MINUTES OF MEETING
THE DELAWARE RIVER AND BAY AUTHORITY
James Julian Board Room
Tuesday, April 21, 2026

The meeting convened at 10:00 a.m. in the James Julian Board Room, with Chairperson Ransome presiding

Chairperson Ransome called on the Authority Assistant Secretary to read the meeting notice. The Assistant Secretary announced that a notice of the meeting had been distributed to the offices of the Governor of New Jersey and the Governor of Delaware, to appropriate staff members and consultants, to the press in both States and to any other individuals who had indicated an interest in receiving a copy of the meeting notice.

The opening prayer was given by Vice-Chairperson Lathem, followed by the Pledge of Allegiance.

Chairperson Ransome called on the Assistant Secretary to take the roll.

Commissioners from New Jersey	**Commissioners from Delaware**
M. Earl Ransome, Jr., Chairperson	Samuel Lathem, Vice-Chairperson
Heather Baldini	Crystal Carey
Debra Behnke	James Collins - Absent
Sheila McCann	Veronica Faust – via TEAMS
James Mehaffey	Michael Houghton – via TEAMS
Shirley R. Wilson	Michael Ratchford

* * * * * * * * *

Commissioner Ratchford made a motion to accept the agenda, seconded by Commissioner McCann, and the motion was approved by a voice vote of 11-0.

Chairperson Ransome called for public comment. No members of the public offered any comments.

Chairperson Ransome called for a motion to move to Executive Session. Commissioner Ratchford made a motion, seconded by Commissioner Wilson, and the motion was approved by voice vote of 11-0.

Members of the public and certain staff were excused from the room during the Executive Session. The Executive Session started at 10:04 a.m.

At 10:54 a.m., Chairperson Ransome called for a motion to close the Executive Session, and adjourn for a short break, then reconvene at 11:04 a.m. Commissioner Ratchford made a motion, seconded by Commissioner Carey, to recess to conduct Committee Meetings and the motion was approved by a voice vote of 11-0.

The Committee meetings began at 11:04 a.m. and ended at 11:57 a.m. During that time, the following Committee meetings were held:

Governance and Audit
Budget and Finance
Economic Development
Projects

At the conclusion of the Committee meetings, Chairperson Ransome called the Board meeting back to order at 11:57 a.m.

* * * * * * * * *

12578. APPROVAL OF THE MARCH MINUTES

Commissioner Ratchford made a motion to approve meeting minutes for March 17, 2026, seconded by Commissioner Behnke, and approved by a voice vote of 11-0.

* * * * * * * * *

12579. DELAWARE RIVER AND BAY AUTHORITY – TRAFFIC AND REVENUE SUMMARY.

The Chief Financial Officer (CFO) presented charts showing Actual versus Projected Revenues for the Delaware Memorial Bridge, the Cape May-Lewes Ferry, Airports, Delaware City-Salem Ferry Crossing and Food Service for March 2026. Without objection, the charts were ordered filed with the permanent records of the Authority.

* * * * * * * * *

12580. DELAWARE RIVER AND BAY AUTHORITY – STATEMENT OF INCOME AND EXPENSE.

The CFO presented charts showing statements of income and expenses for March 2026 with comparisons to the same periods last year.

Without objection, the charts were ordered filed with the permanent records of the Authority.

* * * * * * * *

12581. DELAWARE RIVER AND BAY AUTHORITY – OPERATING EXPENSE BY DIVISION.

The CFO presented charts for March 2026 showing expenses by division for the quarter to date vs. the projected quarter and for year to date vs. total budget.

Without objection, the charts were ordered filed with the permanent records of the Authority.

* * * * * * * *

12582. DELAWARE RIVER AND BAY AUTHORITY – CAPITAL IMPROVEMENT PROGRAM.

The CFO presented charts for March 2026 showing the capital budgets for crossings and economic development projects and dollars committed to date for the projects. The charts also included cash expenditures spent to date for the committed projects.

Without objection, the charts were ordered filed with the permanent records of the Authority.

* * * * * * * * *

12583. DELAWARE RIVER AND BAY AUTHORITY – CASH POSITION (MARKET VALUE) FOR MARCH 31, 2026.

The CFO presented charts showing the cash fund balances for the entire Authority for March 2026.

Without objection, the charts were ordered filed with the permanent records of the Authority.

* * * * * * * * *

12584. PUBLIC COMMENT ON ACTION ITEMS

Chairperson Ransome noted that no Contract Awards, no Contract Close-Outs and seven (7) Resolutions were being considered at today's meeting.

All items requiring committee action have been reviewed and recommended for consideration during today's Committee meetings. He then called for public comments on any action items. There were no public comments.

* * * * * * * * *

12585. .<u>CHAIRPERSON'S CALL FOR RESOLUTIONS BEFORE THE BOARD</u>

* * * * * * * * *

RESOLUTION 26-18 - ADOPTION OF A REVISED FARE SCHEDULE FOR THE CAPE MAY-LEWES FERRY TO INCREASE VEHICLE FARES, INCREASE PERIODS WHERE CHILDREN TRAVEL FREE, IMPLEMENT STAIRCASE PRICING, AND SET GROUP AND RETURN TRIP FARES TO A PERCENTAGE OF ONE-WAY FARES.

WHEREAS, The Delaware River and Bay Authority (the "Authority"), is a bi-state agency created by Compact for the purpose of operating crossing facilities between the States of Delaware and New Jersey; and

WHEREAS, the Authority owns and operates the Cape May-Lewes Ferry, which connects Cape May, New Jersey, and Lewes, Delaware; and

WHEREAS, on February 9th, 2026, the Authority held a virtual public meeting where these changes were reviewed with the public for their feedback,

WHEREAS, the Authority has concluded that the revised fare schedule is just and reasonable, necessary, proper and desirable; and

WHEREAS, the Authority desires to amend the fare schedule with an effective date of June 1, 2026.

NOW, THEREFORE, BE IT RESOLVED, that the revised fare schedule for the Cape May-Lewes Ferry, attached hereto, is hereby adopted with an effective date of June 1, 2026.

Cape May-Lewes Ferry Fares

(Fares are One-Way Unless Noted)				Effective June 1, 2026				
	OFF SEASON		SPRING / AUTUMN		HIGH SEASON		PEAK	
	NOV-MAR		APR-MAY, SEP - OCT		JUN – AUG			
VEHICLES (Not Including Driver)					(Mon. – Thu.)		(Weekends & holidays)	
	Base	**Maximum Staircase**	**Base**	**Maximum Staircase**	**Base**	**Maximum Staircase**	**Base**	**Maximum Staircase**
Car, SUV, Van, Pick-up Truck (vehicles less than 20' length)	$24.00	$28.00	$36.00	$41.00	$42.00	$48.00	$45.00	$52.00
Return-Trip Value Fare	$22.00	$25.00	$32.00	$37.00	$38.00	$44.00		
Motorcycle or Motorbike	$20.00	$23.00	$30.00	$35.00	$35.00	$40.00	$36.00	$41.00
3-Wheel Motorbike	$21.00	$24.00	$30.00	$35.00	$35.00	$40.00	$36.00	$41.00
Return-trip Value Fare	$18.00	$21.00	$27.00	$31.00	$32.00	$37.00		
Scooter	$11.00	$13.00	$24.00	$28.00	$18.00	$21.00	$19.00	$22.00
Return-trip Value Fare	$10.00	$12.00	$22.00	$25.00	$16.00	$18.00		
	OFF SEASON		SPRING / AUTUMN		HIGH SEASON		PEAK	
	NOV-MAR		APR- SEP - OCT		JUN – AUG			
OTHER VEHICLES (Not Including Driver, Continued)					(Mon. – Thu.)		(Weekends & holidays)	

	Base	Maximum Staircase	Base	Maximum Staircase	Base	Maximum Staircase	Base	Maximum Staircase
20’ to under 25’	$29.00	$33.00	$42.00	$48.00	$48.00	$55.00	$52.00	$60.00
Return-Trip Value Fare	$26.00	$30.00	$38.00	$44.00	$43.00	$49.00		
25’ to under 35’	$39.00	$45.00	$53.00	$61.00	$58.00	$67.00	$65.00	$75.00
Return-Trip Value Fare	$35.00	$40.00	$48.00	$55.00	$52.00	$60.00		
35’ to under 45’	$46.00	$53.00	$61.00	$70.00	$66.00	$76.00	$74.00	$85.00
Return-Trip Value Fare	$41.00	$47.00	$55.00	$63.00	$59.00	$68.00		
45’ to under 60’	$59.00	$68.00	$76.00	$87.00	$81.00	$93.00	$92.00	$106.00
Return-Trip Value Fare	$53.00	$61.00	$68.00	$78.00	$73.00	$84.00		
More than 60’	$85.00	$98.00	$101.00	$116.00	$107.00	$123.00	$123.0	$141.00
Return-Trip Value Fare	$77.00	$89.00	$91.00	$105.00	$96.00	$110.00		

VEHICLE & FOOT PASSENGERS				
Under 6 years of age	FREE	FREE	FREE	FREE
Children, age 6-13	FREE	FREE	$3.00	$3.00
Return-Trip Value Fare	FREE	FREE	$2.00	$2.00
Adults (14 – 61 years)	$9.00	$11.00	$11.00	$11.00
Return-Trip Value Fare	$7.00	$9.00	$9.00	$9.00
Seniors (62+ years)	$7.00	$9.00	$9.00	$9.00
Return-Trip Value Fare	$6.00	$7.00	$7.00	$7.00
Military	$7.00	$9.00	$9.00	$9.00
Return-Trip Value Fare	$6.00	$7.00	$7.00	$7.00

Blue & Red (First Responders)	$7.00	$9.00	$9.00	$9.00
Return-Trip Value Fare	$6.00	$7.00	$7.00	$7.00
AAA Members	$7.00	$9.00	$9.00	$9.00
Return-Trip Value Fare	$6.00	$7.00	$7.00	$7.00

NOTE: Return-Trip Value Fares must be purchased with initial Sailing

Loyalty Rewards Members earn points for travel when booked online which are redeemable for future travel**

BUS PASSENGERS	
Under 6 years of age	FREE
Children, age 6-13	FREE
14 Years of age and older	$8.00

FERRY TERMINAL SHUTTLE FARES	OFF SEASON NOV- MAR
Under 6 years of age	FREE
6 Years of age and older	$6.00

DISCOUNT FARES & FEES		***Discount***		***Discount***		***Discount***	
Discount Book of Six (6) Tickets (all vehicles less than 20' length)	$175.00	*-$3.83*	$175.00	*-$17.83*	$175.00	*-$23.83*	N/A
Discount Book of Twelve (12) Tickets (all vehicles less than 20' length)	$330.00	*-$5.50*	$330.00	*-$19.50*	$330.00	*-$25.50*	N/A
Discount Book of Six (6) Tickets (Commercial vehicles)	15% off scheduled fare						N/A

FREQUENT TRAVELER BOOKS		**FEES**

(Not valid Memorial Day to Labor Day on Sat, Sun, or Holidays between 9 a.m. and 5 p.m.)		
Discount Book of Six (6) Adult Tickets	$51.00	$8.50 ea.
Discount Book of Twelve (12) Adult Tickets	$96.00	$8.00 ea.
Discount Book of Twenty-Five (25) Adult Tickets	$175.00	$7.00 ea.

Non-Refundable Reservation Cancellation Fee	$8.00
"Show-go" handling fee	$5.00
No-Show Fee	$26.00
Optional Priority Boarding Fee	$5.00

***PEAK FARES:** Memorial Day to Labor Day – Fri, Sat, Sun, & Holidays
**** See complete requirements for Rewards Members at CMLF.com**
TICKET EXPIRATION: Tickets expire two years after purchase date **except for Season Passes, which expire December 31st of the year purchased**.

Resolution 26-18 was moved by Commissioner Houghton, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

Resolution 26-18 Executive Summary Sheet

Resolution: Adoption of a revised fare schedule for the Cape May-Lewes Ferry to increase vehicle fares and shuttle fares, increase the period of time where children travel free, to increase the handling and cancelation fees, to implement staircase pricing and to modify group and return-trip fares to be a percentage of base fares.

Committee: Budget & Finance Committee

Committee Date: April 21, 2026

Board Date: April 21, 2026

Purpose of Resolution: To authorize a revised fare schedule for the Cape May-Lewes Ferry effective June 1, 2026

Background for Resolution: A revised fare schedule is proposed to increase vehicle fares between $2 - $6 (depending on season) and to increase the period (October – May) where fares for children ages 6 – 13 are free. The resolution also implements a $2 increase in cancelation fees and the handling fee for "show-go" vehicle travel less than one hour in advance of a scheduled departure. Group and return-trip discount fares will now be a percentage of base fares. Lastly, it implements staircase pricing where prices step up as capacity is booked above 50%, 75%, and 90%.

The proposed fare schedule changes include:

- A \$3 - \$6 increase to in-season vehicle fares.
- Increase in the period of time where fares are free for children ages 6 – 13.
- A \$2 increase to the "show-go" (non-reserved) handling fees and cancelation fees.
- A \$2 increase to shuttle fares.
- Implementation of staircase pricing.
- Group and return-trip discount fares are set to a percentage of base fares.
- This proposed fare schedule is projected to generate approximately \$1,447,000 with no traffic growth or decline and is intended to be partially offset by anticipated promotional discounts.
- Above changes will be effective on June 1, 2026.

RESOLUTION 26-19 - AUTHORIZES A LEASE AMENDMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND CONSTELLATION ENERGY GENERATION, LLC, AT THE NEW CASTLE AIRPORT

WHEREAS, The Delaware River and Bay Authority (the "Authority"), is the operator of the New Castle Airport ("Airport"); and

WHEREAS, Constellation Energy Generation, LLC ("Constellation") leases approximately 23,300 square feet of hangar, shop and office space in a facility commonly referred to as 9 DRBA Way at the New Castle Airport (the "Lease Agreement"); and

WHEREAS, the initial term of the Lease Agreement expires on June 30, 2026; and

WHEREAS, Tenant has the option to extend the Lease Agreement for one (1) additional period of five (5) years, thereby extending the Lease Agreement through June 29, 2031 (the "Renewal Term"); and

WHEREAS, Tenant desires to exercise the Renewal Term, provided, however, the parties have agreed to an early termination right as set forth herein; and

WHEREAS, if Constellation shall construct a new hangar at the New Castle Airport, the Lease Agreement can be terminated early in order to relocate to the new hangar upon the Authority receiving the certificate of occupancy of the said to be constructed hangar; and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Agreement with Constellation Energy Generation LLC, and, with the advice and consent of counsel, to have such Agreement executed by the Chairperson, Vice Chairperson and the Executive Director.

Resolution 26-19 was moved by Commissioner Ratchford, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

Resolution 26-19 - Executive Summary

Resolution: Authorizing the Execution of a Lease Agreement between the Delaware River and Bay Authority and Constellation Energy Generation LLC, regarding New Castle Airport

Committee: Economic Development

Committee Date: April 21, 2026

Board Date: April 21, 2026

Purpose of Resolution: To permit the Executive Director, Chairman and Vice Chairman to execute and deliver a Lease Agreement for space at the New Castle Airport.

Background for Resolution: The Delaware River and Bay Authority owns a hangar located at 9 DRBA Way at the New Castle Airport. Constellation Energy Generation, LLC entered into the current lease on June 30, 2021, to support its corporate operations throughout the region. Constellation wishes to exercise its renewal option and amend the lease to include a termination right in connection with Tenant's construction of a new hangar. Tenant shall have the right to terminate this lease upon receiving the certificate of occupancy of the said to be constructed hangar. Constellation currently leases the adjacent hangar at 5 DRBA Way, and this amendment adds similar termination language to support the development of the new private hangar

RESOLUTION 26-20– LEASE AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND SANTOS PARTS, LLC AT THE NEW CASTLE AIRPORT

WHEREAS, The Delaware River and Bay Authority (the "Authority"), is the operator of the New Castle Airport ("Airport"); and

WHEREAS, Santos Parts, LLC ("Santos") desires to lease 7,500 square feet of hangar space in a building commonly referred to as 13 Penns Way at the New Castle Airport (the "Lease Agreement"); and

WHEREAS, Santos has agreed to pay the Authority annual rent in the amount of One Hundred Thousand Eight Hundred Dollars ($100,800); and

WHEREAS, the initial term of the Lease Agreement is for one (1) year; and

WHEREAS, provided the Authority and Santos agree, Santos shall have the right to renew the Lease Agreement for two (2) periods of one (1) year each; and

WHEREAS, rent during each of the renewal terms shall be adjusted annually by the Annual Consumer Price Index (CPI); and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Agreement with Santos Parts, LLC, and, with the advice and consent of counsel, to have such Agreement executed by the Chairperson, Vice Chairperson and the Executive Director.

Resolution 26-20 was moved by Commissioner Ratchford, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

Resolution 26-20 Executive Summary Sheet

Resolution: Authorizing the Execution of a Lease Agreement between the Delaware River and Bay Authority and Santos Parts, LLC, regarding New Castle Airport.

Committee: Economic Development

Committee Date: April 21, 2026

Board Date: April 21, 2026

Purpose of Resolution: To permit the Executive Director, Chairman and Vice Chairman to execute and deliver a Lease Agreement for space at the New Castle Airport.

Background for Resolution: The Delaware River and Bay Authority owns a hangar located at 13 Penns Way at New Castle Airport. Santos wishes to lease the hangar space in support of their aircraft parts operation at the Airport. Santos presently also owns a hangar on the airfield and rents two cargo bay warehouse spaces.

RESOLUTION 26-21 – AUTHORIZING A LEASE AMENDMENT WITH PENTURBO AVIATION, INC. AT THE CAPE MAY AIRPORT, RIO GRANDE NJ.

WHEREAS, the Delaware River and Bay Authority (the "Authority"), is the operator of the Cape May Airport ("Airport"), Rio Grande, New Jersey; and

WHEREAS, PenTurbo Aviation, Inc. ("PenTurbo") currently owns a Hangar and leases land and associated ramp space at the Cape May Airport; and

WHEREAS, PenTurbo acquired the hangar and ground lease in 1992 with an initial twenty (20) year term and two (2), ten (10) year renewal options; and

WHEREAS, at the beginning of PenTurbo's second renewal option, with a start date of June 1, 2022, they requested to amend their lease to reduce the second renewal term to 2 years which was approved by Resolution 22-26; and

WHEREAS, PenTurbo's planned relocation of the business has not taken place and PenTurbo has requested that the original second renewal period of ten (10) years be reinstated and that the First Amendment be rescinded; and

WHEREAS, the new expiration date will be May 31, 2032; and

WHEREAS, PenTurbo may terminate the lease with Ninety (90) days notice with the consent and approval of the Authority; and

WHEREAS, both Parties agree that the current rent is Forty Thousand Nine Hundred dollars 02/100 ($40,900.02) annually; and

WHEREAS, rent shall increase annually during the renewal term by the Consumer Price Index (CPI); and

NOW, THEREFORE, BE IT RESOLVED that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Amendment with Pen Turbo Aviation, Inc. and, with the advice and consent of counsel, to have such Lease Amendment executed by the Chairperson, Vice Chairperson, and the Executive Director.

NOW, THEREFORE BE IT RESOLVED, that Resolution 22-26 is hereby rescinded.

Resolution 26-21 was moved by Commissioner Ratchford, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

Resolution 26-21 - Executive Summary

Resolution: Authorizing the Executive Director to execute a Lease Amendment with Pen Turbo Aviation, Inc.

Committee: Economic Development

Committee Date: April 21, 2026

Board Date: April 21, 2026

Background for Resolution: Pen Turbo Aviation Inc. owns a hangar and office building at the Cape May Airport and has a land lease with the Airport that PenTurbo occupies with its hangar, office building and ramp space. They have been tenants at the airport since 1992. The company was sold and new owner was planning on relocating the operation to one of their other facilities and requested to reduce the remaining renewal term from 10 years to 2 years which was done in 2022 via a first amendment approved by Resolution 22-26.

The relocation has not occurred and most of the aircraft acquired remain on site. PenTurbo has requested that the full second renewal term of 10 years be reinstated. The hangar is part of a historic district and there are approximately 14 aircraft on the site. The Authority doesn't have another viable tenant for the space. In addition, this will also defer the Authority's maintenance and liability for an aging structure.

RESOLUTION 26-22 – AUTHORIZES A LEASE AGREEMENT BETWEEN THE DELAWARE RIVER AND BAY AUTHORITY AND WAYPOINT MARINE SERVICE, LLC., AT THE CAPE MAY AIRPORT

WHEREAS, the Delaware River and Bay Authority (the "Authority"), is the operator of the Cape May Airport (the "Airport"), Cape May, New Jersey; and

WHEREAS, Waypoint Marine Service, LLC, desires to lease approximately 1,500 square feet of space located in 351 Ranger Road, Unit #2 in order to operate a marine engine repair and sales business at the Cape May Airport; and

WHEREAS, Waypoint Marine Service, LLC, has agreed to pay the Authority annual rent in the amount of Nineteen Thousand Eight Hundred dollars ($19,800.00) during the initial year; and

WHEREAS, the initial term of the Lease ("Lease Agreement") shall be for one (1) year; and

WHEREAS, Waypoint Marine Service, LLC, shall have the option to renew this Lease Agreement for four (4) additional one (1) year terms; and

WHEREAS, the rent shall adjust annually during each renewal term by the Consumer Price Index (CPI); and

NOW, THEREFORE, BE IT RESOLVED, that the Executive Director is hereby authorized to finalize the terms and conditions of the Lease Agreement with Waypoint Marine Service, LLC, and, with the advice and consent of counsel, to have such agreement executed by the Chairperson, Vice Chairperson and the Executive Director.

NOW, THEREFORE, BE IT RESOLVED, that Resolution 26-03 is hereby rescinded.

Resolution 26-22 was moved by Commissioner Ratchford, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

Resolution 26- 22- Executive Summary

Resolution: Authorizing the Execution of a Lease Agreement between the Delaware River and Bay Authority and Waypoint Marine Service, LLC, regarding the Cape May Airport.

Committee: Economic Development

Committee Date: April 21, 2026

Board Date: April 21, 2026

Purpose of Resolution: To permit the Executive Director, Chairman and Vice Chairman to execute and deliver a lease agreement for space at the Cape May Airport.

Background for Resolution: The Delaware River and Bay Authority owns a light industrial multi-tenant building located at 351 Ranger Rd. in the Cape May Airport Industrial Park. Waypoint Marine Service, LLC has expressed a desire to lease a unit in the building. It will be a new tenant at the airport. Waypoint Marine Service, LLC currently operates out of a location in West Wildwood. This space will provide shop, storage and sales space not available in the West Wildwood location. The rental rate reflects the current FMV for the space.

RESOLUTION 26-23 – ESTABLISHES AN AD HOC INFORMATION TECHNOLOGY GOVERNANCE COMMITTEE ("ITGC")

WHEREAS, The Delaware River and Bay Authority (the "Authority"), is a body politic and an agency of the State of Delaware and the State of New Jersey; and

WHEREAS, the Authority was created in 1962 by a Compact between the States of Delaware and New Jersey with the consent of Congress; which Compact was amended in 1990; and

WHEREAS, the terms the Compact authorize the Authority to adopt By-Laws to govern the conduct of its Board of Commissioners; the Authority exercised said authority through the adoption of its current By-Laws by Resolution 04-16, with subsequent amendments to adopted by Resolution 05-21 and Resolution 08-31; and

WHEREAS, the Authority periodically reviews its corporate governance to ensure it is accountable, meets the objectives for which the Authority was created and is in the best interest of the public; and

WHEREAS, Article VIII, Section 8.1, "the Chairperson, in consultation with the Vice-Chairperson, may establish additional standing committees or may appoint such 'ad-hoc' committees as deemed desirable"; and

WHEREAS, the Chairperson and Vice-Chairperson have determined that it is in the Authority's best interest to establish an ad-hoc Information Technology Governance Committee ("ITGC") to exercise oversight to ensure alignment between IT initiatives and operations to the current and future strategic objectives of the Authority.

NOW, THEREFORE, BE IT RESOLVED, an ad hoc Information Technology Governance Committee is created as follows:

The Ad Hoc ITGC shall consist of two (2) members; one from each State. The ITGC:

(a) shall have oversight of the Authority's IT policy framework, systems implementation and governance process

(b) shall, in conjunction with the Budget and Finance and Governance and Audit Committees, align IT needs and associated risks with the Authority's overall mission and strategic plan.

(c) shall be dissolved upon direction of the Chairperson upon notice of said dissolution in the minutes of a regularly scheduled board meeting.

Resolution 26-23 was moved by Commissioner Ratchford, seconded by Commissioner Wilson "as amended to reduce the number of members from three (3) from each State to one (1) from each State", and was approved by a roll call vote of 11-0.

Resolution 26-23 Executive Summary Sheet

Resolution: Establishes an Ad Hoc Information Technology Governance Committee ("ITGC")

Committee: N/A

Committee Date: N/A

Board Date: April 21, 2026

Purpose of Resolution: Establishes an IT Governance Committee to ensure alignment of IT initiatives and operations to current and future strategic objectives of the Authority.

Background for Resolution: The Authority desires to establish an ad hoc IT Governance Committee to ensure that the Authority is prepared to meet next generation technology challenges including but not limited to open road tolling, AI, data privacy and increased prevalence of global cybersecurity threats.

RESOLUTION 26-24: A TRIBUTE TO FORMER COMMISSIONER AND CHAIRMAN ALBERT A. FRALINGER, JR. AND TO EXTEND DEEPEST SYMPATHIES TO HIS FAMILY.

The Executive Director presented the following Resolution:

WHEREAS, Al Fralinger, a proud son of Bridgeton and a distinguished graduate of the Citadel Military College of South Carolina, where he received his BS in Civil Engineering and met his wife of 70 years, Caroline Craig Molony (CC); and

WHEREAS, Mr. Fralinger proudly served his country in the United States Army as a First Lieutenant and as a reservist until 1963; and

WHEREAS, Mr. Fralinger devoted his professional life as an engineer in different capacities, both in the public and private sectors, culminating with the establishment of Fralinger Engineering in 1966, which established professional relationships with municipalities throughout Southern New Jersey; and

WHEREAS, Mr. Fralinger was appointed Commissioner to the Delaware River and Bay Authority (DRBA) in 1993, serving a ten-year tenure during which he held two terms as Vice Chairman and two terms as Chairman, guiding the Authority through critical periods; and

WHEREAS, Mr. Fralinger previously served on the Delaware River Port Authority (DRPA) Commission, which oversees four bridges and the operation of the PATCO High-Speed Rail; and

WHEREAS, Mr. Fralinger's commitment to his community was evident through his volunteer service on numerous boards, including the Cumberland County College Board of Trustees, the Bridgeton Hospital Board (Inspira Health System), and the Rowan University Board of Trustees, where he notably chaired the Facilities Committee during the completion of the College of Engineering building and continued to serve on the College of Engineering Dean's Advisory Council; and

WHEREAS, Mr. Fralinger's deep love and devotion to his favorite southern belle, CC, and their legacy of six children, twenty-five grandchildren, thirty-seven great-grandchildren exemplifies his true commitment to family and his Catholic faith.

NOW THEREFORE, BE IT RESOLVED that the Delaware River and Bay Authority does hereby recognize and appreciate Mr. Fralinger's outstanding, invaluable contributions to this bi-state agency and the citizens of Delaware and New Jersey.

BE IT FURTHER RESOLVED that the Delaware River and Bay Authority family extends its deepest sympathies and condolences to his loving wife of 70 years, CC, and the entire Fralinger family, and does hereby record our collective gratitude for the privilege of working under his leadership and knowing his friendship, by the presentation of this Resolution, adopted today, April 21, 2026.

Resolution 26-24 was moved by Commissioner Ratchford, seconded by Commissioner Mehaffey, and was approved by a roll call vote of 11-0.

* * * * * * *

12586. EXECUTIVE DIRECTOR'S COMMENTS

Executive Director Coppadge commented on some past events:

Mr. Coppadge noted that the most recent Leadership Roundtable, comprised of direct reports to the C-suite, was productive and exhibited great teamwork. Mr. Coppadge indicated that the next Leadership Roundtable will take place at the Cape May terminal and he is looking forward to it.

In the spirit of collaboration, Mr. Coppadge has been fortunate to have hosted several Delaware legislative leaders at Wilmington Airport (ILG) including, most recently, Lt. Governor Kyle Evans-Gay, Senator Dave Sokola, Senator Marie Pinkney and Speaker Melissa Minor-Brown. Mr. Coppadge detailed the importance of open discussions concerning operations at ILG and how it contributes to Delaware's overall positive economic climate. Additionally, he has the pleasure of seeing many elected officials at this past weekend's Delaware Governor's 250th Gala at Hotel DuPont.

Mr. Coppadge also mentioned that the DRBA Employee Appreciation Banquet was held in Dewey Beach, Delaware, where he indicated that more than 200 employees, retirees and their spouses attended.

Mr. Coppadge reported on his recent visit to Caddell Shipyards to tour the MV Delaware's drydock with Chief Operating Officer Vince Meconi. Mr. Coppadge noted the tremendous amount of work taking place on the vessel and indicated that a review and discussion about future plans for these drydock operations is pending.

The Executive Director reminded the Board of the following upcoming events:

1. During April – May 2026: Employee Townhalls are scheduled to take place.
2. May 30, 2026: The Annual Memorial Day Ceremony at Veterans Memorial Park.
3. Mr. Coppadge announced that the Ship Collision Protection System ribbon cutting will be merged with the 75th Delaware Memorial Bridge first span anniversary for one major event. Due to vessel scheduling issues and logistics, the stand-alone ribbon cutting was no longer viable. He anticipates this occurring in August 2026 at Veterans Memorial Park.
4. September 14-16, 2026: The Annual Commission Planning Session will take place in Cape May; with more details to follow in the coming months.
5. Lastly, Mr. Coppadge highlighted the Thomas R. Carper Terminal Dedication event will be held August-September 2026 but may be pushed back to the fall to accommodate the joint Anniversary/Ship Collision Celebration event.

* * * * * * *

12587. COMMISSIONERS PUBLIC FORUM

Chairperson Ransome stated he had the privilege to tour Wilmington Airport (ILG) with Director of Airport Operations Ben Clendaniel. Mr. Ransome encouraged his fellow Commissioners to follow suit, as he feels there is vast economic potential with the expanded terminal, business development, and hangar space.

Vice Chairperson Lathem spoke fondly on his memories of Albert A. Fralinger, who was Chairperson at the time of his Board appointment. Mr. Lathem recognized him as a steadfast, calm "gentleman" and thanked the DRBA for recognizing and honoring his memory.

With no further comments, a motion to adjourn the Board meeting at 12:27 p.m. was made by Commissioner Ratchford, seconded by Commissioner Baldini, and approved by a voice vote of 11-0.

Respectfully submitted,

THE DELAWARE RIVER AND BAY AUTHORITY

James Salmon
Assistant Secretary