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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

One Port Center  
2 Riverside Drive  
Camden, NJ

Wednesday, September 21, 2016

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**PRESENT**

**Pennsylvania Commissioners**

Marian Moskowitz  
Osagie Imasogie (for Pennsylvania Treasurer Timothy  
Reese) (via telephone)  
Joseph Martz  
Carl Singley  
Victoria Madden (for Pennsylvania Auditor General Eugene  
DePasquale) (via telephone)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman (Chairing DRPA Board  
Meeting for Chairman Boyer)  
Albert Frattali  
E. Frank DiAntonio (via telephone)  
Charles Fentress  
Richard Sweeney  
Tamarisk Jones

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer, DRPA/  
President, PATCO  
Maria Wing, Deputy Chief Executive Officer  
Raymond Santarelli, General Counsel and Corporate  
Secretary  
Kristen Mayock, Deputy General Counsel  
Stephen Holden, Deputy General Counsel  
Kathleen Vandy, Assistant General Counsel  
Richard Mosback, Assistant General Counsel  
James White, Chief Financial Officer  
Toni Brown, Chief Administrative Officer  
Michael Venuto, Chief Engineer  
Larry Walton, Bridge Director, Walt Whitman and  
Commodore Barry Bridges  
Joe McAroy, Construction & Maintenance Manager, Betsy  
Ross Bridge  
William Shanahan, Director, Government Relations  
Barbara Holcomb, Manager, Capital Grants  
Christina Maroney, Director, Strategic Initiatives

1 **DRPA/PATCO Staff (continued)**

2 Jack Stief, Chief of Police, Public Safety  
3 Kyle Anderson, Director, Corporate  
4 Communications and Community Relations  
5 Michael Williams, Graphic Design, Corporate  
6 Communications and Community Relations  
7 Vijay Pandya, Acting Manager of Construction and  
8 Maintenance Engineering  
9 John Rink, General Manager, PATCO  
10 John Lotierzo, Director of Finance, DRPA / Acting  
11 Director of Finance, PATCO  
12 Orville Parker, Manager, Finance  
13 David Aubrey, Manager, Internal Audit  
14 Susan Squillace, Manager, Procurement and Stores  
15 Amy Ash, Acting Manager, Contracts Administration  
16 Katherine Hilinski, Records Manager  
17 Sheila Milner, Administrative Coordinator  
18 Elizabeth Saylor, Administrative Coordinator  
19 Nancy Farthing, Executive Assistant to the CEO  
20 Dawn Whiton, Administrative Assistant, Office of CEO  
21 Laura Boucher, Police Officer, Transit

22

**Others Present**

13 Tyler Yingling, Associate Counsel, New Jersey  
14 Governor's Authorities Unit  
15 Chelsea Rosebud Guzowski, Director of Economic &  
16 Strategic Initiatives, Pennsylvania Governor's  
17 Office of the Budget  
18 David Dix, Assistant to Chairman Boyer (via telephone)  
19 Christopher Gibson, Esq., Archer & Greiner,  
20 (New Jersey Counsel)  
21 Alan Kessler, Esq., Duane Morris LLP  
22 (Pennsylvania Counsel)  
Zachary Davis, Esq., Stevens & Lee  
Jon Livingston, Manager of Business Development,  
Jacobs Engineering Group  
Craig Hrinkevich, Vice President, Wells Fargo  
Tara Chupka, Assistant to John Dougherty  
Joe Quigley

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P R O C E E D I N G S

(9:11 a.m.)

1  
2  
3 VICE CHAIRMAN NASH: Good morning, everyone,  
4 and those on the phone. We're going to begin with the  
5 roll call.

6 MR. SANTARELLI: Vice Chairman Nash?

7 VICE CHAIRMAN NASH: Here.

8 MR. SANTARELLI: Commissioner Moskowitz?

9 COMMISSIONER MOSKOWITZ: Here.

10 MR. SANTARELLI: Commissioner Fentress?

11 COMMISSIONER FENTRESS: Here.

12 MR. SANTARELLI: Commissioner Martz?

13 COMMISSIONER MARTZ: Here.

14 MR. SANTARELLI: Commissioner DiAntonio?

15 COMMISSIONER DIANTONIO: Here.

16 MR. SANTARELLI: Commissioner Imasogie?

17 COMMISSIONER IMASOGIE: Here.

18 MR. SANTARELLI: Commissioner Jones?

19 COMMISSIONER JONES: Here.

20 MR. SANTARELLI: Commissioner Singley?

21 COMMISSIONER SINGLEY: Here.

22 MR. SANTARELLI: Commissioner Sweeney?

1 COMMISSIONER SWEENEY: Here.

2 MR. SANTARELLI: Commissioner Madden?

3 COMMISSIONER MADDEN: Here.

4 MR. SANTARELLI: Commissioner Frattali?

5 COMMISSIONER FRATTALI: Here.

6 MR. SANTARELLI: You have a quorum.

7 VICE CHAIRMAN NASH: Thank you. Let's stand  
8 for a moment of silence. And in this moment, let's  
9 remember the men and women who are serving our nation  
10 in uniform, both overseas and those who are public  
11 safety responders.

12 (Pledge of Allegiance.)

13 VICE CHAIRMAN NASH: Thank you. Good morning,  
14 everyone. We're going to begin this meeting with  
15 Public Comment. Are there any public comments?  
16 Anything registered? Please identify your name and  
17 your address.

18 MR. QUIGLEY: My name is Quigley, Joe Quigley,  
19 Q-u-i-g-l-e-y. I live in Haddon Heights, New Jersey,  
20 and White Haven, Pennsylvania. A couple of questions,  
21 one about rock salt. There is going to be a vote on  
22 approval to negotiate the rock salt. And in the

1 minutes of the Operations and Maintenance Committee,  
2 on page 9, there was a comment that the rock salt  
3 you'll be voting on is for everything except the  
4 Commodore Barry Bridge. The Commodore Barry Bridge  
5 rock salt is provided by a separate vendor and the  
6 quote was under favorable pricing. My question is, is  
7 that more favorable pricing than the state contract  
8 that we'd be buying off of?

9 VICE CHAIRMAN NASH: That's a very good  
10 question. Who can answer that, John?

11 MR. HANSON: Susan Squillace.

12 MS. SQUILLACE: Yes. Good morning. The rock  
13 salt for the Commodore Barry Bridge will be presented  
14 at the October Board. The vendor is going to be  
15 Oceanport, and they are in Claymont, Delaware. That  
16 is also under the same State Contract. We partner  
17 with the New Jersey State Purchase Bureau; all of the  
18 quantities and locations are on a low-bid, per-  
19 location basis. That's why there is a separation of  
20 vendors.

21 MR. HANSON: The difference in prices has to  
22 do with the distance from the winning vendor's

1 location and the location where the salt is dropped  
2 off.

3 MS. SQUILLACE: That's right. This vendor is  
4 located in Delaware and be servicing the Commodore  
5 Barry Bridge, which is also located in Delaware.

6 MR. HANSON: So it's the proximity to the  
7 vendor that the price is associated with -- the  
8 delivery cost.

9 MR. QUIGLEY: I understand that part. What I  
10 don't understand is, is their pricing different than  
11 the State Contract?

12 MS. SQUILLACE: It is a State Contract  
13 purchase with Oceanport.

14 MR. QUIGLEY: Okay.

15 MS. SQUILLACE: Under the same State Contract.

16 MR. QUIGLEY: Okay, very good. Thank you.

17 MS. SQUILLACE: You're welcome.

18 VICE CHAIRMAN NASH: And we're not expecting  
19 any snow all the way down south by the Commodore  
20 Barry, so we need to load back up north.

21 (Laughter.)

22 MR. QUIGLEY: Very good. Okay, we already got

1 answers on the animal resort. So, the last question  
2 is about economic development activities. On the list  
3 of 'Payments to be Approved,' \$91,270.97 is slated to  
4 the City of Philadelphia for economic development  
5 activities. Two questions: One, what is that?  
6 Because on the previous budgets where we had listed  
7 all the economic developments that were outstanding,  
8 the City of Philadelphia was not listed. And  
9 furthermore, under the column titled 'Resolutions and  
10 Authorization Number,' there is no resolution and no  
11 authorization number. So, what is this \$91,270 to the  
12 City of Philadelphia?

13 MR. HANSON: It was an oversight in the  
14 report; there is no resolution. In fact, later in the  
15 meeting that's something that I will announce as  
16 having done under my emergency powers. That is a  
17 payment to the City of Philadelphia for taxes relative  
18 to a legacy economic development project that we're  
19 involved in to protect DRPA's investment. The payment  
20 was an action that we had to take in order to prevent  
21 being foreclosed out of an investment that we have.  
22 That's the purpose for it.

1 MR. QUIGLEY: Thank you.

2 MR. WHITE: As John said, we had some  
3 challenges pulling together the report this month. It  
4 was an oversight. We meant to put 'CEO Emergency  
5 Powers' in that column.

6 VICE CHAIRMAN NASH: I do want to stress that  
7 we are continuing to unwind a lot of the economic  
8 development legacy projects, including this particular  
9 project. The Finance Committee and Maria Wing update  
10 us all the time; you're welcome to attend the public  
11 meetings on each of those projects, including this  
12 project.

13 Are there any other questions, comments, or  
14 concerns? Seeing none, there are no further public  
15 comments at this time, I'll move to the Chief  
16 Executive Officer's report.

17 MR. HANSON: Good morning. Thank you, Vice  
18 Chairman Nash. My written report stands as submitted,  
19 but I would like to highlight a few items.

20 First, a special and sad retiree  
21 acknowledgement: Telete Garrison retired from her  
22 position as Administrative Coordinator after 21 years

1 of service at DRPA on August 19th. I'm very sad to  
2 report that Telete passed away suddenly on  
3 September 12th. Condolences have been extended to the  
4 family on behalf of the Authority, and staff and  
5 co-workers attended funeral services that were held on  
6 September 19th. Otherwise, Telete would be here today  
7 accepting the retiree award.

8 VICE CHAIRMAN NASH: You know what, John, this  
9 is just such a devastating and unexpected loss of a  
10 long-time employee. I would recommend for our next  
11 meeting -- and perhaps the family can attend -- a  
12 condolence resolution that the Board would pass.

13 MR. HANSON: Great. She was a hard worker, a  
14 very positive and upbeat person. And this really is  
15 sad, so we'll work on it. Thank you.

16 The following are recent examples of exemplary  
17 stewardship demonstrated by our DRPA and PATCO  
18 employees and I'm extremely proud of their efforts.

19 A customer wrote in to express their gratitude  
20 to Police Officer Laura Boucher. Officer Boucher is  
21 here with us today. "I write to let you know of my  
22 excellent experience with an outstanding DRPA police

1 officer, Laura Boucher. On a recent quiet Sunday  
2 evening, my wife, myself, and our 2-year-old son,  
3 Hayden, were walking from the Woodcrest Station  
4 platform to the parking lot when Officer Boucher drove  
5 by on patrol in the parking lot.

6 "My son, like all 2-year-old boys, loves  
7 police cars and police officers. Officer Boucher saw  
8 my son pointing to the police car and stopped her car  
9 and got out to chat with us. Officer Boucher showed  
10 my son the police car and held our son in a  
11 photograph, which was the highlight of our son's  
12 month. Officer Boucher was so kind to us and to our  
13 son. Her kindness and demeanor are precisely what  
14 communities across America need to see and know when  
15 thinking about law enforcement in these turbulent  
16 times.

17 "Upon returning home, I showed the photograph  
18 to my sister-in-law, who also takes PATCO. Upon  
19 seeing Officer Boucher's face, my sister-in-law  
20 commented that she had recently seen Officer Boucher  
21 in action at the Woodcrest Station. Specifically, she  
22 recalled that she saw Officer Boucher helping a woman

1 who had suffered a cut to her hand and was rendering  
2 emergency medical treatment.

3 "I write to say thank you to Officer Boucher  
4 and specifically to let you know about her exemplary  
5 work. She deserves to be recognized for her  
6 outstanding service to the community. Very truly  
7 yours, James A. Petkun, Esquire."

8 Officer Boucher is here with us today and I  
9 would ask that she be recognized.

10 (Applause.)

11 MR. HANSON: Officer Boucher worked last  
12 night, so we're going to excuse her.

13 A customer, Jacqueline, wrote to praise our  
14 Public Safety Department after being in a multi-car  
15 accident on the Walt Whitman Bridge. "I was in a  
16 pretty bad accident on the bridge on Sunday,  
17 August 28th, because of a guy who decided to drive his  
18 car from PA to New Jersey with a flat tire. He had to  
19 stop in the middle of the bridge and caused a massive  
20 pileup. The DRPA police were beyond amazing. We were  
21 the last car in the pileup, and I was terrified of  
22 another vehicle coming along and smashing into us and

1 crushing us or throwing us into traffic or over the  
2 bridge.

3 "Port Authority Police arrived very quickly  
4 and were very professional and kind. One police  
5 officer, I didn't get his name as I was in full panic  
6 mode, drove me from the scene to the end of the bridge  
7 following my broken car. It seemed like an eternity,  
8 but he dealt with my pure panic mode about the whole  
9 situation. Thanks again to all for making a terrible  
10 situation a little better."

11 Our Motorist Assistance Program, MAP, is  
12 praised once again for its exemplary service. "A big,  
13 big thank you to the Philadelphia Police Department  
14 and Delaware River Port Authority for fixing my flat  
15 tire in the middle of the 676 Highway. A police  
16 officer whose name I cannot recall and Mr. Mike R.  
17 were extremely helpful, quick, and professional.  
18 Thank you."

19 CEO Emergency Powers: Under my CEO Emergency  
20 Powers, I approved the purchase of eight replacement  
21 rail sections to make emergency repairs on an in-floor  
22 hoist that is used for PATCO railcar maintenance and

1 repairs. This was a safety and service issue and cost  
2 approximately \$31,000.

3 In addition, I approved a contract with  
4 Randstad Temporary Staffing Agency with regard to SAP  
5 implementation in the amount of \$156,000 for an  
6 initial term of six months, with possible extensions.  
7 This contract was for engaging the new project manager  
8 for the SAP Program.

9 Lastly, I approved a payment of \$91,290.97 --  
10 the payment raised earlier by Mr. Quigley -- regarding  
11 delinquent taxes which needed to be paid relative to  
12 the Blue Horizon legacy economic development program.

13 Health Fairs: We are pleased to announce the  
14 2016 PATCO Health Fair will take place on Tuesday,  
15 October 11th, 11:30 to 1:30 and 9:30 to 11:30 p.m.  
16 The DRPA Health Fair will be on Friday, October 14th,  
17 10:00 a.m. to 2:00 p.m. As part of the Annual  
18 Wellness Fund that AmeriHealth provides, flu shots  
19 will be administered at the fairs to all employees.  
20 Flu shots have been scheduled for Tuesday, October 18,  
21 2016, at the Ben Franklin Bridge Administration  
22 Building on the Second Floor from 7:00 to 10:00 p.m.

1 for those employees who cannot attend the health  
2 fairs.

3 In addition to flu shots, AmeriHealth of New  
4 Jersey and AREUFIT Health Services will be providing  
5 health and wellness services during the day sessions;  
6 these will include total cholesterol/HDL ratio, BMI,  
7 blood pressure, pulmonary functioning screening,  
8 DermaScan screening, Fatal Vision simulation,  
9 chiropractic services, nutritional counseling, and a  
10 healthy cooking demonstration and tasting and juice  
11 smoothie station. This year we added a germ powder  
12 screening, which allows participants to view how  
13 easily germs build up on everyday objects and to  
14 analyze their own hand-washing tendencies and  
15 technique.

16 Along with DRPA Benefits and Administration  
17 Departments, company representatives from the  
18 following are scheduled to be in attendance: Aflac,  
19 AmeriHealth of New Jersey, Cooper Hospital EAP, Delta  
20 Dental, Voya Financial, and Standard Life Insurance.

21 Sunshine Foundation: I'm going let Toni Brown  
22 briefly discuss and share a framed piece and letter

1 commending the DRPA from the Sunshine family.

2 MS. BROWN: Thank you. Good morning,  
3 Commissioners. As you're aware, the Ben Franklin  
4 Bridge has a special bridge lighting program that  
5 enables the Authority to provide an important  
6 community service in lighting the bridge for  
7 charitable causes, regional special events, and  
8 national holidays, among other reasons.

9 Between July 5 and 12, 2016, we lit the Ben  
10 Franklin Bridge yellow in honor of the Sunshine  
11 Foundation. The Sunshine Foundation is an  
12 organization whose mission is to grant wishes for  
13 chronically ill, seriously ill, physically and  
14 mentally challenged, and abused children. On November  
15 18, 2016, the Sunshine Foundation will celebrate its  
16 40th anniversary, having answered the dreams of over  
17 39,000 children since its origination.

18 I'm pleased to share with you this morning a  
19 special thank you frame that we received recently from  
20 Kate Sample, the Foundation's president. I have also  
21 provided you with a copy of the Foundation's second  
22 quarter newsletter entitled, *The Sunshine Reporter*. I

1 hope that you will take a look at page 5, which lists  
2 the names of the children, their diagnoses, the dream  
3 that they wished for, and the date on which the dream  
4 was made possible.

5 In a thank you letter that accompanied the  
6 frame, Ms. Sample told us that the Sunshine  
7 Foundation, while not the most well-known, is the  
8 oldest wish-granting organization, having been  
9 established in 1976 by Philadelphia Police Officer  
10 Bill Sample. Ms. Sample states that 83 percent of  
11 every dollar donated is spent to answer the dreams of  
12 these special children in the Philadelphia and New  
13 Jersey area and throughout the United States. She was  
14 most grateful to the Authority for making it possible  
15 for the Foundation to further educate the public about  
16 the mission of the organization. So, we wanted to  
17 share with you this morning the framed piece the  
18 Foundation sent to thank us for lighting the bridge in  
19 their honor.

20 VICE CHAIRMAN NASH: That is great. You know,  
21 the Ben Franklin Bridge is probably the most iconic  
22 structure in the Delaware Valley. For this Authority

1 to recognize some of the important causes through its  
2 lighting is very significant. This is a good example,  
3 and it's great to receive that type of recognition and  
4 appreciation.

5 I know there is a lot of work that goes into  
6 lighting a bridge and maintaining the lights and  
7 making sure that we light the right colors at the  
8 right time. I think congratulations are in order for  
9 the DRPA staff that really work the lights; they do a  
10 great job and it's important to this community.

11 MR. HANSON: It is an aging system and the Ben  
12 Franklin Bridge electrical staff works hard to keep it  
13 working.

14 VICE CHAIRMAN NASH: Great.

15 MR. HANSON: Next up is the Walt Whitman  
16 Bridge Painting Project, which is not just an  
17 aesthetic painting, but really is the installation of  
18 a protective coating on the Walt Whitman Bridge. I'm  
19 going to let Mike Venuto talk a little bit about that;  
20 he's got a video as well.

21 MR. VENUTO: Thank you, John. Good morning,  
22 Commissioners. I have with me today Vijay Pandya, who

1 is the Acting Manager of Construction and Maintenance.  
2 Next to him is Larry Walton, who is the Bridge  
3 Director at both the Commodore Barry and Walt Whitman  
4 Bridges.

5 We're in the process of painting both the  
6 Commodore Barry and the Walt Whitman Bridges. Both  
7 projects involve blast cleaning to remove the existing  
8 lead paint and then applying a three-coat protective  
9 coating system. The Commodore Barry Bridge Phase 1  
10 work was substantially completed last week. We were a  
11 few weeks ahead of schedule and we'll be starting  
12 Phase 2 shortly. The Walt Whitman Bridge painting  
13 contract is progressing very well. You may have  
14 noticed if you've driven over the bridge recently that  
15 the New Jersey tower is enclosed with containment  
16 shields and is being painted now.

17 Commissioner Martz had a chance to see the  
18 painting work live, in progress, a few weeks ago.

19 VICE CHAIRMAN NASH: What color do you paint  
20 them?

21 MR. VENUTO: Well, actually the existing  
22 colors.

1           VICE CHAIRMAN NASH: Joe, that was a gutsy  
2 thing to do.

3           COMMISSIONER MARTZ: Can I tell you something?  
4 I want to thank Mike and his team and John. What an  
5 impressive day and what a great opportunity.

6           MR. VENUTO: Commissioner Martz was game for  
7 everything. He climbed or wWe climbed up and down and  
8 went down the under-bridge walkway into the  
9 containments.

10          COMMISSIONER MARTZ: Mr. Chairman, for the  
11 record, I've done some exciting stuff in my life. I  
12 put the baseball cap on top of Billy Penn, I did the  
13 Flyers jersey, so this was another one just part of  
14 those things that you happen to do in your life to  
15 check the box, you know?

16          VICE CHAIRMAN NASH: But I would imagine it is  
17 spectacular.

18          COMMISSIONER MARTZ: Amazing conditions that  
19 folks are working in every day over there. It's just  
20 absolutely amazing to see those guys work.

21          MR. HANSON: The next item is PATCO Designates  
22 Electric Vehicle Parking in Five Stops. Public

1 interest is growing in electric vehicles and their  
2 contribution to the reduction of harmful gas  
3 emissions. In response, PATCO has designated two  
4 electric vehicle reserved parking spaces at the  
5 following five stations: Lindenwold, Ashland,  
6 Haddonfield, Woodcrest, and Westmont. PATCO is  
7 currently conducting an online survey to gauge public  
8 interest in the addition of electronic vehicle  
9 charging stations for these parking spaces. The  
10 survey can be found and completed online.

11 Just a couple of things to conclude: I would  
12 like to introduce the new southern Bridges Director,  
13 Larry Walton, who is with us today. Larry has had a  
14 long career working through the ranks and has moved up  
15 to the Director position.

16 VICE CHAIRMAN NASH: Congratulations, Larry.

17 MR. HANSON: That concludes my report. I'm  
18 going to turn it over to General Counsel Raymond  
19 Santarelli for a couple of comments.

20 MR. SANTARELLI: Thank you, John. To the  
21 extent you're not aware, I regret to inform you that  
22 today is the last meeting for our Deputy General

1 Counsel, Kristen Mayock. She'll be leaving us shortly  
2 to pursue another opportunity. I was not here during  
3 Kristen's whole tenure, but I can tell you that when I  
4 arrived last July, Kristen made my transition very  
5 smooth, very easy. I'm going to miss having her as  
6 someone to consult with and rely upon in performing my  
7 duties as the General Counsel.

8 I wanted to make sure that everyone was aware  
9 that she is leaving. She's moving forward to a great  
10 opportunity. It is my understanding that this will  
11 restore almost 3 hours of free time to her day. Her  
12 round-trip commute between her home in Chester County  
13 and Camden can usually average between 2½ to 3 hours a  
14 day. This is a great move for her and for her family.  
15 I just wanted to offer that to the Board and to wish  
16 Kristen well on the next step in her journey and thank  
17 her for her valuable service to the DRPA. Thank you.

18 MR. HANSON: That concludes the CEO report.

19 VICE CHAIRMAN NASH: Congratulations, Kristen.  
20 Thank you.

21 Next, is there a motion to approve or accept  
22 the CEO's report?

1 COMMISSIONER FENTRESS: Move the motion.

2 COMMISSIONER JONES: Second.

3 VICE CHAIRMAN NASH: All those in favor?

4 ALL: Aye.

5 VICE CHAIRMAN NASH: Opposed? The motion  
6 carries.

7 The next item is a brief report by the Chief  
8 Financial Officer.

9 MR. WHITE: Thank you very much. And,  
10 Kristen, we wish you well. I'll miss you personally.  
11 It's been great working with you, so we'll see you  
12 soon hopefully.

13 As Vice Chairman Nash mentioned, I will have a  
14 brief report. My report stands as written. We have  
15 excellent numbers in terms of toll revenues, traffic,  
16 PATCO ridership, and PATCO revenues. We continue to  
17 be under budget. We're in a very excellent financial  
18 position.

19 I did want to make some reference to a Board  
20 resolution entitled 'Authorization for Issuance of  
21 Revenue Refunding Bonds, Amendment, Replacement or  
22

1 Termination of Interest Rate Swap Agreements and Taking  
2 Certain Other Related Actions and Connection Therewith."

3  
4           Essentially, this Resolution gives the DRPA  
5 flexibility to engage in certain bond or swap related  
6 transactions to the extent that any are "economically  
7 advantageous and fiscally prudent."

8           I appreciate the action of the Finance  
9 Committee to approve that Resolution. We are starting  
10 to get some proposals from various banks --  
11 particularly about an opportunity to do an advance  
12 refunding -- and we're beginning to look at those  
13 opportunities.

14           The only other comment I have is that we are  
15 progressing on the formation of the Capital and  
16 Operating Budgets. In October, we will start internal  
17 budget hearings related to Capital Projects and  
18 Operating Budgets. I plan to bring that to the  
19 Finance Committee at the November Committee meeting.  
20 And that concludes my report.

21           VICE CHAIRMAN NASH: Thank you. I just want  
22 to make a couple of points, not to prolong your

1 report. First of all, Jim and his staff have done  
2 such a remarkable job. If you really dig into these  
3 numbers, the Authority is in a very favorable,  
4 positive cash flow position. It's really a tribute to  
5 management. Our revenues are up, our ridership is up,  
6 our commuters are up, and our budget is down. So that  
7 is a great combination. And we're paying our  
8 liabilities and there is a plan in place to pay our  
9 debt. So I do want to congratulate Jim.

10 Also, as far as the Finance Committee, Joe  
11 Martz as a new member has been a very welcome  
12 addition. Joe, you've been asking some very  
13 insightful questions, and we do appreciate that.

14 Are there any questions for Jim?

15 MR. HANSON: Can I just add, that we also  
16 appreciate the support, input, and feedback from the  
17 Citizens Advisory Committee which helps us, as well as  
18 members of the public like Mr. Quigley who come in  
19 regularly, to stay on top of things.

20 VICE CHAIRMAN NASH: Sure.

21 MR. HANSON: It's all part of keeping this  
22 Authority in such a great position.

1           VICE CHAIRMAN NASH: That's great. The next  
2 item is the Approval of the August 17, 2016 DRPA Board  
3 Minutes. They have been provided to the  
4 Commissioners. Are there any corrections? I'll  
5 accept a motion to approve the minutes.

6           COMMISSIONER MARTZ: So moved.

7           VICE CHAIRMAN NASH: Is there a second,  
8 please?

9           COMMISSIONER FRATTALI: Second.

10          VICE CHAIRMAN NASH: I have a motion and  
11 second. All in favor?

12          ALL: Aye.

13          VICE CHAIRMAN NASH: Opposed? The motion  
14 carries.

15          Next is the Approval of the Monthly List of  
16 Previously Approved Payments Covering the Month of  
17 August 2016 and the Monthly List of Previously  
18 Approved Purchase Orders and Contracts Covering the  
19 Month of August 2016. Is there a motion to receive  
20 and file the lists of those items?

21          COMMISSIONER MOSKOWITZ: So moved.

22          COMMISSIONER FRATTALI: Second.

1 VICE CHAIRMAN NASH: All those in favor?

2 ALL: Aye.

3 VICE CHAIRMAN NASH: Opposed? The motion  
4 carries.

5 Next item is the Approval of the Operations  
6 and Maintenance Committee Minutes of September 13,  
7 2016. And I did read through that. I want to  
8 compliment Chairman Frattali for running a really  
9 tight ship on the O&M, so thank you very much.

10 COMMISSIONER FRATTALI: We try.

11 VICE CHAIRMAN NASH: Is there a motion to  
12 approve those minutes?

13 COMMISSIONER MARTZ: So moved.

14 COMMISSIONER FRATTALI: Second.

15 VICE CHAIRMAN NASH: All those in favor?

16 ALL: Aye.

17 VICE CHAIRMAN NASH: Opposed? The motion  
18 carries.

19 The next item is the Adoption of Resolutions  
20 Approved by the Operations and Maintenance Committee  
21 of September 13, 2016. There are three items from  
22 that Committee to be considered.

1           First is DRPA-16-094, Maintenance Contract for  
2 the Andover Traffic Control and HVAC Systems for DRPA  
3 Bridge Facilities.

4           The second is 16-095, Procurement and Delivery  
5 of Highway Rock Salt for DRPA and PATCO Facilities.

6           And the third is 16-096, Supplemental Consent  
7 to Access and Related Agreements with the EPA for  
8 Access to DRPA Property at Betsy Ross Bridge for the  
9 Puchack Well Field Sites.

10           Unless there is an objection, I'll take these  
11 three together. May I have a motion to adopt these  
12 three resolutions?

13           COMMISSIONER FENTRESS: Move the motion.

14           VICE CHAIRMAN NASH: There is a motion. Is  
15 there a second, please?

16           COMMISSIONER FRATTALI: Second.

17           VICE CHAIRMAN NASH: All those in favor?

18           ALL: Aye.

19           VICE CHAIRMAN NASH: Opposed? The three  
20 Resolutions are approved.

21           The next item is the Approval of the Labor  
22 Committee Minutes of September 13, 2016. Any

1 corrections? Seeing none, I'll take a motion to  
2 accept those minutes.

3 COMMISSIONER FRATTALI: So moved.

4 COMMISSIONER MARTZ: Second.

5 VICE CHAIRMAN NASH: There has been a motion  
6 and second. All in favor?

7 ALL: Aye.

8 VICE CHAIRMAN NASH: Opposed? The motion  
9 carries.

10 The next item is the Adoption of the  
11 Resolution Approved by the Labor Committee of  
12 September 13, 2016. There is one item, DRPA-16-097,  
13 the Appointment of a New Chief Operating Officer. I'm  
14 going to ask John to tell us who the lucky recipient  
15 is.

16 MR. HANSON: We'll let Chief Administrative  
17 Officer Toni Brown --

18 VICE CHAIRMAN NASH: Just briefly, Toni, just  
19 so it's identified for the record.

20 MS. BROWN: Yes. Mr. Robert P. Hicks is from  
21 Silver Spring, Maryland, and he comes to us after a  
22 national search and an interviewing process. We were

1 impressed with his expertise in the area of team  
2 leadership and management, strategic planning, media  
3 relations, contract management, the fact that he's a  
4 seasoned transportation multi-modal expert, and also  
5 his communication skills.

6 He has a Bachelor's Degree in Civil  
7 Engineering from Howard University and a Masters in  
8 Engineering Management from George Washington  
9 University. He has more than 32 years of varied  
10 transportation experience and outlined a very detailed  
11 90-day action plan that he intends to put in place  
12 should he be approved. He identified his strengths as  
13 teamwork and collaboration, strong strategic thinking  
14 skills, activeness, the fact that he works well with  
15 people at all levels and respects the importance of an  
16 open door process.

17 He has experience working for the District  
18 Department of Transportation in Washington, D.C.,  
19 where he was responsible for fleet operations. He  
20 also has extensive experience with annual operation  
21 and capital budgets. He believes he is uniquely  
22 qualified for the position because of his traffic,

1 highway, and civil engineering background, and he also  
2 has a basic knowledge of bridge management and  
3 construction.

4 VICE CHAIRMAN NASH: That's a great summary.  
5 Thank you. It's a very impressive background. If any  
6 of the Commissioners wanted to meet this gentleman  
7 before he starts, we will set up a meeting for you.  
8 In the meantime, I think we need to approve him before  
9 we can have any meetings. So, I will take a motion to  
10 adopt DRPA-16-097.

11 COMMISSIONER FRATTALI: So moved.

12 COMMISSIONER FENTRESS: Second.

13 VICE CHAIRMAN NASH: All those in favor?

14 ALL: Aye.

15 VICE CHAIRMAN NASH: Opposed? The motion  
16 carries.

17 The next item is the Approval of Finance  
18 Committee Minutes of September 14, 2016. Are there  
19 any corrections? Seeing none, I'll take a motion to  
20 approve.

21 COMMISSIONER MARTZ: So moved.

22 VICE CHAIRMAN NASH: Is there a second,

1 please?

2 COMMISSIONER SINGLEY: Second.

3 VICE CHAIRMAN NASH: Motion and second. All  
4 in favor?

5 ALL: Aye.

6 VICE CHAIRMAN NASH: Opposed? The motion  
7 carries.

8 Next is the Adoption of the Resolutions that  
9 were approved by the Finance Committee on September  
10 14, 2016. There are 10 resolutions by the Finance  
11 Committee for consideration. I'm going to take them  
12 as a group, if it's okay with everyone. If you have  
13 an objection, let me know.

14 DRPA-16-098 is Authorization for Issuance of  
15 Revenue Refunding Bonds, Amendment, Replacement or  
16 Termination of Interest Rate Swaps and Taking of Certain  
17 Other Related Actions in Connection Therewith.

18 DRPA-16-99 is Renewal of the DRPA/PATCO  
19 Commercial Non-Bridge Property Policy.

20 DRPA-16-100, Renewal of the DRPA/PATCO  
21 Commercial General Liability Policy.

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1 DRPA-16-101, Renewal of the DRPA/PATCO  
2 Commercial Auto Liability Policy.

3 DRPA-16-102 is the Renewal of the DRPA Excess  
4 Workers' Compensation and Employers' Liability Policy.

5 DRPA-16-103 is Renewal of the DRPA/PATCO  
6 Commercial Umbrella Liability Policy.

7 DRPA-16-104 is the DRPA/PATCO Public Officials  
8 and Employment Practices Liability Policy.

9 DRPA-16-105 is the Renewal of the DRPA Bridge  
10 Property Damage and Loss of Revenue Insurance Policy.

11 DRPA-16-106 is the DRPA/PATCO Claims Made  
12 Excess Liability Insurance Policy.

13 DRPA-16-107 is the Renewal of the Marine  
14 General Liability, Hull and Machinery, Including  
15 Protection and Indemnity, and Marine Umbrella  
16 Liability Insurance Policies.

17 I'll take this as a group. Any questions or  
18 comments for Toni Brown before we vote on this? Toni,  
19 you did a great job bringing this well in advance of  
20 the expiration dates, so thank you very much. We got  
21 great pricing for these policies, as discussed in  
22 Finance. But I'll take a motion to adopt these

1 policies.

2 COMMISSIONER MOSKOWITZ: So moved.

3 COMMISSIONER MARTZ: Second.

4 VICE CHAIRMAN NASH: There has been a motion  
5 and second. All in favor?

6 ALL: Aye.

7 VICE CHAIRMAN NASH: Opposed? Any  
8 abstentions? Seeing none, they are all approved.

9 The next item is Approval of the Audit  
10 Committee Minutes of September 14, 2016. Are there  
11 any corrections? Seeing none, I'll take a motion to  
12 accept.

13 COMMISSIONER MARTZ: So moved.

14 COMMISSIONER SWEENEY: Second.

15 VICE CHAIRMAN NASH: All those in favor?

16 ALL: Aye.

17 VICE CHAIRMAN NASH: Opposed? The motion  
18 carries.

19 The next item is a Resolution Approved by the  
20 Audit Committee of September 14, 2016. There is one  
21 item, 16-108, that's the approval of the Citizens  
22 Advisory Committee Membership Nominations of Marcus A.

1 Stenson and Daniel Swartley-McArdle. Can I have a  
2 motion to adopt?

3 COMMISSIONER MOSKOWITZ: So moved.

4 COMMISSIONER JONES: Second.

5 VICE CHAIRMAN NASH: All those in favor?

6 ALL: Aye.

7 VICE CHAIRMAN NASH: Opposed? The two members  
8 are now approved.

9 Is there any Unfinished Business?

10 The next item is New Business. There is one  
11 item of New Business for consideration and approval.

12 It is DRPA-16-109, Consideration of Pending DRPA  
13 Contracts Between \$25,000 and \$100,000. Is there a  
14 motion to adopt that resolution?

15 COMMISSIONER FENTRESS: Move the motion.

16 VICE CHAIRMAN NASH: Is there a second,  
17 please?

18 COMMISSIONER FENTRESS: Second.

19 VICE CHAIRMAN NASH: All those in favor?

20 ALL: Aye.

21 VICE CHAIRMAN NASH: Opposed? The motion  
22 carries.

1           Is there anyone here from the Citizens  
2 Advisory Committee to make a report? All right, with  
3 no other business --

4           MR. SANTARELLI: Mr. Vice Chairman, I have a  
5 brief announcement. The next meeting of the DRPA  
6 Board will be on Wednesday, October 19, 2016. It is  
7 an evening meeting, commencing at 6:00 p.m. It is  
8 going to be at the Camden County Boathouse, 7050 N.  
9 Park Drive, in Pennsauken.

10           VICE CHAIRMAN NASH: A great venue.  
11 Thank you. I'll take a motion to adjourn the DRPA  
12 Board meeting.

13           COMMISSIONER FENTRESS: So moved.

14           COMMISSIONER FRATTALI: Second.

15           VICE CHAIRMAN NASH: All those in favor?

16           ALL: Aye.

17           VICE CHAIRMAN NASH: Opposed? The motion  
18 carries.

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(Whereupon, the meeting was adjourned on  
Wednesday, September 21, 2016, at 9:50 a.m.)

Respectfully Submitted,

Raymond J. Santarelli  
General Counsel and  
Corporate Secretary

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C E R T I F I C A T E

This is to certify that the attached proceedings before the Delaware River Port Authority on September 21, 2016, were held as herein appears, and that this is the original transcript thereof for the file of the Authority.



Tom Bowman  
FREE STATE REPORTING, INC.