

# DELAWARE RIVER PORT AUTHORITY BOARD MEETING



Wednesday, May 18, 2022  
9:00 a.m.

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



# **DRPA BOARD**

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**Wednesday, May 18, 2022 at 9:00 a.m.  
One Port Center  
2 Riverside Drive  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Roll Call
2. Public Comment
3. Report of the CEO
4. Report of the CFO
5. Fourth Quarter 2021 Financial Statements and Footnotes.
6. Approval of April 20, 2022 Board Meeting Minutes.
7. Monthly List of Previously Approved Payments – April 2022
8. Monthly List of Previously Approved Purchase Orders and Contracts – April 2022
9. Approval of Operations & Maintenance Committee Meeting Minutes – May 3, 2022
10. Adopt Resolutions Approved by Operations & Maintenance Committee – May 3, 2022

DRPA-22-041      DRPA Application for Grant Funding through DVRPC Transportation & Community Development Initiative (TCDI) for the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint Study.

11. Approval of Labor Committee Meeting Minutes – May 3, 2022
12. Adopt Resolutions Approved by Labor Committee – May 3, 2022

DRPA-22-042      Creation of Manager, IT Audit.

13. Citizens Advisory Report
14. Unfinished Business
15. New Business

DRPA-22-043      Consideration of Pending DRPA Contracts.  
(Between \$25,000 and \$100,000)

16. Adjournment

# **CEO REPORT**



## Report of the Chief Executive Officer

**May 18, 2022**

Board of Commissioners  
 Delaware River Port Authority of Pennsylvania and New Jersey  
 One Port Center  
 2 Riverside Drive  
 Camden, New Jersey 08101-1949

### **To the Commissioners:**

The following is a summary of recent DRPA activities. The appropriate reports are attached.

## STEWARDSHIP

### **Chief of Police & 2 Captains of Police Sworn-In During Ceremony at DRPA**

**Edward W. Cobbs, Jr.**, a 28-year veteran of the department, was sworn-in as the Chief of Police for the Delaware River Port Authority. In addition, **Shawn T. Dougherty** and **Matthew P. Gorman** were promoted and sworn-in as Captains of Police. The ceremony was held Friday, May 6, at the DRPA Headquarters in Camden, New Jersey.



*Chairwoman Cherelle L. Parker administers the oath of office to Chief Edward W. Cobbs, Jr.*

Chief Cobbs is the first African American to lead the department responsible for protecting life, property, and public assets spread across an extensive area, including DRPA's four Delaware River toll bridges and the PATCO transit line with 13 stations. The department consists of 150 sworn officers and 30 civilian members and handles more than 80,000 calls for service per year.



*Shawn T. Dougherty being sworn in as Captain of Police*



*Matthew P. Gorman being sworn in as Captain of Police*



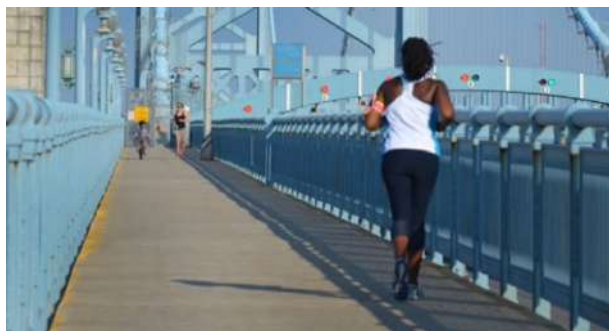
*Figure 1*



*Camden Mayor Victor G. Carstarphen provided remarks.*

Captain Dougherty, who has more than 30 years working in law enforcement, has been with the Authority since 2004. Captain Gorman has been with the DRPA police department since 2001 and has worked his way through the ranks, including a Lieutenant of Police since 2017.

Proclamations from Congressman Donald W. Norcross and a letter from Senator Cory A. Booker were presented to mark the occasion.



## **Ben Franklin Bridge Pedestrian Walkway Extended Hours**

Spring/Summer hours on the Ben Franklin Bridge Pedestrian Walkway started on Sunday, May 1. The walkway is open from 6 a.m. to 9 p.m. daily, weather permitting, offering a picturesque route for walkers, runners, and cyclists.

## SERVICE

### OBD&EO DBE Methodology Consultative Meetings

On May 10 and May 11, three consultative roundtable community meetings (daily) were held at 10:00 a.m., 2:00 p.m. and 7:00 p.m. at our headquarters building at 2 Riverside Drive, Camden, NJ 08101. Staff presenters included **Toni P. Brown**, Chief Administrative Officer, who also serves as DRPA's Disadvantaged Business Enterprise Liaison Officer (DBELO), **Michael Venuto**, Chief Engineer, and **Erin Coolbaugh**, EEO Specialist and me. In addition, CAO Brown tapped **Ann DuVall** (Project Manager) and **Thaddeus Abbott III** (Administrative Coordinator), both from the Office of the CAO, to provide additional support. Notification of this consultative meeting and invitation to same was sent to 12 area community groups in addition to being published in the quarterly newsletter which is mailed to approximately 2,000 companies and sent in an instant e-alert to our electronic mailing list of approximately 1,500 recipients.

Overall, 15 potential attendees responded to the invitation and registered to attend one of the three meetings. Attendees were welcomed and presented with an overview of the Authority's non-discrimination programs, specifically the DBE program requirements by CAO/DBELO Toni P. Brown. Chief Engineer Michael Venuto reviewed the project details of forecasted FTA-funded projects for FFY 2023-2025 and corresponding NAICS code information. Calculations were reviewed in detail by Erin Coolbaugh. Participants were given an opportunity to ask questions throughout the presentation. The DBE goal methodology will be submitted to the FTA ahead of the August 1, 2022, due date.

### DRPA Police Officers Donate Musical Instruments to Camden School

Students at a South Jersey school will be able to put new musical instruments to good use thanks in part to officers with the Authority.

On May 4, the FOP Lodge 30, which represents the officers of DRPA and PATCO, presented students at Holy Name School in Camden with various musical instruments for the school's music program.

Many of the instruments used in class at Holy Name School had reached the end of their useful life, and the school was left with using only a full-size piano for instruction.



The FOP Lodge 30 hosts an annual toy drive around the holiday season at Holy Name School in which students are presented with toys donated by PATCO riders.



**DRPA Officer Shawn Waters**, who is responsible for organizing the annual toy drive, recently received an assortment of musical instruments through a recent donation.

Instead of waiting for the toy drive, the musical instruments were presented to the school so they may be put to immediate use and begin opening the school's K-8 students up to a broader scope of learning. The smiles on the student's faces as they received and played the instruments spoke volumes.

Some of the donated instruments included guitars, drums, a saxophone, and an electronic piano.

## City of Camden... A Growing Economic Force

On Tuesday, May 3, I was a guest speaker at the New Jersey Alliance for Action's 8<sup>th</sup> Annual "City of Camden... A Growing Economic Force." event.

The event was held at the Kroc Center in Camden. It provided me an opportunity to share the latest activities at the Authority and discuss the critical role it has in the regional economy.



## COMMUNITY

### Asian American and Pacific Islander Heritage Celebrated

May is **Asian American and Pacific Islander Heritage Month**, more commonly referred to as **AAPI Heritage Month**. During this month, we pause to recognize the rich contributions, influence, and achievements of Asian Americans and Pacific Islanders to our nation's history, culture, and society. Each May, communities celebrate the Asian and Pacific Americans with community festivals, government-sponsored activities, and educational activities.



The history behind this month-long celebration is interesting. The effort to officially recognize Asian



American and Pacific Islander contributions to the United States began in 1977, shortly after our nation's the bicentennial celebrations. The U.S. House of Representatives and Senate passed a Resolution proclaiming a week during the first 10 days of May, including May 7 and 10, as Asian/Pacific Heritage Month. The two dates in May are significant because: (1) **May 7, 1843** is the day on which the first Japanese people immigrated to the United States and (2) on **May 10, 1869**, is Golden Spike Day (also known as "The Last Spike"), it's the day in history that marks the completion of the first transcontinental railroad; many of the workers who laid the tracks were Chinese immigrants.

After the House and Senate passed the Resolution, President Jimmy Carter signed it into law on October 5, 1978. For 10 years, presidents passed annual proclamations for Asian/Pacific American Heritage Week. In 1990, Congress proposed expanding the observance from one week to one month, beginning on May 1 and ending on May 31. In 1992, President George H.W. Bush, officially designated May as **Asian /Pacific American Heritage Month**.

In 2009, Asian/Pacific Heritage Month was renamed **AAPI Heritage Month**.

Today, AAPI communities consist of approximately 50 ethnic groups speaking over 100 languages, with connections to Chinese, Indian, Japanese, Filipino, Vietnamese, Korean, Hawaiian, and other Asian and Pacific Islander ancestries. In a Proclamation dated April 29, 2022, President Biden stated that the diverse members of the AAPI communities "represent a multitude of ethnicities, languages, and experiences that enrich America and strengthen our Union," and have "long played an essential role in



*On several nights this month, the Ben Franklin Bridge will shine yellow tonight for AAPI Heritage Month.*

writing the American story." See [White House Proclamation 2022: A Proclamation on Asian American, Native Hawaiian, and Pacific Islander Heritage Month, 2022](#).

According to the Federal Asian Pacific American Council (FAPAC), this year's theme for AAPI Heritage Month is "Advancing Leaders through Collaboration." The FAPAC, the theme "encourages local and national governments to prioritize collaboration, development, diversity, transparency, and inclusion through leadership training of AAPI people."

To learn more about AAPI community members who have made significant contributions to our nation, scheduled events, and other resources, click on the following links:

- [Mamie Tape, an 8-year-old Chinese American girl who helped to desegregate San Francisco schools in 1885 through the California Supreme Court](#)
- [1964: Patsy Mink was the first woman of color elected to the U.S> House of Representatives - she co-authored Title IX](#)
- [Philip Vera Cruz: A Filipino American advocate for agricultural labor rights and working conditions of migrant workers, active in the Asian American rights movement](#)
- [AARP: 7 Historic AAPI Sites That Reveal Contributions to America's Past](#)

- [WHYY LIVE PANEL EVENT: Asian Americans & Pacific Islanders, A Philadelphia Story, May 18, 2022, 6:00 - 8:00 p.m.](#)
- [Asian American Alliance in South Jersey: Celebrate AAPI Heritage Month Festival, Cherry Hill Public Library, May 15, 2022, 1:30 - 4:00 p.m.](#)

Beginning tonight, and on May 3-7, 10, and 11, in honor of AAPI Month, we will light the Ben Franklin Bridge and PATCO concourses yellow.



## Diversity Law Enforcement Job Fair

On Saturday, May 14, officers from our Police Department along with Human Resources staff were on hand at the Diversity Law Enforcement Job Fair at Temple University. The event provided an opportunity to speak with potential recruits and discuss careers in law enforcement with the Authority.

The Authority's Police Department is responsible for protecting life, property, and public assets across an extensive area, including DRPA's four Delaware River bridges and PATCO's 13 transit stations.

## Commodore Barry Bridge Welcomes Police Unity Tour

On Tuesday, May 10, police officers participating in the Police Unity Tour bicycled across the Commodore Barry Bridge on the way to Washington, DC. The annual event raises public awareness about law enforcement officers who have died in the line of duty and ensures that their sacrifice is never forgotten.

More information about the tour is available at [www.policeunitytour.com](http://www.policeunitytour.com).



## 2022 Summer Intern Program

The 2022 Summer Intern Program begins on June 6. All interns will participate in a virtual new hire orientation which begins with safety training provided by the Safety Services Department. On June 7,



the interns will receive training on the Authority's policies and procedures, including our policies on Sex Harassment and Harassment Not Related to Sex. Interns also will receive customer service and cybersecurity training. Department-specific orientation and instruction also will be provided by Department representatives. After orientation, the interns will be ready to "hit the ground running" as they report to their assigned locations on June 8.

This year, we will be placing interns in the DRPA Toll, Fleet, PATCO's Track and Facilities Department, and various administrative offices throughout DRPA and PATCO.

We welcome all our summer interns and wish them a pleasant and productive summer!

## Ben Franklin Bridge Special Lightings

As part of our community stewardship, the Ben Franklin Bridge's lighting program acknowledges national holidays and promotes awareness of important issues, national campaigns, and local accomplishments. Below is this month's lighting schedule:

- **May 1, 3-7, 10-11, 13-24, 31, 2022:** Orange for Asian American and Pacific Islander Heritage Month (AAPI Heritage Month)
- **May 2, 2022:** Orange for Melanoma Awareness
- **May 8, 2022:** Magenta for Mother's Day
- **May 9, 2022:** Turquoise for Lung Cancer Awareness
- **May 12, 2022:** Pink for Shine the Light on Mila/ Neurofibromatosis
- **May 25, 2022:** Yellow for George Floyd 2-year Anniversary
- **May 26, 2022:** Teal for National Scleroderma Awareness
- **May 27- 30, 2022:** Red, White, and Blue for Memorial Day Weekend



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**For a list of Bridge and Finance actions, see Attachment 1**  
**For a list of Personnel Actions, see Attachment 2**  
**For a list of Contracts and Purchases, see Attachment 3**  
**For the Affirmative Action Report, see Attachment 4**  
**For a list of Legal Statistics, see Attachment 5**

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PATCO

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**For PATCO Ridership and Financial Information,  
See the General Manager's Report in the PATCO section  
Attached are reports from the appropriate departments.**

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Respectfully Submitted,



John T. Hanson  
Chief Executive Officer



# MONTHLY PURCHASING SUMMARY CALCULATOR

	AMOUNT	# PO s
MBE/WBE SOLICITED	\$0.00	0
MINORITY AWARDED	\$27,671.85	9
WOMEN AWARDED	\$23,111.38	21

MONTH END:	
April	2022

ALL OTHERS	AMOUNT	# PO s
	\$1,277,020.94	39

= REQUIRED

## MONTHLY MBE/WBE BREAKDOWN

TYPE	AMOUNT	% OF
MBE \$ AWARDED	\$ 27,671.85	54.49%
MBE PO s AWARDED	9	30.00%
WBE \$ AWARDED	\$ 23,111.38	45.51%
WBE PO s AWARDED	21	70.00%

TOTAL AMOUNT MADE AVAILABLE TO MBEs/WBEs		# PO s
\$ 50,783.23		30
% OF OVERALL TOTALS	3.82%	43.48%

OVERALL MONTHLY TOTAL	# PO s
\$ 1,327,804.17	69



MUST MATCH TOTALS IN MONTHLY PO REPORT



**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 1**  
**BRIDGE AND FINANCE**



# Activity for the Month of April 2022

16

**Calls for Service: 4,667      Total Arrests: 49      Adults: 49      Juv.:      CDS Arrests: 0      DWI Arrests: 5**

**Arrests:   CBB: 0      BFB: 2      PATCO: 39      BRB: 2      WWB:6      Arrests NJ: 44      Arrests PA: 5**

**Reportable Accidents:      CBB: 4      BFB: 14      PATCO: 2      BRB: 2      WWB:21**

**Non Reportable Accidents:      CBB: 5      BFB: 10      PATCO: 1      BRB: 1      WWB:18**

**Accident with Injuries:      CBB: 5      BFB: 4      PATCO: 2      BRB: 1      WWB:7**

Incident Type	Blank Cells - 0	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup		55	339	351	73	302	1,120
25 Escort		322	60		21	218	621
35X Motorist/Patron Aid		29	111	291	58	120	609
86 Removal			19	360			379
47 Disabled MV		39	76	1	38	144	298
96 Slow Traffic		41	138		40	61	280
33 MV Stop		24	56	7	51	134	272
46 Construction/Trades Backup		46	66	6	8	24	150
84 Check On Subject Well-being			7	111	3	9	130
90 Other PD Assist		5	23	44	5	20	97
79 Roadway Hazard/Station Hazard		5	28	12	11	24	80
91 Ped Investigation/Stop		2	1	50	1	2	56
25EZ Easy Pass Redirect		1	10			44	55
90M OPDA Medical			2	51			53
78X Toll Evasion/TOS		2	13	13		5	33
17X Open/Secured Property			28	1			29
341L Property Lost				21			21
25x Insufficient Funds		1		9		11	21
25T Fare Problem				19			19
87 Trespassing			7	9		2	18
67 EDP (Emotionally Disturbed Person)			6	12			18
29 Alarm Activation		1	1	15	1		18
91R Ped in Road/Tolls		1	6	1	2	6	16
56 Med Emerg/Injury Report		1	1	13		1	16
52 Erratic Driver/Unfit Motorist		2	5			9	16
81 General Complaint				15			15
78 Toll Dispute		8	5			2	15
71 Fight/Disturbance				15			15



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Incident Type	Blank Cells - 0	CBB	BFB	PATCO	BRB	WWB	Total
341F Property Found			2	10	2	1	15
88X Parking Viol./Compl.				3		11	14
8 911 Hang Up/Mis-Dial			2	11			13
38 Transport Courtesy			3	9		1	13
12 Suspicious Person/Activity/Event			2	11			13
33C CV Stop		1				9	10
12U Unattended Package				10			10
101 BOLO			2	5	2	1	10
65 Vandalism/Criminal Mischief			1	6		2	9
310 Bridge Damage/PATCO Damage		1	4			3	8
70 Animal Complaint			2	2		3	7
64 Larceny/Theft				7			7
101S BOLO Suicidal			5		1		6
83 Counterfeit			4			1	5
71D Disturbance				5			5
69 Juvenile Complaint			1	4			5
98 Panhandling/Soliciting			1	2			3
65X Lewdness				3			3
34 Suspicious Vehicle				3			3
11 Fire				3			3
91T Ped in Tracks				2			2
79X Debris Strike		1				1	2
74 Suicide Attempt			2				2
71X Harassment/Threats				2			2
71 Fight				2			2
53 Abandoned Vehicle						2	2
29E Elevator Alarm				2			2
14 Intoxicated Subject			1	1			2



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Incident Type	Blank Cells - 0	CBB	BFB	PATCO	BRB	WWB	Total
90A ALCO OPDA			1				1
85X Assault				1			1
77 Domestic				1			1
73 Shooting/Gun Shots			1				1
71R Road Rage						1	1
65U Urinating/Defecating			1				1
56X Drug Overdose				1			1
39 Warrant Service			1				1
25R Revenue Escort						1	1
212 Employee Injury						1	1
101L LOJACK Hit					1		1

## FINANCE

### REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of February 2022:

	<u>2021</u>	<u>2022</u>
Cash Revenue	\$4,682,704.22	\$5,181,015.32
ETC Revenue	\$13,693,857.00	\$17,505,528.30
Total Revenue	\$18,376,561.22	\$22,686,543.62
Non ETC Traffic	865,472	970,349
ETC Traffic	1,856,627	2,501,185
Total Traffic	2,722,099	3,471,534

# DELAWARE RIVER PORT AUTHORITY TRAFFIC & BRIDGE TOLL FIGURES FOR THE PERIODS INDICATED

Attachment 1

	MONTH OF FEBRUARY				TRAFFIC		BRIDGE TOLLS	
	-----2022-----		-----2021-----		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
<b>BEN FRANKLIN</b>	1,303,582	\$7,650,493.69	1,113,735	\$6,724,759.66	17.05	189,847	13.77	\$925,734.03
<b>WALT WHITMAN</b>	1,367,625	8,833,082.71	983,109	6,523,970.43	39.11	384,516	35.39	2,309,112.28
<b>COMMODORE BARRY</b>	491,318	4,113,572.41	373,674	3,371,230.05	31.48	117,644	22.02	742,342.36
<b>BETSY ROSS</b>	309,009	2,089,406.81	251,581	1,756,611.08	22.83	57,428	18.95	332,795.73
	<u>3,471,534</u>	<u>\$22,686,555.62</u>	<u>2,722,099</u>	<u>\$18,376,571.22</u>	<u>27.53</u>	<u>749,435</u>	<u>23.45</u>	<u>\$4,309,984.40</u>

	YEAR TO DATE				TRAFFIC		BRIDGE TOLLS	
	1/1/22 TO 2/28/22		1/1/21 TO 2/28/21		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
<b>BEN FRANKLIN</b>	2,539,633	\$15,006,768.44	2,450,358	\$14,778,551.93	3.64	89,275	1.54	\$228,216.51
<b>WALT WHITMAN</b>	2,650,654	\$17,226,940.43	2,084,291	\$13,824,927.34	27.17	566,363	24.61	3,402,013.09
<b>COMMODORE BARRY</b>	951,501	\$8,054,226.78	808,608	\$7,213,577.04	17.67	142,893	11.65	840,649.74
<b>BETSY ROSS</b>	597,931	\$4,080,121.57	547,142	\$3,802,350.77	9.28	50,789	7.31	277,770.80
<b>TOTALS</b>	<u>6,739,719</u>	<u>\$44,368,057.22</u>	<u>5,890,399</u>	<u>\$39,619,407.08</u>	<u>14.42</u>	<u>849,320</u>	<u>11.99</u>	<u>\$4,748,650.14</u>

Note: New Toll Schedule Went Into Effect July 1st, 2011.

Distribution: John Hanson  
Jim White



**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 2**  
**PERSONNEL ACTIONS**

**DELAWARE RIVER PORT AUTHORITY  
ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
COMMISSION MEETING MAY 18, 2022  
ARTICLE XII-A  
ATTACHMENT 2  
PERSONNEL**

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**TEMPORARY APPOINTMENTS** - None

**NEW HIRES (APPOINTMENTS)**

Alan C. Bullins PA	C&M Mechanic Operations Division Highway (WWB)	04/11/2022
Sotirios A. Delimaris NJ	Toll Collector Operations Division Bridge/Toll (BFB)	04/11/2022
Erek McFadden NJ	Toll Collector Operations Division Bridge/Toll (CBB)	04/11/2022
Tyler B. Minner PA	C&M Mechanic Operations Division Highway (WWB)	04/11/2022

**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION**

Nicole C. Smith NJ	From: Purchasing Clerk Executive Division Purchasing (OPC)	To: Acting Purchasing Specialist Executive Division Purchasing (OPC) Eff: 04/02/2022 to 06/24/2022
Janel M. Caputo NJ	From: Revenue Operations Clerk Operations Division Revenue Operations (BFB)	To: Acting Revenue Operations Assessor - ETC Operations Division Revenue Operations (BFB) Eff: 04/04/2022 to 04/05/2022
William C. Hunter, II NJ	From: C&M Mechanic Operations Division Highway (WWB)	To: Acting Highway Foreman Operations Division Highway (WWB) Eff: 04/06/2022 to 05/27/2022
Joseph C. Ebling NJ	From: Corporal of Police Public Safety Division Public Safety Administration (BFB, Schedule B)	To: Acting Sergeant of Police Public Safety Division Public Safety Administration (BFB, Schedule B) Eff: 04/09/2022 to 06/03/2022

## **TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

Francis X. Fullerton NJ	From: Corporal of Police Public Safety Division Public Safety (BFB, Platoon 4)	To: Acting Sergeant of Police Public Safety Division Public Safety (CBB, Platoon 4) Eff: 04/09/2022 to 06/03/2022
Jonathan J. Michel PA	From: Corporal of Police Public Safety Division Public Safety (BFB, Platoon 1)	To: Acting Sergeant of Police Public Safety Division Public Safety (WWB, Platoon 1) Eff: 04/09/2022 to 06/03/2022
Justin J. Palmer NJ	From: Police Officer Public Safety Division Public Safety (Transit Unit, Platoon 3)	To: Acting Corporal of Police Public Safety Division Public Safety (BFB, Platoon 3) Eff: 04/09/2022 to 06/03/2022
Andrew M. Simko PA	From: Police Officer Public Safety Division Public Safety (Transit Unit, Platoon 2)	To: Acting Corporal of Police Public Safety Division Public Safety (BFB, Platoon 2) Eff: 04/09/2022 to 06/03/2022
Harry G. Trost NJ	From: Electrical Technician Operations Division Electrical (BFB)	To: Acting Electrical Foreman Operations Division Electrical (BFB) Eff: 04/09/2022 to 06/03/2022
Carol A. Herbst NJ	From: Sr. Accountant Finance Division Accounting (OPC)	To: Acting Manager, Accounting Finance Division Accounting (OPC) Eff: 04/11/2022 to 04/18/2022
Anthony V. Bennett NJ	From: Highway Foreman Operations Division Highway (BFB)	To: Acting C&M Manager Operations Division Bridge Director's Office (BFB) Eff: 04/16/2022 to 04/23/2022
Deborah Farrell PA	From: C&M Mechanic Operations Division Highway (BFB)	To: Acting Highway Foreman Operations Division Highway (BFB) Eff: 04/16/2022 to 04/23/2022
Jose A. Rivera NJ	From: C&M Mechanic Operations Division Highway (BRB)	To: Acting Auto Technician Operations Division Fleet Operations (BRB) Eff: 04/16/2022 to 06/10/2022

### **TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

Michael D. Marchand

**NJ**

From: Toll Collector  
 Operations Division  
 Bridge/Toll (WWB)

To: Acting Plaza Supervisor  
 Operations Division  
 Bridge/Toll (WWB)  
 Eff: 04/23/2022 to 04/29/2022

John J. Rachuba

**PA**

From: Highway Foreman  
 Operations Division  
 Highway (BRB)

To: Acting C&M Manager  
 Operations Division  
 Bridge Director's Office (BRB)  
 Eff: 04/30/2022 to 06/24/2022

### **PROMOTIONS**

Edward W. Cobbs, Jr.

**NJ**

From: Captain of Police  
 Public Safety Division  
 Public Safety Administration  
 (BFB)

To: Police Chief  
 Public Safety Division  
 Public Safety Administration  
 (BFB)  
 Eff: 04/02/2022

Robert J. Finnegan

**NJ**

From: Captain of Police  
 Public Safety Division  
 Public Safety Administration  
 (BFB)

To: Chief Security/Safety  
 Officer  
 Public Safety Division  
 Public Safety (OPC)  
 Eff: 04/02/2022

Shawn T. Dougherty

**PA**

From: Lieutenant of Police  
 Public Safety Division  
 Public Safety (WWB)

To: Captain of Police  
 Public Safety Division  
 Public Safety Administration  
 (BFB)  
 Eff: 04/09/2022

Matthew P. Gorman

**NJ**

From: Lieutenant of Police  
 Public Safety Division  
 Public Safety (BFB)

To: Captain of Police  
 Public Safety Division  
 Public Safety Administration  
 (BFB)  
 Eff: 04/09/2022

Tina M. Thomson

**NJ**

From: Administrative  
 Coordinator (5)  
 Operations Division  
 Bridge Director's Office (CBB)

To: Construction &  
 Maintenance Technical  
 Assistant  
 Operations Division  
 Bridge Director's Office (BFB)  
 Eff: 04/23/2022

## **PROMOTIONS - Continued**

Michael D. Marchand

NJ

From: Toll Collector  
Operations Division  
Bridge/Toll (WWB)

To: Plaza Supervisor  
Operations Division  
Bridge Director's Office (BFB)  
Eff: 04/30/2022

Stephanie A. Schaffer

PA

From: Toll Collector  
Operations Division  
Bridge/Toll (WWB)

To: Plaza Supervisor  
Operations Division  
Bridge Director's Office (WWB)  
Eff: 04/30/2022

## **INTERAGENCY PROMOTION to PATCO - from DRPA - None**

## **TITLE CHANGES - None**

## **INTERAGENCY PROMOTION to DRPA - from PATCO**

Anthony S. Scavola

NJ

From: Track Mechanic  
Track & Right of Way

To: C&M Mechanic  
Operations Division  
Highway (BRB)  
Eff: 04/09/2022

Brian T. Joyce

NJ

From: Station Supervisor  
Passenger Services

To: Plaza Supervisor  
Operations Division  
Bridge/Toll (BFB)  
Eff: 04/30/2022

## **INTERAGENCY TRANSFERS to PATCO - from DRPA - None**

## **INTERAGENCY TRANSFERS to DRPA - from PATCO - None**

## **TRANSFERS - DEPARTMENTAL - None**

## **RETIREMENTS**

Gregory J. Joncas

NJ

Electrical Technician  
Operations Division  
Electrical (BFB)

04/01/2022

Sean H. Lutek

PA

Plaza Supervisor  
Operations Division  
Bridge/Toll (BRB)

04/01/2022

## **RESIGNATIONS**

Obra S. Kernodle, IV PA	Deputy Chief Executive Officer Executive Division Deputy CEO's Office (OPC)	04/04/2022
Patricia R. Busarello NJ	Administrative Coordinator (4) Administration Division Human Resource Services (OPC)	04/15/2022
Gloria J. Simmons PA	Toll Collector Operations Division Bridge/Toll (BFB)	04/15/2022
Kellie R. MacIntosh NJ	Police Officer Public Safety Division Public Safety (WWB, Platoon 3)	04/22/2022
John G. McDonald NJ	Police Officer Public Safety Division Public Safety (WWB, Platoon 3)	04/22/2022

**TRANSFERS - DEPARTMENTAL** - None

**LAYOFFS (INVOLUNTARY)** - None

**END OF TEMPORARY ASSIGNMENT** - None

**DECEASED** - None



**RESOLUTION**

**WHEREAS,**        *SEAN H. LUTEK has faithfully served the Delaware River Port Authority for THIRTY-FIVE years in a conscientious and reliable manner, and*

**WHEREAS,**        *SEAN H. LUTEK wishes to accept retirement effective April 1, 2022 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Plaza Supervisor, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to SEAN H. LUTEK.*

## **RESOLUTION**

**WHEREAS,**        *DENNIS F. CROWNE has faithfully served the Port Authority Transit Corporation for THIRTY-SEVEN years in a conscientious and reliable manner, and*

**WHEREAS,**        *DENNIS F. CROWNE wishes to accept retirement effective April 29, 2022 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Equipment Electrician, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to DENNIS F. CROWNE.*

**RESOLUTION**

**WHEREAS,**        *MARK A. DiBELLA has faithfully served the Port Authority Transit Corporation for TWENTY-ONE years in a conscientious and reliable manner, and*

**WHEREAS,**        *MARK A. DiBELLA wishes to accept retirement effective April 1, 2022 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Electronic Technician, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to MARK A. DiBELLA.*

**RESOLUTION**

**WHEREAS,**        *GREGORY J. JONCAS has faithfully served the Delaware River Port Authority for TWENTY-SEVEN years in a conscientious and reliable manner, and*

**WHEREAS,**        *GREGORY J. JONCAS wishes to accept retirement effective April 1, 2022 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Electrical Technician, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to GREGORY J. JONCAS.*

**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 3**  
**CONTRACTS AND PURCHASES**

## ATTACHMENT 3

**MONTHLY REPORT**  
**GENERAL PROCUREMENT ACTIVITY**

**During the month of April there were 69 Purchase Orders awarded totaling \$1,327,804.17.**

**Approximately 3.82% or \$50,783.23 of the monthly dollar total was made available to MBE's and WBE's, representing 43.48% or 30 of the monthly total number of Purchase Orders.**

**Of the total monthly procurement available to MBE's and WBE's, approximately 54.49% or \$27,671.85 was awarded to MBE's and approximately 45.51% or \$23,111.38 was awarded to WBE's.**

**Of the total number of Purchase Orders available to MBE's and WBE's, approximately 30.00% or 9 Purchase Orders were awarded to MBE's and approximately 70.00% or 21 Purchase Orders were awarded to WBE's.**

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (as of 04/30/22)**  
**Board Date: May 18, 2022**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Amount</i>
<b>HNTB Corporation</b>								
(DRPA-17-031)	BFB Maintenance Paint & Steel Repair	\$ 4,466,087	95.5%	\$ 4,266,099	\$ 343,894	\$ 3,913,797	48 - 49	\$ 8,408
(DRPA-20-005)	2020 Commodore Barry Bridge Biennial Inspection	1,099,930	94.1%	1,035,112	9,095	1,006,961	22	19,057
<b>Urban Engineers, Inc.</b>								
(DRPA-19-086)	CBB Bridge Deck Rehabilitation - CMS	1,782,794	48.9%	871,755	2,375	863,529	12	5,852
<b>Pennoni Associates</b>								
(DRPA-13-081)	PATCO Outbound Study	1,971,998	98.6%	1,943,885	0	1,918,008	41	25,877
<b>A.P. Construction, Inc.</b>								
(DRPA-19-116)	PATCO Transit Car In-Floor Hoist	5,873,355	98.1%	5,759,890	434,828	5,189,354	14	135,708
(DRPA-20-051)	PATCO Station Enhancements	9,669,959	92.0%	8,891,649	686,331	8,181,401	18	23,916
<b>Gannett Fleming, Inc.</b>								
(DRPA-18-082)	PATCO Replacement of Rectifier Transformers Phase 3	1,711,300	46.3%	792,869	77,052	714,729	22	1,088
(DRPA-20-001)	PATCO Viaduct Preservation - Design	1,595,537	85.7%	1,367,609	136,761	1,213,730	17	17,118
(DRPA-20-109)	PATCO ROW Embankment Phase 5 - Design	809,687	48.9%	396,126	39,613	302,099	6	54,414
<b>AECOM</b>								
(DRPA-18-029)	PATCO Woodcrest Platform Rehabilitation - Design	1,056,730	91.8%	970,014	33,412	902,102	21	34,500
(DRPA-20-002)	2020 Betsy Ross Bridge Biennial Inspection	845,187	90.6%	765,839	45,844	717,608	20	2,388
(DPRA-20-087)	PATCO Way Interlocking & Subway Structure Renovation - CMS	1,697,680	53.9%	915,678	51,972	758,685	14	105,021
<b>Remington &amp; Vernick Engineers, Inc.</b>								
(DRPA-21-015)	PennDOT I-95 & Betsy Ross Bridge Interchange - CMS	649,728	36.5%	237,309	18,095	201,769	11	17,445
<b>Sowinski Sullivan Architects</b>								
(DRPA-13-080)	PATCO Install Elevators in Remaining Stations - Design (Non-FTA)	306,115	57.8%	176,919	7,516	167,789	71	1,614
<b>Railroad Construction/Railroad Construction Co. of SJ, Inc.</b>								
(DRPA-20-091)	PATCO Way Interlocking & Subway Structure Renovation	14,277,180	68.9%	9,837,245	569,238	8,915,496	14B	352,511
<b>Greenman-Pedersen, Inc.</b>								
(DRPA-19-130)	WWB NJ Approach Painting - CMS	3,056,592	61.3%	1,872,644	159,789	1,685,872	24	26,983
(DRPA-19-132)	BFB Rehabilitation of Suspension Spans & Anchorages - CMS	13,975,670	28.9%	4,035,036	344,853	3,395,145	24	295,038

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (as of 04/30/22)**  
**Board Date: May 18, 2022**

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<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Amount</i>
	<b>Cherry, Weber &amp; Associates</b>							
(DRPA-17-028)	BRB NJ Route 90 Resurfacing Design	1,075,978	99.6%	1,072,093	0	1,071,391	26C	703
	<b>Tri-M Group, LLC</b>							
(DRPA-19-044)	BRB & CBB Traffic System Upgrade	531,033	94.6%	502,621	0	496,941	18	5,680
	<b>WSP USA</b>							
(DRPA-18-060)	Asset Management Program	1,359,895	87.0%	1,183,686	85,730	1,095,548	39	2,408
(DRPA-19-134)	WWB Main Cable Dehumidification - Design	9,699,817	64.5%	6,255,744	116,697	5,897,277	16	241,769
(DRPA-20-004)	2020 PATCO Biennial Inspection	1,362,504	90.1%	1,226,941	70,592	1,118,290	17	38,059
	<b>Program Management General Engineering Contracts</b>							
(DRPA-17-093)	General Engineering Contracts	10,000,000	68.9%	6,891,523	0	6,862,539	Various	28,984
(DRPA-18-084)	General Engineering Contracts	3,000,000	21.1%	633,732	0	598,119	Various	35,612
(DRPA-21-014)	General Engineering Contracts	10,000,000	6.1%	606,313	0	564,770	Various	41,543
	<b>Total Contract and Engineering Payments</b>							<b><u>\$ 1,521,698</u></b>



**ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
ARTICLE XII-C  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

**Re: Article XII-C, Section 1 (a)**

Purchase Order 4500017429, PowerDMS Inc. Orlando, FL. Purchase Contract for PowerDMS Professional for Bridge Operation. Contract Value: \$13,676.23. (Sole Source).

Purchase Order 4500017470, United Electric Supply Co., Inc. New Castle, DE. Purchase Contract for LED Area Light Street work Galleon Two Square, 4000K 120-277V Type III, Adjustable Arm Slipfitter Single Fuse. Contract Value: \$21,620.94. (Low Bid of 3, 5 Vendors Solicited).

Purchase Order 4500017482, Foulke Management Corp. Mt. Ephraim, NJ. Purchase Contract for Body Shop Repairs of F03821 Dodge Charger. Contract Value: \$10,607.90. (Low Bid of 3, 3 Vendors Solicited).

Purchase Order 4500017495, Dell Marketing L.P. Pittsburgh, PA. Purchase Contract for Personal Computer Memory. Contract Value: \$24,750.00. (NJ State Contract).

Purchase Order 4500017583, Morgan Franklin Consulting LLC. McClean, VA. Purchase Contract for SAP EE to Hourly Testing and Implementation. Contract Value: \$15,400.00. (RFP Formal).

**Re: Article XII-C, Section 5**

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems As follows: (see accompanying Schedule 1)

Contract and Engineering Payments:	<u>\$1,521,698</u>
------------------------------------	--------------------

**2022 CAPITAL BUDGET**

2022 Capital Budget – Realignment of Funds - PATCO - DRPA Funded: Lindenwold Mini Sub Back-Up Generator PTD.32202 to PATCO - DRPA Funded: Salt Shed Rehabilitation PTD.31805. This Funding Will Be Used to Replace the Salt Shed at PATCO, Which is Over Thirty (30) Years Old. Budget Amount: \$19,433.00.


May 18, 2022

1

2022 Capital Budget – Realignment of Funds - PATCO - DRPA Funded: Intrusion Detection System<sup>36</sup>  
PTD.31801 to PATCO - DRPA Funded: PATCO Emergency Access Doors PTD.32214. This  
Funding Will Be Used to Replace Emergency Access Doors/Hatches from Subway Tunnel at 8<sup>th</sup> &  
Market and 16<sup>th</sup> & Locust Stations. Budget Amount: \$37,396.00.

2022 Capital Budget – Realignment of Funds -Schedule T: Technology Projects and Equipment:  
Firebug Safety Software SCT.37008 to PATCO - DRPA Funded: PATCO Emergency Access Doors  
PTD.32214. This Funding Will Be Used to Replace Emergency Access Doors/Hatches from  
Subway Tunnel at 8<sup>th</sup> & Market and 16<sup>th</sup> & Locust Stations. Budget Amount: \$13,000.00.

## DRPA GENERAL PROCUREMENT ACTIVITY – April 2022

DRPA				
DRPA MBE/WBE SOLICITATIONS AND AWARDS				
	TOTAL PURCHASE ORDERS	TOTAL SPEND	% OF TOTAL SPENDING	
TOTAL PURCHASE ORDERS AWARDED	69	\$1,327,804.17	--	
PURCHASE ORDERS MADE AVAILABLE TO MBE/WBE¹	30	\$50,783.23	3.82%	
MBE AWARDED	9	\$27,671.85	2.00%	
WBE AWARDED	21	\$23,111.38	1.74%	
DRPA MBE AWARD RECIPIENTS				
VENDOR NAME	NET ORDER VALUE	# PURCHASE ORDERS	DESCRIPTION	NAICS CODE
Multifacet, Inc.	\$2,975.60	3	Industrial Supplies	423840
BDF Chemical	\$3,163.74	2	Industrial Supplies	423840
SHI International Corp.	\$18,887.71	2	Electronics Stores	443142
ANA Sourcing, Inc.	\$2,644.80	2	MRO and Safety Supplies	424320

<sup>1</sup> 39 Purchase Orders totaling \$1,277,020.94 precluded MBE/WBE participation due to inability to locate MBE/WBE vendors or the unique nature and availability of the product/service (blankets, emergencies, state contract, small purchases, informal quotes, sole source, etc.). Specifically, there were Sole Source purchase orders totaling \$56,361.23, Small No-Bid purchase orders totaling \$32,359.69, Informal Quote purchase orders totaling \$28,131.60, State Contract purchase orders totaling \$1,063,647.42, emergency purchase orders totaling \$3,647.00, and formal IFB purchase orders totaling \$92,874.00.

<b>DRPA WBE AWARD RECIPIENTS</b>				
<b>VENDOR NAME</b>	<b>NET ORDER VALUE</b>	<b># PURCHASE ORDERS</b>	<b>DESCRIPTION</b>	<b>NAICS CODE</b>
<b>Supreme Safety</b>	<b>\$2,325.00</b>	<b>5</b>	<b>Industrial Supplies</b>	<b>423840</b>
<b>Pemberton Electrical</b>	<b>\$2,733.68</b>	<b>2</b>	<b>Electrical Supplies</b>	<b>423610</b>
<b>Carr's Hardware</b>	<b>\$1,157.00</b>	<b>1</b>	<b>Hardware Stores</b>	<b>444130</b>
<b>T. Frank McCall's Inc.</b>	<b>\$1,295.04</b>	<b>2</b>	<b>Service Equipment</b>	<b>423850</b>
<b>Garden State Highway Products, Inc.</b>	<b>\$2,922.00</b>	<b>1</b>	<b>Support Services</b>	<b>561990</b>
<b>Magagna, Inc.</b>	<b>\$12,639.06</b>	<b>10</b>	<b>Commercial Printing</b>	<b>323111</b>

**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 4**  
**EEO REPORT**

# DRPA EEO CATEGORIES

## (By State)

40

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
1 Chief Executive Officer		1	
2 Chief Administrative Officer		1	
3 Chief Engineer		1	
4 Chief Financial Officer		1	
5 Chief Operating Officer			1
6 Deputy Chief Executive Officer			0
7 Deputy General Counsel		1	1
8 General Counsel/Corporate Secretary			1
9 Inspector General			1
10 Chief Security/Safety Officer		1	
1 Bridge Directors		1	1
2 Captain of Police		1	1
3 Director, Corporate Communications & Community Relations			
4 Director, Finance		1	
5 Director, Fleet Management		1	
6 Director, Government Relations		1	
7 Director, Homeland Security & Emergency Management			
8 Director, Human Resource Services		1	
9 Director, Information Services			1
10 Director, Procurement			1
11 Director, Risk Management		1	
12 Director, Strategic Initiatives		1	
13 Engineering Program Manager			1
14 Manager, Construction & Maintenance		1	
15 Manager, Planning & Design			1
16 Police Chief		1	
1 Construction & Maintenance Manager	1	1	2
2 Fleet Shop Manager		1	
3 Manager, Accounting		1	
4 Manager, Budget/Financial Analysis		1	
5 Manager, Capital Grants			
6 Manager, Community Relations			1
7 Manager, Contract Administration		1	

# DRPA EEO CATEGORIES

## (By State)

41

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
8 Manager, Corporate Communications			1
9 Manager, ERP & Applications		1	
10 Manager, Government Relations			1
11 Manager, Internal Audit			1
12 Manager, Payroll		1	
13 Manager, Production Systems			1
14 Manager, Procurement & Stores			1
15 Manager, EZ Pass Technology & Toll Analysis			1
16 Manager, Special Projects		1	
17 Sr. Project Manager			
18 Toll Manager		1	1
1 Electrical Foreman		4	
2 Fleet Foreman		1	
3 Highway Foreman	2	7	1
4 HVAC Foreman			2
5 Lead Programmer/Analyst			
6 User Support Group Leader			1
7 Maintenance Foreman		4	
8 Purchasing Agent		1	
9 Sr. Accountant		1	
10 Supervisor, Revenue Audit			
1 Supervisor, Central Storeroom	1		
2 Supervisor, Mail Room		1	
3 Supervisor, Print Shop		1	
4 Supervisor, Cash Assurance		1	
5 Accounts Payable & Receivable Supervisor			1
<b>OFFICIALS &amp; ADMINISTRATORS (Total By State)</b>			
	4	46	25
<b>TOTAL OFFICIALS &amp; ADMINISTRATORS</b>			
		75	
1 Lieutenant of Police		1	1

# DRPA EEO CATEGORIES

## (By State)

42

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Plaza Supervisor		15	10
1	Administrative Coordinator	1	9	8
2	C&M Technical Assistant		2	
3	Digital Communications Specialist		1	1
4	EEO Specialist		1	
5	Grants Specialist		1	
6	Graphic Design Administrator			1
7	HRIS Specialist		1	
8	HRS Specialist		1	1
9	Management Analyst			1
10	Project Analyst			0
11	Purchasing Specialist		3	
12	Sr. Reproduction Technician			
1	Accountant		1	1
2	Administrator, Compensation/HRIS			1
3	Administrator, Employee Relations, Programs & Policies			
4	Administrator, Staffing & Recruiting		1	
5	Administrator, Training & Employee Development			1
6	Associate Engineer		1	0
7	Auditor		1	
8	Budget Analyst		1	
9	Claims Administrator		2	
10	Construction Contract Compliance Specialist			
11	Contract Administrator			2
12	Engineering Program Analyst		1	
13	Financial Analyst		1	
14	IT Auditor			
15	Project Manager (Office of the CAO)		1	
16	Project Manager, HS & EM		2	
17	Records Manager		1	
18	Supervisor, EZ Pass Technology & Toll Analysis		1	
19	Safety Specialist		2	



# DRPA EEO CATEGORIES

## (By State)

43

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
1 Assistant General Counsel		4	0
2 Electrical Engineer		1	
3 Principal Engineer		2	
4 Senior Engineer		4	2
<b>PROFESSIONALS (Total By State)</b>			
	1	62	30
<b>TOTAL PROFESSIONALS</b>			
		93	
1 Police Officer	3	59	22
1 Corporal of Police		11	3
1 Sergeant of Police		17	5
<b>PROTECTIVE SERVICE WORKERS (Total By State)</b>			
	3	87	30
<b>TOTAL PROTECTIVE SERVICE WORKERS</b>			
		120	
1 HVAC Technician		7	1
1 Auto Technician	1	12	2
1 Electrical Technician		17	4
1 Construction & Maintenance Mechanic	3	30	15

# DRPA EEO CATEGORIES

## (By State)

44

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Maintenance Technician	1	28	8
<b>CRAFT WORKERS (SKILLED) (Total By State)</b>		<b>5</b>	<b>94</b>	<b>30</b>
<b>TOTAL CRAFT WORKERS (SKILLED)</b>		<b>129</b>		
1	Business Analyst		1	
2	Data Base Administrator		1	
3	Network Technician		1	3
4	Programmer/Analyst			1
5	Systems Administrator		9	1
6	User Support Administrator	1	1	1
<b>TECHNICIANS (Total By State)</b>		<b>1</b>	<b>13</b>	<b>6</b>
<b>TOTAL TECHNICIANS</b>		<b>20</b>		
1	Customer Service Coordinator			1
2	Executive Assistant to the CEO		2	
3	Executive Legal Secretary		1	
4	Legal Assistant, Claims		0	
5	Legal Secretary		1	2
1	Accounting Clerk		2	
2	Administrative Clerk (Revenue Audit)			
3	Building Services Clerk		3	
4	Central Stores Clerk			1
5	Contracts Administration Clerk		1	
6	Data Management Coordinator		2	
7	Dispatcher		8	5
8	Lead Dispatcher			1
9	File Clerk		1	1
10	Media Specialist			1
11	Purchasing Clerk		1	

# DRPA EEO CATEGORIES (By State)

45

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
12 Reproduction Technician			1
13 Temporary With Benefits			
1 Analyst, EZ Pass Technology & Toll Analysis	1		
1 Cash Assurance Auditor (formerly Revenue Auditor)		2	
1 Revenue Operations Assessor ETC (formerly Revenue Auditor)		1	
1 Toll Collector	1	33	21
1 Revenue Operations Clerk		3	
<b>ADMINISTRATIVE SUPPORT (Total By State)</b>			
	2	61	34
<b>TOTAL ADMINISTRATIVE SUPPORT</b>			
		97	
<b>TOTAL EMPLOYEES BY STATE</b>			
	16	363	155
<b>TOTAL DRPA EMPLOYEES -</b>			
		534	
<b>SUMMARY (Employee Class)</b>			
<b>NON-REP</b>			
	6	125	61
		192	
<b>IUOE</b>			
	6	138	57
		201	

# DRPA EEO CATEGORIES

## (By State)

46

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
IBEW	1	13	7
		21	
FOP	3	87	30
		120	

DELAWARE RIVER PORT AUTHORITY EEO SCORECARD  
ATTACHMENT 5  
QUARTER ENDING March 31 2022

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	72	19	26%	16	22%	2	3%	1	1%	0	0%	0	0%	19	26%
PROFESSIONALS	95	55	58%	24	25%	9	9%	1	1%	0	0%	1	1%	35	37%
TECHNICIANS	20	7	35%	3	15%	0	0%	1	5%	0	0%	0	0%	4	20%
PROTECTIVE SERVICE WORKERS	121	11	9%	9	7%	11	9%	0	0%	0	0%	0	0%	20	17%
ADMINISTRATIVE SUPPORT	101	53	52%	38	38%	3	3%	0	0%	0	0%	2	2%	43	43%
CRAFT WORKERS (SKILLED)	128	2	2%	5	4%	3	2%	1	1%	0	0%	0	0%	9	7%
TOTALS	537	147	27%	95	18%	28	5%	4	1%	0	0.00%	3	0.56%	130	24%

QUARTER ENDING December 31, 2021

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	75	18	24%	15	20%	2	3%	1	1%	0	0%	0	0%	18	24%
PROFESSIONALS	102	60	59%	27	26%	10	10%	1	1%	0	0%	1	1%	39	38%
TECHNICIANS	20	7	35%	3	15%	0	0%	1	5%	0	0%	0	0%	4	20%
PROTECTIVE SERVICE WORKERS	124	11	9%	10	8%	12	10%	0	0%	0	0%	0	0%	22	18%
ADMINISTRATIVE SUPPORT	106	52	49%	39	37%	3	3%	0	0%	0	0%	2	2%	44	42%
CRAFT WORKERS (SKILLED)	126	2	2%	5	4%	3	2%	1	1%	0	0%	0	0%	9	7%
TOTALS	553	150	27%	99	18%	30	5%	4	1%	0	0.00%	3	0.54%	136	25%



## OBD&EO - Monthly Summary of DRPA Construction Contracts and Engineering-Related Awards to M/W/DBEs

REPORTING: **QUARTER 1- 2022**

### MONTHLY TOTALS - ALL CONSTRUCTION CONTRACTS & ENGINEERING RELATED AWARDS

\$ VALUE **\$36,744,279.00**

# CONTRACTS **6**

### MONTHLY TOTALS - ALL CONSTRUCTION CONTRACTS, SUBCONTRACTS, AND ENGINEERING RELATED AWARDS TO MBE/WBE/DBE/SBE/VOBs

TYPE	\$ VALUE	%	# CONTRACTS
MBE	\$544,740.00	1.48%	6
WBE	\$472,976.00	1.29%	9
DBE	\$3,503,742.00	9.54%	7
SBE	\$0.00	0.00%	0
VOB	\$0.00	0.00%	0
<b>TOTAL</b>	<b>\$4,521,458.00</b>	<b>12.31%</b>	<b>22</b>

## OBD&EO Monthly Summary of DRPA Construction Contracts and Engineering Related Firms Paid

### MONTHLY TOTAL PAID - ALL CONSTRUCTION CONTRACTS & ENGINEERING RELATED PROJECTS

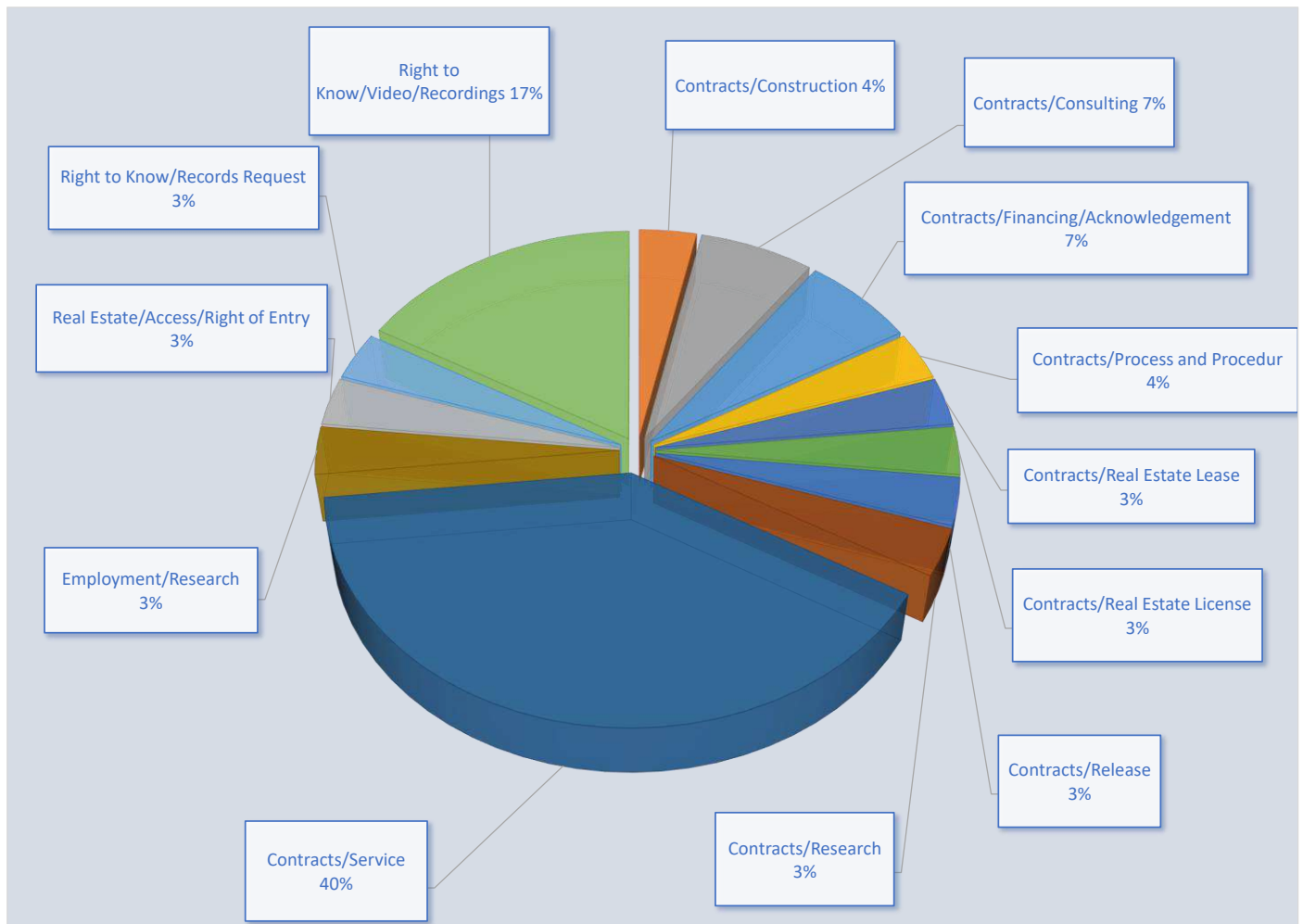
**\$28,476,480.86**

### MONTHLY TOTAL PAID TO ALL MBE/WBE/DBE/SBE/VBES

TYPE	\$ PAID	%
MBE	\$1,482,826.36	5.21%
WBE	\$2,826,477.04	9.93%
DBE	\$33,676.26	0.12%
SBE	\$0.00	0.00%
VOB	\$0.00	0.00%
<b>TOTAL</b>	<b>\$4,342,979.66</b>	<b>15.25%</b>

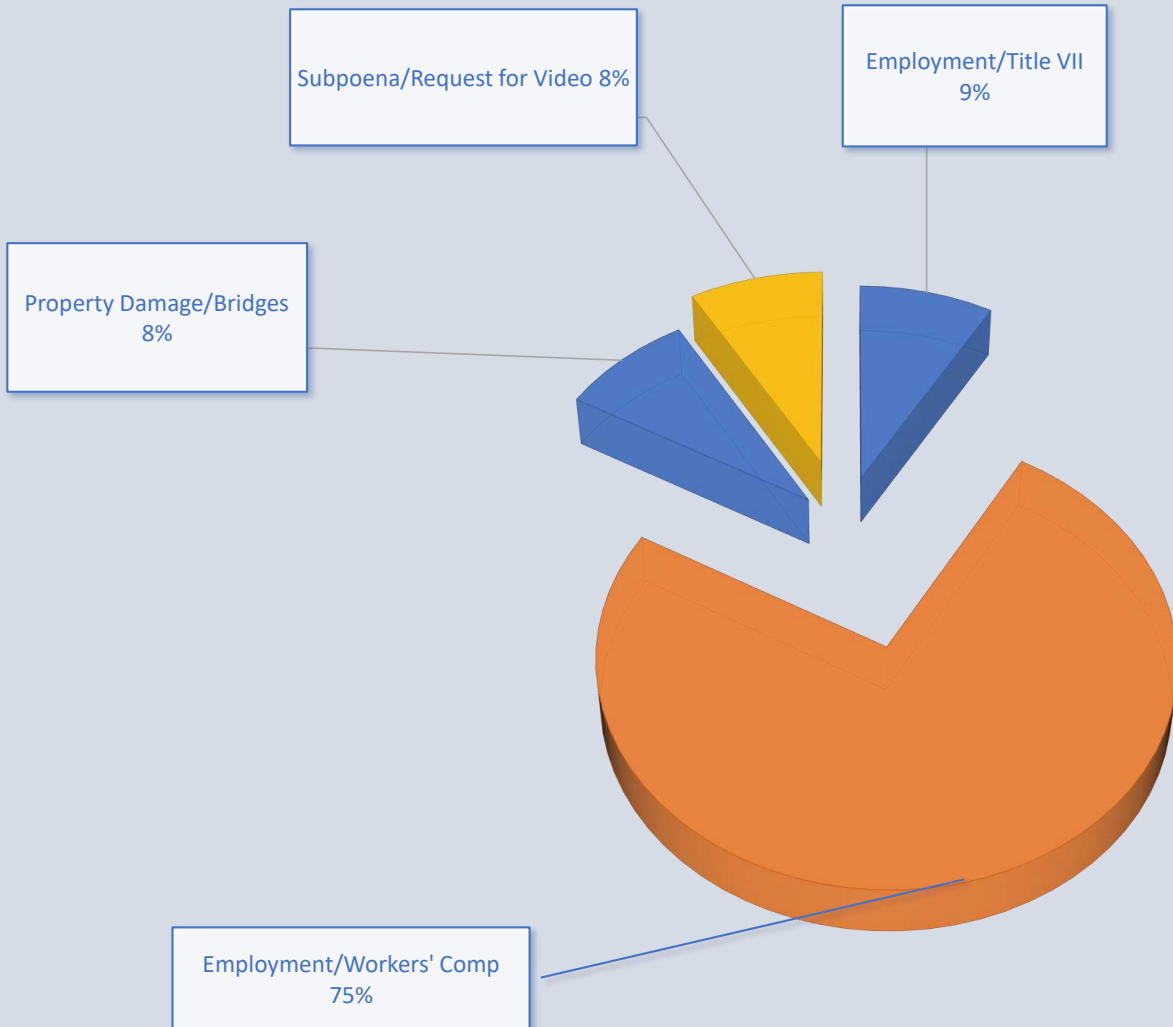
**DISCLAIMER:** Due to contractor reporting procedures, as outlined in their contracts, the quarterly report may be incomplete until the following month of the quarter.

**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 5**  
**LEGAL STATISTICS REPORT**



Legal Matters	Opened
Contracts/Construction	1
Contracts/Consulting	2
Contracts/Financing/Acknowledgement	2
Contracts/Process and Procedure	1
Contracts/Real Estate Lease	1
Contracts/Real Estate License	1
Contracts/Release	1
Contracts/Research	1
Contracts/Service	12
Employment/Research	1
Real Estate/Access/Right of Entry	1
Right to Know/Records Request	1
Right to Know/Video/Recordings	5
<b>Grand Total</b>	<b>30</b>





Legal Matters	Opened
Employment/Title VII	1
Employment/Workers' Comp	9
Property Damage/Bridges	1
Subpoena/Request for Video	1
<b>Grand Total</b>	<b>12</b>

# **GOVERNMENT RELATIONS/ GRANTS ADMINISTRATION**

## Government Relations/Grants Administration and Community Relations

### Sustainability Festival & Plant Sale



On Saturday, April 30, The Camden County Board of Commissioners hosted a Tri-County Earth Day Sustainability Festival & Plant Sale in Blackwood, NJ. Employees from DRPA & PATCO were on-site to provide information on PATCO's current projects and the proposed Glassboro-Camden Transportation Line. Event participants were excited to hear about the agency's capital projects. We thank Vice-Chairman Nash for stopping by to bring a ray of sunshine to what turned out to be a beautiful day.

### Grant Updates

Government Relations & Grants Administration continues to receive Notice of Funding Opportunities (NOFO) for annual grant opportunities and grants made available from the Bipartisan Infrastructure Law (BIL). GR/GA, Engineering, and WSP are currently working on the following grant opportunities due in May.

- FY 2022 INFRA Grant  
**Project** – Commodore Barry Bridge Deck & Gantry Modernization Project
- FY 2022 MEGA Grant  
**Projects** – Knights Crossing Project  
Modernization of PATCO's Camden Stations

Notice of Funding Opportunities (NOFO) will be released on Friday, May 13, 2022, for the Port Security Grant Program (PSGP)

#### **Projects under consideration**

- Development of an Interoperable Communications Plan with External First Responders
- Training, Drills, and Exercises for the mitigation of a Hydrocarbon Fire on the CBB

# **CFO REPORT**

## Report of the Chief Financial Officer

May 11, 2022

Delaware River Port Authority  
Of Pennsylvania and New Jersey  
One Port Center  
2 Riverside Drive  
Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

The following descriptive financial summary is primarily based on the updated unaudited financial summary, dated May 11. The revised report follows this summary.

### Current Trends

1. Unaudited traffic figures through April 2022 improved against April 2021 YTD figures. Unaudited numbers, through April, are up 10.2%, or roughly 1.3 million vehicles. Unaudited traffic improved from a low of approximately 81.5% in January to slightly above 90% of pre-COVID 2019 volumes in the period February thru April.
2. In January, PATCO's ridership volumes were below 35% of pre-COVID 2019 volumes. Since then, PATCO's ridership has recovered to the point where the numbers have pushed past 40% of pre-COVID numbers. (Actual ridership numbers are in the 43-45% of pre-COVID numbers over the past few weeks).
3. DRPA and PATCO personnel and non-personnel expenses are still being constrained in the current 2022 environment.
4. Capital expenditures have generally settled into an average of \$10-14 million per month vs. the average monthly 2021 volume of \$16.5 million. However, in April, capital expenditures were below \$3 million, largely due to payment timing issues.
5. General Fund balances total \$272 million, an increase of \$1.2 million during the month, largely due to reduced capital expenditures.

### DRPA Traffic and Toll Revenues

#### 2021 Summary

Total 2021 traffic of 46.6 million vehicles reflected a 6.3 million vehicle (or a 15.7%) **increase** compared against 2020 traffic volume of 40.3 million vehicles. Traffic during the full year 2021 was approximately 88% of pre-COVID 2019 numbers. Total YTD 2021 toll revenues of \$302.9 million **increased** by \$34.8 million (or by 13.0%) when compared against 2020 toll revenues of \$268.1 million. The average toll was \$6.49/vehicle for the year.

### February 2022 YTD Audited Traffic and Revenue

Traffic for February 2022 was 6.7 million vs. 5.9 million vehicles in February 2021, which represents an **increase** of 849K vehicles or of 14.4%. Toll revenues for the same period were \$44.4 million vs. \$39.6 million, or an **increase** of \$4.7 million or 12.0%. The average toll decreased from \$6.73/per vehicle in 2021 to \$6.58/vehicle.

### February 2022 numbers vs. 2019

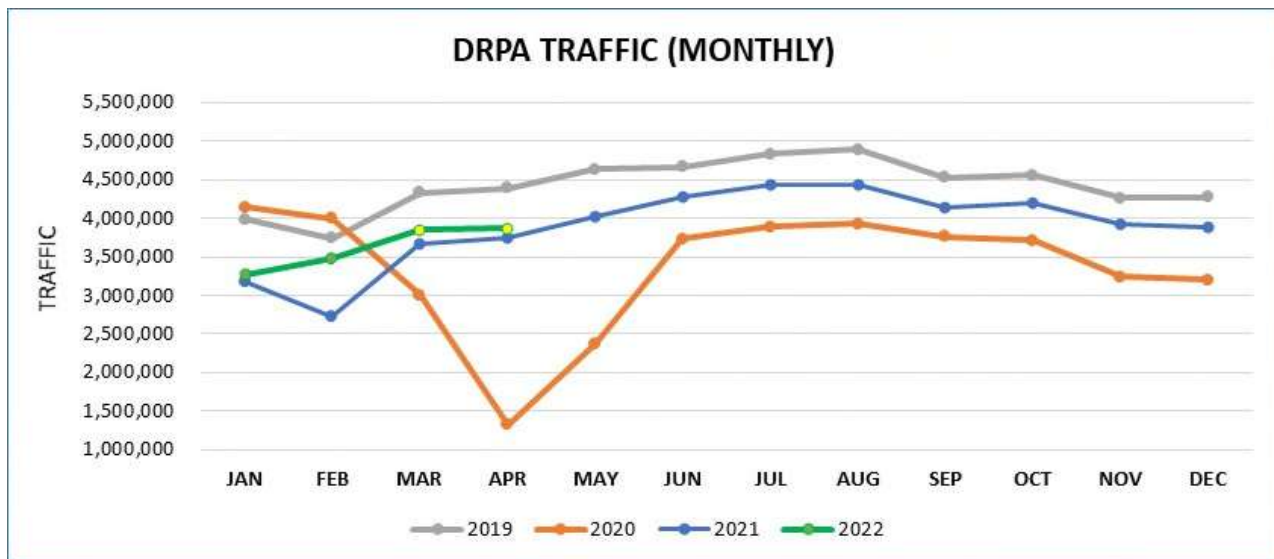
2022 audited traffic, when compared against 2019 figures, show **992K fewer** vehicles, and **reduced** revenues of \$4.5 million.

### April 2022 YTD Unaudited Traffic and Toll Revenues

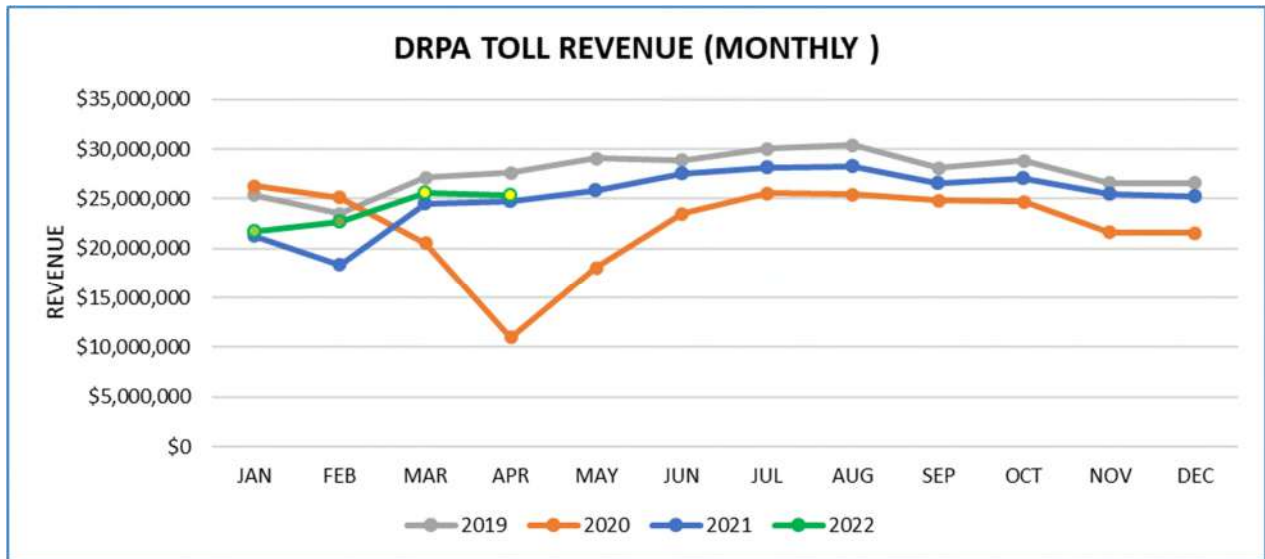
Through April, unaudited YTD traffic is 10.2% **higher** vs. 2021 unaudited volumes, up at least 1.3 million vehicles.

### Overall Traffic and Revenue Trend since 2019 (through April 2022)

The overall traffic trend since January 2019 is shown in the chart below. (Note: Data from January 2019 thru April 2022 reflects actual figures through February 2022, while March and April 2022 figures are unaudited):



As noted above, traffic began to recover significantly in May and June 2020, and then trended downwards towards the end of 2020. In 2021, traffic volume showed a continued upward climb since March and reached, and at times exceeded, the 90% level vs. pre-pandemic 2019 volumes. Current 2022 traffic figures are still hovering around the 90% pre-COVID numbers.



The Authority's toll revenue results from January 2019 through April 2022 are captured in the above graph. (Note: March and April 2022 figures in the above graph are estimated based on unaudited data.)

As bridge traffic volume has increased since the lowest levels of the pandemic, so also have DRPA toll revenues. Actual annual bridge tolls were **down \$64 million** in 2020 vs. 2019 toll revenues. 2021 bridge toll revenues increased \$34.8 million vs. 2020, but still were **\$29 million under 2019** toll revenue numbers.

#### **Actual Monthly Traffic and Revenues vs. Budget \***



TRAFFIC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	103.9%	106.6%	69.4%	30.1%	51.3%	80.0%	80.6%	80.2%	83.1%	81.4%	75.9%	74.9%
2021 % of 2019 (act.)	79.5%	72.7%	84.6%	85.5%	86.9%	91.7%	91.9%	90.8%	91.3%	92.0%	92.1%	91.1%
2022 % of 2019 (act.)	82.0%	92.7%	88.8%*	88.2%*								
2022 Budget % of 2019 (act.)	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%

\* March and April 2022 are unaudited.

While February YTD 2022 actual traffic and bridge toll revenues are **higher** than 2021 numbers, **actual DRPA traffic and toll revenues are lower than projected in the 2022 budget**. The result is a **deficit** of 412 thousand vehicles and \$1.0 million in revenues, respectively. Traffic and toll revenues were **below budget** by 5.8% and 2.3%, respectively. (February YTD 2022 traffic was budgeted at 92.5% of pre-COVID volumes vs. the February actual numbers of 87%, which explains the deficit in both traffic and revenues). Traffic and bridge toll revenues will continue to lag the budgeted figures until actual traffic moves upwards towards the 92.5% figure.

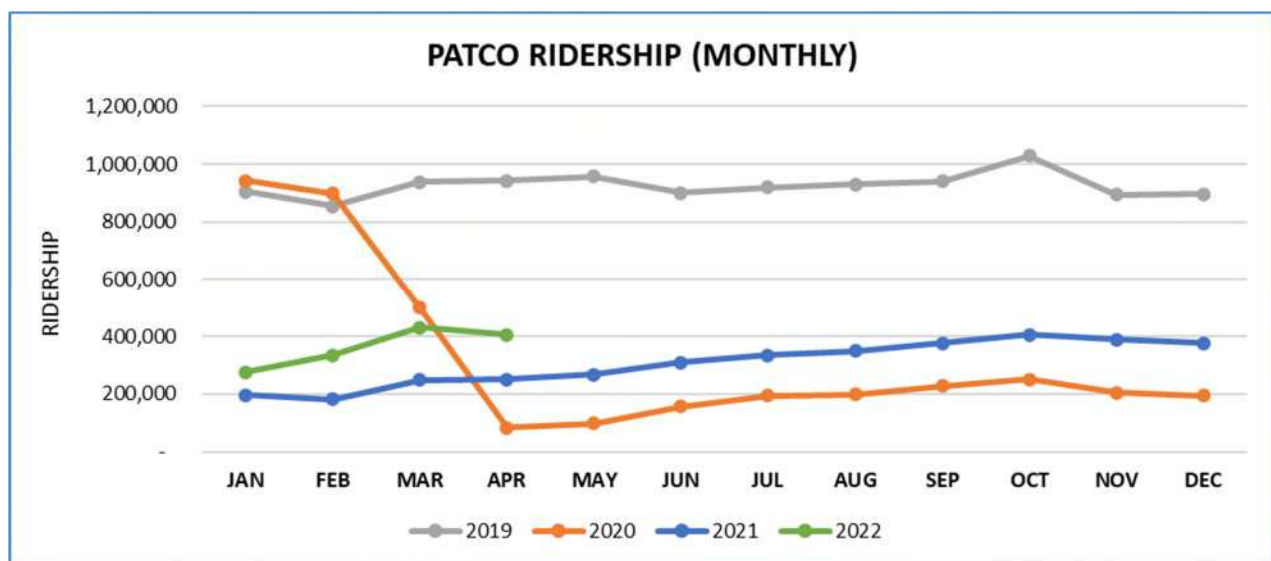
### **PATCO Ridership and Net Passenger Revenues**

**2021 v. 2019 Annual Numbers** - When compared against 2019, PATCO ridership was **down 7.4 million** riders and net passenger revenues were **down \$18.7 million**.

**April 2022 YTD Ridership/Passenger Revenues:** Ridership and net passenger revenues have improved against April 2021 numbers.

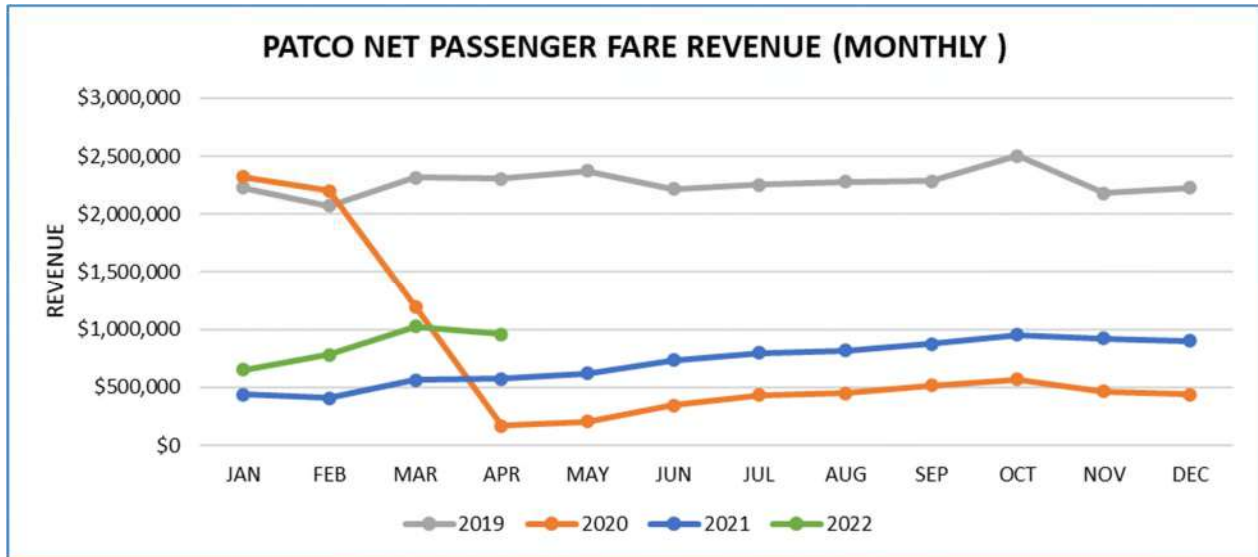
- Ridership – Through April, YTD actual PATCO ridership was **above** 2021 ridership, an increase of 575 thousand riders vs. 875 thousand riders in 2021. (As shown in the graph below, January and February 2021 ridership were both at low levels relative to subsequent months during 2021).
- Net passenger revenues for April 2022 YTD totaled \$3.4 million vs. \$2.0 million during the same period in 2021, reflecting a \$1.4 million increase (or a 72.1% change) vs. April 2021 YTD figures.

### **Overall Monthly Ridership Trend since 2019**





As shown above, PATCO ridership, like bridge traffic, took a precipitous dive in mid-March 2020. Last fall and winter, ridership fluctuated between 22-24% of 2019 levels. In 2021, PATCO ridership climbed such that it was exceeding 42% of 2019 activity. Ridership trailed off a bit in early 2022 but has been climbing back towards the 43-45% level vs. 2019 pre-COVID numbers in recent weeks. (Weekly ridership exceeded 45% of pre-COVID volume for the first time during the week of April 24 but dropped below this figure in the subsequent week).

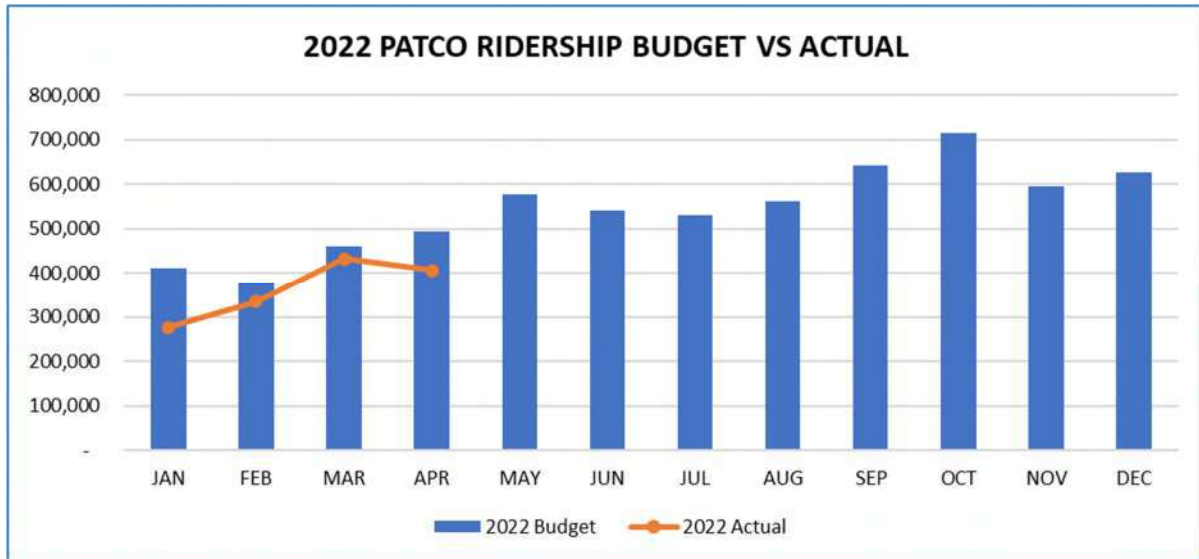


Net passenger fare revenues in 2021 and 2022 have followed the upward trend experienced in ridership.

#### Actual Ridership and Passenger Fare Revenue vs. Budget thru April

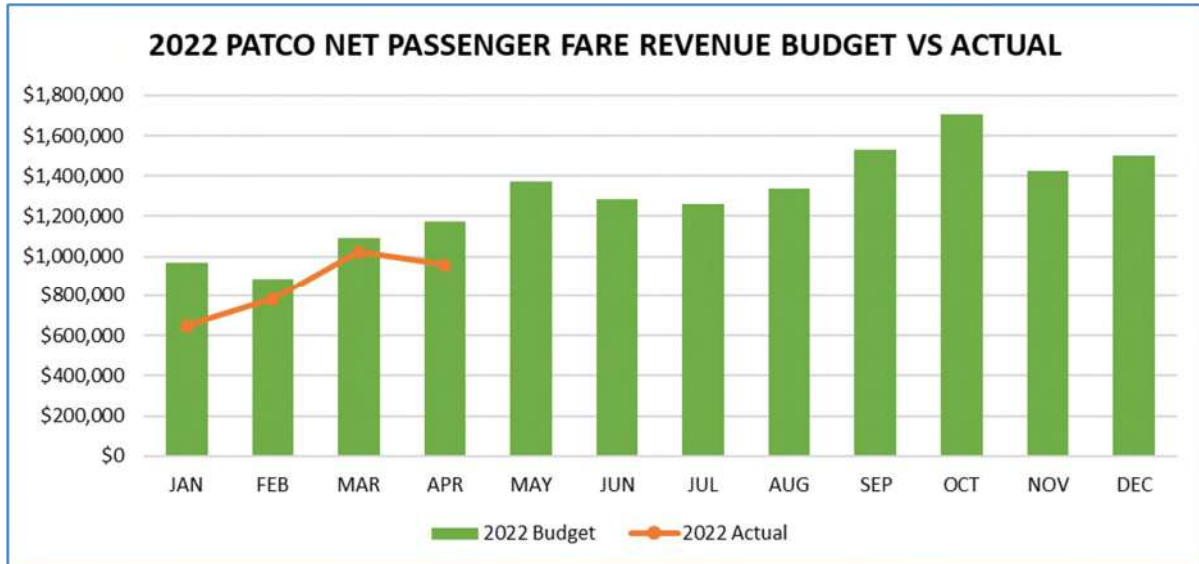
Total volumes through April reflect the fact that PATCO ridership/revenues have started the year **below** the 2022 budget, with ridership **down 293K riders (down 16.8%)** and with net passenger revenues **down \$711K (a decrease of 17.2%)**. Actuals will in subsequent months continue to trail the ridership and net passenger revenues projections made late last year.

The bottom section of the chart below shows the actual ridership percentage vs. the monthly budgeted percentage projections for 2022. As noted, ridership projections assumed that ridership would average about 48% of pre-COVID volumes, whereas ridership has averaged slightly below 40% thus far this year.



RIDERSHIP	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	104.2%	105.2%	53.4%	8.8%	10.2%	17.3%	21.0%	21.4%	24.2%	24.3%	23.0%	21.7%
2021 % of 2019 (act.)	21.6%	21.1%	26.4%	26.6%	27.9%	34.4%	36.5%	37.5%	40.1%	39.5%	43.4%	42.0%
2022 % of 2019 (act.)	30.5%	39.1%	46.0%	43.1%								
2022 Budget % of 2019 (act.)	45.4%	44.0%	49.2%	52.5%	60.3%	60.0%	57.6%	60.4%	68.2%	69.5%	66.6%	69.8%

Actual 2022 net passenger fare revenue, while higher than 2021 volumes, is **\$711 thousand below** 2022 projections (see below).



### **DRPA and PATCO YTD Operating Budget vs. Actual**

The combined February 2022 unaudited expenses for DRPA and PATCO totaled \$25.5 million against combined budgets of \$29.8 million, resulting in a \$4.2 million, or an 14.1% **under budget** situation. The actual expenditures are reflective of lower personnel expenses (salary, benefits, pension, etc.) and delayed spending at the outset of the year. In addition, the lower operational and administrative expenses resulted from the continued cost-constraints DRPA and PATCO have placed on spending.

The under-budget situation will continue to increase, as it did throughout 2020 and 2021, primarily due to the number of unfilled positions and the reduced associated costs (FICA tax, health insurance costs, etc.).



### **2022 Capital Plan Funding (General Fund and Bond Project Funds)**

**2020:** As of December 31, 2020, the combined balance of bond project and general funds totaled \$430.7 million, which reflected a **\$124.6 million (or a 22.5%) decrease** during the year. (Audited capital expenditures exceeded \$200 million during 2020).

**2021:** As of December 31, 2021, the General Fund (GF) balances totaled \$299.8 million. Combined project fund and GF balances decreased by approx. \$130.1 million during the year. No bond project funds remain.

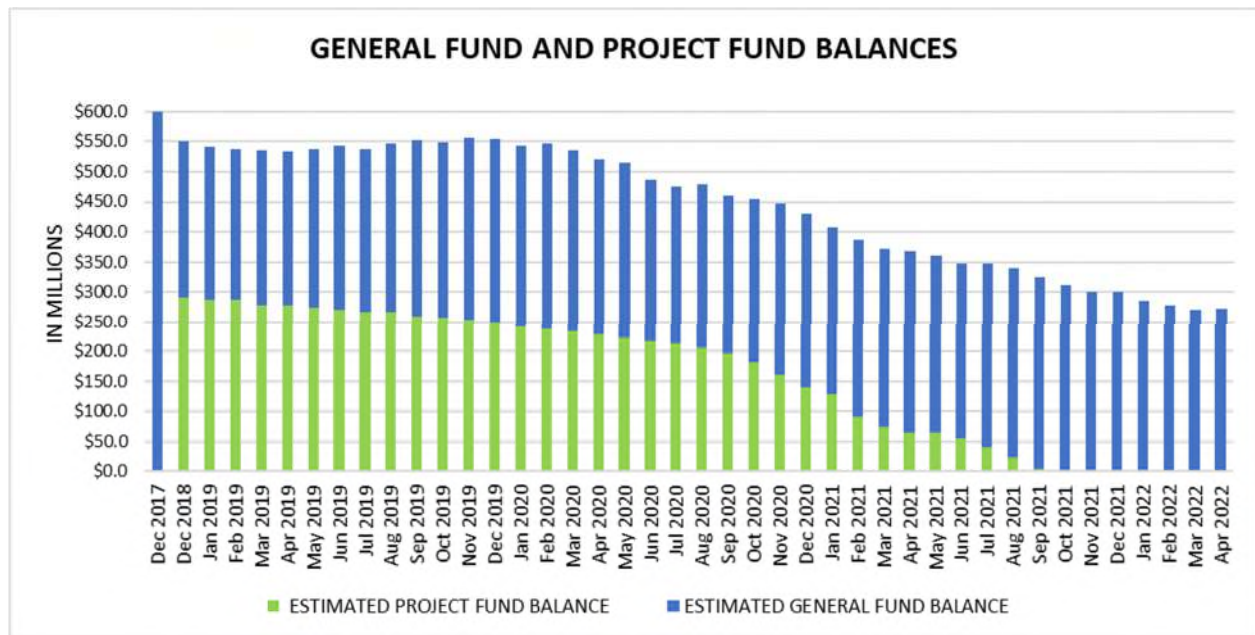
In the past two years robust capital expenditures and funding the PATCO subsidy have contributed to a **\$254 million reduction** in bond project and GF balances.

The GF balance increased slightly by \$1.2 million in April, as capital expenditures and PATCO subsidy payments were offset by the \$5.8 million monthly General Fund transfer and the drawdown of FTA capital and operating grant funds. (The General Fund balance would be much

lower were it not for the \$69.9 million in funds received from the CARES/CRRSAA/American Rescue Plan grants since 2020).

Through April 30, 2022, there has been a **\$28 million decrease** in the General Fund. One positive note is that, thus far, our cash flows are such that the monthly General Fund transfers (required by the Bond Indenture) have totaled \$16.9 million vs. the \$9.2 million in the first four (4) months of 2021, a significant increase.

**General Fund/Project Fund Historical View**



	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	Apr 2022	CHANGE FROM PREVIOUS MONTH
EST GF BALANCE	\$600.1	\$260.7	\$305.5	\$289.4	\$299.8	\$272.1	\$1.2
EST PF BALANCE	\$0.0	\$290.0	\$249.0	\$140.5	\$0.0	\$0.0	\$0.0
TOTAL FUNDS AVAILABLE	\$600.1	\$550.7	\$554.5	\$429.9	\$299.8	\$272.1	\$1.2
CHANGE FROM PRIOR YEAR		(\$49.4)	\$3.9	(\$124.6)	(\$130.1)		

The chart above shows a **decrease** in the General Fund and bond project fund monies available over time. In 2018, the GF exceeded \$600 million, just prior to the use of \$282 million to defease the 2010 Bonds, and the issuance of \$290 million in new bond project funds. Beginning in 2019, “long-lived” capital projects were primarily funded through our bond project funds, which were exhausted last year.

The General Fund balance totaled approx. \$272.1 million, as of April 30, 2022.

## 2022 Operating and Capital Budgets

The capital budget, which was passed by the Board at its November meeting, became effective on January 1, 2022. The 2022 budget projects expenditures (net of grant funding) of \$143.2 million.

The 2022 operating budget projects \$356.1 million in total Authority revenues with total budgeted expenditures of \$306.8 million, including debt service, which is expected to result in a \$49.3 million contribution to the General Fund.

## Bond-related Information

### **Bond Refundings:**

2013 Revenue Bond Refunding (partial): As discussed previously, the Authority pursued an alternative bank private placement financing through the Bank of America (a.k.a., a *fixed rate direct purchase bond*), which we expected would help us “recoup” a large portion of the expected savings from the original 2013 revenue bond refunding (which was canceled).

Even though interest rates continued to move against our other refunding plans, we were able to lock in rates on the loan in late April. The private placement transaction was completed on May 4<sup>th</sup>.

We are advance refunding \$232.6 million in tax-exempt bonds with average coupon rates just under 5% and issuing taxable bonds (in the amount of \$220.4 million), purchased by the bank with rates averaging 3.99% during the term of the loan.

Annually, this will net an average debt service savings of \$2.4 million over the next two years, with the potential to save an average of approximately \$4.3 million per year as soon as the bonds are converted to tax-exempt (eligible as of Jan. 1, 2024). Net debt service savings will be approximately \$47.6 million (over 12 years) once the bonds are converted, as the tax-exempt rates will be lower in the years 2024 and beyond.

We expect to do a current refunding of the remaining bonds (approx. \$244 million) towards the end of next year if the rate environment “cooperates.”

2012 Port District Project Bond Refunding – This advanced refunding transaction is still on hold and may be replaced by a current refunding later this year, dependent on the interest rate environment.

### **Federal Transit Grants – CARES Act, CRRSAA and American Rescue Plan Grants**

Since early 2020, the transit operating grants have been important in offsetting lost revenues and operating losses from our PATCO operation. To date, we have drawn down the entire amount of CARES Act and all the CRRSAA transit grant funds. We are now pulling in funds from the American Rescue Plan, as shown below:

- **American Rescue Plan Act of 2021** – The Authority drew \$2.9 million in funds during April and \$2.5 million in early May. The DRPA still has access to a total of \$14.5 million and anticipates that these funds will be consumed by the fourth quarter of this year.

The DRPA has received a total of almost \$70 million from the three (3) grants, which total **\$84.4 million**. As of this writing, roughly \$14.5 million is still available for use in 2022.

Respectfully submitted,

James M. White, Jr.

CFO/Treasurer

**DRPA/PATCO UNAUDITED FINANCIAL SUMMARY**  
May 9, 2022 (Revised from May 4, 2022)

<b>DRPA TRAFFIC / PATCO RIDERSHIP AND REVENUE</b>				
<b>YEAR-TO-YEAR COMPARISON</b>				
<b>2022 vs. 2021 YTD thru 2/28/2022</b>	<b>2022 Actual</b>	<b>2021 Actual</b>	<b>Year-to-Year Change</b>	<b>% Change</b>
DRPA Traffic	6,739,719	5,890,399	849,320	14.42%
DRPA Toll Revenues	\$44,368,057	\$39,619,407	\$4,748,650	11.99%
<b>Average Toll</b>	<b>\$6.5831</b>	<b>\$6.7261</b>	<b>(\$0.1430)</b>	<b>(2.13%)</b>

<b>DRPA Traffic Increase (Decrease) from prior month</b>	<b>749,435</b>
<b>DRPA Revenue Increase (Decrease) from prior month</b>	<b>\$4,309,984</b>

<b>2022 vs. 2019 YTD thru 2/28/2022</b>	<b>2022 Actual</b>	<b>2019 Actual</b>	<b>Year-to-Year Change</b>	<b>% Change</b>
DRPA Traffic	6,739,719	7,731,360	(991,641)	(12.83%)
DRPA Toll Revenues	\$44,368,057	\$48,877,338	(\$4,509,281)	(9.23%)
<b>Average Toll</b>	<b>\$6.5831</b>	<b>\$6.3220</b>	<b>\$0.2611</b>	<b>4.13%</b>

<b>2022 vs. 2021 YTD thru 4/30/2022</b>	<b>2022 Actual</b>	<b>2021 Actual</b>	<b>Year-to-Year Change</b>	<b>% Change</b>
PATCO Ridership	1,449,427	874,770	574,657	65.69%
PATCO Net Passenger Revenues	\$3,412,651	\$1,982,954	\$1,429,697	72.10%
<b>Average Fare</b>	<b>\$2.3545</b>	<b>\$2.2668</b>	<b>\$0.0877</b>	<b>3.87%</b>

<b>PATCO Ridership Increase (Decrease) from prior month</b>	<b>155,673</b>
<b>PATCO Revenue Increase (Decrease) from prior month</b>	<b>\$385,097</b>

<b>2022 vs. 2019 YTD thru 4/30/2022</b>	<b>2022 Actual</b>	<b>2019 Actual</b>	<b>Year-to-Year Change</b>	<b>% Change</b>
PATCO Ridership	1,449,427	3,640,870	(2,191,443)	(60.19%)
PATCO Net Passenger Revenues	\$3,412,651	\$8,923,589	(\$5,510,937)	(61.76%)
<b>Average Fare</b>	<b>\$2.3545</b>	<b>\$2.4509</b>	<b>(\$0.0965)</b>	<b>(3.94%)</b>

<b>BUDGET VS. ACTUAL</b>				
<b>2021 YTD thru 2/28/2022</b>	<b>2022 Budget (2 mo)</b>	<b>2022 Actual (2 mo)</b>	<b>(Under) / Over Budget</b>	<b>% (Under) / Over Budget</b>
DRPA Traffic	7,151,508	6,739,719	(411,789)	(5.76%)
DRPA Toll Revenues	\$45,412,076	\$44,368,057	(\$1,044,019)	(2.30%)

<b>DRPA Traffic Increase (Decrease) from prior month</b>	<b>6,650</b>
<b>DRPA Revenue Increase (Decrease) from prior month</b>	<b>\$684,540</b>

Frequent Bridge Traveler Credit	\$254,780	\$181,404	(\$73,376)	(28.80%)
Delayed Transaction (Net) Revenue	\$291,178	\$770,798	\$479,620	164.72%
# of Transactions Reviewed: 151,472 YTD 2022				

<b>2022 YTD thru 4/30/2022</b>	<b>2022 Budget (4 mo)</b>	<b>2022 YTD Actual (4 mo)</b>	<b>(Under) / Over Budget</b>	<b>% (Under) / Over Budget</b>
PATCO Ridership	1,742,550	1,449,427	(293,123)	(16.82%)
PATCO Net Passenger Revenues	\$4,123,478	\$3,412,651	(\$710,827)	(17.24%)

<b>PATCO Ridership Increase (Decrease) from prior month</b>	<b>(88,599)</b>
<b>PATCO Revenue Increase (Decrease) from prior month</b>	<b>(\$216,152)</b>

<b>OPERATING EXPENSES - YTD FEBRUARY 2022</b>				
<b>BUDGET VS. ACTUAL (UNAUDITED) *</b>				
<b>2022 YTD thru 2/28/2022</b>	<b>2022 YTD Budget</b>	<b>2022 YTD Actual</b>	<b>(Under) / Over Budget</b>	<b>% (Under) / Over Budget</b>
DRPA Budget	\$19,017,693	\$16,037,036	(\$2,980,657)	(15.67%)
PATCO Budget	\$10,733,699	\$9,510,711	(\$1,222,988)	(11.39%)
<b>Total</b>	<b>\$29,751,392</b>	<b>\$25,547,747</b>	<b>(\$4,203,645)</b>	<b>(14.13%)</b>

<b>Change in Budget variance</b>	<b>(\$1,793,447)</b>
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\* DRPA and PATCO actuals are preliminary

<b>2022 YTD thru 2/28/2022</b>	<b>2022 YTD Budget</b>	<b>2022 YTD Actual</b>	<b>(Under) / Over Budget</b>	<b>% (Under) / Over Budget</b>
PATCO Subsidy	(\$8,769,529)	(\$7,979,891)	(\$789,638)	(9.00%)



**DRPA/PATCO UNAUDITED FINANCIAL SUMMARY**  
May 9, 2022 (Revised from May 4, 2022)

ESTIMATED GENERAL FUND BALANCE				
Estimated Balance as of 4/30/2022	\$272.1	million		
Est. change in general fund balance from previous month	\$1.2	million		

ESTIMATED FUNDS AVAILABLE TO FUND CAPITAL PROGRAM (Total Project and General Fund Bal.)				
Estimated Balance as of 4/30/2022	\$272.1	million		
Estimated change from previous month	\$1.2	million		
Estimated Balance as of 12/31/2021	\$299.8	million		
Estimated Balance as of 12/31/2020	\$429.9	million		
Estimated Balance as of 12/31/2019	\$554.5	million		
Estimated Balance as of 12/31/2018	\$552.7	million		

TOTAL DRPA BOND DEBT				
As of 4/30/2022 (in thousands of dollars)				
	Principal Outstanding	% of Total	Bond Ratings (Moody's/S&P)	Updates
Revenue Bonds	\$ 1,006,320	92.5%	A1/ A +	In March 2022, S&P affirmed the Authority's ratings for both its revenue and PDP bonds. Moody's affirmed the ratings on the revenue bonds and upgraded the PDP bonds from Baa1 to A3.
PDP Bonds	81,695	7.5%	Baa1 / A	
<b>Total Debt</b>	<b>\$ 1,088,015</b>	<b>100.0%</b>		

Total Debt is at its lowest level since 2012.

Total Debt was reduced by \$71.7 million after 1/1/2022 principal payment.

RATINGS ACTIONS				
In April 2016, S&P upgraded DRPA's PDP Bond ratings from "BBB" to "A-". The Revenue Bonds were affirmed at "A", stable outlook.				
In August 2017 S&P reaffirmed the existing bond ratings. On Nov. 16, 2018, S&P upgraded all DRPA Revenue and PDP bonds, taking the revenue bonds to "A+" from "A" and the PDP bonds from "Baa3" to "Baa2". S&P changed outlook to negative in mid-March 2020.				
In April 2021, S&P changed outlook from negative to stable.				
In October 2017, Moody's upgraded DRPA's Revenue Bond ratings from "A3" to "A2" with a stable outlook and upgraded the PDP Bond ratings from "Baa3" to "Baa2" with a stable outlook. Moody's raised the "outlook" on all bonds, from stable to positive. Moody's upgraded the DRPA Revenue and PDP Bonds on Feb. 4, 2020, with a stable outlook. Moody's changed entire toll sector to negative outlook on 3/20/20.				

2018-2019 ACTION PLAN INITIATIVES				
1. DRPA extended Barclays LOC for 4 year term at slightly reduced LOC facility costs.				
2. DRPA Board has authorized defeasement of all or portion of 2010D bonds based on market conditions				
3. DRPA Board has authorized new money issuance subject to market conditions				
4. DRPA assessing impact of new tax law on FRN (Floating Rate Notes) procured with 3 banks in 2016. (See principal amounts above)				
5. Investment analysis of General Fund and new proposed investment guidelines to be discussed again at Finance Committee meeting in early 2019.				
6. Renegotiated FRN rate with Wells Fargo.				
7. November 16: 2010D Bonds Defeased in the amount of \$308.4 million using \$281.6 million in General Funds				
8. December 12: Terminated the 2000 Swaptions (Inactive)				
9. December 18: Issuance of 2018 Revenue Bonds Series A \$273.5 million, Revenue Refunding Bonds Series B \$404.1 million, Revenue Bonds Series C \$22.9 million and Terminated the remainder of the swaps. The DRPA has eliminated ALL variable rate debt, and swaps, as of 12/18/18.				
1. New investment policy approved by Finance and Board in Feb. Phase I of implementation: Contacted existing money managers on new policy, after veto period expired.				

2021 ACTION PLAN INITIATIVES				
1. Termination of Maintenance Reserve Fund Forward Delivery Agreement - Net of \$593K				
2. Board Authorization per SS&R to refund, if prudent, the 2012 PDP bonds				
3. Expansion of extension of the bond pool to December 31, 2021				
4. Underwriter team selected. Full bond team not yet assembled.				

2022 ACTION PLAN INITIATIVES				
1. Bond Refunding Team Kick-off February 2, 2022				
2. Ratings presentations made on March 1 and 2. Moody's upgraded the PDP bonds (Update: bond refunding ratings have been withdrawn due to postponement of the two bond refundings).				
3. Bond team finalized due diligence review and finalized Preliminary Official Statement. Refundings on hold due to rate increases primarily due to Russian invasion of Ukraine war. The Authority closed on its 2022 bond refunding via a bank private placement on May 4, 2022 which will generate average annual savings of approx. \$3-4 million per month. (The higher number is dependent on converting the taxable bonds to tax exempt bonds in early 2024.				
4. The Authority closed on its 2022 bond refunding via a bank private placement on May 4, 2022 which will generate average annual savings of approx. \$3-4 million per month. (The higher number is dependent on converting the taxable bonds to tax exempt bonds in early 2024. (2012 PDP Refunding is still on pause)				



# **2021 Fourth Quarter Financial Statement**

**DELAWARE RIVER PORT AUTHORITY**  
**BALANCE SHEET**  
**December 31, 2021**  
**UNAUDITED**

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	Capital Fund	Revenue Fund	General Fund	Restricted Funds Maintenance Fund	Restricted Funds Bond Service Funds	Bond Reserve Funds	Restricted Funds Project Funds	December 31, 2021 Combined Total	December 31, 2020 Combined Total PY
<b>Assets</b>									
<b>Current Assets</b>									
Cash and Cash Equivalents		\$ 4,924,686	\$ 28,395,631					\$ 33,320,317	\$ 22,556,351
Investments			272,755,089					272,755,089	269,233,556
Accounts Receivable net of Allowance		9,890,934	12,670,150					22,561,084	21,904,142
Accrued Interest Receivable			659,542					659,542	625,848
Transit System and Storeroom Inventories		719,727	6,914,600					7,634,327	7,145,943
Prepaid Expenses		4,278,694	1,462,469					5,741,163	5,944,702
Economic Development Loans net Current Portion			774,306					774,306	771,000
Restricted Assets									
Cash and Cash Equivalents		10,366,571					532,723	\$ 10,899,295	8,168,430
Investments		2,452,079		6,217,535	100,661,802	124,057,753		233,389,168	241,203,408
Accrued Interest Receivable				138	2,088	317,987		320,214	54,608
<b>Total Current Assets</b>	<b>\$ -</b>	<b>\$ 32,632,692</b>	<b>\$ 323,631,788</b>	<b>\$ 6,217,673</b>	<b>\$ 100,663,890</b>	<b>\$ 124,375,740</b>	<b>\$ 532,723</b>	<b>\$ 588,054,506</b>	<b>\$ 577,607,987</b>
<b>Non Current Assets</b>									
Restricted Investments for Capital Assets								\$ -	\$ 140,489,980
Derivative instrument - Forward delivery agreements					1,893,000			\$ 1,893,000	\$ 3,517,000
Capital Assets net of Accumulated Depreciation									
Land	74,034,450		25,000					74,059,450	74,059,450
Construction in Progress	822,784,368							822,784,368	684,279,935
Bridges and Related Buildings and Equipment	617,709,762							617,709,762	634,373,281
Transit Property and Equipment	422,730,212							422,730,212	433,776,933
Port Enhancements	328,917							328,917	582,578
<b>Total Non current Assets</b>	<b>\$ 1,937,587,709</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 1,893,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,939,505,709</b>	<b>\$ 1,971,079,157</b>
<b>Other</b>									
Economic Development Loans net Non Current Portion			9,099,035					9,099,035	9,876,647
<b>Total Other Assets</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,099,035</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,099,035</b>	<b>\$ 9,876,647</b>
<b>Total Non Current Assets</b>	<b>\$ 1,937,587,709</b>	<b>\$ -</b>	<b>\$ 9,124,035</b>	<b>\$ -</b>	<b>\$ 1,893,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,948,604,744</b>	<b>\$ 1,980,955,805</b>
<b>Total Assets</b>	<b>\$ 1,937,587,709</b>	<b>\$ 32,632,692</b>	<b>\$ 332,755,823</b>	<b>\$ 6,217,673</b>	<b>\$ 102,556,890</b>	<b>\$ 124,375,740</b>	<b>\$ 532,723</b>	<b>\$ 2,536,659,250</b>	<b>\$ 2,558,563,791</b>
<b>Deferred Outflows of Resources</b>									
Postemployment Benefit Related Amounts								-	
Pension Related Amounts		26,796,152	11,860,017					38,656,169	32,677,680
Loss on Refunding of Debt	19,932,219		384,006					20,316,225	30,052,421
<b>Total Deferred Outflows of Resources</b>	<b>\$ 19,932,219</b>	<b>\$ 26,796,152</b>	<b>\$ 12,244,023</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 58,972,394</b>	<b>\$ 62,730,101</b>
<b>Liabilities</b>									
<b>Current Liabilities</b>									
Accounts Payable									
Retained Amounts on Contracts		339,938	30,508,146					30,848,083	23,257,299
Other Accounts Payable		4,626,512	22,214,183					26,840,695	48,409,404
Accrued Liabilities									
Claims and Judgments		95,000	203,080					298,080	740,000
Self Insurance		1,175,108	1,254,625					2,429,733	3,040,000
Pension		140,962	120,420					261,383	1,014,287
Sick and Vacation Leave Benefits		1,669,131	482,969					2,152,100	2,216,000
Other Accrued Liabilities		750,226	767,636					1,517,862	1,240,945
Unearned Revenue		386,031	2,752,116					3,138,147	6,834,722
Liabilities Payable Restricted Assets									
Accrued Interest Payable					28,903,997			28,903,997	30,687,232
Bond Payable - Current	57,645,000		14,085,000					71,730,000	70,785,000
<b>Total Current Liabilities</b>	<b>\$ 57,645,000</b>	<b>\$ 9,182,908</b>	<b>\$ 72,388,175</b>	<b>\$ -</b>	<b>\$ 28,903,997</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 168,120,080</b>	<b>\$ 188,224,889</b>
<b>Non Current Liabilities</b>									
Accrued Liabilities									
Claims and Judgments		142,500	304,620					447,120	131,074
Self Insurance		1,762,662	1,881,938					3,644,600	1,496,140
Sick and Vacation Leave Benefits		2,503,697	724,454					3,228,151	3,324,729
Net Pension Liability		136,510,480	19,964,208					156,474,688	157,710,896
Other Post Employment Liabilities		57,798,039	8,940,777					66,738,816	69,404,373
Unearned Revenue		579,046	4,128,175					4,707,221	965,472
Bonds Payable net of Amortizations	1,065,817,123		85,727,105					1,151,544,228	1,236,233,893
<b>Total Noncurrent liabilities</b>	<b>\$ 1,065,817,123</b>	<b>\$ 199,296,424</b>	<b>\$ 121,671,276</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,386,784,823</b>	<b>\$ 1,469,266,576</b>
<b>Total Liabilities</b>	<b>\$ 1,123,462,123</b>	<b>\$ 208,479,332</b>	<b>\$ 194,059,451</b>	<b>\$ -</b>	<b>\$ 28,903,997</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,554,904,903</b>	<b>\$ 1,657,491,465</b>
<b>Deferred Inflows of Resources</b>									
OPEB		171,968	39,997					211,965	10,093,913
Pension Related Amounts		21,681,024	3,371,402					25,052,426	16,467,271
Forward delivery agreement related amounts					1,893,000			1,893,000	3,517,000
<b>Total Deferred Inflows of Resources</b>	<b>\$ -</b>	<b>\$ 21,852,992</b>	<b>\$ 3,411,399</b>	<b>\$ -</b>	<b>\$ 1,893,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 27,157,391</b>	<b>\$ 30,078,184</b>
<b>Total Net Position</b>	<b>\$ 834,057,804</b>	<b>\$ (170,903,480)</b>	<b>\$ 147,528,996</b>	<b>\$ 6,217,673</b>	<b>\$ 71,759,893</b>	<b>\$ 124,375,740</b>	<b>\$ 532,723</b>	<b>\$ 1,013,569,350</b>	<b>\$ 933,724,244</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statements of Revenues, Expenses and Changes in Net Position**  
**For The Periods Indicated (Unaudited)**

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	<i>Year Ended</i>		<i>Fourth Quarter</i>	
	12/31/2021	12/31/2020	2021	2020
<b>Operating Revenues</b>				
Bridges:				
Tolls (Schedule 4)	\$ 302,944,354	\$ 268,141,330	\$ 77,743,423	\$ 67,914,048
Other Operating Revenues	8,735,341	8,724,471	2,768,874	3,198,283
Total Bridge Operating Revenues	<u>311,679,695</u>	<u>\$ 276,865,801</u>	<u>\$ 80,512,297</u>	<u>\$ 71,112,331</u>
Transit System:				
Passenger Fares	8,528,234	9,260,243	2,753,915	1,459,097
Other Operating Revenues	650,165	931,709	145,282	142,044
Total Transit System Operating Revenues	<u>\$ 9,178,399</u>	<u>\$ 10,191,952</u>	<u>\$ 2,899,197</u>	<u>\$ 1,601,141</u>
Other				
Miscellaneous	216,164	147,479	52,750	49,251
<b>Total Operating Revenues</b>	<u><b>\$ 321,074,258</b></u>	<u><b>\$ 287,205,232</b></u>	<u><b>\$ 83,464,243</b></u>	<u><b>\$ 72,762,723</b></u>
<b>Operating Expenses</b>				
Operations	50,282,762	52,130,799	14,098,578	17,402,806
Transit System	42,576,941	44,229,432	10,111,944	11,371,136
Community Impact	500,001	500,001	125,007	125,006
General & Administrative	55,040,959	68,322,539	5,565,931	18,123,141
Depreciation	72,762,651	74,790,600	20,906,242	18,993,091
<b>Total Operating Expenses</b>	<u><b>\$ 221,163,315</b></u>	<u><b>\$ 239,973,372</b></u>	<u><b>\$ 50,807,703</b></u>	<u><b>\$ 66,015,181</b></u>
<b>Operating Income</b>	<u><b>\$ 99,910,943</b></u>	<u><b>\$ 47,231,860</b></u>	<u><b>\$ 32,656,540</b></u>	<u><b>\$ 6,747,542</b></u>
<b>Non Operating Revenues (Expenses)</b>				
Interest Income	1,574,072	10,732,561	(290,480)	659,612
	<u>\$ 1,574,072</u>	<u>\$ 10,732,561</u>	<u>\$ (290,480)</u>	<u>\$ 659,612</u>
Interest on Funded Debt				
Port District Project Bonds, Series 1999	(0)	(105,800)	(0)	(26,450)
Port District Project Refunding Bonds 2012	(3,427,507)	(3,968,639)	(856,877)	(992,160)
Revenue Bonds, Series 2018	(29,369,000)	(32,239,000)	(7,342,250)	(8,059,750)
Amortization Expense Rev Bonds Series A-B 2018	1,300,157	1,024,422	325,040	256,105
Revenue Bonds, Series 2013	(23,088,174)	(23,088,174)	(5,772,043)	(5,772,043)
	<u>\$ (54,584,525)</u>	<u>\$ (58,377,191)</u>	<u>\$ (13,646,130)</u>	<u>\$ (14,594,298)</u>
Economic Development Activities	(27,683)	(104,018)	(6,207)	(48,629)
Gain (Loss) on Assets	(7,354,082)	6,885	(7,461,525)	(7,460)
Other Grant Revenues	33,323,777	34,529,177	3,397,611	4,914,128
Other Non Operating Income	541,257	234,612	382,121	50,916
Other Non Operating Expenses	(903,469)	(1,927,007)	(115,802)	(1,106,394)
<b>Total Non Operating Revenues (Expenses)</b>	<u><b>\$ (27,430,652)</b></u>	<u><b>\$ (14,904,981)</b></u>	<u><b>\$ (17,740,411)</b></u>	<u><b>\$ (10,132,125)</b></u>
<b>Income Before Capital Contributions</b>	<u><b>\$ 72,480,291</b></u>	<u><b>\$ 32,326,879</b></u>	<u><b>\$ 14,916,130</b></u>	<u><b>\$ (3,384,583)</b></u>
Fed & State Capital Improvement Grants	7,364,815	21,992,367	6,569,807	7,928,233
<b>Change in Net Position</b>	<u><b>\$ 79,845,106</b></u>	<u><b>\$ 54,319,246</b></u>	<u><b>\$ 21,485,936</b></u>	<u><b>\$ 4,543,650</b></u>
Net Position, January 1	\$ 933,724,244	\$ 879,404,998	\$ 992,083,414	\$ 929,180,594
<b>Net Position, December 31</b>	<u><b>1,013,569,350</b></u>	<u><b>\$ 933,724,244</b></u>	<u><b>\$ 1,013,569,350</b></u>	<u><b>\$ 933,724,244</b></u>

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**For the Years Ended December 31, 2021 and December 31, 2020 (Unaudited)**  
*(amounts expressed in thousands)*

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**Cash Flow Statement**

	<b>Period Ending</b>	
	<b>12/31/2021</b>	<b>12/31/2020</b>
<b>Cash Flows From Operating Activities</b>		
Receipts from Customers and Users	\$ 320,462	\$ 281,233
Payment for Other Goods and Services	(47,773)	(50,459)
Payments for Employee Services	(114,784)	(110,335)
Deferred Inflow Outflow	(8,516)	17,383
<b>Net cash Provided by Operating Activities</b>	<b>149,390</b>	<b>137,822</b>
<b>Cash Flows From Non Capital Financing</b>		
Payments for Econ Dev Activity	(28)	(104)
Repayment of Econ Development Loans	774	528
Grants Received	33,324	34,529
Proceeds from Non Operating Income	541	235
Payments for Non Operating Expenses	(2,895)	(3,754)
<b>Net Cash Provided by Non Capital Finance</b>	<b>\$ 31,716</b>	<b>\$ 31,433</b>
<b>Cash Flows From Capital Financing</b>		
Acquisition & Construction of Capital Asset	(190,816)	(202,592)
Proceeds From Sale of Capital Assets	159	14
Capital Contributions Received	7,365	21,992
Principal Paid on Bonded Debt	(70,785)	(68,340)
Interest Paid on Debt	(59,591)	(62,923)
<b>Net Cash Provided by Capital Finance</b>	<b>\$ (313,669)</b>	<b>\$ (311,848)</b>
<b>Cash Flows From Investing Activities</b>		
Purchase of Investments	(780,825)	(495,071)
Proceeds from Sale/Maturity Investments	925,608	628,354
Interest Received	1,275	12,336
<b>Net Cash Provided by Investing Activity</b>	<b>\$ 146,057</b>	<b>\$ 145,619</b>
<b>Net Increase (Decrease) in Cash and Equivalents</b>	<b>\$ 13,495</b>	<b>\$ 3,026</b>
<b>Cash, Beginning of Year</b>	<b>\$ 30,725</b>	<b>\$ 27,699</b>
<b>Cash, End of Period</b>	<b>\$ 44,220</b>	<b>\$ 30,725</b>
<b>Cash at December 31</b>	<b>\$ 44,220</b>	<b>\$ 30,725</b>
Unrestricted	\$ 33,320	\$ 21,155
Restricted	<b>\$ 10,899</b>	<b>\$ 9,570</b>

**Combined Supplemental Schedule of Changes in Fund Net Position Information by Fund  
For the Years Ended December 31, 2021 and December 31, 2020 (Unaudited)**

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*(amounts expressed in thousands)*

	Capital Fund	Revenue Fund	General Fund	Restricted Maintenance Fund	Restricted Funds Bond Service Funds	Bond Reserve Funds	Restricted Combined Project Funds	December 31, 2021 Total	December 31, 2020 Total
<b>Net Position (Deficiency), January 1</b>	<b>\$ 664,250</b>	<b>\$ (184,964)</b>	<b>\$ 109,875</b>	<b>\$ 5,607</b>	<b>\$ 70,803</b>	<b>\$ 127,124</b>	<b>\$ 141,030</b>	<b>\$ 933,724</b>	<b>\$ 879,405</b>
<u>Revenues &amp; Expenses:</u>									
Operating Revenue		311,827	9,247					321,074	287,205
Operating Expenses	(72,763)	(50,283)	(43,077)					(166,122)	(171,651)
General & Administration Expense	-	(45,044)	(9,997)					(55,041)	(68,323)
Investment Income	-	6	205	631	14	684	34	1,574	10,733
Interest Expense	1,867	-	1,357		(57,808)			(54,585)	(58,377)
Economic Development Activities	-	-	(28)					(28)	(104)
Other Non Operating Revenues (Expenses)	(7,354)	(154)	(208)					(7,716)	(1,686)
Other Grant Revenues			33,324					33,324	34,529
<b>Total Revenue &amp; Expenses</b>	<b>\$ (78,250)</b>	<b>\$ 216,352</b>	<b>\$ (9,177)</b>	<b>\$ 631</b>	<b>\$ (57,794)</b>	<b>\$ 684</b>	<b>\$ 34</b>	<b>\$ 72,480</b>	<b>\$ 32,327</b>
 Gov't Contributions for Cap Improvements			7,365					7,365	21,992
 <b>Total Interfund Transfers &amp; Payments</b>	<b>\$ 248,057</b>	<b>\$ (202,291)</b>	<b>\$ 39,466</b>	<b>\$ (20)</b>	<b>\$ 58,751</b>	<b>\$ (3,431)</b>	<b>\$ (140,532)</b>	<b>-</b>	
 <b>Net Position (Deficiency)</b>	<b>\$ 834,058</b>	<b>\$ (170,903)</b>	<b>\$ 147,529</b>	<b>\$ 6,218</b>	<b>\$ 71,760</b>	<b>\$ 124,376</b>	<b>\$ 533</b>	<b>\$ 1,013,569</b>	<b>\$ 933,724</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Other Postemployment Benefits Trust**  
**Combined Statement of Trust Net Position Available for Benefits**  
**For the Period Ended December 31, 2021 (Unaudited)**  
*(amounts expressed in thousands)*

	12/31/2021
<b>Assets</b>	
Investments	\$ 32,809
Accrued Interest Receivable	<u>161</u>
<b>Total Assets</b>	<u>32,970</u>
<b>Liabilities</b>	
Accrued Expenses	<u>26</u>
<b>Total Liabilities</b>	<u>26</u>
<b>Net Position</b>	
Held in Trust for Retiree Health Benefits	<u>32,944</u>
<b>Total Net Position</b>	<u><u>\$ 32,944</u></u>

The accompanying notes to combined financial statements are an integral part of this statement.

**DELAWARE RIVER PORT AUTHORITY**  
**Other Postemployment Benefits Trust**  
**Combined Statement of Changes in Trust Net Position**  
**For the Period Ended December 31, 2021 (Unaudited)**  
*(amounts expressed in thousands)*  
Unaudited

	12/31/2021
<b>Additions</b>	
Investment Income (Loss)	\$ <u>(163)</u>
<b>Total additions</b>	<u>(163)</u>
<b>Deductions</b>	
Benefit Payments	
Administrative Expenses	<u>99</u>
<b>Total deductions</b>	<u>99</u>
<b>Increase (Decrease) in Net Position</b>	(262)
<b>Net Position, January 1</b>	33,206
<b>Net Position, December 31, 2021</b>	\$ <u><u>32,944</u></u>

The accompanying notes to combined financial statements are an integral part of this statement.

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
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**Note 1. Summary of Significant Accounting Policies**

Description of Operations: The Delaware River Port Authority (the "Authority") is a public corporate instrumentality of the Commonwealth of Pennsylvania (the "Commonwealth") and the State of New Jersey (the "State"), created with the consent of Congress by compact legislation between the Commonwealth and the State. The Authority has no stockholders or equity holders. The Authority is vested with the ownership, control, operation, and collection of tolls and revenues of certain bridges spanning the Delaware River; namely, the Benjamin Franklin, Walt Whitman, Commodore Barry, and Betsy Ross bridges. The Authority has also constructed, and owns, a high-speed transit system that is operated by the Port Authority Transit Corporation ("PATCO"). The transit system operates between Philadelphia, Pennsylvania and Lindenwold, New Jersey.

The costs of providing facilities and services to the general public on a continuing basis are recovered primarily in the form of tolls and fares. The Authority is a member of the E-ZPass Interagency Group, the largest interoperable electronic toll collection system in the world, comprised of thirty-four (34) agencies in nineteen (19) states. Through December 31, 2021, customer participation in the E-ZPass electronic toll collection process exceeded seventy-seven percent (77.8%) of its toll collection activity during rush hour periods. Toll revenues collected through E-ZPass are seventy-six percent (76.5%) of total toll revenues.

The Authority owns its One Port Center headquarters building and leases several floors to various tenants. The building is managed by a real estate management firm, which is overseen by Authority senior management.

Basis of Presentation: The combined financial statements of the Authority have been prepared in conformity with accounting principles generally accepted in the United States of America, as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

As part of the Authority's combined financial statements, two funds are maintained: a proprietary fund (enterprise fund) and a fiduciary fund (other employee benefit trust fund). The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. The focus of fiduciary funds is also the measurement of economic resources.

The enterprise fund is maintained on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity's cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.

The fiduciary fund is also maintained on the accrual basis of accounting. The fiduciary fund accounts for the recording and accumulation of other postemployment benefit resources, which are held in trust for the exclusive benefit of the Authority's retirees. This fund is referred to as the "Other Postemployment Benefits ("OPEB") Trust.

Cash and Cash Equivalents: The Authority considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents (Note 2) for purposes of the combined statements of cash flows. In addition, according to the various Indentures of Trust, which govern the flow and accounting of the Authority's financial resources, certain accounts are required to be maintained in order to comply with the provisions of the Indentures of Trust. For the accounts that are restricted, the Authority has recorded the applicable cash and cash equivalents as restricted on the combined financial statements (Note 11).



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Note 1. Summary of Significant Accounting Policies (Continued)

Investment in Securities: Investments are stated at fair value, generally based on quoted market prices. Certain investments are maintained in connection with the Authority's bonded debt (Notes 3 and 12) and the OPEB Trust. Likewise, as with cash and cash equivalents, the accounts that are restricted as per the various Indentures of Trust have been recorded as restricted investments on the combined financial statements (Note 11).

Accounts Receivable: The Authority establishes a provision for the estimated number of uncollectible accounts based upon periodic analysis of collection history.

Transit System Inventory: Transit system inventory, consisting principally of spare parts for maintenance of transit system facilities, is stated at the lower of cost (first-in, first-out method) or market.

Debt Insurance Costs, Bond Premiums, Bond Discounts, and Loss on Refunding: Insurance purchased as part of the issuance of debt is amortized by the straight-line method from the issue date to maturity and is recorded as a noncurrent asset on the combined statements of net position. Bond premiums and discounts are amortized by the effective interest method from the issue date to maturity and are presented as an adjustment to the face amount of the bonds. Likewise, a loss on refunding arising from the issuance of the revenue bonds and port district project bonds is amortized by the effective interest method from the issue date to maturity. The loss on refunding of debt, however, is classified as a deferred outflow of resources on the combined statements of net position.

Investment in Facilities: Investment in facilities is stated at cost, which generally includes expenses for legal expenses incurred during the construction period. Investment in facilities also includes the cost incurred for port-related projects, and improvements, enlargements and betterments to the original facilities. Replacements of existing facilities (except for primarily police and certain other vehicles whose estimated useful life is two years or less) are also recorded at cost. The related costs and accumulated depreciation of the property replaced are removed from the respective accounts, and any gain or loss on disposition is credited or charged to non-operating revenues or expenses. Assets capitalizable generally have an original cost of five thousand dollars or more and a useful life in excess of three years. Depreciation and amortization are provided using the straight-line method over the estimated useful lives of the related assets, including those financed by federal and state contributions (Notes 7 and 13).

Asset lives used in the calculation of depreciation are generally as follows:

Bridges, freeways and tunnels	100 years
Buildings, stations and certain bridge components	35 - 50 years
Electrification, signals and communications system	30 - 40 years
Transit cars, machinery and equipment	10 - 25 years
Computer equipment, automobiles and other equipment	3 - 10 years

Maintenance and Repairs: Maintenance and repair costs considered necessary to maintain bridge facilities in good operating condition are charged to operations as incurred.

Self-insurance: The Authority provides for the uninsured portion of potential public liability and workers' compensation claims through self-insurance programs and charges current operations for estimated claims to be paid (Note 14).

**DELAWARE RIVER PORT AUTHORITY**  
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**Note 1. Summary of Significant Accounting Policies (Continued)**

Pensions: For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Pennsylvania State Employees' Retirement System ("SERS") and the State of New Jersey Public Employees' Retirement System ("PERS"), and additions to/deductions from SERS and PERS fiduciary net position, have been determined on the same basis as reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Postemployment Benefits Other Than Pensions ("OPEB"): For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Authority's OPEB Trust and additions to/deductions from the OPEB Trust's fiduciary net position have been determined on the same basis as they are reported by the OPEB Trust. For this purpose, the OPEB Trust recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Economic Development Activities: The Authority establishes loan loss provisions for economic development loans receivable, based upon collection history and analysis of creditor's ability to pay. The Authority has established a loss reserve in the amount of \$1,345 as of December 31, 2021, and December 31, 2020, for its economic development loans outstanding.

Net Position: Net position is classified in the following three components:

Net Investment in Capital Assets: This component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any bonds, notes or other borrowings, and deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of net investment in capital assets. Rather, that portion of the debt is included in the same net position component as the unspent proceeds.

Restricted: This component of net position consists of external constraints imposed by creditors (such as debt covenants), grantors, contributors, laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation, that restricts the use of net position.

Unrestricted: This component of net position consists of a net position that does not meet the definition of "restricted" or "net investment in capital assets." This component includes net position that may be allocated for specific purposes by the Board. A deficiency will require future funding.

Operating and Non-Operating Revenues and Expenses: Operating revenues include all revenues derived from facility charges (i.e., toll revenues, which include E-ZPass revenues), PATCO operations (passenger fare, advertising and parking), and other revenue sources. Non-operating revenues principally consist of interest income earned on various interest-bearing accounts and on investments in debt securities.

Operating expenses include expenses associated with the operation, maintenance, and repair of the bridges, PATCO, and general administrative expenses. Non-operating expenses principally include expenses attributable to the Authority's interest on funded debt and economic development activities.

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

**DELAWARE RIVER PORT AUTHORITY**  
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Note 1. Summary of Significant Accounting Policies (Continued)

Debt Management: Total outstanding bond debt reflected on the combined statements of net position is net of unamortized bond discounts and premiums (Note 12).

Derivative Instruments: The Authority was a party to two (2) forward delivery agreements during 2020 and 2019; one related to its maintenance reserve and the other related to the debt service reserve for the 2012 Port District Project Bonds (Note 4). These forward delivery agreements allowed the Authority to earn a guaranteed fixed rate of return over the life of the investments in both reserves. In February 2021, the Authority terminated the maintenance reserve forward agreement and now only has one active forward agreement, specifically the one related to the 2012 PDP debt service reserve.

Budget: In accordance with Section 5.15 of the 1998 Revenue Refunding Bonds Indenture of Trust and its Supplemental Indentures and Section 5.07 of the 1999 and 2012 Port District Project ("PDP") Bond Indentures of Trust, the Authority must annually adopt an Annual Budget on or before December 31 for the ensuing year. (Note: An Annual Budget for the 1999 PDP Bonds was not necessary for the year 2021 since all remaining bonds matured on January 1, 2021.) For the Revenue Bonds, Section 5.15 of the 1998 Revenue Refunding Bond Indenture of Trust requires that the Authority, on or before December 31, in each year, adopt a final budget for the ensuing year of (i) operational expenses, (ii) the PATCO Subsidy, (iii) the amount to be deposited to the credit of the Maintenance Reserve Fund, and (iv) the estimated amounts to be deposited into the Debt Service Fund, the Debt Service Reserve Fund, and the Rebate Fund. Each Annual Budget must also contain the Authority's projections of revenues for the ensuing year demonstrating compliance with the covenant as to facility charges as set forth in Section 5.09 of the Indentures of Trust. On or before December 31 in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustee.

The Port District Project Bond Indentures require the following: the adopted budget must set forth, inter alia, the PATCO Subsidiary, the amount of any operating subsidy paid or payable by the Authority to or for the account of any other subsidiary of the Authority (including, without limitation, the Port of Philadelphia and Camden) and all other material operating expenses of the Authority payable from the General Fund (see Note 11 for description of funds established under the Trust Indentures). The Authority must also include the debt service payable on the bonds and any additional subordinated indebtedness during the ensuing year and all amounts required to be paid by the Authority into the Debt Service Reserve Fund or the Rebate Fund or to any Reserve Fund Credit Facility issuer during the ensuing year. On or before December 31, in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustees and Credit Facility Issuer.

The Authority filed the appropriate budgets for 2021 and 2020, as described above, to its bond trustees by December 31, 2021, and 2020, in compliance with the bond indentures. These budgets became effective on January 1 of the subsequent year.

The Authority may at any time adopt an amended or supplemental Annual Budget for the remainder of the then-current year, which shall be treated as the Annual Budget under the provisions of the Indentures of Trust. A copy of any amended or supplemental Annual Budget must be promptly filed with the Trustees.

**DELAWARE RIVER PORT AUTHORITY**  
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**Note 1. Summary of Significant Accounting Policies (Continued)**

Interfunds: Interfund receivables/payables represent amounts that are owed, other than charges for goods and services rendered, to/from a particular fund. These receivables/payables are eliminated during the aggregation process.

Use of Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes: The Authority is a public corporate instrumentality of the State of New Jersey and the Commonwealth of Pennsylvania, and is described in its amended governing Compact, has been “deemed to be exercising an essential government function in effectuating such purposes,” and therefore is exempt from income taxes pursuant to the Internal Revenue Code (Section 115).

**Note 2. Cash and Cash Equivalents**

Custodial Credit Risk Related to Deposits: Custodial credit risk is the risk that, in the event of a bank failure, the Authority’s deposits might not be recovered. The Authority does not have a deposit policy for custodial credit risk; however, the Authority has agreements with various banks where most of the deposits are collateralized or secured by U.S. Treasury notes or through a Federal Home Loan Bank Letter of Credit.

**Note 3. Investment in Securities**

Excluding the investments of the OPEB Trust, the Authority’s investments in various securities are maintained for specified funds in accordance with the provisions of the Indenture of Trust adopted as of July 1, 1998 (revised in 2018) or the Authority’s General Fund investment policy (for unrestricted investments), which was revised and became effective on March 15, 2019 (see reference below under *Interest Rate Risk*).

Custodial Credit Risk Related to Investments: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. The Authority’s investments as of December 31, 2021, and December 31, 2020, totaled \$492,313 and \$650,927, respectively. These investments consisted of short-term investments, asset backed securities, commercial paper, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All the Authority’s investments are maintained in the Authority’s name, by a third-party financial institution acting as the Authority’s agent.

The short-term investments primarily consist of money market funds and certificates of deposits with a maturity of greater than one year. Since these funds are held by a third-party financial institution, and it is the policy of the Authority to re-invest these funds in investments with longer maturities, these amounts have been classified as investments, as opposed to cash and cash equivalents, in the combined statements of net position.

Interest Rate Risk: The Authority’s General Fund investment policy (approved by the Board in February 2019) limits investment maturities (on unrestricted investments) as a means of managing its exposure to fair value losses arising from increasing interest rates and is as follows: the average effective duration of the portfolio is not to exceed thirty-six (36) months, and the maximum effective duration of any individual security is not to exceed seven (7) years, unless otherwise specified.

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**Note 3. Investment in Securities (Continued)**

Credit Risk: Investments are purchased in accordance with the 1998 Indenture of Trust and its Supplemental Indenture and General Fund investment parameters and generally include U.S. government obligations, money market funds, obligations of U.S. agencies or instrumentalities, and obligations of public agencies or municipalities rated in either of the two highest rating categories by Standard & Poor's Ratings or Moody's Investors Service. In accordance with the 1998 Indenture of Trust and its Supplemental Indentures and its General Fund investment guidelines, the Authority invests in corporate bonds and commercial paper rated A-1 by Standard & Poor's Corporation.

Guaranteed income contracts are collateralized by U.S. government and agency securities, and debt obligations having a rating in the highest rating category from Moody's Investors Service or Standard & Poor's Rating Services.

Concentration of Credit Risk: The Authority's investment policy on the concentration of credit risk for its General Fund investments states that no limitations exist on the purchase of investments in obligations of the U.S. government and U.S. federal agencies since they are fully guaranteed or backed by the U.S. government.

For the purchase of investments in obligations of all other issuers, total investments held from any one issuer shall not exceed ten percent (10%) of the aggregate market value of the entire portfolio, except for repurchase agreements, which, from any one issuer, shall not exceed twenty-five percent (25%) of the aggregate market value of the portfolio.

**OPEB Trust**

As previously stated, the OPEB Trust accounts for the recording and accumulation of other postemployment benefit resources (Authority contributions), which are held in trust for the exclusive benefit of the Authority's retirees. These contributions are invested by the Authority.

Custodial Credit Risk Related to Investments: The Authority's investments on December 31, 2021, and December 31, 2020, totaled \$33,070 and \$33,063, respectively. These investments consisted of money market funds, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All the Authority's investments are maintained in the Authority's name, by a third-party financial institution acting as the Authority's agent.

As of December 31, 2021, and December 31, 2020, the Authority had the following investments in the OPEB Trust:

Investment	Fair Value Hierarchy		12/31/2021	12/31/2020
	Level			
Money Market funds	Level 1	\$	581	\$ 136
Corporate Bonds and Notes	Level 1		5,020	4,203
U.S. Federal Agency Notes and Bonds	Level 1		571	927
U.S. Government Treasuries	Level 1		26,638	27,797
Total		\$	32,809	\$ 33,063

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**Note 3. Investment in Securities (Continued)**

Interest Rate Risk: The Authority's investment policy for the OPEB Trust calls for investments predominately in fixed income assets (corporate bonds, US treasury and agency paper, totaling approximately 98% of the portfolio), with the remainder held in high quality money market securities.

Credit Risk: As of December 31, 2021, the actual ratings by Moody's for the OPEB Trust investments were as follows:

Actual Rating	Corporate Bonds and Notes	U.S. Federal Agency Notes and Bonds	U.S. Government Treasury
Aaa	\$ 258	\$ 571	\$ 26,638
Aa2	560		
A1	1,317		
A2	1,715		
Other	1,171	-	-
	<u>\$ 5,020</u>	<u>\$ 571</u>	<u>\$ 26,638</u>

**Note 4. Derivative Instruments**

Forward Delivery Agreements

On December 31, 2020, the Authority was a party to two (2) forward delivery agreements with different institutions.

In February 2021, the forward delivery agreement that required one counterparty financial institution (Wells Fargo Bank) to deposit securities in the maintenance reserve funds, was terminated. The Authority received net proceeds of \$574, as a result of the termination.

Therefore, as of December 31, 2021, the Authority is party to one active (1) forward delivery agreement. The effective forward delivery agreement requires one counterparty financial institution, the Bank of America, to deposit securities in the bond service fund, for the Port District Project Bonds, Series 2012. The effective forward delivery agreement provides the Authority with a guaranteed rate of return of 5.92% for those funds. The securities that are deposited into this account are timed to meet scheduled debt service requirements, as mandated by its Indenture of Trust (Note 11).

"Eligible Securities" under the forward delivery agreement means "direct, full faith and credit-non-callable obligations of the United States of America; REFCORP Interest Strips, senior debt obligations issued by Fannie Mae or the Federal Home Loan Mortgage Corporation; and commercial paper which is rated "P-1" by Moody's and "A-1+" by S&P, and which matures not more than 270 days after the date of delivery."

Objective and Terms of the Effective Forward Delivery Agreement: The forward delivery agreement allows the Authority to earn a guaranteed fixed rate of return over the life of the investments. This agreement is utilized by the Authority to earn a rate of return in excess of a rate that would otherwise be feasible by investing in securities with a shorter term.

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**Notes to Combined Financial Statements**  
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**Note 4. Derivative Instruments (Continued)**

The general terms of the effective forward delivery agreement are set forth in the table below:

	Effective Date of Agreement	Termination Date	Scheduled Amount	Guaranteed Rate	Fair Value *	
					12/31/2021	12/31/2020
Series 2012 port district project bonds bond service fund	12/22/99	01/01/26	\$ 10,436	5.92%	\$ 1,893	\$ 2,844
Maintenance reserve fund	12/22/99	02/22/21	3,000	4.90%	-	673
					<u>\$ 1,893</u>	<u>\$ 3,517</u>

\* Level 3 inputs are unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities.

**Fair Value:** The fair value of each forward delivery agreement is based on the value of the future discounted cash flows expected to be received over the life of the agreement relative to an estimate of discounted cash flows that could be received over the same term based on current market conditions. The fair values of the forward delivery agreements are classified as a noncurrent asset. As the forward delivery agreements are effective hedging instruments, the offsetting balances are reflected as deferred inflows of resources. The fair values of the agreements are assessed at the end of each year.

**Credit Risk:** Credit risk is the risk that the counterparty will not fulfill its obligations. Under the terms of the effective forward delivery agreement, the Authority is either holding cash or an approved security within certain bond service funds. None of the principal amount of an investment under the forward delivery agreement is at risk to the credit of the counterparty. Should the counterparty default, the Authority's maximum exposure is the positive termination value, if any, related to this agreement.

**Interest Rate Risk:** Interest rate risk is the risk that changes in interest rates will adversely affect the fair values of the Authority's financial instruments or cash flows. The fair value of the effective forward delivery agreement is expected to fluctuate over the life of the agreement in response to changes in interest rates. The Authority does not have a formally adopted policy related for interest rate risk on the forward delivery agreement.

**Termination Risk:** The Authority or the counterparty may terminate the effective forward delivery agreement if the other party fails to perform under the terms of the contract. If the forward delivery agreement has a negative fair value at the time of termination, the Authority would be liable to the counterparty for a payment equivalent to the fair value of the instrument at the time of termination.

**Note 5. Accounts Receivable**

Accounts receivable for December 31, 2021, and December 31, 2020, are as follows:

	12/31/2021	12/31/2020
Reimbursements from governmental agencies -		
Federal Transit Administration	\$ 11,895	\$ 13,752
Reimbursements from other governmental agencies	155	976
Development projects	3,500	3,500
E-ZPass bridge tolls from other agencies	8,548	6,171
Other	1,963	1,005
Gross receivables	26,061	25,404
Less: allowance for uncollectibles	(3,500)	(3,500)
Net total receivables	<u>\$ 22,561</u>	<u>\$ 21,904</u>

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
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**Note 6. Changes in Long-Term Liabilities**

Long-term liability activity for the period ended December 31, 2021, is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
<b>Bonds payable</b>					
1999 Port District Project Bonds	\$ 1,035		\$ (1,035)	\$ -	
2012 Port District Project Refunding Bonds	108,130		(12,350)	95,780	14,085
2013 Revenue Bonds	476,585			476,585	
2018 Revenue Bonds	644,780		(57,400)	587,380	57,645
Issuance discounts/premiums	76,489		(12,960)	63,529	
<b>Total bonds payable</b>	<b>1,307,019</b>	<b>-</b>	<b>(83,745)</b>	<b>1,223,274</b>	<b>71,730</b>
<b>Other liabilities</b>					
Claims and judgments	871	\$ 573	(699)	745	298
Self-insurance	4,536	5,189	(3,650)	6,074	2,430
Sick and vacation leave	5,541	586	(746)	5,381	2,152
Net pension liability	157,711	58,564	(59,800)	156,475	
Unearned revenue	7,800	6,374	(6,329)	7,845	3,138
Other postemployment benefits	69,404	2,688	(5,353)	66,739	
	<b>\$ 1,552,882</b>	<b>\$ 73,973</b>	<b>\$ (160,322)</b>	<b>\$ 1,466,533</b>	<b>\$ 79,748</b>

Long-term liability activity for the year ended December 31, 2020, is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
<b>Bonds payable</b>					
1999 Port District Project Bonds	\$ 6,330		\$ (5,295)	\$ 1,035	\$ 1,035
2012 Port District Project Refunding Bonds	115,450		(7,320)	108,130	12,350
2013 Revenue Bonds	476,585			476,585	
2018 Revenue Bonds	700,505		(55,725)	644,780	57,400
Issuance discounts/premiums	91,119		(14,630)	76,489	
<b>Total bonds payable</b>	<b>1,389,989</b>	<b>-</b>	<b>(82,970)</b>	<b>1,307,019</b>	<b>70,785</b>
<b>Other liabilities</b>					
Claims and judgments	835	\$ 425	(389)	871	740
Self-insurance	4,229	3,043	(2,736)	4,536	3,040
Sick and vacation leave	4,294	5,672	(4,425)	5,541	2,216
Net pension liability	182,856	45,651	(70,796)	157,711	
Unearned revenue	7,046	8,303	(7,549)	7,800	6,835
Other postemployment benefits	95,104	1,827	(27,527)	69,404	
	<b>\$ 1,684,353</b>	<b>\$ 64,921</b>	<b>\$ (196,392)</b>	<b>\$ 1,552,882</b>	<b>\$ 83,616</b>



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Note 7. Investment in Facilities

Capital assets for the period ended December 31, 2021, were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	\$ 74,059			\$ 74,059
Construction in progress	684,280	\$ 191,032	\$ (52,528)	822,784
Total capital assets not being depreciated	758,339	191,032	(52,528)	896,843
Capital assets being depreciated				
Bridges and related building and equipment	1,387,548	29,845	(878)	1,416,516
Transit property and equipment	789,434	14,954	(331)	804,057
Port enhancements	6,703			6,703
Total capital assets being depreciated	2,183,685	44,799	(1,209)	2,227,276
Less: accumulated depreciation for:				
Bridges and related building and equipment	(753,175)	(46,509)	878	(798,806)
Transit property and equipment	(355,658)	(26,000)	331	(381,327)
Port enhancements	(6,120)	(254)		(6,373.66)
Total accumulated depreciation	(1,114,952)	(72,763)	1,209	(1,186,506)
Total capital assets being depreciated, net	1,068,733	(27,963)	-	1,040,769
Total capital assets, net	\$ 1,827,072	\$ 163,069	\$ (52,528)	\$ 1,937,613

Capital assets for the year ended December 31, 2020, were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	\$ 74,059			\$ 74,059
Construction in progress	519,295	\$ 196,362	\$ (31,377)	684,280
Total capital assets not being depreciated	593,354	196,362	(31,377)	758,339
Capital assets being depreciated				
Bridges and related building and equipment	1,371,382	16,166		1,387,548
Transit property and equipment	769,865	21,440	(1,871)	789,434
Port enhancements	6,703			6,703
Total capital assets being depreciated	2,147,950	37,606	(1,871)	2,183,685
Less: accumulated depreciation for:				
Bridges and related building and equipment	(704,040)	(49,135)		(753,175)
Transit property and equipment	(332,119)	(25,403)	1,865	(355,657)
Port enhancements	(5,867)	(253)		(6,120)
Total accumulated depreciation	(1,042,026)	(74,791)	1,865	(1,114,952)
Total capital assets being depreciated, net	1,105,924	(37,185)	(6)	1,068,733
Total capital assets, net	\$ 1,699,278	\$ 159,177	\$ (31,383)	\$ 1,827,072

Total depreciation expense for the periods ended December 31, 2021, and December 31, 2020, was \$72,763 and \$74,791, respectively.

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**Note 8. Deferred Compensation Plan**

The Authority offers its employees a deferred compensation plan in accordance with Internal Revenue Code Section 457. The plan, available to all full-time employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Authority does not make any contributions to the plan. To comply with changes in federal regulations and GASBS 32, *Accounting and Financial Reporting for Internal Revenue Code 457 Deferred Compensation Plans*, the Authority amended the plan in 1998 so that all amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are solely the property of the employees.

**Note 9. Pension Plans**

Employees of the Authority participate in the Pennsylvania State Employees' Retirement System ("SERS"), the State of New Jersey Public Employees' Retirement System ("PERS"), or the Teamsters Pension Plan of Philadelphia and Vicinity.

General Information about the Plans

*Plan Descriptions*

Pennsylvania State Employees' Retirement System: The Pennsylvania State Employees' Retirement System is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the Commonwealth of Pennsylvania ("Commonwealth") to provide pension benefits for employees of state government and certain independent agencies. SERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund. Membership in SERS is mandatory for most state employees. Members and employees of the General Assembly, certain elected or appointed officials in the executive branch, department heads, and certain employees in the field of education are not required but are given the option to participate.

SERS provides retirement, death, and disability benefits. Article II of the Commonwealth's constitution assigns the authority to establish and amend the benefit provision of the plan to the General Assembly. Member retirement benefits are determined by taking years of credited service, multiplied by final average salary, multiplied by 2%, multiplied by class of service multiplier. According to the State Employees' Retirement Code, all obligations of SERS will be assumed by the Commonwealth should SERS terminate.

The Pennsylvania State Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Pennsylvania State Employees' Retirement System, 30 North 3rd Street, Suite 150, Harrisburg, Pennsylvania 17101.

State of New Jersey Public Employees' Retirement System: The Public Employees' Retirement System ("PERS") is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the State of New Jersey ("State") which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability, and medical benefits to certain qualified members. Membership in the PERS is mandatory for some full-time employees of the Authority, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

The State of New Jersey Public Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to State of New Jersey, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

*Plan Descriptions (Continued)*

Teamsters Pension Plan of Philadelphia and Vicinity: The Teamsters Health and Welfare Fund of Philadelphia and Vicinity (the "Fund") covers all eligible employees working for employers who have a collective bargaining agreement with a Teamsters local union which is party to the Fund and under which the employers have agreed to make contributions to the Fund on the employees' behalf in accordance with negotiated hourly rates. The Fund is a cost-sharing multiple-employer defined benefit that was established under the terms of collective bargaining agreements between the employers and Teamsters local unions (the local unions), located in central and northeast portions of Pennsylvania, along the eastern shore of Maryland, Maine, New York and Ohio, and is not a state or local governmental pension plan. The Fund is generally non-contributory but does provide for participant contributions under the Consolidated Omnibus Budget Reconciliation Act (COBRA). The Fund provides health and other benefits to eligible participants who are covered under collective bargaining agreements, or other written agreements, with the local unions. The Fund is administered by a Board of Trustees (Trustees) with equal representation by the employers and the local unions and is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA). Benefit terms are established, and amended, by the Trustees. The Authority is not subject to any provisions regarding withdrawal from the Fund.

The Teamsters Pension Plan of Philadelphia and Vicinity issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Teamsters Pension Plan of Philadelphia and Vicinity, Fourth and Cherry Streets, Philadelphia, Pennsylvania 19106.

*Vesting and Benefit Provisions*

Pennsylvania State Employees' Retirement System: A member may retire after completing three years of service and after reaching normal retirement age (the age of 60, except police officers at age 50, or the age at which 35 years of service has been completed, whichever occurs first). Benefits vest after five years of service, or after 10 years of service for those hired on or after January 1, 2011. If an employee terminates his or her employment after at least five years of service (10 years if hired on or after January 1, 2011) but before the normal retirement age, he or she may receive pension benefits immediately or defer pension benefits until reaching retirement age. Employees who retire after reaching the normal retirement age with at least three years of credited service who started on or prior to December 31, 2010 are entitled to receive pension benefits equal to 2.5% (2.0% for employees starting on or after January 1, 2011, unless they opt to pay more to be eligible for the 2.5%) of their final average compensation (average of the three highest years in earnings) times the number of years for which they were a participant in the plan. The pension benefits received by an employee who retires after five years of credited service but before normal retirement age are reduced for the number of years that person is under normal retirement age.

Pension provisions include death benefits, under which the surviving beneficiary may be entitled to receive the employee's accumulated contributions less the amount of pension payments that the employee received, the present value of the employees' account at retirement less the amount of pension benefits received by the employee, the same pension benefits formerly received by the employee, or one-half of the monthly pension payment formerly received by the employee. The maximum pension benefit to the employee previously described may be reduced depending on the benefits elected for the surviving beneficiary.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

*Vesting and Benefit Provisions (Continued)*

State of New Jersey Public Employees' Retirement System: The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

<u>Tier</u>	<u>Definition</u>
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007, and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008, and prior to May 21, 2010
4	Members who were eligible to enroll after May 21, 2010, and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Teamsters Pension Plan of Philadelphia and Vicinity: A member may retire at the later of (a) the date the employee reaches 65 or (b) the tenth anniversary of the employee's commencement of participation in the plan. Additionally, employees are eligible for early retirement after 10 years of participation in the plan and (a) completion of 30 years of vested service or (b) attainment of age 50 and completion of 10 years of vested service. Benefits vest after 10 years of service. An employee who retires on or after his or her normal retirement age is entitled to receive benefits based on his or her credited years of service multiplied by a monthly benefit rate, which is determined based on the employer's daily contributions. The benefits are subject to maximum rates that vary according to employer daily contribution rates. Members may also receive benefits after early retirement at reduced rates, depending on age at retirement.

An employee who qualifies for disability retirement benefits (total and permanent disability with 10 years of vested service and 5 years of continuous service with at least 300 covered days of contributions) is entitled to receive two hundred dollars per month until retirement age, when retirement benefits would commence.

Provisions include surviving spouse death benefits, under which the surviving spouse is entitled to a 50% survivor annuity in certain cases.

On December 31, 2020, 2019, and 2018, the Authority had 220, 203, and 218 employees, respectively, covered by the Fund.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

*Contributions*

Pennsylvania State Employees' Retirement System: The contribution requirements of plan members and the Authority are established and amended by the Pennsylvania State Employees' Retirement System Board. As of January 1, 2011, employee's contribution rates range from 5% to 9.3% of their gross earnings depending on their plan selection.

Employer contribution rates are certified by the SERS Board annually, typically in April of each year to become effective the following fiscal year beginning in June. It is customary for rates to result from an independent actuarial valuation of the pension fund. The employer contribution rate is set so that it can fund all retirement benefits earned by employees working during the year and pay toward any unfunded liability that may exist. In some cases, however, the actuarially calculated employer contribution rate has been set or adjusted by Pennsylvania law.

The Authority's contractually required contribution rate for the years ended December 31, 2020, and 2019 was 34.37% and 30.78%, respectively, of the Authority's covered payroll, and the Authority's contractually required quarterly contributions to the pension plan for 2020 and 2019 totaled \$17,006 (includes \$940 of accrued pension liability) and \$16,663 (includes \$12,052 of accrued pension liability), respectively. Employee contributions to the plan during 2020 and 2019 were \$3,599 and \$3,593, respectively.

State of New Jersey Public Employees' Retirement System: The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.34% in State fiscal year 2018. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. Employers' contribution is based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The Authority's contractually required contribution rate for the years ended December 31, 2020, and 2019 was 15.72% and 12.37%, respectively, of the Authority's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability. The Authority's contractually required contributions to the pension plan for the years ended December 31, 2020, and 2019 were \$132 and \$106, which is and was due on April 1, 2021, and April 1, 2020, respectively. Employee contributions to the plan during 2020 and 2019 were \$63 and \$66, respectively.

Teamsters Pension Plan of Philadelphia and Vicinity: The employer's contribution requirements are determined under the terms of one Collective Bargaining Agreement ("CBA") in force. The CBA between Port Authority Transit Corporation ("PATCO") and Teamsters Local 676 ("Teamsters") expired December 31, 2017. PATCO and Teamsters subsequently entered into an Agreement executed by PATCO on July 23, 2018. That Agreement extended the CBA without change and provided that PATCO will continue to make contributions to the Teamsters Health and Welfare Fund of Philadelphia and Vicinity and the Teamsters Pension Trust Fund of Philadelphia and Vicinity in the same manner and method as set forth in the CBA at the contribution rates established by the Trustees of the respective Funds, increasing effective June 1, 2018 and August 1, 2018, respectively, subject to increases on a yearly basis, until such time as a new CBA is reached or either party terminates the Agreement. During 2020, the Authority was required to and did contribute thirty dollars and seventy cents (\$30.70) per day from January 1 through July 31, and thirty-two dollars and twenty-four cents (\$32.24) per day from August 1 through December 31 for each PATCO participating employee. For the 2019 year, the Authority was required to and did contribute twenty-nine dollars and twenty-four cents (\$29.24) per day from January 1 through June 30, and thirty dollars and seventy cents (\$30.70) per day, from July 1 through December 31 for each PATCO participating employee.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

*Contributions (Continued)*

Teamsters Pension Plan of Philadelphia and Vicinity (Continued): The Authority's contributions totaled 10.02%, 9.27%, and 9.55% of covered payroll in 2020, 2019 and 2018, respectively.

The employees of the Authority do not contribute to the Fund. The Authority contributed \$1,608, \$1,474, and \$1,378 in 2020, 2019 and 2018, respectively, which represented 100% of the required contributions for the aforementioned years.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pennsylvania State Employees' Retirement System: On December 31, 2021, the Authority's proportionate share of the SERS net pension liability was \$154,513. The net pension liability was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2020. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2020, measurement date, the Authority's proportion was .89697260%, which was an increase of .04017334% from its proportion measured as of December 31, 2019.

On December 31, 2020, the Authority's proportionate share of the SERS net pension liability was \$155,749. The net pension liability was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2019, measurement date, the Authority's proportion was .85679926%, which was a decrease of .01162913% from its proportion measured as of December 31, 2018.

On December 31, 2021, and 2020, the Authority's proportionate share of the SERS pension expense, calculated by the Plan as of the December 31, 2020, and 2019 measurement dates, was \$17,926 and \$24,216, respectively.

State of New Jersey Public Employees' Retirement System: On December 31, 2020, the Authority's proportionate share of the PERS net pension liability was \$1,962. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2020, measurement date, the Authority's proportion was .0120311762%, which was an increase of .0011909983% from its proportion measured as of June 30, 2019.

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

State of New Jersey Public Employees' Retirement System (Continued): On December 31, 2019, the Authority's proportionate share of the PERS net pension liability was \$1,953. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2019. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2019, measurement date, the Authority's proportion was .0108401779%, which was an increase of .0006893442% from its proportion measured as of June 30, 2018.

On December 31, 2020, and 2019, the Authority's proportionate share of the PERS pension expense, calculated by the Plan as of the June 30, 2020, and 2019 measurement dates, was \$224 and \$136, respectively.

*Deferred Outflows of Resources and Deferred Inflows of Resources*

Certain changes in the net pension liability are to be recognized as deferred outflows of resources or deferred inflows of resources and are amortized as either an increase or decrease to future year's pension expense, using a systematic and rational method over a closed period.

On December 31, 2021, for SERS and On December 31, 2020, PERS the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	\$ 1,451	\$ 36	\$ 1,487	\$ 173	\$ 7	\$ 180
Changes of assumptions	17,181	64	17,245		821	821
Net difference between projected and actual earnings on pension plan investments		67	67	19,769		19,769
Differences between employer contributions and proportionate share of contributions	1,682		1,682	1,033		1,033
Changes in proportion	4,685	766	5,450	3,248		3,248
Employer contributions subsequent to the measurement date	12,659	66	12,725			-
	<u>\$ 37,658</u>	<u>\$ 999</u>	<u>\$ 38,656</u>	<u>\$ 24,224</u>	<u>\$ 828</u>	<u>\$ 25,052</u>

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

On December 31, 2020, for SERS and on December 31, 2019, for PERS, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	\$ 1,942	\$ 35	\$ 1,978	\$ 1,055	\$ 9	\$ 1,064
Changes of assumptions	6,002	195	6,066		678	678
Net difference between projected and actual earnings on pension plan investments			67	11,108	31	11,139
Differences between employer contributions and proportionate share of contributions	6		6	1,469		1,469
Changes in proportion	7,463	790	8,229	2,007	116	2,123
Employer contributions subsequent to the measurement date	16,266	53	16,332			
	<u>\$ 31,679</u>	<u>\$ 1,073</u>	<u>\$ 32,678</u>	<u>\$ 15,639</u>	<u>\$ 834</u>	<u>\$ 16,473</u>

On December 31, 2021, SERS had \$12,659 and on December 31, 2020, PERS had \$66 included in deferred outflows of resources, will be included as a reduction of the net pension liability in their respective years. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plans' net pension liability, but before the end of the financial statement period for the Authority.

For SERS, this amount was based on actual contributions made during 2021, which was after the measurement date of December 31, 2020. For PERS, the amount was based on an estimated April 1, 2022, contractually required contribution, prorated from the pension plan's measurement date of June 30, 2020, to the Authority's year-end of December 31, 2020.

On December 31, 2020, SERS had \$16,266 and on December 31, 2019, PERS had \$53 included in deferred outflows of resources, will be included as a reduction of the net pension liability in their respective years. December 31, 2020, for SERS and December 31, 2019, for PERS. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plan's net pension liability, but before the end of the financial statement period for the Authority. For SERS, this amount was based on actual contributions made during 2020, which was after the measurement date of December 31, 2019. For PERS, the amount was based on an estimated April 1, 2021, contractually required contribution, prorated from the pension plans measurement date of June 30, 2019, to the Authority's year-end of December 31, 2019.

The components of deferred outflows of resources and deferred inflows of resources for SERS and PERS are amortized into pension expense over the number of years in the table that follows. The years of amortization are based on a closed period for the December 31, 2020, and June 30, 2020, measurement periods, respectively, which reflect the weighted average remaining service life of all SERS and PERS members, beginning the year in which the deferred amount occurs.



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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

*Deferred Outflows of Resources and Deferred Inflows of Resources (Continued)*

	SERS		PERS	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Net difference between projected and actual earnings on pension plan investments				
2020		5.00	5.00	
2019		5.00	5.00	
2018		5.00	5.00	
2017		5.00	5.00	
2016		5.00	5.00	
2015		5.00		
Differences between expected and actual experience				
2020	5.20		5.16	
2019	5.30		5.21	
2018	5.30			5.63
2017	5.20		5.48	
2016		5.20	5.57	
2015	5.20		5.72	
2014	5.60			
Changes of assumptions				
2020	5.20			5.16
2019	5.30			5.21
2018				5.63
2017				5.48
2016	5.20		5.57	
2015	5.20		5.72	
2014			6.44	

The amounts of deferred outflows of resources and deferred inflows of resources related to the respective net pension liabilities measured on December 31, 2020, for SERS and June 30, 2020, for PERS that will be recognized in pension expense in future periods are as follows:

Year Ending			
Dec. 31	SERS	PERS	Total
2021	1977	\$ 44	2,021
2022	\$ 497	23	520
2023	3,151	34	3,185
2024	(4,130)	6	(4,124)
2025	590	(2)	588
2026	503		503
Totals	\$ 2,589	\$ 105	2,694

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Actuarial Assumptions

Since the measurement of the net pension liability of SERS is the same date as the actuarial valuation of the net pension liability, no roll forward procedures are required for the net pension liability. For PERS, however, the net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total PERS pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020.

The actuarial valuations for the year ended December 31, 2020, used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2020, for SERS and June 30, 2020 for PERS:

	SERS	PERS
Inflation	2.50%	2.75%
Projected salary increases	average of 4.60% with range of 3.30% - 6.95% including inflation	2.00% - 6.00% based on years of service (through 2026); 3.00% - 7.00% based on years thereafter
Investment rate of return	7.00% net of manager fees including inflation	7.00%
Mortality rate table	projected PubG-2010 and PubNS-2010 Mortality Tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2015-2019	July 1, 2014 - June 30, 2018

The actuarial valuations for the year ended December 31, 2020, used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2019, for SERS and June 30, 2019 for PERS:

	SERS	PERS
Inflation	2.60%	2.75%
Projected salary increases	average of 5.60% with range of 3.70% - 8.90% including inflation	2.00% - 6.00% based on years of service (through 2026) 3.00% - 7.00% based on years of service (thereafter)
Investment rate of return	7.125% net of manager fees including inflation	7.00%
Mortality rate table	projected RP-2000 mortality tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2011 - 2015	July 1, 2014 - June 30, 2018

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Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

The long-term expected real rate of return on pension plan investments is determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2020, for SERS and June 30, 2020, for PERS, are summarized in the following table:

Asset Class	SERS		PERS	
	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	2.00%	0.25%	4.00%	0.50%
Emerging markets equity	4.00%	5.00%	5.50%	10.23%
Fixed income - core	22.00%	1.50%		
Fixed income - opportunistic	4.00%	3.00%		
Global diversified credit				
International developed markets equity	13.00%	4.75%		
Inflation oritextub (TIPS)	4.00%	1.50%		
High yield			2.00%	5.95%
Investment grade credit			8.00%	2.67%
Non-U.S. developed markets equity			13.50%	8.57%
Private credit	4.00%	4.25%	8.00%	7.59%
Private equity	14.00%	6.25%	13.00%	11.42%
Real assets			3.00%	9.73%
Real estate (property)	8.00%	5.60%	8.00%	9.56%
Risk mitigation strategies			3.00%	3.40%
U.S. equity	25.00%	4.90%	27.00%	7.71%
U.S. treasuries			5.00%	1.94%
Total	100.00%		100.00%	

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Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2019, for SERS and June 30, 2019, for PERS, are summarized in the following table:

Asset Class	SERS		PERS	
	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	3.00%	0.00%	5.00%	2.00%
Emerging markets equity			6.50%	11.37%
Equity Related Real Estate				
Fixed income	11.00%	1.26%		
Global diversified credit				
Global public equity	48.00%	5.15%		
High yield			2.00%	5.37%
Investment grade credit			10.00%	4.25%
Multi-Strategy	10.00%	4.44%		
Non-U.S. developed markets equity			12.50%	9.00%
Private credit			6.00%	7.92%
Private equity	16.00%	7.25%	12.00%	10.85%
Real assets			2.50%	9.31%
Real estate (property)	12.00%	5.26%	7.50%	8.33%
Risk mitigation strategies			3.00%	4.67%
U.S. equity			28.00%	8.26%
U.S. treasuries			5.00%	2.68%
Total	<u>100.00%</u>		<u>100.00%</u>	

**Discount Rate:** The discount rate used to measure the total pension liability on December 31, 2020, and 2019 for SERS was 7.000% and 7.125%, respectively. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the rates applicable for each member and that employer contributions will be made based on rates determined by the actuary. Based on those assumptions, SERS fiduciary net position was projected to be available to make all projected future benefit payments of current active and non-active SERS members; therefore, the long-term expected rate of return on SERS investments was applied to all periods of projected benefit payments to determine the total pension liability.

The discount rate used to measure the total pension liability on June 30, 2020, and 2019 for PERS was 7.00% and 6.28%, respectively. These single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% and 3.50%, as of June 30, 2020, and 2019, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers will be based on 78% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers.

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Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

Discount Rate (Continued): Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Pennsylvania State Employees' Retirement System: The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of December 31, 2020, and December 31, 2019, calculated using a discount rate of 7.000% and 7.125%, respectively, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2021		
	1% Decrease 6.000%	Current Discount 7.00%	1% Increase 8.000%
Authority's proportionate share of the net pension liability - measurement date December 31, 2020	\$ 205,167	\$ 154,513	\$ 111,691
	December 31, 2020		
	1% Decrease 6.125%	Current Discount Rate 7.125%	1% Increase 8.125%
Authority's proportionate share of the net pension liability - measurement date December 31, 2019	\$ 197,905	\$ 155,749	\$ 119,659

State of New Jersey Public Employees' Retirement System: The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of June 30, 2020, and June 30, 2019, calculated using a discount rate of 7.00% for June 30, 2020, and 6.28% for June 30, 2019, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2020		
	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of the net pension liability - measurement date June 30, 2020	\$ 2,470	\$ 1,962	\$ 1,531

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Note 9. Pension Plans (Continued)

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate (Continued)

State of New Jersey Public Employees' Retirement System (Continued):

	December 31, 2019		
	1% Decrease 5.28%	Current Discount Rate 6.28%	1% Increase 7.28%
Authority's proportionate share of the net pension liability - measurement date June 30, 2019	\$ 2,467	\$ 1,953	\$ 1,520

Note 10. Postemployment Healthcare Plan ("OPEB")

General Information about the OPEB Plan

Plan Description: The Authority's defined benefit OPEB plan ("Plan") provides OPEB for all permanent full-time employees of the Authority hired prior to January 1, 2007. The Plan is a single employer defined benefit OPEB plan administered by the Authority through a trust that meets the criteria of paragraph 4 of GASBS No. 75. The trust is fiscally dependent upon funding contributions from the Authority. The Authority's Board of Commissioners ("Commissioners") establish and amend the benefit terms of the Plan. As such, the Plan is considered a fiduciary component unit of the Authority. The Plan does not issue a stand-alone financial report.

Benefits Provided: The Plan provides medical, including prescription drug coverage, and life insurance benefits for retirees and their dependents. Benefits are provided through a third-party insurer, and the full cost of the benefits is covered by the Plan, along with retiree contributions.

Employees Covered by Benefit Terms: Based on the December 31, 2020, actuarial valuation, the following employees were covered by the benefit terms:

Inactive plan members or beneficiaries currently receiving benefit payments	781
Inactive plan members entitled to but not yet receiving benefit payments	2
Active plan members	362
	<u>1,145</u>

The Plan is closed to new entrants. Employees hired after January 1, 2007, are not eligible for retirement benefits.

Contributions: The contribution requirements of plan members and the Authority are established, and amended, by the Commissioners. For the years ended December 31, 2021, and 2020, the Authority's average contribution rate was 18.26% and 19.02%, respectively, of covered-employee payroll. Total contributions to the Plan by the Authority during 2021 and 2020 were \$4,889 and \$5,416, respectively. Contributions for 2021 and 2020 by plan members receiving benefits for medical and prescription ranged from \$10.00 to \$2,936.25 per month depending on the plan type and coverage selected.

Net OPEB Liability

The Authority's net OPEB liability measurement date of December 31, 2021, was rolled forward from the total OPEB liability used to calculate the net OPEB liability determined by the actuarial valuation as of January 1, 2020.

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**Note 10. Postemployment Healthcare Plan ("OPEB") (Continued)**

Actuarial Assumptions: The total OPEB liability in the December 31, 2020, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Salary increase	3.5 percent
Healthcare cost trend rates	The following assumptions are used for annual healthcare cost inflation (trend):

	Year	Pre-65	Post 65
Year 1 Trend	January 1, 2022	7.0%	7.0%
Ultimate Trend	January 1, 2032 & Later	4.5%	4.5%
Grading Per Year		0.25%	0.25%

Mortality rates were based on the RP 2014 Healthy Male and Female Tables that are based on the Employee and Healthy Annuitant Tables for both pre & post retirement projected with mortality improvement using the most current Society of Actuaries Mortality Improvement Scale MP-2019.

The OPEB Plan fiduciary net position was projected with an investment return of 2.05 and 2.02% for the years ended December 31, 2021, and 2020, respectively.

Discount Rate: The discount rate used to measure the total OPEB liability as of December 31, 2021, was 2.05%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO, S&P Municipal Bond 20 Year High Grade Rate Index, Fidelity GA AA 20 Years).

The discount rate used to measure the total OPEB liability as of December 31, 2020, was 2.02%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO – 2.12%, S&P Municipal Bond 20 Year High Grade Rate Index – 1.93%, and Fidelity GA AA 20 Years - 2.00%).

The projection of cash flows used to determine the discount rates assumed that Authority contributions would be made at rates equal to the actuarial determined contribution rates. Based on those assumptions, the OPEB Plan's fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees assuming that such payments are paid separate from the OPEB Plan fiduciary fund. Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Changes in the Net OPEB Liability

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2021	\$ 102,611	\$ 33,206	\$ 69,404
Changes for the year:			
Service cost	237	-	237
Interest on Total OPEB Liability	2,053	-	2,053
Change in Assumptions	(464)	-	(464)
Benefit Payments	(4,889)	(4,889)	-
Contributions from Employers	-	4,889	(4,889)
Net Investment Income (Loss):	-	(397)	397
Net changes	(3,063)	(397)	(2,666)
Balances at December 31, 2021	\$ 99,548	\$ 32,809	\$ 66,739

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Note 10. Postemployment Healthcare Plan ("OPEB") (Continued)

Changes in the Net OPEB Liability (Continued)

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2020	\$ 127,389	\$ 32,285	\$ 95,104
Changes for the year:			
Service cost	229		229
Interest	2,519		2,519
Differences between expected and actual experience	(22,111)		(22,111)
Contributions - employer:			
Pay-as-you-go costs		5,416	(5,416)
Net investment income		1,022	(1,022)
Benefit payments	(5,416)	(5,416)	
Administrative expense		(101)	101
Net changes	(24,779)	921	(25,700)
Balances at December 31, 2020	\$ 102,610	\$ 33,206	\$ 69,404

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate: The following presents the net OPEB liability of the Authority as well as what the Authority's net OPEB liability would be if it were calculated using a discount rate of 2.05% and 2.02% for December 31, 2021, and 2020, respectively, that is 1-percentage-point lower or 1-percentage-point higher than the actual discount rates used:

December 31, 2021			
	1% Decrease (-1.05%)	Discount Rate (-2.05%)	1% Increase (-3.05%)
Net OPEB liability	\$ 52,891	\$ 66,739	\$ 82,816

December 31, 2020			
	1% Decrease (1.02%)	Discount Rate (2.02%)	1% Increase (3.02%)
Net OPEB liability	\$ 86,758	\$ 69,404	\$ 55,907

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates: The following presents the net OPEB liability of the Authority as well as what the Authority's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

December 31, 2021			
	Trend Rate Less 1% (-1.05%)	Current Valuation Discount Rate (-2.05%)	Trend Rate Plus 1% (-3.05%)
Net OPEB liability	\$ 53,774	\$ 66,739	\$ 81,590



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Note 10. Postemployment Healthcare Plan ("OPEB") (Continued)

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates (Continued):

	December 31, 2020		
	Trend Rate Less 1%	Healthcare Cost Trend Rates	Trend Rate Plus 1%
Net OPEB liability	\$ 57,317	\$ 69,404	\$ 84,692

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the years ended December 31, 2021, and 2020, the Authority recognized OPEB expense of (\$7,659) and \$2,115, respectively. On December 31, 2021, the Authority reported deferred inflows of resources related to OPEB from the changes in assumptions of \$212. No deferred outflows of resources were reported.

On December 31, 2020, the Authority reported deferred outflows of resources related to OPEB from the changes in assumptions of \$10,094. No deferred inflows of resources were reported.

Amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows: \$212 during the year ending December 31, 2022.

Payable to the OPEB Plan

On December 31, 2021, and 2020, there were no payables reported to the OPEB Plan.

Note 11. Indentures of Trust

The Authority's outstanding Revenue Bonds are subject to the provisions of the following Indentures of Trust: Revenue Refunding Bonds of 1998, dated July 1, 1998; the 2013 Revenue Bonds, dated December 1, 2013, and the 2018 Revenue and Revenue Refunding Bonds, dated December 18, 2018 (collectively the "Bond Resolution").

In addition, The Authority's 2012 Port District Project Refunding Bonds, dated December 1, 2012, are governed by a separate, individual indenture. (The 1999 PDP Bonds fully matured on January 1, 2021).

The Bond Resolution requires the maintenance of the following accounts:

Project Fund: This *restricted* account was established in accordance with Section 6.02 of the Bond Resolution. The Project Fund is held by the Trustee and is applied to pay the cost of the Projects and is pledged, pending application to such payment of costs for the security of the payment of principal and interest on the Revenue, Revenue Refunding, and Project Bonds (the "Bonds").

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Note 11. Indentures of Trust (Continued)

The Bond Resolution requires the maintenance of the following accounts (continued):

Debt Service Fund: This *restricted* account was established in accordance with Section 6.04 of the Bond Resolution for the payment of maturing interest and principal on the Bonds. The balance on deposit must be sufficient to enable the Trustee to withdraw amounts equal to interest due on the Bonds, principal amounts maturing on Bonds, accrued interest included in the purchase price of the bonds purchased for retirement and sinking fund installments when payments are required.

Debt Service Reserve Fund: This *restricted* account was established in accordance with Section 6.05 of the Bond Resolution. The amount of funds on deposit must be maintained at a level equal to the Maximum Debt Service to ensure funds are available for payment of Debt Service.

Bond Redemption Fund: This *restricted* account was established in accordance with section 6.06 of the Bond Resolution to account for amounts received from any source for the redemption of Bonds, other than mandatory sinking fund payments.

Rebate Fund: This *restricted* account was established in accordance with Section 6.07 of the bond Resolution account for amounts deposited from time to time in order to comply with the arbitrage rebate requirements of Section 148 of the Code as applicable to any Series of Tax-Exempt Bonds issued.

Revenue Fund: This *unrestricted* account was established in accordance with Section 6.03 of the Bond Resolution for the Authority to deposit all Revenues. On or before the 20<sup>th</sup> day of each calendar month, the Trustee shall, to the extent money is available, after deduction of cash and investment balances for the 15% working capital reserve, transfer to or credit funds needed in the following order: (1) the Debt Service Fund, (2) the Debt Service Reserve Fund, (3) any Reserve Fund Credit Facility Issuer, (4) the Trustee's Rebate Fund, (5) the Maintenance Reserve Fund, (6) the General Fund.

Maintenance Reserve Fund: This *restricted* account was established in accordance with Section 6.08 of the Bond Resolution. These funds are maintained for reasonable and necessary expenses with respect to the system for major repairs, renewals, replacements, additions, betterments, enlargements, improvements and extraordinary expenses, all to the extent not provided for in the then current Annual Budget. Money in this account is pledged for the security of payment of principal and interest on the bonds. Whenever the amount in this account exceeds the "Maintenance Reserve Fund Requirement," the excess shall be deposited in the General Fund. The "Maintenance Reserve Fund Requirement" on any date is at least \$3,000.

General Fund: This *unrestricted* account was established in accordance with Section 6.09 of the Bond Resolution. All excess funds of the Authority are recorded in the General Account. If the Authority is not in default in the payment of bond principal or interest and all fund requirements are satisfied, the excess funds may be used by the Authority for any lawful purpose.

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**Note 12. Funded and Long-Term Debt**

Total Outstanding Funded Debt: On December 31, 2021, and December 31, 2020, the Authority had \$1,223,274 and \$1,307,019; respectively, in Revenue and Port District Project (outstanding for December 31, 2020, only) and Project Refunding Bonds outstanding (including unamortized premiums), consisting of bonds issued in 1999 (not outstanding as of January 2021), 2012, 2013, and 2018. The 1999 Port District Project Bonds were issued pursuant to an Indenture of Trust dated December 1, 1999. The 2012 Port District Project Refunding Bonds were issued pursuant to an Indenture of Trust dated December 1, 2012. The 2013 Revenue Bonds were issued pursuant to an Indenture of Trust, a Ninth Supplemental Indenture, dated as of December 1, 2013. The 2018 Revenue and Revenue Refunding Bonds were issued pursuant to a Fourteenth Supplemental Indenture dated December 18, 2018.

1999 Port District Project Bonds (Fully matured January 1, 2021): On December 22, 1999, the Authority issued \$272,095 to provide funds to finance (a) all or a portion of the cost of certain port improvement and economic development projects within the Port District, (b) a deposit of cash or a Reserve Fund Credit Facility to the credit of the Debt Service Reserve Fund established under the 1999 Port District Project Bond Indenture and (c) all or a portion of the costs and expenses of the Authority relating to the issuance and sale of the 1999 Port District Project Bonds (Series A and B).

The 1999 Port District Project Bonds were general corporate obligations of the Authority. The 1999 Port District Project Bonds were not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the monies, if any, on deposit from time to time in the Funds established under the 1999 Port District Project Bond Indenture. No tolls, rents, rates or other such charges were pledged for the benefit of the 1999 Port District Project Bonds. The 1999 Port District Project Bonds were equally and ratably secured by the funds on deposit in the Funds established under the 1999 Port District Project Bond Indenture, except for the Rebate Fund. The 1999 Port District Project Bonds were payable from such Funds and from other monies of the Authority legally available.

The 1999 Port District Project Bonds were subject to optional redemption and mandatory sinking fund redemption prior to maturity. The scheduled payment of principal and interest on the 1999 Port District Project Bonds when due were guaranteed under an insurance policy issued concurrently with the delivery of the 1999 Port District Project Bonds by Financial Security Assurance Inc. The Authority paid off the balance of the 1999 Port District Project bonds, in full, on January 1, 2021.

2012 Port District Project Refunding Bonds: On December 20, 2012, the Authority issued \$153,030 in Port District Project Refunding Bonds, Series 2012. The Port District Project Refunding Bonds, Series 2012 (the "2012 Bonds") were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act (as such terms are defined herein) and an Indenture of Trust (the "Indenture") dated as of December 1, 2012, between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as trustee (the "Trustee").

The 2012 Bonds were issued to (i) refund and redeem all the outstanding principal balance and interest accrued on the Authority's outstanding Port District Project Bonds, Series B of 1998, Port District Project Bonds, Series B of 1999, and Port District Project Bonds, Series A of 2001.

The refunding resulted in a loss (difference between the reacquisition price and the net carrying amount of the old debt) of \$7,000. This difference, reported in the accompanying combined financial statements as a deferred outflow of resources, is being charged to operations through the year 2025 using the effective interest method.

The 2012 Bonds are general corporate obligations of the Authority. The 2012 Bonds are not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the moneys, if any, on deposit from time to time in the Funds established under the Indenture, except for the Rebate Fund. No tolls, rents, rates or other charges are pledged for the benefit of the 2012 Bonds. The 2012 Bonds are equally and ratably secured by the monies, if any, on deposit in the Funds established under the Indenture, except for the Rebate Fund. The 2012 Bonds are payable from such funds and from other monies of the Authority legally available.

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Note 12. Funded and Long-Term Debt (Continued)

2012 Port District Project Refunding Bonds (Continued):

*Redemption Provisions:*

*Optional Redemption:* The 2012 Bonds maturing on or after January 1, 2024 are subject to redemption prior to maturity at the option of the Authority on or after January 1, 2023, in whole at any time, or in part at any time and from time to time, in any order of maturity specified by the Authority and within a maturity as selected by the Trustee as provided in the Indenture and as summarized below under the subheading "Redemption Provisions - Selection of 2012 Bonds to be Redeemed." Any such redemption shall be made at a redemption price equal to the principal amount of the Bonds to be redeemed, plus interest accrued to the date fixed for redemption.

*Payment of Redemption Price:* Notice of redemption having been given in the manner provided in the Indenture, or written waivers of notice having been filed with the Trustee prior to the date set for redemption, the 2012 Bonds (or portions thereof) so called for redemption shall become due and payable on the redemption date so designated and interest on such 2012 Bonds (or portions thereof) shall cease to accrue from the redemption date whether or not such Bonds shall be presented for payment. The principal amount of all 2012 Bonds so called for redemption, together with the redemption premium, if any, payable with respect thereto and accrued and unpaid interest thereon to the date of redemption, shall be paid (upon presentation and surrender of such 2012 Bonds) by the Paying Agent out of the appropriate Fund or other funds deposited for the purpose.

*Selection of 2012 Bonds to be Redeemed:* If less than all the 2012 Bonds are to be redeemed and paid prior to maturity, 2012 Bonds registered in the name of the Authority shall be redeemed before other 2012 Bonds are redeemed. Thereafter, the portion of 2012 Bonds to be redeemed shall be selected by the Authority, or if no such selection is made, by lot by the Trustee from among all outstanding 2012 Bonds eligible for redemption.

In the case of a partial redemption of 2012 Bonds when 2012 Bonds of denominations greater than the minimum Authorized Denomination are outstanding, then for all purposes in connection with such redemption, each principal amount equal to the minimum authorized denomination shall be treated as though it were a separate 2012 Bond for purposes of selecting the 2012 Bonds to be redeemed, provided that no 2012 Bonds shall be redeemed in part if the principal amount to be outstanding following such partial redemption is not an authorized denomination.

*Selection of 2012 Bonds to be Redeemed (Continued):*

The 2012 Port District Project Refunding Bonds outstanding on December 31, 2021, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.00%	14,085	2024	5.00%	\$ 15,520
2023	3.00%	240	2025	5.00%	16,300
2023	5.00%	14,545	2026	5.00%	17,115
			2027	5.00%	17,975
Total par value of 2012 Port District Project Refunding Bonds					95,780
Add: unamortized bond premium					4,032
Total 2012 Port District Project Refunding Bonds, net					<u>\$ 99,812</u>

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**Note 12. Funded and Long-Term Debt (Continued)**

**2013 Revenue Bonds:** On December 18, 2013, the Delaware River Port Authority issued its Revenue Bonds, Series of 2013 in the aggregate principal amount of \$476,585. The 2013 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2013 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2013 Revenue Bonds will be payable semi-annually on January 1 and July 1 of each year commencing July 1, 2014.

The 2013 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, N.A., as trustee, as heretofore supplemented from time to time, including as supplemented by a Ninth Supplemental Indenture, dated as of December 1, 2013 (collectively, the "1998 Revenue Bond Indenture"). The 2013 Revenue Bonds are being issued for the purpose of: (i) financing a portion of the costs of the Authority's approved capital improvement program; (ii) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (iii) paying the costs of issuance of the 2013 Revenue Bonds.

The 2013 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2013 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the "Commonwealth") or the State of New Jersey (the "State") or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2013 Revenue Bonds. The 2013 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

The 2013 Revenue Bonds outstanding on December 31, 2021, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	5.000%	\$ 23,560	2034	4.625%	\$ 810
2027	4.125%	845	2035	5.000%	34,870
2028	5.000%	25,615	2035	4.750%	1,000
2029	5.000%	26,895	2036	5.000%	36,660
2030	5.000%	28,070	2036	4.750%	1,000
2030	4.500%	170	2037	5.000%	38,540
2031	5.000%	29,650	2037	4.750%	1,000
2032	4.500%	31,135	2038	5.000%	41,515
2033	5.000%	32,535	2039	5.000%	43,590
2034	5.000%	33,355	2040	5.000%	45,770
Total par value of 2013 Revenue Bonds					476,585
Add: unamortized bond premium					7,238
Total 2013 Revenue Bonds, net					<u>\$ 483,823</u>

**Optional Redemption:** The 2013 Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2024. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2013 Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

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**Note 12. Funded and Long-Term Debt (Continued)**

**2018 Revenue Bonds:** On December 18, 2018, the Delaware River Port Authority issued its Revenue Bonds, Series of 2018, totaling \$700,505, consisting of: its Revenue Bonds, Series A of 2018 in the aggregate principal amount of \$273,475, its Revenue Refunding Bonds, Series B of 2018 (the "2018B Revenue Refunding Bonds") in the aggregate principal amount of \$404,060, and its Revenue Bonds, Series C of 2018 (Federally Taxable) (the "2018C Revenue Bonds") in the aggregate principal amount of \$22,970, and together with the 2018A Revenue Bonds, the 2018B Revenue Refunding Bonds, and the 2018C Revenue Bonds collectively called the "2018 Revenue Bonds". The 2018 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2018 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2018 Revenue Bonds is payable semi-annually on January 1 and July 1 of each year commencing July 1, 2019.

The 2018 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, National Association, as trustee, as heretofore amended and supplemented from time to time, including as amended and supplemented by a Fourteenth Supplemental Indenture, dated as of December 18, 2018 (collectively, the "1998 Revenue Bond Indenture").

The 2018 Revenue Bonds, Series A, B and C, as more particularly specified within, were issued for the purpose of: (i) financing a portion of the costs of the Authority's approved capital improvement program; (ii) current refunding all of (1) \$100,120 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A of 2008, (2) \$111,240 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series B of 2008, (3) \$51,305 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A-1 of 2010, (4) \$55,330 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A-2 of 2010, (5) \$106,635 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series B of 2010, and (6) \$35,535 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series C of 2010; (iii) financing a portion of the cash settlement cost to terminate all of the Authority's 1995 Revenue Bond Swaption and 1999 Revenue Bond Swaption; (iv) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (v) paying the costs of issuance of the 2018 Revenue Bonds.

The 2018 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2018 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the "Commonwealth") or the State of New Jersey (the "State") or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2018 Revenue Bonds. The 2018 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

**2018A Revenue Bonds:** On December 18, 2018, the Authority issued new fixed rate bonds, in the amount of \$273,475, at a premium of \$43,893. As a result of this transaction (including payment of debt service reserve and cost of issuance requirements), \$290,000 was deposited into the 2018 new bond project fund account, to support the 2019 and subsequent 5-year Capital Plans.

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Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds (Continued):

*2018A Revenue Bonds (Continued):*

The 2018A Revenue Bonds outstanding on December 31, 2021, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	5.000%	\$ 1,690	2034	5.000%	\$ 20,565
2028	5.000%	15,345	2035	5.000%	21,590
2029	5.000%	16,110	2036	5.000%	22,670
2030	5.000%	16,920	2037	5.000%	23,805
2031	5.000%	17,760	2038	5.000%	24,995
2032	5.000%	18,650	2039	5.000%	26,240
2033	5.000%	19,580	2040	5.000%	27,555
Total par value of 2018A Revenue Bonds					273,475
Add: unamortized bond premium					35,469
Total 2018A Revenue Bonds, net					<u>\$ 308,944</u>

Optional Redemption: The 2018A Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2029. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2018A Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

*2018B Revenue Refunding Bonds:* On December 18, 2018, the Authority issued \$404,060 in fixed rate bonds, and used these funds, along with "other available funding sources", to refund \$460,165 in variable rate debt (specifically, the 2008 Series A&B and 2010 Series A, B and C Revenue Refunding Bonds). As a result, the Authority eliminated all its variable debt. This transaction also resulted in the termination of two LOCs, which supported the 2008B and 2010B Revenue Bonds (principal amount totaling \$217,875). Four (4) LIBOR Index Rate-based bank purchase loans (a.k.a., "Floating Rate Notes"), with three banks totaling \$242,290, which supported the 2008A, 2010A and 2010C Revenue Refunding Bonds (principal amount were also terminated. In addition, as a result of this transaction the 1999 Revenue Bond Swaption was terminated and cash-settled in the amount of \$35,721.

The 2018B Revenue Refunding Bonds outstanding on December 31, 2021, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.000%	57,645	2024	5.000%	\$ 62,680
2023	5.000%	60,105	2025	5.000%	65,350
			2026	5.000%	68,125
Total par value of 2018B Revenue Refunding Bonds					313,905
Add: unamortized bond premium					16,791
Total 2018B Revenue Refunding Bonds, net					<u>\$ 330,696</u>

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Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds (Continued):

*2018B Revenue Refunding Bonds (Continued):*

Optional Redemption: The 2018B Revenue Refunding Bonds are not subject to redemption at the option of the Authority, prior to maturity.

*2018C Revenue Bonds:* On December 18, 2018, the Authority issued \$22,970 in federally taxable fixed rate bonds, proceeds of which, along with a \$5,200 contribution from the Authority, were used to pay the cash-settlement termination cost of the 1995 Swap with TD Bank, N.A., in the amount of \$28,050. The Authority paid off the balance of the 2018C Revenue Bonds, in full, on January 1, 2020.

*2018 Revenue Bonds:* The total collective 2018 Revenue Bonds outstanding on December 31, 2021, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.000%	57,645	2031	5.000%	\$ 17,760
2023	5.000%	60,105	2032	5.000%	18,650
2024	5.000%	62,680	2033	5.000%	19,580
2025	5.000%	65,350	2034	5.000%	20,565
2026	5.000%	68,125	2035	5.000%	21,590
2027	5.000%	1,690	2036	5.000%	22,670
2028	5.000%	15,345	2037	5.000%	23,805
2029	5.000%	16,110	2038	5.000%	24,995
2030	5.000%	16,920	2039	5.000%	26,240
			2040	5.000%	27,555
Total par value of 2018 Revenue Bonds					587,380
Add: unamortized bond premium					52,259
Total 2018 Revenue Bonds, net					<u>\$ 639,639</u>

**Maturities of Principal and Interest on Bonds:** The following presents the principal and interest due on all bonds outstanding as of December 31, 2021:

Period Ending December 31,	Principal	Interest	Total
2022	71,730	56,015	127,745
2023	74,890	52,352	127,242
2024	78,200	48,527	126,727
2025	81,650	44,531	126,181
2026-2030	258,435	176,107	434,542
2031-2035	261,500	116,994	378,494
2036-2040	333,340	43,286	376,626
	<u>1,159,745</u>	<u>\$ 537,812</u>	<u>\$ 1,697,557</u>
Net unamortized bond premiums	63,529		
	<u>\$ 1,223,274</u>		

Interest on all the Authority's fixed rate debt (revenue bonds and port district project bonds issued in 2012, 2013, and 2018) is payable semi-annually on January 1 and July 1 in each year. The Authority is current on all its monthly debt service payments on all obligations.



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**Note 12. Funded and Long-Term Debt (Continued)**

Debt Authorized but not Issued: At its August 2013 meeting, the Authority's Board authorized the issuance, sale and delivery of up to \$550,000 in taxable or tax-exempt fixed rate bonds, to fund the 5-year 2013 Capital Plan (DRPA-13-094). This resolution rescinded and repealed all prior resolutions (DRPA-09-064 and DRPA-13-030) and any prior inconsistent resolutions. In December 2013, the Authority issued \$476,585 in fixed rate bonds (the 2013 Revenue Bonds) based on this resolution, and \$73,415 remains authorized but not issued under this Board resolution.

*Resolution DRPA-16-098:* At its September 21, 2016 meeting, the Authority's Board authorized the Authority to issue Revenue Refunding Bonds "in an aggregate principal amount not to exceed \$960,000," "to advance refund and redeem all or a portion of the outstanding" 2013D Revenue Bonds, "to effect interest cost savings for the Authority, and, to the extent deemed economically advantageous and fiscally prudent, amend, replace or terminate any or all of the Authority's outstanding Interest Rate Swap Agreements." Based on this resolution, \$960,000 remains authorized but not issued.

*Resolution DRPA-18-008:* This resolution authorized the issuance of up to \$350,000 in new revenue bonds, subject to market conditions. On December 18, 2018, the Authority issued \$273,475 in new revenue bonds (2018A Revenue Bonds), as per the resolution leaving \$76,525 in authorized but not issued bonds.

These authorizations, which total \$1,109,940 as of December 31, 2020, provide flexibility for the Authority to engage in the aforementioned transactions, under the right conditions, but do not obligate the Authority to execute any of the transactions.

*Resolution DRPA-21-033:* In May 2021, the Authority's Board passed DRPA resolution #21-033, "Authorization for Issuance of Port District Project Refunding Bonds, Series 2012." As a result of the resolution's passage, the "total debt authorized not issued" has increased by \$75,000, to total \$1.18 million as of December 31, 2021.

**Bond Ratings**

Significant changes to the Authority's bond ratings, over the past four (4) years, are described below:

*Moody's Investors Service Bond Ratings ("Moody's"):* In its report dated October 31, 2017, Moody's upgraded its bond ratings on all Authority outstanding bonds. The revenue bonds were upgraded from 'A3' to 'A2', and the port district project bonds were upgraded from 'Baa3' to 'Baa2,' all bonds being assigned a "stable outlook." This was the first Moody's upgrade of the Authority's bonds in over a decade. In its report, Moody's cited several core strengths of the Authority including: "positive traffic momentum," "a strong liquidity profile," "a manageable capital program and, "no-near term debt needs until 2021", all key factors supporting the ratings increases.

On November 16, 2018, just prior to the issuance of the 2018 Revenue Bonds (Series A, B and C), Moody's assigned a "A2" rating to the new bonds and affirmed the rating on the Authority's existing revenue bonds at "A2". The Port District Project bonds were also affirmed at "Baa2". The ratings outlook was changed, for all bond issues, to "positive" from "stable."

In its report, Moody's cited the "expected elimination of DRPA's variable rate debt exposure and the termination of all of the outstanding swaps", along with stable future traffic volumes, continued strong liquidity with a "manageable capital plan", as key factors in the upward change in the outlook.

In February 2020, Moody's increased the Authority's bond ratings on all its bonds, raising the revenue bond rating to "A1" (from "A2") and the port district project bonds from "Baa2" to "Baa1." (The "outlook" on all bonds was changed from "positive" to "stable" due to the upgrade).

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**Note 12. Funded and Long-Term Debt (Continued)**

**Bond Ratings (Continued):**

*Standard & Poor's Ratings Services Bond Ratings ("S&P"):* On April 21, 2016, S&P issued a bond ratings report on the Authority's debt, using its new joint ratings criteria, wherein the Authority's Port District Project Bonds were upgraded from "BBB" to "A- "(with stable outlook) and the Revenue Bonds were affirmed at "A", with a stable outlook. S&P cited the Authority's historical performance against budget, its strong financial stability and liquidity (including its capital "pay-go" fund), and its affordable 5-year capital plan of \$662,400, as underlying strengths supporting its ratings actions.

In its report dated August 1, 2017, S&P reaffirmed the Authority's ratings on both its Revenue and Port District Project Bonds. The report cited "historically strong liquidity levels," "DRPA's long history of stable transaction and revenue growth," "the maintenance of good debt service coverage, and "conservative" capital and operating budgets.

On November 16, 2018, just prior to the issuance of \$700,505 in 2018 Revenue Bonds (Series A, B and C), S&P assigned a rating of "A+" to the new bonds and upgraded its underlying rating on the existing revenue bonds to "A+" from "A", with a stable outlook. The Authority Port District Project Bonds were also upgraded to "A" from "A- ", with a stable outlook. The upgrades reflected the application of S&P's new updated ratings criteria, published on March 12, 2018. S&P cited the Authority's "very strong enterprise risk profile and strong financial risk profile", along with the "long history of favorable net revenue growth and strategic capital funding leading to strong sustainable debt service coverage" and the Authority's strong liquidity and financial flexibility, which supported the upgrade decision.

In March 2020, Moody's changed the entire toll sector to "negative outlook". However, Moody's did not change the Authority's "stable outlook."

Impact of COVID-19 on Ratings Outlook: As mentioned above, the Authority's bonds were upgraded by Moody's in February 2020, prior to the explosion of the COVID-19 pandemic. As a result of the pandemic's impact on traffic and toll revenues, in March 2020, both Moody's and S&P changed the outlook for the entire toll sector to "negative". S&P also changed the Authority's outlook from "stable" to "negative"; however, Moody's did not change the Authority's "stable" outlook.

In March 2021, S&P restored the "stable" outlook for the toll road sector and also on the Authority's bonds, from "negative", after its review of the on-going recovery in the toll road sector, since the beginning of 2021. (see Note 19. Subsequent Events).

**Note 13. Government Contributions for Capital Improvements, Additions, and Other Projects**

The Authority receives contributions in aid for financing capital improvements to the rapid transit system from the Federal Transit Administration and other government agencies. Capital improvement grant funds of \$7,364 and \$21,992 were received as of December 31, 2021, and December 31, 2020, respectively. The Authority receives federal and state grants for specific construction purposes that are subject to review and audit by the grantor agencies. Although such audits could result in disallowances under terms of the grants, it is the opinion of management that any required reimbursements will not be material to the Authority's net position.

**Note 14. Contingencies**

Public liability claim exposures are self-insured by the Authority within its self-insured retention limit of \$5 million for each occurrence, after which, exists a claims-made excess liability policy with a limit of \$25 million per occurrence, and in the aggregate, to respond to any large losses exceeding the self-retention.

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**Note 14. Contingencies (Continued)**

The claims and judgments liability of \$745 and \$871 reported on December 31, 2021, and December 31, 2020, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount of the loss can be reasonably estimated. The amount of the loss liability, which includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the claims and judgments liability of the Authority for the periods ended December 31, 2021, and December 31, 2020:

Claims and Judgments	12/31/2021	12/31/2020
Beginning balance	\$ 871	\$ 835
Incurred claims	573	425
Payment of claims	(699)	(389)
Ending balance	<u>\$ 745</u>	<u>\$ 871</u>

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years.

In addition, the Authority self-insures the initial \$1 million limit as a self-insured retention, per accident, for workers' compensation claims, after which a \$25 million limit of excess workers' compensation insurance is provided by the policy to respond to significant worker compensation injuries. PATCO, however, self-insures the initial \$1 million limit, per accident, for workers' compensation claims, after which a \$5 million limit of excess workers' compensation insurance is retained to respond to significant worker compensation claims.

The self-insurance (workers' compensation) liability of \$6,074 and \$4,536 reported at December 31, 2021 and December 31, 2020, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount of the loss can be reasonably estimated. The amount of the loss liability, which includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the self-insurance liability of the Authority for Workers' Compensation claims for the periods ended December 31, 2021, and December 31, 2020:

Self-Insurance (Workers' Compensation)	12/31/2021	12/31/2020
Beginning balance	\$ 4,536	\$ 4,229
Incurred claims	5,189	3,043
Payment of claims	(3,650)	(2,736)
Ending balance	<u>\$ 6,074</u>	<u>\$ 4,536</u>

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years.

The Authority is involved in various actions arising in the ordinary course of business and from workers' compensation claims. In the opinion of management, the ultimate outcome of these actions will not have a material adverse effect on the Authority's combined net position and combined results of operations.

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**Note 14. Contingencies (Continued)**

The Authority purchases commercial insurance for all other risks of loss, e.g., bridge and non-bridge property, crime, terrorism, cyber security, etc. The Authority reviews annually, and where appropriate, adjusts policy loss limits and deductibles as recommended by its insurance consultants in response to prevailing market conditions, loss experience, and revenues. Policy loss limits are established with the professional assistance of independent insurance broker consultants to ensure that sufficient coverage exists to accommodate the maximum probable loss that may result in the ordinary course of business.

Article 5.11 Certification: Per Article 5.11 of the 1998 Bond Indenture, “...the Authority must maintain with responsible insurers all insurance required....to provide against loss of or damage to the Facilities and loss of Revenues...to protect the interests of the Authority and the Bondholders.”

The Authority must submit in writing certifications, by “the Insurance Consultant” to the bond trustee, by April 30 of each year, stating that it has sufficient coverage with regards to “multi-risk insurance” (on DRPA and PATCO facilities), “use and occupancy insurance” (i.e., business interruption), etc., in compliance with the Indenture of Trust. The certifications must provide “in reasonable detail the insurance then in effect pursuant to” Section 5.11 and also must state whether, during the calendar year, any facility has been “materially damaged or destroyed, and if so, the amount of insurance proceeds covering such loss or damage...” The Authority filed its annual insurance certifications for 2020 and 2019 prior to the April 30, 2021, and April 30, 2020, deadlines, asserting that “no material damage occurred at any facility” during the year.

**Note 15. Commitments**

Community Impact: The Authority has an agreement with the City of Philadelphia (“City”) for Community Impact regarding the PATCO high-speed transit system (“Locust Street Subway Lease”). The agreement expires on December 31, 2050. For the years 2019 through 2050, the annual base payment shall equal one dollar. The Authority made its annual payment in the amount of one dollar to the City in January 2020. In addition, for the duration of the lease, the Authority is required to annually create a PATCO Community Impact Fund in the amount of \$500, with payment of such fund to be divided annually between communities within the Commonwealth and the State, based on PATCO track miles in the respective states.

Community Impact (Continued): The estimated minimum commitment on December 31, 2021, is as follows:

Year	Amount
2022	\$ 500
2023	500
2024	500
2025	500
2026	500
Thereafter	11,500
	<u>\$ 14,000</u>

Redevelopment Fee: The Authority, pursuant to a January 2016 amendment to an original agreement dated December 31, 1991, is obligated to pay a net redevelopment fee to the City of Camden Redevelopment Agency in the net amount of \$363 annually, as an “ongoing yearly obligation”. This fee is paid annually on or by July 1. The Authority made its annual payment for this obligation in 2021 and 2020.

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Note 15. Commitments (Continued)

OCIP Letters of Credit: In May 2008, the Authority entered two new separate irrevocable (evergreen) standby Letters of Credit ("LOC") with TD Bank, N.A. (formerly Commerce Bank) and Wachovia Bank, in support of the Authority's "Owner Controlled Insurance Program ("OCIP")." Under this insurance program, the Authority purchased various insurance policies and eligible contractors working on major capital construction projects enrolled into the OCIP. The original LOC with Wells Fargo Bank (formerly Wachovia Bank) was for a four-year term in the amount of \$5,000 with an expiration date of May 7, 2012. The LOC with TD Bank, N.A. was in an initial amount of \$3,015 and automatically increased annually each May, in the amount of \$816, until it expired on May 7, 2012.

The OCIP program was subsequently renewed in 2010, 2013 and 2014, and finally expired on December 31, 2014. During this period, the LOCs were reduced after consultation and approval by the insurance carrier. Although the OCIP program ended in 2015 (the Railroad Protective Liability policy was extended to March of 2015 to meet the completion date of the project), the insurance carrier, AIG required the Authority to maintain the required LOC coverage to cover anticipated workers' compensation and general liability claims.

Statutes of Limitations ("SOL") for filing workers' compensation claims, whether based on an occupational disability or a physical injury, vary from state-to-state. In New Jersey, there is a two-year SOL. Pennsylvania has a three-year SOL.

Pursuant to DRPA-15-064, the Board approved the renewal of the LOC in 2015, with TD Bank, N.A. with an expiration date of December 31, 2016, in the amount of \$5,462. Based on its annual reviews since 2016, AIG agreed to lower the LOC from \$5,462 to \$216, as of December 10, 2018. The Authority renewed the LOC in the amount of \$216, on December 31, 2018, for one year, to expire December 31, 2019. The LOC was subsequently renewed with the bank, in the amount of \$216, on December 31, 2019, to expire on December 31, 2020. In March 2020, the LOC was reduced to \$128. On December 31, 2020, the LOC was renewed for one year at \$128 to expire on December 31, 2021. On February 4, 2021, after a review of outstanding claims, AIG advised the Authority and its LOC bank that it was reducing the LOC requirement from \$128 to \$94. The LOC was subsequently renewed with the bank, in the amount of \$80, on December 31, 2021, to expire on December 31, 2022.

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Note 15. Commitments (Continued)

Contractual Commitments: As of December 31, 2021, the Authority had board-approved contracts with remaining balances as follows:

	Total
Benjamin Franklin Bridge:	
Bridge, building and pavement repairs and inspection	\$ 4,137
4th Street Garage Repairs	1,335
Suspension Span Rehabilitation	105,771
Temporary toll, clerical, administration and custodial workers	317
Toll revenue, transportation, processing and systems upgrade	1,330
ERP consulting services	6,646
Engineering services - program management and task orders	24,374
Pedestrian bike ramp	296
Other	2,744
Walt Whitman Bridge:	
Design services for New Jersey approach	562
Corridor Rehabilitation	7,009
Cable Investigation Dehumidification	4,318
Painting spans and towers	727
Emergency generator replacement	103
Commodore Barry Bridge:	
Bridge painting phase I & II and inspection	1,983
Structural repairs & other	15,630
Betsy Ross Bridge:	
Bridge Painting Phase I & II and Inspection	2,221
Bridge Resurfacing and Other	8,072
PATCO System:	
Car overhaul program	1,722
Elevators installation	7,907
Station enhancements	2,533
Westmont & Lindenwold viaduct and track rehabilitation	465
Subway structure, center tower & other rehabilitation	11,903
Other	
Other equipment and system upgrades and professional services and maintenance	5,023
	<u>\$ 217,128</u>

NJ Customer Service Center Contract: In 2015, the Authority signed a contract to participate in the NJ Customer Service Center Contract, related to the implementation of a new software system for the NJ E-ZPass group, of which the Authority is a member. The system went live in October 2017. The implementation of the software is in phase two.

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**Note 15. Commitments (Continued)**

NJ Customer Service Center Contract (Continued): In 2016, the Authority signed a memorandum of agreement (MOA) related to this implementation, which also sets forth how “certain non-toll revenues and expenses of the NJ E-ZPass Group” incurred will be shared among the Agencies....” (DRPA-16-125), including the resolution of prior “negative customer balances”, which have accumulated under the old contract. Under this MOA, the Authority was assigned a “Revenue Allocation share” which resulted in an initial one-time cash payment of approximately \$2,400 in 2017, representing the Authority’s pro-rata share of the past negative balances. Since then, the Authority has received a bill annually for their pro-rata share of the negative balances.

**Note 16. Bridge and PATCO Fare Schedules**

Bridge Fares: On July 1, 2011, the approved new bridge toll schedule was implemented as follows:

Class 1 - Motorcycle	\$ 5.00
Class 2 - Automobile	5.00
Class 3 - Two Axle Trucks	15.00
Class 4 - Three Axle Trucks	22.50
Class 5 - Four Axle Trucks	30.00
Class 6 - Five Axle Trucks	37.50
Class 7 - Six Axle Trucks	45.00
Class 8 - Bus	7.50
Class 9 - Bus	11.25
Class 10 - Senior Citizen	2.50
Class 13 - Auto with Trailer (1 axle)	8.75

PATCO Passenger Fares: On July 1, 2011, a new fare schedule was implemented as follows:

Lindenwold/Ashland Woodcrest	\$ 3.00
Haddonfield/Westmont/Collingswood	2.60
Ferry Avenue	2.25
New Jersey	1.60
City Hall/Broadway/Philadelphia	1.40
Off-Peak Reduced Fare Program	0.70

As noted above, PATCO has a federally mandated reduced off-peak fare program for “elderly persons and persons with disabilities.” This off-peak rate is \$0.70/trip.

Frequent Bridge Traveler Credit: At its July 2015 meeting, the Authority’s Board approved a resolution, DRPA-15-090, to re-implement an \$18 credit/18 trips per month for commuter passenger vehicles in the NJ E-ZPass system (the Authority is a member of this consortium).

Programming to implement this initiative was finalized and the new “frequent bridge traveler credit” program became effective on December 1, 2015. In January 2016, frequent users received their first credit since reintroduction of the program.

Approximately, \$1.14 million in toll credits were paid to frequent travelers in 2021, which was slightly higher than the \$1.10 million paid out in 2020.

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**Note 16. Bridge and PATCO Fare Schedules (Continued)**

**Deferral of CPI Based Toll Increase:** In January 2017, the Authority's Board approved resolution DRPA-17-002, which authorized the deferral of the CPI index based biennial toll increase. The toll increase was deferred from January 1, 2017, to January 1, 2019.

The Authority performed a calculation to determine if a CPI-indexed toll rate change would be enacted for January 1, 2019, using CPI data for September 2018. Based on increases in the CPI for the calculation period, a toll rate increase would have become effective on January 1, 2019. However, the Authority's Board determined that "sufficient revenues and bond project funds and General Fund "pay go" capital funds were available to fund the next four to five years of its capital plan. Therefore, on December 5, 2018, the Authority's Board approved resolution DRPA#18-131, which authorized the deferral of the CPI-based biennial toll increase from January 1, 2019, to January 1, 2021.

On December 9, 2020, the Authority's Board approved resolution DRPA#20-133 that authorized the deferral of the CPI-based biennial toll increase again, this time for one year only, from January 1, 2021, to January 1, 2022. On December 8, 2021, the Authority's Board approved resolution DRPA #21-120 that authorized the deferral of the CPI-based biennial toll increase again, for one year only, from January 1, 2022, to January 1, 2023.

**Note 17. New Governmental Accounting Pronouncements**

The Governmental Accounting Standards Board (GASB) has issued the following statements that have effective dates that may affect future financial presentations:

**Statement No. 87, *Leases*.** The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The Statement will become effective for the Authority's year ending December 31, 2022. Management is currently evaluating whether this Statement will have an impact on the basic financial statements of the Authority.

**Statement No. 96, *Subscription-Based Information Technology Arrangements*.** This statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset, an intangible asset, and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended. This statement will become effective for the Authority's year ending December 31, 2023. Management is currently evaluating whether it will have an impact on the basic financial statements of the Authority.



**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
**For the Period and Year Ended December 31, 2021 (unaudited) and December 31, 2020**  
*(Dollars expressed in thousands)*

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**Note 18. Blended Component Unit**

Port Authority Transit Corporation (PATCO) is a wholly owned subsidiary of the Delaware River Port Authority (DRPA) established to operate and maintain the rapid transit system owned and constructed by DRPA. PATCO and DRPA share the same Board of Commissioners.

A financial benefit or burden relationship exists between DRPA and PATCO as DRPA subsidizes the losses of PATCO and intends to continue to do so. The financial results of PATCO have been blended with those of DRPA in the financial statements.

Rent of Transit System Facilities: All rapid transit system facilities used by PATCO are leased from the Authority, under terms of an agreement dated April 18, 1969, and amended June 3, 1974. The lease requires PATCO to operate and maintain the Locust-Lindenwold line. The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that PATCO pay a minimum annual rental of \$6,122, which approximates the sum of the annual interest expense to the Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority.

In addition, the lease requires PATCO to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

PATCO's outstanding liability to the DRPA for period January 1, 1974, to December 31, 2021, related to this agreement totals \$293,706.

Net Position: The net position totaling (\$913,662) and (\$865,343) as of December 31, 2021, and December 31, 2020, respectively, represents the total losses for PATCO since inception.

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
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Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the period ended December 31, 2021, is as follows:

	December 31, 2021		
	DRPA	PATCO	Total
Current assets	\$ 576,927	\$ 11,127	\$ 588,055
Receivable from primary government	\$ (5,600)	\$ 5,600	\$ -
Capital assets	\$ 1,937,613		\$ 1,937,613
Other noncurrent assets	\$ 10,992		\$ 10,992
Total assets	\$ 2,519,932	\$ 16,727	\$ 2,536,659
Deferred outflows of resources	\$ 47,112	\$ 11,860	\$ 58,972
Total assets and deferred outflows of resources	\$ 2,567,045	\$ 28,587	\$ 2,595,632
Current liabilities	\$ 158,584	\$ 9,536	\$ 168,120
Payables to primary government:			
Lease agreement	\$ (293,706)	\$ 293,706	\$ -
Advances from DRPA	\$ (599,769)	\$ 599,769	\$ -
Noncurrent liabilities	\$ 1,350,692	\$ 36,093	\$ 1,386,785
Total liabilities	\$ 615,801	\$ 939,104	\$ 1,554,905
Deferred inflows of resources	\$ 24,013	\$ 3,144	\$ 27,157
Total net position (deficiency)	\$ 1,927,231	\$ (913,662)	\$ 1,013,569

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
**For the Period and Year Ended December 31, 2021 (unaudited) and December 31, 2020**  
*(Dollars expressed in thousands)*

Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the period ended December 31, 2021, is as follows (continued):

	December 31, 2021		
	DRPA	PATCO	Total
Operating revenues			
Bridge revenues	\$ 311,680		\$ 311,680
Transit systems		\$ 9,178	9,178
Other	\$ 216		216
Total operating revenues	311,896	9,178	321,074
Operating expenses			
Operating - other	97,002	51,398	118,499
Depreciation	72,763		72,763
Total operating expenses	169,765	51,398	221,163
Operating income (loss)	142,131	(42,220)	99,911
Nonoperating revenues (expenses)			
Interest expense	(53,011)		(53,011)
Economic development activities	(28)		(28)
Lease rental	6,122	(6,122)	0
Other	25,584	23	25,607
Total nonoperating revenues (expenses)	(21,332)	(6,099)	(27,431)
Capital contributions	7,365	-	7,365
Change in net position	128,164	(48,319)	79,845
Net position (deficiency), January 1	1,799,067	(865,343)	933,724
Net position (deficiency), December 31	\$ 1,927,231	\$ (913,662)	\$ 1,013,569
	December 31, 2021		
	DRPA	PATCO	Total
Net cash provided by (used in) operating activities	\$ 162,260	\$ (39,860)	\$ 149,390
Net cash provided by (used in) noncapital financing activities	(7,589)	39,305	31,716
Net cash provided by (used in) capital and related financing activities	(313,669)		(313,669)
Net cash provided by (used in) investing activities	146,057	0	146,057
Net increase (decrease) in cash and cash equivalents	12,940	555	13,495
Cash and cash equivalents, January 1	29,689	1,036	30,725
Cash and cash equivalents, December 31	\$ 42,628	\$ 1,591	\$ 44,220

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
**For the Period and Year Ended December 31, 2021 (unaudited) and December 31, 2020**  
*(Dollars expressed in thousands)*

Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the year ended December 31, 2020, is as follows:

	December 31, 2020		
	DRPA	PATCO	Total
Current assets	\$ 565,847	\$ 11,761	\$ 577,608
Receivable from primary government	(3,011)	3,011	
Capital assets	1,827,072		1,827,072
Other noncurrent assets	153,883		153,883
<b>Total assets</b>	<b>2,543,791</b>	<b>14,772</b>	<b>2,558,563</b>
Deferred outflows of resources	52,967	9,763	62,730
<b>Total assets and deferred outflows of resources</b>	<b>2,596,758</b>	<b>24,535</b>	<b>2,621,293</b>
Current liabilities	175,337	12,888	188,225
Payables to primary government:			
Lease agreement	(287,584)	287,584	
Advances from DRPA	(554,365)	554,365	
Noncurrent liabilities	1,438,439	30,827	1,469,266
<b>Total liabilities</b>	<b>771,827</b>	<b>885,664</b>	<b>1,657,491</b>
Deferred inflows of resources	25,864	4,214	30,078
<b>Total net position (deficiency)</b>	<b>\$ 1,799,067</b>	<b>\$ (865,343)</b>	<b>\$ 333,724</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
**For the Period and Year Ended December 31, 2021 (unaudited) and December 31, 2020**  
*(Dollars expressed in thousands)*

Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the year ended December 31, 2020, is as follows:

	December 31, 2020		
	DRPA	PATCO	Total
Operating revenues			
Bridge revenues	\$ 276,865		\$ 276,865
Transit systems		\$ 10,192	10,192
Other	148		148
Total operating revenues	277,013	10,192	287,205
Operating expenses			
Operating - other	111,496	54,050	165,546
Depreciation	74,791		74,791
Total operating expenses	186,287	54,050	240,337
Operating income (loss)	90,726	(43,858)	46,868
Nonoperating revenues (expenses)			
Interest expense	(58,377)		(58,377)
Economic development activities	(104)		(104)
Lease rental	6,122	(6,122)	
Other	43,904	35	43,939
Total nonoperating revenues (expenses)	(8,455)	(6,087)	(14,542)
Capital contributions	21,992	-	21,992
Change in net position	104,263	(49,945)	54,318
Net position (deficiency), January 1	1,694,804	(815,398)	879,406
Net position (deficiency), December 31	\$ 1,799,067	\$ (865,343)	\$ 933,724

	December 31, 2020		
	DRPA	PATCO	Total
Net cash provided by (used in) operating activities	\$ 184,656	\$ (46,194)	\$ 138,462
Net cash provided by (used in) noncapital financing activities	(13,548)	44,473	30,925
Net cash provided by (used in) capital and related financing activities	(311,991)		(311,991)
Net cash provided by (used in) investing activities	145,631		145,631
Net increase (decrease) in cash and cash equivalents	4,748	(1,721)	3,027
Cash and cash equivalents, January 1	24,942	2,757	27,699
Cash and cash equivalents, December 31	\$ 29,690	\$ 1,036	\$ 30,726

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
**For the Period and Year Ended December 31, 2021 (unaudited) and December 31, 2020**  
*(Dollars expressed in thousands)*

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**Note 19. Subsequent Events**

COVID-19 Impact: In late December of 2019, a novel strain of coronavirus causing the disease known as "COVID-19" was discovered in Wuhan, China. Since then, COVID-19 has spread throughout the world, including throughout the United States and the region in which the DRPA provides services, resulting in the World Health Organization proclaiming COVID-19 to be a pandemic, the President of the United States declaring a national emergency, and the governors of the Commonwealth of Pennsylvania (the "Commonwealth") and the State of New Jersey (the "State") declaring states of emergency in March 2020. The spread of COVID-19 has altered the behavior of businesses and people in a manner that has caused significant disruptions to the global, national, and regional economy. The effects of the spread of COVID-19 and the related governmental, non-profit, and private responses continue to evolve. However, COVID-19 has, in general, resulted in reduced traffic and corresponding reduced revenues for the Authority as described below.

Traffic / Revenue: While traffic and bridge toll revenues are still below 2019 levels, there has been a continual improvement in these numbers since the lows experienced in March and April of 2020. Traffic and bridge toll revenues have rebounded nicely in 2021 as described below:

Audited traffic data through December 31, 2021, shows a 15.7% increase in overall traffic, as compared to December 2020 year-to-date figures. Toll revenues YTD are \$34.8 million, or 13.0% above 2020 figures. For 2021, DRPA traffic and toll revenues are 4.2 million (or 9.8%) and \$24.6 million (or 8.9%) ahead of the 2021 budget, respectively. 2021 overall traffic numbers were approximately 88% of 2019 (i.e., pre-COVID) traffic levels. (Note: Each 1.0% increase, or decrease, in traffic translates to a gain, or loss, of about \$250 thousand in toll revenues).

Ridership/Fare Revenues: PATCO YTD ridership numbers for 2021, were about 6.7% (or 266K riders) below December 2020 figures, with revenues down approximately \$710K (or 7.6%). (Average 2021 PATCO ridership was still approximately 33% of 2019 figures). The drop in ridership and net passenger revenues since March 2020 has widened the overall subsidy provided by the Authority to PATCO and, therefore, has required increased funding by the Authority. PATCO ridership and net passenger revenue figures were approximately 20% under budget for 2021.

Federal Transit Operating Grants: The Authority has received three (3) federal transit operating grants, specifically the CARES Act, CRRSAA and American Rescue Plan, totaling over \$84 million, which funds can be used to offset PATCO lost revenues and operating expenses. During 2021, the Authority executed cash drawdowns of \$29.5 million from these grants.

Labor Relations: The DRPA Board approved two (2) resolutions authorizing staff to negotiate one-year extensions of its Collective Bargaining Agreements ("CBA") with the International Union of Operating Engineers Local 542 ("IUOE") and International Brotherhood of Electrical Workers Local 351 ("IBEW"), both of which expired on December 31, 2020. The PATCO Board approved a resolution authorizing staff to negotiate a one-year extension for the CBA with the International Brotherhood of Teamsters Local 676 ("Teamsters") that expired effective December 31, 2020. The IUOE and Teamsters extension agreements were fully executed, and each CBA expired December 31, 2021; the IBEW declined to execute an extension agreement, and IBEW represented employees continue to work under the terms of their expired CBA. DRPA's 2017 CBA with FOP Lodge 30 of Pennsylvania and New Jersey ("FOP") expired on December 31, 2021. DRPA and PATCO are currently in negotiations with the represented employees' respective bargaining units and all represented employees continue to work under the terms of their CBAs pending completion of negotiations.

Negotiations related to new CBAs with the FOP, Teamsters, IUOE and IBEW have commenced and are ongoing. Employees in these unions continue to work under the terms of the expired agreements.

**DELAWARE RIVER PORT AUTHORITY**  
**Notes to Combined Financial Statements**  
**For the Period and Year Ended December 31, 2021 (unaudited) and December 31, 2020**  
*(Dollars expressed in thousands)*

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Note 19. Subsequent Events (Continued)

Bond Ratings Actions

In anticipation of two bond refundings, the Authority made ratings presentations to both Moody's and S&P in early March. S&P rated the two potential refundings as follows: 2022 Revenue Bond refunding at A+ and the 2022 Port District Project Bonds at "A", with a "stable outlook. Moody's rated the refundings as follows: 2022 Revenue Bonds at "A1", and "A3" for the Port District Bonds (an upgrade from "Baa1"), with a stable outlook,

S&P, in its report, also affirmed the existing "A+" and "A" ratings for the Authority's existing (outstanding) revenue and port district project bonds, respectively, all with a stable outlook.

Possible Bond Refunding of the Revenue Bonds and 2012 Port District Project Bonds

The Authority pulled together a bond refunding team for both the 2013 revenue bonds and the 2012 PDP bonds with the expectation that the transactions would be executed by late March or early April. At this writing, the execution of these transactions is being delayed due to the challenging interest rate environment and loss of savings, which has emerged over the past several weeks, attributable to inflationary pressures, Federal Reserve actions and the horrific war in Ukraine, The Authority is awaiting more stability in the markets before deciding whether to proceed.

## Schedule 1

**DELAWARE RIVER PORT AUTHORITY**  
**CASH & CASH EQUIVALENTS**  
**December 31, 2021 (Unaudited)**

**REVENUE FUND:**

Cash on hand:

Undeposited Tolls and Ticket Sales	\$ 590,990	
Santander Bank, N.A.	201,646	
TD Bank N.A.	4,233,398	
Bank of America, N.A.	3,895,740	
Bank Of New York Mellon, N.A.	2,476,219	
Wells Fargo Bank, N.A.	3,893,264	\$ 15,291,258

**1999 PORT DISTRICT PROJECT FUND:**

Wells Fargo Bank, N.A.	\$ 473,158
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**1999 PROJECT FUND:**

Santander Bank, N.A.	\$ 59,566
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**GENERAL FUND:**

Cash on Hand - Change and Working Funds for PATCO Transit

System Stations	249,925	
Wells Fargo Bank, N.A.	2,581,507	
Santander Bank, N.A.	3,887,948	
Bank Of New York Mellon, N.A.	149,298	
TD Bank N.A.	21,526,953	\$ 28,395,631

**Total** **\$ 44,219,612**



**DELAWARE RIVER PORT AUTHORITY  
INVESTMENTS  
12/31/2021**

	<i>Par Value</i>	<i>Fair Value</i>
<b>REVENUE FUND:</b>		
Wells Fargo Securities Revenue Fund Money Market	\$ <u>2,452,079</u>	<u>2,452,079</u>
<b>MAINTENANCE RESERVE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>6,217,535</u>	<u>6,217,535</u>
<b>2012 PDP DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>16,485,036</u>	<u>16,485,036</u>
<b>2013 DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>11,829,391</u>	<u>11,829,391</u>
<b>1998B BOND RESERVE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>106,186,398</u>	<u>106,186,398</u>
<b>2012 PORT DISTRICT DEBT SERVICE RESERVE FUND (Restricted):</b>		
Societe General Paper due 01/03/2022 (includes accrued interest)	\$ 10,745,000	10,435,942
Goldman Sachs Treasury Obligation Money Market	<u>7,435,413</u>	<u>7,435,413</u>
	\$ <u>18,180,413</u>	<u>17,871,354</u>
<b>2018A DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>6,843,672</u>	<u>6,843,672</u>
<b>2018B DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>65,503,702</u>	<u>65,503,702</u>
<b>GENERAL FUND:</b>		
Wells Fargo Securities Money Market	\$ 28,248,668	28,248,668
UBS Investments	34,379,957	33,924,196
Morgan Stanley / Dean Witter Investment Portfolio	28,426,255	28,645,724
Swarthmore Group Investments	57,849,514	59,607,647
Haverford Trust Investments	5,848,727	5,884,863
Haverford Trust C/D	6,802,238	6,802,238
TD Bank Investment Account	74,406,139	74,406,139
Wells Fargo Capital Reserve Pay-as-You-Go Money Market	32,116,496	32,116,496
Victor Lofts Custody (Goldman Sachs Gov't Fund Institutional Shares)	313,311	313,311
UBS Investments PATCO	<u>2,805,806</u>	<u>2,805,806</u>
	\$ <u>271,197,113</u>	<u>272,755,089</u>
<b>Total investments</b>	\$ <u>504,895,339</u>	<u>506,144,257</u>

**DELAWARE RIVER PORT AUTHORITY**  
**INTEREST INCOME BY FUND (Unaudited)**

*Year Ended*

	12/31/2021	12/30/2020
<b>Revenue Fund</b>	\$ 6,104	\$ 1,855,249
<b>Maintenance Reserve Fund</b>	631,102	138,867
<b>2018 Revenue Bonds Project Fund</b>	34,003	1,461,845
<b>2012 Port District Debt Service Fund</b>	2,300	8,354
<b>1999 Port District Debt Service Fund</b>	-	4,978
<b>2010 Debt Service Fund A, B, C</b>		0
<b>2010 Debt Service Fund D</b>		
<b>1998 Bond Reserve Fund</b>	62,195	688,561
<b>2012 Port Debt Service Reserve Fund</b>	621,329	637,263
<b>2008 Debt Service Fund</b>		0
<b>2013 Debt Service Fund</b>	1,765	11,471
<b>2018 Debt Service Fund</b>	9,942	39,607
<b>General Fund</b>	205,331	5,886,365
	\$ <u><u>1,574,072</u></u>	\$ <u><u>10,732,561</u></u>

**DELAWARE RIVER PORT AUTHORITY**  
**BRIDGE REVENUES AND OPERATING EXPENSES\***  
**FOR THE PERIODS INDICATED (Unaudited)**

	<i>Year Ended</i>		<i>Fourth Quarter</i>	
	<u>12/31/2021</u>	<u>12/31/2020</u>	<u>12/31/2021</u>	<u>12/31/2020</u>
<b>BENJAMIN FRANKLIN BRIDGE</b>				
Operating Revenues				
Bridge Tolls	\$ 106,011,152	\$ 88,216,696	\$ 26,287,745	\$ 24,317,759
Other Operating Revenues	3,352,828	3,450,264	1,107,425	1,373,538.00
<b>Total Operating Revenues</b>	<b>109,363,980</b>	<b>91,666,960</b>	<b>27,395,171</b>	<b>25,691,297</b>
Operating Expenses	16,237,518	16,913,821	\$ 4,427,652	5,385,762
<b>Net Operating Income</b>	<b>93,126,462</b>	<b>74,753,139</b>	<b>22,967,519</b>	<b>20,305,535</b>
<b>WALT WHITMAN BRIDGE</b>				
Operating Revenues				
Bridge Tolls	114,050,464	98,241,991	30,091,068	23,114,165
Other Operating Revenues	3,601,376	3,425,019	1,148,577	1,360,033
<b>Total Operating Revenues</b>	<b>117,651,840</b>	<b>101,667,010</b>	<b>31,239,646</b>	<b>24,474,198</b>
Operating Expenses	18,606,505	18,563,231	5,115,790	6,188,236
<b>Net Operating Income</b>	<b>99,045,336</b>	<b>83,103,779</b>	<b>26,123,856</b>	<b>18,285,962</b>
<b>COMMODORE BARRY BRIDGE</b>				
Operating Revenues				
Bridge Tolls	55,695,268	48,097,526	14,314,329	12,715,311
Other Operating Revenues	715	315	261	-
<b>Total Operating Revenues</b>	<b>55,695,983</b>	<b>48,097,841</b>	<b>14,314,590</b>	<b>12,715,311</b>
Operating Expenses	7,183,983	8,212,123	\$ 2,233,603	2,894,406
<b>Net Operating Income</b>	<b>48,512,000</b>	<b>39,885,718</b>	<b>12,080,987</b>	<b>9,820,905</b>
<b>BETSY ROSS BRIDGE</b>				
Operating Revenues				
Bridge Tolls	27,187,470	33,585,117	7,050,280	7,766,812
Other Operating Revenues	670	267	258	-
<b>Total Operating Revenues</b>	<b>27,188,140</b>	<b>33,585,384</b>	<b>7,050,538</b>	<b>7,766,812</b>
Operating Expenses	8,254,757	8,441,624	2,321,534	2,934,402
<b>Net Operating Income</b>	<b>18,933,383</b>	<b>25,143,760</b>	<b>4,729,004</b>	<b>4,832,410</b>
<b>COMBINED TOTALS</b>				
Operating Revenues:				
Bridge Tolls	\$ 302,944,354	\$ 268,141,330	\$ 77,743,423	\$ 67,914,048
Other	6,955,589	6,875,865	2,256,521	2,733,571
<b>Total Operating Revenues</b>	<b>309,899,944</b>	<b>275,017,195</b>	<b>79,999,944</b>	<b>70,647,619</b>
Operating Expenses	50,282,762	52,130,799	14,098,578	17,402,806
<b>Net Operating Income</b>	<b>\$ 259,617,182</b>	<b>\$ 222,886,396</b>	<b>\$ 65,901,366</b>	<b>\$ 53,244,813</b>

\* This report is strictly for DRPA bridge related revenues and expenditures.

**DELAWARE RIVER PORT AUTHORITY  
ECONOMIC DEVELOPMENT ACTIVITY  
FOR THE YEARS ENDING DECEMBER 31, 2021 AND DECEMBER 31, 2020 (Unaudited)**

	<i>Year Ended</i>		<i>2021 YTD Activity</i>
	<u>12/31/21</u>	<u>12/31/20</u>	<u>(Loans and Principal Payments)</u>
<b>ECONOMIC DEVELOPMENT LOANS:</b>			
Cooper River Boathouse	\$ 356,304	\$ 409,302	\$ (52,998)
Camden Aquarium	10,861,588	11,582,896	(721,308)
<b>Total Loans</b>	<b>\$ 11,217,892</b>	<b>\$ 11,992,198</b>	<b>\$ (774,306)</b>
 Provision for loan losses	 \$ (1,344,551)	 \$ (1,344,551)	 \$ -
 <b>Total Loans per Balance Sheet - Net</b>	 <b>\$ 9,873,341</b>	 <b>\$ 10,647,647</b>	 <b>\$ (774,306)</b>

# **DRPA BOARD MINUTES**

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, April 20, 2022**

**Pennsylvania Commissioners**

Cherelle Parker, Chair of the Board  
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via phone)  
Joseph Martz  
Donna Powell (via phone)  
Ted Christian (for Pennsylvania Treasurer Stacy Garrity)  
Keiwana McKinney (via phone)  
Angelina Perryman (via phone)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chair of the Board  
Sara Lipsett  
Albert Frattali  
Charles Fentress (via phone)  
Aaron Nelson (via phone)  
Richard Sweeney (via phone)  
Bruce Garganio  
Daniel Christy (via phone)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer  
Raymond J. Santarelli, General Counsel and Corporate Secretary  
Stephen M. Holden, Deputy General Counsel  
Narisa Sasitorn, Deputy General Counsel (via phone)  
James White, Chief Financial Officer  
Toni Brown, Chief Administrative Officer  
David Aubrey, Inspector General  
Michael Venuto, Chief Engineer  
Robert Hicks, Chief Operating Officer  
Robert Finnegan, Chief Safety and Security Officer  
Edward Cobbs, Chief of Police  
Rohan Hepkins, PATCO Assistant General Manager  
Tonyelle Cook-Artis, Acting Director, Grants and Government Relations  
John Lotierzo, Director of Finance  
Orville Parker, Manager, Budget and Financial Analysis  
Kevin LaMarca, Director Information Services  
Christina Maroney, Director, Strategic Initiatives  
Joseph McAroy, Bridge Director, BFB & BRB  
Ricardo DeOliveira, Bridge Director, WWB & CBB (via phone)  
Amy Ash, Manager, Contracts Administration  
Elisabeth Klawunn, Senior Engineer  
Michael Williams, Manager, Corporate Communications  
Kathleen Vandy, Assistant General Counsel

Dawn Whiton, Executive Assistant to the CEO  
 Barbara Wagner, Executive Assistant to the CEO  
 Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

### **Others Present**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit  
 Christopher Gibson, Archer & Greiner, P.C.  
 Alan Kessler, Duane Morris, LLP  
 Jessica Priselac, Duane Morris, LLP  
 Mustafa Rashed, Board Liaison, Bellevue Strategies (via phone)  
 Chris Stone, Conner, Strong & Buckelew  
 Alan Becker, CAC

### **OPEN SESSION**

#### **Moment of Silence and Pledge of Allegiance.**

Chairwoman Parker requested everyone to rise and observe a moment of silence and for the Pledge of Allegiance.

#### **Roll Call**

Chairwoman Parker called the meeting to order at 9:10 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Rigo, Sweeney, Christian, Perryman, Frattali, Lipsett, Nelson, McKinney, Martz, Christy and Garganio.

Chairwoman Parker opened the Meeting with the following remarks:

It is an honor and a privilege to be here with you today. It is wonderful to see you all in person. I had hoped that last month would have been my first meeting in-person; however, there was a conflict that prevented my attend in-person attendance. For our Commissioners joining on the phone, I want you to know that this feels much better today being here.

I would like to start today's meeting by stating that April is "Second Chance Month." I am not sure how many of you are familiar with this observance. With my deep appreciation of history, in April 2017 the United States Senate unanimously passed a Resolution declaring April as "Second Chance Month." The records of those who have had experience with our criminal justice system show they had limited access to housing, jobs, voting and the necessary things to afford them the ability to live a meaningful and productive life. With that being said, I want to give a special thanks to the team led by our CEO John Hanson and CAO Toni Brown, for carefully considering these factors when someone is attempting to gain employment here at the Delaware River Port Authority and PATCO and ensuring that review is done on a case-by-case basis. CEO Hanson personally reviews that information for any qualified candidate who may need a

second chance. I am proud to be a part of an organization that takes this into consideration.

Next, the Authority's finances. I always take great interest in the financial summaries provided by our CFO James White. Full disclosure -- I open Jim White's emails before anyone else, including Vice Chairman Nash. I know we can look forward to a comprehensive update from CFO White. Although the DRPA traffic and PATCO ridership are not where they were before the pandemic, as of April 5, 2022, traffic and ridership numbers are slightly higher than this time last year. This is something for us all to be proud of and I am pleased that we are headed in the right directions. I hope that this trend continues.

### **Public Comment**

Corporate Secretary Santarelli reported that there is no public comment.

### **Report of the Chief Executive Officer**

CEO Hanson introduced Janice Venables of the New Jersey Governor's Authority Unit. He echoed Chairwoman Parker's sentiments regarding CFO White. CEO Hanson then stated that the CEO Report stood as previously submitted. He highlighted for the Board one item in his written Report related to Section XII(c)(8) of the DRPA By Laws concerning his March 16, 2022 approval of additional layers of Cyber Liability Insurance to achieve the recommended level of \$20,000,000 Cyber Liability Insurance; securing the final layers of coverage resulted in premium payments that exceeded the premium amounts indicated and approved by the Board pursuant to DRPA-21-102 by \$254,565.00. Commissioner Martz moved to approve the CEO's Report and Commissioner Garganio seconded the motion. All Commissioners in attendance voted to approve the CEO's Report. The motion carried.

### **Report of the Chief Financial Officer**

CFO White stated that his Report stood as previously submitted. PATCO ridership is at 45% pre-COVID and DRPA traffic holds at 90% pre-COVID. He stated that there has not been a visible change due to the gas prices and that he was not very concerned with the numbers in terms of revenues because we are under budget on the expense side. CFO White commended CAO Brown on the excellent work she and her team have done with the Cyber Liability Insurance. CFO White highlighted the Bond Refunding and that we will hopefully, by end of day, be able to price a bank financing with a savings of near \$50,000,000.00. He continued that we are finalizing a loan agreement with Bank of America and expect to see the savings over the next 12 years.

### **Approval of the March 16, 2022 DRPA Board Meeting Minutes**

Chairwoman Parker stated that the Minutes of the March 16, 2022 DRPA Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the DRPA Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.



**Receipt and Filing of the List of Previously Approved Payments and List of Previously Approved Purchase Orders and Contracts covering the Month of March 2022.**

Chairwoman Parker stated that the Lists of Previously Approved Payments and Previously Approved Purchase Orders and Contracts covering the month of March 2022 were previously provided to all Commissioners. There were no questions or comments. Commissioner Garganio moved to receive and file the lists and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Operations & Maintenance Committee Meeting Minutes of April 5, 2022**

Chairwoman Parker stated that the Minutes of the April 5, 2022 Operations & Maintenance Committee Meetings were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Adoption of Resolutions Approved by the Operations & Maintenance Committee on April 5, 2022**

Chairwoman Parker stated that there was one (1) Resolution from the March 1, 2022 Operations & Maintenance Committee Meeting for consideration.

**DRPA-22-039                      Capital Project Contract Modifications.**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-22-039 seeking Board authorization to execute modifications for two (2) capital project contracts and amend the 2022 Capital Budget to include the increase in contract amounts being requested:

- The first contract is with Thornton Tomasetti Weidlinger Transportation for design services and design construction support services for the Benjamin Franklin Bridge Main Cable Dehumidification portion of work for Contract BF-54-2019 for the increased amount of \$143,300.00. The additional scope of work for TT includes efforts to repackage their plans and specifications, out of scope services in the construction phase, design modifications for unforeseen field conditions, and value engineering during construction. This Change Order will increase the current contract amount to \$3,685,000.00.
- The second contract is with Burns Engineering, Inc. for design services and design construction support services for Contract 12-J, the re-opening of the Franklin Square Station, for the increased amount of \$641,996.00. The additional scope of work to the design process and will also provide for continued coordination and assistance for our build grant responsibilities, coordination with the City of Philadelphia permits for the water line installation and the stakeholder groups associated with the project. This Change Order will increase the current contract amount to \$3,210,647.00. With this change the WBE & MBE percentages will meet the project goals.

Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No.

DRPA-22-039 and Commissioner Lipsett seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

### **Benjamin Franklin Bridge Rocker Link Replacement Presentation**

Chief Engineer Venuto introduced Senior Engineer Klawunn who gave a presentation of the Authority's ongoing Rocker Link Replacement Project at the Benjamin Franklin Bridge.

### **Approval of Finance Committee Meeting Minutes of April 6, 2022**

Chairwoman Parker stated that the Minutes of the April 6, 2022 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Adoption of Resolutions Approved by the Finance Committee on April 6, 2022**

Chairwoman Parker stated that there were three (3) Resolutions from the April 6, 2022 Finance Committee Meeting for consideration:

#### **DRPA-22-036      Third Party Administrator for the DRPA and PATCO Workers' Compensation, General Liability/Bodily Injury and Risk Control Services.**

General Counsel Santarelli presented Summary Statement and Resolution No. DRAP-22-036 seeking Board authorization to negotiate a contract with Scibal Inc., (d/b/a Qual-Lynx) to report, investigate and process all DRPA and PATCO workers' compensation, general liability claims/bodily injury and risk control services. The contract will be for an initial 3-year term and two, 1-year options. The cost of the initial term and option years is an amount not to exceed \$553,405.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. DRPA-22-036 and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

#### **DRPA-22-037      Upgrade of Data Center Firewalls.**

Director of Information Services LaMarca presented Summary Statement and Resolution No. DRPA-22-037 seeking Board authorization to negotiate a contract with ePlus Technology, Inc. for the purchase of network firewall upgrades for the One Port Center data center, in an amount not to exceed \$1,399,192.50. The new firewalls will provide enhanced capabilities for the next five (5) years and provide DRPA with the latest Cisco firewall technology. The purchase is provided under the Pennsylvania COSTARS 3 Hardware contract. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Martz moved to adopt Resolution No. DRPA-22-037 and Commissioner McKinney seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**DRPA-22-038****Cisco SMARTnet Maintenance Agreement.**

Director of Information Services LaMarca presented Summary Statement and Resolution No. DRPA-22-038 seeking Board authorization to negotiate a 5-year contract with ePlus Technology, Inc. for the renewal of the Authority's Cisco SMARTnet maintenance agreement, in an amount not to exceed \$3,159,363.76. The purchase is provided under the Pennsylvania COSTARS 3 Hardware contract. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Garganio moved to adopt Resolution No. DRPA-22-038 and Commissioner McKinney seconded the motion. Commissioner Christian abstained from the vote. All other Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**Citizens Advisory Committee Report.**

Alan Becker gave the report of the Citizens Advisory Committee.

**Unfinished Business**

There were no Unfinished Business items.

**New Business**

Chairwoman Parker announced one (1) New Business item for consideration:

**DRPA-22-040****Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000).**

Manager of Contracts Administration Ash presented the Summary Statement and Resolution No. DRPA-22-040 seeking Board authorization for staff to negotiate the six (6) pending DRPA contracts identified in the attachment to the Resolution. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-22-040 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

**The DRPA Board Meeting was held in abeyance at 10:14 a.m.****Adjournment**

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn. Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 10:19 a.m.

Respectfully Submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

# **DRPA MONTHLY LIST OF PREVIOUSLY APPROVED PAYMENTS**

DELAWARE RIVER PORT AUTHORITY  
MONTHLY LIST OF PAYMENTS 4/01/22 THRU 4/30/22  
MEETING DATE 5/18/2022

<u>VENDOR NAME</u>	<u>ITEM DESCRIPTION</u>	<u>RESOLUTION #/ AUTHORIZATION</u>	<u>AMOUNT</u>
BILLOWS ELECTRIC SUPPLY CO INC	APPROACHES & THRU-TRUSS LIGHT POLES	D-21-035	\$1,045.00 **
	APPROACHES & THRU-TRUSS LIGHT POLES TOTAL		\$1,045.00
BLUETRITON BRANDS INC	AUTO ACCESSORIES	25KTHRES	\$129.89
TRISTATE INDUSTRIAL DISTRIBUTORS	AUTO ACCESSORIES	25KTHRES	\$599.67
	AUTO ACCESSORIES TOTAL		\$729.56
AECOM TECHNICAL SERVICES, INC	BIENNIAL INSPECTION	D-20-002	\$2,388.17
HNTB CORPORATION	BIENNIAL INSPECTION	D-20-005	\$19,056.62
WSP USA INC.	BIENNIAL INSPECTION	D-20-004	\$38,059.28
	BIENNIAL INSPECTION TOTAL		\$59,504.07
TD BANK, N.A.	BOND SERVICE	BOND RESOLUTIONS	\$10,552,000.00
	BOND SERVICE TOTAL		\$10,552,000.00
STV INCORPORATED	BRIDGE DECK REHABILITATION - 2021	D-21-014	\$310.05 **
	BRIDGE DECK REHABILITATION - 2021 TOTAL		\$310.05
WSP USA INC.	CABLE INVESTIGATION	D-19-134	\$241,769.24 **
	CABLE INVESTIGATION TOTAL		\$241,769.24
CARLTON W. HEWITT	CDL LICENSE FEES	25KTHRES	\$44.00
MICHAEL ROCCIA	CDL LICENSE FEES	25KTHRES	\$44.00
NEIL H. DAYTON JR	CDL LICENSE FEES	25KTHRES	\$44.00
PHILIP C. BROWN	CDL LICENSE FEES	25KTHRES	\$44.00
ROBERT C. MANSFIELD	CDL LICENSE FEES	25KTHRES	\$44.00
	CDL LICENSE FEES TOTAL		\$220.00
W.W. GRAINGER INC.	CLEANING MATERIALS	25KTHRES	\$1,591.80
	CLEANING MATERIALS TOTAL		\$1,591.80
WEST PUBLISHING CORPORATION	COMPUTER SOFTWARE	25KTHRES	\$342.96
	COMPUTER SOFTWARE TOTAL		\$342.96
AECOM TECHNICAL SERVICES, INC	CONTRACT SERVICE EXPENSE	25KTHRES	\$250.00
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACT SERVICE EXPENSE	D-16-125	\$278.16
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACT SERVICE EXPENSE	D-22-023	\$702.90
FRITZ H. SIMS, JR.	CONTRACT SERVICE EXPENSE	25KTHRES	\$629.00
TACTICAL PUBLIC SAFETY LLC	CONTRACT SERVICE EXPENSE	25KTHRES	\$8,823.00
	CONTRACT SERVICE EXPENSE TOTAL		\$10,683.06
LAZ KARP ASSOCIATES, LLC	CONTRACTED P/T TOLL COLLECTORS	D-20-112	\$62,563.27
	CONTRACTED P/T TOLL COLLECTORS TOTAL		\$62,563.27
LAZ KARP ASSOCIATES, LLC	CONTRACTED TEMP HELP - TOLL COLLECTORS	D-20-112	\$8,358.99
	CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL		\$8,358.99
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP VPC	D-16-125	\$48,544.24
	CONTRACTORS - EZP VPC TOTAL		\$48,544.24
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP WALK IN CSC	D-16-125	\$47,193.95
	CONTRACTORS - EZP WALK IN CSC TOTAL		\$47,193.95
CJ MAINTENANCE INC	CUSTODIAL SERVICES	D-20-068	\$8,848.26
	CUSTODIAL SERVICES TOTAL		\$8,848.26
CI TECHNOLOGIES INC	DATA PROCESSING EXPENSE	25KTHRES	\$5,202.00
SHI INTERNATIONAL CORP.	DATA PROCESSING EXPENSE	25KTHRES	\$19,324.99
	DATA PROCESSING EXPENSE TOTAL		\$24,526.99
URBAN ENGINEERS, INC.	DECK CONDITION ASSESSMENT AND FEASIBILITY	D-19-086	\$5,852.25 **
	DECK CONDITION ASSESSMENT AND FEASIBILITY TOTAL		\$5,852.25
CHI CONSULTING ENGINEERS LLC	DELEADING AND REPAINTING	D-17-093	\$6,422.33 **
	DELEADING AND REPAINTING TOTAL		\$6,422.33
PETROLEUM TRADERS CORPORATION	DIESEL FUEL	D-22-007	\$2,339.69
	DIESEL FUEL TOTAL		\$2,339.69
ACV ENVIRONMENTAL SERVICES, INC.	DISPOSAL FEES	D-19-070	\$8,437.25
	DISPOSAL FEES TOTAL		\$8,437.25
ATLANTIC CITY ELECTRIC	ELECTRICITY EXPENSE	UTILITY	\$12,407.96
PECO - PAYMENT PROCESSING	ELECTRICITY EXPENSE	UTILITY	\$22,517.71
PSE&G CO.	ELECTRICITY EXPENSE	UTILITY	\$46,950.32
	ELECTRICITY EXPENSE TOTAL		\$81,875.99
JACOBS ENGINEERING GROUP INC.	ELECTRONIC SURVEILLANCE & INTEGRATION	D-18-084	\$22,105.49 **
	ELECTRONIC SURVEILLANCE & INTEGRATION TOTAL		\$22,105.49
ELITE ELEVATOR SERVICES LLC	ELEVATORS & ESCALATORS	D-18-114	\$6,567.99
ELITE ELEVATOR SERVICES LLC	ELEVATORS & ESCALATORS	D-20-092	\$2,359.08
	ELEVATORS & ESCALATORS TOTAL		\$8,927.07
DELTA DENTAL OF NEW JERSEY, INC.	EMPLOYEE DENTAL INSURANCE	D-21-082	\$26,662.04
	EMPLOYEE DENTAL INSURANCE TOTAL		\$26,662.04
AMERIHEALTH INSURANCE COMPANY	EMPLOYEE MEDICAL INSURANCE	D-21-081	\$655,281.36
	EMPLOYEE MEDICAL INSURANCE TOTAL		\$655,281.36
WSP USA INC.	ENGINEERING SERVICES	D-17-093	\$11,333.87
	ENGINEERING SERVICES TOTAL		\$11,333.87
DELL MARKETING LP	EQUIPMENT	25KTHRES	\$33.99
	EQUIPMENT TOTAL		\$33.99

DELAWARE RIVER PORT AUTHORITY  
MONTHLY LIST OF PAYMENTS 4/01/22 THRU 4/30/22  
MEETING DATE 5/18/2022

<u>VENDOR NAME</u>	<u>ITEM DESCRIPTION</u>	<u>RESOLUTION #/ AUTHORIZATION</u>	<u>AMOUNT</u>
ANA SOURCING LLC	EQUIPMENT & TOOLS	25KTHRES	\$2,605.00
ANDAX INDUSTRIES, LLC	EQUIPMENT & TOOLS	25KTHRES	\$1,496.96
ATLANTIC TACTICAL, INC	EQUIPMENT & TOOLS	25KTHRES	\$1,300.00
BDF CHEMICAL CO INC	EQUIPMENT & TOOLS	25KTHRES	\$2,608.20
CARR'S HARDWARE	EQUIPMENT & TOOLS	25KTHRES	\$2,290.08
CHERRY VALLEY TRACTOR SALES	EQUIPMENT & TOOLS	25KTHRES	\$3,376.00
HSG SAFETY SUPPLIES INC	EQUIPMENT & TOOLS	25KTHRES	\$1,043.20
LAWMEN SUPPLY CO OF NEW JERSEY INC	EQUIPMENT & TOOLS	25KTHRES	\$1,728.73
PUBLIC SAFETY UNLIMITED, LLC	EQUIPMENT & TOOLS	25KTHRES	\$2,494.00
SAMSON ELECTRICAL SUPPLY INC	EQUIPMENT & TOOLS	25KTHRES	\$1,071.58
SLATEBELT SAFETY	EQUIPMENT & TOOLS	25KTHRES	\$185.00
SOUND UNIFORM SOLUTIONS, INC.	EQUIPMENT & TOOLS	25KTHRES	\$1,290.00
STAUFFER GLOVE & SAFETY	EQUIPMENT & TOOLS	25KTHRES	\$627.76
SUPREME SAFETY, INC	EQUIPMENT & TOOLS	25KTHRES	\$3,922.50
T. FRANK MCCALL'S, INC.	EQUIPMENT & TOOLS	25KTHRES	\$5,546.70
TACTICAL PUBLIC SAFETY LLC	EQUIPMENT & TOOLS	D-18-115	\$8,823.00
THOMAS J. MORRIS JR.	EQUIPMENT & TOOLS	25KTHRES	\$5,354.50
TINA A LISTON-HORNER	EQUIPMENT & TOOLS	25KTHRES	\$5,987.27
W.B. MASON CO. INC	EQUIPMENT & TOOLS	25KTHRES	\$264.96
WEST PUBLISHING CORPORATION	EQUIPMENT & TOOLS	25KTHRES	\$549.37
Y-PERS, INC.	EQUIPMENT & TOOLS	25KTHRES	\$2,944.00
	EQUIPMENT & TOOLS TOTAL		\$55,508.81
SUNBELT RENTALS, INC.	EQUIPMENT RENTALS	D-19-137	\$436.45
	EQUIPMENT RENTALS TOTAL		\$436.45
AMERICAN EXPRESS	E-ZPASS CREDIT CARD FEES	D-04-031	\$51.48
CONDUENT STATE & LOCAL SOLUTIONS	E-ZPASS CREDIT CARD FEES	D-16-125	\$19,962.83
NJ E-ZPASS	E-ZPASS CREDIT CARD FEES	D-16-125	\$323,455.35
PAYMENTECH	E-ZPASS CREDIT CARD FEES	D-04-031	\$851.24
	E-ZPASS CREDIT CARD FEES TOTAL		\$344,320.90
JOHNSON CONTROLS US HOLDINGS LLC	FIRE PROTECTION EQP	25KTHRES	\$5,286.84
	FIRE PROTECTION EQP TOTAL		\$5,286.84
HOUGH PETROLEUM CORP	FUEL/OIL/GREASE	D-20-048	\$5,390.33
	FUEL/OIL/GREASE TOTAL		\$5,390.33
G A BLANCO & SONS INC.	FURNITURE	25KTHRES	\$705.65
	FURNITURE TOTAL		\$705.65
PETROLEUM TRADERS CORPORATION	GASOLINE - UNLEADED	D-22-007	\$41,667.05
RIGGINS INC	GASOLINE - UNLEADED	P-21-020Q	\$32,500.14
	GASOLINE - UNLEADED TOTAL		\$74,167.19
SYMETRA LIFE INSURANCE COMP.	GROUP LIFE & ACCIDENT INSURANCE	D-20-081	\$109,409.72
	GROUP LIFE & ACCIDENT INSURANCE TOTAL		\$109,409.72
PHILADELPHIA GAS WORKS	HEATING EXPENSE	UTILITY	\$11,259.49
PSE&G CO.	HEATING EXPENSE	UTILITY	\$15,435.04
SOUTH JERSEY GAS COMPANY	HEATING EXPENSE	UTILITY	\$10,992.69
	HEATING EXPENSE TOTAL		\$37,687.22
CARRIER CORPORATION	HVAC	25KTHRES	\$8,600.00
	HVAC TOTAL		\$8,600.00
PENNONI ASSOCIATES INC.	INST ELEVATORS REMAINING STATIONS	D-17-093	\$4,918.52 **
SOWINSKI SULLIVAN ARCHITECTS, PC	INST ELEVATORS REMAINING STATIONS	D-13-080	\$1,614.15 **
	INST ELEVATORS REMAINING STATIONS TOTAL		\$6,532.67
A.P. CONSTRUCTION, INC.	INSTALL NEW IN-FLOOR TRAIN CAR HOIST	D-19-116	\$135,707.50 **
	INSTALL NEW IN-FLOOR TRAIN CAR HOIST TOTAL		\$135,707.50
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	CEOEMG	\$84,437.50
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-104	\$2,949.00
	INSURANCE EXPENSE TOTAL		\$87,386.50
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS	NONE	\$3,073,156.16
	INTERCOMPANY TRANSFERS TOTAL		\$3,073,156.16
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS-CAPITAL	NONE	\$216,432.93 **
	INTERCOMPANY TRANSFERS-CAPITAL TOTAL		\$216,432.93
UBS ASSET MANAGEMENT (AMERICAS)	INVESTMENT MANAGEMENT FEES	D-00-079	\$13,947.04
	INVESTMENT MANAGEMENT FEES TOTAL		\$13,947.04
IUOE 542 BENEFIT FUNDS	IUOE HEALTH & WELFARE	D-20-135	\$414,120.00
	IUOE HEALTH & WELFARE TOTAL		\$414,120.00
CARR'S HARDWARE	JANITORIAL SUPPLIES	25KTHRES	\$1,632.00
	JANITORIAL SUPPLIES TOTAL		\$1,632.00
ADAM R. JACURAK	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$80.00
ANNE M. KUBIAK	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$139.45
ELISABETH L. KLAUWUNN	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$80.00
MICHAEL P. VENUTO	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$80.00
STEVEN R. DEVILLASANTA	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$80.00

DELAWARE RIVER PORT AUTHORITY  
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SUSAN M. BOND	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$70.00
	JOB CERTIFICATIONS & LICENSES TOTAL		\$529.45
NEWARK GRUBB KNIGHT FRANK	LEASE RENEWAL COMMISSION	D-19-046	\$149,398.73
	LEASE RENEWAL COMMISSION TOTAL		\$149,398.73
PENDERGAST SAFETY EQUIPMENT CO	MAIN/REPAIR-TEST EQP	25KTHRES	\$2,512.00
	MAIN/REPAIR-TEST EQP TOTAL		\$2,512.00
REMINGTON & VERNICK ENGINEERS	MAINT. BLDG. BOILER REPLACEMENT	D-17-093	\$3,323.73 **
	MAINT. BLDG. BOILER REPLACEMENT TOTAL		\$3,323.73
TRI-M GROUP LLC	MAINT/REPAIR-BLDG	D-21-088	\$25,237.50
	MAINT/REPAIR-BLDG TOTAL		\$25,237.50
AFRICAN AMERICAN C OF C	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$750.00
CAPITOL INFORMATION SERVICE, INC.	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$1,590.00
INTERNATIONAL ASSOCIATION OF CHIEFS	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$75.00
NATIONAL ASSOCIATION OF CHIEFS	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$60.00
NEW JERSEY SOCIETY OF CERTIFIED	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$370.00
NJ STATE ASSOC OF CHIEFS OF POLICE	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$475.00
	MEMBERSHIPS & SUBSCRIPTIONS TOTAL		\$3,320.00
HRSOFT USA INC	MISC PROF SRVS	D-21-064	\$42,075.00
JAMES NOTTINGHAM	MISC PROF SRVS	D-20-139	\$2,750.00
RELX INC	MISC PROF SRVS	25KTHRES	\$2,850.00
TRI-COUNTY TERMITE & PEST CONTROL	MISC PROF SRVS	25KTHRES	\$600.00
	MISC PROF SRVS TOTAL		\$48,275.00
TD BANK, N.A.	NET PAYROLL	NONE	\$18,424.53
WELLS FARGO BANK, NA	NET PAYROLL	NONE	\$2,644,627.22
	NET PAYROLL TOTAL		\$2,663,051.75
GREENMAN-PEDERSEN, INC.	NJ APPROACH BRIDGES PAINTING	D-19-130	\$26,983.04 **
	NJ APPROACH BRIDGES PAINTING TOTAL		\$26,983.04
VAN CLEEF ENGINEERING ASSOCIATES	NJ APPROACH ROADWAY RESURFACING	D-17-028	\$702.77 **
	NJ APPROACH ROADWAY RESURFACING TOTAL		\$702.77
CONDUENT STATE & LOCAL SOLUTIONS	NJ CSC TRANSACTIONS	D-16-125	\$66,498.55
	NJ CSC TRANSACTIONS TOTAL		\$66,498.55
BROWN'S GRAPHIC SOLUTIONS, INC	OFFICE SUPPLIES	25KTHRES	\$160.75
W.B. MASON CO. INC	OFFICE SUPPLIES	25KTHRES	\$125.64
W.B. MASON CO. INC	OFFICE SUPPLIES	D-20-126	\$2,537.21
	OFFICE SUPPLIES TOTAL		\$2,823.60
PA STATE EMPLOYEES RETIREMENT SYSTEM	PA SERS	NONE	\$1,290,338.39
	PA SERS TOTAL		\$1,290,338.39
CARR'S HARDWARE	PAINT-COATINGS, ETC	25KTHRES	\$1,213.92
	PAINT-COATINGS, ETC TOTAL		\$1,213.92
EMERALD BUSINESS SUPPLY INC.	PAPER OFFCE/PRT SHOP	25KTHRES	\$654.40
	PAPER OFFCE/PRT SHOP TOTAL		\$654.40
AECOM TECHNICAL SERVICES, INC	PATCO HALL & WAY INTERLK REHAB	D-20-087	\$105,021.06 **
RAILROAD CONSTRUCTION CO. INC	PATCO HALL & WAY INTERLK REHAB	D-20-091	\$352,511.17 **
	PATCO HALL & WAY INTERLK REHAB TOTAL		\$457,532.23
TURNER SURETY AND INSURANCE	PATCO INSURANCE	D-21-104	\$85,420.50
	PATCO INSURANCE TOTAL		\$85,420.50
PENNONI ASSOCIATES INC.	PATCO OUTBOUND SURVEY	D-13-081	\$25,876.57 **
	PATCO OUTBOUND SURVEY TOTAL		\$25,876.57
SCIBAL ASSOCIATES INC	PATCO PROFESIONAL SERVICES	D-17-017	\$11,451.62
	PATCO PROFESIONAL SERVICES TOTAL		\$11,451.62
HNTB CORPORATION	PATCO RAIL REPLACEMENT - FERRY-BROADWAY	D-17-093	\$1,327.45 **
	PATCO RAIL REPLACEMENT - FERRY-BROADWAY TOTAL		\$1,327.45
GANNETT FLEMING, INC.	PATCO ROW EMBANKMENT - PHASE 5	D-20-109	\$54,414.47 **
	PATCO ROW EMBANKMENT - PHASE 5 TOTAL		\$54,414.47
A.P. CONSTRUCTION, INC.	PATCO STATION ENHANCEMENTS	D-20-051	\$23,916.25 **
TRANSYSTEMS CORPORATION	PATCO STATION ENHANCEMENTS	D-20-110	\$2,468.11 **
	PATCO STATION ENHANCEMENTS TOTAL		\$26,384.36
T MOBILE USA INC	PATCO TELEPHONE	UTILITY	\$125.36
VERIZON	PATCO TELEPHONE	UTILITY	\$688.36
VERIZON BUSINESS	PATCO TELEPHONE	UTILITY	\$32.33
	PATCO TELEPHONE TOTAL		\$846.05
CITY OF PHILADELPHIA	PAYROLL TAXES	NONE	\$35,322.76
INTERNAL REVENUE SERVICE	PAYROLL TAXES	NONE	\$1,099,926.32
PA DEPT OF REVENUE	PAYROLL TAXES	NONE	\$37,246.21
TREASURER - STATE OF NEW JERSEY	PAYROLL TAXES	NONE	\$112,198.31
	PAYROLL TAXES TOTAL		\$1,284,693.60
PNC BANK P-CARD	P-CARD PURCHASES	25KTHRES	\$135,358.35
	P-CARD PURCHASES TOTAL		\$135,358.35
REMINGTON & VERNICK ENGINEERS	PENNDOT I95 INTERCHANGE IMPROVEMENT	D-21-015	\$17,445.41 **

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<u>VENDOR NAME</u>	<u>ITEM DESCRIPTION</u>	<u>RESOLUTION #/ AUTHORIZATION</u>	<u>AMOUNT</u>
	PENNDOT I95 INTERCHANGE IMPROVEMENT TOTAL		\$17,445.41
GANNETT FLEMING, INC.	PHASE 3 OF ELECTRICAL TRANSFORMER	D-18-028	\$1,087.92 **
	PHASE 3 OF ELECTRICAL TRANSFORMER TOTAL		\$1,087.92
H.A. DEHART & SON, INC.	PLATFORM	D-21-059A	\$55,795.40 **
	PLATFORM TOTAL		\$55,795.40
UNITED PARCEL SERVICE (UPS)	POSTAGE EXPENSES	25KTHRES	\$1,176.86
	POSTAGE EXPENSES TOTAL		\$1,176.86
GALLAGHER BENEFIT SERVICES, INC	PROFESSIONAL FEES - INS BROKERS	D-18-053	\$26,062.50
	PROFESSIONAL FEES - INS BROKERS TOTAL		\$26,062.50
ARCHER & GREINER, PC	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$10,752.50
BROWN & CONNERY LLP	PROFESSIONAL FEES - LEGAL COSTS	D-22-001	\$5,128.64
DILWORTH PAXSON LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$6,221.25
DILWORTH PAXSON LLP	PROFESSIONAL FEES - LEGAL COSTS	D-22-001	\$6,847.98
DUANE MORRIS LLP	PROFESSIONAL FEES - LEGAL COSTS	D-16-013	\$3,640.00
DUANE MORRIS LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	\$3,767.50
DUANE MORRIS LLP	PROFESSIONAL FEES - LEGAL COSTS	D-22-001	\$2,117.50
GENOVA BURNS LLC	PROFESSIONAL FEES - LEGAL COSTS	D-22-001	\$2,227.50
STEVENS & LEE P C	PROFESSIONAL FEES - LEGAL COSTS	D-22-001	\$3,393.20
	PROFESSIONAL FEES - LEGAL COSTS TOTAL		\$44,096.07
INTERSTATE MOBILE CARE, INC.	PROFESSIONAL FEES - MEDICAL	D-21-008	\$3,772.00
U.S. REGIONAL OCCUPATIONAL HEALTH	PROFESSIONAL FEES - MEDICAL	D-21-008	\$453.50
U.S. REGIONAL OCCUPATIONAL HEALTH	PROFESSIONAL FEES - MEDICAL	P-18-004	\$251.00
	PROFESSIONAL FEES - MEDICAL TOTAL		\$4,476.50
BENEFIT HARBOR LP	PROFESSIONAL SERVICES	D-20-094	\$7,901.81
DIGITAL ASSURANCE CERTIFICATION LLC	PROFESSIONAL SERVICES	25KTHRES	\$2,500.00
EPLUS TECHNOLOGY, INC.	PROFESSIONAL SERVICES	25KTHRES	\$3,630.00
HNTB CORPORATION	PROFESSIONAL SERVICES	D-18-084	\$4,000.52
SCIBAL ASSOCIATES INC	PROFESSIONAL SERVICES	D-17-017	\$4,582.38
WSP USA INC.	PROFESSIONAL SERVICES	D-18-084	\$9,506.24
	PROFESSIONAL SERVICES TOTAL		\$32,120.95
GRM INFORMATION MANAGEMENT SERVICES	RECORDS MANAGEMENT FEES	D-20-090	\$14,216.06
	RECORDS MANAGEMENT FEES TOTAL		\$14,216.06
BURNS ENGINEERING, INC.	RENEWABLE ENERGY INTEGRATION	D-17-093	\$1,658.54 **
DUANE MORRIS LLP	RENEWABLE ENERGY INTEGRATION	D-17-086	\$12,355.00 **
	RENEWABLE ENERGY INTEGRATION TOTAL		\$14,013.54
DUANE MORRIS LLP	REOPENING FRANKLIN SQUARE	D-19-030	\$2,205.00 **
	REOPENING FRANKLIN SQUARE TOTAL		\$2,205.00
PREMIUM POWER SERVICES LLC	REPAIR PARTS - BUILDINGS	D-21-062	\$16,970.00
	REPAIR PARTS - BUILDINGS TOTAL		\$16,970.00
AIRCON FILTER SALES & SERVICE	REPAIR PARTS - OTHER EQUIPMENT	25KTHRES	\$2,000.00
	REPAIR PARTS - OTHER EQUIPMENT TOTAL		\$2,000.00
DRAEGER INC	REPAIRS AND MAINTENANCE - OTHER	25KTHRES	\$358.00
	REPAIRS AND MAINTENANCE - OTHER TOTAL		\$358.00
TRI-M GROUP LLC	REPLACE BRB & CBB FIBER	D-19-044	\$5,680.00 **
	REPLACE BRB & CBB FIBER TOTAL		\$5,680.00
AMERIHEALTH INSURANCE COMPANY	RETIREE MEDICAL INSURANCE	D-21-081	\$205,911.22
UNITED HEALTHCARE	RETIREE MEDICAL INSURANCE	D-21-093	\$125,066.02
	RETIREE MEDICAL INSURANCE TOTAL		\$330,977.24
MORTON SALT, INC.	SALT-SODIUM CHLORIDE	D-21-087	\$32,316.17
	SALT-SODIUM CHLORIDE TOTAL		\$32,316.17
WSP USA INC.	STRATEGIC STUDIES	D-18-060	\$2,408.44
	STRATEGIC STUDIES TOTAL		\$2,408.44
EPLUS TECHNOLOGY, INC.	SUSPENSION SPANS REHABILITATION	D-21-107	\$12,136.82 **
GREENMAN-PEDERSEN, INC.	SUSPENSION SPANS REHABILITATION	D-19-132	\$295,037.67 **
HNTB CORPORATION	SUSPENSION SPANS REHABILITATION	D-21-037	\$8,407.78 **
	SUSPENSION SPANS REHABILITATION TOTAL		\$315,582.27
DELL MARKETING LP	TECHNOLOGY EXPENSE	25KTHRES	\$14,700.00
DELL MARKETING LP	TECHNOLOGY EXPENSE	D-22-024B	\$76,931.00
ELLIOTT-LEWIS	TECHNOLOGY EXPENSE	25KTHRES	\$1,014.00
	TECHNOLOGY EXPENSE TOTAL		\$92,645.00
MORGANFRANKLIN CONSULTING LLC	TECHNOLOGY SERVICE CONTRACTS	D-21-080	\$2,870.00
SAP NATIONAL SECURITY SERVICES INC	TECHNOLOGY SERVICE CONTRACTS	D-21-007	\$225,995.00
	TECHNOLOGY SERVICE CONTRACTS TOTAL		\$228,865.00
T MOBILE USA INC	TELEPHONE & TELECOM EXPENSE	UTILITY	\$501.44
VERIZON	TELEPHONE & TELECOM EXPENSE	UTILITY	\$5,078.35
VERIZON BUSINESS	TELEPHONE & TELECOM EXPENSE	UTILITY	\$2,471.08
VERIZON WIRELESS	TELEPHONE & TELECOM EXPENSE	UTILITY	\$6,723.24
	TELEPHONE & TELECOM EXPENSE TOTAL		\$14,774.11
ACCOUNTANTS FOR YOU, INC	TEMPORARY SERVICES	D-19-058	\$6,965.76



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ISEARCH PARTNERS INC	TEMPORARY SERVICES	D-19-058	\$10,455.96
MACON PACE INC	TEMPORARY SERVICES	D-19-058	\$3,366.40
	TEMPORARY SERVICES TOTAL		\$20,788.12
CITY OF PHILADELPHIA	TESTING AND INSPECTION FEES	25KTHRES	\$645.00
ONE CALL CONCEPTS, INC.	TESTING AND INSPECTION FEES	25KTHRES	\$161.59
	TESTING AND INSPECTION FEES TOTAL		\$806.59
BRHANE BERAKI	TOLL REFUND	25KTHRES	\$15.00
	TOLL REFUND TOTAL		\$15.00
DAKTRONICS, INC	TRAFFIC CTRL DEVICES	D-21-083A	\$19,000.00
TRANSPO INDUSTRIES INC	TRAFFIC CTRL DEVICES	D-21-086	\$7,495.00
TRI-M GROUP LLC	TRAFFIC CTRL DEVICES	D-21-088	\$18,925.00
	TRAFFIC CTRL DEVICES TOTAL		\$45,420.00
DAVID J. AUBREY	TRAINING REGISTRATION FEES	25KTHRES	\$280.00
	TRAINING REGISTRATION FEES TOTAL		\$280.00
WASTE MANAGEMENT OF NEW JERSEY	TRASH REMOVAL	D-18-064	\$811.30
WASTE MANAGEMENT OF NEW JERSEY	TRASH REMOVAL	D-21-049	\$7,194.68
	TRASH REMOVAL TOTAL		\$8,005.98
AMERICAN AIRLINES INC	TRAVEL EXPENSES	25KTHRES	\$536.91
ANTHONY S. FAVAZZA	TRAVEL EXPENSES	25KTHRES	\$62.60
COSTANTINO PARISI	TRAVEL EXPENSES	25KTHRES	\$29.84
DENISE L. SANCHEZ	TRAVEL EXPENSES	25KTHRES	\$10.54
DOMINICK J. LUCENTE	TRAVEL EXPENSES	25KTHRES	\$3.51
DONALD D. DALY	TRAVEL EXPENSES	25KTHRES	\$18.14
DONALD L. TATHAM	TRAVEL EXPENSES	25KTHRES	\$16.38
JACQUELINE MULLEN	TRAVEL EXPENSES	25KTHRES	\$25.16
JOHN N. FRANKLIN	TRAVEL EXPENSES	25KTHRES	\$37.45
KIMBERLY A. MARCHELLINO	TRAVEL EXPENSES	25KTHRES	\$16.39
MARINO A. MORRONE	TRAVEL EXPENSES	25KTHRES	\$33.35
MICHAEL D. MARCHAND	TRAVEL EXPENSES	25KTHRES	\$9.95
MICHAEL P. VENUTO	TRAVEL EXPENSES	25KTHRES	\$47.30
NICOLE C. OCHROCH	TRAVEL EXPENSES	25KTHRES	\$32.18
NICOLE D. AULETTO	TRAVEL EXPENSES	25KTHRES	\$36.28
RAYMOND J. SANTARELLI	TRAVEL EXPENSES	25KTHRES	\$40.00
ROBIN VALENTINE	TRAVEL EXPENSES	25KTHRES	\$6.44
SABRINA M. SPEI	TRAVEL EXPENSES	25KTHRES	\$56.17
STEFAN D. WILSON	TRAVEL EXPENSES	25KTHRES	\$19.89
STEPHANIE A. SCHAFER	TRAVEL EXPENSES	25KTHRES	\$3.51
SULTAN M. SALEEM-BROWN	TRAVEL EXPENSES	25KTHRES	\$28.67
SUSAN M. NIXON	TRAVEL EXPENSES	25KTHRES	\$12.87
TARIQ E. LEWIS	TRAVEL EXPENSES	25KTHRES	\$9.95
VASCO M. TEJADA	TRAVEL EXPENSES	25KTHRES	\$23.40
WALTER A. MORRIS	TRAVEL EXPENSES	25KTHRES	\$11.70
WILLIAM M. BAILEY	TRAVEL EXPENSES	25KTHRES	\$24.57
YADIJAH D. WALTON	TRAVEL EXPENSES	25KTHRES	\$16.39
	TRAVEL EXPENSES TOTAL		\$1,169.54
COMMONWEALTH OF PA	UNCLAIMED PROPERTY	25KTHRES	\$10.00
	UNCLAIMED PROPERTY TOTAL		\$10.00
NJ DEPT. OF LABOR & WORKFORCE	UNEMPLOYMENT COMPENSATION TAX	NONE	\$10,307.76
PA OFFICE OF UNEMPLOYMENT COMPENSAT	UNEMPLOYMENT COMPENSATION TAX	NONE	\$1,208.15
	UNEMPLOYMENT COMPENSATION TAX TOTAL		\$11,515.91
ACME UNIFORMS FOR INDUSTRY	UNIFORM CLEANING EXPENSE	25KTHRES	\$537.10
	UNIFORM CLEANING EXPENSE TOTAL		\$537.10
KEYPORT ARMY NAVY	UNIFORM EXPENSE	25KTHRES	\$463.45
MICHAEL J. VOLL	UNIFORM EXPENSE	25KTHRES	\$140.00
PNC BANK P-CARD	UNIFORM EXPENSE	25KTHRES	\$11,380.35
	UNIFORM EXPENSE TOTAL		\$11,983.80
EMPLOYEE PASS THROUGH PAYMENTS	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC.	NONE	\$208,215.01
	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC. TOTAL		\$208,215.01
B.C.K. WILLIAMS CORP.	VEHICLE PARTS FOR REPAIRS	25KTHRES	\$1,727.72
BUCKS COUNTY INTERNATIONAL INC	VEHICLE PARTS FOR REPAIRS	25KTHRES	\$3,294.35
GENUINE PART COMPANY	VEHICLE PARTS FOR REPAIRS	25KTHRES	\$2,874.11
GENUINE PART COMPANY	VEHICLE PARTS FOR REPAIRS	D-21-019	\$3,749.55
PACIFICO FORD, INC.	VEHICLE PARTS FOR REPAIRS	25KTHRES	\$3,546.28
	VEHICLE PARTS FOR REPAIRS TOTAL		\$15,192.01
GANNETT FLEMING, INC.	VIADUCT SUBSTRUCTURE PRESERVATION	D-20-001	\$17,118.14 **
	VIADUCT SUBSTRUCTURE PRESERVATION TOTAL		\$17,118.14
BURNS ENGINEERING, INC.	VOLTAGE REGULATORS	D-21-014	\$41,232.73 **
	VOLTAGE REGULATORS TOTAL		\$41,232.73
CAMDEN COUNTY MUNICIPAL UTILITIES	WATER & SEWER EXPENSE	UTILITY	\$1,936.00

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CITY OF CAMDEN	WATER & SEWER EXPENSE	UTILITY	\$3,148.54
CITY OF PHILA	WATER & SEWER EXPENSE	UTILITY	\$6,446.43
NEW JERSEY AMERICAN WATER	WATER & SEWER EXPENSE	UTILITY	\$1,227.71
PENNSAUKEN SEWERAGE AUTHORITY	WATER & SEWER EXPENSE	UTILITY	\$489.54
W.B. MASON CO. INC	WATER & SEWER EXPENSE	D-20-069	\$1,456.92
	WATER & SEWER EXPENSE TOTAL		\$14,705.14
CROWN CASTLE INTERNATIONAL CORP	WIDE AREA NETWORK REDUNDANCY	D-18-074	\$11,308.00 **
	WIDE AREA NETWORK REDUNDANCY TOTAL		\$11,308.00
AECOM TECHNICAL SERVICES, INC	WOODCREST STATION PLATFORM REHABILITATIO	D-18-029	\$34,500.00 **
	WOODCREST STATION PLATFORM REHABILITATIO TOTAL		\$34,500.00
COOPER LEVENSON, PA	WORKMEN'S COMPENSATION	D-22-001	\$2,540.00
MALAMUT & ASSOCIATES, LLC	WORKMEN'S COMPENSATION	D-19-030	\$4,672.50
MALAMUT & ASSOCIATES, LLC	WORKMEN'S COMPENSATION	D-22-001	\$3,867.50
SCHAFF & YOUNG, PC	WORKMEN'S COMPENSATION	D-22-001	\$1,592.50
SCIBAL ASSOCIATES INC	WORKMEN'S COMPENSATION	D-17-017	\$494,160.22
	WORKMEN'S COMPENSATION TOTAL		\$506,832.72
MBI GROUP, INC.	WWB UPS BATTERY REPLACEMENT	25KTHRES	\$17,757.00 **
	WWB UPS BATTERY REPLACEMENT TOTAL		\$17,757.00
			<u><u>\$25,078,763.94</u></u>

**DRPA MONTHLY LIST  
OF PREVIOUSLY APPROVED  
PURCHASE ORDERS & CONTRACTS**

## DRPA Monthly List of Previously Approved Purchase Order Contracts April 2022

Purchasing Document	Item	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500016736					2,494.00
4500016736	1	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	360.00
4500016736	2	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	256.00
4500016736	3	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	236.00
4500016736	4	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	125.00
4500016736	5	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	270.00
4500016736	6	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	360.00
4500016736	7	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	256.00
4500016736	8	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	236.00
4500016736	9	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	125.00
4500016736	10	4/20/2022	100377 PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	270.00
4500017271					391.00
4500017271	1	4/18/2022	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	72.00
4500017271	2	4/18/2022	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	44.00
4500017271	3	4/18/2022	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	140.00
4500017271	4	4/18/2022	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	30.00
4500017271	5	4/18/2022	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	105.00
4500017424					642.00
4500017424	1	4/4/2022	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	642.00
4500017426					725.20
4500017426	1	4/4/2022	100445 T. FRANK MCCALL'S, INC.	HARDWARE & RELATED	725.20
4500017427					390.60
4500017427	1	4/4/2022	100501 W.B. MASON CO. INC	HARDWARE & RELATED	264.96
4500017427	2	4/4/2022	100501 W.B. MASON CO. INC	OFFICE SUPPLIES	125.64
4500017428					402.99
4500017428	1	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	47.22
4500017428	2	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	71.76
4500017428	3	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	47.22
4500017428	4	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	29.37
4500017428	5	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	18.48
4500017428	6	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	71.76
4500017428	7	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	48.54
4500017428	8	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	68.64
4500017429					13,676.23
4500017429	1	4/4/2022	100577 POWERDMS INC	DATA PROC SRVS & SW	9,736.08
4500017429	2	4/4/2022	100577 POWERDMS INC	DATA PROC SRVS & SW	2,696.85
4500017429	3	4/4/2022	100577 POWERDMS INC	DATA PROC SRVS & SW	1,243.30
4500017430					207.96
4500017430	1	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	47.22
4500017430	2	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	102.00
4500017430	3	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	58.74
4500017433					1,191.58
4500017433	1	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	86.57
4500017433	2	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	119.60
4500017433	3	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	220.36
4500017433	4	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	167.44
4500017433	5	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	34.00
4500017433	6	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	157.44
4500017433	7	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	33.09
4500017433	8	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	44.31
4500017433	9	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	87.30
4500017433	10	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	121.35
4500017433	11	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	120.12
4500017434					1,383.54
4500017434	1	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	47.22
4500017434	2	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	71.76
4500017434	3	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	94.44
4500017434	4	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	71.76
4500017434	5	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	236.16
4500017434	6	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	204.00
4500017434	7	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	205.92
4500017434	8	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	145.62
4500017434	9	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	89.28
4500017434	10	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	87.30
4500017434	11	4/4/2022	100981 MAGAGNA INC	CLOTHING UNIFORM	130.08

## DRPA Monthly List of Previously Approved Purchase Order Contracts April 2022

4500017435						850.82
4500017435	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	39.16
4500017435	2	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	24.64
4500017435	3	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	59.08
4500017435	4	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	44.12
4500017435	5	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	78.70
4500017435	6	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	71.76
4500017435	7	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	157.44
4500017435	8	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	170.00
4500017435	9	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	205.92
4500017436						414.08
4500017436	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	58.74
4500017436	2	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	36.96
4500017436	3	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	141.66
4500017436	4	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	71.76
4500017436	5	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	104.96
4500017437						247.65
4500017437	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	18.48
4500017437	2	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	29.37
4500017437	3	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	31.48
4500017437	4	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	47.84
4500017437	5	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	52.48
4500017437	6	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	68.00
4500017438						1,168.35
4500017438	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	55.44
4500017438	2	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	88.11
4500017438	3	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	62.96
4500017438	4	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	95.68
4500017438	5	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	78.70
4500017438	6	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	119.60
4500017438	7	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	157.44
4500017438	8	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	153.00
4500017438	9	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	205.92
4500017438	10	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	48.54
4500017438	11	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	102.96
4500017439						1,151.73
4500017439	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	165.27
4500017439	2	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	107.64
4500017439	3	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	110.18
4500017439	4	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	191.36
4500017439	5	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	136.00
4500017439	6	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	367.36
4500017439	7	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	73.92
4500017440						15.74
4500017440	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	15.74
4500017441						2,412.13
4500017441	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	377.76
4500017441	2	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	485.44
4500017441	3	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	154.44
4500017441	4	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	251.16
4500017441	5	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	629.00
4500017441	6	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	72.81
4500017441	7	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	24.64
4500017441	8	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	36.96
4500017441	9	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	55.15
4500017441	10	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	203.70
4500017441	11	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	19.58
4500017441	12	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	14.77
4500017441	13	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	86.72
4500017442						3,192.49
4500017442	1	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	346.28
4500017442	2	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	299.06
4500017442	3	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	590.40
4500017442	4	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	394.68
4500017442	5	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	89.28
4500017442	6	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	143.52
4500017442	7	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	334.88
4500017442	8	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	340.00

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4500017442	9	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	242.70
4500017442	10	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	123.20
4500017442	11	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	55.15
4500017442	12	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	87.30
4500017442	13	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	87.30
4500017442	14	4/4/2022	100981	MAGAGNA INC	CLOTHING UNIFORM	58.74
4500017443						9,515.12
4500017443	1	4/4/2022	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	1,852.07
4500017443	2	4/4/2022	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	7,663.05
4500017444						1,000.00
4500017444	1	4/5/2022	100525	Y-PERS, INC.	JANITORIAL SUPPLIES	1,000.00
4500017457						1,878.80
4500017457	1	4/6/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	1,878.80
4500017459						2,921.60
4500017459	1	4/6/2022	101648	GARDEN STATE HIGHWAY PRODUCTS INC	RD&HWY EQP & PARTS	2,083.00
4500017459	2	4/6/2022	101648	GARDEN STATE HIGHWAY PRODUCTS INC	RD&HWY EQP & PARTS	287.00
4500017459	3	4/6/2022	101648	GARDEN STATE HIGHWAY PRODUCTS INC	RD&HWY EQP & PARTS	275.20
4500017459	4	4/6/2022	101648	GARDEN STATE HIGHWAY PRODUCTS INC	RD&HWY EQP & PARTS	139.80
4500017459	5	4/6/2022	101648	GARDEN STATE HIGHWAY PRODUCTS INC	RD&HWY EQP & PARTS	36.60
4500017459	6	4/6/2022	101648	GARDEN STATE HIGHWAY PRODUCTS INC	RD&HWY EQP & PARTS	100.00
4500017469						4,410.00
4500017469	1	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	1,080.00
4500017469	2	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	768.00
4500017469	3	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	708.00
4500017469	4	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	375.00
4500017469	5	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	810.00
4500017469	6	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	240.00
4500017469	7	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	234.00
4500017469	8	4/7/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	195.00
4500017470						11,523.70
4500017470	1	4/7/2022	101476	UNITED ELECTRIC SUPPLY CO., INC.	MAINT/REPAIR-ELECT.	11,523.70
4500017472						4,970.40
4500017472	1	4/7/2022	100448	TACTICAL PUBLIC SAFETY LLC	RADIO COMMUN./TELE	3,534.00
4500017472	2	4/7/2022	100448	TACTICAL PUBLIC SAFETY LLC	RADIO COMMUN./TELE	1,436.40
4500017473						1,812.00
4500017473	1	4/7/2022	102375	ANA SOURCING LLC	HARDWARE & RELATED	1,812.00
4500017482						10,607.90
4500017482	1	4/8/2022	103304	FOULKE MANAGEMENT CORP	AUTO/RELATED TRANSP	10,607.90
4500017485						2,640.00
4500017485	1	4/8/2022	100525	Y-PERS, INC.	JANITORIAL SUPPLIES	2,640.00
4500017488						20,000.00
4500017488	1	4/11/2022	102023	B.C.K. WILLIAMS CORP.	AUTO/RELATED TRANSP	20,000.00
4500017490						20,000.00
4500017490	1	4/11/2022	101569	GENUINE PART COMPANY	AUTO/RELATED TRANSP	20,000.00
4500017491						762.00
4500017491	1	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	90.00
4500017491	2	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	88.00
4500017491	3	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	140.00
4500017491	4	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	25.00
4500017491	5	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	38.00
4500017491	6	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	112.00
4500017491	7	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	54.00
4500017491	8	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	22.00
4500017491	9	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	38.00
4500017491	10	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	20.00
4500017491	11	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	25.00
4500017491	12	4/18/2022	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	110.00
4500017495						24,750.00
4500017495	1	4/11/2022	100837	DELL MARKETING LP	COMP HW/PERIPH-MICRO	24,750.00
4500017496						1,291.00
4500017496	1	4/11/2022	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	115.00
4500017496	2	4/11/2022	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,176.00
4500017499						1,196.76
4500017499	1	4/11/2022	100755	BDF CHEMICAL CO INC	HARDWARE & RELATED	1,085.16
4500017499	2	4/11/2022	100755	BDF CHEMICAL CO INC	HARDWARE & RELATED	111.60
4500017501						840.00
4500017501	1	4/11/2022	100271	LANDSMAN UNIFORMS INC	CLOTHING UNIFORM	840.00

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4500017502						569.84
4500017502	1	4/12/2022	100445	T. FRANK MCCALL'S, INC.	PLUMBING EQP & SUPP	519.84
4500017502	2	4/12/2022	100445	T. FRANK MCCALL'S, INC.	FARE COLLECTION EQP	50.00
4500017504						9,372.59
4500017504	1	4/12/2022	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	9,372.59
4500017514						285.60
4500017514	1	4/13/2022	100302	FELTON L. WALKER	AUTO ACCESSORIES	285.60
4500017517						2,601.45
4500017517	1	4/13/2022	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	2,601.45
4500017518						1,157.00
4500017518	1	4/14/2022	102708	CARR'S HARDWARE	AUTO ACCESSORIES	240.00
4500017518	2	4/14/2022	102708	CARR'S HARDWARE	PAINTING EQP/ACCESS	714.00
4500017518	3	4/14/2022	102708	CARR'S HARDWARE	PAINTING EQP/ACCESS	203.00
4500017521						4,802.16
4500017521	1	4/14/2022	100972	LINDSAY CORPORATION	AUTO ACCESSORIES	4,802.16
4500017529						2,235.00
4500017529	1	4/18/2022	102336	B&B ROADWAY AND SECURITY SOLUTIONS	ELEC EQP/SUPP-NO CBL	1,120.00
4500017529	2	4/18/2022	102336	B&B ROADWAY AND SECURITY SOLUTIONS	ELEC EQP/SUPP-NO CBL	1,080.00
4500017529	3	4/18/2022	102336	B&B ROADWAY AND SECURITY SOLUTIONS	ELEC EQP/SUPP-NO CBL	35.00
4500017530						972.00
4500017530	1	4/18/2022	100525	Y-PERS, INC.	HARDWARE & RELATED	972.00
4500017532						1,286.00
4500017532	1	4/18/2022	100065	ELYSE R. AION	POLICE EQP AND SUPP	716.00
4500017532	2	4/18/2022	100065	ELYSE R. AION	POLICE EQP AND SUPP	550.00
4500017532	3	4/18/2022	100065	ELYSE R. AION	POLICE EQP AND SUPP	20.00
4500017536						6,870.00
4500017536	1	4/19/2022	100837	DELL MARKETING LP	DATA PROC SRVS & SW	4,600.00
4500017536	2	4/19/2022	100837	DELL MARKETING LP	DATA PROC SRVS & SW	2,270.00
4500017541						3,430.00
4500017541	1	4/19/2022	100620	BILLOWS ELECTRIC SUPPLY CO INC	ELEC EQP/SUPP-NO CBL	3,430.00
4500017561						8,550.00
4500017561	1	4/21/2022	100837	DELL MARKETING LP	COMP HW/PERIPH-MICRO	8,550.00
4500017579						832.80
4500017579	1	4/26/2022	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	354.00
4500017579	2	4/26/2022	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	240.00
4500017579	3	4/26/2022	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	238.80
4500017580						3,867.48
4500017580	1	4/26/2022	102162	SERVICE TIRE TRUCK CENTER INC.	TIRES AND TUBES	1,890.00
4500017580	2	4/26/2022	102162	SERVICE TIRE TRUCK CENTER INC.	TIRES AND TUBES	1,977.48
4500017584						975.00
4500017584	1	4/26/2022	100972	LINDSAY CORPORATION	AUTO ACCESSORIES	975.00
4500017587						1,966.98
4500017587	1	4/26/2022	100755	BDF CHEMICAL CO INC	HARDWARE & RELATED	261.60
4500017587	2	4/26/2022	100755	BDF CHEMICAL CO INC	HARDWARE & RELATED	576.48
4500017587	3	4/26/2022	100755	BDF CHEMICAL CO INC	HARDWARE & RELATED	414.90
4500017587	4	4/26/2022	100755	BDF CHEMICAL CO INC	HARDWARE & RELATED	714.00
4500017590						6,000.00
4500017590	1	4/28/2022	101758	CYBERTECH INC	FARE COLLECTION EQP	6,000.00
4500017594						7,605.00
4500017594	1	4/28/2022	101181	TRANSPO INDUSTRIES INC	TRAFFIC CTRL DEVICES	4,970.00
4500017594	2	4/28/2022	101181	TRANSPO INDUSTRIES INC	TRAFFIC CTRL DEVICES	1,690.00
4500017594	3	4/28/2022	101181	TRANSPO INDUSTRIES INC	TRAFFIC CTRL DEVICES	795.00
4500017594	4	4/28/2022	101181	TRANSPO INDUSTRIES INC	TRAFFIC CTRL DEVICES	150.00
4500017601						392.00
4500017601	1	4/29/2022	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	196.00
4500017601	2	4/29/2022	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	196.00
4500017608						390.00
4500017608	1	4/29/2022	100302	FELTON L. WALKER	JANITORIAL SUPPLIES	390.00
4500017609						2,910.00
4500017609	1	4/29/2022	100088	CAMDEN GLASS INC	MAINT/REPAIR-BLDG	2,910.00
4500017611						894.88
4500017611	1	4/29/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	220.00
4500017611	2	4/29/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	291.84
4500017611	3	4/29/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	383.04
4500017613						2,300.00
4500017613	1	4/29/2022	100302	FELTON L. WALKER	AUTO ACCESSORIES	1,140.00

4500017613	2	4/29/2022 100302	FELTON L. WALKER	AUTO ACCESSORIES	1,160.00
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# **OPERATIONS & MAINTENANCE COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY  
Operations & Maintenance Committee Meeting**

One Port Center  
2 Riverside Drive  
Camden, New Jersey  
Tuesday, May 3, 2022

**Commissioners:**

Albert Frattali, Chairman of the Operations & Maintenance Committee  
Ted Christian (for Stacy Garrity, Pennsylvania State Treasurer) (by telephone)  
Joseph Martz (by telephone)  
Daniel Christy (by telephone)  
Angelina Perryman (by telephone)  
Richard Sweeney (by telephone)  
Charles Fentress (by telephone)

**DRPA/PATCO Staff:**

Raymond J. Santarelli, General Counsel and Corporate Secretary  
Stephen Holden, Deputy General Counsel  
Michael Venuto, Chief Engineer  
John Rink, General Manager, PATCO  
Rohan Hepkins, Assistant General Manager, PATCO  
David Aubrey, Inspector General  
Robert Hicks, Chief Operating Officer  
Gerald Faber, Assistant General Counsel  
Kathleen Vandy, Assistant General Counsel (by telephone)  
Joseph McAroy, Bridge Director, BFB & BRB (by telephone)  
Amy Ash, Manager, Contracts Administration  
Mike Williams, Manager, Corporate Communications  
Carol Herbst, Senior Accountant (by telephone)  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present:**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit (by telephone)  
Mustafa Rashed, Board Liaison, Bellevue Strategies (by telephone)

**CALL TO ORDER**

Committee Chairman Frattali called the Meeting of the Operations & Maintenance Committee of the Delaware River Port Authority to order at 9:03 a.m. and asked the Corporate Secretary to call the roll.

**ROLL CALL**

The following Commissioners were present, constituting a quorum: Committee Chair Frattali, Martz, Fentress, Sweeney, Christy, Christian and Perryman.

## OPEN SESSION

### **Summary Statements and Resolutions for Consideration**

Committee Chairman Frattali stated that there were two (2) Summary Statements and Resolutions for the Committee's consideration:

**1) PATCO-22-011 2022 City to Shore Bike MS Event at Woodcrest Station.**

PATCO General Manager Rink presented Summary Statement and Resolution No. PATCO-22-011 seeking Board authorization to permit DRPA and PATCO to provide support services for the City to Shore Bike MS event on September 23, 24 and 25, 2022 at the PATCO Woodcrest Station with the net costs to be reimbursed by the National Multiple Sclerosis Society, in an estimated amount not to exceed \$15,000. Commissioner Fentress moved to forward PATCO-22-011 to the Board for consideration and Commissioner Perryman seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

**2) DRPA-22-041 DRPA Application for Grant Funding through DVRPC Transportation & Community Development Initiative (TCDI) for the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint Study.**

Acting Director, Government Relations Cook-Artis presented Summary Statement and Resolution No. DRPA-22-041 seeking Board authorization for staff to apply for grant funding through the Delaware Valley Regional Planning Commission (DVRPC) Transportation & Community Development Initiative (TCDI) for funding a study of the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint study in an amount not to exceed \$100,000.00. Commissioner Sweeney moved to forward DRPA-22-041 to the Board for consideration and Commissioner Martz seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

### **General Discussion**

Committee Chairman Frattali stated there were two (2) items for general discussion.

**1. Job Order Contracting – CBB – Bridge Deck Repairs Phase 2.**

Chief Engineer Venuto presented Job Order Contracting – CBB – Bridge Deck Repairs Phase 2, and explained that the first phase of the project was to address work that was not completed by a previous contractor. With signification concrete repairs still required, Staff recommends beginning Phase 2 of the project to continue concrete repairs in lanes 1 & 2 on the Pennsylvania side of the bridge, in an amount not to exceed \$452,363.00. The final cost after adjustments will be under the original proposed cost of \$498,000.00. There were no comments or questions from Commissioners.

**2. Change Order – BFB-54-2019, Ben Franklin Bridge Rehabilitation of Suspension Spans and Anchorages.**

Chief Engineer Venuto presented Change Order Number 8 for Ben Franklin Bridge Rehabilitation of Suspension Spans and Anchorages Project and explained that this

Change Order consists of five new contract items, a deletion of one contract item, an increase in quantity to two contract items, a credit of one contract item and an increase in quantity of one existing contracts item. The Change Order will result in a debit of \$361,907.00. One major item was the replacement of the walkway light post exposure panels for an approximate amount of \$261,000.00 of the Change Order amount. The original contract amount is \$194,000,000.00, which included \$10,000,000.00 reserved for unforeseen conditions. There were no comments or questions from Commissioners.

## **ADJOURNMENT**

With no further business, Committee Chairman Frattali announced that following adjournment of the Open Session the Committee would meet in Executive Session to discuss pending and anticipated contract negotiations and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted to approve the motion. The Operations & Maintenance Committee Meeting adjourned and the Committee moved into Executive Session at 9:09 a.m.

## **EXECUTIVE SESSION**

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Fentress moved to close the Executive Session and Commissioner Martz seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 9:15 a.m.

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-22-041

**SUBJECT:** DRPA Application for Grant Funding through DVRPC Transportation & Community Development Initiative (TCDI) for the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint Study

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** May 3, 2022

**BOARD ACTION DATE:** May 18, 2022

**PROPOSAL:** That the DRPA Commission authorizes staff to apply for grant funding through the Delaware Valley Regional Planning Commission (DVRPC) Transportation & Community Development Initiative (TCDI) in the amount of \$100,000.

**PURPOSE:** To make an application to the DVRPC TCDI program to secure grant funding for a study of the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint Study.

**BACKGROUND:** The Walt Whitman Bridge (WWB) PA Corridor Overpass and Toll Plaza Paint Study consists of assessing the existing steel coating condition at the WWB Toll Plaza and ten (10) overpasses with fifty-seven (57) spans for the purposes of planning a future painting project. These are the following locations: WWB Toll Plaza located above 3<sup>rd</sup> Street; Randolph Street overpass (3 spans); 7<sup>th</sup> Street overpass (3 spans); 10<sup>th</sup> Street overpass (3 spans); Broad Street overpass (3 spans), Ramp K-L overpass (1 span); Ramp M overpass (9 spans); Moyamensing Ave. overpass westbound (8 spans); Moyamensing Ave. overpass eastbound (11 spans); Passyunk Ave. overpass westbound (11 spans) and Passyunk Ave. overpass eastbound (5 spans). The TCDI grant will allow DRPA to assess the existing condition of the paint systems, evaluate potential environmental impacts, develop a plan to remove, remediate and repaint the numerous overpasses and toll plaza without creating a major inconvenience to residents, commuters, and pedestrians.

The TCDI grant will provide project management and oversight of the planning grant. DVRPC will also advise on the qualifications-based procurement process if required. Eligible projects under the TCDI grant support early-stage design, feasibility studies, or planning initiatives that implement the region's long-range plan, Connections 2050. The plan's

goals are to improve or enhance the regional transportation system. DVRPC is the designated Metropolitan Planning Organization (MPO) for this region's nine counties and is responsible for allocating federal funds for transportation improvements. Some of these improvements include roadways, bicycles, pedestrian routes, goods movement, and freight projects. Funds available for Pennsylvania are for the FY 23 program.

The accompanying resolution has been drawn to satisfy grant requirements concerning specific Board approvals necessary to the grant approval process.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$100,000.00</b>
	<b>Source of Funds:</b>	<b>DVRPC-TCDI</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>Grant Completion</b>
	<b>Other Parties Involved:</b>	<b>DVRPC</b>

**DRPA-22-041**  
**Operations & Maintenance: 5/3/2022**  
**Board Date: 5/18/22**  
**DRPA Application for Grant Funding**  
**through DVRPC Transportation &**  
**Community Development Initiative (TCDI)**

**RESOLUTION**

**RESOLVED:** DRPA fully understands that DVRPC will provide project management and oversight of the grant planning, if chosen for funding; and DRPA fully understands the application requirements including county coordination and attachments; and DRPA fully understands that DVRPC will provide project management and oversight for the grant and advise on the qualifications-based procurement process, if required; and DRPA fully understands that DVRPC will contract directly with a consultant chosen through a fair and open procurement process on behalf of the project sponsor; DRPA Commission hereby authorizes DRPA Staff to submit an application to DVRPC for a TCDI planning/study grant; and that DRPA agrees, if selected for the TCDI grant, to take all necessary action to complete the project associated with the grant agreement within the 24-month timeframe, and submit the final deliverable to DVRPC; and provide proof of adoption or acceptance of the final deliverable by the governing body through a resolution that must be submitted no later than December 31, 2024 to DVRPC; and that the appropriate DRPA Staff be and hereby are authorized to make an application for DVRPC TCDI grant funding in the amount of \$100,000 for the purpose of offsetting the cost of a study for the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint Study.

**RESOLVED:** The Chair, Vice-Chair, and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice-Chair, and Chief Executive Officer, and if thereafter either the Chair or Vice-Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice-Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$100,000.00</b>
	<b>Source of Funds:</b>	<b>DVRPC-TCDI</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>Grant Completion</b>
	<b>Other Parties Involved:</b>	<b>DVRPC</b>



## **LABOR COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY  
Labor Committee Meeting**

One Port Center  
2 Riverside Drive  
Camden, New Jersey  
Tuesday, May 3, 2022

**Commissioners:**

Vice Chair Albert Frattali  
Hayden Rigo (for Timothy DeFoor, Pennsylvania Auditor General) (by telephone)  
Ted Christian (for Stacy Garrity, Pennsylvania State Treasurer) (by telephone)  
Charles Fentress (by telephone)  
Bruce Garganio (by telephone)  
Richard Sweeney (by telephone)

**DRPA/PATCO Staff:**

Raymond Santarelli, General Counsel and Corporate Secretary  
Stephen Holden, Deputy General Counsel  
Narisa Sasitorn, Deputy General Counsel (by telephone)  
James White, Chief Financial Officer  
Toni Brown, Chief Administrative Officer  
David Aubrey, Inspector General  
John Rink, PATCO General Manager  
Kathleen Vandy, Assistant General Counsel (by telephone)  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present:**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit (by telephone)  
Mustafa Rashed, Board Liaison, Bellevue Strategies (by telephone)

**CALL TO ORDER**

Vice Chair Frattali called the meeting of the Labor Committee of the Delaware River Port Authority to order at 10:45 a.m. and asked the Corporate Secretary to call the roll.

**ROLL CALL**

The following Commissioners were present, constituting a quorum: Committee Vice Chair Frattali, Rigo, Christian, Garganio, Sweeney and Fentress.

**OPEN SESSION**

**Summary Statements and Resolutions for Consideration**

Committee Vice Chair Frattali stated that there was one (1) item for the Committee's consideration:

### 1) DRPA-22-042      **Creation of Manager, IT Audit.**

Chief Administrative Officer Toni Brown presented Summary Statements and Resolutions No. DRPA-22-042 seeking Board approval for the creation of the position of Manager, IT Audit within the Office of the Inspector General (OIG) and to accept the recommendation of the Labor Committee to compensate the position as a Grade E-1 in accordance with the recommendation from the compensation consultant, CCI Consulting. Committee Vice Chair Frattali presented questions from Chairwoman Parker regarding the creation of the position concerning the need for the position and its impact on the OIG budget. Inspector General Aubrey responded to the inquiries, stating that:

- IT audit is a specialized area, requiring specialized experience, education, and professional certification;
- this proposed role is critical given its focus on the Authority's growing and changing IT environment and associated cybersecurity risks, and the value an experienced objective and independent IT audit professional would provide to the OIG and Authority;
- the proposed position will be reporting directly to the Inspector General;
- as currently organized, this position is the sole member of OIG specialized in IT Audit and will work independently on their projects, as well as provide support to other internal audits performed by and responsibilities of OIG (as deemed necessary);
- the Manager position will carry more influence and respect than a staff position allowing for more effective communication and interaction with Authority management;
- as a manager they can work more independent of the Inspector General and would possess more personal accountability within OIG;
- the Manager will have sole responsibility for maintaining the OIG IT audit universe, as well as assessing risk and recommending IT audits to be included on OIG's Audit Plan (subject to approval of the Inspector General); and,
- importantly, when seeking to fill the Manager, IT Audit position, it is our vision that a more accomplished and more prepared group of candidates will seek to apply for consideration.

This position is recommended to be classified at the same level as OIG's Manager, Internal Audit (E1).

This requested position will replace the existing IT Auditor position within OIG's authorized and budgeted staff, leaving OIG's FTE approved head count budget neutral.

Commissioner Fentress moved to forward DRPA-22-042 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

## **ADJOURNMENT**

With no further business for Open Session, Committee Vice Chair Frattali announced that following adjournment the Committee would meet in Executive Session to receive an update on collective bargaining agreement negotiations and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion. Commissioner Rigo seconded the motion. All Commissioners in attendance voted to approve the motion. The Labor Committee Meeting adjourned and the Committee moved into Executive Session at 10:51 a.m.

## **EXECUTIVE SESSION**

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Fentress moved to close the Executive Session and Commissioner Rigo seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 10:56 a.m.

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-22-042

**SUBJECT:** Approval of New Position: Manager, IT Audit

**COMMITTEE:** Labor

**COMMITTEE MEETING DATE:** May 3, 2022

**BOARD ACTION DATE:** May 18, 2022

**PROPOSAL:** That the Board: (1) accept the recommendation of the Labor Committee to approve the position of Manager, IT Audit and (2) accept the recommendation of the Labor Committee to compensate the position as a Grade E-1 in accordance with the recommendation from the compensation consultant, CCI Consulting.

**PURPOSE:** To obtain approval for the new position created to support the Authority's Office of Inspector General. The position will provide focused IT expertise and experience in support of the Inspector General to assist the Board of Commissioners and management in the effective discharge of their responsibilities. Specifically, the position will provide audit, consultative and investigative services and will assist the Inspector General in managing and performing a comprehensive program of IT-focused internal auditing activities.

**BACKGROUND:** In an effort to support the Authority's Office of Inspector General, the position of Manager, IT Audit was created. The job specification was reviewed and approved by the CEO and sent for review and evaluation by compensation consultant, CCI Consulting (CCI). CCI concluded that based on the responsibilities required of the job, it should be valued at a Grade E-1 on DRPA's current job evaluation scale.

Attached is the job description outlining the job responsibilities of the new position.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>Grade E-1 min: \$90,488; mid: \$126,683; max: \$162,878</b>
	<b>Source of Funds:</b>	<b>Operating Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>Yes</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-22-042**  
**Labor Committee: May 3, 2022**  
**Board Date: May 18, 2022**  
**Approval of New Position: Manager, IT Audit**

### RESOLUTION

**RESOLVED:** That the Board: (1) accept the recommendation of the Labor Committee to approve the position of Manager, IT Audit and (2) accept the recommendation of the Labor Committee to compensate the position as a Grade E-1 in accordance with the recommendation from the compensation consultant, CCI Consulting.; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>Grade E-1 min: \$90,488; mid: \$126,683; max: \$162,878</b>
	<b>Source of Funds:</b>	<b>Operating Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>Yes</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>



## JOB DESCRIPTION

Job Title:	Manager, IT Audit	Job Grade:	E1	Job Code:	XXX
Division:	Executive	Organization:	DRPA		
Department:	Office of the Inspector General	Location:			
Original Date:	December 23, 2021				
Title of Immediate Manager:	Inspector General	FLSA Status:	Exempt		

### Basic Purpose of Position:

This position will provide focused IT expertise and experience (as well as non-IT assistance) in support of the Inspector General to assist the Board of Commissioners and management in the effective discharge of their responsibilities by providing value-added quality audit, consultative, and investigative services that will consistently satisfy customers and will assist the Authority in achieving the highest level of quality performance and excellence. This position assists the Inspector General in managing and performing a comprehensive program of Information Technology focused internal auditing activities to ensure effective processes and appropriate internal control are in place and functioning as expected for DRPA and PATCO operations. This position provides objective and professional evaluations of operations and assists the Inspector General in other Office of the Inspector General (OIG) responsibilities as assigned and the realization of established goals and objectives for operations and programs.

### Qualifications:

To perform this job successfully, an individual must be able to perform each essential duty satisfactorily and have the appropriate education, experience, professional certification, and communication skills (both verbal and written). The requirements listed below are representative of the duties, responsibilities, knowledge, skill, and/or ability required. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions. The Authority will adhere to all applicable laws and regulations in assessing an employee's ability to carry out or otherwise meet the job requirements set forth herein in a satisfactory manner.

## Major Responsibilities and Duties

DESCRIPTION OF TASK	
1.	Support the Inspector General and the Office of the Inspector General (OIG) in the detection, prevention, and investigation of suspected fraud, waste and abuse, as well as internal audit responsibilities, with an emphasis on IT investigation / audit. Responsible for identifying and auditing information technology and cyber security risks and opportunities. Also, assists in providing oversight for OIG technical and administrative functions as assigned.
2.	Assists in the execution of a comprehensive internal audit program for the evaluation of Authority processes and management controls, with primary focus on the Authority's technology environment.
3.	Annual Audit Planning: Responsible for developing the annual IT audit plan for the Authority, with specific focus on maintaining IT audit universe and recommending IT audit projects for inclusion in audit plan. Identifies risks associated with IT infrastructure, operations and applications including pre/post implementation audit reviews for ongoing IT projects along with current applications.

<b>Job Title:</b>	<b>Manager, Internal Audit</b>	<b>Job Grade:</b>	<b>E1</b>	<b>Job Code:</b>	<b>XXX</b>
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<b>DESCRIPTION OF TASK</b>	
	Maintains audit universe using Board and management input, independent data gathering, and risk assessment of the current and projected Authority technology environment.
4.	Assesses IT general controls and recommends improvements / best practices to address any identified issues. Conduct regular control assessments to ensure that systems are being operated securely and computer / cyber security policies and procedures are being implemented in order to ensure continuous compliance.
5.	Prepares investigative / audit reports based on data analyses covering all phases of investigation / audit for presentation to Inspector General (IG), Authority management, and Audit Committee. Develops value-added recommendations for management to address improvement of management processes and controls designed to safeguard company resources, promote Authority efficiency and growth, and ensure compliance with government laws and regulations.
6.	Performs and documents targeted audit fieldwork to test internal controls across the agency's application, infrastructure and databases, as well as key business processes in compliance with internal and professional standards.
7.	Provides accurate, timely, verbal and written communications to Information Services' management and impacted departments and management to discuss identified deficiencies, best practices, and recommendations for implementation of modifications to improve compliance and mitigate risk. Most possess the ability to effectively communicate with all levels of management while maintaining independence and obtaining consensus on reportable issues. Expected to maintain an effective working relationship with Information Services' management, specifically, and Authority management in general.
8.	Responds to information requests generated by OIG management & staff, Audit Committee, DRPA Board, and internal departments regarding fraud, waste and abuse.
9.	Develops / assists in developing data analytic approach to assessing data and evaluating process effectiveness, efficiency, and internal control.
10.	Special Projects / Investigations: Performs special reviews or fraud investigations as requested by the Inspector General, based on the request of the Board or management, and / or other communicated ethics concerns, and effectively report on the results. Provide analytical support to management as needed and assigned by Inspector General in areas such as staffing, scheduling, and financial evaluation.



<b>Job Title:</b>	<b>Manager, Internal Audit</b>	<b>Job Grade:</b>	<b>E1</b>	<b>Job Code:</b>	<b>XXX</b>
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<b>DESCRIPTION OF TASK</b>	
11.	Recommendation Follow-up: Performs, and/or oversees follow-up of audit recommendations, as requested by Inspector General, with audited management / personnel to appraise the adequacy of the implemented corrective action taken to improve deficient conditions.
12.	Consulting: As assigned by Inspector General, coordinate and consult with operations, finance, and administrative management / personnel regarding possible improvements to Authority processes, internal controls, and policies and procedures.
13.	Performs other related duties as required and assigned by Inspector General.

<b>Job Title:</b>	<b>Manager, Internal Audit</b>	<b>Job Grade:</b>	<b>E1</b>	<b>Job Code:</b>	<b>XXX</b>
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## Core Value Competencies

**Safety:** We promote safety in all we do. Our commitment to the safety of our customers and employees is paramount.

**Integrity:** We are committed to the highest level of ethical conduct, personally and corporately. We accomplish this by being open and honest, and by meeting our commitments to each other, our customers and our region.

**Customer Service:** We deliver the best, highest quality service to our customers because they are our primary concern. We provide quality service by focusing on both internal and external customers.

**Quality:** We value and recognize quality performance and strive for the highest quality in all we do. We accomplish this by monitoring our work, systems and processes and taking action to ensure that they meet or exceed standards.

**Teamwork:** We work as a team. We encourage our employees to develop and contribute their talents cooperatively. When one of us succeeds, we all succeed. Effective teamwork includes working cooperatively with others as part of a team- as opposed to working individually or competitively- to accomplish shared objectives.

**Communication:** We encourage communication in and between all parts of our Authority because we believe the free exchange of information is vital to unity, effectiveness and service among our employees, and to our customers and the region we serve. We are committed to delivering clear, effective communications and taking responsibility for understanding others.

**Innovation:** We are leaders in finding new approaches and encouraging new ideas. We welcome the exchange of new ideas to improve the Authority. We foster and initiate new ideas, methods and solutions to support the mission and objectives of the Authority.

**Dependability & Accountability:** We can be relied upon to do the work that's required every time. We are consistently at work and on time, ensuring that work responsibilities are covered and expected results are achieved.

**Self-Development:** We take steps to ensure continued learning and professional growth.

**Leadership:** We exhibit confidence in self and others; inspire respect and trust; react well under pressure; shows courage to take action; motivate others to perform well; provide guidance and direction for the mutual benefit of the individual, the team and the organization as a whole.

**Strategic Thinking & Planning:** We focus on the decisions and processes that determine the direction of the organization and that shape its future. We engage in a continuous and systematic process whereby future plans, projections, outcomes and success measures are established and evaluated.

**Managing Staff Performance:** We manage the employee/employer relationship to ensure that employees are supported in meeting performance expectations and achieving departmental and organizational goals.

**Problem-Solving:** We accurately assess problems and effectively and efficiently arrive at excellent solutions.

**Team Building:** We provide direction and leadership to help teams achieve shared objectives and operate cooperatively and cohesively. When one of us succeeds, we all succeed.

## SUPERVISORY RESPONSIBILITIES

No direct supervisory responsibilities. Must be comfortable with working independently, and with OIG team as requested in support of OIG goals and objectives.

<b>Job Title:</b>	<b>Manager, Internal Audit</b>	<b>Job Grade:</b>	<b>E1</b>	<b>Job Code:</b>	<b>XXX</b>
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### EDUCATION/TRAINING/EXPERIENCE

What type of specialized education or skill training is required in order for your position to be performed at least satisfactorily? If specialized education is required, what is the work experience equivalent?

#### Required:

- Bachelor's degree in MIS, Computer Science, Business Administration, Accounting or Finance **WITH** minimum of ten years of internal IT audit or public accounting IT experience, or combination thereof.
- Strong knowledge of audit practices; must be familiar with ISACA IT Audit Standards, Generally Accepted Auditing Standards, and IIA Standards for the Professional Practice of Internal Auditing.
- Must be a Certified Information System Auditor (CISA).
- Knowledge of cybersecurity best practices.
- Demonstrated audit management experience, with specific focus on performing IT based audit projects.
- Must have strong communication skills (both written and verbal).
- To perform this job successfully, an individual should have strong knowledge of MS Office applications, and expertise of spreadsheet software and word processing software.

#### Desired:

- Graduate degree (MBA or advanced degree(s) / certifications(s)) in a field relevant to this position's responsibilities.
- Other certifications beyond required CISA desirable (i.e. CISSP, CPA, CIA, CFE, etc.).
- Relevant experience and expertise, preferably within Internal Auditing, Information Technology, Fraud Investigation, Accounting, and / or Finance.
- Familiarity with government agencies similar to the DRPA, DRPA services provided, and related processes and risks.
- Familiarity with National Institute of Standards and Technology (NIST), as well as NIST Cybersecurity Framework.
- Familiarity with Government Auditing Standards and Single Audit Act for State and Local Governments.
- Experience with SAP ERP system.
- Experience with Audit Management Software (and implementation and maintenance of said software).
- Experience in advanced Microsoft Excel.
- Experience with Diligent data analytic software, formerly ACL / Galvanize (or related data analytics software). Knowledge of / familiarity with audit data analysis/extraction software.

## Environmental Working Conditions and Physical Effort

The following section of the job description is used to identify the overall working context in which your job is performed. These questions are included because environmental working conditions and physical effort are an important element in some jobs.

### ENVIRONMENTAL WORKING CONDITIONS

Please provide information about (a) your working conditions, and (b) the physical effort required. *Note: It is important in this section that your response is based on what is **necessary in the position under typical conditions**. Indicate the level of frequency for each of the following as indicated below by placing an "x" in the box that best applies to your position :*

**How Often: (check the appropriate box)**

**Occasionally** = **Less than 1/3 of the time**  
**Frequently** = **From 1/3 to 2/3 of the time**  
**Constantly** = **More than 2/3 of the time**

How much exposure to the following environmental conditions does this job require?

None	Occas	Freq	Const	
			x	Normal office situation
x				Wet or humid conditions (non-weather)
x				Work near moving mechanical parts
x				Work in high, precarious places
x				Fumes or airborne particles
x				Toxic or caustic chemicals
x				Outdoor weather conditions
x				Extreme cold (non-weather)
x				Extreme heat (non-weather)
x				Risk of electrical shock
x				Risk of radiation

Select the level of noise that is typical in the work environment for this job.

		x		Very Quiet Conditions
			x	Quiet Conditions
	x			Moderate Noise
x				Loud Noise
x				Very Loud Noise

**PHYSICAL EFFORT**

Describe the physical demands of the position. *Indicate the appropriate level of physical effort for each as indicated below:*

**How Often: (check the appropriate box)**

**Occasionally** = Less than 1/3 of the time  
**Frequently** = From 1/3 to 2/3 of the time  
**Constantly** = More than 2/3 of the time

How much on-the-job time is spent performing the following physical activities?

None Occas Freq Const

	x			Stand
	x			Walk
			x	Sit
x				Stoop, kneel, crouch or crawl
x				Climb or balance
	x			Reaching by extending hand(s) and/or arm(s) in any direction
		x		Uses hands to finger, handle, or feel
			x	Talk or good hearing
x				Taste or smell substances worked with on the job

Does this job require that weight be lifted or force be exerted? If so, how much and how often?

	x			Lifts weight or exerts force up to 10 pounds
x				Lifts weight or exerts force of 11 to 25 pounds
x				Lifts weight or exerts force of 26 to 50 pounds
x				Lifts weight or exerts force of 51 to 100 pounds
x				Lifts weight or exerts force more than 100 pounds

Select the specific vision requirements of this job.

			x	Close vision
	x			Distance vision
	x			Peripheral vision
	x			Depth perception
			x	Ability to adjust focus

*Note: The above statements are intended to describe the general nature and level of work being performed by associates within this classification. It is not designed to contain or be interpreted as a comprehensive inventory of all duties, responsibilities and qualifications required of associates assigned to this job.*

**OTHER COMMENTS**

Describe anything else of significance, which is important to the position and not covered elsewhere in this job description.

Created (DRAFT): December 23, 2021 by D. J. Aubrey

DRAFT



# **UNFINISHED BUSINESS**



## **NEW BUSINESS**

## SUMMARY STATEMENT

<b>ITEM NO.:</b>	<b>DRPA-22-043</b>	
<b>SUBJECT:</b>	<b>Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000)</b>	
<b>COMMITTEE:</b>	<b>New Business</b>	
<b>COMMITTEE MEETING DATE:</b>	<b>N/A</b>	
<b>BOARD ACTION DATE:</b>	<b>May 18, 2022</b>	
<b>PROPOSAL:</b>	<b>That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.</b>	
<b>PURPOSE:</b>	<b>To permit staff to continue and maintain DRPA operations in a safe and orderly manner.</b>	
<b>BACKGROUND:</b>	<b>At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.</b>	
<b>SUMMARY:</b>	<b>Amount:</b>	<b>N/A</b>
	<b>Source of Funds:</b>	<b>See Attached List</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-22-043**  
**New Business: May 18, 2022**  
**Board Date: May 18, 2022**  
**Consideration of Pending DRPA Contracts**  
**(Between \$25,000 and \$100,000)**

### RESOLUTION

**RESOLVED:** That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>N/A</b>
	<b>Source of Funds:</b>	<b>See Attached List</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, May 18, 2022

**DRPA**

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
<b>A</b>	SHI Somerset, NJ	Purchase of Quantum-LTO Ultrium 7-6TB/15/TB Data Cartridges (Back up Tapes)	\$40,000.00 NTE	In Accordance with Sourcewell Contract #081419-SHI	1. SHI Somerset, NJ	1. \$40,000.00 NTE	<b>Revenue Funds</b>
<b>B</b>	Atsalis Brothers Painting Company Warren, MI	Ten (10) Month Rental of One (1) T.N.T. Platform Scissor Flatbed Truck for the DRPA	\$66,750.00	Competitive Formal Bid - Invitation for Bid DRPA-01-2022 was publicly advertised and issued to eleven (11) prospective bidders. Two (2) bids were received and publicly opened on April 12, 2022	1. Atsalis Brothers Painting Company Warren, MI  2. Custom Truck One Source, L.P. Kansas City, MO	1. \$66,750.00  2. \$100,000.00	<b>General Fund</b>

# PORT AUTHORITY TRANSIT CORP. BOARD MEETING



Wednesday, May 18, 2022

Immediately following the DRPA Board Meeting

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, President



# **PATCO BOARD**

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**Wednesday, May 18, 2022  
Immediately following the DRPA Board Meeting  
One Port Center  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Roll Call
2. Public Comment
3. Report of the General Manager – May 2022
4. Approval of April 20, 2022 PATCO Board Meeting Minutes
5. Monthly List of Previously Approved Payments – April 2022
6. Monthly List of Previously Approved Purchase Orders and Contracts – April 2022
7. Approval of Balance Sheet and Equity Statement dated February 28, 2022.
8. Approval of Operations & Maintenance Committee Meeting Minutes – May 3, 2022
9. Adopt Resolutions Approved by Operations & Maintenance Committee – May 3, 2022  

PATCO-22-011      2022 City to Shore Bike MS Event at Woodcrest Station.
10. Unfinished Business
11. New Business
12. Executive Session
13. Adjournment

## **GENERAL MANAGER'S REPORT**





## REPORT OF THE GENERAL MANAGER

*As stewards of public assets,  
we provide for the safe and efficient operation  
of transportation services and facilities  
in a manner that creates value for the public we serve.*

May 3, 2022

To the Commissioners:

The following is a summary of recent PATCO activities, with supplemental information attached.

### **HIGHLIGHTS**

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#### **COMMUNITY**

PATCO participated in events this month dedicated to **SUSTAINABILITY**:

**Collingswood / Cross County Connection TMA Bike and Pedestrian Demo Project** – PATCO collaborated with the Borough of Collingswood and Cross County Connection Transportation Management Association to test a new dedicated bike lane and pedestrian safety concept including the area immediately adjacent to our Collingswood Station. On April 16, they officially kicked off their Complete Streets Lab to demonstrate a safe and sustainable commute with festivities on PATCO's Stiles Avenue and an inaugural bike ride.



PATCO provided information at the kick-off, and PATCO Transit Services



Cyclists were invited to learn about bike and helmet safety and to test their skills at the bike rodeo, while families enjoyed music and played corn hole.

Supervisor Ray Michalak joined his fellow volunteers of Collingswood Bike Share to promote their bike repair and share initiative.



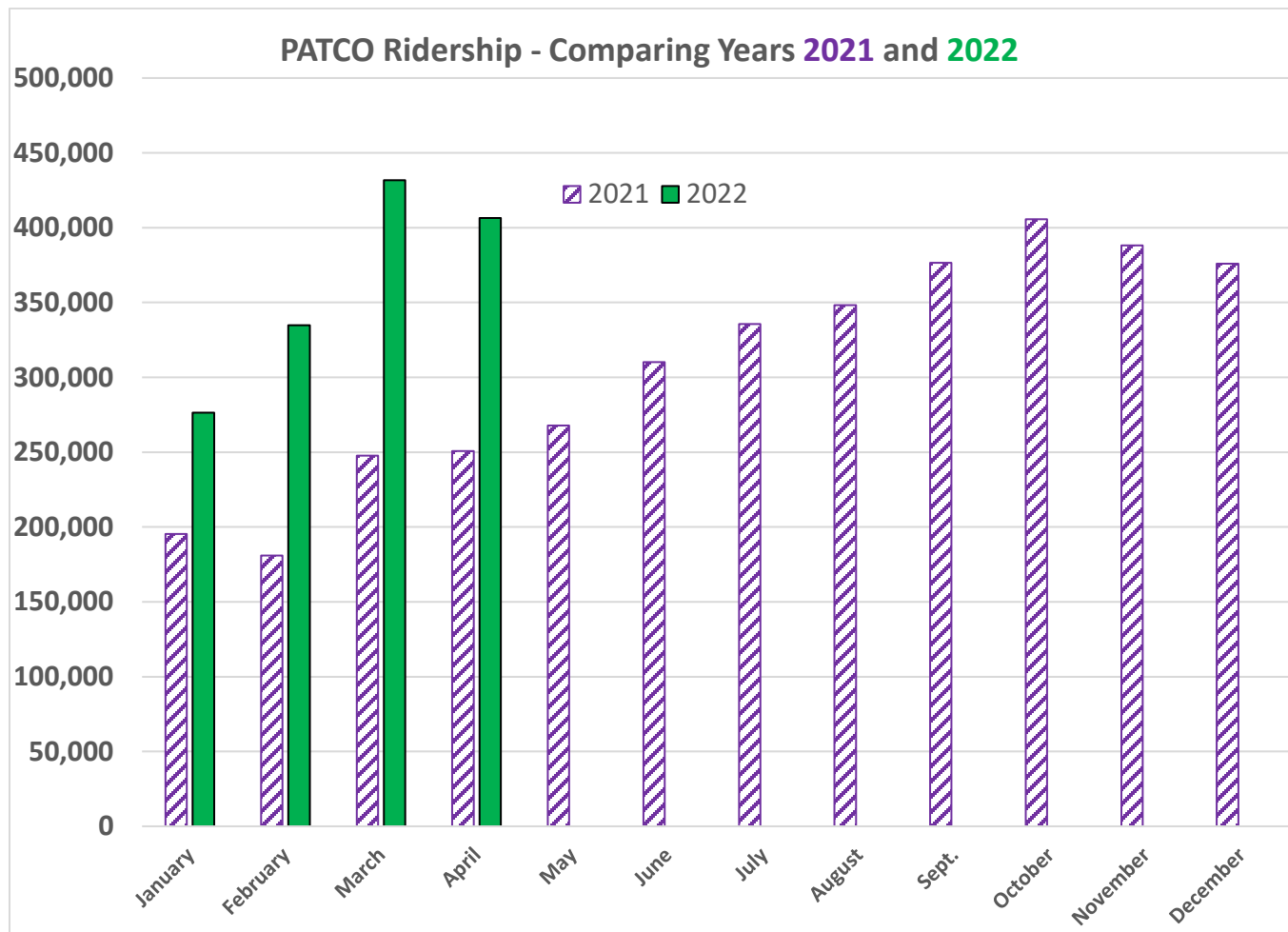
**Camden County's Sustainability Festival** – On a beautiful Saturday afternoon, PATCO staff spoke with hundreds of County residents at the Sustainability Festival at the County's Lakeland complex. We distributed over 150 reusable bags, as well as our Ride Guide, Safety Tips, Timetables, Go Green brochures, and PATCO Powered by the Sun flyers. The County's plant sale and hosting of numerous electric cars effectively drew in people from all walks of life who share an interest in our community and the environment.



**PATCO Visits Comcast** – At the invitation of Comcast, PATCO participated in their Return to the Workplace event in their Technology Center in Center City. PATCO responded to questions from former and future commuters who had been working from home throughout the height of the COVID-19 epidemic and promoted their use of transit benefits as a green alternative to driving single occupancy vehicles into the city.

### SERVICE

**Ridership** – Ridership in April was 406,484, an **increase** of 155,673 **(+62.07%)** when compared to April of 2021 but still below pre-pandemic levels. Average weekday ridership increased by 67.5%, Saturday's average increased by 90%, and Sunday's average increased by 57%. For the year to date, ridership was 1,042,943, an **increase** of 574,657 **(+65.69%)** when compared to the same period of 2021.

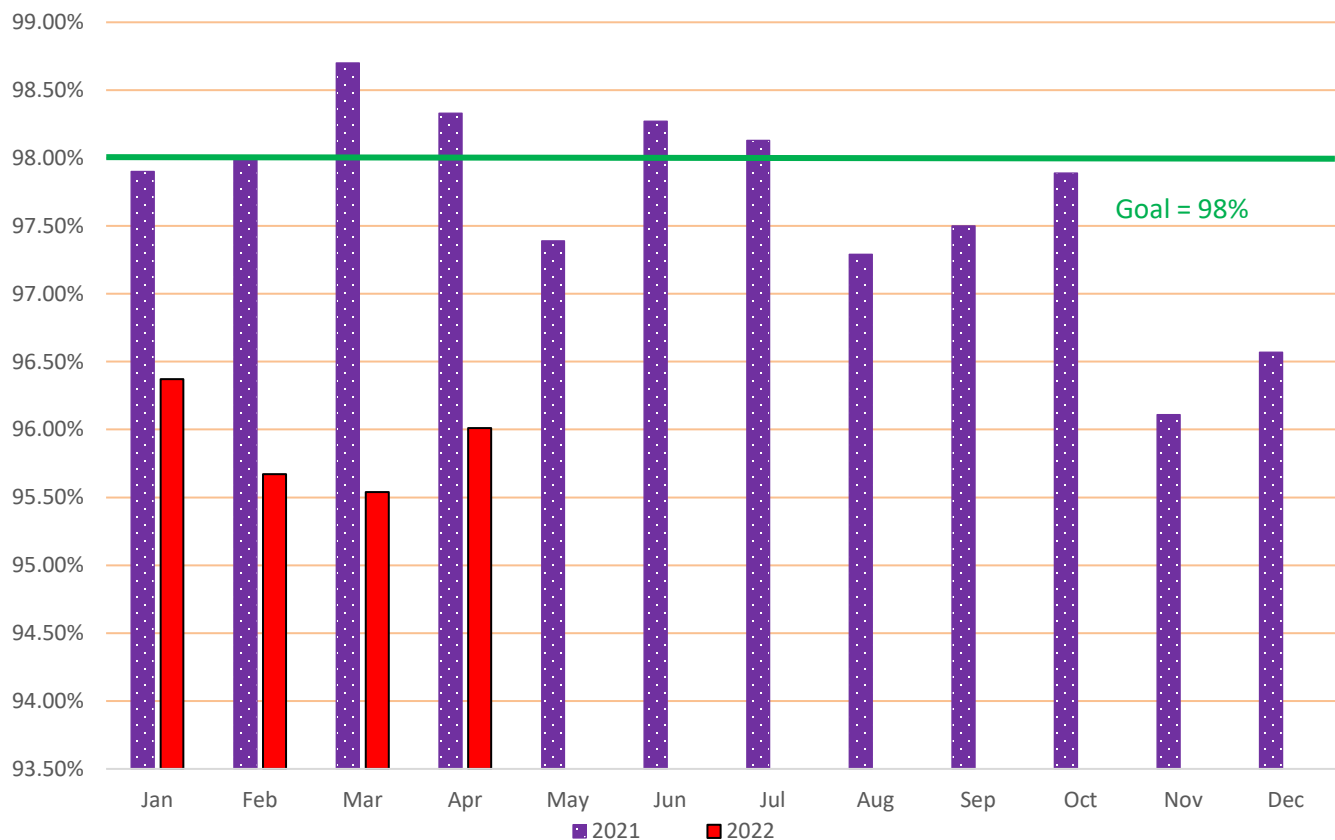


**FREEDOM Service Center** –The Service Center at Broadway Station is open on weekdays from 7 a.m. to 4:30 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards, and change credit card information.

Service	# of Customers Served in April	# of Customers Served Year to Date
Calls	1,054	3,989
Walk-Ups	458	1,618
Replacement Cards Issued	518	1,800
SHARE Card Sign-ups	58	164
Reduced Fare Program Sign-ups	61	185
Student Sign-ups	4	21
"T" Card sign-ups	19	37

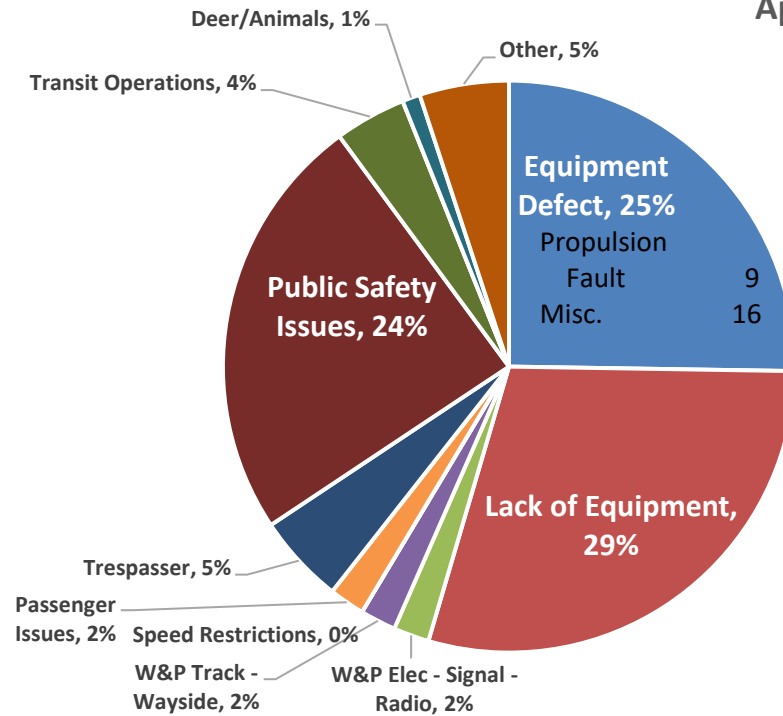
**On-Time Performance** – In April, our on-time performance was **96.01%**, falling short of our goal of 98% but an improvement over March. Of the 4,994 scheduled trips, 45 were cancelled, 148 were late, and 79 stations were bypassed. Equipment and Public Safety issues accounted for 3/4 of delay incidents. On-time performance year to date as of the end of April was **95.90%**.

### PATCO On-Time Performance Comparing Years 2021 and 2022





### Causes of Delay Incidents April, 2022



**Availability of Transit Equipment** – PATCO closely monitors the availability of equipment to meet the needs of our peak service customers.

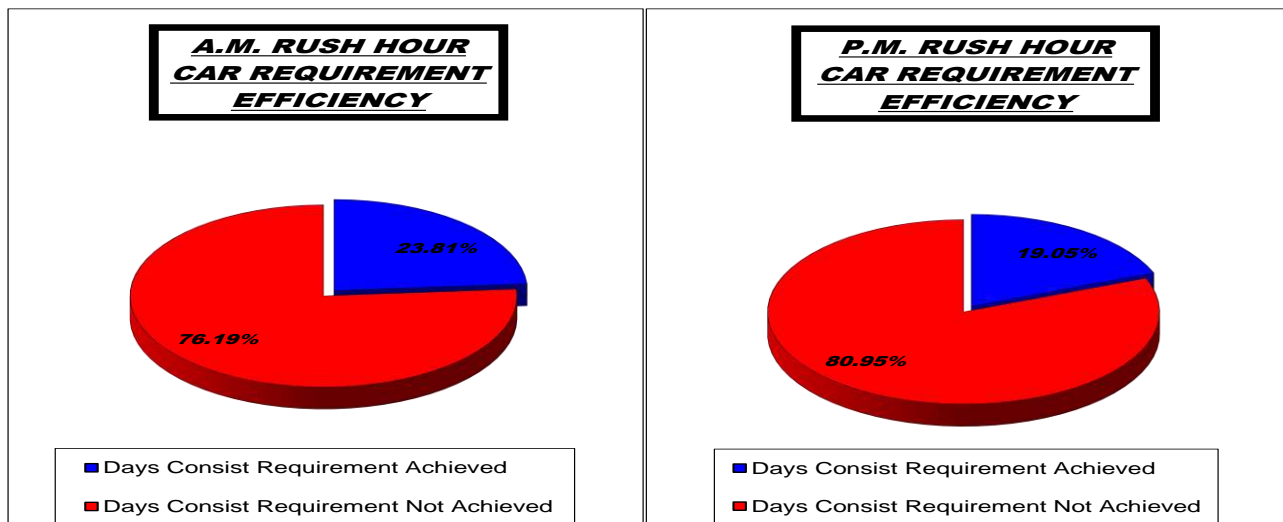
### DAILY LOADLINE CAR REQUIREMENT FOR APRIL 2022

#### A.M. RUSH HOUR (60 CARS REQUIRED )

Days Consist Requirement Achieved	5	23.81%
Days Consist Requirement Not Achieved	16	76.19%
<b>TOTAL DAYS</b>	<b>21</b>	

#### P.M. RUSH HOUR (60 CARS REQUIRED )

Days Consist Requirement Achieved	4	19.05%
Days Consist Requirement Not Achieved	17	80.95%
<b>TOTAL DAYS</b>	<b>21</b>	

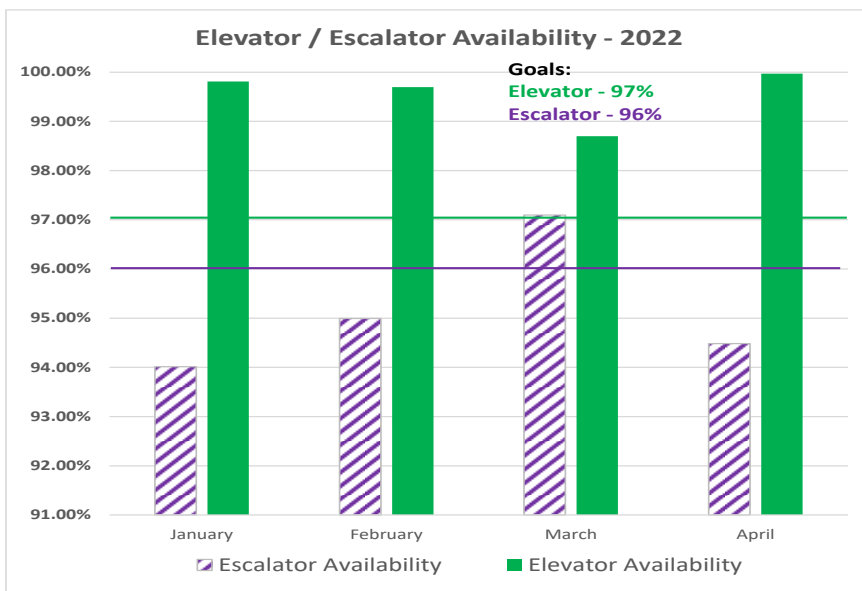


## STEWARDSHIP

### Elevators / Escalators

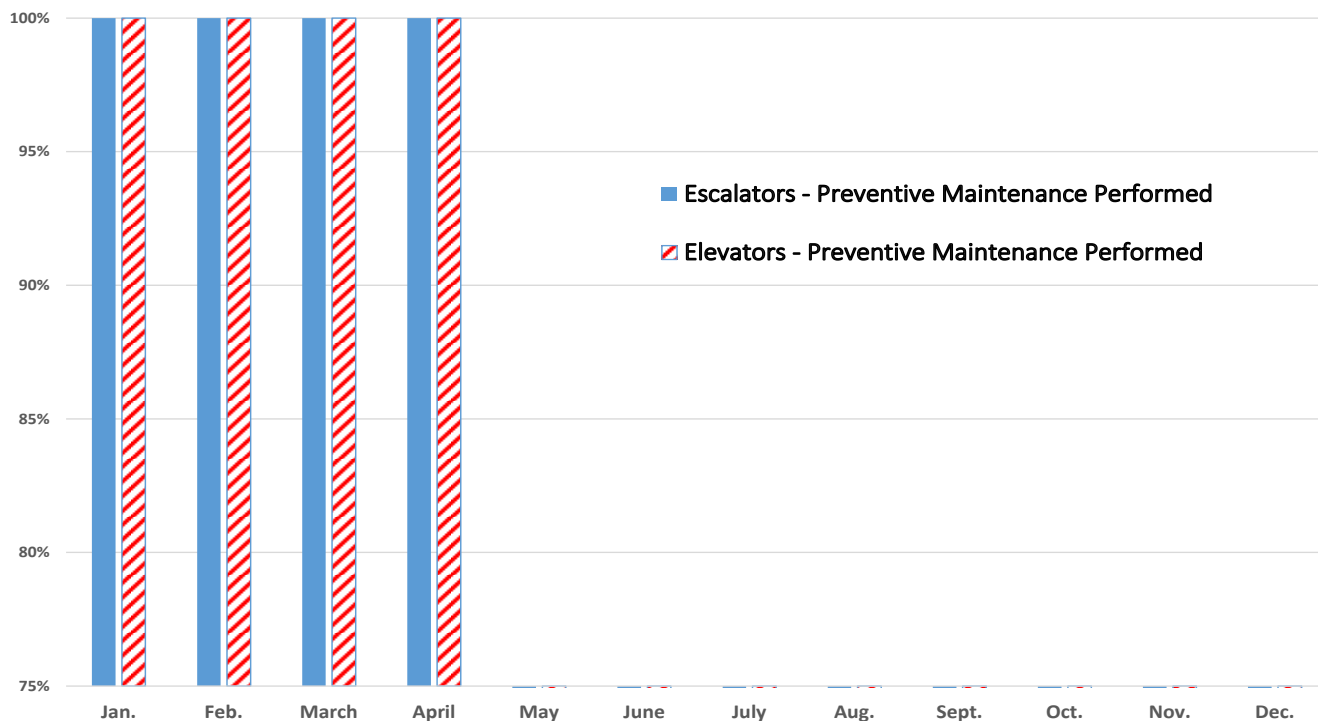
- Availability**

- Availability of all **elevators** was **99.97%** in April and **99.54%** year to date, far surpassing our goal of 97%.
- Availability of all **escalators** was **94.49%** in April and **95.15%** year to date, falling short of our 96% goal in both cases. A third of the outage involved a single escalator, the unit at Lindenwold.



- **Performance of Preventive Maintenance** - Monthly preventive maintenance was performed on all available elevators and escalators in April.

### Monthly Preventive Maintenance - 2022



**FINANCE**

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*(The following unaudited data are preliminary and reflect records in SAP as of 5/3/2022.)*

PATCO Income year to date (through 2/28/2022) amounted to \$1,530,820, compared with a Budget Anticipated Income of \$1,964,170, an **unfavorable** variance of \$433,350 **(-22.06%)**.

Operating expenses during February amounted to \$4,743,930, compared with a Budget Anticipated Expense of \$5,208,356 a **favorable** variance of \$464,426 or **(8.92%)**. Year to date expenses totaled \$9,510,711 compared with a Budget Anticipated Expense of \$10,733,699, a **favorable** variance of \$1,222,988 or **11.39%**.

During the month of February, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of \$3,910,105. Total Cumulative Loss year to date (excluding rental and non-recurring charges) equaled \$7,979,891. Total Cumulative Loss year to date (including Lease Rental charges) equaled \$9,000,221.

Net Transit Loss (including lease expense) for the month of February, 2022 was \$4,420,272.

	<u>Year to Date as of 2/28/2022</u>			
<u>Through February 28, 2022</u>	<u>2022 Budget</u>	<u>2022 Actual</u>	<u>Variance</u>	
Income	\$1,964,170	\$1,530,820	\$433,350	<b>U</b>
Expenses	\$10,733,699	\$9,510,711	\$1,222,988	<b>F</b>
Operating Ratio	.183	.161		
Passengers	786,338	611,193	175,145	<b>U</b>
Car Miles	739,032	841,842	102,810	

**PERSONNEL TRANSACTIONS**

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The following personnel transactions occurred in April 2022:

<b>NAME</b>	<b>POSITION</b>	<b>DEPT.</b>	<b>DATE</b>
<u>APPOINTMENT(S)</u>			
Mila C. Dukes <div>PA</div>	Custodian	Track & Facilities	4/25/2022

TEMPORARY APPOINTMENTS - None

PROMOTION(S)

Ashley L. Akins NJ	From: Customer Service Agent / Traffic Checker To: Station Supervisor	Transit Services Passenger Services	4/16/2022
Anthony L. Bundi NJ	From: Customer Service Agent / Traffic Checker To: Station Supervisor	Transit Services Passenger Services	4/16/2022

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Joseph N. Christina NJ	From: Money Room Supervisor To: Acting Manager	Passenger Services Passenger Services	4/04 - 4/11/2022
Jonathan J. Sparacio NJ	From: Technical Supervisor, Civil/Mechanical Systems To: Acting Director	Track & Facilities Track & Facilities	4/09 – 5/06/2022
Mark W. Thompson NJ	From: Track Forman To: Acting Manager	Track & Facilities Track & Facilities	4/18 – 4/22/2022
David S. Brodnick NJ	From: Electrical Forman To: Acting Manager, Power, Signals & Communications	Power & Signals Power & Signals	4/22 – 5/01/2022
Charles F. Glennan NJ	From: Manager, Power, Signals & Communications To: Acting Director	Power & Signals Power & Signals	4/22 – 5/01/2022

UPGRADE (GRADE CHANGE)

Brian R. Morris NJ	From: Dispatcher Trainee To: Dispatcher	Transit Services Transit Services	4/2/2022
Laura R. Belh NJ	From: Dispatcher Trainee To: Dispatcher	Transit Services Transit Services	4/2/2022

INTERAGENCY PROMOTION FROM PATCO TO DRPA

Anthony S. Scavola NJ	From: Track Mechanic To: C&M Mechanic (BRB)	Track & Facilities Operations Div. Highway	4/09/2022
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Brian T. Joyce NJ	From: Station Supervisor To: Plaza Supervisor (BFB)	Passenger Services Operations Division, Bridge/Toll	4/30/2022
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INTERAGENCY PROMOTION FROM DRPA TO PATCO - NoneTRANSFERS - NoneRETIREMENT(S)

Mark A. DiBella NJ	Electronic Technician	Power & Signals	4/01/2022
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Dennis F. Crowne PA	Equipment Electrician	Equipment Maintenance	4/29/2022
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RESIGNATION(S)

Gary H. Gregg NJ	Storekeeper	Purchasing & Storeroom	4/15/2022
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LAY OFFS - NoneEND OF TEMPORARY ASSIGNMENT - NoneDECEASED - None**PURCHASING & MATERIAL MANAGEMENT**

During the month of April, 118 purchase orders were issued with a total value of \$1,970,073. Of the \$40,933 in monthly purchases where minority vendors could have served PATCO needs, \$2,565 was awarded to MBEs and \$13,793 to WBEs. The \$16,358 total MBE/WBE purchases in April represent 0.83% of the total spent and 39.96% of the purchases available to MBE/WBEs.

**MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)**

The following significant maintenance initiatives progressed in April:

- In April two (2) overhauled motors were available for installation as needed. Ninety-six (96) are in the overhaul process, including sixteen (16) at Swiger Coil, twenty-seven (27) at RAM, twenty-two (22) at WALCO, eighteen (18) at Sherwood, nine (9) pending outbound shipment, and four (4) undergoing in-house mini-overhaul.

### Traction Motor Overhaul Thru April 30, 2022

	2020	2021	2022	Total
Resolution P-19-018	\$ 2,658,439.76	\$ 2,581,538.55	\$ 1,119,160.83	\$ 6,359,139.14
<b>Totals</b>	<b>\$ 2,658,439.76</b>	<b>\$ 2,581,538.55</b>	<b>\$ 1,119,160.83</b>	<b>\$ 6,359,139.14</b>

#### Vendor Breakdown

RAM Industrial	\$ 761,512.00	\$ 566,237.00	\$ 230,168.00	\$ 1,557,917.00
Sherwood	\$ 315,583.00	\$ 564,567.00	\$ 248,892.00	\$ 1,129,042.00
Swiger Coil (DBA Motive Power)	\$ 816,488.76	\$ 666,757.55	\$ 192,195.83	\$ 1,675,442.14
Walco Electric	\$ 764,856.00	\$ 783,977.00	\$ 447,905.00	\$ 1,996,738.00
<b>Totals</b>	<b>\$ 2,658,439.76</b>	<b>\$ 2,581,538.55</b>	<b>\$ 1,119,160.83</b>	<b>\$ 6,359,139.14</b>

#### Remaining Contract Funds

**\$4,140,860.86**

- We established a goal of 24 truck overhauls in 2022. Zero (0) have been assembled so far, with four (4) in progress.
- Twenty-nine (29) rebuilt gearboxes are currently available, and zero (0) wheelsets are assembled for truck building. Twenty-one (21) gearboxes are in the overhaul process with three (3) at UTC, seventeen (17) at Penn Machine, one (1) at PATCO and zero (0) pending outbound shipment. Fleetwide gearbox inspection and repairs are underway. Sixty-three percent (63%) of the fleet has been inspected and repaired.

### Gearbox Overhaul Thru April 30, 2022

Resolution	2019	2020	2021	2022	Grand Total
P-18-025	\$ 366,838.96	\$ 622,789.96	\$ 482,623.59	\$ 11,377.16	\$ 1,483,629.67
<b>Totals</b>	<b>\$ 366,838.96</b>	<b>\$ 622,789.96</b>	<b>\$ 482,623.59</b>	<b>\$ 11,377.16</b>	<b>\$ 1,483,629.67</b>

#### Vendor Breakdown

UTC/RAS	\$ 148,152.72	\$ 25,361.34		\$ 173,514.06
Penn Machine Company LLC	\$ 218,686.24	\$ 597,428.62	\$ 482,623.59	\$ 1,310,115.61
<b>Totals</b>	<b>\$ 366,838.96</b>	<b>\$ 622,789.96</b>	<b>\$ 482,623.59</b>	<b>\$ 1,483,629.67</b>

#### Remaining Contract Funds

**\$ 16,370.33**

#### Change Order Funds

**\$ 99,000.00**

#### Total Remaining Funds

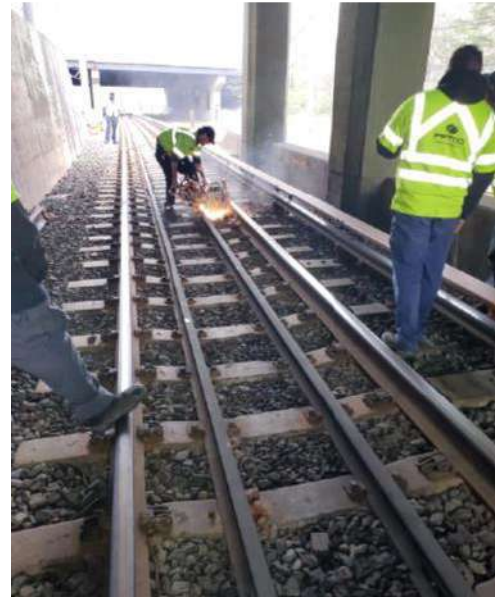
**\$ 115,370.33**

- In April, custodial employees scrubbed twenty (20) cars (intensive interior cleaning and buffing floors). In addition, we completed forty-eight (48) exterior washes.
- Car overhaul – Final change order has been executed; the contract will be closed once final milestones are satisfactorily met.
- The wayside monitoring and diagnostic system demonstration took place on March 10, 2021. Quester Tangent upper management witnessed slow performance of WMDS system. QT acknowledges the problem with the system and is working on a resolution.

## TRACK & FACILITIES

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- In April, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections. The Track Department completed track inspections on weekends to make up for days lost during the week due to weather.
- Groundskeepers removed two large trees at Woodcrest Station. Once complete, the embankment near Ferry Avenue was cleared per the recommendation of the Vegetation Management Report.
- M&S Techs changed out fire extinguishers on the main line. Batteries for floor scrubbers were also checked and removed if needed.
- Track Mechanics installed one IJ and 76' 11" of rail on #2 track west of 71W.
- M&S Techs completed 3 thermite welds at West Lindenwold #2 track.
- Track Mechanics tamped mud pockets at 56L Wood Interlocking #1 track up to the west end of Westmont Viaduct.
- T&F staff raised and tamped IJs west and east end of Haddonfield Station up to Upland Way curve.
- M&S Techs welded 51W frog at Wood Interlocking.
- M&S Techs welded point and rise of 91W frog at West Crest. They also installed 41' of rail and welded it in place.
- M&S Techs restriped the employee parking lot at Lindenwold Yard.
- Custodians cleaned and polished stainless steel on elevators from 16<sup>th</sup>/Locust to 8<sup>th</sup>/Market.
- Support services (flagging and scheduling) were provided as required for the following projects:
  - Way Interlocking Rehabilitation (Contract No. PATCO-59-2017)
  - Ben Franklin Rehabilitation capital project (Contract No. BF-54-2019)
  - Solar project



## POWER AND SIGNALS

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- Staff installed lockable security covers on PATCO mainline station receptacles in response to requests from the Public Safety Transit Unit and Passenger Services Department. Lindenwold, Ashland, Haddonfield, Westmont, Collingswood, Ferry Avenue, 13<sup>th</sup>/Locust and 15<sup>th</sup>/Locust Street Stations have been fully addressed.
- Staff established mainline track outages for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at interlockings and substations.
- Stations, subway tunnels, and parking lots were relamped as necessary.

- Support services were also provided as required for the following projects:
  - Positive traction cable replacement operations at Center Substation – provided support personnel
  - Way Interlocking signal and rail renewal - provided flagging, scheduling and field coordination
  - BFB suspension cable – provided support personnel
  - Maintenance and repairs of escalators and elevators

## **SAFETY**

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The monthly report of the Safety Department is enclosed with this report.

Respectfully submitted,



John D. Rink  
General Manager

**PORT AUTHORITY TRANSIT CORPORATION  
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES  
February 28, 2022 Monthly and YTD**

	1ST A/P 1/31/2022	2ND A/P 2/28/2022
<u>INCOME</u>		
Operating	663,455	800,899
<u>Non-Operating</u>	<u>33,540</u>	<u>32,926</u>
Total Income-Pd	696,995	833,825

Total Oper.Inc.-YTD		1,464,354
Total NonOper.Inc.-YTD		66,466
<b>Total Income-YTD</b>		<b>1,530,820</b>

<u>EXPENSE</u>		
Way & Power	1,254,836	1,154,891
Equipment	645,033	600,214
Transportation	1,513,419	1,422,577
Administration	746,868	1,015,547
Purchased Power	455,923	405,552
Ins & Claims	150,701	145,149
Sub-Total-Pd	4,766,780	4,743,930
<b>Sub-Total-YTD</b>		<b>9,510,711</b>

		0
		<b>0</b>
Rent-DRPA-PD	510,163	510,167
<b>Rent-DRPA-YTD</b>		<b>1,020,330</b>
Total Expenses-Pd	5,276,943	5,254,097
<b>Total Expenses-YTD</b>		<b>10,531,041</b>

<u>STATISTICS</u>		
Passengers-PD	276,324	334,869
<b>Passengers-YTD</b>		<b>611,193</b>

Oper Rev. /Pass-Pd	2.40	2.39
<b>Oper Rev. /Pass-YTD</b>		<b>2.40</b>
Oper Exp. /Pass-Pd	17.25	14.17
<b>Oper Exp. /Pass-YTD</b>		<b>15.56</b>

Car Miles-Pd	441,662	400,180
<b>Car Miles-YTD</b>		<b>841,842</b>

Oper Rev. /CM-PD	1.50	2.00
<b>Oper Rev. /CM-YTD</b>		<b>1.74</b>
Oper Exp./CM-PD	10.79	11.85
<b>Oper Exp./CM-YTD</b>		<b>11.30</b>

Avg. Rev. /Pass- YTD	2.52	2.50
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**Port Authority Transit Corporation**  
**Analysis of Budgeted/Actual Income - Year 2022**  
**2nd Accounting Period Ending**  
**February 28, 2022**

Income	2022	Current				Year-To-Date			
	Budget	Budget	Actual	Variance		Budget	Actual	Variance	
Passenger Fare Revenue	\$15,487,518	\$884,987	\$777,575	(\$107,412)	-12.14% U	\$1,849,251	\$1,423,348	(\$425,903)	-23.03% U
Smart Card Sales	<u>55,291</u>	<u>4,608</u>	<u>4,530</u>	<u>(78)</u>	<u>-1.68%</u> U	<u>\$9,215</u>	<u>8,570</u>	<u>(645)</u>	<u>-7.00%</u> U
Total Passenger Revenue	\$15,542,809	\$889,594	\$782,105	(\$107,489)	-12.08% U	\$1,858,466	\$1,431,918	(\$426,548)	-22.95% U
Advertising	224,935	\$13,048	9,952	(3,096)	-23.73% U	26,847	15,888	(10,959)	-40.82% U
Parking	250,355	14,523	18,794	4,271	29.41% F	29,881	32,436	2,555	8.55% F
Leases & Rentals	340,137	22,847	22,812	(35)	-0.15% U	45,694	45,321	(373)	-0.82% U
Interest	333	28	48	20	73.10% F	55	72	17	29.82% F
Miscellaneous	<u>19,359</u>	<u>1,613</u>	<u>114</u>	<u>(1,499)</u>	<u>-</u> U	<u>3,227</u>	<u>5,185</u>	<u>1,958</u>	<u>±</u> F
Total Income	<u>\$16,377,928</u>	<u>\$941,654</u>	<u>\$833,825</u>	<u>(\$107,829)</u>	<u>-11.45%</u> U	<u>\$1,964,170</u>	<u>\$1,530,820</u>	<u>(\$433,350)</u>	<u>-22.06%</u> U
Passengers	6,529,751	376,013	334,869	(41,144)	-10.94% U	786,338	611,193	(175,145)	-22.27% U

**Port Authority Transit Corporation  
Comparative Analysis - 2022  
Budget /Actual-Income & Departmental Expenses  
for the Month Ending  
February 28, 2022**

	<b>2022</b>		<b>Current</b>				<b>Year-To-Date</b>		
	<b>BUDGET</b>	<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE</b>		<b>BUDGET</b>	<b>ACTUAL</b>	<b>VARIANCE</b>	
Passenger Fare Revenue	\$15,487,518	\$884,987	\$777,575	(\$107,412)	-12.1% U	\$1,849,251	\$1,423,348	(\$425,903)	-23.0% U
Smart Card Sales	<u>55,291</u>	<u>4,608</u>	<u>4,530</u>	<u>(78)</u>	-1.7% U	<u>9,215</u>	<u>8,570</u>	<u>(645)</u>	-7.0% U
Total Passenger Revenue	\$15,542,809	889,594	782,105	(107,489)	-12.1% U	1,858,466	1,431,918	(426,548)	-23.0% U
Other	<u>835,120</u>	<u>52,059</u>	<u>51,720</u>	<u>(339)</u>	-0.7% U	<u>105,704</u>	<u>98,902</u>	<u>(6,802)</u>	-6.4% U
Total Income	<u>\$16,377,928</u>	<u>\$941,654</u>	<u>\$833,825</u>	<u>(\$107,829)</u>	-11.5% U	<u>\$1,964,170</u>	<u>\$1,530,820</u>	<u>(\$433,350)</u>	-22.1% U
Way & Power	\$14,224,918	\$1,179,830	\$1,154,891	\$24,939	2.1% F	\$2,359,661	\$2,409,727	(\$50,066)	-2.1% U
Equipment	10,333,014	860,502	600,214	260,288	30.2% F	1,721,005	1,245,247	475,758	27.6% F
Transportation	21,884,339	1,823,336	1,422,577	400,759	22.0% F	3,646,673	2,935,996	710,677	19.5% F
Administration	10,337,342	797,205	1,015,547	(218,342)	-27.4% U	1,911,396	1,762,415	148,981	7.8% F
Insurance & Claims	2,369,784	197,482	145,149	52,333	26.5% F	394,964	295,850	99,114	25.1% F
Purchased Power	<u>4,200,000</u>	<u>350,000</u>	<u>405,552</u>	<u>(55,552)</u>	-15.9% U	<u>700,000</u>	<u>861,475</u>	<u>(161,475)</u>	-23.1% U
Sub-Total	\$63,349,398	\$5,208,356	\$4,743,930	\$464,426	8.9% F	\$10,733,699	\$9,510,711	\$1,222,988	11.4% F
Transit Subsidy (before rent)	(\$46,971,470)	(\$4,266,702)	(\$3,910,105)	\$356,597	8.4% F	(\$8,769,529)	(\$7,979,891)	\$789,638	9.0% F
Rent-DRPA	6,122,000	510,167	510,167	—	— F	1,020,330	1,020,330	—	— F
Total Expenses	<u>\$69,471,398</u>	<u>\$5,718,523</u>	<u>\$5,254,097</u>	<u>\$464,426</u>	<u>8.1% F</u>	<u>\$11,754,029</u>	<u>\$10,531,041</u>	<u>\$1,222,988</u>	<u>10.4% F</u>
Transit Subsidy (includes rent)	<u>(\$53,093,470)</u>	<u>(\$4,776,869)</u>	<u>(\$4,420,272)</u>	<u>\$356,597</u>	<u>7.5% F</u>	<u>(\$9,789,859)</u>	<u>(\$9,000,221)</u>	<u>\$789,638</u>	<u>8.1% F</u>

**RESOLUTION**

**WHEREAS,**      *MARK A. DiBELLA has faithfully served the Port Authority Transit Corporation for TWENTY-ONE years in a conscientious and reliable manner, and*

**WHEREAS,**      *MARK A. DiBELLA wishes to accept retirement effective April 1, 2022 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Electronic Technician, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to MARK A. DiBELLA.*



**RESOLUTION**

**WHEREAS,** *DENNIS F. CROWNE has faithfully served the Port Authority Transit Corporation for THIRTY-SEVEN years in a conscientious and reliable manner, and*

**WHEREAS,** *DENNIS F. CROWNE wishes to accept retirement effective April 29, 2022 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Equipment Electrician, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to DENNIS F. CROWNE.*

# MEMORANDUM

**PORT AUTHORITY TRANSIT CORPORATION**  
of Pennsylvania & New Jersey



**To: John Rink**  
**FROM: David Fullerton**  
**SUBJECT: Monthly Report: Safety Department – April, 2022**  
**DATE: May 6, 2022**

1. Safety Services Staff was involved in the following activities concerning Contractors' Safety:
  - Conducted Contractors' Safety Briefings and created the necessary follow-up reports of safety briefings as shown below (total of 56 people trained):

DATE	CONTRACTOR	PATCO CONTRACT #	PROJECT/WORK AREA	#
04/04/22	Burns-Group	Contract 12-J	Franklin Square Re-Opening	1
04/04/22	Corcon, Inc.	BF-54-2019	BFB Rehab. of SS & Anchorages	4
04/04/22	HB Frazer	Contract 12-J	Franklin Square Re-Opening	1
04/04/22	Highlighting Construc.	GN-0040-18	DRPA Solar Photovoltaic Systems	1
04/04/22	HNTB Corporation	Contract 12-J	Franklin Square Re-Opening	2
04/04/22	Railroad Construction Co	PATCO-59-2017	PATCO Way Interlocking	3
04/11/22	DRPA New Hires		2 Toll Collectors/ 2 C&M Mechanics	4
04/11/22	Gannett Fleming		DRPA/PATCO R.O.W. Embankment Restoration	1
04/11/22	JPC Group	Contract 12-J	Franklin Square Re-Opening	7
04/11/22	Scalfo Electric	PATCO-63-2017	PATCO DC Upgrades	5
04/11/22	Transilvania Construction		Cellular Troubleshooting near Haddonfield Station	2
04/11/22	Zone Striping	Contract 12-J	Franklin Square Re-Opening	3
04/18/22	Crown Castle		T-Mobile project walk to determine fiber locations	1

DATE	CONTRACTOR	PATCO CONTRACT #	PROJECT/WORK AREA	#
04/18/22	Eagle Mechanical	Contract 12-J	Franklin Square Re-Opening	1
04/18/22	Fullerton Engineers		T-Mobile project walk to determine fiber locations	1
04/18/22	HB Frazer	Contract 12-J	Franklin Square Re-Opening	2
04/18/22	JPC Group	Contract 12-J	Franklin Square Re-Opening	2
04/18/22	Scalfo Electric	PATCO-63-2017	PATCO DC Upgrades	2
04/18/22	Torrado Construction	Contract 12-J	Franklin Square Re-Opening	3
04/25/22	Allen Chase Enterprises		Allen Chase Enterprises 2022	8
04/25/22	Delta Line Construction	BF-54-2019	Rehab. of Substations and Anchorages Project	1
04/25/22	PATCO New Hires		Track & Facilities Custodian	1

### **Drug & Alcohol Tests – for April 2022**

Random Drug only	8
Random Alcohol only	0
Random Drug & Alcohol	4
Reasonable Suspicion Drug only	0
Reasonable Suspicion Alcohol only	0
Post-Accident	<u>0</u>
<b>TOTAL TESTS COMPLETED</b>	<b>12</b>

## **2. Internal PATCO Safety Activities:**

- Facilitated Agility Testing for potential Transit Services' Dispatcher Trainee(s), in the Safety Office, April 4<sup>th</sup>, 2022
- Conducted Audit Prep and Observation Safety Walk, April 5<sup>th</sup>, 12<sup>th</sup>, and 26<sup>th</sup>, 2022
- Participated in PATCO Directors' Meeting, Microsoft Teams, April 5<sup>th</sup>, 2022
- Conducted Monthly Inspections at PATCO, April 6<sup>th</sup>, 2022
- Participated in 2022 Work Call with CEO, Conference Call, April 7<sup>th</sup>, 14<sup>th</sup>, and 28<sup>th</sup>, 2022
- Attended Hazwopper Virtual Training, April 11<sup>th</sup>, 2022
- Attended meeting to discuss Disability Case, Microsoft Teams, April 11<sup>th</sup>, 2022
- Participated in Franklin Square Reopening Project Meeting, Microsoft Teams, April 12<sup>th</sup>, 2022
- Attended PATCO Staff Meetings, Microsoft Teams, April 12<sup>th</sup> and April 26<sup>th</sup>, 2022
- Attended Worknet and Interstate Mobile Purchase Orders Review, Microsoft Teams, April 12<sup>th</sup>, 2022
- Conducted Audit Prep and Monthly Inspections, April 13<sup>th</sup> and 14<sup>th</sup>, 2022
- Attended Disciplinary Action Hearing, Wash Incident, Microsoft Teams, April 14<sup>th</sup>, 2022
- Participated in SSOA Monthly Meeting with PATCO via Microsoft Teams, April 14<sup>th</sup>, 2022

- Conducted Audit Prep, April 19<sup>th</sup>, 2022
- Conducted Internal Audit—Safety Assurance Incident and Accident Investigation, Microsoft Teams, April 19<sup>th</sup>, 2022
- Conducted Observation Safety Walk and Monthly Inspections, April 20<sup>th</sup>, 2022
- Participated in PATCO Senior Staff Meeting, Microsoft Teams, April 21<sup>st</sup>, 2022
- Participated in PATCO PTASP Revision Kickoff, Microsoft Teams, April 21<sup>st</sup>, 2022
- Attended Labor Management Meeting, via Microsoft Teams or PATCO 2<sup>nd</sup> Floor Training Room, April 25<sup>th</sup>, 2022
- Conducted Monthly Inspections at PATCO, April 23<sup>rd</sup>, 2022
- Participated in Franklin Square Reopening Project Meeting, Microsoft Teams, April 26<sup>th</sup>, 2022
- Attended Safety Risk Assessment in Practice Webinar, April 27<sup>th</sup>, 2022

### 3. Internal DRPA Safety Activities:

- Conducted CBB Shop Safety Inspections, April 1<sup>st</sup>, 8<sup>th</sup>, 14<sup>th</sup>, 21<sup>st</sup>, and 28<sup>th</sup>, 2022
- Attended Hazard Communication – GHS Webinar, April 1<sup>st</sup>, 2022
- Attended C&M Managers’ Meeting 2022, Conference Call, April 5<sup>th</sup>, 2022
- Conducted SSSP Review of BF-55-2019, Toll Plaza HVAC System Replacement, April 6<sup>th</sup> and 7<sup>th</sup>, 2022
- Conducted Customer Service Agents’ and Dispatchers’ training meeting regarding PowerDMS, Microsoft Teams, April 6<sup>th</sup>, 2022
- Participated in WWB Biennial Inspection Kickoff Meeting, Conference Call, April 6<sup>th</sup>, 2022
- Attended BFB Prescription Safety Eyeglasses Visit, BFB Maintenance Building, April 11<sup>th</sup>, 2022
- Attended CBB Workplace Safety Committee Meeting, Conference Call, April 11<sup>th</sup>, 2022
- Participated in 2022 CBB Biennial Inspection Kickoff Meeting, Conference Call, April 12<sup>th</sup>, 2022
- Conducted WWB Shop Safety Inspections, April 12<sup>th</sup>, 19<sup>th</sup>, and 26<sup>th</sup>, 2022
- Attended WWB Workplace Safety Committee Meeting, Conference Call, April 13<sup>th</sup>, 2022
- Conducted BFB Shop Safety Inspections, April 13<sup>th</sup> and 21<sup>st</sup>, 2022
- Conducted BRB Shop Safety Inspections, April 13<sup>th</sup> and 21<sup>st</sup>, 2022
- Participated in 2022 WWB Biennial Inspection Safety Meeting and Field Kickoff Meeting, WWB Administration Building, April 18<sup>th</sup>, 2022
- Attended BFB Workplace Safety Committee Meeting, Conference Call, April 19<sup>th</sup>, 2022
- Attended WWB Operations Meeting, Microsoft Teams, April 21<sup>st</sup>, 2022
- Participated in 2022 BRB Biennial Inspection Kickoff Meeting, Conference Call, April 26<sup>th</sup>, 2022
- Participated in 2022 BFB Biennial Inspection Kickoff Meeting, Conference Call, April 26<sup>th</sup>, 2022
- Participated in Toll Plaza HVAC System Replacement, BF-55-2019, Progress Meeting, Microsoft Teams, April 27<sup>th</sup>, 2022
- Scheduled Random Drug & Alcohol screenings with Interstate Mobile, April 2022
- Reviewed various Health and Safety plans from contractors who were awarded construction and/or design projects during the month of April.
- Reviewed and commented on various Engineering Technical and Special Provisions documents for future DRPA projects. Conducted various site safety visits and inspections at DRPA Non-OCIP construction projects at the four bridges.


#### 4. **Joint PATCO/DRPA Safety Activities:**

- Conducted and participated in Weekly PATCO Contractor Safety Briefings on April 4<sup>th</sup>, 11<sup>th</sup>, 18<sup>th</sup>, and 25<sup>th</sup>, 2022
- Participated in Safety Services Bi-Weekly Team Meeting, via Microsoft Teams, April 5<sup>th</sup> and 7<sup>th</sup>, 2022
- Attended SOP Review Meeting, Microsoft Teams, April 7<sup>th</sup> and 27<sup>th</sup>, 2022
- Conducted and participated in New Hire Orientation for four (4) DRPA new employees, April 11<sup>th</sup>, and one (1) PATCO new employee on April 25<sup>th</sup>, 2022
- Participated in Safety Services Bi-Weekly Team Meeting, via Microsoft Teams, April 12<sup>th</sup> and 14<sup>th</sup>, 2022
- Conducted and participated in monthly SACC/Joint Workplace Committee meeting via Microsoft Teams and Telephone Conference, April 14<sup>th</sup>, 2022
- Participated in IAIC, via Telephone Conference, April 14<sup>th</sup>, 2022
- Participated in Safety Services Bi-Weekly Team Meeting, via Microsoft Teams, April 19<sup>th</sup> and April 21<sup>st</sup>, 2022
- Participated in Bridge, Fleet, Safety and Risk Management Directors' Meeting with Safety Specialists, Microsoft Teams, April 20<sup>th</sup>, 2022
- Participated in Safety Services Daily Team Meeting, via Microsoft Teams, April 21<sup>st</sup> through April 25<sup>th</sup>, 2022
- Attended DRPA PowerDMS Implementation Online Meeting, April 25<sup>th</sup>, 2022
- Conducted Joint Workplace Members Committee Virtual Meeting, April 26<sup>th</sup>, 2022
- Participated in Safety Services Bi-Weekly Telephone Conference Meeting, April 26<sup>th</sup> and 28<sup>th</sup>, 2022
- Participated in the Quarterly Central Safety and Health Committee Meeting via Microsoft Teams and Telephone Conference, April 27<sup>th</sup>, 2022

#### 5. **Joint PATCO/DRPA Safety Outside Agency Involvement.**

None.

## PATCO GENERAL PROCUREMENT ACTIVITY – April 2022

PATCO				
PATCO MBE/WBE SOLICITATIONS AND AWARDS				
	TOTAL PURCHASE ORDERS	TOTAL SPEND	% OF TOTAL SPENDING	
TOTAL PURCHASE ORDERS AWARDED	118	\$1,970,072.85	--	
PURCHASE ORDERS MADE AVAILABLE TO MBE/WBE¹	25	\$40,932.75	2.08%	
MBE AWARDED	5	\$2,564.84	--	
WBE AWARDED	14	\$13,793.34	1.0%	
PATCO MBE AWARD RECIPIENTS				
VENDOR NAME	NET ORDER VALUE	# PURCHASE ORDERS	DESCRIPTION	NAICS CODE
Multifacet, Inc.	\$894.06	2	Industrial Supplies	423840
BDF Chemical	\$1,342.90	2	Industrial Supplies	423840
ANA Sourcing	\$217.00	1	MRO and Safety Supplies	424320
PATCO WBE AWARD RECIPIENTS				

<sup>1</sup> 24 Purchase Orders totaling \$1,789,491.13 precluded MBE/WBE participation due to inability to locate MBE/WBE vendors or the unique nature and availability of the product/service (emergencies, state contract, sole source, etc.). Specifically, there were 19 Sole Source purchase orders totaling \$1,588,738.75 for transit and track components, State Contract purchase orders totaling \$150,35646, and MRP/inventory purchase orders that precluded competition.

VENDOR NAME	NET ORDER VALUE	# PURCHASE ORDERS	DESCRIPTION	NAICS CODE
Pemberton Electrical	\$3,714.59	3	Electrical Supplies	423610
Supreme Safety	\$927.12	3	Industrial Supplies	423840
Martek Industries, Inc.	\$289.24	1	Electrical Lighting	335122
Venus Supplies and Services	\$549.94	1	Service Supplies and Equipment	423850
Avia Dynamics, Inc.	\$3,591.70	1	Electronic Components	334419
Deborah Detwiler	\$1,875	1	Advertising and Marketing	541810
Carr's Hardware	\$1,626.93	2	Hardware Stores	444130
Arbill Industries Inc.	\$680.48	1	Industrial Supplies	423840

# **PATCO BOARD MINUTES**



**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, April 20, 2022**

**Pennsylvania Commissioners**

Cherelle Parker, Chair of the Board  
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via phone)  
Joseph Martz  
Donna Powell (via phone)  
Ted Christian (for Pennsylvania Treasurer Stacy Garrity)  
Keiwana McKinney (via phone)  
Angelina Perryman (via phone)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chair of the Board  
Sara Lipsett  
Albert Frattali  
Charles Fentress (via phone)  
Aaron Nelson (via phone)  
Richard Sweeney (via phone)  
Bruce Garganio  
Daniel Christy (via phone)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer  
Raymond J. Santarelli, General Counsel and Corporate Secretary  
Stephen M. Holden, Deputy General Counsel  
Narisa Sasitorn, Deputy General Counsel (via phone)  
James White, Chief Financial Officer  
David Aubrey, Inspector General  
Michael Venuto, Chief Engineer  
Robert Hicks, Chief Operating Officer  
Robert Finnegan, Chief Safety and Security Officer  
Edward Cobbs, Chief of Police  
Rohan Hepkins, PATCO Assistant General Manager  
Tonyelle Cook-Artis, Acting Director, Grants and Government Relations  
John Lotierzo, Director of Finance  
Orville Parker, Manager, Budget and Financial Analysis  
Kevin LaMarca, Director Information Services  
Christina Maroney, Director, Strategic Initiatives  
Joseph McAroy, Bridge Director, BFB & BRB  
Ricardo DeOliveira, Bridge Director, WWB & CBB (via phone)  
Amy Ash, Manager, Contracts Administration  
Elisabeth Klawunn, Senior Engineer  
Michael Williams, Manager, Corporate Communications  
Kathleen Vandy, Assistant General Counsel  
Dawn Whiton, Executive Assistant to the CEO  
Barbara Wagner, Executive Assistant to the CEO  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

### **Others Present**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit  
 Christopher Gibson, Archer & Greiner, P.C.  
 Alan Kessler, Duane Morris, LLP  
 Jessica Priselac, Duane Morris, LLP  
 Mustafa Rashed, Board Liaison, Bellevue Strategies (via phone)  
 Chris Stone, Conner, Strong & Buckelew  
 Alan Becker, CAC

### **OPEN SESSION**

### **Roll Call**

Chairwoman Parker called the meeting to order at 9:55 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Rigo, Sweeney, Christian, Perryman, Frattali, Lipsett, Nelson, McKinney, Martz, Christy and Garganio.

### **Public Comment**

Corporate Secretary Santarelli reported that there is no public comment.

### **Report of the General Manager**

PATCO Assistant General Manager Hepkins stated that the Report of the General Manager stood as previously submitted. Commissioner Martz moved to approve the General Manager's Report and Commissioner Lipsett seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative to approve the General Manager's Report. The motion carried.

### **Approval of the March 16, 2022 PATCO Board Meeting Minutes**

Chairwoman Parker stated that the Minutes of the March 16, 2022 PATCO Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the PATCO Commissioners. Commissioner Frattali moved to approve the Minutes and Commissioner Lipsett seconded the motion. There were no comments on or corrections to the Minutes. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Receipt and Filing of the List of Previously Approved Payments and Purchase Orders and Contracts covering the Month of March 2022.**

Chairwoman Parker stated that the List of Previously Approved Payments and the List of Previously Approved Purchase Orders and Contracts covering the month for March 2022, were previously provided to all Commissioners. Commissioner Garganio moved to receive and file the lists and Commissioner Fentress seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Approval of Balance Sheet and Equity Statement dated January 31, 2022.**

Chairwoman Parker stated that the Balance Sheet and Equity Statement dated January 31, 2022, was previously provided to all Commissioners. Commissioner Martz moved to receive and file the Balance Sheet and Equity Statement and Commissioner Christy seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

**Unfinished Business**

Chairwoman Parker stated there were no items for Unfinished Business.

**New Business**

Chairwoman Parker stated there were no items for New Business.

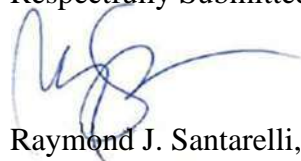
**Executive Session**

Chairwoman stated there were no items for Executive Session.

**Adjournment**

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Martz moved to adjourn the Meeting. Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 10:19 a.m.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read 'R. Santarelli', with a long horizontal flourish extending to the right.

Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

# **PATCO MONTHLY LIST OF PREVIOUSLY APPROVED PAYMENTS**

**Port Authority Transit Corporation**  
**Monthly List Of Previously Approved Payments 04/01/22 through 04/30/22**  
**Meeting Date 05/18/22**

Vendor Name	Item Description	Resolution # / Authorization	Amount
ALP INDUSTRIES INC	1st Aid & Safety Equipment	25KTHRES	87.48
ANA SOURCING LLC	1st Aid & Safety Equipment	25KTHRES	249.60
ARAMSCO, INC.	1st Aid & Safety Equipment	25KTHRES	220.70
ARBILL INDUSTRIES INC	1st Aid & Safety Equipment	25KTHRES	243.00
GALLAWAY GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	85.60
NEW PIG CORPORATION	1st Aid & Safety Equipment	25KTHRES	696.66
QUIK STITCH EMBROIDERY	1st Aid & Safety Equipment	25KTHRES	1,455.00
STAUFFER GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	175.20
SUPREME SAFETY, INC	1st Aid & Safety Equipment	25KTHRES	1,399.61
TINA A LISTON-HORNER	1st Aid & Safety Equipment	25KTHRES	457.00
Y-PERS, INC.	1st Aid & Safety Equipment	25KTHRES	3,712.50
	<b>1st Aid &amp; Safety Equipment Total</b>		8,782.35
AMERIHEALTH INSURANCE COMPANY	Active Medical Insurance	D-21-081	184,664.06
	<b>Active Medical Insurance Total</b>		184,664.06
BRINK'S, INCORPORATED	Armored Car Services	P-18-027	4,162.65
	<b>Armored Car Services Total</b>		4,162.65
PEPCO MANUFACTURING CO	Auto Maintenance/Repair Parts	25KTHRES	1,469.00
	<b>Auto Maintenance/Repair Parts Total</b>		1,469.00
REDY BATTERY	Batteries	25KTHRES	960.00
	<b>Batteries Total</b>		960.00
ENCORE RAIL SYSTEMS, INC.	Buildings Grounds & Maint.	25KTHRES	1,904.11
FLATIRON CRANE OPERATING COMPANY,	Buildings Grounds & Maint.	25KTHRES	1,850.00
GKY INDUSTRIES	Buildings Grounds & Maint.	25KTHRES	1,403.50
HILTI INC	Buildings Grounds & Maint.	25KTHRES	467.61
HOMELAND INDUSTRIAL SUPPLY INC	Buildings Grounds & Maint.	25KTHRES	2,680.00
INDCO INC	Buildings Grounds & Maint.	25KTHRES	72.00
LEWIS BOLT & NUT COMPANY	Buildings Grounds & Maint.	25KTHRES	5,292.00
POLES INC	Buildings Grounds & Maint.	25KTHRES	247.60
	<b>Buildings Grounds &amp; Maint. Total</b>		13,916.82
CHEMPACE CORPORATION	Chemical/Solvents-Commercial	25KTHRES	544.76
	<b>Chemical/Solvents-Commercial Total</b>		544.76
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Cleaning Materials	25KTHRES	340.40
	<b>Cleaning Materials Total</b>		340.40
DELTA DENTAL OF NEW JERSEY, INC.	Cobra Reimbursement Receivable	D-21-082	151.58
	<b>Cobra Reimbursement Receivable Total</b>		151.58
EPLUS TECHNOLOGY, INC.	Consulting Services	P-20-018	48,450.00
	<b>Consulting Services Total</b>		48,450.00
EWT HOLDINGS III CORP	Contract Service Expense	25KTHRES	520.00
ONE CALL CONCEPTS, INC.	Contract Service Expense	25KTHRES	128.70
	<b>Contract Service Expense Total</b>		648.70
IT FEDERAL SALES LLC	Data Processing Services & Switches	25KTHRES	1,596.90
ZAYO GROUP HOLDINGS INC	Data Processing Services & Switches	25KTHRES	1,636.00
	<b>Data Processing Services &amp; Switches Total</b>		3,232.90
DELTA DENTAL OF NEW JERSEY, INC.	Dental Insurance	D-21-082	7,552.88
	<b>Dental Insurance Total</b>		7,552.88
BILLOWS ELECTRIC SUPPLY CO INC	Direct Materials	25KTHRES	137.41
COLONIAL ELECTRIC SUPPLY COMPANY IN	Direct Materials	25KTHRES	966.00
CONROY, INC.	Direct Materials	25KTHRES	389.07
HOME DEPOT U.S.A., INC.	Direct Materials	P-21-020M	2,198.90
JAS VENTURE INC DBA HADDON	Direct Materials	25KTHRES	80.00
JOSEPH FAZZIO INC.	Direct Materials	25KTHRES	1,173.03
LOWE'S COMPANIES, INC.	Direct Materials	P-21-020N	288.48
UNITED RENTALS NORTH AMERICA, INC	Direct Materials	25KTHRES	584.85
UNIVERSAL ELECTRONIC SUPPLY CO.	Direct Materials	25KTHRES	13.50
WHARTON HARDWARE & SUPPLY CORP.	Direct Materials	25KTHRES	483.97
	<b>Direct Materials Total</b>		6,315.21
CARR'S HARDWARE	Electrical & Signal Parts	25KTHRES	270.00
COOPER ELECTRIC SUPPLY CO.	Electrical & Signal Parts	25KTHRES	81.60
MARTEK INDUSTRIES, INC.	Electrical & Signal Parts	25KTHRES	8,880.00
S&C DISTRIBUTION COMPANY	Electrical & Signal Parts	25KTHRES	4,914.00
T&T SUPPLY CO	Electrical & Signal Parts	25KTHRES	1,867.85
THERMAL-FLEX SYSTEMS, INC.	Electrical & Signal Parts	25KTHRES	8,691.87
TINA A LISTON-HORNER	Electrical & Signal Parts	25KTHRES	405.00
TWINCO MFG. CO., INC.	Electrical & Signal Parts	P-21-020H	18,836.00
	<b>Electrical &amp; Signal Parts Total</b>		43,946.32

DENNEY ELECTRIC SUPPLY OF AMBLER, ELECTRO WIRE FJC, INC.	Electrical Components & Parts	25KTHRES	108.60
SUPREME SAFETY, INC	Electrical Components & Parts	25KTHRES	10,505.00
TINA A LISTON-HORNER	Electrical Components & Parts	25KTHRES	238.47
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Electrical Components & Parts	25KTHRES	612.00
	Electrical Components & Parts	25KTHRES	5.60
	Electrical Components & Parts	25KTHRES	15.60
	<b>Electrical Components &amp; Parts Total</b>		11,485.27
COLE-PARMER INSTRUMENT COMPANY LLC	Electrical Equipment & Supplies	25KTHRES	905.27
INDCO INC	Electrical Equipment & Supplies	25KTHRES	124.50
KC ELECTRONIC DISTRIBUTORS INC	Electrical Equipment & Supplies	25KTHRES	500.00
SMC ELECTRICAL PRODUCTS	Electrical Equipment & Supplies	25KTHRES	3,486.00
TESCO- THE EASTERN SPECIALTY CO	Electrical Equipment & Supplies	25KTHRES	6,107.40
TINA A LISTON-HORNER	Electrical Equipment & Supplies	25KTHRES	914.58
US ELECTRICAL SERVICES, INC.	Electrical Equipment & Supplies	25KTHRES	63.80
	<b>Electrical Equipment &amp; Supplies Total</b>		12,101.55
ATLANTIC CITY ELECTRIC	Electricity Expense	Utility	42.26
PSE&G CO.	Electricity Expense	Utility	24,155.95
	<b>Electricity Expense Total</b>		24,198.21
AFLAC	Employee Payroll Deductions	NONE	12,398.88
NATIONAL DRIVE	Employee Payroll Deductions	NONE	18.00
TREASURER - STATE OF NEW JERSEY	Employee Payroll Deductions	NONE	50,784.09
VOYA FINANCIAL	Employee Payroll Deductions	NONE	48,118.16
	<b>Employee Payroll Deductions Total</b>		111,319.13
FLATIRON CRANE OPERATING COMPANY, HOPPECKE BATTERIES, INC.	Equipment & Tools	25KTHRES	35.85
THORNTON ENTERPRISES INC	Equipment & Tools	P-21-020E	7,920.73
	Equipment & Tools	25KTHRES	117.18
	<b>Equipment &amp; Tools Total</b>		8,073.76
CUBIC TRANSPORTATION SYSTEMS INC	Fare Collection Equipment	P-21-014B	27,921.02
NEWARK CORPORATION	Fare Collection Equipment	25KTHRES	52.98
T & F BATTERY INC.	Fare Collection Equipment	25KTHRES	636.00
TEAM ONE REPAIR, INC.	Fare Collection Equipment	P-22-004B	60,831.79
	<b>Fare Collection Equipment Total</b>		89,441.79
BDF CHEMICAL CO INC	Fasteners	25KTHRES	539.97
CARR'S HARDWARE	Fasteners	25KTHRES	53.75
FELTON L. WALKER	Fasteners	25KTHRES	26.16
GKY INDUSTRIES	Fasteners	25KTHRES	775.37
HILTI INC	Fasteners	25KTHRES	1,714.90
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Fasteners	25KTHRES	144.80
W.W. GRAINGER INC.	Fasteners	25KTHRES	1,304.51
	<b>Fasteners Total</b>		4,559.46
INTERNAL REVENUE SERVICE	Federal/FICA Payroll Taxes	NONE	473,577.98
	<b>Federal/FICA Payroll Taxes Total</b>		473,577.98
IRVINE FIRE & SAFETY EQUIPMENT INC	Fire Protection Equipment	25KTHRES	1,892.00
	<b>Fire Protection Equipment Total</b>		1,892.00
WESTERN-CULLEN-HAYES INC	Flags/Poles/Banners	25KTHRES	2,340.00
	<b>Flags/Poles/Banners Total</b>		2,340.00
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Fuel/Oil/Grease	25KTHRES	251.00
FELTON L. WALKER	Fuel/Oil/Grease	25KTHRES	78.48
HOUGH PETROLEUM CORP	Fuel/Oil/Grease	25KTHRES	226.95
L.B. FOSTER RAIL TECHNOLOGIES, INC.	Fuel/Oil/Grease	25KTHRES	1,015.00
LAUREL LAWNMOWER SERVICE, INC	Fuel/Oil/Grease	25KTHRES	327.00
THORNTON ENTERPRISES INC	Fuel/Oil/Grease	25KTHRES	241.88
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Fuel/Oil/Grease	25KTHRES	276.00
	<b>Fuel/Oil/Grease Total</b>		2,416.31
PETROLEUM TRADERS CORPORATION	Gasoline - Unleaded	D-22-007	16,820.89
	<b>Gasoline - Unleaded Total</b>		16,820.89
PENN MACHINE COMPANY LLC	Gearbox Rebuild	P-18-025	170,613.48
	<b>Gearbox Rebuild Total</b>		170,613.48
SYMETRA LIFE INSURANCE COMP.	Group Life & Accident Insurance Payable	D-20-081	76,048.68
	<b>Group Life &amp; Accident Insurance Payable Total</b>		76,048.68
CARR'S HARDWARE	Hand Tools	25KTHRES	677.47
FELTON L. WALKER	Hand Tools	25KTHRES	458.58
HILTI INC	Hand Tools	25KTHRES	108.22
RAILROAD TOOLS AND SOLUTIONS LLC	Hand Tools	25KTHRES	233.17
SEAL REINFORCED FIBERGLASS, INC.	Hand Tools	25KTHRES	1,360.00
SNAP-ON INCORPORATED	Hand Tools	25KTHRES	1,368.02
TINA A LISTON-HORNER	Hand Tools	25KTHRES	636.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Hand Tools	25KTHRES	518.39
US ELECTRICAL SERVICES, INC.	Hand Tools	25KTHRES	133.69
	<b>Hand Tools Total</b>		5,493.54
INDCO INC	Hardware & Related	25KTHRES	179.80
	<b>Hardware &amp; Related Total</b>		179.80

SOUTH JERSEY GAS COMPANY	Heating Expense	Utility	44,297.51
TRI-DIM FILTER CORPORATION	<b>Heating Expense Total</b>		44,297.51
	HVAC	25KTHRES	1,017.84
	<b>HVAC Total</b>		1,017.84
CARR'S HARDWARE	Janitorial Supplies	25KTHRES	390.00
INDCO INC	Janitorial Supplies	25KTHRES	2,517.96
T. FRANK MCCALL'S, INC.	Janitorial Supplies	25KTHRES	853.30
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Janitorial Supplies	25KTHRES	452.90
W.W. GRAINGER INC.	Janitorial Supplies	25KTHRES	570.84
Y-PERS, INC.	Janitorial Supplies	25KTHRES	186.30
	<b>Janitorial Supplies Total</b>		4,971.30
ARNOLD'S SAFE & LOCK CO., INC.	Locks/Locksmith Services	25KTHRES	3,167.25
	<b>Locks/Locksmith Services Total</b>		3,167.25
FLATIRON CRANE OPERATING COMPANY,	Material Handling & Storage	25KTHRES	870.00
	<b>Material Handling &amp; Storage Total</b>		870.00
EMERALD BUSINESS SUPPLY INC.	Office Supplies	25KTHRES	490.80
SOSMETAL PRODUCTS INC	Office Supplies	25KTHRES	330.10
W.B. MASON CO. INC	Office Supplies	D-20-126	1,267.20
Y-PERS, INC.	Office Supplies	25KTHRES	116.25
	<b>Office Supplies Total</b>		2,204.35
W.B. MASON CO. INC	Other Office Expenses	D-20-069	1,361.64
	<b>Other Office Expenses Total</b>		1,361.64
PA DEPT OF REVENUE	PA Payroll Taxes	NONE	11,018.91
	<b>PA Payroll Taxes Total</b>		11,018.91
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Paint-Coatings	25KTHRES	650.00
	<b>Paint-Coatings Total</b>		650.00
INDCO INC	Paper/Plastics-Disposables	25KTHRES	248.00
	<b>Paper/Plastics-Disposables Total</b>		248.00
PATCO - Payroll Account	Payroll For Accounting Period	NONE	1,223,410.71
	<b>Payroll For Accounting Period Total</b>		1,223,410.71
PNC BANK P-CARD	P-Card Purchases	NONE	54,802.96
	<b>P-Card Purchases Total</b>		54,802.96
PA STATE EMPLOYEES RETIREMENT SYSTE	Pension - SERS	NONE	277,737.63
	<b>Pension - SERS Total</b>		277,737.63
CITY OF PHILADELPHIA	Philadelphia Payroll Taxes	NONE	7,217.88
	<b>Philadelphia Payroll Taxes Total</b>		7,217.88
ENGINEERED HYDRAULICS, INC	Plumbing Equipment & Supplies	25KTHRES	117.00
FELTON L. WALKER	Plumbing Equipment & Supplies	25KTHRES	1,704.85
GKY INDUSTRIES	Plumbing Equipment & Supplies	25KTHRES	1.50
MCMaster-CARR SUPPLY COMPANY	Plumbing Equipment & Supplies	25KTHRES	138.36
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Plumbing Equipment & Supplies	25KTHRES	54.90
	<b>Plumbing Equipment &amp; Supplies Total</b>		2,016.61
FEDERAL EXPRESS CORPORATION	Postage Expenses	25KTHRES	1,183.92
	<b>Postage Expenses Total</b>		1,183.92
UNITED STATES POSTAL SERVICE	Prepaid Postage	25KTHRES	1,500.00
	<b>Prepaid Postage Total</b>		1,500.00
STEPHEN M. HOROWITZ, MD	Professional Fees	25KTHRES	3,500.00
	<b>Professional Fees Total</b>		3,500.00
STV INCORPORATED	Professional Fees - Consulting	P-20-003	5,865.25
	<b>Professional Fees - Consulting Total</b>		5,865.25
STEVENS & LEE P C	Professional Fees - Labor Relations	P-22-001	2,160.00
	<b>Professional Fees - Labor Relations Total</b>		2,160.00
PHILADELPHIA OCCUPATIONAL HEALTH PC	Professional Fees - Medical	D-21-008	2,145.00
U.S. REGIONAL OCCUPATIONAL HEALTH	Professional Fees - Medical	D-21-008	1,932.95
	<b>Professional Fees - Medical Total</b>		4,077.95
ACADACA, LLC	Professional Services	P-18-005	15,193.83
BENEFIT HARBOR LP	Professional Services	D-20-094	2,428.56
CUBIC TRANSPORTATION SYSTEMS INC	Professional Services	P-17-006	31,159.05
MILLIGAN CONSULTING, LLC	Professional Services	25KTHRES	1,550.00
	<b>Professional Services Total</b>		50,331.44
PECO - PAYMENT PROCESSING	Purchased Power	P-21-019	181,033.69
PSE&G CO.	Purchased Power	P-21-019	1,027,681.15
	<b>Purchased Power Total</b>		1,208,714.84
TACTICAL PUBLIC SAFETY LLC	Radio Communication Testing	25KTHRES	114.00
	<b>Radio Communication Testing Total</b>		114.00
INDCO INC	Rags, Shop Towels	25KTHRES	2,529.60
	<b>Rags, Shop Towels Total</b>		2,529.60
BIRD CONTROL SERVICES, INC.	Rail Car Cleaning Materials	25KTHRES	87.00
	<b>Rail Car Cleaning Materials Total</b>		87.00
GRM INFORMATION MANAGEMENT SERVICES	Records Management Fees	D-20-090	23.50
	<b>Records Management Fees Total</b>		23.50

ANNIE WU	Refund	25KTHRES	5.00
CAROLYN HINELINE	Refund	25KTHRES	29.30
DAVID AND MARJORIE CALVANICO	Refund	25KTHRES	24.10
DEVON JAI LEFKOWITZ	Refund	25KTHRES	40.00
DOUGLAS PROUD	Refund	25KTHRES	5.20
ELIZABETH ROSS	Refund	25KTHRES	5.00
FAITH DOBRENSKI	Refund	25KTHRES	41.00
FRANK & JANET MAGDALENO	Refund	25KTHRES	12.14
GLENN MANCINI	Refund	25KTHRES	5.00
JOSEPH MATTHEWS	Refund	25KTHRES	60.00
KRISTIE RODRIGUEZ	Refund	25KTHRES	5.00
LENA SVENSSON	Refund	25KTHRES	10.00
MARILYN BILOTTI	Refund	25KTHRES	77.05
MARVA WALLACE	Refund	25KTHRES	7.26
NOWRIN BORSHA	Refund	25KTHRES	40.00
PATRICK CORNELL	Refund	25KTHRES	6.00
PETER and JOYCE DeBARGER	Refund	25KTHRES	25.30
SAUL SHEMAH	Refund	25KTHRES	29.15
SONDRA L. AGUS	Refund	25KTHRES	23.80
	<b>Refund Total</b>		450.30
JJD ELECTRIC LLC	Renewable Energy Integration - PATCO	D-22-010D	43,869.11
	<b>Renewable Energy Integration - PATCO Total</b>		43,869.11
SAFETY-KLEEN SYSTEMS INC	Rent/Lease-General Equipment	25KTHRES	972.36
	<b>Rent/Lease-General Equipment Total</b>		972.36
WILLIAMS SCOTSMAN INC.	Rental - Property & Other Equipment	25KTHRES	4,889.24
	<b>Rental - Property &amp; Other Equipment Total</b>		4,889.24
DIRECTV	Rental Expenses - Other	25KTHRES	79.99
	<b>Rental Expenses - Other Total</b>		79.99
LAUREL LAWNMOWER SERVICE, INC	Repair Parts - Landscaping Equipment	25KTHRES	524.72
	<b>Repair Parts - Landscaping Equipment Total</b>		524.72
JESCO INC.	Repair Parts - Snow Removal Equipment	25KTHRES	418.00
	<b>Repair Parts - Snow Removal Equipment Total</b>		418.00
AMERIHEALTH INSURANCE COMPANY	Retiree Medical Insurance	D-21-081	18,298.15
UNITED HEALTHCARE	Retiree Medical Insurance	D-21-093	107,488.32
	<b>Retiree Medical Insurance Total</b>		125,786.47
GALLAGHER BENEFIT SERVICES, INC	Retiree Medical Prescription Insurance Over 65	D-18-053	8,687.50
HORIZON BLUE CROSS BLUE SHIELD OF N	Retiree Medical Prescription Insurance Over 65	D-21-092	49,692.54
	<b>Retiree Medical Prescription Insurance Over 65 Total</b>		58,380.04
EDWARD F. ELLISON II,	Settlement	NONE	10,000.00
Kenneth Jones & Weir Greenblatt Pie	Settlement	NONE	30,000.00
	<b>Settlement Total</b>		40,000.00
ALMOND GLASS WORKS, INC.	Shop Supplies	25KTHRES	947.00
	<b>Shop Supplies Total</b>		947.00
T. SLACK ENVIRONMENTAL SERVICES	Tanks	D-21-076	4,324.48
	<b>Tanks Total</b>		4,324.48
TEAMSTERS HEALTH & WELFARE	Teamsters Health and Welfare	P-20-024	298,283.7
	<b>Teamsters Health and Welfare Total</b>		298,283.7
TEAMSTER PENSION FUND	Teamsters Pension	D-18-090	137,006.03
	<b>Teamsters Pension Total</b>		137,006.03
TEAMSTERS LOCAL UNION 676	Teamsters Union Dues	NONE	11,130.00
	<b>Teamsters Union Dues Total</b>		11,130.00
SAP NATIONAL SECURITY SERVICES INC	Technology Service Contracts	D-21-007	121,689.62
	<b>Technology Service Contracts Total</b>		121,689.62
MCI COMMUNICATIONS SERVICES INC	Telephone & Telecom Expense	Utility	834.88
VERIZON	Telephone & Telecom Expense	Utility	586.27
	<b>Telephone &amp; Telecom Expense Total</b>		1,421.15
CUBIC TRANSPORTATION SYSTEMS INC	Temp Services - Customer Service Center	P-20-005	32,408.75
	<b>Temp Services - Customer Service Center Total</b>		32,408.75
ISEARCH PARTNERS INC	Temporary Services	D-19-058	3,087.50
LARRY K YATES	Temporary Services	25KTHRES	1,600.00
	<b>Temporary Services Total</b>		4,687.50
TIRE-TECH, INC.	Tires and Tubes	25KTHRES	603.00
	<b>Tires and Tubes Total</b>		603.00
MOTIVE POWER INC.	Traction Motor Rebuilds	P-19-018	99,554.86
RAM INDUSTRIAL SERVICES, LLC	Traction Motor Rebuilds	P-19-018	48,820.00
SHERWOOD ELECTROMOTION INC.	Traction Motor Rebuilds	P-19-018	115,965.00
WALCO ELECTRIC COMPANY	Traction Motor Rebuilds	P-19-018	63,627.00
	<b>Traction Motor Rebuilds Total</b>		327,966.86



ALBATROS NORTH AMERICA INC	Transit Car Equipment-Electrical	P-21-006A	30,433.33
SCHALTBAD NORTH AMERICA	Transit Car Equipment-Electrical	P-20-027	4,549.30
SUPREME SAFETY, INC	Transit Car Equipment-Electrical	25KTHRES	344.00
TECHNOLOGIES LANKA INC	Transit Car Equipment-Electrical	P-21-014E	6,190.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Transit Car Equipment-Electrical	25KTHRES	8.42
UNITED REFRIGERATION, INC.	Transit Car Equipment-Electrical	25KTHRES	47.96
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Electrical	P-20-021	5,118.00
	<b>Transit Car Equipment-Electrical Total</b>		46,691.01
BLUE RABBIT TECHNOLOGIES LLC	Transit Car Equipment-Mechanical	25KTHRES	3,945.00
FELTON L. WALKER	Transit Car Equipment-Mechanical	25KTHRES	801.50
FJC, INC.	Transit Car Equipment-Mechanical	25KTHRES	208.88
GKY INDUSTRIES	Transit Car Equipment-Mechanical	25KTHRES	28.00
HELWIG CARBON PRODUCTS, INC.	Transit Car Equipment-Mechanical	P-21-014C	39,571.20
M S C INDUSTRIAL SUPPLY CO. INC.	Transit Car Equipment-Mechanical	25KTHRES	306.85
RAILROAD FRICTION PRODUCTS CORP	Transit Car Equipment-Mechanical	P-21-020B	47,424.00
STRATO INC.	Transit Car Equipment-Mechanical	25KTHRES	3,076.80
THE ROWLAND COMPANY	Transit Car Equipment-Mechanical	25KTHRES	3,102.50
TRI-DIM FILTER CORPORATION	Transit Car Equipment-Mechanical	25KTHRES	2,786.00
VENUS SUPPLIES AND SERVICES	Transit Car Equipment-Mechanical	25KTHRES	275.45
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-20-021	26,847.17
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-21-014G	7,343.84
	<b>Transit Car Equipment-Mechanical Total</b>		135,717.19
COUNTY CONSERVATION COMPANY, LLC	Trash Removal	25KTHRES	511.00
TAB INC	Trash Removal	25KTHRES	208.34
WASTE MANAGEMENT OF NEW JERSEY, INC	Trash Removal	P-20-011	3,272.23
	<b>Trash Removal Total</b>		3,991.57
STATE OF NEW JERSEY N.J.-927-W	Unemployment Compensation Tax Payable	NONE	6,810.92
	<b>Unemployment Compensation Tax Payable Total</b>		6,810.92
UNIFIRST CORPORATION	Uniform Cleaning Expense	P-19-024	6,299.92
	<b>Uniform Cleaning Expense Total</b>		6,299.92
LEHIGH OUTFITTERS	Uniform Expense	P-21-017	2,679.15
PNC BANK P-CARD	Uniform Expense	NONE	1,394.72
QUIK STITCH EMBROIDERY	Uniform Expense	25KTHRES	320.00
QUIK STITCH EMBROIDERY	Uniform Expense	25KTHRES	15.00
REFLECTIVE APPAREL FACTORY, INC	Uniform Expense	25KTHRES	213.61
	<b>Uniform Expense Total</b>		4,622.48
ECHELON FORD INC	Vehicle Parts for Repairs	25KTHRES	631.52
GENUINE PART COMPANY	Vehicle Parts for Repairs	25KTHRES	421.00
	<b>Vehicle Parts for Repairs Total</b>		1,052.52
EXPERTPAY CHILD SUPPORT	Wage Attachment	NONE	5,803.56
SUPERIOR COURT OF NJ SPECIAL CIVIL	Wage Attachment	NONE	720.38
	<b>Wage Attachment Total</b>		6,523.94
BOROUGH OF COLLINGSWOOD	Water & Sewer Expense	Utility	336.25
CAMDEN COUNTY MUNICIPAL UTILITIES	Water & Sewer Expense	Utility	2,904.00
CITY OF CAMDEN	Water & Sewer Expense	Utility	180.44
CITY OF PHILA	Water & Sewer Expense	Utility	472.00
LINDENWOLD SEWER UTILITY	Water & Sewer Expense	Utility	1,694.84
NEW JERSEY AMERICAN WATER	Water & Sewer Expense	Utility	15,303.55
TOWNSHIP OF HADDON	Water & Sewer Expense	Utility	84.75
	<b>Water &amp; Sewer Expense Total</b>		20,975.83
CAPEHART & SCATCHARD	Worker's Comp Reserve	P-22-001	535.00
COOPER LEVENSON, PA	Worker's Comp Reserve	P-22-001	1,957.00
MALAMUT & ASSOCIATES, LLC	Worker's Comp Reserve	P-22-001	7,735.00
MATTEMAN, WEINROTH & MILLER, P.C.	Worker's Comp Reserve	D-19-030	125.00
SCIBAL ASSOCIATES INC	Worker's Comp Reserve	P-21-019	175,558.78
	<b>Worker's Comp Reserve Total</b>		185,910.78
	<b>Grand Total</b>		5,885,214.07

\* D indicates a DRPA resolution

\* P indicates a PATCO resolution

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED  
PURCHASE ORDERS & CONTRACTS**

## PATCO Monthly List of Previously Approved Purchase Order Contracts - April 2022

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500017407				208.88
4500017407	4/1/2022	100176 FJC, INC.	TRAN CAR EQUIP-MECH	208.88
4500017412				98.40
4500017412	4/1/2022	100525 Y-PERS, INC.	BLDGS/GRNDS- MAINT.	98.40
4500017413				376.00
4500017413	4/1/2022	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	320.00
4500017413	4/1/2022	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	56.00
4500017414				10,570.77
4500017414	4/1/2022	101780 DYER QUARRY, INC.	BLDGS/GRNDS- MAINT.	10,570.77
4500017415				772.50
4500017415	4/1/2022	100054 ARNOLD'S SAFE & LOCK CO., INC.	LOCKS/LOCKSMITH SRVS	772.50
4500017416				1,940.00
4500017416	4/1/2022	100963 KSL SUPPLIES INC.	ELEC EQP/SUPP-NO CBL	1,940.00
4500017419				14,667.72
4500017419	4/1/2022	100651 WILLIAMS SCOTSMAN INC.	RENT/LEASE-OFFICE	14,667.72
4500017421				1,873.02
4500017421	4/1/2022	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	142.20
4500017421	4/1/2022	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,730.82
4500017423				7,950.96
4500017423	4/1/2022	100837 DELL MARKETING LP	COMP HW/PERIPH-MICRO	3,330.00
4500017423	4/1/2022	100837 DELL MARKETING LP	COMP HW/PERIPH-MICRO	129.98
4500017423	4/1/2022	100837 DELL MARKETING LP	COMP HW/PERIPH-MICRO	90.98
4500017423	4/1/2022	100837 DELL MARKETING LP	COMP HW/PERIPH-MICRO	4,400.00
4500017445				3,486.00
4500017445	4/5/2022	103359 SMC ELECTRICAL PRODUCTS	ELEC EQP/SUPP-NO CBL	3,486.00
4500017446				267.48
4500017446	4/5/2022	100915 HILTI INC	FASTENERS	267.48
4500017447				569.36
4500017447	4/5/2022	100667 SNAP-ON INCORPORATED	HAND TOOLS	18.86
4500017447	4/5/2022	100667 SNAP-ON INCORPORATED	HAND TOOLS	113.50
4500017447	4/5/2022	100667 SNAP-ON INCORPORATED	HAND TOOLS	59.36
4500017447	4/5/2022	100667 SNAP-ON INCORPORATED	HAND TOOLS	204.09
4500017447	4/5/2022	100667 SNAP-ON INCORPORATED	HAND TOOLS	173.55
4500017448				289.24
4500017448	4/5/2022	102092 MARTEK INDUSTRIES, INC.	ELEC&SIG PARTS/MAINT	246.84
4500017448	4/5/2022	102092 MARTEK INDUSTRIES, INC.	ELEC EQP/SUPP-NO CBL	42.40
4500017449				492.96
4500017449	4/5/2022	102708 CARR'S HARDWARE	JANITORIAL SUPPLIES	342.96
4500017449	4/5/2022	102708 CARR'S HARDWARE	PAPER/PLAS-DISPOSE	150.00
4500017450				747.40
4500017450	4/5/2022	102422 GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	539.88
4500017450	4/5/2022	102422 GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	207.52
4500017451				146.00
4500017451	4/5/2022	102397 DENNEY ELECTRIC SUPPLY OF AMBLER,	ELECTRON COMPON/PRTS	146.00
4500017452				353.10
4500017452	4/5/2022	100818 COOPER ELECTRIC SUPPLY CO.	CLEANING MATERIALS	353.10
4500017454				88.50
4500017454	4/5/2022	102644 COLONY HARDWARE CORPORATION	ABRASIVES	88.50
4500017456				352.60
4500017456	4/5/2022	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	352.60
4500017460				1,126.07
4500017460	4/6/2022	100449 TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,126.07
4500017461				834.79
4500017461	4/7/2022	100302 FELTON L. WALKER	HAND TOOLS	110.88
4500017461	4/7/2022	100302 FELTON L. WALKER	WELDING EQP & SUPP	27.00
4500017461	4/7/2022	100302 FELTON L. WALKER	HAND TOOLS	138.00
4500017461	4/7/2022	100302 FELTON L. WALKER	TRAN CAR EQUIP-MECH	558.91
4500017462				1,183.75
4500017462	4/7/2022	101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF	FUEL/OIL/GREASE	276.00

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4500017462	4/7/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	113.80
4500017462	4/7/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ELECTRON COMPON/PRTS	15.60
4500017462	4/7/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	TRAN CAR EQUIP-MECH	209.60
4500017462	4/7/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	348.75
4500017462	4/7/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	MAINT/REPAIR-VEHICLE	220.00
4500017463					217.00
4500017463	4/7/2022	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	217.00
4500017464					858.50
4500017464	4/7/2022	101067	TINA A LISTON-HORNER	ELEC&SIG PARTS/MAINT	482.50
4500017464	4/7/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	176.00
4500017464	4/7/2022	101067	TINA A LISTON-HORNER	ELEC&SIG PARTS/MAINT	200.00
4500017465					200.00
4500017465	4/7/2022	100755	BDF CHEMICAL CO INC	FASTENERS	200.00
4500017466					109.60
4500017466	4/7/2022	100729	HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	109.60
4500017467					10,891.30
4500017467	4/7/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	10,891.30
4500017468					1,850.00
4500017468	4/7/2022	103320	FLATIRON CRANE OPERATING COMPANY,	BUILDING MAINT SRVS	1,850.00
4500017474					1,965.00
4500017474	4/8/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500017474	4/8/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500017474	4/8/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500017475					327.20
4500017475	4/8/2022	101852	EMERALD BUSINESS SUPPLY INC.	PAPER OFFCE/PRT SHOP	327.20
4500017476					6,552.00
4500017476	4/8/2022	101807	BISAGA INC.	TRAN CAR EQUIP-MECH	6,552.00
4500017477					549.94
4500017477	4/8/2022	102031	VENUS SUPPLIES AND SERVICES	FLAGS/POLES/BANNRS	85.58
4500017477	4/8/2022	102031	VENUS SUPPLIES AND SERVICES	FLAGS/POLES/BANNRS	231.80
4500017477	4/8/2022	102031	VENUS SUPPLIES AND SERVICES	TRAN CAR EQUIP-MECH	232.56
4500017479					1,224.00
4500017479	4/8/2022	100965	L.B. FOSTER RAIL TECHNOLOGIES, INC.	FUEL/OIL/GREASE	1,224.00
4500017480					3,900.60
4500017480	4/8/2022	102369	FAIRMOUNT FOUNDRY INC	TRAN CAR EQUIP-MECH	3,900.60
4500017481					109.78
4500017481	4/8/2022	101569	GENUINE PART COMPANY	TRAN CAR EQUIP-MECH	109.78
4500017483					919.60
4500017483	4/8/2022	101067	TINA A LISTON-HORNER	FARE COLLECTION EQP	919.60
4500017484					604.80
4500017484	4/8/2022	100491	UNIVERSAL ELECTRONIC SUPPLY CO.	FARE COLLECTION EQP	604.80
4500017486					10,505.00
4500017486	4/8/2022	101429	ELECTRO WIRE	NON ELECTRON-CBL/WRE	10,505.00
4500017493					99.99
4500017493	4/11/2022	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	79.99
4500017493	4/11/2022	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	20.00
4500017494					198.00
4500017494	4/11/2022	100883	FOTRONIC CORPORATION	ELECTRON COMPON/PRTS	198.00
4500017497					391.50
4500017497	4/11/2022	100620	BILLOWS ELECTRIC SUPPLY CO INC	ELECTRON COMPON/PRTS	391.50
4500017498					1,787.30
4500017498	4/11/2022	100231	INDCO INC	BRUSHES - NOT PAINT	103.50
4500017498	4/11/2022	100231	INDCO INC	JANITORIAL SUPPLIES	247.80
4500017498	4/11/2022	100231	INDCO INC	JANITORIAL SUPPLIES	1,200.00
4500017498	4/11/2022	100231	INDCO INC	JANITORIAL SUPPLIES	236.00
4500017500					5,000.00
4500017500	4/11/2022	101703	UNITED RENTALS NORTH AMERICA, INC	HARDWARE & RELATED	5,000.00
4500017503					279.80
4500017503	4/12/2022	100501	W.B. MASON CO. INC	CLOTHING ACCESSORIES	279.80
4500017505					2,495.00
4500017505	4/12/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	469.20

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4500017505	4/12/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	235.80
4500017505	4/12/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	1,790.00
4500017506					3,591.70
4500017506	4/12/2022	103056	AVIA DYNAMICS, INC.	TRAN CAR EQUIP-MECH	3,591.70
4500017507					2,655.50
4500017507	4/12/2022	100169	EPLUS TECHNOLOGY, INC.	DATA PROC SRVS & SW	553.86
4500017507	4/12/2022	100169	EPLUS TECHNOLOGY, INC.	DATA PROC SRVS & SW	2,101.64
4500017509					76.88
4500017509	4/12/2022	101353	UNITED REFRIGERATION, INC.	TRANS CAR EQUIP-ELEC	76.88
4500017511					1,100.00
4500017511	4/13/2022	100990	SYSCOM COMPONENTS, LLC	TRANS CAR EQUIP-ELEC	1,100.00
4500017512					1,000.00
4500017512	4/13/2022	102793	CABLE & CONNECTIONS ACQUISITION	NON ELECTRON-CBL/WRE	1,000.00
4500017513					60.00
4500017513	4/13/2022	101441	PRINTING PLUS OF SOUTH JERSEY, INC.	FORMS CONTINUOUS	60.00
4500017515					375.00
4500017515	4/13/2022	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	AIR COMPRES/ACCESS.	375.00
4500017516					1,875.00
4500017516	4/13/2022	100129	DEBORAH DETWILER	AD/PROMO ITEMS	1,875.00
4500017520					972.72
4500017520	4/14/2022	100501	W.B. MASON CO. INC	COOLERS/BTL WATER	972.72
4500017522					279.80
4500017522	4/14/2022	100501	W.B. MASON CO. INC	CLOTHING ACCESSORIES	279.80
4500017523					3,984.74
4500017523	4/14/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	2,352.75
4500017523	4/14/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	675.00
4500017523	4/14/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	590.04
4500017523	4/14/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	366.95
4500017525					14,183.00
4500017525	4/14/2022	103362	RAHN LANDSCAPING LLC DBA ALL GREEN	FERT/SOIL CONDITION.	14,183.00
4500017526					3,020.00
4500017526	4/14/2022	101492	4IMPRINT, INC.	AD/PROMO ITEMS	2,970.00
4500017526	4/14/2022	101492	4IMPRINT, INC.	AD/PROMO ITEMS	50.00
4500017527					18,200.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	2,775.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	2,775.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	2,775.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	2,775.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	300.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	750.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	2,775.00
4500017527	4/14/2022	102114	ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	3,275.00
4500017528					6,026.80
4500017528	4/14/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	3,969.00
4500017528	4/14/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	630.00
4500017528	4/14/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	492.00
4500017528	4/14/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	620.80
4500017528	4/14/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	315.00
4500017533					185.00
4500017533	4/19/2022	101852	EMERALD BUSINESS SUPPLY INC.	ENVELOPES, PLAIN/PRT	185.00
4500017534					1,821.20
4500017534	4/19/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	1,705.20
4500017534	4/19/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	116.00
4500017535					12,380.99
4500017535	4/19/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	11,134.95
4500017535	4/19/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	320.84
4500017535	4/19/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	925.20
4500017537					2,400.00
4500017537	4/19/2022	101983	LOVELINE INDUSTRIES, INC.	1ST AID & SAFETY EQP	2,400.00
4500017538					560.00
4500017538	4/19/2022	100695	SELCO MANUFACTURING CORP.	BLDGS/GRNDS- MAINT.	560.00
4500017539					4,895.00

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4500017539	4/19/2022	103320	FLATIRON CRANE OPERATING COMPANY,	BUILDING MAINT SRVS	4,895.00
4500017540					538.34
4500017540	4/19/2022	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	97.00
4500017540	4/19/2022	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	393.88
4500017540	4/19/2022	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	47.46
4500017550					523.94
4500017550	4/20/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	115.30
4500017550	4/20/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	334.26
4500017550	4/20/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	17.99
4500017550	4/20/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	17.99
4500017550	4/20/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	38.40
4500017551					186.00
4500017551	4/20/2022	100859	ELECTRONIC CONNECTIONS	ELEC EQP/SUPP-NO CBL	186.00
4500017552					135.78
4500017552	4/20/2022	101615	MCMaster-CARR SUPPLY COMPANY	FASTENERS	107.94
4500017552	4/20/2022	101615	MCMaster-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH	27.84
4500017553					119.85
4500017553	4/20/2022	102672	US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	60.00
4500017553	4/20/2022	102672	US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	59.85
4500017554					785.34
4500017554	4/20/2022	100231	INDCO INC	JANITORIAL SUPPLIES	55.25
4500017554	4/20/2022	100231	INDCO INC	JANITORIAL SUPPLIES	593.04
4500017554	4/20/2022	100231	INDCO INC	HAND TOOLS	79.80
4500017554	4/20/2022	100231	INDCO INC	HAND TOOLS	57.25
4500017555					20,000.00
4500017555	4/20/2022	101021	NAPA AUTO PARTS - BLACKWOOD	AUTO/RELATED TRANSP	20,000.00
4500017556					399.00
4500017556	4/20/2022	100448	TACTICAL PUBLIC SAFETY LLC	RADIO COMM TESTING	399.00
4500017557					10,400.00
4500017557	4/20/2022	103366	LARRY K YATES	CONSULTING SERVICES	10,400.00
4500017558					7,096.00
4500017558	4/20/2022	100285	MAC PRODUCTS, INC	TRANS CAR EQUIP-ELEC	7,096.00
4500017560					750.00
4500017560	4/21/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	750.00
4500017563					4,498.92
4500017563	4/22/2022	100945	JANEL INC	WELDING EQP & SUPP	4,498.92
4500017564					188.28
4500017564	4/22/2022	102422	GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	128.40
4500017564	4/22/2022	102422	GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	59.88
4500017565					1,936.49
4500017565	4/22/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	328.32
4500017565	4/22/2022	101067	TINA A LISTON-HORNER	PLAS/RESINS/FG-CONST	168.00
4500017565	4/22/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	750.00
4500017565	4/22/2022	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	125.00
4500017565	4/22/2022	101067	TINA A LISTON-HORNER	ELEC&SIG PARTS/MAINT	323.92
4500017565	4/22/2022	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	241.25
4500017566					905.00
4500017566	4/22/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	CLEANING MATERIALS	340.40
4500017566	4/22/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	FASTENERS	12.00
4500017566	4/22/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	SHOES AND BOOTS	444.00
4500017566	4/22/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PAINT-COATINGS, ETC	108.60
4500017567					321.87
4500017567	4/22/2022	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	285.12
4500017567	4/22/2022	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	36.75
4500017568					306.12
4500017568	4/22/2022	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	138.00
4500017568	4/22/2022	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	168.12
4500017569					928.80
4500017569	4/22/2022	100231	INDCO INC	JANITORIAL SUPPLIES	649.80
4500017569	4/22/2022	100231	INDCO INC	JANITORIAL SUPPLIES	279.00
4500017570					170.15

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4500017570	4/22/2022	100302	FELTON L. WALKER	FASTENERS	45.00
4500017570	4/22/2022	100302	FELTON L. WALKER	HAND TOOLS	45.00
4500017570	4/22/2022	100302	FELTON L. WALKER	TRAN CAR EQUIP-MECH	80.15
4500017571					1,142.90
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	31.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	30.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	38.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	44.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	52.50
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	600.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	40.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	76.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	90.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	25.00
4500017571	4/22/2022	100755	BDF CHEMICAL CO INC	FASTENERS	116.40
4500017572					2,318.75
4500017572	4/22/2022	100421	SHAMONG MFG. COMPANY	TRAN CAR EQUIP-MECH	1,514.30
4500017572	4/22/2022	100421	SHAMONG MFG. COMPANY	TRAN CAR EQUIP-MECH	804.45
4500017573					1,092.67
4500017573	4/25/2022	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,092.67
4500017574					1,939.28
4500017574	4/25/2022	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,939.28
4500017575					2,999.20
4500017575	4/25/2022	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	2,879.20
4500017575	4/25/2022	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	120.00
4500017576					781.00
4500017576	4/25/2022	100939	IRVINE FIRE & SAFETY EQUIPMENT INC	FIRE PROTECTION EQP	236.00
4500017576	4/25/2022	100939	IRVINE FIRE & SAFETY EQUIPMENT INC	FIRE PROTECTION EQP	196.00
4500017576	4/25/2022	100939	IRVINE FIRE & SAFETY EQUIPMENT INC	FIRE PROTECTION EQP	34.00
4500017576	4/25/2022	100939	IRVINE FIRE & SAFETY EQUIPMENT INC	FIRE PROTECTION EQP	220.00
4500017576	4/25/2022	100939	IRVINE FIRE & SAFETY EQUIPMENT INC	FIRE PROTECTION EQP	35.00
4500017576	4/25/2022	100939	IRVINE FIRE & SAFETY EQUIPMENT INC	FIRE PROTECTION EQP	60.00
4500017577					5,742.00
4500017577	4/25/2022	100771	BROAD ALLIANCE TRANSPORT SUPPLY, LL	TRAN CAR EQUIP-MECH	5,742.00
4500017578					387.00
4500017578	4/25/2022	100525	Y-PERS, INC.	JANITORIAL SUPPLIES	387.00
4500017585					5,000.00
4500017585	4/26/2022	100653	ALMOND GLASS WORKS, INC.	BLDGS/GRNDS- MAINT.	5,000.00
4500017586					1,877.90
4500017586	4/26/2022	100137	DIGI-KEY CORPORATION	FARE COLLECTION EQP	1,877.90
4500017588					40.16
4500017588	4/27/2022	101569	GENUINE PART COMPANY	AUTO MAINT/RPR PRTS	20.08
4500017588	4/27/2022	101569	GENUINE PART COMPANY	AUTO MAINT/RPR PRTS	10.04
4500017588	4/27/2022	101569	GENUINE PART COMPANY	AUTO MAINT/RPR PRTS	10.04
4500017589					7,844.50
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	577.50
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	220.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	1,170.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	1,170.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	220.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	220.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	1,322.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	220.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	1,170.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	1,170.00
4500017589	4/27/2022	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	385.00
4500017591					16,881.80
4500017591	4/28/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	16,589.00
4500017591	4/28/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	292.80
4500017592					1,750.40
4500017592	4/28/2022	100729	HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	1,750.40



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4500017593					557.04
4500017593	4/28/2022	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	495.52
4500017593	4/28/2022	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	61.52
4500017595					2,272.50
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	1,000.00
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	250.00
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	137.50
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	212.50
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	157.50
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	145.00
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	185.00
4500017595	4/29/2022	102870	AMERICAN UNIFORM SALES OF	CLOTHING UNIFORM	185.00
4500017596					788.00
4500017596	4/29/2022	100054	ARNOLD'S SAFE & LOCK CO., INC.	TRAN CAR EQUIP-MECH	788.00
4500017597					1,320.90
4500017597	4/29/2022	101673	HOUGEN MFG	TRK&RHT OF WAY MAINT	1,320.90
4500017598					115.83
4500017598	4/29/2022	100512	WHARTON HARDWARE & SUPPLY CORP.	HAND TOOLS	115.83
4500017599					525.00
4500017599	4/29/2022	100181	G & B SPECIALTIES, INC.	TRK&RHT OF WAY MAINT	525.00
4500017600					335.00
4500017600	4/29/2022	101441	PRINTING PLUS OF SOUTH JERSEY, INC.	FORMS CONTINUOUS	335.00
4500017602					430.80
4500017602	4/29/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PAINT-COATINGS, ETC	172.80
4500017602	4/29/2022	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	FUEL/OIL/GREASE	258.00
4500017603					2,437.92
4500017603	4/29/2022	102737	ERICO INTERNATIONAL CORPORATION	BLDGS/GRNDS- MAINT.	2,437.92
4500017604					680.48
4500017604	4/29/2022	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	680.48
4500017605					1,550.66
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	167.40
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	125.85
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	8.33
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	55.92
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	123.96
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	22.06
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	17.99
4500017605	4/29/2022	100667	SNAP-ON INCORPORATED	HAND TOOLS	1,029.15
4500017606					245.00
4500017606	4/29/2022	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	245.00
4500017607					6,908.20
4500017607	4/29/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	122.80
4500017607	4/29/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	422.40
4500017607	4/29/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	2,355.00
4500017607	4/29/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	253.00
4500017607	4/29/2022	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	3,755.00
4500017610					1,133.97
4500017610	4/29/2022	102708	CARR'S HARDWARE	OFFICE EQUIPMENT	297.00
4500017610	4/29/2022	102708	CARR'S HARDWARE	HAND TOOLS	14.97
4500017610	4/29/2022	102708	CARR'S HARDWARE	1ST AID & SAFETY EQP	822.00
4500017612					5,466.85
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	2,294.25
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	838.00
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	109.75
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	229.50
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	91.35
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	229.50
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	229.50
4500017612	4/29/2022	100393	REFLECTIVE APPAREL FACTORY, INC	CLOTHING UNIFORM	1,445.00



# **BALANCE SHEET**

**PORT AUTHORITY TRANSIT CORPORATION**

**BALANCE SHEET**

**February 28, 2022**

**PRELIMINARY / UNAUDITED**

**ASSETS**

	<u><b>December 31, 2021</b></u>	<u><b>February 28, 2022</b></u>
Cash (Includes \$107,197 in Station Escrow Funds)	1,576,133	1,625,948
Investments (Note 1)	2,805,806	2,805,877
Accounts Receivable	3,974,368	3,109,017
Inventory at lower of cost (first-in, first-out) or market	6,915,132	6,705,455
Prepaid Expenses	1,431,484	1,413,680
	<u>16,702,923</u>	<u>15,659,978</u>

**LIABILITIES AND EQUITY**

Liabilities:

Accounts Payable:		
Trade	4,422,318	3,193,918
Delaware River Port Authority (Note 2)	293,706,000	294,726,330
Accrued Liabilities:		
Reserve for Other Post Employment Benefits (Note 4)	20,381,971	20,381,971
Deferred Revenue (Note 5)	6,880,351	6,920,224
Wages	413,705	643,002
Pension and Other	261,952	194,368
Sick Leave Benefits	233,350	233,244
Reserve for Unused Vacation	774,141	774,141
Reserve for contingent liabilities (Note 3)	3,635,163	3,624,588
	<u>330,708,951</u>	<u>330,691,787</u>

Equity:

Advances from Delaware River Port Authority	599,769,203	607,743,641
Deficit	<u>(913,775,231)</u>	<u>(922,775,450)</u>
	<u>16,702,923</u>	<u>15,659,978</u>

**PORT AUTHORITY TRANSIT CORPORATION**  
(A Wholly Owned Subsidiary Of Delaware River Port Authority)  
**STATEMENT OF REVENUES AND EXPENSES AND DEFICIT**  
**FOR THE PERIOD INDICATED**  
**PRELIMINARY / UNAUDITED**

	Year to date ended	Month ended
	February 28, 2022	February 28, 2022
Operating Revenues:		
Passenger fares	1,422,468	777,197
Passenger parking	32,436	18,794
Passenger - other	9,450	4,908
Advertising	15,888	9,952
Telecommunications Rental Income	45,321	22,812
Miscellaneous	5,186	116
Interest Income From Investments	72	48
	<u>\$1,530,820</u>	<u>\$833,825</u>
Operating Expenses:		
Maintenance of Way and Power	2,409,727	1,154,891
Maintenance of Equipment	1,245,247	600,214
Purchased Power	861,475	405,552
Transportation	2,935,996	1,422,577
General Insurance	295,850	145,149
Superintendence and General Office	1,762,415	1,015,547
	<u>9,510,710</u>	<u>4,743,930</u>
Rent of Rapid Transit System Facilities (Note 2)	1,020,330	510,167
Other Post Employment Benefits Accrual (Note 4)	-	-
	<u>\$10,531,040</u>	<u>\$5,254,097</u>
Net Income (loss)	<u>(\$9,000,221)</u>	<u>(\$4,420,272)</u>
Deficit, December 31, 2020	<u>(\$913,775,229)</u>	
Deficit, February 28, 2022	<u>(\$922,775,450)</u>	

See Notes To Financial Statements

**PORT AUTHORITY TRANSIT CORPORATION**  
 (A Wholly Owned Subsidiary of the Delaware River Port Authority)  
**February 28, 2022**

**NOTES TO FINANCIAL STATEMENTS**

1. Investments:

The Corporation has set aside \$2,805,829 to partially fund its liability for self-insurance with the following limits:

- (a) Totally self-insured for Voluntary Workers Compensation.
- (b) Comprehensive General Liability from the first dollar to \$5,000,000 per occurrence.

2. Rent of transit system facilities:

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of \$6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling \$294,726,330 from January 1, 1974 through February 28, 2022 have not been made to the Authority.

3. Reserves for Contingent Liabilities:

Pursuant to a policy of self-insurance, the Corporation has reserved \$ 504,152 for Comprehensive General Liability and \$3,120,436 for Workers' Compensation.

4. Other Post-Employment Benefits:

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

5. Deferred Revenue:

Deferred revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.

**Refer to Operations and  
Maintenance Minutes  
in the DRPA Board Packet**

## SUMMARY STATEMENT

**ITEM NO.:** PATCO-22-011

**SUBJECT:** 2022 City to Shore Bike MS Event at Woodcrest Station

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** May 3, 2022

**BOARD ACTION DATE:** May 18, 2022

**PROPOSAL:** That the Board permit DRPA/PATCO to provide support services for the City to Shore Bike MS event on September 23, 24 and 25, 2022 at the PATCO Woodcrest Station with the net costs to be reimbursed by the National Multiple Sclerosis Society.

**Amount:** \$15,000 (estimated)  
(to be reimbursed by National Multiple Sclerosis Society)

**PURPOSE:** To obtain Board approval for the National Multiple Sclerosis Society to prepare for and hold its 2022 City to Shore Start and Finish at Woodcrest Station and for DRPA/PATCO to provide support services for traffic control and set up.

**BACKGROUND:** The National Multiple Sclerosis Society is hoping to hold its annual City to Shore Bike MS event on September 24 and 25, 2022. For more than twenty years, the event has been hosted at PATCO's Woodcrest Parking lot. The ride is nationally recognized and is rated as one of the premier bike events in the country, attracting as many as 5,000 cyclists. In 2021, the event raised \$3.5 million. In 2020 the ride was cancelled because of the COVID-19 pandemic, but the 2019 event raised almost \$5 million. This initiative supports MS research and programs by generating more than half of the annual revenue for the regional branch of the MS Society.

Planning for the event is a year-long activity, during which the MS Society advertises the Woodcrest Station as its event venue. DRPA/PATCO supplied services are key to the success of the event. It would be extremely challenging to hold the event in 2022 if the Woodcrest Lots were not available, as this is an ideal location with ample parking, access from Interstate Route 295, and access via train.

The National MS Society event organizers will abide by all state health and CDC guidelines.

To prepare for the thousands of cyclists who would arrive very early on Saturday morning, the MS Society staff would set up tents in two outer lots on Friday, September 23. These tents would be used for organization of the teams who ride as a group to support the cause. Through signage, flyers, and electronic media, PATCO passengers would be alerted to park in alternate lots on that day. In addition, a very small section of a parking lot would be blocked off to ensure a secure area for luggage drop-off will be available when the cyclists arrive early the next morning, in accordance with recommendations of the Authority's Homeland Security & Emergency Management Department.

In promoting its event, the MS Society would also promote PATCO, including television and radio coverage. This event has been highly visible and has demonstrated PATCO's support of the community.

This event generates approximately 500 rides on the train as cyclists and volunteers come to the bike event's Start early on Saturday morning.

DRPA/PATCO have estimated costs as well as the additional ridership revenue associated with this event. The net cost is approximately \$15,000.

Staff is seeking authority to permit the National Multiple Sclerosis Society to prepare for and hold their event on the site on September 23, 24, and 25, 2022. DRPA/PATCO will track its costs and ridership and submit the net cost to the National Multiple Sclerosis Society for reimbursement.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$15,000 (to be reimbursed by National Multiple Sclerosis Society)</b>
	<b>Source of Funds:</b>	<b>N/A</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>National Multiple Sclerosis Society</b>

**PATCO-22-011**  
**Operations and Maintenance: May 3, 2022**  
**Board Date: May 18, 2022**  
**2022 City to Shore Bike MS Event**  
**At Woodcrest Station**

## RESOLUTION

**RESOLVED:** That the Board authorizes DRPA/PATCO to provide support services for the City to Shore Bike MS event on September 23, 24, and 25, 2022 at the PATCO Woodcrest Station with the net costs to be reimbursed by the National Multiple Sclerosis Society.

<b>SUMMARY:</b>	<b>Amount:</b> \$15,000 (to be reimbursed by National Multiple Sclerosis Society)
	<b>Source of Funds:</b> N/A
	<b>Capital Project #:</b> N/A
	<b>Operating Budget:</b> N/A
	<b>Master Plan Status:</b> N/A
	<b>Other Fund Sources:</b> N/A
	<b>Duration of Contract:</b> N/A
	<b>Other Parties Involved:</b> National Multiple Sclerosis Society



**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, May 18, 2022**

**Pennsylvania Commissioners**

Cherelle Parker, Chair of the Board (via telephone)  
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via telephone)  
Donna Powell (via telephone)  
Ted Christian (for Pennsylvania Treasurer Stacy Garrity) (via telephone)  
Keiwana McKinney (via telephone)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chair of the Board (via telephone)  
Sara Lipsett (via telephone)  
Albert Frattali  
Charles Fentress  
Aaron Nelson (via telephone)  
Bruce Garganio (via telephone)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer  
Raymond J. Santarelli, General Counsel and Corporate Secretary  
Stephen M. Holden, Deputy General Counsel  
Narisa Sasitorn, Deputy General Counsel (via telephone)  
James White, Chief Financial Officer  
David Aubrey, Inspector General  
Michael Venuto, Chief Engineer  
Robert Hicks, Chief Operating Officer  
Robert Finnegan, Chief Safety and Security Officer  
Edward Cobbs, Chief of Police  
Tonyelle Cook-Artis, Acting Director, Grants and Government Relations  
John Lotierzo, Director of Finance  
Orville Parker, Manager, Budget and Financial Analyst  
Christina Maroney, Director, Strategic Initiatives  
Joseph McAroy, Bridge Director, BFB & BRB (via telephone)  
Amy Ash, Manager, Contracts Administration  
Michael Williams, Manager, Corporate Communications  
Kathleen Vandy, Assistant General Counsel  
Dawn Whiton, Executive Assistant to the CEO  
Barbara Wagner, Executive Assistant to the CEO  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit  
Christopher Gibson, Archer & Greiner, P.C.  
Alan Kessler, Duane Morris, LLP (via telephone)  
Jessica Priselac, Duane Morris, LLP (via telephone)

Alan Becker, CAC  
Joel Dowling, SAP  
Ed Rivera, SAP  
Chris Devlin, SAP  
Alex Chahine, SAP

## **OPEN SESSION**

### **Moment of Silence and Pledge of Allegiance.**

Chairwoman Parker requested everyone to rise and observe a moment of silence and for the Pledge of Allegiance.

### **Roll Call**

Chairwoman Parker called the meeting to order at 9:03 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Frattali, Fentress, Rigo, Christian, Lipsett, Nelson, McKinney, and Garganio.

Chairwoman Parker opened the Meeting with the following remarks:

I would like to start today's meeting by stating that I hope everyone is well and I am sorry that I am unable to attend today's meeting in person.

On Friday, May 6, 2022, I had the privilege of joining our fellow Commissioners in attending the swearing in ceremony of our new Chief of Police, Edward Cobbs, Jr. and two Captains of Police, Shawn Dougherty and Matthew Gorman. Many family members and friends were in attendance to show their support. Also in attendance were many dignitaries such as Camden Mayor Vic Carstarphen and Veronica Duron, Chief of Staff for U.S. Senator Cory Booker. The swearing in ceremony was a very special event and I firmly believe that a police department is a critical part of the community that they serve. The men and women who choose to serve in law enforcement are entrusted with the responsibility of performing very noble work. The Delaware River Port Authority's Public Safety Department is outstanding. We have seasoned law enforcement leaders and professionals who are committed in ensuring safety, serving others and accountability. I am personally pleased to be associated with an organization that firmly believes in the principles of equal opportunity for all qualified individuals. When it comes to this, many agencies talk the talk, but don't walk the walk. DRPA and PATCO management work hard to every day to put that talk into action. I want to say a very special thank you for all the work the staff does.

### **Public Comment**

Corporate Secretary Santarelli reported that there is no public comment.

### **Report of the Chief Executive Officer**

CEO Hanson then stated that the CEO Report stood as previously submitted. Commissioner Fentress moved to approve the CEO's Report and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the CEO's Report. The motion carried.

### **Report of the Chief Financial Officer**

CFO White stated that his Report stood as previously submitted. PATCO ridership and DRPA traffic are in a holding period but are coming along financially and containing costs. On March 4, 2022, we closed on our Bond Refunding after three months of diligent work on it from staff.

### **Approval of the 4<sup>th</sup> Quarter Financial Statement**

Chairwoman Parker stated that the 2021 4<sup>th</sup> Quarter Financial Statement was previously provided to the Governors of New Jersey and Pennsylvania and to the DRPA Commissioners. There were no comments or corrections. Commissioner Frattali moved to receive and file the 4<sup>th</sup> Quarter Financials and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Approval of the April 20, 2022 DRPA Board Meeting Minutes**

Chairwoman Parker stated that the Minutes of the April 20, 2022 DRPA Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the DRPA Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Lipsett seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Receipt and Filing of the List of Previously Approved Payments and List of Previously Approved Purchase Orders and Contracts covering the Month of April 2022.**

Chairwoman Parker stated that the Lists of Previously Approved Payments and Previously Approved Purchase Orders and Contracts covering the month of April 2022 were previously provided to all Commissioners. There were no questions or comments. Commissioner Fentress moved to receive and file the lists and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Approval of Operations & Maintenance Committee Meeting Minutes of May 3, 2022**

Chairwoman Parker stated that the Minutes of the May 3, 2022 Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Rigo moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Adoption of Resolutions Approved by the Operations & Maintenance Committee on May 3, 2022**

Chairwoman Parker stated that there was one (1) Resolution from the May 3, 2022 Operations & Maintenance Committee Meeting for consideration.

**DRPA-22-041**

**DRPA Application for Grant Funding through DVRPC Transportation & Community Development Initiative (TCDI) for the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint Study.**

Acting Director of Government Relations Cook-Artis presented Summary Statement and Resolution No. DRPA-22-041 seeking Board authorization for staff to apply for grant funding through the Delaware Valley Regional Planning Commission (DVRPC) Transportation & Community Development Initiative (TCDI) for funding for the Walt Whitman Bridge PA Corridor Overpass and Toll Plaza Paint Study, in an amount not to exceed \$100,000.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-22-041 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

### **Approval of Labor Committee Meeting Minutes of May 3, 2022**

Chairwoman Parker stated that the Minutes of the May 3, 2022 Labor Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Adoption of Resolutions Approved by the Labor Committee on May 3, 2022**

Chairwoman Parker stated that there was one (1) Resolution from the May 3, 2022 Labor Committee Meeting for consideration:

**DRPA-22-042**

**Manager, IT Audit.**

Chief Executive Officer Hanson presented Summary Statement and Resolution No. DRAP-22-042 requesting that the Board: (1) accept the recommendation of the Labor Committee to approve the position of Manager, IT Audit and (2) accept the recommendation of the Labor Committee to compensate the position as a Grade E-1 in accordance with the recommendation from the compensation consultant, CCI Consulting. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner McKinney moved to adopt Resolution No. DRPA-22-042 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

### **Citizens Advisory Committee Report.**

Alan Becker gave the report of the Citizens Advisory Committee.

### **Unfinished Business**

There were no Unfinished Business items.

### **New Business**

Chairwoman Parker announced one (1) New Business item for consideration:

#### **DRPA-22-043                      Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000).**

Director of Procurement Mosback presented the Summary Statement and Resolution No. DRPA-22-042 seeking Board authorization for staff to negotiate the two (2) pending DRPA contracts identified in the attachment to the Resolution. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-22-043 and Commissioner Frattali seconded the motion. Commissioner Christian abstained from the vote. Corporate Secretary Santarelli noted that, with the resignation of Commissioner McGinty, Pennsylvania required four (4) Commissioners to be in attendance for a quorum. The meeting had four (4) Commissioners in attendance; thus, we did have a quorum for this vote. All other Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

### **The DRPA Board Meeting was held in abeyance at 9:24 a.m.**

### **Adjournment**

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn. Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 9:33 a.m.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read 'R. Santarelli', is written over a faint, circular official seal. The seal contains text that is mostly illegible but appears to include 'DRPA' and 'PENNSYLVANIA'.

Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**One Port Center  
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Wednesday, May 18, 2022**

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Joel Dowling, SAP  
Ed Rivera, SAP  
Chris Devlin, SAP  
Alex Chahine, SAP

## **OPEN SESSION**

### **Roll Call**

Chairwoman Parker called the meeting to order at 9:25 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Frattali, Fentress, Rigo, Christian, Lipsett, Nelson, McKinney, and Garganio.

### **Public Comment**

Corporate Secretary Santarelli reported that there is no public comment.

### **Report of the General Manager**

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted. Commissioner Lipsett moved to approve the General Manager's Report and Commissioner Frattali seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative to approve the General Manager's Report. The motion carried.

### **Approval of the April 20, 2022 PATCO Board Meeting Minutes**

Chairwoman Parker stated that the Minutes of the April 20, 2022 PATCO Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the PATCO Commissioners. Commissioner Frattali moved to approve the Minutes and Commissioner Fentress seconded the motion. There were no comments on or corrections to the Minutes. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Receipt and Filing of the List of Previously Approved Payments and Purchase Orders and Contracts covering the Month of April 2022.**

Chairwoman Parker stated that the List of Previously Approved Payments and the List of Previously Approved Purchase Orders and Contracts covering the month for April 2022 were previously provided to all Commissioners. Commissioner Lipsett moved to receive and file the lists and Commissioner Frattali seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Approval of Balance Sheet and Equity Statement dated February 28, 2022.**

Chairwoman Parker stated that the Balance Sheet and Equity Statement dated February 28, 2022, was previously provided to all Commissioners. Commissioner Fentress moved to receive and file the Balance Sheet and Equity Statement and Commissioner Powell seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Approval of Operations & Maintenance Committee Meeting Minutes of May 3, 2022**

Chairwoman Parker stated that the Minutes of the May 3, 2022 Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

### **Adoption of Resolutions Approved by the Operations & Maintenance Committee on May 3, 2022**

Chairwoman Parker stated that there was one (1) Resolution from the May 3, 2022 Operations & Maintenance Committee Meeting for consideration.

#### **PATCO-22-011      2022 City to Shore Bike MS Event at Woodcrest Station.**

General Manager Rink presented Summary Statement and Resolution No. PATCO-22-011 seeking Board authorization to provide support services for the City to Shore Bile MS event on September 23, 24 and 25, 2022 at the PATCO Woodcrest Station with net costs to be reimbursed by the Nation Multiple Sclerosis Society, in an amount not to exceed \$15,000. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. PATCO-22-011 and Commissioner Lipsett seconded the motion. Vice Chairman Nash abstained from the vote. All other Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

### **Unfinished Business**

Chairwoman Parker stated there were no items for Unfinished Business.

### **New Business**

Chairwoman Parker stated there were no items for New Business.

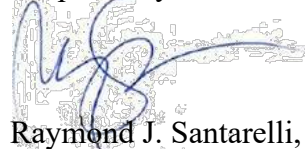
### **Executive Session**

Chairwoman stated there were no items for Executive Session.

### **Adjournment**

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn the Meeting. Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 9:33 a.m.

Respectfully Submitted,

A handwritten signature in blue ink, appearing to read 'R. Santarelli', is written over a faint, circular official seal of the City of Patuxent. The seal contains text around its perimeter, including 'CITY OF PATUXENT' and 'OFFICE OF THE GENERAL COUNSEL'.

Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary