

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF DECEMBER 16, 2019

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE WADUD AHMAD
Vice Chairman

HONORABLE AMY ZANELLI

HONORABLE PAMELA JANVEY
Secretary

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Grace*

NEW JERSEY: Ciesla, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Ahmad, Christy

NEW JERSEY: Lavery*, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Ahmad, Grace

NEW JERSEY: Komjathy, Van Vliet*

PERSONNEL

PENNSYLVANIA: Grace, Janvey

NEW JERSEY: Ciesla*, Komjathy

AUDIT COMMITTEE

PENNSYLVANIA: Ahmad*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Zanelli

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

Lavery	(1)	Ex-Officio of all Committees
	(2)	Projects, Property and Equipment (Chairperson)
	(3)	Audit Committee
Ciesla	(1)	Finance, Insurance Management and Operations Committee
	(2)	Personnel Committee (Chairperson)
	(3)	Administrative Committee
Ahmad	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee
	(3)	Audit Committee (Chairperson)
Grace	(1)	Professional Services
	(2)	Personnel Committee
	(3)	Administrative Committee
	(4)	Finance, Insurance Management and Operations Committee (Chairperson)
Janvey	(1)	Finance, Insurance Management and Operations Committee
	(2)	Personnel Committee
	(3)	Audit Committee
Laurenti	(1)	Finance, Insurance Management and Operations Committee
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
Christy	(1)	Projects, Property and Equipment Committee
Komjathy	(1)	Professional Services
	(2)	Personnel Committee
Zanelli	(1)	Finance, Insurance Management and Operations Committee
	(2)	Administrative Committee
Van Vliet	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee, Chairperson

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

VAN CLEEF ENGINEERING ASSOCIATES, LLC
Freehold, New Jersey

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS&YOUNG
Philadelphia, Pennsylvania

CHISEA, SHANINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

MERCADIEN, P.C.
Hamilton, New Jersey

FINANCIAL ADVISOR

ACACIA FINANCIAL GROUP
Mt. Laurel, New Jersey

COMMUNICATIONS CONSULTANT

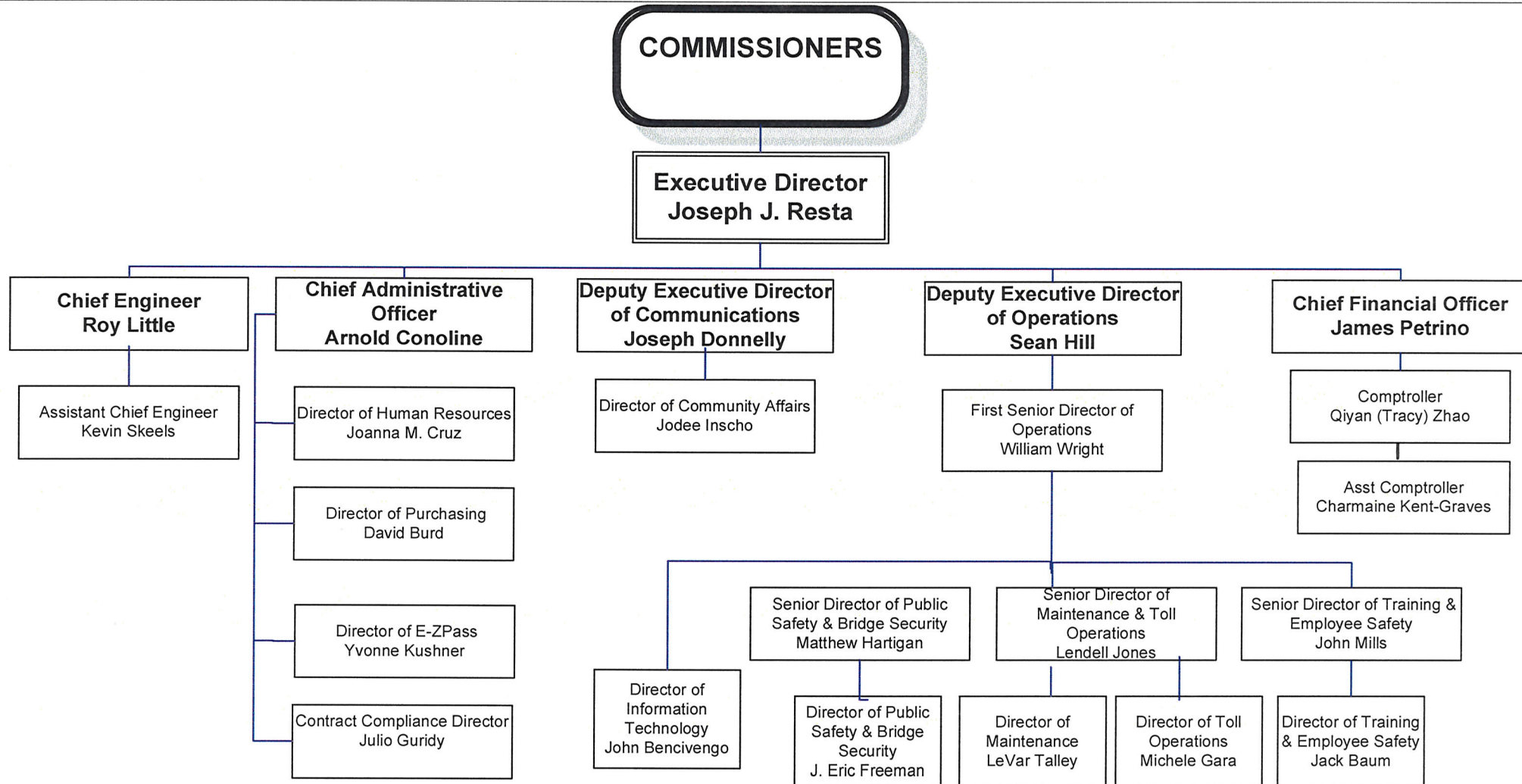
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

WILMINGTON TRUST
Wilmington, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

INDEX TO MINUTES

	PAGE
1. Call to Order	1
2. Appearances.....	1 - 2
3. Roll Call.....	2
4. Welcome Remarks of Chairman	2
5. Introduction of Comments from the Public	3
6. Executive Director's Report	3
7. Approval of Minutes for Commission Meeting Held November 25, 2019	4
8. Approval of Operations Report Month of November 2019	4
9. Approval of the 2020 Operating Budget	4 - 6
10. Approval of the 2020-2021 Capital Plan.....	6
11. Approval for Retirement Benefits, William Ennis, Maintenance Worker I, Central Region.....	7
12. Approval for Retirement Benefits, Thomas Mugavero, Bridge Monitor I, Central Region.....	7
13. Approval for Payment of Invoices Stradley Ronon, Pa Labor	7 - 8
14. Invite any Comments from the Public	8
15. Scheduling of the January 27, 2020 Meeting	9
16. Adjournment	9

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, December 16th at 10:33 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. John Christy (Pennsylvania)
Hon. Pamela Janvey (Pennsylvania)
Hon. Daniel Grace (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Lori Ciesla (New Jersey)
Hon. Michael Lavery (New Jersey)
Hon. Garrett Van Vliet (New Jersey)
Hon. Wadud Ahmad (Pennsylvania)
Hon. Aladar Komjathy (New Jersey)
Hon. Amy Zanelli (Pennsylvania)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Seth Tipton, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jon Bloom, Stradley Ronon, Pennsylvania
John Casey, Chiesa Shahanian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Daniel Kelly, NJ Governor's Office
Brian Wilton, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
Qiyang Zhao, Comptroller

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

Julio Guridy, Director of Contract Compliance
Jodee Inscho, Director of Community Affairs
Joanna Cruz, Human Resources Director
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

OTHERS:

Eric Arpert, Commissioner Komjathy's nephew

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman Lavery addressed the meeting and stated:

Thank you, Mr. Resta. Before we welcome visitors, I just want to welcome our newest commissioner, Commissioner Zanelli from Pennsylvania. Welcome. Glad you are here with us. Do we have any other visitors?

Joseph Resta, Executive Director, addressed the meeting and stated:

We do have one visitor, Mr. Eric Arpert .

Commissioner Komjathy addressed the meeting and stated:

Mr. Arpert, Commissioner, is my Godson who is in his final year of law school is following me around today and, hopefully one day he will go into the family business with me.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Thank you, Mr. Chairman, I have brief comments today regarding the Commission Meeting Agenda.

2019 has certainly been filled with accomplishments for the Commission: we've begun all-electronic tolling at the Scudder Falls Bridge; opened a new Administration Building; opened a Trailhead adjacent to the Delaware Canal Towpath; increased our capacity to store road salt; collected tolls, kept our facilities secure; and maintained our system of bridges, approach bridges and roadways. None of which would have been possible without our Operating and Capital Budgets.

Today's agenda includes resolutions for Commission consideration of the 2020 Operating Budget, and the 2020-2021 Capital Plan. The Operating Budget provides all of the dollars for all facets of our day-to-day operations; and our Capital Budget funds project costs for the four categories of: System Preservation, System Protection, System Management, and System Enhancement.

Please let me take the opportunity to thank our staff for their professionalism and thoroughness in the preparation and presentation of both the Operating and Capital Budget. And, in closing, I would especially like to thank our Commissioners, without their dedication, cooperation, and effective leadership, an on-time, in-place Operating and Capital Budget for the coming year wouldn't be possible. Happy Holidays to all, and safe travels.

Mr. Chairman, this concludes my report.

Commissioner Laurenti addressed the meeting and stated:

I just wanted to add my thanks to the Commission staff for a good year, especially the executive director, Jim Petrino and Roy Little. I appreciate all of your due diligence and I said this before, but your ability to articulate to those of us who are non-engineers, non-finance people the work that we do. I also wanted to note that I'm very pleased to be on this Commission which has a very attentive OPEB Trust Committee, has an OPEB Trust, not fully funded yet, but very close, and I thank you for the good attention to detail from a financial perspective for our employees and retirees and thank all of you for taking care of our good traveling public.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD NOVEMBER 25, 2019

R: 4264-12-19-ADM-01-12-19

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held November 25, 2019.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Ciesla seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 16th day of December 2019 that the Minutes of the Commission Meeting held on November 25th 2019 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF NOVEMBER 2019

R: 4265-12-19- ADM-02-12-19

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 16th day of December 2019 that the Operations Report, which reflects Commission activity for the month of November 2019 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF THE 2020 OPERATING BUDGET

R: 4266-12-19-FIN-01-12-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 16th day of December 2019 via this Resolution that that the Commission adopt the 2020 Operating Budget; and

"WHEREAS, the Final Draft of the 2020 Operating Budget was transmitted to the Commission Members prior to the conduct of this Meeting; and

"WHEREAS, the preparation of the Final Draft of the Operating Budget for 2020, as distributed to the Commission, was preceded by analysis of matters pertinent to such Budget; and

"WHEREAS, the Commission's Chairman, Michael B. Lavery, complied with the spirit, as well as the letter of the Commission's By-Laws, by appointing all of the Commission Members from both the State of New Jersey and the Commonwealth of Pennsylvania to serve as the Commission's 'Executive Committee' to review the 2020 Operating Budget; and

"WHEREAS, the Members of the Commission from the State of New Jersey, Yuki Moore Laurenti, Garrett Leonard Van Vliet, Lori Ciesla, Aladar Komjathy and Chairman Michael B. Lavery along with the Members from the Commonwealth of Pennsylvania, Daniel Grace, Pamela Janvey, John D. Christy, Amy Zanelli and Vice Chairman Wadud Ahmad, have met the responsibilities while functioning as the Commission's 'Executive Committee' and have thoroughly reviewed the aforementioned Final Draft of the 2020 Operating Budget supported by narrative details and schedules contained therein, and have satisfied themselves that such Budget as presented contains all pertinent ramifications associated with the operations of the Commission for calendar year 2020; and

"WHEREAS, such Members of the Commission, while functioning as the 'Executive Committee,' note and approve the 2020 Operating Budget in the amount of \$75,510,604 and in addition, state herein, for the public record, satisfaction that such Budget, in such amount is set forth in its entirety and supported in all respects, by the details which are attached to such Budget; and

"NOW THEREFORE, BE IT RESOLVED, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 16th day of December, 2019, that it hereby approves the 2020 Operating Budget in the amount of \$75,510,604 and

“AND BE IT FURTHER RESOLVED, The arrangements detailed in the salary data supporting the 2020 Operating Budget, set forth by department the 2020 gross salaries previously approved by the Commission for each authorized

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

employee, and provides the basis for the figures contained in the 2020 Operating Budget respectively entitled (a) 'Regular Employee Salaries;' (b) 'Pension Contributions;' (c) 'FICA Contributions;' (d) Regular Employee Health Care Benefits;' and (e) 'Life Insurance Benefits,' and

"AND BE IT FURTHER RESOLVED, that the previously authorized policy of **CAREER CAPS** is hereby rescinded, and that the adoption of the 2020 Operating Budget additionally authorizes the Executive Director, Joseph J. Resta, on behalf of the Commission, to develop a comprehensive analysis for future implementation of revised **SALARY RANGES** for each authorized employee."

"AND BE IT FURTHER RESOLVED, that the adoption of the 2020 Operating Budget additionally authorizes its implementation, on behalf of the Commission, by the Executive Director, Joseph J. Resta, and such implementation is to be applicable and effective commencing January 1, 2020; and

"AND BE IT FURTHER RESOLVED, that the Commission identifies the Operating Fund as the source of funds required for any and all disbursements occasioned as an outgrowth of execution of the authorities contained herein."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF THE 2020-2021 CAPITAL PLAN

R: 4267-12-19- FIN-02-12-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Janvey seconded the adoption of the following Resolution,

"RESOLVED: Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 16th day of December, 2019 via this resolution, that the Commission, adopts the 2020-2021 Capital Plan in the amount of \$316,384,837, and

"RESOLVED: Identify the General Reserve Fund as the source of funds required."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

APPROVAL FOR RETIREMENT BENEFITS, WILLIAM ENNIS, MAINTENANCE WORKER I, CENTRAL REGION

R: 4268-12-19- PER-01-12-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution,

“RESOLVED: Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 16th day of December, 2019 via this resolution that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to William Ennis who is to retire on January 31, 2020.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

APPROVAL FOR RETIREMENT BENEFITS, THOMAS MUGAVERO, BRIDGE MONITOR I, CENTRAL REGION

R: 4269-12-19 –PER-02-12-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED: That the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 16th day of December, 2019 via this resolution that, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Thomas Mugavero who is to retire on January 25 2020.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4270-12-19- ACCT -01-12-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

At the conclusion of the review, Vice Chairman Ahmad and Commissioner Ciesla seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 16th day of December 2019, via this Resolution, Authorizing for payment of invoices #19022191, #19111484, #19022194, #19082231, #19022195, #19022193, #19092196, #19030827, #19012216, #19092195 and #19111483 in the total amount of \$ 9,903.04 for Services Rendered to Stradley Ronon, PA Labor Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Commissioner Komjathy addressed the meeting and stated:

I would like to say quickly. We always hear like about bad things or stuff, you know, about whether or not the Commission or whatever, but on Friday night I happened to have had dinner at a local restaurant in Lambertville and one of the folks there must have known, found out I was a Commissioner on the Bridge Commission. And he came up to me and said, I just want to let you know there are two bridge monitors that work the bridge in Lambertville who are fine examples of what public employees ought to be. I said, well, that's great to hear. So I just want to let the Commission know these folks we have over there, I don't know them, per se, but it was relayed to me that whoever they are, maybe Joe can find out and maybe write them a quick note, that they bring dog biscuits. They go over in the course of duty are very kind and helpful to the public that go around those bridges on the weekends and during the week. So I didn't want it to go unsaid.

Commissioner Janvey addressed the meeting and stated:

That makes me feel even better about the budget.

INVITE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery invited any Comments from the public.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

SCHEDULING OF THE JANUARY 27, 2020 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, January 27, 2020.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

Vice Chairman Ahmad then moved that the Meeting be adjourned and Commissioner Ciesla seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:42 am, Monday, December 16, 2019.

Prepared and submitted by:


HEATHER MCCONNELL
Administrative Generalist Executive Offices

Attested by:


ARNOLD J. CONOLINE
Assistant Secretary/Treasurer

Approved by:


JOSEPH J. RESTA
Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at November 30, 2019	1
Accounting	Status of Bond Retirement at November 30, 2019	2-3
Accounting	Status of Investments at November 30, 2019	4-9
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of November 2019 Compared with Month of November 2018	10-24
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period November 1, 2019 through November 30, 2019	25-33
Accounting	Statement of Revenue and Expenses: Eleven Months Period ending November 30, 2019	34

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

**There follows Cash Balances of the Commission at November 30, 2019 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	9,467,847
--------------	-----------

Payroll Fund	41,913
--------------	--------

Insurance Clearing Account	750,000
----------------------------	---------

TOTAL	\$ 10,259,760
--------------	----------------------

CASH DEPOSIT GUARANTEES

Wells Fargo Bank

PA ACT 72

FULL BALANCE

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

STATUS OF BRIDGE REVENUE BONDS AT NOVEMBER 30, 2019

SERIES 2005A				SERIES 2012A			SERIES 2015			SERIES 2017		
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls
7/1/2005	2.35%	\$ 330,000	\$ 330,000									
7/1/2006	2.50%	895,000	895,000									
7/1/2007	2.76%	930,000	930,000									
7/1/2008	2.90%	965,000	965,000									
7/1/2009	3.06%	1,005,000	1,005,000									
7/1/2010	3.23%	1,045,000	1,045,000									
7/1/2011	3.39%	1,095,000	1,095,000									
7/1/2012	3.53%	1,150,000	1,150,000									
7/1/2013	3.66%	1,210,000	1,210,000	0.35%	4,435,000	4,435,000						
7/1/2014	3.76%	5,000,000	5,000,000		N/A							
7/1/2015	3.85%	5,220,000	5,220,000		N/A							
7/1/2016	3.96%	5,540,000	5,540,000	0.85%	1,030,000	1,030,000						
7/1/2017	4.02%	5,835,000	5,835,000	1.09%	1,065,000	1,065,000						
7/1/2018	4.04%	6,155,000	6,155,000	1.33%	1,100,000	1,100,000						
7/1/2019	4.09%	6,480,000	6,480,000	1.61%	1,145,000	1,145,000	0	2,410,000	2,410,000			
7/1/2020	4.13%	6,840,000	1,735,000	1.90%	1,195,000		1.62%	2,540,000		1.00%	945,000	
7/1/2021	4.14%	1,825,000	1,825,000	2.14%	6,825,000		1.86%	2,540,000		1.00%	875,000	
7/1/2022	4.19%	1,920,000	1,920,000	2.33%	4,000,000		2.10%	2,695,000		1.81%	1,740,000	
7/1/2022				2.33%	3,165,000							
7/1/2023	4.23%	2,020,000	2,020,000	2.50%	7,445,000		2.34%	2,795,000		2.03%	1,865,000	
7/1/2024	4.35%	2,125,000	2,125,000	2.60%	7,815,000	7,815,000	2.43%	2,935,000		2.31%	1,970,000	
7/1/2025	4.35%	2,235,000	2,235,000	2.67%	8,205,000	8,205,000	2.55%	3,015,000		2.52%	1,070,000	
7/1/2026	4.67%	2,345,000	2,345,000	2.73%	5,000,000	5,000,000	2.73%	3,180,000				
7/1/2026				3.01%	3,620,000	3,620,000						
7/1/2027	4.67%	2,450,000	2,450,000	3.06%	7,015,000	7,015,000	3.10%	4,540,000		2.80%	20,000	
7/1/2027				3.12%	2,000,000							
7/1/2028	4.67%	2,560,000	2,560,000	3.17%	9,355,000	9,355,000	3.28%	3,380,000		2.95%	35,000	
7/1/2029	4.67%	2,675,000	2,675,000	3.21%	1,345,000		3.04%	3,480,000	3,480,000	3.08%	8,380,000	
7/1/2030	4.67%	2,795,000	2,795,000	3.27%	1,385,000		3.10%	3,670,000	3,670,000	3.19%	8,845,000	
7/1/2031		N/A			N/A		3.14%	3,785,000	3,785,000	3.27%	10,765,000	
7/1/2032		N/A			N/A		3.55%	545,000		3.35%	14,735,000	
7/1/2033		N/A			N/A		3.56%	10,595,000		3.41%	15,715,000	
7/1/2034		N/A			N/A		3.60%	11,020,000		3.47%	16,500,000	
7/1/2035		N/A			N/A		3.64%	11,460,000		3.52%	17,325,000	
7/1/2036		N/A			N/A		3.73%	11,920,000		3.56%	18,190,000	
7/1/2037		N/A			N/A			N/A		3.59%	22,015,000	
7/1/2038		N/A			N/A			N/A		3.64%	23,115,000	
7/1/2039		N/A			N/A			N/A		3.64%	24,270,000	
7/1/2040		N/A			N/A			N/A		3.64%	25,485,000	
7/1/2041		N/A			N/A			N/A		3.64%	26,760,000	
7/1/2042		N/A			N/A			N/A		3.64%	28,100,000	
7/1/2043		N/A			N/A			N/A		3.69%	15,930,000	
7/1/2043		N/A			N/A			N/A		4.04%	13,575,000	
7/1/2044		N/A			N/A			N/A		3.69%	16,590,000	
7/1/2044		N/A			N/A			N/A		4.04%	14,255,000	
7/1/2045		N/A			N/A			N/A		3.69%	17,275,000	
7/1/2045		N/A			N/A			N/A		4.04%	14,965,000	
7/1/2046		N/A			N/A			N/A		3.69%	17,990,000	
7/1/2046		N/A			N/A			N/A		4.04%	15,715,000	
7/1/2047		N/A			N/A			N/A		3.69%	18,745,000	
7/1/2047		N/A			N/A			N/A		4.04%	16,490,000	
7/1/2048												
7/1/2049												
		\$ 72,645,000	\$ 67,540,000		\$ 77,145,000	\$ 49,785,000		\$ 86,505,000	\$ 13,345,000		\$ 430,250,000	\$ -

Footnote:

Deceased \$39,800,000 of the 2012A Series Bonds using General Reserve Fund.
Deceased \$10,935,000 of the 2015 Series Bonds using General Reserve Fund.
2019B Series Refunded \$98,400,000 of the 2007B Series Bonds.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

STATUS OF BRIDGE REVENUE BONDS AT NOVEMBER 30, 2019

SERIES 2019A				SERIES 2019B			Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2005								-
7/1/2006								-
7/1/2007								
7/1/2008								
7/1/2009								
7/1/2010								
7/1/2011								
7/1/2012								
7/1/2013								
7/1/2014								
7/1/2015								
7/1/2016								
7/1/2017								
7/1/2018								
7/1/2019								
7/1/2020	5%	505,000		5%	6,015,000		3.74%	16,305,000
7/1/2021	5%	435,000		5%	5,945,000		3.14%	16,620,000
7/1/2022	5%	455,000		5%	6,255,000		3.41%	15,145,000
7/1/2022							2.33%	3,165,000
7/1/2023	5%	480,000		5%	6,565,000		3.35%	19,150,000
7/1/2024	2%	8,015,000		5%	6,830,000		3.13%	19,750,000
7/1/2025	5%	8,170,000		5%	7,195,000		4.48%	19,450,000
7/1/2026	5%	8,585,000		5%	7,515,000		4.63%	19,280,000
7/1/2026								-
7/1/2027	5%	5,800,000		5%	7,880,000		4.52%	18,240,000
7/1/2027							3.12%	2,000,000
7/1/2028	5%	9,410,000		5%	8,300,000		4.72%	21,125,000
7/1/2029	5%	3,725,000		5%	8,670,000		4.16%	22,120,000
7/1/2030	5%	3,930,000		5%	9,045,000		4.21%	23,205,000
7/1/2031	5%	4,055,000		5%	9,520,000		4.23%	24,340,000
7/1/2032	5%	725,000		5%	9,995,000		4.03%	26,000,000
7/1/2033	5%	760,000					3.51%	27,070,000
7/1/2034	5%	800,000					3.56%	28,320,000
7/1/2035	5%	835,000					3.61%	29,620,000
7/1/2036	5%	880,000					3.67%	30,990,000
7/1/2037	5%	925,000					3.65%	22,940,000
7/1/2038	5%	970,000					3.69%	24,085,000
7/1/2039	5%	1,020,000					3.69%	25,290,000
7/1/2040	5%	1,070,000					3.69%	26,555,000
7/1/2041	5%	1,125,000					3.69%	27,885,000
7/1/2042	5%	1,180,000					3.69%	29,280,000
7/1/2043	5%	1,240,000					3.78%	17,170,000
7/1/2043							4.04%	13,575,000
7/1/2044	5%	1,300,000					3.79%	17,890,000
7/1/2044							4.04%	14,255,000
7/1/2045	3%	1,365,000					3.64%	18,640,000
7/1/2045							4.04%	14,965,000
7/1/2046	3%	1,405,000					3.64%	19,395,000
7/1/2046							4.04%	15,715,000
7/1/2047	3%	1,450,000					3.64%	20,195,000
7/1/2047							4.04%	16,490,000
7/1/2048	3%	1,490,000					3.00%	1,490,000
7/1/2049	3%	1,535,000					3.00%	1,535,000
		\$ 73,640,000			\$ 99,730,000		\$	709,245,000



**Delaware River Joint TBC
Purchases Report
Sorted by Fund - Maturity Date
November 1, 2019 - November 30, 2019**

DRJTBC

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
912796SY6	10773	01GRF	ATD	USTR	11,000,000.00	11/06/2019	12/26 - At Maturity	10,976,930.56		1.510	12/26/2019	1.534	10,988,465.28
02665JC57	10777	01GRF	ACP	AHONDA	3,500,000.00	11/21/2019	03/05 - At Maturity	3,483,156.25		1.650	03/05/2020	1.658	3,484,760.42
22535CJF9	10775	01GRF	BCD	CREAGR	6,000,000.00	11/08/2019	05/07 - At Maturity	6,000,000.00		1.830	05/07/2020	1.830	6,000,000.00
961214DQ3	10776	01GRF	FAC	WESTPA	8,416,000.00	11/20/2019	12/28 - 06/28	8,533,936.02	82,991.11	2.500	06/28/2022	1.945	8,532,552.97
Subtotal					28,916,000.00			28,994,022.83	82,991.11				29,005,778.67
Construction Fund 2017													
06742VCC3	10778	06CF17	ACP	BARCLA	5,750,000.00	11/22/2019	05/21 - At Maturity	5,693,626.02		1.950	05/21/2020	1.969	5,696,429.15
Subtotal					5,750,000.00			5,693,626.02	0.00				5,696,429.15
Construction Fund 2019A													
22535CJF9	10774	06CF19A	BCD	CREAGR	6,000,000.00	11/08/2019	05/07 - At Maturity	6,000,000.00		1.830	05/07/2020	1.830	6,000,000.00
Subtotal					6,000,000.00			6,000,000.00	0.00				6,000,000.00
Total Purchases					40,666,000.00			40,687,648.85	82,991.11				40,702,207.82



**Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
November 30, 2019**

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs IIa Fed Port	Amort	320,046.89	1.008		100.000	11/30/2019	320,046.89	320,046.89	320,046.89
Subtotal					320,046.89	1.008				320,046.89	320,046.89	320,046.89
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs IIa Fed Port	Amort	0.00	0.822		100.000	11/30/2019	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	0.00	2.440		100.000	11/30/2019	0.00	0.00	0.00
PAINVEST	10462	01GRF	PA Invest	Amort	2,188,045.94	2.181		100.000	11/30/2019	2,188,045.94	2,188,045.94	2,188,045.94
912796RN1	10656	01GRF	U.S. Treasury	Fair	4,100,000.00	2.566	12/05/2019	99.988	11/30/2019	4,099,528.50	4,098,865.71	4,099,528.50
82124MZB9	10686	01GRF	Sheffield Receivables	Fair	5,000,000.00	2.693	12/11/2019	99.944	11/30/2019	4,997,225.00	4,996,375.00	4,997,225.00
912796SY6	10773	01GRF	U.S. Treasury	Fair	11,000,000.00	1.534	12/26/2019	99.898	11/30/2019	10,988,791.00	10,988,465.28	10,988,791.00
63254AAT5	10652	01GRF	National Australia Bank Ltd	Fair	5,000,000.00	2.900	01/10/2020	100.030	11/30/2019	5,001,530.00	4,996,547.45	5,001,530.00
912796RY7	10674	01GRF	U.S. Treasury	Fair	4,100,000.00	2.552	01/30/2020	99.743	11/30/2019	4,089,463.00	4,083,089.81	4,089,463.00
3130ADN32	10658	01GRF	Federal Home Loan Bank	Fair	3,500,000.00	2.603	02/11/2020	100.090	11/30/2019	3,503,171.00	3,496,801.76	3,503,171.00
64952WBY8	10650	01GRF	New York Life Global	Fair	2,780,000.00	2.841	02/11/2020	100.019	11/30/2019	2,780,536.54	2,775,284.11	2,780,536.54
3133EKAF3	10667	01GRF	Federal Farm Credit Bank	Fair	6,000,000.00	2.540	02/12/2020	100.158	11/30/2019	6,009,492.00	5,999,997.61	6,009,492.00
912796TF6	10744	01GRF	U.S. Treasury	Fair	11,000,000.00	1.900	02/13/2020	99.686	11/30/2019	10,965,548.00	10,958,022.47	10,965,548.00
02665JC57	10777	01GRF	Amer Honda Fin	Fair	3,500,000.00	1.657	03/05/2020	99.535	11/30/2019	3,483,756.50	3,484,760.42	3,483,756.50
313384UF4	10745	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	1.790	03/13/2020	99.545	11/30/2019	2,986,377.00	2,984,979.16	2,986,377.00
742651DU3	10673	01GRF	Private Expt Fdg	Fair	1,904,000.00	2.568	03/15/2020	100.128	11/30/2019	1,906,446.64	1,902,311.58	1,906,446.64
85325T6B6	10749	01GRF	Standard Chart NY	Fair	6,100,000.00	2.030	03/20/2020	100.026	11/30/2019	6,101,598.20	6,100,000.00	6,101,598.20
59157TD34	10759	01GRF	METLIFE	Fair	1,000,000.00	2.012	04/03/2020	99.391	11/30/2019	993,913.00	993,248.89	993,913.00
89233GD94	10750	01GRF	TOYOTA Motor Credit CP	Fair	8,300,000.00	1.934	04/09/2020	99.306	11/30/2019	8,242,447.80	8,243,352.50	8,242,447.80
22535CJF9	10775	01GRF	Credit Agricole Corp	Amort	6,000,000.00	1.830	05/07/2020	99.999	11/30/2019	5,999,946.00	6,000,000.00	6,000,000.00
912796SR1	10755	01GRF	U.S. Treasury	Fair	9,870,000.00	1.838	05/21/2020	99.264	11/30/2019	9,797,356.80	9,785,311.32	9,797,356.80
90327QD22	10689	01GRF	USAA CAP CORP	Fair	3,300,000.00	2.537	07/01/2020	100.628	11/30/2019	3,320,733.90	3,309,091.50	3,320,733.90
912796TD1	10754	01GRF	U.S. Treasury	Fair	10,300,000.00	1.792	08/13/2020	98.909	11/30/2019	10,187,637.30	10,172,085.93	10,187,637.30
64952WCV3	10700	01GRF	New York Life Global	Fair	5,700,000.00	2.106	09/28/2020	100.094	11/30/2019	5,705,409.30	5,692,739.17	5,705,409.30
3130AHAP8	10764	01GRF	Federal Home Loan Bank	Fair	3,500,000.00	1.849	10/07/2020	99.809	11/30/2019	3,493,315.00	3,500,000.00	3,493,315.00
59217GCL1	10672	01GRF	METLIFE	Fair	6,000,000.00	2.893	01/08/2021	100.523	11/30/2019	6,031,416.00	5,968,574.82	6,031,416.00
20271RAP5	10758	01GRF	Commonwealth Bank Australia	Fair	5,000,000.00	2.046	03/15/2021	100.689	11/30/2019	5,034,470.00	5,031,772.95	5,034,470.00
3134GTBG7	10682	01GRF	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	100.375	11/30/2019	2,509,385.00	2,500,000.00	2,509,385.00
912828Y20	10769	01GRF	Federal Home Loan Bank	Fair	7,800,000.00	1.626	07/15/2021	101.523	11/30/2019	7,918,825.20	7,923,882.35	7,918,825.20

Data Updated: ~REPORT~: 12/02/2019 11:44

Run Date: 12/02/2019 - 11:44

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
November 30, 2019**

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
3134GTH30	10701	01GRF	Federal Home Loan Mtg Corp	Fair	2,000,000.00	2.000	07/22/2021	100.266	11/30/2019	2,005,324.00	2,000,000.00	2,005,324.00
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	99.901	11/30/2019	6,184,877.10	6,087,685.60	6,184,877.10
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	102.654	11/30/2019	1,437,158.80	1,417,303.94	1,437,158.80
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	101.610	11/30/2019	3,251,548.80	3,180,964.10	3,251,548.80
3134GTG72	10704	01GRF	Federal Home Loan Mtg Corp	Fair	3,700,000.00	2.125	01/24/2022	100.135	11/30/2019	3,705,020.90	3,700,000.00	3,705,020.90
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	101.870	11/30/2019	5,093,540.00	5,005,215.12	5,093,540.00
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	101.054	11/30/2019	5,052,710.00	4,988,686.81	5,052,710.00
961214DQ3	10766	01GRF	WestPac Banking Corp	Fair	6,000,000.00	1.860	06/28/2022	101.064	11/30/2019	6,063,882.00	6,095,920.21	6,063,882.00
961214DQ3	10776	01GRF	WestPac Banking Corp	Fair	8,416,000.00	1.945	06/28/2022	101.064	11/30/2019	8,505,605.15	8,532,552.97	8,505,605.15
3130AHEN9	10771	01GRF	Federal Home Loan Bank	Fair	7,000,000.00	1.750	10/28/2022	100.047	11/30/2019	7,003,346.00	7,000,000.00	7,003,346.00
				Subtotal	186,349,045.94	2.150				186,639,377.37	186,181,934.48	186,639,431.37
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	18,625.11	1.008		100.000	11/30/2019	18,625.11	18,625.11	18,625.11
912796RY7	10660	01OF	U.S. Treasury	Fair	6,180,000.00	2.547	01/30/2020	99.743	11/30/2019	6,164,117.40	6,154,589.90	6,164,117.40
				Subtotal	6,198,625.11	2.542				6,182,742.51	6,173,215.01	6,182,742.51
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	22,907.67	1.008		100.000	11/30/2019	22,907.67	22,907.67	22,907.67
912796RY7	10661	01RMF	U.S. Treasury	Fair	5,000,000.00	2.547	01/30/2020	99.743	11/30/2019	4,987,150.00	4,979,441.67	4,987,150.00
				Subtotal	5,022,907.67	2.540				5,010,057.67	5,002,349.34	5,010,057.67
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	29,235.59	0.001		100.000	11/30/2019	29,235.59	29,235.59	29,235.59
912796RY7	10714	01SFIR	U.S. Treasury	Fair	4,094,000.00	2.027	01/30/2020	99.743	11/30/2019	4,083,478.42	4,080,489.80	4,083,478.42
				Subtotal	4,123,235.59	2.013				4,112,714.01	4,109,725.39	4,112,714.01
Debt Service Reserve 2005A												
38145C752	10110	05DSRF05	Goldman Sachs Ila Fed Port	Amort	142,940.80	1.008		100.000	11/30/2019	142,940.80	142,940.80	142,940.80
912796RY7	10662	05DSRF05	U.S. Treasury	Fair	980,000.00	2.547	01/30/2020	99.743	11/30/2019	977,481.40	975,970.57	977,481.40
912796RY7	10706	05DSRF05	U.S. Treasury	Fair	1,900,000.00	2.020	01/30/2020	99.743	11/30/2019	1,895,117.00	1,893,752.16	1,895,117.00
				Subtotal	3,022,940.80	2.143				3,015,539.20	3,012,663.53	3,015,539.20
Capitalized Interest Acc 2017												
38145C752	10423	06CAPINT1	Goldman Sachs Ila Fed Port	Amort	0.00	1.335		100.000	11/30/2019	0.00	0.00	0.00

Data Updated: ~REPORT~: 12/02/2019 11:44

Run Date: 12/02/2019 - 11:44

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
November 30, 2019**

Page 3

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Subtotal					0.00					0.00	0.00	0.00
Construction Fund 2017												
38145C752	10424	06CF17	Goldman Sachs Ila Fed Port	Amort	0.00	0.001		100.000	11/30/2019	0.00	0.00	0.00
PAINVEST	10463	06CF17	PA Invest	Amort	12,956,172.45	2.181		100.000	11/30/2019	12,956,172.45	12,956,172.45	12,956,172.45
82124MZB9	10687	06CF17	Sheffield Receivables	Fair	8,000,000.00	2.693	12/11/2019	99.944	11/30/2019	7,995,560.00	7,994,200.00	7,995,560.00
82124MZD5	10680	06CF17	Sheffield Receivables	Fair	5,000,000.00	2.755	12/13/2019	99.934	11/30/2019	4,996,745.00	4,995,566.67	4,996,745.00
85324UZT3	10705	06CF17	Standard Chart	Fair	6,700,000.00	2.210	12/27/2019	99.864	11/30/2019	6,690,901.40	6,689,402.84	6,690,901.40
40434PA97	10685	06CF17	HSBC USA Inc	Fair	6,000,000.00	2.666	01/09/2020	99.809	11/30/2019	5,988,594.00	5,983,230.00	5,988,594.00
05971RAP9	10746	06CF17	BANCO SANTANDER	Fair	5,000,000.00	2.068	01/23/2020	99.737	11/30/2019	4,986,895.00	4,984,909.72	4,986,895.00
912796TF6	10743	06CF17	U.S. Treasury	Fair	1,000,000.00	1.900	02/13/2020	99.686	11/30/2019	996,868.00	996,183.86	996,868.00
912796TF6	10747	06CF17	U.S. Treasury	Fair	2,850,000.00	1.873	02/13/2020	99.686	11/30/2019	2,841,073.80	2,839,271.64	2,841,073.80
19121ABU4	10698	06CF17	Coca Cola	Fair	4,000,000.00	2.162	02/28/2020	99.560	11/30/2019	3,982,428.00	3,979,233.33	3,982,428.00
70708EC94	10756	06CF17	Pfizer Inc	Fair	6,000,000.00	2.019	03/09/2020	99.516	11/30/2019	5,970,978.00	5,967,000.00	5,970,978.00
85325T6B6	10748	06CF17	Standard Chart NY	Fair	5,000,000.00	2.030	03/20/2020	100.026	11/30/2019	5,001,310.00	5,000,000.00	5,001,310.00
59157TD34	10760	06CF17	METLIFE	Fair	1,500,000.00	2.012	04/03/2020	99.391	11/30/2019	1,490,869.50	1,489,873.33	1,490,869.50
89233GD94	10751	06CF17	TOYOTA Motor Credit CP	Fair	3,800,000.00	1.934	04/09/2020	99.306	11/30/2019	3,773,650.80	3,774,065.00	3,773,650.80
05253ADL1	10767	06CF17	Aust & NZ Banking Group	Fair	8,800,000.00	1.961	04/20/2020	99.272	11/30/2019	8,735,944.80	8,734,168.67	8,735,944.80
06742VCC3	10778	06CF17	Barclays US Funding LLC	Fair	5,750,000.00	1.969	05/21/2020	99.066	11/30/2019	5,696,300.75	5,696,429.15	5,696,300.75
78013VFC1	10768	06CF17	Royal Bank of Canada	Fair	10,000,000.00	1.911	06/12/2020	99.016	11/30/2019	9,901,660.00	9,899,766.67	9,901,660.00
59157TGL1	10772	06CF17	METLIFE	Fair	7,000,000.00	1.892	07/20/2020	98.850	11/30/2019	6,919,521.00	6,916,995.51	6,919,521.00
3134GTBG7	10683	06CF17	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	100.375	11/30/2019	2,509,385.00	2,500,000.00	2,509,385.00
3134GTH30	10702	06CF17	Federal Home Loan Mtg Corp	Fair	3,000,000.00	2.000	07/22/2021	100.266	11/30/2019	3,007,986.00	3,000,000.00	3,007,986.00
3134GTG72	10703	06CF17	Federal Home Loan Mtg Corp	Fair	3,300,000.00	2.125	01/24/2022	100.135	11/30/2019	3,304,478.10	3,300,000.00	3,304,478.10
Subtotal					108,156,172.45	2.156				107,747,321.60	107,696,468.84	107,747,321.60
Construction Fund 2019A												
38145C752	10713	06CF19A	Goldman Sachs Ila Fed Port	Amort	0.00	1.231		100.000	11/30/2019	0.00	0.00	0.00
PAINVEST	10752	06CF19A	PA Invest	Amort	3,969,591.37	2.240		100.000	11/30/2019	3,969,591.37	3,969,591.37	3,969,591.37
912796RN1	10723	06CF19A	U.S. Treasury	Fair	8,000,000.00	2.017	12/05/2019	99.988	11/30/2019	7,999,080.00	7,998,243.05	7,999,080.00
89119AAF5	10753	06CF19A	Toronto Dominion	Fair	4,500,000.00	2.024	01/15/2020	99.771	11/30/2019	4,489,722.00	4,488,693.75	4,489,722.00
2546R2BR6	10765	06CF19A	Walt Disney	Fair	7,000,000.00	1.883	02/25/2020	99.576	11/30/2019	6,970,369.00	6,968,729.45	6,970,369.00
912796SH3	10739	06CF19A	U.S. Treasury	Fair	3,500,000.00	1.804	03/26/2020	99.507	11/30/2019	3,482,745.00	3,480,117.27	3,482,745.00
912796SM2	10740	06CF19A	U.S. Treasury	Fair	4,000,000.00	1.807	04/23/2020	99.383	11/30/2019	3,975,348.00	3,971,760.00	3,975,348.00
22535CJF9	10774	06CF19A	Credit Agricole Corp	Amort	6,000,000.00	1.830	05/07/2020	99.999	11/30/2019	5,999,946.00	6,000,000.00	6,000,000.00
912796SR1	10741	06CF19A	U.S. Treasury	Fair	4,000,000.00	1.806	05/21/2020	99.264	11/30/2019	3,970,560.00	3,966,307.11	3,970,560.00
912796SV2	10742	06CF19A	U.S. Treasury	Fair	4,000,000.00	1.801	06/18/2020	99.144	11/30/2019	3,965,792.00	3,960,975.56	3,965,792.00

Data Updated: ~REPORT~: 12/02/2019 11:44

Run Date: 12/02/2019 - 11:44

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
November 30, 2019

Page 4

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2019A												
3135G0T60	10736	06CF19A	Federal National Mtg Assn	Fair	3,000,000.00	1.802	07/30/2020	99.910	11/30/2019	2,997,324.00	2,994,051.15	2,997,324.00
3136G3BS3	10737	06CF19A	Federal National Mtg Assn	Fair	2,000,000.00	1.785	09/16/2020	99.768	11/30/2019	1,995,370.00	1,994,763.18	1,995,370.00
3136G35V3	10738	06CF19A	Federal National Mtg Assn	Fair	2,000,000.00	1.785	09/28/2020	99.677	11/30/2019	1,993,548.00	1,992,917.36	1,993,548.00
3130AVGA0	10735	06CF19A	Federal Home Loan Bank	Fair	3,000,000.00	2.125	11/06/2020	99.952	11/30/2019	2,998,587.00	3,000,000.00	2,998,587.00
05253JAK7	10718	06CF19A	Aust & NZ Banking Group	Fair	2,000,000.00	2.065	11/16/2020	100.740	11/30/2019	2,014,808.00	2,011,910.00	2,014,808.00
92826CAB8	10724	06CF19A	Visa Inc	Fair	4,417,000.00	1.899	12/14/2020	100.409	11/30/2019	4,435,069.95	4,429,660.41	4,435,069.95
3130AGUK9	10715	06CF19A	Federal Home Loan Bank	Fair	4,000,000.00	2.150	02/05/2021	100.130	11/30/2019	4,005,224.00	4,000,000.00	4,005,224.00
86960BAL6	10726	06CF19A	Svenska Handelsbanken	Fair	3,000,000.00	2.086	03/30/2021	100.711	11/30/2019	3,021,330.00	3,014,176.46	3,021,330.00
037833AR1	10717	06CF19A	Apple Inc	Fair	2,500,000.00	1.909	05/06/2021	101.504	11/30/2019	2,537,610.00	2,532,882.34	2,537,610.00
90327QCY3	10728	06CF19A	USAA CAP CORP	Fair	2,330,000.00	2.017	06/01/2021	100.170	11/30/2019	2,333,967.99	2,329,366.10	2,333,967.99
3134GTV75	10716	06CF19A	Federal Home Loan Mtg Corp	Fair	3,000,000.00	2.100	08/05/2021	100.149	11/30/2019	3,004,482.00	3,000,000.00	3,004,482.00
64952WDA8	10719	06CF19A	New York Life Global	Fair	2,000,000.00	2.076	08/06/2021	102.181	11/30/2019	2,043,636.00	2,038,451.11	2,043,636.00
3134GUDZ0	10757	06CF19A	Federal Home Loan Mtg Corp	Fair	3,100,000.00	1.970	09/27/2021	100.174	11/30/2019	3,105,421.90	3,100,000.00	3,105,421.90
771196BM3	10725	06CF19A	ROCHE HLDGS INC	Fair	3,000,000.00	2.228	01/28/2022	99.787	11/30/2019	2,993,634.00	2,981,210.89	2,993,634.00
78012KZG5	10720	06CF19A	Royal Bank of Canada	Fair	1,500,000.00	2.057	02/01/2022	101.870	11/30/2019	1,528,062.00	1,521,844.36	1,528,062.00
Subtotal					85,816,591.37	1.962				85,831,228.21	85,745,650.92	85,831,282.21
Clearing Fund 2019A												
38145C752	10711	06CLEAR19	Goldman Sachs Ila Fed Port	Amort	61,213.59	1.008		100.000	11/30/2019	61,213.59	61,213.59	61,213.59
Subtotal					61,213.59	1.008				61,213.59	61,213.59	61,213.59
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	159,606.24	1.008		100.000	11/30/2019	159,606.24	159,606.24	159,606.24
912796RY7	10663	06DSRF12A	U.S. Treasury	Fair	1,000,000.00	2.547	01/30/2020	99.743	11/30/2019	997,430.00	995,888.33	997,430.00
912796RY7	10707	06DSRF12A	U.S. Treasury	Fair	1,750,000.00	2.020	01/30/2020	99.743	11/30/2019	1,745,502.50	1,744,245.41	1,745,502.50
Subtotal					2,909,606.24	2.145				2,902,538.74	2,899,739.98	2,902,538.74
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	235,020.69	1.008		100.000	11/30/2019	235,020.69	235,020.69	235,020.69
912796RY7	10664	06DSRF15	U.S. Treasury	Fair	5,700,000.00	2.547	01/30/2020	99.743	11/30/2019	5,685,351.00	5,676,563.50	5,685,351.00
912796RY7	10708	06DSRF15	U.S. Treasury	Fair	4,000,000.00	2.020	01/30/2020	99.743	11/30/2019	3,989,720.00	3,986,846.66	3,989,720.00
Subtotal					9,935,020.69	2.298				9,910,091.69	9,898,430.85	9,910,091.69
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs Ila Fed Port	Amort	333,117.18	1.008		100.000	11/30/2019	333,117.18	333,117.18	333,117.18
912796RY7	10666	06DSRF17	U.S. Treasury	Fair	26,500,000.00	2.547	01/30/2020	99.743	11/30/2019	26,431,895.00	26,391,040.83	26,431,895.00

Data Updated: ~REPORT~: 12/02/2019 11:44

Run Date: 12/02/2019 - 11:44

Portfolio DRJ
AP
IC (PRF_IC) 7.1.1
Report Ver. 7.3.2

Delaware River Joint TBC
Investment Classification
November 30, 2019

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Reserve Fund 2017												
912796RY7	10709	06DSRF17	U.S. Treasury	Fair	4,400,000.00	2.020	01/30/2020	99.743	11/30/2019	4,388,692.00	4,385,531.32	4,388,692.00
Subtotal					31,233,117.18	2.456				31,153,704.18	31,109,689.33	31,153,704.18
Debt Service Reserve Fund 19A												
38145C752	10712	06DSRF19A	Goldman Sachs IIa Fed Port	Amort	137,375.81	1.008		100.000	11/30/2019	137,375.81	137,375.81	137,375.81
912796RY7	10729	06DSRF19A	U.S. Treasury	Fair	3,750,000.00	1.982	01/30/2020	99.743	11/30/2019	3,740,362.50	3,737,896.87	3,740,362.50
Subtotal					3,887,375.81	1.947				3,877,738.31	3,875,272.68	3,877,738.31
Total					447,035,899.33	2.146				446,764,313.97	446,086,400.83	446,764,421.97

6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019
TOLL TRAFFIC AND REVENUE STATISTICS (November, 2019)

Summary: The Commission experienced an increase in total toll revenue for November 2019 in comparison to the November 2018 traffic and revenue statistics. Total toll traffic also reflected an increase for the month. It should be noted the Scudder Falls Bridge began toll collections on July 14, 2019.

Analysis of November 2019 / November 2018 toll revenue data comparison:

- An overall toll revenue increase of 17.19 percent was recorded at the Commission's eight toll bridges for the month.
- Commercial-vehicle toll revenue reflected an 11.62 percent increase.
- Passenger-vehicle toll revenue generated a 33.56 percent increase.

Analysis of November 2019 / November 2018 traffic data comparison:

- Total toll traffic increased by 781,225 vehicles, or 23.72 percent for the month.
- Commercial-vehicle traffic increased by 62,743 vehicles, or 13.16 percent.
- Passenger-vehicle toll traffic increased by 718,482 vehicles, or 25.51 percent.
- Average daily toll traffic for the Commission's eight toll bridges for November 2019 was 135,815 total vehicles as compared to 109,774 total vehicles in November 2018.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for November 2019 decreased by 705,996 vehicles, or 28.45 percent as compared to November 2018. It should be noted that the Scudder Falls Bridge converted from a toll supported bridge to a toll bridge on July 14, 2019.

Traffic analysis for 2019 YTD:

- Total YTD toll traffic for the eight toll bridges is reflecting a 10.70 percent increase through the eleven months of 2019 as compared to the same period in 2018. Toll Revenue is reflecting a 9.43% increase for this same eleven month period.
- Westbound traffic on the eleven toll supported bridges is reflecting a 12.54 percent decrease through the first eleven months of 2019 as compared to last year.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 6.87 percent increase for November 2019 when compared to November 2018 as the result of increases of 42,444 cars and 9,357 trucks. The new Scudder Falls Bridge began collecting tolls on Sunday, July 14, 2019. Total passenger vehicles of 652,970 and total trucks of 37,826 were recorded for this fourth full month of the SFB's operation as a toll facility. At New Hope-Lambertville (NHL), a decrease of 7,054 cars and an increase of 315 trucks combined to generate a decrease of 4.05 percent in total toll traffic for November 2019 as compared to November 2018.

Central Region

The I-78 Toll Bridge recorded an increase of 2.28 percent in total toll traffic for the month of November 2019 when compared to November 2018 as the result of increases of 10,636 cars and 11,259 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, combined increases of 7,790 passenger vehicles and 615 trucks generated a 1.90 percent increase in total toll traffic for November 2019 as compared to November 2018.

Northern Region

Portland-Columbia (PC) recorded a 2.71 percent increase in total toll traffic during November 2019 compared to November 2018 as a result of the increases of 2,024 automobiles and 815 trucks. At the Delaware Water Gap (DWG) Toll Bridge, the increase of 10,438 passenger vehicles combined with the increase of 2,438 trucks to generate an overall increase of 1.68 percent in total toll traffic for November 2019 when compared to November 2018. At Milford-Montague (MM), a decrease of 766 passenger vehicles and an increase of 118 trucks produced a 0.65 percent decrease in total toll traffic for the month of November 2019 as compared to November 2018.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's eight (8) toll bridges for the months of November, 2019 and November 2018, and the year-to-date periods ending November 30, 2019 and November 30, 2018.

		<i>E-ZPass</i> PENETRATION RATES					
		Nov. 2019	Nov. 2018	Change in Monthly Percentage	YTD 2019	YTD 2018	Change in YTD Percentage
All Toll Bridges	Cars	75.09	70.55	4.54	72.45	69.53	2.92
	Trucks	90.67	89.72	0.95	90.32	88.87	1.45
	Total	77.16	73.32	3.84	74.94	72.27	2.67
Trenton - Morrisville	Cars	69.18	68.41	0.77	68.80	67.45	1.35
	Trucks	91.25	91.31	-0.06	91.38	89.77	1.61
	Total	70.97	70.10	0.87	70.49	69.00	1.49
Scudder Falls	Cars	90.00	<i>n/a</i>	<i>n/a</i>	87.54	<i>n/a</i>	<i>n/a</i>
	Trucks	84.44	<i>n/a</i>	<i>n/a</i>	82.82	<i>n/a</i>	<i>n/a</i>
	Total	89.70	<i>n/a</i>	<i>n/a</i>	87.27	<i>n/a</i>	<i>n/a</i>
New Hope - Lambertville	Cars	85.40	83.76	1.64	84.64	83.09	1.55
	Trucks	88.42	86.29	2.13	88.21	85.23	2.98
	Total	85.59	83.91	1.68	84.87	83.22	1.65
I-78	Cars	74.04	72.77	1.27	73.21	71.62	1.59
	Trucks	91.68	89.96	1.72	91.03	89.10	1.93
	Total	78.80	77.31	1.49	77.99	76.23	1.76
Easton - Phillipsburg	Cars	70.82	69.55	1.27	70.17	69.11	1.06
	Trucks	85.69	84.37	1.32	84.73	83.60	1.13
	Total	71.67	70.39	1.28	71.02	69.97	1.05
Portland - Columbia	Cars	64.50	63.80	0.70	64.03	63.26	0.77
	Trucks	91.24	91.18	0.06	91.72	91.20	0.52
	Total	66.87	66.09	0.78	66.51	65.48	1.03
Delaware Water Gap	Cars	71.39	69.79	1.60	70.43	68.65	1.78
	Trucks	91.43	90.02	1.41	90.80	89.03	1.77
	Total	74.57	72.98	1.59	73.65	71.81	1.84
Milford - Montague	Cars	66.11	64.46	1.65	65.60	63.31	2.29
	Trucks	84.30	77.80	6.50	82.51	78.84	3.67
	Total	66.68	64.85	1.83	66.15	63.74	2.41

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS		JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2019 30 DAYS		MONTH OF NOVEMBER 2018 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
31,757,306	\$ 31,960,143.00	35,283,621	\$ 36,814,190.75	Passenger	3,534,794	\$ 3,805,831.90	2,816,312	\$ 2,832,459.00
-	(1,157,846.41)	-	(1,357,475.60)	Discounts *	-	(193,517.05)	-	(127,907.81)
31,757,306	\$ 30,802,296.59	35,283,621	\$ 35,456,715.15	TOTAL PASSENGER	3,534,794	\$ 3,612,314.85	2,816,312	\$ 2,704,551.19
799,475	5,147,389.65	972,481	6,314,231.00	2-Axle Trucks	97,095	635,436.45	74,072	476,674.90
421,490	4,988,167.20	419,337	4,779,747.27	3-Axle Trucks	40,878	487,164.30	38,080	450,204.00
471,428	7,418,233.60	486,232	7,672,203.10	4-Axle Trucks	47,073	744,562.60	39,347	618,640.00
3,467,268	67,923,538.00	3,723,310	73,059,980.86	5-Axle Trucks	343,021	6,742,386.38	315,576	6,179,272.00
106,899	2,492,606.40	117,464	2,730,705.45	6-Axle Trucks	11,339	263,739.15	9,540	222,168.00
4,302	128,412.60	3,238	97,881.21	7-Axle Trucks	255	7,613.30	303	9,124.80
-	-	-	-	Permits	-	-	-	-
5,270,862	\$ 88,098,347.45	5,705,186	\$ 94,654,748.89	TOTAL TRUCKS	539,661	\$ 8,880,902.18	476,918	\$ 7,956,083.70
37,028,168	\$ 118,900,644.04	40,988,807	\$ 130,111,464.04	TOTAL TOLL VEHICLES	4,074,455	\$ 12,493,217.03	3,293,230	10,660,634.89
110,863	\$ 355,989.95	122,721	\$ 389,555.28	DAILY AVERAGE	135,815	\$ 416,440.57	109,774	\$ 355,354.50
Rate Change				Rate Change				
Traffic (toll)		10.70%		Traffic (toll)		23.72%		
Autos		11.10%		Autos		25.51%		
Trucks		8.24%		Trucks		13.16%		
Revenue		9.43%		Revenue		17.19%		
Autos		15.11%		Autos		33.56%		
Trucks		7.44%		Trucks		11.62%		

NOTE: The Scudder Falls Toll Bridge began toll collections on Sunday, July 14, 2019. SFB traffic and toll revenue for July 14, 2019 thru July 31, 2019 is included in the monthly and YTD totals and calculations above. Prior to July 14, 2019, the Scudder Falls Bridge operated as a toll-supported bridge.

* "Discounts " represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS		JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2019 30 DAYS		MONTH OF NOVEMBER 2018 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
7,958,675	\$ 7,985,490.00	8,284,139	\$ 8,316,041.00	Passenger	741,054	\$ 743,834.00	698,610	\$ 700,839.00
	(249,557.90)		(291,375.56)	Discounts *		(35,409.10)		(27,961.13)
7,958,675	\$ 7,735,932.10	8,284,139	\$ 8,024,665.44	TOTAL PASSENGER	741,054	\$ 708,424.90	698,610	\$ 672,877.87
170,441	1,100,232.90	240,846	1,554,489.30	2-Axle Trucks	23,066	148,822.05	18,566	119,782.65
111,975	1,332,933.60	101,580	1,207,988.40	3-Axle Trucks	10,465	124,486.80	10,760	127,959.60
83,335	1,320,072.00	76,456	1,210,923.20	4-Axle Trucks	6,964	110,252.80	6,704	106,329.60
228,421	4,484,342.00	246,689	4,837,708.00	5-Axle Trucks	24,444	479,058.00	19,630	384,948.00
2,102	49,651.20	1,846	43,744.80	6-Axle Trucks	242	5,676.00	170	4,005.60
199	5,575.20	181	5,212.40	7-Axle Trucks	20	675.60	14	386.40
-	-			Permits			-	-
596,473	\$ 8,292,806.90	667,598	\$ 8,860,066.10	TOTAL TRUCKS	65,201	\$ 868,971.25	55,844	\$ 743,411.85
8,555,148	\$ 16,028,739.00	8,951,737	\$ 16,884,731.54	TOTAL TOLL VEHICLES	806,255	\$ 1,577,396.15	754,454	\$ 1,416,289.72
25,614	\$ 47,990.24	26,802	\$ 50,553.09	DAILY AVERAGE	26,875	\$ 52,579.87	25,148	\$ 47,209.66
Rate Change					Rate Change			
Traffic (toll)		4.64%			Traffic (toll)		6.87%	
Autos		4.09%			Autos		6.08%	
Trucks		11.92%			Trucks		16.76%	
Revenue		5.34%			Revenue		11.38%	
Autos		3.73%			Autos		5.28%	
Trucks		6.84%			Trucks		16.89%	

NOTE: Higher E-ZPass toll rates at the Scudder Falls Toll Bridge has resulted in some diversion to Trenton-Morrisville.

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
SCUDDER FALLS TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019								
July 14, 2018 NOVEMBER 30, 2018 140 DAYS		July 14, 2019 NOVEMBER 30, 2019 140 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2019 30 DAYS		MONTH OF NOVEMBER 2018 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
0	0	3,111,893	\$ 4,424,947.75	Passenger	652,970	\$ 906,335.90	0	0
			\$ (110,707.44)	Discounts *		\$ (42,879.35)		
0	0	3,111,893	\$ 4,314,240.31	TOTAL PASSENGER	652,970	\$ 863,456.55	0	0
		74,353	530,796.85	2-Axle Trucks	15,211	108,162.30		
		16,876	216,179.67	3-Axle Trucks	3,565	45,650.70		
		14,945	255,025.50	4-Axle Trucks	2,459	41,953.00		
		84,652	1,812,970.86	5-Axle Trucks	16,298	348,288.38		
		1,301	33,770.25	6-Axle Trucks	258	6,718.35		
		218	6,710.81	7-Axle Trucks	35	1,076.50		
0	0			Permits				
0	0	192,345	\$ 2,855,453.94	TOTAL TRUCKS	37,826	\$ 551,849.23	0	0
0	0	3,304,238	\$ 7,169,694.25	TOTAL TOLL VEHICLES	690,796	\$ 1,415,305.78	0	0
0	0	23,602	\$ 51,212.10	DAILY AVERAGE	23,027	\$ 47,176.86	0	0

NOTE: The Scudder Falls Toll Bridge began toll collection on Sunday, July 14, 2019. Daily and YTD averages for this bridge are based on 18 days.

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS			JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS			MONTH OF NOVEMBER 2019 30 DAYS			MONTH OF NOVEMBER 2018 30 DAYS			
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
1,656,312	\$	1,666,528.00	1,650,426	\$	1,662,610.00	Passenger	149,613	\$	150,615.00	156,667	\$	157,595.00
		(69,615.01)			(86,153.56)	Discounts *			(8,856.05)			(7,580.36)
1,656,312	\$	1,596,912.99	1,650,426	\$	1,576,456.44	TOTAL PASSENGER	149,613	\$	141,758.95	156,667	\$	150,014.64
44,768		288,836.60	53,074		342,340.70	2-Axle Trucks	4,576		29,522.35	4,411		28,466.75
16,452		195,896.40	12,484		148,438.80	3-Axle Trucks	1,020		12,138.00	1,399		16,639.20
9,584		149,686.40	11,371		178,371.20	4-Axle Trucks	1,062		16,684.80	770		12,057.60
32,657		642,582.00	35,573		699,988.00	5-Axle Trucks	3,081		60,648.00	2,879		56,626.00
1,172		26,824.80	1,650		37,888.80	6-Axle Trucks	157		3,616.80	120		2,740.80
46		1,282.40	26		728.00	7-Axle Trucks	1		28.00	3		84.00
						Permits	-		-			
104,679	\$	1,305,108.60	114,178	\$	1,407,755.50	TOTAL TRUCKS	9,897	\$	122,637.95	9,582	\$	116,614.35
1,760,991	\$	2,902,021.59	1,764,604	\$	2,984,211.94	TOTAL TOLL VEHICLES	159,510	\$	264,396.90	166,249	\$	266,628.99
5,272	\$	8,688.69	5,283	\$	8,934.77	DAILY	5,317	\$	8,813.23	5,542	\$	8,887.63
Rate Change												
Traffic (toll)		0.21%								Rate Change		
Autos		-0.36%								Traffic (toll)		-4.05%
Trucks		9.07%								Autos		-4.50%
Revenue		2.83%								Trucks		3.29%
Autos		-1.28%								Revenue		-0.84%
Trucks		7.87%								Autos		-5.50%
										Trucks		5.17%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

I78 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS		JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2019 30 DAYS		MONTH OF NOVEMBER 2018 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
7,831,662	\$ 7,898,972.00	7,896,287	\$ 7,967,427.00	Passenger	716,227	\$ 722,080.00	705,591	\$ 711,414.00
	(340,901.58)		(309,116.14)	Discounts *		(38,480.95)		(38,059.72)
7,831,662	\$ 7,558,070.42	7,896,287	\$ 7,658,310.86	TOTAL PASSENGER	716,227	\$ 683,599.05	705,591	\$ 673,354.28
267,567	1,719,402.75	274,227	1,762,231.90	2-Axle Trucks	25,544	164,238.10	23,992	154,036.35
143,350	1,690,093.20	141,130	1,663,945.20	3-Axle Trucks	13,930	164,130.00	14,381	169,237.20
214,814	3,369,361.60	218,580	3,427,619.20	4-Axle Trucks	21,412	336,443.20	18,008	282,027.20
2,104,985	41,210,156.00	2,179,808	42,649,590.00	5-Axle Trucks	195,926	3,831,038.00	190,496	3,728,534.00
70,201	1,636,526.40	78,989	1,831,574.40	6-Axle Trucks	7,879	182,695.20	6,453	150,367.20
2,712	81,188.00	1,413	42,222.00	7-Axle Trucks	122	3,579.20	224	6,812.40
				Permits				
2,803,629	\$ 49,706,727.95	2,894,147	\$ 51,377,182.70	TOTAL TRUCKS	264,813	\$ 4,682,123.70	253,554	\$ 4,491,014.35
10,635,291	\$ 57,264,798.37	10,790,434	\$ 59,035,493.56	TOTAL TOLL VEHICLES	981,040	\$ 5,365,722.75	959,145	\$ 5,164,368.63
31,842	\$ 171,451.49	32,307	\$ 176,752.97	DAILY AVERAGE	32,701	\$ 178,857.43	31,972	\$ 172,145.62
Rate Change				Rate Change				
Traffic (toll)		1.46%	Traffic (toll)		2.28%			
Autos		0.83%	Autos		1.51%			
Trucks		3.23%	Trucks		4.44%			
Revenue		3.09%	Revenue		3.90%			
Autos		1.33%	Autos		1.52%			
Trucks		3.36%	Trucks		4.26%			

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS		JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2019 30 DAYS		MONTH OF NOVEMBER 2018 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
4,633,882	\$ 4,658,715.00 (149,803.31)	4,641,022	\$ 4,667,775.00 (176,149.35)	Passenger Discounts *	425,045	\$ 427,101.00 (20,188.08)	417,255	\$ 419,189.00 (16,538.56)
4,633,882	\$ 4,508,911.69	4,641,022	\$ 4,491,625.65	TOTAL PASSENGER	425,045	\$ 406,912.92	417,255	\$ 402,650.44
93,990	606,796.45	105,923	683,898.15	2-Axle Trucks	9,865	63,661.65	9,409	60,698.95
33,599	398,697.60	37,503	445,639.20	3-Axle Trucks	3,460	41,113.20	2,937	34,812.00
30,194	479,118.40	32,835	520,214.40	4-Axle Trucks	2,931	46,419.20	2,420	38,344.00
119,494	2,347,034.00	110,740	2,178,850.00	5-Axle Trucks	9,266	182,060.00	10,156	199,404.00
1,192	28,360.80	1,083	25,538.40	6-Axle Trucks	99	2,330.40	84	1,994.40
45	1,277.20	45	1,256.80	7-Axle Trucks	2	56.00	2	53.20
		-		Permits	-	-		
278,514	\$ 3,861,284.45	288,129	\$ 3,855,396.95	TOTAL TRUCKS	25,623	\$ 335,640.45	25,008	\$ 335,306.55
4,912,396	\$ 8,370,196.14	4,929,151	\$ 8,347,022.60	TOTAL TOLL VEHICLES	450,668	\$ 742,553.37	442,263	\$ 737,956.99
14,708	\$ 25,060.47	14,758	\$ 24,991.09	DAILY AVERAGE	15,022	\$ 24,751.78	14,742	\$ 24,598.57
Rate Change				Rate Change				
Traffic (toll)		0.34%		Traffic (toll)		1.90%		
Autos		0.15%		Autos		1.87%		
Trucks		3.45%		Trucks		2.46%		
Revenue		-0.28%		Revenue		0.62%		
Autos		-0.38%		Autos		1.06%		
Trucks		-0.15%		Trucks		0.10%		

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS		JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2019 30 DAYS		MONTH OF NOVEMBER 2018 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,099,183	\$ 1,109,217.00 (42,803.49)	1,125,717	\$ 1,137,507.00 (50,379.87)	Passenger Discounts *	98,157	\$ 99,049.00 (5,421.24)	96,133	\$ 96,839.00 (4,119.40)
1,099,183	\$ 1,066,413.51	1,125,717	\$ 1,087,127.13	TOTAL PASSENGER	98,157	\$ 93,627.76	96,133	\$ 92,719.60
18,624	120,443.70	21,278	137,486.05	2-Axle Trucks	1,849	11,953.50	1,789	11,561.55
7,565	90,229.20	8,528	101,551.20	3-Axle Trucks	692	8,220.00	727	8,655.60
34,416	547,070.40	42,384	675,200.00	4-Axle Trucks	4,037	64,395.20	3,211	51,072.00
33,686	666,078.00	38,104	753,096.00	5-Axle Trucks	2,955	58,338.00	3,000	59,186.00
514	12,230.40	545	12,926.40	6-Axle Trucks	36	854.40	27	645.60
20	557.20	31	865.20	7-Axle Trucks	1	28.00	1	28.00
-				Permits			-	
94,825	\$ 1,436,608.90	110,870	\$ 1,681,124.85	TOTAL TRUCKS	9,570	\$ 143,789.10	8,755	\$ 131,148.75
1,194,008	\$ 2,503,022.41	1,236,587	\$ 2,768,251.98	TOTAL TOLL VEHICLES	107,727	\$ 237,416.86	104,888	\$ 223,868.35
3,575	\$ 7,494.08	3,702	\$ 8,288.18	DAILY AVERAGE	3,591	\$ 7,913.90	3,496	\$ 7,462.28
Rate Change				Rate Change				
Traffic (toll)		3.57%		Traffic (toll)		2.71%		
Autos		2.41%		Autos		2.11%		
Trucks		16.92%		Trucks		9.31%		
Revenue		10.60%		Revenue		6.05%		
Autos		1.94%		Autos		0.98%		
Trucks		17.02%		Trucks		9.64%		

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS			JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS			MONTH OF NOVEMBER 2019 30 DAYS			MONTH OF NOVEMBER 2018 30 DAYS				
NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE	VEHICLE CLASS		NUMBER OF VEHICLES		TOTAL REVENUE	NUMBER OF VEHICLES		TOTAL REVENUE
7,427,332	\$	7,479,994.00	7,447,186	\$	7,499,209.00	Passenger		656,151	\$	660,312.00	645,713	\$	649,460.00
-		(265,124.60)	-		(284,885.28)	Discounts *		-		(36,480.51)	-		(29,770.05)
7,427,332	\$	7,214,869.40	7,447,186	\$	7,214,323.72	TOTAL PASSENGER		656,151	\$	623,831.49	645,713	\$	619,689.95
186,773		1,200,019.60	183,696		1,180,206.30	2-Axle Trucks		15,563		99,944.00	14,340		92,067.95
104,850		1,236,171.60	79,539		938,524.80	3-Axle Trucks		7,283		85,908.00	7,475		88,105.20
96,742		1,515,585.60	86,183		1,349,724.80	4-Axle Trucks		7,924		123,972.80	8,074		126,265.60
938,771		18,389,938.00	1,017,379		19,922,936.00	5-Axle Trucks		90,170		1,765,524.00	88,603		1,734,500.00
31,591		735,976.80	31,865		740,836.80	6-Axle Trucks		2,653		61,488.00	2,678		62,224.80
1,271		38,280.60	1,318		40,718.00	7-Axle Trucks		74		2,170.00	59		1,760.80
						Permits							
-			-			TOTAL TRUCKS		123,667	\$	2,139,006.80	121,229	\$	2,104,924.35
1,359,998	\$	23,115,972.20	1,399,980	\$	24,172,946.70								
8,787,330	\$	30,330,841.60	8,847,166	\$	31,387,270.42	TOTAL TOLL VEHICLES		779,818	\$	2,762,838.29	766,942	\$	2,724,614.30
26,309	\$	90,810.90	26,489	\$	93,973.86	DAILY AVERAGE		25,994	\$	92,094.61	25,565	\$	90,820.48
Rate Change													
Traffic (toll)		0.68%									Rate Change		
Autos		0.27%									Traffic (toll)		1.68%
Trucks		2.94%									Autos		1.62%
Revenue		3.48%									Trucks		2.01%
Autos		-0.01%									Revenue		1.40%
Trucks		4.57%									Autos		0.67%
											Trucks		1.62%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

NOVEMBER 2019

JANUARY 1, 2018 NOVEMBER 30, 2018 334 DAYS		JANUARY 1, 2019 NOVEMBER 30, 2019 334 DAYS		VEHICLE CLASS	MONTH OF NOVEMBER 2019 30 DAYS		MONTH OF NOVEMBER 2018 30 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,150,260	\$ 1,161,227.00	1,126,951	\$ 1,138,674.00	Passenger	95,577	\$ 96,505.00	96,343	\$ 97,123.00
	(40,040.52)		(48,708.40)	Discounts *		(5,801.77)		(3,878.59)
1,150,260	\$ 1,121,186.48	1,126,951	\$ 1,089,965.60	TOTAL PASSENGER	95,577	\$ 90,703.23	96,343	\$ 93,244.41
17,312	111,657.65	19,084	122,781.75	2-Axle Trucks	1,421	9,132.50	1,565	10,060.70
3,699	44,145.60	4,821	57,480.00	3-Axle Trucks	463	5,517.60	401	4,795.20
2,343	37,339.20	3,478	55,124.80	4-Axle Trucks	284	4,441.60	160	2,544.00
9,254	183,408.00	10,365	204,842.00	5-Axle Trucks	881	17,432.00	812	16,074.00
127	3,036.00	185	4,425.60	6-Axle Trucks	15	360.00	8	189.60
9	252.00	6	168.00	7-Axle Trucks	-	-	-	-
-				Permits	-	-	-	-
32,744	\$ 379,838.45	37,939	\$ 444,822.15	TOTAL TRUCKS	3,064	\$ 36,883.70	2,946	\$ 33,663.50
1,183,004	\$ 1,501,024.93	1,164,890	\$ 1,534,787.75	TOTAL TOLL VEHICLES	98,641	\$ 127,586.93	99,289	\$ 126,907.91
3,542	\$ 4,494.09	3,488	\$ 4,595.17	DAILY AVERAGE	3,288	\$ 4,252.90	3,310	\$ 4,230.26
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Westbound Traffic Counts
November 2019

Bridge	Westbound Volume					
	November 2019	November 2018	% Change	YTD 2019	YTD 2018	% Change
Lower Trenton	385,888	346,201	11.46%	4,202,391	4,005,093	4.93%
Calhoun Street	279,252	255,906	9.12%	3,159,433	3,114,018	1.46%
Scudder Falls ⁽¹⁾	0	868,931	-100.00%	5,331,348	10,056,269	-46.98%
Washington Crossing	148,316	108,679	36.47%	1,509,547	1,203,167	25.46%
New Hope - Lambertville	223,229	225,880	-1.17%	2,107,906	2,171,303	-2.92%
Centre Bridge - Stockton	82,515	75,121	9.84%	888,103	828,946	7.14%
Uhlerstown - Frenchtown	104,409	66,409	57.22%	1,115,653	804,235	38.72%
Upper Black Eddy - Milford	56,099	55,162	1.70%	619,530	620,835	-0.21%
Riegelsville	49,374	48,765	1.25%	571,249	536,741	6.43%
Northampton Street	356,377	346,657	2.80%	4,072,589	4,014,318	1.45%
Riverton - Belvidere ⁽²⁾	90,224	83,968	7.45%	1,043,117	796,739	30.92%
Total	1,775,683	2,481,679	-28.45%	24,620,866	28,151,664	-12.54%

Notes:

¹ Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

² R-B 2018 EB & WB numbers were reversed. October 2018 number updated however YTD 2018 is not updated because it would require updating 10 previous months of data.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Two Way Traffic Counts
November 2019

Bridge	Total Volume					
	November 2019	November 2018	% Change	YTD 2019	YTD 2018	% Change
Lower Trenton	466,685	428,623	8.88%	5,186,512	5,052,364	2.66%
Calhoun Street	456,074	432,762	5.39%	5,194,245	5,327,621	-2.50%
Scudder Falls ⁽¹⁾	-	1,578,119	-100.00%	9,688,012	17,681,818	-45.21%
Washington Crossing	224,876	182,012	23.55%	2,446,542	2,011,535	21.63%
New Hope-Lambertville	385,550	422,477	-8.74%	4,172,006	4,428,022	-5.78%
Centre Bridge - Stockton	154,101	137,839	11.80%	1,671,163	1,547,131	8.02%
Uhlerstown - Frenchtown	155,391	122,958	26.38%	1,807,448	1,620,197	11.56%
Upper Black Eddy - Milford	104,447	102,429	1.97%	1,164,245	1,166,200	-0.17%
Riegelsville	94,824	93,150	1.80%	1,083,858	1,077,209	0.62%
Northampton Street	498,655	483,587	3.12%	5,646,651	5,739,654	-1.62%
Riverton - Belvidere	144,902	140,570	3.08%	1,714,167	1,656,176	3.50%
Total	2,685,505	4,124,526	-34.89%	39,774,849	47,307,926	-15.92%

Notes:

¹. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. On 7/14/19 Scudder Falls became a Toll Bridge.

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
November 2019

Bridge	Total Volume (all classes)					
	November 2019	November 2018	% Change	YTD 2019	YTD 2018	% Change
Trenton - Morrisville	1,788,216	1,821,066	-1.80%	20,805,592	20,450,564	1.74%
Scudder Falls ¹	1,394,676	1,578,119	-11.62%	6,217,789	N/A	N/A
New Hope - Lambertville	382,917	391,964	-2.31%	4,216,363	4,180,211	0.86%
Interstate 78	2,026,663	1,947,241	4.08%	22,210,986	21,751,611	2.11%
Easton - Phillipsburg	1,092,397	1,076,436	1.48%	11,976,612	11,959,089	0.15%
Portland - Columbia	223,924	224,100	-0.08%	2,642,322	2,551,447	3.56%
Delaware Water Gap	1,502,896	1,461,363	2.84%	17,262,016	17,127,259	0.79%
Milford - Montague	213,757	215,105	-0.63%	2,392,282	2,472,588	-3.25%
Total	8,625,446	8,715,394	-1.03%	87,723,962	80,492,769	8.98%

Notes:

1. Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge. In July 2018, SFB became a Toll Bridge. November 2018 TSB Traffic is being used for comparison purposes. 2018 YTD TSB values are not being used.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

STATISTICAL SUMMARY OF EXPENDITURES

This includes reports entitled **“Budget vs Actual”** covering the month of November 2019 and the eleven month year-to-date (“YTD”) operations of fiscal year 2019 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$5,591,293 for the month of November. For the 2019 fiscal period, total expense plus encumbrances amounted to \$59,979,829 or 89.9% of the YTD operating budget.

All expense categories are within their normal line item budgets, except toll collection which exceeded 2019 budget by \$1,020 or 0.2% due to increase of armored car service costs. There were no unusual expenses recorded during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

TOTAL COMMISSION

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$23,473,003	21,632,585	\$1,832,439	\$21,078,873	\$0	\$2,394,130
Part-Time Employee Wages	314,000	289,589	9,138	126,145	0	187,855
Summer Employee Wages	100,000	100,000	0	40,841	0	59,159
Overtime Wages	475,472	427,621	22,559	350,242	0	125,230
Pension Contributions	7,429,914	6,846,183	577,203	6,616,396	0	813,518
FICA Contributions	1,948,510	1,795,461	137,340	1,694,610	0	253,900
Regular Employee Healthcare Benefits	12,554,640	11,504,868	766,508	8,125,851	0	4,428,789
Life Insurance Benefits	235,178	215,532	20,841	218,061	0	17,117
Unemployment Compensation Benefits	44,100	44,100	0	8,420	0	35,680
Utility Expense	853,325	795,694	104,014	593,442	70,678	189,205
Office Expense	295,733	280,579	20,181	171,635	8,228	115,869
Telecommunication Expense	1,414,121	1,301,574	130,104	1,217,632	2,465	194,024
Information Technology Expense	733,984	687,922	88,743	533,827	118,481	81,676
Professional Development/Meetings	654,743	610,638	5,175	267,820	37,730	349,192
Vehicle Maintenance Expense and Fuel	508,201	502,108	42,517	382,075	100,543	25,583
Operations Maintenance Expense	1,566,394	1,500,596	86,808	944,711	297,944	323,739
ESS Operating Maintenance Expense	1,440,000	1,320,000	98,320	1,179,309	78,583	182,107
Commission Expense	22,050	20,213	2,382	18,430	0	3,620
Toll Collection Expense	75,291	72,124	3,949	67,404	8,907	(1,020)
Uniform Expense	233,621	215,344	10,407	143,053	25,580	64,989
Business Insurance	3,367,199	3,082,515	259,126	2,819,495	0	547,703
Licenses & Inspections Expense	10,878	9,675	886	8,612	0	2,266
Advertising	59,980	56,484	1,332	7,133	0	52,847
Professional Services	1,597,000	1,470,167	106,661	1,361,634	0	235,366
State Police Bridge Security	5,685,192	5,235,035	474,925	5,119,189	0	566,004
EZPass Equipment/Maintenance	1,326,270	1,215,748	91,030	945,979	0	380,291
General Contingency	300,000	275,000	0	0	0	300,000
EZPass Operating Expense	5,841,514	5,226,102	656,124	5,189,871	0	651,643
Total	\$72,560,314	\$66,733,459	\$5,548,711	\$59,230,689	\$749,140	\$12,580,484

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

ADMINISTRATION*

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,260,587	3,927,495	\$352,582	\$4,051,803	\$0	\$208,783
Overtime Wages	5,596	5,130	402	3,001	0	2,595
Pension Contributions	1,257,509	1,159,198	101,573	1,152,192	0	105,317
FICA Contributions	326,325	300,813	20,906	293,032	0	33,293
Regular Employee Healthcare Benefits	1,471,492	1,343,716	85,887	905,443	0	566,049
Life Insurance Benefits	40,687	37,249	4,873	37,759	0	2,928
Unemployment Compensation Benefits	44,100	44,100	0	8,420	0	35,680
Utility Expense	64,500	53,750	0	0	0	64,500
Office Expense	220,783	210,069	17,026	141,838	6,887	72,058
Telecommunication Expense	76,817	70,214	10,075	83,375	0	(6,558)
Information Technology Expense	710,000	666,056	88,743	533,827	118,481	57,692
Professional Development/Meetings	142,397	138,281	3,163	62,494	0	79,903
Vehicle Maintenance Expense and Fuel	7,768	6,783	2,657	3,515	0	4,253
Operations Maintenance Expense	56,000	46,667	474	1,382	2,682	51,936
Commission Expense	22,050	20,213	2,382	18,430	0	3,620
Uniform Expense	4,000	3,333	0	0	0	4,000
Business Insurance	143,393	127,361	10,907	89,080	0	54,313
Advertising	59,980	56,484	1,332	7,133	0	52,847
Professional Services	1,352,000	1,245,583	100,839	1,165,783	0	186,217
General Contingency	300,000	275,000	0	0	0	300,000
EZPass Operating Expense	20,300	18,608	0	0	0	20,300
OPERATING EXPENSE SUBTOTAL	\$10,586,283	\$9,756,103	\$803,820	\$8,558,506	\$128,050	\$1,899,726
ADM OPS ALLOCATION						
TES Allocation			10,765	143,783		
ADM OPS ALLOCATION SUBTOTAL			\$10,765	\$143,783		
TOTAL EXPENSES			\$814,585	\$8,702,289		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

ADMINISTRATION - OPERATIONS*

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,192,487	2,946,182	\$245,334	\$2,733,624	\$0	\$458,863
Overtime Wages	24,000	22,000	3,102	19,349	0	4,651
Pension Contributions	1,294,780	1,192,938	99,415	1,142,432	0	152,348
FICA Contributions	332,506	306,347	21,597	289,495	0	43,011
Regular Employee Healthcare Benefits	1,628,033	1,492,427	99,027	1,032,226	0	595,808
Life Insurance Benefits	41,183	37,751	4,509	38,930	0	2,253
Office Expense	36,456	33,718	982	15,518	255	20,683
Telecommunication Expense	148,182	135,833	9,593	105,016	0	43,166
Professional Development/Meetings	482,099	443,721	1,356	199,513	37,730	244,856
Vehicle Maintenance Expense and Fuel	3,000	2,750	82	453	0	2,547
ESS Operating Maintenance Expense	1,440,000	1,320,000	98,320	1,179,309	78,583	182,107
Toll Collection Expense	300	275	0	0	0	300
Uniform Expense	23,744	21,765	113	13,912	0	9,832
Business Insurance	75,009	68,758	6,437	70,802	0	4,207
Professional Services	245,000	224,584	5,822	195,851	0	49,149
OPERATING EXPENSE SUBTOTAL	\$8,966,778	\$8,249,049	\$595,688	\$7,036,429	\$116,568	\$1,813,781
ADM OPS ALLOCATION						
TES Allocation			(81,406)	(1,087,246)		
Toll Operation Allocation			(58,611)	(670,976)		
Bridge Maint Allocation			(49,859)	(578,581)		
Maint/Toll Allocation			(18,139)	(219,922)		
PSBS Allocation			(281,691)	(3,319,976)		
ADM OPS ALLOCATION SUBTOTAL			(\$489,706)	(\$5,876,701)		
TOTAL EXPENSES			\$105,982	\$1,159,728		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,486,546	3,191,778	\$282,606	\$3,087,672	\$0	\$398,874
Part-Time Employee Wages	61,760	59,043	1,195	18,373	0	43,387
Summer Employee Wages	40,232	40,232	0	16,671	0	23,561
Overtime Wages	65,856	57,325	4,085	54,773	0	11,083
Pension Contributions	997,337	916,774	83,566	869,373	0	127,964
FICA Contributions	279,670	256,497	21,642	239,354	0	40,316
Regular Employee Healthcare Benefits	2,018,509	1,850,410	132,158	1,281,013	0	737,496
Life Insurance Benefits	33,676	30,870	1,835	28,337	0	5,339
Utility Expense	241,401	231,188	71,034	251,433	38,646	(48,678)
Office Expense	13,919	13,034	789	2,873	394	10,652
Telecommunication Expense	163,836	154,148	17,750	122,588	0	41,249
Information Technology Expense	11,778	10,715	0	0	0	11,778
Professional Development/Meetings	5,851	5,486	421	950	0	4,900
Vehicle Maintenance Expense and Fuel	161,370	161,370	14,892	131,725	34,222	(4,576)
Operations Maintenance Expense	398,104	377,178	45,679	228,101	73,806	96,197
Toll Collection Expense	19,610	18,875	1,138	18,443	2,507	(1,340)
Uniform Expense	69,385	64,408	811	22,299	10,310	36,776
Business Insurance	953,360	873,913	56,168	632,254	0	321,106
Licenses & Inspections Expense	1,537	1,537	0	3,042	0	(1,506)
State Police Bridge Security	1,440,745	1,326,661	157,343	1,253,228	0	187,517
EZPass Equipment/Maintenance	373,013	341,929	25,607	265,989	0	107,024
EZPass Operating Expense	2,721,779	2,366,340	238,960	1,604,083	0	1,117,696
OPERATING EXPENSE SUBTOTAL	\$13,559,274	\$12,349,709	\$1,157,677	\$10,132,572	\$159,886	\$3,266,816
ADM OPS ALLOCATION						
TES Allocation			14,370	186,351		
Toll Operation Allocation			17,583	201,293		
Bridge Maint Allocation			12,465	133,966		
Maint/Toll Allocation			3,991	45,646		
PSBS Allocation			74,919	699,340		
ADM OPS ALLOCATION SUBTOTAL			\$123,328	\$1,266,596		
TOTAL EXPENSES			\$1,281,004	\$11,399,168		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,171,520	3,851,509	\$313,526	\$3,729,186	\$0	\$442,334
Part-Time Employee Wages	134,750	123,521	5,041	56,244	0	78,506
Summer Employee Wages	41,012	41,012	0	19,943	0	21,069
Overtime Wages	105,482	96,692	3,114	65,674	0	39,808
Pension Contributions	1,284,878	1,186,046	98,677	1,133,760	0	151,118
FICA Contributions	339,776	313,640	24,085	290,293	0	49,482
Regular Employee Healthcare Benefits	2,410,741	2,209,970	148,322	1,583,312	0	827,429
Life Insurance Benefits	39,836	36,517	3,055	36,901	0	2,935
Utility Expense	267,770	249,114	18,943	163,884	19,254	84,631
Office Expense	11,947	11,431	491	4,762	246	6,940
Telecommunication Expense	417,913	384,621	38,659	358,236	2,465	57,212
Information Technology Expense	5,106	4,632	0	0	0	5,106
Professional Development/Meetings	13,716	13,055	236	4,279	0	9,437
Vehicle Maintenance Expense and Fuel	140,059	138,759	11,412	106,296	28,134	5,629
Operations Maintenance Expense	533,589	514,172	25,780	345,512	107,248	80,829
Toll Collection Expense	25,870	24,776	1,137	24,466	2,953	(1,549)
Uniform Expense	25,674	23,758	967	10,246	7,895	7,532
Business Insurance	868,105	795,763	70,600	776,602	0	91,502
Licenses & Inspections Expense	4,018	2,941	464	2,297	0	1,721
State Police Bridge Security	1,502,028	1,383,096	125,475	1,352,490	0	149,538
EZPass Equipment/Maintenance	455,905	417,913	31,278	326,843	0	129,063
EZPass Operating Expense	1,846,909	1,693,000	248,408	2,136,204	0	(289,295)
OPERATING EXPENSE SUBTOTAL	\$14,646,604	\$13,515,936	\$1,169,671	\$12,527,431	\$168,195	\$1,950,978
ADM OPS ALLOCATION						
TES Allocation			18,432	246,181		
Toll Operation Allocation			23,444	268,391		
Bridge Maint Allocation			14,958	173,574		
Maint/Toll Allocation			5,805	70,375		
PSBS Allocation			48,903	578,298		
ADM OPS ALLOCATION SUBTOTAL			\$111,542	\$1,336,819		
TOTAL EXPENSES			\$1,281,214	\$13,864,249		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,268,426	3,940,949	\$328,828	\$3,898,562	\$0	\$369,864
Part-Time Employee Wages	117,490	107,025	2,903	41,316	0	76,174
Summer Employee Wages	18,757	18,757	0	4,227	0	14,530
Overtime Wages	152,317	135,331	6,965	114,832	0	37,485
Pension Contributions	1,304,119	1,203,806	100,154	1,150,736	0	153,383
FICA Contributions	348,610	321,795	25,479	305,480	0	43,129
Regular Employee Healthcare Benefits	2,379,433	2,182,320	146,224	1,559,782	0	819,652
Life Insurance Benefits	40,762	37,365	3,360	38,297	0	2,464
Utility Expense	167,712	155,927	10,576	121,698	12,778	33,236
Office Expense	11,648	11,428	893	6,047	447	5,155
Telecommunication Expense	343,845	315,191	35,072	308,515	0	35,330
Information Technology Expense	7,100	6,520	0	0	0	7,100
Professional Development/Meetings	4,702	4,616	0	584	0	4,118
Vehicle Maintenance Expense and Fuel	149,160	147,121	9,437	109,592	30,091	9,477
Operations Maintenance Expense	410,592	403,275	5,762	292,973	87,015	30,604
Toll Collection Expense	29,511	28,198	1,673	24,495	3,447	1,569
Uniform Expense	25,245	23,485	1,868	23,673	151	1,421
Business Insurance	760,528	697,151	62,264	684,905	0	75,624
Licenses & Inspections Expense	2,744	2,744	422	2,497	0	247
State Police Bridge Security	983,538	905,661	82,162	885,620	0	97,919
EZPass Equipment/Maintenance	497,351	455,905	34,145	353,147	0	144,204
EZPass Operating Expense	1,252,526	1,148,149	168,755	1,449,584	0	(197,058)
OPERATING EXPENSE SUBTOTAL	\$13,276,116	\$12,252,720	\$1,026,943	\$11,376,564	\$133,929	\$1,765,622
ADM OPS ALLOCATION						
TES Allocation			18,676	249,431		
Toll Operation Allocation			17,583	201,293		
Bridge Maint Allocation			11,966	138,859		
Maint/Toll Allocation			4,353	52,781		
PSBS Allocation			73,355	867,447		
ADM OPS ALLOCATION SUBTOTAL			\$125,934	\$1,509,812		
TOTAL EXPENSES			\$1,152,877	\$12,886,377		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,079,192	1,915,154	\$155,268	\$1,785,470	\$0	\$293,723
Part-Time Employee Wages	0	0	0	7,924	0	(7,924)
Overtime Wages	71,033	64,221	1,984	54,168	0	16,864
Pension Contributions	681,988	624,987	45,839	617,334	0	64,654
FICA Contributions	163,618	150,517	11,846	139,205	0	24,413
Regular Employee Healthcare Benefits	1,394,099	1,277,988	78,040	948,843	0	445,257
Life Insurance Benefits	19,799	18,149	1,813	18,856	0	943
Utility Expense	65,499	63,170	2,009	35,317	0	30,182
Telecommunication Expense	90,894	83,319	5,107	89,558	0	1,336
Professional Development/Meetings	3,430	3,144	0	0	0	3,430
Vehicle Maintenance Expense and Fuel	29,427	28,590	1,432	19,235	4,126	6,067
Operations Maintenance Expense	94,179	88,470	6,468	47,560	15,569	31,050
Uniform Expense	45,433	41,777	5,791	33,158	2,320	9,955
Business Insurance	364,693	334,302	35,954	381,092	0	(16,399)
Licenses & Inspections Expense	737	737	0	436	0	301
State Police Bridge Security	1,259,153	1,159,457	68,199	1,177,874	0	81,278
OPERATING EXPENSE SUBTOTAL	\$6,363,174	\$5,853,987	\$419,751	\$5,356,030	\$22,015	\$985,129
ADM OPS ALLOCATION						
TES Allocation			9,586	133,597		
Bridge Maint Allocation			4,986	68,537		
Maint/Toll Allocation			1,995	26,928		
PSBS Allocation			44,917	711,854		
ADM OPS ALLOCATION SUBTOTAL			\$61,484	\$940,916		
TOTAL EXPENSES			\$481,235	\$6,296,946		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Eleven Months Ending November 30, 2019

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,014,245	1,859,518	\$154,294	\$1,792,556	\$0	\$221,690
Part-Time Employee Wages	0	0	0	2,289	0	(2,289)
Overtime Wages	51,188	46,922	2,907	38,444	0	12,744
Pension Contributions	609,303	562,435	47,981	550,568	0	58,735
FICA Contributions	158,006	145,852	11,784	137,751	0	20,255
Regular Employee Healthcare Benefits	1,252,333	1,148,036	76,850	815,234	0	437,100
Life Insurance Benefits	19,235	17,632	1,394	18,980	0	255
Utility Expense	46,443	42,545	1,453	21,110	0	25,333
Office Expense	980	898	0	598	0	382
Telecommunication Expense	172,634	158,248	13,847	150,344	0	22,290
Professional Development/Meetings	2,548	2,336	0	0	0	2,548
Vehicle Maintenance Expense and Fuel	17,416	16,737	2,605	11,259	3,970	2,187
Operations Maintenance Expense	73,930	70,836	2,646	29,183	11,624	33,124
Uniform Expense	40,141	36,817	857	39,765	4,904	(4,527)
Business Insurance	202,110	185,268	16,796	184,761	0	17,350
Licenses & Inspections Expense	1,842	1,716	0	340	0	1,502
State Police Bridge Security	499,728	460,160	41,746	449,977	0	49,752
OPERATING EXPENSE SUBTOTAL	\$5,162,085	\$4,755,957	\$375,161	\$4,243,157	\$20,498	\$898,430
ADM OPS ALLOCATION						
TES Allocation			9,577	127,904		
Bridge Maint Allocation			5,484	63,644		
Maint/Toll Allocation			1,995	24,191		
PSBS Allocation			39,597	463,036		
ADM OPS ALLOCATION SUBTOTAL			\$56,653	\$678,775		
TOTAL EXPENSES			\$431,814	\$4,921,932		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE ELEVEN MONTHS ENDED NOVEMBER 30, 2019

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2019	TOTAL 2018
TOLL REVENUE												
Net Toll Revenue	26,593,732	65,505,986	35,490,073	127,589,790	-	-	-	-	-	-	127,589,790	116,691,637
EZPass Fee	777,931	622,139	441,626	1,841,697	-	-	-	-	-	-	1,841,697	1,488,777
Net Violation Fee Income	502,804	1,235,148	757,024	2,494,975	-	-	-	-	-	-	2,494,975	2,790,075
REVENUE FROM TOLL	\$ 27,874,466	\$ 67,363,273	\$ 36,688,723	\$ 131,926,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,926,462	\$ 120,970,489
OPERATING EXPENSE												
Regular Employee Salaries	3,087,672	3,729,186	3,898,562	10,715,420	1,785,470	1,792,556	3,578,026	2,733,624	4,051,803	6,785,427	21,078,873	19,300,219
Part-Time Employee Wages	18,373	56,244	41,316	115,933	7,924	2,289	10,213	-	-	-	126,145	212,031
Summer Employee Wages	16,671	19,943	4,227	40,841	-	-	-	-	-	-	40,841	60,566
Overtime Wages	54,773	65,674	114,832	235,279	54,168	38,444	92,612	19,349	3,001	22,351	350,242	413,662
Pension Contributions	869,373	1,133,760	1,150,736	3,153,870	617,334	550,568	1,167,902	1,142,432	1,152,192	2,294,624	6,616,396	5,806,637
FICA Contributions	239,354	290,293	305,480	835,127	139,205	137,751	276,956	289,495	293,032	582,527	1,694,610	1,570,228
Regular Employee Healthcare Benefits	1,281,013	1,583,312	1,559,782	4,424,106	948,843	815,234	1,764,076	1,032,226	905,443	1,937,669	8,125,851	7,059,620
Life Insurance Benefits	28,337	36,901	38,297	103,536	18,856	18,980	37,837	38,930	37,759	76,688	218,061	202,848
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	8,420	8,420	8,420	31,703
Utility Expense	251,433	163,884	121,698	537,015	35,317	21,110	56,427	-	-	-	593,442	535,322
Office Expense	2,873	4,762	6,047	13,681	-	598	598	15,518	141,838	157,356	171,635	175,570
Telecommunication Expense	122,588	358,236	308,515	789,339	89,558	150,344	239,902	105,016	83,375	188,390	1,217,632	1,098,555
Information Technology Expense	-	-	-	-	-	-	-	-	533,827	533,827	533,827	420,269
Professional Development/Meetings	950	4,279	584	5,814	-	-	-	199,513	62,494	262,006	267,820	182,590
Vehicle Maintenance Expense and Fuel	131,725	106,296	109,592	347,613	19,235	11,259	30,494	453	3,515	3,967	382,075	323,281
Operations Maintenance Expense	228,101	345,512	292,973	866,586	47,560	29,183	76,743	-	1,382	1,382	944,711	1,008,745
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	1,179,309	-	1,179,309	1,179,309	701,951
Commission Expense	-	-	-	-	-	-	-	-	18,430	18,430	18,430	15,620
Toll Collection Expense	18,443	24,466	24,495	67,404	-	-	-	-	-	-	67,404	60,418
Uniform Expense	22,299	10,246	23,673	56,218	33,158	39,765	72,923	13,912	-	13,912	143,053	95,309
Business Insurance	632,254	776,602	684,905	2,093,761	381,092	184,761	565,852	70,802	89,080	159,882	2,819,495	2,724,888
Licenses & Inspections Expense	3,042	2,297	2,497	7,836	436	340	776	-	-	-	8,612	6,494
Advertising	-	-	-	-	-	-	-	-	7,133	7,133	7,133	26,170
Professional Services	-	-	-	-	-	-	-	195,851	1,165,783	1,361,634	1,361,634	1,543,835
State Police Bridge Security	1,253,228	1,352,490	885,620	3,491,338	1,177,874	449,977	1,627,851	-	-	-	5,119,189	5,076,265
EZPass Equipment/Maintenance	265,989	326,843	353,147	945,979	-	-	-	-	-	-	945,979	1,023,183
General Contingency	-	-	-	-	-	-	-	-	-	-	-	-
EZPass Operating Expense	1,604,083	2,136,204	1,449,584	5,189,871	-	-	-	-	-	-	5,189,871	3,885,841
TOTAL OP., MAINT., & ADM	\$ 10,132,572	\$ 12,527,431	\$ 11,376,564	\$ 34,036,567	\$ 5,356,030	\$ 4,243,157	\$ 9,599,187	\$ 7,036,429	\$ 8,558,506	\$ 15,594,936	\$ 59,230,689	\$ 53,561,820
ADM OPS ALLOCATION												
TES Allocation	186,351	246,181	249,431	681,963	133,597	127,904	261,501	(1,087,246)	143,783	(943,464)	-	-
Toll Ops Allocation	201,293	268,391	201,293	670,976	-	-	-	(670,976)	-	(670,976)	-	-
Bridge Maint Allocation	133,966	173,574	138,859	446,400	68,537	63,644	132,181	(578,581)	-	(578,581)	-	-
Maint/Toll Allocation	45,646	70,375	52,781	168,802	26,928	24,191	51,120	(219,922)	-	(219,922)	-	-
PSBS Allocation	699,340	578,298	867,447	2,145,086	711,854	463,036	1,174,890	(3,319,976)	-	(3,319,976)	-	-
TOTAL ADM OPS ALLOCATION	\$ 1,266,596	\$ 1,336,819	\$ 1,509,812	\$ 4,113,227	\$ 940,916	\$ 678,775	\$ 1,619,691	\$ (5,876,701)	\$ 143,783	\$ (5,732,918)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	377	-	377	-	-	-	-	10,660	10,660	11,037	126,859
TOTAL OTHER OP INC	\$ -	\$ 377	\$ -	\$ 377	\$ -	\$ -	\$ -	\$ -	\$ 10,660	\$ 10,660	\$ 11,037	\$ 126,859
NET OPERATING INC	\$ 16,475,297	\$ 53,499,401	\$ 23,802,346	\$ 93,777,045	\$ (6,296,946)	\$ (4,921,932)	\$ (11,218,878)	\$ (1,159,728)	\$ (8,691,629)	\$ (9,851,357)	\$ 72,706,810	\$ 67,535,528
NON-OPERATING REV/EXP												
Interest Revenue											11,314,011	8,157,891
Other Non-Operating Revenue											21,317	-
Interest Expense											(31,371,201)	(27,667,055)
Depreciation Expense											(19,679,180)	(21,453,717)
TOTAL NON-OPS REV/EXP											\$ (39,715,053)	\$ (40,962,881)
CHANGE IN NET ASSETS											\$ 32,991,758	\$ 26,572,647

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

PURCHASING REPORT INDEX

MONTH OF NOVEMBER 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of November, 2019	1-6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

MONTHLY PURCHASING REPORT

Month of November 2019

This report itemizes all orders for purchases made for the month of November, 2019, showing the divisions chargeable for the expense and the source of authority for issuance of the Purchase Order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of November 2019, culminated in the preparation and placement of 72 purchase orders in the total amount of \$1,893,713.13. For 13 of these purchases, 24 price inquiries were sent out for an average of 1.85 inquiries per Order ($24/13=1.85$).

Procurements of over \$5,000.00 during the period of November 2019 are shown below:

- Five (5) Purchase Orders were issued, in the total amount of \$301,107.00 for Chevy 5500/6500 upfittings;
- Five (5) Purchase Orders were issued, in the total amount of \$230,390.80 for utility tractors at various locations;
- One (1) Purchase Order was issued, in the total amount of \$211,136.16 for sidewalk deck replacement materials;
- One (1) Purchase Order was let, in the total amount of \$126,764.50 for a wheel loader;
- A Purchase Order was issued, in the total amount of \$110,950.00 for a compact track loader.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20190540	INNOVATIVE SURFACE SOLUTIONS	MAG CHLORIDE-SALT TREATMENT	NHL			6,240.00	
20190541	STARR UNIFORM	CLOTHING: BRIDGE & OFFICER	EP	COSTARS 12		1,746.00	
20190542	WASTE MANAGEMENT	MUNICIPAL WASTE SERVICE	TM	PA 4400014781		3,155.50	
20190543	CRAMER'S HOME BUILDING CENTERS CAPITAL RESERVE	DWG TRAINING ROOM	DWG	4027-12-18	2,925.93		
20190544	SUSSEX COUNTY MUNICIPAL UTILITIES AUTHORITY	ROADWAY SWEEPINGS DISPOSAL	MM				49.05
20190545	APPLEWOOD ENTERPRISE CAPITAL RESERVE	DWG GARAGE FLOOR RESURFACING	DWG	4239-10-19	22,500.00		
20190546	APPLEWOOD ENTERPRISE CAPITAL RESERVE	PC GARAGE FLOOR RESURFACING	DWG	4239-10-19	49,450.00		
20190547	OFFICE BASICS	JANITORIAL SUPPLIES	TM	COSTARS 4		1,514.72	
20190548	OFFICE BASICS	JANITORIAL SUPPLIES	NHL	COSTARS 4		4,807.86	
20190550	OFFICE BASICS	JANITORIAL SUPPLIES/EQUIP	I78	COSTARS 4		4,403.71	
20190551	OFFICE BASICS	JANITORIAL SUPPLIES	EP	COSTARS 4		4,039.02	
20190552	OFFICE BASICS	PAPER & PLASTIC SUPPLIES	DWG	COSTARS 4		2,605.25	
20190553	OFFICE BASICS	JANITORIAL SUPPLIES/EQT	DWG	COSTARS 4		2,462.27	
20190554	ALTEC INDUSTRIES	BUCKET TRUCK SERVICE	TM			3,136.94	
20190555	BINSKY SERVICE	HVAC SERVICE	TM			1,669.32	
20190556	U.S. MUNICIPAL SUPPLY CO INC CAPITAL RESERVE	SALT SPREADER (PICK UP TRUCK)	EP	COSTARS 25	12,978.00		
20190557	D.K. HOSTETLER, INC. CAPITAL RESERVE	UTILITY TRAILER	DWG	COSTARS 25	6,092.00		
20190558	D.K. HOSTETLER, INC. CAPITAL RESERVE	UTILITY TRAILER	PC	COSTARS 25	9,605.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20190559	JOHN DEERE CONSTRUCTION RETAIL SALES CAPITAL RESERVE	J DEERE COMPACT WHEEL LOADER	EP	PA 4400019961	126,764.50		
20190560	JOHN DEERE COMPANY CAPITAL RESERVE	RIDING MOWER TRACTOR	178	PA 4400020085	72,356.06		
20190561	JOHN DEERE COMPANY CAPITAL RESERVE	RIDING MOWER TRACTOR	178	PA 4400020085	38,782.50		
20190562	TRAFCON CAPITAL RESERVE	ARROWBOARDS	NHL	PA 400017756	8,981.00		
20190563	TRAFCON CAPITAL RESERVE	ARROWBOARD	DWG	PA 400017756	4,491.00		
20190564	JOHN DEERE COMPANY CAPITAL RESERVE	ALL TERRAIN VEHICLE (GATOR)	TM	PA 440020085	54,738.70		
20190565	JOHN DEERE COMPANY CAPITAL RESERVE	RIDING MOWER TRACTOR	NHL	PA 440020085	40,901.61		
20190566	JOHN DEERE COMPANY CAPITAL RESERVE	ALL TERRAIN VEHICLE (GATOR)	178	PA 440020085	25,239.85		
20190567	JOHN DEERE COMPANY CAPITAL RESERVE	RIDING MOWER TRACTOR	PC	PA 440020085	41,248.95		
20190568	C.A. NIECE CO., INC. CAPITAL RESERVE	SIDEWALK REPLACEMENT MATERIALS	SDTS	PROP-01-10-19	211,136.16		
20190569	CUMMINS-ALLISON CORPORATION	BANKING EQUP SERVICE	NHL			1,060.93	
20190570	STARR UNIFORM	CLOTHING: PSBS	PSBS	COSTARS 12		841.50	
20190571	MONROE COUNTY CONTROL CENTER	ANN'L RADIO TOWER ELECTRIC	DWG			1,200.00	
20190572	LANCASTER TRUCK BODIES CAPITAL RESERVE	CHEVY 5500 UPFITTING	TM	4074-12-18	41,421.00		
20190573	LANCASTER TRUCK BODIES CAPITAL RESERVE	CHEVY 6500 UPFITTINGS	NHL	4074-12-18	88,422.00		
20190574	LANCASTER TRUCK BODIES	CHEVY 5500 UPFITTINGS	178	4074-12-18	82,842.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	Director of Purchasing	Director
CAPITAL RESERVE							
20190575	LANCASTER TRUCK BODIES CAPITAL RESERVE	CHEVY 6500 UPFITTING	EP	4074-12-18	44,211.00		
20190576	LANCASTER TRUCK BODIES CAPITAL RESERVE	CHEVY 6500 UPFITTING	MM	4074-12-18	44,211.00		
20190577	STARR UNIFORM	CLOTHING: PSBS	PSBS	COSTARS 12		813.60	
20190578	JOHN DEERE COMPANY CAPITAL RESERVE	RIDING MOWER TRACTOR	PC	PA 4400020085	37,101.68		
20190579	WHITEHALL TURF EQUIPMENT CAPITAL RESERVE	ZERO TURN LAWN MOWER	NHL	PA 4400020097	67,080.00		
20190580	EARTHBORNE INC. CAPITAL RESERVE	SNOW BOX (LOADER)	I78	PA 4400020088	5,710.06		
20190581	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	MM	NJ T-2176		113.62	
20190582	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC. CAPITAL RESERVE	ESS DOOR ADD	ESS	4032-12-18	13,550.00		
20190583	KNIGHTS BROTHERS, INC. CAPITAL RESERVE	REMOVAL OF TREES AT AB SF - 2	ENG	4027-12-18	47,680.00		
20190584	BINSKY SERVICE CAPITAL RESERVE	HVAC UPGRADE	NHL	4027-12-18	31,000.00		
20190585	CUMMINS-ALLISON CORPORATION	BANKING MACHINE REPAIR	MM			298.28	
20190586	E.M. KUTZ, INC.	PLOW PARTS	I78	COSTARS 25		810.00	
20190587	MOTOROLA INC. CAPITAL RESERVE	DASH MOUNT MOBILE RADIOS	ESS	NJ T-0109	94,424.50		
20190588	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	PC	NJ T-0576		263.84	
20190589	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	DWG	NJ T-0576		379.73	
20190590	ROADSAFE TRAFFIC SYSTEMS CAPITAL RESERVE	VARIABLE MESSAGE BOARD	EP	PA 4400017759	110,600.00		

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20190591	STARR UNIFORM	CLOTHING: MAINTENANCE UNIFORM	I78	COSTARS 12		2,037.26	
20190592	BINSKY SERVICE	EMERGENCY HVAC REPAIR	MM			1,380.00	
20190593	CDW-G	AIRWATCH RENEWAL	IT	COSTARS 6		1,475.00	
20190594	CDW-G	VMWARE SOFTWARE ANNL RENEW	IT	COSTARS 6		19,750.00	
20190595	CDW-G CAPITAL RESERVE	NETWORK SWITCH REPLACEMENT	IT	COSTARS 3 AND 6	15,900.00		
20190596	DELL MARKETING LP	OFFICE365 RENEWAL	IT	COSTARS 3		77,003.44	
20190597	DELL MARKETING LP	VEEAM BACKUP FOR OFFICE365	IT	COSTARS 3		10,500.00	
20190598	DE LAGE LANDEN FINANCIAL SERV	32 MFP COPIERS LEASE	MULTI	COSTARS 1		11,890.51	
20190599	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	ESS CAMERA REPAIR-DWG	ESS	4032-12-18	46,900.00		
20190600	GRAINGER	SPEEDY DRY ABSORBENT	PC	NJ M-0002		1,236.00	
20190601	OFFICE BASICS	JANITORIAL SUPPLIES AB@SF	TM	COSTARS 4		1,279.73	
20190602	Y-PERS	RAGS, WIPING 100% WHITE KNIT -	I78			706.25	
20190603	GRAINGER	SALT SPREADERS	EP	NJ-M 0002		2,182.24	
20190604	CUMMINS-ALLISON CORPORATION	DWG: COIN COUNTER REPAIR	DWG			424.56	
20190605	FOLEY, INC. CAPITAL RESERVE	COMPACT TRACK LOADER	TM	PA 4400019950	110,950.00		
20190606	GRAINGER	ELECIC BALL/PUMP- BRINE TANKS	MM	NJ M-0002		1,329.35	
20190607	HILLTOP SALES & SERVICE, INC. CAPITAL RESERVE	UTILITY TRACTOR	PC	PA 4400020085	44,567.02		
20190608	STARR UNIFORM	CLOTHING: PSBS	PSBS	COSTARS 12		2,566.50	
20190609	NATIONAL TANK OUTLET	510 GALLON BRINE TANK	MM			1,759.46	
20190610	NATIONAL TANK OUTLET	275 GALLON TOTO TANK	MM			910.17	

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES**

November 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20190611	TATTERSALL INC	DUMP BODY LOCK	178			1,210.00	
20190612	PATRIOT CONTRACTORS EQUIPMENT SALES CAPITAL RESERVE	PORTABLE LIGHT TOWER	178		59,700.00		
Purchase Order Count: 72					AUTHORITY TOTALS:	\$1,714,461.52	\$179,202.56
					GRAND TOTAL:	\$1,893,713.13	\$49.05

Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2019**

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report November	1-4

Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2019**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,103,766

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,373,351

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2019**

E-ZPass Department Call Activity	Total Calls for November
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	83
Violation Notification Inquires	87
SFB Inquiries (commuter discount/toll by plate)	14
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	2
<i>Web-Inquiries</i>	
Account Updates	18
Violations	4
Disputes	4
TOTAL NUMBER OF CALLS	212

E-ZPass account modification requests and violation inquiries represent an increase in calls for November.

**E-ZPASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2019**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – November 2019, New Jersey E-ZPass reports \$4,111,735.66 collected in tolls and \$14,783,778.76 collected in fees.

Counsel's Efforts Regarding Collection Accounts:

CRST Lincoln Sales – August Settlement: DRJTBC received payment in the amount of \$43,188.15 for violation transactions from February 2016 through July 2019. The full outstanding toll in the amount of \$14,428.15 was paid. Conduent receives a percentage share of the administrative fee. Therefore, DRJTBC received payment for the fees in the amount of \$19,185.00. Commission counsel filed a civil complaint for the outstanding amount. General Counsel for CRST International, Inc. and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment for the entire outstanding amount.

Transcom – August Settlement: DRJTBC received payment in the amount of \$5,000.00 representing outstanding tolls from April 2014-October 2018. Commission counsel filed a civil complaint for the outstanding amount. Counsel for Transcom and Commission counsel representing Florio Perucci Steinhardt & Capelli negotiated payment.

JCV Trucking – September Settlement: DRJTBC will receive payment in the amount of \$100,050.00 representing outstanding tolls and a portion of fees for violation transactions from 2014-2018. The full outstanding toll in the amount of \$67,098 will be paid. \$32,952.00 will be applied to \$143,010.00 in outstanding fees. Commission counsel filed a civil lawsuit for the outstanding amounts. A hearing in Federal Bankruptcy Court was scheduled on September 24th which resulted in JCV's Chapter 11 Reorganization Plan and Disclosure Statement. Monthly payments will be paid in the amount of \$1,334.00 over 75 months. The first monthly payment (November) has been received.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
NOVEMBER 2019**

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)
Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Scudder Falls Bridge CSC Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF NOVEMBER 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF NOVEMBER 2019

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is being scheduled by the NJTA. Commission staff is working with TransCore to develop a proposal to relocate the Trenton-Morrisville Bridge Host as part of the building project for that site. Additionally, TransCore is making plans to relocate the system-wide toll host from Morrisville to data center at the Administration Building at Scudder Falls.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live and transactions for the Scudder Falls Bridge are being processed. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is being scheduled by the NJTA.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

**Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019**

CONTRACT COMPLIANCE REPORT INDEX

Month of November 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report November 2019	1-13

Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019

TABLE OF CONTENTS

	<u>PAGE</u>
IBE Program Overview	3
Compliance Score Rankings Overview	4
Professional Services & Construction Contractors 25% IBE Target Status (Active & Completed Pie Charts)	5
<i>Reference: Active Professional Projects Payments Detail and Score Rankings</i>	6
<i>Reference: Active Construction Projects Payments Detail and Workforce Utilization Score Rankings</i>	7 - 8
<i>Reference: Final IBE Compliance Score Rankings for Professional and Construction Projects</i>	9
MWSBE Program Commitments for Professional and Construction (Active & Completed Pie Charts)	10
<i>Reference: Minority, Women, and Small Business Enterprise Program Overview</i>	11
<i>Reference: MWSBE Professional & Construction Projects Final Commitments</i>	12 - 13

Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded sixty-two (62) contracts, with the IBE Program requirements. Currently, there are (37) **active** projects and (25) **completed** projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019

Contract Compliance Department
Compliance Score Rankings Overview

The Commission through its Contract Compliance Department has instituted a Compliance Score Ranking that will be included in the Monthly Contract Compliance Report for all Professional Services and Construction Projects.

The Compliance Score Ranking is an ongoing summary of data presented on Active and Completed contracts, which includes the tracking of payments from Prime Consultants and Contractors to IBE Subconsultants and Subcontractors, and the Prime Contractors Workforce Utilization. The Scores will illustrate the progress and participation to meet the Targets by Prime Consultants and Contractors as part of the IBE program.

The complete and timely reporting of payments and certified payrolls to the Elation Systems by the Prime Consultants and Prime Contractors, and their Subconsultants and Subcontractors, will assist the Prime Consultant and Prime Contractor in tracking the data to meet their targets.

Accordingly, each Prime will also be given a final grade at the completion of each project. Additionally, the data will be uploaded onto the Commission's public website on a monthly basis. ***The Score(s) are factored using the following criteria:***

IBE PAYMENTS

The payments by the Prime Consultant / Contractor to each of their IBE Subconsultants / Subcontractors will be calculated based on the criteria set by the Commission's 25% IBE Target.

WORKFORCE UTILIZATION

Workforce utilization contains 2 levels of scoring and documents the hourly employee utilization by workforce type, ethnicity and gender.

IBE Payments Legend		Workforce Utilization Legend		
Score Rankings	IBE Commitment Participation	Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation
A+	45% & above	A+	30% & above	25% & a bove
A	35% to 44.9%	A	25% to 29.9%	15% to 24.9%
B+	30% to 34.9%	B+	20% to 24.9%	over 15%
B	25% to 29.9%	B	15% to 19.9%	10% to 14.9%
C+	20% to 24.9%	C+	10% to 14.9%	over 10%
C	15% to 19.9%	C	10% to 14.9%	7.5% to 9.9%
D+	10% to 14.9%	D+	5% to 9.9%	over 7.5%
D	5% to 9.9%	D	5% to 9.9%	5% to 7.4%
F	4.9% & below	F	4.9% & below	4.9% & below

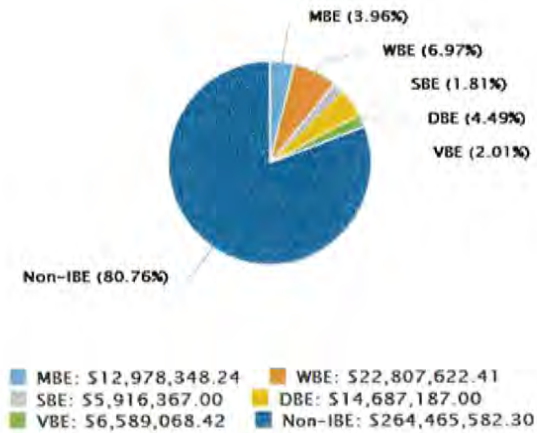
Professional Services and Construction Contractors 25% IBE Target Status

ACTIVE PROJECTS

Current IBE Status: 19.24%

Total Payments to Prime: \$327,453,474.06

Total Payments to IBEs: \$62,987,891.76



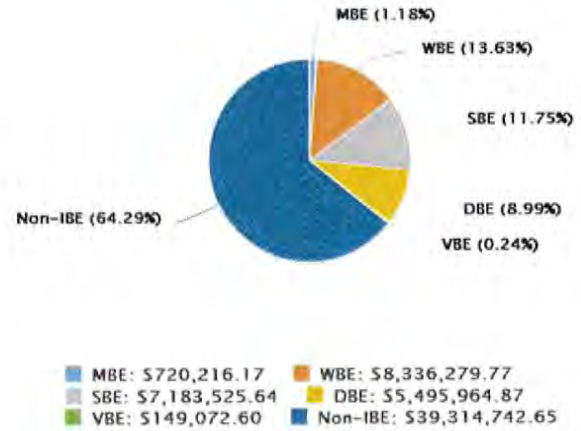
COMPLETED PROJECTS

Final IBE Status: 35.71%

Total Prime Awarded Contract Values: \$61,859,837.35

Total Payments to Prime: \$61,156,212.04

Total Payments to IBEs: \$21,841,469.39

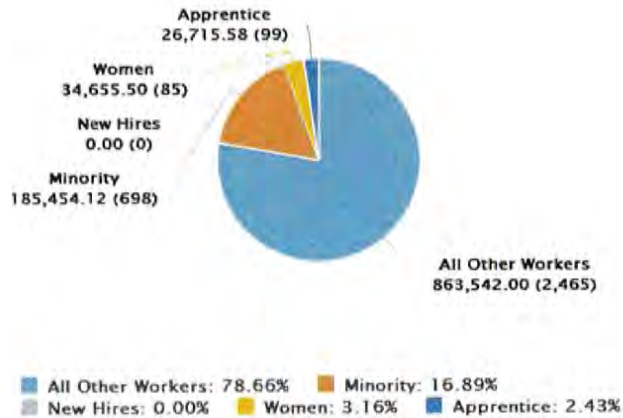


Prime Contractor(s) & Subcontractor(s) Workforce Utilization Categories By Hours, Workers & Ethnicity

Workers Categories

Hours, Percentages and Workers

Total Hours Worked: 1,097,862.20

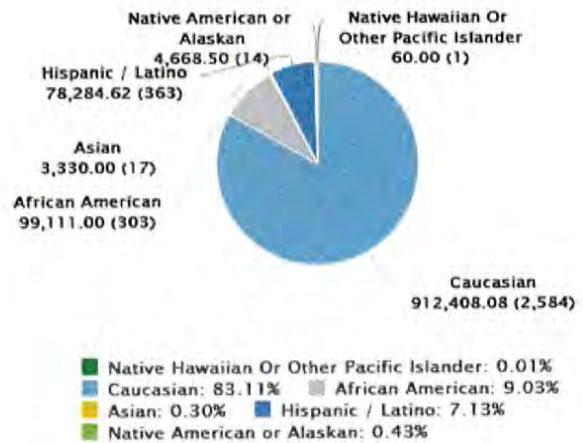


(Percentage is based on work hours)

Ethnicity Categories

Hours, Percentages and Workers

Total Number of Workers: 3,282



(Percentage is based on work hours)

Active Professional Services Projects Payments Detail Report

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

			Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals			\$ 570,139,034.57	\$ 327,453,474.06	\$ 62,987,891.76	19.24%	C
All Professional Services Projects Totals			\$ 100,897,384.42	\$ 59,127,278.17	\$ 15,007,353.89	25.38%	B
Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1 Gannett Fleming Inc.		C-519A GANNETT - Southern Operations & Maintenance Facilities Improvements	\$ 4,848,884.63	\$ 475,792.92	\$ 117,644.90	24.73%	C+
2 Gannett Fleming Inc.		C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	\$ 651,157.49	\$ 504,246.00	\$ 42,925.47	6.51%	D
3 Joseph Jingoli & Son, Inc.		C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	\$ 297,447.93	\$ 297,447.96	\$ 13,380.00	4.50%	F
4 Michael Baker International, Inc.		C-660A BAKER - SFB Replacement Project Final Design Services	\$ 33,626,658.74	\$ 30,611,332.78	\$ 6,323,387.59	20.66%	C+
5 McCormick Taylor, Inc.		C-662A MCCORMICK - SFB Replacement Public Involvement Services	\$ 1,800,016.87	\$ 1,185,529.12	\$ 342,163.84	28.88%	B
6 Cherry, Weber & Associates, P.C.		C-684A-(1) -2 CHERRY -General Engineering Services 2015-2018 Annual Inspections, now D/B/A Van Cleef Engineering Associates, LLC)	\$ 1,260,000.00	\$ 965,372.04	\$ 216,351.56	22.41%	C+
7 Johnson, Mirmiran and Thompson, Inc.		C-696A JMT - TOA / Engineering Services - PA Assignment	\$ 436,347.22	\$ 436,347.22	\$ 91,400.98	20.95%	C+
8 French & Parrello Associates (IBE Prime)	VBE	C-696B FRENCH - TOA / Engineering Services - NJ Assignment	\$ 500,000.00	\$ 139,135.60	\$ 139,135.60	100.00%	A+
9 Rummel, Klepper and Kahl, LLP		C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems	\$ 500,000.00	\$ 432,358.71	\$ 91,464.15	21.15%	C+
10 IH Engineers, P.C. (IBE Prime)	MBE	C-702B IH ENGS (IBE)- STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 1,000,000.00	\$ 814,354.06	\$ 814,354.06	100.00%	A+
11 Urban Engineers, Inc.		C-703A URBAN - TOA / Construction Management Services for PA Assignment	\$ 500,000.00	\$ 397,540.05	\$ 89,676.75	22.56%	C+
12 Greenman-Pedersen, Inc.		C-704A GPI / New Hope-Lambertville Toll Bridge Salt Storage Building - CM/CI Services	\$ 500,000.00	\$ 323,769.20	\$ 14,300.81	4.42%	F
13 USA Architects (IBE Prime)	SBE	C-707A USA - Commission Administration Building at Scudder Falls	\$ 1,376,451.71	\$ 1,302,209.48	\$ 1,302,209.48	100.00%	A+
14 Pennoni Associates Inc		C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment	\$ 1,000,000.00	\$ 549,046.86	\$ 145,165.40	26.44%	B
15 Johnson, Mirmiran and Thompson, Inc.		C-716A JMT (JOHNSON, MIRMIRAN & THOMPSON) - Facilities Task Order Assignment	\$ 500,000.00	\$-	\$-	0.00%	N/A
16 The Gordian Group, Inc.		C-727A GORDIAN - JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT	\$ 650,000.00	\$-	\$-	0.00%	N/A
17 Rummel, Klepper and Kahl, LLP		C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER ASSIGNMENT CONSULTANT - PA AGREEMENT	\$ 500,000.00	\$-	\$-	0.00%	N/A
18 French & Parrello Associates (IBE Prime)	VBE	C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER AGREEMENT - NJ ASSIGNMENT	\$ 500,000.00	\$-	\$-	0.00%	N/A
19 Arora and Associates, P.C. (IBE Prime)	MBE	C-732A ARORA AND ASSOCIATES, PC.- (IBE) - Structural Civil TOA - NJ Assignment	\$ 2,000,000.00	\$ 37,345.48	\$ 37,345.48	100.00%	A+
20 KS Engineers, P.C. (IBE Prime)	MBE	C-733A KS ENGINEERS, P.C. - CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT FOR PROFESSIONAL ENGINEERING SERVICES	\$ 500,000.00	\$-	\$-	0.00%	N/A
21 TRC Engineers		CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	\$ 6,515,220.03	\$ 2,213,387.09	\$ 969,758.09	43.81%	A
22 WSP/PARSONS BRINCKERHOFF, INC.		CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement	\$ 7,776,718.32	\$ 2,573,034.85	\$ 652,761.50	25.37%	B
23 Gannett Fleming Inc.		CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	\$ 6,568,103.32	\$ 3,068,886.19	\$ 894,843.54	29.16%	B
24 Greenman-Pedersen, Inc.		CM-644A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	\$ 1,545,442.08	\$ 1,429,603.53	\$ 266,934.72	18.67%	C
25 Hill International, Inc.		CM-669A HILL - SFB Replacement Project Construction Management Services	\$ 25,015,066.98	\$ 10,898,363.12	\$ 2,406,400.01	22.08%	C+
26 Joseph Jingoli & Son, Inc.		CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	\$ 529,969.10	\$ 472,175.91	\$ 35,749.96	7.57%	D

*Meeting or Exceeding the Target

*Not Yet Met the Target

*P/T/D = Paid To Date

Construction Projects - Summary's & Scores (IBE Payments, Workforce Hours & Ethnicity Participation)

IBE Payments Legend		Total of all Primes Contract Values \$469,241,650.15										Workforce Utilization Legend				Ethnicity & Gender Participation	
Score Rankings	IBE Commitment Participation	Total Payments to all Primes		Total Payments to all IBEs		IBE Target		IBE Actual		Score Rankings	Workforce Commitment Participation	Ethnicity & Gender Participation					
A+	45% & above	\$268,326,195.89		\$47,980,537.87		25.00%		17.88%		A+	30% & above	25% & above					
A	35% to 44.9%									A	25% to 29.9%	15% to 24.9%					
B+	30% to 34.9%									B+	20% to 24.9%	over 15%					
B	25% to 29.9%									B	15% to 19.9%	10% to 14.9%					
C+	20% to 24.9%									C+	10% to 14.9%	over 10%					
C	15% to 19.9%									C	10% to 14.9%	7.5% to 9.9%					
D+	10% to 14.9%									D+	5% to 9.9%	over 7.5%					
D	5% to 9.9%									D	5% to 9.9%	5% to 7.4%					
F	4.9% & below									F	4.9% & below	4.9% & below					

ALL CONSTRUCTION PROJECTS														
Payments Summary					Workforce Hours Summary 19.93%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$469,241,650.15	\$268,326,195.89	\$47,980,537.87	17.88%	C	2574	989,228.09	624,500.77	164,727.32	32,388.25	B	83.35%	16.65%	3.27%	A

DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain														
Payments Summary					Workforce Hours Summary 53.31%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$12,462,964.26	\$10,937,590.24	\$2,316,211.51	21.18%	C+	15	2,040.00	952.50	1,087.50	0.00	A+	46.69%	53.31%	0.00%	A+

DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract														
Payments Summary					Workforce Hours Summary 60.00%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$11,294,620.75	\$256,678.27	\$27,708.76	10.80%	D+	45	420.00	244.00	176.00	76.00	A+	58.10%	41.90%	18.10%	A+

T-611A MAGNUM (IBE) NH-L Toll Bridge Salt Storage Facility														
Payments Summary					Workforce Hours Summary 3.06%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,439,584.00	\$369,750.60	\$369,750.60	100.00%	A+	31	3,397.00	3,293.00	104.00	0.00	F	96.94%	3.06%	0.00%	F

T-668A TRUMBULL 2 New Jersey - SFB Replacement Project														
Payments Summary					Workforce Hours Summary 21.94%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$-	\$-	\$-	0.00%	N/A	1159	383,887.75	312,971.25	70,916.50	13,295.00	B+	81.53%	18.47%	3.46%	A

T-668A TRUMBULL 1 Pennsylvania SFB Bridge Replacement Project														
Payments Summary					Workforce Hours Summary 19.52%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$407,099,015.14	\$236,165,872.40	\$41,441,775.90	17.55%	C	1343	516,235.25	434,283.50	81,951.75	18,808.25	B	84.13%	15.87%	3.64%	A

T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building														
Payments Summary					Workforce Hours Summary 12.57%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$21,357,000.00	\$19,516,981.33	\$3,776,739.56	19.35%	C	416	78,375.84	66,736.02	9,639.82	209.00	C	87.70%	12.30%	0.27%	B

T-711AR BRACY - Easton Phillipsburg Toll Bridge Salt Storage Building														
Payments Summary					Workforce Hours Summary 14.18%						Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments)	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked)	Caucasian %	Minority %	Women %	Ethnicity Score (Total Participation %)
\$1,711,600.00	\$862,884.05	\$3,767.94	0.44%	F	43	4,075.25	3,497.50	577.75	0.00	C	85.82%	14.18%	0.00%	B

TTS-723A J FLETCHER CREAMER On Call Beam Guide Rail & Attenuator Replacement													
Payments Summary					Workforce Hours Summary 34.38%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) C+	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) A+	Caucasian %	Minority %	Women % Ethnicity Score (Total Participation %)
\$1,376,666.00	\$216,439.00	\$44,583.60	20.60%		34	797.00	523.00	274.00	0.00		65.62%	34.38%	0.00%
TTS-734A MOUNT CONSTRUCTION (SBE) - JOC North Bridge Construction													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) N/A	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women % Ethnicity Score (Total Participation %)
\$3,500,000.00	\$-	\$-	0.00%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%
TTS-735A MOUNT CONSTRUCTION (SBE) - JOC Services for Bridge, Highway & Civil Work SOUTH REGION													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) N/A	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women % Ethnicity Score (Total Participation %)
\$2,500,000.00	\$-	\$-	0.00%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%
TTS-736A RCC BUILDERS & DEVELOPERS - JOC for Building and Facility Work North Region													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) N/A	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women % Ethnicity Score (Total Participation %)
\$3,000,000.00	\$-	\$-	0.00%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%
TTS-737A RCC BUILDERS & DEVELOPERS - Job Order Contracting for Building & Facility Work SOUTH REGION													
Payments Summary					Workforce Hours Summary 0.00%					Ethnicity Participation Summary			
Total Contracts Value	Total Prime P / T / D	Total IBE P / T / D	Total IBE %	Payments Score (Total IBE Payments) N/A	Total Number of Workers	Total Hours Worked	Caucasian Hours	Total Minority Hours	Total Women Hours	Workforce Score (Total Hours Worked) N/A	Caucasian %	Minority %	Women % Ethnicity Score (Total Participation %)
\$3,500,000.00	\$-	\$-	0.00%		0	0.00	0.00	0.00	0.00		0.00%	0.00%	0.00%

Completed Professional and Construction Projects Payments Detail Report

IBE Payments Legend	
Score Rankings	IBE Commitment
A+	45% & above
A	35% to 44.9%
B+	30% to 34.9%
B	25% to 29.9%
C+	20% to 24.9%
C	15% to 19.9%
D+	10% to 14.9%
D	5% to 9.9%
F	4.9% & below

	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
All Professional and Construction Projects Totals	\$ 61,859,837.35	\$ 61,156,212.04	\$ 21,841,469.39	35.71%	A
All Professional Services Projects Totals	\$ 4,011,987.99	\$ 3,941,422.24	\$ 832,266.82	21.12%	C+
All Construction Projects Totals	\$ 57,847,849.36	\$ 57,214,789.80	\$ 21,009,202.57	36.72%	A

	Prime Consultants	IBE Firm	Project Title	Contract Value	Prime P / T / D	IBE P / T / D	IBE Actual	Score
1	Burns Engineering, Inc.		C-508A BURNS - I-78 Maintenance Garage Expansion	\$ 717,042.74	\$ 717,042.74	\$ 305,795.94	42.65%	A
2	Ammann & Whitney		C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design	\$ 517,538.84	\$ 451,072.33	\$ 36,347.80	8.06%	D
3	Pennoni Associates Inc		C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	\$ 237,424.67	\$ 237,424.67	\$ 118,547.24	49.93%	A+
4	Jacobs Engineering Group Inc.		CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements	\$ 476,991.53	\$ 476,991.53	\$ 144,473.11	30.29%	B+
5	Jacobs Engineering Group Inc.		CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction	\$ 626,965.40	\$ 626,933.76	\$ 44,766.05	7.14%	D
6	STV Inc. - Trenton, NJ		CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management	\$ 586,402.81	\$ 582,335.21	\$ 44,851.79	7.70%	D
7	Greenman-Pedersen, Inc.		CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services	\$ 849,622.00	\$ 849,622.00	\$ 137,484.89	16.18%	C
8	Bracy Construction Inc		T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	\$ 9,845,177.03	\$ 9,845,176.91	\$ 1,589,381.54	16.14%	C
9	West Side Hammer Electric		T-514A WEST SIDE - DIII Toll Bridges Facilities Emergency Standby Generators Improvements	\$ 644,686.07	\$ 644,686.00	\$ 197,339.99	30.61%	B+
10	INTERCOUNTY PAVING COMPANY		T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS	\$ 6,317,000.00	\$ 6,193,334.28	\$ 1,877,906.86	30.32%	B+
11	Merco Inc. (IBE Prime)	SBE	T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization	\$ 998,300.00	\$ 998,300.00	\$ 998,300.00	100.00%	A+
12	J.D. Eckman, Inc.		T-644A J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Bldg.	\$ 11,117,003.61	\$ 11,038,703.72	\$ 3,066,725.97	27.78%	B
13	MJF Electrical Contracting, Inc. (IBE Prime)	WBE	T-645A MJF Building & Facilities Energy Conservation	\$ 5,376,806.87	\$ 5,376,806.87	\$ 5,376,806.87	100.00%	A+
14	Schneider Electric		T-645B SCHNEIDER ELECTRIC Building & Facilities Energy Conservation Measures - Mechanical/Controls	\$ 1,247,159.50	\$ 1,247,159.50	\$ 129,525.50	10.39%	D+
15	TRC Engineers		T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling	\$ 1,438,942.00	\$ 1,438,941.98	\$ 234,466.30	16.29%	C
16	PKF-Mark III, Inc.		T-666A PKF - SFB Replacement Project Construction for PA Noise Walls	\$ 11,394,750.00	\$ 11,219,737.01	\$ 3,338,786.23	29.76%	B
17	AP Construction, Inc.		T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing	\$ 1,814,999.39	\$ 1,721,688.26	\$ 454,825.01	26.42%	B
18	Sparwick Contracting, Inc. (IBE Prime)	SBE	T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement	\$ 160,006.00	\$ 160,006.00	\$ 160,006.00	100.00%	A+
19	ALLIED PAINTING, INC.		T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building	\$ 1,694,000.00	\$ 1,546,100.00	\$ 170,944.28	11.06%	D+
20	Bracy Construction Inc		T-717A BRACY Milford-Montague Toll Bridge Salt Storage Building	\$ 1,244,000.00	\$ 1,232,810.45	\$ 70,588.96	5.73%	D
21	Mount Construction, Co. Inc. (IBE Prime)	SBE	TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements	\$ 2,090,794.02	\$ 2,090,794.00	\$ 2,090,794.00	100.00%	A+
22	ROAD-CON, INC.		TS-650A ROAD-CON - RIVERTON BELVIDERE TSB	\$ 652,738.50	\$ 652,738.50	\$ 28,347.48	4.34%	F
23	Sparwick Contracting, Inc. (IBE Prime)	SBE	TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95	\$ 1,003,336.00	\$ 999,656.00	\$ 999,656.00	100.00%	A+
24	CARR & DUFF, INC		TS-687A CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements	\$ 647,000.00	\$ 647,000.00	\$ 163,632.58	25.29%	B
25	CARR & DUFF, INC		TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	\$ 161,150.37	\$ 161,150.32	\$ 61,169.00	37.96%	A

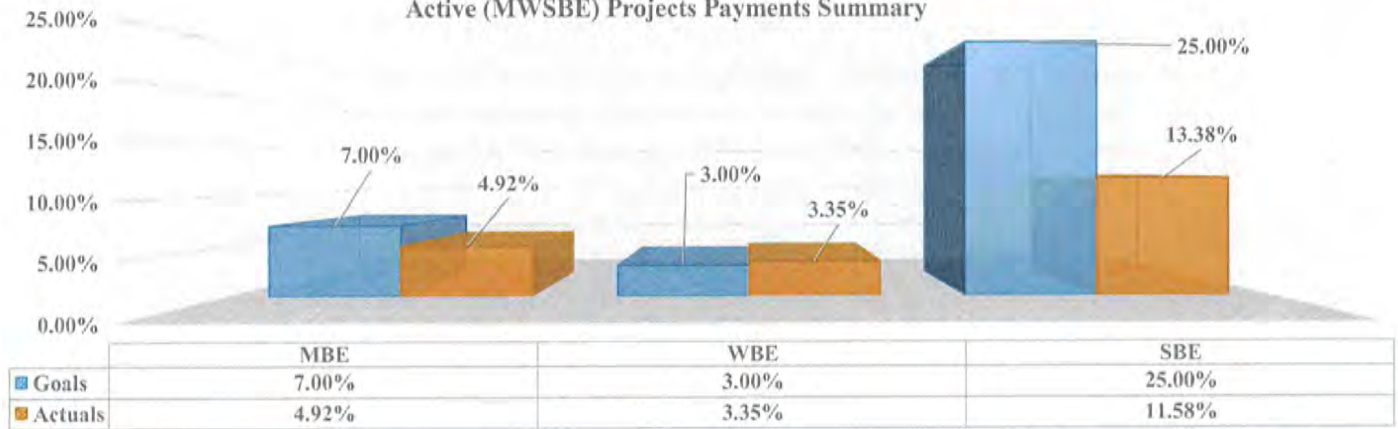
*Meeting or Exceeding the Target

*Not Yet Met the Target

*P/T/D = Paid To Date

Minority, Women and Small Business Enterprise Payment Reporting

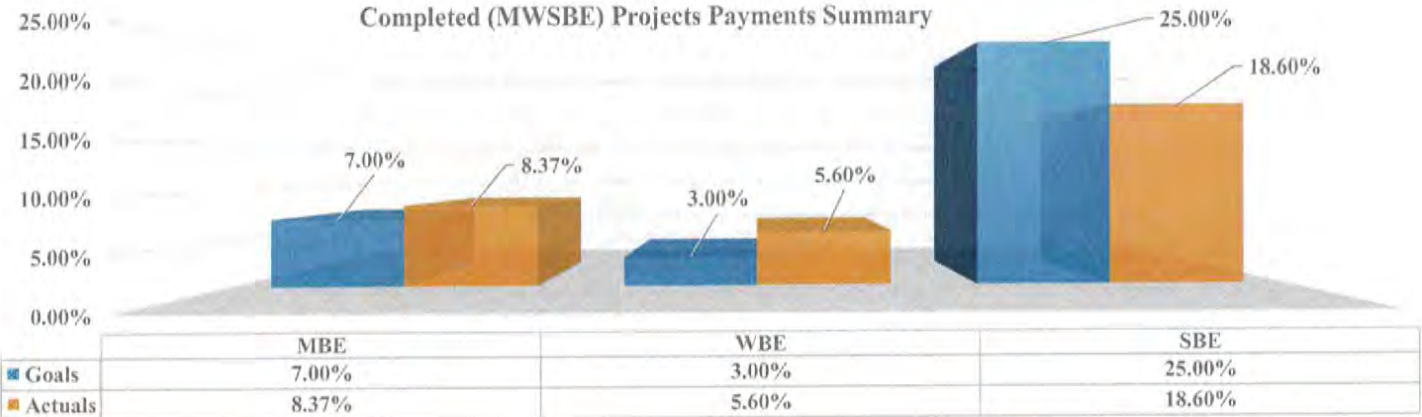
Active (MWSBE) Projects Payments Summary



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 27,153,479.84	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 1,582,488.53	4.92%	\$ 1,337,183.07	3.35%	\$ 909,248.20	13.38%	\$ 211,785.97

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.90%	\$ 882,014.94		\$ -	11/24/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 474,625.86	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -	02/25/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	9.21%	\$ 92,111.29	12/23/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -	11/01/2011

Completed (MWSBE) Projects Payments Summary



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 141,741,490.25	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS	ACTUAL	PAYMENTS
SBE Summary Totals	\$ 17,198,989.68	8.37%	\$ 11,857,151.27	5.60%	\$ 7,940,052.18	18.60%	\$ 3,199,858.45

Delaware River Joint Toll Bridge Commission
Meeting of December 16, 2019

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

<i>a)</i> PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
<i>b)</i> No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
<i>c)</i> Capital Plan Construction Contracts:	7% MBE and 3% WBE
<i>d)</i> NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	7
➤ Completed Projects:	70
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting
Completed Contracts Payments Detail

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
C-629B	Michael Baker	\$ 500,000.00		\$ -		\$ -	2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
C-549AR	Jacobs Engineering	\$ 445,549.98	8.02%	\$ 35,745.16	3.11%	\$ 13,866.11		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00%	\$ -

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of November 2019	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

COMMUNICATIONS REPORT

November 2019

- **COMMISSION AWARENESS EFFORTS:**

Annual Reports – Completed all written content for 2018 annual report and began the process of culling together all graphic content, notably outstanding project photographs. Initiate editing. Next step will be to schedule the design meeting. Began the process of producing the 2019 annual report so that we can return to the prior production schedule for mid-year publication. The next report will feature Commission bridges in paintings or other graphic treatments by the region's artists. The process of acquiring these images under one-time use agreements began in November.

Scudder Falls Bridge Replacement Project – Provided detailed responses to various individuals requesting the Commission to extend the Commission's frequent-commuter discount program to E-ZPass transponders that are not in the Commission's contracted toll processor's customer database. Made a variety of updates to the project website. These included an initial posting of the Commission's 2020 meeting schedule and fixing the meeting location icon on the meeting minutes page.

- **MEDIA RELATIONS:**

Hot Topics: Various articles mentioning Scudder Falls project travel restrictions; investor group buys 725 acres in Slate Belt (Portland-Columbia Toll Bridge); Memorial Parkway crash in Phillipsburg (Easton-Phillipsburg Toll Bridge); Thriller flash mob at the Riegelsville Bridge; old general store available on NJ side of the Riegelsville Bridge; Phillipsburg mural sought; Lower Trenton has "catty" slogan; A Christmas Carol Conspiracy play to be performed near the Calhoun Street Bridge; mudslide near the River-Belvidere Toll Supported Bridge; and interview with New Jersey author Tadzio Koelb who wrote a novel titled Trenton makes.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Edited and/or assisted on various draft communications, including the fall newsletter and PA Delaware Canal Towpath round-the-clock closure notice. Reviewed Commission slides for annual WTS meeting in Philadelphia.

INTERNAL/EXTERNAL COMMUNICATIONS

- A total of 11,122 sessions (visits) were recorded during November for the Commission's website – www.drjtbc.org. That is a decrease from October when 12,718 sessions were recorded, but an increase over November 2018's 11,017 sessions.
- Issued 5 press releases/travel advisories in November. The majority concerned the Scudder Falls Bridge Replacement Project. One pertained to the opening of the repurposed 1799 House trailhead.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

- Worked with media consultant Alex Styer to establish Commission YouTube channel/page for posting future informational videos.
- Responded to various inquiries regarding qualifications for the Commission's frequency-based E-ZPass commuter discount program.
- Updated the map entry for PA Delaware Canal closures in the vicinity of the Scudder Falls Toll Bridge.
- Removed old Scudder Falls Toll Bridge travel alerts from the project and DRJTBC websites.
- Posted alerts and DRJTBC website banner messages to promote the Commission's 40-percent frequent-commuter discount program.
- Fully researched and compiled the history and various incarnations of the Trenton Makes sign at the Lower Trenton location dating back to the early 1900s. This will appear in the 2018 annual report.
- Straightened out Bellevue invoice submissions for the Scudder Falls project and all electronic tolling rollout.
- Updated the Commission's Facebook page to reflect the Commission's new office location; updated the Commission offices map.
- Attended scheduled informational conference calls on the operating budget and capital plan.
- Posted and removed Delaware Canal notices at various ingress/egress points for the Delaware Canal in Upper Makefield, Lower Makefield, and Yardley. Also provided to a local bike shop.
- Provided correction text to E-ZPass department.
- Visited Milford resident who possessed various materials dating from private ownership years of the former Riegelsville Delaware Bridge Co.
- Drafted and sent response to Riegelsville resident inquiring about security camera footage at the Riegelsville Toll-Supported Bridge.
- Commented and corrected historical Facebook post on the Upper Black Eddy-Milford Toll Supported Bridge's private ownership years.
- Posted and removed alerts/website scroll on overnight ramp closure at the I-295/Taylorsville Road exit in PA.
- Secured image of Thomas Buck's 1958 covered-wagon crossing of the New Hope-Lambertville Bridge for use in 2018 annual report. Posted the image with a detailed historical account on Facebook pages serving the Lambertville and New Hope communities.
- Drafted and sent response letter to Milford, Pennsylvania Mayor Strub regarding police patrols at the Milford-Montague (Route 206) Toll Bridge.
- Fixed Bank of America P-card access and links with PayPal.
- Edited and submitted new Delaware River Bridges page for the annual Fitzgerald's Legislative Manual's (the "Red Book") 2020 edition.
- Met with Milford artists Mr. and Mrs. Rose regarding renderings of Commission bridges and limited use for 2019 annual report.
- Made edits to annual report articles in accordance with suggestions from various engineering department staffers.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- Provided high rez j-peg file of old DRJTBC truck logo to Chief Administrative Officer Arnie Conoline.
- Revised disclaimer on Scudder Falls Bridge Replacement Project website contact page directing E-ZPass and tolling inquiries to be made through Commission's website. Also alerted E-ZPass Director Yvonne Kushner of the need to have the CSC cease making referrals to the Scudder Falls website, which is strictly for project-related information and not toll disputes or E-ZPass questions.
- Review various erroneous postings and statements of PA Rep. Wendi Thomas regarding the Commission's frequent-commuter discount program.
- Attended open-enrollment meeting organized by the HR department.
- Processed various bills and invoices, including the NJ Alliance for Action and Greater Lehigh Valley Chamber of Commerce.
- Drafted and posted a press release announcing the opening of the 1799 House trailhead near the Commission's park-n-ride lot and the PA Delaware Canal in Lower Makefield, PA.
- Attended State of Our Forests presentation in Hopewell, NJ.
- Updated links on the Scudder Falls tolling page on the DRJTBC website.
- Added 2020 Commission meetings schedule PDF to DRJTBC website.
- Responded to customer inquiry about Commission's old tokens.
- Added Scudder Falls tolling FAQs to the DRJTBC's Scudder Falls tolling page and added new Q and A entries (how to switch E-ZPass account) to both the project and DRJTBC sites. Added modified FAQs to the Commuter Discount program page on the DRJTBC website.
- Purchased image and processed limited use agreement of Milford-Montague Toll Bridge painting from New York artist for use in 2020 annual report.
- Processed limited use agreement for images by Mr. and Mrs. Rose of Milford, NJ.
- Contacted Tennessee Titans for photograph of former Houston Oilers defensive end Elvin Bethea for use in 2018 annual report wrote up on the Trenton Makes sign history.
- Posted travel alerts for delays at the Scudder Falls Bridge and Thanksgiving weekend lane-closures moratorium.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of November 2019	1

Community Affairs Report November 2019

The following Community Affairs activity took place during November 2019:

Scudder Falls Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Coordinated with E-ZPass staff on responses to Toll by Plate and electronic toll procedure related inquiries. Assisted local Fire Department with waiver of toll bill received while in the course of emergency business.

Assisted in posting weekly construction activity notice on project website and disseminating information on various road closures and changes in traffic patterns. Kept in touch with local official regarding road closures.

Created posters for the Delaware Canal Park path closures. Created Photoshop images of Scudder Falls Bridge silhouette for Commission use.

Lower Trenton Toll-Supported Bride

Handled requests for Trenton Makes sign lighting colors (purple for pancreatic cancer awareness.) Continue to develop web page content for Commission website, to include lighting policy and procedure for requests, and information on awareness campaigns.

League of Municipalities Conference

Attended the New Jersey State League of Municipalities Conference, including workshops discussing How to Adjust to Changing Media, Encouraging Public Participation, and Social Media issues. Spent time with several local and state officials from Warren and Hunterdon Counties.

Various Community Relations

Handled various customer and community inquiries, including use of facility requests, bridge regulations, inquiry regarding drone usage, and Interstate 78 Welcome Center hours of operation. Coordinated meeting with Frenchtown Mayor Brad Myhre (to be held in December) to discuss upcoming project. Completed and distributed Fall River Currents newsletter and continued to develop 2020 Commission calendar.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements Preliminary, Final, & Post Design Services, C-519A	1-2
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project - Final Design Services, Contract C-660A - Construction Contract, T-668A	2-3
	CTH/KMS	Construction Management, CM-669A	3
	CLR/KMS	- Construction Inspection, PA Approaches, CI-671A - Construction Inspection, Main River, CI-672A	4
	VMF/CLR/KMS	Construction Inspection, NJ Approaches, CI-673A	4-5
	KMS/RWL	DMC Services for Construction of the SFB Project Oversight of Final Design, C-502A-2I	5-6
	CTH/KMS	Public Involvement Services Design Contract, C-662A	6
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project CPMC Services 2018 through 2021, C-502A-1M	6
	CAS/RWL	Commission Administration Building at Scudder Falls - Design Contract, C-707A - Construction Management, CM-707A - Construction, T-707A	7
Washington Crossing Toll Supported Bridge	WMC/RWL	Replacement Feasibility Study, C-715A-6	7
	WMC/RWL	Pier Stone Resetting Construction, T/TS-734A-003	8
New Hope-Lambertville Toll Supported Bridge	WMC/RWL	Pier Stone Resetting Construction T/TS-734A-002	8
New Hope-Lambertville Toll Bridge	CTH/RWL	Salt Storage Facility - Design, C-702B-5 - Construction Management/Inspection, C-704A-1 - Construction, T-611A	8-9
	HDH/JRB/RWL	East Abutment Stone Veneer Study, C-704A-2	9
Lumberville-Raven Rock Pedestrian Bridge	WMC/RWL	Pier Stone Resetting Construction, T/TS-734-001	9
Uhlerstown-Frenchtown Toll Supported Bridge	HDH/RWL	Replacement of NJ Upstream Retaining Wall Design, C-732A-1	10
I-78 Toll Bridge	VMF/KMS	I-78 Pavement Rehabilitation (Joint Rehabilitation) - Design Contract, DR-721A - Construction Inspection, C-502A - Construction Contract, T/TS-734A-001	10-11

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane

CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels

CAS – C. Stracciolini

RJZ – R. Zakharia

RLR – R. Rash

CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019
PROJECT STATUS REPORT

Easton-Phillipsburg Toll Bridge	CTH/RWL	Salt Storage Facility - Design, C-702B-3 - Construction Management/Inspection, C-704A-3 - Construction, T-711AR	11
	HDH/RWL	Critical Member Strengthening And Load Capacity Assessment Of The Us 22 Broad Street Viaduct Assessment, C-732A-2	12
Delaware Water Gap Toll Bridge	CTH/RWL	Toll Plaza Roadway & NJ Approach Repairs Scoping/Concept Study, C-702B-6	12
District 2 and 3	RJZ/RWL	Phase 1 Toll Collection Counting Facilities Preliminary, Final & Post Design Services, C-696B-1	12-13
Multiple Facilities and/or Commission-Wide	JRB/RWL	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges Design, C-715A-1	13
	WMC/RWL	Electronic Surveillance/ Detection System ESS Maintenance Contract, DB-724A	13
	CAS/RWL	Electronic Toll Collection Customer Service Center/Violation Processing Center Project, DB-584A	14
	CAS/RWL	Traffic Count Program Upgrade DR-550A	14
	CAS/RWL	Electronic Toll Collection System Replacement - Design, Build, and Maintain, DB-540A - All Electronic Tolling Study, C-701A-5 - SFB All Electronic Tolling System, Installation Management, C-701A-7	14-15
	WMC/RWL	Job Ordering Contracting Program Manager, C-727A	15
	JRB/RWL	General Engineering Consultant Annual Inspections 2015-2018 Annual Inspections, C-684A	15-16
	CAS/RWL	2015-2016 Traffic Engineering Consultant C-686A	16

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Stracciolini
RJZ – R. Zakharia

RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 16, 2019
PROJECT STATUS REPORT**

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

Preliminary, Final & Post Design Services

Contract No. C-519A

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26th Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and an initial record room site visit to review and obtain existing records documents was conducted on March 27, 2018. Various other site visits continue to be conducted by the Consultant as further field investigation is determined to be necessary. GF is currently coordinating with all public utilities, updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future. For the Southern Operation Building at the Trenton Morrisville site, a Concept Design and preliminary Phasing options were submitted and presented to the Commission on 10/28/19. GF also provided a Design Development submission on 10/31/19 for a separate advanced Contract that will cover Trenton Morrisville's salt and fueling operations. The purpose of this advance contract is to complete the new salt operation construction at this location and have it fully operational for the winter of 2020-2021 and prior to the demolition of the existing building together with the current salt operation.

In connection with Resolution No. 4076-12-18 and the new real estate acquired to house the Commission's Southern Maintenance Facility, GF completed the Boundary and Topographic Land Surveys necessary for Lot Consolidation in Bucks County, Environmental Assessment Phase I and Phase II. Screening for suspected Bog Turtles and other federally endangered species' was made on June 14th by the US Army Corp. of Engineers and found that the Project site is not considered a Bog Turtle Habitat. In lights of these results an environmental permitting pre-application meeting was held on June 20th with PADEP in attendance of the US Army Corps of Engineers as relates to a joint permit for wetland and storm water impact and mitigation for the proposed Southern Maintenance Facility intended to be built at this Langhorne site. Another permit Pre-Application meeting was held with Bucks County Soil Conservation on September 26th in connection with the Southern Operations Facility at Trenton Morrisville. A request for site Access Easement to Big Oak Road through PECO's neighboring property was made on November 1 2019 and is currently under their review.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019

PROJECT STATUS REPORT

Another Design Development submission was made by GF on 10/30/19 for an advanced Contract for the Langhorne Site to implement the environmental remediations as listed in the Phase II report, demolition of ten (10) existing buildings and secure the site with perimeter fencing.

A design review meeting was conducted with the Consultant on November 13th 2019, Commission comments were shared with the Consultant on November 15th for incorporation for incorporation into the next design submission for each design package.

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

Final Design

Contract No. C-660A

During the November reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued to review and respond to various Requests for Information and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings, Schedule Meetings and various technical meetings involving design and field issues with the Contractor and CM/CI team.

Construction

Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 845 Contractor RFIs and a total of 1,442 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the November reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, during the November time period construction continued on: installation of the last sound barrier near Exit 8 Route 332; embankment excavation and grading, and drainage system installation along I-295 EB and at I-295 EB entrance Ramps B and R from Taylorsville Road, the Woodside Road and Taylorsville Road intersection re-construction; the installation of ITS and ESS systems/cameras along with temporary (staging) and permanent highway lighting adjacent to I-295 WB; demolition of the Phase 2 (remaining) PA Canal Bridge superstructure and substructures; continued Stage 2 pile installation for Abutment No. 1 and excavation for Abutment

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019

PROJECT STATUS REPORT

No. 2 at the new Taylorsville Road Bridge; continued MSE wall construction for the new entrance ramp (Ramp B) from northbound Taylorsville Rd. to I-295 EB to NJ; completed installation of the abutment walls, wingwalls and backwall for the PA Approach Pedestrian/Bike Bridge, installed steel superstructure, and began installing deck forms; roadside landscaping erosion control measures at various areas; and, remaining punch list work for the Bridge Monitor/All Electronic Toll (BM/AET) Building.

On the **Main River Bridge (MRB)**, construction operations continued with the demolition and removal of the existing Main River Bridge superstructure; demolition continued on existing pier No. 8 in NJ (in water); and demolition was completed for existing abutment No. 1, Pier No. 1 and Pier No. 2 in PA. In-water work included trestle finger installation off the main causeway work platform in PA for demolition of the existing Pier No. 3. Cofferdam construction continued for the MRB downstream structures Pier No. 5 and Pier No. 6 in NJ.

In **New Jersey**, during the November period work continued on the MSE wall construction, and pier foundation underground shafts, for the NJ Pedestrian/Bike approach Bridge; demolition was completed for the Stage 2 portion of the NJ Main Approach Bridge over Route 29NB, Route 175, and the Delaware & Raritan Canal and pile installation began; and, landscape grading, lighting and drainage installation along the I-295 median and the Route 29 interchange. In addition, the Contractor continued with the construction of the drilled shafts for the retaining walls adjacent to the I-295 SB entrance Ramp M from NJ Route 175.

Construction Management Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019 PROJECT STATUS REPORT

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued providing four (4) full-time inspectors for inspection of the work on the Pennsylvania Approach Roadway portion of the Project, with all working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

Construction Inspection of the Main River Bridge Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide four (4) full time inspectors for inspection of the work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector for inspection of the work on the Pennsylvania Approach Roadway portion of the Project or on the Main River Bridge portion of the Project as the need warranted with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

Construction Inspection of New Jersey Approach Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing for work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019
PROJECT STATUS REPORT

DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting – During the November time period AECOM requested and received approval from the PADEP for extending the PADEP Permits to December 31, 2022. This date now matches the USACE Permit date by which all project work related to the permits must be completed.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental stormwater management requirements by AECOM sub-consultant ACT Engineers. Archaeological Monitoring services associated with the NJ site excavation activities for the NJ MRB pier No. 6 was completed in November, in conformance with the Project's Programmatic Agreement.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI) for review and responses to same; ongoing coordination with the Baker Team to expedite RFI and contractor submittal responses to meet project schedules; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, liaison to the Commission Operations, Public Safety Bridge Security, and Purchasing Departments for maintenance of the existing equipment and other roadway appurtenances within the SFB Project construction zone; and, required coordination to facilitate outside parties interface with the project such as utility companies, adjacent municipalities, and State DOT's.

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019

PROJECT STATUS REPORT

by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

Final Design Services

Contract No. C-662A

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application and roll-out. MT continues to monitor the toll-free information line calls, compiling and responding to calls as well as project specific e-mails related to construction and toll implementation.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – 2018 THROUGH 2021

Task Order Assignment No. C-502A-1M

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of the close-out of Professional Services Contract C-644A, for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass; management and oversight of Construction Contract T-707A for the New Commission Administration Building, associated CM/CI Contract CM-707A; and Resident Engineer services for the T/TS-734A-001 Job-Order Contract for the I-78 Roadway Pavement Joint Rehabilitation.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 16, 2019
PROJECT STATUS REPORT**

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

**Design
Contract No. C-707A**

The design team attended bi-weekly project status meetings, reviewed submittals, responded to request for information from the contractor and prepared a punch-list of the project. The design team also completed on site observations as needed.

**Construction Management
Contract No. CM-707A**

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project closeout meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals, requests for information from the contractor and project punch lists. Staff from the construction manager includes the Project Manager and the Mechanical/Electrical/Plumbing Inspector and he is on site as needed as field work by the contractor occurs.

**Construction
Contract No. T-707A**

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. Bracy Construction is completing items on the work to completed list and addressing punch list items.

Bracy Construction received the punch-list for the interior and exterior of the Administration Building and is currently working on completing those items. Bracy Construction is also working on the punch-list items for the 1799 Building.

WASHINGTON CROSSING TOLL-SUPPORTED BRIDGE

**REPLACEMENT FEASIBILITY STUDY
Contract No. C-715A-6**

Pennoni Associates submitted a draft report detailing its study of the engineering and environmental feasibility of replacing the Washington Crossing Toll-Supported Bridge. The study expanded upon previously identified alternatives and developed additional alternatives involving realignment and profile adjustments.

On November 19, 2019, Pennoni met with Commission staff and provided a summary review of bridge replacement alternative evaluation.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019
PROJECT STATUS REPORT

PIER STONE RESETTING
Contract No. T/TS-734A-003

Nothing further to report.

NEW HOPE-LAMBERTVILLE TOLL SUPPORTED BRIDGE

PIER STONE RESETTING
Contract No. T/TS-734A-002

Mount Construction Company repointed areas of stone masonry at Pier 1, Pier 2 and Pier 3 of the New Hope-Lambertville Toll-Supported Bridge.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

SALT STORAGE FACILITY - DESIGN
Task Order Assignment No. C-702B-5

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the construction project was awarded at the March 25, 2019 Commissioners Meeting. IH is currently performing post-design/post-award services.

SALT STORAGE FACILITY – CM/CI
Task Order Assignment No. C-704A-1

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective April 1, 2019. A project kick-off meeting was held with GPI on April 3, 2019 with operations and supervisory staff in attendance. GPI will provide a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. GPI attended a kick-off meeting with the contractor (Magnum), conducted job progress meetings and performed construction management and inspection activities.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019 PROJECT STATUS REPORT

SALT STORAGE FACILITY - CONSTRUCTION Contract No. T-611A

At the March 25, 2019 Commissioners Meeting, the Commission awarded Contract No. T-611A, New Hope-Lambertville Toll Bridge Salt Storage Building to Magnum Inc. of Warminster, PA for an amount not-to-exceed \$1,439,584.00. Magnum was provided with Notice of Award/Limited Notice to proceed on March 26, 2019 and a full Notice-to-Proceed was given on April 24, 2019. A kick-off meeting was scheduled with Magnum on May 3, 2019. Magnum has demolished the old storage shed and portions of the old salt storage building and is currently constructing the new building which is expected to be substantially complete in late autumn 2019.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE NEW HOPE-LAMBERTVILLE TOLL BRIDGE STONE VENEER

C-704A-2

At the end of March the breakdown of a section of the stone veneer at the east abutment of the New Hope – Lambertville Toll Bridge (Route 202) was discovered under an existing task order agreement. GPI Inc. was given the task to investigate the cause, and determine a solution for the issue. The consultant was given Notice to Proceed on 4/29/2019. The consultant went out in the field on 5/15 and 5/16/19 to access the condition of the stone veneer at both abutments of the NH-L Toll Bridge. A preliminary report was received June 7th, 2019. Report was finalized 7/15/2019. Preliminary design/repair documents received 8/9/2019, and reviewed by 8/23/19. Revisions to design documents received electronically on 9/13/2019.

LUMBERVILLE-RAVEN ROCK PEDESTRIAN BRIDGE

**PIER STONE RESETTING
Contract No. T/TS-734A-001**

Nothing further to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 16, 2019
PROJECT STATUS REPORT**

UHLERSTOWN-FRENCHTOWN TOLL SUPPORTED BRIDGE REPLACEMENT OF NJ UPSTREAM RETAINING WALL

C-732A-1

The stone masonry retaining wall to the north of the Bridge Monitor Shelter in Frenchtown is deteriorated and in need of replacement. Arora and Associates, P.C. has been given the task to design a new retaining wall that would keep the appearance of the existing wall in mind. Arora was given Notice To Proceed on 8/16/2019. A Preliminary Design submission has been received 9/4/2019. Upon review by the Commission, the consultant has been asked to provide an additional design option, which would include acquiring additional property. Consultant provided additional Engineer's estimate on 10/17/2019. Since the replacement of the wall is hampered by the location of the property line, a meeting is being set up with Frenchtown Borough, owner of the adjacent property, to discuss easement.

I-78 PAVEMENT REHABILITATION (JOINT REHABILITATION)

Design

Contract No. DR-721A

- This project is for the rehabilitation of deteriorated transverse and longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction. The scope of work also includes pothole repairs, line striping and replacement of reflective pavement markers where removed during the asphalt repairs.

-

- The contract specifications, estimate of quantities, construction details and engineer's estimate for this construction contract have been revised to adapt to the Commission's Job Order Contracting (JOC) program thus, completing the design phase of this contract. This project's construction phase was procured through the Commission's JOC program.

Construction Inspection

Contact No. C-502A (AECOM's CPMC Contract)

Construction Inspection for this JOC contract is being provided by AECOM through their CPMC contract. AECOM is working under the Construction Manager, Gordian, who is the firm managing the overall JOC contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019 PROJECT STATUS REPORT

Construction
JOC Contract No. T/TS-734A-001

During this reporting period the T/TS-734A JOC North contractor, Mount Construction Company, Inc. (Mount) completed the transverse and longitudinal joint patches and pothole repairs throughout the Commission's I-78 NJ corridor. The transverse joint sawing and sealing was also completed by the substantial completion date of November 1, 2019. Punchlist work and line striping remain to be scheduled when ambient temperatures are adequate.

EASTON-PHILLIPSBURG TOLL BRIDGE

SALT STORAGE FACILITY - DESIGN
Task Order Assignment No. C-702B-3

IH Engineers was issued Notice to Proceed effective February 16, 2018. A project kick-off meeting was held with IH on the same date. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at E-P Toll Bridge.

IH provided revised/updated final design construction bid documents to the Commission and bids were received on March 28, 2019 and the construction project was awarded at the April 29, 2019 Commissioners Meeting. IH is currently providing post-design/post-award services.

CM/CI
Task Order Assignment No. C-704A-3

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective May 24, 2019. A project kick-off meeting was held with GPI on June 12, 2019 with operations and supervisory staff in attendance. GPI will provide a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout the duration of this task order assignment. GPI attended a kick-off meeting with the contractor (Bracy), conducted job progress meetings and is currently performing construction management and inspection activities.

Construction
Contract No. T-711AR

At the April 29, 2019 Commissioners Meeting, the Commission awarded Contract No. T-711AR, Easton-Phillipsburg Toll Bridge Salt Storage Building to Bracy Construction, Inc. of Allentown, PA for an amount not-to-exceed \$1,711,600.00. Bracy was provided with Notice of Award/Limited Notice to proceed on April 30, 2019 and a full Notice-to-Proceed was given on June 4, 2019. A kick-off meeting was scheduled with Bracy on June 12, 2019. Bracy is substantially complete and is currently completing punch-list items.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 16, 2019
PROJECT STATUS REPORT**

CRITICAL MEMBER STRENGTHENING AND LOAD CAPACITY ASSESSMENT OF THE US 22 BROAD STREET VIADUCT

C-732A-2

Arora and Associates, P.C. to perform a load capacity assessment of the Broad Street Viaduct, a NJ approach structure to the Easton Phillipsburg Toll Bridge. This load rating assessment will include Specialized Hauling Vehicles (SHVs) and Emergency Vehicles EVs in accordance with the FHWA directives mandated by MAP21 and Fast Act. Notice to Proceed on 9/23/2019. Preliminary Load rating received for review on 10/28/2019. Load Rating has been reviewed, and comments sent to the Consultant on 11/21/2019.

DELAWARE WATER GAP TOLL BRIDGE

**TOLL PLAZA ROADWAY & NJ APPROACH REPAIRS
Task Order Assignment No. C-702B-6**

IH Engineers was issued Notice to Proceed effective February 6, 2019. A project kick-off meeting was held with IH on February 8, 2019. This Task Order Assignment is to provide a Scoping/Concept Study Report for WB Toll Plaza Roadway and NJ Approach Repairs at the Delaware Water Gap Toll Bridge facility.

IH and their subconsultants have completed their field assessments and have submitted a draft concept study report which has been reviewed by Commission staff. IH made revisions based on Commission comments and has submitted the final version of the report .

DISTRICT 2 AND 3

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

**Preliminary, Final & Post Design Services
Task Order Assignment No. C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019

PROJECT STATUS REPORT

held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

APPROACH ROADWAY IMPROVEMENTS

AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

Design

Task Order Assignment No. C-715A-1

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. Final plans and specifications are ready awaiting construction under the Job Order Contracting Program. Construction expected in Spring 2020.

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS MAINTENANCE CONTRACT

Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 16, 2019
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT Contract No. DB-584

The new NJ Customer Service Center (CSC) is live and transactions for the Scudder Falls Bridge are being processed. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is being scheduled by the NJTA.

TRAFFIC COUNT PROGRAM UPGRADE Contract No. DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expanded its wide area network (WAN) to the toll supported bridges, the traffic counters were all transitioned from the cellular modems to the WAN for the transmission of data. Commission staff is working with Signal Service to transition the counters for the free direction of the Toll Bridges from cellular modems to the WAN.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A

Commission staff coordinated with Conduent and TransCore to allow for the NJ CSC to issue an incremental tag status file and for the in-lane toll system to receive and process it. Testing of the incremental tag status file is being scheduled by the NJTA. Commission staff is working with TransCore to develop a proposal to relocate the Trenton-Morrisville Bridge Host as part of the building project for that site. Additionally, TransCore is making plans to relocate the system-wide toll host from Morrisville to data center at the Administration Building at Scudder Falls.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**December 16, 2019
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT

**ALL ELECTRONIC TOLLING STUDY
Task Order Assignment No. C-701A-5**

RK&K submitted the final report and it was distributed to Commission Executive Staff.

**SCUDDER FALLS BRIDGE ALL ELECTRONIC TOLLING SYSTEM
INSTALLATION MANAGEMENT
Task Order Assignment No. C-701A-7**

There was not activity on this Task Order Assignment.

JOB ORDER CONTRACTING

**JOB ORDER CONTRACTING PROGRAM MANAGER
Contract No. C-727A**

Gordian Group's activities included providing program management services in support of individual job orders.

GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS C-684A

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

A kick-off meeting was held on March 18 for the 2019 Toll Bridge Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from North, Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Director of Tolling, the Senior Director of Maintenance and Toll Operations, and VCEA. Interim inspections of all required Toll-Supported Bridges are complete. Inspections have been completed at all Toll Bridges. A progress meeting was held on June 5 at the Easton – Phillipsburg Toll Bridge with attendees from VCEA, Commission Engineering Staff, and Maintenance. Facilities inspections

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

December 16, 2019

PROJECT STATUS REPORT

(except Trenton – Morrisville) were held on June 12 at New Hope - Lambertville and Interstate 78, June 21 at Milford – Montague and Portland – Columbia, and June 26 at Easton – Phillipsburg and Delaware Water Gap. Representatives from VCEA, SJH (Subconsultant & Architect), Commission Engineering Staff, Deputy Director of Maintenance and Maintenance Supervisors were present at facility inspections.

As a follow-up to the progress meeting on June 5, VCEA performed additional inspections on June 14 at three Toll-Supported Bridges. Loose / missing stones at the base of Pier 3 at Washington Crossing TSB and Pier 5 at New Hope – Lambertville TSB were inspected and the NJ retaining wall on the north side of the Uhlerstown – Frenchtown TSB was also inspected. A report of findings was provided to the Commission.

A progress meeting was held on August 2 at the Trenton – Morrisville Administration Building. On August 12, VCEA performed a first cycle inspection on the new Scudder Falls Toll Bridge, Pennsylvania Canal Overpass, and Taylorsville Road Overpass. The Commission has received SI&A information from the bridge designer, Michael Baker, and is coordinating with VCEA to enter the information in the PennDOT BMS2 system. Sign retro-reflectivity testing will be performed in October. Scudder Falls will not be tested due to construction and upcoming replacement of signs due to construction.

The draft Maintenance report was submitted to the Commission on September 12 and has been distributed to Maintenance and Operations for review and comment. Review meetings will be held in mid-October with M&O, Engineering, and VCEA.

The draft Annual Inspection Report was submitted to the Commission on September 25 and is under review.

2015-2016 TRAFFIC ENGINEERING CONSULTANT

Contract No. C-686A

Commission Staff transmittal 2019 traffic data to Pennoni Engineers to kick off their work on the 2019 Traffic Engineer Report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of November 2019	1-21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF November 2019

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of November 2019, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have continued working with personnel who manage the Stockton Tower to prepare for the extension of the Stockton Tower and installation of radio equipment. Currently we are waiting for required permits to be issued.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Regions and IT to update the Maximo radio inventory database.

Access Control System

- During the month of November 2019, PSBS personnel worked with General Supply (Commission's locksmith) to address various door lock issues.
- During the month of November 2019, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- During the month of November 2109, PSBS continued to update access for the Scudder Falls administration building.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

Public Safety & Bridge Security

- During the month of November 2019, PSBS staff completed installing new monitors at the bridge shelters. These monitors allow for the simultaneous viewing of cameras from the ESS systems and commission email/documents.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF November 2019

- During the month of November 2019, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of November 2019, PSBS personnel continued working with Engineering on the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of November 2019, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed thirty video requests. Please see the attached “ESS Request Video Report” for a summary of information on each request.
- During the month of November 2019, PSBS personnel worked with signal services to install an oversized vehicle detection radar system at Riverton Belvidere. The system is being tested for accuracy in identifying oversized vehicles.
- During the Month of November 2019, PSBS staff held interviews for the positions of Bridge Security Monitor II and ESS Monitor II

Miscellaneous

- On November 6th 2019, PSBS personnel attended CPR / AED / First Aid training
- On November 13th 2019, PSBS Staff attended a meeting with engineering to discuss the Southern Maintenance Facilities (SD Submissions Review & Phasing)
- On November 21st 2019, PSBS attended the Workplace Safety Committee Meeting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF November 2019

- On November 19th 2019, PSBS Staff held a biweekly meeting with Schneider Electric to review BD-724A phase projects



ESS Request Video

Report Run Date: 12/1/2019

Report Month: 11/1/2019- 11/30/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2234	11/1/19	DRJTBC	Matt Skrebel	NHL-TS	Motor Vehicle Accident	Matt Skrebel
2235	11/2/19	DRJTBC	D Stites - PCC	EP	Hit & Run MVA	Denis Stites
2236	11/3/19	Morrisville PD	Ofc Bickhardt	Calhoun St.	Police Investigation	Kevin Clark
2237	11/4/19	DRJTBC	ESS K. Raike	Lower Trenton	Motor Vehicle Accident	Kevin Raike
2238	11/4/19	DRJTBC	Joseph Trinian	NHL-TS	Overweight Crossing	Joseph Trinian
2239	11/5/19		ESS K. Raike	Riverton-Belvidere	Motor Vehicle Accident	Kevin Raike
2240	11/6/19	DRJTBC	Joseph Trinian	TM	Motor Vehicle Accident	Joseph Trinian
2241	11/7/19	Falls Township Police Department	Det. Gregory Small	TM	Stolen Vehicle	Matt Skrebel
2242	11/8/19	DRJTBC	ESS K. Raike	Washington Crossing	Motor Vehicle Accident	Kevin Raike
2243	11/8/19	DRJTBC	M. Leary Jr	TM	Motor Vehicle Accident	Mark Leary Jr
2244	11/9/19	DRJTBC	M. Leary Jr	EP	Motor Vehicle Accident	Mark Leary Jr
2245	11/12/19	New Hope Police Dept	Officer David R. Sempowski	NHL-TS	Motor Vehicle Accident	Denis Stites
2246	11/12/19	DRJTBC	Jim Montgomery	I78	Motor Vehicle Accident	Denis Stites
2247	11/13/19	DRJTBC	Nicholas Knechel	Northampton	Motor Vehicle Accident	Nicholas Knechel
2248	11/14/19	DRJTBC	Matt Skrebel	TM	Motor Vehicle Accident	Matt Skrebel
2249	11/15/19	DRJTBC	M. Leary Jr	TM	Motor Vehicle Accident	Mark Leary Jr
2250	11/15/19	DRJTBC	M. Leary Jr	TM	Motor Vehicle Accident	Mark Leary Jr
2251	11/15/19	DRJTBC	M. Wahl	EP	Motor Vehicle Accident	Michael Wahl
2252	11/16/19	DRJTBC	M. Wahl	MM	Other	Michael Wahl
2253	11/16/19	DRJTBC	Cpl Stocker	EP	Motor Vehicle Accident	Kevin Clark
2254	11/18/19	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
2255	11/21/19	DRJTBC	D Stites - PCC	TM	Motor Vehicle Accident	Denis Stites
2256	11/23/19	DRJTBC	Nicholas Knechel	PC	Motor Vehicle Accident	Nicholas Knechel
2257	11/23/19	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel



ESS Request Video

Report Run Date: 12/1/2019

Report Month: 11/1/2019- 11/30/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
2258	11/27/19	DRJTBC	M. Wahl	PC	Motor Vehicle Accident	Michael Wahl
2259	11/27/19	Easton PD	Ofc Matthew Thornton	Northampton	Hit & Run MVA	Kevin Clark
2260	11/27/19	DRJTBC	K Clark	MM	Motor Vehicle Accident	Kevin Clark
2261	11/29/19		S. Mongiovi	MM	Motor Vehicle Accident	Stephen Mongiovi
2262	11/30/19	DRJTBC	A. León	Northampton	Motor Vehicle Accident	Ariel Leon
2263	11/30/19	Drijtbc	M.Wahl	Northampton	Pedestrian Accident	Michael Wahl
Total for Month:		30				

OCTOBER 2019

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	1	0	0	0	2	0
Delaware Water Gap 41	0	0	11	1	6	0	63	0
Portland Pedestrian 42	0	0	0	0	0	0	0	0
Portland - Columbia 43	0	0	1	0	0	0	0	0
Riverton - Belvidere 44	0	0	2	0	0	0	3	0
Rt 22 EP 45	0	0	2	1	1	0	91	0
Northampton St 46	0	0	1	0	0	0	10	0
I-78 47	0	3	4	0	1	0	75	0
Riegelsville 48	0	0	0	0	1	0	0	0
Upper Black Eddy Milford 49	0	0	1	0	0	0	6	0
Uhlerstown Frenchtown 50	0	0	3	0	0	0	7	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	1	0	0	0	1	0
New Hope Lambertville Toll 53	0	0	1	0	4	0	56	0
New Hope Lambertville 54	0	0	0	0	1	0	15	0
Washington Crossing 55	0	1	4	0	0	0	4	0
Scudder Falls 56	0	0	2	0	1	0	4	0
Calhoun St 57	0	0	1	0	0	0	1	0
Lower Trenton 58	0	0	0	0	0	0	2	0
Morrisville Trenton 59	0	2	2	0	2	0	0	0

	Citations	Warnings	Security Checks
New Jersey State Police	353	157	586
Pennsylvania State Police	108	16	386

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 2-Nov	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	336	336	336	672	1680
Patrols	165	168	161	336	830
Overweight Crossings	0	0	0	0	0
Overweights Refused	110	93	113	194	510
Motorist Aid	1	0	1	0	0
Medical Assistance	0	0	0	1	1
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	0	0	1	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	140	178	107	375	1000
Traffic Control	38	39	27	64	168
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	10	7	7	8	32
Miscellaneous	3	6	3	8	20
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 2-Nov	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	330	316	312	622	1600
Patrols	164	160	156	309	789
Overweight Crossings	0	0	0	0	0
Overweights Refused	42	41	31	44	158
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	1	1
Fire Dept. Requested	0	0	0	0	0
Public Interaction	86	79	51	79	295
Traffic Control	12	18	4	13	47
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	2	4	2	3	11
Miscellaneous	0	1	1	0	2
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Milford-Upper Black Eddy

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 2-Nov	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	15	0	12	6	33
Patrols	8	0	6	6	12
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	6	0	5	0	11
Traffic Control	6	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0
<u>NOTES:</u>					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Frenchtown-Uhlerstown

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 2-Nov	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	0	30	33	57	120
Patrols	0	16	18	30	64
Overweight Crossings	1	0	2	1	4
Overweights Refused	0	11	14	34	59
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	1	1	2
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	12	29	19	60

Traffic Control	0	2	5	1	8
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	1	1

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Belvidere-Riverton

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 2-Nov	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	169	168	168	336	841
Patrols	84	86	84	168	422
Overweight Crossings	1	1	0	2	4
Overweights Refused	17	10	9	26	62
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0

State / Local Police Requested	6	2	2	10	20
Fire Dept. Requested	0	0	0	0	0
Public Interaction	47	48	53	102	250
Traffic Control	12	1	4	13	30
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	1	1	0	0	2
Miscellaneous	4	5	6	11	26
<u>NOTES:</u>					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Portland Columbia - Pedestrian BridgeMONTH NovemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 2-Nov	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	14	14	14	28	70
Patrols					
Overweight Crossings					
Overweights Refused					

Motorist Aid					
Medical Assistance					
First Aid Rendered					
State / Local Police Requested					
Fire Dept. Requested					
Public Interaction					
Traffic Control					
Jumpers					
Assaults					
Other					
Miscellaneous					

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 23-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	12	24	12	0	48
Patrols	6	12	6	0	24
Overweight Crossings	2	2	1	0	5
Overweights Refused	0	0	2	0	2
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	2	2	1	0	5
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	2	2	4	0	8
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH NovemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 23-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	325	276	288	264	1153
Patrols	144	81	81	80	386
Overweight Crossings	1	0	1	0	2
Overweights Refused	28	20	26	13	87
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	3	2	0	6
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	19	3	8	7	37
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	22	19	15	34	90
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 23-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	216	168	168	168	720
Patrols	104	82	80	81	347
Overweight Crossings	1	2	1	0	4
Overweights Refused	54	29	27	20	130
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	1	1
State / Local Police Requested	1	2	0	0	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	28	15	29	25	97
Traffic Control	39	21	26	14	100
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	8	4	6	5	23
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 23-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	424	312	296	300	1332
Patrols	156	81	75	80	392
Overweight Crossings	4		1	3	8
Overweights Refused	16	9	2	6	33
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	3	0	1	3	7
Fire Dept. Requested	0	0	0	0	0
Public Interaction	14	30	0	0	44

Traffic Control	3	4	0	3	10
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	5	9	0	0	14
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH November

YEAR 2019

ACTIVITY/SERVICE	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 23-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	24	32	24	8	88
Patrols	12	16	12	4	44
Overweight Crossings	5	7	8	8	28
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0

State / Local Police Requested	3	4	7	4	18
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	5	7	8	8	28
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH NovemberYEAR 2019

ACTIVITY/SERVICE	WEEK OF 9-Nov	WEEK OF 16-Nov	WEEK OF 23-Nov	WEEK OF 30-Nov	TOTAL
Hours Worked	0	0	0	0	0
Patrols	5	11	7	9	32
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0

NOTES:

November 2019 Overweight Crossings-Central Region

11/30/2019

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	62	4	0	4	4	4	0	0	0	0	0	0
Northampton St.	510	0	0	0	0	0	0	0	0	0	0	0
Riegelsville	158	0	0	0	0	0	0	0	0	0	0	0
Uhlerstown - Frenchtown	59	4	0	4	4	4	0	0	0	0	0	0
November Totals	789	8	0	8	8	8	0	0	0	0	0	0
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	653	28	11	14	16	13	5	3	1	2	1	8
Northampton St.	5167	26	27	0	7	4	2	13	2	11	0	7
Riegelsville	949	8	6	3	8	5	0	2	2	0	0	1
Uhlerstown - Frenchtown	358	16	0	16	9	5	1	1	1	0	0	2
Year to Date Totals	7127	78	44	33	40	27	8	19	6	13	1	18

November 2019 Overweight Crossings-Southern Region

11/30/2019

Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	4	28	0	28	0	0	0	28	5	23	0	0
Calhoun Street	27	8	7	1	2	1	1	6	3	3	0	0
Washington Crossing	130	4	2	2	3	3	0	1	0	1	0	0
New Hope	87	2	2	0	1	1	0	0	0	0	0	1
Lambertville												
Centre Bridge	2	5	0	5	5	5	0	0	0	0	0	0
Stockton												
November Totals	250	47	11	36	11	10	1	35	8	27	0	1
Bridge	Total Turnarounds	Total Overweights	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	38	281	0	281	12	12	0	264	107	157	0	5
Calhoun Street	628	54	49	5	17	10	7	35	17	18	0	2
Washington Crossing	1206	102	55	47	55	39	16	34	10	24	0	13
New Hope	774	36	32	4	12	11	1	18	10	8	0	6
Lambertville												
Centre Bridge	60	12	0	12	11	11	0	1	1	0	0	0
Stockton												
Year to Date Totals	2706	485	136	349	107	83	24	352	145	207	0	26

2019

AC Bridge Activities

November 2019

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	37	28	1	0	0	0
Calhoun Street	125	8	1	0	0	0
Scudder Falls	177	0	4	0	2	0
Washington Crossing	60	4	1	0	0	0
New Hope	67	2	0	0	0	0
Lambertville						
Centre Bridge	22	5	0	0	0	0
Stockton						
Lumberville	30	0	0	0	0	0
RavenRock						
Uhlersown	50	4	2	0	0	0
Frenchtown						
Upper Black Eddy	42	0		0	0	0
Milford						
Riegelsville	124	0	0	0	0	0
Northampton St.	118	0	2	0	0	0
Riverton						
Belvidere	62	4	0	0	0	0
Portland Columbia	21	0	0	0	0	0
Totals	935	55	11	0	2	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of November 2019	1-12

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

MAINTENANCE AND TOLL OPERATIONS
MONTH OF NOVEMBER 2019

- Attended meeting with Senior Operations Staff to discuss 2020 Capital Plan held at New Hope Toll Bridge Facility.
- Participated in meeting to discuss the review of the 2020 Operating Budget and 2020-2021 Capital Plan held at Scudders Falls Administration Building.
- Participated in interviews for Scudders Falls Maintenance Worker position held at Easton Phillipsburg Toll Bridge.
- Participated in interview for the vacant Administration Building Custodial Worker position held at Trenton Morrisville Toll Bridge.
- Attended meeting with engineering department to discuss salting and snow removal responsibility plan for Scudders Falls Bridge Replacement jurisdiction.
- Attended meeting with representatives from Penndot to discuss plowing responsibilities held at Scudders Falls Administration Building.
- Attended meeting to discuss New Hope Lambertville office renovations and room assignments held at New Hope Facility.
- Attended monthly Toll Sergeants meeting held at Easton Phillipsburg Toll Bridge Facility.
- Attended meeting Contract No. C-684A 2015-2020 General Engineering Consultant Annual Inspections - 2019 Draft Maintenance Report Review – Northern held at DWG administration building.
- Attended meeting maintenance and custodial staff to discuss the hours of operations and cleaning supplies for the 1799 House.
- Attended meeting with Southern Operations staff to discuss cleaning and maintenance of Scudders Falls, Public Safety, Bridge Monitors and Administration Buildings held at New Hope Toll Bridge Facility.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- Senior Director prepared list of Department of Labor and Industry file numbers of all elevators and boilers and forwarded to Engineering department.
- Senior Director attended meeting with Director of Purchasing to discuss New Hope Toll Bridge Air Conditioning replacement project schedule for 2020.
- Senior Director prepared worksheet of responses from Commissioners questions for 2020 budget conference call.
- Senior Director held meetings with Toll Operations staff to discuss auto and pedestrian traffic control during the annual Easton Phillipsburg Football game
- Senior Director reviewed and approved invoices for Guiderail Attenuator repairs completed by J. Fletcher Creamer.
- Senior Director attended meetings with fleet management department to vehicle and equipment status for procurement.
- Reviewed the Accident Log/Property Damage Reports for the month of November 2019. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of November 2019. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for November 2019 staff agenda meeting held at New Hope Lambertville administration meeting.
- Prepared and forwarded report of Use of Commission Facilities for the month of November 2019 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance completed evaluations of maintenance worker employees and forwarded information to Deputy Executive Director.
- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Director of Maintenance scheduled interviews for maintenance and custodian positions for new Scudders Falls Facility.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- Director of Maintenance worked with purchasing department to order supplies for the new Administration Building.
- Trenton Morrisville Maintenance crews installed new shelves in new Scudders Falls Administration Building.
- Trenton Morrisville Maintenance crews moved furniture from Trenton Morrisville to Scudders Falls for the custodian's office.
- Trenton Morrisville maintenance crews continue winter preparations by checking vehicles and equipment.
- Trenton Morrisville Maintenance Crews checked and cleaned all drain and inlets as needed.
- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant as needed
- Trenton-Morrisville maintenance crews continued repairing potholes on roadways within Commission jurisdictions as needed.
- New Hope maintenance set up temporary salt storage area by placing jersey barriers in parking lot.
- New Hope Maintenance crews repaired inlet drain in lane four on Toll Plaza by removing damaged concrete setting forms and pouring new concrete.
- New Hope Maintenance crews repaired red light at Washington Crossing Toll Supported Bridge that was damaged by an oversized vehicle.
- New Hope Maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- New Hope Maintenance crews continue renovation project of the executive wing of New Hope Toll Bridge Administration building.
- New Hope maintenance crews began snow preparations on all trucks and equipment.
- New Hope maintenance crew's continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- I-78 Maintenance crews continue snow preparations on all trucks, plows and spreaders.
- I-78 Maintenance crews prepared Brine for the upcoming winter season.
- I-78 Maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- I-78 maintenance crews installed 900ft. of snow fence on property to prevent snow blowing on I-78 Highway.
- I-78 maintenance crew's continued crack sealing roadways with hot asphalt as needed.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 Maintenance Crews checked all drain and inlets and cleaned as needed.
- Easton Phillipsburg Maintenance crews continued snow preparations on all trucks, plows and spreaders.
- Easton Phillipsburg Maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Easton Phillipsburg maintenance crews hung banners for various community events at Northampton Street Toll Supported Bridge.
- Easton Phillipsburg maintenance crews completed project to install a new flower bed in front of Welcome to Phillipsburg sign.
- Easton-Phillipsburg maintenance crews made repairs to lights at Easton Phillipsburg and Northampton St. Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton-Phillipsburg maintenance crews made repairs to sidewalk at Riegelsville Toll Supported Bridge.
- Easton Phillipsburg maintenance crews delivered pallets of salt to all Toll Supported Bridge Shelters.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- Portland-Columbia maintenance crews began snow preparations on all trucks, plows and spreaders.
- Portland Columbia maintenance crews continue street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Portland-Columbia maintenance crews prepared garage bays for contractor to begin floor resurfacing project.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews replaced masonry joint seal south east corner of garage as noted in GEC inspection report.
- Portland-Columbia maintenance crews dug trench to install conduit for traffic counter.
- Portland-Columbia maintenance crews removed trees and debris from pedestrian bridge piers.
- Delaware Water Gap maintenance crews continue snow preparations on all trucks, plows and spreaders.
- Delaware Water Gap maintenance crews continue project to construct a new training room in the administration building garage parking bay.
- Delaware Water Gap maintenance crews prepared garage bay floors for contractors to begin resurfacing project.
- Delaware Water Gap maintenance crews began transporting salt from Portland Columbia salt shed to the Delaware Water Gap facility.
- Delaware Water Gap maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews replaced hot water heater in Toll Plaza Sergeants office.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- Milford-Montague maintenance crews began snow preparations on all trucks, plows and spreaders.
- Milford-Montague maintenance crews installed plow markers around property to assist snow removal.
- Milford-Montague maintenance crews replaced deteriorated chimney cap stone with stainless steel cap.
- Milford-Montague maintenance crews continued street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews transported Bridge master under bridge unit to Connecticut for annual service.
- Milford-Montague maintenance crews continue to check and clean all inlets and storm drains.
- Milford-Montague maintenance crews continued repairs of potholes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.

Fleet Department

Vehicle & Equipment Status

- All seven, 4 Chevy 6500's and 3 Chevy 5500's cab and chassis have been signed for and are at the dealership they will be moved to Lancaster truck bodies the selected vendor for upfit currently the bodies are roughly 16 weeks out from factory to Lancaster.
- 3 Mack's will be delivered to Trans Edge from ARM and invoices have been processed for payment. Delivery and inspection of the vehicles are tentatively scheduled for the week of December 2nd
- 4 Tandem axle 2020 Mack's have been delivered to Trans Edge in Allentown. The upfit specs are being modified for changes made to the bodies and for V box spreader and hydraulic system. Once approved and completed and provided to purchasing RFQ's will be issued.
- 8 Ford F 250 New patrol vehicles were signed for and moved to NHL. Upfit spec has not been completed due to the decision on the Flip up sign.

Vehicle & Equipment Repairs

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- Snow preparations on trucks TM
- Snow preparations on trucks NHL
- Clutch replaced John Deere Gator I-78
- Snow preparations on trucks I-78
- Changed the brake chamber on the Ford F-750 EP
- Snow preparat on trucks EP
- Snow preparations on trucks DWG
- Snow preparations on trucks PC
- Replaced transmission lines on stake body International PC
- Snow preparations on trucks MM
- 2004 F-250 replaced front engine cover, power steering pump and crank case seal MM
- Registration renewals, adding new vehicles to Fleet insurance, and supplied accounting with spread sheets for new assets.

Toll Operations

- Director of Toll held monthly Sergeants meeting at E-P Toll Bridge Facility.
Topics discussed:
 - o ADP Time Portal;
 - o Conflict Resolution Training
 - o Counterfeit Bills
 - o Training Class
 - o FMLA / Medical Leave
 - o Communications
- Director of Tolls coordinated with Transcore to close lanes at I-78 to replace loops.
- Director of Toll and Deputy Director of Tolls reviewed and completed two, four and sixth month evaluations.
- Director of Toll and Deputy Director of Tolls conducted interviews for Part-Time Toll Collector positions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll locations and met with Toll staff.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions.
- Director of Toll and Deputy Director of Toll attended meeting with Human Resource staff to discuss insurance choices.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.
- Director of Toll responded to web contact form submittals and took appropriate action to resolve the issue.

Southern Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville

Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

Trenton-Morrisville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	136	144	224	72	130	48	112	40	0	0		906
Bldg./Facilities Maintenance	784	552	480	856	777	1,369	1203	1,391	2,059	2,543	1,902		13,916
Grounds Maintenance	0	160	176	440	256	450	500	333	761	674	347		4,097
Road Maintenance	24	224	224	248	128	56	72	80	88	446	152		1,742
Snow/Ice Maintenance	215	414	374	224	72	0	0	0	0	32	144		1,475
Vehicle Maintenance	304	320	344	496	270	264	298	272	652	582	271		4,073
Miscellaneous	0	152	152	264	72	200	142	304	643	407	228		2,564
Total Man-hours	1,327	1,958	1,894	2,752	1,647	2,469	2,263	2,492	4,243	4,684	3,044	0	28,773

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	56	304	440	669	362	256	384	232	240	184	96		3,223
Bldg./Facilities Maintenance	856	612	640	749	582	524	568	824	1,076	1,040	637		8,108
Grounds Maintenance	32	240	360	515	649	456	528	328	248	372	606		4,334
Road Maintenance	80	344	636	533	458	176	88	632	262	104	118		3,431
Snow/Ice Maintenance	280	472	424	317	218	0	0	16	216	381	93		2,417
Vehicle Maintenance	128	336	408	397	362	154	232	232	224	360	284		3,117
Miscellaneous	56	278	344	381	330	174	128	72	304	192	136		2,395
Total Man-hours	1,488	2,586	3,252	3,561	2,961	1,740	1,928	2,336	2,570	2,633	1,970	0	27,025

Southern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	16	40	176	136	22								390
Bldg./Facilities Maintenance	304	224	128	384	112								1,152
Grounds Maintenance	32	80	54	224	126								516
Road Maintenance	112	136	160	56	118								582
Snow/Ice Maintenance	263	196	206	0	0								665
Vehicle Maintenance	120	104	140	104	72								540
Miscellaneous	48	56	40	64	8								216
Total Man-hours	895	836	904	968	458	0	0	0	0	0	0	0	4,061

Central Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

Robert Varju, Regional Maintenance Supervisor, I-78

Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg

Easton-Phillipsburg Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	48	297	300	411	442	60	0	48	132	56	0		1,794
Bldg./Facilities Maintenance	901	881	851	818	689	622	708	645	530	680	662		7,987
Grounds Maintenance	205	418	468	563	496	662	740	990	888	640	574		6,644
Road Maintenance	64	339	418	395	392	256	256	72	192	396	120		2,900
Snow/Ice Maintenance	290	468	432	268	124	0	0	0	0	0	16		1,598
Vehicle Maintenance	324	506	471	491	250	232	248	216	192	208	236		3,374
Miscellaneous	188	459	408	367	172	264	410	256	208	244	320		3,296
Total Man-hours	2,020	3,368	3,348	3,313	2,565	2,096	2,362	2,227	2,142	2,224	1,928	0	27,593

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	240	263	148	299	16	0	0	16	8		990
Bldg./Facilities Maintenance	942	884	908	868	895	720	888	938	656	978	790		9,467
Grounds Maintenance	64	146	580	592	944	688	592	676	584	783	272		5,921
Road Maintenance	276	128	280	637	156	96	248	264	88	56	104		2,333
Snow/Ice Maintenance	448	396	393	231	148	0	0	72	0	48	16		1,752
Vehicle Maintenance	201	156	448	341	316	141	160	208	202	280	224		2,677
Miscellaneous	8	8	240	287	233	40	40	32	184	104	104		1,280
Total Man-hours	1,939	1,718	3,089	3,219	2,840	1,984	1,944	2,190	1,714	2,265	1,518	0	24,420

Northern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	96	0	30	120	80								326
Bldg./Facilities Maintenance	215	216	175	255	16								877
Grounds Maintenance	226	124	224	267	172								1,013
Road Maintenance	120	26	198	88	72								504
Snow/Ice Maintenance	226	189	105	0	0								520
Vehicle Maintenance	8	0	16	8	8								40
Miscellaneous	24	0	16	0	0								40
Total Man-hours	915	555	764	738	348	0	0	0	0	0	0	0	3,320

Northern Region

LeVar Talley, Director of Maintenance

Richard Taitt Deputy Director of Maintenance

James Gower, Regional Maintenance Supervisor

Tim Hannon, Regional Maintenance Supervisor - Milford-Montague

Portland-Columbia Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	132	159	186	172	0	16	0	0	8	16		689
Bldg./Facilities Maintenance	447	332	342	360	256	428	400	400	384	412	460		4,221
Grounds Maintenance	96	228	367	390	304	456	368	272	486	208	128		3,303
Road Maintenance	16	144	159	234	156	80	82	64	48	156	64		1,203
Snow/Ice Maintenance	280	387	305	160	84	0	0	0	0	48	88		1,352
Vehicle Maintenance	68	199	255	228	144	64	80	134	142	272	106		1,692
Miscellaneous	8	136	179	168	108	0	8	0	0	0	0		607
Total Man-hours	915	1,558	1,766	1,726	1,224	1,028	954	870	1,060	1,104	862	0	13,067

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	248	280	392	432	8	0	0	0	0	0		1,360
Bldg./Facilities Maintenance	930	712	720	840	736	852	839	1,120	808	904	608		9,069
Grounds Maintenance	268	416	492	662	464	440	344	368	272	280	208		4,214
Road Maintenance	0	310	424	384	376	64	217	64	48	200	248		2,335
Snow/Ice Maintenance	588	781	668	328	176	0	16	8	8	0	88		2,661
Vehicle Maintenance	216	496	504	588	272	280	248	264	312	216	128		3,524
Miscellaneous	48	382	392	466	416	96	112	200	248	130	84		2,574
Total Man-hours	2,050	3,345	3,480	3,660	2,872	1,740	1,776	2,024	1,696	1,730	1,364	0	25,737

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	273	351	392	345	80	48	0	0	0	0		1,489
Bldg./Facilities Maintenance	560	459	663	472	526	625	600	472	560	640	512		6,089
Grounds Maintenance	8	285	375	432	345	120	120	96	48	40	24		1,893
Road Maintenance	36	305	399	488	289	24	88	32	16	24	32		1,733
Snow/Ice Maintenance	331	581	570	312	237	0	0	0	0	48	44		2,123
Vehicle Maintenance	208	407	415	424	325	112	96	72	56	128	192		2,435
Miscellaneous	16	339	463	360	277	56	56	48	168	48	48		1,879
Total Man-hours	1,159	2,649	3,236	2,880	2,344	1,017	1,008	720	848	928	852	0	17,641



**Monthly Disabled Vehicle Report
November 2019**

AAA Called	Cleared Vehicle	Cell Phone	Traffic Control	Transport Motorist	Other
---------------	--------------------	---------------	--------------------	-----------------------	-------

11/2019	2	I78	4	2	
		Dist Total	4	2	
	3	DWG	2	1	
		Dist Total	2	1	
	Grand Total		6	3	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

USE OF FACILITIES REQUEST REPORT

MONTH OF NOVEMBER 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of November 2019	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 16, 2019

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Northampton St. Toll Supported Bridge	City of Easton	October 4, 2019 through November 4, 2019	2019-UOF-C-Region "Bacon Fest" BANNER
I-78	Elizabethtown Gas Co.	October 28, 2019 through November 1, 2019	2019 UOF C-Region I-78 Elizabethtown Gas Co. Line Coating

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of December 16, 2019

OPERATIONS INDEX
FOR
TRAINING AND EMPLOYEE SAFETY

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Reports Month of November 2019	1-12

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of December 3, 2019

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF NOVEMBER 2019

The below-listed items represent meetings, communications, tasks, and accomplishments of the Training and Employee Safety Department:

The Training & Employee Safety (TES) department instructed and/or facilitated (16) training sessions in the month of November. (148) Commission employees were trained during the month of November in the following areas;

- CPR/AED/First Aid Certification (Heart Saver)
- Traffic Control Coordinator Certification Course
- Toll Robbery
- Fire Safety Training @ NHL and TM
- Conflict Resolution/De-Escalation
- MEWP-Aerial Work Platform Certification
- Harassment /Discrimination Prevention
- Managing Millennial's and a Younger Workforce
- Microsoft Excel Training
- Organizing and Managing Data in Microsoft Excel
- Storm Water Management Review
- Fire Extinguishers/Toolbox Talk (Video)
- Welding Safety/Toolbox Talk (Video)
- Benefits Info Sessions/EAP Overview

Training -

- (12) Employees certified in CPR/AED at NHL and I 78
- Conducted Conflict Resolution & Toll Robbery Training at DWG and I 78
- Webinar training/TES - Managing Millennial's & Younger Workforce
- IT facilitated training to TES relative to proctoring upcoming promotional exams
- Webinar training/TES – New Features & Functionality (Industry Safe 6.0)
- Maintenance personnel received Aerial Lift Certification Training (Bestline)
- Conducted Toolbox Talks at each commission facility

Training – continued

- Conducted Fire Safety Training at NHL and TM
- Facilitated the review of Storm Water Management directives
- Webinar Training: Organizing and Managing Data in Microsoft Excel

Administrative -

- Coordinated the scheduling of CPR/AED with Hunterdon Healthcare
- Assisted HR with Open Enrollment/EAP info sessions
- Actively Coordinating computer-based training thru New Horizons for personnel in Contract Compliance, HR and Engineering
- Scheduled meeting with Leigh Safety Shoes/WPSC Action item
- Scheduled Skill Path Training for December : Breaking Bad Communication Habits and Essentials of Employee Onboarding
- Scheduled online meeting with Velocity EHS (MSDS Online)
- Updated Traffic Control Coordinator Records (Rutgers)
- Scheduled Share Point, Excel III and Power Point II Training in December thru New Horizons for TES personnel
- Forwarded weekly training schedule to DED
- Provided PSBS with attendance records for timekeeping reconciliation
- Delivered CPR certification cards to personnel at Scudder Falls
- Prepared Monthly Departmental Report for Staff Meeting
- Collaborated with the Purchasing Department regarding Verizon OneTalk

Industry Safe -

- Updated training calendar
- Updated IS w/Skill Path Training Courses and Certificates
- Uploaded CPR Certificates into Industry Safe Database
- Coordinated w/HR to update employee records
- Input Training Courses/Tool Box Talks into the I/S Database

State Police –

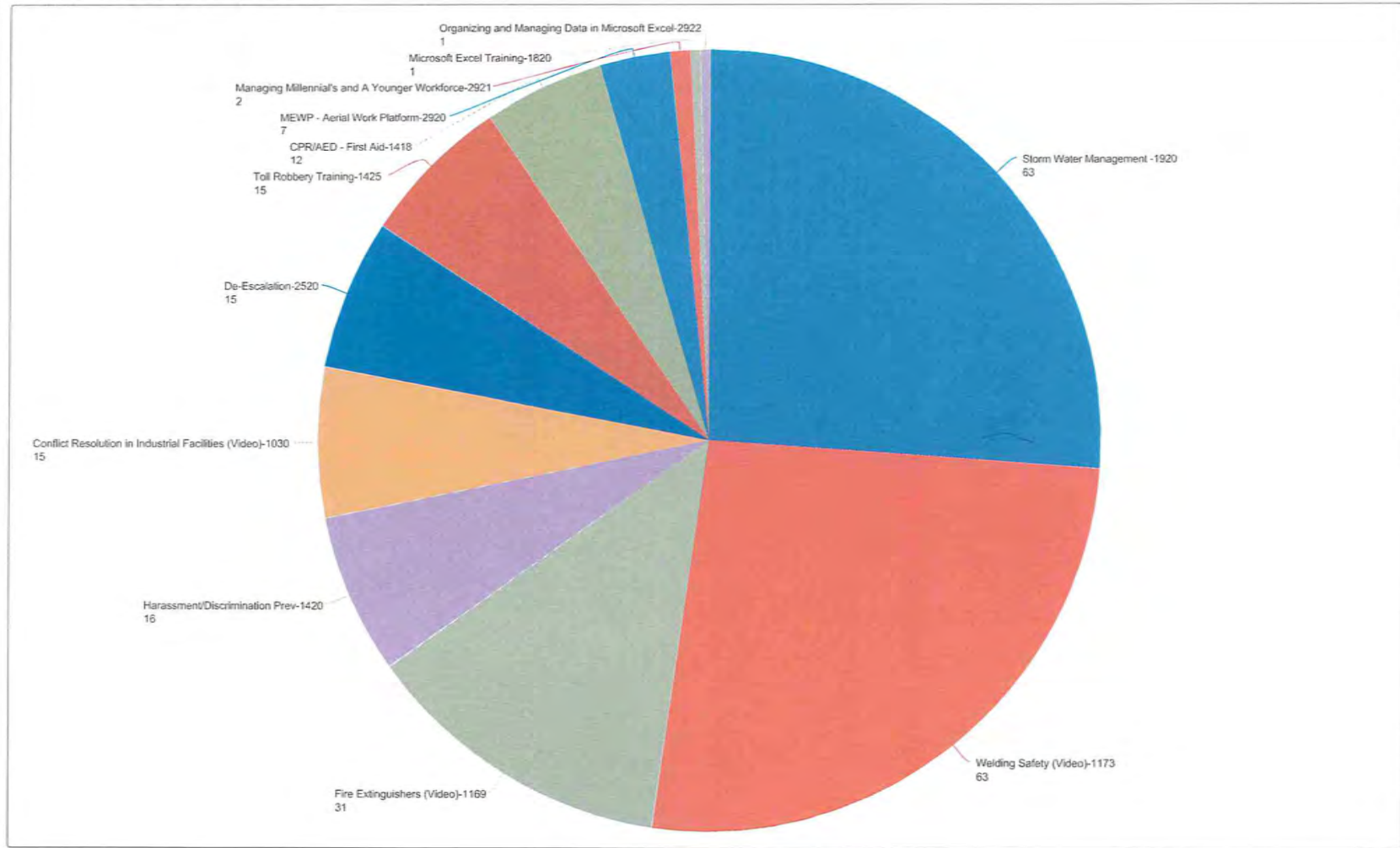
- Ongoing coordination of NJSP/PSP details for requested lane closures
- Coordinated NJSP/ PSP Trooper assignments for November Commission Meeting
- Conducted background checks for new hires
- Obtained accident reports from liaisons as requested by HR
- Processed NJSP/PSP invoices in SharePoint
- Collaborated with Accounting/PSBS regarding new State Police rates

Employee Safety –

- Conducted AED/First Aid checks at each respective DRJTBC facility
- Replenished First Aid Kit supplies as needed
- Collected/Acknowledged Peer Support Group Applications in preparation of conducted interviews/selection process
- Facilitated the Workplace Safety Committee Meeting @ the DWG
- Follow up WPSC concern relative to Toll Booth security

TES Monthly Training Report

NOVEMBER 2019



Date Attended	Class Name	Business Unit	Employee ID
Total # of Courses: 12		Total # of Classes: 16	Total # of Emp. Trained: 148
11/4/2019	Microsoft Excel Training-1820		# of Emp Trained for Day: 1
		ADMINISTRATIVE	# of Emp in Class: 1
			G5B001282
11/6/2019	CPR/AED - First Aid-1418		# of Emp Trained for Day: 12
			# of Emp in Class: 6
		OPERATIONS	G5B002129
		OPERATIONS	G5B002369
		OPERATIONS	G5B002358
		OPERATIONS	G5B002328
		OPERATIONS	G5B002374
		OPERATIONS	G5B001711
	Storm Water Management -1920		# of Emp in Class: 6
		OPERATIONS	G5B001792
		OPERATIONS	G5B001744
		OPERATIONS	G5B002115
		OPERATIONS	G5B002228
		OPERATIONS	G5B002334
		OPERATIONS	G5B002247
	Welding Safety (Video)-1173		# of Emp in Class: 6
		OPERATIONS	G5B001792
		OPERATIONS	G5B001744
		OPERATIONS	G5B002115
		OPERATIONS	G5B002228
		OPERATIONS	G5B002334
		OPERATIONS	G5B002247
11/12/2019	Managing Millennial's and A Younger Workforce-2921		# of Emp Trained for Day: 2
			# of Emp in Class: 2
		OPERATIONS	G5B002229
		OPERATIONS	G5B002199
11/13/2019	Conflict Resolution in Industrial Facilities (Video)-1030		# of Emp Trained for Day: 8
			# of Emp in Class: 8
		OPERATIONS	G5B001976
		OPERATIONS	G5B001774
		OPERATIONS	G5B002100
		OPERATIONS	G5B002384

De-Escalation-2520

OPERATIONS G5B002152
OPERATIONS G5B001238
OPERATIONS G5B001733
OPERATIONS G5B001811

of Emp in Class: 8

OPERATIONS G5B001976
OPERATIONS G5B001774
OPERATIONS G5B002100
OPERATIONS G5B002384
OPERATIONS G5B002152
OPERATIONS G5B001238
OPERATIONS G5B001733
OPERATIONS G5B001811

Toll Robbery Training-1425

of Emp in Class: 8

OPERATIONS G5B001976
OPERATIONS G5B001774
OPERATIONS G5B002100
OPERATIONS G5B002384
OPERATIONS G5B002152
OPERATIONS G5B001238
OPERATIONS G5B001733
OPERATIONS G5B001811

11/14/2019

of Emp Trained for Day: 21

CPR/AED - First Aid-1418

of Emp in Class: 6

ADMINISTRATIVE G5B002033
OPERATIONS G5B001923
ADMINISTRATIVE G5B001707
ADMINISTRATIVE G5B001153
ADMINISTRATIVE G5B001314
OPERATIONS G5B002378

Fire Extinguishers (Video)-1169

of Emp in Class: 15

OPERATIONS G5B001546
OPERATIONS G5B001482
OPERATIONS G5B002003
OPERATIONS G5B001075
OPERATIONS G5B001268
OPERATIONS G5B001128

	OPERATIONS	G5B001203
	OPERATIONS	G5B001647
	OPERATIONS	G5B002331
	OPERATIONS	G5B001978
	OPERATIONS	G5B002285
	OPERATIONS	G5B002372
	OPERATIONS	G5B002368
	OPERATIONS	G5B002370
	OPERATIONS	G5B002118
11/15/2019		# of Emp Trained for Day: 7
Harassment/Discrimination Prev-1420		# of Emp in Class: 7
	OPERATIONS	G5B001816
	OPERATIONS	G5B001462
	OPERATIONS	G5B002358
	OPERATIONS	G5B002291
	OPERATIONS	G5B002324
	OPERATIONS	G5B002129
	OPERATIONS	G5B002063
11/18/2019		# of Emp Trained for Day: 16
Fire Extinguishers (Video)-1169		# of Emp in Class: 16
	ADMINISTRATIVE	G5B001311
	OPERATIONS	G5B001705
	OPERATIONS	G5B001808
	OPERATIONS	G5B002264
	OPERATIONS	G5B002308
	OPERATIONS	G5B001090
	ADMINISTRATIVE	G5B001057
	OPERATIONS	G5B002333
	OPERATIONS	G5B002377
	OPERATIONS	G5B002255
	OPERATIONS	G5B001127
	OPERATIONS	G5B001696
	OPERATIONS	G5B002133
	OPERATIONS	G5B001249
	OPERATIONS	G5B001946
	OPERATIONS	G5B001294
11/19/2019		# of Emp Trained for Day: 26

Conflict Resolution in Industrial Facilities (Video)-1030

of Emp in Class: 7

OPERATIONS G5B002012
OPERATIONS G5B002289
OPERATIONS G5B002170
OPERATIONS G5B001895
OPERATIONS G5B002043
OPERATIONS G5B001483
OPERATIONS G5B002306

De-Escalation-2520

of Emp in Class: 7

OPERATIONS G5B002012
OPERATIONS G5B002289
OPERATIONS G5B002170
OPERATIONS G5B001895
OPERATIONS G5B002043
OPERATIONS G5B001483
OPERATIONS G5B002306

Storm Water Management -1920

of Emp in Class: 19

OPERATIONS G5B001761
OPERATIONS G5B002217
OPERATIONS G5B001386
OPERATIONS G5B001168
OPERATIONS G5B001281
OPERATIONS G5B001835
OPERATIONS G5B001881
OPERATIONS G5B002078
OPERATIONS G5B002332
OPERATIONS G5B002312
OPERATIONS G5B001120
OPERATIONS G5B002213
OPERATIONS G5B002227
OPERATIONS G5B001547
OPERATIONS G5B001452
OPERATIONS G5B001723
OPERATIONS G5B002074
OPERATIONS G5B002254
OPERATIONS G5B002269

Toll Robbery Training-1425

of Emp in Class: 7

Welding Safety (Video)-1173

OPERATIONS	G5B002012
OPERATIONS	G5B002289
OPERATIONS	G5B002170
OPERATIONS	G5B001895
OPERATIONS	G5B002043
OPERATIONS	G5B001483
OPERATIONS	G5B002306

of Emp in Class: 19

OPERATIONS	G5B001761
OPERATIONS	G5B002217
OPERATIONS	G5B001386
OPERATIONS	G5B001168
OPERATIONS	G5B001281
OPERATIONS	G5B001835
OPERATIONS	G5B001881
OPERATIONS	G5B002078
OPERATIONS	G5B002332
OPERATIONS	G5B002312
OPERATIONS	G5B001120
OPERATIONS	G5B002213
OPERATIONS	G5B002227
OPERATIONS	G5B001547
OPERATIONS	G5B001452
OPERATIONS	G5B001723
OPERATIONS	G5B002074
OPERATIONS	G5B002254
OPERATIONS	G5B002269

11/20/2019

of Emp Trained for Day: 15

Storm Water Management -1920

of Emp in Class: 15

OPERATIONS	G5B001468
OPERATIONS	G5B002192
OPERATIONS	G5B002212
OPERATIONS	G5B001157
OPERATIONS	G5B001171
OPERATIONS	G5B002054
OPERATIONS	G5B001258
OPERATIONS	G5B002134

Welding Safety (Video)-1173

OPERATIONS	G5B002286
OPERATIONS	G5B002079
OPERATIONS	G5B001156
OPERATIONS	G5B002226
OPERATIONS	G5B001875
OPERATIONS	G5B001820
OPERATIONS	G5B002284
# of Emp in Classt: 15	
OPERATIONS	G5B001468
OPERATIONS	G5B002192
OPERATIONS	G5B002212
OPERATIONS	G5B001157
OPERATIONS	G5B001171
OPERATIONS	G5B002054
OPERATIONS	G5B001258
OPERATIONS	G5B002134
OPERATIONS	G5B002286
OPERATIONS	G5B002079
OPERATIONS	G5B001156
OPERATIONS	G5B002226
OPERATIONS	G5B001875
OPERATIONS	G5B001820
OPERATIONS	G5B002284

11/22/2019

of Emp Trained for Day: 10

Harassment/Discrimination Prev-1420

of Emp in Class: 9

OPERATIONS	G5B001914
OPERATIONS	G5B002359
OPERATIONS	G5B002348
ADMINISTRATIVE	G5B002382
ADMINISTRATIVE	G5B002387
OPERATIONS	G5B002094
ADMINISTRATIVE	G5B002388
OPERATIONS	G5B002390
OPERATIONS	G5B002081

Organizing and Managing Data in Microsoft Excel-2922

of Emp in Class: 1

OPERATIONS	G5B002211
------------	-----------

11/26/2019

of Emp Trained for Day: 30

MEWP - Aerial Work Platform-2920

	# of Emp in Class: 7
OPERATIONS	G5B002065
OPERATIONS	G5B002003
OPERATIONS	G5B001268
OPERATIONS	G5B001128
OPERATIONS	G5B001647
OPERATIONS	G5B002308
OPERATIONS	G5B002370

Storm Water Management -1920

	# of Emp in Class: 23
OPERATIONS	G5B001546
OPERATIONS	G5B002368
OPERATIONS	G5B002372
OPERATIONS	G5B002285
OPERATIONS	G5B002028
OPERATIONS	G5B002331
OPERATIONS	G5B001824
OPERATIONS	G5B001191
OPERATIONS	G5B001075
OPERATIONS	G5B001482
OPERATIONS	G5B001705
OPERATIONS	G5B001808
OPERATIONS	G5B002264
OPERATIONS	G5B001090
OPERATIONS	G5B002333
OPERATIONS	G5B002367
OPERATIONS	G5B002255
OPERATIONS	G5B001127
OPERATIONS	G5B001696
OPERATIONS	G5B002133
OPERATIONS	G5B001249
OPERATIONS	G5B001946
OPERATIONS	G5B001294

Welding Safety (Video)-1173

	# of Emp in Class: 23
OPERATIONS	G5B001705
OPERATIONS	G5B001808
OPERATIONS	G5B002264
OPERATIONS	G5B001090

OPERATIONS	G5B002333
OPERATIONS	G5B002367
OPERATIONS	G5B002255
OPERATIONS	G5B001127
OPERATIONS	G5B001696
OPERATIONS	G5B002133
OPERATIONS	G5B001249
OPERATIONS	G5B001946
OPERATIONS	G5B001294
OPERATIONS	G5B001546
OPERATIONS	G5B002368
OPERATIONS	G5B002372
OPERATIONS	G5B002285
OPERATIONS	G5B002028
OPERATIONS	G5B002331
OPERATIONS	G5B001824
OPERATIONS	G5B001191
OPERATIONS	G5B001075
OPERATIONS	G5B001482