



**SOUTH JERSEY TRANSPORTATION AUTHORITY  
BOARD OF COMMISSIONERS MEETING  
JANUARY 15, 2026**

This Board of Commissioners Monthly Meeting of the South Jersey Transportation Authority was held on January 15, 2026, with Chair Francis K. O’Connor calling the meeting to order at 9:01 a.m.

**Present**

- Chair Francis K. O’Connor (in person)
- Vice Chair Barbara Holcomb (in person)
- Commissioner John F. Amodeo (in person)
- Commissioner Zoe Baldwin (teleconference)
- Commissioner Robert Healey (teleconference)
- Commissioner Christopher M. Milam (in person)
- Commissioner Joseph Ripa (teleconference)
- Deputy Commissioner Joseph Bertoni (teleconference)
- Blair Gerold Esq., Associate Counsel, GAU (teleconference)
- Susan Angulo, Chief of Staff (in person)
- David Zappariello, Communications Director (in person)
- Kevin A. Steet, Chief Financial Officer/Treasurer (in person)
- Stephen F. Dougherty, SJTA Executive Director (in person)
- Paul Heck, Chief Administrative Officer (in person)
- James G. Sullivan, Chief of Field Operations (in person)
- Shawn Costello, Board Secretary (in person)
- Caroline Roseboro, Alternate Board Secretary (in person)
- Nicholas Sullivan, General Counsel (in person)
- Commissioner Christina Fuentes, EDA Representative (teleconference)

**Absent**

- Commissioner C. Robert McDevitt (absent)
- Jessica O’Connor Esq., Associate Counsel, GAU (absent)

**Statement of Public Notice**

The meeting of the Board of Commissioners was opened advising the Commissioners and public that notice of the meeting was duly advertised in the Press of Atlantic City, the Camden Courier Post, and with the Secretary of the State of New Jersey as to the time and date of convening. Notice had also been posted at the Farley Service Plaza, the Atlantic City International Airport, and Blackwood Offices as prescribed by law.

Chair O’Connor congratulated Commissioners Joseph Ripa, Charles Robert McDevitt, and John F. Amodeo. on their reappointments to the Authority’s Board of Commissioners. Chair O’Connor conducted Commissioner Amodeo’s oath of office.

The following members were in attendance.

**Roll Call**

Commissioner	Present	Absent
Chairman Francis K. O’Connor	X	
Commissioner John F. Amodeo	X	
Commissioner S. Zoe Baldwin	X	
Commissioner Robert T. Healey, Jr.	X	
Vice Chair Barbara Holcomb	X	
Commissioner C. Robert McDevitt		X
Commissioner Christopher M. Milam	X	
Commissioner Joseph Ripa	X	

Commissioner Christina Fuentes	X	
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Five members of the public attended the meeting.

**Approval of the Agenda**

Chair O’Connor called for a motion to approve the January 15, 2026, agenda. Whereupon a motion was made by Commissioner Milam and seconded by Vice Chair Holcomb approving said agenda. Chair O’Connor asked for questions on the motion. No questions were asked. A unanimous vote was taken approving and adopting the agenda. A copy of the agenda is attached hereto and made a permanent part of these official Authority minutes.

**Approval of Meeting Minutes**

Chair O’Connor called for a motion to approve the December 17, 2025, meeting minutes. Whereupon a motion was made by Commissioner Amodeo and seconded by Commissioner Milam approving said minutes. No questions were asked. All Commissioners in attendance voted affirmatively, approving, and adopting said minutes.

**Recognition Awards**

Chairman O’Connor asked Mr. Dougherty if there was any Recognition Awards this month. Mr. Dougherty responded affirmatively, welcoming Assemblyman Bill Spearman to present a resolution from the NJ General Assembly recognizing the Authority’s Roadway Environmental Advancement Initiative (READI). He also stated that Sandra Triboletti would be presented with the Quarterly Employee Recognition Award.

**Executive Session**

Chair O’Connor asked if an Executive Session was needed, Counsel responded, affirmatively. Mr. Dougherty presented Resolution 2026-07 to the Chair and Commissioners for the exclusion of the public from discussions related to personnel matters related to the Schedule “A” associated with Resolution 2026-01. Whereupon, the motion was made by Vice Chair Holcomb and seconded by Commissioner Milam approving Resolution 2026-07. A unanimous vote was taken approving the resolution, adjourning the open portion of the meeting at 9:14a.m. Chair O’Connor asked the call operator to place the public audience on hold while the Board conducted the Executive Session.

At the close of the Executive Session, Chair O’Connor asked for a motion to return to the open portion of the meeting. Whereupon, a motion was made by Commissioner Milam and seconded by Commissioner Holcomb. The open portion of the meeting reconvened at 9:18 a.m.

The call operator opened the meeting back up to the public portion of the meeting. Chair O’Connor then requested the Secretary call the roll.

**Roll Call**

Commissioner	Present	Absent
Chairman Francis K. O’Connor	X	
Commissioner John F. Amodeo	X	
Commissioner S. Zoe Baldwin	X	
Commissioner Robert T. Healey, Jr.	X	
Vice Chair Barbara Holcomb	X	
Commissioner C. Robert McDevitt		X
Commissioned Christopher M. Milam	X	
Commissioner Joseph Ripa	X	
Commissioner Christina Fuentes	X	

**Executive Report**

Chair O’Connor asked for the presentation of the Executive Report. Mr. Dougherty presented the January 15, 2026, Executive Report. A copy of the Executive Report is attached hereto and made a permanent part of these official Authority minutes.

### **Committee Reports**

Chair O'Connor asked Mr. Dougherty to present the Committee Reports. Mr. Dougherty reported all Committees met on January 7, 2026. During these meetings, briefings were provided on the resolutions being presented this morning as well as a briefing on the Atlantic City International Airport Marketing Services, the December 3, 2025, Audit Committee Meeting and an S&P Global Ratings Update. Commissioners were also provided with the schedule of upcoming projects, the voucher list, November 2025 Financial Reports, the EO-8 Report and Airport statistics.

### **Public Response to Agenda Items**

Chair O'Connor asked the public for comments on any of the agenda items. No comments were made by the public.

### **Resolutions and Motions:**

Chair O'Connor asked Mr. Dougherty to present the resolutions. Mr. Dougherty advised the Commissioners he would be presenting a total of six (6) resolutions for their consideration. Mr. Dougherty presented Resolutions 2026-01 through 2026-06. Chair O'Connor called for a motion to approve said resolutions. The motion as presented was moved by Vice Chair Holcomb and seconded by Commissioner Baldwin approving said resolutions. Chair O'Connor asked for questions or discussions on the motion. Chair O'Connor asked the Secretary to call the roll.

### **Roll Call**

<b>Commissioner</b>	<b>Motion</b>	<b>2<sup>nd</sup></b>	<b>Yea</b>	<b>Nay</b>	<b>Abstain</b>	<b>Recused</b>	<b>Absent</b>
Chairman Francis K. O'Connor			X				
Commissioner John F. Amodeo			X				
Commissioner Zoe Baldwin		X	X				
Commissioner Robert T. Healey, Jr.			X				
Vice Chair Barbara Holcomb	X		X				
Commissioner C. Robert McDevitt							X
Commissioner Christopher M. Milam			X				
Commissioner Joseph Ripa			X				

*Copies of Resolutions 2026-01 through 2026-06 are attached hereto and made a permanent part of these official Authority minutes.*

### **RESOLUTION 2026-01 OF THE SOUTH JERSEY TRANSPORTATION AUTHORITY AUTHORIZING CERTAIN PERSONNEL ACTIONS**

Pursuant to the Authority By-Laws, the Personnel Committee shall advise the Board on issues related to organization structure, equal employment opportunity, labor negotiations, employment practices and personnel actions affecting an individual's employment status or compensation. This resolution seeks Board approval for personnel actions as specified in the forthcoming "Schedule A".

### **RESOLUTION 2026-02 OF THE SOUTH JERSEY TRANSPORTATION AUTHORITY AUTHORIZING THE PURCHASE OF TERMINAL INFORMATION SYSTEM WITH FIDS, BIDS, GIDS, ADVERTISING & FINANCE AT ATLANTIC CITY INTERNATIONAL AIRPORT**

The Authority has determined it is in its best interest to seek proposals for the management and operation of the Airport's Terminal Information System with FIDs, BIDs, GIDs, Advertising, and Finance. On November 13, 2025, the Authority publicly advertised for responses to the Authority's Request for Proposals. On December 11, 2025, the Authority received four (4) proposals and were subsequently reviewed by the Consultant Selection Committee to ensure they met all the requirements of the RFP. The Consultant Selection Committee determined that the proposal submitted by International Display Systems, Inc. was material deficient and rejected. The Consultant Selection Committee reviewed the remaining three (3) proposals for the Project and determined that Art of Context would be the most beneficial proposal. The Airport Director believes it is in the best interest of the Authority and recommends the award of a contract for the Airport's Terminal Information System with FIDs, BIDs, GIDs, Advertising, and Finance to Art of Context.

**RESOLUTION 2026-03 OF THE SOUTH JERSEY TRANSPORTATION AUTHORITY AUTHORIZING THE AWARD OF A SOLE SOURCE CONTRACT TO WASHINGTON PROFESSIONAL SYSTEMS – WPS OF MT. LAUREL, NEW JERSEY FOR THE ATLANTIC CITY INTERNATIONAL AIRPORT TERMINAL-PUBLIC ADDRESS SYSTEM UPGRADE**

The Terminal-Public Address (PA) System is currently an Atlas IED system. The Atlas -IED system also provides Emergency PA Network coverage to the ARFF facility from the Terminal System. Atlas IED factory operations have stated that Microphone 528s are no longer available for future design and the 571 will be the mic station of choice. To expand further on the status, Atlas IED performed a final buy for subcomponents that go into making a 528-mic station. They have a finite inventory to make new mic stations. This inventory is also utilized when we service and repair mic stations that are currently installed. Their ability to provide new 528 mic stations for sale and ability to support existing installations will come under strain soon. They will do their best to meet the demand for 528 purchases and repairs. If they cannot provide a 528 repair, they can look at options with the latest 571 model. This project is to furnish all material and equipment to upgrade, migrate all terminal Mic stations from the Cobranet to Dante equipment. This includes a 3-year Platinum Assurance Plan. The sole manufacture of the existing Public Address System is IED, of Louisville, Kentucky. Washington Professional Systems - WPS of Mt. Laurel, New Jersey is the sole Eastern Region authorized IED dealer. The Airport Director recommends award of this sole source for Public Address System Upgrade.

**RESOLUTION 2026-04 OF THE SOUTH JERSEY TRANSPORTATION AUTHORITY AUTHORIZING APPROVAL TO AMEND THE 2026 OPERATING BUDGET**

Upon the recommendation of the Executive Director, the Board of Commissioners approved the Authority's 2026 Operating Budget via Resolution 2025-106. On November 26, 2025, the Board of Commissioners approved Resolution 2025-116, which authorizes the Authority to enter into an agreement with the Rowan University/Rutgers-Camden Board of Governors (the "Joint Board") to accept \$5 million in funding for the development of shuttle services for the "eds and meds" corridor in southern New Jersey. The funds must be expended within three years. The proposed shuttle service routes are expected to improve access to health care, expand educational opportunities, and reduce transportation barriers for students and medical workers. The Authority believes this initiative aligns with the Authority's statutory purpose and serves the public interest. In support of Resolution 2025-116, the Authority seeks to amend the 2026 Operating Budget to reflect additional operating revenues and expenses associated with this initiative. The Authority will support the PILOT transportation routes that promote regional access by providing shuttle services through the Authority's Transportation Services Division. The Authority therefore proposes the following amendment to the 2026 Operating Budget:

- Transportation Services Non-Grant Revenues: \$1,198,000.00
- Transportation Services Non-Grant Expenses: \$1,198,000.00
- Net Amendment: \$0.00

Eight (8) full-time employees will be added to support the PILOT program, increasing the Authority's full-time headcount from 326 to 334.

**RESOLUTION 2026-05 OF THE SOUTH JERSEY TRANSPORTATION AUTHORITY AUTHORIZING APPROVAL TO AMEND THE 2026 CAPITAL BUDGET**

Upon the recommendation of the Executive Director, the Board of Commissioners approved the Authority's 2026 Capital Budget via Resolution 2025-107. On November 26, 2025, the Board of Commissioners approved Resolution 2025-116, which authorized the Authority to enter into an agreement with the Rowan University/Rutgers-Camden Board of Governors (the "Joint Board") to accept \$5 million in funding for the development of shuttle services for the "eds and meds" corridor in southern New Jersey. The funds must be expended within three years. The proposed shuttle service routes are expected to improve access to health care, expand educational opportunities, and reduce transportation barriers for students and medical workers. The Authority believes this initiative aligns with the Authority's statutory purpose and serves the public interest. The Board of Commissioners also approved Resolution 2025-117, which authorized the purchase and delivery of nine (9) 2026 or Current Production Year 20-Passenger Heavy-Duty Bus or equal, in an amount not to exceed One Million Two Hundred

Fifty-Eight Thousand Two Hundred Dollars (\$1,258,200.00) in support of Resolution 2025-116 Pilot shuttle routes. The Authority therefore proposes the following amendment to the 2026 Capital Budget to reflect the purchase of additional capital equipment associated with this initiative.

- Transportation Services Capital Equipment: \$1,258,200.00

**RESOLUTION 2026-06 OF THE SOUTH JERSEY TRANSPORTATION AUTHORITY AUTHORIZING A CHANGE ORDER TO THE CONTRACT WITH SOUTH STATE, INC., OF BRIDGETON, NEW JERSEY FOR THE ATLANTIC CITY EXPRESSWAY (ACE) ALL ELECTRONIC TOLLING & ITS UPGRADES PROJECT**

On March 1<sup>st</sup>, 2023, and March 2<sup>nd</sup>, 2023, the Authority publicly advertised for bids for the Atlantic City Expressway All Electronic Tolling & ITS Upgrades Project. Pursuant to Resolution 2023-31, the Authority awarded a contract to South State, Inc. of Bridgeton, New Jersey, for the Atlantic City Expressway All Electronic Tolling & ITS Upgrades Project, in an amount not to exceed \$30,597,711.50 for this project. Change Order #1, which was within the approved contingency limit for the project was approved on April 9, 2025, in the amount of One Million, Forty-Three Thousand, Seven Hundred Ninety-Five Dollars (\$1,043,795.00) which incorporated New Items 97X through 105X from Change of Plan 1 and 2 into the contract. In addition, Change Order #1 provided for the creation of four (4) extra work items (106X through 109X). Change Order #2 was approved via Resolution 2025-47 in the amount of Two Million, One Hundred Eighty-Two Thousand, Eight Hundred Nine Dollars and Sixty-Eight Cents (\$2,182,809.68) which incorporated New Items 110X through 117X for LEHIGH additional costs into the contract. In addition, Change Order #2 provided for the creation of four (4) New Items for KANE work (118X through 121X). Item 122X was for M&W Precast costs. Change Order #3 was approved via Resolution 2025-87 in an amount of One Hundred Eight-Five Thousand, Four Hundred Fifteen Dollars and Thirty-Five Cents (\$185,415.35) which incorporated new items 123X, 124X and 125X, related to service wire, Toll Utility Building foundation changes, and 6” traffic striping. Change Order #4 has been requested in the amount of Four Hundred Forty-One Thousand, Fifteen Dollars and Eighty-Seven Cents (441,015.87) which incorporates new Items 126X to 128X related to COP 1 Grading Plan changes. Items 129X through 134X are included to address additional work required to be performed on the project including responses to RFIs. Several existing items are also being adjusted to address Change of Plan quantity changes and actual quantities to date. In addition, Interchange 41 work is added in conjunction with item changes related to elimination of TZ 42 and underrun quantities. The Director of Engineering/Chief Engineer believes it to be in the best interest of the Authority and recommends approval of said Change Order #4.

**Petitions or Communications, Unfinished Business and New Business**

Chair O’Connor asked if there were any petitions or communications, unfinished or new business. Mr. Dougherty responded, all petitions and communications were mailed prior to the meeting. There was one item under new business and one item under unfinished business. Under unfinished business the Authority recommended the public release of Executive Session Minutes that have been approved by the Commissioners, reviewed by the Authority staff and general counsel, and are deemed appropriate for release with certain redactions where the need for confidentiality still exists. The Executive Session Meeting Minutes presented for approval to release were as follows: October 23, 2025, November 26, 2025, and December 17, 2025. These minutes are recommended for approval to publicly release.

Chair O’Connor called for a motion to approve the release of the Executive Session Minutes. Whereupon, the motion was moved by Commissioner Milam and seconded by Commissioner Amodeo, approving the release of minutes. Chair O’Connor asked the Commissioners for questions on the motion, no questions were asked. A unanimous vote was taken approving the release of the minutes.

Under new business Mr. Dougherty expressed his gratitude for Chair O’Connor’s dedication from his first day, highlighting his active involvement, genuine interest, and meaningful partnership. His engagement, leadership, and personal support have made the Authority better, and his understanding of public service has made a lasting impact. Mr. Dougherty thanked Chair O’Connor for his trust and friendship and wished him success in the next chapter of his career.

Commissioner Milam thanked Chair O'Connor for his continued leadership and increased engagement, noting the Authority is better for his presence.

Commissioner Amodeo commended the Chair on his leadership and expressed he will be missed and wished the Chair the best in his next chapter.

Vice Chair Holcomb stated that, as Chairman of the Authority, his leadership, knowledge, guidance, and transportation experience shine brightly. She described him as a kind, steady gentleman who is held in the highest regard and someone she is proud to call her friend. She expressed that it has been a pleasure working with him as a commissioner, as Vice Chair, and as a mentee, and thanked him personally for all he has done for her and for consistently and steadfastly advancing the agenda of the South Jersey Transportation Authority. She wished him well as he moves forward in his next chapter.

Commissioner Baldwin stated it has been fantastic working with Chair O'Connor noting Chair O'Connor's leadership has been outstanding and expressed appreciation, stating it was an absolute pleasure working with him and thanked him.

### **General Comments**

Chair O'Connor asked the public for any general comments.

George Lindsay expressed frustration with difficulties in contacting E-ZPass and toll collection contractors, both past and present. He stated he should be able to communicate with them first rather than addressing the issue at the meeting. He stated he is disheartened with the unavailability of cash payment options and suggested that if cash payment is not accepted, fees should be waived. He questioned why drivers without a transponder are required to pay more than those with a transponder. He further stated that the current collection agency has created barriers for people to obtain a transponder, limiting the convenience of using E-ZPass, particularly given the inability of cash payment options. Lindsay asked for a fresh start to be considered.

Chair O'Connor offered condolences for the recent loss of an NJDOT employee whose family members include his mother, the Authority's prior CFO, and brother, current maintenance worker. He asked that the family be kept in prayer and thoughts during this difficult time.

Chair O'Connor commented on the remarkable work by the Authority and concluded the graciousness of having the opportunity to work with the board and staff.

### **Adjournment**

There being no further business, Chair O'Connor announced the next meeting will be held on Wednesday, February 18, 2026, at 9:00 a.m.

Chair O'Connor called for a motion to adjourn the meeting. Whereupon the motion was made by Commissioner Amodeo and seconded Commissioner Baldwin to adjourn the meeting. A unanimous voice vote was taken adjourning the meeting at 9:41 a.m.

Submitted by: Shawn Costello  
Shawn Costello, Board Secretary

**Note: An Executive Session was held during this meeting.**