

Fiscal Year 2014

Citizens' Guide to the Budget



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Kim Guadagno, Lt. Governor

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Office of Management and Budget
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State of New Jersey

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CHRIS CHRISTIE
Governor

KIM GUADAGNO
Lt. Governor

ANDREW P. SIDAMON-ERISTOFF
State Treasurer

Message from Andrew Sidamon-Eristoff, Treasurer of the State of New Jersey:

The Citizens' Guide is exactly what its name suggests – a guide designed to help concerned citizens understand the impact of the State's multi-billion dollar budget for Fiscal Year 2014. While similar documents published earlier in the budget process were designed to explain the Christie Administration's budget proposals, the Citizens' Guide details the final spending plan approved by the Legislature and signed into law by Governor Christie. Much hard work went into the Guide's creation. Professionals at the Office of Management and Budget labored to ensure that the Guide is both illuminating and useful. My thanks goes to all who contributed to the creation of the Guide. On behalf of the Department of the Treasury and the administration, I present this booklet to you in the interest of a more transparent and better government.

Sincerely,

A handwritten signature in blue ink, appearing to read "Andrew Sidamon-Eristoff".

Andrew Sidamon-Eristoff

Fiscal Year 2014

Citizens' Guide to the Budget

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The Fiscal Year 2014 *Citizens' Guide to the Budget*: A Summary of the Appropriations Act

Governor Chris Christie is committed to reform, public accountability and transparency. To that end, the State publishes the *Citizens' Guide to the Budget* for the people of New Jersey. The *Citizens' Guide* provides details of the Appropriations Act, which implements the Budget and directs State spending decisions. It is designed to be the State's budgetary road map for the current fiscal year and to help the public better understand what is included in the enacted Budget.

Fiscal Year 2014 marks the fourth year in which Governor Christie has constitutionally balanced the State Budget. This spending plan reflects the Governor's continued commitment to fiscal discipline, holding spending below Fiscal 2008 levels while still funding critical initiatives that empower New Jerseyans. In the wake of Super Storm Sandy, Governor Christie understands the importance of working together to recover, rebuild, and restore our state. By building on past reforms and working closely with leaders in both parties, the Governor has set an example for Washington, D.C. and the rest of the nation.

Members of the Governor's staff, the Treasurer's Office, the Office of Management and Budget, and department managers collaborate throughout the year to ensure the State fulfills key commitments while maintaining fiscal balance:

- In February 2013, Governor Chris Christie released his proposed *Budget* along with the *Budget Summary*, a document outlining the State's fiscal condition and summarizing the Governor's policy initiatives and Budget proposals.
- During the legislative session, the Legislature crafted Senate Bill 3000, the Appropriations Act, which modified the Governor's Budget. After bipartisan negotiations, the Legislature submitted the Appropriations Act for approval by the Governor on June 24.
- Due to successful cooperation with the Legislature, the Governor determined it was not necessary to exercise his line-item veto authority, and he signed the Appropriations Act as presented on June 28.
- The *Appropriations Handbook*, released shortly afterward, provides detailed information about the enacted Budget.
- This publication, the *Citizens' Guide to the Budget*, provides the citizens of New Jersey with a summary of the changes in the enacted Budget and also details the State's certified revenue levels. In addition, the *Citizens' Guide* includes charts and graphs that help explain the State's fiscal condition, along with specific budgetary information about the Fiscal 2014 Budget. The *Citizens' Guide* also contains detailed performance targets for various State initiatives to provide accountability for taxpayer dollars.
- All of the above documents are available electronically at:
<http://www.state.nj.us/treasury/omb/>

In keeping with his commitment to transparency, Governor Christie has ensured that the Government Transparency Center, which is available 24 hours a day at YourMoney.NJ.Gov, contains comprehensive and up-to-date information about State government. The Center includes revenue and expenditure data, public payroll records, debt information, and performance targets, along with other valuable information. To access the Center, please visit: <http://www.yourmoney.nj.gov/>.

Chapter 1: Budget Highlights



CHAPTER 1: BUDGET HIGHLIGHTS

The Fiscal 2014 Budget: Recover. Rebuild. Restore.

For the fourth consecutive year, New Jersey will operate under a responsible spending plan, funding key priorities while ensuring New Jersey has the resources available for unforeseen circumstances. The fiscal year 2014 budget is a balanced \$32.9 billion plan which allows for a responsible surplus of \$303 million. This bipartisan effort provides \$213.5 million to support job-creating tax cuts, brings state aid to schools to a historic high, funds important drug treatment and mental health services and makes the largest pension payment in state history.

Budget Highlights

The Budget:

- Holds spending below fiscal year 2008 levels.
- Maintains historic reductions in the reliance on non-recurring revenue, down to 3.6 percent in fiscal year 2014.
- Makes a \$1.676 billion payment to the state's pension funds, the largest in history.
- Establishes a \$40 million Super Storm Sandy contingency fund to ensure that expenses not reimbursed by the federal government can be met without reducing resources for other key priorities.
- Continues the government reorganization begun in fiscal year 2013, acting on the commitment to build a more common-sense state government that works smarter and better.
- Provides funding to hospitals to reward innovation with the goal of improving healthcare outcomes. Preserves \$128.3 million of fiscal year 2013 federal funding to provide hospitals with a transition period to migrate to new funding pools, with total fiscal year 2014 funding of \$966 million.
- Includes \$750 per trainee in support for the training and development of the emergency medical personnel of tomorrow.
- Provides an additional \$213.5 million in business tax relief for a total of \$540 million in the third year of bipartisan, job-creating business tax cuts to help businesses remain and grow in New Jersey.
- Dedicates \$3 million in funding to ensure that the budget sequestration does not impair the ability to provide critical services.

- Increases state spending to support education. New funding of more than \$100 million brings total state aid to schools to nearly \$9 billion, marking the third year in a row of setting a historic high. No school district will receive less K-12 formula aid than the amount provided in fiscal year 2013.
- Ensures that New Jersey State Police remains one of the nation's premier law enforcement agencies by providing \$3.4 million for the 154th and 155th Classes of State Troopers.
- Continues support of the Governor's historic medical education reorganization by providing an additional \$35 million in state funds - \$18 million for Rowan University and \$17 million for University Hospital.
- Increases Tuition Aid Grants funding by \$17 million to nearly \$353 million in total funding to assist the neediest college students.
- Adds \$3.5 million in funding for county colleges across the state.
- Fully funds the nation's toughest anti-bullying law by committing \$1 million to support school districts' implementation of anti-bullying initiatives.
- Expands health care access through Medicaid. More New Jerseyans at or near the poverty line will have access to critical health services, while saving New Jersey taxpayers approximately \$227 million in fiscal year 2014 alone.
- Continues the State's bold and innovative reform of Medicaid with approval of the Comprehensive Waiver, helping to preserve the program over the long term while reducing costs to New Jersey taxpayers.
- Provides \$20 million in new funding for cancer research and treatment and to support the state's premier cancer facilities – the Cancer Institute of New Jersey and the South Jersey Cancer Program; also provides \$12 million in State and federal funding for the Cancer Education and Early Detection Program.
- Expands screening for all newborns by investing in implementation of Emma's Law, increasing funding for newborn screening by more than \$1.6 million.
- Responsibly allows State administering of medical marijuana for select New Jerseyans, increasing funding by \$823,000.
- Builds on commitment to individuals with developmental disabilities or behavioral health disorders by increasing funding by \$95.8 million for community placements and related services.
- Expands the drug court program by increasing funding for addiction treatment services by \$4.5 million.
- Supports homeless veterans by increasing the Department of Military and Veterans Affairs (DMAVA) funding to \$644,000 as the Veterans Haven North continues to move toward full occupancy.
- Demonstrates a commitment to providing subsidized health coverage for uninsured children by supporting coverage for more than 164,000 children through the NJ FamilyCare program.
- Provides families the tools to success with \$9.7 million in state funds along with \$2.5 million in federal funds for Family Success Centers.

- Gives community providers necessary support by adding an additional \$13.2 million in cross-departmental funding to community providers, including mental health, developmental disabilities and child care.
- Ensures the safety and dignity of seniors by providing an additional \$1 million for Adult Protective Services agencies located throughout the state.
- Grows benefits for over 159,000 current beneficiaries of the Senior and Disabled Citizens' Property Tax Freeze and allows for 34,000 new beneficiaries by including \$214.2 million in funding.

Super Storm Sandy Recovery

- Millions in FEMA grants are being distributed to municipalities for Super Storm Sandy recovery efforts. Community Disaster Loans and Essential Services Grants have been issued to assist municipalities and to help prevent municipal layoffs.
- The Sandy Recovery Division is up and running and issuing \$10,000 Homeowner Resettlement Checks to families impacted by the storm.
- The Administration has launched the “reNew Jersey Stronger” housing initiative and opened Housing Recovery Centers in impacted counties.
- FEMA is supporting all categories of Public Assistance at 90 percent of total eligible costs, except for things previously authorized at 100 percent. The balance will either be funded with Community Development Block Grant funding or the \$40 million Super Storm Sandy contingency fund.
- Funding is available through the Hazard Mitigation Grant Program (HMGP) to provide grants for home elevation, and to buy certain properties damaged by Super Storm Sandy.
- Millions in federal dollars have been awarded to the Department of Environmental Protection for Waterway Debris Removal.
- The Department of Transportation is working aggressively to reconstruct damaged roads.
- Recognizing that Super Storm Sandy's impacts extend beyond property owners, the State is implementing federally-funded programs to help landlords and renters.
- The Administration obtained a federal grant to continue post-Sandy crisis counseling for affected New Jerseyans.
- The State is coordinating a federally-funded mediation program for unresolved non-flood insurance claims as a result of the storm.
- Federal Recovery Grant Awards for Super Storm Sandy-impacted school districts have been issued to assist in rebuilding.
- Further rounds of federal Community Development Block Grant – Disaster Relief funding are expected to be awarded by the Department of Housing and Urban Development over the course of fiscal year 2014, expanding the State's efforts to recover, rebuild, and restore.

Where Does the Money Go?

The Programs and Services Behind the Fiscal 2014 Numbers

People Served/Items Purchased



125,748,249	**	Subsidized School Lunches
8,692,751	**	Hunger Initiative -- Food Purchased (lbs)
3,471,876	*	Subsidized Drugs for Seniors and Disabled: PAAD Annual Prescriptions
1,323,513	*	Persons Receiving Health Care through Medicaid
453,927	*	Senior Gold Annual Prescriptions
354,751	*	Children and Adults Receiving Health Care via FamilyCare
329,664	*	Individuals Receiving Mental Health Services (Community Programs)
304,576	*	Energy Assistance -- Tenants and Homeowners Served
186,903		Children Receiving Services from Division of Child Protection and Permanency Services (DCP&P)
101,661		Temporary Assistance to Needy Families -- Recipients
40,666		Individuals with Disabilities Served (Community Programs)
22,235		Adoption Subsidies/Foster Care: Average Daily Populations
4,000	*	State Rental Assistance -- Families Served

Helping Those in Need

Protecting the Public's Safety



779,300	*	State Police Investigations (Criminal, Accident, and General)
228,816	*	Fire, Housing, and Construction Code Inspections
98,000	*	State Police -- Instances of Aid to Motorists
21,118	*	Inmates Supervised (Annual Average -- Excludes Community Programs)
15,932		Parolees Supervised
1,500		Forest Fire Responses
1,286		State-owned Bridge Safety Inspections
700	*	Criminal Indictments Obtained -- Criminal Justice

Preserving the Environment



18,000,000	**	Parks Visitors Served
14,000	*	Acres of Open Space Preserved:
6,000		Via Green Acres
8,000		Via Farmland Acres
7,184	*	Air and Water Pollution Inspections

People Served/Items Purchased



305,000	**	Women, Infants, and Children -- Healthcare Recipients
220,000		Children Screened for Lead Poisoning
103,000	**	AIDS Clients Tested and Counseled
86,350		Number of Licensed Long Term Care Beds/Slots
42,500	*	Homes Tested for Radon
23,400	**	Breast Cancer and Cervical Cancer Screenings
3,500		Helicopter Response Missions for Traumatic Injuries
890	*	Long-Term Care Facilities Licensed

Protecting the Public's Health



475,900		Average Daily Mass Transit Ridership
13,341		Miles of Roads Maintained
8,227		Emergency and After-Hour Call Responses
2,945	*	Traffic Signals Maintained
1,000		Highway Lanes Under Construction
550		Lane Miles Resurfaced

Transportation Services



532,075	*	State Professional Boards -- Total Regulated Licenses
93,000		Real Estate Brokers and Salespersons Licensed
83,500		Insurance Licenses Issued
6,700		Currently Participating Businesses -- Urban Enterprise Zones
5,200		Banking Licenses Issued
200		Recipients -- Business Employment Incentive Grants

Serving Businesses



1,423,614		Total Enrollment (Public School System)
892,458	*	Standardized Tests Administered
804,440		Pupils Transported -- Public/Nonpublic
198,557		Special Ed Enrollment
151,759		Kindergarten/Preschool Enrollment
35,170		Charter School Enrollment
25,854		County Vocational Ed Enrollment

Educating Our Children

People Served/Items Purchased



181,509
76,466
3,744

Higher Education Student Assistance

New Jersey College Loans to State Students (NJCLASS)
Tuition Aid Grants (TAG, Full and Part-Time)
NJ Student Tuition Assistance Reward Scholarship
(NJSTARS I & II) Grants



837,100
232,100
193,200
57,900

Direct Property Tax Relief

Homestead Benefit Program (Recipients)
Veterans Claiming a Property Tax Deduction
Senior and Disabled Property Tax Freeze (Recipients)
Seniors and Disabled Claiming a Property Tax Deduction



17,580 *
5,980
5,800
1,758

Protecting our Residents

Mental Health Advocacy -- Representation of Individuals at
Civil Commitment Hearings -- New Cases
Elder Advocacy -- Nursing Home/Boarding Home/Other
Facility Visits
Elder Advocacy -- On-Site Investigations Regarding
Care/Abuse/Neglect or Patient Funds
Rate Counsel -- Representation of Ratepayers on Cases
Involving Utilities and Cable Television

* Data reported is related to a Key Performance Indicator in the Core Mission Summaries section of the Citizen's Guide.

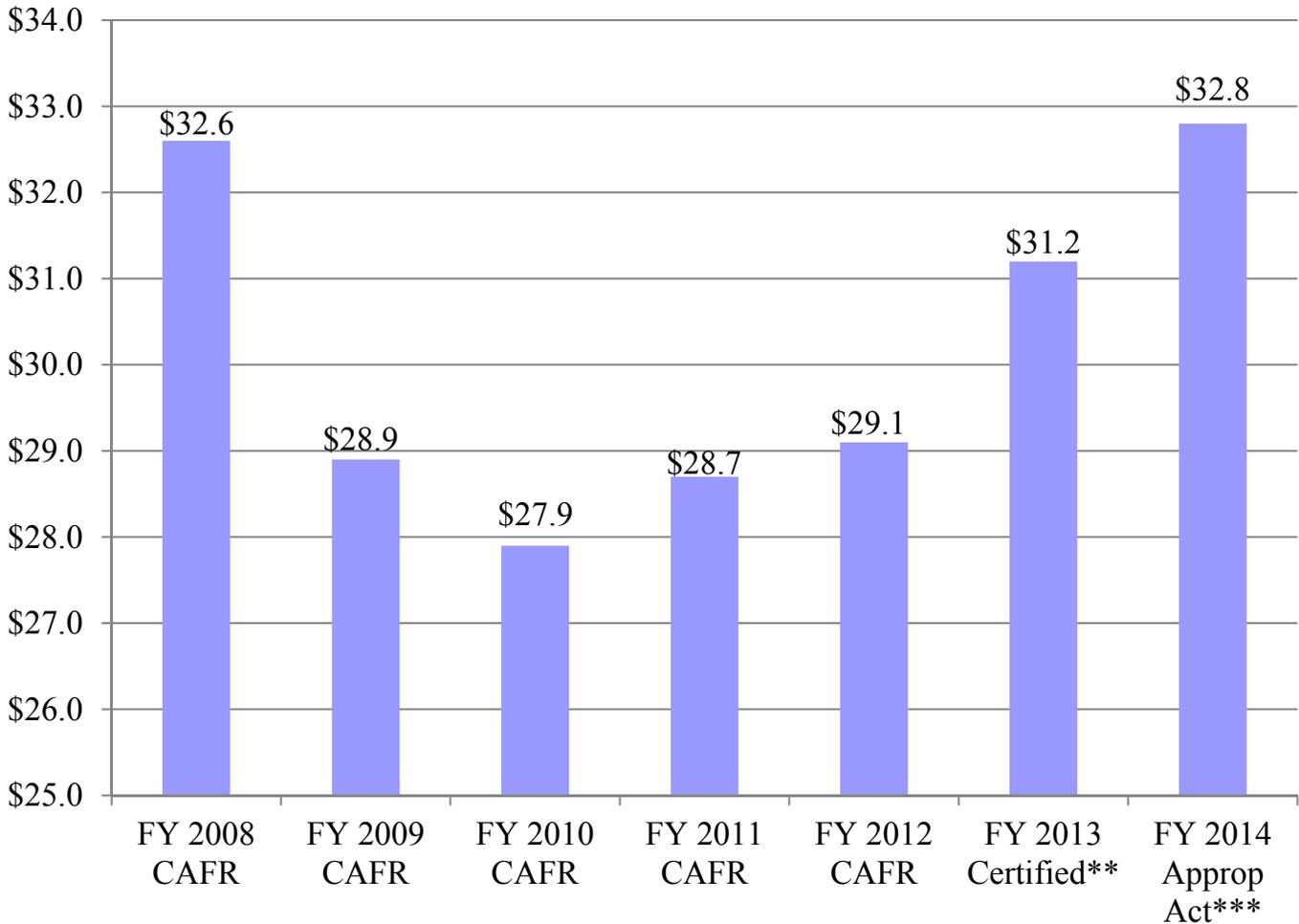
** Data reported is also published as a Key Performance Indicator in the Core Mission Summaries section of the Citizen's Guide.

Chapter 2: Charts and Graphs

History of Total Revenues*

FY 2014 Approximates FY 2008

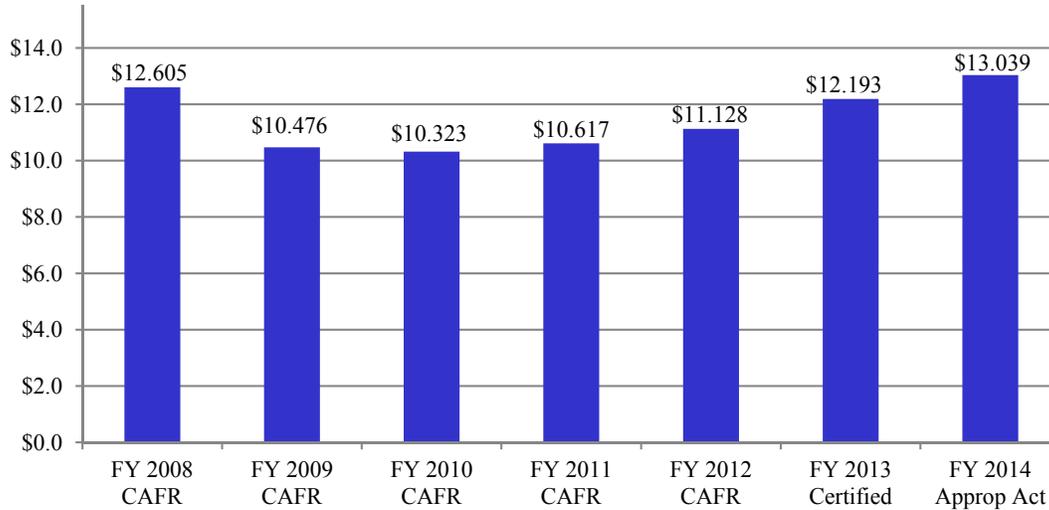
(In Billions)



* Not including federal stimulus aid
 ** FY 2013 Estimate includes \$332.5 million of tax cuts enacted in FY 2012
 *** FY 2014 Estimate includes \$539.5 million of tax cuts enacted in FY 2012
 CAFR – Comprehensive Annual Financial Report

Income Tax

(In Billions)

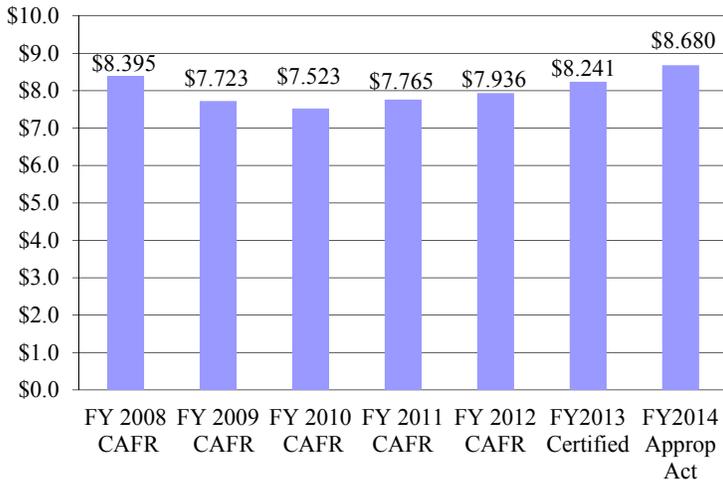


These revenues include changes in tax policy:

- FY 2009 - Incremental Change in EITC Expansion (\$60 million); Includes \$88.9 million received from the Amnesty program
- FY 2010 - Incremental Change in EITC (\$9.9 million); EITC Federal Reimbursement (\$150 million); Millionaire's Tax enacted
- FY 2011 - Millionaire's Tax expired
- FY 2012 - Includes \$23.0 million in tax cuts
- FY 2013 - Includes \$67.0 million in tax cuts
- FY 2014 - Includes \$117.0 million in tax cuts

Sales Tax

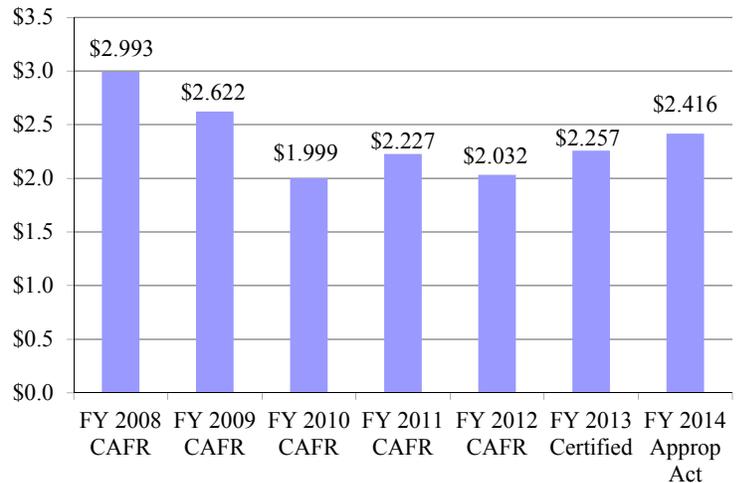
(In Billions)



FY 2009 includes \$142.5 million received under the Tax Amnesty program
Sales Tax excludes the tax on energy

Corporation Business Tax

(In Billions)



FY 2009 includes \$392.6 million received under the Tax Amnesty program
FY 2011 4% Gross Income Tax Surcharge expired
FY 2012 includes \$70.0 million in tax cuts
FY 2013 includes \$127.5 million in tax cuts
FY 2014 includes \$149.5 million in tax cuts
Corporation Business Tax excludes the tax on energy

FY 2014 Appropriations Act

(In Millions)

	FY 2013	FY 2014		
	<u>June Revised</u>	<u>Budget</u>	<u>May Testimony</u>	<u>Approp. Act</u>
Opening Surplus	\$ 447	\$ 375	\$ 410	\$ 467
Revenues				
Income	\$ 12,193	\$ 12,969	\$ 13,039	\$ 13,039
Sales	8,241	8,606	8,676	8,680
Corporate	2,257	2,388	2,413	2,416
Other	8,504	8,883	8,685	8,678
Total Revenues	\$ 31,195	\$ 32,846	\$ 32,813	\$ 32,813
Lapses	121 *			
Homestead Benefits Aug 2013	394			
Total Resources	\$ 32,157	\$ 33,221	\$ 33,223	\$ 33,280
Appropriations				
Original	\$ 31,655	\$ 32,921	\$ 32,922	\$ 32,977
Supplemental	35 *			
Total Appropriations	\$ 31,690	\$ 32,921	\$ 32,922	\$ 32,977
Fund Balance	\$ 467 **	\$ 300	\$ 301	\$ 303

* FY 2013 June Revised lapses and supplemental appropriations reflect line-item de-appropriations of \$365 million.

** \$1.5 million is in the Casino Control Fund.

Three Years of Pro-Growth Business Tax Relief

(In Millions)

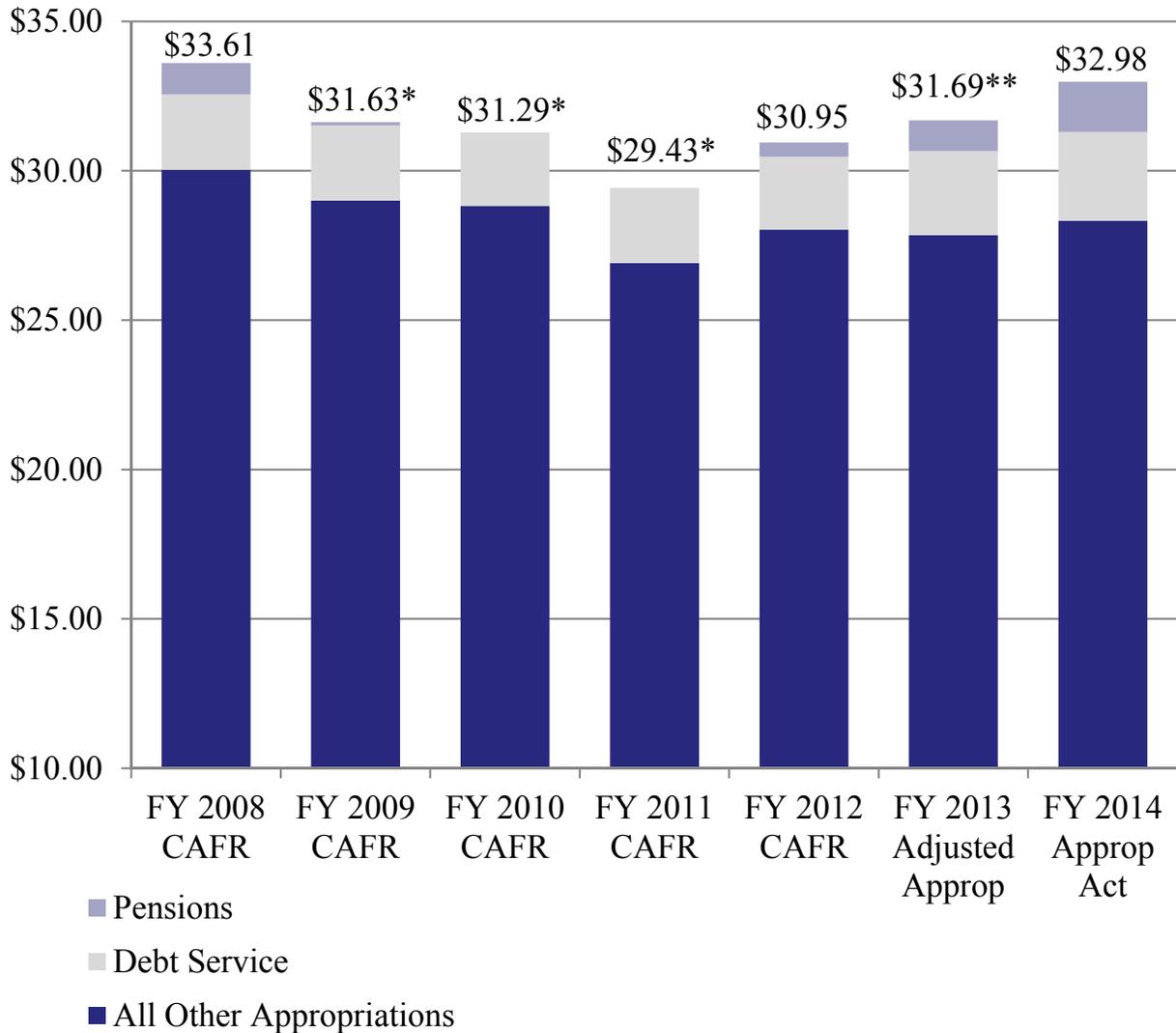
	Fiscal Impact*				
	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>
Gross Income Tax					
50% Phase-In Business Income/Loss					
Netting and Loss Carry-Forward Relief	\$ 23.0	\$ 67.0	\$ 117.0	\$ 167.0	\$ 200.0
Corporation Business Tax					
Three-Year Phase-In Single Sales Factor	\$ 24.0	\$ 38.5	\$ 60.5	\$ 87.5	\$ 98.0
Reduce S Corporation Minimum Tax 25%	13.0	23.0	23.0	23.0	23.0
Increase R&D Credit to 100%	33.0	66.0	66.0	66.0	66.0
	<u>\$ 70.0</u>	<u>\$ 127.5</u>	<u>\$ 149.5</u>	<u>\$ 176.5</u>	<u>\$ 187.0</u>
Economic Development					
Full Funding of Technology Business Tax					
Certificate Transfer Program	\$ 30.0	\$ 30.0	\$ 30.0	\$ 30.0	\$ 30.0
Transitional Energy Facility Assessment (TEFA)					
Phase-out over three years	<u>\$ 55.4</u>	<u>\$ 108.0</u>	<u>\$ 243.0</u>	<u>\$ 243.0</u>	<u>\$ 243.0</u>
Total Fiscal Year 2012 Initiatives	<u>\$ 178.4</u>	<u>\$ 332.5</u>	<u>\$ 539.5</u>	<u>\$ 616.5</u>	<u>\$ 660.0</u>

* Proposals became operational on January 1, 2012. FY12 and FY13 estimate for the Transitional Energy Facility Assessment based on actual liabilities, FY13 estimate based on anticipated collections, and estimates for FY14 through FY16 based on typical collections for recent years. For all other taxes, estimates based on 2007 and 2008 data and do not reflect projections of growth in tax bases, inflation, demographics, or dynamic scoring.

Christie Administration Continues Commitment to Fiscal Stability While Funding Critical Priorities

Pension Payments Account for Most Year-to-Year Growth

(In Billions)

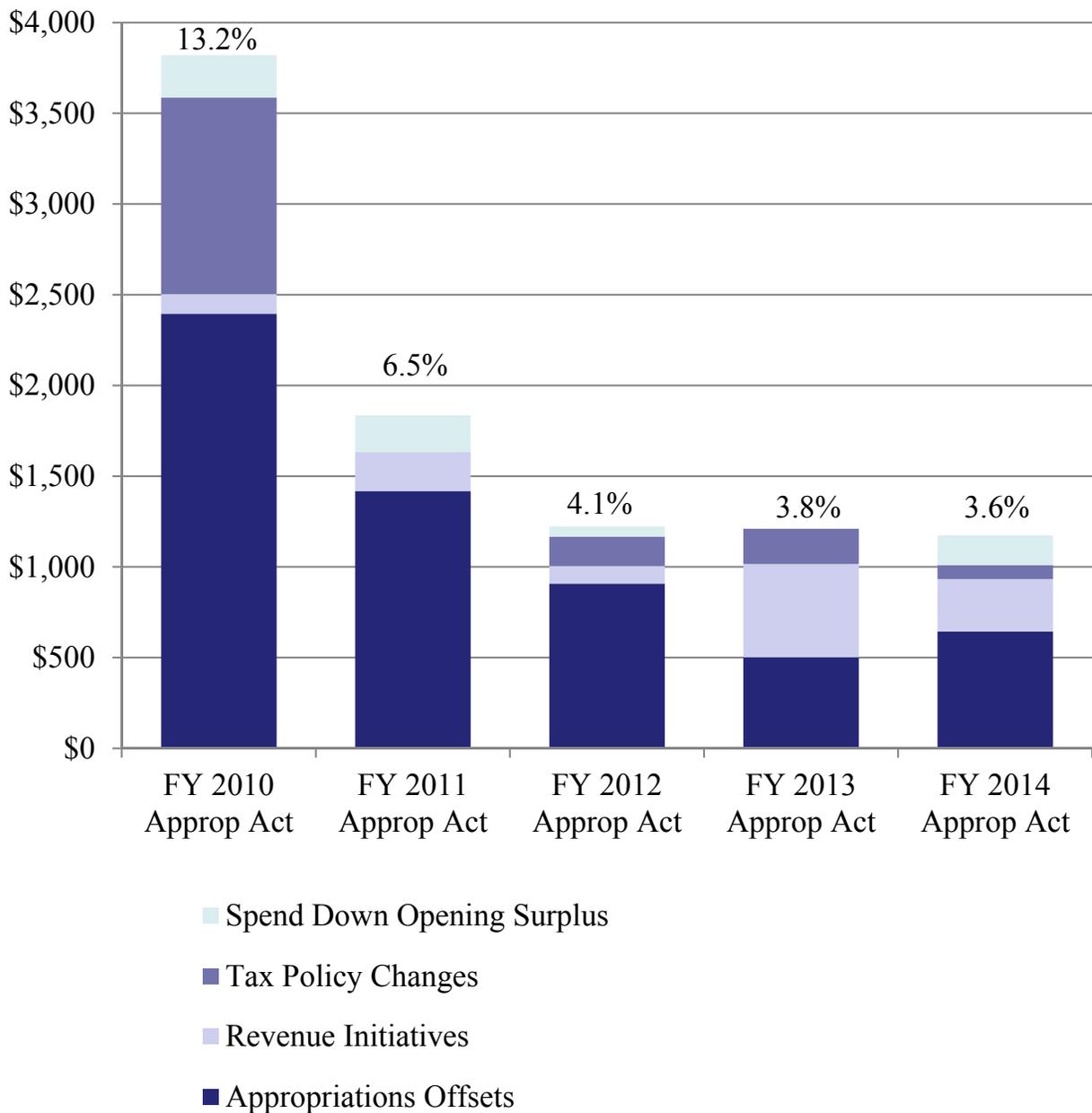


* Includes federal stimulus-supported expenditures that would have otherwise been State-supported expenditures.

** FY 2013 amounts reflect the de-appropriation of \$365 million.

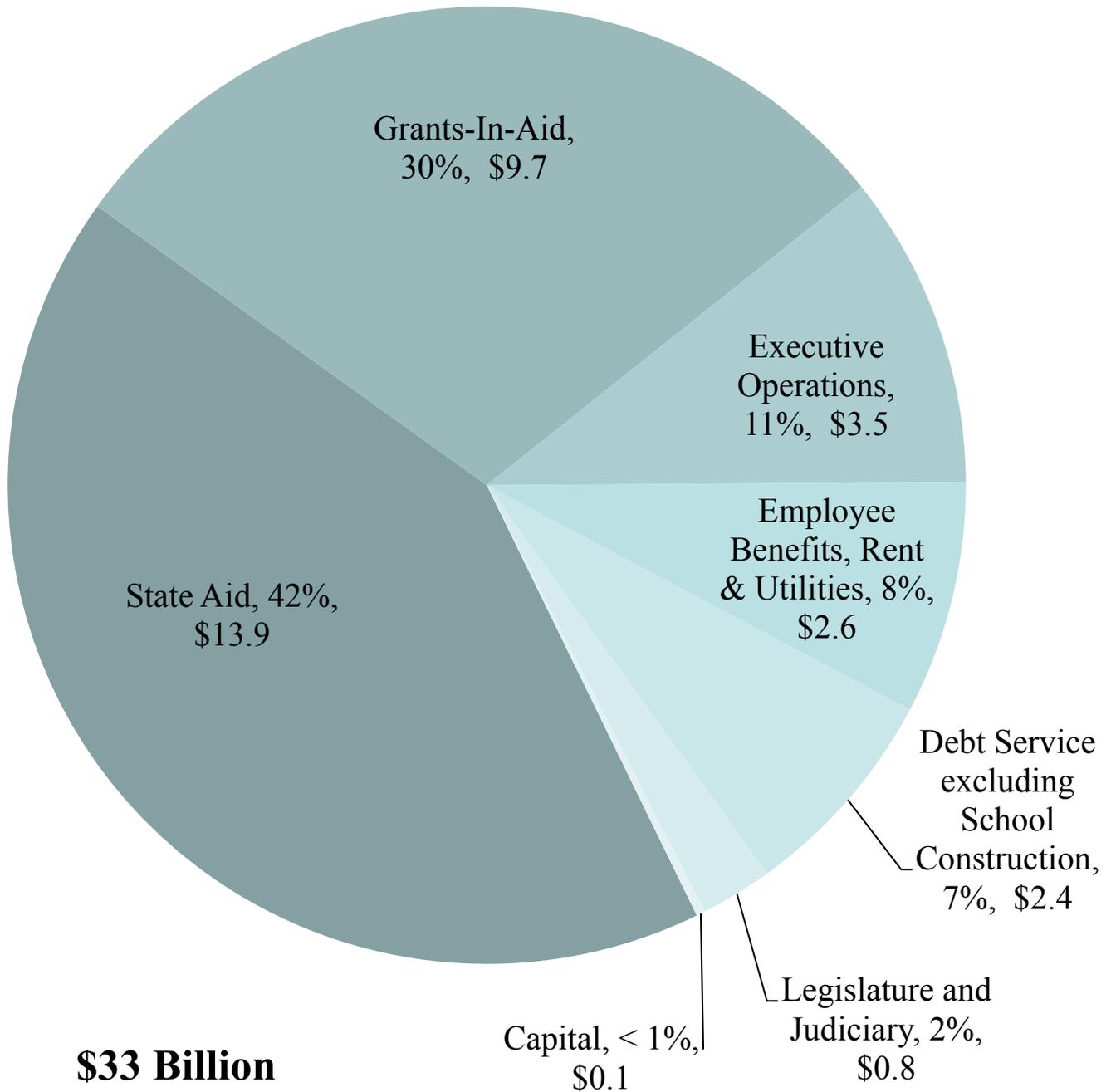
Reliance on Non-Recurring Resources Reduced From 13.2% to 3.6% FY 2010 to FY 2014

(In Millions)



Building the Fiscal 2014 Budget

(In Billions)



Executive Operations:

includes adult prison and juvenile facilities, state police and law enforcement, human services institutions, veterans' homes, children and families.

Grants-In-Aid: includes property tax relief programs, Medicaid, PAAD, nursing home and long-term care alternative programs, and support for higher education.

State Aid: includes education aid programs, school construction debt, municipal aid, general assistance, and aid to county colleges.

FY 2014 Appropriations Act Details

(In Thousands)

Department	FY 2013	FY 2014	Change	
	Adjusted Approp	Approp Act	\$	%
Chief Executive	\$ 6,035	\$ 6,035	-	-
Agriculture	19,566	19,573	7	0.0
Banking and Insurance	63,450	63,450	-	-
Children and Families	1,081,596	1,049,971	(31,625)	(2.9)
Community Affairs	742,146	755,993	13,847	1.9
Corrections	1,077,821	1,084,476	6,655	0.6
Education	10,289,674	10,526,757	237,083	2.3
Environmental Protection	316,992	331,047	14,055	4.4
Health	334,231	370,890	36,659	11.0
Human Services	6,453,516	6,445,979	(7,537)	(0.1)
Labor and Workforce Development	159,158	159,339	181	0.1
Law and Public Safety	566,948	569,659	2,711	0.5
Military and Veterans' Affairs	94,254	94,074	(180)	(0.2)
State	1,172,523	1,226,383	53,860	4.6
Transportation	1,160,567	1,298,849	138,282	11.9
Treasury	1,661,813	1,681,000	19,187	1.2
Miscellaneous Commissions	976	776	(200)	-
Total Executive Branch	\$ 25,201,266	\$ 25,684,251	482,985	1.9
Interdepartmental	3,724,588	4,101,712	377,124	10.1
Local Pensions and Health Benefits - Education and Treasury	1,603,853	2,117,654	513,801	32.0
General Obligation Debt Service - Environmental Protection and Treasury	410,615	319,710	(90,905)	(22.1)
Legislature	76,656	76,154	(502)	(0.7)
Judiciary	672,981	677,481	4,500	0.7
Total Appropriations	\$ 31,689,959 *	\$ 32,976,962	1,287,003	4.1

* FY 2013 amounts reflect the de-appropriation of \$365 million.

Direct State Services By Department

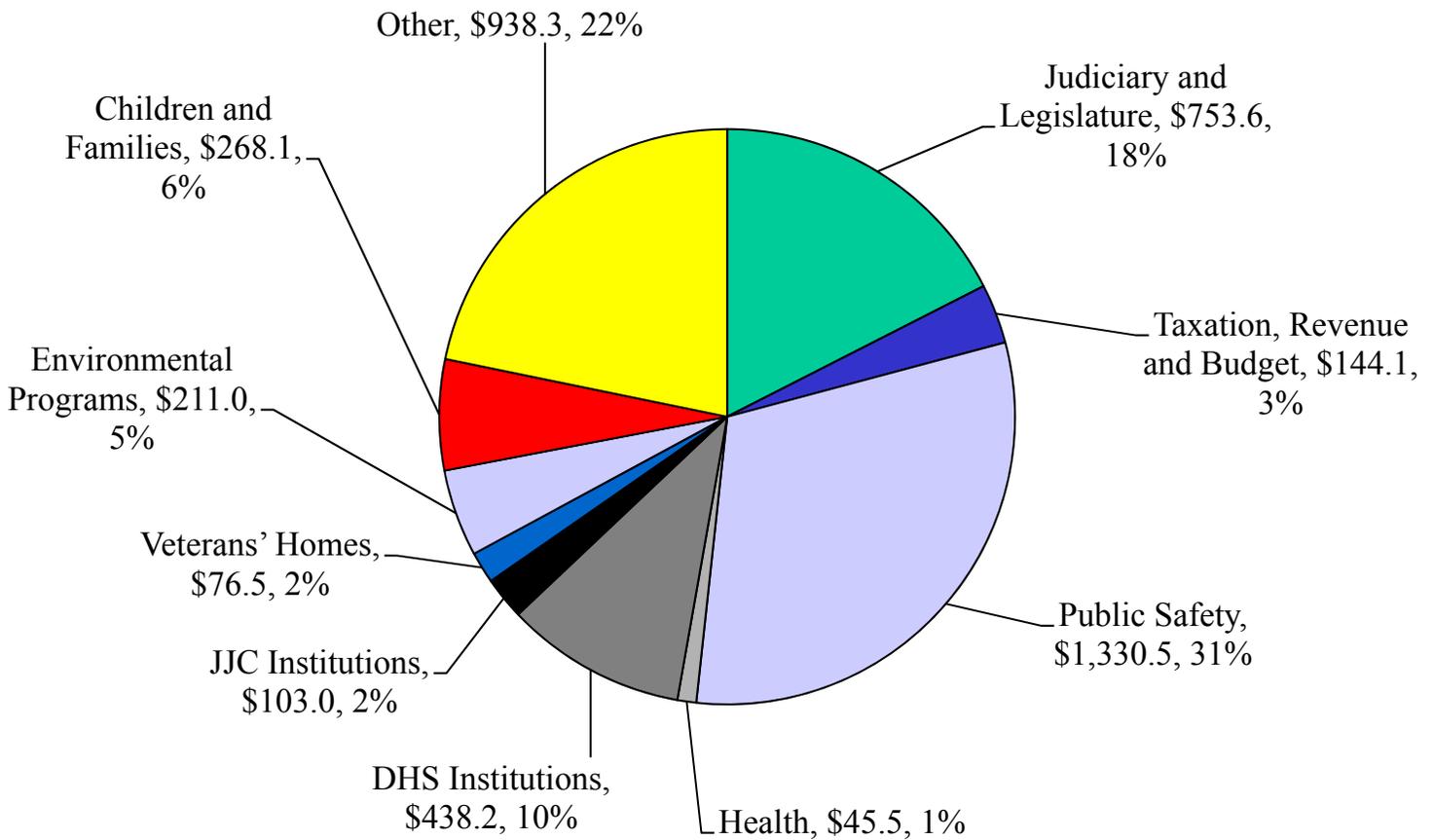
(In Thousands)

Department	FY 2013	FY 2014	Change	
	Adjusted Approp.	Approp. Act	\$	%
Chief Executive	\$ 6,035	\$ 6,035	-	-
Agriculture	7,132	7,132	-	-
Banking and Insurance	63,450	63,450	-	-
Children and Families	278,597	268,052	(10,545)	(3.8)
Community Affairs	38,171	38,351	180	0.5
Corrections	955,580	959,135	3,555	0.4
Education	73,596	67,900	(5,696)	(7.7)
Environmental Protection	207,401	211,013	3,612	1.7
Health	43,580	45,540	1,960	4.5
Human Services	630,019	631,566	1,547	0.2
Labor and Workforce Development	92,206	92,387	181	0.2
Law and Public Safety	544,500	542,795	(1,705)	(0.3)
Military and Veterans' Affairs	91,580	91,450	(130)	(0.1)
State	28,082	28,082	-	-
Transportation	83,756	44,781	(38,975)	(46.5)
Treasury	465,513	456,518	(8,995)	(1.9)
Miscellaneous Commissions	976	776	(200)	-
Total Executive Branch	\$ 3,610,174	\$ 3,554,963	(55,211)	(1.5)
Legislature	76,656	76,154	(502)	(0.7)
Judiciary	672,981	677,481	4,500	0.7
Total Operating	4,359,811	4,308,598	(51,213)	(1.2)
Interdepartmental	2,477,933	2,855,699	377,766	15.2
Total Direct State Services	\$ 6,837,744 *	\$ 7,164,297	\$ 326,553	4.8

* FY 2013 amounts reflect the de-appropriation of \$59.8 million.

FY 2014 State Operating Budget

(In Millions)



Total State Operating Budget is \$4.3 billion

The State Operating Budget excludes fringe benefits and other centrally budgeted costs.

Funding for Property Tax Relief

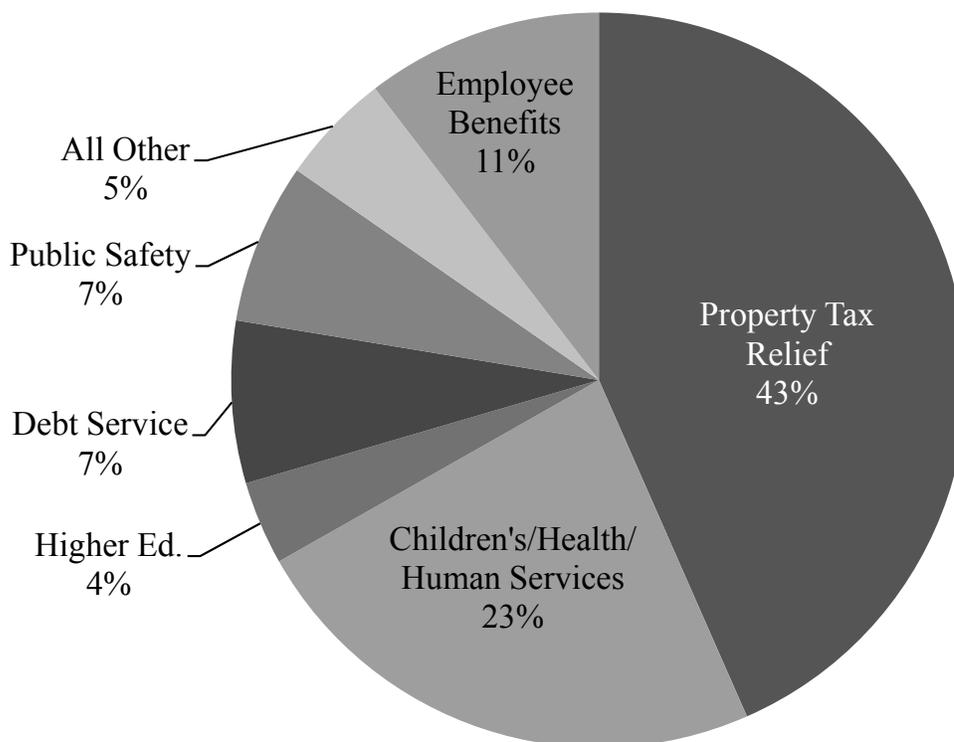
(In Millions)

<u>Programs</u>	<u>FY 2013 Adjusted Approp</u>	<u>FY 2014 Approp Act</u>	<u>Change</u>
State Aid to School Districts	\$ 8,871.6	\$ 8,977.0	\$ 105.4
Other Aid for Education	2,817.4	3,433.5	616.1
Municipal Aid	1,449.8	1,469.2	19.4
Property Taxpayer Relief Programs	1,191.9 *	1,205.3	13.4
Other Local Aid	<u>682.0</u>	<u>817.9</u>	<u>135.9</u>
Total Property Tax Relief	<u>\$ 15,012.7</u> **	<u>\$ 15,902.9</u>	<u>\$ 890.2</u>

* May 2013 Homestead Benefits were deferred to August 2013, resulting in a lapse of \$394.5 million in FY 2013.

** FY 2013 amounts reflect the de-appropriation of \$58.6 million.

Property Tax Relief is Approximately Half the Total Budget



School Aid

(In Millions)

	FY 2013 Adjusted Approp	FY 2014 Approp Act	Change
State Aid to Schools			
Formula Aid	\$ 7,791.7	\$ 7,855.9	\$ 64.2
Preschool Education Aid	633.7	648.1	14.4
Extraordinary Special Education Aid	162.7	162.7	-
Under Adequacy Aid	-	16.8	16.8
School Choice Aid	33.1	49.1	16.0
Supplemental Enrollment Growth Aid	4.1	4.1	-
Payment Delay Savings	(15.0)	(11.5)	3.5
Charter School Aid	8.7	16.0	7.3
Nonpublic School Aid	89.2	83.5	(5.7)
School Building Aid	73.7	67.4	(6.3)
Debt Service Aid	58.0	57.4	(0.6)
Assessment of EDA Debt Service	(21.0)	(26.5)	(5.5)
Other Aid	52.7	54.0	1.3
Total State Aid to Schools	\$ 8,871.6	\$ 8,977.0	\$ 105.4
Direct State Payments for Education			
Teachers' Pension and Annuity Fund	\$ 645.5	\$ 1,019.2	\$ 373.7
Post Retirement Medical	863.1	969.0	105.9
Debt Service on Pension Obligation Bonds	155.6	167.9	12.3
Teachers' Social Security	738.5	754.8	16.3
Total Direct State Payments for Education	\$ 2,402.7	\$ 2,910.9	\$ 508.2
School Construction Debt Service	\$ 414.7	\$ 522.5	\$ 107.8
Total School Aid	\$ 11,689.0 *	\$ 12,410.4	\$ 721.4

* FY 2013 amounts reflect the de-appropriation of \$35.0 million.

Municipal Aid

(In Millions)

	FY 2013 Adjusted Approp	FY 2014 Approp Act	Change
	<u> </u>	<u> </u>	<u> </u>
Consolidated Municipal Property Tax Relief Aid (CMPTRA) / Energy Tax Receipts	\$ 1,342.1	\$ 1,364.3	\$ 22.2 *
Transitional Aid to Localities	96.8	94.5	(2.3) *
Meadowlands Adjustment Payments Aid	-	6.0	6.0
Open Space - Payments In Lieu of Taxes (PILOT)	6.5	-	(6.5) ***
Highlands Protection Fund Aid	<u>4.4</u>	<u>4.4</u>	<u>-</u>
Total Municipal Aid	<u>\$ 1,449.8</u> **	<u>\$ 1,469.2</u>	<u>\$ 19.4</u>

* FY 2014 includes the transfer of \$22.2 million from Transitional Aid to Localities to CMPTRA.

** FY 2013 amounts reflect the de-appropriation of \$11.9 million.

*** Municipalities operating under a calendar fiscal year will continue to anticipate the State's fiscal year 2013 payments in their calendar year 2013 budgets and can anticipate an identical amount in their calendar year 2014 budgets.

Property Taxpayer Relief Programs

(In Millions)

	<u>FY 2013 Adjusted Approp</u>	<u>FY 2014 Approp Act</u>	<u>Change</u>
Homestead Benefit Program	\$ 398.5 *	\$ 400.5	\$ 2.0
Property Tax Deduction Act	496.5	516.6	20.1
Senior/Disabled Citizens' Property Tax Freeze	221.5	214.2	(7.3) ***
Veterans' Property Tax Deductions	61.0	59.2	(1.8) ***
Senior/Disabled Citizens' Property Tax Deductions	<u>14.4</u>	<u>14.8</u>	<u>0.4</u> ***
Total Property Taxpayer Relief	<u>\$ 1,191.9</u> **	<u>\$ 1,205.3</u>	<u>\$ 13.4</u>

* May 2013 Homestead Benefits were deferred to August 2013, resulting in a lapse of \$394.5 million in FY 2013.

** FY 2013 amounts reflect the de-appropriation of \$1.6 million.

*** FY 2014 continues these programs unaltered. The change amounts reflect the changes in forecasted costs.

Higher Education

(In Thousands)

	FY 2013 Adjusted Approp	FY 2014 Approp Act	Change \$	%
Senior Public Institutions ^{(a)(b)}				
Rutgers University	\$ 479,094	\$ 754,896	275,802	57.6
University of Medicine and Dentistry of NJ	367,888	-	(367,888)	(100.0)
NJIT	69,220	70,275	1,055	1.5
Thomas Edison State College	9,075	11,179	2,104	23.2
Rowan University	88,271	132,798	44,527	50.4
New Jersey City University	51,888	54,001	2,113	4.1
Kean University	62,171	64,556	2,385	3.8
William Paterson University	64,439	66,447	2,008	3.1
Montclair State University	80,760	82,266	1,506	1.9
College of New Jersey	56,886	58,588	1,702	3.0
Ramapo College of New Jersey	34,087	35,077	990	2.9
Richard Stockton College of New Jersey	43,447	44,736	1,289	3.0
Subtotal Senior Colleges and Universities	<u>1,407,226</u>	<u>1,374,819</u>	<u>(32,407)</u>	<u>(2.3)</u>
University Hospital	-	107,670	107,670	-
Total Senior Public Institutions	\$ 1,407,226	\$ 1,482,489	75,263	5.3
County Colleges ^{(a)(c)}	\$ 178,231	\$ 181,729	3,498	2.0
Chapter 12 Debt Service	37,359	35,599	(1,760)	(4.7)
Total County Colleges	\$ 215,590	\$ 217,328	1,738	0.8
Total Independent Colleges & Universities	\$ -	\$ 1,000	1,000	-
Student Financial Assistance				
Tuition Aid Grants	\$ 325,043	\$ 341,161	16,118	5.0
Part-Time Tuition Aid Grants for County Colleges	10,360	11,236	876	8.5
NJSTARS I & II	9,673	10,629	956	9.9
EOF Grants and Scholarships ^(d)	38,974	38,822	(152)	(0.4)
Coordinated Garden State Scholarship Programs ^(d)	1,630	-	(1,630)	(100.0)
Urban Scholarship Program	1,000	1,000	-	-
Other Student Aid Programs ^(d)	2,298	2,260	(38)	(1.7)
Total Student Financial Assistance	\$ 388,978	\$ 405,108	16,130	4.1
Other Programs				
Debt Service	\$ 24,467	\$ 50,372	25,905	105.9
All other programs	4,793	4,793	-	0.0
Total Other Programs	\$ 29,260	\$ 55,165	25,905	88.5
Grand Total Higher Education	\$ 2,041,054 ^(e)	\$ 2,161,090	120,036	5.9

(a) Includes appropriations for both direct operating support and net fringe benefits.

(b) Senior Public Institutions reflects Medical and Health Sciences Education Restructuring under P.L.2012, c.45.

(c) Includes funding from Supplemental Workforce Fund for Basic Skills of \$21.3 million in FY 2013 and \$18.8 million in FY 2014.

(d) FY 2013 is the last year of planned phase-outs for the following programs: Coordinated Garden State Scholarship Programs, Veterinary Medicine Education Program, and Martin Luther King Physician-Dentist Scholarship Act of 1986.

(e) FY 2013 amounts reflect the de-appropriation of \$41.1 million.

Medical and Health Sciences Education Restructuring

FY 2014 Direct Operating Support

	GBM Amounts	Approp Act Reallocations	Approp Act Additions	Approp Act Totals
Rowan	\$ 58,563	\$ -	\$ -	\$ 58,563
School of Osteopathic Medicine	-	12,229	18,000	30,229
Subtotal, Rowan	58,563	12,229	18,000	88,792
Rutgers - New Brunswick	241,018	(50,516)	-	190,502
School of Biomedical & Health Services		148,043	-	148,043
Rutgers - Newark	-	31,816	-	31,816
Rutgers - Camden	-	17,140	-	17,140
Subtotal, Rutgers	241,018	146,483	-	387,501
UMDNJ	160,553	(160,553)	-	-
University Hospital	-	1,841	17,000	18,841
Totals	\$ 460,134	\$ -	\$ 35,000	\$ 495,134

Hospital Funding

State and Federal

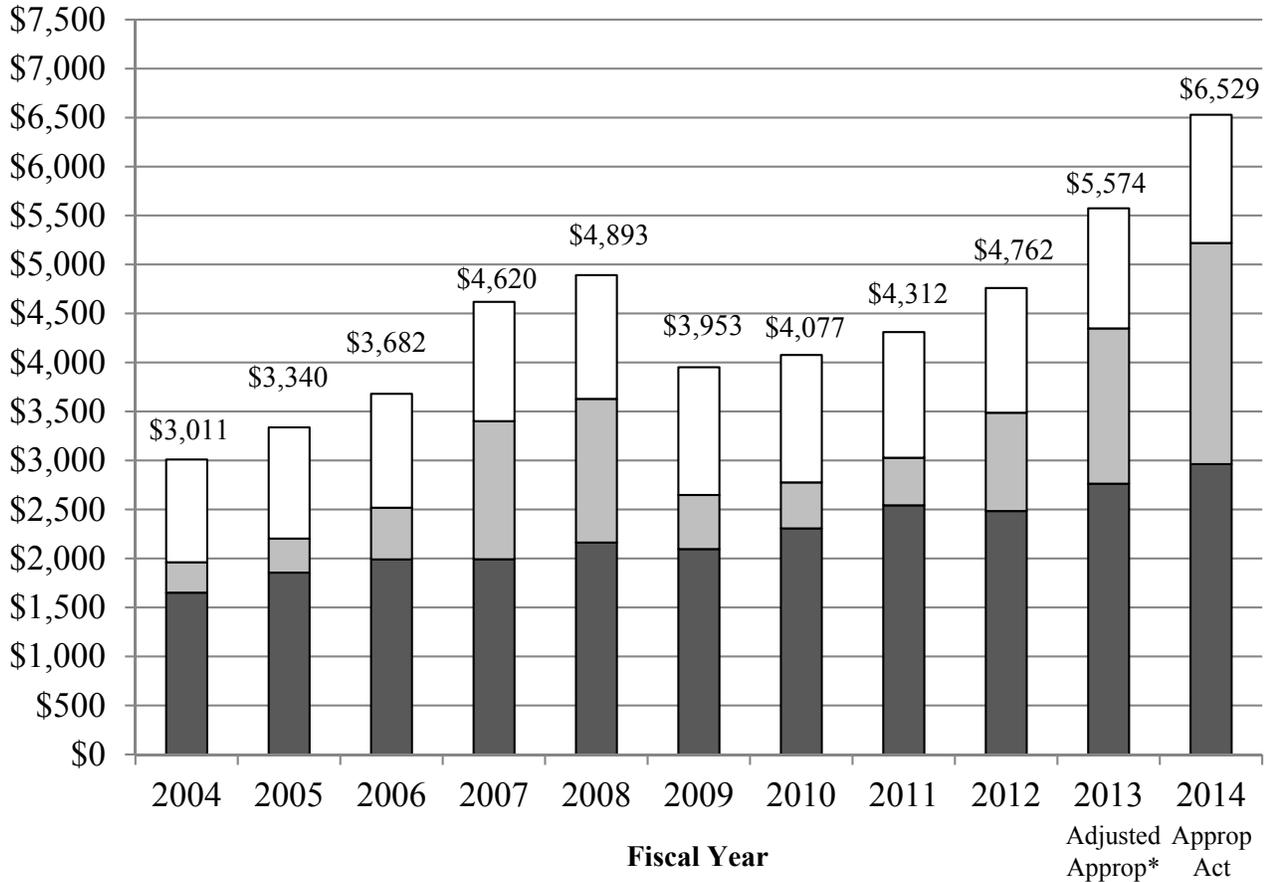
(In Millions)

	FY 2013	FY 2014	
	Adjusted	Approp	Change
	Approp	Act	
Charity Care	\$ 675.0	\$ 675.0	\$ -
Graduate Medical Education	90.0	100.0	10.0
Delivery System Reform Incentive Payments*	-	166.6	166.6
Hospital Relief Offset Payments*	166.6	-	(166.6)
Hospital Mental Health Offset Payments	24.7	24.7	-
Health Care Stabilization Fund	30.0	-	(30.0)
Total Hospital Funding	\$ 986.3	\$ 966.3	\$ (20.0)

*Reflects replacement of Hospital Relief Offset Payments with Delivery System Reform Incentive Payments per Medicaid Comprehensive Waiver

Employee Benefit Costs

(In Millions)



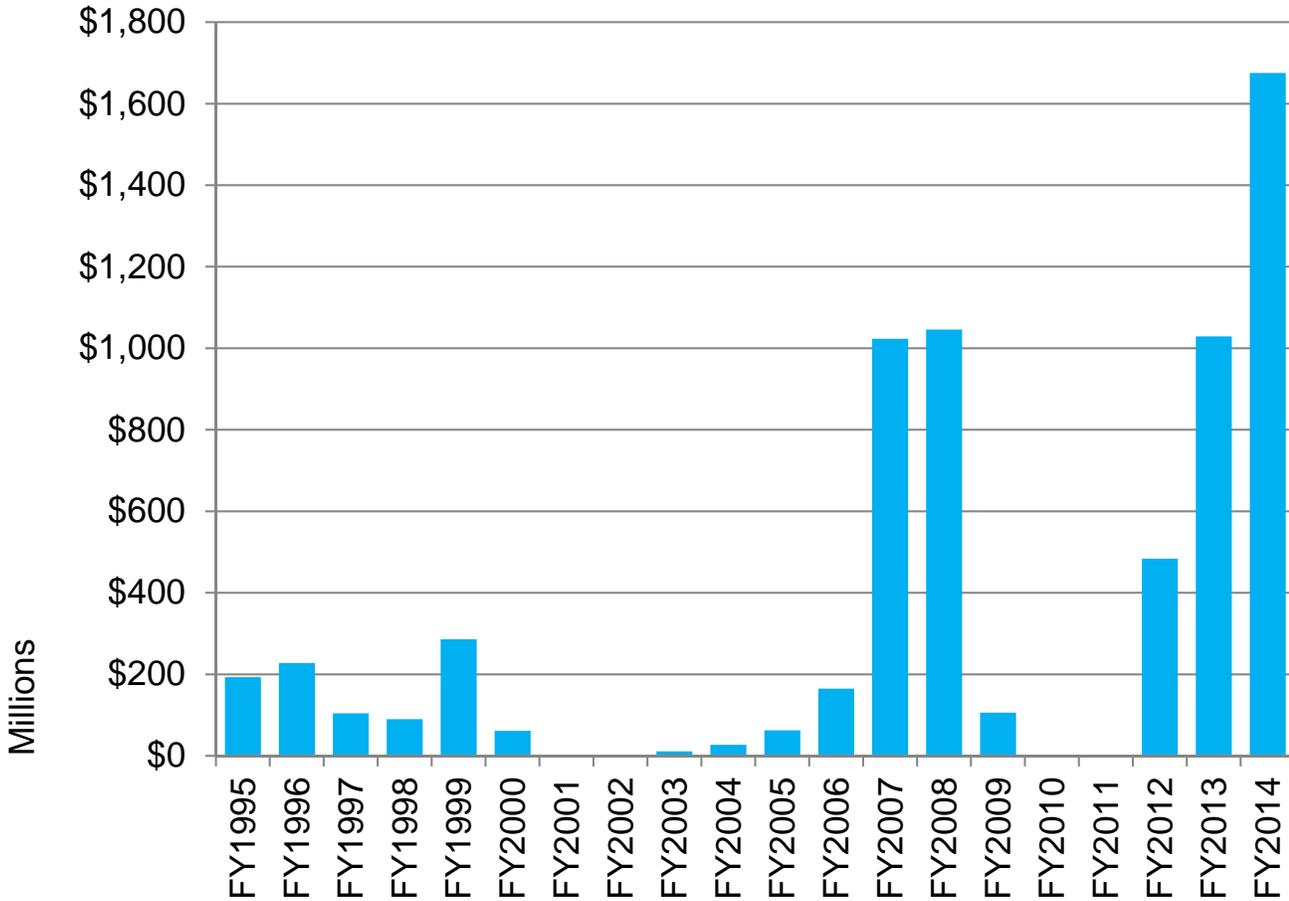
- Employer Taxes
- ▒ Pensions/Debt Service on Pension Bonds
- Health Benefits/Post Retirement Medical

FY 2012 includes \$484 million to fund a one-seventh contribution for the defined benefit pension plans. FY 2013 includes \$1.03 billion to fund a two-sevenths contribution for the defined benefit pension plans, and the FY 2014 Appropriations Act includes \$1.68 billion to fund a three-sevenths contribution as required by law.

*FY 2013 amount reflects the de-appropriation of \$28 million for Health Benefits and Post Retirement Medical.

Historical Pension Contributions

Defined Benefit Pension Contribution*



* Pension contribution amounts from FY1995 to FY2005 include funding for non-contributory life insurance; life insurance costs are not included thereafter.

FY2014 is the third year of a 7-year statutory commitment to reach full funding of the ARC.

The Fiscal Year 2014 Budget Continues Historic Contributions to the State's Pension Systems

(In Thousands)

<u>Governor</u>	<u>Fiscal Year</u>	<u>Defined Benefit Pension Contribution (a)</u>
Whitman	1995	\$ 193,342
Whitman	1996	227,916
Whitman	1997 (b)	104,616
Whitman	1998	90,194
Whitman	1999	286,203
Whitman	2000	61,663
Whitman	2001	-
	Cumulative Totals	<u>\$ 963,934</u>
DiFrancesco	2002	\$ 563
	Cumulative Totals	<u>\$ 563</u>
McGreevey	2003	\$ 11,181
McGreevey	2004 (c)	27,520
McGreevey	2005	62,723
	Cumulative Totals	<u>\$ 101,424</u>
Codey	2006	165,026
	Cumulative Totals	<u>\$ 165,026</u>
Corzine	2007	\$ 1,023,192
Corzine	2008	1,046,136
Corzine	2009	106,268
Corzine	2010	-
	Cumulative Totals	<u>\$ 2,175,596</u>
Christie	2011	\$ -
Christie	2012	484,484
Christie	2013	1,029,296
Christie	2014	1,675,695
	Cumulative Totals	<u>\$ 3,189,475</u>

(a) Pension contribution amounts from FY 1995 to FY 2005 include funding for non-contributory life insurance; life insurance costs are not included thereafter.

(b) As of June 30, 1997, \$2.75 billion in proceeds from the issuance of Pension Obligation Bonds was contributed to the State funded pension systems. Additionally, corresponding legislation enacted authorized the use of excess assets in the systems to fund any contribution requirements going forward.

(c) Beginning in FY 2004, excess assets were exhausted in most pension funds and the State was required to resume making full pension contributions; however, due to budgetary constraints, the State began "phasing-in" required contributions. In addition, in PERS and TPAF, funds accumulated in the Benefit Enhancement Fund were used to cover the phased-in contributions for these two pension funds in FY 2004, FY 2005 and FY 2006.

State Workforce

	ADMIN START 01/30/10	PP 14 6/30/2013	Change
AGRICULTURE	215	205	(10)
BANKING AND INSURANCE	423	486	63
CHIEF EXECUTIVE OFFICE	118	109	(9)
CHILDREN & FAMILIES	6,929	6,647	(282)
COMMUNITY AFFAIRS	1,055	888	(167)
CORRECTIONS (Balance)	8,881	8,021	(860)
- Parole Board	679	597	(82)
EDUCATION	806	795	(11)
ENVIRONMENTAL PROTECTION	2,710	2,489	(221)
- CBT Dedication	244	222	(22)
HEALTH	1,770	1,155	(615)
HUMAN SERVICES (Total)	15,169	14,384	(785)
- Management and Budget	369	365	(4)
- Medical Assistance	468	350	(118)
- Disability Services	33	249	216
- Family Development	377	1,353	976
- Commission for the Blind and Visually Impaired	301	3,036	2,735
- Deaf and Hard of Hearing	10	84	74
- Developmental Disabilities	8,730	4,064	(4,666)
- Mental Health and Add. Srvs.	4,881	121	(4,760)
- Div of Aging	0	327	327
LABOR (Balance)	3,133	2,922	(211)
- Public Employee Relations Commission	32	32	0
- Civil Service Commission	235	239	4
LAW AND PUBLIC SAFETY (Balance)	3,864	2,496	(1,368)
- State Police	3,001	3,659	658
- Homeland Security and Preparedness	95	105	10
- Election Law Enforcement Commission	70	67	(3)
- Violent Crimes Compensation Agency	35	27	(8)
- State Ethics Commission	12	11	(1)
- Juvenile Justice	1,563	1,201	(362)
- Division of Gaming	222	0	(222)
MILITARY AND VETERANS' AFFAIRS	1,487	1,495	8
STATE (Balance)	340	161	(179)
- Secretary of Higher Education	16	19	3
- Student Assistance	169	151	(18)
TRANSPORTATION	3,357	3,116	(241)
- Motor Vehicle Commission	2,328	2,170	(158)
TREASURY (Balance)	3,405	3,186	(219)
- Office of State Comptroller	90	141	51
- Casino Control Commission	279	50	(229)
- Office of Administrative Law	101	90	(11)
- Office of Information Technology	807	721	(86)
- Public Defender	1,048	1,157	109
- Board of Public Utilities	266	231	(35)
MISCELLANEOUS COMMISSIONS	2	1	(1)
SUBTOTAL EXECUTIVE BRANCH	64,956	59,446	(5,510)
			0
LEGISLATURE	461	438	(23)
- SCI	53	45	(8)
JUDICIARY	9,128	8,931	(197)
GRAND TOTAL	74,598	68,860	(5,738)

Comparison of Appropriations Acts to Prior Year Adjusted Appropriations

(In Millions)

Fiscal Year	Approp Act		Prior Year Adjusted Approp*	Change	
				\$	%
2014	\$ 32,977.0		\$ 31,690.0	1,287.0	4.1
2013	31,655.0		30,800.5 **	854.5	2.8
2012	30,164.6 **		30,333.5 ***	(168.9)	(0.6)
2011	29,397.5 ***		31,199.8 ***	(1,802.3)	(5.8)
2010	31,245.8 ***		33,060.6 ***	(1,814.8)	(5.5)
2009	32,868.5		34,580.6	(1,712.1)	(5.0)
2008	33,470.9		31,020.5	2,450.4	7.9
2007	30,818.7		28,087.7	2,731.0	9.7
2006	27,919.9		28,644.8	(724.9)	(2.5)
2005	28,027.3		24,569.1	3,458.2	14.1
2004	24,003.2		23,726.4	276.8	1.2
2003	23,401.7		23,218.6	183.1	0.8
2002	22,920.7		21,842.8	1,077.9	4.9
2001	21,419.7		20,163.5	1,256.2	6.2
2000	19,514.4		18,482.3	1,032.1	5.6
1999	18,123.8		17,141.3	982.5	5.7
1998	16,786.6		16,256.7	529.9	3.3
1997	15,977.8		16,297.3	(319.5)	(2.0)
1996	15,994.6		15,528.7	465.9	3.0
1995	15,280.7		15,608.7	(328.0)	(2.1)
1994	15,466.9		14,737.5	729.4	4.9
1993	14,625.5		14,955.7	(330.2)	(2.2)
1992	14,651.5		12,638.8	2,012.7	15.9
1991	12,423.8		12,165.9	257.9	2.1
1990	11,995.0		11,904.1	90.9	0.8
1989	11,775.1		10,569.4	1,205.7	11.4
1988	10,396.5		9,355.9	1,040.6	11.1
1987	9,279.4		8,959.2	320.2	3.6
1986	8,681.2		7,946.1	735.1	9.3
1985	7,693.3		6,865.2	828.1	12.1
1984	6,771.8		6,289.5	482.3	7.7
1983	6,181.7		5,741.5	440.2	7.7
1982	5,691.3		5,151.3	540.0	10.5
1981	5,107.1		4,739.6	367.5	7.8
1980	4,652.1		4,436.6	215.5	4.9
1979	4,394.4		4,066.5	327.9	8.1
1978	4,010.6		3,486.2	524.4	15.0
1977	2,853.3		2,674.6	178.7	6.7
1976	2,698.1		2,794.4	(96.3)	(3.4)
1975	2,756.1		2,406.9	349.2	14.5
1974	2,385.7		2,090.5	295.2	14.1
1973	2,047.7		1,822.4	225.3	12.4
1972	1,779.3		1,616.6	162.7	10.1
1971	1,557.5		1,370.0	187.5	13.7
1970	1,334.4		1,136.8	197.6	17.4
1969	1,088.5		1,021.0	67.5	6.6
1968	992.7		888.2	104.5	11.8
1967	876.6		654.9	221.7	33.9
1966	639.4		592.9	46.5	7.8
1965	584.1		554.9	29.2	5.3
1964	543.8		505.9	37.9	7.5
1963	499.4		469.3	30.1	6.4
1962	467.2		437.2	30.0	6.9
1961	431.8		412.3	19.5	4.7
1960	405.1		395.9	9.2	2.3
1959	388.6		340.7	47.9	14.1
1958	342.5		324.2	18.3	5.6
1957	320.8		299.8	21.0	7.0
1956	284.4		247.7	36.7	14.8
1955	234.8		185.2	49.6	26.8
1954	219.7		211.9	7.8	3.7
1953	210.7		179.2	31.5	17.6
1952	176.8		168.6	8.2	4.9
1951	164.1		164.5	(0.4)	(0.2)

* Original Appropriations Act plus supplemental appropriations.

** Includes \$468 million in FY 2012 debt service funded from FY 2011 resources.

*** Includes federal stimulus aid used for budget relief that otherwise would have needed a State appropriation.

Comparison of Appropriations Acts

(In Millions)

Fiscal Year	Approp Act	Change	
		\$	%
2014	\$ 32,977.0	1,322.0	4.2
2013	31,655.0	1,490.4	4.9
2012	30,164.6 *	767.1	2.6
2011	29,397.5 **	(1,848.3)	(5.9)
2010	31,245.8 **	(1,622.7)	(4.9)
2009	32,868.5	(602.4)	(1.8)
2008	33,470.9	2,652.2	8.6
2007	30,818.7	2,898.8	10.4
2006	27,919.9	(107.4)	(0.4)
2005	28,027.3	4,024.1	16.8
2004	24,003.2	601.5	2.6
2003	23,401.7	481.0	2.1
2002	22,920.7	1,501.0	7.0
2001	21,419.7	1,905.3	9.8
2000	19,514.4	1,390.6	7.7
1999	18,123.8	1,337.2	8.0
1998	16,786.6	808.8	5.1
1997	15,977.8	(16.8)	(0.1)
1996	15,994.6	713.9	4.7
1995	15,280.7	(186.2)	(1.2)
1994	15,466.9	841.4	5.8
1993	14,625.5	(26.0)	(0.2)
1992	14,651.5	2,227.7	17.9
1991	12,423.8	428.8	3.6
1990	11,995.0	219.9	1.9
1989	11,775.1	1,378.6	13.3
1988	10,396.5	1,117.1	12.0
1987	9,279.4	598.2	6.9
1986	8,681.2	987.9	12.8
1985	7,693.3	921.5	13.6
1984	6,771.8	590.1	9.5
1983	6,181.7	490.4	8.6
1982	5,691.3	584.2	11.4
1981	5,107.1	455.0	9.8
1980	4,652.1	257.7	5.9
1979	4,394.4	383.8	9.6
1978	4,010.6	1,157.3	40.6
1977	2,853.3	155.2	5.8
1976	2,698.1	(58.0)	(2.1)
1975	2,756.1	370.4	15.5
1974	2,385.7	338.0	16.5
1973	2,047.7	268.4	15.1
1972	1,779.3	221.8	14.2
1971	1,557.5	223.1	16.7
1970	1,334.4	245.9	22.6
1969	1,088.5	95.8	9.7
1968	992.7	116.1	13.2
1967	876.6	237.2	37.1
1966	639.4	55.3	9.5
1965	584.1	40.3	7.4
1964	543.8	44.4	8.9
1963	499.4	32.2	6.9
1962	467.2	35.4	8.2
1961	431.8	26.7	6.6
1960	405.1	16.5	4.2
1959	388.6	46.1	13.5
1958	342.5	21.7	6.8
1957	320.8	36.4	12.8
1956	284.4	49.6	21.1
1955	234.8	15.1	6.9
1954	219.7	9.0	4.3
1953	210.7	33.9	19.2
1952	176.8	12.7	7.7
1951	164.1		

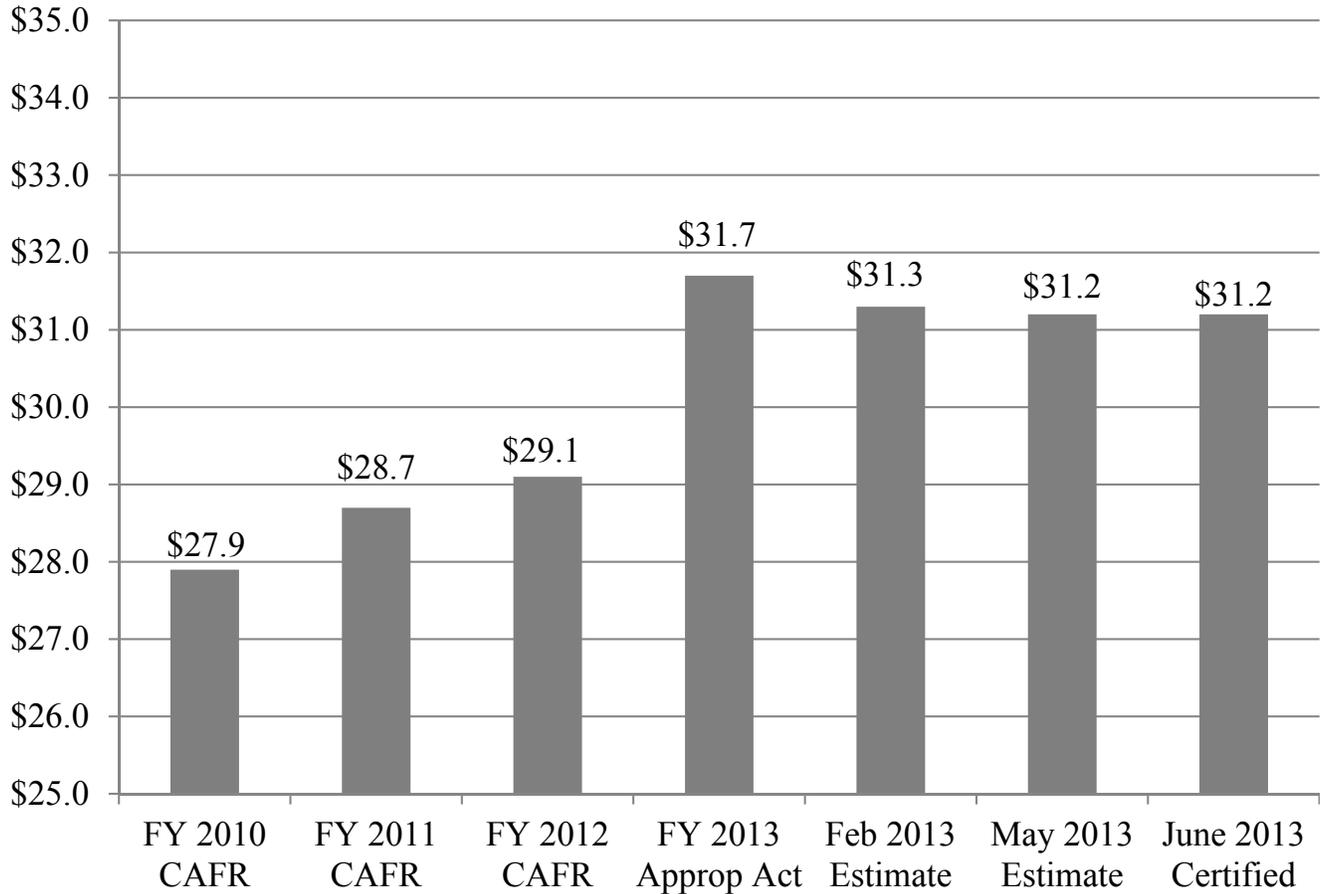
* Includes \$468 million in FY 2012 debt service funded from FY 2011 resources.

** Includes federal stimulus aid used for budget relief that otherwise would have needed a State appropriation.

Fiscal Year 2013 Update

History of FY 2013 Revenues*

(In Billions)



* Excludes federal stimulus aid received in FY 2010 and FY 2011.

FY 2013 Revenues*

(In Millions)

	FY 2012 CAFR	FY 2013		Certified vs. Feb 2013 Change		
		Approp Act	Feb 2013 Revised	June 2013 Certified	\$	%
Income	\$ 11,128	\$ 11,767	\$ 12,173	\$ 12,193	20	0.2
Sales	7,936	8,423	8,216	8,241	25	0.3
Corporate	2,032	2,566	2,232	2,257	25	1.1
Other**	<u>7,990</u>	<u>8,977</u>	<u>8,705</u>	<u>8,504</u>	<u>(201)</u>	<u>(2.3)</u>
Total	<u>\$ 29,086</u>	<u>\$ 31,733</u>	<u>\$ 31,326</u>	<u>\$ 31,195</u>	<u>(131)</u>	<u>(0.4)</u>

* Excludes federal stimulus aid

** All Sales Tax and Corporation Taxes on Energy are included in Other

FY 2013 Fund Balance

(In Millions)

	<u>July 2012 Approp. Act</u>	<u>Feb 2013 Revised</u>	<u>May 2013 Testimony</u>	<u>June 2013 Revised</u>
Opening Surplus	\$ 570	\$ 447	\$ 447	\$ 447
Revenues				
Income	\$ 11,767	\$ 12,173	\$ 12,193	\$ 12,193
Sales	8,423	8,216	8,241	8,241
Corporate	2,566	2,232	2,257	2,257
Other	8,977	8,705	8,504	8,504
Total Revenues	\$ 31,733	\$ 31,326	\$ 31,195	\$ 31,195
Lapses		377	448	121 *
Homestead Benefits Aug 2013		392	394	394
Total Resources	\$ 32,303	\$ 32,542	\$ 32,484	\$ 32,157
Appropriations				
Original	\$ 31,655	\$ 31,655	\$ 31,655	\$ 31,655
Supplemental		512	419	35 *
Total Appropriations	\$ 31,655	\$ 32,167	\$ 32,074	\$ 31,690
Fund Balance	\$ 648	\$ 375	\$ 410	\$ 467 **

* June 2013 Revised lapses and supplemental appropriations reflect line-item de-appropriations of \$365 million.

** \$1.5 million is in the Casino Control Fund.

FY 2013 Additional Needs

(In Thousands)

Medicaid/NJ Family Care, Disability Services, and PAAD Trend Deficit	\$ 182,621
Department of Transportation - Winter Operations	39,267
Department of Children and Families - Grants/Salaries Trend and Federal Fund Shortfall	36,885
New Jersey Sports and Exposition Authority - Operating Subsidy	27,400
Super Storm Sandy - State Share of Funding	20,000
Tort Claims Liability	17,350
Employee Benefits	12,628
Senior and Disabled Citizens' Property Tax Freeze Trend	8,000
NJ SMART	7,901
Nonpublic School Aid	6,718
Consolidation Implementation	6,050
Division of Taxation - Fees for Collection Services	5,427
Property Rentals	4,198
Supplemental Enrollment Growth Aid	4,141
Department of Corrections	4,000
SEMI/MAC Administrative Reimbursement	3,533
Interest on Short Term Notes	3,450
Public Defender - Accrued Professional Services Liability	2,237
Miscellaneous - None Greater than \$2 million	8,212
<i>Less line-item de-appropriations</i>	<u>(365,013)</u>
Total Additional Needs (net)	<u><u>\$ 35,005</u></u>

FY 2013 Surplus Balances

(In Thousands)

Homestead Benefit Program Deferral	\$ 394,500
New Jersey Transportation Capital Plan Debt Service	123,679 *
Employee Benefits and Salary Increases	45,610 *
Division of Family Development - Trend Surplus and Non-State Resources	42,303 *
Prior Year Lapse	36,110
CBT Dedication	22,851 *
Higher Education Capital Improvement Fund and Dormitory Safety Trust Fund	20,950 *
Department of Health Surplus	16,480 *
Division of Mental Health and Addiction Services Surplus	14,713 *
Workers' Compensation Self-Insurance Fund Surplus	14,600 *
School Construction Debt Service	14,143 *
Transitional Aid to Localities - Surplus Funds	11,881 *
Early Intervention Program Trend	11,600 *
Motor Vehicle Commission - Available Balance	11,500
Medicaid and Senior Gold - Trend and Administration Surplus	9,481 *
Health Care Subsidy Fund Surplus	9,374 *
AIDS Drug Distribution Program Trend	6,509 *
Repayment or Rescission of BEIP Grants	6,118 *
Department of Corrections and State Parole Board Surplus	5,510 *
Department of the Treasury Surplus	5,432
Higher Education Capital Improvement Fund - Use of Arbitrage Funds	5,204 *
NJ Transit - Operating Surplus	5,000 *
Charter School Aid Surplus	4,385 *
NJSTARS I and II Trend	4,176 *
Interdepartmental - Reduced Energy Costs	3,500
Consumer Fraud Revenue	3,000
Homelessness Prevention Program Surplus	2,500 *
NJ Build Surplus	2,500
State Rental Assistance Program Trend	2,500
Highway Safety Fund Balance	2,000
Statewide Assessment Program	2,000 *
Miscellaneous - None Greater than \$2 million	19,928 *
<i>Less line-item de-appropriations</i>	<u>(365,013)</u>
Total Surplus Balances (net)	<u>\$ 515,024</u>

* Items impacted by line-item de-appropriations

Chapter 3: Economic Overview & Revenue Forecast



CHAPTER 3: ECONOMIC OVERVIEW AND REVENUE FORECAST

New Jersey Economic Overview

New Jersey's expansion has gained momentum and the State's economy is recovering from the losses seen in the recession. Growth is likely to continue, aided by recovery from Super Storm Sandy, according to projections made by the Office of the Chief Economist and other analysts in the Department of the Treasury.

- Payroll employment in New Jersey is projected to increase by 1.8 percent in calendar 2013, surpassing 2012's increase of 1.3 percent for the largest gain since 2000. State analysts forecast that job generation will exceed 2 percent in calendar 2014, and by the end of the year the overall number of jobs will be near the January 2008 peak.
- Personal income of New Jersey residents was the highest on record in 2012. Wages and salaries paid by New Jersey employers also set a new record. Personal income is expected to increase another 2.0 percent in 2013.
- New Jersey's unemployment rate was 8.6 percent in July 2013. Over the prior 12 months New Jersey's unemployment rate dropped by more than one percentage point, reflecting faster growth of employment and a moderation in growth of the labor force after some unusually large gains in 2011 and the first half of 2012. The state's unemployment rate is expected to continue to decline, from an average of 8.7 percent in 2013 to 7.5 percent in 2014.
- New car sales have continued to strengthen in 2013, averaging more than 5 percent higher in the first six months of the year than in the same period of 2012, and the level of sales in the first half of 2013 was the highest in such a period since 2007. Auto sales are expected to continue to move up over the balance of 2013 and into 2014.
- The pace of homebuilding is picking up rapidly, adding on strong gains in 2012, with permits in the state in the first six months of 2013 more than 30 percent higher than the number granted in the same period of 2012. Activity is expected to continue to rise through the remainder of 2013 and into 2014, spurred by pent-up demand for housing and, despite some recent increases, low interest rates and prices. Recent gains do not appear to have reflected marked rebuilding from Super Storm Sandy. Sandy rebuilding should provide a marked further impetus to home construction in the state.
- The risk remains that the nation's economy will continue to grow at a subpar pace. Deterioration in the European economy and slower growth in China has affected manufacturing and commodity markets around the globe, and ongoing disputes about U.S. economic policy continues to fuel uncertainty. While financial market conditions are markedly better than in 2008-2009, a sudden restriction in the flow of credit to households, businesses, and governments would imperil economic growth. Thus, the direction of the economy nationally and in the state hinges on continued stabilization of financial markets as well as improved confidence in the outlook, as well as sound national economic policies.

Fiscal 2014 Revenue Projections

Total revenues for Fiscal Year 2014 are expected to be \$32.8 billion, which is \$1.6 billion, or 5.2 percent, above the June certified Fiscal Year 2013 anticipated levels. New Jersey is projecting continued solid growth of base revenues in Fiscal Year 2014 in the context of sustained economic recovery.

FY 2014 Revenues

(In Millions)

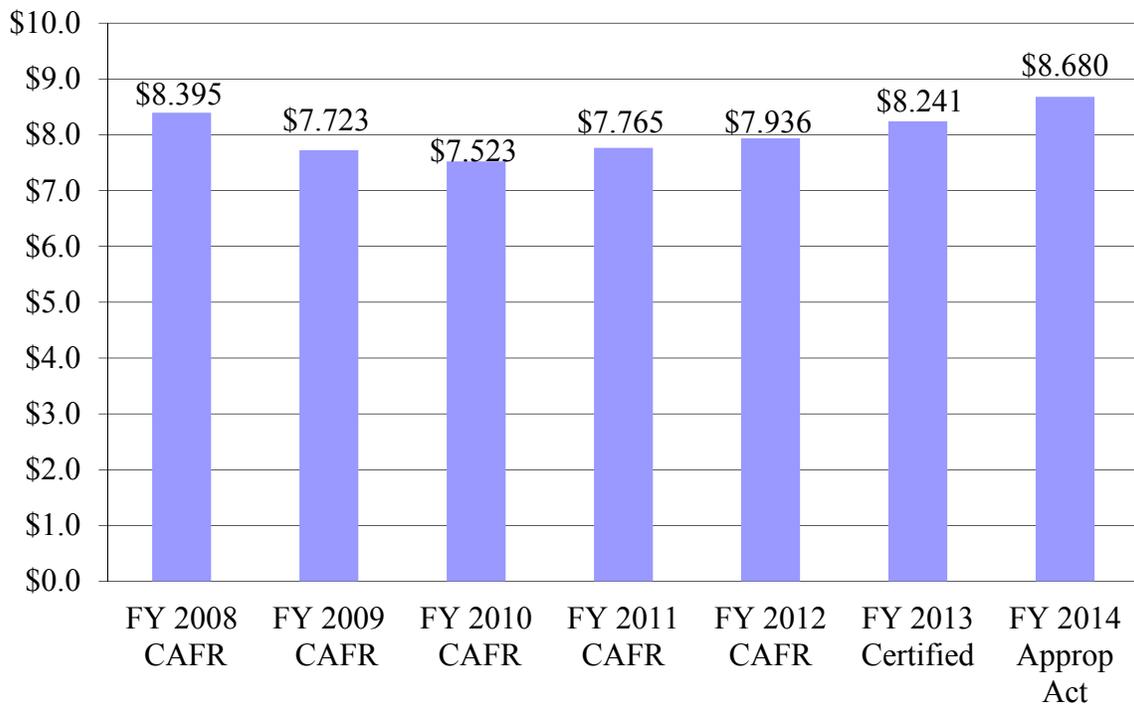
	FY 2013	FY 2013	FY 2014	Change to	
	Approp. Act	Certified	Approp Act	\$	%
Income	\$ 11,767	\$ 12,193	\$ 13,039	\$ 846	6.9 %
Sales	8,423	8,241	8,680	\$ 439	5.3
Corporate	2,566	2,257	2,416	\$ 159	7.0
Other*	<u>8,977</u>	<u>8,504</u>	<u>8,678</u>	<u>\$ 174</u>	2.0
Total	<u>\$ 31,733</u>	<u>\$ 31,195</u>	<u>\$ 32,813</u>	<u>\$ 1,618</u>	5.2 %

All Sales Tax and Corporation Business Tax on Energy are included in Other

Sales Tax

The forecast of record-high \$8.7 billion in Sales Tax revenue for Fiscal Year 2014 is an increase of \$439 million over the Fiscal Year 2013 level certified in June. The 5.3 percent growth reflects continuing recovery in consumer spending as employment gains fuel household income growth, as well as a step-up in revenue stemming from the commencement of collections of sales tax from Amazon, and spending on products used for rebuilding and replacing Sandy losses.

Sales Tax (In Billions)

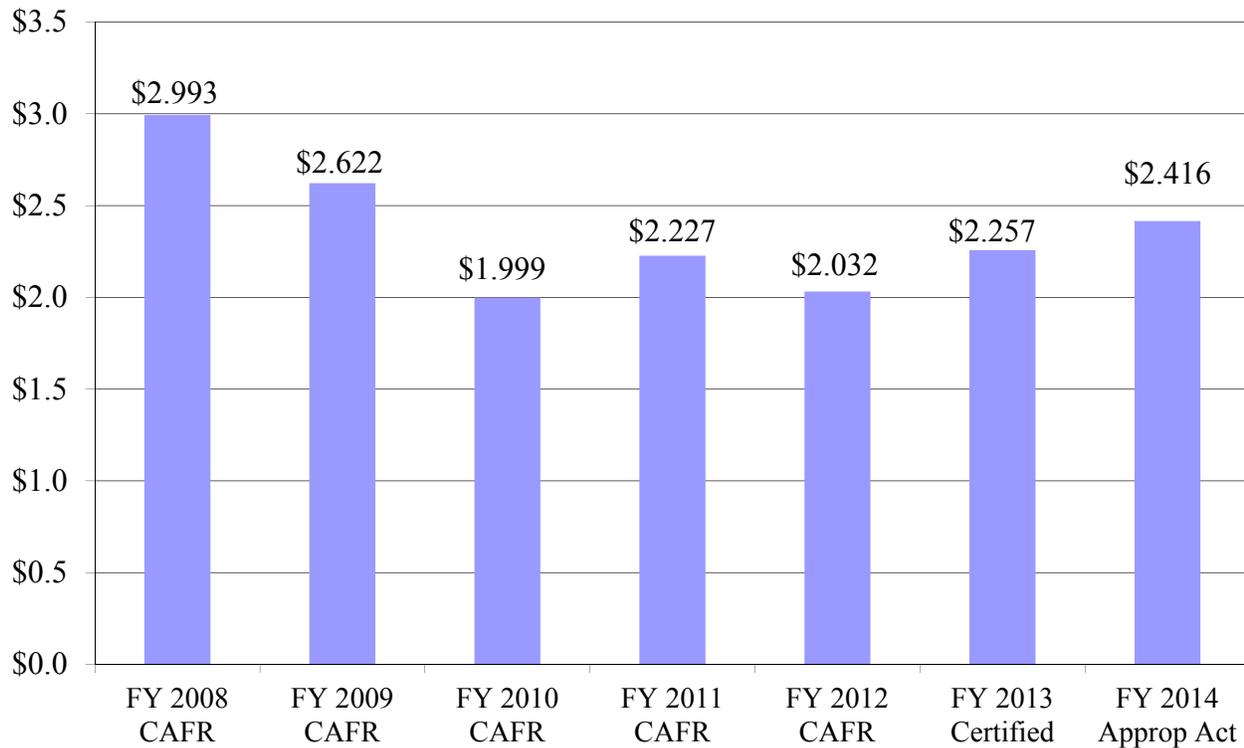


FY 2009 includes \$142.5 million received under the Tax Amnesty program
Sales Tax excludes the tax on energy

Corporation Business Tax

The Corporation Business Tax forecast of \$2.4 billion for Fiscal Year 2014 is \$159 million, or 7.0 percent above the June certified Fiscal Year 2013 level. Corporate taxes will grow as the economy and pre-tax earnings expand, and taxpayers work off loss-carryforwards accumulated during the recession.

Corporation Business Tax (In Billions)



FY 2009 includes \$392.6 million received under the Tax Amnesty program

FY 2011 4 percent Gross Income Tax Surcharge expired

FY 2012 includes \$70.0 million in tax cuts

FY 2013 includes \$127.5 million in tax cuts

FY 2014 includes \$149.5 million in tax cuts

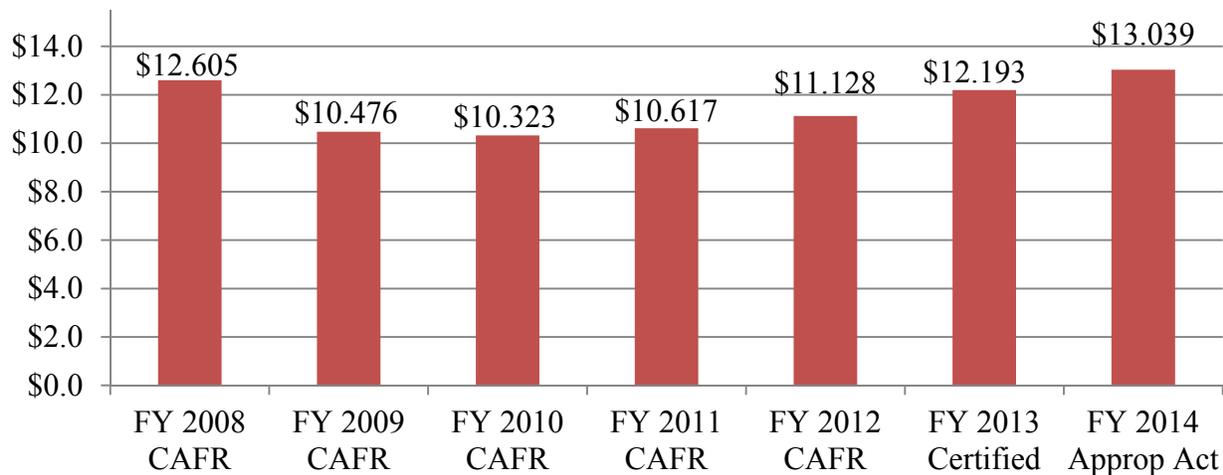
Corporation Business Tax excludes the tax on energy

Gross Income Tax

For Fiscal Year 2014 the Gross Income Tax is projected to set a new record of \$13.0 billion. The estimate is \$846 million or 6.9 percent above the June certified Fiscal Year 2013 figure. The anticipated increase in income tax revenues reflects continuing growth of household income. Income tax growth in Fiscal Year 2013 was unusually high as upper-bracket taxpayers brought income forward to calendar year 2012 to avoid Federal tax rate increases that commenced January 1, 2013. Thus, the growth rate of New Jersey's income tax is anticipated to be lower in Fiscal Year 2014 than in Fiscal Year 2013.

New Jersey's income tax revenue is highly sensitive not only to the growth in aggregate income, but also to its distribution. Households reporting more than \$100,000 in taxable income (about 20 percent of New Jersey taxpayers) have accounted for more than 85 percent of the State's income tax revenue in most recent years. This group has generally earned less than 70 percent of the State's aggregate taxable income. By some estimates in recent years New Jersey has had the most progressive income tax system of any state. It is anticipated that with the firming of economic growth, a larger share of aggregate income will be subject to tax at the rates in higher brackets, continuing to allow for growth in income tax receipts in excess aggregate income growth.

Income Tax (In Billions)



These revenues include changes in tax policy:

FY 2009 - Incremental Change in EITC Expansion (\$60 million); Includes \$88.9 million received from the Amnesty program

FY 2010 - Incremental Change in EITC (\$9.9 million); EITC Federal Reimbursement (\$150 million); Millionaire's Tax enacted

FY 2011 - Millionaire's Tax expired

FY 2012 - Includes \$23.0 million in tax cuts

FY 2013 - Includes \$67.0 million in tax cuts

FY 2014 - Includes \$117.0 million in tax cuts

Other Revenue

For Fiscal Year 2014, the forecast is a \$174 million increase in other revenue collection from the June certified Fiscal Year 2013 estimate. The majority of the increase is projected in the Casino Revenue Fund, reflecting the fall 2013 inauguration of online gaming through Atlantic City casinos. In FY 2013, the State Lottery Fund received \$120 million in a one-time vendor payment, reflected in the reduction to FY 2014.

Other Revenue (In Millions)

	FY 2008 CAFR	FY 2009 CAFR	FY 2010 CAFR	FY 2011 CAFR	FY 2012 CAFR	FY 2013 Cert 6/30/2013	FY 2014 Approp Act
Casino Revenue Fund	\$ 413	\$ 351	\$ 296	\$ 266	\$ 239	\$ 218	\$ 384
State Lottery Fund	882	887	924	930	950	1,095	1,020
Motor Fuels	563	538	535	524	540	540	547
Motor Vehicle Fees	401	362	379	408	464	455	437
Transfer Inheritance	699	653	582	642	642	650	715
Insurance Premium	513	431	481	458	528	560	608
Cigarette	251	216	205	227	288	263	237
Petroleum Products Gross Receipts	231	223	216	216	223	220	228
Public Utility Excise (Reform)	12	12	13	15	14	14	14
Corp. Banks and Financial Institutions	71	145	130	118	106	177	202
Alcoholic Beverage Excise	93	94	93	98	102	109	119
Realty Transfer	321	194	179	175	188	228	297
Tobacco Products Wholesale Sales	14	16	18	19	21	20	21
Total Other Major Taxes	\$ 4,464	\$ 4,122	\$ 4,051	\$ 4,096	\$ 4,305	\$ 4,549	\$ 4,829
Total Miscellaneous Revenues	\$ 4,126	\$ 3,942	\$ 3,984	\$ 3,955	\$ 3,685	\$ 3,955	\$ 3,849
Total Other Revenues	\$ 8,590	\$ 8,064	\$ 8,035	\$ 8,051	\$ 7,990	\$ 8,504	\$ 8,678

Chapter 4: Budget Details

JUNE 28, 2013

STATE OF NEW JERSEY
EXECUTIVE DEPARTMENT

REVENUE CERTIFICATION

In accordance with the provisions of Article VIII, Section II, Paragraph 2 of the State Constitution, I hereby certify that the resources listed below are available to support appropriations for the fiscal year ending June 30, 2014.

GENERAL FUND

Undesignated Fund Balance, July 1, 2013	\$ 465,119,000
All Revenues--same as S-3000	18,654,950,000
Transfer to Gubernatorial Elections Fund--same as S-3000	<u>(9,300,000)</u>
Total Resources, General Fund	<u>\$ 19,110,769,000</u>

PROPERTY TAX RELIEF FUND

Undesignated Fund Balance, July 1, 2013	\$ -
All Revenues--same as S-3000	<u>13,720,000,000</u>
Total Resources, Property Tax Relief Fund	<u>\$ 13,720,000,000</u>

GUBERNATORIAL ELECTIONS FUND

Undesignated Fund Balance, July 1, 2013	\$ -
All Revenues--same as S-3000	700,000
Transfer from General Fund--same as S-3000	<u>9,300,000</u>
Total Resources, Gubernatorial Elections Fund	<u>\$ 10,000,000</u>

CASINO REVENUE FUND

Undesignated Fund Balance, July 1, 2013	\$ -
All Revenues--same as S-3000	<u>383,600,000</u>
Total Resources, Casino Revenue Fund	<u>\$ 383,600,000</u>

CASINO CONTROL FUND

Undesignated Fund Balance, July 1, 2013	\$ 1,545,000
All Revenues--same as S-3000	<u>53,799,000</u>
Total Resources, Casino Control Fund	<u>\$ 55,344,000</u>

SURPLUS REVENUE FUND

Undesignated Fund Balance, July 1, 2013	\$ -
Total Resources, Surplus Revenue Fund	<u>\$ -</u>

GRAND TOTAL, ALL STATE FUNDS

\$ 33,279,713,000

FEDERAL FUNDS

Uncertainty over the amount of federal aid which may be available to the State prevents me from making a like certification in the case of federal funds. Federal monies specified in the appropriations bill cannot be regarded as immediately available for expenditure. Pursuant to NJS 52:27B-26, I direct that expenditures be permitted under these appropriations only upon determination by the Director of the Division of Budget and Accounting that federal funds to support any expenditure are receivable or have been received by the State.



Respectfully,

Chris Christie
Governor

Attest:

Charlie B. McKenna
Chief Counsel to the Governor

SUMMARY OF FISCAL YEAR 2013-14 APPROPRIATIONS

(thousands of dollars)

*This table is a summary of appropriations of all State fund sources.
It highlights the total and percent change in appropriations between fiscal years.*

	FY 2013 Adjusted Approp.	FY 2014 Approp. Act	----- Change ----- \$	----- %
GENERAL FUND AND PROPERTY TAX RELIEF FUND				
State Aid and Grants	\$ 22,939,915	\$ 23,704,497	764,582	3.3
State Operations				
Executive Branch	\$ 3,553,867	\$ 3,498,656	(55,211)	(1.6)
Legislature	76,656	76,154	(502)	(0.7)
Judiciary	672,981	677,481	4,500	0.7
Interdepartmental	2,477,933	2,855,699	377,766	15.2
Total State Operations	\$ 6,781,437	\$ 7,107,990	326,553	4.8
Capital Construction	\$ 1,261,086	\$ 1,395,821	134,735	10.7
Debt Service	410,615	319,710	(90,905)	(22.1)
TOTAL GENERAL FUND AND PROPERTY TAX RELIEF FUND	\$ 31,393,053	\$ 32,528,018	1,134,965	3.6
CASINO CONTROL FUND	\$ 55,344	\$ 55,344	-	0.0
CASINO REVENUE FUND	235,362	383,600	148,238	63.0
GUBERNATORIAL ELECTIONS FUND	6,200	10,000	3,800	61.3
GRAND TOTAL STATE APPROPRIATIONS	\$ 31,689,959	\$ 32,976,962	1,287,003	4.1

APPROPRIATIONS
MAJOR INCREASES AND DECREASES
Fiscal 2014 Budget to Appropriation
(\$ In Millions)

This table summarizes the major increases and decreases in the Fiscal 2014 Appropriations Act since the Governor's recommended Fiscal 2014 Budget and is organized by category.

Categories of recommended appropriations are defined as follows:

State Operations consists of programs and services operated directly by the State government. The largest single component is for the salary and benefits of State employees. This portion of the Budget is subject to the spending limitations imposed by the State Appropriations Limitation Act (P.L.1990, c.94), commonly known as the Cap Law.

Grants-in-Aid appropriations are for programs and services provided to the public on behalf of the State by a third party provider, or grants made directly to individuals based on assorted program eligibility criteria. The Medicaid program, Tuition Aid Grant Program, Homestead Benefit Program, and funding for New Jersey Transit and State colleges and universities fall into this category.

State Aid consists of payments to or on behalf of counties, municipalities, and school districts to assist them in carrying out their local responsibilities. This category of expenditure includes school aid and municipal aid. It also includes funding for county colleges, local public assistance, and county psychiatric hospital costs.

Capital Construction represents pay-as-you-go allocations and debt service for construction and other infrastructure items.

Debt Service payments represent the interest and principal on capital projects funded through the sale of general obligation bonds.

All Changes were sponsored by the Executive except as noted in the "House/Sponsor" column.

	<u>House/Sponsor</u>	<u>Increases</u>	<u>Decreases</u>	<u>Net Change</u>
State Operations				
Super Storm Sandy		\$ 20.000		
Work First New Jersey (WFNJ) Technology Investment		3.885		
State Health Benefits Program		2.737		
Subtotal - State Operations Increases		<u>\$ 26.622</u>		
Unused Accumulated Sick Leave Payments Trend			\$ (1.500)	
Subtotal - State Operations Decreases			<u>\$ (1.500)</u>	
Net Change (State Operations)				<u>\$ 25.122</u>
Grants-In-Aid				
Rutgers (Restructuring)	(S) SANDRA B. CUNNINGHAM (S) STEPHEN M. SWEENEY (A) SHEILA Y. OLIVER	\$ 146.483		
Rowan (Restructuring)	(S) SANDRA B. CUNNINGHAM (A) SHEILA Y. OLIVER (S) STEPHEN M. SWEENEY (A) LOUIS D. GREENWALD	30.229		
University Hospital (Restructuring)	(S) SANDRA B. CUNNINGHAM	18.841		

	<u>House/Sponsor</u>	<u>Increases</u>	<u>Decreases</u>	<u>Net Change</u>
	(S) RONALD L. RICE			
	(A) SHEILA Y. OLIVER			
Community Providers Contract Adjustments	(A) JOHN J. BURZICHELLI	13.200		
	(S) NELLIE POU			
State Health Benefits Program - Higher Education		10.706		
Payments for Medical Assistance Recipients -Nursing Homes	(A) ALBERT COUTINHO	10.325		
	(S) PAUL A. SARLO			
Cancer Institute of New Jersey	(A) LOUIS D. GREENWALD	10.000		
	(S) ROBERT M. GORDON			
South Jersey Cancer Program - Camden	(A) LOUIS D. GREENWALD	10.000		
	(S) JAMES BEACH			
Meadowlands Adjustment Payments Aid	(A) VINCENT PRIETO	6.000		
	(S) PAUL A. SARLO			
Newark Museum	(S) M. TERESA RUIZ	1.000		
	(A) SHEILA Y. OLIVER			
Holocaust Survivor Assistance Program, Samost Jewish Family and Children's Service of Southern NJ	(S) RICHARD J. CODEY	0.200		
	(A) GARY S. SCHAER			
Project S.A.R.A.H.	(A) GARY S. SCHAER	0.045		
	(S) LORETTA WEINBERG			
<i>Subtotal - Grants-In-Aid Increases</i>		<u>\$ 257.029</u>		
UMDNJ (Restructuring)	(S) SANDRA B. CUNNINGHAM		\$ (160.553)	
	(A) SHEILA Y. OLIVER			
Medicaid Trend			(63.691)	
Education Innovation Fund	(A) VINCENT PRIETO		(5.000)	
Opportunity Scholarship Demonstration Program	(S) NIA H. GILL, ESQ.		(2.000)	
	(A) SHEILA Y. OLIVER			
<i>Subtotal - Grants-In-Aid Decreases</i>			<u>\$ (231.244)</u>	
<i>Net Change (Grants-In-Aid)</i>				<u>\$ 25.785</u>
State Aid				
Teachers' Post-Retirement Medical		\$ 14.557		
School District Hold Harmless Funding	(S) JIM WHELAN	7.421		
	(A) GORDON M. JOHNSON			
County College Operational Aid	(A) TROY SINGLETON	3.000		
	(S) LINDA R. GREENSTEIN			
Anti-Bullying Program	(S) LORETTA WEINBERG	1.000		
	(A) VALERIE VAINIERI HUTTLE			
<i>Subtotal - State Aid Increases</i>		<u>\$ 25.978</u>		
<i>Net Change (State Aid)</i>				<u>\$ 25.978</u>

	<u>House/Sponsor</u>	<u>Increases</u>	<u>Decreases</u>	<u>Net Change</u>
Capital Construction				
Hazardous Substance Discharge		\$ 2.885		
Remediation Loans & Grants				
- Constitutional Dedication				
<i>Subtotal - Capital Construction Increases</i>		<u>\$ 2.885</u>		
<i>Net Change (Capital Construction)</i>				<u>\$ 2.885</u>
Debt Service				
General Obligation Bonds - Premium Savings			\$ (24.170)	
<i>Subtotal - Debt Service Decreases</i>			<u>\$ (24.170)</u>	
<i>Net Change (Debt Service)</i>				<u>\$ (24.170)</u>
GRAND TOTAL		<u>\$ 312.514</u>	<u>\$ (256.914)</u>	<u>\$ 55.600</u>

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Legislature	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	76,656
Department		
DSS	Office of Legislative Services - Master Lease Payment - Supplemental Not Continued	(334)
DSS	New Jersey Apportionment Commission - Supplemental Not Continued	(168)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(502)
FISCAL 2014 APPROPRIATION		76,154

****P** = Parent Record**

<p>SUMMARY OF CHANGES Major Agencies (in thousands)</p>

IPB Fund	Chief Executive	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	6,035
	FISCAL 2014 APPROPRIATION	6,035

P = Parent Record

<p>SUMMARY OF CHANGES Major Agencies (in thousands)</p>

IPB Fund	Agriculture	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	19,623
		<hr/>
Department		
DSS	Promotion/Market Development	(50)
		<hr/>
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(50)
		<hr/>
FISCAL 2014 APPROPRIATION		19,573
		<hr/> <hr/>

****P** = Parent Record**

<p>SUMMARY OF CHANGES Major Agencies (in thousands)</p>

IPB Fund	Banking and Insurance	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	63,450
	FISCAL 2014 APPROPRIATION	63,450

P = Parent Record

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Children and Families	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	1,063,706
Department		
P	Children and Families Trend	1,677
GIA	Children's Placement Enhancement Project (C-PEP) - Developmentally Disabled Children	1,502
DSS	Annualization of Staff Transfer from Developmental Disabilities to Children and Families	163
GIA	Project S.A.R.A.H.	45
P	Comprehensive Waiver Savings - Children with Serious Emotional Disturbances and Dually Diagnosed Developmental Disability/Mental Illness Programs	(16,544)
GIA	Human Services Advisory Council Contracts to Human Services Aging Services	(370)
DSS	Services Other Than Personal	(172)
DSS	Reduced Energy Costs	(36)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(13,735)
FISCAL 2014 APPROPRIATION		1,049,971

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Community Affairs	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	756,882
Department		
PTRF	Consolidated Municipal Property Tax Relief Aid	22,265
GIA	Meadowlands Adjustment Payments Aid	6,000
DSS	Ethics Re-Organization Returned from Law and Public Safety	180
P	Transitional Aid to Localities	(14,146)
PTRF	Open Space Payments in Lieu of Taxes (PILOT) - Align With Calendar Year Budgets	(6,438)
SA	Consolidation Implementation - Supplemental Not Continued	(6,250)
GIA	State Rental Assistance Program Trend	(2,500)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(889)
FISCAL 2014 APPROPRIATION		755,993

P = Parent Record

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Corrections	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	1,084,881
Department		
DSS	Inmate Healthcare	5,200
P	Refresh Fleet, Second Year of Line of Credit	230
DSS	Corrections Officers Lawsuit Settlement - Supplemental Not Continued	(1,980)
P	Salary Savings	(1,896)
GIA	Community Services Trend - Supplemental Not Continued	(1,729)
DSS	Telephone Savings	(230)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(405)
FISCAL 2014 APPROPRIATION		1,084,476

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Education	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	11,788,095
Department		
P	School Facilities Programs	81,136
P	Formula Aid to School Districts	63,537
PTRF	Under Adequacy Aid	16,763
PTRF	School Choice Aid	15,965
PTRF	Preschool Education Aid	14,400
PTRF	School Aid Payment Changes	3,495
PTRF	Charter School Aid	2,900
SA	Anti-Bullying Program	1,000
SA	Nonpublic Aid	1,000
DSS	Teacher Effectiveness and Accountability	500
DSS	Ethics Re-Organization Returned from Law and Public Safety	305
PTRF	Payments for Institutionalized Children - Unknown District of Residence	(938)
DSS	Statewide Assessment Program	(600)
Teachers Pensions/Social Sec.		
P	Pensions and Insurance	374,206
P	Teachers' Post-Retirement Medical	91,345
PTRF	Local School Districts' Teacher Social Security Tax	16,300
PTRF	Debt Service - Pension Bonds	12,344
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		693,658
FISCAL 2014 APPROPRIATION		12,481,753

P = Parent Record

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Environmental Protection	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	360,945
Department		
p	CBT Dedication	(2,274)
DSS	Nuclear Emergency Response - Supplemental Not Continued	(881)
DSS	Hunting and Fishing Licenses for National Guard and Disabled Veterans - Supplemental Not Continued	(578)
DSS	Reduced Energy Costs	(39)
Environmental Protection		
p	CBT Dedication - Capital	(6,800)
Environmental Protection		
DS	General Obligation Debt Service	2,180
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(8,392)
FISCAL 2014 APPROPRIATION		352,553

p = Parent Record

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Health	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	364,801
Department		
GIA	Cancer Institute of New Jersey	10,000
GIA	Hospital Admission Fee - Lost Federal Match	8,180
P	South Jersey Cancer Program - Camden	7,239
GIA	Graduate Medical Education	5,000
DSS	Newborn Screening Expansion - Emma's Law	1,637
DSS	New Jersey Compassionate Use Medical Marijuana Act	823
GIA	Health Care Stabilization Fund	(15,000)
GIA	AIDS Drug Distribution Program (ADDP) Trend and Increased Rebates	(6,509)
GIA	Early Intervention Program (EIP) Trend	(3,292)
DSS	New Jersey State Commission on Cancer Research	(1,000)
GIA	Health Care Subsidy Fund Trend	(989)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		6,089
FISCAL 2014 APPROPRIATION		370,890

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Human Services	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	6,542,701
Division of Aging Services		
GIA	Payments for Medical Assistance Recipients -Nursing Homes	10,325
GIA	Medicaid Long-Term Care Trend	1,335
GIA	Adult Protective Services	1,000
GIA	Reallocation from Dept of Children and Families and Division Developmental Disabilities	378
GIA	Holocaust Survivor Assistance Program, Samost Jewish Family and Children's Service of Southern NJ	200
GIA	Pharmaceutical Assistance to the Aged and Disabled Trend	(9,551)
GIA	Aging Services Administrative Efficiencies	(1,000)
GIA	Senior Gold Prescription Discount Program Trend	(132)
Family Development		
DSS	Work First New Jersey (WFNJ) Technology Investment	3,885
GIA	Reallocate Transportation Services from Disability Services to Family Development	233
P	Temporary Assistance for Needy Families (TANF) Trend	(12,201)
SA	General Assistance (GA) Trend	(7,049)
P	General Assistance Administrative Funding - Maximize Federal Resources	(4,835)
SA	Supplemental Security Income (SSI) Trend	(2,439)
GIA	Work First New Jersey Child Care Trend	(2,000)
Central Office		
DSS	Line of Credit	(212)
DSS	Reallocate One Position from Management and Budget to Mental Health	(72)
Developmental Disabilities		
GIA	FY14 Community Placements	20,679
GIA	Community Placements - Annualize FY13 Placements	13,654
GIA	Olmstead Community Placements	8,683
GIA	Reallocate Transportation Costs from Disability Services to Developmental Disabilities	56
P	Shift to Non-State Funds - FY14 and Annualization of FY13 Savings	(30,013)
GIA	Reallocate Dually Diagnosed Conditionally Extended Pending Placement (CEPP) Funding from Developmental Disabilities to Mental Health	(2,247)
P	Developmental Centers' Operational Efficiencies Due to Lower Census	(1,278)
DSS	Eliminate One-Time Cost for Rate Study	(658)

P = Parent Record

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Human Services	Amount
DSS	Annualization of Staff Transfer from Developmental Disabilities to Children and Families	(163)
GIA	Human Services Composite Bond Debt Service	(128)
DSS	Reallocation from Developmental Disabilities to Disability Services	(103)
GIA	Reallocate Adult Activity Funding from Developmental Disabilities to Aging Services	(8)
Disability Services		
GIA	Disability Services Trend	850
DSS	Reallocation from Developmental Disabilities to Disability Services	103
P	Reallocate Transportation Resources to Other Divisions	(321)
Mental Health and Addiction Services		
P	FY13/FY14 Mental Health Community Services	12,784
GIA	Reallocate Dually Diagnosed Conditionally Extended Pending Placement (CEPP) Funding from Developmental Disabilities to Mental Health	2,247
DSS	Reallocate Funding from Other Divisions	72
GIA	Reallocate Transportation Services from Disability Services to Mental Health	32
GIA	Community Care Trend	(2,400)
GIA	Comprehensive Waiver Savings - Medication Assisted Treatment Initiative (MATI)	(2,064)
GIA	Community Based Substance Abuse Treatment and Prevention - Shift to Non-State Funds	(1,600)
DSS	Psychiatric Hospitals' Operational Efficiencies Due to Lower Census	(1,002)
GIA	Human Services Composite Bond Debt Service	(98)
Medicaid		
P	Medicaid Trend	93,460
P	Medicaid Cost Associated with the Federal Affordable Care Act	42,323
P	Medicaid - Shift to Non-State Funds - Affordable Care Act	(227,447)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(96,722)
FISCAL 2014 APPROPRIATION		6,445,979

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Labor and Workforce Development	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	159,789
Department		
DSS	Administration and Support Services - Shift to Non-State Funds	(450)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(450)
FISCAL 2014 APPROPRIATION		159,339

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Law & Public Safety	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	566,679
Department		
P	State Police 154th & 155th Recruit Classes	3,363
CCF	Transfer Staff from Casino Control Commission to Gaming Enforcement	385
P	State Police Salaries - Attrition and Shift to Non-State Funds	(3,258)
DSS	National Crime Information Center 2000	(425)
DSS	State Police Line of Credit	(400)
Election Law Enforcement		
GEF	Gubernatorial Election Fund	3,800
State Ethics Commission		
DSS	Ethics Re-Organization Returned to Community Affairs and Education	(485)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		2,980
FISCAL 2014 APPROPRIATION		569,659

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Military & Veterans Affairs	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	94,271
Department		
DSS	Veterans' Haven North	244
DSS	Reduced Energy Costs	(291)
DSS	Burial Services - Shift to Non-State Funds	(100)
GIA	Support Services for Returning Veterans	(50)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(197)
FISCAL 2014 APPROPRIATION		94,074

P = Parent Record

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	State	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	1,176,750
Higher Ed Student Assistance Authority		
P	Full-Time Tuition Aid Grants	16,118
GIA	Part-Time Tuition Aid Grants for County Colleges	876
P	NJSTARS I & II Trend	(3,220)
GIA	Coordinated Garden State Scholarship Programs - Phase-out Completed	(1,630)
GIA	Veterinary Medicine Education Program - VetMed - Phase-out Completed	(51)
GIA	Survivor Tuition Benefits	(38)
OSHE - Educational Opportunity Fund		
GIA	Martin Luther King Physician-Dentist Scholarships - Phase-out Completed	(152)
Rowan University		
GIA	School of Osteopathic Medicine (Medical Education Restructuring)	30,229
GIA	Shift from RWJ-Camden to Rowan-Cooper Medical School	3,750
Rutgers, Camden		
GIA	Rutgers - Camden (Rutgers Restructuring)	17,140
Rutgers, Newark		
GIA	Rutgers - Newark (Rutgers Restructuring)	31,816
Rutgers, The State University		
GIA	School of Biomedical and Health Services (Medical Education Restructuring)	148,043
GIA	Rutgers - New Brunswick (Rutgers Restructuring/Medical Education Restructuring)	(50,516)
Thomas A. Edison State College		
GIA	Thomas Edison State College Facilities Support	1,730
UMDNJ		
GIA	University of Medicine and Dentistry (Medical Education Restructuring)	(160,553)
GIA	Shift from RWJ-Camden to Rowan-Cooper Medical School	(3,750)
University Hospital		
GIA	University Hospital (Medical Education Restructuring)	18,841
Department		
GIA	Newark Museum	1,000

****P** = Parent Record**

<p>SUMMARY OF CHANGES Major Agencies (in thousands)</p>

IPB Fund	State	Amount
		<hr/>
	TOTAL FISCAL 2014 REDUCTIONS/INCREASES	49,633
	FISCAL 2014 APPROPRIATION	<hr/> 1,226,383 <hr/>

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Transportation	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	1,267,502
NJ Transit		
P	Transportation Assistance for Senior Citizens and Disabled Residents Casino Revenue Statutory Dedication	(4,289)
Department		
DSS	Winter Operations - Supplemental Not Continued	(30,000)
DSS	Reduced Energy Costs	(380)
Transportation - Proper		
CC	New Jersey Transportation Capital Program - Debt Service	66,016
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		31,347
FISCAL 2014 APPROPRIATION		1,298,849

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Treasury	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	2,208,513
Department		
DSS	Risk Management Staffing	130
DSS	New Jersey Public Broadcasting Authority - Supplemental Not Continued	(1,975)
DSS	Lottery Manager Efficiencies	(1,898)
DSS	Arbitration and Litigation - Supplemental Not Continued	(750)
DSS	Maintenance of West Trenton Campus - Reallocation of Funding from Treasury DPMC to Interdepartmental	(417)
Treasury - Casino Control Fund		
CCF	Transfer Staff from Casino Control Commission to Gaming Enforcement	(385)
Treasury-Direct Property Relief		
PTRG	Homestead Benefit Program Trend	2,000
P	Senior and Disabled Citizens' Property Tax Freeze Trend	(9,500)
PTRF	Senior/Disabled and Veterans' Property Tax Deduction Reimbursement Trend	(3,000)
Treasury-Municipal & County Aid		
P	Pensions	24,484
PTRF	Municipal Retired Employees' Health Benefits (PRM)	5,528
PTRF	Debt Service - Pension Bonds	1,217
SA	South Jersey Port Corporation	(3,702)
SA	Public Library Project Fund - Debt Service	(1)
Office of Information Technology		
P	Network and Storage Equipment Refresh Cycle and Electrical Upgrades Line of Credit	4,648
P	Information Technology Software/Hardware Maintenance	3,360
Economic Development Authority		
	Economic Redevelopment and Growth (ERG) Grant Program	6,475
	Brownfield Site Reimbursement Fund	(3,250)
	Fort Monmouth Economic Redevelopment Authority	(14)
Treasury		
DS	General Obligation Debt Service	(85,013)
P	General Obligation Bonds Cash Defeasance	(9,404)

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
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IPB Fund	Treasury	Amount
Higher Ed - County Colleges		
SA	County College Retired Employees' Health Benefits (PRM)	3,748
p	Aid to County Colleges - Shift from Non-State Funds	2,500
p	Pensions and Insurance	401
SA	Debt Service - Pension Bonds	12
p	Debt Service for County College Chapter 12 Program	(1,760)
SA	County College Operational Aid	(663)
SA	Employer Taxes for Members of the Teachers' Pension and Annuity Fund	(50)
Higher Ed - Indepen. Colleges & Oth		
GIA	Aid to Independent Colleges and Universities	1,000
Miscellaneous Higher Ed.		
GIA	Higher Education Capital Improvement Program	4
GIA	Dormitory Safety Trust Fund	(253)
Public Defender		
DSS	Line of Credit	(123)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		(66,651)
FISCAL 2014 APPROPRIATION		2,141,862

****p** = Parent Record**

<p>SUMMARY OF CHANGES Major Agencies (in thousands)</p>

IPB Fund	Miscellaneous Commissions	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	976
Del. River Basin Comm		
DSS	Delaware River Basin Commission	(200)
	TOTAL FISCAL 2014 REDUCTIONS/INCREASES	(200)
	FISCAL 2014 APPROPRIATION	776

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Interdepartmental	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	3,892,227
Employee Benefits		
P	Pensions and Insurance - State and Higher Education Employees	255,875
P	Active Health Benefits - Including Prescription Drugs and Dental	103,003
P	Retired Employee Health Benefits (PRM)	17,310
P	Debt Service - Pension Bonds	9,710
P	Employer Taxes	6,863
P	Premium Based Employee Contribution for Health Benefits Savings	(84,412)
DSS	Non-Contributory Insurance - Supplemental Not Continued	(5,200)
Interdepartmental		
CC	Garden State Preservation Trust Fund - Debt Service	19,716
CC	Life Safety and Emergency Projects - Statewide	10,000
CC	New Jersey Building Authority	(76,693)
Other Interdepartmental Accounts		
GIA	Community Providers Contract Adjustments	13,200
DSS	Federal Sequester Contingency	3,000
DSS	Banking Services	500
GIA	New Jersey Performing Arts Center Debt Service	13
GIA	Sports and Exposition Authority Operations - Supplemental Not Continued	(27,400)
DSS	Disasters and Emergencies - Supplemental Not Continued	(20,000)
GIA	Sports and Exposition Authority Debt Service	(18,291)
DSS	Interest on Short Term Notes - Supplemental Not Continued	(6,600)
GIA	Business Employment Incentive Program (BEIP) Debt Service	(1,339)
GIA	New Jersey Performing Arts Center Debt Service - Supplemental Not Continued	(952)
GIA	Liberty Science Center Debt Service	(41)
GIA	Municipal Rehabilitation and Economic Recovery Debt Service	(2)
Rentals and Utilities		
P	Household & Security	1,556
DSS	Maintenance of West Trenton Campus - Reallocation of Funding from Treasury DPMC to Interdepartmental	417
DSS	Tort Claims Liability- Supplemental Not Continued	(20,000)

P = Parent Record

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
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IPB Fund	Interdepartmental	Amount
DSS	Workers Compensation	(10,000)
DSS	Greystone Debt Service - Issue Refunding Bonds	(7,500)
DSS	Public Health, Environmental and Agricultural Laboratory Utilities	(2,500)
P	Property Rentals - Thomas Edison Lease Costs - Supplemental Not Continued	(1,730)
P	Reduced Energy Costs	(1,564)
DSS	Marlboro and Greystone Maintenance - Supplemental Not Continued	(500)
DSS	Insurance Property and Casualty	(195)
P	Property Rentals	(149)
Salary & Other Benefits (Adjustments)		
DSS	Salary Increases - Executive Branch	44,093
DSS	Salary Increases - Judicial Branch	10,438
DSS	Salary Increases - Legislative Branch	359
DSS	Unused Accumulated Sick Leave Payments Trend	(1,500)
TOTAL FISCAL 2014 REDUCTIONS/INCREASES		209,485
FISCAL 2014 APPROPRIATION		4,101,712

****P** = Parent Record**

<p>SUMMARY OF CHANGES</p> <p>Major Agencies</p> <p>(in thousands)</p>
--

IPB Fund	Judiciary	Amount
**	2013 Adjusted Appropriations (as reported in the Governor's Budget)	672,981
Department		
DSS	Drug Court Treatment/Aftercare	4,500
	TOTAL FISCAL 2014 REDUCTIONS/INCREASES	4,500
	FISCAL 2014 APPROPRIATION	677,481
	GRAND TOTAL -- FISCAL 2014 APPROPRIATION (Excludes Federal Funds)	32,976,962

****P** = Parent Record**

Core Mission Summaries

Reading the Core Mission Area Tables

DEPARTMENT NAME

CORE MISSION SUMMARY

Each department has identified one or more *core mission areas* reflecting key priorities.

Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
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Department Name

Core Mission Area #1

Appropriations (\$000s)

Total Resources allocated to core mission area

State Funds

\$000,000

\$000,000

Non-State Funds

\$000,000

\$000,000

Key Performance Indicators

Indicator #1

X%

X%

X%

Indicator #2

X%

X%

X%

Key Performance Indicators are measures that track progress within *Core Mission Areas*.

Baseline Performance Data

Departments set targets based on the baseline (starting point) performance, resources available and their potential to achieve improvements.

FY14 Citizens' Guide: Core Mission Summaries

	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
DEPARTMENT OF AGRICULTURE			
Protecting the Public			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 4,329	\$ 3,502	\$ 3,502
Non-State Funds	\$ 4,552	\$ 5,453	\$ 4,886
<i>Key Performance Indicators</i>			
Bee hive colonies inspected	2,085	2,400	2,400
Gypsy Moth aerial suppression (municipalities surveyed)	109	60	60
Nursery plant dealer inspections (units)	551	500	500
Nursery locations inspected (units)	1,258	1,200	1,200
Phytopathology inspections	436	300	300
Food safety audits performed	63	60	75
Fruit and vegetable shipping points inspected (pounds)	7,998,477	8,400,000	8,400,000
Fruit and vegetable terminal markets inspected (lbs of produce)	132,056,008	132,000,000	132,000,000
Shell eggs cases graded (pounds)	33,849,360	33,600,000	33,600,000
Feed, fertilizer and lime registrations issued	740	840	840
Organic registrations issued	991	1,200	1,200
Wholesale seedsmen registered	145	148	148
Aquaculture licenses issued	12	12	12
Dairy store licenses issued	10,394	10,750	10,750
Dairy dealer licenses issued	308	300	300
Organic certifications processed	117	120	120
Certified NJ Organic operations meeting with federal standards	80	80	80
Detection of animal diseases (tests performed)	27,576	24,000	25,000
Livestock, equine and poultry disease management (field investigations performed)	1,832	1,820	1,820
Feed, fertilizer and lime samples taken	1,032	828	828
Feed, fertilizer and lime deficiencies	195	144	144
Animal waste management plans completed and filed	520	100	100
Beneficial Insect Lab: Weevils produced	147,780	100,000	100,000
Beneficial Insect Lab: Adults produced	1,637,064	1,000,000	1,000,000
Beneficial Insect Lab: Beetles produced	461,722	200,000	200,000
Dairy financial disputes settled	253	350	350
Dairy investigations conducted	1,523	2,000	2,000
Dairy Change of Supplier Notices filed	400	400	400
Milk pooled (pounds)	122,113,083	100,000,000	100,000,000
Feeding NJ's Schoolchildren and the State's Food Insecure			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 13,089	\$ 12,969	\$ 12,969
Non-State Funds	\$ 369,674	\$ 420,487	\$ 431,889
<i>Key Performance Indicators</i>			
Total school breakfasts served	35,958,385	38,115,888	38,878,206
Total school lunches served	122,061,977	123,282,597	125,748,249
Total meals in child & adult care food programs	40,843,703	41,252,140	42,077,183
Total meals in summer food program	2,762,536	2,790,161	2,845,964
Total food distributed under USDA School Commodities program, including fresh fruit and vegetables (pounds)	33,891,449	34,230,363	34,914,970
Total purchases via the State Food Purchase Program (pounds)	8,437,926	8,522,305	8,692,751
Promoting and Supporting NJ Agricultural and Aquacultural Industries and Product			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 1,040	\$ 459	\$ 459
Non-State Funds	\$ 3,449	\$ 5,622	\$ 5,184
<i>Key Performance Indicators</i>			
Farm markets in urban areas	122	122	122
Farms whose products meet Jersey Fresh standards	256	312	312
Consumer advertised Impressions for Jersey Fresh	6,987,272	7,000,000	7,000,000
Technical assistance to potential aquaculturalists (hours)	691	550	550

FY14 Citizens' Guide: Core Mission Summaries

	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Preservation and Conservation of Natural Resources			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 4,126	\$ 2,636	\$ 2,643
Non-State Funds	\$ 1,693	\$ 6,048	\$ 6,314
<i>Key Performance Indicators</i>			
Acres of farmland preserved	5,681	8,000	8,000
Easement purchase transactions	72	100	100
Number of easements monitored for compliance	1,004	1,100	1,100
Number of SADC owned easements monitored for compliance	383	376	376
Technical and administrative assistance to Soil Conservation Districts (hours)	1,281	1,200	1,200
Farms assisted by conservation field staff	888	800	800
On-site inspections by Soil Conservation Districts to ensure adherence to chapter 251 regulations	55,968	50,000	50,000
BANKING AND INSURANCE			
Monitoring Financial Condition of Regulated Companies			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 16,636	\$ 16,268	\$ 16,346
Non-State Funds	\$ 134	---	---
<i>Key Performance Indicators</i>			
Complete Examinations			
Average time to complete an insurance company examination (days)	294	250	240
Average time to complete a consumer lender (mortgage lender, check cashers, money transmitters, etc.) examination (days)	123	40	40
Average time to complete a bank examination (days)	89	100	100
Average time to complete joint investigation with the FDIC or Federal Reserve (days) .	66	75	75
Average time to mail examination report to insurance companies (days)	16	40	40
Average time to mail examination report to consumer lenders (includes mortgage lenders, check cashers, money transmitters, etc.) (days)	100	60	60
Average time to mail examination report to bank (in days)	46	55	50
Average time to mail examination report of joint bank examinations with the FDIC or Federal Reserve (days)	57	90	90
Promoting Growth and Stability of Regulated Industries			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 10,241	\$ 11,061	\$ 10,872
Non-State Funds	\$ 12	---	---
<i>Key Performance Indicators</i>			
Abandoned calls to licensing (monthly percentage)	5.4%	6.0%	5.5%
Average time to process Life and Health rate and form filings (in days)	49	40	40
Average time to process Property and Casualty rate and form filings (in days)	20	30	30
Consumer Protection			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 31,096	\$ 36,121	\$ 36,232
Non-State Funds	\$ 2,600	\$ 7,265	\$ 480
<i>Key Performance Indicators</i>			
Fraud Deterrence			
Consumer fraud referrals received	3,072	2,600	2,600
Consumer fraud investigations completed	3,837	3,300	3,300
Consumer fraud investigations completed with cooperation of regulators and law enforcement agencies	1,355	1,200	1,200
Meetings with consumer fraud deterrence investigative units	72	100	100

FY14 Citizens' Guide: Core Mission Summaries

	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Process Consumer Complaints			
Abandoned consumer complaint calls (monthly percentage)	9%	6%	6%
Average time to process a consumer insurance complaint (days)	84	90	90
Average time to process a consumer banking complaint (days)	86	70	60
Average time to process a consumer real estate complaint (days)	185	145	145
Process Enforcement Actions			
Average time to process a consumer protection insurance enforcement action (days) . . .	1,135	915	1,100
Average time to process a consumer protection banking enforcement action (days)	247	280	280
CHILDREN AND FAMILIES			
Ensure the safety, permanency and well-being of children experiencing child abuse or neglect			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 681,389	\$ 687,224	\$ 675,443
Non-State Funds	\$ 312,490	\$ 308,086	\$ 302,387
<i>Key Performance Indicators</i>			
Average wait time before calls coming in to the State Central Registry hotline are answered (seconds)	28	25	25
Abuse/Neglect Reports assigned for investigation within three hours of initial report	98.5%	98.0%	98.0%
Investigations of Abuse/Neglect Reports completed within 90 days	85.6%	92.0%	92.0%
New Jersey children supervised by Child Protection and Permanency who receive monthly caseworker visits (both in-home and out-of-home).....	91.4%	93.0%	93.0%
Adoptions finalized within nine months of a child being placed in an adoptive home	91.2%	88.0%	89.0%
Children in out-of-home placement who have up-to-date immunization records.....	95.5%	96.0%	96.0%
Children receiving initial physical exam within 24 hours of entering placement	94.7%	96.0%	96.0%
Intake workers: Caseload levels compliant with established standards	77.0%	86.0%	89.0%
Permanency workers: Caseload levels compliant with established standards	93.0%	94.0%	94.0%
Adoption workers: Caseload levels compliant with established standards	89.0%	87.0%	90.0%
Serve children and adolescents with emotional and behavioral health care challenges and intellectual and developmental disabilities through family-centered, community-based programs			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 291,303	\$ 321,594	\$ 301,741
Non-State Funds	\$ 125,844	\$ 139,294	\$ 175,366
<i>Key Performance Indicators</i>			
Children requiring an out-of-home placement for a behavioral health issue that were served in New Jersey (CY2012)	99.8%	98.0%	98.0%
Crisis calls addressed by a Mobile Response Crisis Team where the child was able to stay safely in their home/ current living arrangement.	96.0%	95.0%	95.0%
Support child abuse prevention and intervention programs and services to women through a network of public/private partnerships and programs.			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 62,962	\$ 64,157	\$ 64,202
Non-State Funds	\$ 27,086	\$ 25,742	\$ 28,004
<i>Key Performance Indicators</i>			
Women's Services clients that have more strategies for enhancing their safety (Federal Standard is 65% for FFY2012)	95.0%	90.0%	90.0%
Women's Services clients that have more knowledge of available community resources (Federal Standard is 65% for FFY2012)	90.0%	90.0%	90.0%
Children served by the Home Visiting Program who are appropriately immunized	82.8%	85.0%	85.0%
Children served by the Home Visiting Program who are screened for developmental delays	87.8%	90.0%	90.0%

FY14 Citizens' Guide: Core Mission Summaries

	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Provide educational services to students with disabilities and special needs			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 10,310	\$ 8,621	\$ 8,585
Non-State Funds	\$ 47,512	\$ 47,187	\$ 47,161
<i>Key Performance Indicators</i>			
Total population served as of October 15th Educational Count (Ages 3 - 21) (as of October in FY)	1,161	1,149	1,149
Eligible students graduating high school while enrolled.	98.0%	98.0%	98.0%
Adherence to national average for at-risk academic students who showed improvement in Reading from pre- to post-test after being enrolled for 90 days. (FY12 shows Sep 2010-Aug 2011)	87.0%	93.0%	93.0%
Adherence to national average for at-risk academic students who showed improvement in Math from pre- to post-test after being enrolled for 90 days. (FY12 shows Sep 2010-Aug 2011)	81.0%	90.0%	90.0%
COMMUNITY AFFAIRS			
Building Safety			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 52,311	\$ 37,799	\$ 37,799
Non-State Funds	\$ 15,597	\$ 33,668	\$ 35,293
<i>Key Performance Indicators</i>			
Construction specification reviews performed within 20 business days	68%	80%	80%
Multiple dwelling unit inspections completed that are required to be performed by the State	91%	85%	85%
Fire safety inspections completed that are required to be performed by the State	97%	90%	90%
Housing Assistance			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 6,811	\$ 25,641	\$ 25,641
Non-State Funds	\$ 266,318	\$ 291,742	\$ 277,596
<i>Key Performance Indicators</i>			
Affordable housing units financed	1,799	2,622	2,655
Spending rate on federal rental assistance vouchers	100%	97%	97%
Spending rate on rental assistance in the State program	85%	85%	85%
Community Development & Support Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 4,297	\$ 5,098	\$ 5,253
Non-State Funds	\$ 234,113	\$ 198,660	\$ 191,557
<i>Key Performance Indicators</i>			
Households receiving energy assistance	300,574	300,000	300,000
Units weatherized with energy assistance funding	15,778	6,000	4,000
Number of individuals with disabilities participating in athletic programs	22,000	22,000	22,000
Local Government Operations			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 431,567	\$ 673,608	\$ 687,300
Non-State Funds	\$ 1,406	\$ 1,350	\$ 1,350
<i>Key Performance Indicators</i>			
Municipal budgets with tax levy increases within 2% statutory cap (reported on CY basis)	564	565	565

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
DEPARTMENT OF CORRECTIONS			
Protecting the Public			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 247,956	\$ 262,595	\$ 261,942
Non-State Funds	\$ 10	\$ 1,000	\$ 1,000
<i>Key Performance Indicators</i>			
Inmates who attempted escape from a secure correctional facility	2	0	0
Inmates who escaped from a secure correctional facility	4	0	0
36 month reincarceration rate	37.0%	35.0%	33.0%
Enhancing Safety within Institutions			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 245,702	\$ 237,222	\$ 238,038
Non-State Funds	\$ 22,423	\$ 27,141	\$ 25,716
<i>Key Performance Indicators</i>			
Assaults on staff	23	22	21
Rate of assaults on correction officers	0.4%	0.4%	0.4%
Stabbings/slashing incidents by inmate on inmate	7	0	0
Cell phone/paraphernalia discoveries within secure perimeters	77	75	73
Cell phone/paraphernalia discoveries outside secure perimeters	114	105	100
Weapon discoveries	50	45	45
Drug/paraphernalia discoveries	15	13	11
Rate within secure population	0.1%	0.1%	0.1%
Inmate disciplines in the secure facilities population	1,078	1,000	975
Rate of inmate disciplines within the secure population	5.2%	5.0%	4.8%
Inmate drug tests that were positive for controlled dangerous substance	1.4%	1.1%	1.1%
Managing NJ's Inmates			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 214,769	\$ 205,584	\$ 206,374
<i>Key Performance Indicators</i>			
Total inmate population	24,394	23,640	23,495
DOC secured facilities population	21,311	20,709	20,478
Secure general population housing occupancy rate	98.4%	97.0%	97.0%
Residential Community Release Program population	2,795	2,695	2,657
State inmates housed in county jails	314	196	320
Expanding Inmate Health, Rehabilitation and Re-entry Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 250,901	\$ 256,875	\$ 261,494
Non-State Funds	\$ 1,370	\$ 1,969	\$ 1,996
<i>Key Performance Indicators</i>			
Medical specialty consults completed within 60 days	77.2%	78.0%	80.0%
Dental specialty consults completed within 60 days	89.9%	90.0%	95.0%
Corrections Offender Re-entry Preparation program completion rate	76.4%	76.3%	76.3%
Cage Your Rage program completion rate	77.6%	75.0%	75.0%
Helping Offenders Parent Effectively/EPIC program completion rate	74.0%	75.0%	75.0%
Successful Transition And Re-entry Series/STARS program completion rate	77.4%	80.0%	80.0%
Successful Employment & Lawful Living Through Conflict Management/SEALL program completion rate	77.7%	75.0%	75.0%
Thinking for a Change program completion rate	73.3%	75.0%	75.0%
Released inmates that received Fair Release And ReEntry Act kits in compliance with the Fair Release and Re-entry Act of 2009	97.8%	97.0%	97.0%
Substance abuse program completions awarded	84	90	100

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Making Academic & Educational Gains			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 16,233	\$ 16,503	\$ 16,535
Non-State Funds	\$ 8,483	\$ 8,382	\$ 9,310
<i>Key Performance Indicators</i>			
Total number of high school diplomas awarded	56	60	60
G.E.D. tests administered in institutions with passing scores	68.2%	58.0%	58.0%
Total number of Career Technical Education certificates earned	3,557	3,700	3,800
Inmates eligible for mandatory education	2,529	3,441	3,500
Average number of inmates enrolled each month in mandatory education	1,311	1,350	1,375
Mandatory education enrollment rate	66.5%	75.0%	77.0%
Hours served monthly by education volunteers	756	770	770
DEPARTMENT OF EDUCATION			
Student Learning and Achievement			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 29,580	\$ 27,049	\$ 29,449
Non-State Funds	\$ 17,672	\$ 15,526	\$ 15,526
<i>Key Performance Indicators</i>			
Math assessment - students proficient or advanced proficient	76.4%	81.8%	83.6%
Language assessment - students proficient or advanced proficient	69.6%	76.4%	78.8%
Number of Advanced Placement tests taken	86,477	90,000	93,500
Number of Advanced Placement tests scored three or higher	63,559	65,700	67,320
High school graduation rate	86.5%	87.5%	88.5%
Priority schools implementing a high-quality curriculum approved by the State	--- (a)	100.0%	100.0%
Schools implementing the State model curriculum & unit assessments	--- (a)	--- (a)	20.0%
Notes:			
(a) Development year			
Educator Effectiveness			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 675	\$ 675	\$ 675
Non-State Funds	\$ 3,981	\$ 205	\$ 205
<i>Key Performance Indicators</i>			
Local Education Agencies completing core implementation requirements - teacher evaluation initial pilot	70.0%	90.0%	95.0%
Local Education Agencies completing core implementation requirements - teacher evaluation expanded pilot	--- (a)	75.0%	95.0%
Local Education Agencies completing core implementation requirements - teacher evaluation non-pilot	--- (a)	90.0%	90.0%
Local Education Agencies completing core implementation requirements - principal evaluation initial pilot	--- (a)	75.0%	95.0%
Average number of days to complete teacher certification reviews	28	25	23
Notes:			
(a) Development year			
Choice, Innovation and Community Engagement			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 33,826	\$ 43,854	\$ 67,104
Non-State Funds	\$ 2,818	\$ 2,264	\$ 2,264
<i>Key Performance Indicators</i>			
Number of students participating in Interdistrict Choice	1,192	3,357	6,000

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
District and School Performance and Efficiency			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 15,532	\$ 5,787	\$ 5,787
Non-State Funds	\$ 16,264	\$ 20,696	\$ 20,696
 <i>Key Performance Indicators</i>			
Students with Individualized Education Plans graduating from high school with a regular diploma	74.0%	74.7%	75.5%
Students with Individualized Education Plans aged 6 through 21 served inside the regular class 80% or more of the day	48.0%	48.0%	49.0%
Number of schools with low graduation rates receiving State intervention	40	42	40
 Responsiveness and Service			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 28,305	\$ 26,301	\$ 27,106
 <i>Key Performance Indicators</i>			
Districts receiving 80% or higher on all five Quality Single Accountability Continuum District performance reviews	80.0%	81.0%	82.0%
NJ SMART inquiries returned within 24 hours	99.6%	100.0%	100.0%
 School Finance			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 10,988,830	\$ 11,661,587	\$ 12,351,632
Non-State Funds	\$ 826,676	\$ 791,670	\$ 793,148
 <i>Key Performance Indicators</i>			
School and other capital project long range facilities plans approved	842	800	800
Discretionary grants contracts awarded annually	137	140	140
Entitlement grants contracts awarded annually	3,305	3,326	2,982
Total federal grant dollars administered (in millions)	\$ 861	\$ 800	\$ 800
Federal grant dollars returned to federal government	0.29%	0.01%	0.01%
 DEPARTMENT OF ENVIRONMENTAL PROTECTION			
Protecting the Land, Air and Waters of New Jersey			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 243,992	\$ 199,157	\$ 210,617
Non-State Funds	\$ 60,993	\$ 211,031	\$ 206,076
 <i>Key Performance Indicators</i>			
Site Remediation Program			
Active site remediation cases (fiscal year average)	15,437	15,333	14,833
Total average review time (in calendar days) for inspection/review of Licensed Site Remediation Professionals documents (monthly average)	58	30	30
Cases with final remediation documents issued (monthly average)	333	350	350
 Compliance and Enforcement			
Total number of sites participating in Environmental Stewardship Program	636	750	750
Compliance rate, the percentage of inspected facilities by C&E where no violations were observed (monthly average)	--- (a)	85.0%	85.0%
Number of person-hours of compliance assistance training to help prevent violations before they occur (quarterly average)	--- (a)	1,200	1,200
Percent of reported incidents responded to within two days (quarterly average)	--- (a)	75.0%	75.0%
 Land Use Management			
Total average review time (in calendar days) to issue a Coastal Area Facility Review Act General Permit decision (monthly average)	52	90	90
Total average review time (in calendar days) to issue a Waterfront Development General Permit decision (monthly average)	52	90	90
Total average review time (in calendar days) to issue a Flood Hazard Area General Permit decision (monthly average)	40	45	45

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Total average review time (in calendar days) to issue a General Land Use Permit for Coastal Area Facility Review, Waterfront, Development, or Flood Hazard Area (monthly average)	48	55	55
Total average review time (in calendar days) to issue a Freshwater Wetlands General Permit	146	180	180
Number of Tideland licenses processed (monthly average)	--- (a)	50	50
Total average review time (in calendar days) to process Tideland licenses (monthly average)	--- (a)	60	60
Environmental Management			
Days where air quality is deemed unhealthy for sensitive groups (monthly average) . . .	3.0	1.4	1.4
Air Quality permit activities completed (monthly average)	--- (a)	240	240
Air Quality permit activities completed on time (monthly average)	--- (a)	220	220
Homes tested for radon (monthly average)	3,519	3,386	3,386
Water Resources Management			
Samples collected for shellfish sanitation compliance (monthly average)	1,316	1,250	1,250
Samples collected to determine coastal beach water quality (seasonal average)	867	850	850
Number of freshwater network samples collected for water quality standards compliance (by calendar year)	--- (a)	1,552	1,552
Percentage of freshwater monitoring networks completed (by calendar year)	--- (a)	100.0%	100.0%
Pounds of phosphorus prevented per year from entering waterbodies statewide due to Americorps NJ Watershed Ambassadors Program cleanups (quarterly)	--- (a)	40	40
Total Department average review time (in days) to issue a Treatment Works Approval (TWA) permit decision	--- (a)	90	90
Percent of New Jersey Pollutant Discharge Elimination System (NJPDES) surface water and groundwater discharge permits that are current (monthly)	--- (a)	100.0%	100.0%
Municipal Stormwater - Tons of sediment, solids and trash prevented per year from entering waterbodies statewide due to stormwater infrastructure maintenance (annual)	--- (a)	300,000	300,000
Environmental Infrastructure Financing Program monthly project outlays (in millions) .	--- (a)	\$30	\$30
Number of Combined Sewer Overflow (CSO) outfall points for which draft NJPDES-CSO permits containing updated requirements have been issued (annual) .	--- (a)	37	37
Percentage of all combined sewer overflow outfall points with improved signage and improved public notification process of overflow events has been implemented (annual)	--- (a)	20.0%	20.0%
Total Department average review time (in days) to process a Water Allocation Permit . .	--- (a)	465	465
Violations of the primary safe drinking water standards (monthly average)	52	34	34

Notes:

(a) Establishing baseline

Managing Our Natural and Historic Resources

Appropriations (\$000s)

State Funds	\$ 106,435	\$ 110,193	\$ 112,788
Non-State Funds	\$ 36,049	\$ 83,154	\$ 73,275

Key Performance Indicators

Natural and Historic Resources

State parks and forests - total visitors (annual)	18,200,000	18,000,000	18,000,000
Freshwater fishing licenses sold (monthly average)	17,176	14,657	14,657
Overnight stays in State parks and campsites (monthly average)	4,943	5,822	5,822
State Park Police: public service contacts (i.e. campsite checks, outreach programs, etc.) which is indicative of a community policing approach (monthly average)	--- (a)	200	200
NJ Forest Fire Service - number of new wildfires on public or private lands suppressed (monthly average)	--- (a)	167	167
Division of Fish and Wildlife - number of individual anglers registered with the New Jersey Saltwater Recreational Registry Program (annual)	--- (a)	500,000	500,000
Division of Fish and Wildlife - number of hunting licenses sold (monthly average)	--- (a)	10,416	10,416
Division of Fish and Wildlife - number of black bear calls received (annual)	--- (a)	500	500
Division of Fish and Wildlife - acres of forest habitat actively managed (annual)	--- (a)	3,000	3,000

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Division of Fish and Wildlife – acres of early successional habitat restored (i.e. mowing, burning, tilling, hydroaxing, etc.) (annual)	--- (a)	5,000	5,000
Endangered and Nongame Species Program – percentage of listed (endangered or threatened) species for which populations are stable or increasing (annual)	--- (a)	100.0%	100.0%
NJ Historic Preservation Office – number of cultural resources added to inventory (annual)	--- (a)	1,100	1,100
Division of Fish and Wildlife Conservation Officers – public contacts (general public, sporting public & commercial fishermen) (monthly average)	--- (a)	5,000	5,000
Coastal Engineering/Beach Replenishment – linear feet of shore protection, including beach replenishment projects and other storm damage reduction construction activities (annual)	--- (a)	57,600	57,600
Dam Safety and Flood Control – number of dam inspections determined by the hazard rating of the dams (annual)	--- (a)	400	400
Preserved open space acres (monthly average)	427	509	509

Notes:

(a) Establishing baseline

Supporting Economic Growth

Appropriations (\$000s)

State Funds	\$ 170	\$ 151	\$ 151
Non-State Funds	\$ 1	\$ 25	\$ 23

Key Performance Indicators

Permit Coordination

Projects (resulting in less than 50 jobs) receiving consulting help from the new permitting coordination unit (monthly average)	38	34	34
Projects (resulting in greater than 50 jobs) receiving consulting help from the new permitting coordination unit (monthly average)	15	15	15
Pre-application meetings held (monthly average)	10.0	10.5	10.5
State and federal reviews facilitated and responded to, pursuant to Executive Order 215 and National Environmental Policy Act (monthly average)	5.0	3.2	3.2

Sustainability and Green Energy

Outreach, referral and technical assistance activities held for small businesses (monthly average)	56	61	61
Growing green industry – solar development on brownfields in megawatts (annual)	17.9	30.0	30.0
In-state generation of clean and renewable energy – electricity in megawatts (quarterly)	--- (a)	100	100
Green and Clean Energy – number of permits for geothermal energy (quarterly)	--- (a)	110	110
Green and Clean Energy – number of filling stations for compressed natural gas vehicles (annual)	--- (a)	28	28
Green and Clean Energy – number of electric vehicles sold in NJ (annual)	--- (a)	800	800
Green and Clean Energy – number of charging stations for electric vehicles (annual)	--- (a)	80	80
Number of individuals trained for green jobs through the Office of Sustainability and Green Energy programs (quarterly)	--- (a)	20	20

Alternative Dispute Resolution

Disputes received for alternative dispute resolution (monthly average)	3	3	3
Number of cases closed using alternate dispute resolution (quarterly average)	--- (a)	2	2

Records Access (OPRA)

Open Public Records Act requests received by the Department (annual)	13,198	11,000	11,000
Open Public Records Act requests received through the Department's online submittal process (annual)	99.1%	97.0%	97.0%

Information Technology

Electronic submittal services for permits, registrations, and reports available (monthly average)	60	84	84
Permits, registrations, and reports received electronically	62.2%	65.0%	65.0%

Notes:

(a) Establishing baseline

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
DEPARTMENT OF HEALTH			
Delivery of Public Health Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 197,777	\$ 197,535	\$ 227,629
Non-State Funds	\$ 526,692	\$ 615,797	\$ 622,974
<i>Key Performance Indicators</i>			
Uninsured visits to Federally Qualified Health Centers	605,581	621,838	628,054
Women, Infant, and Children program participants	294,385	303,000	305,000
Children evaluated for eligibility under Early Intervention Program	16,366	15,688	16,000
Eligible children receiving Early Intervention Program services	22,395	22,753	22,753
AIDS clients tested and counseled	102,560	103,000	103,000
AIDS Drug Distribution Program clients served	7,806	7,500	7,800
Breast and cervical cancer visits under NJ Cancer Education and Early Detection Program	20,210	23,400	23,400
Lab tests performed by the Public Health and Environmental Health Programs	5,209,119	5,608,000	5,300,000
Newborns screened for metabolic disorders and referred for follow-up	5,376	5,600	6,000
Optimizing Health Quality, Licensing and Oversight			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 188,845	\$ 136,696	\$ 143,261
Non-State Funds	\$ 851,223	\$ 902,929	\$ 893,604
<i>Key Performance Indicators</i>			
Targeted Facilities Inspected			
Nursing homes	371	372	372
Other long term care	189	203	203
Acute care	67	84	84
Number of Targeted Complaints Investigated			
All long term care (nursing homes and other LTC)	1,832	2,329	2,329
Acute care	565	1,050	1,050
Number of vital documents issued	215,663	243,355	274,603
DEPARTMENT OF HUMAN SERVICES			
Olmstead and Services that Promote Community Integration			
<i>Appropriations (\$000s)</i>			
State Funds	\$1,067,365	\$1,040,327	\$1,080,477
Non-State Funds	\$ 530,820	\$ 545,363	\$ 586,497
<i>Key Performance Indicators</i>			
Division of Developmental Disabilities			
Consumers residing in 100% State-funded, out-of-state facilities	585	568	551
Consumers moved from institutions to community residential placements in order to comply with Olmstead requirement that services be provided in the least restrictive setting	84	125	140
Federal Community Care Waiver revenues earned to offset State costs for community placements	\$ 355,275	\$ 384,370	\$ 422,076
Division of Mental Health and Addiction Services			
New community placements created to discharge consumers in the State hospitals including those on conditional extension pending placement (CEPP) status	135	278	234
New community placements created for individuals diagnosed with mental illness who are at risk of hospitalization or at risk of homelessness	107	100	100

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Services that Promote Economic Independence			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 123,137	\$ 102,938	\$ 118,016
Non-State Funds	\$ 265,724	\$ 317,367	\$ 319,935
 <i>Key Performance Indicators</i>			
Commission for the Blind and Visually Impaired			
Persons screened for visual problems by the Commission for the Blind and Visually Impaired.	39,851	40,000	40,000
Commission for the Blind and Visually Impaired clients who exit vocational rehabilitation programs into employment.	98.5%	100%	100%
Ratio of the average hourly wage earnings of all Commission for the Blind and Visually Impaired clients in competitive employment to the average hourly earnings of all employed individuals in the state.	0.56	0.59	0.59
 Division of Family Development			
WorkFirst NJ/Temporary Assistance for Needy Families work participation rate (includes school participation rate).	18.8%	18.8%	18.8%
 Services that Ensure the Safety Net			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 1,105,525	\$ 1,047,457	\$ 1,031,296
Non-State Funds	\$ 890,045	\$ 981,025	\$ 1,012,213
 <i>Key Performance Indicators</i>			
Division of Developmental Disabilities			
Developmental center census	2,434	2,226	2,050
 Division of Mental Health and Addiction Services			
Psychiatric hospital census by end of fiscal year	1,656	1,525	1,435
 Division of Family Development			
Performance level of child support collections	65.1%	65.8%	66.5%
General Assistance cases reviewed	10,920	20,000	24,000
Cases closed or denied based on review	594	1,000	1,200
Cash assistance savings	\$ 531,321	\$ 901,380	\$ 1,084,968
Emergency assistance savings	\$ 357,941	\$ 571,356	\$ 701,250
 Services that Promote the Availability of Health Care			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 4,591,458	\$ 4,262,794	\$ 4,216,190
Non-State Funds	\$ 4,520,073	\$ 5,637,132	\$ 6,647,363
 <i>Key Performance Indicators</i>			
Division of Aging Services			
Global Options program participants	11,700	13,000	13,500
Medicaid-funded residents in nursing homes	28,822	27,000	26,500
Clients in home and community based options	31.5%	33%	34%
 Healthcare Effectiveness Data & Information Set performance measures for NJ Medicaid/FamilyCare managed care populations			
Children receiving immunizations	66%	67%	68%
Children receiving a blood lead screening test	80%	81%	82%
Children receiving a well visit within the first 15 months of life	67%	68%	69%
Children receiving a well visit between ages 3 to 6	79%	80%	81%
Women receiving timely prenatal care	83%	84%	85%
Women receiving timely postpartum care	58%	59%	60%
Clients served in NJ Personal Preference Program	1,964	2,600	3,200
Medicaid/FamilyCare enrollment	1,298,183	1,318,151	1,328,499
Managed Care enrollment - % of Managed Care eligible Medicaid/FamilyCare participants enrolled in Managed Care	89.9%	90.0%	90.0%
Children enrolled in FamilyCare	180,726	181,815	183,666

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
CIVIL SERVICE COMMISSION			
Classification & Personnel Management			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 9,578	\$ 9,595	\$ 9,595
Non-State Funds	---	\$ 477	\$ 477
<i>Key Performance Indicators</i>			
Final layoff plans reviewed and approved within 30 days	99.2%	100.0%	100.0%
State government certifications issued within 10 business days	99.9%	100.0%	100.0%
Local government certifications issued within 5 business days	99.9%	100.0%	100.0%
State and local government titles consolidated or eliminated (largely completed during FY2012)	853	100	50
Pending classification appeals	379	300	300
Percentage of classification appeals completed within 180 days	84.6%	100.0%	100.0%
Selection Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 9,495	\$ 6,066	\$ 6,066
Non-State Funds	---	\$ 1,919	\$ 1,919
<i>Key Performance Indicators</i>			
Calendar days from job announcement to list issuance	137	120	115
Job announcements older than six months as a percentage of all active announcements ..	5.6%	10.0%	8.50%
Open Competitive job announcements accepting applications via the Online Application System only	2.0%	50.0%	70.0%
Promotional job announcements accepting applications via the Online Application System only	25.0%	55.0%	75.0%
Average number of minutes a caller remains in the queue until connected to a call center employee	1.3	1.2	1.0
Appeals & Regulatory Affairs			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 3,885	\$ 3,219	\$ 3,219
Non-State Funds	---	\$ 229	\$ 229
<i>Key Performance Indicators</i>			
Complete more written records appeals, including those in a backlog status, than received in the current month	117.0%	115.0%	115.0%
Pending written record appeals aged greater than six months	28.6%	30.0%	30.0%
DEPARTMENT OF LABOR			
Workforce Development			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 97,963	\$ 80,446	\$ 79,996
Non-State Funds	\$ 209,816	\$ 287,593	\$ 287,593
<i>Key Performance Indicators</i>			
Workforce Investment Act (WIA)			
Adult participants who entered employment	84.3%	79.3%	81.9%
Adult participants' six month average earnings of those who entered employment	\$ 12,435	\$ 12,463	\$ 12,303
WIA Dislocated Workers			
Participants who entered employment	83.6%	79.8%	82.3%
Six month average earnings of those who entered employment	\$ 17,508	\$ 15,869	\$ 18,390
WIA Youth (age 14 - 21)			
Participants who have attained a high school degree or a GED certificate	75.6%	59.0%	77.2%
Participants who entered employment or continued their education	66.6%	59.0%	65.2%

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Employment Services			
Participants who entered employment	45.0%	43.0%	45.0%
Six month average earnings of those who entered employment	\$ 16,435	\$ 14,810	\$ 16,435
WorkFirst New Jersey			
Participants who entered employment	39.0%	40.0%	41.0%
Vocational Rehabilitation Services			
Average increase in the hourly rate of pay for those individuals who enter employment .	\$ 10.48	\$ 10.69	\$ 10.69
Income Security			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 39,457	\$ 37,410	\$ 37,410
Non-State Funds	\$ 200,034	\$ 285,036	\$ 285,036
<i>Key Performance Indicators</i>			
Disability Determinations Services			
Days to process a case	95	85	85
Processed cases deemed accurate	96%	97%	97%
Unemployment Insurance			
Cases receiving first payment within 21 days	82.8%	87%	87%
Non-monetary determinations decided within 21 days	61.9%	80%	80%
Benefits Appeals			
<i>Appellate Tribunal (Lower Level Appeals)</i>			
Decisions within 30 days	6.7%	60%	60%
Decisions within 45 days	11.2%	80%	80%
Decisions within 90 days	45.6%	95%	95%
<i>Board of Review (Upper Level Appeals)</i>			
Average age (in days) of active cases	57	40	40
Unemployment Insurance Call Centers			
Average wait time to speak to an agent (in minutes/seconds)	21.53	18.00	17.30
Initial claims filed online	53%	55%	60%
Continued claims filed online	58%	70%	72%
Percentage of initial claims filed without agent assistance	51%	55%	60%
Time to process initial claims handled by agents (in days)	5	5	5
Temporary Disability Insurance			
Cases in which eligibility was determined within 14 days of receipt	64%	70%	70%
Cases in which eligibility was determined within 28 days of receipt	87%	90%	90%
Family Leave Claims			
Claims in which eligibility was determined within 14 days of receipt	77%	69%	69%
Claims in which eligibility was determined within 28 days of receipt	92%	88%	88%
Workers' Compensation			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 25,099	\$ 15,194	\$ 15,194
Non-State Funds	\$ 185,335	\$ 183,625	\$ 184,491
<i>Key Performance Indicators</i>			
Workers' Compensation			
Emergent medical treatment disputes resolved within 30 days	100%	100%	100%
Non-emergent issues resolved within 60 days	68%	75%	75%

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Labor Standards and Safety Enforcement			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 14,441	\$ 3,723	\$ 4,285
Non-State Funds	\$ 3,136	\$ 16,143	\$ 16,491
<i>Key Performance Indicators</i>			
Asbestos Control and Licensing			
Work sites inspected for asbestos abatement and contractors', workers', and supervisors' compliance with licensing requirements	2,595	2,760	2,760
Public Safety			
Crane Inspections	187	120	132
Mine Inspections	749	750	750
Explosive Inspections	1,891	1,900	1,920
Retail Gasoline Inspections	144	144	144
Fireworks Inspections	36	36	36
Public Employees Occupational Safety & Health (PEOSH)			
Complaints investigated within five days as negotiated with OSHA as part of an approved State Plan	100%	100%	100%
On-Site Consultation & Training			
Health and safety consultation visits to public sector employers	54	54	54
Health and safety consultation visits to private sector employers	447	528	600
Workforce Development Program Occupational Safety Training -number of training sessions	366	300	300
Boiler and Pressure Vessel Compliance			
Boilers or pressure vessels inspected	25,893	26,160	27,600
Wage and Hour Compliance			
Inspections triggered by a worker complaint that are completed within 90 days	94%	93%	93%
Public Works Contractor Registration			
Applications processed within 30 days of receipt	98%	98%	98%
LAW AND PUBLIC SAFETY			
Public Safety			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 315,240	\$ 321,321	\$ 320,092
Non-State Funds	\$ 57,503	\$ 38,966	\$ 25,156
<i>Key Performance Indicators</i>			
State Police Uniformed Patrol			
Motor vehicle accident responses	39,782	40,000	40,000
Fatalities under State Police jurisdiction	179	175	170
Fatalities suspected to be related to drugs/alcohol	48	40	40
Consent search/search warrant arrests resulting from traffic stops	0.6%	0.6%	0.7%
Controlled dangerous substance arrests resulting from traffic stops	0.7%	0.7%	0.8%
Driving while intoxicated arrests resulting from traffic stops	1.3%	1.3%	1.5%
Bench warrant arrests resulting from traffic stops	2.0%	2.0%	2.2%
State Police Investigations Branch			
Total arrests	2,647	2,500	2,500
Fugitive arrests	954	975	975
Gang member arrests	167	200	200

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Forensic/Drug Analysis/DNA Testing			
Average time to complete a DNA analysis (days)	62	30	30
Average time to complete a trace case (days)	138	60	60
Average time to complete a toxicology case (days)	35	30	30
Average time to complete a drug case (days)	43	15	15
Office of Law Enforcement Professional Standards			
State Police public monitoring reports filed	9	7	7
Criminal Justice			
Criminal investigations - newly opened	1,503	1,600	1,750
Criminal prosecutions - newly initiated	623	650	700
Conviction rate - newly initiated criminal prosecutions (against criminal prosecutions closed)	90.0%	95.0%	95.0%
Medical Examiner Services			
Counties using the State Toxicology Lab	6	7	8
Law enforcement drug tests performed at the State Toxicology Lab	13,520	15,700	17,000
Non-law enforcement drug tests performed at the State Toxicology Lab (program began January of FY 2012)	-	100	200
Emergency Management			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 24,756	\$ 22,974	\$ 22,974
Non-State Funds	\$ 91,014	\$ 29,700	\$ 31,500
<i>Key Performance Indicators</i>			
Disasters			
Hours spent on preparedness	12,996	13,000	13,000
Exercises/drills performed	35	36	36
Deployments	221	225	250
Services To The State			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 101,123	\$ 96,746	\$ 95,073
Non-State Funds	---	---	\$ 500
<i>Key Performance Indicators</i>			
Litigation resolved without need of trial	97.2%	97.5%	97.5%
Litigation filed by the State	14,604	14,600	14,600
Services To The Public			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 148,086	\$ 47,742	\$ 47,742
Non-State Funds	\$ 26,825	\$ 60,670	\$ 52,878
<i>Key Performance Indicators</i>			
Bureau of Securities			
Average response time to an investor from a complaint (days)	7	6	5.5
Total registrations	41,650	41,600	41,600
Broker/dealers registrations	0.4%	0.4%	0.4%
Investment advisers registrations	1.2%	1.0%	1.0%
Broker dealer agents registrations	90.8%	91.0%	91.0%
Investment adviser representatives registrations	7.6%	7.6%	7.6%
Professional Boards			
License renewals conducted on-line	98.3%	99.0%	100.0%

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Gaming			
Number of revenue certification audits completed	135	144	144
Gaming inspections - slot machines	77,222	75,000	75,000
Field inspections - slot machines	24.0%	20.0%	20.0%
HOMELAND SECURITY AND PREPAREDNESS			
Counter-Terrorism Operations			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 1,656	\$ 1,589	\$ 1,589
<i>Key Performance Indicators</i>			
Training programs to law enforcement, first responders and private sector	123	155	120
Number of new user accounts into NJ Learn (Learning Management System)	3,343	3,500	3,200
State Preparedness			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 5,027	\$ 2,106	\$ 2,106
<i>Key Performance Indicators</i>			
Total federal grant dollars managed	\$352,918,031	\$379,055,270	\$191,333,517
Total grant dollars returned to the federal government	\$ 72,555	---	---
MILITARY AND VETERANS' AFFAIRS			
National Guard Support Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 6,536	\$ 5,216	\$ 5,145
Non-State Funds	\$ 26,393	\$ 31,369	\$ 28,850
<i>Key Performance Indicators</i>			
Assigned strength, NJ Army National Guard	99.1%	100%	100%
Assigned strength, NJ Air National Guard	106%	100%	100%
Military use days, NJ Joint Training Center at Sea Girt	32,866	30,000	23,800
Other use days, NJ Joint Training Center at Sea Girt	112,612	102,000	86,250
NJ Youth ChalleNge Academy Cadet graduations per class	214	200	200
Academic credentials awarded per class	188	180	180
Veterans' Outreach and Assistance			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 10,920	\$ 10,329	\$ 10,419
Non-State Funds	\$ 1,087	\$ 1,431	\$ 3,438
<i>Key Performance Indicators</i>			
Total State Veteran services provided	4,014	4,100	4,100
Total number of Veteran transportation rides	19,020	21,900	21,900
PTSD counseling sessions conducted	18,263	18,485	18,485
Veterans Haven (North) occupancy rate	new	100%	100%
Veterans Haven (South) occupancy rate	88%	100%	100%
Burial services	3,063	3,000	3,000
Domiciliary and Treatment Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 76,473	\$ 78,429	\$ 78,230
Non-State Funds	\$ 12,001	\$ 10,900	\$ 10,668
<i>Key Performance Indicators</i>			
Occupancy rate, Menlo Veterans Military Home	97%	100%	100%
Approved waiting list, Menlo Veterans Military Home	50.3%	50%	50%
Occupancy rate, Paramus Veterans Military Home	96%	100%	100%
Approved waiting list, Paramus Veterans Military Home	31.8%	30%	30%
Occupancy rate, Vineland Veterans Military Home	96%	100%	100%
Approved waiting list, Vineland Veterans Military Home	102%	100%	100%

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
State Approving Agency Services			
<i>Appropriations (\$000s)</i>			
State Funds	---	\$ 15	\$ 15
Non-State Funds	\$ 583	\$ 600	\$ 600
 <i>Key Performance Indicators</i>			
Program approvals granted	1,106	560	560
 DEPARTMENT OF STATE			
Economic Vitality - The Partnership for Action			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 14,022	\$ 13,893	\$ 13,893
Non-State Funds	\$ 4	\$ 650	\$ 300
 <i>Key Performance Indicators</i>			
Companies assisted	20,324	27,735	15,000
Business proposals	178	137	130
Business people assisted by the Business Call Center	35,365	39,334	32,000
Tourism destination marketing organization grants awarded	16	16	16
Tourism cooperative marketing applications received	90	90	90
Tourism cooperative marketing grants awarded	37	36	36
Tourism economic impact (\$ billions)	40	40	43
 Cultural and Historical Programs			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 25,457	\$ 24,101	\$ 25,101
Non-State Funds	\$ 2,724	\$ 900	\$ 900
 <i>Key Performance Indicators</i>			
Council on Arts, Historical Commission, Cultural Trust			
Grant applications received	231	296	350
Grants awarded	355	235	290
Technical assistance and outreach sessions	635	140	200
 State Museum			
Visitors to State Museum & Planetarium	104,609	108,000	110,000
Educational programs conducted	231	400	400
 State Archives			
Research and reference requests answered (Archives)	87,070	84,000	84,000
 Civic Engagement Responsibilities			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 11,705	\$ 11,893	\$ 11,893
Non-State Funds	\$ 5,461	\$ 6,150	\$ 5,225
 <i>Key Performance Indicators</i>			
Elections			
Voter registrations received	231,835	260,000	260,000
Voter education training and outreach sessions	184	100	100
Accessible polling places	3,548	3,548	3,548
 Division of Programs			
Grant applications received	289	234	260
Grants awarded	79	92	101
Technical assistance and outreach sessions	339	200	200
National service/volunteer participants	548	400	506

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
DEPARTMENT OF TRANSPORTATION			
State of Good Repair and Safety			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 429,741	\$ 528,907	\$ 569,982
Non-State Funds	\$ 818,223	\$ 1,093,465	\$ 1,068,813
<i>Key Performance Indicators</i>			
Traffic fatalities per 100 million vehicle miles traveled (calendar year)	0.72	0.70	0.70
Traffic crashes per million vehicle miles traveled (calendar year)	3.42	3.30	3.00
State highway pavement in acceptable condition (calendar year)	53%	56%	59%
State-owned bridges 20 feet or more in length in acceptable condition (calendar year) . . .	89%	89%	90%
State-owned bridge deck area in acceptable condition (calendar year)	87%	88%	89%
Average response time for non-emergency pothole repair (in hours)	38.3	48.0	48.0
Average response time for emergency pothole repair (in hours)	2.5	2.0	2.0
Traffic signals inspected needing repair	18%	15%	15%
Crew responses within 90 minutes to electrical operations emergencies such as traffic signal failures	74%	76%	76%
Local Aid			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 235,479	\$ 200,737	\$ 236,752
Non-State Funds	\$ 354,866	\$ 338,785	\$ 421,496
<i>Key Performance Indicators</i>			
Competitive municipal aid grants awarded by municipalities within 18 months (calendar year)	94%	90%	90%
County aid funds awarded by counties within 36 months (calendar year)	59%	90%	90%
Program Delivery			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 192,113	\$ 137,250	\$ 160,731
Non-State Funds	\$ 336,211	\$ 220,005	\$ 208,942
<i>Key Performance Indicators</i>			
Planned construction projects that have been awarded	100%	95%	95%
Average department bill processing time frame for capital payments (in days)	35	40	40
Transportation Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 150,064	\$ 200,868	\$ 237,868
Non-State Funds	\$ 132,386	\$ 341,260	\$ 316,075
<i>Key Performance Indicators</i>			
Average State highway incident duration (in minutes)	43	49	49
Number of tons of trash picked up	4,333	4,300	4,300
MOTOR VEHICLE COMMISSION			
Improve Driver and Vehicle Safety			
<i>Appropriations (\$000s)</i>			
Non-State Funds	\$ 109,792	\$ 110,687	\$ 128,741
<i>Key Performance Indicators</i>			
Completion rate of those individuals scheduled to attend Probationary Driver Improvement Program	68%	70%	100%
Completion rate of licensed motorcyclists who have passed a certified rider safety course.	8%	10%	10%
Average number of bus safety inspections per person (daily rate)	4.3	5.0	7.0
Wait time for an emissions inspection at an MVC inspection lane (minutes)	9.3	5.0	5.0

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Service Delivery Levels - Driver Testing			
To receive a scheduled road test for a class D driver license (calendar days)	17.0	10.0	10.0
To receive a scheduled road test for a CDL driver license (calendar days)	41.0	30.0	5.0
To receive a scheduled road test for a motorcycle driver license (calendar days)	9.0	10.0	10.0
Service Delivery Levels - Correspondence Response Times			
To speak with a representative for general information (minutes)	2.5	1.0	1.0
To speak with a representative for surcharge processing (minutes)	13.8	5.0	5.0
To receive a response from an email (business days)	1.0	1.0	1.0
To receive a response from a letter (business days)	10.0	10.0	10.0
Medical review cases backlogged over three weeks.	16%	10%	10%
Improve Customer Identification and Document Security			
<i>Appropriations (\$000s)</i>			
Non-State Funds	\$ 160,576	\$ 169,397	\$ 200,794
<i>Key Performance Indicators</i>			
Percent of major stakeholders trained in fraud/forgery prevention (goal is five classes per month)	175%	100%	100%
Service Delivery Levels			
Registrations conducted online	25%	60%	60%
Registrations conducted at local agency offices	30.9%	10%	10%
Registrations conducted through the mail	42.6%	28%	28%
Registrations conducted by third party vendors	1.5%	2%	2%
Improve Financial Sustainability			
<i>Appropriations (\$000s)</i>			
Non-State Funds	\$ 26,682	\$ 26,935	\$ 11,952
<i>Key Performance Indicators</i>			
Total federal grant dollars awarded (in millions)	\$4.1	\$1.0	\$1.0
Percent of processed data inquiries which are paid for by the State	58.9%	10%	10%
BOARD OF PUBLIC UTILITIES			
Assure Safe Utility Service Delivery			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 4,975	\$ 5,279	\$ 5,279
Non-State Funds	\$ 535	\$ 206	\$ 206
<i>Key Performance Indicators</i>			
Utility damages per 1,000 markout requests	2.90	2.80	2.80
Assure Reliable Utility Service Delivery			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 4,975	\$ 5,279	\$ 5,279
Non-State Funds	\$ 535	\$ 206	\$ 206
<i>Key Performance Indicators</i>			
Dollars spent per customer on pipeline infrastructure replacements and improvements	\$1,060	\$1,070	\$1,070
Average number of customers restored per hour per major outage event	1,225	1,250	1,250
Number of pipeline inspections per 100 miles of main and transmission pipelines in service	2.10	2.20	2.20

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Promote Affordable Utility Service			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 70,261	\$ 70,967	\$ 70,967
Non-State Funds	\$ 535	\$ 207	\$ 207
<i>Key Performance Indicators</i>			
Average monthly N.J. residential gas bill - (\$/therm)	\$1.41	\$1.30	\$1.30
Average monthly N.J. residential electric bill - (\$/kwh)	\$0.18	\$0.17	\$0.17
Average monthly N.J. residential water bill - (\$/month)	\$48.00	\$48.50	\$48.50
Provide Effective Customer Service			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 4,975	\$ 5,263	\$ 5,263
Non-State Funds	\$ 535	\$ 207	\$ 207
<i>Key Performance Indicators</i>			
Number of complaints filed - all utilities	1,760	1,600	1,600
Number of complaints received - cable	450	445	445
Promote Clean Energy Sources			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 3,484	\$ 3,877	\$ 3,877
Non-State Funds	\$ 6,069	\$ 5,267	\$ 5,267
<i>Key Performance Indicators</i>			
State facility energy audits updated or completed	4	10	10
Number of NJ municipalities utilizing BPU funds (Clean Energy and/or ARRA) to implement energy efficiency programs or renewable energy projects	438	566	566
Gas savings achieved through Office of Clean Energy Residential, Commercial and Industrial Energy Efficiency programs (as of 9/2011) in decatherms (Dth) by calendar year	346,000	1,506,000	1,506,000
Electric savings achieved through Office of Clean Energy Residential, Commercial and Industrial Energy Efficiency programs (as of 9/2011) in megawatt hours (Mwh) by calendar year	152,000	649,000	649,000
ECONOMIC DEVELOPMENT AUTHORITY			
Advancing Job Creation and Retention Incentives to Grow Businesses in New Jersey			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 174,983	\$ 172,482	\$ 185,075
<i>Key Performance Indicators</i>			
Amount of assistance provided through approved applications in millions	\$333.30	\$420.00	\$420.00
Public/private investment leveraged in billions	\$1.20	\$1.25	\$1.25
Providing Financing to Small and Mid-Sized Businesses and Not-for-Profits			
<i>Appropriations (\$000s)</i>			
Non-State Funds	\$ 32,000	\$ 49,000	n/a
<i>Key Performance Indicators</i>			
Amount of assistance provided through approved applications (in millions)	\$237.80	\$60	n/a
Public/private investment leveraged (in billions)	\$366.60	\$450	n/a
Supporting Redevelopment Projects that Revitalize Communities and Stimulate the Economy			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 7,666	\$ 21,713	\$ 18,449
<i>Key Performance Indicators</i>			
New jobs on Fort Monmouth property by end of calendar year 2012	30	150	150

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Providing Entrepreneurial Development through Training and Mentoring Programs			
<i>Appropriations (\$000s)</i>			
Non-State Funds	\$ 350	\$ 300	n/a
<i>Key Performance Indicators</i>			
Number of clients counseled through partners	6,498	4,500	n/a
(a) The NJEDA operates on a calendar year, rather than on the State's fiscal year. As a result, Actual fiscal year 2012 numbers shown are actuals for calendar year 2012. Performance Targets for fiscal year 2013 are Performance Targets for calendar 2013.			
DEPARTMENT OF TREASURY			
Revenue Generation (including Cost Management)			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 146,009	\$ 111,733	\$ 105,765
Non-State Funds	\$ 8,212	\$ 12,508	\$ 12,508
<i>Key Performance Indicators</i>			
Number of audit completions	142,838	134,461	128,531
Average deposit turnaround in business days (Revenue)	2	2	2
<i>Actual cash collections net of refunds expressed as percentages of forecast</i>			
Gross Income Tax	+/- 1%	+/- 1%	+/- 1%
Sales Tax	+/- 1%	+/- 1%	+/- 1%
Corporation Business Tax	+/- 1%	+/- 1%	+/- 1%
Lottery	+/- 1%	+/- 1%	+/- 1%
<i>Accuracy of New Jersey economic forecast variance between projection and actual for the calendar year</i>			
Personal income growth to date	+/- 1%	+/- 1%	+/- 1%
Employment growth to date	+/- 1%	+/- 1%	+/- 1%
Unemployment	+/- 1%	+/- 1%	+/- 1%
Asset Management			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 34,940	\$ 40,784	\$ 39,497
Non-State Funds	\$ 22,258	\$ 21,791	\$ 21,791
<i>Key Performance Indicators</i>			
Difference between pension fund return and benchmark (Investments)	+1%	+1%	+1%
Injury rate per employee (Risk Management)	8.2%	7.5%	7.5%
Amount reunited with owner (Unclaimed Property)	\$82,000,000	\$84,000,000	\$95,000,000
Services to the Public or Local Government Entities			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 29,121	\$ 33,859	\$ 32,476
Non-State Funds	\$ 43,660	\$ 46,545	\$ 46,545
<i>Key Performance Indicators</i>			
<i>Call centers customer service levels (% answered vs. received)</i>			
Taxation	64%	67%	70%
Pensions & Benefits	66%	70%	75%
Revenue	92%	92%	92%
Pension member payments disbursed through electronic funds transfer	85%	90%	95%
Business formation/registrations and amended filings processed electronically	75%	80%	80%

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	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Statewide Support Service			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 39,559	\$ 37,666	\$ 33,784
Non-State Funds	\$ 2,063	\$ 3,837	\$ 3,837
<i>Key Performance Indicators</i>			
Procurement Awards affirmed after protest	91%	90%	90%
Cost per printed impression by the State Print Shop	\$0.07	\$0.08	\$0.10
Cost per printed copy by the State Print Shop	\$0.06	\$0.05	\$0.05
Monthly cost per State-owned vehicle	\$368	\$368	\$368
Revenue deposited through electronic funds transfer	70%	75%	75%
OFFICE OF INFORMATION TECHNOLOGY			
IT Governance, Planning and Control			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 3,225	\$ 3,380	\$ 3,405
<i>Key Performance Indicators</i>			
Providing a Robust Enterprise Architecture			
Projects in compliance with the Enterprise Architecture, at the conclusion of the logical system architectural review	71.69%	70.00%	70.00%
Agency projects that utilize an Enterprise Solution as a result of the system architecture review process	n/a	(a)	65%
Program Management Office			
Agency IT procurements jointly reviewed (OIT/OMB) and processed within 21 days or less	70.99%	90.00%	90.00%
Maintaining a Secure Shared IT Infrastructure			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 57,766	\$ 70,118	\$ 78,698
<i>Key Performance Indicators</i>			
Infrastructure Support Services			
Agency Continuity of Operations Plan (COOP) IT reviews conducted by OIT	n/a	(a)	4
Average unplanned downtime of the State's Internet presence (in minutes per day)	n/a	(a)	.73
Average unplanned downtime of the State's Core Network (in minutes per day)	n/a	(a)	.73
Help Desk calls resolved on the first call	54.73%	70.00%	70.00%
Information Security			
Electronic messages and Internet web requests with undesirable content that were filtered and blocked (undesirable content includes spam, pornography, viruses, security risks, etc.)	n/a	(a)	90%
The percentage of employees completing security awareness training	n/a	(a)	95%
Supporting Agency and Enterprise Applications and IT Systems			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 40,559	\$ 35,789	\$ 36,010
<i>Key Performance Indicators</i>			
Data Management Services and Geographic Information Services			
Opportunities accomplished through Shared Enterprise data	n/a	(a)	50%
Application Development and Maintenance			
Service requests received compared to the number of service requests to be worked on for application development and maintenance work	n/a	(a)	80%
Sample Application Availability (End to End)			
Average unplanned downtime of NJ.Gov (in minutes per day)	n/a	(a)	7

FY14 Citizens' Guide: Core Mission Summaries

	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Supporting State and Local Emergency Telecommunications Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 13,220	\$ 13,272	\$ 13,272
<i>Key Performance Indicators</i>			
Office of Emergency Telecommunications			
Public safety telecommunications and emergency medical dispatch training course students who successfully pass the certification exam on the first attempt	n/a	(a)	100%
Training recertifications completed within 30 days from receipt of Office of Emergency Telecommunications staff	n/a	(a)	95%
Migration of users onto the Statewide P-25 shared radio system which includes State, county, local Bi-State, and federal subscribers	n/a	(a)	33%
 (a) Establishing baseline			
Notes:			
In addition to the Office of Information Technology's total State appropriation, the amounts above also include receipts collected from State agencies supported by fees, federal funds, and other dedicated sources.			
 PUBLIC DEFENDER			
Providing Appropriate Effective Legal Counsel			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 121,415	\$ 122,008	\$ 119,648
Non-State Funds	\$ 223	\$ 223	\$ 223
<i>Key Performance Indicators</i>			
Trial Services to Indigents			
Adult criminal - newly opened cases (annual)	62,007	62,007	62,007
Adult criminal - closed cases (annual)	60,767	60,767	60,767
Adult criminal - average attorney caseload (includes per diem attorneys)	n/a	150	150
Juvenile criminal - newly opened cases (annual)	11,437	11,437	11,437
Juvenile criminal - closed cases (annual)	11,208	11,208	11,208
Juvenile criminal - average attorney caseload (includes per diem attorneys)	n/a	200	200
Post-conviction relief - opened cases	759	759	759
Post-conviction relief - closed cases	688	688	688
 Appellate Services to Indigents			
Notices of new direct appeals of criminal convictions or sentenced filed in Appellate Division of NJ Superior Court	1,909	1,909	1,909
Number of Excessive Sentence program dispositions	755	755	755
Number of briefs filed	1,083	1,083	1,083
Number of dismissals/administrative closings	455	455	455
Petitions for certification to NJ Supreme Court	558	558	558
 Office of Parental Representation (Title 9 proceedings)			
Indigent parent charged with Civil Abuse/Neglect (Title 9) - newly opened cases (annual)	6,801	6,801	6,801
Indigent parent charged with Civil Abuse/Neglect (Title 9) - closed cases (annual)	5,868	6,688	6,914
 Office of Parental Representation (Title 30 proceedings)			
Indigent parent in Termination of Parental Rights (Title 30) - newly opened cases (annual)	995	1,266	1,266
Indigent parent in Termination of Parental Rights (Title 30) - closed cases (annual)	1,159	1,151	1,297
 Office of Parental Representation			
Combined Parental Representation average attorney caseload (includes per diem attorneys)	57	75	75
 Office of Law Guardian (Title 9 proceedings)			
Children subject to Abuse/Neglect complaints (Title 9) - newly opened cases (annual)	7,546	7,546	7,546
Children subject to Abuse/Neglect complaints (Title 9) - closed cases (annual)	6,782	7,453	7,639

FY14 Citizens' Guide: Core Mission Summaries

	Actual FY 2012	Performance Target FY 2013	Performance Target FY 2014
Office of Law Guardian (Title 30 proceedings)			
Children in Termination of Parental Rights (Title 30) - newly opened cases (annual) . . .	1,148	1,148	1,148
Children in Termination of Parental Rights (Title 30) - closed cases (annual)	1,329	1,114	1,177
Office of Law Guardian			
Combined Law Guardian average attorney caseload (includes per diem attorneys)	113	88	88
Division of Mental Health Advocacy			
Mental Health hearings	16,884	17,577	17,580
Scheduled hearings - average number of attorney appearances	1,055	1,172	1,034
Number of scheduled initial and periodic review hearings	10,862	11,397	11,500
Number of outpatient commitment hearings	n/a	120	120
Number of scheduled voluntary review hearings	1,963	2,040	2,040
Number of scheduled placement review hearings for individuals who do not meet the commitment standards	3,612	3,600	3,500
Percentage of completed hearings where client objective obtained	86.0%	80.0%	80.0%
Number of persons represented for other types of activities	447	420	420
Number of represented individuals, who are committed involuntarily under the sexually violent predators law	489	500	510
Number of Division of Developmental Disabilities' clients represented at guardianship of the person hearings - newly opened cases	251	264	264
Providing Mediation Services			
<i>Appropriations (\$000s)</i>			
State Funds	\$ 449	\$ 533	\$ 533
Non-State Funds	\$ 283	\$ 341	\$ 341
Key Performance Indicators			
Office of Dispute Settlement			
Mediation- newly opened cases	902	924	1,104
Average mediator caseload	180	184	184
Foreclosure mediation - newly opened cases	861	864	1,044
Foreclosure mediation - closed cases	489	840	840
Percentage of foreclosure mediation cases resolved	47.0%	47.0%	47.0%
General civil court mediation - newly opened cases	41	60	60
General civil court mediation - closed cases	29	36	36
New home warranty program (State plan) arbitration hearings - newly opened cases . . .	98	108	108
New home warranty program (State plan) arbitration hearing - closed cases	103	108	108
New home warranty program (private plan) arbitration hearings - newly opened cases . .	73	96	96
New home warranty program (private plan) arbitration hearing - closed cases	79	84	84

Appendix

**CHRIS CHRISTIE
GOVERNOR OF NEW JERSEY
TRANSMITTED TO THE SECOND ANNUAL SESSION
OF THE TWO HUNDRED AND FIFTEENTH LEGISLATURE
FEBRUARY 26, 2013**

Lt. Governor Guadagno, Madam Speaker, Mr. President, members of the Legislature, fellow New Jerseyans:

I am pleased to present to you my budget for fiscal year 2014.

The budget continues a journey you began with me three years ago – to get New Jersey’s house in order; to turn Trenton upside down; to make hard but better choices so that we could put our state back on a path to growth.

For the fourth year in a row, the budget maintains the fiscal discipline we need to restore New Jersey. Fiscal sanity has indeed returned to Trenton.

For the fourth year in a row, this budget is balanced and imposes no tax increases on the people of New Jersey. I want every New Jersey citizen to remember just how different things were before we arrived. 115 tax and fee increases in eight years. Skyrocketing spending. \$13 billion in deficits left on our doorstep by the irresponsibility of the past.

We must never take for granted what we have already achieved. Reduced spending. New jobs. Balanced budgets four years in a row. And lower taxes. It is truly a new day for New Jersey.

For the fourth year in a row, the budget funds the key initiatives necessary to rebuild our state and restore our prospects for future growth and greatness.

It provides a record amount of funding for our schools.

It once again fully funds the pension contribution we agreed to in the landmark pension reform we enacted together in 2011. In fact, no previous governor has contributed what we have contributed to our pension fund.

This budget also triples our job-creating business tax cuts and incentives for growth that we put in place two years ago.

It also provides for those most in need: our lowest-income families, those with chronic illnesses, and people with developmental disabilities.

In total, the budget I am submitting to you today provides \$32.9 billion in state spending. While we are meeting the needs of our people in this budget, we are doing it by spending less than the state spent in fiscal year 2008. Let me repeat that for you. Six years later, a budget that still

spends less. Where else is this happening in America? This is what happens when you have a government that tells people the truth- that makes the hard choices and actually manages our government.

When we looked around four years ago, we saw New Jersey in dire straits. Remember?

Jobs and families were leaving the state. Property taxes had increased 70% in the previous ten years. The state had increased taxes and fees 115 times in the prior eight years. The budget was in deficit even though the state had increased its debt nearly tenfold in the prior two decades.

We knew what we had to do. The results of the old path of higher taxes and higher spending were all around us -- and they were disastrous. As the late, great General Norman Schwarzkopf once said, "The truth of the matter is that you always know the right thing to do. The hard part is doing it."

Those who were supposed to be responsible for controlling taxes and spending before we came to office fundamentally deceived the people of our state. They said yes to everything – yes to higher taxes. Yes to more spending. We must not return to that era of recklessness and deceit.

Starting three years ago, the people of New Jersey rolled up their sleeves and we did it, we did it together.

We knew we needed to get state government spending under control. Together, we recovered from an era of taxes and deficits; restored balance to our finances; and rebuilt those things that will contribute to economic health in the future.

First, we immediately impounded \$2.1 billion in reckless spending by the previous administration and its legislative budget leaders and balanced the fiscal year 2010 budget with no new taxes.

We then quickly proposed a fiscal year 2011 budget that had real cuts in every single department of state government and balanced an \$11 billion budget deficit. Once again, we did it without raising taxes on the people of New Jersey. We also laid the groundwork for better choices ahead. We were able to put forward budgets in fiscal years 2012 and 2013 that held the line on spending but provided needed amounts for priorities like our children's schools and reformed pensions.

Now, the results are clear. New Jersey has turned around and is growing again.

What hasn't grown is government. In fact, government has shrunk. Today, there are 5,200 fewer state government employees than when we took office. In fact, there are over 20,000 fewer government employees across all levels of government. We promised smaller government to our people and we delivered.

The private sector and the private economy are a much different story. They have grown. Since January 2010, New Jersey has added 103,000 new private sector jobs. The last two years – 2011

and 2012 – have been the best two years of private sector job growth since 1999. We have defeated New Jersey’s jobless decade through fiscal responsibility and pro-growth tax policies.

This budget will help continue that growth. The budget provides additional tax relief for the engine of our economy – small business. This marks the third year of implementing the bipartisan, job-creating tax reforms we enacted together and keeps us on the path to provide more than \$2 billion in tax relief to business in New Jersey.

And this budget is balanced without gimmicks. In the past, too often the deficit was declared closed one year, only to reappear the next when the band-aids were peeled off. No more. The state’s reliance on one-time revenues has been dramatically reduced – they made up 13% of the budget under the budget leaders four years ago. Today, it is only 3% of the budget that I put before you. We have done the hard work to put us on the path to responsible and priority-focused budgets. No gimmicks this year means less trouble and better choices next year, and in our future.

Mark Twain once joked, “Always do right. It will gratify some and astonish the rest.”

By doing right, by taking on the hard choices together, we have made our choices better today.

Just three years ago, our pension system was in ruins. Governors and the budget leaders in the legislature had been making little or no contributions. The system was not sustainable. Our police officers, our firefighters and our teachers were right to ask if their pensions would even be there when they retired.

Together, on a bipartisan basis, we enacted needed and historic pension and health benefit reforms. By making modest, but important and sensible changes to retirement age and incentives, to COLAs, and to contributions from government employees, we saved the taxpayers \$120 billion and put the pension system on much more sound footing. And we have continued to invest wisely in a diversified fashion, outperforming most other states and large endowments.

Today, our pension system is on a path to restored health. So, I can say with confidence and some pride to you today that this budget contains a record pension payment by the state: \$1.676 billion for fiscal year 2014, the largest pension contribution ever made by New Jersey. This will fund the third year of the landmark, bipartisan pension reform we enacted two years ago, and on the terms we agreed to.

And one message to those naysayers and perpetual cynics who refused to fund the pension on their own watches and opposed our reforms to protect the monied special interests: our citizens are fortunate that your type of politics is dying in Trenton. Our pension system is alive as a result.

It is a key step in showing what can be done if we come together to face up to our long-term liabilities, and address them head on in a spirit of principled cooperation.

We did this on property taxes too, enacting not only the 2% Property Tax Cap but the interest arbitration reform to make the cap work.

And again, the results are evident. In 2011, after a decade of 7% annual increases, New Jersey homeowners saw the lowest increase in two decades, down to 2.4%. And last year, we did even better: statewide, property taxes increased by only 1.4%, the lowest in twenty-four years.

This didn't just happen by accident. It happened because we took action. We enacted the cap. We enacted pension reform. We capped excessive school superintendent salaries. And we continued, even in challenging times, to fund the senior freeze – which we will again do in this budget.

It seems to me our leaders in Washington, DC could learn from our example here. Their failure to take on the nation's budget challenges and address the unsustainability of the nation's long-term liabilities is nothing short of inexcusable.

It's past time for Washington to get its act together. That will take two things: Bipartisanship and leadership. Unfortunately, both are missing today.

Here at home, there is still much to be done to improve our fiscal health even more. This year, I ask you to take action on my proposal to prevent towns and counties from imposing user fees to blow through the 2% Property Tax Cap. Why not close this loophole? What are you waiting for? It is also time to finish the job with the property tax tool kit that will help municipal governments keep property taxes down in the long run.

So far, you have taken action on only six of the 20 bills which embody the toolkit. And the public is still waiting for action on legislation to remove barriers that prevent municipalities from sharing services, and to once and for all, end the practice of six figure checks for government employee sick days. The accumulated municipal government liability for sick and vacation leave in New Jersey is almost one billion dollars. It is time to finish the job and enact these needed reforms this year. These commonsense reforms can bring our property taxes down even further and perhaps even reduce them. If you fail to act, everyone in New Jersey will know who obstructed the solutions to our property tax problems.

One last word on the subject of taxes--Last year, I proposed cutting our income tax by 10%. When some objected, in the spirit of compromise and conciliation, I agreed to the essence of the Senate plan on tax cuts. Then, in a fit of political partisanship, some in this chamber decided to deny New Jerseyans the tax cut they so desperately need and deserve.

It is clear to me that on this subject we simply disagree. I believe New Jerseyans are overtaxed. Many of you in this chamber repeatedly vote for tax increases. So, let me be direct with you – I have compromised and offered your plan for tax cuts. You have reneged on your promise to me and the people of New Jersey. I will not shut down the budget process to continue this argument; the people's business and our least fortunate citizens' needs are too vitally important in the aftermath of Sandy. But, if you change your mind and concur with my conditional veto, my Administration will figure out how to pay for this long overdue tax relief. If you do not, I am

content to let the voters decide this in November.

We have learned from experience that taking on problems now will leave us better off in the future. We have seen that it works. The first step is to change the mindset, to change the conversation. And that means putting the people we serve first, and then getting down to work.

In the past year, of course, our economy has been challenged by Superstorm Sandy. In the face of this unprecedented emergency, we have stood together: recovering, rebuilding, restoring.

I want to thank the members of this legislature and our congressional delegation, on both sides of the aisle, for their support of the \$60.4 billion emergency relief package which congress enacted last month. We stood firm, and we stood together.

I want to make sure we can move ahead quickly, and without endangering resources for other key priorities.

So today, I am proposing the establishment of a \$40 million Sandy contingency fund for those expenses not reimbursed by the federal government. This will ensure that we can move ahead with maximum speed, and that those things that fall through the cracks do not bankrupt families, businesses or local governments.

This will allow us to get small businesses back on their feet, without delay.

It will allow us to continue to make progress on restoring key roads and infrastructure, regardless of federal timelines.

It will help us rebuild the shore. I grew up going to the shore every summer, and I still do. It is the heart of New Jersey. It still beats strong, in every one of us.

The shore will come back – as I've said, it will come back stronger than ever. And I will tell you this: I expect to go the Jersey Shore every summer for the rest of my life, including the summer of 2013.

Sandy cast a bright light on the dedication, bravery and professionalism of our first responders. To each and every one of you, we are grateful.

To honor your service, we need to make sure there are more of you – so in this budget I propose an over 35% increase in funding to train the volunteer emergency medical personnel of tomorrow.

While Sandy is a challenge that has confronted us today, the most important investment we can make for our long term future is in education.

Therefore, for the third year in a row, I am increasing state aid to New Jersey's schools. This budget provides an increase of \$97 million for school aid, bringing total state aid to education to almost \$9 billion – an all-time record, for the second year in a row. With this budget, 378 school

districts will see funding increases and no district in New Jersey will experience a decline in K-12 formula school aid for fiscal year 2014.

With this record commitment to funding must come an unyielding dedication to reform. Here too, we have made great steps in these last three years, but our job is far from finished.

I have repeated to you my belief that a quality education in New Jersey should not be a function of your zip code but a product of your hard work and enthusiasm.

To make good on this belief, I am including \$2 million to fund a pilot program of opportunity scholarship grants for needy students. Any child in a chronically failing school should have the choice to find a better one, whether it be out-of-district or non-public. These grants will show that choice can work, even – indeed especially -- in some of our most underperforming school districts. I have been fighting for three years to end the abandonment of these children and their families. Today, that fight continues.

I am providing today \$5 million for an “Education Innovation Fund” in New Jersey, to implement the best, new, innovative teaching models in all of our schools – including the use of technology and the internet. Technology has transformed every other industry in America, to all of our great benefit. Let’s make sure it transforms education as well, for the better.

These two initiatives, combined with record-setting support, are part of a reform agenda that must be an urgent priority for this legislature.

We must continue to support, fund, and implement the historic tenure reform that we enacted on a bipartisan basis last year.

We must also continue to authorize, fund, start, and support our charter schools in New Jersey.

Our student achievement ranks high among the states, but it does not rank high everywhere in our state. And we should settle for nothing less than being the very best in education, in innovation, and in achievement no matter where you live, this is the key to a brighter future for New Jersey.

Now, in higher education, I am once again proposing to increase student assistance through the Tuition Aid Grants (TAG) program. The budget calls for an increase of \$17 million in TAG funding; and, I am restoring aid to independent colleges with a \$1 million increase in their funding.

The voters also agreed with me that we needed to invest capital in our state colleges and universities. For the first time in a quarter century, they voted overwhelmingly to invest in our children’s future. We will put to work this spring over \$1.6 billion in state and private funds to build classrooms, laboratories and other facilities to grow and modernize our higher education system.

The correlation between the ability to get a job, a higher income, and educational attainment is clear. So let's make the path to college available to every New Jerseyan who's willing to do the work to get there.

Ensuring a quality education is one means of creating opportunity for the state's most vulnerable populations. Another is ensuring adequate quality health care.

New Jersey is a leader in the nation in reforming our Medicaid program. Last year the federal government approved our innovative and strategic reform proposal, which does right by the people the program is designed to serve. We have taken groundbreaking steps to ensure high-quality, cost-effective and comprehensive health care for New Jerseyans by focusing on controlling costs, promoting community-based care, preserving hospital funding and integrating primary and behavioral health care.

For example, as a result of our reforms, instead of having the standard Medicaid program that forces seniors into nursing homes as the only option when they need long-term care, our seniors will now have a choice. They will be able to stay in their homes and communities while receiving the services and support they need.

It's simple. We are putting people first.

Which is why, after considerable discussion and research, we have decided to participate in Medicaid expansion under the Affordable Care Act. While we already have one of the most expansive and generous Medicaid programs in the nation, including the second highest eligibility rate for children, we have an opportunity to ensure that an even greater number of New Jerseyans who are at or near the poverty line will have access to critical health services beginning in January 2014.

For a single adult, 133% of the poverty level is under \$16,000 a year. These people are consistently among those who need help the most – men and women who have suffered trauma in their lives, live with mental illness, rely on New Jersey's emergency rooms for primary health care needs, or those citizens who lack insurance or access to treatment.

Expanding Medicaid will ensure New Jersey taxpayers will see their dollars maximized. Federal funding will cover 100% of the costs of this expansion for the first three years and then leveling to 90% in 2020.

Let me be clear, refusing these federal dollars does not mean that they won't be spent. It just means that they will be used to expand health care access in New York, Connecticut, Ohio or somewhere else. Accepting these federal resources will provide health insurance to tens of thousands of low-income New Jerseyans, will help keep our hospitals financially healthy and actually save New Jersey taxpayers money. In fact, taxpayers will save approximately \$227 million in fiscal year 2014 alone.

Let me be clear, I am no fan of the Affordable Care Act. I think it is wrong for New Jersey and for America. I fought against it and believe, in the long run, it will not achieve what it promises.

However, it is now the law of the land. I will make all my judgments as governor based on what is best for New Jerseyans. That is why I twice vetoed saddling our taxpayers with the untold burden of establishing health exchanges.

But in this instance, expanding Medicaid by 104,000 citizens in a program that already serves 1.4 million is the smart thing to do for our fiscal and public health. If that ever changes because of adverse actions by the Obama Administration, I will end it as quickly as it started.

Even without the Affordable Care Act, we have continued to work to provide health care to the uninsured, including many thousands of low-income children through New Jersey family care. This budget continues that effort by providing a \$47 million increase for FamilyCare.

And our commitment to prevention in health care extends beyond Medicaid – it is across the board.

Emma’s Law requires babies in New Jersey to be screened for 60 disorders that can cause serious health problems. This budget increases funding for newborn screening by \$1.6 million so that it can be done at no additional cost to New Jersey’s parents.

This budget supports our health care clinics that serve over 1.4 million patient visits each year. Total support for Federally Qualified Health Centers is now at \$50 million – an all-time high.

We are also protecting last year’s significant increase for cancer screening under the New Jersey Cancer Education and Early Detection Program. The budget provides \$12 million for cancer outreach, screening, and follow-up services.

And this budget provides substantial funding for our hospitals – some \$966 million. To maximize our share of federal matching funds, we have reformed the way we calculate distributions so that hospitals are reimbursed based on the level and quality of care they provide to patients.

We are also bringing those with disabilities into the economic mainstream. Since the beginning, my Administration has paid particular attention to people with intellectual and developmental disabilities and mental illness.

I have signed a bill to eliminate offensive and archaic references in our laws and regulations. We have created a central registry of offenders who willfully abuse, neglect or exploit a person with intellectual disabilities. We have expanded housing opportunities for people with disabilities. And we have made New Jersey an “employment first” state – which is better for families, employers and people with disabilities.

Today, I am proud to announce that we have settled an eight-year-old Olmstead lawsuit with Disability Rights New Jersey. The suit claimed that New Jersey was not complying with U.S. Supreme Court mandates to allow people with developmental disabilities to live in the least restrictive and most appropriate setting. In response, we have increased funding for community-

based services; we have reduced the waiting list for in-home supports and services, and we have expanded group homes and supported living options.

We all know New Jersey's sad history of over institutionalization. We have institutionalized more citizens than any state other than Texas. It is shameful. It is ineffective. And, in this Administration, it is ending. We are allowing people with disabilities to live where they and their families want them to live: at home, in the community, among family and friends. So this suit is settled.

But to continue this progress, my budget includes \$83 million for community placements and services for those with developmental disabilities.

Some of our worst health and mental health problems are related to another problem: drug addiction.

Last year, I proposed to you that we require treatment for convicted drug offenders. It seems a lot smarter to me to allow those battling drug addiction the chance to reclaim their lives through treatment rather than wasting away in prison. I appreciate your passing this landmark legislation, and was happy to sign it into law last summer.

This budget supports the expansion of the Drug Court Program to implement this law – increasing funding by over \$4.5 million for drug court.

However, you failed to adopt a bail reform package designed to keep the most violent, sociopathic offenders behind bars while awaiting trial. Failure to put this measure on the ballot is inexcusable and it makes every New Jerseyan less safe and our justice system less effective. As New Jersey's former U.S. Attorney, I know law enforcement. I know how to combat violent crime. Along with Attorney General Chiesa, we have instituted programs which have crime declining, corruption on the run and thousands of guns off the street with our gun buyback program. Violent criminals on the streets make every citizen less safe and put witnesses at risk. If there is room on the ballot for other issues, there is certainly room for a bail reform amendment, which will give prosecutors and judges the tools to keep violent sociopaths behind bars. Please do not fail our citizens again – how many more New Jerseyans need to be maimed or killed by repeat offenders before we act? Put bail reform on the November ballot and let New Jersey citizens vote for greater public safety for themselves and witnesses of violent crime.

At the end of the day, a budget is a blueprint for how to move forward. And this is our plan.

It holds the line on spending, while funding the most important priorities like education for our kids and the reformed pension plan. It encourages growth with tax reductions, and helps us rebuild from Sandy. It continues those things that will hold down property taxes. It makes a record contribution to our pension system, accounting for 85% of all our increased spending. It reforms those programs which help the most vulnerable – encouraging prevention, work, and treatment -- even while providing the needed support so all New Jerseyans can participate in a growing economy and building a better future. And it does all that while spending less of the people's hard earned money than we did six years ago.

Fiscal discipline. Investments in growth. Inclusion of all. Bipartisan solutions today—not a return to the reckless budgeting practices of the Corzine years. These are our principles. They are working. They are building a better New Jersey for everyone.

I know for some it is tempting to go back to the old ways. “Let’s loosen the purse strings; we can spend more if you let us tax more,” they say. But we have seen the result of this approach, and it is ugly. It doesn’t work.

It is tempting for others to fight over every item on this agenda. To play the old partisan games. To block progress in search of a better headline. To put their political future ahead of the future of the state. But we know that doesn’t work either. Just look at the results in Washington. Is that what we want in New Jersey? Do we really want to return to the tax and spend Trenton of the four years before we arrived?

Our approach has been to stand up and say what we believe in. To plant our feet on the ground and hold fast to our principles. To fight for what you believe in. But, when you see the other side moving a little closer to you, to recognize that progress and reach out your hand in compromise. To find the answer, instead of keeping the issue. Indeed, to be the answer.

That requires being willing to act, and willing to lead.

The reforms we put in place, the investments we make, the discipline we instill, may not all yield results this year or in this term, but they are vital nevertheless. They are part of our obligation to leave state government, to leave New Jersey, to leave this country, better than we found it.

For these past three years, we have been about results, and we are not going to change now. And the people are better off for it.

We have turned Trenton upside down. We have gotten the budget under control, and we have begun to address the long-term health of pensions. We have spurred a wave of over 100,000 new jobs. And we have taken the steps to hold down property taxes. We have improved our schools at the same time.

Let’s not stop now. Let’s not turn back. Let’s not fail to be bold with the challenges ahead. Let’s finish the job.

The people of New Jersey have trusted us. They have put their faith in us to come together. It’s truly remarkable what we have accomplished in these last three years. The state is growing again. But we can make things even better.

So let’s continue to fight for our principles. Let’s work on a bipartisan basis. And let’s get to work for the people who gave us these jobs in the first place. We have weathered the worst storm in our state’s history with bold leadership, decisive action and bipartisan cooperation. The sky ahead is limitless if we just have the courage to stay the course.

Thank you, God bless you, and God bless the great state of New Jersey.

**NEW JERSEY STATE LEGISLATURE
BUDGET AND APPROPRIATIONS COMMITTEES
SESSION OF 2013**

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Bonnie Watson Coleman (D), 15th District (Parts of Hunterdon and Mercer)
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