

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF DECEMBER 20, 2021

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY

Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI

Treasurer

PENNSYLVANIA

HONORABLE PAMELA JANVEY

Vice Chair

HONORABLE AMY ZANELLI

HONORABLE ISMAIL A. SHAHID

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

Secretary

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla,*, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Christy*, Zanelli

NEW JERSEY: Lavery, VanVliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Grace, Janvey

NEW JERSEY: Komjathy, VanVliet*

PERSONNEL

PENNSYLVANIA: Janvey*, Grace

NEW JERSEY: Ciesla, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Janvey, Shahid*

NEW JERSEY: Laurenti, Lavery

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Shahid

NEW JERSEY: Ciesla, Laurenti*

Chairman and Vice Chair are Ex-Officio of All Committees

*Chairperson of Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP

Lavery	(1)	Ex-Officio of all Committees
	(2)	Projects, Property and Equipment
	(3)	Audit Committee
Laurenti	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
VanVliet	(1)	Projects, Property and Equipment
	(2)	Professional Services (Chairperson)
Ciesla	(1)	Finance, Insurance Management and Operations (Chairperson)
	(2)	Personnel
	(3)	Administrative Committee
Komjathy	(1)	Professional Services
	(2)	Personnel
Janvey	(1)	Ex-Officio of all Committees
	(2)	Personnel Committee (Chairperson)
	(3)	Audit Committee
Grace	(1)	Finance, Insurance Management and Operations
	(2)	Professional Services (Chairperson)
	(3)	Personnel
	(4)	Administrative Committee
Christy	(1)	Projects, Property and Equipment (Chairperson)
Zanelli	(1)	Projects, Property and Equipment
Shahid	(1)	Finance, Insurance Management and Operations
	(2)	Audit Committee (Chairperson)
	(3)	Administrative Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

PICKERING, CORTS & SUMMERSON, INC.
Newtown, Pennsylvania

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT&CAPPELLI
Phillipsburg, New Jersey

LABOR COUNSEL

STRADLEY, RONON
Philadelphia, Pennsylvania

CHISEA, SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

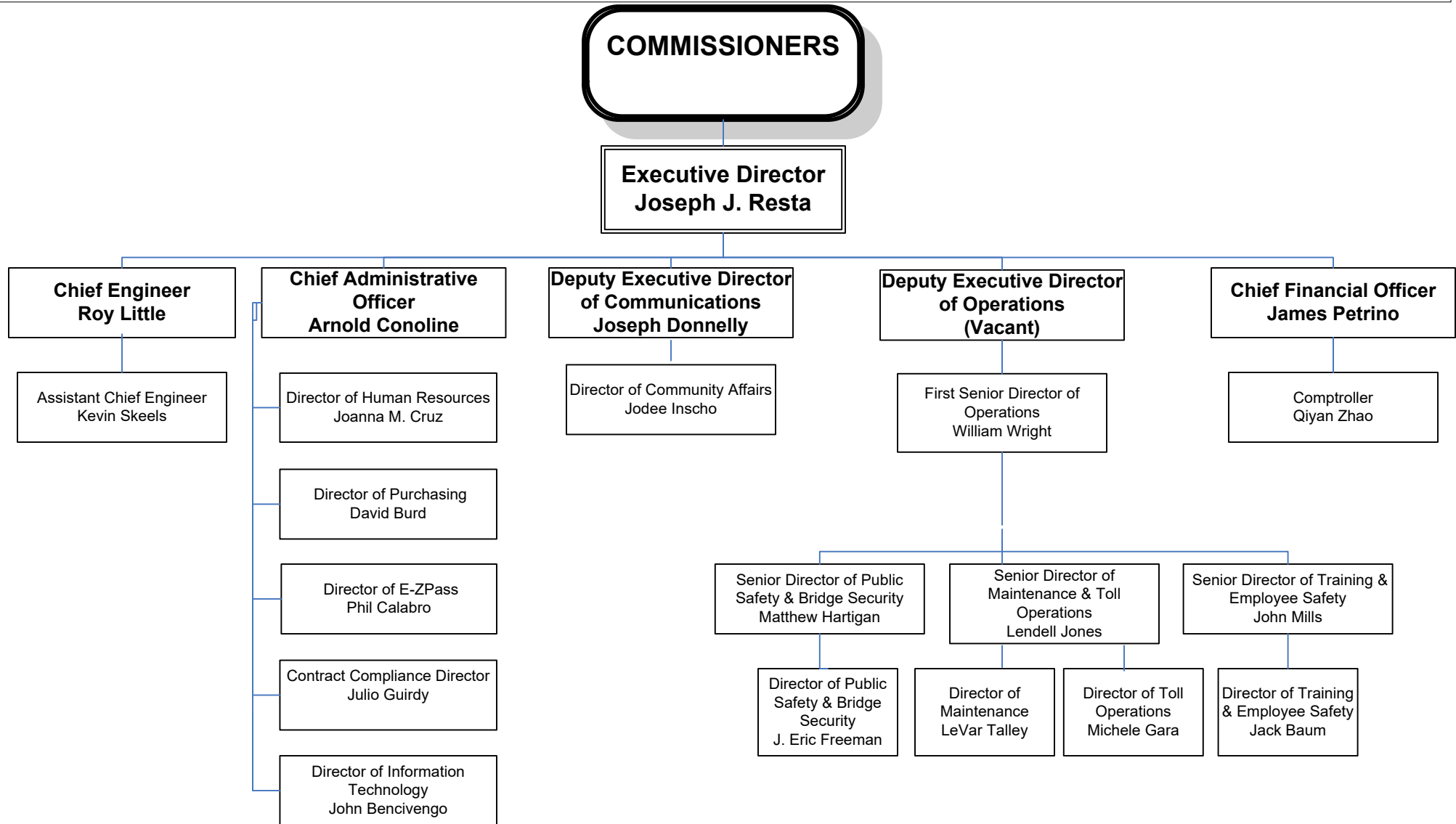
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

STONERIDGE PMG ADVISORS, LLC
Radnor, Pennsylvania

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the Scudder Falls Administration Building via Microsoft Teams and in person on Monday, December 20, 2021 at 10:31 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Joseph J. Resta, Executive Director presided at this meeting.

APPEARANCES:

COMMISSION MEMBERS:

Hon. Daniel Grace (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Pamela Janvey (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Ismail Shahid (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)
Hon. John Christy (Pennsylvania)
Hon. Amy Zanelli (Pennsylvania)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Jonathan Bloom, Stradley Ronon, Pennsylvania
Brian O'Neill, Chiesa Shahanian & Giantomasi, New Jersey
Shelly Smith, Archer Law, Pennsylvania
Douglas Steinhardt, Florio Perrucci, Steinhardt & Cappelli, New Jersey

GOVERNORS REPRESENTATIVES:

Rudy Rodas, NJ Governor's Office
Brenda Rios, PA Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Roy Little, Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications

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James Petrino, Chief Financial Officer
Qiyao Zhao, Comptroller
William Wright, First Senior Director of Operations
Charles Stracciolini, Program Manager of Technology
John Bencivengo, Director of Information Technology
Joanna Cruz, Human Resources Director
Jodee Inscho, Director of Community Affairs
James Palitto, Insurance Administrator
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

OTHERS:

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF THE EXECUTIVE DIRECTOR

Executive Director Resta welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Good morning Commissioners, 2021 certainly has been a tumultuous year, we are still dealing with the coronavirus pandemic, but have processes and procedures in place to mitigate the effects in our workplace, and are hopeful that the measures put in place will keep the Bridge Commission resilient as the virus and its variants live on. This year has also seen the Commission's first toll adjustment in ten years, without which the Commission would not be able to meet the obligations of its Financial Resilience Policy, General Reserve Fund Balance Policy,

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carry out its capital plan to keep its 20 bridges in a state of good repair, and meet its debt service obligations into the foreseeable future. Traffic has nearly recovered in 2021, and if the economy stays strong and unemployment stays close to its historic lows, we should observe traffic counts at pre-pandemic levels in 2022. The Scudder Falls Bridge Replacement Project has reached substantial completion, capping off years of hard work, demonstrating our collective commitment to carry out the largest public works project in the history of our agency, improving our regional infrastructure for motorists, the movement of commerce, cyclists, runners, walkers and recreationists. Today's Agenda includes resolutions for the remainder of our business insurances for 2022, and the 2022 Operating Budget and 2022-2023 Capital Plan, we ask for your support on these resolutions and thank Commissioners for their public service throughout 2021, so that the Delaware River Joint Toll Bridge Commission can continue its mission.

Happy Holidays Commissioners. Happy birthday Commissioner Janvey this concludes my comments for today.

Commissioner Laurenti addressed the meeting and said;

Mr. Resta, may I make a brief statement?

Executive Director Resta addressed the meeting and said;

Yes, you may.

Commissioner Laurenti addressed the meeting and said;

I'd like to express kudos to the Commission staff, especially the engineering staff for the completion of the Scudder Falls project on time. It was a long time in coming and I thank the many visionaries, some who are no longer on the staff, for their great work. Thank you as well for the beautiful pedestrian/ bikeway that is the addition I've already seen enjoyed by many people. And I appreciate very much the wonderful work of the staff and appreciate your due diligence and time and thought during what, as Mr. Resta said, has been a trying year. We appreciate and laud you all and it is a pleasure to serve on this Commission and to serve with my fellow Commissioners. Thank you.

Executive Director Resta addressed the meeting and said;

Thank you, Commissioner.

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APPROVAL OF MINUTES FOR COMMISSION MEETING HELD NOVEMBER 22, 2021

R: 4556-12-21-ADM-01-12-21

Executive Director Resta addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held November 22, 2021.

At the conclusion of the review, Chairman Lavery moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021 that the Minutes of the Commission Meeting held on November 22, 2021 be and the same hereby are approved."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT-MONTH OF NOVEMBER 2021

R: 4557-12-21-ADM-02-12-21

Executive Director Resta addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its' Regular Meeting assembled this 20th day of December 2021 that the Operations Report, which reflects Commission activity for the month of November 2021 are hereby approved."

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF THE 2022 OPERATING BUDGET

R: 4558-12-21- FIN-01-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chair Janvey moved and Chairman Lavery seconded the adoption of the following Resolution,

“RESOLVED, that the Commission adopt the 2022 Operating Budget; and

“WHEREAS, the Final Draft of the 2022 Operating Budget was transmitted to the Commission Members prior to the conduct of this Meeting; and

“WHEREAS, the preparation of the Final Draft of the Operating Budget for 2022, as distributed to the Commission, was preceded by analysis of matters pertinent to such Budget; and

“WHEREAS, the Commission's Chairman, Michael B. Lavery, complied with the spirit, as well as the letter of the Commission's By-Laws, by appointing all of the Commission Members from both the State of New Jersey and the Commonwealth of Pennsylvania to serve as the Commission's 'Executive Committee' to review the 2022 Operating Budget; and

“WHEREAS, the Members of the Commission from the State of New Jersey, Yuki Moore Laurenti, Garrett Leonard Van Vliet, Lori Ciesla, Aladar Komjathy and Chairman Michael B. Lavery along with the Members from the Commonwealth of Pennsylvania, Daniel H. Grace, John D. Christy, Amy Zanelli, Ismail A. Shahid and Vice Chairwoman Pam Janvey, have met the responsibilities while functioning as the Commission's 'Executive Committee' and have

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thoroughly reviewed the aforementioned Final Draft of the 2022 Operating Budget supported by narrative details and schedules contained therein, and have satisfied themselves that such Budget as presented contains all pertinent ramifications associated with the operations of the Commission for calendar year 2022; and

“WHEREAS, such Members of the Commission, while functioning as the 'Executive Committee,' note and approve the 2022 Operating Budget in the amount of \$81,832,478 and in addition, state herein, for the public record, satisfaction that such Budget, in such amount is set forth in its entirety and supported in all respects, by the details which are attached to such Budget; and

“NOW THEREFORE, BE IT RESOLVED, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 20th day of December, 2021, that it hereby approves the 2022 Operating Budget in the amount of \$81,832,478 and

“AND BE IT FURTHER RESOLVED, The arrangements detailed in the salary data supporting the 2022 Operating Budget, set forth by department the 2022 gross salaries previously approved by the Commission for each authorized employee, and provides the basis for the figures contained in the 2022 Operating Budget respectively entitled (a) ‘Regular Employee Salaries;’ (b) ‘Pension Contributions;’ (c) ‘FICA Contributions;’ (d) Regular Employee Health Care Benefits;’ and (e) ‘Life Insurance Benefits,’ and

“AND BE IT FURTHER RESOLVED, that the adoption of the 2022 Operating Budget additionally authorizes its implementation, on behalf of the Commission, by the Executive Director, Joseph J. Resta, and such implementation is to be applicable and effective commencing January 1, 2022; and

“AND BE IT FURTHER RESOLVED, that the Commission identifies the Operating Fund as the source of funds required for any and all disbursements occasioned as an outgrowth of execution of the authorities contained herein.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

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Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL OF THE 2022-2023 CAPITAL PLAN

R: 4559-12-21- FIN-02-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“RESOLVED: by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021 hereby adopts the 2022-2023 Capital Plan in the aggregate amount of \$192,961,707, and

“RESOLVED: The General Reserve Fund and the 2019 Construction Fund are identified as the sources of funds required.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

WORKERS' COMPENSATION INSURANCE RENEWAL PLAN YEAR 12/31/2021-12/31/2022

R: 4560-12-21-INS-01-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Komjathy moved and Commissioner Grace seconded the adoption of the following Resolution:

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“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its’ Regular Meeting assembled this 20th day of December 2021 that, as recommended by Beecher Carlson, our broker for Workers’ Compensation coverage, the Commission authorizes the Executive Director to affect the purchase of Workers’ Compensation insurance coverage from PMA on a pre-funded large deductible program with cash collateral for policy year commencing December 31, 2021 to December 31, 2022.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

RENEWAL OF LIABILITY INSURANCE POLICIES AND BUSINESS TRAVEL ACCIDENT POLICY

R: 4561-12-21- INS-02-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021, That the Commission authorizes the renewal of the following liability insurance policies with the carriers recommended by Beecher Carlson at the rates identified in their presentation dated December 15, 2021 for the term December 31, 2021 through December 31, 2022: Directors & Officers/Employment Practices Liability; Fiduciary Liability; Cyber Liability; General Liability; Commercial Auto Liability and Physical Damage; Drone Liability; Umbrella/Excess Liability; Professional Liability (A&E) and the renewal of The Business Travel Accident policy for a three-year term December 31, 2021 through December 31, 2024

“**RESOLVED**: That the Commission authorizes the Executive Director to affect the renewal of the aforementioned Liability insurance policies and Business Travel Accident policy.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla			X	Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were four affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was adopted.

APPROVAL FOR RETIREMENT BENEFITS, RICHARD KISSELBACH, MAINTENANCE WORKER I, CENTRAL REGION

R: 4562-12-21- PER-01-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ciesla moved and Vice Chair Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021 that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Richard Kisselbach who is to retire on April 2, 2022."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

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Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

PROMOTION OF MAINTENANCE EMPLOYEES, VARIOUS LOCATIONS (4) INDIVIDUALS

R: 4563-12-21- PER-02-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Shahid moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021, That, the Commission authorizes the Executive Director to effect the promotion of the following employees, at the stated salaries at the start of the first pay period after the approval of this Resolution to the classifications indicated: Kenneth Terry III NHL Maintenance Worker II \$45,547; Wayne Villante I-78 Maintenance Worker II \$45,547; Mark J. Simonetta EP Maintenance Worker II \$45,547; Lloyd Johnson DWG Maintenance Worker II \$45,547."

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>	<u>Abstain</u>
Mr. Komjathy	X			Mr. Shahid	X		
Ms. Ciesla	X			Ms. Zanelli	X		
Mr. Van Vliet	X			Mr. Christy	X		
Ms. Laurenti	X			Mr. Grace	X		
Mr. Lavery	X			Ms. Janvey	X		

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES CHIESA, SHAHINIAN & GANTOMASI, NJ LABOR COUNSEL

R: 4564-12-21- ACCT -01-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

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At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021, via this Resolution, authorizes payment of invoice #543421 and #543422 in the total amount due of \$2,200.00 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli	X	
Mr. Van Vliet	X		Mr. Christy	X	
Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4565-12-21- ACCT -02-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021, via this Resolution, authorizes payment of invoices #205600, #206474, #206888, #206859, #206860 and #206639 in the total amount due of \$5,487.61 for Capital and Non- Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

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Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli	X	
Mr. Van Vliet	X		Mr. Christy	X	
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4566-12-21- ACCT -03-12-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021, via this Resolution, authorizes payment of invoices #21112198 and #2112197 in the total amount of \$5,260.00 for Services Rendered to Stradley Ronon, PA Labor Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli	X	
Mr. Van Vliet	X		Mr. Christy	X	
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 4555-11-21- ACCT -04-11-21

Executive Director Resta addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Chairman Lavery and Vice Chair Janvey seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of December 2021, via this Resolution, authorization for payment of invoices #4235935, and #4235934 in the total amount of \$2,453.75 for Professional Services Rendered.

“**RESOLVED:** Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Executive Director Resta was requested to conduct a Roll Call Vote.

<u>NEW JERSEY</u>	<u>Yes</u>	<u>No</u>	<u>PENNSYLVANIA</u>	<u>Yes</u>	<u>No</u>
Mr. Komjathy	X		Mr. Shahid	X	
Ms. Ciesla	X		Ms. Zanelli	X	
Mr. Van Vliet	X		Mr. Christy	X	
Ms. Laurenti	X		Mr. Grace	X	
Mr. Lavery	X		Ms. Janvey	X	

Executive Director Resta reported that there were five affirmative votes from New Jersey, and five affirmative votes from Pennsylvania.

Executive Director Resta then invited any further questions on the Resolution. No further questions were presented and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Executive Director Resta invited any Comments from the public.

SCHEDULING OF THE JANUARY 31, 2022 MEETING.

Executive Director Resta addressed the Meeting and stated that the Commission's next meeting is scheduled to be held Monday, January 31, 2022.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

This meeting will be called to Order at 10:30 a.m. at the Scudder Falls Administration Building, 1199 Woodside Road, Yardley, PA 19067.

Executive Director Resta assured the Commission Members that an “Official Notice of Meeting” would be forwarded to each and every Member of the Commission.

Executive Director Resta addressed the meeting and said;

I would like to just make one additional comment thanking Commissioner Zanelli for her service. She is moving on to another position and is unable to continue to serve with us, but we do thank her for her service and wish her well in her new venture.

Commissioner Zanelli addressed the meeting and said;

Thank you so much.

Commissioner Ciesla addressed the meeting and said;

Congratulations, Amy. You will do great in your new position. Thanks to all the Commissioners, too, this past year and the Commission. We did a lot of stuff, including that bridge that's almost done and getting through COVID, but we will definitely miss you and hopefully in 2022 it will be a little bit of an easier year. I'm hoping that we can get some of the things done that we have been putting off like our RFP's and some of the little administration details and hopefully get to see you all in person again soon. But congratulations, Amy.

Commissioner Laurenti addressed the meeting and said;

Congratulations, Amy. This is Yuki. Our loss, but to the benefit of the citizens of Easton.

Commissioner Zanelli addressed the meeting and said;

Well, thanks so much.

Chairman Lavery addressed the meeting and said;

Congratulations, Commissioner. You will be sorely missed, and I want to also wish a happy birthday to our Vice Chair Pam Janvey. I hope you have a wonderful birthday and wish everybody happy holidays and to Lori's point, it is probably not a bad idea to get those RFP's out since those have been hanging around for a while, so..

Commissioner Ciesla addressed the meeting and said;

Happy birthday, Pam.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

Commissioner Van Vliet addressed the meeting and said;

Happy birthday, vice chair.

Vice Chair Janvey addressed the meeting and said;

Thanks, everybody.

Commissioner Van Vliet addressed the meeting and said;

Congratulations, Commissioner Zanelli. We are going to miss you. Thank you very much.

Commissioner Zanelli addressed the meeting and said;

Thank you so much. I will miss you all, too.

Vice Chair Janvey addressed the meeting and said;

In addition to thanking Amy, I just wonder how you look in a black robe. You got to wear more makeup, girl, so you don't get blacked out. I would like to, if I might, thank the staff for all the work they put in to the budget, those of you who are in this room, as well as the accounting department, Tracy and Jim. In the years I have been here, this has to be the easiest I've seen going through a budget and that's because everything was handled properly. Everything was explained and I personally appreciate it.

Chairman Lavery addressed the meeting and said;

To follow up on the vice chair, I do want to thank Joe Resta, the staff and everybody at the Bridge Commission. It has been a long and strange trip this past year and of all the things that could have possibly gone wrong with Scudder Falls Bridge with raising tolls and everything else, you guys have done a tremendous job and you have made us, the Commissioners, look good. So it is much appreciated, all the hard work. There are a million things that can go wrong and you guys do a great job, so thank you very much.

Executive Director Resta addressed the meeting and said;

On behalf of all of us, I thank you and I thank all of the Commissioners for their commitment and services here. With that, can we have a motion for adjournment?

ADJOURNMENT

Executive Director Resta invited a motion for Adjournment.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

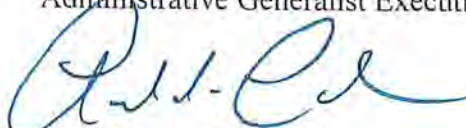
Meeting of December 20, 2021

Vice Chair Janvey then moved that the Meeting be adjourned and Commissioner Zanelli seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:56 am, Monday, December 20, 2021.

Prepared and submitted by:


HEATHER MCCONNELL
Administrative Generalist Executive Offices

Attested by:


ARNOLD J. CONOLINE
Assistant Secretary/Treasurer

Approved by:

 2022.01.14
10:29:01 -05'00'
JOSEPH J. RESTA
Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at November 30, 2021	1
Accounting	Status of Bond Retirement at November 30, 2021	2
Accounting	Status of Investments at November 30, 2021	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of November 2021 Compared with Month of November 2020	8-23
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period November 1, 2021 through November 30, 2021	24-32
Accounting	Statement of Revenue and Expenses: Eleven Months Period ending November 30, 2021	33

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

**There follows Cash Balances of the Commission at November 30, 2021 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	5,729,242
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Payroll Fund	1,175,185
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Insurance Clearing Account	750,000
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TOTAL	\$ 7,654,427
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CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

STATUS OF BRIDGE REVENUE BONDS AT NOVEMBER 30, 2021

SERIES 2012A				SERIES 2015			SERIES 2017			SERIES 2019A			SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2012																	
7/1/2013	0.35%	4,435,000	4,435,000														
7/1/2014		N/A															
7/1/2015		N/A															
7/1/2016	0.85%	1,030,000	1,030,000														
7/1/2017	1.09%	1,065,000	1,065,000														
7/1/2018	1.33%	1,100,000	1,100,000														
7/1/2019	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000											
7/1/2020	1.90%	1,195,000	1,195,000	1.62%	2,540,000	2,540,000	1.00%	945,000	945,000	1.17%	505,000	505,000	1.17%	6,015,000	6,015,000		-
7/1/2021	2.14%	6,825,000	6,825,000	1.86%	2,540,000	2,540,000	1.00%	875,000	875,000	1.20%	435,000	435,000	1.20%	5,945,000	5,945,000		-
7/1/2022	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000		1.23%	455,000		1.23%	6,255,000		1.74%	15,145,000
7/1/2022	2.33%	3,165,000								0.00%						2.33%	3,165,000
7/1/2023	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000		1.25%	480,000		1.25%	6,565,000		1.97%	19,150,000
7/1/2024	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000		1.31%	8,015,000		1.31%	6,830,000		1.58%	19,750,000
7/1/2025	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000		1.40%	8,170,000		1.40%	7,195,000		1.64%	19,450,000
7/1/2026	2.73%	5,000,000	5,000,000	2.73%	3,180,000					1.49%	8,585,000		1.49%	7,515,000		1.69%	19,280,000
7/1/2026	3.01%	3,620,000	3,620,000														-
7/1/2027	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000		1.59%	5,800,000		1.59%	7,880,000		1.97%	18,240,000
7/1/2027	3.12%	2,000,000														3.12%	2,000,000
7/1/2028	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000		1.69%	9,410,000		1.69%	8,300,000		1.95%	21,125,000
7/1/2029	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000		1.77%	3,725,000		1.77%	8,670,000		2.35%	22,120,000
7/1/2030	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000		1.85%	3,930,000		1.85%	9,045,000		2.45%	23,205,000
7/1/2031		N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000		1.91%	4,055,000		1.91%	9,520,000		2.51%	24,340,000
7/1/2032		N/A		3.55%	545,000		3.35%	14,735,000		1.97%	725,000		1.97%	9,995,000		2.79%	26,000,000
7/1/2033		N/A		3.56%	10,595,000		3.41%	15,715,000		2.09%	760,000					3.43%	27,070,000
7/1/2034		N/A		3.60%	11,020,000		3.47%	16,500,000		2.16%	800,000					3.48%	28,320,000
7/1/2035		N/A		3.64%	11,460,000		3.52%	17,325,000		2.21%	835,000					3.53%	29,620,000
7/1/2036		N/A		3.73%	11,920,000		3.56%	18,190,000		2.25%	880,000					3.59%	30,990,000
7/1/2037		N/A					3.59%	22,015,000		2.29%	925,000					3.54%	22,940,000
7/1/2038		N/A			N/A		3.64%	23,115,000		2.32%	970,000					3.59%	24,085,000
7/1/2039		N/A			N/A		3.64%	24,270,000		2.35%	1,020,000					3.59%	25,290,000
7/1/2040		N/A			N/A		3.64%	25,485,000		2.50%	1,070,000					3.59%	26,555,000
7/1/2041		N/A			N/A		3.64%	26,760,000		2.50%	1,125,000					3.59%	27,885,000
7/1/2042		N/A			N/A		3.64%	28,100,000		2.50%	1,180,000					3.59%	29,280,000
7/1/2043		N/A			N/A		3.69%	15,930,000		2.50%	1,240,000					3.60%	17,170,000
7/1/2043		N/A			N/A		4.04%	13,575,000								4.04%	13,575,000
7/1/2044		N/A			N/A		3.69%	16,590,000		2.50%	1,300,000					3.60%	17,890,000
7/1/2044		N/A			N/A		4.04%	14,255,000								4.04%	14,255,000
7/1/2045		N/A			N/A		3.69%	17,275,000		3.04%	1,365,000					3.64%	18,640,000
7/1/2045		N/A			N/A		4.04%	14,965,000								4.04%	14,965,000
7/1/2046		N/A			N/A		3.69%	17,990,000		3.04%	1,405,000					3.64%	19,395,000
7/1/2046		N/A			N/A		4.04%	15,715,000								4.04%	15,715,000
7/1/2047		N/A			N/A		3.69%	18,745,000		3.04%	1,450,000					3.64%	20,195,000
7/1/2047		N/A			N/A		4.04%	16,490,000								4.04%	16,490,000
7/1/2048										3.04%	1,490,000					3.04%	1,490,000
7/1/2049										3.04%	1,535,000					3.04%	1,535,000
		\$ 77,145,000	\$ 57,805,000		\$ 86,505,000	\$ 18,425,000		\$ 430,250,000	\$ 1,820,000		\$ 73,640,000	\$ 940,000		\$ 99,730,000	\$ 11,960,000		\$ 676,320,000

Footnote:



**Delaware River Joint TBC
Purchases Report
Sorted by Purchase Date - Fund
November 1, 2021 - November 30, 2021**

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
9128285D8	10913	01GRF	TRC	FHLB	2,000,000.00	11/01/2021	03/31 - 09/30	2,089,843.74	5,054.95	2.875	09/30/2023	0.511	2,085,982.26
55607LF17	10916	01GRF	ACP	MACQUA	2,000,000.00	11/18/2021	06/01 - At Maturity	1,997,075.00		0.270	06/01/2022	0.272	1,997,270.00
882724WT0	10915	01GRF	FAC	TXPUB	7,500,000.00	11/18/2021	05/18 - 11/18	8,806,650.00		5.000	10/01/2026	1.296	8,796,960.07
53948BH51	10914	06CF19A	ACP	LLOYD	5,000,000.00	11/09/2021	08/05 - At Maturity	4,990,286.10		0.260	08/05/2022	0.263	4,991,080.55
55607LF17	10917	06CF19A	ACP	MACQUA	1,000,000.00	11/18/2021	06/01 - At Maturity	998,537.50		0.270	06/01/2022	0.272	998,635.00
Total Purchases					17,500,000.00			18,882,392.34	5,054.95				18,869,927.88



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
November 30, 2021**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs IIa Fed Port	Amort	70.48	0.006		100.000	11/30/2021	70.48	70.48	70.48
Subtotal					70.48	0.006				70.48	70.48	70.48
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs IIa Fed Port	Amort	0.00			100.000	11/30/2021	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00			100.000	11/30/2021	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	14,139,299.55	0.010		100.000	11/30/2021	14,139,299.55	14,139,299.55	14,139,299.55
27873JZH1	10871	01GRF	Ebury Finance Ltd	Fair	5,000,000.00	0.203	12/17/2021	99.995	11/30/2021	4,999,755.00	4,999,555.55	4,999,755.00
419792YL4	10808	01GRF	State of Hawaii	Fair	1,500,000.00	1.740	01/01/2022	100.205	11/30/2021	1,503,087.00	1,501,261.42	1,503,087.00
27873KA77	10872	01GRF	Ebury Finance Ltd	Fair	2,000,000.00	0.223	01/07/2022	99.986	11/30/2021	1,999,726.00	1,999,547.78	1,999,726.00
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	100.262	11/30/2021	3,208,400.00	3,199,021.87	3,208,400.00
60689GAJ5	10898	01GRF	Mizuho Bank Ltd	Fair	2,000,000.00	0.140	01/18/2022	99.984	11/30/2021	1,999,696.00	1,999,626.67	1,999,696.00
05970UAL2	10884	01GRF	BANCO SANTANDER	Fair	3,000,000.00	0.162	01/20/2022	99.987	11/30/2021	2,999,616.00	2,999,333.33	2,999,616.00
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	100.400	11/30/2021	5,020,000.00	5,000,401.16	5,020,000.00
62455BBB0	10882	01GRF	Mountcliff FDG	Fair	4,000,000.00	0.234	02/11/2022	99.956	11/30/2021	3,998,268.00	3,998,160.00	3,998,268.00
678519C72	10818	01GRF	Oklahoma City, OK	Fair	2,170,000.00	0.845	03/01/2022	100.739	11/30/2021	2,186,042.81	2,180,229.86	2,186,042.81
53948BD14	10886	01GRF	Lloyd Bank Corp	Fair	3,000,000.00	0.173	04/01/2022	99.924	11/30/2021	2,997,726.00	2,998,285.83	2,997,726.00
62455BD85	10888	01GRF	Mountcliff FDG	Fair	4,200,000.00	0.203	04/08/2022	99.902	11/30/2021	4,195,900.80	4,197,013.32	4,195,900.80
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	100.812	11/30/2021	5,040,625.00	4,998,247.25	5,040,625.00
62455BE27	10896	01GRF	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.877	11/30/2021	2,996,313.00	2,997,339.99	2,996,313.00
06742XNF0	10901	01GRF	Barclays US Funding LLC	Fair	3,500,000.00	0.172	05/24/2022	99.866	11/30/2021	3,495,341.50	3,497,124.15	3,495,341.50
55607LF17	10906	01GRF	Macquarie Group	Fair	3,000,000.00	0.182	06/01/2022	99.856	11/30/2021	2,995,680.00	2,997,270.00	2,995,680.00
55607LF17	10916	01GRF	Macquarie Group	Fair	2,000,000.00	0.272	06/01/2022	99.856	11/30/2021	1,997,120.00	1,997,270.00	1,997,120.00
64952WCS0	10801	01GRF	New York Life Global	Fair	1,000,000.00	1.729	06/10/2022	101.076	11/30/2021	1,010,765.00	1,002,919.05	1,010,765.00
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	101.206	11/30/2021	6,072,390.00	6,021,419.08	6,072,390.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	101.206	11/30/2021	8,517,539.04	8,442,026.39	8,517,539.04
2254EBGN5	10912	01GRF	Credit Suisse 355	Fair	3,000,000.00	0.233	07/22/2022	99.787	11/30/2021	2,993,616.00	2,995,534.17	2,993,616.00
57629WBR0	10799	01GRF	Mass Mutual Global	Fair	2,260,000.00	1.730	10/17/2022	101.772	11/30/2021	2,300,058.50	2,274,856.61	2,300,058.50
59217GAX7	10800	01GRF	METLIFE	Fair	1,000,000.00	1.764	01/10/2023	102.615	11/30/2021	1,026,150.00	1,013,283.41	1,026,150.00
650036BE5	10908	01GRF	New York State Urban Dev	Fair	1,200,000.00	0.402	03/15/2023	99.966	11/30/2021	1,199,600.40	1,204,959.17	1,199,600.40
57629WCU2	10857	01GRF	Mass Mutual Global	Fair	4,332,000.00	0.304	06/09/2023	100.293	11/30/2021	4,344,714.42	4,367,798.37	4,344,714.42
9128285D8	10913	01GRF	Federal Home Loan Bank	Fair	2,000,000.00	0.511	09/30/2023	104.312	11/30/2021	2,086,250.00	2,085,982.26	2,086,250.00

Data Updated: ~REPORT~: 12/01/2021 12:14

Run Date: 12/01/2021 - 12:15

Portfolio DRJ

AP

IC (PRF_IC) 7.1.1

Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
November 30, 2021**

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
3136G46A6	10841	01GRF	Federal National Mtg Assn	Fair	8,000,000.00	0.299	10/27/2023	99.589	11/30/2021	7,967,120.00	8,000,000.00	7,967,120.00
010411CQ7	10806	01GRF	State of Alabama	Fair	1,475,000.00	1.730	11/01/2023	104.600	11/30/2021	1,542,861.80	1,515,107.64	1,542,861.80
822582BZ4	10881	01GRF	Shell International Finance	Fair	3,000,000.00	0.380	11/13/2023	105.118	11/30/2021	3,153,540.00	3,176,800.58	3,153,540.00
58989V2C7	10879	01GRF	Met Tower Global Fund	Fair	570,000.00	0.654	04/05/2024	99.390	11/30/2021	566,525.85	571,135.50	566,525.85
57629WBV1	10856	01GRF	Mass Mutual Global	Fair	2,500,000.00	0.475	04/09/2024	106.055	11/30/2021	2,651,375.00	2,682,444.48	2,651,375.00
2027A0KB4	10868	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	0.617	06/04/2024	105.778	11/30/2021	5,288,900.00	5,338,860.16	5,288,900.00
91282CCL3	10890	01GRF	U.S. Treasury	Fair	5,000,000.00	0.373	07/15/2024	99.039	11/30/2021	4,951,953.15	5,000,173.38	4,951,953.15
74274TAG5	10907	01GRF	Private Expt Fdg	Fair	3,000,000.00	0.679	07/30/2024	98.713	11/30/2021	2,961,405.00	2,989,800.51	2,961,405.00
30231GBC5	10869	01GRF	Exxon Mobil	Fair	2,800,000.00	0.696	08/16/2024	102.598	11/30/2021	2,872,744.00	2,898,976.54	2,872,744.00
9128283D0	10900	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.484	10/31/2024	104.132	11/30/2021	5,206,640.65	5,254,880.31	5,206,640.65
64971XYN2	10875	01GRF	NYC Transitional Fin Authority	Fair	5,500,000.00	0.612	11/01/2024	98.500	11/30/2021	5,417,538.50	5,483,828.16	5,417,538.50
3130AN7P9	10889	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	0.397	01/28/2025	99.042	11/30/2021	4,952,100.00	5,004,028.38	4,952,100.00
74172WAG1	10910	01GRF	Prince George County Rev Autho	Fair	1,130,000.00	1.002	05/01/2025	107.976	11/30/2021	1,220,137.84	1,226,033.44	1,220,137.84
341271AD6	10894	01GRF	Florida St Brd of Adm	Fair	4,000,000.00	0.752	07/01/2025	99.967	11/30/2021	3,998,700.00	4,076,867.47	3,998,700.00
3136G4D75	10825	01GRF	Federal National Mtg Assn	Fair	2,500,000.00	0.599	07/29/2025	98.364	11/30/2021	2,459,112.50	2,500,000.00	2,459,112.50
882724WT0	10915	01GRF	Texas Public Finance Authority	Fair	7,500,000.00	1.296	10/01/2026	117.348	11/30/2021	8,801,145.00	8,796,960.07	8,801,145.00
				Subtotal	156,892,299.55	0.809				159,335,479.31	159,623,662.86	159,335,479.31
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	2,429.06	0.006		100.000	11/30/2021	2,429.06	2,429.06	2,429.06
912796C31	10860	01OF	U.S. Treasury	Fair	6,429,000.00	0.071	01/27/2022	99.993	11/30/2021	6,428,585.14	6,428,287.45	6,428,585.14
				Subtotal	6,431,429.06	0.070				6,431,014.20	6,430,716.51	6,431,014.20
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	1,734.84	0.006		100.000	11/30/2021	1,734.84	1,734.84	1,734.84
912796C31	10859	01RMF	U.S. Treasury	Fair	11,535,000.00	0.071	01/27/2022	99.993	11/30/2021	11,534,255.65	11,533,721.54	11,534,255.65
				Subtotal	11,536,734.84	0.070				11,535,990.49	11,535,456.38	11,535,990.49
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	4,065,000.00	0.001		100.000	11/30/2021	4,065,000.00	4,065,000.00	4,065,000.00
				Subtotal	4,065,000.00	0.001				4,065,000.00	4,065,000.00	4,065,000.00
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	11/30/2021	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	11,686,469.16	0.010		100.000	11/30/2021	11,686,469.16	11,686,469.16	11,686,469.16
40588LZA0	10877	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.194	12/10/2021	99.997	11/30/2021	4,999,865.00	4,999,762.50	4,999,865.00

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CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2019A												
40588LZU6	10878	06CF19A	Halkin Fin LLC	Fair	5,000,000.00	0.193	12/28/2021	99.991	11/30/2021	4,999,565.00	4,999,287.50	4,999,565.00
27873KA77	10873	06CF19A	Ebury Finance Ltd	Fair	3,000,000.00	0.223	01/07/2022	99.986	11/30/2021	2,999,589.00	2,999,321.66	2,999,589.00
60689GAJ5	10899	06CF19A	Mizuho Bank Ltd	Fair	2,000,000.00	0.140	01/18/2022	99.984	11/30/2021	1,999,696.00	1,999,626.67	1,999,696.00
05970UAL2	10885	06CF19A	BANCO SANTANDER	Fair	3,000,000.00	0.162	01/20/2022	99.987	11/30/2021	2,999,616.00	2,999,333.33	2,999,616.00
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.049	01/28/2022	100.119	11/30/2021	3,003,570.00	2,998,621.65	3,003,570.00
16536JB14	10876	06CF19A	Chesham Finance	Fair	3,000,000.00	0.203	02/01/2022	99.969	11/30/2021	2,999,073.00	2,998,966.67	2,999,073.00
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	100.400	11/30/2021	1,506,000.00	1,501,680.34	1,506,000.00
05253CC12	10883	06CF19A	Aust & NZ Banking Group	Fair	3,000,000.00	0.132	03/01/2022	99.956	11/30/2021	2,998,707.00	2,999,025.00	2,998,707.00
53948BD14	10887	06CF19A	Lloyd Bank Corp	Fair	4,000,000.00	0.173	04/01/2022	99.924	11/30/2021	3,996,968.00	3,997,714.45	3,996,968.00
62455BE27	10897	06CF19A	Mountcliff FDG	Fair	3,000,000.00	0.213	05/02/2022	99.877	11/30/2021	2,996,313.00	2,997,339.99	2,996,313.00
06742XNF0	10902	06CF19A	Barclays US Funding LLC	Fair	5,000,000.00	0.172	05/24/2022	99.866	11/30/2021	4,993,345.00	4,995,891.64	4,993,345.00
55607LF17	10905	06CF19A	Macquarie Group	Fair	7,000,000.00	0.182	06/01/2022	99.856	11/30/2021	6,989,920.00	6,993,630.00	6,989,920.00
55607LF17	10917	06CF19A	Macquarie Group	Fair	1,000,000.00	0.272	06/01/2022	99.856	11/30/2021	998,560.00	998,635.00	998,560.00
2254EBGN5	10911	06CF19A	Credit Suisse 355	Fair	5,000,000.00	0.233	07/22/2022	99.787	11/30/2021	4,989,360.00	4,992,556.94	4,989,360.00
53948BH51	10914	06CF19A	Lloyd Bank Corp	Fair	5,000,000.00	0.263	08/05/2022	99.789	11/30/2021	4,989,480.00	4,991,080.55	4,989,480.00
912828YF1	10843	06CF19A	U.S. Treasury	Fair	1,000,000.00	0.143	09/15/2022	101.044	11/30/2021	1,010,449.22	1,010,675.18	1,010,449.22
084670BJ6	10895	06CF19A	Bershire Hathaway	Fair	1,000,000.00	0.253	02/11/2023	102.887	11/30/2021	1,028,875.00	1,032,718.08	1,028,875.00
166764AH3	10854	06CF19A	Chevron Corp	Fair	2,500,000.00	0.319	06/24/2023	103.301	11/30/2021	2,582,537.50	2,600,710.66	2,582,537.50
				Subtotal	74,686,469.16	0.283				74,767,957.88	74,793,046.97	74,767,957.88
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	2,086.31	0.006		100.000	11/30/2021	2,086.31	2,086.31	2,086.31
912796C31	10861	06DSRF12A	U.S. Treasury	Fair	2,871,000.00	0.071	01/27/2022	99.993	11/30/2021	2,870,814.73	2,870,681.80	2,870,814.73
				Subtotal	2,873,086.31	0.070				2,872,901.04	2,872,768.11	2,872,901.04
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	1,250.00	0.006		100.000	11/30/2021	1,250.00	1,250.00	1,250.00
912796C31	10862	06DSRF15	U.S. Treasury	Fair	12,764,000.00	0.071	01/27/2022	99.993	11/30/2021	12,763,176.34	12,762,585.32	12,763,176.34
				Subtotal	12,765,250.00	0.071				12,764,426.34	12,763,835.32	12,764,426.34
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	3,113.61	0.006		100.000	11/30/2021	3,113.61	3,113.61	3,113.61
912796C31	10863	06DSRF17	U.S. Treasury	Fair	30,651,000.00	0.071	01/27/2022	99.993	11/30/2021	30,649,022.09	30,647,602.85	30,649,022.09
				Subtotal	30,654,113.61	0.070				30,652,135.70	30,650,716.46	30,652,135.70

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Delaware River Joint TBC
Investment Classification
November 30, 2021

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	3,039.51	0.006		100.000	11/30/2021	3,039.51	3,039.51	3,039.51
912796C31	10866	06DSRF19A	U.S. Treasury	Fair	3,850,000.00	0.071	01/27/2022	99.993	11/30/2021	3,849,751.56	3,849,573.29	3,849,751.56
Subtotal					3,853,039.51	0.070				3,852,791.07	3,852,612.80	3,852,791.07
Total					303,757,492.52	0.506				306,277,766.51	306,587,885.89	306,277,766.51

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021
TOLL TRAFFIC AND REVENUE STATISTICS (November 2021)

Summary: The Commission experienced an increase in total toll revenue for November 2021 in comparison to the November 2020 traffic and revenue statistics. [It should be noted that the Commission implemented a toll rate increase on April 11, 2021]. Total toll traffic also reflected an increase for the month of November 2021 when compared to November 2020.

NOTE: *November 2020 traffic and revenue figures for all bridges reflect major decreases as the result of the COVID-19 lockdown.*

Analysis of November 2021 / November 2020 toll revenue data comparison:

- An overall toll revenue increase of 38.09 percent was recorded at the Commission's eight toll bridges for the month of November.
- Commercial-vehicle toll revenue reflected a 25.46 percent increase.
- Passenger-vehicle toll revenue generated an 80.58 percent increase.

Analysis of November 2021 / November 2020 traffic data comparison:

- Total toll traffic increased by 537,089 vehicles, or 16.99 percent for the month.
- Commercial-vehicle traffic increased by 37,643 vehicles, or 6.93 percent.
- Passenger-vehicle toll traffic increased by 499,446 vehicles, or 19.08 percent.
- Average daily toll traffic for the Commission's eight toll bridges for November 2021 was 123,265 total vehicles as compared to the 105,362 total vehicles recorded on the toll bridges in November 2020.
- Total recorded westbound traffic volume at the Commission's toll supported bridges for November 2021 increased by 268,135 vehicles, or 17.2 percent as compared to November 2020. Average daily westbound traffic on the toll supported bridges was 60,919 vehicles in November 2021 as compared to 51,981 vehicles in November 2020.

Traffic analysis for 2021 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting an 11.35 percent increase for the first eleven months of 2021 as compared to the same period in 2020.

- Westbound traffic on the ten toll supported bridges is reflecting a 13.1 percent increase through the first eleven months of 2021 as compared to 2020.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 9.96 percent increase for November 2021 when compared to November 2020 as the result of the increase of 62,516 cars and the decrease of 1,768 trucks. The Scudder Falls Bridge recorded an increase of 36.40 percent in total toll traffic for November 2021 as compared to November 2020 as the result of the increases of 153,377 passenger vehicles and 135 trucks. At New Hope-Lambertville (NHL), an increase of 27,403 cars combined with the increase of 1,344 trucks generated an overall increase of 26.34 percent in total toll traffic for November 2021 as compared to November 2020.

Central Region

The I-78 Toll Bridge recorded an increase of 19.74 percent in total toll traffic for the month of November 2021 when compared to November 2020 as the result of increases of 137,753 cars and 20,067 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, the combined increases of 47,946 passenger vehicles and 5,373 trucks resulted in a 14.88 percent increase in total toll traffic for November 2021 as compared to November 2020.

Northern Region

Portland-Columbia (PC) recorded a 4.68 percent increase in total toll traffic during November 2021 compared to November 2020 as the result of increases of 1,760 automobiles and 2,390 trucks. At the Delaware Water Gap (DWG) Toll Bridge, an increase of 66,934 passenger vehicles combined with an increase of 9,692 trucks to generate an overall increase of 11.22 percent in total toll traffic for November 2021 when compared to November 2020. At Milford-Montague (MM), the increase of 1,757 passenger vehicles and the increase of 410 trucks combined to produce an increase of 2.38 percent in total toll traffic for November 2021 as compared to November 2020.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of November, 2021 and November, 2020, and the year-to-date periods ending November 30, 2021 and November 30, 2020.

		<i>E-ZPass</i> PENETRATION RATES					
		Nov. 2021	Nov. 2020	Change in Monthly Percentage	YTD 2021	YTD 2020	Change in YTD Percentage
All Toll Bridges	Cars	85.50	75.73	9.77	81.90	77.31	4.59
	Trucks	94.47	92.37	2.10	93.61	92.74	0.87
	Total	86.90	78.59	8.31	83.81	79.91	3.90
Trenton - Morrisville	Cars	85.57	70.39	15.18	79.80	72.61	7.19
	Trucks	94.20	92.17	2.03	93.43	93.16	0.27
	Total	86.48	72.97	13.51	81.31	74.91	6.40
Scudder Falls	Cars	90.79	89.95	0.84	90.43	90.05	0.38
	Trucks	87.94	87.48	0.46	88.43	85.31	3.12
	Total	90.62	89.75	0.87	90.28	89.67	0.61
New Hope - Lambertville	Cars	92.90	86.50	6.40	90.94	87.33	3.61
	Trucks	92.88	89.94	2.94	91.88	91.04	0.84
	Total	92.90	86.77	6.13	91.01	87.65	3.36
I-78	Cars	82.54	74.78	7.76	79.39	76.00	3.39
	Trucks	95.57	93.63	1.94	94.71	94.00	0.71
	Total	86.47	81.11	5.36	84.10	82.02	2.08
Easton - Phillipsburg	Cars	87.41	72.69	14.72	82.52	74.71	7.81
	Trucks	90.00	85.69	4.31	88.55	87.81	0.74
	Total	87.60	73.58	14.02	82.95	75.63	7.32
Portland - Columbia	Cars	83.53	66.50	17.03	78.37	68.86	9.51
	Trucks	95.40	90.67	4.73	93.28	91.86	1.42
	Total	84.78	68.50	16.28	79.75	70.80	8.95
Delaware Water Gap	Cars	81.94	74.16	7.78	79.08	75.83	3.25
	Trucks	95.13	92.85	2.28	94.18	93.26	0.92
	Total	84.27	77.56	6.71	81.73	78.96	2.77
Milford - Montague	Cars	82.97	69.23	13.74	78.22	71.60	6.62
	Trucks	89.33	86.64	2.69	87.89	89.96	-2.07
	Total	83.23	69.89	13.34	78.59	72.13	6.46

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2021 30 DAYS		MONTH OF NOVEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
29,308,656	\$ 31,296,916.35	32,878,666	\$ 48,248,118.50	Passenger	3,117,040	\$ 4,904,878.05	2,617,594	\$ 2,789,722.55
-	(1,198,409.13)	-	(1,048,924.19)	Discounts *	-	(90,245.00)	-	(123,452.00)
29,308,656	\$ 30,098,507.22	32,878,666	\$ 47,199,194.31	TOTAL PASSENGER	3,117,040	\$ 4,814,633.05	2,617,594	\$ 2,666,270.55
1,088,292	7,116,980.15	1,241,227	10,461,502.05	2-Axle Trucks	103,274	946,149.00	102,521	669,845.40
372,502	4,453,171.94	450,275	5,964,260.03	3-Axle Trucks	45,354	620,941.50	33,593	401,430.07
486,309	7,693,096.60	509,770	8,980,880.90	4-Axle Trucks	45,282	826,240.00	40,044	632,728.30
3,875,965	76,305,462.20	4,068,841	89,097,298.19	5-Axle Trucks	377,488	8,597,180.00	356,935	7,024,759.09
124,651	2,897,350.50	109,550	2,845,550.70	6-Axle Trucks	9,268	251,388.00	9,900	230,123.40
2,540	76,973.87	3,682	123,647.34	7-Axle Trucks	240	8,321.00	270	8,233.31
-	-	-	-	Permits	-	-	-	-
5,950,259	\$ 98,543,035.26	6,383,345	\$ 117,473,139.21	TOTAL TRUCKS	580,906	\$ 11,250,219.50	543,263	\$ 8,967,119.57
35,258,915	\$ 128,641,542.48	39,262,011	\$ 164,672,333.52	TOTAL TOLL VEHICLES	3,697,946	\$ 16,064,852.55	3,160,857	11,633,390.12
105,250	\$ 384,004.60	117,551	\$ 493,030.94	DAILY AVERAGE	123,265	\$ 535,495.09	105,362	\$ 387,779.67
YTD Rate Change				MTD Rate Change Traffic				
Traffic (toll)		11.35%		Traffic (toll)		16.99%		
Autos		12.18%		Autos		19.08%		
Trucks		7.28%		Trucks		6.93%		
Revenue		28.01%		Revenue		38.09%		
Autos		56.82%		Autos		80.58%		
Trucks		19.21%		Trucks		25.46%		

NOTE: Total toll traffic and toll revenue for the Commission's bridges increased compared to November 2020. The traffic decreased significantly in November 2020 as a result of COVID-19 pandemic. In June 2021, both PA and NJ Governors implemented reopening plans and began to lift the restrictions on gathering. In addition, toll rate adjustments took effect on April 11th, 2021.

* "Discounts" represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 16 times in a calendar month, as well as discounts for employee's, and Commission vehicle's non-revenue crossings. Starting May 2021, the commuter discount rate is reduced from 40% to 20%.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS			JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS			MONTH OF NOVEMBER 2021 30 DAYS			MONTH OF NOVEMBER 2020 30 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
6,034,717	\$	6,069,095.00	6,376,957	\$	9,219,226.25	Passenger	600,121	\$	945,289.00	537,605	\$	540,854.00
		(220,004.57)			(190,830.41)	Discounts *			(16,596.19)			(22,856.02)
6,034,717	\$	5,849,090.43	6,376,957	\$	9,028,395.84	TOTAL PASSENGER	600,121	\$	928,692.81	537,605	\$	517,997.98
296,626		1,913,942.55	260,345		2,141,682.30	2-Axle Trucks	20,483		187,265.00	29,012		186,907.50
95,390		1,136,324.40	125,753		1,651,976.40	3-Axle Trucks	12,642		173,218.50	8,264		98,589.60
85,877		1,361,142.40	96,602		1,700,490.80	4-Axle Trucks	9,309		170,162.00	8,108		128,728.00
282,743		5,561,734.00	310,308		6,823,538.00	5-Axle Trucks	27,757		636,327.50	26,655		523,906.00
2,461		58,147.20	3,106		80,253.60	6-Axle Trucks	269		7,350.00	189		4,459.20
167		4,848.40	246		7,952.70	7-Axle Trucks	19		626.00	19		545.20
						Permits						
763,264	\$	10,036,138.95	796,360	\$	12,405,893.80	TOTAL TRUCKS	70,479	\$	1,174,949.00	72,247	\$	943,135.50
6,797,981	\$	15,885,229.38	7,173,317	\$	21,434,289.64	TOTAL TOLL VEHICLES	670,600	\$	2,103,641.81	609,852	\$	1,461,133.48
20,292	\$	47,418.60	21,477	\$	64,174.52	DAILY AVERAGE	22,353	\$	70,121.39	20,328	\$	48,704.45
Rate Change												
Traffic (toll)		5.52%				Traffic (toll)		9.96%				
Autos		5.67%				Autos		11.63%				
Trucks		4.34%				Trucks		-2.45%				
Revenue		34.93%				Revenue		43.97%				
Autos		54.36%				Autos		79.29%				
Trucks		23.61%				Trucks		24.58%				

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SCUDDER FALLS TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2021 30 DAYS		MONTH OF NOVEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
4,521,281	\$ 6,283,979.35	5,226,816	\$ 7,416,059.50	Passenger	540,661	\$ 768,605.05	387,284	\$ 539,030.55
	(298,391.81)		(228,438.49)	Discounts *		(20,226.37)		(31,403.66)
4,521,281	\$ 5,985,587.54	5,226,816	\$ 7,187,621.01	TOTAL PASSENGER	540,661	\$ 748,378.68	387,284	\$ 507,626.89
153,936	1,093,795.45	194,449	1,659,149.85	2-Axle Trucks	13,865	126,270.00	14,577	103,206.60
39,069	500,602.34	47,859	642,151.43	3-Axle Trucks	5,059	69,184.50	3,395	43,426.87
25,637	438,754.20	29,090	522,816.50	4-Axle Trucks	2,678	48,964.00	2,155	36,785.90
169,672	3,617,332.20	144,523	3,227,960.69	5-Axle Trucks	12,700	289,950.00	14,073	298,965.09
2,266	58,239.30	3,033	81,095.70	6-Axle Trucks	231	6,309.00	203	5,154.60
423	13,129.27	390	12,728.34	7-Axle Trucks	46	1,508.50	41	1,245.31
				Permits				
391,003	\$ 5,721,852.76	419,344	\$ 6,145,902.51	TOTAL TRUCKS	34,579	\$ 542,186.00	34,444	\$ 488,784.37
4,912,284	\$ 11,707,440.30	5,646,160	\$ 13,333,523.52	TOTAL TOLL VEHICLES	575,240	\$ 1,290,564.68	421,728	\$ 996,411.26
14,664	\$ 34,947.58	16,905	\$ 39,920.73	DAILY AVERAGE	19,175	\$ 43,018.82	14,058	\$ 33,213.71
Rate Change				Rate Change				
Traffic (toll)		14.94%		Traffic (toll)		36.40%		
Autos		15.60%		Autos		39.60%		
Trucks		7.25%		Trucks		0.39%		
Revenue		13.89%		Revenue		29.52%		
Autos		20.08%		Autos		47.43%		
Trucks		7.41%		Trucks		10.93%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS			JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS			MONTH OF NOVEMBER 2021 30 DAYS			MONTH OF NOVEMBER 2020 30 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE		VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
1,094,434	\$	1,106,464.00	1,228,061	\$	1,650,708.00	Passenger	127,828	\$	182,188.00	100,425	\$	101,554.00
		(62,400.75)			(63,336.83)	Discounts *			(4,408.72)			(6,592.93)
1,094,434	\$	1,044,063.25	1,228,061	\$	1,587,371.17	TOTAL PASSENGER	127,828	\$	177,779.28	100,425	\$	94,961.07
43,931		283,742.55	48,346		404,989.60	2-Axle Trucks	4,266		39,077.00	3,989		25,751.05
13,279		158,379.60	13,965		185,441.10	3-Axle Trucks	1,335		18,148.50	814		9,706.80
11,071		173,873.60	10,452		183,910.80	4-Axle Trucks	997		18,222.00	836		13,104.00
34,301		675,632.00	35,068		767,006.00	5-Axle Trucks	3,284		74,507.50	2,937		57,812.00
1,777		40,533.60	1,688		43,714.20	6-Axle Trucks	175		4,737.00	139		3,187.20
34		960.80	31		967.70	7-Axle Trucks	6		185.50	4		109.20
						Permits						
104,393	\$	1,333,122.15	109,550	\$	1,586,029.40	TOTAL TRUCKS	10,063	\$	154,877.50	8,719	\$	109,670.25
1,198,827	\$	2,377,185.40	1,337,611	\$	3,173,400.57	TOTAL TOLL VEHICLES	137,891	\$	332,656.78	109,144	\$	204,631.32
3,579	\$	7,096.08	4,005	\$	9,501.20	DAILY AVERAGE	4,596	\$	11,088.56	3,638	\$	6,821.04
Rate Change												
Traffic (toll)		11.58%				Traffic (toll)		26.34%				
Autos		12.21%				Autos		27.29%				
Trucks		4.94%				Trucks		15.41%				
Revenue		33.49%				Revenue		62.56%				
Autos		52.04%				Autos		87.21%				
Trucks		18.97%				Trucks		41.22%				

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2021 30 DAYS		MONTH OF NOVEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,834,452	\$ 5,904,562.00	7,085,279	\$ 10,870,155.75	Passenger	668,871	\$ 1,113,257.25	531,118	\$ 537,636.00
	(214,633.10)		(176,012.67)	Discounts *		(15,747.32)		(21,982.50)
5,834,452	\$ 5,689,928.90	7,085,279	\$ 10,694,143.08	TOTAL PASSENGER	668,871	\$ 1,097,509.93	531,118	\$ 515,653.50
270,405	1,741,000.30	324,841	2,749,574.85	2-Axle Trucks	28,470	261,654.00	25,376	163,354.10
123,162	1,453,512.00	143,037	1,891,451.70	3-Axle Trucks	14,641	200,494.50	11,933	140,787.60
236,164	3,709,356.80	228,223	4,002,461.60	4-Axle Trucks	18,559	338,498.00	18,795	294,428.80
2,217,012	43,439,176.00	2,370,122	51,817,508.00	5-Axle Trucks	220,610	5,022,295.00	205,401	4,026,232.00
85,555	1,983,482.40	71,482	1,854,943.20	6-Axle Trucks	5,885	159,651.00	6,586	152,649.60
1,173	35,211.60	2,325	79,181.40	7-Axle Trucks	136	4,926.50	143	4,392.40
				Permits				
2,933,471	\$ 52,361,739.10	3,140,030	\$ 62,395,120.75	TOTAL TRUCKS	288,301	\$ 5,987,519.00	268,234	\$ 4,781,844.50
8,767,923	\$ 58,051,668.00	10,225,309	\$ 73,089,263.83	TOTAL TOLL VEHICLES	957,172	\$ 7,085,028.93	799,352	\$ 5,297,498.00
26,173	\$ 173,288.56	30,615	\$ 218,830.13	DAILY AVERAGE	31,906	\$ 236,167.63	26,645	\$ 176,583.27
Rate Change				Rate Change				
Traffic (toll)		16.62%	Traffic (toll)		19.74%			
Autos		21.44%	Autos		25.94%			
Trucks		7.04%	Trucks		7.48%			
Revenue		25.90%	Revenue		33.74%			
Autos		87.95%	Autos		112.84%			
Trucks		19.16%	Trucks		25.21%			

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2021 30 DAYS		MONTH OF NOVEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
3,631,213	\$ 3,657,646.00	3,993,027	\$ 5,593,555.50	Passenger	381,597	\$ 581,376.75	333,651	\$ 335,898.00
	(130,676.28)		(118,866.20)	Discounts *		(10,091.58)		(13,190.70)
3,631,213	\$ 3,526,969.72	3,993,027	\$ 5,474,689.30	TOTAL PASSENGER	381,597	\$ 571,285.17	333,651	\$ 322,707.30
104,972	678,128.75	117,286	987,518.85	2-Axle Trucks	10,800	99,014.00	9,898	64,012.65
32,734	389,652.00	34,611	460,131.90	3-Axle Trucks	3,631	49,762.50	2,740	32,665.20
29,153	460,638.40	31,714	562,745.60	4-Axle Trucks	3,041	55,630.00	2,392	37,848.00
105,800	2,080,580.00	118,560	2,609,004.50	5-Axle Trucks	12,407	283,447.50	9,508	187,162.00
899	21,196.80	1,081	28,563.00	6-Axle Trucks	118	3,210.00	86	2,023.20
37	1,037.20	150	4,708.50	7-Axle Trucks	10	311.50	10	280.00
				Permits	-	-	-	-
273,595	\$ 3,631,233.15	303,402	\$ 4,652,672.35	TOTAL TRUCKS	30,007	\$ 491,375.50	24,634	\$ 323,991.05
3,904,808	\$ 7,158,202.87	4,296,429	\$ 10,127,361.65	TOTAL TOLL VEHICLES	411,604	\$ 1,062,660.67	358,285	\$ 646,698.35
11,656	\$ 21,367.77	12,864	\$ 30,321.44	DAILY AVERAGE	13,720	\$ 35,422.02	11,943	\$ 21,556.61
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS			JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS			MONTH OF NOVEMBER 2021 30 DAYS			MONTH OF NOVEMBER 2020 30 DAYS		
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
953,420	\$	965,234.00	975,357	\$	1,436,140.50	Passenger	83,146	\$	81,386	\$	82,335.00
		(35,417.48)			(41,495.51)	Discounts *					(3,224.84)
953,420	\$	929,816.52	975,357	\$	1,394,644.99	TOTAL PASSENGER	83,146	\$	81,386	\$	79,110.16
21,400		138,584.55	24,790		209,074.85	2-Axle Trucks	2,160	19,754.00	1,864		12,076.35
7,771		92,790.00	8,961		119,122.50	3-Axle Trucks	919	12,565.50	748		8,922.00
23,987		382,638.40	27,950		496,722.40	4-Axle Trucks	3,367	60,970.00	1,616		25,729.60
34,512		681,896.00	37,231		819,273.50	5-Axle Trucks	3,240	73,682.50	3,085		60,944.00
179		4,276.80	204		5,420.40	6-Axle Trucks	25	681.00	8		192.00
7		200.00	18		586.00	7-Axle Trucks	1	31.50	1		28.00
						Permits					
87,856	\$	1,300,385.75	99,154	\$	1,650,199.65	TOTAL TRUCKS	9,712	\$	7,322	\$	107,891.95
1,041,276	\$	2,230,202.27	1,074,511	\$	3,044,844.64	TOTAL TOLL VEHICLES	92,858	\$	88,708	\$	187,002.11
3,108	\$	6,657.32	3,217	\$	9,116.30	DAILY AVERAGE	3,095	\$	2,957	\$	6,233.40
Rate Change						Rate Change					
Traffic (toll)						Traffic (toll)					
Autos						Autos					
Trucks						Trucks					
Revenue						Revenue					
Autos						Autos					
Trucks						Trucks					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2021 30 DAYS		MONTH OF NOVEMBER 2020 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
6,201,100	\$ 6,257,987.00	6,924,241	\$ 10,471,520.00	Passenger	625,496	\$ 1,037,849.75	558,562	\$ 563,753.00
-	(202,484.81)		(189,805.17)	Discounts *	-	(16,401.35)	-	(20,898.50)
6,201,100	\$ 6,055,502.19	6,924,241	\$ 10,281,714.83	TOTAL PASSENGER	625,496	\$ 1,021,448.40	558,562	\$ 542,854.50
177,164	1,140,014.20	246,629	2,101,613.30	2-Axle Trucks	20,851	191,160.00	15,920	102,408.80
57,260	675,988.80	72,488	965,360.10	3-Axle Trucks	6,844	93,634.50	5,378	63,490.80
70,884	1,110,880.00	82,406	1,452,366.80	4-Axle Trucks	7,047	128,566.00	5,866	91,750.40
1,022,127	20,055,246.00	1,042,627	22,803,398.00	5-Axle Trucks	96,575	2,195,927.50	94,311	1,850,660.00
31,406	728,887.20	28,848	748,703.40	6-Axle Trucks	2,557	69,231.00	2,679	62,217.60
692	21,390.60	521	17,494.70	7-Axle Trucks	22	731.50	50	1,577.20
				Permits				
1,359,533	\$ 23,732,406.80	1,473,519	\$ 28,088,936.30	TOTAL TRUCKS	133,896	\$ 2,679,250.50	124,204	\$ 2,172,104.80
7,560,633	\$ 29,787,908.99	8,397,760	\$ 38,370,651.13	TOTAL TOLL VEHICLES	759,392	\$ 3,700,698.90	682,766	\$ 2,714,959.30
22,569	\$ 88,919.13	25,143	\$ 114,882.19	DAILY AVERAGE	25,313	\$ 123,356.63	22,759	\$ 90,498.64
Rate Change				Rate Change				
Traffic (toll)		11.07%		Traffic (toll)		11.22%		
Autos		11.66%		Autos		11.98%		
Trucks		8.38%		Trucks		7.80%		
Revenue		28.81%		Revenue		36.31%		
Autos		69.79%		Autos		88.16%		
Trucks		18.36%		Trucks		23.35%		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2021

JANUARY 1, 2020 NOVEMBER 30, 2020 335 DAYS		JANUARY 1, 2021 NOVEMBER 30, 2021 334 DAYS		MONTH OF NOVEMBER 2021 30 DAYS		MONTH OF NOVEMBER 2020 30 DAYS			
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	
1,038,039	\$ 1,051,949.00 (34,400.33)	1,068,928	\$ 1,590,753.00 (40,138.91)	Passenger Discounts *	89,320	\$ 143,610.00 (3,762.82)	87,563	\$ 88,662.00 (3,302.85)	
1,038,039	\$ 1,017,548.67	1,068,928	\$ 1,550,614.09	TOTAL PASSENGER	89,320	\$ 139,847.18	87,563	\$ 85,359.15	
19,858	127,771.80	24,541	207,898.45	2-Axle Trucks	2,379	21,955.00	1,885	12,128.35	
3,837	45,922.80	3,601	48,624.90	3-Axle Trucks	283	3,933.00	321	3,841.20	
3,536	55,812.80	3,333	59,366.40	4-Axle Trucks	284	5,228.00	276	4,353.60	
9,798	193,866.00	10,402	229,609.50	5-Axle Trucks	915	21,042.50	965	19,078.00	
108	2,587.20	108	2,857.20	6-Axle Trucks	8	219.00	10	240.00	
7	196.00	1	28.00	7-Axle Trucks			2	56.00	
				Permits					
37,144	\$ 426,156.60	41,986	\$ 548,384.45	TOTAL TRUCKS	3,869	\$ 52,377.50	3,459	\$ 39,697.15	
1,075,183	\$ 1,443,705.27	1,110,914	\$ 2,098,998.54	TOTAL TOLL VEHICLES	93,189	\$ 192,224.68	91,022	\$ 125,056.30	
3,210	\$ 4,309.57	3,326	\$ 6,284.43	DAILY AVERAGE	3,106	\$ 6,407.49	3,034	\$ 4,168.54	
Rate Change						Rate Change			
Traffic (toll)		3.32%				Traffic (toll)		2.38%	
Autos		2.98%				Autos		2.01%	
Trucks		13.04%				Trucks		11.85%	
Revenue		45.39%				Revenue		53.71%	
Autos		52.39%				Autos		63.83%	
Trucks		28.68%				Trucks		31.94%	



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Westbound Traffic Counts

November 2021

Bridge	Westbound Volume					
	November 2021	November 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	414,381	350,783	18.1%	4,533,921	3,966,120	14.3%
Calhoun Street	318,847	250,370	27.4%	3,336,158	2,888,049	15.5%
Washington Crossing	129,520	109,759	18.0%	1,358,877	1,251,319	8.6%
New Hope - Lambertville	232,692	195,055	19.3%	2,365,888	1,866,887	26.7%
Centre Bridge - Stockton	62,219	71,881	-13.4%	806,889	804,310	0.3%
Uhlerstown - Frenchtown	96,408	78,056	23.5%	964,975	891,964	8.2%
Upper Black Eddy - Milford	55,982	52,625	6.4%	594,068	558,056	6.5%
Riegelsville	51,933	43,693	18.9%	554,861	498,153	11.4%
Northampton Street	372,677	322,997	15.4%	4,062,615	3,652,226	11.2%
Riverton - Belvidere	92,916	84,221	10.3%	1,026,892	957,223	7.3%
Total	1,827,575	1,559,440	17.2%	19,605,145	17,334,307	13.1%

NOTES:

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.



Delaware River Joint Toll Bridge Commission Toll-Supported Bridge Traffic Counts November 2021

Bridge	Eastbound				Westbound				Total Volume	
	November 2021		November 2020		November 2021		November 2020		November 2021	November 2020
	Volume	% of Total	Volume	% of Total	Volume	% of Total	Volume	% of Total		
Lower Trenton	76,463	15.6%	71,151	16.9%	414,381	84.4%	350,783	83.1%	490,844	421,934
Calhoun Street	161,192	33.6%	133,315	34.7%	318,847	66.4%	250,370	65.3%	480,039	383,685
Washington Crossing	87,629	40.4%	54,315	33.1%	129,520	59.6%	109,759	66.9%	217,149	164,074
New Hope-Lambertville	152,448	39.6%	132,250	40.4%	232,692	60.4%	195,055	59.6%	385,140	327,305
Centre Bridge-Stockton	48,741	43.9%	60,192	45.6%	62,219	56.1%	71,881	54.4%	110,960	132,073
Uhlerstown-Frenchtown	43,953	31.3%	40,099	33.9%	96,408	68.7%	78,056	66.1%	140,361	118,155
Upper Black Eddy-Milford	47,250	45.8%	44,173	45.6%	55,982	54.2%	52,625	54.4%	103,232	96,798
Riegelsville	45,217	46.5%	40,493	48.1%	51,933	53.5%	43,693	51.9%	97,150	84,186
Northampton Street	117,886	24.0%	128,353	28.4%	372,677	76.0%	322,997	71.6%	490,563	451,350
Riverton-Belvidere	49,659	34.8%	47,660	36.1%	92,916	65.2%	84,221	63.9%	142,575	131,881
Total	830,438	31.2%	752,001	32.5%	1,827,575	68.8%	1,559,440	67.5%	2,658,013	2,311,441

NOTES:

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

This Table added in September 2020.



Delaware River Joint Toll Bridge Commission Toll Supported Bridge - Two Way Traffic Counts

November 2021

Bridge	Total Volume					
	November 2021	November 2020	% Change	YTD 2021	YTD 2020	% Change
Lower Trenton	490,844	421,934	16.3%	5,400,428	4,796,540	12.6%
Calhoun Street	480,039	383,685	25.1%	5,057,434	4,432,287	14.1%
Washington Crossing	217,149	164,074	32.3%	2,125,602	1,886,495	12.7%
New Hope - Lambertville	385,140	327,305	17.7%	4,074,975	3,431,623	18.7%
Centre Bridge - Stockton	110,960	132,073	-16.0%	1,471,566	1,519,995	-3.2%
Uhlerstown - Frenchtown	140,361	118,155	18.8%	1,492,084	1,345,689	10.9%
Upper Black Eddy-Milford	103,232	96,798	6.6%	1,127,502	1,066,670	5.7%
Riegelsville	97,150	84,186	15.4%	1,038,656	950,769	9.2%
Northampton Street	490,563	451,350	8.7%	5,508,155	5,094,627	8.1%
Riverton - Belvidere	142,575	131,881	8.1%	1,606,085	1,513,733	6.1%
Total	2,658,013	2,311,441	15.0%	28,902,487	26,038,428	11.0%

NOTES:

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.



Delaware River Joint Toll Bridge Commission Toll Bridge - Two Way Traffic Counts November 2021

Bridge	Total Volume (all classes)					
	November 2021	November 2020	% Change	YTD 2021	YTD 2020	% Change
Trenton - Morrisville	1,620,317	1,420,215	14.1%	17,607,825	15,961,024	10.3%
Scudder Falls ^{1,2}	1,130,442	875,926	29.1%	11,330,845	10,226,207	10.8%
New Hope - Lambertville	343,921	267,000	28.8%	3,323,714	2,954,188	12.5%
Interstate 78	1,977,686	1,652,547	19.7%	20,976,583	17,984,867	16.6%
Easton - Phillipsburg	1,085,756	911,694	19.1%	11,079,276	10,161,281	9.0%
Portland - Columbia	201,107	186,921	7.6%	2,286,554	2,165,084	5.6%
Delaware Water Gap	1,474,271	1,358,267	8.5%	16,591,581	14,902,903	11.3%
Milford - Montague	207,569	201,414	3.1%	2,474,457	2,357,926	4.9%
Total	8,041,069	6,873,984	17.0%	85,670,835	76,713,480	11.7%

NOTES:

¹ Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge. In July 2019, SFB became a Toll Bridge. Construction will continue into 2022.

² Traffic Counter offline due to lane shift for construction from 11/5-29. October 2021 traffic data used, starting with first Friday (11/5 using 10/1 through 11/29 using 10/28), decreased by 2.99% (Month to month SF WB decrease from October to November 2021)

On 4/11/21, a toll adjustment at the Commission's 8 Toll Bridges was implemented.

On 3/19/20, Due to COVID-19 Pandemic, PA Governor Wolf Orders Closure of Non-Life-Sustaining Businesses at 8 p.m. On 3/23/20, Gov. Wolf begins to issue Stay at Home Orders to specific counties.

On 3/21/20 Due to COVID-19 Pandemic, NJ Governor Murphy Announces Statewide Stay at Home Order, Closure of All Non-Essential Retail Businesses.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20th, 2021

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled “**Budget vs Actual**” covering the month of November 2021 and the eleven months year-to-date (“YTD”) operations of fiscal year 2021 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense plus encumbrance totaled \$5,841,424 for the month of November. For the 2021 fiscal period, total expense plus encumbrances amounted to \$63,919,177, which represents 91.79% of 2021 year-to-date operating budget.

We are running a year-to-date budget surplus of \$5,717,961 as of the end of November. The budget surplus is mainly due to the budget savings in the Regular Employee Healthcare Benefits. After \$1,367,309 budget transfer to EZPass Operating Expense, the Regular Employee Healthcare Benefits line item is still \$1,435,045 or 14.6% under YTD budget, mainly due to lower medical insurance claims and high vacancy rate this year.

2021 YTD EZPass Operating Expense is \$1,790,774 higher compared to last year, due to increases in the violation processing cost and EZPass credit card fee charge. We collected more violation administration fee during the first eleven months of year 2021. The EZPass toll revenue went up as a result of increase in EZPass penetration rate after the toll rate adjustment.

All other expense categories are within their normal line item budgets. There were no unusual expenses during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

TOTAL COMMISSION

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$24,344,872	21,525,448	\$1,739,550	\$20,398,926	\$0	\$3,945,946
Part-Time Employee Wages	267,948	246,968	16,627	185,018	0	82,930
Overtime Wages	455,697	423,267	38,401	421,058	0	34,639
Pension Contributions	8,201,553	7,255,181	573,503	6,572,468	0	1,629,085
FICA Contributions	2,020,366	1,787,787	139,815	1,683,460	0	336,906
Regular Employee Healthcare Benefits	10,761,564	9,860,889	930,257	8,425,844	0	2,335,720
Life Insurance Benefits	234,912	216,236	19,097	202,836	0	32,076
Unemployment Compensation Benefits	44,100	44,100	0	17,678	0	26,422
Utility Expense	749,251	693,462	66,110	605,484	23,005	120,763
Office Expense	318,777	300,987	23,506	164,926	23,141	130,710
Telecommunication Expense	1,479,697	1,361,914	103,754	1,259,422	0	220,274
Information Technology Expense	776,544	776,321	47,258	608,567	155,383	12,594
Professional Development/Meetings	533,999	498,099	5,325	125,370	15,398	393,231
Vehicle Maintenance Expense and Fuel	502,759	490,450	58,415	385,832	57,262	59,665
Operations Maintenance Expense	1,516,335	1,452,186	59,063	988,347	228,591	299,397
ESS Operating Maintenance Expense	1,246,045	1,142,208	78,583	855,035	0	391,010
Commission Expense	19,448	17,827	1,030	6,857	0	12,591
Toll Collection Expense	84,803	82,010	14,687	59,819	500	24,483
Uniform Expense	192,714	177,981	14,178	115,048	37,820	39,846
Business Insurance	4,723,456	4,123,443	360,702	3,988,855	0	734,601
Licenses & Inspections Expense	10,594	9,633	1,306	8,185	0	2,409
Advertising	59,027	55,432	2,559	16,133	0	42,894
Professional Services	1,861,732	1,716,922	180,818	1,163,716	271,294	426,723
State Police Bridge Security	6,580,762	6,058,804	648,700	5,923,344	0	657,418
EZP Equip/Traffic Counter Maint	1,400,000	1,282,868	128,616	1,090,890	4,628	304,482
General Contingency	7,250	7,250	0	7,250	0	0
EZPass Operating Expense	8,733,685	8,029,466	731,185	7,821,787	0	911,898
Total	\$77,127,891	\$69,637,138	\$5,983,046	\$63,102,154	\$817,023	\$13,208,715

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

ADMINISTRATION*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,606,585	4,075,532	\$337,136	\$3,877,526	\$0	\$729,059
Overtime Wages	5,931	5,290	821	4,234	0	1,697
Pension Contributions	1,439,715	1,273,589	100,390	1,147,468	0	292,248
FICA Contributions	352,781	312,074	22,017	288,018	0	64,763
Regular Employee Healthcare Benefits	1,353,882	1,238,279	116,978	1,075,590	0	278,292
Life Insurance Benefits	44,226	40,541	3,802	37,299	0	6,928
Unemployment Compensation Benefits	44,100	44,100	0	17,678	0	26,422
Utility Expense	112,400	93,666	6,057	85,762	0	26,638
Office Expense	214,034	203,447	17,161	125,463	19,180	69,391
Telecommunication Expense	131,656	120,138	7,535	104,240	0	27,416
Information Technology Expense	774,000	774,000	47,258	608,567	155,383	10,050
Professional Development/Meetings	123,672	120,408	3,126	49,271	0	74,401
Vehicle Maintenance Expense and Fuel	33,041	28,557	2,884	27,142	2,622	3,277
Operations Maintenance Expense	127,544	107,112	10,132	66,250	29,329	31,964
Commission Expense	19,448	17,827	1,030	6,857	0	12,591
Uniform Expense	9,000	8,182	0	3,624	0	5,376
Business Insurance	600,049	343,653	21,417	235,507	0	364,541
Advertising	59,027	55,432	2,559	16,133	0	42,894
Professional Services	1,256,732	1,162,338	63,602	922,480	0	334,252
General Contingency	7,250	7,250	0	7,250	0	0
OPERATING EXPENSE SUBTOTAL	\$11,315,075	\$10,031,415	\$763,905	\$8,706,359	\$206,514	\$2,402,201
ADM OPS ALLOCATION						
TES Allocation			10,807	123,751		
ADM OPS ALLOCATION SUBTOTAL			\$10,807	\$123,751		
TOTAL EXPENSES			\$774,713	\$8,830,110		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

ADMINISTRATION - OPERATIONS*

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,041,832	2,650,283	\$206,728	\$2,681,339	\$0	\$360,493
Overtime Wages	33,300	28,638	2,030	17,297	0	16,003
Pension Contributions	1,377,780	1,218,778	98,788	1,132,537	0	245,243
FICA Contributions	337,605	298,648	23,304	296,582	0	41,023
Regular Employee Healthcare Benefits	1,321,150	1,211,113	113,195	1,018,504	0	302,647
Life Insurance Benefits	39,736	36,425	3,296	36,374	0	3,363
Office Expense	65,571	60,371	3,042	15,697	2,875	47,000
Telecommunication Expense	137,637	126,167	8,001	98,608	0	39,029
Professional Development/Meetings	393,126	361,657	2,200	74,271	15,398	303,458
Vehicle Maintenance Expense and Fuel	700	642	0	328	0	372
ESS Operating Maintenance Expense	1,246,045	1,142,208	78,583	855,035	0	391,010
Toll Collection Expense	265	243	0	0	0	265
Uniform Expense	26,208	24,024	1,082	8,826	1,765	15,617
Business Insurance	83,013	76,096	6,909	76,004	0	7,009
Professional Services	605,000	554,584	117,216	241,236	271,294	92,470
State Police Bridge Security	44,513	40,804	0	0	0	44,513
OPERATING EXPENSE SUBTOTAL	\$8,753,480	\$7,830,679	\$664,375	\$6,552,637	\$291,331	\$1,909,512
ADM OPS ALLOCATION						
TES Allocation			(81,722)	(935,771)		
Toll Operation Allocation			(54,606)	(592,478)		
Bridge Maint Allocation			(51,942)	(574,520)		
Maint/Toll Allocation			(19,327)	(216,537)		
PSBS Allocation			(278,052)	(3,050,104)		
ADM OPS ALLOCATION SUBTOTAL			(\$485,650)	(\$5,369,410)		
TOTAL EXPENSES			\$178,725	\$1,183,227		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,264,092	3,785,631	\$307,603	\$3,591,994	\$0	\$672,099
Part-Time Employee Wages	50,872	48,495	3,465	21,871	0	29,001
Overtime Wages	85,882	82,519	11,895	136,230	0	(50,348)
Pension Contributions	1,373,061	1,216,901	83,038	952,557	0	420,504
FICA Contributions	336,665	298,929	24,456	286,036	0	50,628
Regular Employee Healthcare Benefits	2,057,162	1,886,665	182,555	1,659,567	0	397,595
Life Insurance Benefits	38,688	35,517	3,049	33,581	0	5,106
Utility Expense	217,728	209,024	31,259	190,208	6,241	21,279
Office Expense	17,083	15,955	1,482	10,731	394	5,957
Telecommunication Expense	177,647	167,658	8,862	136,927	0	40,719
Information Technology Expense	1,679	1,526	0	0	0	1,679
Professional Development/Meetings	5,333	5,011	0	171	0	5,162
Vehicle Maintenance Expense and Fuel	175,459	172,892	24,867	151,758	20,538	3,163
Operations Maintenance Expense	392,516	377,440	39,525	272,998	58,725	60,794
Toll Collection Expense	21,612	20,964	3,334	14,974	0	6,638
Uniform Expense	65,259	60,622	3,554	38,472	22,256	4,531
Business Insurance	1,445,604	1,325,137	118,822	1,316,884	0	128,720
Licenses & Inspections Expense	1,435	1,435	300	2,111	0	(676)
State Police Bridge Security	1,853,026	1,706,082	183,906	1,679,268	0	173,759
EZP Equipment/Traffic Counter Maint	482,964	443,047	60,354	392,016	772	90,176
EZPass Operating Expense	4,391,124	4,034,034	362,860	3,876,565	0	514,559
OPERATING EXPENSE SUBTOTAL	\$17,454,889	\$15,895,483	\$1,455,187	\$14,764,918	\$108,926	\$2,581,045
ADM OPS ALLOCATION						
TES Allocation			14,425	165,180		
Toll Operation Allocation			16,382	177,744		
Bridge Maint Allocation			12,985	143,630		
Maint/Toll Allocation			4,252	47,638		
PSBS Allocation			72,909	798,940		
ADM OPS ALLOCATION SUBTOTAL			\$120,954	\$1,333,132		
TOTAL EXPENSES			\$1,576,141	\$16,098,050		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,343,611	3,851,136	\$277,638	\$3,368,782	\$0	\$974,828
Part-Time Employee Wages	113,450	103,995	8,656	80,872	0	32,577
Overtime Wages	92,135	89,989	7,979	88,144	0	3,991
Pension Contributions	1,394,840	1,233,892	98,054	1,124,553	0	270,287
FICA Contributions	348,013	307,851	22,279	270,193	0	77,820
Regular Employee Healthcare Benefits	2,081,025	1,907,730	180,516	1,632,574	0	448,451
Life Insurance Benefits	39,207	36,840	3,063	32,528	0	6,679
Utility Expense	196,984	183,340	12,714	156,578	8,982	31,424
Office Expense	11,368	10,778	821	6,242	246	4,880
Telecommunication Expense	423,379	389,354	32,242	379,421	0	43,958
Information Technology Expense	103	95	0	0	0	103
Professional Development/Meetings	5,598	5,177	0	1,431	0	4,166
Vehicle Maintenance Expense and Fuel	143,751	142,150	20,516	110,127	19,371	14,253
Operations Maintenance Expense	477,417	461,355	(18,862)	337,542	46,528	93,348
Toll Collection Expense	28,995	28,030	4,825	19,592	500	8,903
Uniform Expense	27,503	25,400	6,779	17,732	7,729	2,043
Business Insurance	1,016,008	931,341	83,625	926,300	0	89,708
Licenses & Inspections Expense	3,544	2,694	253	3,241	0	303
State Police Bridge Security	1,794,200	1,651,921	178,068	1,625,958	0	168,242
EZP Equipment/Traffic Counter Maint	407,214	373,660	28,895	308,482	515	98,217
EZPass Operating Expense	2,504,870	2,304,639	212,457	2,275,677	0	229,192
OPERATING EXPENSE SUBTOTAL	\$15,453,215	\$14,041,367	\$1,160,519	\$12,765,969	\$83,870	\$2,603,376
ADM OPS ALLOCATION						
TES Allocation			18,504	211,883		
Toll Operation Allocation			21,842	236,991		
Bridge Maint Allocation			15,582	172,356		
Maint/Toll Allocation			6,185	69,292		
PSBS Allocation			47,531	520,250		
ADM OPS ALLOCATION SUBTOTAL			\$109,645	\$1,210,772		
TOTAL EXPENSES			\$1,270,163	\$13,976,742		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,274,337	3,788,104	\$299,375	\$3,546,986	\$0	\$727,351
Part-Time Employee Wages	93,726	85,403	4,505	63,864	0	29,862
Overtime Wages	136,323	123,337	12,104	139,701	0	(3,378)
Pension Contributions	1,393,413	1,232,629	99,522	1,140,661	0	252,752
FICA Contributions	344,930	305,128	23,943	286,072	0	58,858
Regular Employee Healthcare Benefits	2,001,675	1,835,789	173,298	1,565,581	0	436,094
Life Insurance Benefits	38,672	35,449	2,853	31,803	0	6,869
Utility Expense	141,019	131,341	12,098	123,508	7,781	9,730
Office Expense	9,857	9,645	1,000	6,758	447	2,653
Telecommunication Expense	360,211	330,194	26,857	314,995	0	45,216
Information Technology Expense	762	700	0	0	0	762
Professional Development/Meetings	2,097	2,022	0	227	0	1,870
Vehicle Maintenance Expense and Fuel	134,232	131,712	10,148	90,710	14,732	28,790
Operations Maintenance Expense	395,508	389,731	3,636	252,641	82,015	60,853
Toll Collection Expense	33,931	32,773	6,528	25,254	0	8,678
Uniform Expense	28,870	26,779	1,997	26,193	407	2,270
Business Insurance	964,861	884,456	79,440	879,106	0	85,756
Licenses & Inspections Expense	2,420	2,420	753	2,446	0	(26)
State Police Bridge Security	1,232,736	1,135,055	122,345	1,117,143	0	115,594
EZP Equipment/Traffic Counter Maint	482,949	443,063	34,458	366,090	771	116,089
EZPass Operating Expense	1,837,691	1,690,793	155,868	1,669,545	0	168,146
OPERATING EXPENSE SUBTOTAL	\$13,910,223	\$12,616,523	\$1,070,727	\$11,649,283	\$106,152	\$2,154,788
ADM OPS ALLOCATION						
TES Allocation			18,748	214,681		
Toll Operation Allocation			16,382	177,744		
Bridge Maint Allocation			12,466	137,885		
Maint/Toll Allocation			4,639	51,969		
PSBS Allocation			71,297	780,375		
ADM OPS ALLOCATION SUBTOTAL			\$123,531	\$1,362,653		
TOTAL EXPENSES			\$1,194,258	\$13,011,936		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$1,813,584	1,600,482	\$147,184	\$1,552,209	\$0	\$261,376
Part-Time Employee Wages	4,500	4,125	0	10,320	0	(5,820)
Overtime Wages	51,551	47,095	1,779	18,938	0	32,614
Pension Contributions	582,295	512,835	45,692	524,787	0	57,508
FICA Contributions	143,027	125,966	11,281	119,787	0	23,240
Regular Employee Healthcare Benefits	933,715	852,668	76,272	684,786	0	248,929
Life Insurance Benefits	16,342	14,928	1,475	14,957	0	1,385
Utility Expense	40,457	38,841	2,113	26,552	0	13,905
Telecommunication Expense	66,032	60,530	5,625	61,425	0	4,607
Professional Development/Meetings	1,925	1,765	0	0	0	1,925
Vehicle Maintenance Expense and Fuel	8,384	7,905	0	270	0	8,114
Operations Maintenance Expense	61,466	57,783	18,094	25,114	4,563	31,788
Uniform Expense	19,230	17,697	727	13,999	2,119	3,113
Business Insurance	354,009	324,508	29,083	319,704	0	34,305
Licenses & Inspections Expense	1,570	1,570	0	176	0	1,394
State Police Bridge Security	1,023,577	942,407	101,586	927,596	0	95,981
EZP Equipment/Traffic Counter Maint	13,449	11,501	2,457	12,162	1,287	0
OPERATING EXPENSE SUBTOTAL	\$5,135,114	\$4,622,606	\$443,369	\$4,312,781	\$7,969	\$814,364
ADM OPS ALLOCATION						
TES Allocation			9,623	110,192		
Bridge Maint Allocation			5,194	57,452		
Maint/Toll Allocation			2,126	23,819		
PSBS Allocation			45,735	503,755		
ADM OPS ALLOCATION SUBTOTAL			\$62,678	\$695,218		
TOTAL EXPENSES			\$506,047	\$5,007,999		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2021

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2021	YTD Budget 2021	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,000,831	1,774,280	\$163,885	\$1,780,089	\$0	\$220,742
Part-Time Employee Wages	5,400	4,950	0	8,090	0	(2,690)
Overtime Wages	50,575	46,398	1,793	16,514	0	34,061
Pension Contributions	640,449	566,557	48,019	549,905	0	90,544
FICA Contributions	157,346	139,190	12,534	136,771	0	20,574
Regular Employee Healthcare Benefits	1,012,955	928,646	87,444	789,243	0	223,712
Life Insurance Benefits	18,040	16,537	1,560	16,294	0	1,746
Utility Expense	40,663	37,249	1,870	22,877	0	17,786
Office Expense	864	792	0	35	0	829
Telecommunication Expense	183,134	167,873	14,632	163,806	0	19,328
Professional Development/Meetings	2,247	2,060	0	0	0	2,247
Vehicle Maintenance Expense and Fuel	7,191	6,592	0	5,495	0	1,696
Operations Maintenance Expense	61,884	58,765	6,538	33,802	7,432	20,650
Uniform Expense	16,644	15,277	40	6,201	3,545	6,898
Business Insurance	259,913	238,254	21,405	235,350	0	24,563
Licenses & Inspections Expense	1,625	1,514	0	211	0	1,414
State Police Bridge Security	632,709	582,535	62,794	573,380	0	59,329
EZP Equipment/Traffic Counter Maint	13,425	11,597	2,452	12,140	1,284	0
OPERATING EXPENSE SUBTOTAL	\$5,105,896	\$4,599,066	\$424,966	\$4,350,206	\$12,261	\$743,428
ADM OPS ALLOCATION						
TES Allocation			9,614	110,084		
Bridge Maint Allocation			5,714	63,197		
Maint/Toll Allocation			2,126	23,819		
PSBS Allocation			40,580	446,784		
ADM OPS ALLOCATION SUBTOTAL			\$58,034	\$643,884		
TOTAL EXPENSES			\$483,000	\$4,994,090		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE ELEVEN MONTHS ENDED NOVEMBER 30, 2021

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2021	TOTAL 2020
TOLL REVENUE												
Net Toll Revenue	36,761,808	80,212,787	41,909,834	158,884,430	-	-	-	-	-	-	158,884,430	125,498,674
EZPass Fee	427,892	958,641	486,782	1,873,315	-	-	-	-	-	-	1,873,315	1,693,509
Net Violation Fee Income	3,011,822	3,107,033	2,035,791	8,154,647	-	-	-	-	-	-	8,154,647	5,242,891
REVENUE FROM TOLL	\$ 40,201,522	\$ 84,278,462	\$ 44,432,407	\$ 168,912,391	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,912,391	\$ 132,435,074
OPERATING EXPENSE												
Regular Employee Salaries	3,591,994	3,368,782	3,546,986	10,507,762	1,552,209	1,780,089	3,332,298	2,681,339	3,877,526	6,558,866	20,398,926	22,038,066
Part-Time Employee Wages	21,871	80,872	63,864	166,608	10,320	8,090	18,410	-	-	-	185,018	88,055
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	136,230	88,144	139,701	364,075	18,938	16,514	35,452	17,297	4,234	21,532	421,058	191,555
Pension Contributions	952,557	1,124,553	1,140,661	3,217,772	524,787	549,905	1,074,692	1,132,537	1,147,468	2,280,004	6,572,468	6,960,894
FICA Contributions	286,036	270,193	286,072	842,302	119,787	136,771	256,559	296,582	288,018	584,599	1,683,460	1,761,517
Regular Employee Healthcare Benefits	1,659,567	1,632,574	1,565,581	4,857,722	684,786	789,243	1,474,029	1,018,504	1,075,590	2,094,093	8,425,844	7,775,995
Life Insurance Benefits	33,581	32,528	31,803	97,912	14,957	16,294	31,251	36,374	37,299	73,672	202,836	230,651
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	17,678	17,678	17,678	14,920
Utility Expense	190,208	156,578	123,508	470,293	26,552	22,877	49,429	-	85,762	85,762	605,484	572,257
Office Expense	10,731	6,242	6,758	23,731	-	35	35	15,697	125,463	141,160	164,926	127,302
Telecommunication Expense	136,927	379,421	314,995	831,343	61,425	163,806	225,231	98,608	104,240	202,848	1,259,422	1,234,071
Information Technology Expense	-	-	-	-	-	-	-	-	608,567	608,567	608,567	607,645
Professional Development/Meetings	171	1,431	227	1,829	-	-	-	74,271	49,271	123,542	125,370	141,336
Vehicle Maintenance Expense and Fuel	151,758	110,127	90,710	352,595	270	5,495	5,766	328	27,142	27,471	385,832	200,659
Operations Maintenance Expense	272,998	337,542	252,641	863,180	25,114	33,802	58,917	-	66,250	66,250	988,347	803,206
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	855,035	-	855,035	855,035	953,513
Commission Expense	-	-	-	-	-	-	-	-	6,857	6,857	6,857	8,595
Toll Collection Expense	14,974	19,592	25,254	59,819	-	-	-	-	-	-	59,819	43,854
Uniform Expense	38,472	17,732	26,193	82,397	13,999	6,201	20,200	8,826	3,624	12,450	115,048	93,812
Business Insurance	1,316,884	926,300	879,106	3,122,289	319,704	235,350	555,054	76,004	235,507	311,512	3,988,855	3,065,269
Licenses & Inspections Expense	2,111	3,241	2,446	7,798	176	211	387	-	-	-	8,185	6,276
Advertising	-	-	-	-	-	-	-	-	16,133	16,133	16,133	7,652
Professional Services	-	-	-	-	-	-	-	241,236	922,480	1,163,716	1,163,716	1,265,880
State Police Bridge Security	1,679,268	1,625,958	1,117,143	4,422,368	927,596	573,380	1,500,975	-	-	-	5,923,344	5,614,091
EZP Equip/Traffic Counter Maint	392,016	308,482	366,090	1,066,587	12,162	12,140	24,303	-	-	-	1,090,890	1,007,005
General Contingency	-	-	-	-	-	-	-	-	7,250	7,250	7,250	-
EZPass Operating Expense	3,876,565	2,275,677	1,669,545	7,821,787	-	-	-	-	-	-	7,821,787	6,031,013
TOTAL OP., MAINT., & ADM	\$ 14,764,918	\$ 12,765,969	\$ 11,649,283	\$ 39,180,171	\$ 4,312,781	\$ 4,350,206	\$ 8,662,987	\$ 6,552,637	\$ 8,706,359	\$ 15,258,997	\$ 63,102,154	\$ 60,845,087
ADM OPS ALLOCATION												
TES Allocation	165,180	211,883	214,681	591,744	110,192	110,084	220,276	(935,771)	123,751	(812,020)	-	-
Toll Ops Allocation	177,744	236,991	177,744	592,478	-	-	-	(592,478)	-	(592,478)	-	-
Bridge Maint Allocation	143,630	172,356	137,885	453,870	57,452	63,197	120,649	(574,520)	-	(574,520)	-	-
Maint/Toll Allocation	47,638	69,292	51,969	168,899	23,819	23,819	47,638	(216,537)	-	(216,537)	-	-
PSBS Allocation	798,940	520,250	780,375	2,099,565	503,755	446,784	950,539	(3,050,104)	-	(3,050,104)	-	-
TOTAL ADM OPS ALLOCATION	\$ 1,333,132	\$ 1,210,772	\$ 1,362,653	\$ 3,906,557	\$ 695,218	\$ 643,884	\$ 1,339,102	\$(5,369,410)	\$ 123,751	\$(5,245,659)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	309,108	309,108	309,108	327,565
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309,108	\$ 309,108	\$ 309,108	\$ 327,565
NET OPERATING INC	\$ 24,103,472	\$ 70,301,720	\$ 31,420,472	\$ 125,825,664	\$(5,007,999)	\$(4,994,090)	\$(10,002,089)	\$(1,183,227)	\$(8,521,002)	\$(9,704,229)	\$ 106,119,346	\$ 71,917,551
NON-OPERATING REV/EXP												
Interest Revenue & Unrealized Gain/Loss											(7,995)	5,926,581
Other Non-Operating Revenue											132,155	-
Interest Expense											(25,497,727)	(26,001,101)
Depreciation Expense											(19,079,594)	(19,275,490)
TOTAL NON-OPS REV/EXP											\$(44,453,161)	\$(39,350,010)
CHANGE IN NET ASSETS											\$ 61,666,184	\$ 32,567,542

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

PURCHASING REPORT INDEX

MONTH OF NOVEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of NOVEMBER, 2021	1-5

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

MONTHLY PURCHASING REPORT

Month of November 2021

This report itemizes all orders for purchases made for the month of November, 2021, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of November 2021, culminated in the preparation and placement of 70 purchase orders in the total amount of \$577,059.84. For three (3) of these purchases, seven (7) price inquiries were sent out for an average of 2.33 inquiries per Order ($7/3=2.33$).

Procurements of over \$5,000.00 during the period of November 2021 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$284,450.00 for Southern Operations and Maintenance security installation;
- One (1) Purchase Order was issued, in the total amount of \$70,952.40 for portable radios;
- Four (4) Purchase Orders were issued, in the total amount of \$31,676.80 for guide rail repairs/replacements at EP, I-78 and DWG locations;
- One (1) Purchase Order was let, in the total amount of \$31,300.00 for a new camera installation at Centre Bridge-Stockton;
- A Purchase Order was issued, in the total amount of \$24,631.50 for snow plow parts.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20210029	CENTRAL AUTO TOPS	REPLACEMENT MOLDED FOAM SEAT	DWG			400.00	
20210030	GRAINGER	AC/HEATING UNIT FOR TOLL	DWG	OMNIA 192163		836.63	
20210031	OFFICE BASICS	CLEANING SUPPLIES HDOX	MULTI	COSTARS 5		6,000.00	
20210032	GRAINGER	RESPIRATORS & CARTRIDGES	MULTI	OMNIA 192163		4,589.00	
20210033	STARR UNIFORM	CLOTHING: ESS UNIFORM	ESS	COSTARS 12			140.52
20210255	WHITEHALL TURF EQUIPMENT	GROUNDS TOOLS	EP			5,477.39	
20210544	CUMMINS-ALLISON CORPORATION	BANKING MACHINE SERVICE	I78			637.23	
20210545	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	I78	TTS-723A	6,750.00		
20210546	CORPORATE FACILITIES, INC.	PSBS OFFICE CHAIRS	PSBS	OMNIA 2020000608		2,684.36	
20210547	BINSKY SERVICE	HVAC SERVICES	AB SF			714.00	
20210548	BINSKY SERVICE CAPITAL RESERVE	HVAC REPAIR	NHL		12,867.00		
20210549	ORION SFTY PROD/STANDARD FUSEE	SAFETY FLARES	I78	PA 4400015999		1,352.88	
20210550	VERSALIFT EAST, INC.	BUCKET TRUCK INSPECTION	I78			610.00	
20210551	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	I78	TTS-723A	12,076.80		
20210552	ADVANCE AUTO	AUTO PARTS & EQUIPMENT	EP	OMNIA 2017000280		2,771.13	
20210553	ALLENTOWN MACK SALES & SERVICE, INC.	AUTO REPAIR /SUPPLIES	TM			1,573.72	
20210554	WINTER EQUIPMENT	REPLACEMENT PLOW BLADE	I78	PA 4600015696		388.44	
20210555	NALCO COMPANY LLC	BOILER WATER TREATMENT SERVICE	NHL			130.69	
20210556	ALLENTOWN MACK SALES & SERVICE, INC.	AUTO REPAIR /SUPPLIES	TM			1,498.29	
20210557	ALLENTOWN MACK SALES & SERVICE, INC.	AUTO REPAIR /SUPPLIES	TM			520.81	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210558	STARR UNIFORM	NR LT UNIFORM	NHL	COSTARS 12		815.60	
20210559	TRAMMEL TESTINGS, INC.	TANK INSPECTION / SERVICE	TM			500.00	
20210560	PMG SM PA LLC	PAVING MATERIALS SUPPLIES	TM	COSTARS 29		1,533.00	
20210561	TENTS & EVENTS	EVENTS MATERIALS	AB SF			1,635.00	
20210562	ALLSTATE SEPTIC SYSTEMS	SEPTIC PUMPING SERVICE	EP			400.00	
20210563	GRAINGER	PORTABLE GENERATOR	NHL	OMNIA 191263		1,114.24	
20210564	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	EP	TTS-723A	12,400.00		
20210565	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE SVC	DWG	TTS-723A	450.00		
20210566	NAZARETH FORD	FORD F-250 3+3 CREW CAB REPAIR	I78			675.53	
20210567	ZOLL MEDICAL CORPORATION	EDUCATIONAL & TRAINING SERVICE	TES	NASPO SW300		3,221.50	
20210568	KIMTECH CORPORATION	MEDLITE TRANSPORT INSERT - JOH	SFT	GSA-07F-0263X		2,669.90	
20210569	DELAWARE ELECTRIC CO.	BRINE PUMP REBUILD	I78			845.12	
20210570	STARR UNIFORM	CLOTHING: MAINTENANCE	I78	COSTARS 12		3,091.59	
20210571	NALCO COMPANY LLC	BOILER WATER TREATMENT SERVICE	NHL			177.00	
20210572	GEORGE ALLEN WASTEWATER	SEPTIC TANK PUMPING	NHL			330.00	
20210573	SET RITE CORPORATION	GARAGE DOOR REPAIR	TM			390.00	
20210574	AMERICAN TEST CENTER	BUCKET TRUCK-RETESTED/ INSPECT	MM			200.00	
20210575	SCHINDLER ELEVATOR CORPORATION	ELEVATOR REPAIR BM/AET	AB SF			603.13	
20210576	E.M. KUTZ, INC.	SNOW PLOW PARTS	TM	COSTARS 25		12,656.00	
20210577	MOTOROLA INC. CAPITAL RESERVE	PORTABLE RADIOS	ESS	NJ T-0109	70,952.40		
20210578	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	ESS: CB-S CAMERA ADD 10621	ESS	4032-09-18	31,300.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		Director
					Commission	Director of Purchasing	
20210579	WINTER EQUIPMENT	MACK TRUCK-SNOW PLOW BLADE	I78	PA 4600015696		3,110.99	
20210580	INNOVATIVE SURFACE SOLUTIONS	LIQUID MAGNESIUM CHLORIDE	NHL			3,155.25	
20210581	ALLENTOWN MACK SALES & SERVICE, INC.	VEHICAL REPAIR-NHL TRANSEEDGE	MULTI	COSTARS 25		7,448.86	
20210582	FROMM ELECTRIC SUPPLY CORP.	TRANSFORMER BASE REPAIR	I78	COSTARS 8		2,767.45	
20210583	HIGHWAY EQUIPMENT & SUPPLY CO.	EMERGENCY REPAIR-VOLVO LOADER	I78	PA 4400019959		6,083.65	
20210584	SAFETY- KLEEN SYSTEMS, INC.	PARTS WASHER SERVICE -SOLVENT	NHL			396.15	
20210585	EMR POWER SYSTEMS LLC	EMERGENCY GENERATOR REPAIR	DWG	NJ T-2848		280.00	
20210586	TRIUS, INC.	JOMA BLADE SPARE PARTS	TM	COSTARS 25		24,631.50	
20210587	OFFICE BASICS	PAPER PRODUCT (PAPER TOWELS)	DWG	COSTARS 5		429.50	
20210588	STARR UNIFORM	CLOTHING: COLLECTOR	I78	COSTARS 12		3,596.94	
20210589	SCRAPPY'S AUTO SERVICE INC.	AUTO REPAIR / PARTS	TM			350.00	
20210590	SCRAPPY'S AUTO SERVICE INC.	AUTO REPAIR / PARTS	TM			550.00	
20210591	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	SO. OPS & MAINT ESS SECURITY T	ESS	4032-09-18	284,450.00		
20210592	GOODYEAR AUTO SERVICE CENTER	AUTO REPAIR / SUPPLIES	TM	PA 4400015997		880.00	
20210593	EMR POWER SYSTEMS LLC	EMERGENCY GENERATOR REAPIR	DWG	NJ T-2848		2,384.05	
20210594	BINSKY SERVICE	BOILER SERVICE @ COIL CLEANING	DWG			934.20	
20210595	BINSKY SERVICE	EMERGENCY BOILER REPAIR	MM			563.00	
20210596	BINSKY SERVICE	EMERGENCY BOILER REPAIR - TOLL	MM			2,350.00	
20210597	BINSKY SERVICE	HEAT PUMP REPLACEMENT	MM			1,751.00	
20210598	BINSKY SERVICE	CIRCULATOR PUMP REPLACEMENT	MM			1,937.00	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2021

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20210599	BINSKY SERVICE	EMERGENCY BOILER REPAIR	MM			679.50	
20210600	BINSKY SERVICE	BOILER REPAIR	MM			476.00	
20210601	BINSKY SERVICE	BOILER REPAIR	MM			977.00	
20210602	SCIENTIFIC WATER CONDITIONING CO., INC.	WATER TOWER CLEANING	AB SF			2,200.00	
20210603	MUNICIPAL MAINTENANCE CO., INC	PUMP REPAIR	AB SF			5,718.90	
20210604	RK INDUSTRIES GROUP	CLOTHING: MAINTENANCE UNIFORM	I78			500.00	
20210605	STARR UNIFORM	CLOTHING: MAINTENANCE UNIFORM	I78	COSTARS 12		540.00	
20210606	CLEAN FUELS ASSOCIATES	FUEL TANK CLEANING	I78			4,540.00	
20210607	HARTFORD STEAM BOILER INSPECTION AND INSURANCE CO.	BOILER INSPECTIONS	AB SF			5,400.00	
Purchase Order Count: 70				AUTHORITY TOTALS:	\$431,246.20	\$145,673.12	\$140.52
				GRAND TOTAL:	\$577,059.84		

Delaware River Joint Toll Bridge Commission
Meeting of December 20, 2021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report November	1-4

Delaware River Joint Toll Bridge Commission
Meeting of December 20, 2021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,476,458

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,812,792

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of December 20, 2021

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

E-ZPass Department Call Activity	Total Calls for November
Account Modification Requests	46
Violation Notification Inquires	43
SFB Inquiries (commuter discount/toll by plate)	47
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	15
<i>Web-Inquiries</i>	
Account Updates	37
Violations	46
Disputes	50
TOTAL NUMBER OF CALLS	284

E-ZPass account modification requests and violation inquiries represent an increase in calls for November.

SCUDDER FALLS BRIDGE	TOLL-BY-PLATE BILLS AND VIOLATION NOTICES MAILED IN NOVEMBER
TOLL BILL A	24,072
TOLL BILL B	11,192
LEVEL 1 VIOLATIONS	9,064
LEVEL 2 VIOLATIONS	3,769

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – November 2021, New Jersey E-ZPass reports \$8,783,902.20 collected in tolls and \$31,718,488.92 collected in fees.

Collection Account Updates:

CRST Lincoln Sales - August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom - August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

TMT Trucking: On 12/19/19, DRJTBC was awarded \$40,000.00 during an arbitration hearing. The defendant as well as the Commission has 30 days to appeal the verdict. The Commission nor the defendant has appealed the verdict. The current outstanding amount owed to the Commission in tolls is \$19,584.00 and \$31,290.00 in fees.

Jhonatan Trucking: Arbitration awarded to the Commission in the amount of \$75,015.50 for outstanding tolls and fees.

Sakoutis Transport LLC: Settlement complete. Check has been received and processed for \$13,250.00.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2021**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF NOVEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF NOVEMBER 2021

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore met with the Southern Operations and Maintenance Facilities Improvements project team to begin coordination of the bridge host equipment relocation that will be required as part of this construction project. TransCore is revising their scope of work and associated fee based on discussions during the meeting.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

General Electronic Toll Collection Program Activities

1. Mr. Straccioli participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings. At the August 2021 IAG EMC Meeting, Mr. Straccioli was elected by the members to serve as Vice Chair to the EMC.
2. Mr. Straccioli is participating in the Non-toll Business Opportunity Task Force and Protocol Planning Working Group.
3. Mr. Straccioli is serving on IAG's Next Generation Equipment Procurement Committee. Proposals are being evaluated.
4. Mr. Straccioli served on the evaluation committee for the review of proposals in response to the IAG Interoperability Hub Request for Proposals. MTA Bridges and Tunnels is working to award the contract to the recommended vendor.
5. Mr. Straccioli assisted the IAG with interviews for their Reciprocity Administrator. This individual will be responsible for the implementation and operation of the IAG Interoperability Hub.

**Delaware River Joint Toll Bridge
Commission Meeting of December 20, 2021**

CONTRACT COMPLIANCE REPORT INDEX

Month of November 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report November 2021	1-15

Delaware River Joint Toll Bridge Commission
Month of November 2021

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IBE PROGRAM

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Delaware River Joint Toll Bridge Commission
Month of November 2021

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded **(70)** contracts with the IBE Program requirements. Currently, there are **(35) active** projects and **(35) completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission
Month of November 2021

Contract Compliance Department Compliance
IBE Scores Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

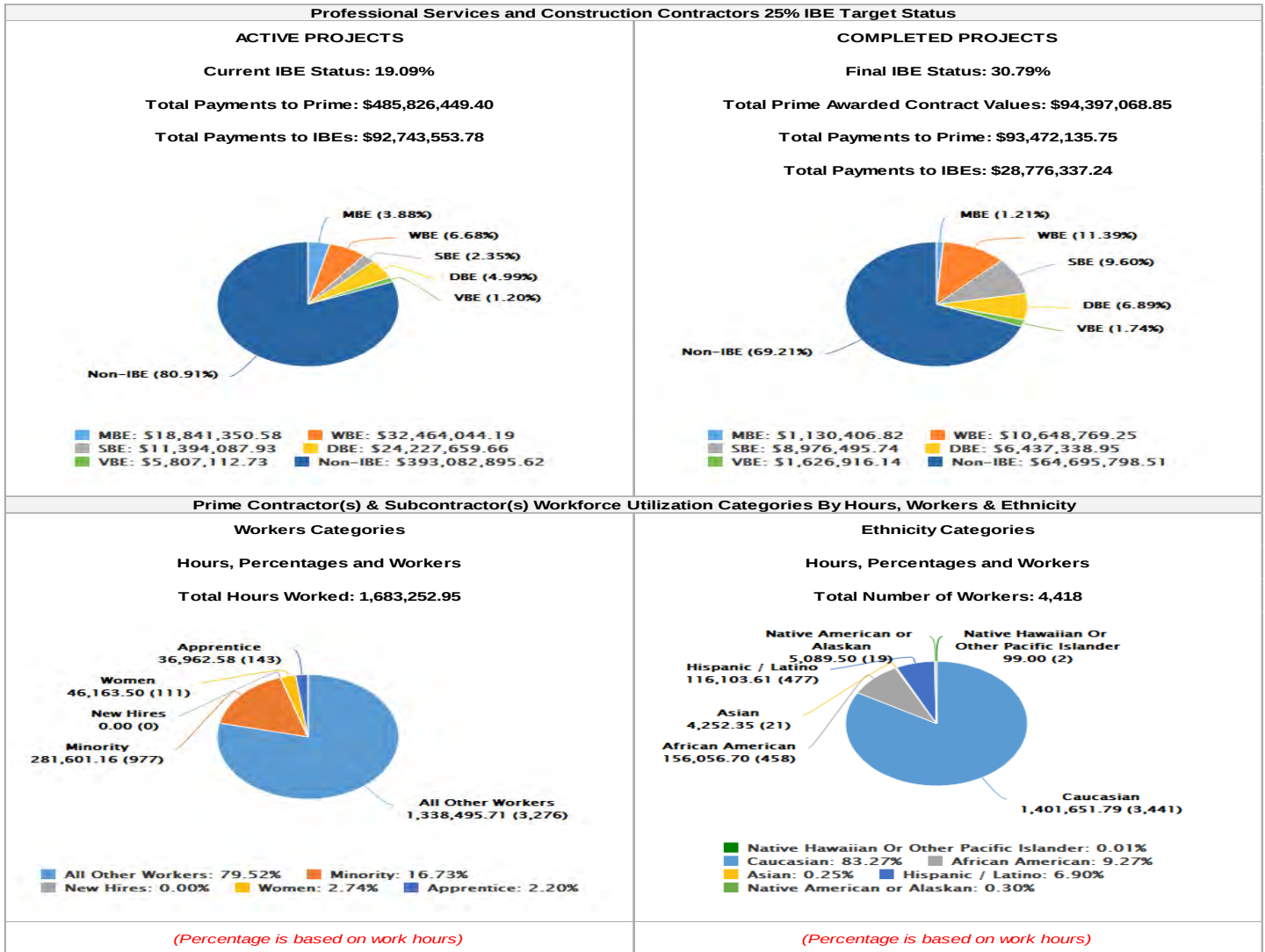
Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & a above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

Delaware River Joint Toll Bridge Commission Month of November 2021

NOVEMBER 2021 IBE SUMMARY REPORT



	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 640,387,455.45	\$ 485,826,449.40	\$ 92,743,553.78	19.09%	C
All Professional Services Projects Totals	\$ 102,828,060.65	\$ 81,373,236.22	\$ 20,126,650.33	24.73%	C+
	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Completed Professional and Construction Projects Totals	\$ 94,397,068.85	\$ 93,472,135.75	\$ 28,776,337.24	30.79%	B+
Completed Professional Services Projects Totals	\$ 8,766,035.49	\$ 8,537,872.50	\$ 1,567,278.30	18.36%	C

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.87%						Ethnicity Participation Summary			
Total □ Contracts □ Value	Total Prime □ P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$404,453,213.18	\$72,616,903.45	17.95%	C	3179	1,477,130.65	1,227,274.70	249,855.95	43,639.25	B	83.09%	16.91%	2.95%	A
COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.63%						Ethnicity Participation Summary			
Total □ Contracts □ Value	Total Prime □ P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

Delaware River Joint Toll Bridge Commission

Month of November 2021

Active Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 11/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Active Professional and Construction Projects Totals	\$ 640,387,455.45	\$ 485,826,449.40	\$ 92,743,553.78	19.09%	C
Active Professional Services Projects Totals	\$ 102,828,060.65	\$ 81,373,236.22	\$ 20,126,650.33	24.73%	C+

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Gannett Fleming Inc. - Camp Hill, PA		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.54	\$ 3,805,383.92	\$ 906,658.73	23.83%	C+
2	Greenman-Pedersen, Inc.		C-590A PROFESSIONAL ENGINEERING	\$ 1,420,768.65	\$ 1,061,943.75	\$ 458,509.53	43.18%	A
3	Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 33,018,562.37	\$ 6,653,639.81	20.15%	C+
4	McCormick Taylor, Inc.		C-662A McCORMICK - SFB Replacement	\$ 1,800,016.87	\$ 1,430,551.45	\$ 364,088.20	25.45%	B
5	French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
6	Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection	\$ 500,000.00	\$ 461,377.87	\$ 91,464.15	19.82%	C
7	IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ	\$ 1,000,000.00	\$ 863,109.07	\$ 863,109.07	100.00%	A+
8	Urban Engineers, Inc.		C-703A URBAN - TOA / Construction	\$ 500,000.00	\$ 445,990.62	\$ 89,676.75	20.11%	C+
9	USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,376,354.11	\$ 1,376,354.11	100.00%	A+
10	Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -	\$ 1,000,000.00	\$ 826,516.45	\$ 198,308.65	23.99%	C+
11	Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIAN & THOMPSON) - Facilities Task Order	\$ 500,000.00	\$ 229,207.43	\$-	0.00%	F
12	The Gordian Group, Inc.		C-727A THE GORDIAN GROUP, INC.- JOB	\$ 650,000.00	\$ 267,243.19	\$-	0.00%	F
13	Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION /	\$ 500,000.00	\$ 172,155.17	\$ 8,510.46	4.94%	F
14	French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER	\$ 500,000.00	\$ 15,677.45	\$ 15,677.45	100.00%	A+
15	Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ	\$ 1,000,000.00	\$ 595,453.12	\$ 595,453.12	100.00%	A+
16	KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT	\$ 500,000.00	\$ 338,665.45	\$ 338,665.45	100.00%	A+
17	WSP/PARSONS BRINCKERHOFF, INC		C-750A WSP - USA - STRUCTURAL / CIVIL TASK ORDER AGREEMENT (TOA)	\$ 1,000,000.00	\$ 48,717.20	\$-	0.00%	F
18	TRC Engineers		CI-671A TRC - SFB Replacement Project	\$ 6,515,220.03	\$ 3,773,908.86	\$ 1,385,000.77	36.70%	A
19	WSP/PARSONS BRINCKERHOFF, INC		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering	\$ 7,776,718.32	\$ 4,924,957.80	\$ 1,398,298.09	28.39%	B
20	Gannett Fleming Inc. - Camp Hill, PA		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ	\$ 6,568,103.32	\$ 5,496,885.66	\$ 1,837,102.25	33.42%	B+
21	Joseph Jingoli & Son, Inc.		CM-519A SOUTHERN OPERATION &	\$ 3,611,070.08	\$ 109,824.46	\$-	0.00%	F
22	Johnson, Mirmiran and Thompson, Inc.		CM-590A JMT -NORTHAMPTON ST. TSB REHABILITATION, CM/CI SERVICES	\$ 1,554,968.16	\$-	\$-	0.00%	N/A
23	Hill International, Inc. - Philadelphia, PA		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 21,440,734.93	\$ 3,371,248.18	15.72%	C
24	Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission	\$ 564,133.25	\$ 530,880.29	\$ 35,749.96	6.73%	D

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Month of November 2021

Completed Professional Services Projects Payments Detail Report

Date: From 07/01/2014 To 11/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
Completed Professional and Construction Projects Totals	\$ 8,766,035.49	\$ 8,537,872.50	\$ 1,567,278.30	18.36%	C
Completed Professional Services Projects Totals	\$ 8,766,035.49	\$ 8,537,872.50	\$ 1,567,278.30	18.36%	C

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Gannett Fleming Inc. - Camp Hill, PA		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 600,565.63	\$ 42,925.47	7.15%	D
3	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
4	Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
5	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
6	Cherry, Weber & Associates, P.C.		C-684A-2 Van Cleef Engineering Associates, LLC - formally - CHERRY	\$ 1,260,000.00	\$ 1,222,340.65	\$ 292,358.15	23.92%	C+
7	Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 500,000.00	\$ 436,347.22	\$ 92,842.42	21.28%	C+
8	Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll	\$ 500,000.00	\$ 610,145.27	\$ 26,570.72	4.35%	F
9	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
10	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
11	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
12	Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
13	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C

*Met or Exceeded the Target

*Did Not Meet the Target

*P/T/D = Paid To Date

Delaware River Joint Toll Bridge Commission

Month of November 2021

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 11/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$404,453,213.18

Total Payments to all IBEs \$72,616,903.45

IBE Target 25.00%

IBE Actual 17.95%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

ACTIVE CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.87%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$537,559,394.80	\$404,453,213.18	\$72,616,903.45	17.95%	C	3179	1,477,130.65	1,227,274.70	249,855.95	43,639.25	B	83.09%	16.91%	2.95%	A

DB-540A TRAN SCORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$12,462,964.26	\$11,346,449.43	\$2,316,211.51	20.41%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 45.8%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,294,820.75	\$1,182,625.66	\$27,708.76	2.34%	F	57	717.00	479.00	238.00	91.00	A+	66.81%	33.19%	12.69%	A+

T-519A BRACY Southern Operations & Maintenance Facilities Improvements - Trenton, Morrisville, Langhorne & New Hope														
Payments Summary					Workforce Hours Summary 12.28%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$56,535,181.25	\$911,941.65	\$-	0.00%	F	53	3,595.25	3,172.25	423.00	18.50	C	88.23%	11.77%	0.51%	B

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.26%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$-	\$-	\$-	0.00%	N/A	1652	641,348.24	521,699.10	119,649.14	16,672.50	B+	81.34%	18.66%	2.60%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 18.62%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$424,129,137.19	\$384,953,643.90	\$67,277,884.21	17.48%	C	1864	805,444.83	681,363.58	124,081.25	25,879.75	B	84.59%	15.41%	3.21%	A

T-719A ROAD-CON Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs.														
Payments Summary					Workforce Hours Summary 20.99%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,773,197.85	\$2,849,665.02	\$248,998.22	8.74%	D	117	9,364.07	7,762.27	1,601.80	363.50	B+	82.89%	17.11%	3.88%	A

TS-590A NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$15,487,427.50	\$-	\$-	0.00%	N/A	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement														
Payments Summary				Workforce Hours Summary 37.47%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$ 1,376,666.00	\$540,901.80	\$78,115.03	14.44%	D+	50	1,764.00	1,103.00	661.00	0.00	A+	62.53%	37.47%	0.00%	A+

Delaware River Joint Toll Bridge Commission

Month of November 2021

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 11/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$537,559,394.80

Total Payments to all Primes \$404,453,213.18

Total Payments to all IBES \$72,616,903.45

IBE Target 25.00%

IBE Actual 17.95%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction														
Payments Summary					Workforce Hours Summary 20.76%					Ethnicity Participation Summary				
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$967,003.81	\$967,003.81	100.00%	A+	66	8,385.50	7,254.00	1,131.50	609.50	B+	86.51%	13.49%	7.27%	B

TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.96%					Ethnicity Participation Summary				
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$2,500,000.00	\$566,743.72	\$566,743.72	100.00%	A+	36	3,135.50	2,509.50	626.00	0.00	B	80.04%	19.96%	0.00%	A

TTS-736A RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region														
Payments Summary					Workforce Hours Summary 48.50%					Ethnicity Participation Summary				
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,000,000.00	\$65,231.99	\$65,231.99	100.00%	A+	2	334.00	172.00	162.00	0.00	A+	51.50%	48.50%	0.00%	A+

TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION														
Payments Summary					Workforce Hours Summary 19.88%					Ethnicity Participation Summary				
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$3,500,000.00	\$1,069,006.20	\$1,069,006.20	100.00%	A+	35	1,002.26	807.50	194.76	4.50	B	80.57%	19.43%	0.45%	A

Delaware River Joint Toll Bridge Commission

Month of November 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 11/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 16.63%					Ethnicity Participation Summary				
Total ▢ Contracts ▢ Value	Total Prime ▢ P / T / D	Total IBE ▢ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$85,631,033.36	\$84,934,263.25	\$27,209,058.94	32.04%	B+	1286	206,122.30	174,377.09	31,745.21	2,524.25	B	84.60%	15.40%	1.22%	A

T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility														
Payments Summary					Workforce Hours Summary 7.39%					Ethnicity Participation Summary				
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$9,845,177.03	\$9,845,176.91	\$1,589,381.54	16.14%	C	244	31,516.58	30,048.08	1,468.50	861.25	D	95.34%	4.66%	2.73%	F

T-514A WEST SIDE - DIH Toll Bridges Facilities Emergency Standby Generators Improvements														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$644,686.07	\$644,686.00	\$197,339.99	30.61%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$6,317,000.00	\$6,193,334.28	\$1,877,906.86	30.32%	B+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 2.16%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,439,584.00	\$1,348,934.71	\$1,348,934.71	100.00%	A+	65	5,925.50	5,805.50	120.00	8.00	F	97.97%	2.03%	0.14%	F

T-641A MERC0 - Easton / Phillipsburg Ramp C Stabilization														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$998,300.00	\$998,300.00	\$998,300.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.														
Payments Summary					Workforce Hours Summary 28.50%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,117,003.61	\$11,038,703.72	\$3,066,725.97	27.78%	B	320	47,800.75	35,278.00	12,522.75	1,098.75	A	73.80%	26.20%	2.30%	A+

T-645A MJF Building & Facilities Energy Conservation														
Payments Summary					Workforce Hours Summary 23.54%						Ethnicity Participation Summary			
Total  Contracts  Value	Total Prime  P / T / D	Total IBE  P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$5,376,806.87	\$5,376,806.87	\$5,376,806.87	100.00%	A+	46	9,735.28	7,509.23	2,226.05	65.75	B+	77.13%	22.87%	0.68%	A

Delaware River Joint Toll Bridge Commission

Month of November 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 11/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total □ Contracts □ Value	Total Prime □ P / T / D	Total IBE □ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,247,159.50	\$1,247,159.50	\$129,525.50	10.39%	D+	7	1,625.50	1,625.50	0.00	0.00	F	100.00%	0.00%	0.00%	F

T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,438,942.00	\$1,438,941.98	\$234,466.30	16.29%	C	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-666A PKF - SFB Replacement Project Construction for PA Noise Walls														
Payments Summary					Workforce Hours Summary 14.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$11,394,750.00	\$11,219,737.01	\$3,338,786.23	29.76%	B	42	5,738.00	5,122.00	616.00	241.50	C	89.26%	10.74%	4.21%	B

T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total ▢ Contracts ▢ Value	Total Prime ▢ P / T / D	Total IBE ▢ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,814,999.39	\$1,721,688.26	\$454,825.01	26.42%	B	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$160,006.00	\$160,006.00	\$160,006.00	100.00%	A+	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.32%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$21,357,000.00	\$21,468,985.71	\$4,382,167.83	20.41%	C+	435	80,061.86	70,408.20	9,653.66	209.00	C	87.94%	12.06%	0.26%	B

T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building														
Payments Summary					Workforce Hours Summary 64.86%					Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,694,000.00	\$1,546,100.00	\$170,944.28	11.06%	D+	26	5,244.00	1,842.50	3,401.50	0.00	A+	35.14%	64.86%	0.00%	A+

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary				Workforce Hours Summary 15.61%						Ethnicity Participation Summary				
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,711,600.00	\$1,666,931.06	\$18,727.94	1.12%	F	77	5,669.75	4,784.50	885.25	0.00	B	84.39%	15.61%	0.00%	A

Delaware River Joint Toll Bridge Commission

Month of November 2021

Completed Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

Date: From 07/01/2014 To 11/30/2021

IBE Payments Legend	
Score Rankings	IBE Commitment Participation
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

Total of all Primes Contract Values \$85,631,033.36

Total Payments to all Primes \$84,934,263.25

Total Payments to all IBEs \$27,209,058.94

IBE Target 25.00%

IBE Actual 32.04%

Workforce Utilization Legend		
Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	30% & above	25% & above
A	25% to 29.9%	15% to 24.9%
B+	20% to 24.9%	over 15%
B	15% to 19.9%	10% to 14.9%
C+	10% to 14.9%	over 10%
C	10% to 14.9%	7.5% to 9.9%
D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	5% to 7.4%
F	4.9% & below	4.9% & below

COMPLETED CONSTRUCTION PROJECTS														
TS-650A ROAD-CON - RIVERTON BELVIDERE TSB														
Payments Summary					Workforce Hours Summary 0.00%						Ethnicity Participation Summary			
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$652,738.50	\$652,738.50	\$28,347.48	4.34%	F	0	0.00	0.00	0.00	0.00	N/A	0.00%	0.00%	0.00%	N/A

TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95														
Payments Summary					Workforce Hours Summary 13.62%					Ethnicity Participation Summary				
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$1,003,336.00	\$999,656.00	\$999,656.00	100.00%	A+	8	580.00	501.00	79.00	0.00	C	86.38%	13.62%	0.00%	B

TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements														
Payments Summary					Workforce Hours Summary 1.50%						Ethnicity Participation Summary			
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$647,000.00	\$647,000.00	\$163,632.58	25.29%	B	14	2,734.00	2,693.00	41.00	0.00	F	98.50%	1.50%	0.00%	F

TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES														
Payments Summary					Workforce Hours Summary 28.52%					Ethnicity Participation Summary				
Total ☐ Contracts ☐ Value	Total Prime ☐ P / T / D	Total IBE ☐ P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation)
\$161,150.37	\$161,150.32	\$61,169.00	37.96%	A	11	433.00	309.50	123.50	0.00	A	71.48%	28.52%	0.00%	A+

Delaware River Joint Toll Bridge Commission
Month of November 2021

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

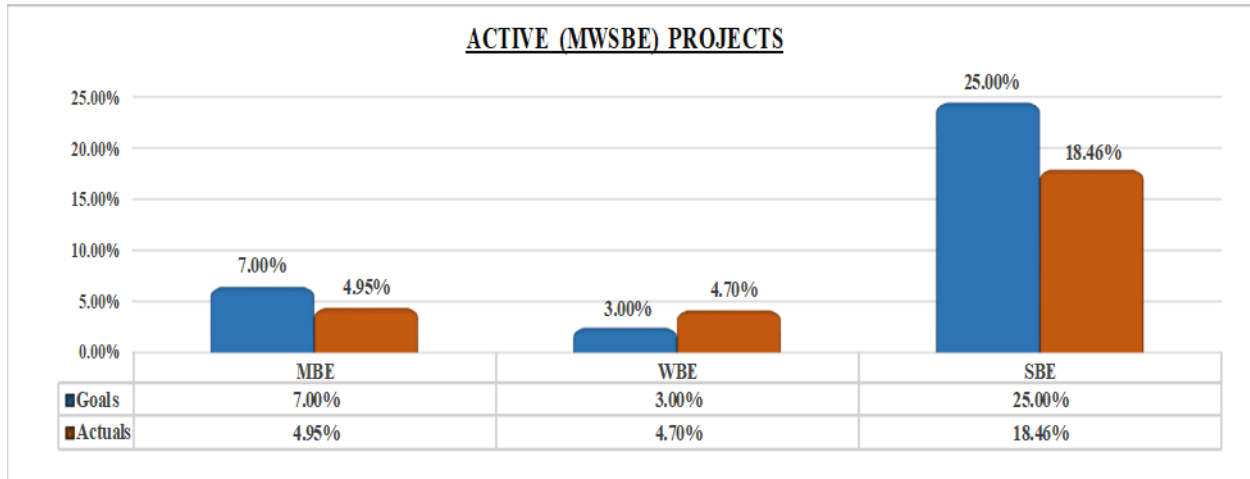
Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	5
➤ Completed Projects:	72
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

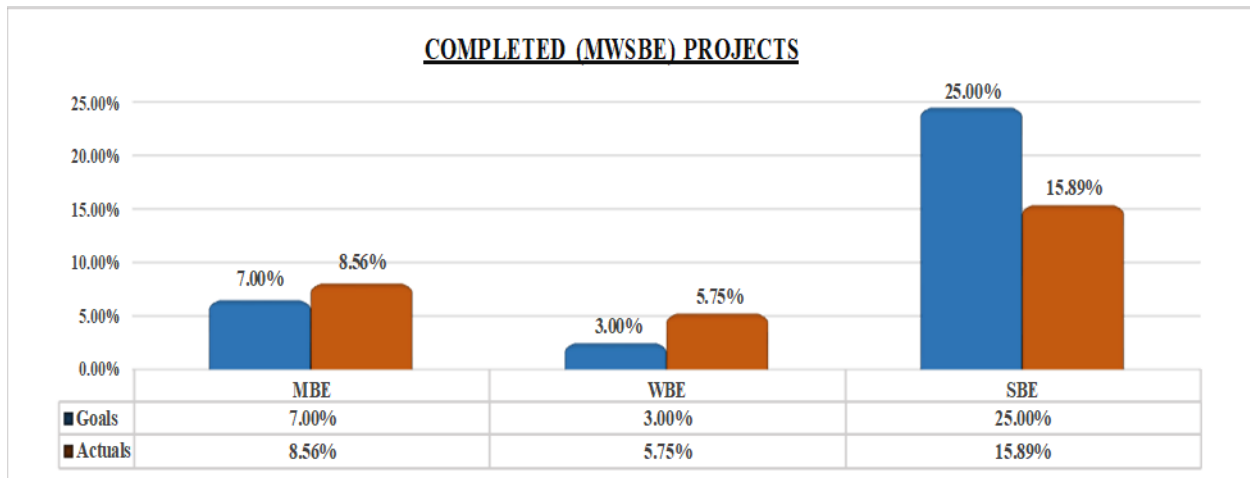
Delaware River Joint Toll Bridge Commission
Month of November 2021

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



M/WBE Actual Summary Totals \$26,678,603.35	MBE		WBE		SBE Actual Summary Totals \$1,253,074.27	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	4.95%	\$1,319,428.97	4.70%	\$1,253,433.16		18.46%	\$231,333.17

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7%	MBE PAYMENTS	WBE GOAL 3%	WBE PAYMENTS	SBE GOAL 25%	SBE PAYMENTS
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	4.11%	\$ 1,248,433.16		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 147,560.34		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	25.21%	\$ 98,228.18
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 781,897.95		\$ -		\$ -	9.21%	\$ 92,111.29
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -



M/WBE Actual Summary Totals \$139,098,476.93	MBE		WBE		SBE Actual Summary Totals \$20,593,480.45	SBE	
	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS		ACTUAL	PAYMENTS
	8.56%	\$11,903,166.05	5.75%	\$8,003,051.95		15.89%	\$3,271,639.83

Delaware River Joint Toll Bridge Commission

Month of November 2021

Minority, Women and Small Business Enterprise Payment Reporting Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

PROJECT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		
C-629B	Michael Baker	\$ 500,000.00					2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		
C-627A	Buchart Horn	\$ 132,374.35						
C-598A	Burns Group	\$ 408,272.00					8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		
C-543A	Cherry Weber	\$ 612,233.00					28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		
T-554A	Dayspring Electric	\$ 232,117.66						
C-628A	Dewberry	\$ 474,625.86	9.69%	\$ 46,014.78	13.27%	\$ 62,999.77	9.12%	\$ 43,294.17
C-454B	French & Parello	\$ 500,000.00					17.00%	\$ 85,000.00
C-627B	French & Parello	\$ 276,851.59					5.70%	\$ 28,487.21
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90					8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00					4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59					19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71					17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00				
CM-427B	Hill International	\$ 629,749.00					13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		
CM-442A	Hill International	\$ 319,826.73					25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		
TS-443A	James A. Anderson	\$ 2,461,975.00			6.10%	\$ 150,180.48		
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		
CM-543A	JMT	\$ 752,729.58					30.60%	\$ 230,335.25
C-506A	K.S. Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00					22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39					24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00					2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		
T-639A	Road-Con	\$ 3,324,313.00			13.90%	\$ 462,079.51		
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		
C-600A	STV	\$ 800,000.00					12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40					23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17						
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		
CM-445A	STV	\$ 682,064.44					26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		
C-453B	T & M Associates	\$ 1,000,000.00					18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55					21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		
C-505A	Urban Engineers	\$ 154,598.70					36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69						

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of November 2021	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

COMMUNICATIONS REPORT

November 2021

- **COMMISSION AWARENESS EFFORTS:**

Scudder Falls Shared-Use Path Opening Dedication – This Nov. 16 event at the Commission's Scudder Falls campus was the primary focus of Communications Department activity in November. Organization involved a litany of tasks, including:

- Organized and hosted a planning conference call with key Commission personnel/executives/directors – drafted outline of tasks.
- Development/review of event flyer (assistance - Community Affairs)
- Compilation of invitation lists for bicycle groups, former Commissioners and executives, and canal organizations
- Design and ordering of commemorative coins and ribbon-cutting scissors (assistance – Chip Stracciolini, Jodee Inscho, Bellevue Communications)
- Organization, outreach and confirmation of event participants:
 - o NJ and PA State Police (assistance - Public Safety & Bridge Security Senior Director Matt Hartigan)
 - o Yardley Police Chief Joe Kelly
 - o Ewing High School Mastersingers Choir
 - o Ewing Mayor Bert Steinmann and Lower Makefield Supervisor John B. Lewis
 - o Yassmin Gramian, Secretary of Pennsylvania DOT
 - o Michael Russo, NJ DOT Assistant Commissioner
 - o John Cecil, Director of NJ Division of Parks and Forestry
 - o Devin Buzard, Park Manager for Delaware Canal State Park, PA DCNR
 - o Anne Scudder Smith, ninth generation Scudder family descendant (ceremonial ribbon cutter)
 - o Anchor House Foundation officers of annual Ride for Runaways (inaugural riders)
- PA system, extension wires and mult-box – via Alex Styer of Bellevue Communications
- Temporary flooring and chairs – (assistance - LeVar Talley, Michael Schermerhorn and maintenance forces)
- Podium, bunting, ribbon, etc. – (assistance - Lendell Jones and maintenance)
- Preparation of lists for VIP parking and recognition of dignitaries (assistance – Jodee Inscho)
- Setup and takedown (assistance – LeVar Talley, Michael Schermerhorn, maintenance forces)
- Preparation of itinerary, review of Mr. Resta's remarks, and printing of content onto card stock and insertion into binder for event.
- Preparation and distribution of three media advisories and a final press release on the opening of the path
- Design and drafting of content for eight-page program hand-out. (Design spearheaded by Jodee Inscho and production by Inscho and Kevin Barta at the Commission's New Hope reproduction facility)

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

Scudder Falls Shared-Use Path Map – Worked with personnel from Scudder Falls public involvement consultant McCormick Taylor and subconsultant Stokes Creative Group to design a map depicting the full 0.86-mile-long Scudder Falls Shared Use Path and related amenities. The depiction includes the park-n-ride lot, 1799 House comfort station, a new pedestrian bridge over the PA Delaware Canal, eco-sensitive permeable asphalt connector paths, signage, the Scudder Falls Bridge walkway, access ramps, and connector path to the NJ Delaware & Raritan Feeder Canal towpath. The map served as the centerfold in the event program and has been updated and uploaded to a new webpage that provides information, guidelines, and restrictions on the new facility. This base map will be updated as warranted to include additional elements, such as the interpretive display memorializing the former Scudder Falls Bridge that served the region from 1961 to 2019.

Scudder Falls Bridge Replacement Project – Prepared e-Blasts on paving progress and ramp closures affecting bridge's motorists. Worked with public involvement consultants to produce detour map on closure of last I-295 North exit in New Jersey. Posted multiple alerts, pop-up notices, and banner scroll messages on short-notice travel restrictions/detours for various lane and ramp closures through the project area. Most of these communications concerned final paving, diamond grinding of polyester polymer concrete (PPC) surfaces, and line striping work. Continued production, distribution, and posting of weekly travel advisories. Posted, updated, and/or removed various detour maps on project website.

Presentation – Traditions at Washington Crossing – Prepared a bridge history PowerPoint slide program for community group in Washington Crossing section of Upper Makefield. The program was presented on the night of Nov. 16 through the Zoom online platform. The talk focused on the Delaware River bridges in Lower Bucks County and the Bridge Commission's genesis and service mission. The presentation was well-received. The audience largely consisted of retirees. Organizers said about 50 individuals registered to view the presentation. The talk provided an opportunity to promote the impending completion of the Scudder Falls Bridge Replacement Project and the opening of the new shared-use path.

- **MEDIA RELATIONS:**

Hot Topics: Scudder Falls Bridge Replacement Project enters new construction phase; Woodside Road to close for milling and paving as part of Scudder Falls project; former Commission employee Mike Meeker passes; Commission issues severe traffic warning for I-295 approaching the Scudder Falls Bridge in NJ; NJ bill could help recoup tolls; walking near Washington Crossing Bridge; Commission open new Delaware River crossing for pedestrians and bicyclists; New Hope celebrates transgender day of remembrance; PA Route 32/River Road closure for paving; New Hope Lambertville Bridge cited in article on NJ commercial streets; overturned dump truck on I-78; Lower Trenton Bridge image appears in federal infrastructure bill article; I-295 ramp closure near Scudder Falls Bridge before Thanksgiving; use NJ

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

Route 29 exit detour to avoid Scudder Falls Bridge detour; Scudder Falls project travel restrictions; excellent reviews for new ped-bike crossing at Scudder Falls; New Hope-Lambertville Bridge appears in article on Bucks County real estate; Easton-Phillipsburg Thanksgiving football game; NJ Route 175 ramp to I-295 SB remains closed; morning crash injures Route 29 driver near Calhoun Street Bridge; single-lane travel restriction on I-295 North in NJ, expect delays; Scudder Falls Bridge Replacement Project nears completion.

- **WEBSITES:**

- Scudder Falls Shared-Use Path Webpage – Worked with Myron Mariano from the Commission’s website consultant Stokes CG to design and provide content for a new webpage: Scudder Falls Shared-Use Path Information, Guidelines & Restrictions. The webpage may be accessed from the dropdown menu in the website’s Bridge Info section. The webpage went live on August 15. Drafted content included an overview of the new facility, an expandable map, parking information, graphic icons of general use guidelines and prohibited actions, links, and information for requesting special-event permits and contacting the Commission. This webpage will be refined and updated as warranted.
- DRJTBC.com: Posted website scroll message on I-78 asphalt joints repair project travel restrictions and updated the scroll with other messages throughout the month. Update postings for November Commission meeting.
- SCUDDERFALLSBRIDGE.COM – Updated timeline for shared-use path. Made frequent updates to alerts and homepage popup regarding fast-changing lane and ramp closures for final paving work throughout the project area in NJ and PA.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Assisted Community Affairs Director Jodee Inscho on various preparations for the Nov. 16 opening of the Scudder Falls Shared-Use Path. Provided images for ceremonial cakes.

INTERNAL/EXTERNAL COMMUNICATIONS

- Recorded a total of 17,090 sessions (visits) during November for the Commission’s website – www.drjtbc.org. That’s an increase over the 16,115 sessions recorded in October and the 11,310 sessions recorded in November 2020.
- Issued 12 press releases/travel advisories/media advisories in November. Three advisories sought to raise media awareness of the Scudder Falls Shared-Use Path opening event. Eight concerned Scudder Falls Bridge Replacement Project travel restrictions. The final was a three-page release about the opening of the Scudder Falls Shared-Use Path.
- Attended budget review meetings.
- Scheduled and led conference calls on development and reviews of Scudder Falls Shared-Use Path map.
- Added Emily Fisher from PA Rep. Perry Warren’s office to travel distribution list.
- Attended meeting with Joe Resta, Kevin Skeels, and Roy Little concerning completion of shared-use path and attainment of Scudder Falls project’s substantial completion.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

- Reached out to Lower Makefield Supervisors' chair and vice chair to confirm inability to participate in shared-use path opening ceremony.
- Conversated by phone with John Boyle of the Philadelphia Bicycle Coalition and Susan Taylor from the Friends of the Delaware Canal regarding the planned Nov. 16 shared-use path opening.
- Attempted to contact agent of Olympic gold-medal winner Athing Mu about possible availability for shared-use path opening event.
- Added Jim Battagliese of Total Traffic Network to Scudder Falls travel alerts lists.
- Photographed park-n-ride lot, NJ state parking lot, and various portions of the shared-use path for use on new webpage.
- Posted website scroll message on I-78 asphalt joints repair project travel restrictions.
- Provided planned speaker lists and drafted general talking points to staff at PennDOT, NJDOT, and NJ Division of Parks and Forestry.
- Typed out detailed directions for correcting shared-use path map and draft webpage and provided the documents to respective staff at Stokes CG.
- Provided Scudder Falls Bridge aerial photo to NJ 101.5 FM news reporter Dan Alexander.
- Sent shared-use-path event photos to select participants and State Police contact.
- Reviewed November Commission meeting notice.
- Updated the Covid-19 meetings page with November Commission meeting noting notice and uploaded meeting agenda.
- Acquired various project aerials from Scudder Falls project manager Jake Kennedy of Trumbull Corporation; one photo was used as the banner of the new shared-use path webpage.
- Removed canal towpath closure signs at various trailhead locations along Pennsylvania's Delaware Canal towpath.
- Designed and order commemorative plaques for issuance at future Commission meetings.
- Provided NJ Treasury Department with Scudder Falls/I-295 travel warning alert to be sent to state workers.
- Made initial updates to Commission jurisdictional/management page entry for 2022 edition of Fitzgerald's New Jersey Legislative Manual, a.k.a. "the red book."

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of November 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

**Community Affairs Report
November 2021**

The following Community Affairs activities took place during November 2021:

Scudder Falls Bridge Replacement Project- Public Involvement

Assisted in planning event for the opening/dedication of the shared-use path, including design and distribution of invitation to local, county and state officials, outreach to representatives of cycling and canal organizations; and current and former Commissioners. Designed an eight-page event program handout and assisted in the printing of the program. Coordinated refreshments for the event, including sheet cakes with images.

Assisted in the review and response to messages received via the Commission and Scudder Falls project websites. Posted weekly construction activity notices on the project website and disseminated information on various road closures, traffic pattern changes and canal towpath closures. Answered inquiries from neighbors and commuters regarding construction noise, lane/ramp closures and other travel restrictions. Received follow-up inquiry from neighboring property owner regarding drainage; referred to appropriate Commission staff.

“Trenton Makes” sign lighting

Coordinated special requests for light shows at the Lower Trenton Toll-Supported Bridge with assistance from Justin Bowers in the Engineering Department. Shows for November include pancreatic cancer and Alzheimer’s awareness, Election Day, Thanksgiving and start of Hanukkah. Shows for December include the continuation of Hanukkah, Christmas, Kwanza and New Year’s.

Commission Communications

- o Continued creation of 2022 Training and Safety calendar.
- o Produced fall issue of River Currents newsletter.
- o Designed ad for Hispanic Chamber of Commerce event booklet.

Southern Operations and Maintenance Facilities Improvements

Participated in bi-weekly project status teleconferences. Prepared Langhorne construction site informational/contact card for distribution in the event workers or inspectors are approached by neighboring property owners or curious residents.

Various Community Affairs activities

Handled a wide assortment of community affairs tasks during the month, including:

- o Coordinated with E-ZPass Department staff regarding various customer questions
- o Followed-up on request for signage regarding trucks exiting Route 202 onto Rt, 32.
- o Referred questions about Rt. 22 rockfall mitigation project to NJ Dept of Transportation
- o Assisted with various Use of Facilities requests
- o Assisted the Communications Department with the posting of various project-related images

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements - Preliminary, Final, & Post Design Services, C-519A - Construction Management Services, CM-519A - Construction, T-519A	1-4
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project - Final Design Services, Contract C-660A - Construction Contract, T-668A	4-6
	CTH/KMS	Construction Management, CM-669A	6
	CLR/KMS	- Construction Inspection, PA Approaches, CI-671A - Construction Inspection, Main River, CI-672A	7
	CLR/KMS	Construction Inspection, NJ Approaches, CI-673A	7-8
	KMS/RWL	DMC Services for Construction of the SFB Project Oversight of Final Design, C-502A-2I	8-9
	CTH/KMS	Public Involvement Services Design Contract, C-662A	9
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project CPMC Services 2018 through 2021, C-502A-1M	9
	CAS/RWL	Scudder Falls Park and Ride Pedestrian/Bicycle Trail Task Order Assignment No. C-729A-2	10
New Hope-Lambertville Toll Bridge	HDH/JRB/RWL	East Abutment Stone Veneer Repairs Study, C-704A-2	10
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall Design, C-732A-1	11
I-78 Toll Bridge	WMC/RWL	Power and Communication Infrastructure - Design Services, C-732A-3 NJ Approach Roadway Joint Rehabilitation - Design and Construction Inspection, C-751A-2 NJ Approach Roadway Joint Rehabilitation - Job Order Contract, T/TS 734A-005	11-12
Northampton Street Toll Supported Bridge	MEM/RWL	Rehabilitation - Design Services, C-590A - CM/CI Services CM-590A - Construction, TS-590A	12-13
Easton-Phillipsburg Toll Bridge	CTH/RWL	Facility Parking Lot Improvements Design, C-732A-5	13-14
Riverton-Belvidere Toll Supported Bridge	HDH/MEM	Northwest & Southwest Wingwall Rehabilitation C-751A-1	14

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Straccioli CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of November 22, 2021
PROJECT STATUS REPORT

Delaware Water Gap Toll Bridge	CTH/RWL	Westbound Toll Plaza Roadway and NJ Approach Repairs • Design, C-732A-4 • Construction Management, C-733A-2 • Construction, T-719A	14-15
Multiple Facilities and/or Commission-Wide	WMC/RWL	Electronic Surveillance/ Detection System • ESS Maintenance Contract, DB-724A • ESS Request For Proposal Development, Contract C-728-4	15-16
	CAS/RWL	Electronic Toll Collection • Customer Service Center/Violation Processing Center Project, DB-584A	16
	CAS/RWL	Electronic Toll Collection/Tolling Task Order Consultant • NH-L and E-P Toll Bridge Sign Replacement, C-728A-5	16
	CAS/RWL	Electronic Toll Collection System Replacement • Design, Build, and Maintain, DB-540A	16-17
	WMC/RWL	Job Ordering Contracting • Program Manager, C-727A	17
	HDH/MEM	General Engineering Consultant • 2021-2022 Annual Inspections, C-757A	17-18
	HDH/MEM	Underwater Inspections • 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Central & Northern Regions, C-750A-2 • 2021 Underwater Inspections of the Toll and Toll Supported Bridges, Southern Region, C-759A-1	18-19
	CAS/RWL	Traffic Engineering Consultant • 2021-2022 Annual Reports, C-761A	19
	CAS/RWL	Traffic Count Program Upgrade • DR-550A	19

Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Manager

Project Manager Legend

WMC – M. Cane JRB – J. Bowers
CTH – C. Harney HDH – D. Hettema

Program Manager Legend

RWL – R. Little MEM – M. McCandless
KMS – K. Skeels RLR – R. Rash
CAS – C. Stracciolini CLR – C. Rood
RJZ – R. Zakharia

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

**Preliminary, Final & Post Design Services
Contract No. C-519A
(RJZ/RWL)**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26, 2018 Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018. GF is currently coordinating with all public utilities, completed the Boundary & Topographic surveys, Space Utilization Program to address the Commission's current operations and anticipated needs in the foreseeable future as well as Final Design. A Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19 with an advance Contract T-730A that covers Trenton Morrisville's salt and fueling operation's needs. The purpose of this advance Contract T-730A was to complete the new salt operation at this location and have it fully operational for the winter of 2020-2021. This was being planned to take place prior to the demolition of the existing building together with the current salt operation. The second Contract T-519A was publically bid on April 12, 2021 to cover the construction of the balance of the Southern Operations & Maintenance needs in a multi-phased construction.

An NPDES permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26, 2019 in connection with the Southern Operations Facility intended to be built at Morrisville, NPDES and Erosion & Sediment Control permits were submitted on December 4, 2019 and both approvals were obtained on March 18, 2020. In addition; building systems phasing coordination meetings were conducted on 11/25/19, 12/6/19 and 12/18/19. Electronic Bids for Contract T-730A were received on March 5, 2020, Construction Contract award was made to the apparent Low Bidder's, Bracy Construction, Inc. at the April 27th Regular Monthly Meeting, Construction was substantially completed on November 6, 2020 and Project was completed on November 20, 2020 on schedule under budget. GF provided Post Design services through-out construction and this Project.

In connection with Resolution No. 4076-12-18 and the new real estate property acquisition at Langhorne to house the Commission's Southern Maintenance Facility; GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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A second advanced Final Design submission was made by GF on 12/2/19 for the Langhorne Site to implement the environmental remediation as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing. Using one of the Commission's standing Job Order Contractor RCC Builders Contract TTS-737A-2 was executed January 22, 2020. GF provided Post Design services through-out construction and this Project was closed June 15, 2020.

As part of an NPDES permit application process for this site, screening for suspected Bog Turtles and other federally endangered species' was made on June 14th, 2019 by the US Army Corp. of Engineers (ACOE) and found that the Project site does not include a Bog Turtle Habitat. In light of these results an environmental permitting pre-application meetings were held on June 20th 2019 and January 23, 2020 with PADEP in attendance together with the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation at this Langhorne site. Also; as a pre-requisite to obtain NPDES permit approval, a SHPO survey was made and a determination that there are no historic properties exist on site was obtained on March 24, 2020. In addition; ACOE conducted a survey on March 16th 2020, and determined that none of their jurisdictional waters or wetlands exist on this site. Furthermore; the ACOE biologist who provided this survey agreed that the pond that exists on-site is man-made and therefore is not considered jurisdictional based on his field inspection. Additionally; two state identified endangered species were identified by the Pennsylvania Natural Diversity Inventory (PNDI) to potentially exist on-site. The design team initiated field surveys on March 13th 2020 and field traps were placed to determine if their habitat exists within the project limits to develop a mitigation plan. Survey concluded and PNDI concurred on September 9 2020 that none exists within the Commission's property.

A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019, conditional approval was received and an easement agreement has been received from PECO. GF prepared the Legal Description and Plot Plan and Commission's Real Estate Counsels filed this easement with the County's Clerk's Office.

A General Permit GP-7 for minor wetland crossing was submitted on November 4, 2020 and an approval was received from PA DEP on December 22, 2020.

A Bucks County Soil Erosion and Sediment Control (SE&SC) Permit was submitted together with an NPDES Permit on August 24, 2020 and an SE&SC permit approval was received April 23, 2021. NPDES conditional approval was received on September 27, 2021 pending PADEP approval of ACT 537 Sewage Planning Module which was received November 15, 2021 to address the local sewage disposal capacity that will be exceeded due to this Project.

Pre-Final Design submission review meeting for T-519A was conducted with the Consultant on October 28th 2020. Constructability, Peer and Code review meetings were conducted on February 18, February 19 and February 24, 2021. Final Design submission and Bid

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Documents were received on April 9, 2021. Project public bid advertisement was made on April 12, 2021, virtual Pre-Bid meeting and site visits were made on April 19 and April 29, 2021 and electronic Bid Opening was made on June 2 2021. Three bids were received, reviewed and a Construction Contract Award was made at the June 2021 Regular Monthly Meeting.

Currently GF is providing professional services Post-Design services for Contract T-519A by attending all Project meetings, respond to requests for information, review submittals and assist in resolving and clarifying the contract documents.

Construction Management
Contract No. CM-519A
(RJZ/RWL)

This contract is for Construction Management (CM) Services in connection with the demolition and new construction of the Southern Operations and Maintenance Facilities Improvements Project. As part of the CM services the Consultant scope of work includes Constructability Review of the Bid Documents during the Pre-Construction phase of T-519A.

Joseph Jingoli & Son, Inc. (JJS) was issued Notice of Award and Limited Notice to Proceed effective January 26, 2021. A meeting was held with the Consultant on February 3 to review the Commission's expectations of the consultant's services during the Pre-Construction phase of T-519A. Constructability Review was provided by the Consultant on the Pre-Final Design Submission, attended its design review meeting on February 24, 2021, and reviewed the Final Design Submission to confirm all comments have been addressed.

JJS attended the Pre-Construction Meeting on July 29, 2021, and is currently conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information as part of providing construction management services.

Construction
Contract No. T-519A
(RJZ/RWL)

Contract T-519A was awarded to Bracy Construction, Inc. at the Commission Regular Monthly Meeting of June 28, 2021.

This Contract will cover the southern operations & maintenance needs in a multi-phased construction. Specifically; The Project includes the demolition of the existing Trenton Morrisville Toll Bridge Administration Building and Maintenance Garage, construction of new Operations Building which will include the Primary Control Center and Toll Collection functions as well as a separate Vehicle Storage Building that will support Maintenance needs and Salt Operation for this location. This Project also include Construction of new salt storage building, fueling island,

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deicing equipment, maintenance garage that will include a wash bay, welding shop, vehicle maintenance and vehicle storage bays along with support spaces such as: offices, lockers and recreation and conference rooms. This Project also includes the installation of new Fleet

Management System to be integrated into the Commission-Wide Fleet Management System at the New Hope Lambertville Toll Bridge Facility.

Notice of Award and Limited Notice to Proceed was issued to the Contractor on June 28, 2021. Contractor submitted all preliminary documents necessary for executing the agreement and issuing Notice to Proceed was made effective July 27, 2021. Pre-Construction Meeting was conducted on July 29, 2021, and the Contractor continues preparing submittals of the Long Lead Delivery Items as required to meet the Project Schedule. Utilities coordination and relocation are in progress at both the Langhorne & Trenton Morrisville site. Utilities relocations are in progress and Rammed Aggregate Piers as a form of ground improvements were completed at Trenton Morrisville site. Utility coordination, rough grading and clearing started at Langhorne Site and footings for Phase 1 have been completed at both sites.

SCUDDER FALLS TOLL SUPPORTED BRIDGE SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design
Contract No. C-660A
(KMS/RWL)

During the November reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their construction phase support services efforts to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, participated in Contract T-668A Progress Meetings, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team, all via conference call.

Construction
Contract No. T-668A
(KMS/RWL)

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Conference Call Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 917 Contractor RFIs and a total of 1,698

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Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the November reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project. Final lane configurations in both directions along I-295 were completed. However, periodic lane and shoulder closures will continue throughout the Project for completion of secondary roadway elements.

In **Pennsylvania**, during the November time period, the Contractor continued with the following roadway construction activities: drainage structures and barrier installation along the median section of I-295 between the Route 332 interchange and the I-295 bridge over Taylorsville Road; removal of all temporary barrier and placement of final pavement surface and pavement striping in the roadway final lane configuration; diamond grinding and re-striping of the SB Taylorsville Road and Canal bridge deck surfaces for striping of the deck in its final lane configuration; final grading and work on the bottom of stormwater retention basin F (south of I-295/West of Taylorsville Road); final grading of stormwater retention basin A at the Route 332 interchange; topsoil grading, seeding and erosion control matting installation; and ITS, ESS and highway lighting in the Taylorsville Road interchange infields.

Through coordination with the Pennsylvania Department of Conservation and Natural Resources, (DCNR), the Commission completed the final design and construction of a shared-use pedestrian bridge over the Delaware Canal. This bridge now provides the final, dedicated connection from the I-295 Park-and-Ride lot to the Delaware Canal towpath and the Commission's shared-use path over the new Scudder Falls Bridge. The old access required pedestrians to walk on Woodside Road at its narrowest section. The new bridge provides safe access to the trail-head 1799 house from the tow path.

During this reporting period, the contractor completed work for the new pedestrian bridge over the canal and the associated pathway, including the installation of the MRB Bearing Monument in the 1799 House plaza. An Opening Ceremony for the Shared Use Path and the Scudder Falls Bridge Pedestrian/Bicycle Facility was held on November 16th.

On September 1st and 2nd Hurricane Ida dropped heavy rains along the Delaware River up to the New York border resulting in flooding in the Scudder Falls Bridge area. As a result the Pennsylvania wetlands mitigation site was flooded and resulted in failed side slopes and damaged plantings within the wetlands. During this reporting period, Trumbull completed repairs to the stone rip-rap areas within the wetlands site. Trumbull also continued to assess damage to the wetland plants from the storm.

On the **Main River Bridge (MRB)**, during the November period, the work included the following; rubbing/patching of the concrete surfaces at various piers; stripping of deck forms and overhangs at the New Jersey-bound MRB structure; punch list item work; and installation of drainage downspout pipe on the underside of the bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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On September 1st and 2nd Hurricane Ida dropped heavy rains along the Delaware River up to the New York border resulting in flooding in the Scudder Falls Bridge area. High river levels topped the work platform, or trestle causeway, in the river. Damage to the platform was significant rendering it unusable without repairs. The River levels detached and/or damaged a large portion of the timber decking. A heavy build-up of debris from up river collected on the platform, which contributed to the damage to the platform structure and deck. During this reporting period, Trumbull completed storm damage repairs to the trestle, began removing the storm debris, and began removing sections of the in-river work platform trestle.

In New Jersey, during the November period, the Contractor continued with surface course paving along both directions of I-295; completed roadway construction of the ramps between the northern and southern roundabouts; retaining wall construction as well as installation of single face barrier and subbase for the I-295SB entrance Ramp from NJ Route 175 (Ramp M); completed median barrier construction from the Main Approach Bridge (MAB) over Route 29 NB, Route 175 and the Delaware and Raritan Canal, to the Bear Tavern Road interchange; ITS and highway lighting installation at various locations; completed roadside barrier and moment slab construction along NJ Route 29 SB; guiderail installation with non-vegetative surface course placement underneath; installation of sign structures; completed construction of the NJ shared-use path and retaining walls; and, stripping of parapet/median forms from the MAB. NJ Route 29 SB in the interchange opened to traffic during this reporting period, and the 4-week detour for Ramps D & H was implemented and successfully completed.

Construction Management
Contract No. CM-669A
(CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Construction Inspection of the Pennsylvania Approach Contract No. CI-671A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project,

Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued to provide three (3) full time inspectors for the inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Also, during this reporting period, Invoice No. 53 and Monthly Progress Report No. 53 were received from TRC and subsequently reviewed.

Construction Inspection of the Main River Bridge Contract No. CI-672A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide three (3) full time inspectors for the inspection of the work on the Main River Bridge portion of the Project, with all inspectors working under the supervision of the Construction Manager. Also, during this reporting period, Invoice 52 and Monthly Progress Report 52 were received from PB and subsequently reviewed.

Construction Inspection of New Jersey Approach Contract No. CI-673A (CLR/KMS)

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

As work on the New Jersey Approach Roadway portion of the project nears completion the need for inspectors is reducing and so during this reporting period GF reduced the number of inspectors they were providing by one and hence are now providing three (3) full time inspectors

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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to provide inspection and material testing for work on the New Jersey Approach Roadway portion of the Project, with all inspectors working under the supervision of the Construction Manager. Also, during this reporting period, Invoice 53 and Monthly Progress Report 53 were received from GF and subsequently reviewed.

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I
KMS/RWL

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – There were no environmental permitting activities performed during this reporting period.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers. ACT Engineers also coordinated the spraying/control of the wetlands invasive plant species (phragmites) in a portion of the newly created PA wetlands area.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

Final Design Services
Contract No. C-662A
(CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M
(KMS/RWL)

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. No activities were performed by CPMC Staff during this reporting period.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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PROJECT STATUS REPORT**

SCUDDER FALLS PARK AND RIDE PEDESTRIAN/BICYCLE TRAIL Task Order Assignment No. C-729A-2 (CAS/RWL)

Commission Staff prepared a Problem Statement for the design of a pedestrian/bicycle trail located at our Scudder Falls Park and Ride facility. The installation of the pedestrian/bicycle trail

will provide connectivity from a planned Yardley Borough trail to the Commission's existing trail that leads to the 1799 House. The Commission's proposed trail will start at the southeast corner of Taylorsville Road and Woodside Road and terminate at the entrance to the existing trail located at the eastern side of the park and ride lot and leads to the 1799 House.

French & Parrello Associates (FPA) submitted a task order assignment proposal package for this effort and notice-to-proceed was issued. A project kick-off meeting took place and site survey is underway. Existing as-built documentation from the Administration Building project was provided to FPA for their information.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE New Hope-Lambertville Toll Bridge Stone Veneer Repairs Contract No. C-704A-2 (MEM/RWL)

At the end of March 2019 a section of the stone veneer façade at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) came loose and separated from the structural abutment. Greenman-Pederson, Inc. (GPI) was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. The report was finalized 7/15/2019. Preliminary design/repair documents were received 8/9/2019, and reviewed by 8/23/19. Final design documents were received electronically on 9/13/2019. Maintenance forces have improved the fencing around the deteriorated section at the NJ abutment facade.

A construction cost estimate was developed by our Job Order Contractor, RCC Builders & Developers (RCC). Due to excessive costs, change in scope of work have been made and the design consultant has provide revised bid documents. RCC is in the process of re-evaluating and revising the construction cost estimate.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE

Replacement of NJ Upstream Retaining Wall

Contract No. C-732A-1

(HDH/RWL)

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to

provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement. Meeting with Mayor of Frenchtown on 12/20/2019 regarding construction. The adjacent property is part of the Borough's Recreation and Open Space Inventory, there are on-going follow up discussions with NJDEP Green Acres Program.

Since the discussion with Green Acres to purchase additional property fell through, a meeting was held with Arora on February 19, 2021 to discuss moving forward with a design to replace the wall in-place. On February 26, 2021 meeting was held with Frenchtown Borough to discuss some additional improvements to benefit the adjacent Sunbeam Lenape Park. On the same date, a meeting between Arora, Commission personnel and JCP&L was held to discuss relocating the utility pole on Commission property. On March 18, 2021 a meeting was held at the site with the contractor and the design consultant to discuss constructability of the new retaining wall. Awaiting approval of construction easement, currently with SHPO, and signed agreement from JCP&L.

INTERSTATE 78 TOLL BRIDGE

I-78 Toll Bridge Power and Communication Infrastructure

Design Services

Contract No. C-732A-3

(WMC/RWL)

Arora and Associates completed the concept level ITS plan for the I-78 Toll Bridge facility to be used together with the expanded camera coverage plan to quantifying the project power and communication requirements. Additional work activities include evaluating network architecture options as well as identifying additional power sources along the corridor.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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I-78 Toll Bridge NJ Approach Roadway Joint Rehabilitation
Design and Construction Inspection
Contract No. C-751A-2
(WMC/RWL)

Traffic Planning and Design (TPD) is providing post design as well as construction inspection services in support of the rehabilitation of deteriorated longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

I-78
Contract No. T/TS-734A-005
(WMC/RWL)

Mount Construction Company continued rehabilitating various asphalt transverse and longitudinal joints throughout the NJ approach of the I-78 Toll Bridge. The project also includes sealing, pothole repairs, striping and replacement of raised pavement markers.

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE Northampton Street Toll Supported Bridge Rehabilitation

Design Services
Contract No. C-590A
(MEM/RWL)

At the April 27, 2020 Commissioners Meeting, the Commission awarded Contract No. C-590A, Northampton Street Toll-Supported Bridge Rehabilitation Design to Greenman-Pedersen, Inc. (GPI) of Lebanon, NJ. GPI was provided with Notice of Award and Limited Notice to Proceed the same date. GPI was then issued a Full Notice to Proceed on May 15, 2020.

A contract kick-off meeting was held on May 14, 2020. Field condition assessments commenced on May 18, 2020 and have been completed. On June 12, 2020 GPI submitted their Draft Condition Assessment and Recommendation Report along with their Draft Architectural Lighting Concept Study Report. On September 11, 2020 GPI submitted there Preliminary Design plans and specification. On October 30, 2020 GPI submitted the Pre-Final Design submission that was originally scheduled for October 16, 2020 but has been adjusted to October 30, 2020 to better align with the Commission's needs for coordination with Public Officials. On December 18, 2020 GPI submitted the Final Design documents. A virtual Public Officials Presentation of the project was conducted on June 16, 2021 followed by a virtual Open House Presentation on June 23, 2021.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 20, 2021 PROJECT STATUS REPORT

The project was posted for bid on July 20, 2021. A virtual pre-bid meeting was conducted on July 27, 2021. Bids were received and open during a virtual public bid opening held at 2:00 PM on Tuesday August 31, 2021 and evaluated by GPI. At the September 27, 2021 Commission Meeting authorization was granted to award the construction contract to J.D. Eckman of Atglen, PA for the not-to-exceed amount of \$15,487,427.50. GPI continues to perform post design services in support of the project.

CM/CI Services Contract No. CM-590A (MEM/RWL)

At the September 27, 2021 Commission Meeting authorization was granted to award the Construction Management/Construction Inspection Services contract (CM-590A) to Johnson, Mirmiran and Thompson, Inc. (JMT) of Philadelphia for the not-to-exceed amount of \$1,554,968.16. Johnson, Mirmiran and Thompson, Inc. of Philadelphia was issued Notice of Award/Limited Notice to proceed effective September 28, 2021. A project kick-off meeting has held on October 15, 2021 and a project field view was conducted by JMT with the contractor and the designer on October 19. The full Notice to Proceed was issued November 5, 2021. JMT continues to manage the early action items in support of the project.

Construction Contract No. TS-590A (MEM/RWL)

At the September 27, 2021 Commissioners Meeting, the Commission awarded Contract No. TS-590A, Northampton Street Toll-Supported Bridge Rehabilitation to J.D. Eckman Inc. of Atglen, PA for an amount not-to-exceed \$15,487,427.50. J.D. Eckman was provided with Notice of Award/Limited Notice to proceed on September 28, 2021. A project field view was conducted by the construction manager, with the contractor and the designer on October 19. The full Notice to Proceed was issued on November 15, 2021. J.D. Eckman has developed and submitted early action submittals for review and has commenced mobilization activities.

EASTON-PHILLIPSBURG TOLL BRIDGE Facility Parking Lot Improvements Design Task Order Assignment No. C-732A-5 (CTH/RWL)

Arora and Associates was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with Arora on April 6, 2021. This Task Order Assignment is to perform design services for repaving the Easton-Phillipsburg Toll Bridge Facility Parking Lot, renewal of settled sidewalk and curb along the Ramp C retaining wall, replacement of a fire hydrant and water main located in the parking lot, and connection of garage floor drains to the sanitary sewer. Arora submitted their Preliminary Design documents on April 30, 2021. The documents have been

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 20, 2021 PROJECT STATUS REPORT

reviewed by Commission staff and comments were provided to Arora for consideration. Arora provided final design documents on August 27, 2021. The final construction documents have been reviewed by the selected Job Order Contractor. A draft proposal is currently under review.

RIVERTON-BELVIDERE TOLL SUPPORTED BRIDGE

Northwest & Southwest Wingwall Rehabilitation

Contract No. C-751A-1

(HDH/MEM)

The masonry wingwalls at the northwest and southwest corners of the Riverton – Belvidere Toll Supported Bridge are in need of repair, rehabilitation or replacement. The walls exhibits vertical misalignment, areas of bulging stones, missing mortar and water staining as a result of water seeping through the wall. The sidewalk along the high side of the northwest wall exhibits signs of settlement and the concrete monument on the high side of the wall has settled and rotated.

Traffic Planning and Design, Inc. (TPD) was provided with Notice To Proceed on June 16, 2021. On Wednesday, June 23, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from TPD. Sub-consultant is performing soil borings. TPD submitted an initial draft Alternatives Analysis Submission report the beginning of September. A meeting was held on October 14, 2021, to review the proposed solutions in the report and discuss any other future alternatives.

A revised analysis report was submitted on November 5, 2021. This report included an interim recommendation to monitor the northwest wingwall for further movement at three month intervals for a year. A meeting was held with TPD on November 17, 2021 to discuss this recommendation, and TPD was given the go-ahead to start the survey-based monitoring work on November 18, 2021.

DELAWARE WATER GAP TOLL BRIDGE

Westbound Toll Plaza Roadway and New Jersey Approach Repairs

Design

Task Order Assignment No. C-732A-4

(CTH/RWL)

Arora and Associates was issued Notice to Proceed effective October 1, 2020. A project kick-off meeting was held with Arora on October 6, 2020 and a field view was held on October 8, 2020. This Task Order Assignment is to perform final design for replacing/rehabilitating the pavement at the Delaware Water Gap toll plaza and the I-80 NJ Approach Roadway.

The designer submitted the final version of the Preliminary Design/Condition Report. Arora submitted final design documents for T-719A on January 15, 2021. Bids were opened for T-719A on February 23, 2021. Arora is currently performing post-design services.

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December 20, 2021 PROJECT STATUS REPORT

CM/CI SERVICES Task Order Assignment No. C-733A-2 (CTH/RWL)

KS Engineers (KSE) was issued Notice to Proceed effective March 30, 2021. A project kick-off meeting was held with KSE on April 6, 2021. KSE is providing a part time Project Manager, full time Resident Engineer, full time Office Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. KSE attended a kick-off meeting with the contractor (Road-Con), conducted job progress meetings and performing construction management, inspection and schedule monitoring activities. KSE is performing project closeout activities.

CONSTRUCTION Contract No. T-719A (CTH/RWL)

At the March 29, 2021 Commissioners Meeting, the Commission awarded Contract No. T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs to Road-Con, Inc. of West Chester, PA for an amount not-to-exceed \$3,773,197.85. Road-Con was provided with Notice of Award/Limited Notice to proceed on March 30, 2021 and a full Notice-to-Proceed was given on April 22, 2021. A kick-off meeting was held with Road-Con on April 27, 2021. Road-Con has commenced construction. Substantial Completion has been achieved with Final Completion expected in December 2021.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS Maintenance Contract Contract No. DB-724A (WMC/RWL)

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operates the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 20, 2021 PROJECT STATUS REPORT

ESS Request For Proposal Development
Contract No. C-728A-4
(WMC/RWL)

Rummel, Klepper & Kahl (RK&K) was provided with notice-to-proceed with providing specialized services in support of the procurement of a vendor to provide maintenance and other related services for the ESS to commence on or before the conclusion of the term of the existing ESS Maintenance Contract.

ELECTRONIC TOLL COLLECTION Customer Service Center/Violation Processing Center Project Contract No. DB-584A (CAS/RWL)

The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements for the New Jersey E-ZPass Customer Service Center.

New Hope-Lambertville and Easton-Phillipsburg Toll Bridge Sign Task Order Assignment No. C-728A-5 (CAS/RWL)

A task order assignment was executed for RK&K to prepare plans and specification for the replacement of two (2) overhead roadway sign panels required as a result of the recent toll adjustment. One panel is located on the New Hope – Lambertville Toll Bridge and the other is located on the Easton – Phillipsburg Toll Bridge. Both signs are over the westbound travel lanes in advance of the toll plazas.

The plans and specifications were provide to Gordian who generated a job order to obtain pricing from Mount Construction Company to complete the work. A joint scoping meeting was conducted with the RK&K, Mount Construction, Gordian and Commission Staff to review the proposed work.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT Design, Build and Maintain Contract No. DB-540A (CAS/RWL)

TransCore met with the Southern Operations and Maintenance Facilities Improvements project team to begin coordination of the bridge host equipment relocation that will be required as part of this construction project. TransCore is revising their scope of work and associated fee based on discussions during the meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 20, 2021 PROJECT STATUS REPORT

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

JOB ORDER CONTRACTING SERVICES

Job Order Contracting Program Manager

Contract No. C-727A

(WMC/RWL)

Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT

2021-2022 Annual Inspections

Contract No. C-757A

(HDH/MEM)

As the Commission's General Engineering Consultant (GEC), Pickering, Corts & Summerson (PCS) is providing Annual Inspection Services for the Toll Bridges in 2021, and Toll Supported bridges in 2022. PCS was provided with Limited NTP on February 23, 2021, and Notice to Proceed on April 12, 2021. A kick-off meeting was held virtually April 9, 2021 via Microsoft Teams, and attended by representatives from Operations in all three Regions; Engineering and PCS.

As of June 25, 2021 Interim inspections have been completed at the following Toll Supported Bridges: Riverton Belvedere, Centre Bridge Stockton, Lower Trenton, Calhoun Street, Washington Crossing, New Hope Lambertville, Uhlerstown Frenchtown, Riegelsville and Northampton Street. This completes all Interim Inspection work.

On July 15, 2021, after a dump truck overturned on the east (NJ) approach the GEC inspected the north approach guiderail, parapet and bridge parapet for impact damage.

As of July 31, 2021 Regular inspections have been completed at the following Toll Bridges: Easton Phillipsburg Toll Bridge (Route 22), Broad Street Viaduct (approach structure to the EPTB), all approach structures at the PA side of the EPTB, I-78 Toll Bridges (East & Westbound), NJ and PA approach structures to the I-78 main river bridges, Delaware Water Gap toll Bridges (East & Westbound), the Portland-Columbia Toll bridge, NJ approach structures to the PCTB, Trenton-Morrisville, the NJ and PA approach structures to the TMTB, New Hope Lambertville, and approach structures to the NHLTB. In addition, sign structures and retaining walls associated with the TMTB, NHLTB, DWGTB, the EPTB, I-78TB, MMTB and the PCTB have been inspected.

As of September 29, 2021, Facilities inspections have been completed at all Toll Bridges. The completion of the inspection of (6) bridge, (4) sign structure, and retaining wall structures associated with the Scudder Falls Toll Bridge is anticipated the first week of October, 2021. The

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 20, 2021 PROJECT STATUS REPORT

three (3) pedestrian bridges located at SFTB will be scheduled for inspection once the main river bridge walkway is open to pedestrian and bicycle traffic.

As of October 25, 2021, the majority of the inspection work at the Scudders Falls Toll Bridge Facility has been completed. Nighttime sign reflectivity inspection has been scheduled for the first week of November, starting in the Northern Region.

With exception of three shared use path structures at Scudder Falls, which opened for use mid-November, all field work has been completed.

UNDERWATER INSPECTIONS

2021 Underwater Inspection of the Toll and Toll Supported Bridges Central and Northern Regions Contract No. C-750A-2 (HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in Central and Northern Regions. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections on all of its bridges in 2016, with the exception of the Scudders Falls Toll Bridge, located in the southern region, which will be an initial evaluation. The inspections for the Central and Northern regions were performed in August and September of 2016.

WSP USA, Inc. (WSP) was provided with Notice to Proceed on May 4, 2021. On Wednesday, May 26, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant PCS. As of August 31, underwater inspection at Uhlerstown-Frenchtown, Upper Black Eddy, Riegelsville, I-78, Northampton Street and the Easton Philipsburg bridges have been completed. As of the end of September, the remaining bridges at Riverton-Belvedere, Portland-Columbia, Delaware Water Gap and Milford-Montague have been inspected. Draft-preliminary underwater inspection reports have been submitted and reviewed for Uhlerstown-Frenchtown, Upper Black Eddy, Riegelsville, and the Easton Philipsburg Toll Bridge.

2021 Underwater Inspection of the Toll and Toll Supported Bridges Southern Region Contract No. C-759A-1 (HDH/MEM)

This project will provide underwater inspection services at all of the Commission's main river bridges in the Southern Region. National bridge inspection standards (NBIS), require regular underwater inspections at intervals not to exceed 60 months. The Commission last performed underwater inspections for the Southern Region in November of 2016, with the exception of the Scudders Falls Toll Bridge, which will be an initial evaluation.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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Naik Consulting Group (Naik) was provided with Notice to Proceed on October 13, 2021. On Monday, October 18, 2021, a Kick-Off meeting was held via Microsoft Teams with personnel from WSP and its subconsultant W. J. Castle & Associates (Castle). Castle is scheduled to start the inspections the first week of November.

As of the third week of November, the New Hope Lambertville Toll Supported Bridge has been inspected. Castle's diving operations have been delayed due to higher than anticipated water levels.

TRAFFIC ENGINEERING CONSULTANT 2021–2022 Annual Reports Contract No. C-761A (CAS/RWL)

A contract was executed with Pennoni Associates.

TRAFFIC COUNT PROGRAM UPGRADE Contract No. DR-550A (CAS/RWL)

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

Commission Staff worked with Signal Service to adjust the equipment at the Scudder Falls Bridge with the facility transitioning to its final lane configuration.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of November 2021	1-21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

PUBLIC SAFETY AND BRIDGE SECURITY
Month of November 2021

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department (PSBS):

Radio System

- Public Safety and Bridge Security (PSBS) personnel alone, and in conjunction with the New Jersey State Police investigated various DRJTBC radio issues during the Month of November 2021.
- During the month of November, PSBS installed and programmed new radios for various new vehicles.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- During the month of November, the Access Control System (ACS) database was audited and pictures were updated for employees and contractor cards.
- Various employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were investigated and addressed.

Public Safety & Bridge Security

- During the month of November, PSBS continued functional use and testing of the BriefCam Analytics for Electronic Surveillance System (ESS) cameras.
- During the month of November, PSBS continued to social distance the Primary & Secondary Control Center (PCC, SCC) staff by utilizing the SCC at NHL Toll Bridge.
- During the month of November, PSBS continued to social distance staff by using the Upper Black Eddy-Milford (UBE) Toll Supported Bridge to house Central Region Assistant Coordinators and the Scudder Falls Toll Bridge for Southern Region Assistant Coordinators.
- During the month of November, PSBS personnel continued work with Schneider Electric on various new capital projects such as the additional cameras at Trenton-Morrisville (TM) on the east side of the bridge toward Broad Street, new cameras at Lumberville Ravens Rock pedestrian bridge along with the new PCC and SCC .

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

PUBLIC SAFETY AND BRIDGE SECURITY

Month of November 2021

- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS PCC and SCC continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of November, PSBS worked with Human Resources (HR) on various internal investigations.
- During the month of November, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated thirty-eight **(38)** video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of November, PSBS continued work with Signal Service Inc., to install an oversized vehicle detection laser system at Riverton-Belvidere (RB). The design for a similar system at the Lower Trenton (LT) Toll Supported Bridge is ongoing, as well as the installation of a traffic signal on the PA side of Centre Bridge-Stockton.

Miscellaneous

- During the month of November, PSBS staff conducted Active Shooter training at the Scudder Falls Administration building.
- During the month of November, PSBS worked in conjunction with Operations to review and critique the Commission’s response and recovery from Hurricane Ida.
- During the month of November, PSBS Staff attended the Operations Meetings.
- During the month of November, PSBS continued to work with Engineering and the Executive Director for the construction of the Southern Operations & Maintenance Facilities – Primary Control Center Project and the Secondary Control Center Project.
- During the month of November, Work has started on the Secondary Control Center (SCC), Computer Aided Dispatch System (CAD) and Carousel integrated phone system. PSBS Staff along with Engineering are conducting Bi-Weekly meetings with Motorola and Carousel regarding the CAD and phone system.

ESS Request Video

Report Run Date: 11/29/2021

Report Month: 10/29/2021- 11/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
3029	10/29/21	DRJTBC	M.Skrebel	PC	Motor Vehicle Accident	Matt Skrebel
3030	10/30/21	DRJTBC	Nicholas Knechel	EP	Motor Vehicle Accident	Nicholas Knechel
3031	10/30/21	DRJTBC	A. León	Uhlerstown-French town	Motor Vehicle Accident	Ariel Leon
3032	11/1/21	Drjtbc	M. Skrebel	TM	Motor Vehicle Accident	Matt Skrebel
3033	11/1/21	NJSP	Det. John Menafra	TM	Homicide	Matt Jones
3034	11/2/21	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
3035	11/5/21	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
3036	11/6/21	DRJTBC	Nicholas Knechel	EP	Hit & Run MVA	Nicholas Knechel
3037	11/6/21	DRJTBC	Nicholas Knechel	Calhoun St.	Hit & Run MVA	Nicholas Knechel
3038	11/6/21	DRJTBC	K. Raike	DWG	Other	Kevin Raike
3039	11/7/21	DRJTBC	Nicholas Knechel	EP	Motor Vehicle Accident	Nicholas Knechel
3040	11/7/21	DRJTBC	Nicholas Knechel	Washington Crossing	Motor Vehicle Accident	Nicholas Knechel
3041	11/8/21	Morrisville Police	Ofc Halas	Calhoun St.	Police Investigation	Denis Stites
3042	11/8/21	DRJTBC	M. Wahl	Calhoun St.	Motor Vehicle Accident	Michael Wahl
3043	11/9/21	New Jersey State Police	DET. D. Rubino #7427	MM	Police Investigation	Stephen Mongiovi
3044	11/10/21	DRJTBC	M. Leary Jr	MM	Motor Vehicle Accident	Mark Leary Jr
3045	11/10/21	Upper Makefield Twp. PD	Det. Jeff Jumper #40	Washington Crossing	Burglary	Matt Skrebel
3046	11/11/21	DRJTBC	K. Raike	Lower Trenton	Motor Vehicle Accident	Kevin Raike
3047	11/11/21	DRJTBC	M Jones	TM	Motor Vehicle Accident	Matt Jones
3048	11/12/21	DRJTBC	M Jones	TM	Other	Matt Jones
3049	11/12/21	Drjtbc	Jim Montgomery	I78	Motor Vehicle Accident	James Montgomery
3050	11/12/21	Drjtbc	Jim Montgomery	MM	Other	James Montgomery
3051	11/13/21	DRJTBC	D Stites - PCC	DWG	Motor Vehicle Accident	Denis Stites

ESS Request Video

Report Run Date: 11/29/2021

Report Month: 10/29/2021- 11/28/2021

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
3052	11/13/21	DRJTBC	D Stites - PCC	Uhlerstown-French town	Hit & Run MVA	Denis Stites
3053	11/15/21	Drjtbc	Jim Montgomery	TM	Motor Vehicle Accident	James Montgomery
3054	11/16/21	DRJTBC	Matt Skrebel	TM	Motor Vehicle Accident	Matt Skrebel
3055	11/16/21	NJSP	Trooper Nolan McGarrity	MM	Burglary	Mark Leary Jr
3056	11/17/21	DRJTBC	A. León	Riverton-Belvidere	Motor Vehicle Accident	Ariel Leon
3057	11/18/21	DRJTBC	D Stites - PCC	TM	Hit & Run MVA	Denis Stites
3058	11/18/21	DRJTBC	D Stites - PCC	TM	Motor Vehicle Accident	Denis Stites
3060	11/22/21	DRJTBC	Matt Jones	I78	Motor Vehicle Accident	Matt Jones
3061	11/22/21	DRJTBC	M. Wahl	TM	Motor Vehicle Accident	Michael Wahl
3062	11/23/21	Drjtbc	Jim Montgomery	TM	Hit & Run MVA	James Montgomery
3063	11/24/21	DRJTBC	M. Leary Jr	Uhlerstown-French town	Motor Vehicle Accident	Mark Leary Jr
3064	11/24/21	DRJTBC	Matt Jones	I78	Motor Vehicle Accident	Matt Jones
3065	11/25/21	DRJTBC	Matt Jones	DWG	Other	Matt Jones
3066	11/27/21	DRJTBC	A. León	TM	Motor Vehicle Accident	Ariel Leon
3067	11/28/21	Drjtbc	Jim Montgomery	DWG	Motor Vehicle Accident	James Montgomery

Total for Month: 38

November 2021

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	1	0	0	0	1	0
Delaware Water Gap 41	0	2	3	2	2	1	7	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland – Columbia 43	0	0	0	1	0	1	0	0
Riverton – Belvidere 44	0	0	1	0	0	0	2	0
Rt 22 EP 45	0	0	3	0	3	0	16	0
Northampton St 46	0	0	1	0	0	0	4	0
I-78 47	0	1	2	2	15	11	31	0
Riegelsville 48	0	1	0	0	0	0	1	0
Upper Black Eddy Milford 49	0	0	0	0	0	0	0	0
Uhlerstown Frenchtown 50	0	1	1	0	0	0	0	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	1	0	0	0	2	0
New Hope Lambertville Toll 53	0	0	1	0	0	0	0	0
New Hope Lambertville 54	0	0	0	0	0	0	3	0
Washington Crossing 55	0	0	2	0	1	0	1	0
Scudder Falls 56	0	0	3	0	2	0	9	0
Calhoun St 57	0	0	1	0	2	0	1	0
Lower Trenton 58	0	1	0	1	2	0	2	0
Morrisville Trenton 59	0	0	1	0	1	0	1	0

	Citations	Warnings	Security Checks
New Jersey State Police	96	32	583
Pennsylvania State Police	51	8	754

November 2021 Overweight Crossings-Central Region

11/30/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	94	8	6	2	6	4	2	2	1	1	0	0
Northampton St.	583	5	5	0	3	1	2	2	0	2	0	0
Riegelsville	230	1	1	0	1	1	0	0	0	0	0	0
Uhlerstown - Frenchtown	170	4	1	3	2	1	1	1	1	0	0	1
November Totals	1077	18	13	5	12	7	5	5	2	3	0	1
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	1014	41	16	25	32	20	14	5	2	3	0	3
Northampton St.	5988	44	44	0	28	13	15	17	3	13	0	2
Riegelsville	1898	6	6	1	5	2	2	1	1	0	0	0
Uhlerstown - Frenchtown	939	17	2	14	14	10	4	2	2	0	0	1
Year to Date Totals	9839	108	68	40	79	45	35	25	8	16	0	6

November 2021 Overweight Crossings-Southern Region

11/30/2021

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response
Lower Trenton	142	9	0	9	0	0	0	8	4	4	0	1
Calhoun Street	97	1	1	0	1	1	0	0	0	0	0	0
Washington Crossing	176	2	1	1	0	0	0	2	1	1	0	0
New Hope	90	1	1	0	0	0	0	1	1	0	0	0
Lambertville	78	6	0	6	6	5	1	0	0	0	0	0
Centre Bridge												
Stockton												
November Totals	583	19	3	16	7	6	1	11	6	5	0	1
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response
Lower Trenton	1524	288	0	288	10	5	5	277	120	157	0	1
Calhoun Street	953	30	24	6	10	7	3	18	6	12	0	2
Washington Crossing	1754	28	14	14	15	11	4	12	6	6	0	1
New Hope	1041	16	16	0	6	2	4	10	5	5	0	0
Lambertville	816	62	1	61	61	45	16	0	0	0	0	1
Centre Bridge												
Stockton												
Year to Date Totals	6088	424	55	369	102	70	32	317	137	180	0	5

SR/CR November 2021 YTD Overweight Turnarounds/Crossings Report

Southern Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Lower Trenton	142	140	2	9
Calhoun Street	97	56	41	1
Washington Crossing	176	169	7	2
New Hope Lambertville	90	68	22	1
Centre Bridge Stockton	78	68	10	6
YTD SR Totals	583	501	82	19
Central Region Bridge	Total Turnarounds	NJ Side Turnarounds	PA Side Turnarounds	Total Overweights
Riverton-Belvidere	94	84	10	8
Northampton St.	583	562	21	5
Riegelsville	230	157	73	1
Uhlerstown - Frenchtown	170	160	10	4
YTD CR Totals	1077	963	114	18
Southern/Central Region Bridges	Total Turnarounds	Total Turnarounds NJ Side	Total Turnarounds PA Side	Total Overweights
November YTD SR/CR Totals	15942	13659	2281	537

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riverton-Belvidere

MONTH November

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 27-Nov	TOTAL
Hours Worked	168	168	168	168	672
Patrols	83	82	82	81	328
Overweight Crossings	3	3	1	1	8
Overweights Refused	54	27	10	12	103
Pass Through	14	7	8	7	36
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	1	0	1
State / Local Police Requested	15	6	5	3	29
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	19	25	8	39	91
Jumpers/Code 100	0	0	0	0	0
Public Interactions	61	45	40	29	175
Bicycle Warnings	4	0	0	0	4
Equipment Check	15	15	15	15	60

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton StreetMONTH NovemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 27-Nov	TOTAL
Hours Worked	336	336	336	336	1344
Patrols	169	152	159	153	633
Overweight Crossings	1	2	0	2	5
Overweights Refused	179	153	142	121	595
Pass Through	4	3	0	2	9
Disabled Vehicles	0	0	0	3	3
Accidents	0	0	0	0	0
State / Local Police Requested	1	2	0	2	5
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	47	48	12	22	129
Jumpers/Code 100	0	0	0	0	0
Public Interactions	177	224	133	114	648
Bicycle Warnings	11	3	5	4	23
Equipment Check	15	18	21	19	73

NOTES:

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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH November

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 27-Nov	TOTAL
Hours Worked	336	336	336	226	1234
Patrols	148	158	165	156	627
Overweight Crossings	0	0	0	1	1
Overweights Refused	53	49	63	53	218
Pass Through	3	4	4	5	16
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	1	1
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	9	14	16	9	48
Jumpers/Code 100	0	0	0	0	0
Public Interactions	52	80	70	37	239
Bicycle Warnings	3	2	3	0	8
Equipment Check	15	21	23	24	83

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Upper Black Eddy-Milford

MONTH November

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 27-Nov	TOTAL
Hours Worked	0	15	12	0	27
Patrols	0	7	6	0	13
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0
Public Interactions	0	4	9	0	13
Bicycle Warnings	0	0	0	0	0
Equipment Check	0	2	1	0	3

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Uhlerstown-Frenchtown

MONTH November

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 27-Nov	TOTAL
Hours Worked	31.15	75	27	87	220.15
Patrols	16	38	13	44	111
Overweight Crossings	1	1	0	2	4
Overweights Refused	19	43	38	35	135
Pass Through	9	7	17	13	46
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	1	1	0	2	4
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	6	11	0	10	27
Jumpers/Code 100	0	0	0	0	0
Public Interactions	9	47	33	49	138
Bicycle Warnings	0	2	0	1	3
Equipment Check	2	5	3	8	18

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia Pedestrian

MONTH November

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 27-Nov	TOTAL
Hours Worked	14	14	14	14	56
Patrols	0	0	0	0	0
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
EMS/ First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers/Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Equipment Check	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH NovemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	120	120	108	92	440
Patrols	60	47	52	47	206
Overweight Crossings	2	1	1	2	6
Overweights Refused	12	19	20	10	61
Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	1	0	0	1
Police Requests	2	1	1	2	6
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	14	8	12	6	40
Jumpers / Code 100	0	0	0	0	0
Public Interactions	35	41	55	8	139
Bicycle Warnings	6	4	10	2	22
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH NovemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	288	336	336	480	1440
Patrols	113	124	130	160	527
Overweight Crossings	0	0	1	0	1
Overweights Refused	23	22	32	13	90
Pass Through	11	2	5	0	18
Disabled Vehicles	0	1	0	0	1
Accidents	0	1	0	0	1
Police Requests	0	2	1	0	3
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	1	1
Traffic Control	35	12	30	7	84
Jumpers / Code 100	0	0	0	0	0
Public Interactions	248	333	408	470	1459
Bicycle Warnings	25	30	25	11	91
Other	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Washington CrossingMONTH NovemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	144	168	168	240	720
Patrols	64	63	57	70	254
Overweight Crossings	0	0	1	1	2
Overweights Refused	38	52	51	35	176
Pass Through	10	5	4	4	23
Disabled Vehicles	0	0	0	0	0
Accidents	1	2	0	0	3
Police Requests	1	2	0	1	4
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	82	47	39	27	195
Jumpers / Code 100	0	0	0	0	0
Public Interactions	85	83	76	111	355

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Bicycle Warnings	8	11	4	3	26
Other	0	0	0	0	0

NOTES:BRIDGE Calhoun StreetMONTH NovemberYEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	288	318	320	452	1378
Patrols	120	120	100	116	456
Overweight Crossings	0	1	0	0	1
Overweights Refused	35	30	24	8	97
Pass Through	3	1	0	1	5
Disabled Vehicles	1	1	1	0	3
Accidents	1	1	0	0	2
Police Requests	2	2	1	1	6
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Traffic Control	10	23	24	8	65
Jumpers / Code 100	1	0	0	0	1
Public Interactions	55	27	5	38	125
Bicycle Warnings	3	8	0	3	14
Other	0	0	0	0	0

NOTES:

BRIDGE Lower Trenton

MONTH November

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	40	108	36	0	184
Patrols	6	2	4	0	12
Overweight Crossings	4	2	3	0	9
Overweights Refused	48	62	32	0	142
Pass Through	7	0	0	0	7
Disabled Vehicles	1	1	1	0	3
Accidents	1	2	0	0	3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Police Requests	4	3	2	0	9
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	60	0	0	0	60
Jumpers / Code 100	0	0	0	0	0
Public Interactions	58	0	0	0	58
Bicycle Warnings	1	0	0	0	1
Other	0	0	0	0	0

NOTES:

BRIDGE Lumberville - Raven Rock

MONTH November

YEAR 2021

ACTIVITY/SERVICE	WEEK OF 6-Nov	WEEK OF 13-Nov	WEEK OF 20-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	0	0	0	0	0
Patrols	12	9	15	13	49
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

Pass Through	0	0	0	0	0
Disabled Vehicles	0	0	0	0	0
Accidents	0	0	0	0	0
Police Requests	0	0	0	0	0
Fire Dept. Requests	0	0	0	0	0
EMS / First Aid Requests	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers / Code 100	0	0	0	0	0
Public Interactions	0	0	0	0	0
Bicycle Warnings	0	0	0	0	0
Other	0	0	0	0	0

NOTES:

November 2021 Overweight Crossings-Central Region

11/30/2020

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	94	8	6	2	6	4	2	2	1	1	0	0
Northampton St.	583	5	5	0	3	1	2	2	0	2	0	0
Riegelsville	230	1	1	0	1	1	0	0	0	0	0	0
Uhlerstown - Frenchtown	170	4	1	3	2	1	1	1	1	0	0	1
November Totals	1077	18	13	5	12	7	5	5	2	3	0	1
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	1014	41	16	25	32	20	14	5	2	3	0	3
Northampton St.	5988	44	44	0	28	13	15	17	3	13	0	2
Riegelsville	1898	6	6	1	5	2	2	1	1	0	0	0
Uhlerstown - Frenchtown	939	17	2	14	14	10	4	2	2	0	0	1
Year to Date Totals	9839	108	68	40	79	45	35	25	8	16	0	6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

Operations Report Index

Maintenance and Toll Operations

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Maintenance and Toll	Status report Month of November 2021	1-9

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

MAINTENANCE AND TOLL OPERATIONS
MONTH OF NOVEMBER 2021

- Participated in Teams in T-519A - Southern Operations and Maintenance Facilities Improvements (Bi-Weekly Progress Mtg.)
- Participated in Teams meeting to discuss Garda banking procedures and review past practices.
- Assisted in the planning and preparations for the Scudder Falls Shared-Use Path Ribbon Cutting Ceremony.
- Participated in meeting with Fleet department to discuss vehicle registrations and vehicle inspection tracking.
- Participated in T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs, Bi-weekly Schedule & Progress Meeting.
- Participated in Regional Maintenance Supervisor monthly operations meeting to discuss changes to the snow manual.
- Participated in Public Safety Bridge Security operations meeting held at New Toll Bridge facility.
- Participated in weekly conference call with Toll Lieutenants to discuss Garda, Part Time Toll Collector New Hires, Projects, Holiday schedules.
- Participated in monthly Toll Sergeant's meetings to discuss ongoing projects, ADP, Scheduling and PPE.
- Senior Director reviewed Use of Facilities requests and forwarded Certificates of Insurance for review and approval.
- Senior Director prepared monthly Maintenance and Toll reports for the November 2021 staff agenda meeting.
- Senior Director prepared and forwarded report of Use of Commission Facilities for the month of November 2021 to the First Senior Director of Operations.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

Maintenance Operations

- Director of Maintenance provided Senior Director with monthly reports of activities completed for the month of September from Regional Maintenance Supervisors.
- Director of Maintenance moderated weekly conference call with Regional Maintenance Supervisors to discuss winter weather preparations, ongoing projects and vehicle/equipment repair updates.
- Director of Maintenance assisted with preparations for the Scudders Falls improvement project ribbon cutting ceremony.
- Trenton Morrisville maintenance crews unclogged and cleaned two sewage drain leaks at the Trenton Morrisville administration building.
- Trenton Morrisville maintenance crews installed two signposts for Scudder falls dedication ceremony.
- Trenton Morrisville maintenance crews applied an additional coat of paint on expansion plates at Calhoun St. Bridge.
- Trenton Morrisville maintenance crews set up chairs, tents, podium and decorations for Scudder Falls dedication ceremony.
- New Hope maintenance crews assisted engineering with a lane closure on route 202 SB to measure for sign replacement.
- New Hope Maintenance crews continued crack sealing of parking lot at new Hope Administration building.
- New Hope Maintenance crews installed new breakers and transfer switch at New Hope Lambertville Toll Supported Bridge shelter.
- New Hope maintenance crews continued leaf pickup at New Hope Toll Facility and Toll Supported bridges.
- I-78 Maintenance crews installed snow fence in preparation for the winter snow season.
- I-78 Maintenance crews replaced grinder pump cutting knives in sewage pump station.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

- I-78 Maintenance crews continue regular cleaning of the I-78 Toll Administration Building and Maintenance Garage buildings.
- I-78 Maintenance crews assisted with major accident on I-78 by cleaning debris spilled on roadway.
- I-78 maintenance crews filled potholes along North and Southbound roadways on Route I-78.
- Easton Phillipsburg Maintenance crews replaced light pole on route 611 ramp damaged after vehicle accident.
- Easton Phillipsburg Maintenance crews made emergency repair to Frenchtown guiderail that was blocking the walkway due to accident.
- Easton Phillipsburg maintenance crews stocked all Toll Supported bridges with bagged salt and salt spreaders.
- Easton Phillipsburg maintenance crews installed emergency generator at Riegelsville Toll Supported Bridge after power outage.
- Portland-Columbia Maintenance crews made repairs to attenuator after motor vehicle accident.
- Portland-Columbia maintenance crews installed road watch temperature sensor on new patrol van.
- Portland- Columbia maintenance crews coated underside of snow trucks to prevent salt erosion.
- Portland – Columbia maintenance crews installed snow markers on property in preparation during winter snow season.
- Delaware Water Gap Maintenance crews installed new air lines for Air compressor in garage after new floor installation.
- Delaware Water Gap maintenance crews assisted I-78 maintenance crews with cleanup after accident by sending sweeper to I-78.
- Delaware Water Gap maintenance crews repaired toilet leak in woman's locker room.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

- Delaware Water Gap maintenance crews installed screens for basement vent to prevent rodents from entering building.
- Milford-Montague maintenance crews primed and painted garage walls and other areas.
- Milford-Montague maintenance crews repainted yellow and white street lines on New Jersey side of bridge.
- Milford-Montague maintenance crews installed plow markers to assisted during snow removal of roadway.
- Milford-Montague maintenance crews installed brine tank on F550 and made 450 gallons of brine.
- Milford-Montague maintenance crews fabricated cage to hold cones on new Patrol vehicles.

Toll Operations

- Director of Tolls tracked part time Toll Collector hours worked to determine if they are eligible for an hourly increase.
- Director of Tolls attended T-519A - Southern Operations and Maintenance Facilities Improvements (Bi-Weekly Progress Mtg.)
- Director of Tolls participated in T-719A, Delaware Water Gap Toll Bridge Facility Westbound Toll Plaza Roadway and NJ Approach Repairs, Bi-weekly progress meeting.
- Director of Tolls prepared and forwarded weekly toll cash deposits and cash transaction reports.
- Director of Tolls provided weekly report on daily cash pickups by armored car service.
- Director held monthly Sergeants conference call meeting to provide updates and discuss items of interest:
 - Thanksgiving Holiday schedule.
 - TM project
 - Part Time Toll Collectors
 - Safety

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

o ADP

- Director of Toll and Deputy Director of Toll continue to conduct interviews for Part-Time Toll Collectors, schedule onboarding and training.
- Director of Tolls held weekly Toll Lieutenants conference call meeting.
- Director of Toll and Deputy Director of Toll continue to review monthly Toll Collector variance reports and report any discrepancies.
- Director of Toll participated in Transcore weekly conference calls to discuss toll system issues and updates.

Fleet Department

Vehicle & Equipment Status

- Roadway temperature sensors ordered.
- First Mack truck received at TM.
- F-250 pickup conversion to utility body by Trius completed.
- Fourth F-250 Ford Patrol Vehicle received 11-16-21.
- Joma plow blade replacement order placed.
- Training performed at Trius for new Rexroth hydraulic controls.
- Terex motor replacement delayed. Waiting for motor. Machine at dealership.
- Gator transferred from I78 to SF for use by patrol for medical transport unit.

Vehicle & Equipment Repairs

- Snow blower- new battery, starter, and shear pin.
- BP1 brought to dealer for bad speed sensor.
- Sweeper- Front motor oil and fuel filter change.
- BP9 replaced neutral safety switch.
- BP8 Oil change and installed road watch sensor.
- Explorer thermostat and housing installed.
- I78 Volvo Loader major repair completed onsite.
- Two plows being returned to ARM for repair.

Miscellaneous Items

- Recalls received and forwarded to RMS to schedule and complete.
- Registration renewals submitted as needed.
- Added new vehicles/ equipment to Fleet insurance as needed.
- Supplied accounting with new asset spread sheets.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

- Added assets into Maximo.
- NJDMV is still weeks/ months behind in processing vehicle registrations.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	48	16	16	8	60	120	152	0	0	16	8		444
Bldg./Facilities Maintenance	1,574	1,008	1,888	1,280	1,555	1,723	1866	2,050	2,023	1,664	496		17,127
Grounds Maintenance	216	8	272	456	928	984	776	796	888	624	152		6,100
Road Maintenance	88	40	242	360	48	80	88	144	32	568	72		1,762
Snow/Ice Maintenance	280	883	136	0	0	0	0	0	0	0	16		1,315
Vehicle Maintenance	328	244	324	244	208	256	296	272	332	112	32		2,648
Miscellaneous	120	72	80	24	72	74	16	132	72	72	0		734
Total Man-hours	2,654	2,271	2,958	2,372	2,871	3,237	3,194	3,394	3,347	3,056	776	0	30,130

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	200	8	184	352	256	296	384	304	40	96	88		2,208
Bldg./Facilities Maintenance	408	506	832	568	416	692	540	626	512	496	432		6,028
Grounds Maintenance	304	64	320	448	768	814	740	875	784	456	480		6,053
Road Maintenance	248	32	336	160	16	80	216	208	168	416	188		2,068
Snow/Ice Maintenance	430	1,749	48	48	0	0	0	40	72	232	128		2,747
Vehicle Maintenance	328	120	272	240	256	280	220	332	272	120	236		2,676
Miscellaneous	352	80	264	104	48	72	56	80	56	64	160		1,336
Total Man-hours	2,270	2,559	2,256	1,920	1,760	2,234	2,156	2,465	1,904	1,880	1,712	0	23,116

Central Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

Robert Varju, Regional Maintenance Supervisor, I-78

Nat Amato, Regional Maintenance Supervisor, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	336	192	520	552	696	648	616	536	312	480	344		5,232
Bldg./Facilities Maintenance	808	440	960	744	504	560	480	512	464	600	528		6,600
Grounds Maintenance	128	24	328	392	624	784	704	624	816	664	536		5,624
Road Maintenance	24	24	216	160	96	96	184	312	240	176	136		1,664
Snow/Ice Maintenance	176	896	24	0	0	0	0	8	0	16	24		1,144
Vehicle Maintenance	280	136	424	264	224	256	272	328	248	312	352		3,096
Miscellaneous	96	72	88	88	112	120	96	120	120	120	128		1,160
Total Man-hours	1,848	1,784	2,560	2,200	2,256	2,464	2,352	2,440	2,200	2,368	2,048	0	24,520

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	56	48	96	0	0	80	0	0		280
Bldg./Facilities Maintenance	986	656	1020	760	748	920	748	956	1,092	602	736		9,224
Grounds Maintenance	308	0	496	548	776	744	552	704	592	520	520		5,760
Road Maintenance	48	48	204	80	40	80	256	48	161	168	212		1,345
Snow/Ice Maintenance	256	1,344	24	40	0	0	0	0	0	0	128		1,792
Vehicle Maintenance	208	120	342	264	240	212	160	224	248	263	312		2,593
Miscellaneous	182	0	152	64	48	24	0	96	204	104	32		906
Total Man-hours	1,988	2,168	2,238	1,812	1,900	2,076	1,716	2,028	2,377	1,657	1,940	0	21,900

Northern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Matt Meeker, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	64	0	0	104	58	8	0	24	0	0		258
Bldg./Facilities Maintenance	445	488	508	394	278	348	256	354	352	325	234		3,982
Grounds Maintenance	90	46	176	386	328	558	404	548	448	374	200		3,558
Road Maintenance	6	0	126	172	228	60	48	159	115	168	126		1,208
Snow/Ice Maintenance	248	1,118	32	0	0	0	0	10	0	16	142		1,566
Vehicle Maintenance	91	142	272	192	32	148	80	201	108	104	168		1,538
Miscellaneous	32	42	0	52	0	70	24	50	78	8	24		380
Total Man-hours	912	1,900	1,114	1,196	970	1,242	820	1,322	1,125	995	894	0	12,490

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	16	8	184	8	264	80	8	0	0		568
Bldg./Facilities Maintenance	1,094	608	1,012	958	608	776	796	720	824	852	697		8,945
Grounds Maintenance	216	168	280	344	352	283	424	576	356	224	224		3,447
Road Maintenance	0	8	198	88	136	120	120	72	133	152	131		1,158
Snow/Ice Maintenance	180	677	62	24	0	0	0	0	0	8	24		975
Vehicle Maintenance	232	132	376	176	248	248	200	260	184	104	120		2,280
Miscellaneous	8	37	64	41	80	72	148	350	304	204	141		1,449
Total Man-hours	1,730	1630	2,008	1,639	1,608	1,507	1,952	2,058	1,809	1,544	1,337	0	18,822

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	0	80	32	64	0	0	0	0		176
Bldg./Facilities Maintenance	509	432	584	581	488	552	520	600	640	544	396		5,846
Grounds Maintenance	0	0	16	168	112	104	120	128	32	88	16		784
Road Maintenance	0	0	16	16	32	56	24	48	64	0	80		336
Snow/Ice Maintenance	24	224	8	0	0	0	0	0	0	0	8		264
Vehicle Maintenance	96	48	208	104	80	120	104	88	40	112	72		1,072
Miscellaneous	24	0	16	0	32	0	0	8	73	48	24		225
Total Man-hours	653	704	848	869	824	864	832	872	849	792	596	0	8,703

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

USE OF FACILITIES REQUEST REPORT

MONTH OF NOVEMBER 2021

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of November 2021	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 20, 2021

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Northampton St. Bridge.	H.C. Pody Company Inc.	November 9, 2021 through November 23, 2021	Long term construction related traffic control. Warning signs on bridge.
New Hope Lambertville storage yard	Earle Asphalt Co.	August 30, 2021 through November 2, 2021	Earle Asphalt Co. - Equipment Storage (Watermain Replacement Project)
New Hope Lambertville Toll Supported Bridge	Lambertville Chamber of Commerce	November 25, 2021	5K Run Across NHTSB

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 20, 2021

OPERATIONS INDEX

FOR

TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of November 2021	1 of 5

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRAINING AND EMPLOYEE SAFETY DEPARTMENT
MONTH OF NOVEMBER 2021

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) Department instructed and/or facilitated (9) virtual and/or in-person training courses during the Month of November. This consisted of (17) sessions and (83) Commission Employees trained during the month. The following training topics were covered during the month of November.

Note: ** Denotes Instructor Lead Training (ILT)

- Be Likeable 1.0
- Benefits and Pitfalls of Planning 1.0
- CPR/AED/First Aid Certification (12) **
- Creating Value Through diversity and Inclusion-Strategy for Tackling Unconscious Bias 3.0
- Cyber Security -How to Stay Safe Online 2.0
- Environmental – Where in the World is Our Waste 1.0
- Equality and Diversity in the Workplace 1.0
- Ergonomics – Steps to Minimize Workplace-Related Injuries 1.0
- Essential Time Management Tools 1.0
- Everyday Word Usage Blunders 1.0
- Evolution of Management 1.0
- Excel 2013 Advanced 1.0
- F – 250 Patrol Truck Training (24) **
- Front End Load+40:68er Safety TBT
- Ground Personnel and Mobile Equipment- TBT
- Harassment & Discrimination Prevention **
- Head Protection 1.0
- Learner Welcome Course 1.0
- Part Time Toll Collector Orientation **
- Personal Protective Equipment (PPE) **
- Preparing for an Active Shooter Situation 2.0
- Rationalizing Unsafe Choices-TBT **
- Returning to the Office During the Covid-19 Pandemic **
- Winter Weather Safety-TBT **
- Your Unique Diversity in the Workplace (2018)
- 12 Unbreakable Laws of Professional Success **

Training/SAP Litmos (Learning Management System)

- Facilitated Harassment Prevention and PPE training to PT Toll personnel in conjunction with Orientation Training Sessions.
- Facilitated CPR Certification Sessions in each of the (3) regions
- Facilitated “12 Unbreakable Laws of Professional Success” via Skill Path
- Facilitated (7) In-Person Toolbox Talks to Maintenance Personnel
- Trained Toll Staff on F-250 Safety and Signage Procedures at various locations

Administrative -

- Conducted weekly TES meetings via Microsoft-Teams
- Assigned Weekly TES Assignments / Reviewed Weekly Reports
- Prepared and reviewed minutes from TES Weekly Meetings
- Coordinated Work- From- Home schedules for TES Personnel
- Reviewed/Updated Daily Contact Tracing Calendar for accuracy
- Confirmed All Monthly Training Courses were uploaded in Litmos
- Prepared Monthly TES Operations Report
- Reviewed procedures relating to obtaining CPR/ AED certification cards
- Scheduled CPR/AED/ First Aid Certification for December
- Created Requisition to purchase (10) additional Zoll AED Trainers
- Printed and Laminated CPR Cards for Distribution to Staff
- Monitored/Approved ADP timekeeping for TES Staff
- Added new training sessions into the Litmos learning platform for classes facilitated and subsequently completed by commission personnel
- Briefed TES Staff on bi-weekly Operations Meeting
- Ran weekly reports on new hires for errors/inconsistencies
- Assist DRJTBC Employees as needed with LMS
- Reviewed content entered in the DRJTBC learning platform for accuracy
- Uploaded/approved training certifications into the LMS
- Coordinated calls with LITMOS Support Staff
- Ran CPR compliance reports for applicable departments
- Researched Cyber Security training for review by TES Supervisors
- Reviewed Skill Path Training Classes for December
- Ordered departmental supplies as needed
- Processed Invoices through Munis and SharePoint as required
- Scheduled the Workplace Safety Committee Meeting for December
- Disseminated Monthly Communication for Managers Newsletter
- Coordinated Traffic Control Coordinator refresher certification training with the Deputy Director of Maintenance
- Assisted Engineering Dept. personnel with New Horizon online courses
- Assigned Flagger to appropriate Group in TEAMS

- Scheduled Advanced Adobe Photoshop, Illustrated classes for DRJTBC personnel
- Collaborated with the Purchasing Dept. regarding upcoming Munis Training

State Police/Liaison Collaboration

- Reviewed/Approved State Police MOU invoices
- Assigned PSP/NJSP personnel for DRJTBC Traffic Details
- Obtained accident reports from NJSP/PSP Liaisons as requested by HR
- Conducted background checks for new hires

Employee Safety

- Reviewed and approved upcoming safety topics and presentations
- Recorded/uploaded Toolbox Talks (TBT) into Microsoft Teams should virtual training become necessary
- Prepared and uploaded informational handouts/attendance sheets into Microsoft Teams
- Uploaded training records for staff for all toolbox talks courses completed
- Facilitated projects for Workplace Safety Committee (WPSC)
- Prepared for and facilitated the Monthly WPSC Meeting
- Introduced new WPSC Director/ Toured (MM)/Sworn in New TES Members
- Inventoried all AED units (including toll supported bridges)
- Inventoried/replenished first aid kits as needed (All Regions)
- Inspected and prepared equipment for CPR/AED training (PADs/Batteries)
- Inspected Fire Safety Equipment (Live Fire/Electric)

Course Name	Date Completed	Employee	Business Unit
12 Unbreakable Laws of Professional Success - Skill Path**	11/03/2021	Kimberly A Carr	Executive Office
	11/03/2021	Wade B Caccese	Training & Employee Safety
	11/03/2021	Jack Baum	Training & Employee Safety
	11/03/2021	John McCallum	Training & Employee Safety
	11/03/2021	Matthew Corrigan	Training & Employee Safety
	11/10/2021	Jodee Inscho	Communications
	11/10/2021	Lauren Werner	Training & Employee Safety
	11/17/2021	Stacy A. Wilson	Maintenance & Toll Operations
	11/17/2021	Aminah El-Burki	Training & Employee Safety
Be Likeable 1.0	11/10/2021	Justin Crisp	Maintenance & Toll Operations
Benefits and Pitfalls of Planning 1.0	11/10/2021	Justin Crisp	Maintenance & Toll Operations
CPR/AED/First Aid - Hunterdon Healthcare**	11/04/2021	Matthew Hartigan Jr	Chief Administrative Officer Departments
	11/04/2021	Steven D Wells	Chief Administrative Officer Departments
	11/04/2021	Tyler Ramsin	Chief Administrative Officer Departments
	11/04/2021	Craig N Crusemire	Finance
	11/04/2021	Melissa Herman	Maintenance & Toll Operations
	11/04/2021	Aminah El-Burki	Training & Employee Safety
	11/15/2021	John J Marason	Maintenance & Toll Operations
	11/15/2021	Anthony C Moyer	Maintenance & Toll Operations
	11/15/2021	Matthew Gary	Maintenance & Toll Operations
	11/15/2021	Jared Rivera	Maintenance & Toll Operations
	11/15/2021	Lewis Hann	Maintenance & Toll Operations
	11/15/2021	Wade B Caccese	Training & Employee Safety
	11/30/2021	Maria Housby	Maintenance & Toll Operations
	11/30/2021	Travis Utter	Maintenance & Toll Operations
	11/30/2021	William Luscik	Maintenance & Toll Operations
	11/30/2021	Brian Feller	Maintenance & Toll Operations
	11/30/2021	Scott Sheldon	Maintenance & Toll Operations
	11/30/2021	John Dyksen	Maintenance & Toll Operations
Creating Value Through Diversity and Inclusion - Strategies for Tackling Unconscious Bias 3.0	11/10/2021	John Mills	Training & Employee Safety
Cyber Security - How to Stay Safe Online 2.0	11/10/2021	Tyler Ramsin	Chief Administrative Officer Departments
Environmental - Where in the World is Our Waste 1.0	10/31/2021	Tina V Amato	Maintenance & Toll Operations
Equality and Diversity in the Workplace 1.0 (UK/EU)	10/31/2021	Tina V Amato	Maintenance & Toll Operations
Ergonomics - Steps to Minimize Workplace-Related Injuries 1.0	10/31/2021	Tina V Amato	Maintenance & Toll Operations
Essential Time Management Tools 1.0	10/31/2021	Tina V Amato	Maintenance & Toll Operations
Everyday Word Usage Blunders 1.0 (US)	11/03/2021	Tina V Amato	Maintenance & Toll Operations
Evolution of Management 1.0	11/03/2021	Tina V Amato	Maintenance & Toll Operations
Excel 2013 Advanced 1.0	11/23/2021	Kenneth O Terry	Public Safety & Bridge Security
F250 Patrol Truck Training**	11/09/2021	Anthony Dragotta	Maintenance & Toll Operations
	11/09/2021	Lauren M Picone	Maintenance & Toll Operations
	11/09/2021	Mark Shetayh	Maintenance & Toll Operations
Harassment & Discrimination Prevention - TES**	11/09/2021	Robin Wallace	Maintenance & Toll Operations
	11/19/2021	Sherry Holmes	Maintenance & Toll Operations
	11/19/2021	Samantha Lindaberry	Maintenance & Toll Operations
	11/30/2021	Arthur Booth	Maintenance & Toll Operations
Head Protection 1.0 (US)	11/10/2021	Justin Crisp	Maintenance & Toll Operations
Learner Welcome Course	11/08/2021	Steven Wells Jr.	Engineering
Learner Welcome Course	11/10/2021	Justin Crisp	Maintenance & Toll Operations
Personal Protective Equipment (PPE) - TES**	11/09/2021	Robin Wallace	Maintenance & Toll Operations
Preparing for an Active Shooter Situation 2.0 (US)	11/05/2021	James Cavallo	Training & Employee Safety
Rationalizing Unsafe Choices - TBT**	11/04/2021	Michael Curnkey	Maintenance & Toll Operations
	11/04/2021	Daniel VanderBerg	Maintenance & Toll Operations
	11/04/2021	Mitchell Vance	Maintenance & Toll Operations
	11/04/2021	Travis Utter	Maintenance & Toll Operations
	11/04/2021	Matthew Meeker	Maintenance & Toll Operations
	11/09/2021	William Luscik	Maintenance & Toll Operations
	11/09/2021	Steve Borger	Maintenance & Toll Operations
	11/09/2021	Paul Wallace	Maintenance & Toll Operations
	11/09/2021	Mason Vance	Maintenance & Toll Operations
	11/09/2021	Walter George	Maintenance & Toll Operations
	11/09/2021	Lloyd Johnson	Maintenance & Toll Operations
	11/09/2021	Taylor Perry	Maintenance & Toll Operations
	11/09/2021	Leon Werkheiser Jr.	Maintenance & Toll Operations
	11/09/2021	Jamie Franks	Maintenance & Toll Operations
	11/09/2021	Ernest Rath	Maintenance & Toll Operations
	11/09/2021	Scott Sheldon	Maintenance & Toll Operations
	11/09/2021	William H. Kresge IV	Maintenance & Toll Operations
	11/12/2021	Christopher Jackson	Maintenance & Toll Operations
	11/12/2021	Aaron Schermerhorn	Maintenance & Toll Operations
	11/12/2021	Richard Fleming	Maintenance & Toll Operations
	11/12/2021	Joseph Ritts	Maintenance & Toll Operations
	11/12/2021	Charles Slack	Maintenance & Toll Operations
	11/12/2021	George Farrell IV	Maintenance & Toll Operations
	11/12/2021	Robert Williamson	Maintenance & Toll Operations
	11/12/2021	Frederick Fennimore	Maintenance & Toll Operations
	11/12/2021	Brian Carr	Maintenance & Toll Operations
	11/12/2021	Harry Fawkes	Maintenance & Toll Operations
	11/12/2021	Nicholas Kapral	Maintenance & Toll Operations
	11/12/2021	Kawan Gamble	Maintenance & Toll Operations
	11/12/2021	Alexie Reyes	Maintenance & Toll Operations
	11/12/2021	Manuel Rivera	Maintenance & Toll Operations
	11/12/2021	Michael Carosi	Maintenance & Toll Operations
	11/12/2021	Michael Schermerhorn	Maintenance & Toll Operations
	11/16/2021	Jean-Philippe Michel	Maintenance & Toll Operations
	11/16/2021	Aaron Kinsman	Maintenance & Toll Operations
	11/16/2021	Christopher M Gulini	Maintenance & Toll Operations

	11/16/2021	Mark Simonetta	Maintenance & Toll Operations
	11/16/2021	Wayne Stamets	Maintenance & Toll Operations
	11/16/2021	Stephen J Bosga	Maintenance & Toll Operations
	11/16/2021	Greg Lohrman	Maintenance & Toll Operations
	11/16/2021	Robert Coates	Maintenance & Toll Operations
	11/16/2021	Harald Simon	Maintenance & Toll Operations
	11/16/2021	Jordan Purdy	Maintenance & Toll Operations
	11/16/2021	Wayne Villante	Maintenance & Toll Operations
	11/16/2021	Stephen Smith	Maintenance & Toll Operations
	11/16/2021	John Penrose	Maintenance & Toll Operations
Returning to the Office During the Covid-19 Pandemic**	11/09/2021	Robin Wallace	Maintenance & Toll Operations
	11/19/2021	Samantha Lindaberry	Maintenance & Toll Operations
	11/19/2021	Sherry Holmes	Maintenance & Toll Operations
Toll Collector Orientation**	11/09/2021	Robin Wallace	Maintenance & Toll Operations
	11/19/2021	Sherry Holmes	Maintenance & Toll Operations
	11/19/2021	Samantha Lindaberry	Maintenance & Toll Operations
	11/30/2021	Arthur Booth	Maintenance & Toll Operations
Winter Weather Safety - TBT**	11/04/2021	Michael Curnkey	Maintenance & Toll Operations
	11/04/2021	Daniel VanderBerg	Maintenance & Toll Operations
	11/04/2021	Mitchell Vance	Maintenance & Toll Operations
	11/04/2021	Travis Utter	Maintenance & Toll Operations
	11/04/2021	Matthew Meeker	Maintenance & Toll Operations
	11/09/2021	William Luscik	Maintenance & Toll Operations
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	11/16/2021	Stephen Smith	Maintenance & Toll Operations
	11/16/2021	John Penrose	Maintenance & Toll Operations
Your Unique Diversity in the Workplace (2018)	11/08/2021	Aminah El-Burki	Training & Employee Safety
COURSES TAUGHT IN OCTOBER: 25			# of Employees Trained: 83
**denotes Instructor Led Training			