

R424
19852
part 5
v. 2

PUBLIC HEARING

before

ASSEMBLY LAW, PUBLIC SAFETY AND DEFENSE COMMITTEE

on

(DMV Computer System)

VOLUME II

October 16, 1985
Room 400
State House Annex
Trenton, New Jersey

CONTAINS APPENDIX MATERIAL

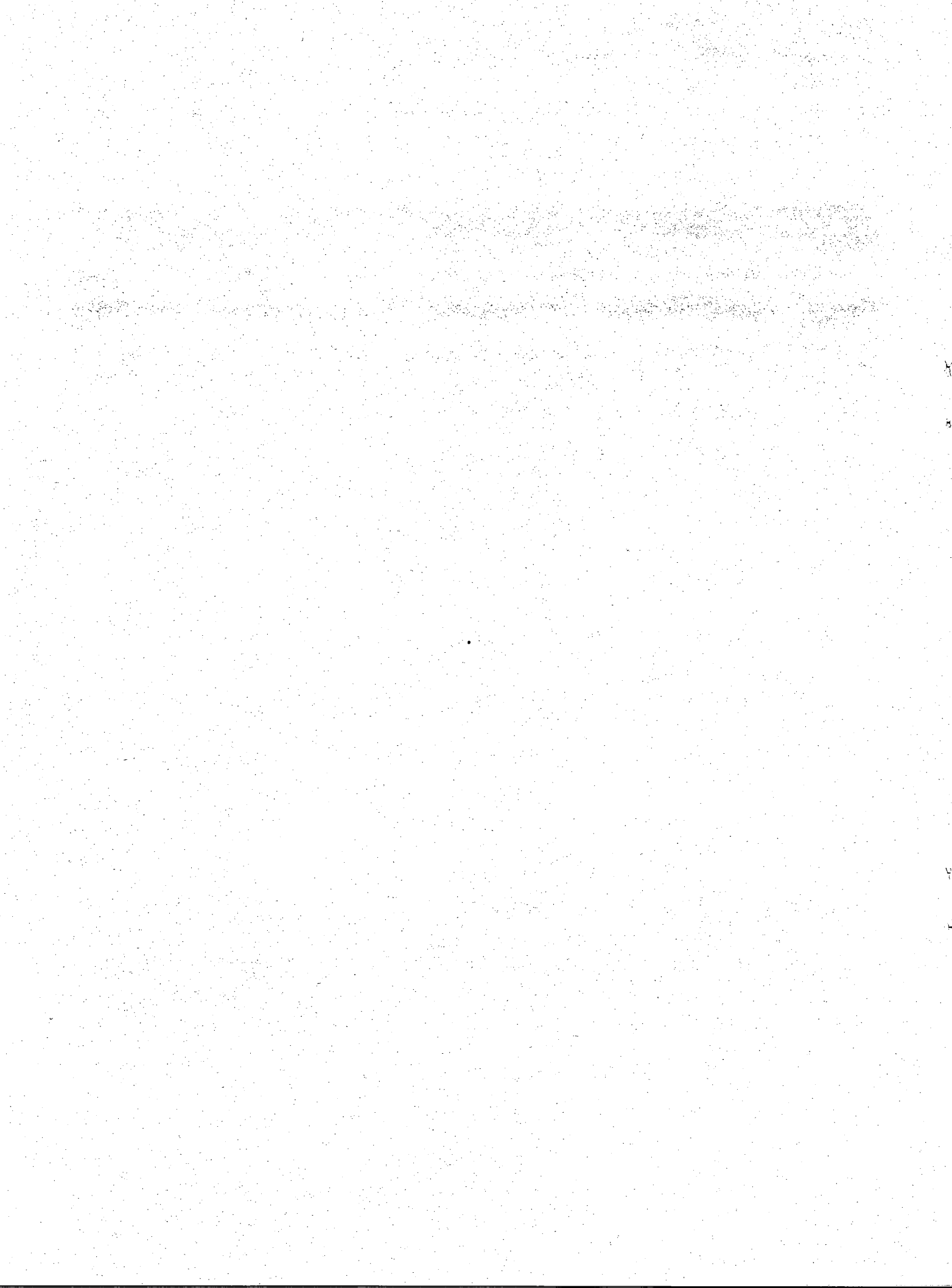
New Jersey State Library

www.ck12.org

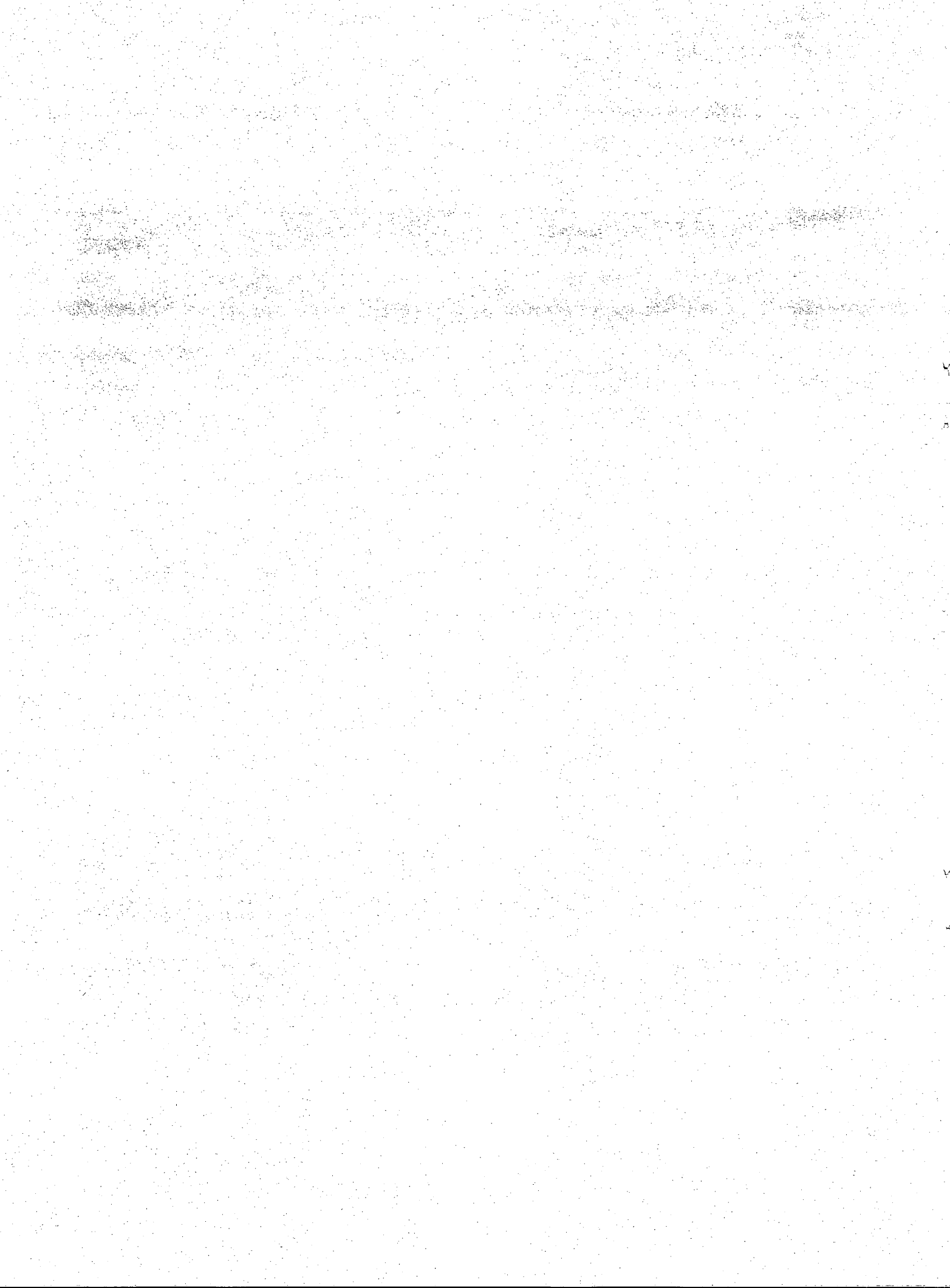
APPENDIX

	<u>Page</u>
Letter submitted by Assembly Speaker Alan J. Karcher temporarily appointing Assemblyman Thomas P. Foy to serve on Assembly Law, Public Safety & Defense Committee	1x
Letter submitted by Minority Leader Chuck Hardwick temporarily appointing Assemblyman Walter M.D. Kern, Jr. to serve on Assembly Law, Public Safety & Defense Committee	2x
Supplemental material submitted by Price Waterhouse	3x

* * * * *



APPENDIX





GENERAL ASSEMBLY
OF NEW JERSEY
TRENTON

SPEAKER
ALAN J. KARCHER
ASSEMBLYMAN, DISTRICT 19 (MIDDLESEX)
61 MAIN STREET
SAYREVILLE, N. J. 08872
TEL. 201-238-6745
609-292-6411

Honorable Joseph L. Bocchini, Jr.
Chairman
Assembly Law, Public Safety and Defense
State House
Trenton, New Jersey 08625

Dear Joe:

I am appointing Assemblyman Thomas P. Foy to temporarily serve on the Assembly Law, Public Safety and Defense Committee, on Wednesday, October 16th. He will be substituting for Assemblyman Nicholas J. La Rocca

Sincerely,

Alan
Alan J. Karcher

gm



GENERAL ASSEMBLY OF NEW JERSEY

ASSEMBLY MINORITY OFFICE

ROOM 216, STATE HOUSE

CN-098

TRENTON, NEW JERSEY 08625

(609) 292-5339

HONORABLE CHUCK HARDWICK
MINORITY LEADER

BRADLEY S. BREWSTER
EXECUTIVE DIRECTOR

October 16, 1985

The Honorable Joseph Bocchini
Chairman, Assembly Law, Public Safety
and Defense Committee
State House
Trenton, NJ 08625

Dear Assemblyman Bocchini:

Please take notice that pursuant to your prior invitation, I am attending the October 16 meeting of your committee in place of Assemblyman William P. Schuber. Your gracious invitation to allow Minority Leader Chuck Hardwick to appoint someone to replace a member who is unable to attend is very much appreciated.

Sincerely,

Walter Kern, Jr.

Walter M.D. Kern, Jr.
Assemblyman, District 40

BILLS FOR SURCHARGE & COMPREHENSIVE (ON-LINE)

65 MADISON AVENUE
MORRISTOWN NJ 07960
201 540-8980

Systems - New DMV System

(July, 1983 - May, 1985)

August 19, 1983

Robert S. Kline, Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during July, 1983 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

SURCHARGE SYSTEM

<u>STAFF</u>	<u>LEVEL</u>	<u>HOURLY RATE (\$)</u>	<u>HOURS</u>	<u>FEES (\$)</u>	<u>EXPENSES (\$)</u>
M. Schrager	Senior Manager	130	44	5,720	207
- W. Driscoll	Partner	160	8	1,280	
- R. Advani	Partner	160	20	3,200	399
K. Ramchandani	Senior Manager	130	75	9,750	551
D. Gellman	Consultant	<u>70</u>	<u>8</u>	<u>560</u>	<u>68</u>
			155	\$20,510	\$1,225



65 MADISON AVENUE
MORRISTOWN NJ 07960
201 540-8980

August 19, 1983

Robert S. Kline, Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during July, 1983 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

SURCHARGE SYSTEM

<u>STAFF</u>	<u>LEVEL</u>	<u>HOURLY RATE (\$)</u>	<u>HOURS</u>	<u>FEES (\$)</u>	<u>EXPENSES (\$)</u>
M. Schrager	Senior Manager	130	44	5,720	207
- W. Driscoll	Partner	160	8	1,280	
- R. Advani	Partner	160	20	3,200	399
K. Ramchandani	Senior Manager	130	75	9,750	551
D. Gellman	Consultant	<u>70</u>	<u>8</u>	<u>560</u>	<u>68</u>
			155	\$20,510	\$1,225

4X

August 19, 1983

ON-LINE SYSTEM

<u>STAFF</u>	<u>LEVEL</u>	<u>HOURLY RATE (\$)</u>	<u>HOURS</u>	<u>FEES (\$)</u>	<u>EXPENSES (\$)</u>
M. Schrager	Senior Manager	130	76	9,880	333
- W. Driscoll	Partner	160	40	6,400	46
- R. Advani	Partner	160	60	9,600	543
R. Levi	Senior Manager	130	90	11,700	354
- J. Williams	Partner	160	7	1,120	
- J. Singel	Partner	160	42	6,720	90
M. Pace	Consultant	70	8	560	67
R. Farrow	Senior Manager	130	16	2,080	262
S. Slutzman	Senior Manager	130	32	4,160	339
- M. Lutchen	Partner	160	4	640	
			<u>375</u>	<u>\$52,860</u>	<u>\$2,034</u>

Typing, reproduction and
miscellaneous expenses \$2,052

With respect to the Surcharge System, Price Waterhouse performed the following activities during the month of July:

1. Met with representatives from the Division of Motor Vehicles to define the requirements of the Surcharge System;
2. Reviewed these requirements with Division of Systems and Communications (SAC) representatives relative to data processing considerations;
3. Produced a Systems Requirements Definition and Conceptual System Design document containing:
 - a. Scope and Objectives;
 - b. Assumptions;
 - c. System Narrative;
 - d. System Flowcharts;
 - e. Outputs, Data Elements;
 - f. Processing Steps, Transaction Sources.

Robert S. Kline, Deputy Director
Division of Motor Vehicles

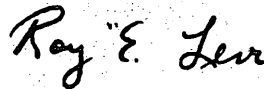
August 19, 1983

With respect to the On-Line System, Price Waterhouse performed the following activities in July:

1. Assembled key project team members and conducted appropriate briefing sessions;
2. Reviewed the SAC Data Base Management System selection document;
3. Defined the scope of the Accounting System Requirements Definition Study;
4. Met with representatives of SAC to obtain a better understanding of SAC hardware, software and operating procedures;
5. Reviewed the Requirements Definition Study document prepared for the Licensing, Violations and Registration areas;
6. Met with appropriate representatives from SAC to discuss these requirements.

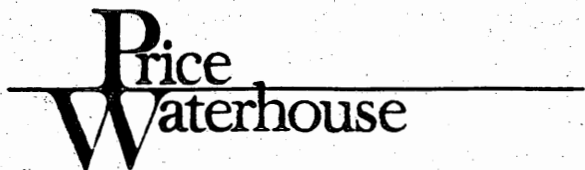
As you are well aware, projects of the magnitude we are undertaking often have a lengthy "start-up" process. However, I believe this project, especially the Interim Surcharge System, has had a very productive start-up process which I am confident will continue in the future.

Sincerely,



Roy E. Levi

Enclosure-As stated



65 MADISON AVENUE
MORRISTOWN NJ 07960
201 540-8960

AUGUST 19, 1983

DIVISION OF MOTOR VEHICLES

For services rendered during July 1983 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Surcharge System

Professional Fees	\$20,510.00
Expenses	<u>1,225.00</u>
	<u>21,735.00</u>

On-Line System

Professional Fees	52,860.00
Expenses	<u>4,086.00</u>
	<u>56,946.00</u>
	<u>\$78,681.00</u>

Tax identification number 13-5326270

7X

AUGUST 19, 1983

DIVISION OF MOTOR VEHICLES

56114

For services rendered during July 1983 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Surcharge System

Professional Fees
Expenses

\$20,510.00
1,225.00

21,735.00

On-Line System

Professional Fees
Expenses

52,860.00
4,086.00

56,946.00

\$78,681.00

Mr. Robert S. Kline
Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
Trenton, New Jersey 08666

8X



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-8980

September 16, 1983

Mr. Robert S. Kline
Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during August, 1983 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

Surcharge System

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schrager	Senior Manager	\$130	36	\$ 4,680	\$ 126
M. Caouette	Consultant	70	104	7,280	
W. Driscoll	Partner	160	22	3,520	123
R. Advani	Partner	160	29	4,640	639
K. Ramchandani	Senior Manager	130	163	21,190	1,581
D. Gellman	Consultant	70	104	7,280	814
J. Farmelo	Consultant	70	131	9,170	1,091
J. Singel	Partner	160	3	480	
J. Boos	Consultant	70	40	2,800	
			<u>632</u>	<u>\$61,040</u>	<u>\$4,374</u>

REC

SEP 20 1983

9X

On-Line System

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schrager	Senior Manager	\$130	106	\$ 13,780	\$ 420
R. Advani	Partner	160	79	12,640	827
M. Lutchen	Partner	160	28	4,480	129
J. Williams	Partner	160	7	1,120	
D. Norelli	Consultant	70	175	12,250	451
R. Levi	Senior Manager	130	106	13,780	458
J. Singel	Partner	160	40	6,400	545
S. Slutzman	Senior Manager	130	112	14,560	1,334
P. Versage	Manager	80	184	14,720	1,455
I. Chunko	Consultant	70	72	5,040	33
S. Clifford	Consultant	70	153	10,710	2,017
J. Farmelo	Consultant	70	40	2,800	421
R. Farrow	Senior Manager	130	24	3,120	440
W. Driscoll	Partner	160	37	5,920	92
J. Hencinski	Consultant	70	8	560	3
			<u>1,171</u>	<u>\$121,880</u>	<u>\$8,625</u>

Typing, reproduction, leased apartments
and miscellaneous expenses

\$16,595

With respect to the Surcharge System, Price Waterhouse performed the following activities during the month of August:

1. Reviewed and discussed the Systems Requirements Definition and Conceptual System Design for the Interim Insurance Surcharge System with DMV and SAC personnel.
2. Reviewed the Conceptual System Design to: a) incorporate several suggestions made by DMV and SAC personnel; and (b) accommodate policy decisions made by DMV management regarding open issues.
3. Prepared a summary document for Organization and Procedures Definition describing organizational responsibilities for insurance surcharge processing and identifying procedures to be developed. This document was reviewed with DMV management.
4. Defined record layouts for the following files:
 - a) Insurance Surcharge System Master File
 - b) Insurance Surcharge System Transaction File (for payments, adjustments and file maintenance transactions)

- c) Surcharge Violations Transaction File (from existing SAC systems)
 - d) Name and Address Changes Transaction File (from existing SAC systems)
5. Defined on-line screen layouts for:
- a) Main Menu
 - b) Name and Address Maintenance Data Entry
 - c) Billing Adjustments Batch Control Data Entry
 - d) Billing Adjustments Detail Data Entry
 - e) Name and Address Inquiry
 - f) Billing Record Inquiry
 - g) Violation Record Inquiry
6. Defined report layouts for:
- a) Billing Register
 - b) Credit Refunds
 - c) Indigent Drivers
 - d) Billing Errors
 - e) Payments Detail by Type of Payment
 - f) Accounting Summary
 - g) Payment Errors
 - h) Surcharge Suspensions
 - i) Surcharge Restorations
 - j) Accepted Transactions Detail
 - k) Insurance Surcharge Master Updates
 - l) Insurance Surcharge Master Updates Errors (two reports)
7. Reviewed the screen layouts, input transaction edit criteria, and report layouts with DMV personnel.
8. Defined rules to be followed by the billing, payments and suspensions programs.
9. Defined procedures designed to assure adequate system controls.

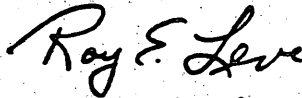
With respect to the On-Line System, Price Waterhouse performed the following activities in August:

1. Met with appropriate DMV personnel to finalize the Requirements Definition document.
2. Began to develop a Conceptual System Design document. This document will contain a statement of the On-Line System's scope and objectives, a list of assumptions which will be made in the system design, a system narrative, system flowcharts, a description of outputs, data elements, processing steps and transaction sources.

3. Met with representatives from SAC to discuss the installation of additional software from Applied Data Research, Inc.
4. Began the Logical Data Base Design phase by identifying article charts, user views and data elements for each of the three major functional areas.
5. Met with appropriate DMV personnel to define requirements for the Accounting System.

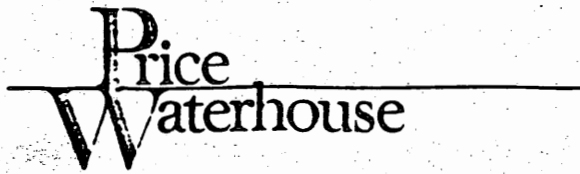
Both projects continue to proceed on schedule with no major problems as of this date.

Sincerely,



Roy E. Levi

Enclosure -
As stated



65 MADISON AVENUE
MORRISTOWN NJ 07960
201 540-8980

September 16, 1983

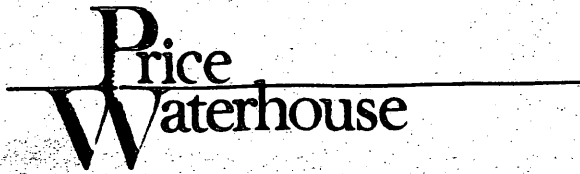
NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during August, 1983
for the design and implementation of the
New Jersey Merit Rating Plan Surcharge
System and the Comprehensive On-Line
Driver/Owner Information and Management
System.

Surcharge System	
Professional Fees	\$ 61,040.00
Expenses	4,374.00
	<hr/>
	65,414.00
On-Line System	
Professional Fees	121,880.00
Expenses	25,220.00
	<hr/>
	147,100.00
	<hr/>
	<u>\$212,514.00</u>

Tax identification number 13-5326270

13X



65 MADISON AVENUE
MORRISTOWN, N.J. 07960
201 540-8960

October 14, 1983

Mr. Robert S. Kline
Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during September, 1983 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

Surcharge System

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schragar	Senior Manager	\$130	38	\$ 4,940	\$ 68
M. Caouette	Consultant	70	80	5,600	2,650
R. Advani	Partner	160	30	4,800	142
J. Singel	Partner	160	16	2,560	
K. Ramchandani	Senior Manager	130	142	18,460	662
D. Gellman	Consultant	70	149	10,430	669
J. Farmelo	Consultant	70	25	1,750	428
P. Kastner	Consultant	70	128	8,960	388
J. McCann-Boos	Consultant	70	125	8,750	907
R. Trakinas	Manager	80	2	160	
			<u>735</u>	<u>\$66,410</u>	<u>\$5,914</u>

Typing, reproduction, leased apartments
and miscellaneous expenses

\$ 936

14X

On-Line System

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schrager	Senior Manager	\$130	83	\$ 10,790	\$ 144
D. Norelli	Consultant	70	137	9,590	1,143
R. Farrow	Senior Manager	130	40	5,200	915
W. Driscoll	Partner	160	50	8,000	0
R. Levi	Senior Manager	130	103	13,390	471
R. Advani	Partner	160	44	7,040	286
J. Singel	Partner	160	15	2,400	10
K. Ramchandani	Senior Manager	130	16	2,080	0
S. Slutzman	Senior Manager	130	123	15,990	1,149
P. Versage	Manager	80	163	13,040	855
I. Chunko	Consultant	70	154	10,780	270
S. Clifford	Consultant	70	167	11,690	1,080
J. Hencinski	Consultant	70	106	7,420	94
J. Farmelo	Consultant	70	167	11,690	560
R. Trakimas	Manager	80	136	10,880	1,493
N. Statland	Partner	160	9	1,440	34
M. Lutchen	Partner	160	24	3,840	47
J. Williams	Partner	160	1	160	0
			<u>1,538</u>	<u>\$145,420</u>	<u>\$8,551</u>

Typing, reproduction, leased cars and apartments, and miscellaneous expenses

\$16,301

With respect to the Surcharge System, Price Waterhouse performed the following activities during the month of September:

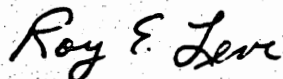
1. Began the Programming and Unit Testing phase of the project. This task includes the following activities:
 - a. Establish coding standards and conventions
 - b. Establish unit test environment
 - c. Develop executable programs
 - d. Develop unit test plans
 - e. Generate unit test data
 - f. Prepare unit test job streams
 - g. Execute unit tests
2. Obtained from SAC, appropriate "extract tapes" to be utilized in unit testing.
3. Met with appropriate DMV personnel to review the final format of the surcharge bill.

With respect to the On-Line System, Price Waterhouse performed the following activities in September:

1. Developed the Accounting Requirements Definition Study Document. This document contained the following sections:
 - a. Statement of Scope and Objectives
 - b. Conceptual Data Flow
 - c. Functions and Features
 - e. Output, Data Elements, Processing Steps and Transaction Sources
 - f. Management Information and Analysis Worksheets
 - g. Information Requirements Description
2. Continued the Conceptual System Design phase for the Licensing, Registration and Violation areas.
3. Continued the Logical Data Base Design phase by developing logical user views in order to develop the conceptual data models.
4. Met with appropriate SAC and Applied Data Research (ADR) personnel to discuss the implementation of ADR software. The implementation of this software was initially requested on September 7, 1983 and to date the requested software has not been implemented. Further delays in the software implementation could impact the Logical Data Base Design effort. Per subsequent discussions with SAC technical support personnel, we are now anticipating an October 21, implementation date.

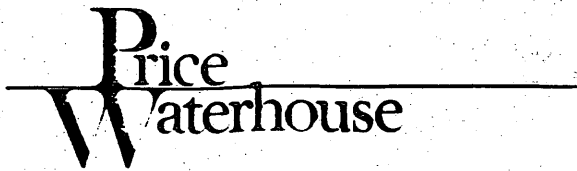
Per your request, we have attached form number AR 50/54, with an authorized signature, to our invoice. All time and expense sheets for the September billing are available for auditing by State representatives at any time the State desires.

Sincerely,



Roy E. Levi

Enclosure - As stated



65 MADISON AVENUE
MORRISTOWN NJ 07960
201 540-6950

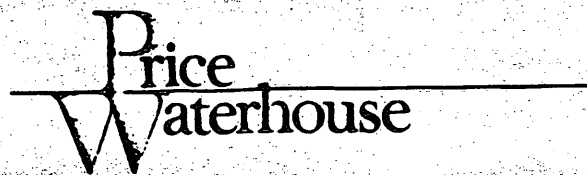
October 14, 1983

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered through September, 1983
for the design and implementation of the
New Jersey Merit Rating Plan Surcharge System
and the Comprehensive On-Line Driver/Owner
Information and Management System.

Surcharge System	
Professional Fees	\$ 66,410.00
Expenses	<u>6,850.00</u>
	73,260.00
On-Line System	
Professional Fees	145,420.00
Expenses	<u>24,852.00</u>
	<u>170,272.00</u>
	<u>\$243,532.00</u>

Tax identification number 13-5326270



65 MADISON AVENUE
MORRISTOWN, N.J. 07960
201 540-8960

November 18, 1983

Mr. Robert S. Kline
Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during October, 1983, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

SURCHARGE SYSTEM

<u>STAFF</u>	<u>LEVEL</u>	<u>HOURLY RATE</u>	<u>HOURS</u>	<u>FEES</u>	<u>EXPENSES</u>
M. Schragar	Senior Manager	\$130	122	\$15,860	\$ 250
M. Caouette	Consultant	70	259	18,130	814
R. Advani	Partner	160	15	2,400	107
J. Singel	Partner	160	31	4,960	150
K. Ramchandani	Senior Manager	130	130	16,900	1,354
D. Gellman	Consultant	70	189	13,230	1,172
T. Hensler	Consultant	70	104	7,280	387
P. Kastner	Consultant	70	194	13,580	772
J. McCann-Boos	Consultant	70	214	14,980	679
R. Trakimas	Manager	80	4	320	
			<u>1,262</u>	<u>\$107,640</u>	<u>\$5,685</u>

18 X

ON-LINE SYSTEM

<u>STAFF</u>	<u>LEVEL</u>	<u>HOURLY RATE</u>	<u>HOURS</u>	<u>FEES</u>	<u>EXPENSES</u>
M. Schragger	Senior Manager	\$130	10	\$ 1,300	\$ 21
D. Norelli	Consultant	70	160	11,200	1,437
D. Keegan	Partner	160	1	160	
R. Farrow	Senior Manager	130	40	5,200	1,563
W. Driscoll	Partner	160	50	8,000	279
R. Levi	Senior Manager	130	84	10,920	662
J. Williams	Partner	160	18	2,880	64
R. Advani	Partner	160	122	17,920	684
S. Slutzman	Senior Manager	130	38	4,940	212
P. Versage	Manager	80	193	15,440	338
I. Chunko	Consultant	70	93	6,510	184
S. Clifford	Consultant	70	178	12,460	709
J. Hencinski	Consultant	70	202	14,140	187
J. Farnelo	Consultant	70	181	12,670	509
R. Trakimas	Manager	80	156	12,480	1,103
U. Sullivan	Senior Manager	130	13	1,690	
J. Spearman	Manager	80	18	1,440	969
J. Singel	Partner	160	21	3,360	100
D. Martin	Senior Manager	130	17	2,210	465
N. Statland	Partner	160	2	320	
			<u>1,587</u>	<u>\$145,240</u>	<u>\$ 9,486</u>

Typing, reproduction, leased cars and apartments, and miscellaneous expenses

\$4,025

With respect to the Surcharge System, Price Waterhouse performed the following activities during the month of October:

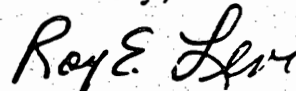
1. Continued with the programming and unit testing phase of the project. This phase is approximately 85 percent complete with two programs remaining to be unit tested.
2. Began the system testing phase of the project with representatives from DMV, SAC and Price Waterhouse jointly performing various portions of the testing.
3. Completed the DMV Procedures and User Documentation phase of the project and met with appropriate DMV personnel to review the contents of the document.

With respect to the On-Line System, Price Waterhouse performed the following activities in October:

1. Completed the Conceptual System Design phase of the project and produced the preliminary Conceptual System Design document. This document contains the following sections:
 - a. Conceptual System Design Scope and Objectives
 - b. Subsystem Structure and Functional Areas
 - c. Data Security and Access Controls
 - d. System Assumptions
 - e. Functional Narratives
 - f. Functional Process Charts
 - g. Conceptual Data Groups
 - h. Subsystem Interfaces
2. Continued the Logical Data Base Design phase by developing logical user views in order to develop the conceptual data models.
3. The problems with the installation and availability of the ADR software identified in our last letter continue to exist. In fact, as of November 11, 1983, Data Designer (the key piece of software) has not been successfully loaded. In order to recover the lost time, we have added another individual to work in this area (half-time); however, the delays which we have encountered thus far will not allow us to complete the System Architecture Phase of the Project until February 1, 1984. This assumes, of course, that the necessary software becomes operational this week.

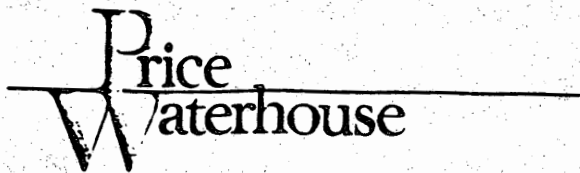
We have attached form number AR 50/54, with an authorized signature, to our invoice. All time and expense sheets for the October billing are available for auditing by State representatives at any time the State desires.

Sincerely,



Roy E. Levi

Enclosure - As stated



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-8980

November 18, 1983

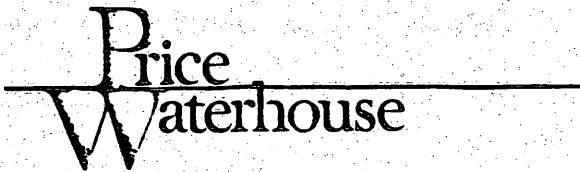
NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered in October, 1983
for the design and implementation of
the New Jersey Merit Rating Plan Sur-
charge System and the Comprehensive
On-Line Driver/Owner Information and
Management System

Surcharge System	
Professional Fees	\$ 107,640.00
Expenses	<u>5,685.00</u>
	113,325.00
On-Line System	
Professional Fees	\$ 145,240.00
Expenses	<u>13,511.00</u>
	<u>158,751.00</u>
	<u>\$ 272,076.00</u>

Tax identification number 13-5326270

21X



65 MADISON AVENUE
 MORRISTOWN, NEW JERSEY 07960
 P O BOX 2168
 201 540 8980

December 20, 1983

Mr. Robert S. Kline
 Deputy Director
 Division of Motor Vehicles
 25 South Montgomery Street
 CN 012
 Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during November, 1983, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

Surcharge System

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schragger	Senior Manager	\$130	48	\$ 6,240	\$ 178
M. Caouette	Consultant	70	227	15,890	655
R. Advani	Partner	160	27	4,320	165
K. Ramchandani	Senior Manager	130	137	17,810	642
D. Gellman	Consultant	70	158	11,060	622
T. Hensler	Consultant	70	16	1,120	
P. Kastner	Consultant	70	210	14,700	697
J. McCann-Boos	Consultant	70	223	15,610	968
			<u>1,046</u>	<u>\$86,750</u>	<u>\$3,927</u>

On-Line System

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Lutchen	Partner	\$160	12	\$1,920	\$ 90
D. Norelli	Consultant	70	126	8,820	657
J. Spearman	Manager	80	136	10,880	1,691
R. Farrow	Senior Manager	130	32	4,160	875
W. Driscoll	Partner	160	44	7,040	79
R. Levi	Senior Manager	130	108	14,040	482
J. Williams	Partner	160	18	2,880	-194
R. Advani	Partner	160	91	14,560	323
J. Singel	Partner	160	11	1,760	50
P. Versage	Manager	80	159	12,720	789
I. Chunko	Consultant	70	126	8,820	162
S. Clifford	Consultant	70	157	10,990	654
J. Hencinski	Consultant	70	171	11,970	227
J. Farmelo	Consultant	70	162	11,340	524
R. Trakimas	Manager	80	144	11,520	1,061
D. Martin	Senior Manager	130	24	3,120	1,285
N. Statland	Partner	160	7	1,120	
K. Ramchandani	Senior Manager	130	13	1,690	
			<u>1,541</u>	<u>\$139,350</u>	<u>\$ 9,143</u>

Leased cars and apartments, utilities and miscellaneous expenses \$15,503

With respect to the Surcharge System, Price Waterhouse performed the following activities during the month of November:

1. Completed coding and unit testing of the nine programs which we developed.
2. Developed a comprehensive system testing plan.
3. Successfully ran several billing and payment test cycles.
4. Reviewed the User System Documentation with appropriate DMV personnel.
5. Developed training materials to be utilized during the December and January training sessions.

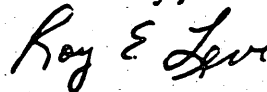
With respect to the On-Line System, Price Waterhouse performed the following activities in November:

1. Met with appropriate DMV and SAC personnel to "walk-thru" the recently completed Conceptual System Design document.

2. Began to develop the Detailed System Design report. This report will contain the following material for each of the major subsystems.
 - a. Subsystem Overview and Assumptions
 - b. Subsystem Screens
 - c. Subsystem Reports
 - d. Edit and Validation Rules
 - e. Subsystem Programs
 - f. Data Base Structures
 - g. System Development, Conversion and Implementation Considerations
 - h. Physical Data Base Design
3. Met with appropriate SAC personnel to discuss capacity planning and telecommunications network considerations.
4. Continued the Logical Data Base Design phase by loading data items into the Data Dictionary.
5. We continue to encounter some delays with the installation and utilization of the ADR software. This is in part due to a lack of familiarity with the software on the part of ourselves and SAC but is also due to the less than desirable support which is being provided by ADR. We are attempting to rectify this situation and hope to see improved productivity during the month of December.

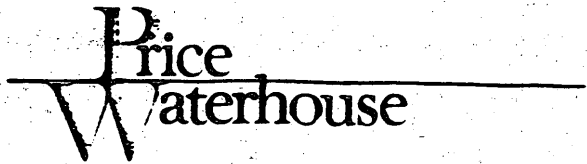
We have attached form AR 50/54, with an authorized signature, to our invoice. All time and expense sheets for the November billing are available for auditing by State representatives at any time the State desires.

Sincerely,



Roy E. Levi

Enclosure - As stated



300 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540 6900

December 20, 1983

NEW JERSEY DIVISION OF MOTOR VEHICLES

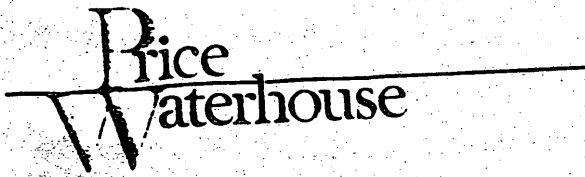
For services rendered during November, 1983, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System

Surcharge System	
Professional Fees	\$ 86,750.00
Expenses	<u>3,927.00</u>
	90,677.00
On-Line System	
Professional Fees	139,350.00
Expenses	<u>24,646.00</u>
	<u>163,996.00</u>
	<u>\$254,673.00</u>

New Jersey State Library

Tax identification number 13-5326270

25X



ESSEX ST. NEW YORK, N.Y. 10022
212 371 2000

12-476

December 27, 1983

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during November, 1983,
for the design and implementation of the
New Jersey Merit Rating Plan Surcharge
System and the Comprehensive On-Line
Driver/Owner Information and Management
System

Surcharge System
Professional Fees
Expenses

\$ 86,750.00
3,927.00
90,677.00

On-Line System
Professional Fees
Expenses

139,350.00
24,646.00
163,996.00
\$254,673.00

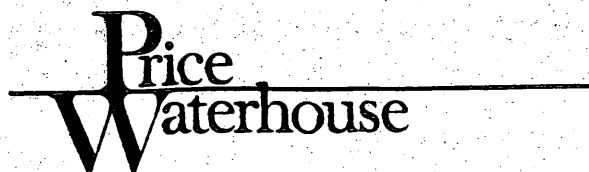
Tax identification number 13-5326270

26 X

NOVEMBER BILLING - DETAILED EXPENSE BREAKDOWN

STAFF	TOTAL BILLING EXPENSES	TRANSPORTATION		LODGING		MEALS		OTHER	
		11/15	11/30	11/15	11/30	11/15	11/30	11/15	11/30
<u>Surcharge System</u>									
M. Schrage	\$ 178	73	105						
M. Caouette *	655	12	99			324	232	46	21
R. Advani *	165	5	81			90	33	69	14
K. Ramchandani	642	238	83	180	21		120		
D. Gellman *	622	95	81			180	160	84	86
P. Kastner	697	67	57		98	295	180		
J. McCann-Boos *	968	132	229			450	172	50	
<u>Total Surcharge System</u>	<u>\$3,927</u>								
<u>On-Line System</u>									
M. Lutchen	\$ 90	90							
D. Norelli	657	303	204			44	33	73	
J. Spearman	1,691	928	466				120	145	32
R. Farrow	875	281	299	74	76	58	87		
W. Driscoll	79	39	40						
R. Levi	482	210	145				16	91	20
J. Williams	194	54		89		51			
R. Advani *	323	222	18			101	56		
J. Singel	50	50							
P. Versage	789	56	45			423	180	85	
I. Chunko	162	67	65			30			
S. Clifford	654	103	107			200	195	44	5
J. Hencinski	227	22	25			90	90		
J. Farnelo	524	38	70			200	180	25	11
K. Trankimas	1,061		486			300	228	25	22
D. Martin	1,285	1,050		165		70			
<u>Total On-line System</u>	<u>\$9,143</u>								
<u>Unallocated Expenses</u>	<u>\$15,503</u>	<u>1,400</u>		<u>13,703</u>				<u>400</u>	

27X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

January 20, 1984

RECEIVED
JAN 21 1984
SERVICES ACCOUNTS SECTION
DIVISION OF MOTOR VEHICLES

Mr. Robert S. Kline
Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during December 1983 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

SURCHARGE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schragar	Senior Manager	\$130	41	\$ 5,330	\$ 179
M. Caouette	Consultant	70	125	8,750	489
R. Advani	Partner	160	24	3,840	239
K. Ramchandani	Senior Manager	130	142	18,460	499
D. Gellman	Consultant	70	22	1,540	
P. Kastner	Consultant	70	175	12,250	604
T. Hensler	Consultant	70			59
J. McCann-Boos	Consultant	70	31	2,170	127
			560	\$52,340	\$ 2,196

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Lutchen	Partner	\$160	16	\$ 2,560	\$ 13
D. Norelli	Consultant	70	100	7,000	381
J. Spearman	Manager	80	139	11,120	2,586
W. Driscoll	Partner	160	54	8,640	76
R. Levi	Senior Manager	130	88	11,440	210
J. Williams	Partner	160	5	800	
R. Advani	Partner	160	64	10,240	216
J. Singel	Partner	160	1	160	
N. Ramachandran	Senior Manager	130	22	2,860	15
H. Fryd	Senior Manager	130	16	2,080	349
R. Roth	Manager	80	25	2,000	234
P. Versage	Manager	80	111	8,880	429
I. Chunko	Consultant	70	132	7,140	139
S. Clifford	Consultant	70	93	6,510	369
D. Gellman	Consultant	70	89	6,230	660
J. Hencinski	Consultant	70	99	6,930	100
J. Farmelo	Consultant	70	121	8,470	488
R. Trakimas	Manager	80	101	8,080	959
D. Martin	Senior Manager	130	70	9,100	2,163
C. McDonnell	Manager	80	84	6,720	510
M. Caouette	Consultant	70	29	2,030	
			<u>1,429</u>	<u>\$128,990</u>	<u>\$ 9,897</u>

Leased cars and apartments, utilities and miscellaneous expenses \$15,794

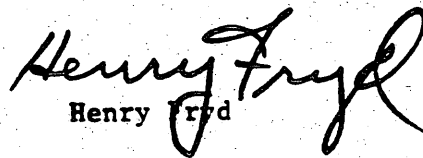
As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project related expenses that were incurred. Although every effort is made to process expenses in a timely manner, in certain situations this may not occur.

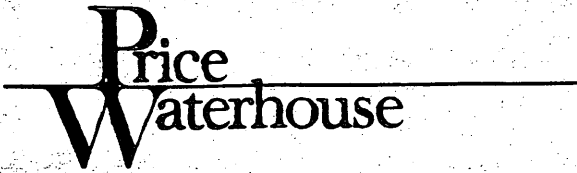
As a result, expenses that may have been incurred in a preceding month, may not be processed by our accounting system in time and, therefore, may be billed in a future month. For example, the apartment rental expense for November did not get processed in time; it is included with the December expenses.

In prior months it has been customary to include a summary of activities performed during the preceding month related to the Surcharge and On-Line Systems. Since status reports for both systems were recently distributed, there would seem to be little gained by restating the contents of these reports.

We have also attached form AR 50/54 as a third attachment, with an authorized signature, to our invoice. All time and expense sheets for the December billing are available for auditing by State representatives at any time the State desires.

Sincerely,


Henry Fryd



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-6960

January 20, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during December,
1983, for the design and implementation
of the New Jersey Merit Rating Plan
Surcharge System and the Comprehensive
On-Line Driver/Owner Information and
Management System.

Surcharge System	
Professional Fees	\$ 52,340.00
Expenses	<u>2,196.00</u>
	54,536.00
On-Line System	
Professional Fees	128,990.00
Expenses	<u>25,691.00</u>
	<u>154,681.00</u>
	<u>\$209,217.00</u>

Tax identification number 13-5326270

31X

STAFF	TOTAL BILLING EXPENSES	TRANSPORTATION		LODGING		MEALS		OTHER	
		12/15	12/31	12/15	12/31	12/15	12/31	12/15	12/31
Surcharge System									
M. Schrager	\$ 178.75	178.75							
M. Caouette	489.27	7.60	96.00	18.77		166.00	180.00	11.40	9.50
R. Advani	239.30	130.00				95.80		13.50	
K. Ramchandani	499.28	118.78	96.60		18.22	102.69	162.99		
P. Kastner	603.98	89.80	85.20	32.88		200.00	180.00	7.60	8.50
T. Hensler	58.18 *		18.18				40.00		
J. McCann-Boos	127.40		67.40				60.00		
Total Surcharge System	\$2,196.16	524.93	363.38	51.65	18.22	564.49	622.99	32.50	18.00
On-Line System									
M. Lutchen	\$ 12.50	12.50							
D. Norelli	380.90	350.90				30.00			
J. Spearman	2,585.72	937.00	1,244.65			238.67		160.85	4.55
W. Driscoll	76.00	76.00							
R. Levi	210.00	100.00	100.00					10.00	
R. Advani	216.48	42.55				142.43		31.50	
N. Ramachandran	15.30	15.30							
H. Fryd	349.09	66.00		275.59		7.50			
R. Roth	233.56	50.24	59.12		79.85		43.35		1.00
P. Versage	429.20	74.20	60.05			140.00	140.00		14.95
I. Chunko	139.00	57.80	51.20				30.00		
S. Clifford	368.51	55.95	34.35			140.00	100.00	38.21	
D. Cellman	660.00	86.13	289.00			220.00		46.87	18.00
J. Hencinski	99.75	19.25	5.50			60.00	15.00		
J. Farnelo	488.17	54.50	83.20			140.00	180.00	4.75	25.72
R. Trakimas	958.61	197.32	226.00			260.00	215.00	52.39	7.90
D. Martin	2,163.42	442.00	777.39	318.00	316.57	183.50	123.02		2.94
C. McDonnell	509.60	32.50	42.50			172.00	180.00	7.60	75.00
Total On-Line System	\$9,895.81	2,670.14	2,972.96	593.59	396.42	1,734.10	1,026.37	352.17	150.06

* Incurred in November

32X

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF PROJECT RELATED EXPENSES
DECEMBER 1983

Apartment Rental	
November	\$ 5,535.00
December	5,535.00
Furniture Rental	2,351.52
Utilities	627.98
ADR Technical Manuals	106.02
Micro Computer Usage Charge	400.00
Secretarial/Administrative	753.00
Staff Supplies/Postage/Phone	485.02
	<hr/>
Total Project Related Expenses	\$15,793.54
	<hr/> <hr/>



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371 2000

February 24, 1984

Mr. Robert S. Kline
Deputy Director
Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during January 1984 for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System.

Following is a detailed analysis of project staffing and cost for both projects:

SURCHARGE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schragger	Senior Manager	\$130	1	\$ 130	
R. Advani	Partner	160	14	2,240	\$ 158
K. Ramchandani	Senior Manager	130	56	7,280	491
D. Gellman	Consultant	70	30	2,100	336
P. Kastner	Consultant	70	78	5,460	270
J. McCann-Boos	Consultant	70	98	6,860	
I. Chunko	Consultant	70	2	140	
			<u>279</u>	<u>\$24,210</u>	<u>\$ 1,255</u>

34X

ON-LINE SYSTEM

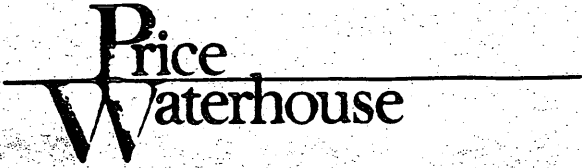
<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Spearman	Manager	\$ 80	150	\$ 12,000	\$ 3,396
W. Driscoll	Partner	160	42	6,720	107
R. Levi	Senior Manager	130	35	4,550	125
J. Williams	Partner	160	1	160	
R. Advani	Partner	160	87	13,920	670
J. Singel	Partner	160	25	4,000	100
H. Fryd	Senior Manager	130	145	18,850	1,428
C. McDonnell	Manager	80	160	12,800	189
R. Roth	Manager	80	49	3,920	389
R. Schiff	Manager	80	72	5,760	311
P. Versage	Manager	80	158	12,640	583
I. Chunko	Consultant	70	128	8,960	161
S. Clifford	Consultant	70	168	11,760	615
D. Gellman	Consultant	70	114	7,980	395
J. Hencinski	Consultant	70	179	12,530	249
J. Farmelo	Consultant	70	159	11,130	609
R. Harris	Consultant	70	153	10,710	1,555
J. Pujadas	Consultant	70	154	10,780	664
R. Trakimas	Manager	80	160	12,800	871
D. Martin	Senior Manager	130	113	14,690	3,928
M. Schragger	Senior Manager	130	16	2,080	68
D. Norelli	Consultant	70	86	6,020	427
M. Caouette	Consultant	70	161	11,270	593
N. Ramachandran	Senior Manager	130	3	390	
N. Statland	Partner	160	3	480	
			<u>2,521</u>	<u>\$216,900</u>	<u>\$ 17,433</u>

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses that were incurred.

We have also attached form AR 50/54 as a third attachment, with an authorized signature, to our invoice. All time and expense sheets for the January billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Henry Fryd
Henry Fryd



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-8980

February 24, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during January 1984, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System and the Comprehensive On-Line Driver/Owner Information and Management System

Surcharge System	\$ 24,210.00
Professional Fees	<u>1,255.00</u>
Expenses	\$ 25,465.00
On-Line System	216,900.00
Professional Fees	<u>35,399.00</u>
Expenses	<u>252,299.00</u>
	<u>\$277,764.00</u>

Tax identification number 13-5326270

36 X

JANUARY 1984 - DETAILED EXPENSE ANALYSIS

ON-LINE SYSTEM

Staff	TOTAL		TRANSPORTATION		LODGING		MEALS		OTHER	
	1-15	16-31	1-15	16-31	1-15	16-31	1-15	16-31	1-15	16-31
J. Spearman	1490.62	1905.25	1473.82	1572.00				220.00	16.80	113.25
W. Driscoll		107.00		107.00						
R. Levi	105.00	20.00	80.00	20.00			25.00			
R. Advani	404.43	265.30	159.80	71.60			220.63	160.99	24.00	32.71
J. Singel	50.00	50.00	50.00	50.00						
H. Fryd	946.55	481.75	96.55	152.25	730.00		120.00	240.00		89.50
C. McDonnell	189.00		10.00				160.00		19.00	
R. Roth	377.05	12.15	115.77	12.15	173.33		87.95			
R. Schiff		310.95		310.95						
P. Versage	243.51	339.80	45.95	83.00			160.00	240.00	37.56	16.80
I. Chunko	65.70	94.95	26.35	94.95			30.00		9.35	
S. Clifford	287.51	327.77	95.65	70.45			160.00	240.00	31.86	17.32
D. Gellman		395.00		145.00				240.00		10.00
J. Hencinski	91.50	157.70	16.50	37.70			75.00	120.00		
J. Farmelo	241.25	367.25	71.75	93.58			160.00	240.00	9.50	33.67
R. Harris	1135.90	419.30	170.05	179.30	810.85		155.00	240.00		
J. Pujadas	288.38	375.45	24.38	31.45			264.00	344.00		
R. Trakimas	460.50	410.06	151.50	56.30			309.00	320.00		33.76
D. Martin	2799.64	1128.55	1800.67	609.06	718.56	338.64	236.75	180.85	43.66	
M. Schrage		68.40		68.40						
D. Norelli		427.32		415.32				12.00		
M. Caouette		592.70		107.75				420.00		64.95
TOTAL	<u>\$9176.54</u>	<u>\$8256.65</u>	<u>\$4388.74</u>	<u>\$4288.21</u>	<u>\$2432.74</u>	<u>\$338.64</u>	<u>\$2163.33</u>	<u>\$3217.84</u>	<u>\$191.73</u>	<u>\$411.96</u>

37X

SURCHARGE SYSTEM

R. Advani	158.16		18.85				139.31			
K. Ramchandani	162.05	329.13	82.05	70.69		174.41	80.00	60.00		24.03
D. Gellman	336.00		98.00				160.00		78.00	
P. Eastner	269.50		77.00				180.00		12.50	
TOTAL	<u>\$925.71</u>	<u>\$329.13</u>	<u>\$275.90</u>	<u>\$70.69</u>	<u>\$ 0.00</u>	<u>\$174.41</u>	<u>\$559.31</u>	<u>\$60.00</u>	<u>\$90.50</u>	<u>\$24.03</u>

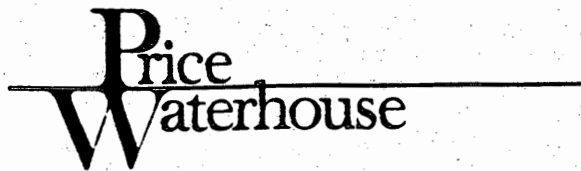
PART II

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT RELATED EXPENSES

JANUARY 1984

Apartment Rental	\$ 6,690.00
Car Rental	4,271.56
ADR Consulting Services	2,250.00
Apartment Cleaning Services	1,060.00
Utilities	1,682.83
Micro Computer Usage Charge	400.00
Staff Supplies/Postage/Phone	405.85
Secretarial/Administrative	<u>1,206.00</u>
Total Project Related Expenses	<u>\$17,966.24</u>



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-8980

March 22, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during February 1984, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System Enhancements and the Comprehensive On-Line Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and cost for both projects:

SURCHARGE SYSTEM ENHANCEMENTS

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schragar	Senior Manager	\$130	17	\$ 2,210	\$ 84
R. Advani	Partner	160	36	5,760	332
K. Ramchandani	Senior Manager	130	118	15,340	817
M. Caouette	Consultant	70	7	490	
P. Kastner	Consultant	70	3	210	61
S. Sweet	Consultant	70	56	3,920	466
M. Saudino	Consultant	70	167	11,690	1728
J. McCann-Boos	Consultant	70	8	560	
			<u>412</u>	<u>\$40,180</u>	<u>\$3488</u>

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Spearman	Manager	\$ 80	106	\$ 8,480	\$1453
W. Driscoll	Partner	160	40	6,400	107
J. Williams	Partner	160	4	640	
R. Advani	Partner	160	51	8,160	351
J. Singel	Partner	160	40	6,400	150
H. Fryd	Senior Manager	130	162	21,060	1408
C. McDonnell	Manager	80	168	13,440	851
R. Roth	Manager	80	13	1,040	60
R. Schiff	Manager	80	142	11,360	596
P. Versage	Manager	80	168	13,440	622
I. Chunko	Consultant	70	160	11,200	178
S. Clifford	Consultant	70	187	13,090	602
D. Gellman	Consultant	70	160	11,200	665
J. Hencinski	Consultant	70	194	13,580	285
C. Cangiano	Consultant	70	121	8,470	429
J. Farmelo	Consultant	70	166	11,620	750
R. Harris	Consultant	70	141	9,870	878
P. Kastner	Consultant	70	91	6,370	302
J. Pujadas	Consultant	70	121	8,470	848
R. Trakimas	Manager	80	168	13,440	750
D. Martin	Senior Manager	130	111	14,430	4110
M. Tronco	Consultant	70	124	8,680	547
D. Norelli	Consultant	70	246	17,220	1333
M. Caouette	Consultant	70	136	9,520	719
N. Ramachandran	Senior Manager	130	32	4,160	15
N. Statland	Partner	160	8	1,280	43
			<u>3060</u>	<u>\$253,020</u>	<u>\$18,052</u>

Leased cars and apartments, utilities and miscellaneous expenses

\$22,383

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to our invoice. All time and expense sheets for the February billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Henry Fryd
Henry Fryd

40X

COPY

March 22, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during February
1984, for the design and implementation
of the New Jersey Merit Rating Plan
Surcharge System and the Comprehensive
On-Line Driver/Owner Information
Management System

Surcharge System Enhancements
Professional Fees
Expenses

\$ 40,180.00
3,489.00
\$ 43,669.00

On-Line System
Professional Fees
Expenses

\$253,020.00
40,435.00
\$293,455.00

\$337,124.00

41X

DIVISION OF MOTOR VEHICLES

FEBRUARY 1984 - DETAILED EXPENSE ANALYSISON-LINE SYSTEM

Staff	E X P E N S E S				
	TOTAL	TRANS.	LODGING	MEALS	OTHER
J. Spearman	\$1453.12	\$1030.50	\$314.00		\$108.62
W. Driscoll	107.00	107.00			
R. Levi					
J. Williams					
R. Advani	351.20	66.32		\$ 254.26	30.62
H. Fryd	1407.70	257.70	730.00	420.00	
C. McDonnell	851.25	141.50		660.00	49.75
R. Roth	59.59	59.59			
R. Schiff	595.53	595.53			
P. Versage	621.94	158.89		400.00	63.05
I. Chunko	178.47	169.00			9.47
S. Clifford	601.66	164.18		420.00	17.48
D. Gellman	665.00	160.77	60.23	420.00	24.00
J. Hencinski	285.20	60.20		225.00	
C. Cangiano	429.30	27.80		300.00	101.50
J. Farmelo	749.72	305.47		420.00	24.25
R. Harris	878.15	406.90		460.00	11.25
P. Kastner	302.33	44.50		240.00	17.83
J. Pujadas	847.89	158.89		628.00	61.00
R. Trakimas	750.16	33.65		683.41	33.10
D. Martin	4109.86	2560.09	1029.91	462.07	57.79
M. Tronco	547.00	525.00		22.00	
D. Norelli	1333.30	1075.55		244.00	13.75
M. Caouette	719.21	347.87		320.00	51.34
N. Ramachandran	15.35	15.35			
N. Statland	42.27	42.27			
PROJECT TOTAL	<u>\$18052.20</u>	<u>\$8664.52</u>	<u>\$2134.14</u>	<u>\$6578.74</u>	<u>\$674.80</u>

SURCHARGE SYSTEM ENHANCEMENTS

M. Schragar	\$ 83.65	\$ 68.40		\$ 15.25	
R. Advani	332.34	162.90		158.04	\$ 11.40
K. Ramchandani	817.32	133.31	\$ 481.77	202.24	
D. Gellman					
P. Kastner	61.20		61.20		
S. Sweet	465.97	20.50	309.47	136.00	
M. Saudino	1728.42	276.78	1077.64	374.00	
PROJECT TOTAL	<u>\$4088.90</u>	<u>\$661.89</u>	<u>\$1930.08</u>	<u>\$885.53</u>	<u>\$11.40</u>

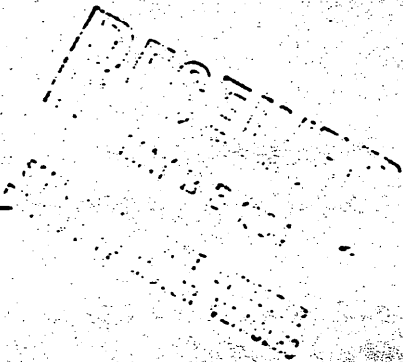
42X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT RELATED EXPENSES

FEBRUARY 1984

Apartment Rental	\$ 8,035.00
Car Rental	2,914.67
ADR Consulting Services	1,687.50
ADR IDEAL Training Class	4,200.00
Apartment Cleaning Services	1,620.00
Utilities	1,055.16
Apartment Supplies	233.33
Micro Computer Usage Charge	400.00
Staff Supplies/Postage/Phone	1,466.18
Secretarial/Administrative	771.00
	<hr/>
	<u>\$22,382.84</u>



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

May 18, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during March 1984, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System Enhancements and the Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for both projects:

SURCHARGE SYSTEM ENHANCEMENTS

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schragger	Senior Manager	\$130	2	\$ 260	\$ 86
R. Advani	Partner	160	21	3,360	150
K. Ramchandani	Senior Manager	130	126	16,380	1,282
M. Linton	Consultant	70	32	2,240	60
S. Sweet	Consultant	70	129	9,030	1,202
M. Saudino	Consultant	70	201	14,070	1,088
P. Kastner	Consultant	70	10	700	
			<u>521</u>	<u>\$46,040</u>	<u>\$3,868</u>

44 X

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Spearman	Manager	\$ 80	158	\$12,640	\$3,859
W. Driscoll	Partner	160	64	10,240	155
J. Williams	Partner	160	4	640	
R. Advani	Partner	160	80	12,800	426
J. Singel	Partner	160	2	320	100
H. Fryd	Senior Manager	130	147	19,110	1,528
C. McDonnell	Manager	80	168	13,440	696
R. Roth	Manager	80	15	1,200	50
R. Schiff	Manager	80	129	10,320	579
P. Versage	Manager	80	168	13,440	649
I. Chunko	Consultant	70	157	10,990	231
S. Clifford	Consultant	70	209	14,630	765
D. Gellman	Consultant	70	162	11,340	804
J. Hencinski	Consultant	70	200	14,000	284
C. Cangiano	Consultant	70	173	12,110	451
J. Farmelo	Consultant	70	127	8,890	586
R. Harris	Consultant	70	193	13,510	812
P. Kastner	Consultant	70	147	10,290	615
J. Pujadas	Consultant	70	162	10,290 11,340	753
R. Trakimas	Manager	80	168	13,440	1,149
D. Martin	Senior Manager	130	30	3,900	1,805
M. Tronco	Consultant	70	173	12,110	617
D. Norelli	Consultant	70	88	6,160	524
M. Caouette	Consultant	70	144	10,080	709
V. Nayyar	Consultant	70	152	10,640	483
			<u>3220</u>	<u>\$257,580</u>	<u>\$18,631</u>

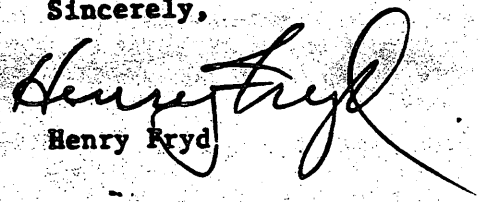
Leased cars and apartments, utilities
and miscellaneous expenses

\$19,225

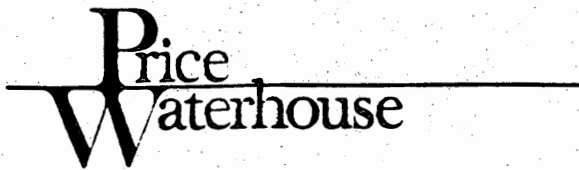
As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the March billing are available for auditing by State representatives at any time the State desires.

Sincerely,

A handwritten signature in cursive script, appearing to read "Henry Fryd". The signature is written in dark ink and is positioned above the printed name.

Henry Fryd



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-8980

5-307

May 18, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during March 1984, for
the design and implementation of the New
Jersey Merit Rating Plan Surcharge System
and the Comprehensive On-Line Driver/Owner
Information Management System

Surcharge System Enhancements

Professional fees	\$ 46,040.00	
Expenses	<u>3,868.00</u>	49,908.00

On-Line System

Professional fees	257,580.00	
Expenses	<u>37,857.00</u>	<u>295,437.00</u>
		<u>\$345,345.00</u>

Tax identification number 13-5326270

47X

DIVISION OF MOTOR VEHICLES
MARCH 1984 DETAILED EXPENSE ANALYSIS

ON-LINE SYSTEM

<u>Staff</u>	<u>-----E X P E N S E S-----</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
J. Spearman	\$ 3858.65	\$1831.75	\$1564.14	\$ 444.06	\$ 18.70
W. Driscoll	155.00	155.00			
R. Advani	426.13	228.22		193.16	4.75
J. Singel	100.00	100.00			
H. Fryd	1527.98	260.00	730.00	451.00	86.98
C. McDonnell	695.88	119.75		420.00	156.13
R. Roth	49.97	49.97			
R. Schiff	579.33	579.33			
P. Versage	649.23	185.15		400.00	64.08
I. Chunko	230.85	153.35		75.00	2.50
S. Clifford	764.72	204.99		475.00	84.73
D. Gellman	804.00	194.00		420.00	190.00
J. Hencinski	284.25	74.25		210.00	
C. Cangiano	450.54	37.00	90.83	225.00	97.71
J. Farmelo	586.33	213.31		320.00	53.02
R. Harris	812.10	392.10		420.00	
P. Kastner	615.09	168.55	19.99	400.00	26.55
J. Pujadas	753.46	95.25		628.00	30.21
R. Trakimas	1149.11	468.49		655.95	24.67
D. Martin	185.13	1239.37	252.44	309.56	3.76
M. Tronco	617.00	567.00		50.00	
D. Norelli	524.02	109.55	75.00	313.62	25.85
M. Caouette	709.43	227.90		400.00	81.53
V. Nayyar	483.15	28.15		380.00	75.00
Grand Total	<u>\$18631.35</u>	<u>\$7682.43</u>	<u>\$2732.40</u>	<u>\$7190.35</u>	<u>\$1026.17</u>

SURCHARGE SYSTEM ENHANCEMENTS

<u>Staff</u>	<u>-----E X P E N S E S-----</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
M. Schrage	\$ 86.10	\$ 68.40		\$ 17.70	
R. Advani	149.55	87.75		31.00	\$ 30.80
K. Ramchandani	1281.70	633.04	\$ 349.90	298.76	
M. Linton	60.00	60.00			
S. Sweet	1202.09	63.00	802.90	330.00	6.19
M. Saudino	1088.46	370.95	222.51	420.00	75.00
Grand Total	<u>\$3867.90</u>	<u>\$1283.14</u>	<u>\$1375.31</u>	<u>\$1097.46</u>	<u>\$111.99</u>

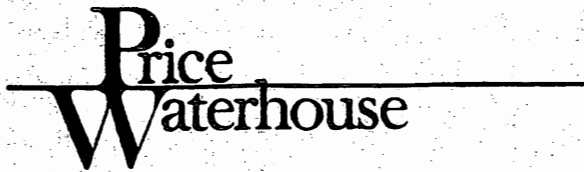
DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT RELATED EXPENSES

MARCH 1984

Apartment Rental	\$7915.00
Car Rental	2119.74
Apartment Cleaning Services	1030.00
Apartment Security Deposit	920.00
Apartment Recreation Fees	120.00
Apartment Supplies	501.35
Furniture Rental	2491.20
TV Rental	954.62
Apartment Utilities	1289.51
Micro Computer Usage Charge	400.00
Staff Supplies/Postage/Phone.	764.77
Secretarial/Administrative	<u>719.00</u>

Total Project-Related Expenses \$19225.19



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

June 11, 1984

RECEIVED
JUN 11 1984

SENIOR ASSISTANT DIRECTOR
DIVISION OF MOTOR VEHICLES

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during April 1984, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System Enhancements and the Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for both projects:

SURCHARGE SYSTEM ENHANCEMENTS

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Schrage	Senior Manager	\$130	14	\$ 1,820	
R. Advani	Partner	160	13	2,080	178
K. Ramchandani	Senior Manager	130	62	8,060	954
M. Linton	Consultant	70	28	1,960	24
S. Sweet	Consultant	70			599
M. Saudino	Consultant	70	160	11,200	887
M. Caouette	Consultant	70	6	420	
	TOTAL		283	\$25,540	\$2,582

50X

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	\$160	54	\$ 8,640	\$ 158
J. Williams	Partner	160	11	1,760	47
R. Advani	Partner	160	94	15,040	740
H. Fryd	Senior Manager	130	121	15,730	1,475
C. McDonnell	Manager	80	160	12,800	718
R. Roth	Manager	80	6	480	
R. Schiff	Manager	80	135	10,800	750
P. Versage	Manager	80	152	12,160	650
I. Chunko	Consultant	70	146	10,220	220
S. Clifford	Consultant	70	168	11,760	623
J. Hencinski	Consultant	70	162	11,340	199
C. Cangiano	Consultant	70	125	8,750	1,054
J. Farmelo	Consultant	70	158	11,060	752
R. Harris	Consultant	70	132	9,240	813
P. Kastner	Consultant	70	140	9,800	559
J. Pujadas	Consultant	70	163	11,410	77
R. Trakimas	Manager	80	104	8,320	727
D. Martin	Senior Manager	130	73	9,490	2,062
M. Tronco	Consultant	70	147	10,290	594
D. Norelli	Consultant	70	203	14,210	731
M. Caouette	Consultant	70	148	10,360	808
V. Nayyar	Consultant	70	117	8,190	525
N. Statland	Partner	160	17	2,720	158
D. Kalbian	Consultant	70	127	8,890	489
S. Sweet	Consultant	70	49	3,430	198
P. Capozzi	Consultant	70	56	3,920	263
D. Irwin	Staff Accountant	45	57	2,565	273
TOTAL			<u>3025</u>	<u>\$243,375</u>	<u>\$15,662</u>

Leased cars and apartments, utilities
and miscellaneous expenses \$11,824

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the April billing are available for auditing by State representatives at any time the State desires.

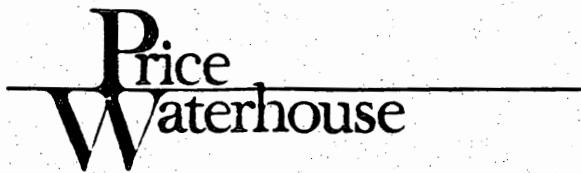
Sincerely,

Henry Fryd
Henry Fryd

cc: Ms. C.R. Cox ✓

52X

RECEIVED



65 MADISON AVENUE
MORRISTOWN NJ 07960
201 540-8960

6-103

June 6, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during April 1984,
for the design and implementation
of the New Jersey Merit Rating Plan
Surcharge System and the Comprehensive
On-Line Driver/Owner Information
Management System

Surcharge System Enhancements		
Professional Fees	\$ 25,540.00	
Expenses	<u>2,582.00</u>	\$ 28,122.00
On-Line System		
Professional Fees	243,375.00	
Expenses	<u>27,487.00</u>	<u>270,862.00</u>
		<u>\$298,984.00</u>

Tax identification number 13-5326270

53X

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
April 1984

ON-LINE SYSTEM

<u>Staff</u>	<u>EXPENSES</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	158.00	158.00			
J. Williams	46.70	36.90		5.50	4.30
R. Advani	739.93	246.81	88.00	366.31	38.81
H. Fryd	1475.25	292.25	730.00	420.00	33.00
C. McDonnell	718.34	152.30	89.04	400.00	77.00
R. Schiff	750.20	569.90	98.88	81.42	
P. Versage	649.78	160.65		380.00	109.13
I. Chunko	219.90	144.90		75.00	
S. Clifford	622.91	206.85		380.00	36.06
J. Hencinski	199.15	34.15		165.00	
C. Cangiano	1053.90	377.05		580.00	96.85
J. Farmelo	751.80	289.55		400.00	62.25
R. Harris	812.60	311.60		400.00	101.00
P. Kastner	559.35	120.40	36.45	385.00	17.50
J. Pujadas	76.91	140.80		-120.00	56.11
R. Trakimas	726.93	266.65		442.13	18.15
D. Martin	2062.36	1229.90	599.72	232.74	
M. Tronco	594.00	567.00		27.00	
D. Norelli	731.40	298.10		340.00	93.30
M. Caouette	807.70	340.10		380.00	87.60
N. Statland	158.32	74.61	83.71		
V. Nayyar	525.26	90.90		340.00	94.36
D. Kalbian	488.64	128.64		360.00	
S. Sweet	197.75	37.75		160.00	
P. Capozzi	262.90	77.90		160.00	25.00
D. Irwin	273.00	273.00			
Grand Total	\$15662.98	\$6626.66	\$1725.80	\$6360.10	\$ 950.42

SURCHARGE SYSTEM ENHANCEMENTS

<u>Staff</u>	<u>EXPENSES</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
R. Advani	\$ 117.97	\$ 5.00		\$ 109.17	\$ 3.80
K. Ramchandani	953.77	931.77		22.00	
M. Linton	24.00	24.00			
S. Sweet	598.70		\$ 598.70		
M. Saudino	887.20	325.85	86.10	406.00	69.25
Grand Total	\$2581.64	\$1286.62	\$ 684.80	\$ 537.17	\$ 73.05

54X

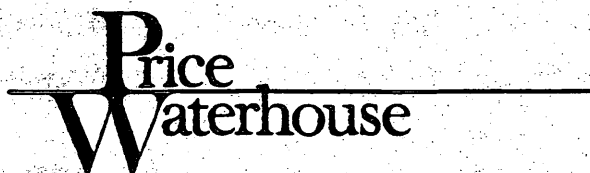
DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

APRIL 1984

Apartment Rental	\$ 7,915.00
Apartment Cleaning Services	275.00
TV Rental	636.98
Apartment Utilities	1,169.22
Micro Computer Usage Charge	400.00
Staff Supplies/Postage/Phone	863.81
Secretarial/Administrative	<u>564.00</u>

Total Project-Related Expenses \$11,824.01



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

June 25, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during May 1984, for the design and implementation of the New Jersey Merit Rating Plan Surcharge System Enhancements and the Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for both projects:


SURCHARGE SYSTEM ENHANCEMENTS

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
K. Ramchandani	Senior Manager	\$130	10	\$1,300	\$ 16
M. Saudino	Consultant	45	33	1,485	467
	TOTAL		43	\$2,785	\$483

56X

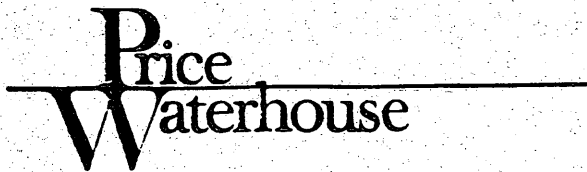
We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the May billing are available for auditing by State representatives at any time the State desires.

Sincerely,



Henry Fryd

cc: Ms. C.R. Cox



June 22, 1984

65 MADISON AVENUE
MORRISTOWN, NEW JERSEY
201 540-8980

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during May 1984,
for the design and implementation
of the New Jersey Merit Rating Plan
Surcharge System and the Comprehensive
On-Line Driver/Owner Information
Management System

Surcharge System Enhancements
Professional Fees
Expenses

\$ 2,785.00
483.00
\$ 3,268.00

On-Line System
Professional Fees
Expenses

\$244,645.00
39,280.00
283,925.00

\$287,193.00

Tax identification number 13-5326270

58x

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
 May 1984

ON-LINE SYSTEM

Staff	E X P E N S E S				
	Total	Trans.	Lodging	Meals	Other
R. Advani	\$ 331.37	\$ 232.50		\$ 65.99	\$ 32.88
H. Fryd	1740.66	339.63	\$ 730.00	638.68	32.35
C. McDonnell	495.45	90.50		380.00	24.95
R. Schiff	400.73	388.00			12.73
P. Versage	556.79	181.13		340.00	35.66
I. Chunko	220.80	160.80		60.00	
S. Clifford	632.14	176.54		360.00	95.60
J. Hencinski	208.25	28.25		180.00	
C. Cangiano	977.75	511.75		380.00	86.00
J. Farmelo	709.69	235.60		400.00	74.09
R. Harris	841.75	389.75		420.00	32.00
P. Kastner	543.10	120.40		380.00	42.70
J. Pujadas	593.81	95.00		440.00	58.81
R. Trakimas	1022.89	409.15		575.00	38.74
D. Martin	2228.56	1257.18	670.30	301.08	
M. Tronco	323.00	297.00		26.00	
D. Norelli	990.17	389.60		440.00	160.57
M. Caouette	387.80	138.30		240.00	9.50
V. Nayyar	440.45	90.04		340.00	10.41
D. Kalbian	643.10	170.60		420.00	52.50
S. Sweet	687.74	173.75	41.99	440.00	32.00
P. Capozzi	747.45	188.45	75.00	440.00	44.00
M. Saudino	295.27	110.40		160.00	24.87
M. Linton	219.85	205.00			14.85
J. Gabriel	596.49	260.75	112.34	217.40	
GRAND TOTAL	<u>\$16835.06</u>	<u>\$6646.07</u>	<u>\$1629.63</u>	<u>\$7644.15</u>	<u>\$915.21</u>

SURCHARGE SYSTEM ENHANCEMENTS

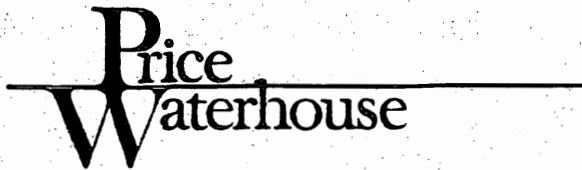
Staff	E X P E N S E S				
	Total	Trans.	Lodging	Meals	Other
K. Ramchandani	\$ 16.61				\$16.61
M. Saudino	466.80	\$175.80	\$41.45	\$240.00	9.55
Grand Total	<u>\$483.41</u>	<u>\$175.80</u>	<u>\$41.45</u>	<u>\$240.00</u>	<u>\$26.16</u>

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES
MAY 1984

Apartment Rental	\$ 7,915.00
Apartment Cleaning Services	170.00
Furniture Rental	4,893.12
Apartment Utilities	1,017.56
Micro Computer Usage Charge	800.00
Car Rental	4,473.76
Staff Supplies/Postage/Phone	665.59
Secretarial/Administrative	691.00
Applied Data Research	<u>1,818.75</u>

Total Project-Related Expenses \$22,444.78



153 EAST 53RD STREET
 NEW YORK, NEW YORK 10022
 212 371-2000

August 24, 1984

Mr. Robert S. Kline
 Deputy Director
 New Jersey Division of Motor Vehicles
 25 South Montgomery Street
 CN 012
 Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during June 1984, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project:

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Singel	Partner	\$160	20	\$ 3,200	
W. Driscoll	Partner	160	82	13,120	\$ 323
J. Williams	Partner	160	7	1,120	
R. Advani	Partner	160	77	12,320	\$ 261
H. Fryd	Senior Manager	130	115	14,950	1,362
C. McDonnell	Manager	80	160	12,800	976
R. Roth	Manager	80	2	160	
R. Schiff	Manager	80	147	11,760	775
P. Versage	Manager	80	120	9,600	490
I. Chunko	Consultant	70	156	10,920	265
S. Clifford	Consultant	70	136	9,520	464
J. Hencinski	Consultant	70	183	12,810	156
C. Cangiano	Programmer	45	123	5,535	543
J. Farmelo	Programmer	45	154	6,930	595
R. Harris	Programmer	45	154	6,930	724
P. Kastner	Programmer	45	155	6,975	621

RECEIVED

61X

ON-LINE SYSTEM cont.

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Pujadas	Programmer	45	136	6,120	549
R. Trakimas	Manager	80	152	12,160	1,102
D. Martin	Senior Manager	130	62	8,060	2,017
M. Tronco	Consultant	70	227	15,890	825
D. Norelli	Consultant	70	134	9,380	845
M. Caouette	Programmer	45	189	8,505	1030
V. Nayyar	Consultant	70	160	11,200	539
N. Statland	Partner	160	17	2,720	64
D. Kalbian	Programmer	45	152	6,840	624
S. Sweet	Programmer	45	144	6,480	554
P. Capozzi	Programmer	45	72	3,240	668
M. Saudino	Programmer	45	160	7,200	647
M. Linton	Consultant	70	79	5,530	105
J. Gabriel	Senior Manager	130	39	5,070	
D. Irwin	Staff Accountant	45	17	765	65
M. Adnan	Manager	80	122	9,760	342
J. Rosen	Programmer	45	143	6,435	618
TOTAL			<u>3,796</u>	<u>\$264,005</u>	<u>\$18,199</u>

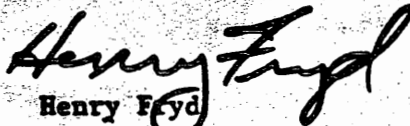
Leased cars and apartments, utilities
and miscellaneous expenses

\$18,884

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

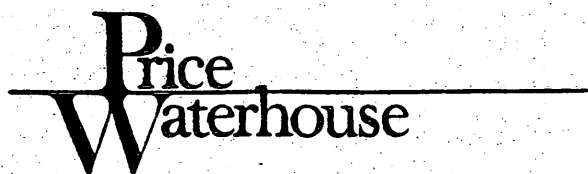
We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the June billing are available for auditing by State representatives at any time the State desires.

Sincerely,


Henry Floyd

cc: Ms. C.R. Cox

63X



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-8980

8-222

August 24, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during June 1984,
for the design and implementation of the
Comprehensive On-Line Driver/Owner Infor-
mation Management System

Professional fees	\$264,005.00
Expenses	<u>37,083.00</u>
	<u>\$301,088.00</u>

Tax identification number 13-5926270

64X

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
June 1984

ON-LINE SYSTEM

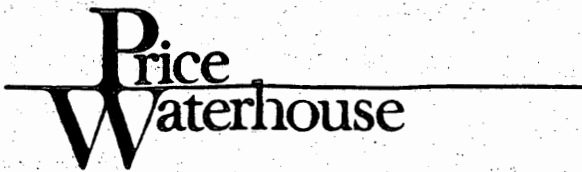
<u>Staff</u>	<u>EXPENSES</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 323.00	\$ 323.00			
R. Advani	260.70	192.45		\$ 63.50	\$ 4.75
J. Singel	52.00	52.00			
H. Fryd	1361.99	199.23	\$ 730.00	369.56	63.20
C. McDonnell	975.58	547.08		400.00	28.50
R. Schiff	774.72	768.72			6.00
P. Versage	490.39	134.95		300.00	55.44
I. Chunko	264.90	144.90		120.00	
S. Clifford	463.95	146.75		280.00	37.20
J. Hencinski	155.50	5.50		150.00	
C. Cangiano	543.20	247.70		280.00	15.50
J. Farmelo	595.07	125.48		400.00	69.59
R. Harris	724.10	287.10		400.00	37.00
P. Kastner	620.67	150.50		400.00	70.17
J. Pujadas	549.43	153.90		340.00	55.53
R. Trakimas	1102.12	484.50		595.00	22.62
D. Martin	2016.78	1234.55	497.64	284.59	
M. Tronco	825.00	803.00		22.00	
D. Norelli	844.75	365.05		400.00	79.70
M. Caouette	1029.59	455.40		480.00	94.19
N. Statland	63.70	63.70			
V. Nayyar	539.40	139.40		400.00	
D. Kalbian	623.82	243.82		380.00	
S. Sweet	554.04	140.85		340.00	73.19
P. Capozzi	667.50	224.50		400.00	43.00
D. Irwin	65.00	65.00			
M. Saudino	647.19	222.20		400.00	24.99
M. Linton	105.00	105.00			
M. Adnar	341.50	307.50			34.00
J. Rosen	618.00	478.00		140.00	
GRAND TOTAL	<u>\$18198.59</u>	<u>\$8811.73</u>	<u>\$1227.64</u>	<u>\$7344.65</u>	<u>\$814.57</u>

65X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES
JUNE 1984

Apartment Rental	\$ 7,915.00
Security Deposit	1,832.50
Apartment Cleaning Services	2,295.00
Apartment Supplies	432.76
Apartment Utilities	1,003.87
Micro Computer Usage Charge	400.00
Car Rental	2,111.88
Staff Supplies/Postage/Phone	1,549.41
Secretarial/Administrative	1,344.00
Total Project-Related Expenses	<u>\$18,884.42</u>



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

September 7, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during July 1984, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project:

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Singel	Partner	\$165	12	\$ 1,980	
W. Driscoll	Partner	165	27	4,455	\$ 56
R. Advani	Partner	165	42	6,930	474
H. Fryd	Senior Manager	135	91	12,285	1,477
C. McDonnell	Manager	85	140	11,900	386
R. Roth	Senior Manager	135	17	2,295	170
R. Schiff	Manager	85	24	2,040	355
P. Versage	Manager	85	92	7,820	386
I. Chunko	Consultant	75	143	10,725	262
S. Clifford*	Manager	85	119	10,235	645
J. Hencinski**	Consultant	75	142	10,615	225
C. Cangiano	Consultant	75	179	13,425	1,073
J. Farmelo	Consultant	75	170	12,750	726
R. Harris	Programmer	50	184	9,200	697
P. Kastner	Consultant	75	162	12,150	613

* Includes reversal of 8 hours at \$70 from month of June (pre July 1 rate).

** Includes 7 hours at \$70 from month of June.

67X

ON-LINE SYSTEM (cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Pujadas	Programmer	50	154	7,700	654
R. Trakimas	Manager	85	152	12,920	839
D. Martin	Senior Manager	135	16	2,160	789
M. Tronco	Consultant	85	146	12,410	577
D. Norelli	Consultant	75	168	12,600	876
M. Caouette	Consultant	75	158	11,850	1,079
V. Nayyar	Consultant	75	168	12,600	545
N. Statland	Partner	165	20	3,300	49
D. Kalbian	Programmer	50	174	8,700	759
S. Sweet	Programmer	50	156	7,800	784
P. Capozzi	Consultant	75	115	8,625	846
M. Saudino	Programmer	50	152	7,600	622
M. Linton	Consultant	75	56	4,200	45
J. Gabriel	Senior Manager	135	10	1,350	857
D. Irwin	Staff Accountant	50	28	1,400	97
M. Adnan	Manager	85	140	11,900	
J. Rosen	Consultant	75	167	12,525	715
E. Patterson	Programmer	50	112	5,600	357
T. Boccellari	Consultant	75	71	5,325	254
TOTAL			<u>3,707</u>	<u>\$279,370</u>	<u>\$18,289</u>

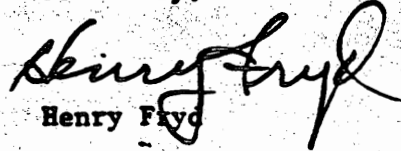
Leased cars and apartments, utilities
and miscellaneous expenses

\$17,253

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the July billing are available for auditing by State representatives at any time the State desires.

Sincerely,



Henry Flye

cc: Ms. C.R. Cox

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
July 1984

ON-LINE SYSTEM

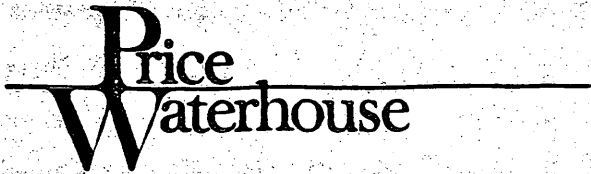
<u>Staff</u>	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 56.00	\$ 56.00			
R. Advani	473.77	222.00	\$ 131.02	\$ 120.75	
H. Fryd	1476.90	182.90	730.00	540.00	\$ 24.00
C. McDonnell	385.55	170.80		200.00	14.75
R. Roth	170.49	170.49			
R. Schiff	355.42	355.42			
P. Versage	385.75	160.99		180.00	44.76
I. Chunko	261.65	137.95		105.00	18.70
S. Clifford	645.28	176.95	100.89	300.00	67.44
J. Hencinski	225.00			225.00	
C. Cangiano	1072.70	562.20		420.00	90.50
J. Farmelo	725.69	238.30		420.00	67.39
R. Harris	696.51	276.51		420.00	
P. Kastner	613.47	135.80		400.00	77.67
J. Pujadas	654.20	228.51		380.00	45.69
R. Trakimas	839.04	93.75		701.43	43.86
D. Martin	788.84	647.73	86.11	22.00	33.00
M. Tronco	577.00	547.00			30.00
D. Norelli	875.70	380.25		420.00	75.45
M. Caouette	1076.91	554.50		400.00	124.41
N. Statland	49.37	49.37			
V. Nayyar	545.04	102.25		420.00	27.79
D. Kalbian	759.45	279.45		420.00	60.00
S. Sweet	783.60	310.25		400.00	73.35
P. Capozzi	845.75	501.75		300.00	44.00
D. Irwin	97.00	97.00			
M. Saudino	622.15	215.15		380.00	27.00
M. Linton	45.00	45.00			
J. Gabriel	856.90	442.20	250.82	144.38	19.50
J. Rosen	715.00	450.00		255.00	10.00
E. Patterson	357.49	77.49		280.00	
T. Boccellari	253.89	253.89			
GRAND TOTAL	<u><u>\$18288.51</u></u>	<u><u>\$8121.85</u></u>	<u><u>\$1298.64</u></u>	<u><u>\$7853.56</u></u>	<u><u>\$1014.26</u></u>

70X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES
JULY 1984

Apartment Rental	\$ 8,505.00
Apartment Cleaning Services	2,400.00
Applied Data Research	750.00
Apartment Utilities	1,340.24
Micro Computer Usage Charge	725.00
Car Rental	2,112.62
Staff Supplies/Postage/Phone	864.48
Secretarial/Administrative	<u>556.00</u>
Total Project-Related Expenses	<u>\$17,253.34</u>



65 MADISON AVENUE
MORRISTOWN, N.J. 07960
201 540-8980

9-34

September 4, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during July 1984,
for the design and implementation of
the Comprehensive On-Line Driver/Owner
Information Management System

Professional fees	\$279,370.00
Expenses	<u>35,542.00</u>
	<u>\$314,912.00</u>

Tax identification number 13-5326270

72X



Sue - Make up the usual memos. None is required to Fred Sch...

153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

October 5, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during August 1984, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project:

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Singel	Partner	\$165	13	\$ 2,145	
W. Driscoll	Partner	165	28	4,620	\$ 56
R. Advani	Partner	165	70	11,550	229
J. Williams	Partner	165	5	825	
H. Fryd	Senior Manager	135	171	23,085	1,576
C. McDonnell	Manager	85	48	4,080	724
R. Roth	Senior Manager	135	88	11,880	21
I. Chunko	Consultant	75	182	13,650	276
S. Clifford	Manager	85	104	8,840	433
J. Hencinski	Consultant	75	192	14,400	231
C. Cangiano	Consultant	75	155	11,625	869
J. Farmelo	Consultant	75	160	12,000	703
R. Harris	Programmer	50	151	7,550	530
P. Kastner	Consultant	75	176	13,200	689

RECEIVED
DIVISION OF MOTOR VEHICLES

NEW JERSEY DIVISION OF MOTOR VEHICLES
DIVISION OF MOTOR VEHICLES

73X

ON-LINE SYSTEM (cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Pujadas	Programmer	50	189	9,450	680
R. Trakimas	Manager	85	168	14,280	1,247
M. Tronco	Consultant	85	140	11,900	513
D. Norelli	Consultant	75	180	13,500	876
M. Caouette	Consultant	75	160	12,000	946
V. Nayyar	Consultant	75	184	13,800	611
N. Statland	Partner	165	1	165	-
D. Kalbian	Programmer	50	193	9,650	672
S. Sweet	Programmer	50	180	9,000	896
P. Capozzi	Consultant	75	148	11,100	488
M. Saudino	Programmer	50	160	8,000	650
M. Linton	Consultant	75	26	1,950	15
D. Irwin	Staff Accountant	50	9	450	
M. Adnan	Manager	85	103	8,755	1,425
J. Rosen	Consultant	75	129	9,675	580
E. Patterson	Programmer	50	169	8,450	594
T. Boccellari	Consultant	75	144	10,800	508
K. Natriello	Consultant	75			262
	TOTAL		<u>3,826</u>	<u>\$292,375</u>	<u>\$17,300</u>

Leased cars and apartments, utilities
and miscellaneous expenses

\$12,882

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the August billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

c: C.R. Cox

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
August 1984

ON-LINE SYSTEM

<u>Staff</u>	<u>E X P E N S E S</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 56.00	\$ 56.00		\$	\$
R. Advani	228.83	82.30		115.00	31.53
H. Fryd	1575.50	317.78	\$ 730.00	481.72	46.00
C. McDonnell	724.00	404.00		320.00	
R. Roth	20.80	20.80			
I. Chunko	276.05	186.05		90.00	
S. Clifford	433.14	116.15		260.00	56.99
J. Hencinski	231.29	19.00		210.00	2.29
C. Cangiano	868.70	427.20		320.00	121.50
J. Farmelo	702.91	215.39		420.00	67.52
R. Harris	530.34	170.34		360.00	
P. Kastner	689.19	189.55		460.00	39.64
J. Pujadas	680.01	167.35		460.00	52.66
R. Trakimas	1247.01	640.76		566.50	39.75
M. Tronco	513.00	513.00			
D. Norelli	875.57	370.85		400.00	104.72
M. Caouette	945.84	467.15		400.00	78.69
V. Nayyar	610.54	128.60		460.00	21.94
D. Kalbian	672.41	208.88		435.00	28.53
S. Sweet	896.11	256.75		460.00	179.36
P. Capozzi	488.40	246.40		220.00	22.00
M. Saudino	650.05	226.05		400.00	24.00
M. Adnan	1424.67	919.54	276.21	220.00	8.92
M. Linton	15.00	15.00			
J. Rosen	580.00	445.00		135.00	
E. Patterson	593.85	78.85		440.00	75.00
T. Boccellari	508.53	508.53			
K. Natriello	262.00	82.00		180.00	
GRAND TOTAL	<u>\$17299.74</u>	<u>\$7479.27</u>	<u>\$1006.21</u>	<u>\$7813.22</u>	<u>\$1001.04</u>

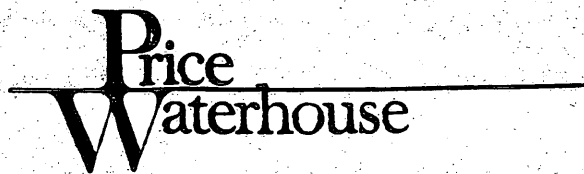
76X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

AUGUST 1984

Apartment Rental	\$ 8,795.00
Apartment Supplies	580.78
Apartment Utilities	1,303.99
Micro Computer Usage Charge	490.00
Staff Supplies/Postage/Phone	863.07
Secretarial/Administrative	<u>849.00</u>
Total Project-Related Expenses	<u><u>\$12,881.84</u></u>



65 MADISON AVENUE
MORRISTOWN NJ 07960
201 543-6960

10-65

October 1, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during August 1984
for the design and implementation of
the Comprehensive On-Line Driver/Owner
Information Management System :

Professional fees

\$292,375.00

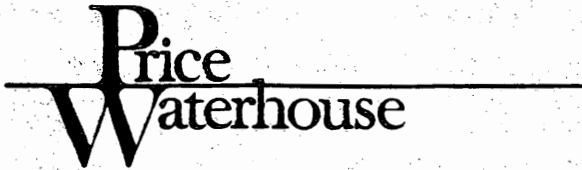
Expenses

30,182.00

\$322,557.00

TAX IDENTIFICATION NUMBER 13-5326270

78 X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

November 5, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during September 1984, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project:

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
J. Singel	Partner	\$165	2	\$ 330	
W. Driscoll	Partner	165	46	7,590	\$ 105
R. Advani	Partner	165	75	12,375	
J. Williams	Partner	165	5	825	
H. Fryd	Senior Manager	135	126	17,010	1,571
I. Chunko	Consultant	75	135	10,125	253
S. Clifford	Manager	85	138	11,730	542
J. Hencinski	Consultant	75	167	12,525	197
C. Cangiano	Consultant	75	160	12,000	960
J. Farmelo	Consultant	75	131	9,825	572
R. Harris	Programmer	50	164	8,200	884
P. Kastner	Consultant	75	94	7,050	389
J. Pujadas	Programmer	50	142	7,100	590
R. Trakimas	Manager	85	136	11,560	969
D. Norelli	Consultant	75	128	9,600	688
M. Caouette	Consultant	75	119	8,925	913
V. Nayyar	Consultant	75	132	9,900	534
N. Statland	Partner	165	14	2,310	57

8,925 913
9,900 534
2,310 57

SENIOR ACCOUNT DIRECTOR
DIVISION OF MOTOR VEHICLES

79X

ON-LINE SYSTEM (cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
D. Kalbian	Programmer	50	109	5,450	435
S. Sweet	Programmer	50	136	6,800	738
P. Capozzi	Consultant	75	20	1,500	274
M. Saudino	Programmer	50	132	6,600	571
J. Gabriel	Senior Manager	135	40	5,400	850
R. Schiff	Manager	85	1	85	
J. Rosen	Consultant	75	123	9,225	493
E. Patterson	Programmer	50	140	7,000	586
T. Boccellari	Consultant	75	142	10,650	321
K. Natriello	Consultant	75	147	11,025	479
L. Cintron	Consultant	75	48	3,600	247
D. Pasternak	Consultant	75	28	2,100	89
TOTAL			<u>2,980</u>	<u>\$228,415</u>	<u>\$14,307</u>

Leased cars and apartments, utilities and miscellaneous expenses

\$27,886

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the September billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

c: C.R. Cox

80X

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
SEPTEMBER 1984

ON-LINE SYSTEM

EXPENSES

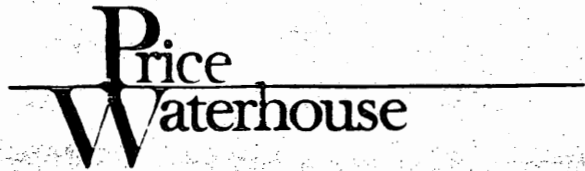
<u>Staff</u>	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 105.00	\$ 105.00			
H. Fryd	1570.56	258.65	\$ 730.00	\$ 537.41	\$ 44.50
I. Chunko	253.15	148.15		105.00	
S. Clifford	542.43	162.93		340.00	39.50
J. Hencinski	197.49			195.00	2.49
C. Cangiano	959.75	503.00		380.00	76.75
J. Farmelo	571.62	182.62		340.00	49.00
R. Harris	884.22	372.22		380.00	132.00
P. Kastner	388.80	100.20		240.00	48.60
J. Pujadas	589.53	208.35		340.00	41.18
R. Trakimas	969.12	328.32		568.50	72.30
D. Norelli	687.80	311.05		320.00	56.75
M. Caouette	913.06	571.86		320.00	61.20
V. Nayyar	534.30	136.60		340.00	57.70
N. Statland	57.16	57.16			
D. Kalbian	435.05	135.01		280.00	20.04
S. Sweet	737.65	270.50		360.00	107.15
P. Capozzi	273.93	75.10		60.00	138.83
M. Saudino	570.58	213.35		320.00	37.23
J. Gabriel	850.00	250.00	400.00	200.00	
J. Rosen	493.00	343.00		150.00	
E. Patterson	586.50	179.50		340.00	67.00
T. Boccellari	321.35	321.35			
K. Natriello	479.40	139.40		340.00	
L. Cintron	246.61	119.12		80.00	47.49
D. Pasternak	88.80	88.80			
GRAND TOTAL	<u>\$14306.86</u>	<u>\$5541.24</u>	<u>\$1130.00</u>	<u>\$6535.91</u>	<u>\$1099.71</u>

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

SEPTEMBER 1984

Apartment Rental	\$ 8,835.00
Apartment Utilities	1,673.22
Staff Supplies/Postage/Phone	1,576.43
Secretarial/Administrative	1,742.00
Apartment Cleaning Services	2,705.00
Apartment Furniture Rental	6,963.22
Leased Cars	4,295.82
Technical Documentation from Applied Data Research	<u>95.27</u>
Total Project-Related Expenses	<u>\$27,885.96</u>



65 MADISON AVENUE
MORRISTOWN, NJ 07960
201 540-8980

11-122

November 8, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during September 1984
for the design and implementation of the
Comprehensive On-Line Driver/Owner
Information Management System

Professional fees	\$228,415.00
Expenses	<u>42,193.00</u>
	<u>\$270,608.00</u>

New Jersey State Library

83X

- COPY -



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

November 20, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during October 1984, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project:

ON-LINE SYSTEM

Staff	Level	Hourly Rate	Hours	Fees	Expenses
W. Driscoll	Partner	165	43	\$ 7,095	\$ 124
J. Williams	Partner	165	24	3,960	210
R. Advani	Partner	165	106	17,490	786
P. Versage	Manager	85			29
I. Chunko	Consultant	75	199	14,925	404
S. Clifford	Manager	85	127	10,795	532
J. Hencinski	Consultant	75	175	13,125	200
C. Cangiano	Consultant	75	161	12,075	938
J. Farmelo	Consultant	75	165	12,375	768
R. Harris	Programmer	50	167	8,350	707
P. Kastner	Consultant	75	180	13,500	632
J. Pujadas	Programmer	50	153	7,650	599
R. Trakimas	Manager	85	136	11,560	1,425
D. Martin	Senior Manager	135			40
D. Norelli	Consultant	75	91	6,825	488
M. Caouette	Consultant	75	170	12,750	994
V. Nayyar	Consultant	75	180	13,500	676
D. Kalbian	Programmer	50	158	7,900	574
S. Sweet	Programmer	50	176	8,800	843
D. Irwin	Staff Accountant	50	25	1,250	113
M. Saudino	Programmer	50	171	8,550	813

84 X

ON-LINE SYSTEM (cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
M. Adnan	Manager	85	125	10,625	000
J. Rosen	Consultant	75	161	12,075	703
E. Patterson	Programmer	50	125	6,250	547
T. Boccellari	Consultant	75	128	9,600	191
K. Natriello	Consultant	75	209	15,675	577
L. Citron	Consultant	75	132	9,900	606
D. Pasternak	Consultant	75	142	10,650	362
L. Colahan	Consultant	75	160	12,000	648
E. McInerney	Manager	85	162	13,770	1,099
R. Sabo	Consultant	75	96	7,200	143
K. Brandt	Consultant	75	138	10,350	942
C. Calvo	Manager	85	162	13,770	1,060
L. Meyer	Consultant	75	20	1,500	449
K. Ramchandani	Senior Manager	135			67
P. Goodstat	Partner	165	7	1,155	181
TOTAL			<u>4,374</u>	<u>\$326,995</u>	<u>\$19,470</u>

Leased cars and apartments, utilities and miscellaneous expenses

\$13,640

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the October billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sp
Attachments
c: C. R. Cox

85X

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
October 1984

ON-LINE SYSTEM

<u>Staff</u>	<u>Total</u>	<u>EXPENSES</u>			
		<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 124.00	\$ 99.00		\$ 25.00	
J. Williams	210.45	105.79	\$104.66		\$ 50.84
R. Advani	786.04	277.09		458.11	29.11
P. Versage	29.11				25.85
I. Chunko	403.65	197.80		180.00	40.00
S. Clifford	531.95	191.95		300.00	10.46
J. Hencinski	200.46	10.00		180.00	109.29
C. Cangiano	938.09	468.80		360.00	80.56
J. Farmelo	768.11	247.55		440.00	30.00
R. Harris	707.16	237.16		440.00	53.00
P. Kastner	631.85	138.85		400.00	33.28
J. Pujadas	598.88	165.60		400.00	30.41
R. Trakimas	1424.90	789.51		604.98	
D. Martin	39.93	39.93			56.67
D. Norelli	487.62	210.95		220.00	69.00
M. Caouette	993.52	514.52		410.00	57.50
V. Nayyar	675.90	152.40		466.00	18.52
D. Kalbian	574.27	135.75		420.00	95.05
S. Sweet	843.35	288.30		460.00	
D. Irwin	113.00	113.00			43.89
M. Saudino	813.44	309.55		460.00	
J. Rosen	703.00	508.00		195.00	
E. Patterson	546.70	194.70		300.00	52.00
T. Boccellari	191.40	191.40			3.66
K. Natriello	576.81	211.15		362.00	34.52
L. Citron	605.64	211.12		360.00	9.35
D. Pasternak	361.75	262.40		90.00	
L. Colahan	648.47	539.18	69.29	40.00	
E. McInerney	1098.50	497.80	184.70	346.00	70.00
R. Sabo	142.50	142.50			19.50
K. Brandt	942.03	150.40	472.13	300.00	211.76
C. Calvo	1059.76	393.00	75.00	380.00	
L. Meyer	449.40	409.40		40.00	
K. Ramchandani	67.36	63.86		3.50	
P. Goodstat	181.16	59.25	121.91		
GRAND TOTAL	<u>\$19470.16</u>	<u>\$8527.66</u>	<u>\$1027.69</u>	<u>\$8680.59</u>	<u>\$1234.22</u>

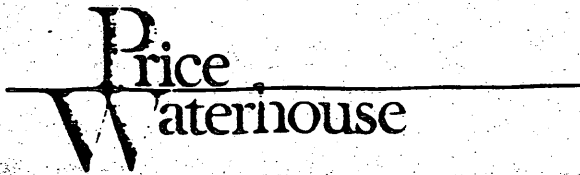
86X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

October 1984

Apartment Rental	\$8,825.00
Apartment Utilities	717.51
Micro Computer Usage Charge	400.00
Applied Data Research COBOL DL/I Training	500.00
Secretarial/Administrative	1,138.00
Apartment Domestic Services	315.00
Postage/Phone/Staff Supplies	<u>1,744.75</u>
 Total Project-Related Expenses	 <u>\$13,640.26</u>



65 MADISON AVENUE
MORRISTOWN, N.J. 07960
201 540-8900

11-329

November 20, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during October 1984
for the design and implementation of the
Comprehensive On-Line Driver/Owner

Professional fees

\$326,995.00

Expenses

33,110.00

\$360,105.00

TAX IDENTIFICATION NUMBER 13-5326270

88X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

December 18, 1984

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during November 1984, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project.

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	165	41	\$ 6,765	\$ 124
J. Williams	Partner	165	1	165	
R. Advani	Partner	165	94	15,510	198
J. Singel	Partner	165	16	2,640	50
I. Chunko	Consultant	75	173	12,975	320
S. Clifford	Manager	85	167	14,195	601
J. Hencinski	Consultant	75	168	12,600	190
C. Cangiano	Consultant	75	219	16,425	1,015
J. Farmelo	Consultant	75	202	15,150	889
R. Harris	Programmer	50	200	10,000	800
P. Kastner	Consultant	75	218	16,350	603
J. Pujadas	Programmer	50	164	8,200	637
R. Trakimas	Manager	85	152	12,920	976
M. Caouette	Consultant	75	193	14,475	897
N. Statland	Partner	165	11	1,815	51
V. Navyar	Consultant	75	164	12,300	643
D. Kalbian	Programmer	50	178	8,900	561
S. Sweet	Programmer	50	188	9,400	874
M. Saudiro	Programmer	50	172	8,600	553
J. Rosen	Consultant	75	113	8,475	2,493
E. Patterson	Programmer	50	164	8,200	657

SALES MANAGER DIRECTOR
DIVISION OF MOTOR VEHICLES

89X

ON-LINE SYSTEM(cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
T. Boccellari	Consultant	75	156	\$11,700	\$ 245
K. Natriello	Consultant	75	226	16,950	572
L. Citron	Consultant	75	175	13,125	725
D. Pasternak	Consultant	75	151	11,325	430
L. Colahan	Consultant	75	164	12,300	653
E. McInerney	Manager	85	138	11,730	1,734
R. Sabo	Consultant	75	164	12,300	277
K. Brandt	Consultant	75	208	15,600	1,252
C. Calvo	Manager	85	151	12,835	984
B. Gathany	Manager	85	132	11,220	495
J. Kievit	Consultant	75	161	12,075	778
M. Lutchen	Partner	165	10	1,650	84
TOTAL			<u>4,834</u>	<u>\$358,870</u>	<u>\$19,561</u>

Leased cars and apartments, utilities
and miscellaneous expenses

\$18,721

As requested, we have prepared a detailed analysis of the expenses billed. The analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the November billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sp
Attachments
c: C. R. Cox

90X

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
November 1984

ON-LINE SYSTEM

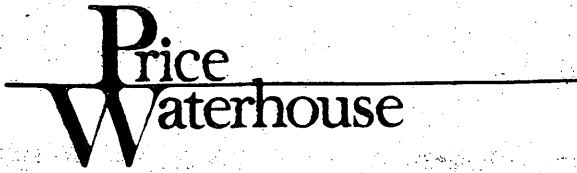
<u>Staff</u>	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 124.00	\$ 124.00			
R. Advani	197.83	44.45		\$ 136.94	\$ 16.44
J. Singel	50.00	50.00			
I. Chunko	319.40	160.05		150.00	9.35
S. Clifford	601.25	175.40		380.00	45.85
J. Hencinski	190.35			185.00	5.35
C. Cangiano	1,015.05	491.00		420.00	104.05
J. Farmelo	889.03	361.37		436.00	91.66
R. Harris	799.90	275.90		524.00	
P. Kastner	602.95	130.45		400.00	72.50
J. Pujadas	636.56	191.16		400.00	45.40
R. Trakimas	976.02	263.40		679.33	33.29
M. Caouette	896.91	413.91		386.00	97.00
N. Statland	50.80	50.80			
V. Nayyar	643.30	181.30		406.00	56.00
D. Kalbian	560.39	142.38		400.00	18.01
S. Sweet	874.29	371.20		400.00	103.09
M. Saudino	753.14	321.50		400.00	31.64
J. Rosen	493.00	339.00		150.00	4.00
E. Patterson	657.30	259.80		340.00	57.50
T. Boccellari	245.00	215.00		30.00	
K. Natriello	572.06	196.80		343.00	32.26
L. Cintron	725.13	256.72		436.00	32.41
D. Pasternak	430.20	295.20		135.00	
L. Colahan	653.39	474.00	\$ 61.69	55.00	62.70
E. McInerney	1,733.68	562.00	746.68	300.00	125.00
R. Sabo	277.00	240.00		15.00	22.00
K. Brandt	1,251.87	172.70	592.42	460.00	26.75
C. Calvo	984.23	165.10		340.00	479.13
B. Gathany	494.92	494.92			
J. Kievit	777.91	197.20	75.00	400.00	105.71
M. Lutchen	84.25	84.25			
GRAND TOTAL	<u>\$19,561.11</u>	<u>\$7,700.96</u>	<u>\$1,475.79</u>	<u>\$8,707.27</u>	<u>\$1,677.09</u>

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

November 1984

Apartment Rental	\$8,885.00
Apartment Utilities	910.96
Micro Computer Usage Charge	400.00
Secretarial/Administrative	2,581.38
Apartment Domestic Services	2,500.00
Postage/Phone/Staff Supplies	486.47
CFR Car Leasing	<u>2,957.66</u>
Total Project-Related Expenses	<u>\$18,721.47</u>



65 MADISON AVENUE
MORRISTOWN, N.J. 07960
201 540-8960

December 18, 1984

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during November 1984
for the design and implementation of the
Comprehensive On-Line Driver/Owner
Information Management System

Professional fees	\$358,870.00
Expenses	<u>38,282.58</u>
	<u>\$397,152.58</u>

93X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212-371-2000

January 16, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during December 1984, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project.

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	\$165	42	\$ 6,930	\$ 123
J. Williams	Partner	165	8	1,320	
R. Advani	Partner	165	79	13,035	715
J. Singel	Partner	165	14	2,310	50
I. Chunko	Consultant	75	114	8,550	229
S. Clifford	Manager	85	142	12,070	516
J. Hencinski	Consultant	75	185	13,875	190
C. Cangiano	Consultant	75	159	11,925	777
J. Farmelo	Consultant	75	154	11,550	649
R. Harris	Programmer	50	132	6,600	546
P. Kastner	Consultant	75	158	11,850	522
J. Pujadas	Programmer	50	134	6,700	583
R. Trakimas	Manager	85	112	9,520	800
M. Caouette	Consultant	75	181	13,575	1,019
N. Statland	Partner	165	1	165	
V. Nayyar	Consultant	75	143	10,725	714
D. Kalbian	Programmer	50	157	7,850	557
S. Sweet	Programmer	50	158	7,900	819
M. Saudino	Programmer	50	132	6,600	594
J. Rosen	Consultant	75	144	10,800	620
E. Patterson	Programmer	50	61	3,050	390

94X

ON-LINE SYSTEM (Cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
T. Boccellari	Consultant	\$ 75	130	\$ 9,750	\$ 202
K. Natriello	Consultant	75	193	14,475	482
L. Cintron	Consultant	75	138	10,350	656
D. Pasternak	Consultant	75	101	7,575	270
L. Colahan	Consultant	75	123	9,225	649
E. McInerney	Manager	85	225	19,125	2,986
R. Sabo	Consultant	75	73	5,475	186
K. Brandt	Consultant	75	177	13,275	1,325
C. Calvo	Manager	85	173	14,705	959
B. Gathany	Manager	85	64	5,440	264
J. Kievit	Consultant	75	141	10,575	718
M. Lutchen	Partner	165	2	330	
L. Gorham	Consultant	75	134	10,050	1,371
A. Maliszewski	Consultant	75	257	19,275	809
J. Keltz	Consultant	75	39	2,925	273
			<u>4,380</u>	<u>\$329,450</u>	<u>\$21,563</u>

Leased cars and apartments, utilities
and miscellaneous expenses

\$24,106

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the December billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sf
Attachments
c: C. Cox

95X

DIVISION OF MOTOR VEHICLESDETAILED ANALYSIS OF INDIVIDUAL EXPENSESDECEMBER 1984ON-LINE SYSTEM

<u>Staff</u>	<u>E X P E N S E S</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 123.00	\$ 123.00	\$	\$	\$
R. Advani	715.07	305.61		360.05	49.41
J. Singel	50.00	50.00			
I. Chunko	229.21	124.21		105.00	
S. Clifford	516.40	171.40		320.00	25.00
J. Hencinski	190.00			190.00	
C. Cangiano	777.05	307.80		360.00	109.25
J. Farmelo	649.33	239.33		336.00	74.00
R. Harris	545.81	215.81		300.00	30.00
P. Kastner	521.94	137.70		300.00	84.24
J. Pujadas	582.71	212.81		320.00	49.90
R. Trakimas	799.71	118.25		667.44	14.02
M. Caouette	1,019.22	466.50		421.00	131.72
V. Nayyar	713.80	313.80		340.00	60.00
D. Kalbian	557.15	172.90		366.00	18.25
S. Sweet	818.85	326.65		366.00	126.20
M. Saudino	593.61	264.90		300.00	28.71
J. Rosen	620.00	408.00		210.00	2.00
E. Patterson	390.00	203.25		140.00	46.75
T. Boccellari	201.75	201.75			
K. Natriello	481.74	164.00		292.00	25.74
L. Cintron	655.97	281.82		320.00	54.15
D. Pasternak	270.40	180.40		90.00	
L. Colahan	649.00	358.00	157.00	75.00	59.00
E. McInerney	2,986.10	1,256.50	1,028.60	536.00	165.00
R. Sabo	186.00	121.00			65.00
K. Brandt	1,324.77	199.25	766.52	340.00	19.00
C. Calvo	959.19	454.00		366.00	139.19
B. Gathany	264.39	264.39			
J. Kievit	717.84	210.65		360.00	147.19
L. Gorham	1,371.00	284.00	607.00	480.00	
A. Maliszewski	809.14	303.84		470.00	35.30
J. Keltz	272.64	89.88	122.76	60.00	
GRAND TOTAL	<u>\$21,562.79</u>	<u>\$8,531.40</u>	<u>\$2,681.88</u>	<u>\$8,790.49</u>	<u>\$1,559.02</u>

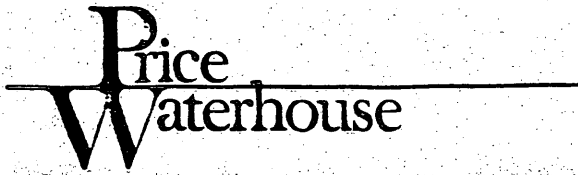
96X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

DECEMBER 1984

Apartment Rental	\$ 8,855.00
Apartment Utilities	1,354.51
Secretarial/Administrative	780.00
Apartment Domestic Services	1,415.00
Postage/Phone/Staff Supplies	894.28
CFR Car Leasing	5,422.89
Applied Data Research Documentation	95.27
Nationwide Furniture Rental	<u>5,289.06</u>
Total Project Related Expenses	<u>\$24,106.01</u>



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
-212-371-2000

January 16, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during December 1984
for the design and implementation of the
Comprehensive On-Line Driver/Owner
Information Management System

Professional fees

\$329,450.00

Expenses

45,668.80

\$375,118.80

Tax Identification Number 13-5326270

98X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

March 14, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during January 1985, for the design and implementation of the New Jersey Comprehensive Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project.

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	\$165	30	\$ 4,950	\$ 27
J. Williams	Partner	165	21	3,465	112
R. Advani	Partner	165	132	21,780	330
J. Singel	Partner	165	22	3,630	181
I. Chunko	Consultant	75	199	14,925	405
S. Clifford	Manager	85	115	9,775	735
J. Hencinski	Consultant	75	236	17,700	254
C. Cangiano	Consultant	75	220	16,500	907
J. Farmelo	Consultant	75	243	18,225	882
R. Harris	Programmer	50	120	6,000	798
P. Kastner	Consultant	75	258	19,350	619
J. Pujadas	Programmer	50	191	9,550	728
R. Trakimas	Manager	85	140	11,900	1,189
M. Caouette	Consultant	75	189	14,175	1,092
N. Statland	Partner	165	6	990	89
V. Nayyar	Consultant	75	172	12,900	832
D. Kalbian	Programmer	50	117	5,850	687
S. Sweet	Programmer	50			365
M. Saudino	Programmer	50	165	8,250	759
J. Rosen	Consultant	75	114	8,550	463
E. Patterson	Programmer	50	16	800	62

99X

ON-LINE SYSTEM (Cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
T. Boccellari	Consultant	\$ 75	198	\$ 14,850	\$ 426
K. Natriello	Consultant	75	252	18,900	18
L. Cintron	Consultant	75	159	11,925	658
D. Pasternak	Consultant	75	136	10,200	649
L. Colahan	Consultant	75	167	12,525	682
E. McInerney	Manager	85	170	14,450	2,168
R. Sabo	Consultant	75	167	12,525	266
K. Brandt	Consultant	75	253	18,975	1,356
C. Calvo	Manager	85	206	17,510	856
B. Gathany	Manager	85	144	12,240	429
J. Kievit	Consultant	75	163	12,225	764
L. Gorham	Consultant	75	202	15,150	1,076
A. Maliszewski	Consultant	75	208	15,600	829
J. Keltz	Consultant	75	207	15,525	1,403
B. Fitter	Programmer	50	132	6,600	761
			<u>5,470</u>	<u>\$418,465</u>	<u>\$23,857</u>

Lease? cars and apartments, utilities
and miscellaneous expenses

\$17,340.74

Out of pocket expense transferred to extended
support billing for month of January

(7,677.00)

Total Expenses

\$33,520.58

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the January billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sf

Attachments

c: C. Cox

100X

DIVISION OF MOTOR VEHICLESDETAILED ANALYSIS OF INDIVIDUAL EXPENSESJANUARY 1985ON-LINE SYSTEM

<u>Staff</u>	<u>EXPENSES</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	\$ 27.00	\$ 27.00	\$	\$	\$
J. Williams	111.62	2.95	108.67		
R. Advani	329.85	141.90		148.50	39.45
J. Singel	180.69	91.68	89.01		
I. Chunko	405.16	185.81		210.00	9.35
S. Clifford	735.20	245.45		460.00	29.75
J. Hencinski	253.75	33.75		220.00	
C. Cangiano	907.20	240.95		500.00	166.25
J. Farmelo	881.75	356.25		486.00	39.50
R. Harris	798.14	244.14		524.00	30.00
P. Kastner	619.20	102.30		466.00	50.90
J. Pujadas	727.60	210.85		476.00	40.75
R. Trakimas	1,190.48	435.95		710.49	44.04
M. Caouette	1,091.70	561.40		420.00	110.30
N. Statland	89.01		89.01		
V. Nayyar	832.35	330.85		440.00	61.50
D. Kalbian	687.29	130.77		524.00	32.52
S. Sweet	364.95	144.95		220.00	
M. Saudino	758.98	296.75		440.00	22.23
J. Rosen	463.00	306.00		142.00	15.00
E. Patterson	61.90	21.90		40.00	
T. Boccellari	426.32	306.32		120.00	
K. Natriello	17.65	225.50		-217.00	9.15
L. Cintron	657.65	215.65		400.00	42.00
D. Pasternak	648.80	360.80		276.00	12.00
L. Colahan	682.00	495.00	62.00	40.00	85.00
E. McInerney	2,168.49	1,488.00	189.00	416.00	75.00
R. Sabo	266.00	266.00			
K. Brandt	1,355.68	206.25	678.43	446.00	25.00
C. Calvo	856.36	385.55		360.00	110.81
B. Gathany	428.88	428.88			
J. Kievit	764.10	213.35		410.00	140.75
L. Gorham	1,076.00	343.00		520.00	213.00
A. Maliszewski	828.68	174.12		447.00	207.56
J. Keltz	1,402.65	285.50	675.18	435.00	6.97
B. Fitter	760.76	138.62	259.14	340.00	23.00
GRAND TOTAL	<u>\$23,856.84</u>	<u>\$9,644.14</u>	<u>\$2,150.93</u>	<u>\$10,419.99</u>	<u>\$1,641.78</u>

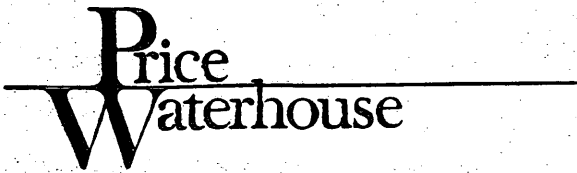
101X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

JANUARY 1985

Apartment Rental	\$ 8,855.00
Apartment Utilities	1,529.24
Secretarial/Administrative	1,563.79
Apartment Domestic Services	1,300.00
Postage/Phone/Staff Supplies	747.30
CFR Car Leasing	2,545.41
Microcomputer Charge Dec. 84/Jan. 85	<u>800.00</u>
Total Project Related Expenses	<u>\$17,340.74</u>



65 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P.O. BOX 2166
201 540-8980

March 14, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during January 1985
for the design and implementation of the
Comprehensive On-Line Driver/Owner
Information Management System

Professional fees	\$418,465.00
Expenses	<u>33,520.58</u>
	<u>\$451,985.58</u>

Tax Identification Number 13-5326270

103 X



RECEIVED
153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

SENIOR ASSISTANT DIRECTOR
DIVISION OF MOTOR VEHICLES

March 26, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during February 1985, for the design and implementation of the New Jersey Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project.

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	165	45	\$ 7,425	\$ 126
J. Williams	Partner	165	1	165	
R. Advani	Partner	165	65	10,725	840
J. Singel	Partner	165	6	990	
I. Chunko	Consultant	75	196	14,700	440
S. Clifford	Manager	85	65	5,525	350
J. Hencinski	Consultant	75	185	13,875	174
C. Cangiano	Consultant	75	254	19,050	868
J. Farmelo	Consultant	75	49	3,675	169
R. Harris	Programmer	50	96	4,800	460
P. Kastner	Consultant	75	107	8,025	614
J. Puiadas	Programmer	50	178	8,900	670
R. Trakimas	Manager	85	142	12,070	840
M. Caouette	Consultant	75	167	12,525	921
N. Statland	Partner	165	10	1,650	
V. Navvar	Consultant	75	167	12,525	767
D. Kalbian	Programmer	50	156	7,800	592
S. Sweet	Programmer	50	15	750	108
M. Saudino	Programmer	50	146	7,300	673
J. Rosen	Consultant	75	70	5,925	337

104 X

ON-LINE SYSTEM(cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
T. Boccellari	Consultant	75	164	\$12,300	\$ 308
K. Natriello	Consultant	75	222	16,650	500
L. Citron	Consultant	75	84	6,300	339
D. Pasternak	Consultant	75	191	14,325	554
L. Colahan	Consultant	75	119	8,925	436
E. McInerney	Manager	85	0	0	-249
R. Sabo	Consultant	75	122	9,150	209
K. Brandt	Consultant	75	182	13,650	1,129
C. Calvo	Manager	85	232	19,720	1,295
B. Fitter	Programmer	50	203	10,150	782
B. Gathany	Manager	85	108	9,180	379
J. Kievit	Consultant	75	62	4,650	316
L. Gorham	Consultant	75	148	11,100	523
A. Maliszewski	Consultant	75	195	14,625	624
J. Keltz	Consultant	75	25	1,875	38
S. Whitelocke	Consultant	75	44	3,300	198
TOTAL			<u>4,230</u>	<u>\$314,300</u>	<u>\$16,330</u>

Leased cars and apartments, utilities and miscellaneous expenses . \$26,512.48

Out of pocket expense transferred to extended support billing for month of February (1,203.15)

Out of pocket expense transferred to microfilm index retrieval system billing for month of February (1,409.20)

Total Expenses \$40,230.13

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter. All time and expense sheets for the February billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakinas

Raymond D. Trakinas

Attachments ---
c: C. R. Cox

105 X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF INDIVIDUAL EXPENSES

FEBRUARY 1985

ON-LINE SYSTEM

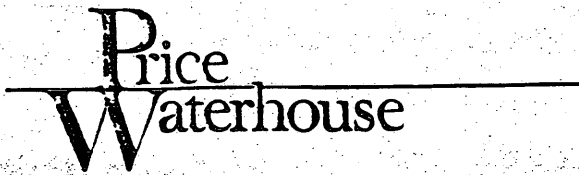
-----EXPENSES-----					
Staff	Total	Trans.	Lodging	Meals	Other
W. Driscoll	\$ 126.00	\$ 126.00			
R. Advani	839.92	288.10		\$ 503.05	\$ 48.77
I. Chunko	439.72	205.37		225.00	9.35
S. Clifford	351.20	157.10		180.00	14.10
J. Hencinski	173.75	3.75		170.00	
C. Cangiano	867.65	287.75		503.00	76.90
J. Farmelo	168.57	46.18		100.00	22.39
R. Harris	459.69	170.34		280.00	9.35
P. Kastner	615.30	156.70		400.00	58.60
J. Putadas	669.57	195.65		426.00	47.92
R. Trakimas	840.49	231.55		560.00	48.94
M. Caouette	921.29	481.31		380.00	59.98
V. Nayyar	766.62	311.62		392.00	63.00
D. Kalbian	591.97	125.28		432.00	34.69
S. Sweet	108.13	30.75		22.00	55.38
M. Saudino	673.10	265.25		360.00	47.85
J. Rosen	337.00	257.00		80.00	
T. Boccellari	307.00	218.70		89.00	
K. Natriello	499.90	215.90		284.00	
L. Cintron	338.50	97.90		204.00	36.60
D. Pasternak	554.40	344.40		209.00	1.00
L. Colahan	436.00	368.00	\$ 36.00	20.00	12.00
E. McInerney	-249.16				-249.16
R. Sabo	209.00	202.00			7.00
K. Brandt	1,128.71	184.65	545.06	380.00	19.00
C. Calvo	1,294.83	321.45		553.00	415.38
B. Fitter	781.92	276.42		426.00	79.50
B. Gathany	378.51	378.51			
J. Kievit	316.35	100.60		180.00	35.75
L. Gorham	522.58	204.62		300.00	17.96
A. Maliszewski	624.43	191.82		400.00	32.61
J. Keltz	38.45	38.45			
S. Whitelocke	197.70	137.70		60.00	
GRAND TOTAL	<u>\$16,329.79</u>	<u>\$6,620.82</u>	<u>\$581.06</u>	<u>\$8,123.05</u>	<u>\$1,004.78</u>

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

FEBRUARY 1985

Apartment Rental	\$6,945.00
Apartment Utilities	2,114.73
Micro Computer Charge	400.00
Secretarial/Administrative	1,448.51
Apartment Domestic Services	315.00
Postage/Phone/Staff Supplies	1,155.81
Apartment Furniture Rental	1,763.02
Contract Programming Support from Telecommunications Tech Corp. (Dec. 84 - Feb. 85)	9,825.00
CFR Car Leasing	<u>2,545.41</u>
Total Project-Related Expenses	<u><u>\$26,512.48</u></u>



65 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P.O. BOX 2166
201 540-8980

March 26, 1985

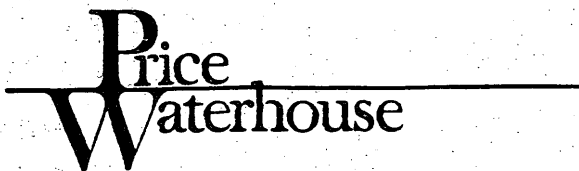
NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during February 1985
for the design and implementation of the
Comprehensive On-Line Driver/Owner
Information Management System

Professional fees	\$314,300.00
Expenses	<u>40,229.92</u>
	<u>\$354,529.92</u>

TAX IDENTIFICATION NUMBER 13-5326270

108X



C. Cox responses
RECEIVED
 APR 19 1985
 153 EAST 53RD STREET
 NEW YORK, NEW YORK 10022-1007
 (212) 371-2000

April 16, 1985

Mr. Robert S. Kline
 Deputy Director
 New Jersey Division of Motor Vehicles
 25 South Montgomery Street
 CN 012
 Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during March 1985, for the design and implementation of the New Jersey Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project.

ON-LINE SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	\$165	17	\$ 2,805	\$
J. Williams	Partner	165	9	1,485	50
R. Advani	Partner	165	80	13,200	195
J. Singel	Partner	165	2	330	
I. Chunko	Consultant	75			378
J. Hencinski	Consultant	75	135	10,125	175
C. Cangiano	Consultant	75	99	7,425	482
J. Farmelo	Consultant	75	8	600	
R. Harris	Programmer	50	3	150	74
P. Kastner	Consultant	75	123	9,225	625
J. Pujadas	Programmer	50			638
R. Trakimas	Manager	85	152	12,920	863
M. Caouette	Consultant	75	132	9,900	1,138
N. Statland	Partner	165	1	165	
V. Nayyar	Consultant	75			843
D. Kalbian	Programmer	50	140	7,000	520
M. Saudino	Programmer	50			769
J. Rosen	Consultant	75	3	600	35
T. Boccellari	Consultant	75	146	10,950	254

109X

ON-LINE SYSTEM (Cont.)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
K. Natriello	Consultant	\$ 75		\$	\$ 529
D. Pasternak	Consultant	75	179	13,425	484
L. Colahan	Consultant	75	48	3,600	156
R. Sabo	Consultant	75	152	11,400	245
K. Brandt	Consultant	75	177	8,550	1,367
C. Calvo	Manager	85			711
B. Fitter	Programmer	50	152	7,600	767
B. Gathany	Manager	85	72	6,120	213
J. Kievit	Consultant	75	162	12,150	815
A. Maliszewski	Consultant	75	197	14,775	695
S. Whitelocke	Consultant	75	146	10,950	822
			<u>2,340</u>	<u>\$175,450</u>	<u>\$13,843</u>

Leased cars and apartments, utilities and miscellaneous expenses

\$22,465.89

Out of pocket expenses transferred to other project bills for the month of March

(8,572.85)
(8,196.50)

Total Expenses

\$19,539.54

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sf
Attachments
c: C. Cox

110 X

DIVISION OF MOTOR VEHICLESDETAILED ANALYSIS OF INDIVIDUAL EXPENSESMARCH 1985ON-LINE SYSTEM

<u>Staff</u>	<u>EXPENSES</u>				
	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
J. Williams	\$ 50.44	\$ 50.44	\$	\$	\$
R. Advani	194.78	86.75		65.06	42.97
I. Chunko	377.96	197.96		180.00	
J. Hencinski	175.00	25.00		150.00	
C. Cangiano	482.27	231.38		214.00	36.89
R. Harris	74.10	74.10			
P. Kastner	624.90	154.90		420.00	50.00
J. Pujadas	638.27	215.25		400.00	23.02
R. Trakiras	862.85	150.62		654.91	57.32
M. Caouette	1,137.71	580.65		420.00	137.06
V. Nayyar	842.81	357.66		420.00	65.15
D. Kalbian	519.92	111.42		386.00	22.50
M. Saudino	769.36	320.85		400.00	48.51
J. Rosen	35.00	35.00			
T. Boccellari	254.15	194.15		60.00	
K. Natriello	528.51	216.76		307.00	4.75
D. Pasternak	484.26	328.00		156.26	
L. Colahan	156.00	150.00			6.00
R. Sabo	245.00	226.00		15.00	4.00
K. Brandt	1,367.04	196.00	752.04	400.00	19.00
C. Calvo	710.71	227.20		337.50	146.01
B. Fitter	766.72	286.72		400.00	80.00
B. Gathany	213.21	213.21			
J. Kievit	814.95	354.20		420.00	40.75
A. Maliszewski	694.93	213.34		420.00	61.59
S. Whitelocke	822.34	358.20	184.14	280.00	
GRAND TOTAL	<u>\$13,843.19</u>	<u>\$5,555.76</u>	<u>\$936.18</u>	<u>\$6,505.73</u>	<u>\$845.52</u>

111X

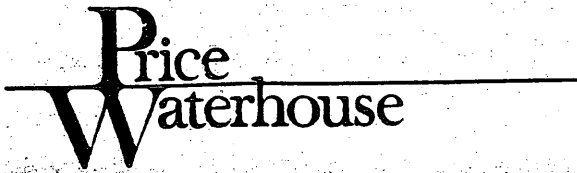
DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

MARCH 1985

Apartment Rental	\$ 5,039.00
Apartment Utilities	1,397.84
Micro Computer Charge	400.00
Secretarial/Administrative	1,336.26
Apartment Domestic Services	1,930.00
Postage/Phone/Staff Supplies	431.70
Contract Programming Support from Telecommunications Tech Corp. (Feb. 85 - March 85)	9,478.40
CFR Car Leasing	<u>2,452.69</u>
Total Project-Related Expenses	<u>\$22,465.89</u>

112 X



65 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P.O. BOX 2168
201 540-8980

April 16, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during March 1985
for the design and implementation of the
Driver/Owner Information Management System

Professional fees

\$175,450.00

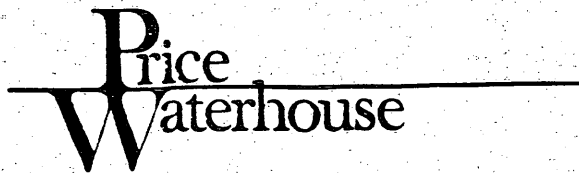
Expenses

19,539.73

\$194,989.73

Tax Identification Number 13-5326270

113X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

May 23, 1985

Mr. Robert S. Kline
Acting Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, NJ 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during April 1985, for the design and implementation of the New Jersey Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project.

NEW DMV SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	165	16	2640	51
J. Williams	Partner	165	2	330	
R. Advani	Partner	165	80	13200	560
I. Chunko	Consultant	75			253
J. Hencinski	Consultant	75	174	13050	187
P. Kastner	Consultant	75	108	8100	580
J. Pujadas	Programmer	50			687
R. Trakimas	Manager	85	128	10880	1077
M. Caouette	Consultant	75	63	4725	1024
N. Statland	Partner	165	9	1485	53
V. Nayyar	Consultant	75	24	1800	30
M. Saudino	Programmer	50			811
T. Boccellari	Consultant	75	174	13050	311
K. Natriello	Consultant	75	198	14850	429
D. Pasternak	Consultant	75	120	9000	410
R. Sabo	Consultant	75	113	8475	179
K. Brandt	Consultant	75	60	2250	1230
C. Calvo	Manager	85	94	7990	1341

114X

NEW DMV SYSTEM (cont'd)

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
B. Fitter	Programmer	50	155	7750	865
A. Maliszewski	Consultant	75	198	14850	719
S. Whitelocke	Consultant	75	172	12900	726
TOTAL			<u>1,888</u>	<u>\$147,325</u>	<u>\$11,523</u>

Leased cars and apartments, utilities and miscellaneous expenses \$ 6,169.89

Out-of-pocket expenses transferred to other project bills for the month of April (9,464.00)
(2,525.00)

Total Expenses \$ 5,703.81

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sp
Attachments
c: C. R. Cox ✓

115X

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
APRIL 1985

NEW DMV SYSTEM

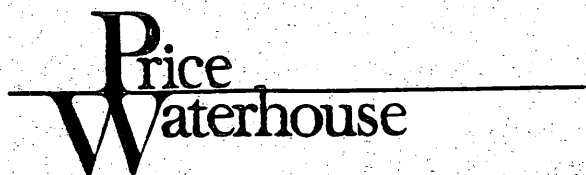
<u>Staff</u>	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	51.00	51.00		251.31	43.35
R. Advani	560.19	265.53		90.00	
I. Chunko	253.30	163.30		165.00	
J. Hencinski	187.00	22.00		420.00	49.80
P. Kastner	579.95	110.15		420.00	32.76
J. Pujadas	686.65	233.89		639.67	46.49
R. Trakimas	1076.70	390.54		380.00	70.95
M. Caouette	1024.18	573.23			
N. Statland	53.27	53.27			
V. Nayyar	30.00			30.00	
M. Saudino	810.82	297.15		456.00	57.67
T. Boccellari	310.75	235.75		75.00	
K. Natriello	429.30	182.30		247.00	
D. Pasternak	410.20	242.00	61.70	70.00	36.50
R. Sabo	179.00	168.00			11.00
K. Brandt	1229.61	189.00	595.61	420.00	25.00
C. Calvo	1340.67	310.50		432.00	598.17
B. Fitter	865.49	313.49		472.00	80.00
A. Maliszewski	718.53	200.68		440.00	77.85
S. Whitelocke	726.31	423.35	97.96	205.00	
GRAND TOTAL	<u>11,522.92</u>	<u>4,425.13</u>	<u>755.27</u>	<u>5,212.98</u>	<u>1,129.54</u>

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

April 1985

Apartment Rental	\$4,015.00
Apartment Utilities	786.34
Micro-Computer Usage Charge	400.00
Secretarial/Administrative	1,500.27
Apartment Domestic Services	140.00
Postage/Phone/Staff Supplies	479.23
Contract Programming Support from Telecommunications Tech Corp. (April 85)	640.00
Security Deposit Credit	<u>(1,790.95)</u>
 Total Project-Related Expenses	 <u>\$6,169.89</u>



85 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P.O. BOX 2168
201 540-8980

May 23, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during April 1985
for the design and implementation of the
Driver/Owner Information Management System

Professional fees

\$147,325.00

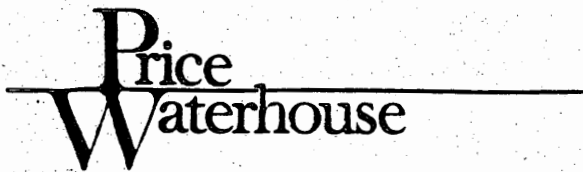
Expenses

5,703.81

\$153,028.81

Tax Identification Number 13-5326270

118 X



153 EAST 53RD STREET
 NEW YORK, NEW YORK 10022
 212 371 2000

June 28, 1985

Mr. Robert S. Kline
 Acting Director
 New Jersey Division of Motor Vehicles
 25 South Montgomery Street
 CN 012
 Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during May 1985, for the design and implementation of the New Jersey Driver/Owner Information Management System.

Following is a detailed analysis of project staffing and fees for the project.

NEW DMV SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
W. Driscoll	Partner	165	20	3,300	106
J. Williams	Partner	165	3	495	
R. Advani	Partner	165	55	9,075	412
I. Chunko	Consultant	75			241
J. Hencinski	Consultant	75	116	8,700	152
P. Kastner	Consultant	75	229	17,175	832
J. Pujadas	Programmer	50			654
R. Trakimas	Manager	85	128	10,880	913
M. Caouette	Consultant	75	119	8,925	1,121
M. Saudino	Programmer	50			745
T. Boccellari	Consultant	75	191	14,325	336
K. Natriello	Consultant	75	196	14,700	530
D. Pasternak	Consultant	75	141	10,575	309
K. Brandt*	Consultant	75	101	14,550	547
C. Calvo	Manager	85	172	14,620	931

RECEIVED
 JUL 0 1985

* Note

See Part III for explanation of K. Brandt fees.

119X

NEW DMV SYSTEM

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
B. Fitter	Programmer	50	171	8,550	864
A. Maliszewski	Consultant	75	226	16,950	656
S. Whitelocke	Consultant	75	183	13,725	734
	TOTAL		<u>2,051</u>	<u>166,545</u>	<u>\$10,114</u>

Leased cars and apartments, utilities
and miscellaneous expenses

\$ 9,744.20

Out-of-pocket expenses transferred to other
project bills for the month of May

(4,362.80)
(5,031.00)

Total Expenses

\$10,464.54

As requested, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the second attachment to this letter. The analysis consists of two parts. Part I is a breakdown of each individual's expenses into four general categories. Part II is a breakdown of the remaining project-related expenses.

We have also attached form AR 50/54, with an authorized signature, as a third attachment to this letter.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

lw
Attachments
c: C. R. Cox ✓

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF INDIVIDUAL EXPENSES
MAY 1985

NEW DMV SYSTEM

----- EXPENSES -----

<u>Staff</u>	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
W. Driscoll	106.00	106.00			
R. Advani	412.04	203.85	6.53	163.68	37.98
I. Chunko	241.20	136.20		105.00	
J. Hencinski	152.25	17.25		135.00	
P. Kastner	831.98	313.88		466.00	52.10
J. Pujadas	683.50	176.00		462.00	45.50
R. Trakimas	913.47	137.83		661.80	113.84
M. Caouette	1,121.43	596.78		420.00	104.65
M. Saudino	745.13	208.95		466.00	70.18
T. Boccellari	335.50	215.50		120.00	
K. Natriello	530.05	208.05		307.00	15.00
D. Pasternak	308.80	278.80		30.00	
K. Brandt	546.52		326.52	220.00	
C. Calvo	931.42	491.42		440.00	
B. Fitter	864.26	344.26		440.00	80.00
A. Maliszewski	656.14	182.85		400.00	73.29
S. Whitelocke	734.45	414.55	64.90	255.00	
GRAND TOTAL	10,114.14	4,032.17	397.95	5,091.48	592.54

DIVISION OF MOTOR VEHICLES
DETAILED ANALYSIS OF PROJECT-RELATED EXPENSES

MAY 1985

Apartment Rental	\$4,080.00
Apartment Utilities	459.93
Micro-Computer Usage Charge	400.00
Secretarial/Administrative	1,113.03
Apartment Domestic Services	755.00
Postage/Phone/Staff Supplies	540.04
CFR Car Leasing	4,295.82
Security Deposit Credit	<u>(1,899.62)</u>
 Total Project-Related Expenses	 <u>\$9,744.20</u>

DIVISION OF MOTOR VEHICLESCALCULATION OF MAY FEES FOR K. BRANDT

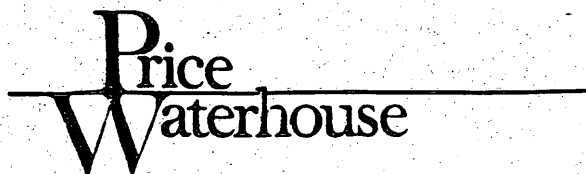
A multiplication error occurred on the March and April invoice for the New DMV System for K. Brandt.

The hours recorded for K. Brandt were correct, but the fee calculation was incorrect.

The fees for K. Brandt for the month of May, 1985 include:

<u>Month</u>	<u>Rate</u>	<u>Hours</u>	<u>Incorrectly Invoiced</u>	<u>Actual Fees</u>	<u>Difference</u>
March	\$75	177	\$8,550	\$13,275	\$ 4,725
April	75	60	2,250	4,500	2,250
May	75	101	N/A	N/A	<u>7,575</u>
Total May Fees					<u>\$14,550</u>

123X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 271-2000

June 28, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

**For services rendered during May 1985
for the design and implementation of the
Driver/Owner Information Management System**

Professional fees	\$166,545.00
	<u>10,464.54</u>
Expenses	<u>\$177,009.54</u>

Tax Identification Number 13-5326270

124 X



BILLS for additional
CHARGES for extended
SUPPORT:

(JANUARY — MAY, 85)

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
Trenton, New Jersey 08666

Dear Mr. Kline:

As instructed, I am submitting this separate invoice for additional time charges incurred by the Price Waterhouse staff in the course of providing extended support for the new DMV system project during the month of January 1985.

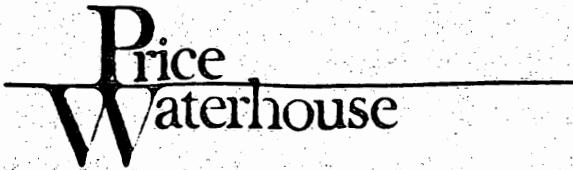
This extended support was provided during the implementation and operation of the Driver Licensing Subsystem in the following areas:

1. Programming

In late December 1984, it became clear that DMV's forms vendor would not deliver the new Driver License forms in time for the January implementation of the subsystem. In light of this fact and at DMV's management's request, we developed additional programs to use the existing supply of license forms with the new system. In addition, to ensure timely implementation of the new system, the PW staff developed certain additional programs to fix the format errors and other shortcomings in the converted data provided by the SAC personnel. Although some of these programs could have been modified or developed by SAC personnel, it was not possible in the available time frame and, therefore, PW staff was called upon to do this additional programming. A list of these programs is included as an attachment to this letter.

2. Operations Support

During the first four weeks after the Licensing subsystem implementation, PW project team members provided extensive operations support for the Licensing Subsystem. This support included running jobs and backups to alleviate production backlogs, managing the job tapes and reviewing and distributing the reports. A bulk of the effort in this area was expended to clear the backlog of driver license renewals at your request.



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371 2000

March 14, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
Trenton, New Jersey 08666

Dear Mr. Kline:

As instructed, I am submitting this separate invoice for additional time charges incurred by the Price Waterhouse staff in the course of providing extended support for the new DMV system project during the month of January 1985.

This extended support was provided during the implementation and operation of the Driver Licensing Subsystem in the following areas:

1. Programming

In late December 1984, it became clear that DMV's forms vendor would not deliver the new Driver License forms in time for the January implementation of the subsystem. In light of this fact and at DMV's management's request, we developed additional programs to use the existing supply of license forms with the new system. In addition, to ensure timely implementation of the new system, the PW staff developed certain additional programs to fix the format errors and other shortcomings in the converted data provided by the SAC personnel. Although some of these programs could have been modified or developed by SAC personnel, it was not possible in the available time frame and, therefore, PW staff was called upon to do this additional programming. A list of these programs is included as an attachment to this letter.

2. Operations Support

During the first four weeks after the Licensing subsystem implementation, PW project team members provided extensive operations support for the Licensing Subsystem. This support included running jobs and backups to alleviate production backlogs, managing the job tapes and reviewing and distributing the reports. A bulk of the effort in this area was expended to clear the backlog of driver license renewals at your request.

3. Technical Support

During the Licensing System implementation, PW staff participated extensively in reporting ADR problems and receiving ADR ZAPS; running allocation, load and backup jobs on the production system; supporting the Driver-Owner Index rebuild; and running tests and reviewing dumps for the runaway Multi-User Facility (MUF) with ADR personnel.

Although SAC technical personnel were involved in this area to a certain extent, PW staff was required to provide additional support in this area because of a shortage of SAC technical support personnel. A bulk of PW staff hours in this area were extended after the normal working hours at SAC.

Following is a summary of time charges by staff for this effort. To simplify record keeping, the out-of-pocket expenses associated with this effort are billed at 13 percent of the computed fees. This percentage figure reflects the actual ratio of expense to fees billed to date.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>HOURLY RATE</u>	<u>HOURS</u>	<u>FEES</u>
R. Advani	Partner	\$165	24	\$ 3,960
R. Trakimas	Manager	85	32	2,720
S. Clifford	Manager	85	100	8,500
D. Kalbian	Consultant	75	180	13,500
R. Harris	Consultant	75	214	16,050
D. Pasternak	Consultant	75	100	7,500
S. Sweet	Consultant	75	91	6,825
Total Fees:			741	\$59,055
Expenses @ 13%				\$ 7,677
Total Fees and Expenses				<u>\$66,732</u>

As agreed, this amount is being billed separately for additional services rendered by the PW staff beyond the scope of our original responsibilities in the New DMV system development project. Therefore, this invoice is submitted outside the original \$6.5 million compensation limit for the project.

We have also attached form AR 50/54, with an authorized signature, as a second attachment to this letter. All time and expense sheets for the January billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas
Raymond D. Trakimas

<u>PROGRAM</u>	<u>DESCRIPTION</u>
APCLOOP	◦ Remove Autopic LOOPS from Cross Reference File
LPDOB	◦ Inserts "00" in LP-DOB-DD fields containing spaces
ALTFIXPB	◦ Inserts "NJ" in LP-ADR-ST when it is invalid ◦ Changes "PI" to "PR" in LP-TRN-CD for Permit initial transactions that already have a DVR-OWN Record
FIXLP	◦ Changes "CI" to "II" in LP-TRN-CD for Corpcode ID Entries
ALT100PB	◦ Suspension Code Update on DVR-OWN Record
ALF200PB	◦ Build DVR-OWN Records for Violator Only
ALT300PB	◦ Create LAP Records for LP-TRN-DTL's for parallel processing
ALT400PB	◦ Create ID initial transactions for License initial transactions Rejected for not having a DVR-OWN Record
ALLO35PB	◦ Modifications to print Licenses on old form because new forms were not procured on a timely basis
MATLIC	◦ Checks expiration dates on paper licenses



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371 2000

March 14, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant services rendered during
January 1985 for additional programming,
technical support and operational
assistance

Professional Fees

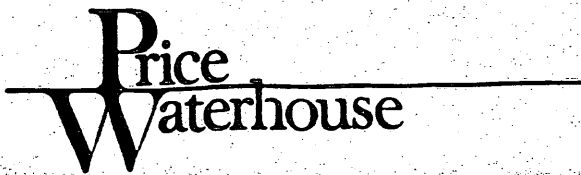
\$59,055.00

Expenses @ 13%

7,677.00

\$66,732.00

129X



RECEIVED
153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000
DIRECTOR
VEHICLES
March 26, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff in the course of providing extended support for the New DMV System Project during the month of February 1985.

This extended support was provided in the following areas:

1. Revisions to Insurance Surcharge Programs regarding 1983 Regulatory Violations Surcharges.
2. Enhancements to the Driver License Subsystem of the New DMV System.

Following is a detailed analysis of project staffing and fees for this work for the month of February.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEES</u>
R. Advani	Partner	\$165	7	\$1,155
D. Kalbian	Consultant	75	28	2,100
P. Kastner	Consultant	75	80	6,000
	Total Professional Fees:		115	\$9,255
	Expenses @ 13%			<u>1,203.15</u>
	Total Fees and Expenses			<u>\$10,458.15</u>

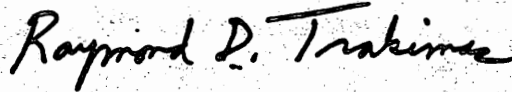
In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent (13%) of the computed fees.

130 X

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

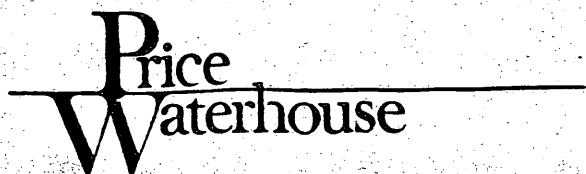
We have also attached form AR 50/54, with an authorized signature, as an attachment to this letter. All time and expense sheets for the February billing are available for auditing by State representatives at any time the State desires.

Sincerely,



Raymond D. Trakimas

sp
Attachments
c: C. Cox



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

March 26, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant Services rendered during
February 1985 for extended support
for the New DMV System Project.

Professional Fees

\$9,255.00

Expenses @ 13%

1,203.15

\$10,458.15

TAX IDENTIFICATION NUMBER 13-5326270

132 X



RECEIVED

APR 16 1985
153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

April 16, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff in the course of providing extended support for the New DMV System Project during the month of March 1985.

This extended support was provided in the following areas:

Programming

1. Revisions to violations programs and files to include triggering event on suspension notices.
2. Revisions to reverse chronological sequence on driver history screens.
3. Providing for an automated bridge between old DMV1 direct entry of suspension and restoration information to New DMV System.
4. Revisions to violations programs to group suspensions on separate tapes.
5. Revisions to violations maturation programs to only mature suspension events dated 4/1/85 onward.
6. Revisions to Insurance Surcharge Accounting Summary Report.
7. Revisions to registration programs to include inspection notice on registration certificates and mail renewal applications.
8. Provide additional revenue reporting program to include a Central Agency Deposit Reconciliation Report.
9. Provide registration and title purification/conversion programs.
10. Revise license renewal application program to include prospective expiration date on application.

133 X

11. Assist OTIS/SAC to write programs to clean-up in an automated fashion the license error file.
12. Provide analysis for photo license renewal enhancement regarding geographic selection capability to accommodate introduction of Sears stores in the photo license renewal process.

Operations Support

13. Assist OTIS/SAC to fix production files after run of same agency tape twice due to operations error.
14. Assist OTIS/SAC to fix production files after run of same remittance processor tape twice due to operations error.

Following is a detailed analysis of project staffing and fees for this work for the month of March.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEES</u>
R. Advani	Partner	\$165	24	\$ 3,960
D. Kalbian	Consultant	75	28	2,100
R. Trakimas	Manager	85	16	1,360
P. Kastner	Consultant	75	114	8,550
B. Fitter	Consultant	75	47	3,525
K. Natriello	Consultant	75	10	750
T. Boccellari	Consultant	75	20	1,500
V. Nayyar	Consultant	75	185	13,875
J. Pujadas	Consultant	75	2	150
S. Whitelocke	Consultant	75	42	3,150
M. Caouette	Consultant	75	84	6,300
K. Brandt	Consultant	75	55	4,125
J. Hencinski	Consultant	75	48	3,600
C. Calvo	Manager	85	40	3,400
M. Saudino	Consultant	75	104	7,800
I. Chunko	Consultant	75	24	1,800
Total Professional Fees			843	\$65,945.00
Expenses @ 13%				<u>8,572.85</u>
Total Fees and Expenses				<u>\$74,517.85</u>

In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent (13%) of the computed fees. These expenses have been subtracted from our monthly On-Line System invoice.

134 X

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

We have also attached form AR 50/54, with an authorized signature, as an attachment to this letter.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sf
Attachments
c: C. Cox

135 X



65 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P O BOX 2168
201 540-8980

April 16, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant services rendered during
March 1985 for extended support
for the New DMV System Project.

Professional fees

\$65,945.00

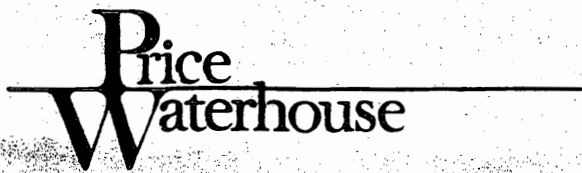
Expenses

8,572.85

\$74,517.85

Tax Identification Number 13-5326270

136 X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

May 23, 1985

Mr. Robert S. Kline
Acting Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff in the course of providing extended support for the New DMV System Project during the month of April 1985.

This extended support was provided at the request of DMV management in the following areas:

Programming Support

1. Modify Registration Mail Renewal Application and Registration Certificate processing to include Inspection Notice messages.
2. Provide extending testing for Automated Agency System and its interface with the New DMV System.
3. Incorporate a message area on the Driver History and Surcharge Inquiry Screens.
4. Revise Violations programs and files to include triggering event for Suspension Notices.
5. Alter Driver History Programs to exclude drivers from Surcharge extraction on an individual basis.
6. Revision to Insurance Surcharge Accounting Summary Report.
7. Modify Violations Programs to suppress maturation of Scheduled Suspensions and Fee Due events prior to 4/85.
8. Relax MFI edits (Phase 1).
9. Modify Violations Programs to provide separate tapes for Suspension Notices.
10. Automate strip-off of DMV direct entry file and create a bridge to the Driver History data base.

RECEIVED

137 X

11. Alter notice wording for orders of suspension and for scheduled suspensions.
12. Change dimensions on all notices with remittance processor portions.
13. Reverse chronological order on Driver History Screen.
14. Provide violations programs to apply new conversion assumptions to Driver History Data Base.
15. Modify violation programs to include parameter during fee due notice production.
16. Provide automated strip of Driver Name and address change for posting to subcharge masterfile.
17. Alter Driver History summary and abstract level detail screens to display only active suspension and order events.

Operations Support

18. Assist SAC in modifying production programs to reprint Licenses lost due to operator error.
19. Provide operations support for violations component batch processing.

Following is a detailed analysis of project staffing and fees for this work for the month of April.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEES</u>
R. Advani	Partner	\$165	13	\$2,145
R. Trakimas	Manager	85	32	2,720
P. Kastner	Consultant	75	101	7,575
K. Natriello	Consultant	75	26	1,950
J. Pujadas	Consultant	75	101	7,575
M. Caouette	Consultant	75	126	9,450
K. Brandt	Consultant	75	161	12,075
J. Hencinski	Consultant	75	24	1,800
C. Calvo	Manager	85	126	10,710
M. Saudino	Consultant	75	62	4,650
I. Chunko	Consultant	75	102	7,650
E. Fitter	Consultant	75	60	4,500
Total Professional Fees			934	\$72,800.00
Expenses @ 13%				<u>9,464.00</u>
Total Fees and Expenses				<u><u>\$82,264.00</u></u>

138X

In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent (13%) of the computed fees. These expenses have been subtracted from our monthly New DMV System invoice.

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for as an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

We have also attached form AR50/54, with an authorized signature, as an attachment to this letter.

Sincerely,

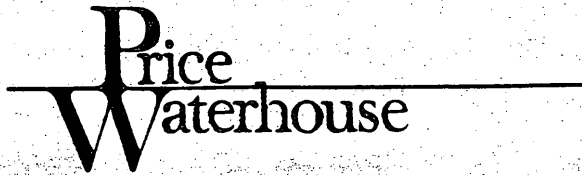
Raymond D. Trakimas

Raymond D. Trakimas

sp

Attachments

c: C. Cox ✓



65 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P.O. BOX 2168
201 540-8980

May 23, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant services rendered during
April 1985 for extended support
for the New DMV System Project.

Professional fees

\$72,800.00

Expenses

9,464.00

\$82,264.00

Tax Identification Number 13-5326270

140X



RECEIVED
JUL 0 2 1985

SENIOR ASSISTANT DIRECTOR
DIVISION OF NEW YORK NEW YORK 10022
212 371 2000

June 28, 1985

Mr. Robert S. Kline
Acting Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff in the course of providing extended support for the New DMV System Project during the month of May 1985.

This extended support was provided at the request and approval of DMV management in the following areas:

Programming Support

1. Modify the court error suspense reports to include a default date parameter.
2. Revise notices to include additional information for dishonored checks.
3. Alter surcharge extraction program to exclude drivers on an individual basis.
4. Alter violation transaction report and court error suspense report to isolate CMC Transactions from DMV & AOC.
5. Write program to recapture restorations which were purged prior to conversion per DMV request.
6. Relax selected edits in ALD025PB to allow for batch entry of the DT405A cards at the Driver Testing Centers.
7. Prepare a licensing batch job stream to off-load all existing LP-TRN-DTL records to tape.
8. Include an additional selection parameter in program ALLO40PB to bypass error processing on a daily basis.
9. Modify court error program to allow deletion of selected records from violation TXN file.

141X

Following is a detailed analysis of project staffing and fees for this work for the month of May.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEES</u>
R. Advani	Partner	\$165	20	\$ 3,300
R. Trakimas	Manager	85	40	3,400
P. Kastner	Consultant	75	32	2,400
K. Natriello	Consultant	75	70	5,250
M. Caouette	Consultant	75	100	7,500
J. Hencinski	Consultant	75	64	4,800
C. Calvo	Manager	85	46	3,910
B. Fitter	Consultant	75	40	3,000
	Total Professional Fees		<u>412</u>	\$33,560.00
	Expenses @ 13%			<u>4,362.80</u>
	Total Fees and Expenses			<u>\$37,922.80</u>

In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent (13%) of the computed fees. These expenses have been subtracted from our monthly New DMV System invoice.

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for as an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

We have also attached form AR50/54, with an authorized signature, as an attachment to this letter.

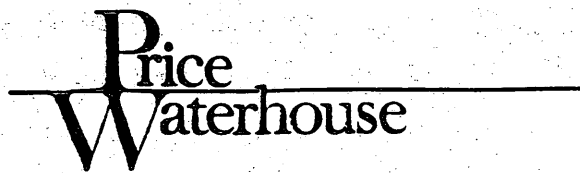
Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sp
Attachments
c: C. Cox ✓

142 X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

June 28, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant services rendered during
May 1985 for extended support
for the New DMV System Project.

Professional fees

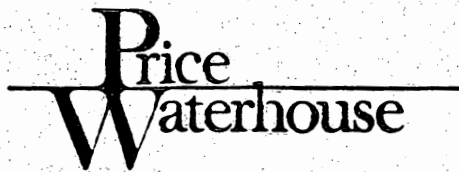
\$33,560.00

Expenses

4,362.80
\$37,922.80

Tax Identification Number 13-5326270

143X



BILLS FOR ADDITIONAL
time CHARGES for
delays requested:

(MARCH - May, 85)

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff due to the delays requested by DMV management in the implementation dates for the Violations, Registrations and Titles Subsystems.

This time was used productively by Price Waterhouse personnel for the following:

- a) extended test case development for acceptance testing of the violations, registration and titles subsystems.
- b) extended volume and acceptance test execution.
- c) data entry review and coding of additional test case edit programs due to non-availability of the automated agency system for system testing of the registrations and titles subsystems.
- d) additional set-up of test cases for user training.
- e) extended assistance in setting up user area workflows and work area procedures.

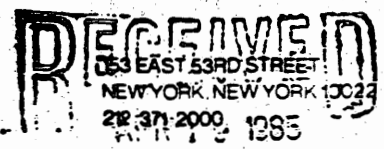
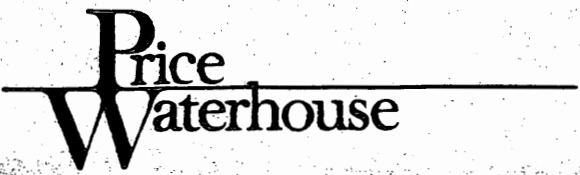
Following is a detailed analysis of project staffing and fees for the month of March.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEES</u>
C. Calvo	Manager	\$ 85	185	\$15,725
M. Saudino	Consultant	75	69	5,175
I. Chunko	Consultant	75	156	11,700
K. Natriello	Consultant	75	238	17,850
J. Pujadas	Consultant	75	168	12,600
Total Professional Fees			816	\$63,050.00
Expenses @ 13%				8,196.50
Total Fees and Expenses				<u>\$71,246.50</u>

144 X

C. Cox



SENIOR ASSISTANT DIRECTOR
April 16, 1985
DIVISION OF MOTOR VEHICLES

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff due to the delays requested by DMV management in the implementation dates for the Violations, Registrations and Titles Subsystems.

This time was used productively by Price Waterhouse personnel for the following:

- a) extended test case development for acceptance testing of the violations, registration and titles subsystems.
- b) extended volume and acceptance test execution.
- c) data entry review and coding of additional test case edit programs due to non-availability of the automated agency system for system testing of the registrations and titles subsystems.
- d) additional set-up of test cases for user training.
- e) extended assistance in setting up user area workflows and work area procedures.

Following is a detailed analysis of project staffing and fees for the month of March.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEE</u>
C. Calvo	Manager	\$ 85	185	\$15,725
M. Saudino	Consultant	75	69	5,175
I. Chunko	Consultant	75	156	11,700
K. Natriello	Consultant	75	238	17,850
J. Pujadas	Consultant	75	168	12,600
			Total Professional Fees	816
			Expenses @ 13%	8,196.50
			Total Fees and Expenses	<u>\$71,246.50</u>

145x

In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent (13%) of the computed fees. These expenses have been subtracted from our monthly On-Line System invoice.

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

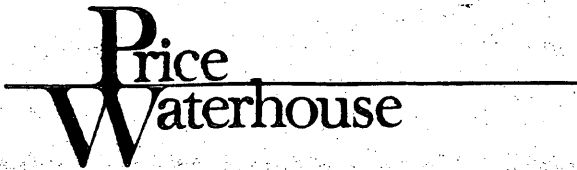
We have also attached form AR 50/54, with an authorized signature, as an attachment to this letter.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sf
Attachments
c: C. Cox



65 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P.O. BOX 2168
201 540-8980

April 16, 1985

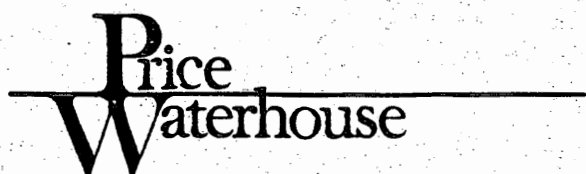
NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant time charges incurred during
March 1985 in connection with the
revised implementation schedule
for the Violations, Registrations,
and Titles Subsystems.

Professional fees	\$63,050.00
Expenses @ 13%	<u>8,196.50</u>
	<u>\$71,246.50</u>

Tax Identification Number 13-5326270

147X



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

May 23, 1985

Mr. Robert S. Kline
Acting Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff due to the delays requested by DMV management in the implementation dates for the Registrations, Titles, and Vehicle Insurance Subsystems.

This time was used productively by Price Waterhouse personnel for the following:

- a) Planning coordinating and scheduling revisions to registrations and titles conversion/implementation work effort.
- b) Extended testing of the registrations, titles and vehicle insurance subsystems.
- c) Preparing additional example data and materials for training classes.
- d) Assistance in answering questions in training sessions from line personnel.
- e) Discussions with Bureau Management in setting up user area workflows and conversion logistics.

Following is a detailed analysis of project staffing and fees for the month of April.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEE</u>
M. Saudino	Consultant	\$ 75	126	\$9,450.00
I. Chunko	Consultant	75	54	4,050.00
J. Pujadas	Consultant	75	79	5,925.00
	Total Professional Fees		259	\$19,425.00
	Expenses @ 13%			2,525.00
	Total Fees and Expenses			<u>\$21,950.00</u>

148X

In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent (13%) of the computed fees. These expenses have been subtracted from our monthly New DMV System invoice.

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for as an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

We have also attached form AR 50/54, with an authorized signature, as an attachment to this letter.

Sincerely,

Raymond D. Trakimas

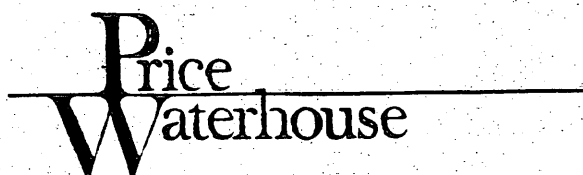
Raymond D. Trakimas

sp

Attachments

c: C. Cox ✓

149X



65 MADISON AVENUE
MORRISTOWN, NEW JERSEY 07960
P.O. BOX 2168
201 540-8980

May 23, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant time charges incurred during
April 1985 in connection with the
delayed implementation schedule for
the Registrations, Titles and Vehicle
Insurance Subsystems.

\$19,425.00

Professional fees

2,525.00

Expenses @ 13%

\$21,950.00

Tax Identification Number 13-5326270

150 X



153 EAST 63RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

June 28, 1985

Mr. Robert S. Kline
Acting Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is an invoice for additional time charges incurred by the Price Waterhouse staff during the month of May 1985, due to the delays requested by DMV management in the implementation dates for the Registrations, Titles, and Vehicle Insurance Subsystems.

This time was used productively by Price Waterhouse personnel for the following:

- a. Additional programming to handle and report information which was to be purged during the Registration Masterfile Conversion.
- b. Planning, coordinating and scheduling revisions to registrations and titles conversion/implementation work effort.
- c. Extended testing of the registrations, titles and vehicle insurance subsystems.
- d. Assistance in answering questions from training sessions of line personnel and line supervision.
- e. Discussions with Bureau Management in setting up user area workflows, the correction process and conversion logistics.

Following is a detailed analysis of project staffing and fees for the month of May.

FEE SUMMARY

<u>STAFF</u>	<u>LEVEL</u>	<u>RATE</u>	<u>HOURS</u>	<u>FEES</u>
M. Saudino	Consultant	\$ 75	190	\$14,250
I. Chunko	Consultant	75	126	9,450
J. Pujadas	Consultant	75	200	15,000
Total Professional Fees			516	\$38,700
Expenses @ 13%				5,031
Total Fees and Expenses				<u>\$43,731</u>

RECEIVED
JUN 28 1985

151 X

In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent (13%) of the computed fees. These expenses have been subtracted from our monthly New DMV System invoice.

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for as an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

We have also attached form AR 50/54, with an authorized signature, as an attachment to this letter.

Sincerely,

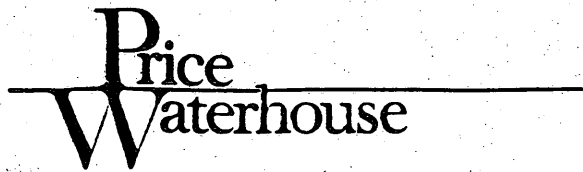
Raymond D. Trakimas

Raymond D. Trakimas

sp

Attachments

c: C. Cox ✓



153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

June 28, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant time charges incurred during
May 1985 in connection with the
delayed implementation schedule for
the Registrations, Titles and Vehicle
Insurance Subsystems.

Professional fees	\$38,700.00
Expenses @ 13%	<u>5,031.00</u>
	<u>\$43,731.00</u>

Tax Identification Number 13-5326270

153X



BILLS FOR Microfilm
INDEX RETRIEVAL SYSTEM

RFP: (PHASE I & II)

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during December 1984, for assistance in the preparation of a Microfilm Index Retrieval System Request for Proposal.

Following is a detailed analysis of project staffing and fees for the project.

Microfilm Index Retrieval System RFP

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
R. Advani	Partner	\$165	16	\$ 2,640	\$
R. Trakimas	Manager	85	24	2,040	
R. Sabo	Consultant	75	54	4,050	72
B. Gathany	Manager	85	24	2,040	71
D. Luftig	Consultant	75	75	5,625	639
TOTAL			<u>193</u>	<u>\$ 16,395</u>	<u>\$ 782</u>

As with our established procedure, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the attachment to this letter. The analysis is a breakdown of each individual's expenses into four general categories.

We have also attached form AR 50/54, with an authorized signature, as a second attachment to this letter. All time and expense sheets for the December billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sf
Attachments
c: C. Cox

154X



63 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371 2000

January 16, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Enclosed is an invoice for services rendered during December 1984, for assistance in the preparation of a Microfilm Index Retrieval System Request for Proposal.

Following is a detailed analysis of project staffing and fees for the project.

Microfilm Index Retrieval System RFP

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>	<u>Expenses</u>
R. Advani	Partner	\$165	16	\$ 2,640	\$
R. Trakimas	Manager	85	24	2,040	
R. Sabo	Consultant	75	54	4,050	72
B. Gathany	Manager	85	24	2,040	71
D. Luftig	Consultant	75	75	5,625	639
	TOTAL		<u>193</u>	<u>\$ 16,395</u>	<u>\$ 782</u>

As with our established procedure, we have prepared a detailed analysis of the expenses billed. This analysis is contained in the attachment to this letter. The analysis is a breakdown of each individual's expenses into four general categories.

We have also attached form AR 50/54, with an authorized signature, as a second attachment to this letter. All time and expense sheets for the December billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

sf
Attachments
c: C. Cox

155X

DIVISION OF MOTOR VEHICLES

DETAILED ANALYSIS OF INDIVIDUAL EXPENSES

DECEMBER 1984

Microfilm Index Retrieval System RFP

EXPENSES

<u>Staff</u>	<u>Total</u>	<u>Trans.</u>	<u>Lodging</u>	<u>Meals</u>	<u>Other</u>
R. Sabo	\$ 72.00	\$ 72.00	\$	\$	\$
B. Gathany	71.07	71.07			
D. Luftig	<u>639.46</u>	<u>74.25</u>	<u>385.21</u>	<u>180.00</u>	
GRAND TOTAL	<u>\$ 782.53</u>	<u>\$ 217.32</u>	<u>\$ 385.21</u>	<u>\$ 180.00</u>	

156X

January 16, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

For services rendered during December 1984
for assistance in the preparation of a
Microfilm Index Retrieval System Request
for Proposal

Professional fees	\$16,395.00
Expenses	<u>782.53</u>
	<u>\$17,177.53</u>



RECEIVED
153 EAST 53RD STREET
NEW YORK, NEW YORK 10022
- SENIOR 212 271-2000 DIRECTOR
DIVISION OF MOTOR VEHICLES
March 26, 1985

Mr. Robert S. Kline
Deputy Director
New Jersey Division of Motor Vehicles
25 South Montgomery Street
CN 012
Trenton, New Jersey 08666

Dear Mr. Kline:

Attached is our second invoice for services provided in connection with the Microfilm Index Retrieval System project. The prior bill dated January 16, 1985 was for Phase I of the project - assistance in the preparation of a Microfilm Index Retrieval System Request for Proposal. This invoice is for Phase II of the project - assistance in the evaluation of the Microfilm Index Retrieval System Proposals received from the microfilm vendors.

Following is a detailed analysis of project staffing and fees for this work for the months of January and February.

FEE SUMMARY

<u>Staff</u>	<u>Level</u>	<u>Hourly Rate</u>	<u>Hours</u>	<u>Fees</u>
R. Sabo	Consultant	75	66	\$4,950.00
B. Gathany	Manager	85	16	1,360.00
R. Trakimas	Manager	85	18	1,530.00
R. Advani	Partner	165	12	1,980.00
P. Szeto	Manager	85	12	1,020.00
Total Professional Fees			124	\$10,840.00
Expenses @ 13%				1,409.20
Total Fees and Expenses				\$12,249.20

In accordance with our agreed upon procedure, the out-of-pocket expenses associated with this effort have been calculated at 13 percent of the computed fees.

The fees and expenses included in this invoice are for extended services provided by Price Waterhouse and accordingly are being billed for an add-on project outside the scope of, and the compensation limits for, the New DMV System Project.

158 X

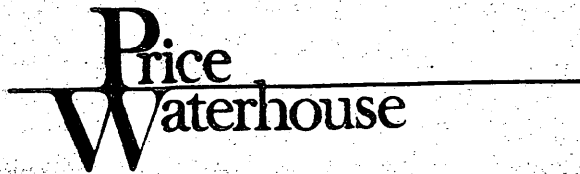
We have also attached form AR 50/54, with an authorized signature, as an attachment to this letter. All time and expense sheets for the January and February billing are available for auditing by State representatives at any time the State desires.

Sincerely,

Raymond D. Trakimas

Raymond D. Trakimas

sp
Attachments
c: C. Cox



53 EAST 53RD STREET
NEW YORK, NEW YORK 10022
212 371-2000

March 26, 1985

NEW JERSEY DIVISION OF MOTOR VEHICLES

Consultant services for assistance in the
evaluation of Microfilm Index Retrieval
System Proposals received from microfilm
vendors - Phase II

Professional Fees

\$10,840.00

Expenses @ 13%

1,409.20

\$12,249.20

TAX IDENTIFICATION NUMBER 13-5326270

160 X

SURCHARGE/COMPREHENSIVE SYSTEM

<u>BILLING MONTH</u>	<u>COMPREHENSIVE</u>	<u>SURCHARGE</u>	<u>TOTAL BILL</u>	<u>PAID</u>	<u>OWED</u>
<u>1983</u>					
July	\$ 56,946	\$ 21,735	\$ 78,681		
August	147,100	65,414	212,514	X	
September	170,272	73,260	243,532	X	
October	158,751	113,325	272,076	X	
November	163,996	90,677	254,673	X	
December	154,681	54,536	209,217	X	
<u>1984</u>					
January	252,299	25,465	277,764	X	
February	293,455	43,669 *	337,124	X	
March	295,437	49,908 *	345,345	X	
April	270,862	28,122 *	298,984	X	
May	283,925	3,268 *	287,193	X	
June	301,088		301,088	X	
July	314,912		314,912	X	
August	322,557		322,557	X	
September	270,608		270,608	X	
October	360,105		360,105	X	
November	397,152		397,152	X	
December	375,118		375,118	X	
<u>1985</u>					
January	451,985		451,985		\$144,70-
February	354,529		354,529	X	
March	194,989		194,989	X	
April	153,028		153,028	X	
May	177,009		177,009	X	
<u>SUBTOTAL:</u>	<u>PAID:</u> \$5,465,925		<u>OWED:</u> \$1,024,259		
<u>SURCHARGE:</u>	\$ 569,379 *		\$ 0		
<u>COMPREHENSIVE:</u>	\$4,896,546		\$1,024,229		

* includes enhancements required by legislative change; authorized not to exceed \$125,000

10/8/85

161 X

EXTRA WORK - ENHANCEMENTS (MICROFILM)

<u>BILLING MONTH</u>	<u>TOTAL BILL</u>	<u>PAID</u>	<u>OWED</u>
<u>1984</u> December	\$ 17,177	X	
<u>1985</u> January & February	\$ 12,249		X
<u>SUBTOTAL:</u>	<u>PAID:</u> \$17,177	<u>OWED:</u> \$ 12,249	

EXTRA WORK - EXTENDED SUPPORT

<u>BILLING MONTH</u>	<u>TOTAL BILL</u>	<u>PAID</u>	<u>OWED</u>
<u>1985</u> January	\$ 66,732		X
February	10,458		X
March	74,517		X
April	82,264		X
May	37,922		X
<u>SUBTOTAL:</u>	<u>PAID:</u> \$ 0	<u>OWED:</u> \$ 271,893	

EXTRA WORK - DELAYS REQUESTED BY DMV

<u>BILLING MONTH</u>	<u>TOTAL BILL</u>	<u>PAID</u>	<u>OWED</u>
<u>1985</u> March	\$ 71,246		X
April	21,950		X
May	43,731		X
<u>SUBTOTAL:</u>	<u>PAID:</u> \$ 0	<u>OWED:</u> \$ 136,927	

GRAND TOTAL: PAID: \$ 5,483,102 CHECK PROCESSED/HELD: \$ 929,428
APRIL/MAY BILLS HELD: 515,904
TOTAL OWED: \$1,445,332

162 X

