept. Requests	0	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0	0
Traffic Control	6	15	10	31	11	73
Jumpers / Code 100	0	0	0	0	0	0
Public Interactions	48	88	50	122	70	378
Bicycle Warnings	16	4	5	12	3	40
Other	14	14	16	17	17	78

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian

MONTH May

YEAR 2026

ACTIVITY/SERVICE	WEEK OF 9-May	WEEK OF 16-May	WEEK OF 23-May	WEEK OF 24-May	WEEK OF 31-May	TOTAL
Hours Worked						0
Patrols						0
Overweight Crossings						0
Overweights Refused						0
Pass Through						0
Disabled Vehicles						0
Accidents						0
Police Requests						0
Fire Dept. Requests						0
EMS / First Aid Requests						0
Traffic Control						0
Jumpers / Code 100						0
Public Interactions						0
Bicycle Warnings						0
Other						0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 9-May	WEEK OF 16-May	WEEK OF 23-May	WEEK OF 31-May	TOTAL
Hours Worked	204	156	156	144	660
Patrols	91	73	64	57	285
Overweight Crossings	0	1	1	0	2
Overweights Refused	33	40	33	28	134
Pass Through	9	3	7	9	28
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	1	1
Police Requests	0	0	1	1	2
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	19	31	33	27	110
Jumpers / Code 100	0	0	0	0	0
Public Interactions	113	140	109	145	507
Bicycle Warnings	13	32	25	22	92
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 9-May	WEEK OF 16-May	WEEK OF 23-May	WEEK OF 31-May	TOTAL
Hours Worked	406	336	329	336	1407
Patrols	153	121	119	125	518
Overweight Crossings	0	0	0	0	0
Overweights Refused	56	46	46	45	193
Pass Through	10	7	5	12	34
Disabled Vehicles	0	1	0	0	1
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	37	49	12	28	126
Jumpers / Code 100	0	0	0	0	0
Public Interactions	744	716	399	496	2355
Bicycle Warnings	67	22	16	45	150
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Washington CrossingMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 9-May	WEEK OF 16-May	WEEK OF 23-May	WEEK OF 31-May	TOTAL
Hours Worked	168	156	168	168	660
Patrols	39	44	41	43	167
Overweight Crossings	2	0	0	0	2
Overweights Refused	72	56	41	34	203
Pass Through	2	4	2	1	9
Disabled Vehicles	0	0	0	0	0
Accidents	0	1	1	0	2
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	49	53	17	14	133
Jumpers / Code 100	0	0	0	0	0
Public Interactions	20	20	18	19	77
Bicycle Warnings	5	8	9	10	32
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Calhoun StreetMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 9-May	WEEK OF 16-May	WEEK OF 23-May	WEEK OF 31-May	TOTAL
Hours Worked	412	312	312	312	1348
Patrols	107	77	85	88	357
Overweight Crossings	0	1	0	0	1
Overweights Refused	31	35	38	28	132
Pass Through	5	1	5	2	13
Disabled Vehicles	2	1	3	2	8
Accidents	2	1	1	2	6
Police Requests	0	0	0	1	1
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	14	8	13	8	43
Jumpers / Code 100	0	0	0	0	0
Public Interactions	19	13	26	22	80
Bicycle Warnings	26	12	17	10	65
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 9-May	WEEK OF 16-May	WEEK OF 23-May	WEEK OF 31-May	TOTAL
Hours Worked	188	132	162	196	678
Patrols	98	69	99	116	382
Overweight Crossings	2	4	5	1	12
Overweights Refused	63	83	40	51	237
Pass Through	7	4	2	8	21
Disabled Vehicles	0	0	1	0	1
Accidents	2	1	2	0	5
Police Requests	0	1	0	2	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	2	0	0	0	2
Traffic Control	0	1	0	0	1
Jumpers / Code 100	1	0	0	0	1
Public Interactions	35	42	6	56	139
Bicycle Warnings	16	10	1	15	42
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH MayYEAR 2026

ACTIVITY/SERVICE	WEEK OF 9-May	WEEK OF 16-May	WEEK OF 23-May	WEEK OF 31-May	TOTAL
Hours Worked	0	0	0	0	0
Patrols	29	25	29	28	111
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of June 29, 2026

**OPERATIONS INDEX
FOR
MAINTENANCE & FLEET**

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance & Fleet	Status Reports Month of May 2026	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of June 29, 2026

Maintenance & Fleet
Month of May 2026

Maintenance

Trenton Morrisville/Southern Region Maintenance Center

Worked on LT lights
Picked up uniform for PSBS department
Made sign for the CC
Had on board training for Nick and Mat
Reset attenuator lanes 4/5 twice
Fixed LT sign
Did PM from ACS for LH/TM
Fixed storm door on LT shelter
Painted graffiti under RT 1 in Morrisville
Replaced missing signs on RT 1 S (merge and 40MPH)
Removed Tree down at TM from storm

Scudder Falls

Swept 295 Bridge multiple times
Yearly Underground Storage testing was performed
Power washed SF Admin Building
Crack Sealed Admin Parking Lot
Spread weed and feed on grass around the admin building
Phase Capacitors were replaced at the AET Building
Lane Closure 295 for Mr. Donnelly photos
SF Inspection Report Photo Number was completed SFTBF-37 SFTBF-12 SFTBF-41 SFTBF13
TREB-11

New Hope-Lambertville

Assisted TM Maintenance fixing lights at LT bridge.
Assisted LH maintenance pumping out the tanks at the AET building.
Filled out the SPF and with the supervision of the TES department we cut a tree at NHL on the NJ side.
Patched potholes along 202 NB and SB.
NHL Maintenance along with LH MW B. Carr Put cables up at L-RR for TSB inspection.
NHL Maintenance along with LH Maintenance Removed cables and the pick at Calhoun Street Bridge.

New Hope - Lambertville (continued)

NHL Maintenance along with LH Maintenance Removed cables and the pick at NHLTSB.

Assisted TM Maintenance repairing the sign at LT.

Power washed the admin building and pavers at NHL-T.

Cleaned all windows at NHL-T.

Sprayed for bugs around NHL-T and TSB shelters.

Power washed CBS, NHLTSB, and WCTSB shelters.

Assisted Trans Core with Profit testing at NHL-T. We used six trucks and MWs to drive through the Toll the week of 5/26/2026.

I-78

Cut Pa-Nj grass

Closed ORT for Transcore and cleaning

Planted flowers in WC

Mulched all trees and bed in WC

Cleaned and prepped brine making area

Wired new truck for brine applicator

Repaired Inlet drains in WC

Closed right line WB over bridge for drain cleaning

Cleaned and weed wacked under 519

Easton-Phillipsburg

Replaced PDC NHST Architectural Lighting

Painted EP Conference Room

Body Work Repair Ford F-350

Replaced LED Drivers EP Tunnel Lighting

Assisted Engineers w/Bridge Inspections

Assisted Engineers w/Pin Testing RV

Repaired Steps RP Shelter

Replaced Conduit Straps RV TSB Inspection Report

Replaced A/C Unit RJ Shelter

Repaired Leaking Toilet Flange UBE Bathroom

Portland-Columbia

Remove trees from piers at Pedestrian Bridge

Assisted engineers with Pedestrian Bridge Inspection

Assisted engineers with Locust Street bridge inspection for repair

Patch spalls in concrete deck on pedestrian bridge

Clean up fallen trees in field under bridge, push tree out of field with loader, dug out stump

Flushed drains, deck joints and scuppers on main bridge deck

Portland-Columbia (continued)

Installed new truck stop ahead sign on bridge deck light pole per engineering

Delaware Water Gap

Had DWG#20 and LT's car inspected

Had fuel pump replaced on facility generator

Emptied all sidewalk salt barrels

Fertilized lawns

Emptied salt sheds and washed down

Sanded and painted bottoms of all garage door

Sealed salt shed walls

Cracked seal 80 WB in NJ RL

Milled and filled spall 80 WB RL NJ

Degreased toll lanes

Completed many inspections report items

Fixed tripping hazard on front building steps

Milford-Montague

Swept the property with street sweeper.

Performed lane closure on Bridge and replaced street light head on pole C-11.

Filled cracks/painted repaired areas of salt shed from inspection report photo #MMF-45

Installed new gutter clean outs on rear garage

Replaced American Flag on flagpole entering parking lot for Memorial Day.

Planted and placed flower boxes around near the facility entry doors.

Met with engineering department, design consultant, ESS, and electrical engineer to discuss electric supply for new storage building.

Clinton Kohler attended CDL school for two weeks.

Performed lane closures in toll plaza for Transcore repair and equipment cleaning.

Replaced two wrong ways signs bar code #18241 and #16754.

Replaced "Do Not Enter" signpost and breakaway bar code #13585

All State Septic came and pumped out septic tanks (5-year pumping schedule).

Fleet Department

Highlights

- All new assets accounted for in Maximo with appropriate registration and insurance as required.
- All POs for 2026-2027 approved V&E have been issued except for one item.
- LH received (2) Hydrostatic Ride On Mowers from 2026 Capital Budget.

- SF received Ventrac Incline Mower from 2026 Capital Budget.
- NHL received their hydrostatic snowplow from 2026 Capital Budget.
- MM facility received their 6' grader blade from 2026 Capital Budget.
- Two carryover Mack trucks for I78 and DWG are nearing completion. ETA is at the end of July at latest according to vendor.

Repairs

LH Facility

- Austin Traverse - Shifter repair
- BP12 - Coil packs, cleared codes, tires replaced
- Mower #21 - PTO repair

DWG Facility

- DWG #17 - Disconnect switch & trailer connector repaired
- Pool Car - Rotors & brake pads
- BP25 F-250 – Starter replaced
- Air Compressor #15069 – Starter repaired
- JD X748 - Mow switch replaced

EP Facility

- F350 MG3627P – Regular scheduled PM service
- Ford trucks - Recall # 26C10 completed
- Chevy 6500 MG4310M - Head unit repaired
- Mack MG9569P - Headlight/turn signal repair
- MG4718N - License plate light replaced
- SG37893 - Headlight & signal bulbs replaced
- MG4014J - Body/wiring/latch repairs
- BP23/SG37893 - Hydraulic leak repair
- F750 MG1152J - Plow blade repair
- MG4065R - Rear bumper replaced in house
- MG4780N - PM service as scheduled
- Dulevo D6 Sweeper - Flat tire repair
- Plows serviced for summer storage- ready for winter season

PC Facility

- BP13 - RR wheel bearing replaced
- Ford Edge (Richard) - Front brakes & rotors replaced
- JD Zero Turn – Regulator fixed
- 2 Macks - PA inspection performed
- Ram 5500 - PA inspection performed

I78 Facility

- Mack truck- tarp repaired
- Patrol Vehicle- new tires

Miscellaneous Items

- Recalls received and forwarded to RMS to schedule and complete.
- Registration renewals submitted as needed. DMV has multiple vehicles in backlog regarding registrations. Fleet is in communication with NJ DMV weekly regarding the outstanding overdue items.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.

Southern Region
Richard Taitt, Director of Maintenance
Nat Amato, Deputy Director of Maintenance
Anthony Sassani, Regional Maintenance Supervisor, Trenton-Morrisville
Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

Trenton-Morrisville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Staffing-Hours
Bridge Maintenance	280	16	272	776	512								1,856
Bldg./Facilities Maintenance	2,116	2,176	2,872	2,592	2,664								12,420
Grounds Maintenance	144	72	480	544	848								2,088
Road Maintenance	136	56	232	64	0								488
Snow/Ice Maintenance	276	656	104	0	0								1,036
Vehicle Maintenance	656	360	352	96	248								1,712
Miscellaneous	352	272	48	48	0								720
Total Man-hours	3,960	3,608	4,360	4,120	4,272	0	0	0	0	0	0	0	20,320

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Staffing-Hours
Bridge Maintenance	96	80	728	496	328								1,728
Bldg./Facilities Maintenance	400	456	520	496	488								2,360
Grounds Maintenance	56	56	104	456	552								1,224
Road Maintenance	320	112	40	184	352								1,008
Snow/Ice Maintenance	680	468	48	40	0								1,236
Vehicle Maintenance	136	224	72	136	96								664
Miscellaneous	112	64	96	152	100								524
Total Man-hours	1,800	1,460	1,608	1,960	1,916	0	0	0	0	0	0	0	8,744

Central Region
Richard Taitt, Director of Maintenance
Nat Amato, Deputy Director of Maintenance
Steve Bosga, Regional Maintenance Supervisor, I-78
Matthew Gary, Regional Maintenance Supervisor, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Staffing-Hours
Bridge Maintenance	32	56	616	1,344	728								2,776
Bldg./Facilities Maintenance	522	560	528	488	504								2,602
Grounds Maintenance	256	128	288	336	504								1,512
Road Maintenance	40	0	320	16	88								464
Snow/Ice Maintenance	540	536	64	0	0								1,140
Vehicle Maintenance	346	346	224	256	160								1,332
Miscellaneous	486	580	576	112	240								1,994
Total Man-hours	2,222	2,206	2,616	2,552	2,224	0	0	0	0	0	0	0	11,820

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Staffing-Hours
Bridge Maintenance	0	8	0	0	0								8
Bldg./Facilities Maintenance	1,056	856	948	696	568								4,124
Grounds Maintenance	152	232	352	392	456								1,584
Road Maintenance	72	88	556	504	452								1,672
Snow/Ice Maintenance	112	88	32	16	0								248
Vehicle Maintenance	536	432	376	256	240								1,840
Miscellaneous	8	8	32	128	8								184
Total Man-hours	1,936	1,712	2,296	1,992	1,724	0	0	0	0	0	0	0	9,660

Northern Region
Richard Taitt, Director of Maintenance
Nat Amato, Deputy Director of Maintenance
William Kresge, Regional Maintenance Supervisor - Portland Columbia
Leon Werkheiser, Regional Maintenance Supervisor - Delaware Water Gap
Matt Meeker, Regional Maintenance Supervisor - Milford-Montague

Portland-Columbia Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Staffing-Hours
Bridge Maintenance	40	0	24	24	120								208
Bldg./Facilities Maintenance	556	638	556	412	360								2,522
Grounds Maintenance	76	94	276	521	296								1,263
Road Maintenance	76	16	60	118	72								342
Snow/Ice Maintenance	196	128	32	0	0								356
Vehicle Maintenance	176	110	214	175	48								723
Miscellaneous	64	70	30	112	8								284
Total Man-hours	1,184	1,056	1,192	1,362	904	0	0	0	0	0	0	0	5,698

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Staffing-Hours
Bridge Maintenance	0	8	8	0	0								16
Bldg./Facilities Maintenance	760	684	880	712	680								3,716
Grounds Maintenance	212	264	296	392	392								1,556
Road Maintenance	16	48	224	277	160								725
Snow/Ice Maintenance	360	164	32	24	0								580
Vehicle Maintenance	232	228	280	248	192								1,180
Miscellaneous	40	80	96	200	232								648
Total Man-hours	1,620	1,476	1,816	1,853	1,656	0	0	0	0	0	0	0	8,421

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Staffing-Hours
Bridge Maintenance	0	0	16	8	16								40
Bldg./Facilities Maintenance	618	588	698	616	616								3,136
Grounds Maintenance	68	66	178	272	194								778
Road Maintenance	16	0	40	64	56								176
Snow/Ice Maintenance	178	96	40	0	0								314
Vehicle Maintenance	168	216	228	194	182								988
Miscellaneous	8	48	24	24	92								196
Total Man-hours	1,056	1,014	1,224	1,178	1,156	0	0	0	0	0	0	0	5,628

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of MAY 2026

USE OF FACILITIES REQUEST REPORT

MONTH OF MAY 2026

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request - Month of May 2026	1 of 2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of MAY 2026

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Uhlerstown-Frenchtown TSB	American Legion Post #113	5/25/26	Memorial Day- Gun Salute, Boat Launch & Flower Release
Northampton St TSB	City of Easton	5/25/26	Memorial Day Parade
UBE-M, R-TSB, NHST TSB, R-B TSB	Penn State University	June – August 2026 8:00am- 12:00pm	Using binoculars/spotting scopes for 15-minute visual survey of riverbanks for basking turtles