

# DELAWARE RIVER PORT AUTHORITY

## BOARD MEETING



Wednesday, July 16, 2025  
9:00 a.m.

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



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# **DRPA BOARD**



**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**Wednesday, July 16, 2025 at 9:00 a.m.  
One Port Center  
2 Riverside Drive  
Camden, New Jersey**

**ORDER OF BUSINESS**

- 1. Pledge of Allegiance
- 2. Call to Order/Roll Call
- 3. Public Comment
- 4. Report of the CEO
- 5. Report of the CFO
- 6. Approval of DRPA Board Meeting Minutes – June 18, 2025
- 7. Monthly List of Previously Approved Payments – June 2025
- 8. Monthly List of Previously Approved Purchase Orders and Contracts – June 2025
- 9. Approval of Operations & Maintenance Committee Meeting Minutes – July 1, 2025
- 10. Adoption of Resolutions Approved by Operations & Maintenance Committee – July 1, 2025

DRPA-25-053      Construction Monitoring Services for Contract No. 35-E,  
PATCO Interlocking and Miscellaneous Track Improvements

DRPA-25-054      Approval of DRPA’s Proposed Disadvantaged Business  
Enterprise (DBE) Goal-Setting Methodology, including a  
proposed overall DBE Goal for Federal Fiscal Years 2026,  
2027, and 2028

- 11. Approval of Finance Committee Meeting Minutes – July 2, 2025
- 12. Adoption of Resolutions Approved by Finance Committee – July 2, 2025

DRPA-25-049      DRPA Backup System Upgrade

DRPA-25-055      Authorization for DRPA to Participate in NJ E-ZPass  
Customer Service Center Services Contract for Back Office  
EZ-Pass Financial Processing



13. Citizen's Advisory Board

14. Unfinished Business

15. New Business

DRPA-25-056

Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)

16. Adjournment

# **CEO REPORT**



## Report of the Chief Executive Officer

**July 16, 2025**

Board of Commissioners  
Delaware River Port Authority of Pennsylvania and New Jersey  
One Port Center  
2 Riverside Drive  
Camden, New Jersey 08101-1949

**To the Commissioners:**

The following is a summary of recent DRPA activities. The appropriate reports are attached.

## AROUND THE AUTHORITY

### **Emergency Powers**

Please be advised that I approved the following emergency purchase order requests under the CEO Emergency Powers Provision under DRPA Bylaws Section XII(c)(8):

- **Fare Collection Back Up Circuits.** On May 27, 2025, I authorized an emergency purchase of back up circuits for the fare collection system to avoid any outages with Crown Castle fiber optics for an amount not-to-exceed \$95,800. These circuits are critical to the fare collection project.
- **Toll Transportation and Processing Services.** On June 13, 2025, I authorized the extension of an emergency contract with Shields Business Solutions for the Provision of Toll Transportation and Processing Services for DRPA Bridges in an amount not-to-exceed \$1,365,402. This amount represents Year 1 plus 2 additional option years.

## Countdown to the Ben Franklin Bridge Centennial Begins

On July 1, 2026, the iconic Ben Franklin Bridge will celebrate its 100th anniversary. As we approach this milestone, we reflect on the bridge's enduring role in connecting communities and supporting regional mobility. In 2024 alone, more than 34 million vehicles crossed the span, underscoring its continued importance as a vital transportation link.

Over the next year, we will commemorate the bridge's legacy of engineering excellence, historic significance, and service to the region. Planning is underway for a centennial celebration. Stay tuned for more details.



## In Memoriam: Retired DRPA Police K9 Officer Kauen

It is with deep sadness that I share the passing of retired DRPA Police K9 Officer Kauen. Born on December 26, 2011, in the Czech Republic, Kauen served with distinction and was an integral part of our public safety operations.

K9 Kauen served with honor and distinction alongside his devoted handler, Officer Nicholson. Together, they formed an unbreakable bond and an elite partnership, protecting the public and exemplifying the very best of our department.



*Kauen spending time with coworkers from PATCO's Track and Facilities Department during a shift in August 2019.*

Throughout his decorated career, Kauen played a critical role in numerous operations, including explosive detection, high-risk patrols, and search and recovery missions. He was a fierce protector, a loyal partner, and a trusted friend.

Among his many contributions, Kauen was instrumental in the 2015 search for 3-year-old Brendan Creato in Haddon Township—a moment that underscored the extraordinary importance of our K9 teams. He also provided security during major public events, including the Papal Visit to Philadelphia in 2015 and the Eagles Super Bowl parade in 2018. In addition to his operational

work, Kauen proudly represented the DRPA in countless K9 competitions and community events, always serving as an ambassador for the department.

After more than a decade of dedicated service, Kauen retired in March 2023. He passed away on June 26, 2025.

Kauen was more than a working K9—he was a cherished member of our family. His legacy lives on in the hearts of those who had the honor to serve alongside him, and his contributions to our police department and the communities we protect will be remembered with deep gratitude and respect.

## **PATCO Hosts National Rail Safety Training at Lindenwold Yard**

PATCO hosted the FTA Transportation Safety Institute’s “Rail Incident Investigation” course at its Lindenwold Yard during the week of June 9. The weeklong program brought together 27 participants—including 10 PATCO employees and representatives from transit agencies across the country- for intensive instruction focused on incident response, root cause analysis, and rail safety protocols.



The course culminated on Thursday, June 12, with a full-scale training exercise featuring a simulated train derailment. Participants applied the lessons learned by investigating the scene, identifying root causes, and presenting their findings. The hands-on experience reinforced PATCO’s commitment to safety, preparedness, and continuous improvement through collaboration and real-world learning.

## **Juneteenth Black Business Expo**

On June 12, 2025, staff from the Office of Business Development & Equal Opportunity (OBD&EO) represented the Delaware River Port Authority at the African American Chamber of Commerce of New Jersey’s (AACCNJ) third annual Juneteenth Black Business Expo hosted at the College of New Jersey.



The event focused on entrepreneurship and the economic and cultural empowerment of underperforming communities. John E. Harmon, Sr., Founder, President & CEO of AACCNJ addressed the group and the Honorable Phillip J. Murphy, Governor of New Jersey, delivered special remarks at the event.

OBD&EO met with several businesses at the event’s ‘Matchmaking Sessions.’ The sessions are designed to connect local businesses with larger companies. Staff provided direction on how to do business with the DRPA and PATCO.

## **Federal Fiscal Years 2026 – 2028 DBE Goal-Setting Methodology**

DRPA is required to establish a Disadvantaged Business Enterprise (DBE) program that is narrowly-tailored and fully-compliant with federal regulations as a recipient of Federal Transit Administration (FTA) funding. FTA requires that all direct and primary grant recipients document their compliance by submitting a proposed DBE goal to their FTA regional civil rights officer once every three (3) years along with the supporting goal methodology. DRPA’s proposed DBE Goal Methodology for Federal Fiscal Years (FFYs) 2026, 2027 and 2028 is due to the FTA on or by August 1, 2025.

Staff from the Office of Business Development and Equal Opportunity, in collaboration with the Engineering Division, developed the proposed overall DBE Goal and methodology for submission to the FTA. The proposed overall DBE Goal for FFYs 2026-2028 has been determined to be 9%.

Prior to submission to the FTA the proposed goal and corresponding methodology must be presented to members of the business community. The proposed goal was announced to the public by posting it on the DRPA website, sending e-alerts to subscribers and advertising it in local newspapers. We also hosted six (6) public input meetings on June 16, 2025, and June 17, 2025. Nine (9) attendees attended one of the six (6) meetings, and there were no objections to the proposed overall DBE goal, or the methodology used to determine the goal.

On July 1, 2025, CAO Brown, who also serves as the DRPA’s Disadvantaged Business Enterprise Liaison Officer, and OBD&EO staff presented the methodology used to determine the proposed overall DBE Goal to the Operations & Maintenance Committee. CAO Brown will be presenting it to the Board of Commissioners for approval at the Board Meeting on July 16, 2025.

## **Self-Care Awareness - Upcoming Trainings for the Month of July**

As part of our commitment to our employees’ mental health and well-being, we will be offering two optional trainings in the month of July.

On Friday, May 16, we held our first optional training in a series of 4 titled “Dollars and Sense: A Guide to Budgeting”. This training was so well received that we are offering it again on July 18, 2025, for those who couldn’t make it the first time. This training will also be opened up to the summer interns as an optional training.



The second training in July will be on July 25, 2025, and is titled “How to Manage Anxiety, Fear, and Stress.” This training will be held at both the One Port Center and at PATCO Lindenwold. Both active employees and summer interns are welcome to take advantage of this opportunity.

## STEWARDSHIP

### **Project Spotlight: PATCO Viaduct Rehabilitation – Collingswood & Westmont**

This \$8.7 million, 2.5-year project will rehabilitate and preserve key components of the PATCO viaducts in Collingswood and Westmont, NJ. Construction is expected to begin in Summer 2025 and will focus on restoring the structural integrity of 61 spans of the viaduct superstructure and associated substructure elements to ensure long-term safety and reliability.



Originally constructed in the late 1960s, the Collingswood and Westmont viaducts on the PATCO Speedline have served as vital infrastructure for decades. While prior rehabilitation efforts focused on station platforms, roof systems, passenger facilities, and track areas, this project targets the remaining structural elements.

Key components of the project include:

- Repairing concrete spalls and cracks
- Replacing viaduct deck joints
- Cleaning and sealing concrete surfaces
- Cleaning and painting steel bearings
- Performing miscellaneous structural repairs
- Upgrading under-viaduct lighting and electrical systems
- Conducting traction and power work
- Installing a new handrail for maintenance staff at track level on the Collingswood Viaduct

For more information on this and other projects, or to explore DRPA's \$801.7 million 5-year capital program, visit [www.drpa.org/projects](http://www.drpa.org/projects).

## DRPA Solar System Produces More Power, Saves More Money

The DRPA and PATCO continue to realize significant benefits from its solar energy program, which remains a key component of the Authority's commitment to sustainability and responsible fiscal stewardship.

DRPA and PATCO saved more than \$1.4 million in energy costs during the most recent energy assessment period (March 1, 2024 – February 28, 2025), driven by increased on-site solar generation. Over that time, the Authority's solar system produced 39,277 megawatt-hours (MWh) of clean energy—an 8% increase over the previous period.

June 2024 marked the peak production month for the Authority's solar system, with solar generation supplying more than 50% of total power usage across all DRPA and PATCO facilities.



### Solar Project Highlights:

- DRPA's solar portfolio includes seven sites across its facilities: four PATCO stations, the Commodore Barry Bridge, the Betsy Ross Bridge, and DRPA's headquarters, One Port Center.
- The solar systems are part of a 20-year power purchase agreement, enabling DRPA to benefit from clean energy with no upfront infrastructure costs and no ongoing maintenance responsibilities.
- In June 2024, solar energy accounted for more than 50% of the total power used across all sites.

Since first coming online in phases beginning in July 2021, the solar system has generated more than 102,250 MWh of clean energy. A full financial assessment period began one-year after the last site was put online in April 2022. The Authority has lowered its energy costs by over \$1.8 million over the two energy assessment periods.

### By the Numbers:

- 102,250 MWh of clean solar energy has been generated across DRPA and PATCO facilities to date
  - 39,277 MWh generated during the most recent energy assessment period, March 1, 2024, to February 28, 2025
  - 36,348 MWh generated during the previous period, March 1, 2023, to February 28, 2024
  - 26,625 MWh generated prior to February 28, 2023
- 785,560 MWh of energy is expected to be produced by the system over 20 years
- 26,389 metric tons of CO<sub>2</sub> emissions are expected to be avoided-- equivalent to the carbon sequestered by 529,400 acres of U.S. forest over 20 years
- \$1.8 million in total energy savings to date since savings methodology was instituted in 2023

The solar initiative is part of DRPA’s broader sustainability and energy efficiency efforts aimed at lowering the Authority’s carbon footprint, improving resiliency, and reducing operational costs.

## SERVICE

### **DRPA Helps Lead Industry Day Focused on Infrastructure, Procurement, and Partnership**

Engineering professionals and key stakeholders from the Delaware River Port Authority (DRPA), South Jersey Transportation Authority (SJTA), and the American Council of Engineering Companies of New Jersey (ACECNJ) came together on Monday, June 30, for a joint Industry Day event held at Adventure Aquarium in Camden, NJ.



The event served as a valuable platform for consultants and agency staff to network, share best practices, and engage in discussions around procurement, project delivery, and upcoming infrastructure opportunities. By fostering collaboration across public and private sectors, the event supports more effective planning and execution of critical transportation projects across the region.

### **DRPA Police Department Welcomes New Officers**

We are pleased to welcome five new officers to the DRPA Police Department: Officers J. Austin, A. Hewitt, M. Kovacs, O. Miller, and J. Scanish. All five recently graduated from the Camden County College Police Academy and are now entering the next phase of their professional development through our Field Training Program.



This is an exciting milestone-not only for these officers but for our department as a whole. We look forward to supporting them as they begin their careers in service to the DRPA and the communities we serve.

## COMMUNITY

### Summer Internship Program



Our summer interns have now completed more than six weeks with us and have truly found their stride. They're building new hard skills, pushing themselves to grow professionally, and developing critical soft skills that will serve them well beyond this summer.

A recent highlight was our speed networking event, where interns rotated through five rooms and delivered 60-second personal pitches to 11 of our organization's leaders. Many interns shared that they were nervous – some even terrified – but they stepped up to the challenge and appreciated the opportunity to practice this important professional skill in real time.

To help ensure we're delivering a high-quality experience, we surveyed all interns during their first weeks to gather feedback about the recruitment and onboarding experience. We are pleased to report that the improvements we made to the recruitment, interview, and onboard processes yielded positive results. **Our rating in this area increased to 4.3% as compared to 3.7% in 2024.**

Additionally, intern feedback indicated that effective communication, meaningful hands-on experience, professional development, and opportunities to network and build connections matter greatly. CAO Brown is working closely with staff to ensure that we deliver on these priorities. She has reported that interns are contributing meaningfully across DRPA and PATCO. They're researching key issues, drafting memoranda, attending, and participating in meetings, making presentations, engaging with customers, and helping to maintain PATCO stations and bridge facilities. Their work is substantive, meaningful, and appreciated.



A second survey will be distributed this month to identify any mid-program adjustments that may enhance the interns' learning and engagement during the remaining weeks.

Many interns will remain with us through the end of August, eager to continue learning and making the most of this opportunity. We're proud of their progress and grateful for their contributions. We thank staff and supervisors who continue to support the growth and development of each intern. We'll continue to provide updates on the intern program as the summer progresses, highlighting key milestones, educational opportunities, and the impact the interns are making at DRPA and PATCO.



## DRPA Police Host Steering Wheel Lock Giveaway to Support Vehicle Theft Prevention

As part of our ongoing efforts to promote safety and deter vehicle theft, the DRPA Police Department recently hosted a steering wheel lock giveaway event at the Westmont PATCO Station. Officers were on-site during morning and afternoon commute hours to engage with customers and distribute free steering wheel locks to qualifying vehicle owners.

The initiative aimed to raise awareness about recent vehicle theft trends—particularly involving Hyundai and Kia models—and encouraged all riders to remain vigilant by locking their vehicles, even during brief stops. Events like this reinforce our commitment to public safety and community engagement throughout the DRPA and PATCO system.



## Special Ben Franklin Bridge Lightings

As part of our community stewardship with regional tri-state nonprofits (PA, NJ, & DE), we are pleased to provide special lighting on the Benjamin Franklin Bridge for the following occasions July 1-31, 2025.

- **Internal Lightings:**
  - July 4 – Fourth of July Independence Day Celebration – Red, White & Blue
- **External Lightings:**
  - July 16 – Alpha Phi Alpha Anniversary – Yellow
  - July 19 – Phillies Paint the Town Red, White & Blue – Red, White & Blue



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**For a list of Bridge and Finance actions, see Attachment 1**  
**For a list of Personnel Actions, see Attachment 2**  
**For a list of Contracts and Purchases, see Attachment 3**  
**For the Affirmative Action Report, see Attachment 4**  
**For a list of Legal Statistics, see Attachment 5**

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PATCO

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**For PATCO Ridership and Financial Information,  
See the General Manager's Report in the PATCO section.  
Attached are reports from the appropriate departments.**

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Respectfully Submitted,



John T. Hanson  
Chief Executive Officer

**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 1**  
**BRIDGE AND FINANCE**



# Activity for the Month of June 2025

|                                  |                |                       |                  |                |               |                    |           |                     |           |                     |           |
|----------------------------------|----------------|-----------------------|------------------|----------------|---------------|--------------------|-----------|---------------------|-----------|---------------------|-----------|
| <b>Calls for Service:</b>        | <b>6,926</b>   | <b>Total Arrests:</b> | <b>95</b>        | <b>Adults:</b> | <b>95</b>     | <b>Juv.:</b>       | <b>0</b>  | <b>CDS Arrests:</b> | <b>5</b>  | <b>DWI Arrests:</b> | <b>14</b> |
| <b>Arrests:</b>                  | <b>CBB: 3</b>  | <b>BFB: 45</b>        | <b>PATCO: 36</b> | <b>BRB: 1</b>  | <b>WWB:10</b> | <b>Arrests NJ:</b> | <b>71</b> | <b>Arrests PA:</b>  | <b>24</b> |                     |           |
| <b>Reportable Accidents:</b>     | <b>CBB: 19</b> | <b>BFB: 19</b>        | <b>PATCO: 6</b>  | <b>BRB: 1</b>  | <b>WWB:16</b> |                    |           |                     |           |                     |           |
| <b>Non Reportable Accidents:</b> | <b>CBB: 7</b>  | <b>BFB: 19</b>        | <b>PATCO: 1</b>  | <b>BRB: 0</b>  | <b>WWB:12</b> |                    |           |                     |           |                     |           |
| <b>Accident with Injuries:</b>   | <b>CBB: 7</b>  | <b>BFB: 5</b>         | <b>PATCO: 0</b>  | <b>BRB: 0</b>  | <b>WWB:11</b> |                    |           |                     |           |                     |           |

| Incident Type                    | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|----------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 26 Assist-Routine PD Backup      |           | 114 | 663 | 430   | 108 | 408 | 1,723 |
| 33 MV Stop                       |           | 207 | 325 | 19    | 235 | 373 | 1,159 |
| 86 Removal                       |           |     | 49  | 574   |     | 1   | 624   |
| 47 Disabled MV                   |           | 94  | 108 | 2     | 112 | 255 | 571   |
| 91 Ped Investigation/Stop        |           | 1   | 107 | 371   | 4   | 3   | 486   |
| 35X Motorist/Patron Aid          |           | 36  | 104 | 142   | 68  | 94  | 444   |
| 25 Escort                        |           | 95  | 50  |       | 17  | 223 | 385   |
| 46 Construction/Trades Backup    |           | 72  | 66  | 4     | 14  | 47  | 203   |
| 84 Check On Subject Well-being   |           | 1   | 28  | 150   | 2   | 2   | 183   |
| 96 Slow Traffic                  |           | 28  | 42  |       | 8   | 23  | 101   |
| 90M OPDA Medical                 |           |     | 8   | 87    | 1   |     | 96    |
| 25EZ Easy Pass Redirect          |           |     | 15  |       | 2   | 79  | 96    |
| 90 Other PD Assist               |           | 5   | 21  | 36    | 10  | 21  | 93    |
| 79 Roadway Hazard/Station Hazard |           | 16  | 24  | 10    | 6   | 26  | 82    |
| 25X Insufficient Funds           |           | 1   | 8   | 5     | 4   | 37  | 55    |
| 17X Open/Secured Property        |           |     | 16  | 35    | 1   |     | 52    |
| 33C CV Stop                      |           | 1   | 5   |       |     | 41  | 47    |
| 71D Disturbance                  |           |     | 1   | 42    | 2   | 1   | 46    |
| 78X Toll Evasion/TOS             |           | 4   | 3   | 28    | 4   | 5   | 44    |
| 81 General Complaint             |           | 2   | 3   | 34    |     | 2   | 41    |
| 341L Property Lost               |           | 1   | 1   | 31    |     |     | 33    |
| 91R Ped in Road/Tolls            |           | 1   | 15  |       | 2   | 10  | 28    |
| 29 Alarm Activation              |           |     | 2   | 22    | 3   |     | 27    |
| 78 Toll Dispute                  |           | 9   | 6   |       |     | 10  | 25    |
| 38 Transport Courtesy            |           | 1   | 8   | 9     | 1   |     | 19    |
| 88X Parking Viol./Compl.         |           |     |     | 18    |     |     | 18    |
| 52 Erratic Driver/Unfit Motorist |           |     | 5   |       | 2   | 10  | 17    |
| 25R Revenue Escort               |           | 1   | 4   |       | 1   | 11  | 17    |



# Activity for the Month of June 2025

|                                  |                |                       |                  |                |               |                    |           |                     |           |                     |           |
|----------------------------------|----------------|-----------------------|------------------|----------------|---------------|--------------------|-----------|---------------------|-----------|---------------------|-----------|
| <b>Calls for Service:</b>        | <b>6,926</b>   | <b>Total Arrests:</b> | <b>95</b>        | <b>Adults:</b> | <b>95</b>     | <b>Juv.:</b>       | <b>0</b>  | <b>CDS Arrests:</b> | <b>5</b>  | <b>DWI Arrests:</b> | <b>14</b> |
| <b>Arrests:</b>                  | <b>CBB: 3</b>  | <b>BFB: 45</b>        | <b>PATCO: 36</b> | <b>BRB: 1</b>  | <b>WWB:10</b> | <b>Arrests NJ:</b> | <b>71</b> | <b>Arrests PA:</b>  | <b>24</b> |                     |           |
| <b>Reportable Accidents:</b>     | <b>CBB: 19</b> | <b>BFB: 19</b>        | <b>PATCO: 6</b>  | <b>BRB: 1</b>  | <b>WWB:16</b> |                    |           |                     |           |                     |           |
| <b>Non Reportable Accidents:</b> | <b>CBB: 7</b>  | <b>BFB: 19</b>        | <b>PATCO: 1</b>  | <b>BRB: 0</b>  | <b>WWB:12</b> |                    |           |                     |           |                     |           |
| <b>Accident with Injuries:</b>   | <b>CBB: 7</b>  | <b>BFB: 5</b>         | <b>PATCO: 0</b>  | <b>BRB: 0</b>  | <b>WWB:11</b> |                    |           |                     |           |                     |           |

| Incident Type                         | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|---------------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 101 BOLO                              |           |     | 9   | 5     |     | 3   | 17    |
| 8 911 Hang Up/Mis-Dial                |           |     | 4   | 12    |     |     | 16    |
| 56 Med Emerg/Injury Report            |           |     | 4   | 7     |     | 2   | 13    |
| 64 Larceny/Theft                      |           |     |     | 12    |     |     | 12    |
| 94 Police Presence                    |           |     |     | 11    |     |     | 11    |
| 83 Counterfeit                        |           |     | 6   |       | 3   | 2   | 11    |
| 12 Suspicious Person/Activity/Event   |           |     | 3   | 5     | 1   | 2   | 11    |
| 98 Panhandling/Soliciting             |           |     |     | 10    |     |     | 10    |
| 341F Property Found                   |           |     | 1   | 8     |     |     | 9     |
| 70 Animal Complaint                   |           | 1   | 1   | 2     | 1   | 2   | 7     |
| 67 EDP (Emotionally Disturbed Person) |           |     |     | 7     |     |     | 7     |
| 65X Lewdness                          |           |     |     | 7     |     |     | 7     |
| 12U Unattended Package                |           |     | 1   | 6     |     |     | 7     |
| 101S BOLO Suicidal                    |           | 1   | 2   | 1     |     | 2   | 6     |
| 79X Debris Strike                     |           |     | 2   |       |     | 3   | 5     |
| 65 Vandalism/Criminal Mischief        |           |     |     | 4     |     | 1   | 5     |
| 310 Bridge Damage/PATCO Damage        |           | 1   | 3   |       |     | 1   | 5     |
| 11 Fire                               |           |     |     | 3     | 2   |     | 5     |
| 91T Ped in Tracks                     |           |     |     | 4     |     |     | 4     |
| 69 Juvenile Complaint                 |           |     | 1   | 3     |     |     | 4     |
| 34 Suspicious Vehicle                 |           |     | 1   | 3     |     |     | 4     |
| 77 Domestic                           |           |     |     | 2     |     | 1   | 3     |
| 71 Fight                              |           |     |     | 3     |     |     | 3     |
| 56X Drug Overdose                     |           |     | 1   | 2     |     |     | 3     |
| 29E Elevator Alarm                    |           |     |     | 3     |     |     | 3     |
| 25T Fare Problem                      |           |     |     | 2     |     | 1   | 3     |
| 79T Tracks Hazard                     |           |     |     | 2     |     |     | 2     |
| 74 Suicide Attempt                    |           |     | 2   |       |     |     | 2     |



# Activity for the Month of June 2025

|                                  |                |                       |                  |                |               |                    |           |                     |           |                     |           |
|----------------------------------|----------------|-----------------------|------------------|----------------|---------------|--------------------|-----------|---------------------|-----------|---------------------|-----------|
| <b>Calls for Service:</b>        | <b>6,926</b>   | <b>Total Arrests:</b> | <b>95</b>        | <b>Adults:</b> | <b>95</b>     | <b>Juv.:</b>       | <b>0</b>  | <b>CDS Arrests:</b> | <b>5</b>  | <b>DWI Arrests:</b> | <b>14</b> |
| <b>Arrests:</b>                  | <b>CBB: 3</b>  | <b>BFB: 45</b>        | <b>PATCO: 36</b> | <b>BRB: 1</b>  | <b>WWB:10</b> | <b>Arrests NJ:</b> | <b>71</b> | <b>Arrests PA:</b>  | <b>24</b> |                     |           |
| <b>Reportable Accidents:</b>     | <b>CBB: 19</b> | <b>BFB: 19</b>        | <b>PATCO: 6</b>  | <b>BRB: 1</b>  | <b>WWB:16</b> |                    |           |                     |           |                     |           |
| <b>Non Reportable Accidents:</b> | <b>CBB: 7</b>  | <b>BFB: 19</b>        | <b>PATCO: 1</b>  | <b>BRB: 0</b>  | <b>WWB:12</b> |                    |           |                     |           |                     |           |
| <b>Accident with Injuries:</b>   | <b>CBB: 7</b>  | <b>BFB: 5</b>         | <b>PATCO: 0</b>  | <b>BRB: 0</b>  | <b>WWB:11</b> |                    |           |                     |           |                     |           |

| Incident Type                      | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|------------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 18 Robbery                         |           |     | 1   | 1     |     |     | 2     |
| 92 Lost Load                       |           | 1   |     |       |     |     | 1     |
| 90A ALCO OPDA                      |           |     | 1   |       |     |     | 1     |
| 87 Trespassing                     |           |     |     | 1     |     |     | 1     |
| 85X Assault                        |           |     |     | 1     |     |     | 1     |
| 85 Past Assault                    |           |     |     | 1     |     |     | 1     |
| 79D Hazardous Driver               |           |     | 1   |       |     |     | 1     |
| 71X Harassment/Threats             |           |     |     | 1     |     |     | 1     |
| 71R Road Rage                      |           |     |     |       |     | 1   | 1     |
| 53 Abandoned Vehicle               |           |     | 1   |       |     |     | 1     |
| 49 Investigate Location Conditions |           |     | 1   |       |     |     | 1     |
| 314 Complaint Against Dispatcher   |           |     | 1   |       |     |     | 1     |
| 313 Complaint Against Police       |           |     | 1   |       |     |     | 1     |
| 20 Stolen/Recovered Vehicle        |           |     | 1   |       |     |     | 1     |
| 17 Breaking & Entering             |           |     |     | 1     |     |     | 1     |

## FINANCE

### REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of April 2025:

|                 | <u>2024</u>     | <u>2025</u>     |
|-----------------|-----------------|-----------------|
| Cash Revenue    | \$5,598,637.50  | \$6,315,588.00  |
| ETC Revenue     | \$21,561,403.50 | \$26,302,122.40 |
| Total Revenue   | \$27,160,041.00 | \$32,617,740.40 |
| Non ETC Traffic | 1,047,648       | 985,022         |
| ETC Traffic     | 3,152,895       | 3,217,407       |
| Total Traffic   | 4,200,543       | 4,202,429       |

**DELAWARE RIVER PORT AUTHORITY  
TRAFFIC & BRIDGE TOLL FIGURES  
FOR THE PERIODS INDICATED**

**Attachment 1**

|                        | MONTH OF APRIL   |                        |                  |                        | TRAFFIC     |              | BRIDGE TOLLS |                       |
|------------------------|------------------|------------------------|------------------|------------------------|-------------|--------------|--------------|-----------------------|
|                        | -----2025-----   |                        | -----2024-----   |                        | INC/(DEC)   |              | INC/(DEC)    |                       |
|                        | TRAFFIC          | TOLLS                  | TRAFFIC          | TOLLS                  | %           | AMOUNT       | %            | AMOUNT                |
| <b>BEN FRANKLIN</b>    | 1,410,542        | \$9,871,349.53         | 1,418,423        | \$8,235,502.14         | -0.56       | (7,881)      | 19.86        | \$1,635,847.39        |
| <b>WALT WHITMAN</b>    | 1,626,367        | 12,345,194.72          | 1,624,369        | 10,236,629.45          | 0.12        | 1,998        | 20.60        | 2,108,565.27          |
| <b>COMMODORE BARRY</b> | 630,378          | 6,174,456.73           | 625,719          | 5,217,413.96           | 0.74        | 4,659        | 18.34        | 957,042.77            |
| <b>BETSY ROSS</b>      | 535,142          | 4,226,709.42           | 532,032          | 3,470,495.45           | 0.58        | 3,110        | 21.79        | 756,213.97            |
|                        | <u>4,202,429</u> | <u>\$32,617,710.40</u> | <u>4,200,543</u> | <u>\$27,160,041.00</u> | <u>0.04</u> | <u>1,886</u> | <u>20.09</u> | <u>\$5,457,669.40</u> |
| <b>AVERAGE TOLL</b>    |                  | <b>\$7.76</b>          |                  | <b>\$6.47</b>          |             |              |              |                       |

|                        | YEAR TO DATE      |                         |                   |                         | TRAFFIC      |                 | BRIDGE TOLLS |                        |
|------------------------|-------------------|-------------------------|-------------------|-------------------------|--------------|-----------------|--------------|------------------------|
|                        | 1/1/25 TO 4/30/25 |                         | 1/1/24 TO 4/30/24 |                         | INC/(DEC)    |                 | INC/(DEC)    |                        |
|                        | TRAFFIC           | TOLLS                   | TRAFFIC           | TOLLS                   | %            | AMOUNT          | %            | AMOUNT                 |
| <b>BEN FRANKLIN</b>    | 5,270,725         | \$36,904,072.20         | 5,393,083         | \$31,229,390.47         | -2.27        | (122,358)       | 18.17        | \$5,674,681.73         |
| <b>WALT WHITMAN</b>    | 6,069,408         | \$46,539,719.21         | 6,079,766         | \$38,509,248.89         | -0.17        | (10,358)        | 20.85        | 8,030,470.32           |
| <b>COMMODORE BARRY</b> | 2,283,589         | \$22,798,188.45         | 2,294,836         | \$19,318,948.33         | -0.49        | (11,247)        | 18.01        | 3,479,240.12           |
| <b>BETSY ROSS</b>      | 1,998,275         | \$15,868,101.99         | 1,944,534         | \$12,643,257.25         | 2.76         | 53,741          | 25.51        | 3,224,844.74           |
| <b>TOTALS</b>          | <u>15,621,997</u> | <u>\$122,110,081.85</u> | <u>15,712,219</u> | <u>\$101,700,844.94</u> | <u>-0.57</u> | <u>(90,222)</u> | <u>20.07</u> | <u>\$20,409,236.91</u> |
| <b>AVERAGE TOLL</b>    |                   | <b>\$7.82</b>           |                   | <b>\$6.47</b>           |              |                 |              |                        |

Note: New Toll Schedule Went Into Effect September 01, 2024.

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 2  
PERSONNEL ACTIONS**

**DELAWARE RIVER PORT AUTHORITY  
ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
COMMISSION MEETING JULY 16, 2025  
ARTICLE XII-A  
ATTACHMENT 2  
PERSONNEL**

\*\*\*\*\*

**TEMPORARY APPOINTMENT - None**

**NEW HIRES (APPOINTMENTS)**

|                          |  |          |
|--------------------------|--|----------|
| Alexis A. Franklin<br>NJ | Assistant General Counsel<br>General Counsel Division<br>Office of the General Counsel | 06/30/25 |
|--------------------------|--|----------|

**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION**

|                        |   |   |
|------------------------|---|---|
| Scott M. Hillman<br>NJ | From: Highway Foreman<br>Operations Division<br>Highway – BFB | To: Acting Construction &<br>Maintenance Manager<br>Operations Division<br>Office the Bridge Director –<br>BFB<br>Eff: 06/07/25 to 06/14/25 |
|------------------------|---|---|

|                          |  |  |
|--------------------------|--|--|
| Dennis A. Hitchner<br>NJ | From: Maintenance Technician<br>Operations Division<br>Maintenance – WWB | To: Acting Maintenance<br>Foreman<br>Operations Division<br>Maintenance – WWB<br>Eff: 06/14/25 to 06/20/25 |
|--------------------------|--|--|

|                         |  |   |
|-------------------------|--|---|
| Shawn P. McCusker<br>NJ | From: HVAC Technician<br>Operations Division<br>Controls – WWB | To: Acting HVAC Foreman<br>Operations Division<br>Controls – CBB<br>Eff: 06/14/25 to 06/20/25 |
|-------------------------|--|---|

|                           |   |   |
|---------------------------|---|---|
| Michael T. Christie<br>PA | From: Construction &<br>Maintenance Manager<br>Operations Division<br>Office the Bridge Director –<br>WWB | To: Acting Bridge Director,<br>WWB & CBB<br>Operations Division<br>Office the Bridge Director –<br>WWB<br>Eff: 06/14/25 to 06/27/25 |
|---------------------------|---|---|

|                        |   |   |
|------------------------|---|---|
| Horace J. Nelson<br>NJ | From: Maintenance Foreman<br>Operations Division<br>Maintenance Foreman – WWB | To: Acting Construction &<br>Maintenance Manager<br>Operations Division<br>Office the Bridge Director –<br>WWB<br>Eff: 06/14/25 to 07/25/25 |
|------------------------|---|---|

**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

|                                    |  |   |
|------------------------------------|--|---|
| Jose L. Reyes-Andujar<br><u>NJ</u> | From: Construction &<br>Maintenance Mechanic<br>Operations Division<br>Highway – BRB | To: Acting Highway Foreman<br>Operations Division<br>Highway – BRB<br>Eff: 06/14/25 to 08/08/25                                       |
| Patrizio Fabbroni<br><u>DE</u>     | From: Construction &<br>Maintenance Mechanic<br>Operations Division<br>Highway – CBB | To: Acting Maintenance<br>Technician<br>Operations Division<br>Maintenance – CBB<br>Eff: 06/28/25 to 08/15/25                         |
| Larry Bias Jr.<br><u>PA</u>        | From: Network Technician<br>Executive Division<br>Systems Development                | To: Acting Systems<br>Administrator<br>Executive Division<br>Systems Development<br>Eff: 06/28/25 to 09/26/25                         |
| Nydia Rosario<br><u>PA</u>         | From: HRS Specialist<br>Administration Division<br>Human Resource Services           | To: Acting Administrator,<br>Staffing & Recruiting<br>Administration Division<br>Human Resource Services<br>Eff: 06/28/25 to 09/26/25 |

**PROMOTIONS –**

|                                  |   |  |
|----------------------------------|---|--|
| Michael T. Christie<br><u>PA</u> | From: Construction &<br>Maintenance Manager<br>Operations Division<br>Highway - WWB | To: Bridge Director, BFB & BRB<br>Operations Division<br>Office of the Bridge Director –<br>BFB<br>Eff: 06/28/25 |
|----------------------------------|---|--|

**TITLE & DEPARTMENTAL CHANGES – None**

**UPGRADE (GRADE CHANGE) – None**

**INTERAGENCY PROMOTION to PATCO - from DRPA – None**

**INTERAGENCY PROMOTION to DRPA - from PATCO – None**

**INTERAGENCY TRANSFERS to PATCO - from DRPA – None**

**INTERAGENCY TRANSFERS to DRPA - from PATCO – None**

**TRANSFERS - DEPARTMENTAL – None**

**RETIREMENTS**

Thomas M. Mihalic  
NJ

HVAC Technician  
Operations Division  
Controls – BFB

06/20/25

**RESIGNATIONS**

Lisette Quinones  
NJ

Toll Collector  
Operations Division  
Toll – BFB

06/13/25

**LAYOFFS (INVOLUNTARY)** - None

**DECEASED** - None

**RESOLUTION**

**WHEREAS,**        *THOMAS M. MIHALIC has faithfully served the Delaware River Port Authority for THIRTY-THREE years in a conscientious and reliable manner, and*

**WHEREAS,**        *THOMAS M. MIHALIC wishes to accept retirement effective June 20, 2025 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, HVAC Technician, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to THOMAS M. MIHALIC.*

**RESOLUTION**

**WHEREAS,**        ***ROBERT J. LEWIS JR. has faithfully served the Delaware River Port Authority for FORTY-FOUR years in a conscientious and reliable manner, and***

**WHEREAS,**        ***ROBERT J. LEWIS JR. wishes to accept retirement effective June 20, 2025 under the provisions of his employment benefits; now therefore,***

**BE IT RESOLVED:**    ***That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Manager, Electrical & Electronics, and concurrently extend sincere best wishes for a long, healthy and happy future, and***

**BE IT FURTHER RESOLVED:**    ***That a copy of the foregoing resolution be suitably prepared and forwarded to ROBERT J. LEWIS JR.***

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

## ATTACHMENT 3

**MONTHLY REPORT**  
**GENERAL PROCUREMENT ACTIVITY**

**During the month of June there were 74 Purchase Orders awarded totaling \$1,293,652.03.**

**Approximately 8.64% or \$111,755.16 of the monthly dollar total was made available to MBE's and WBE's, representing 39.19% or 29 of the monthly total number of Purchase Orders.**

**Of the total monthly procurement available to MBE's and WBE's, approximately 52.42% or \$58,581.89 was awarded to MBE's and approximately 16.25% or \$18,156.78 was awarded to WBE's.**

**Of the total number of Purchase Orders available to MBE's and WBE's, approximately 27.59% or 8 Purchase Orders were awarded to MBE's and approximately 44.83% or 13 Purchase Orders were awarded to WBE's.**

**ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
ARTICLE XII-C  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

**Re: Article XII-C, Section 1 (a)**

Purchase Order 4500024212, Willier Electric Motor Repair. Gibbsboro, NJ. Purchase Contract for Replace Sewage Pumps. Contract Value: \$19,142. (Emergency).

Purchase Order 4500024463, United Electric Supply Company. New Castle, DE. Purchase Contract for Electrical Supplies and Materials. Contract Value: \$19,337. (State).

Purchase Order 4500024492, Lexipol LLC. Frisco, TX. Purchase Contract for Online Police Officer Training Subscription. Contract Value: \$19,247. (Sole Source).

Purchase Order 4500024497, ePlus Technology, Inc. Herndon, VA. Purchase Contract for Computer Parts, Materials, and Supplies. Contract Value: \$20,051. (State).

Purchase Order 4500024525, Transpo Industries Inc. New Rochelle, NY. Purchase Contract for Energy Absorption Systems Crash Attenuator Parts. Contract Value: \$10,151. (Sole Source).

Purchase Order 4500024563, Shi International Corp. Somerset, NJ. Purchase Contract for Computer Parts. Contract Value: \$23,096. (State).

Purchase Order 4500024599, Echelon Ford Inc. Stratford, NJ. Purchase Contract for Engine Service, Parts, and Repair. Contract Value: \$13,895. (Low Bid of Three, Three Vendors Solicited).

**Re: Article XII-C, Section 5**

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems  
As follows: (see accompanying Schedule 1)

Contract and Engineering Payments:                   **\$24,815,690**

**2025 CAPITAL BUDGET**

July 16, 2025

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (6/30/2025)**  
**Board Date: July 16, 2025**

| <i>Resolution #</i>                      | <i>Contract/Engineer</i>                                    | <i>Contract Amount</i> | <i>Completed Work (Billed) Percent</i> | <i>Amount</i> | <i>Retained Amount</i> | <i>Prior Payments</i> | <i>Invoice No.</i> | <i>Invoice Amount</i> |
|--|---|------------------------|--|---------------|------------------------|-----------------------|--------------------|-----------------------|
| <b>AECOM</b>                             |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-18-031)                            | BRB Maintenance Painting & Steel Repairs - Design           | \$ 1,164,356           | 87.8%                                  | \$ 1,022,388  | \$ 7,389               | \$ 1,011,748          | 59                 | \$ 3,251              |
| (DRPA-22-104)                            | PATCO Woodcrest Platform Rehabilitation                     | 1,222,120              | 97.3%                                  | 1,189,444     | 17,698                 | 1,155,049             | 39                 | 16,697                |
| <b>Allied Painting, Inc.</b>             |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-23-001)                            | BRB Painting & Steel Repairs Thru Truss & PA Approach Spans | 84,752,658             | 52.6%                                  | 44,567,129    | 4,347,173              | 37,270,528            | 24                 | 2,949,428             |
| <b>A.P. Construction, Inc.</b>           |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-23-037)                            | Center Tower/Command & Control Center Relocation            | 19,434,000             | 73.8%                                  | 14,346,666    | 1,203,183              | 12,622,457            | 16                 | 521,026               |
| (DRPA-23-086)                            | Woodcrest Station Platform Rehabilitation                   | 22,835,000             | 29.9%                                  | 6,820,474     | 682,047                | 5,178,532             | 11-12              | 959,895               |
| <b>Burns Engineering, Inc.</b>           |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-24-077)                            | PATCO Re-Opening Franklin Square Station - Design           | 3,280,957              | 98.1%                                  | 3,219,478     | 100,876                | 3,116,408             | 81                 | 2,194                 |
| <b>Cornell and Company, Inc.</b>         |   |                        |  |               |                        |                       |                    |                       |
| (Emergency)                              | CBB Weld Remediation - Emergency Contract                   | 6,731,500              | 69.0%                                  | 4,647,378     | 0                      | 4,158,746             | 11                 | 488,632               |
| <b>D.A. Nolt, Inc.</b>                   |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-24-029)                            | PATCO Roof/HVAC Replacement                                 | 14,974,910             | 61.9%                                  | 9,263,676     | 837,557                | 6,976,352             | 12                 | 1,449,768             |
| <b>Denney Electric Supply</b>            |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-24-078)                            | Electronic Surveillance and Integration                     | 545,879                | 64.1%                                  | 350,000       | 0                      | 0                     | 1                  | 350,000               |
| <b>Gannett Fleming, Inc.</b>             |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-18-028)                            | Replacement of PATCO Rectifier Transformers Phase 3         | 1,711,300              | 66.7%                                  | 1,141,895     | 50,810                 | 1,089,504             | 55                 | 1,581                 |
| <b>Greenman-Pedersen, Inc.</b>           |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-19-132)                            | BFB Rehabilitation of Suspension Spans & Anchorages - CMS   | 13,975,670             | 84.9%                                  | 11,869,464    | 986,490                | 10,729,447            | 62                 | 153,528               |
| <b>HNTB</b>                              |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-20-029)                            | PATCO Interlocking - Phase 2 - Design                       | 3,339,045              | 78.1%                                  | 2,608,858     | 260,886                | 2,344,805             | 45-46              | 3,168                 |
| (DRPA-22-002)                            | PATCO Franklin Square Station Re-Opening - CMS              | 4,627,800              | 97.7%                                  | 4,521,715     | 370,040                | 4,067,118             | 37                 | 84,556                |
| (DRPA-24-115)                            | WWB Suspended Span Link Replacement Phase 2 - CMS           | 1,646,530              | 2.0%                                   | 32,754        | 3,275                  | 0                     | 1                  | 29,479                |
| <b>Michael Baker International, Inc.</b> |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-23-113)                            | PATCO Roof Replacement - CMS                                | 1,495,284              | 37.8%                                  | 565,517       | 51,284                 | 416,518               | 7                  | 97,716                |
| <b>Pennoni Associates, Inc.</b>          |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-23-114)                            | Fender & Pier Rehabilitation (WWB & BFB)                    | 4,660,200              | 70.0%                                  | 3,262,927     | 175,546                | 2,643,651             | 6                  | 443,730               |
| <b>Skanska Koch, Inc.</b>                |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-19-131)                            | BFB Rehabilitation of Suspension Spans & Anchorages         | 194,990,000            | 96.9%                                  | 188,862,383   | 5,001,535              | 182,288,504           | 62-63              | 1,572,343             |
| (DRPA-24-112)                            | CBB Phase3 Painting and Rehabilitation                      | 220,148,547            | 12.9%                                  | 28,315,671    | 1,231,567              | 11,747,200            | 3                  | 15,336,904            |
| <b>WSP USA, Inc.</b>                     |   |                        |  |               |                        |                       |                    |                       |
| (DRPA-22-015)                            | 2022 BFB Biennial Inspection                                | 1,032,959              | 82.7%                                  | 854,460       | 62,353                 | 768,558               | 20                 | 23,549                |
| (DRPA-22-101)                            | BFB Eastbound Operational Improvements - Design             | 841,700                | 49.9%                                  | 420,348       | 0                      | 419,912               | 13                 | 436                   |

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (6/30/2025)**  
**Board Date: July 16, 2025**

| <i>Resolution #</i>   | <i>Contract/Engineer</i>             | <i>Contract Amount</i> | <i>Completed Work (Billed) Percent</i> | <i>Completed Work (Billed) Amount</i> | <i>Retained Amount</i> | <i>Prior Payments</i> | <i>Invoice No.</i> | <i>Invoice Amount</i>       |
|---|--------------------------------------|------------------------|--|---------------------------------------|------------------------|-----------------------|--------------------|-----------------------------|
| <b>Program Management and General Engineering Contracts</b> |                                      |                        |  |                                       |                        |                       |                    |                             |
| (DRPA-20-064)   | Job Order Contracting Services North | 5,000,000              | 86.3%                                  | 4,315,089                             | 0                      | 4,313,648             | Various            | 1,440                       |
| (DRPA-21-014)   | General Engineering Contracts        | 10,000,000             | 79.0%                                  | 7,900,828                             | 0                      | 7,803,333             | Various            | 97,495                      |
| (DRPA-22-014)   | Program Management Services          | 3,000,000              | 30.2%                                  | 906,917                               | 0                      | 897,541               | Various            | 9,377                       |
| <b>PRWT Services, Inc.</b>                                  |                                      |                        |  |                                       |                        |                       |                    |                             |
| (DRPA-22-052)   | Contracted Toll Collectors           | 12,508,976             | 40.1%                                  | 5,021,939                             | 0                      | 4,802,441             | Various            | 219,497                     |
|   |                                      |                        |  |                                       |                        |                       |                    | <b><u>\$ 24,815,690</u></b> |



# MONTHLY PURCHASING SUMMARY CALCULATOR

|                   | AMOUNT      | # PO s |
|-------------------|-------------|--------|
| MBE/WBE SOLICITED | \$35,016.49 | 8      |
| MINORITY AWARDED  | \$58,581.89 | 8      |
| WOMEN AWARDED     | \$18,156.78 | 13     |

| MONTH END: |      |
|------------|------|
| June       | 2025 |

| ALL OTHERS | AMOUNT         | # PO s |
|------------|----------------|--------|
|            | \$1,181,896.87 | 45     |

= REQUIRED

| MONTHLY MBE/WBE BREAKDOWN |              |        |
|---------------------------|--------------|--------|
| TYPE                      | AMOUNT       | % OF   |
| MBE \$ AWARDED            | \$ 58,581.89 | 52.42% |
| MBE PO s AWARDED          | 8            | 27.59% |
| WBE \$ AWARDED            | \$ 18,156.78 | 16.25% |
| WBE PO s AWARDED          | 13           | 44.83% |

| TOTAL AMOUNT MADE AVAILABLE TO MBEs/WBEs |                   | # PO s        |
|--|-------------------|---------------|
| \$                                       | <b>111,755.16</b> | <b>29</b>     |
| % OF OVERALL TOTALS                      | <b>8.64%</b>      | <b>39.19%</b> |

| OVERALL MONTHLY TOTAL  | # PO s    |
|------------------------|-----------|
| \$ <b>1,293,652.03</b> | <b>74</b> |

↑ MUST MATCH TOTALS IN MONTHLY PO REPORT



# 2ND QUARTER PURCHASING SUMMARY [DRPA]

|                   | AMOUNT       | # PO s |
|-------------------|--------------|--------|
| MBE/WBE SOLICITED | \$35,415.49  | 9      |
| MINORITY AWARDED  | \$182,968.33 | 20     |
| WOMEN AWARDED     | \$87,924.02  | 28     |

| MONTH END:     |
|----------------|
| APR - JUN 2025 |

| ALL OTHERS | AMOUNT         | # PO s |
|------------|----------------|--------|
|            | \$4,708,571.74 | 139    |

= REQUIRED

## MONTHLY MBE/WBE BREAKDOWN

| TYPE             | AMOUNT        | % OF   |
|------------------|---------------|--------|
| MBE \$ AWARDED   | \$ 182,968.33 | 59.73% |
| MBE PO s AWARDED | 20            | 35.09% |
| WBE \$ AWARDED   | \$ 87,924.02  | 28.70% |
| WBE PO s AWARDED | 28            | 49.12% |

| TOTAL AMOUNT MADE AVAILABLE TO MBEs/WBEs |                   | # PO s        |
|--|-------------------|---------------|
| \$                                       | <b>306,307.84</b> | <b>57</b>     |
| % OF OVERALL TOTALS                      | <b>6.11%</b>      | <b>29.08%</b> |

| OVERALL MONTHLY TOTAL | # PO s     |
|-----------------------|------------|
| <b>\$5,014,879.58</b> | <b>196</b> |

↑ MUST MATCH TOTALS IN MONTHLY PO REPORT

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 4  
EEO REPORT**

# DRPA EEO CATEGORIES

## (By State)

|       | JOB TITLE  | STATE OF RESIDENCE |    |    |
|-------|--|--------------------|----|----|
|       |  | DE                 | NJ | PA |
| 1     | Chief Executive Officer                                |                    | 1  |    |
| 2     | Chief Administrative Officer                           |                    | 1  |    |
| 3     | Chief Financial Officer                                |                    | 1  |    |
| 4     | Chief Operating Officer                                |                    |    | 1  |
| 5     | General Counsel/Corporate Secretary                    |                    |    | 1  |
| 6     | Deputy Chief Executive Officer                         |                    |    | 1  |
| 7     | Chief Engineer   |                    | 1  |    |
| 8     | Chief Security/Safety Officer                          |                    | 1  |    |
| 9     | Inspector General                                      |                    |    | 1  |
| <hr/> |  |                    |    |    |
| 1     | Bridge Director  |                    | 1  | 2  |
| 2     | Deputy General Counsel                                 |                    | 1  | 1  |
| 3     | Director, Finance                                      |                    | 1  |    |
| 4     | Director, Fleet Management                             |                    | 1  |    |
| 5     | Director, Government Relations & Grants Administration |                    |    | 1  |
| 6     | Director, Homeland Security & Emergency Management     |                    | 1  |    |
| 7     | Director, Human Resource Services                      |                    | 1  |    |
| 8     | Director, Information Services                         |                    | 1  |    |
| 9     | <b>Director, Procurement</b>                           |                    |    |    |
| 10    | Director, Revenue & Treasury                           | 1                  |    |    |
| 11    | Director, Risk Management                              |                    | 1  |    |
| 12    | Director, Strategic Initiatives                        |                    | 1  |    |
| 13    | Manager, Construction & Maintenance                    |                    | 1  |    |
| 14    | Manager, Planning & Design                             |                    |    | 1  |
| 15    | Police Chief   |                    | 1  |    |
| <hr/> |  |                    |    |    |
| 1     | Captain of Police                                      |                    | 1  | 1  |
| 2     | Construction & Maintenance Manager                     | 1                  | 1  | 1  |
| 3     | Engineering Program Manager                            |                    | 1  |    |
| 4     | Fleet Shop Manager                                     |                    | 1  |    |
| 5     | Manager, Accounting                                    |                    | 1  |    |
| 6     | Manager, Budget/Financial Analysis                     |                    | 1  |    |
| 7     | <b>Manager, Community Relations</b>                    |                    |    |    |
| 8     | Manager, Contract Administration                       |                    | 1  |    |
| 9     | Manager, Corporate Communications                      |                    |    | 1  |
| 10    | Manager, EEO   |                    | 1  |    |
| 11    | Manager, ERP & Applications                            |                    | 1  |    |
| 12    | <b>Manager, EZ Pass Technology &amp; Toll Analysis</b> |                    |    |    |

# DRPA EEO CATEGORIES (By State)

|  | JOB TITLE                                      | STATE OF RESIDENCE |            |           |
|--|--|--------------------|------------|-----------|
|  |  | DE                 | NJ         | PA        |
| 13   | Manager, Government Relations                  |                    | 1          |           |
| 14   | Manager, Grants Administration                 |                    |            |           |
| 15   | Manager, Internal Audit                        |                    |            | 1         |
| 16   | Manager, IT Audit                              |                    |            |           |
| 17   | Manager, Payroll                               |                    | 2          |           |
| 18   | Manager, Procurement & Stores                  |                    |            |           |
| 19   | Manager, Production Systems                    |                    |            | 1         |
| 20   | Manager, Special Projects                      |                    | 1          |           |
| 21   | Toll Manager                                   |                    | 1          | 1         |
| <hr/>  |  |                    |            |           |
| 1  | Accounts Payable & Receivable Supervisor       |                    |            | 1         |
| 2  | Electrical Foreman                             |                    | 5          |           |
| 3  | Fleet Foreman                                  |                    | 2          |           |
| 4  | Highway Foreman                                | 2                  | 7          | 1         |
| 5  | HVAC Foreman                                   |                    |            | 2         |
| 6  | Lieutenant of Police                           |                    | 5          | 2         |
| 7  | Maintenance Foreman                            |                    | 4          | 2         |
| 8  | Plaza Supervisor                               |                    | 14         | 9         |
| 9  | Purchasing Agent                               |                    | 1          |           |
| 10   | Sr. Accountant                                 |                    | 1          |           |
| 11   | Supervisor, Cash Assurance                     |                    | 1          |           |
| 12   | Supervisor, Central Store Room                 |                    |            | 1         |
| 13   | Supervisor, EZ Pass Technology & Toll Analysis |                    | 1          |           |
| 14   | Supervisor, Mail Room                          |                    | 1          |           |
| 15   | Supervisor, Printing Services                  |                    | 1          |           |
| <hr/>  |  |                    |            |           |
| <b>OFFICIALS - ADMINISTRATORS (Total By State)</b> |  | <b>4</b>           | <b>73</b>  | <b>33</b> |
| <hr/>  |  |                    |            |           |
| <b>TOTAL OFFICIALS - ADMINISTRATORS</b>            |  |                    | <b>110</b> |           |
| <hr/>  |  |                    |            |           |
| 1  | Accountant                                     |                    | 1          |           |
| 2  | Analyst, EZ Pass Technology & Toll Analysis    | 1                  |            |           |
| 3  | Benefits Administrator                         |                    | 2          |           |
| 4  | Budget Analyst                                 |                    | 1          |           |
| 5  | C&M Technical Assistant                        |                    | 2          |           |
| 6  | Cash Assurance Auditor                         |                    | 3          |           |
| 7  | Contract Administrator                         |                    | 2          |           |
| 8  | Digital Communications Specialist              |                    | 1          | 1         |

# DRPA EEO CATEGORIES (By State)

|                                       | JOB TITLE   | STATE OF RESIDENCE |           |           |
|---------------------------------------|---|--------------------|-----------|-----------|
|                                       |   | DE                 | NJ        | PA        |
| 9                                     | Grants Specialist   |                    | 1         |           |
| 10                                    | Graphic Design Administrator                              |                    |           | 1         |
| 11                                    | HRIS Specialist   |                    | 2         |           |
| 12                                    | HRS Specialist  |                    |           | 1         |
| 13                                    | Leadership Development & Organizational Change Agent      |                    |           | 1         |
| 14                                    | Purchasing Specialist                                     |                    | 3         |           |
| 15                                    | Revenue Operations Assessor ETC                           |                    | 1         | 1         |
| 16                                    | Safety Specialist   |                    | 2         |           |
| <hr/>                                 |   |                    |           |           |
| 1                                     | Administrator, Compensation/HRIS                          |                    |           |           |
| 2                                     | Administrator, Staffing & Recruiting                      |                    | 1         |           |
| 3                                     | Administrator, Training & Employee Development            |                    |           |           |
| 4                                     | Associate Engineer  |                    | 1         | 1         |
| 5                                     | Auditor   |                    | 1         |           |
| 6                                     | Claims Administrator                                      |                    | 2         |           |
| 7                                     | EEO Specialist  |                    |           | 1         |
| 8                                     | Engineering Management Specialist                         |                    |           |           |
| 9                                     | Engineering Program Analyst                               |                    | 1         |           |
| 10                                    | Management Analyst  |                    |           | 1         |
| 11                                    | Project Manager (Finance)                                 |                    |           |           |
| 12                                    | Project Manager (Office of the CAO)                       |                    |           |           |
| 13                                    | Project Manager (Public Safety, Technology)               |                    |           | 1         |
| 14                                    | Project Manager, Homeland Security & Emergency Management |                    | 1         |           |
| 15                                    | Records Manager   |                    | 1         |           |
| <hr/>                                 |   |                    |           |           |
| 1                                     | Assistant General Counsel                                 |                    | 4         | 2         |
| 2                                     | Electrical Engineer                                       |                    | 1         |           |
| 3                                     | Principal Engineer  |                    | 1         |           |
| 4                                     | Senior Engineer   |                    | 3         | 1         |
| <hr/>                                 |   |                    |           |           |
| <b>PROFESSIONALS (Total By State)</b> |   | <b>1</b>           | <b>38</b> | <b>12</b> |
| <hr/>                                 |   |                    |           |           |
| <b>TOTAL PROFESSIONALS</b>            |   |                    | <b>51</b> |           |
| <hr/>                                 |   |                    |           |           |
| 1                                     | Police Officer  | 2                  | 46        | 17        |

# DRPA EEO CATEGORIES (By State)

|  | JOB TITLE                           | STATE OF RESIDENCE |           |           |
|--|-------------------------------------|--------------------|-----------|-----------|
|  |                                     | DE                 | NJ        | PA        |
|  |                                     |                    |           |           |
| 1  | Corporal of Police                  |                    | 9         | 2         |
| 1  | Sergeant of Police                  |                    | 17        | 6         |
| <b>PROTECTIVE SERVICE (Total By State)</b> |                                     | <b>2</b>           | <b>72</b> | <b>25</b> |
| <b>TOTAL PROTECTIVE SERVICE</b>            |                                     | <b>99</b>          |           |           |
| 1  | Auto Technician                     | 1                  | 10        | 3         |
| 1  | Construction & Maintenance Mechanic | 1                  | 30        | 17        |
| 1  | Electrical Technician               |                    | 18        | 4         |
| 1  | HVAC Technician                     |                    | 7         |           |
| 1  | Maintenance Technician              | 2                  | 29        | 9         |
| <b>SKILLED CRAFT (Total By State)</b>      |                                     | <b>4</b>           | <b>94</b> | <b>33</b> |
| <b>TOTAL SKILLED CRAFT</b>                 |                                     | <b>131</b>         |           |           |
| 1  | Business Analyst                    |                    |           |           |
| 2  | Data Base Administrator             |                    | 1         |           |
| 3  | Network Technician                  |                    | 1         | 3         |
| 4  | Programmer/Analyst                  |                    |           | 1         |

# DRPA EEO CATEGORIES (By State)

|  | JOB TITLE                      | STATE OF RESIDENCE |           |           |
|--|--------------------------------|--------------------|-----------|-----------|
|  |                                | DE                 | NJ        | PA        |
| 5  | Systems Administrator          |                    | 5         | 2         |
| 6  | User Support Administrator     | 2                  |           |           |
| 7  | User Support Group Leader      |                    |           |           |
| <b>TECHNICIANS (Total By State)</b>            |                                | <b>2</b>           | <b>7</b>  | <b>6</b>  |
| <b>TOTAL TECHNICIANS</b>                       |                                | <b>15</b>          |           |           |
| 1  | Accounts Payable Specialist    |                    | 2         |           |
| 2  | Administrative Coordinator     |                    | 12        | 7         |
| 3  | Building Services Clerk        |                    | 3         |           |
| 4  | Central Stores Clerk           | 1                  |           |           |
| 5  | Claims Assistant               |                    | 1         | 1         |
| 6  | Contracts Administration Clerk |                    | 1         |           |
| 7  | Customer Service Coordinator   |                    | 1         |           |
| 8  | Data Management Coordinator    |                    | 2         |           |
| 9  | Executive Assistant to the CEO |                    | 2         |           |
| 10   | Executive Legal Secretary      |                    | 1         |           |
| 11   | File Clerk                     |                    | 1         | 1         |
| 12   | Legal Secretary                |                    | 1         | 2         |
| 13   | Media Specialist               |                    |           | 1         |
| 14   | Purchasing Clerk               |                    |           |           |
| 15   | Reproduction Technician        |                    | 1         | 1         |
| Sub-Total <b>NON-REP</b>                       |                                | 1                  | 28        | 13        |
| 1  | Toll Collector                 | 1                  | 29        | 23        |
| 2  | Revenue Operations Clerk       |                    | 3         |           |
| 1  | Lead Dispatcher                |                    | 4         |           |
| 2  | Dispatcher                     |                    | 5         | 6         |
| Sub-Total <b>IUOE</b>                          |                                | 1                  | 41        | 29        |
| <b>ADMINISTRATIVE SUPPORT (Total By State)</b> |                                | <b>2</b>           | <b>69</b> | <b>42</b> |
| <b>TOTAL ADMINISTRATIVE SUPPORT</b>            |                                | <b>113</b>         |           |           |

# DRPA EEO CATEGORIES (By State)

| JOB TITLE                         | STATE OF RESIDENCE |            |            |
|-----------------------------------|--------------------|------------|------------|
|                                   | DE                 | NJ         | PA         |
| <b>TOTAL EMPLOYEES BY STATE</b>   |                    |            |            |
|                                   | <b>15</b>          | <b>353</b> | <b>151</b> |
| <b>TOTAL DRPA EMPLOYEES - 519</b> |                    |            |            |
| <b>SUMMARY (Employee Class)</b>   |                    |            |            |
| <b>NON-REP</b>                    | <b>6</b>           | <b>139</b> | <b>58</b>  |
|                                   | <b>203</b>         |            |            |
| <b>IUOE</b>                       | <b>5</b>           | <b>135</b> | <b>62</b>  |
|                                   | <b>202</b>         |            |            |
| <b>IBEW</b>                       | <b>2</b>           | <b>7</b>   | <b>6</b>   |
|                                   | <b>15</b>          |            |            |
| <b>FOP</b>                        | <b>2</b>           | <b>72</b>  | <b>25</b>  |
|                                   | <b>99</b>          |            |            |

## DELAWARE RIVER PORT AUTHORITY EEO QUARTERLY SCORECARD QUARTER ENDING June 30, 2025

| EEO CATEGORIES             | CURRENT UTILIZATION |            |            |                           |            |                    |           |          |           |                                  |           |                   |           |                                   |            |
|----------------------------|---------------------|------------|------------|---------------------------|------------|--------------------|-----------|----------|-----------|----------------------------------|-----------|-------------------|-----------|-----------------------------------|------------|
|                            | TOTAL EMPLOYEES     | FEMALE     |            | BLACK or AFRICAN AMERICAN |            | HISPANIC or LATINO |           | ASIAN    |           | AMERICAN INDIAN or ALASKA NATIVE |           | TWO or MORE RACES |           | TOTAL MINORITY<br>Not Incl. Women |            |
|                            |                     | #          | %          | #                         | %          | #                  | %         | #        | %         | #                                | %         | #                 | %         | #                                 | %          |
| OFFICIALS & ADMINISTRATORS | 110                 | 31         | 28%        | 24                        | 22%        | 4                  | 4%        | 2        | 2%        | 0                                | 0%        | 0                 | 0%        | 30                                | 27%        |
| PROFESSIONALS              | 51                  | 27         | 53%        | 7                         | 14%        | 4                  | 8%        | 1        | 2%        | 0                                | 0%        | 1                 | 2%        | 13                                | 25%        |
| PROTECTIVE SERVICE WORKERS | 99                  | 7          | 7%         | 9                         | 9%         | 8                  | 8%        | 0        | 0%        | 0                                | 0%        | 2                 | 2%        | 19                                | 19%        |
| SKILLED CRAFT WORKERS      | 131                 | 3          | 2%         | 17                        | 13%        | 6                  | 5%        | 0        | 0%        | 0                                | 0%        | 0                 | 0%        | 23                                | 18%        |
| TECHNICIANS                | 15                  | 6          | 40%        | 3                         | 20%        | 0                  | 0%        | 1        | 7%        | 0                                | 0%        | 0                 | 0%        | 4                                 | 27%        |
| ADMINISTRATIVE SUPPORT     | 113                 | 76         | 67%        | 43                        | 38%        | 5                  | 4%        | 0        | 0%        | 0                                | 0%        | 2                 | 2%        | 50                                | 44%        |
| <b>TOTALS</b>              | <b>519</b>          | <b>150</b> | <b>29%</b> | <b>103</b>                | <b>20%</b> | <b>27</b>          | <b>5%</b> | <b>4</b> | <b>1%</b> | <b>0</b>                         | <b>0%</b> | <b>5</b>          | <b>1%</b> | <b>139</b>                        | <b>27%</b> |

## QUARTER ENDING March 31, 2025

| EEO CATEGORIES             | CURRENT UTILIZATION |            |            |                           |            |                    |           |          |           |                                  |           |                   |           |                                   |            |
|----------------------------|---------------------|------------|------------|---------------------------|------------|--------------------|-----------|----------|-----------|----------------------------------|-----------|-------------------|-----------|-----------------------------------|------------|
|                            | TOTAL EMPLOYEES     | FEMALE     |            | BLACK or AFRICAN AMERICAN |            | HISPANIC or LATINO |           | ASIAN    |           | AMERICAN INDIAN or ALASKA NATIVE |           | TWO or MORE RACES |           | TOTAL MINORITY<br>Not Incl. Women |            |
|                            |                     | #          | %          | #                         | %          | #                  | %         | #        | %         | #                                | %         | #                 | %         | #                                 | %          |
| OFFICIALS & ADMINISTRATORS | 109                 | 31         | 28%        | 24                        | 22%        | 4                  | 4%        | 1        | 1%        | 0                                | 0%        | 0                 | 0%        | 29                                | 27%        |
| PROFESSIONALS              | 45                  | 22         | 49%        | 6                         | 13%        | 4                  | 9%        | 1        | 2%        | 0                                | 0%        | 1                 | 2%        | 12                                | 27%        |
| PROTECTIVE SERVICE WORKERS | 100                 | 7          | 7%         | 9                         | 9%         | 8                  | 8%        | 0        | 0%        | 0                                | 0%        | 2                 | 2%        | 19                                | 19%        |
| SKILLED CRAFT WORKERS      | 130                 | 3          | 2%         | 16                        | 12%        | 5                  | 4%        | 0        | 0%        | 0                                | 0%        | 0                 | 0%        | 21                                | 16%        |
| TECHNICIANS                | 16                  | 6          | 38%        | 3                         | 19%        | 0                  | 0%        | 1        | 6%        | 0                                | 0%        | 0                 | 0%        | 4                                 | 25%        |
| ADMINISTRATIVE SUPPORT     | 115                 | 77         | 67%        | 44                        | 38%        | 6                  | 5%        | 0        | 0%        | 0                                | 0%        | 2                 | 2%        | 52                                | 45%        |
| <b>TOTALS</b>              | <b>515</b>          | <b>146</b> | <b>28%</b> | <b>102</b>                | <b>20%</b> | <b>27</b>          | <b>5%</b> | <b>3</b> | <b>1%</b> | <b>0</b>                         | <b>0%</b> | <b>5</b>          | <b>1%</b> | <b>137</b>                        | <b>27%</b> |



# P-CARD SUMMARY [DRPA] - 2ND QUARTER

|                  | AMOUNT      | P-CARDS |
|------------------|-------------|---------|
| MINORITY AWARDED | \$2,684.00  | 3       |
| WOMEN AWARDED    | \$15,783.27 | 40      |

| QUARTER:            |              |
|---------------------|--------------|
| APR - JUN 2025      |              |
| TOTAL P-CARDS SPENT | AMOUNT       |
|                     | \$480,141.45 |

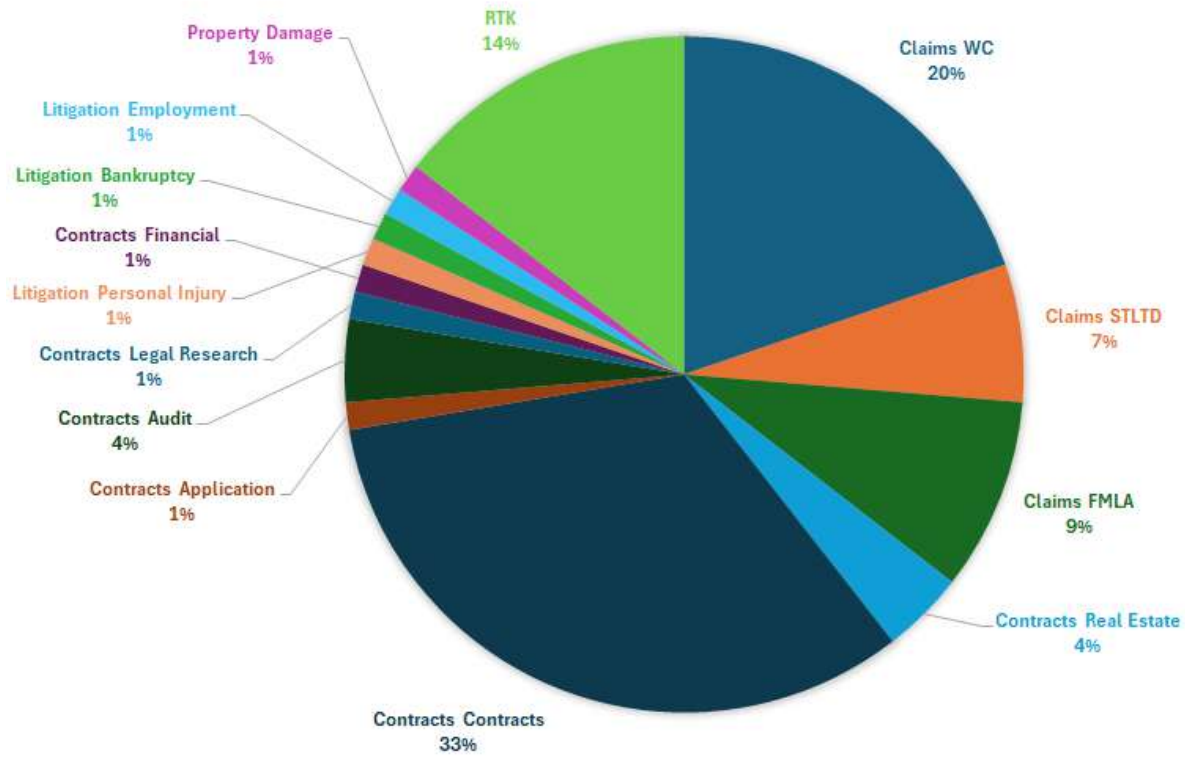
| TOTAL AMOUNT MADE AVAILABLE TO MBEs/WBEs | MBE & WBE P-CARDS |
|--|-------------------|
| <b>\$18,467.27</b>                       | <b>43</b>         |
| % OF OVERALL TOTALS                      | <b>3.85%</b>      |

| TOTAL OVERALL P-CARDS |
|-----------------------|
| <b>\$480,141.45</b>   |

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 5  
LEGAL STATISTICS REPORT**

## Legal Matter Count Report by Sub-Category

### OPENED IN RANGE



| Matter Type     | Matter subtype           | opened in range | closed in range |
|-----------------|--------------------------|-----------------|-----------------|
| Claims          | WC                       | 15              | 13              |
| Claims          | STLTD                    | 5               | 8               |
| Claims          | FMLA                     | 7               | 5               |
| Contracts       | Real Estate              | 3               | 3               |
| Contracts       | Environmental            | 0               | 1               |
| Contracts       | EZPass Interagency Group | 0               | 1               |
| Contracts       | Contracts                | 25              | 35              |
| Contracts       | Application              | 1               | 1               |
| Contracts       | Audit                    | 3               | 2               |
| Contracts       | Legal Research           | 1               | 0               |
| Contracts       | Financial                | 1               | 0               |
| HR              | Discipline               | 0               | 1               |
| HR              | other                    | 0               | 1               |
| Litigation      | Personal Injury          | 1               | 2               |
| Litigation      | Bankruptcy               | 1               | 0               |
| Litigation      | Employment               | 1               | 0               |
| Property Damage | Property Damage          | 1               | 60              |
| RTK             | RTK                      | 11              | 16              |
|                 |                          |                 |                 |
| <b>Total</b>    |                          | 76              | 149             |

# **CFO REPORT**

# Report of the Chief Financial Officer

July 9th, 2025

Board of Commissioners  
Delaware River Port Authority of Pennsylvania and New Jersey  
One Port Center  
2 Riverside Drive  
Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

To the Commissioners:

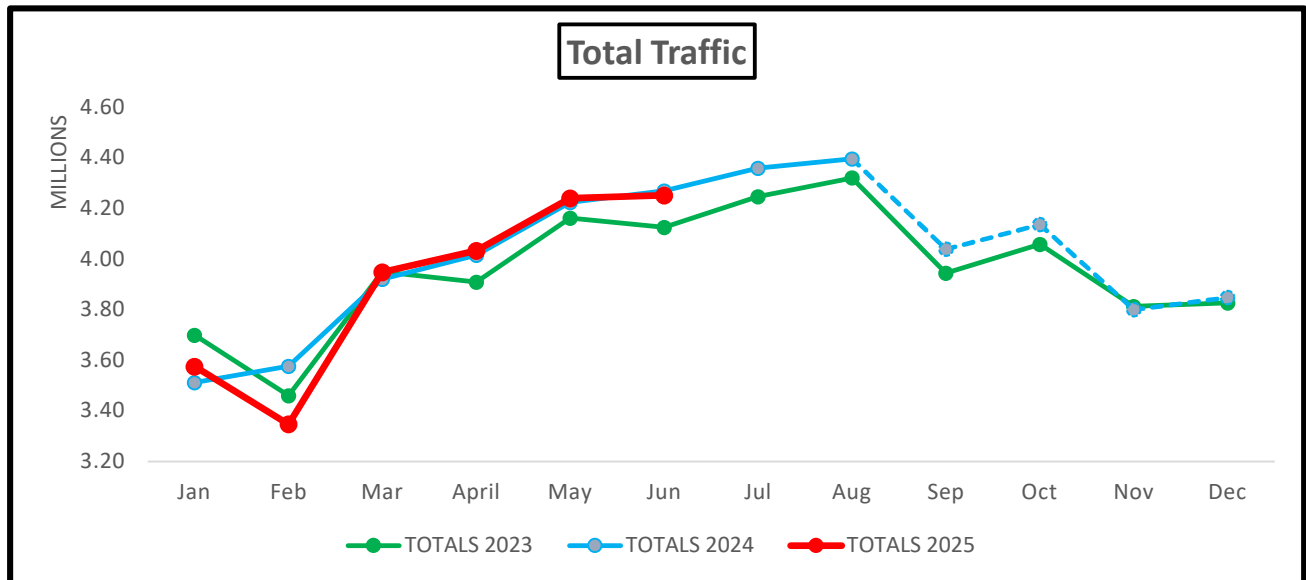
The following descriptive financial summary is primarily based on the unaudited financial summary, dated July 9th.

## Current Trends DRPA Preliminary Traffic Volumes

June YTD total traffic volume was 122K or 0.5% lower than last year. The reason for the decrease is:

- 2024 was a leap year and February 29<sup>th</sup> accounted for ~135k of traffic.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## Toll April YTD Revenue

| Bridge Revenue April YTD |                  |                  |                  |                |                 |              |
|--------------------------|------------------|------------------|------------------|----------------|-----------------|--------------|
| (\$Millions )            | 2025 Actuals     | Budget           | 2024 Actuals     | B/(W)Plan      | B/(W)PY         | 2025 Growth  |
| Passengers               | \$ 85.20         | \$ 84.24         | \$ 71.54         | \$ 0.95        | \$ 13.65        | 19.1%        |
| Trucks                   | \$ 36.26         | \$ 33.61         | \$ 29.56         | \$ 2.66        | \$ 6.70         | 22.7%        |
| Other                    | \$ 0.65          | \$ 0.43          | \$ 0.59          | \$ 0.22        | \$ 0.06         | 9.7%         |
| <b>Total</b>             | <b>\$ 122.11</b> | <b>\$ 118.28</b> | <b>\$ 101.70</b> | <b>\$ 3.83</b> | <b>\$ 20.41</b> | <b>20.1%</b> |
| <b>Average Toll</b>      | <b>\$ 7.82</b>   | <b>\$ 7.67</b>   | <b>\$ 6.47</b>   | <b>\$ 0.15</b> | <b>\$ 1.34</b>  | <b>20.8%</b> |

| Bridge Traffic April YTD |              |              |              |             |               |               |
|--------------------------|--------------|--------------|--------------|-------------|---------------|---------------|
| (Millions )              | 2025 Actuals | Budget       | 2024 Actuals | B/(W)Plan   | B/(W)PY       | 2025 Growth   |
| Passengers               | 14.35        | 14.24        | 14.47        | 0.11        | (0.12)        | (0.8)%        |
| Trucks                   | 1.23         | 1.13         | 1.20         | 0.10        | 0.03          | 2.6%          |
| Other                    | 0.04         | 0.04         | 0.04         | (0.00)      | (0.00)        | (1.4)%        |
| <b>Total</b>             | <b>15.62</b> | <b>15.42</b> | <b>15.71</b> | <b>0.20</b> | <b>(0.09)</b> | <b>(0.6)%</b> |

### **April 2025 YTD Final Traffic/Toll Revenues vs. 2025 April YTD Budget**

- DRPA toll **revenue** of \$122.1 Million was \$3.8 Million or 3.2% above budget.
- **Traffic** was approximately 0.2 Million vehicles or 1.3% above budget.
- Truck traffic YTD volume increased by 8.8% vs plan led to the Average Toll of \$7.82 vs budgeted \$7.67.

### **April 2025 YTD Final Traffic/Toll Revenues vs. April YTD 2024**

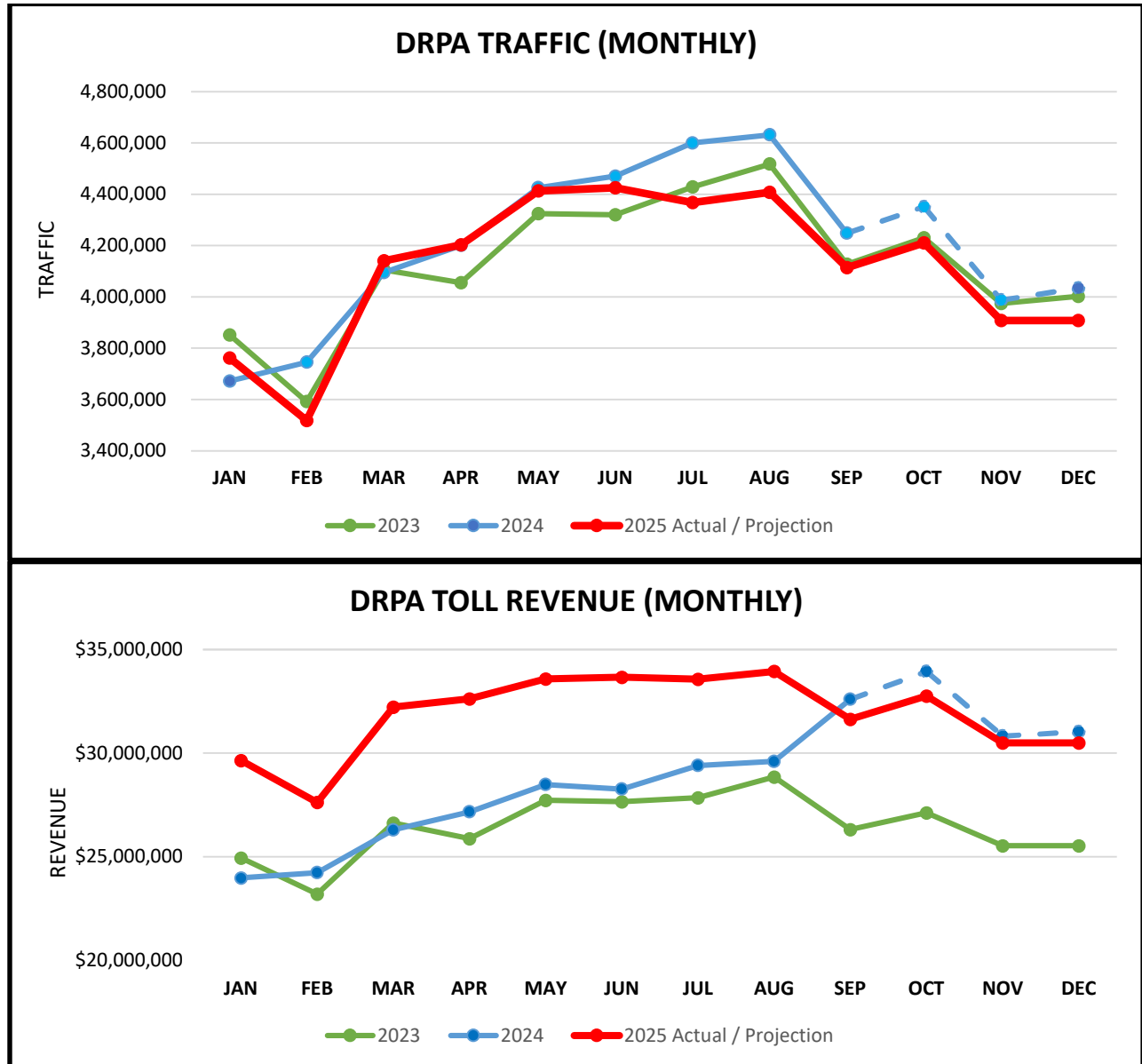
- DRPA toll **revenue** was \$122.1 Million, \$20.4 Million or 20.1% favorable to 2024.
  - \$20.4M favorable to prior year, primarily driven by toll increase implemented as of September 1, 2024.
- **Traffic** was 0.1 Million vehicles or 0.6% lower than in 2024. Last year was a leap year which contributed to the majority of the decrease in traffic.

## Toll Revenue and Traffic Trend

The 2025 data on the graphs below represents April's YTD actual figures and forecasted figures from May through December. Assumption for forecast are:

- May and June are based on preliminary traffic volumes.
- July through December are based on the 2025 budget.
- Even after isolating the impact of the 20% toll rate increase, full year revenue performance should be similar to prior year, driven by increase in Commercial traffic.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## PATCO April YTD Revenue

| PATCO Revenue and Ridership April YTD |              |         |              |           |         |             |
|---------------------------------------|--------------|---------|--------------|-----------|---------|-------------|
| (Millions )                           | 2025 Actuals | Budget  | 2024 Actuals | B/(W)Plan | B/(W)PY | 2025 Growth |
| Revenue                               | \$ 4.68      | \$ 4.61 | \$ 4.33      | \$ 0.07   | \$ 0.35 | 8.1%        |
| Ridership                             | 1.93         | 1.94    | 1.84         | (0.01)    | 0.09    | 5.0%        |
| Average Fare                          | \$ 2.42      | \$ 2.37 | \$ 2.35      | \$ 0.05   | \$ 0.06 | 2.6%        |

### PATCO Ridership and Passenger Fare Revenue vs. Budget Through April 2025

- PATCO passenger revenues of \$4.7 Million were favorable by \$70K or 1.5% over budget.
- The actual ridership was 1.93 Million, which was unfavorable by 10K passengers or 0.5% below budget.
- The 1.9% increase in Average Fare is driving the favorable revenue variance to Budget, even though the ridership is slightly unfavorable to budget.

### PATCO April YTD 2025 – Ridership/Passenger Revenues vs. YTD 2024

- YTD April 2025 net passenger revenues were \$4.7 Million, which represents an increase of \$350K or 8.1% versus YTD April 2024.
- The actual ridership was 1.93 Million, which represents an increase of 90K or 5.0% versus YTD April 2024.
- The 2.6% increase in Average Fare is driving the favorable revenue.

## DRPA and PATCO Preliminary YTD Operating expenses and Headcount

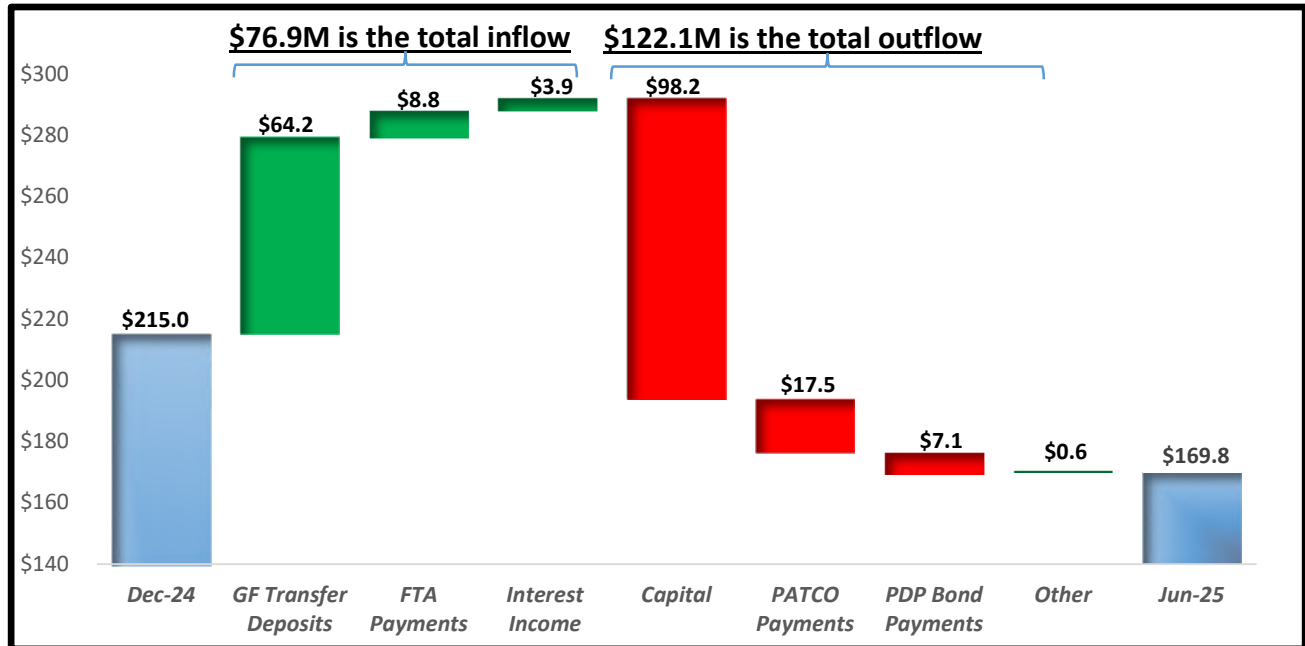
| DRPA & PATCO April YTD Operating Expenses |              |              |            |              |
|---|--------------|--------------|------------|--------------|
| (\$Millions )                             | 2025 Actuals | Budget       | B/(W) Plan | % B/(W) PY   |
| Employee Related                          | 42.15        | 46.70        | 4.55       | 9.7%         |
| Operating Expenses                        | 16.60        | 19.36        | 2.76       | 14.3%        |
| <b>Total Expenses</b>                     | <b>58.75</b> | <b>66.06</b> | <b>7.3</b> | <b>11.1%</b> |

| DRPA & PATCO JUNE Headcount                 |            |            |            |                        |
|---|------------|------------|------------|------------------------|
| Division                                    | Budgeted   | Active     | Open       | Recruitment in Process |
| Administration                              | 29         | 22         | 7          | 4                      |
| CEO   | 3          | 3          | 0          | 0                      |
| Deputy CEO                                  | 50         | 33         | 17         | 9                      |
| Engineering                                 | 22         | 15         | 7          | 1                      |
| Finance                                     | 21         | 15         | 6          | 4                      |
| Inspector General                           | 10         | 8          | 2          | 2                      |
| General Counsel                             | 20         | 20         | 0          | 0                      |
| Bridge Operation & Fleet                    | 275        | 258        | 17         | 17                     |
| Public Safety                               | 172        | 136        | 36         | 36                     |
| Strategic Initiatives & Corp Communications | 7          | 7          | 0          | 0                      |
| Patco                                       | 345        | 302        | 43         | 36                     |
| <b>Total</b>                                | <b>954</b> | <b>819</b> | <b>135</b> | <b>109</b>             |

- Favorable variance to budget in **employee related** expenses is driven by 135 open positions vs. budget, which equates to a 14.2% open headcount.
  - **Public safety's** open headcount will be reduced by **17** in July; 16 of which will start the academy and 1 will start field training.
- Preliminary **operating expenses** are \$2.8 Million favorable to budget which is timing related.
- **DRPA** YTD preliminary expenses are \$38.5 Million, 9.7% **favorable to budget**.
- **PATCO** YTD preliminary expenses are \$20.2 Million, 13.6% **favorable to budget**.

The Authority's expenses for the year are under budget, continuing the streak of a positive variance over the past twenty plus years, resulting from the continued cost-constraints that both DRPA and PATCO have placed on spending.

## **General Fund**



**June 2025 General Fund Balance decreased by \$45.2 Million which is higher than the expected amount and is driven by:**

- Higher YTD capital spending, due to timing of projects.
- ~\$8.8M in delayed payments from NY E-ZPass were received after June 20, 2025. It was not reflected in the amount transferred to the General Fund Balance.

Ending General Fund balance for 2025 is expected to be in line with the budget of ~\$150M.

## **Bond Compliance and Bond-Related Transactions**

The Authority intends to refund the remaining outstanding 2013 Revenue Bonds (\$243.9 million). A dedicated team including Underwriters and Bond Counsel members has been assembled and is actively working to complete the transaction by the end of August.

**Respectfully submitted,**

**Jerry Sahi**

**CFO**

# **DRPA BOARD MINUTES**

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

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**One Port Center  
Camden, New Jersey  
Wednesday, June 18, 2025**

**Pennsylvania Commissioners**

James Schultz, Esq., Chairman of the Board (via Teams)  
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor) (via Teams)  
James Snell (for Pennsylvania Treasurer Stacy Garrity) (via Teams)  
Donna Powell (via Teams)  
Keiwana McKinney-Forde (via Teams)  
Gregory Schwab, Esq.  
Robert Ghormoz (via Teams)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board (via Teams)  
Albert Frattali  
Richard Sweeney  
Aaron Nelson (via Teams)  
Sarah Lipsett (via Teams)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer DRPA/President PATCO  
Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
Toni P. Brown, Chief Administrative Officer, DRPA  
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
Michael Venuto, Chief Engineer, DRPA  
John Rink, General Manager, PATCO  
Robert Hicks, Chief Operating Officer, DRPA  
David Aubrey, Inspector General, DRPA  
Robert Finnegan, Chief Safety and Security Officer, DRPA  
Ed Cobbs, Jr., Chief of Police, DRPA  
Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
William Shanahan, Director, Homeland Security and Emergency Management, DRPA  
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
Christopher Jones, Director, Information Services, DRPA  
Joseph McAroy, Director, BRB/BRB (via Teams)  
Christina Maroney, Director, Strategic Initiatives, DRPA  
Darcie DeBeaumont, Director, Finance, DRPA  
Mark Ciechon, Director, Finance, PATCO  
Rohan Hepkins, Deputy General Manager, PATCO  
Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
Amy Ash, Manager, Contract Administration, DRPA  
Dawn Whiton, Executive Assistant to the CEO  
Barbara Wagner, Executive Assistant to the CEO  
Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA  
Ryan Linhart, Budget Analyst, Finance, DRPA (via Teams)

Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA  
 Carol Herbst, Senior Accountant, Finance, DRPA (via Teams)

### **Others Present**

Alan Kessler, Esq., Duane Morris, LLP (via Teams)  
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit  
 Christopher Gibson, Esq., Archer & Greiner, P.C.  
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)  
 Jennifer Bertino, Partner, Bowman and Company  
 Amy Perrone, Senior Manager, Governmental Services, Bowman and Company  
 Shamarukh Billah, Mott MacDonald

### **OPEN SESSION**

#### **Roll Call**

Chairman Schultz called the meeting to order at 9:01 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, Snell, Frattali, Powell, McKinney-Forde, Nelson, Lipsett, Ghormoz, Sweeney, and Schwab.

#### **Public Comment**

There was no public comment.

#### **Report of the Chief Executive Officer**

Chief Executive Officer Hanson stated that his Report stood as previously submitted and he had no further comments on the Report. He did give a brief update regarding the status of plans relating to the overnight service at PATCO. He reported that an agreement has been signed with the City of Philadelphia and will commence on September 1, 2025. The agreement will be for a six (6) month period with an option to renew at the end of the six (6) months. The Agreement will provide for overnight closure of all stations from midnight to about 4:30 in the morning, allowing PATCO to deep clean the stations. Chairman Schultz expressed his gratitude to all involved in making this possible. There were no questions or other comments from the Commissioners. Commissioner Deon moved to accept the CEO's Report and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

#### **Report of the Chief Financial Officer**

Chief Financial Officer Sahi stated that his Report stood as previously submitted and he had no further comments. There were no questions or comments from the Commissioners.

#### **Approval of May 14, 2025 DRPA Board Meeting Minutes**

Chairman Schultz stated that the May 14, 2025, DRPA Board Meeting Minutes were previously provided to all Commissioners and to the Governors of New Jersey and Pennsylvania. There were no comments or corrections to the Minutes. Commissioner Schwab moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Payments covering the Month of May 2025**

Chairman Schultz stated that the List of Previously Approved Payments covering the month of May 2025, was previously provided to all Commissioners. There were no questions or comments. Commissioner Sweeney moved to receive and file the List and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of May 2025**

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of May 2025, was previously provided to all Commissioners. There were no questions or comments. Commissioner Sschwab moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Operations & Maintenance Committee Meeting Minutes of June 3, 2025**

Chairman Schultz stated that the Minutes of the June 3, 2025, Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Sweeney moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Adoption of Resolutions Approved by the Operations & Maintenance Committee on June 3, 2025**

Chairman Schultz stated that there were four (4) Resolutions from the Operations & Maintenance Committee Meeting for consideration.

**DRPA-25-044                      E-Builder License Renewal 2025-2026**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the Proposal of and negotiate an agreement with e-Builder, Inc. to renew the licensing for www.eBuilder.net to support the functions of the DRPA Engineering Department for Capital Projects. The agreement will be for an amount not to exceed \$118,065.50. Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-25-045                      Contract No. 34-F, PATCO Franklin to Market Signal Cable Installation**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the bid of and negotiate an agreement with Vanalt Electrical Construction, Inc. to install a new thirty-seven (37) conductor signal cable between Franklin Square and Market Street in PATCO's Philadelphia tunnel. The agreement will be for an amount not to exceed \$1,130,900.00. Commissioner Schwab moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The

motion carried and the Board adopted the Resolution.

**DRPA-25-046                      Contract Modifications**

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to execute contract modifications to Contract DRPA-22-083 – PATCO Automated Fare Collection System Device Update with Open Payments Integration. The modifications include going beyond refurbishing the TVMs and adding functionality (coin recycling, ability to read and add value to SHARE cards, and new electrical communication boards) and new money room software and hardware for revenue servicing. The Change Order will be for an amount not to exceed \$4,922,893.00. Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-25-047                      Lindenwold Maintenance Yard Camera Replacement –  
Phase 3**

Homeland Security and Emergency Management Director Shanahan presented the Summary Statement and Resolution seeking Board authorization for staff to enter into an agreement with Scheider Electric Buildings Americas, Inc. (“Schneider Electric”) to replace the PATCO Lindenwold Maintenance Yard Cameras, Phase 3 of the PATCO camera replacement program. Phase 3 includes the replacement of 18 existing surveillance cameras and the addition of 5 new camera installations. The agreement will be under COSTARS in the amount of \$171,370.00. Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Approval of Labor Committee Meeting Minutes of June 3, 2025**

Chairman Schultz stated that the Minutes of the June 3, 2025, Labor Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Deon moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

**Adoption of Resolutions Approved by the Labor Committee on June 3, 2025**

Chairman Schultz stated that there was one (1) Resolution from the Labor Committee Meeting for consideration:

**DRPA-25-048                      General Services Agreement with Multiple Temporary  
Staffing Vendors to Provide Temporary Workers**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization to negotiate a three- (3) year general services contract with two (2) one- (1) year exercisable options, for a total of five (5) years, with the staffing firms Accountants for You, ISearch Partners, Inc. (formerly, Perry Resources), AppleOne, Inc. and ACCU Personnel, Inc. The Agreement will provide for temporary Clerical, Administrative, Financial and Custodial Workers

to substitute for regular full-time employees on short and/or long-term disability, to fill on a temporary basis any vacancies left by permanent employees or where additional support for Authority initiatives is needed. The total amount to be expended will not exceed \$3,000,000.00 for the three-year term; the options for two (2) additional one-year terms, exercisable at the Authority's sole discretion, will be for an amount not to exceed \$1,000,000.00 annually per option exercised. Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

### **Approval of Audit Committee Meeting Minutes of June 4, 2025**

Chairman Schultz stated that the Minutes of the June 4, 2025, Audit Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Deon moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

### **Adoption of Resolutions Approved by the Audit Committee on June 4, 2025**

Chairman Schultz stated that there were two (2) Resolutions from the Audit Committee Meeting for consideration:

#### **DRPA-25-050                      Approval of Citizens Advisory Committee Membership Nomination**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board approval of the nomination made by the Citizens Advisory Committee ("CAC") to fill one (1) New Jersey vacancy on the CAC with Scott L. Pileckas. Commissioner Deon moved to adopt the Resolution and Commissioner Nelson seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

#### **DRPA-25-051                      2024 Financial Audit Exit Conference Report and Required Communications**

Inspector General Aubrey presented the Summary Statement and Resolution seeking Board acknowledgement of its receipt of the 2024 Financial Audit – Exit Conference Report and Required Communications as presented by Bowman and Company (External Auditors) and approved by the Audit Committee on June 4, 2025. Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

### **Citizens' Advisory Committee Report**

There was no Citizens' Advisory Committee Report.

### **Unfinished Business**

There were no Unfinished Business items.

**New Business**

Chairman Schultz stated that there was one (1) New Business item for consideration:

**DRPA-25-052                      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into one (1) pending DRPA contract identified in the attachment to the Resolution. Commissioner Schwab moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA Board Meeting Held in Abeyance**

At 9:23 a.m., the DRPA Board meeting was held in abeyance to allow the PATCO Board Meeting to convene.

**ADJOURNMENT**

With no further business, Commissioner Deon moved to adjourn the Meeting. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:28 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**DRPA MONTHLY LIST OF  
PREVIOUSLY APPROVED PAYMENTS**

**DELAWARE RIVER PORT AUTHORITY**  
**MONTHLY LIST OF PAYMENTS 06/01/2025 THRU 06/30/2025**  
**MEETING DATE 07/16/2025**

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| <u>VENDOR NAME</u>                  | <u>DESCRIPTION</u>  | <u>FUNCTIONAL AREA</u> | <u>TOTAL NET AMOUNT</u> |
|-------------------------------------|---|------------------------|-------------------------|
| DELTA DENTAL OF NEW JERSEY, INC.    | ACTIVE EMPLOYEE DENTAL INSURANCE                          | NONE                   | \$ 24,625.18            |
|                                     | <b>ACTIVE EMPLOYEE DENTAL INSURANCE TOTAL</b>             |                        | <b>\$ 24,625.18</b>     |
| AMERIHEALTH INSURANCE COMPANY       | ACTIVE EMPLOYEE MEDICAL INSURANCE                         | NONE                   | \$ 687,059.57           |
|                                     | <b>ACTIVE EMPLOYEE MEDICAL INSURANCE TOTAL</b>            |                        | <b>\$ 687,059.57</b>    |
| VISION BENEFITS OF AMERICA          | ACTIVE EMPLOYEE VISON INSURANCE                           | NONE                   | \$ 2,461.92             |
|                                     | <b>ACTIVE EMPLOYEE VISON INSURANCE TOTAL</b>              |                        | <b>\$ 2,461.92</b>      |
| CANON FINANCIAL SERVICES INC.       | AUTHORITY WIDE COPIERS & PRINTERS                         | D-16-083               | \$ 679.36 **            |
|                                     | <b>AUTHORITY WIDE COPIERS &amp; PRINTERS TOTAL</b>        |                        | <b>\$ 679.36</b>        |
| BRUCE TURNER                        | AUTO ACCESSORIES & PARTS                                  | 25KTHRES               | \$ 4,820.90             |
| CAPTAIN CARWASH III                 | AUTO ACCESSORIES & PARTS                                  | 25KTHRES               | \$ 42.00                |
| GENUINE PART COMPANY                | AUTO ACCESSORIES & PARTS                                  | 25KTHRES               | \$ 161.82               |
| LACAL EQUIPMENT INC.                | AUTO ACCESSORIES & PARTS                                  | 25KTHRES               | \$ 5,347.80             |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | AUTO ACCESSORIES & PARTS                                  | 25KTHRES               | \$ 473.40               |
|                                     | <b>AUTO ACCESSORIES &amp; PARTS TOTAL</b>                 |                        | <b>\$ 10,845.92</b>     |
| WSP USA INC.                        | BFB EASTBOUND OPERATIONAL IMPROVEMENTS                    | D-22-101               | \$ 436.48 **            |
|                                     | <b>BFB EASTBOUND OPERATIONAL IMPROVEMENTS TOTAL</b>       |                        | <b>\$ 436.48</b>        |
| JAMES DOORCHECK INC.                | BFB ELECTRONIC SECURITY SYSTEM                            | 25KTHRES               | \$ 6,693.34 **          |
| UNITED ELECTRIC SUPPLY CO., INC.    | BFB ELECTRONIC SECURITY SYSTEM                            | 25KTHRES               | \$ 2,399.64 **          |
|                                     | <b>BFB ELECTRONIC SECURITY SYSTEM TOTAL</b>               |                        | <b>\$ 9,092.98</b>      |
| CHI CONSULTING ENGINEERS LLC        | BFB SAFETY IMPROVEMENTS                                   | D-24-092               | \$ 4,261.86 **          |
|                                     | <b>BFB SAFETY IMPROVEMENTS TOTAL</b>                      |                        | <b>\$ 4,261.86</b>      |
| WSP USA INC.                        | BIENNIAL INSPECTION                                       | D-22-015               | \$ 23,549.21            |
|                                     | <b>BIENNIAL INSPECTION TOTAL</b>                          |                        | <b>\$ 23,549.21</b>     |
| TD BANK, N.A.                       | BOND SERVICE  | BOND RESOLUTION        | \$ 9,966,000.00         |
|                                     | <b>BOND SERVICE TOTAL</b>                                 |                        | <b>\$ 9,966,000.00</b>  |
| TD BANK, N.A.                       | BOND TRUSTEE FEES   | BOND RESOLUTION        | \$ 2,750.00             |
| TD BANK, N.A.                       | BOND TRUSTEE FEES   | D-16-098               | \$ 8,500.00             |
|                                     | <b>BOND TRUSTEE FEES TOTAL</b>                            |                        | <b>\$ 11,250.00</b>     |
| AECOM TECHNICAL SERVICES, INC.      | BRB MAINTENANCE PAINTING AND STEEL REPAIRS                | D-18-031               | \$ 3,251.00 **          |
| ALLIED PAINTING INC.                | BRB MAINTENANCE PAINTING AND STEEL REPAIRS                | D-23-001               | \$ 2,949,427.76 **      |
|                                     | <b>BRB MAINTENANCE PAINTING AND STEEL REPAIRS TOTAL</b>   |                        | <b>\$ 2,952,678.76</b>  |
| US ELECTRICAL SERVICES, INC.        | BRIDGE BEACON LIGHTS                                      | 25KTHRES               | \$ 7,212.00 **          |
|                                     | <b>BRIDGE BEACON LIGHTS TOTAL</b>                         |                        | <b>\$ 7,212.00</b>      |
| ALLEN CHASE ENTERPRISES, INC.       | BUILDINGS & GROUNDS                                       | D-23-030               | \$ 13,471.92            |
| TRI-COUNTY TERMITE & PEST CONTROL,  | BUILDINGS & GROUNDS                                       | 25KTHRES               | \$ 280.00               |
|                                     | <b>BUILDINGS &amp; GROUNDS TOTAL</b>                      |                        | <b>\$ 13,751.92</b>     |
| CORNELL & COMPANY, INC.             | CBB WELD INVESTIGATION AND STEEL REMEDIATION              | CEOEMG                 | \$ 488,632.48 **        |
|                                     | <b>CBB WELD INVESTIGATION AND STEEL REMEDIATION TOTAL</b> |                        | <b>\$ 488,632.48</b>    |
| A.P. CONSTRUCTION, INC.             | CENTER TOWER/COMMAND & CONTROL CENTER                     | D-23-037               | \$ 521,025.60 **        |
|                                     | <b>CENTER TOWER/COMMAND &amp; CONTROL CENTER TOTAL</b>    |                        | <b>\$ 521,025.60</b>    |
| A&A SALES ASSOCIATES LLC            | CLOTHING UNIFORM  | 25KTHRES               | \$ 7,080.95             |
| A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM  | 25KTHRES               | \$ 379.00               |
| DENISE ZANE-LAYTON                  | CLOTHING UNIFORM  | 25KTHRES               | \$ 490.40               |
| KEYPORT ARMY NAVY                   | CLOTHING UNIFORM  | 25KTHRES               | \$ 554.40               |
| QUIK STITCH EMBROIDERY              | CLOTHING UNIFORM  | 25KTHRES               | \$ 359.00               |
|                                     | <b>CLOTHING UNIFORM TOTAL</b>                             |                        | <b>\$ 8,863.75</b>      |
| VERSITRON, INC.                     | COMP HW/PERIPH-MICRO                                      | 25KTHRES               | \$ 21,946.00            |
|                                     | <b>COMP HW/PERIPH-MICRO TOTAL</b>                         |                        | <b>\$ 21,946.00</b>     |
| WEST PUBLISHING CORPORATION         | COMPUTER SOFTWARE   | 25KTHRES               | \$ 400.24               |
|                                     | <b>COMPUTER SOFTWARE TOTAL</b>                            |                        | <b>\$ 400.24</b>        |
| A.P. CONSTRUCTION, INC.             | CONTRACT SERVICE EXPENSE                                  | D-23-086               | \$ 959,895.00           |
| ACACIA FINANCIAL GROUP, INC.        | CONTRACT SERVICE EXPENSE                                  | D-23-081               | \$ 9,362.50             |
| AECOM TECHNICAL SERVICES, INC.      | CONTRACT SERVICE EXPENSE                                  | 25KTHRES               | \$ 273.18               |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACT SERVICE EXPENSE                                  | D-16-125               | \$ 575.79               |
| JAMES NOTTINGHAM                    | CONTRACT SERVICE EXPENSE                                  | D-23-082               | \$ 3,584.00             |
| SHIELDS BUSINESS SOLUTIONS, INC.    | CONTRACT SERVICE EXPENSE                                  | CEOEMG                 | \$ 32,234.00            |
|                                     | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                     |                        | <b>\$ 1,005,924.47</b>  |
| PRWT SERVICES INC.                  | CONTRACTED P/T TOLL COLLECTORS                            | D-22-052               | \$ 189,134.64           |
|                                     | <b>CONTRACTED P/T TOLL COLLECTORS TOTAL</b>               |                        | <b>\$ 189,134.64</b>    |
| PRWT SERVICES INC.                  | CONTRACTED TEMP HELP - TOLL COLLECTORS                    | D-22-052               | \$ 35,832.13            |
|                                     | <b>CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL</b>       |                        | <b>\$ 35,832.13</b>     |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACTORS - EZP VPC                                     | D-16-125               | \$ 413,608.89           |
|                                     | <b>CONTRACTORS - EZP VPC TOTAL</b>                        |                        | <b>\$ 413,608.89</b>    |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACTORS - EZP WALK IN CSC                             | D-16-125               | \$ 47,388.49            |
|                                     | <b>CONTRACTORS - EZP WALK IN CSC TOTAL</b>                |                        | <b>\$ 47,388.49</b>     |
| BLUE MOUNTAIN DISTRIBUTORS          | COOLERS/BTL WATER   | D-20-069               | \$ 608.13               |
|                                     | <b>COOLERS/BTL WATER TOTAL</b>                            |                        | <b>\$ 608.13</b>        |
| AMERICAN EXPRESS                    | CREDIT CARD FEES  | NONE                   | \$ 70.29                |
| PAYMENTECH                          | CREDIT CARD FEES  | NONE                   | \$ 1,363.92             |
|                                     | <b>CREDIT CARD FEES TOTAL</b>                             |                        | <b>\$ 1,434.21</b>      |
| CJ MAINTENANCE INC.                 | CUSTODIAL SERVICES  | D-20-068               | \$ 65,396.94            |
|                                     | <b>CUSTODIAL SERVICES TOTAL</b>                           |                        | <b>\$ 65,396.94</b>     |
| CROWN CASTLE INTERNATION CORP       | DATA PROC SRVS & SW                                       | D-18-074               | \$ 11,308.00            |
| EPLUS TECHNOLOGY, INC.              | DATA PROC SRVS & SW                                       | D-22-038               | \$ 244,342.62           |
| SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW                                       | 25KTHRES               | \$ 2,910.32             |
| SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW                                       | D-25-024C              | \$ 65,619.50            |
|                                     | <b>DATA PROC SRVS &amp; SW TOTAL</b>                      |                        | <b>\$ 324,180.44</b>    |
| SKANSKA KOCH INC.                   | DELEADING AND REPAINTING                                  | D-24-112               | \$ 15,336,903.66 **     |
|                                     | <b>DELEADING AND REPAINTING TOTAL</b>                     |                        | <b>\$ 15,336,903.66</b> |
| TINA A LISTON-HORNER                | ELECTRICAL EQUIPMENT SUPPLIES                             | 25KTHRES               | \$ 555.00               |
| UNITED ELECTRIC SUPPLY CO., INC.    | ELECTRICAL EQUIPMENT SUPPLIES                             | 25KTHRES               | \$ 2,160.00             |
| Y-PERS, INC.                        | ELECTRICAL EQUIPMENT SUPPLIES                             | 25KTHRES               | \$ 1,102.00             |
|                                     | <b>ELECTRICAL EQUIPMENT SUPPLIES TOTAL</b>                |                        | <b>\$ 3,817.00</b>      |
| ATLANTIC CITY ELECTRIC              | ELECTRICITY EXPENSE                                       | UTILITY                | \$ 10,198.81            |
| PECO - PAYMENT PROCESSING           | ELECTRICITY EXPENSE                                       | UTILITY                | \$ 22,718.58            |

|                                     |   |          |    |                     |
|-------------------------------------|---|----------|----|---------------------|
| PSE&G CO.                           | ELECTRICITY EXPENSE   | UTILITY  | \$ | 27,697.56           |
|                                     | <b>ELECTRICITY EXPENSE TOTAL</b>                              |          | \$ | <b>60,614.95</b>    |
| DENNEY ELECTRIC SUPPLY              | ELECTRONIC SURVEILLANCE & INTEGRATION                         | D-24-078 | \$ | 350,000.00 **       |
|                                     | <b>ELECTRONIC SURVEILLANCE &amp; INTEGRATION TOTAL</b>        |          | \$ | <b>350,000.00</b>   |
| ELITE ELEVATOR SERVICES LLC         | ELEVATORS & ESCALATORS  | D-24-082 | \$ | 10,793.35           |
|                                     | <b>ELEVATORS &amp; ESCALATORS TOTAL</b>                       |          | \$ | <b>10,793.35</b>    |
| BOWMAN CONSULTING GROUP LTD         | ENGINEERING SERVICES  | D-21-014 | \$ | 5,179.21            |
| CHI CONSULTING ENGINEERS LLC        | ENGINEERING SERVICES  | D-24-092 | \$ | 48,772.82           |
| PENNONI ASSOCIATES INC.             | ENGINEERING SERVICES  | D-24-092 | \$ | 1,570.45            |
| STV INC. ORPORATED                  | ENGINEERING SERVICES  | D-21-014 | \$ | 71,376.88           |
|                                     | <b>ENGINEERING SERVICES TOTAL</b>                             |          | \$ | <b>126,899.36</b>   |
| ONE CALL CONCEPTS, INC.             | EQUIPMENT & TOOLS   | 25KTHRES | \$ | 26.60               |
| SLATEBELT SAFETY                    | EQUIPMENT & TOOLS   | 25KTHRES | \$ | 6,911.00            |
| THEODORE H. LOEBELL                 | EQUIPMENT & TOOLS   | 25KTHRES | \$ | 229.00              |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | EQUIPMENT & TOOLS   | 25KTHRES | \$ | 489.60              |
| VERSITRON, INC.                     | EQUIPMENT & TOOLS   | 25KTHRES | \$ | 324.00              |
|                                     | <b>EQUIPMENT &amp; TOOLS TOTAL</b>                            |          | \$ | <b>7,980.20</b>     |
| SUNBELT RENTALS, INC.               | EQUIPMENT RENTALS   | D-23-006 | \$ | 645.99              |
|                                     | <b>EQUIPMENT RENTALS TOTAL</b>                                |          | \$ | <b>645.99</b>       |
| ANA SOURCING LLC                    | EQUIPMENT SAFETY & FIRST AID                                  | 25KTHRES | \$ | 792.00              |
| ARBILL INDUSTRIES INC.              | EQUIPMENT SAFETY & FIRST AID                                  | 25KTHRES | \$ | 39.00               |
| PENDERGAST SAFETY EQUIPMENT CO      | EQUIPMENT SAFETY & FIRST AID                                  | 25KTHRES | \$ | 3,170.00            |
| STAUFFER GLOVE & SAFETY             | EQUIPMENT SAFETY & FIRST AID                                  | 25KTHRES | \$ | 762.00              |
| SUPREME SAFETY, INC.                | EQUIPMENT SAFETY & FIRST AID                                  | 25KTHRES | \$ | 975.00              |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | EQUIPMENT SAFETY & FIRST AID                                  | 25KTHRES | \$ | 808.75              |
| Y-PERS, INC.                        | EQUIPMENT SAFETY & FIRST AID                                  | 25KTHRES | \$ | 872.00              |
|                                     | <b>EQUIPMENT SAFETY &amp; FIRST AID TOTAL</b>                 |          | \$ | <b>7,418.75</b>     |
| CONNER STRONG & BUCKELEW, LLC       | EXCESS WORKMANS COMP  | D-23-090 | \$ | 8,879.00            |
|                                     | <b>EXCESS WORKMANS COMP TOTAL</b>                             |          | \$ | <b>8,879.00</b>     |
| NEW JERSEY TURNPIKE AUTHORITY       | E-Z PASS TRANSPONDERS - 2025                                  | D-16-125 | \$ | 10,029.36 **        |
|                                     | <b>E-Z PASS TRANSPONDERS - 2025 TOTAL</b>                     |          | \$ | <b>10,029.36</b>    |
| CONDUENT STATE & LOCAL SOLUTIONS    | E-ZPASS CREDIT CARD FEES                                      | D-16-125 | \$ | 21,105.23           |
| NJ E-ZPASS                          | E-ZPASS CREDIT CARD FEES                                      | D-16-125 | \$ | 311,312.94          |
|                                     | <b>E-ZPASS CREDIT CARD FEES TOTAL</b>                         |          | \$ | <b>332,418.17</b>   |
| EMERALD BUSINESS SUPPLY INC.        | FARE COLLECTION EQP   | 25KTHRES | \$ | 795.36              |
|                                     | <b>FARE COLLECTION EQP TOTAL</b>                              |          | \$ | <b>795.36</b>       |
| BDF CHEMICAL CO INC.                | FASTENERS   | 25KTHRES | \$ | 99.00               |
|                                     | <b>FASTENERS TOTAL</b>  |          | \$ | <b>99.00</b>        |
| PENNONI ASSOCIATES INC.             | FENDER & PIER REHABILITATION (WWB & BFB)                      | D-23-114 | \$ | 443,729.94 **       |
|                                     | <b>FENDER &amp; PIER REHABILITATION (WWB &amp; BFB) TOTAL</b> |          | \$ | <b>443,729.94</b>   |
| ALLEN CHASE ENTERPRISES, INC.       | FERT/SOIL CONDITION.  | D-23-030 | \$ | 64,840.18           |
|                                     | <b>FERT/SOIL CONDITION. TOTAL</b>                             |          | \$ | <b>64,840.18</b>    |
| THE HILLER COMPANIES LLC            | FIRE PROTECTION EQP   | 25KTHRES | \$ | 900.00              |
|                                     | <b>FIRE PROTECTION EQP TOTAL</b>                              |          | \$ | <b>900.00</b>       |
| OFFICE BASICS INC.                  | FURNITURE   | 25KTHRES | \$ | 6,059.36            |
|                                     | <b>FURNITURE TOTAL</b>  |          | \$ | <b>6,059.36</b>     |
| EAST RIVER ENERGY, INC.             | GASOLINE - UNLEADED   | D-24-005 | \$ | 8,900.24            |
|                                     | <b>GASOLINE - UNLEADED TOTAL</b>                              |          | \$ | <b>8,900.24</b>     |
| SYMETRA LIFE INSURANCE COMP.        | GROUP LIFE & ACCIDENT INSURANCE PAYABLE                       | D-23-060 | \$ | 128,368.45          |
|                                     | <b>GROUP LIFE &amp; ACCIDENT INSURANCE PAYABLE TOTAL</b>      |          | \$ | <b>128,368.45</b>   |
| ANA SOURCING LLC                    | HARDWARE & RELATED  | 25KTHRES | \$ | 235.90              |
| CARR'S HARDWARE                     | HARDWARE & RELATED  | 25KTHRES | \$ | 215.64              |
| FELTON L. WALKER                    | HARDWARE & RELATED  | 25KTHRES | \$ | 816.00              |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | HARDWARE & RELATED  | 25KTHRES | \$ | 336.00              |
|                                     | <b>HARDWARE &amp; RELATED TOTAL</b>                           |          | \$ | <b>1,603.54</b>     |
| REPUBLIC SERVICES, INC.             | HAZ MAT DISPOSAL FEES   | D-22-107 | \$ | 18,874.31           |
|                                     | <b>HAZ MAT DISPOSAL FEES TOTAL</b>                            |          | \$ | <b>18,874.31</b>    |
| PHILADELPHIA GAS WORKS              | HEATING EXPENSE   | UTILITY  | \$ | 1,546.55            |
| PSE&G CO.                           | HEATING EXPENSE   | UTILITY  | \$ | 2,163.14            |
| SOUTH JERSEY GAS COMPANY            | HEATING EXPENSE   | UTILITY  | \$ | 3,193.43            |
|                                     | <b>HEATING EXPENSE TOTAL</b>                                  |          | \$ | <b>6,903.12</b>     |
| JOHN F SCANLAN INC.                 | HVAC  | 25KTHRES | \$ | 13,130.00           |
|                                     | <b>HVAC TOTAL</b>   |          | \$ | <b>13,130.00</b>    |
| PORT AUTHORITY TRANSIT CORPORATION  | INTERCOMPANY TRANSFERS  | NONE     | \$ | 4,150,000.00        |
|                                     | <b>INTERCOMPANY TRANSFERS TOTAL</b>                           |          | \$ | <b>4,150,000.00</b> |
| THE HAVERFORD TRUST COMPANY         | INTEREST INCOME - INVESTMENTS                                 | 25KTHRES | \$ | 2,727.51            |
|                                     | <b>INTEREST INCOME - INVESTMENTS TOTAL</b>                    |          | \$ | <b>2,727.51</b>     |
| CONNER STRONG & BUCKELEW, LLC       | INVESTMENT IN PATCO   | NONE     | \$ | 17,860.23           |
| HIGHSRING CONSULTING LLC            | INVESTMENT IN PATCO   | NONE     | \$ | 7,141.75            |
| SCIBAL ASSOCIATES INC.              | INVESTMENT IN PATCO   | NONE     | \$ | 4,452.09            |
| VERIZON                             | INVESTMENT IN PATCO   | NONE     | \$ | 688.34              |
| VERIZON BUSINESS                    | INVESTMENT IN PATCO   | NONE     | \$ | 20.24               |
|                                     | <b>INVESTMENT IN PATCO TOTAL</b>                              |          | \$ | <b>30,162.65</b>    |
| AMERICHEM INTERNATIONAL, INC.       | JANITORIAL SUPPLIES   | 25KTHRES | \$ | 703.20              |
| ANA SOURCING LLC                    | JANITORIAL SUPPLIES   | 25KTHRES | \$ | 220.14              |
| CARR'S HARDWARE                     | JANITORIAL SUPPLIES   | 25KTHRES | \$ | 912.00              |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | JANITORIAL SUPPLIES   | 25KTHRES | \$ | 2,265.00            |
| Y-PERS, INC.                        | JANITORIAL SUPPLIES   | 25KTHRES | \$ | 300.00              |
|                                     | <b>JANITORIAL SUPPLIES TOTAL</b>                              |          | \$ | <b>4,403.34</b>     |
| SURYAKANT T. PATEL                  | JOB CERTIFICATIONS & LICENSES                                 | 25KTHRES | \$ | 116.00              |
| TINA L. LEUZZI                      | JOB CERTIFICATIONS & LICENSES                                 | 25KTHRES | \$ | 108.85              |
|                                     | <b>JOB CERTIFICATIONS &amp; LICENSES TOTAL</b>                |          | \$ | <b>224.85</b>       |
| BORTON-LAWSON ENGINEERING, LLC      | LINDENWOLD YARD REMEDIATION                                   | D-21-014 | \$ | 5,130.02 **         |
|                                     | <b>LINDENWOLD YARD REMEDIATION TOTAL</b>                      |          | \$ | <b>5,130.02</b>     |
| ST ENGINEERING URBAN SOLUTIONS USA  | MAINT. FEE - TOLL COLLECTION EQUIP                            | D-24-020 | \$ | 88,035.00           |
|                                     | <b>MAINT. FEE - TOLL COLLECTION EQUIP TOTAL</b>               |          | \$ | <b>88,035.00</b>    |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | MATERIAL INVENTORY  | 25KTHRES | \$ | 35.00               |
|                                     | <b>MATERIAL INVENTORY TOTAL</b>                               |          | \$ | <b>35.00</b>        |
| CAMDEN CORPORATION WATCH            | MEMBERSHIPS & SUBSCRIPTIONS                                   | 25KTHRES | \$ | 100.00              |
| DIRECTV                             | MEMBERSHIPS & SUBSCRIPTIONS                                   | 25KTHRES | \$ | 24.00               |
| SOUTHERN NEW JERSEY DEVELOPMENT     | MEMBERSHIPS & SUBSCRIPTIONS                                   | 25KTHRES | \$ | 880.00              |
|                                     | <b>MEMBERSHIPS &amp; SUBSCRIPTIONS TOTAL</b>                  |          | \$ | <b>1,004.00</b>     |
| TD BANK, N.A.                       | NET PAYROLL   | NONE     | \$ | 3,532.59            |

|                                     |   |           |                        |
|-------------------------------------|---|-----------|------------------------|
| WELLS FARGO BANK, NA                | NET PAYROLL   | NONE      | \$ 2,686,532.34        |
|                                     | <b>NET PAYROLL TOTAL</b>  |           | <b>\$ 2,686,532.34</b> |
| CONDUENT STATE & LOCAL SOLUTIONS    | NJ CSC TRANSACTIONS   | D-16-125  | \$ 77,729.86           |
|                                     | <b>NJ CSC TRANSACTIONS TOTAL</b>                                |           | <b>\$ 77,729.86</b>    |
| UNITED ELECTRIC SUPPLY CO., INC.    | NJ LIGHTPOLES AND TRANSFORMER BASES                             | 25KTHRES  | \$ 6,910.26 **         |
|                                     | <b>NJ LIGHTPOLES AND TRANSFORMER BASES TOTAL</b>                |           | <b>\$ 6,910.26</b>     |
| W.B. MASON CO. INC.                 | OFFICE SUPPLIES   | D-23-121  | \$ 1,960.07            |
|                                     | <b>OFFICE SUPPLIES TOTAL</b>                                    |           | <b>\$ 1,960.07</b>     |
| NEWMARK                             | OPC EXPENSES- LOADING DOCK PROJECT. APPLICATION #1              | NONE      | \$ 41,580.00           |
|                                     | <b>OPC EXPENSES- LOADING DOCK PROJECT. APPLICATION #1 TOTAL</b> |           | <b>\$ 41,580.00</b>    |
| CITY OF CAMDEN REDEVELOPMENT AGENCY | OPC REDEVELOPMENT FEE   | D-13-015  | \$ 181,666.66          |
|                                     | <b>OPC REDEVELOPMENT FEE TOTAL</b>                              |           | <b>\$ 181,666.66</b>   |
| BURNS ENGINEERING, INC.             | PA SUBSTATIONS REHABILITATION                                   | D-24-092  | \$ 2,641.63 **         |
| REMINGTON & VERNICK ENGINEERS II,   | PA SUBSTATIONS REHABILITATION                                   | D-21-014  | \$ 1,885.62 **         |
|                                     | <b>PA SUBSTATIONS REHABILITATION TOTAL</b>                      |           | <b>\$ 4,527.25</b>     |
| EMERALD BUSINESS SUPPLY INC.        | PAPER OFFCE/PRT SHOP  | D-24-037A | \$ 1,990.00            |
|                                     | <b>PAPER OFFCE/PRT SHOP TOTAL</b>                               |           | <b>\$ 1,990.00</b>     |
| HNTB CORPORATION                    | PATCO INTERLOCKING AND TRACK REHABILITATION                     | D-20-029  | \$ 3,167.67 **         |
|                                     | <b>PATCO INTERLOCKING AND TRACK REHABILITATION TOTAL</b>        |           | <b>\$ 3,167.67</b>     |
| D.A. NOLT, INC.                     | PATCO ROOF REPLACEMENT  | D-24-029  | \$ 1,449,767.51 **     |
| MICHAEL BAKER INTERNATIONAL INC.    | PATCO ROOF REPLACEMENT  | D-23-113  | \$ 97,715.83 **        |
|                                     | <b>PATCO ROOF REPLACEMENT TOTAL</b>                             |           | <b>\$ 1,547,483.34</b> |
| CITY OF PHILADELPHIA                | PAYROLL TAXES   | NONE      | \$ 36,032.62           |
| INTERNAL REVENUE SERVICE            | PAYROLL TAXES   | NONE      | \$ 1,123,804.69        |
| PA DEPT OF REVENUE                  | PAYROLL TAXES   | NONE      | \$ 36,466.70           |
| TREASURER - STATE OF NEW JERSEY     | PAYROLL TAXES   | NONE      | \$ 125,056.23          |
|                                     | <b>PAYROLL TAXES TOTAL</b>                                      |           | <b>\$ 1,321,360.24</b> |
| PNC BANK P-CARD                     | P-CARD PURCHASES  | NONE      | \$ 156,104.35          |
|                                     | <b>P-CARD PURCHASES TOTAL</b>                                   |           | <b>\$ 156,104.35</b>   |
| NJ DIV OF PENSION AND BENEFITS      | PENSION   | NONE      | \$ 23,200.00           |
|                                     | <b>PENSION TOTAL</b>  |           | <b>\$ 23,200.00</b>    |
| GANNETT FLEMING, INC.               | PHASE 3 OF ELECTRICAL TRANSFORMER REPLACEMENT                   | D-18-028  | \$ 1,581.08 **         |
|                                     | <b>PHASE 3 OF ELECTRICAL TRANSFORMER REPLACEMENT TOTAL</b>      |           | <b>\$ 1,581.08</b>     |
| ATLANTIC UNIFORM COMPANY INC.       | POLICE EQP AND SUPP   | 25KTHRES  | \$ 987.00              |
| TACTICAL PUBLIC SAFETY LLC          | POLICE EQP AND SUPP   | D-23-032  | \$ 8,573.48            |
|                                     | <b>POLICE EQP AND SUPP TOTAL</b>                                |           | <b>\$ 9,560.48</b>     |
| EMERALD BUSINESS SUPPLY INC.        | PRINTING PLANT EQP  | D-24-037A | \$ 365.00              |
|                                     | <b>PRINTING PLANT EQP TOTAL</b>                                 |           | <b>\$ 365.00</b>       |
| HIGHSPRING CONSULTING LLC           | PROFESSIONAL FEES - CONSULTING                                  | CEOEMG    | \$ 24,885.00           |
| JAMES M WHITE JR                    | PROFESSIONAL FEES - CONSULTING                                  | D-24-139D | \$ 344.73              |
| JOHN F. LOTIERZO                    | PROFESSIONAL FEES - CONSULTING                                  | D-25-010A | \$ 3,690.00            |
| RELX INC.                           | PROFESSIONAL FEES - CONSULTING                                  | D-24-093C | \$ 1,115.00            |
| TRANSPORTATION RESOURCE ASSOCIATES  | PROFESSIONAL FEES - CONSULTING                                  | D-22-084  | \$ 30,436.24           |
| TRIAD ADVISORY SERVICES INC.        | PROFESSIONAL FEES - CONSULTING                                  | D-19-138  | \$ 4,655.00            |
| TRI-COUNTY TERMITE & PEST CONTROL,  | PROFESSIONAL FEES - CONSULTING                                  | 25KTHRES  | \$ 275.00              |
|                                     | <b>PROFESSIONAL FEES - CONSULTING TOTAL</b>                     |           | <b>\$ 65,400.97</b>    |
| CONNER STRONG & BUCKELEW, LLC       | PROFESSIONAL FEES - INS BROKERS                                 | D-25-018C | \$ 350.00              |
| CONNER STRONG & BUCKELEW, LLC       | PROFESSIONAL FEES - INS BROKERS                                 | D-23-062  | \$ 9,015.77            |
| CONNER STRONG & BUCKELEW, LLC       | PROFESSIONAL FEES - INS BROKERS                                 | D-23-063  | \$ 17,990.25           |
| SCIBAL ASSOCIATES INC.              | PROFESSIONAL FEES - INS BROKERS                                 | D-22-036  | \$ 4,939.91            |
|                                     | <b>PROFESSIONAL FEES - INS BROKERS TOTAL</b>                    |           | <b>\$ 32,295.93</b>    |
| PARKER MCCAY P.A.                   | PROFESSIONAL FEES - LEGAL COSTS                                 | D-22-001  | \$ 420.00              |
| PARKER MCCAY P.A.                   | PROFESSIONAL FEES - LEGAL COSTS                                 | D-24-128  | \$ 3,491.40            |
|                                     | <b>PROFESSIONAL FEES - LEGAL COSTS TOTAL</b>                    |           | <b>\$ 3,911.40</b>     |
| INTERSTATE MOBILE CARE, INC.        | PROFESSIONAL FEES - MEDICAL                                     | P-21-008  | \$ 36,079.00           |
| JENNIFER KELLY                      | PROFESSIONAL FEES - MEDICAL                                     | D-21-036D | \$ 3,300.00            |
|                                     | <b>PROFESSIONAL FEES - MEDICAL TOTAL</b>                        |           | <b>\$ 39,379.00</b>    |
| AECOM TECHNICAL SERVICES, INC.      | PROFESSIONAL SERVICES   | D-22-014  | \$ 2,047.05            |
| BENEFIT HARBOR LP                   | PROFESSIONAL SERVICES   | D-22-059  | \$ 7,434.83            |
| HNTB CORPORATION                    | PROFESSIONAL SERVICES   | D-22-014  | \$ 6,742.25            |
| JENNIFER KELLY                      | PROFESSIONAL SERVICES   | D-21-036D | \$ 16,535.52           |
|                                     | <b>PROFESSIONAL SERVICES TOTAL</b>                              |           | <b>\$ 32,759.65</b>    |
| GRM INFORMATION MANAGEMENT SERVICES | RECORDS MANAGEMENT FEES   | D-20-090  | \$ 1,182.24            |
|                                     | <b>RECORDS MANAGEMENT FEES TOTAL</b>                            |           | <b>\$ 1,182.24</b>     |
| BURNS ENGINEERING, INC.             | REOPENING FRANKLIN SQUARE                                       | D-24-077  | \$ 2,194.18 **         |
| EPLUS TECHNOLOGY, INC.              | REOPENING FRANKLIN SQUARE                                       | 25KTHRES  | \$ 87.50 **            |
| HNTB CORPORATION                    | REOPENING FRANKLIN SQUARE                                       | D-22-002  | \$ 84,556.47 **        |
|                                     | <b>REOPENING FRANKLIN SQUARE TOTAL</b>                          |           | <b>\$ 86,838.15</b>    |
| ELITE ELEVATOR SERVICES LLC         | REPAIR PARTS - BUILDINGS  | D-24-082  | \$ 1,219.99            |
|                                     | <b>REPAIR PARTS - BUILDINGS TOTAL</b>                           |           | <b>\$ 1,219.99</b>     |
| TRANE U.S. INC.                     | REPAIR PARTS - HEATING / AC                                     | D-22-031  | \$ 3,260.00            |
|                                     | <b>REPAIR PARTS - HEATING / AC TOTAL</b>                        |           | <b>\$ 3,260.00</b>     |
| AIRCON FILTER SALES & SERVICE       | REPAIR PARTS - OTHER EQUIPMENT                                  | 25KTHRES  | \$ 480.00              |
|                                     | <b>REPAIR PARTS - OTHER EQUIPMENT TOTAL</b>                     |           | <b>\$ 480.00</b>       |
| A. BROOKS ROOFING                   | REPAIRS AND MAINTENANCE - OTHER                                 | 25KTHRES  | \$ 510.00              |
|                                     | <b>REPAIRS AND MAINTENANCE - OTHER TOTAL</b>                    |           | <b>\$ 510.00</b>       |
| SYMETRA LIFE INSURANCE COMP.        | RETIREE LIFE INSURANCE  | D-23-060  | \$ 245.45              |
|                                     | <b>RETIREE LIFE INSURANCE TOTAL</b>                             |           | <b>\$ 245.45</b>       |
| NATIONAL PAVING CO., INC.           | ROADWAY MATERIALS & SUPPLIES                                    | 25KTHRES  | \$ 142.00              |
|                                     | <b>ROADWAY MATERIALS &amp; SUPPLIES TOTAL</b>                   |           | <b>\$ 142.00</b>       |
| BENTLEY SYSTEMS, INC.               | SOFTWARE LICENSE FEES   | 25KTHRES  | \$ 1,542.00            |
|                                     | <b>SOFTWARE LICENSE FEES TOTAL</b>                              |           | <b>\$ 1,542.00</b>     |
| GREENMAN-PEDERSEN, INC.             | SUSPENSION SPANS REHABILITATION                                 | D-19-132  | \$ 153,527.65 **       |
| SKANSKA KOCH INC.                   | SUSPENSION SPANS REHABILITATION                                 | D-19-131  | \$ 1,572,343.36 **     |
|                                     | <b>SUSPENSION SPANS REHABILITATION TOTAL</b>                    |           | <b>\$ 1,725,871.01</b> |
| HIGHSPRING CONSULTING LLC           | TECHNOLOGY EXPENSE  | D-24-137  | \$ 13,263.25           |
|                                     | <b>TECHNOLOGY EXPENSE TOTAL</b>                                 |           | <b>\$ 13,263.25</b>    |
| APLUS CONFERENCING LTD              | TELEPHONE & TELECOM EXPENSE                                     | UTILITY   | \$ 199.73              |
| VERIZON                             | TELEPHONE & TELECOM EXPENSE                                     | UTILITY   | \$ 18,991.93           |
| VERIZON BUSINESS                    | TELEPHONE & TELECOM EXPENSE                                     | UTILITY   | \$ 2,510.50            |
| VERIZON WIRELESS                    | TELEPHONE & TELECOM EXPENSE                                     | UTILITY   | \$ 12,485.31           |
| ZAYO GROUP HOLDINGS INC.            | TELEPHONE & TELECOM EXPENSE                                     | 25KTHRES  | \$ 517.20              |
|                                     | <b>TELEPHONE &amp; TELECOM EXPENSE TOTAL</b>                    |           | <b>\$ 34,704.67</b>    |

|                                      |   |          |           |                      |
|--------------------------------------|---|----------|-----------|----------------------|
| ACCOUNTANTS FOR YOU, INC.            | TEMPORARY SERVICES                                      | D-25-029 | \$        | 675.00               |
| ISEARCH PARTNERS INC.                | TEMPORARY SERVICES                                      | D-25-029 | \$        | 892.44               |
|                                      | <b>TEMPORARY SERVICES TOTAL</b>                         |          | \$        | <b>1,574.44</b>      |
| ONE CALL CONCEPTS, INC.              | TESTING AND INSPECTION FEES                             | 25KTHRES | \$        | 34.20                |
|                                      | <b>TESTING AND INSPECTION FEES TOTAL</b>                |          | \$        | <b>34.20</b>         |
| HNTB CORPORATION                     | TOWER LINK REHABILITATION - PHASE 2                     | D-21-014 | \$        | 19,758.32 **         |
| HNTB CORPORATION                     | TOWER LINK REHABILITATION - PHASE 2                     | D-24-115 | \$        | 29,479.04 **         |
|                                      | <b>TOWER LINK REHABILITATION - PHASE 2 TOTAL</b>        |          | \$        | <b>49,237.36</b>     |
| TRANSPO INDUSTRIES INC.              | TRAFFIC CTRL DEVICES                                    | 25KTHRES | \$        | 225.00               |
|                                      | <b>TRAFFIC CTRL DEVICES TOTAL</b>                       |          | \$        | <b>225.00</b>        |
| TRIZEN, LLC                          | TRAINING REGISTRATION FEES                              | 25KTHRES | \$        | 9,000.00             |
|                                      | <b>TRAINING REGISTRATION FEES TOTAL</b>                 |          | \$        | <b>9,000.00</b>      |
| GANNETT MEDIA CORP                   | TRANSIT ENHANCEMENTS - 2025                             | 25KTHRES | \$        | 511.28 **            |
|                                      | <b>TRANSIT ENHANCEMENTS - 2025 TOTAL</b>                |          | \$        | <b>511.28</b>        |
| WASTE MANAGEMENT OF NEW JERSEY, INC. | TRASH REMOVAL   | D-24-123 | \$        | 2,642.58             |
|                                      | <b>TRASH REMOVAL TOTAL</b>                              |          | \$        | <b>2,642.58</b>      |
| ANTHONY S. FAVAZZA                   | TRAVEL EXPENSES   | 25KTHRES | \$        | 7.70                 |
| BRIAN K. SPENCE                      | TRAVEL EXPENSES   | 25KTHRES | \$        | 18.20                |
| CHRISTINA M. SMITH                   | TRAVEL EXPENSES   | 25KTHRES | \$        | 14.00                |
| DOMINICK J. LUCENTE                  | TRAVEL EXPENSES   | 25KTHRES | \$        | 25.90                |
| JALILA D. PARKER                     | TRAVEL EXPENSES   | 25KTHRES | \$        | 151.25               |
| JOSEPH R. MOORE                      | TRAVEL EXPENSES   | 25KTHRES | \$        | 8.40                 |
| LAUREN I. REALBERG                   | TRAVEL EXPENSES   | 25KTHRES | \$        | 40.60                |
| MARINO A. MORRONE                    | TRAVEL EXPENSES   | 25KTHRES | \$        | 6.30                 |
| NICOLE D. BECK                       | TRAVEL EXPENSES   | 25KTHRES | \$        | 25.20                |
| NIROBI K. MOORE                      | TRAVEL EXPENSES   | 25KTHRES | \$        | 15.40                |
| PARIS C. COLEY                       | TRAVEL EXPENSES   | 25KTHRES | \$        | 33.60                |
| PAUL SMITH                           | TRAVEL EXPENSES   | 25KTHRES | \$        | 6.30                 |
| RAYMOND O. BYARD                     | TRAVEL EXPENSES   | 25KTHRES | \$        | 12.60                |
| ROMEO H.C. GOHI                      | TRAVEL EXPENSES   | 25KTHRES | \$        | 6.30                 |
| SABRINA M. SPEI                      | TRAVEL EXPENSES   | 25KTHRES | \$        | 7.70                 |
| SOTIRIOS A. DELIMARIS                | TRAVEL EXPENSES   | 25KTHRES | \$        | 6.30                 |
| SURYAKANT T. PATEL                   | TRAVEL EXPENSES   | 25KTHRES | \$        | 8.47                 |
| SYVILLA A. WILLIAMS                  | TRAVEL EXPENSES   | 25KTHRES | \$        | 14.00                |
| VASCO M. TEJADA                      | TRAVEL EXPENSES   | 25KTHRES | \$        | 6.30                 |
|                                      | <b>TRAVEL EXPENSES TOTAL</b>                            |          | \$        | <b>414.52</b>        |
| BRIAN K. SPENCE                      | TUITION REIMBURSEMENT EXPENSE                           | 25KTHRES | \$        | 5,000.00             |
|                                      | <b>TUITION REIMBURSEMENT EXPENSE TOTAL</b>              |          | \$        | <b>5,000.00</b>      |
| ACMACK CORP                          | UNIFORM CLEANING EXPENSE                                | 25KTHRES | \$        | 273.40               |
|                                      | <b>UNIFORM CLEANING EXPENSE TOTAL</b>                   |          | \$        | <b>273.40</b>        |
| PNC BANK P-CARD                      | UNIFORM EXPENSE   | NONE     | \$        | 13,025.01            |
|                                      | <b>UNIFORM EXPENSE TOTAL</b>                            |          | \$        | <b>13,025.01</b>     |
| EMPLOYEE PASS THROUGH PAYMENTS       | UNION DUES EMPLOYEES CONTRIBUTIONS, ETC.                | NONE     | \$        | 2,689,685.65         |
|                                      | <b>UNION DUES EMPLOYEES CONTRIBUTIONS, ETC. TOTAL</b>   |          | \$        | <b>2,689,685.65</b>  |
| B.C.K. WILLIAMS CORP.                | VEHICLE PARTS FOR REPAIRS                               | D-25-007 | \$        | 2,544.03             |
| GENUINE PART COMPANY                 | VEHICLE PARTS FOR REPAIRS                               | D-25-007 | \$        | 6,244.11             |
|                                      | <b>VEHICLE PARTS FOR REPAIRS TOTAL</b>                  |          | \$        | <b>8,788.14</b>      |
| BLUE MOUNTAIN DISTRIBUTORS           | WATER & SEWER EXPENSE                                   | D-23-031 | \$        | 2,217.65             |
| CAMDEN COUNTY MUNICIPAL UTILITIES    | WATER & SEWER EXPENSE                                   | UTILITY  | \$        | 2,046.00             |
| CITY OF CAMDEN                       | WATER & SEWER EXPENSE                                   | UTILITY  | \$        | 6,386.12             |
| CITY OF PHILADELPHIA                 | WATER & SEWER EXPENSE                                   | UTILITY  | \$        | 9,925.10             |
| NEW JERSEY AMERICAN WATER            | WATER & SEWER EXPENSE                                   | UTILITY  | \$        | 393.60               |
|                                      | <b>WATER &amp; SEWER EXPENSE TOTAL</b>                  |          | \$        | <b>20,968.47</b>     |
| AECOM TECHNICAL SERVICES, INC.       | WOODCREST STATION PLATFORM REHABILITATION               | D-22-104 | \$        | 16,697.20 **         |
| TRANSYSTEMS CORPORATION              | WOODCREST STATION PLATFORM REHABILITATION               | D-21-014 | \$        | 245.37 **            |
|                                      | <b>WOODCREST STATION PLATFORM REHABILITATION TOTAL</b>  |          | \$        | <b>16,942.57</b>     |
| COOPER LEVENSON, PA                  | WORKER'S COMP RESERVE                                   | D-22-001 | \$        | 535.00               |
| COOPER LEVENSON, PA                  | WORKER'S COMP RESERVE                                   | D-24-128 | \$        | 2,365.00             |
| MALAMUT & ASSOCIATES, LLC            | WORKER'S COMP RESERVE                                   | D-22-001 | \$        | 647.50               |
| SCIBAL ASSOCIATES INC.               | WORKER'S COMP RESERVE                                   | D-22-036 | \$        | 148,732.49           |
|                                      | <b>WORKER'S COMP RESERVE TOTAL</b>                      |          | \$        | <b>152,279.99</b>    |
| GRAYBAR ELECTRIC CO INC.             | WWB ELECTRONIC SURVEILLANCE SYSTEM REPLACE              | 25KTHRES | \$        | 21,600.00 **         |
| QUALUS SERVICES LLC                  | WWB ELECTRONIC SURVEILLANCE SYSTEM REPLACE              | 25KTHRES | \$        | 6,895.00 **          |
| STRUCTURED CABLE SOLUTIONS INC.      | WWB ELECTRONIC SURVEILLANCE SYSTEM REPLACE              | 25KTHRES | \$        | 12,800.00 **         |
| UNITED ELECTRIC SUPPLY CO., INC.     | WWB ELECTRONIC SURVEILLANCE SYSTEM REPLACE              | 25KTHRES | \$        | 4,862.10 **          |
|                                      | <b>WWB ELECTRONIC SURVEILLANCE SYSTEM REPLACE TOTAL</b> |          | \$        | <b>46,157.10</b>     |
|                                      | <b>GRAND TOTAL</b>                                      |          | <b>\$</b> | <b>49,199,620.84</b> |

**DRPA MONTHLY LIST OF PREVIOUSLY  
APPROVED  
PURCHASE ORDERS & CONTRACTS**

## DRPA Monthly List of Previously Approved Purchase Order Contracts June 2025

| Purchasing Document | Document Date | Vendor/supplying plant                     | Material Group Desc. | Net Order Value |
|---------------------|---------------|--|----------------------|-----------------|
| 4500024166          |               |  |                      | 485.83          |
| 4500024166          | 6/2/2025      | 100526 DENISE ZANE-LAYTON                  | CLOTHING UNIFORM     | 89.98           |
| 4500024166          | 6/2/2025      | 100526 DENISE ZANE-LAYTON                  | CLOTHING UNIFORM     | 44.99           |
| 4500024166          | 6/2/2025      | 100526 DENISE ZANE-LAYTON                  | CLOTHING UNIFORM     | 89.92           |
| 4500024166          | 6/2/2025      | 100526 DENISE ZANE-LAYTON                  | CLOTHING UNIFORM     | 89.98           |
| 4500024166          | 6/2/2025      | 100526 DENISE ZANE-LAYTON                  | CLOTHING UNIFORM     | 170.96          |
| 4500024212          |               |  |                      | 19,142.00       |
| 4500024212          | 6/24/2025     | 101239 WILLIER ELECTRIC MOTOR REPAIR       | MAINT/REPAIR-PLUMB.  | 18,967.00       |
| 4500024212          | 6/24/2025     | 101239 WILLIER ELECTRIC MOTOR REPAIR       | MAINT/REPAIR-PLUMB.  | 175.00          |
| 4500024439          |               |  |                      | 3,433.44        |
| 4500024439          | 6/2/2025      | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 1,047.12        |
| 4500024439          | 6/2/2025      | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 1,033.80        |
| 4500024439          | 6/2/2025      | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 1,352.52        |
| 4500024440          |               |  |                      | 637.50          |
| 4500024440          | 6/2/2025      | 100525 Y-PERS, INC.                        | JANITORIAL SUPPLIES  | 637.50          |
| 4500024441          |               |  |                      | 464.50          |
| 4500024441          | 6/2/2025      | 101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF | AUTO ACCESSORIES     | 464.50          |
| 4500024443          |               |  |                      | 355.86          |
| 4500024443          | 6/2/2025      | 102375 ANA SOURCING LLC                    | HARDWARE & RELATED   | 119.96          |
| 4500024443          | 6/2/2025      | 102375 ANA SOURCING LLC                    | HARDWARE & RELATED   | 235.90          |
| 4500024444          |               |  |                      | 292.68          |
| 4500024444          | 6/2/2025      | 100755 BDF CHEMICAL CO INC                 | HARDWARE & RELATED   | 292.68          |
| 4500024450          |               |  |                      | 1,573.44        |
| 4500024450          | 6/4/2025      | 102162 SERVICE TIRE TRUCK CENTER INC.      | TIRES AND TUBES      | 1,573.44        |
| 4500024452          |               |  |                      | 335.76          |
| 4500024452          | 6/5/2025      | 102708 CARR'S HARDWARE                     | HARDWARE & RELATED   | 335.76          |
| 4500024454          |               |  |                      | 860.70          |
| 4500024454          | 6/5/2025      | 101125 THE SHERWIN WILLIAMS COMPANY        | PAINTING EQP/ACCESS  | 327.36          |
| 4500024454          | 6/5/2025      | 101125 THE SHERWIN WILLIAMS COMPANY        | PAINTING EQP/ACCESS  | 46.56           |
| 4500024454          | 6/5/2025      | 101125 THE SHERWIN WILLIAMS COMPANY        | PAINTING EQP/ACCESS  | 292.86          |
| 4500024454          | 6/5/2025      | 101125 THE SHERWIN WILLIAMS COMPANY        | PAINTING EQP/ACCESS  | 193.92          |
| 4500024456          |               |  |                      | 604.20          |
| 4500024456          | 6/6/2025      | 101973 SUPREME SAFETY, INC                 | OFFICE SUPPLIES      | 378.00          |
| 4500024456          | 6/6/2025      | 101973 SUPREME SAFETY, INC                 | CLOTHING UNIFORM     | 226.20          |
| 4500024457          |               |  |                      | 205.59          |
| 4500024457          | 6/6/2025      | 100262 KEYPORT ARMY NAVY                   | PRINTING PLANT EQP   | 80.64           |
| 4500024457          | 6/6/2025      | 100262 KEYPORT ARMY NAVY                   | PRINTING PLANT EQP   | 32.69           |
| 4500024457          | 6/6/2025      | 100262 KEYPORT ARMY NAVY                   | PRINTING PLANT EQP   | 26.88           |
| 4500024457          | 6/6/2025      | 100262 KEYPORT ARMY NAVY                   | PRINTING PLANT EQP   | 65.38           |
| 4500024463          |               |  |                      | 19,336.75       |
| 4500024463          | 6/9/2025      | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 15,680.65       |
| 4500024463          | 6/9/2025      | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 3,656.10        |
| 4500024465          |               |  |                      | 399.84          |
| 4500024465          | 6/9/2025      | 100302 FELTON L. WALKER                    | PAINTING EQP/ACCESS  | 108.24          |
| 4500024465          | 6/9/2025      | 100302 FELTON L. WALKER                    | AUTO ACCESSORIES     | 291.60          |
| 4500024466          |               |  |                      | 3,989.94        |
| 4500024466          | 6/10/2025     | 102205 PSX INC.                            | ELEC EQP/SUPP-NO CBL | 1,396.40        |
| 4500024466          | 6/10/2025     | 102205 PSX INC.                            | ELEC EQP/SUPP-NO CBL | 2,153.14        |
| 4500024466          | 6/10/2025     | 102205 PSX INC.                            | ELEC EQP/SUPP-NO CBL | 440.40          |
| 4500024476          |               |  |                      | 1,511.58        |
| 4500024476          | 6/11/2025     | 100445 T. FRANK MCCALL'S, INC.             | 1ST AID & SAFETY EQP | 391.50          |
| 4500024476          | 6/11/2025     | 100445 T. FRANK MCCALL'S, INC.             | JANITORIAL SUPPLIES  | 492.48          |
| 4500024476          | 6/11/2025     | 100445 T. FRANK MCCALL'S, INC.             | PAINTING EQP/ACCESS  | 627.60          |
| 4500024483          |               |  |                      | 3,857.40        |
| 4500024483          | 6/11/2025     | 102397 DENNEY ELECTRIC SUPPLY OF AMBLER,   | ELEC&SIG PARTS/MAINT | 3,857.40        |
| 4500024490          |               |  |                      | 2,223.09        |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 750.00          |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 377.61          |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 125.87          |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 125.87          |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 125.87          |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 125.87          |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 251.74          |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 3.56            |
| 4500024490          | 6/12/2025     | 103685 NATIONAL HIGHWAY PRODUCTS INC       | TRAFFIC CTRL DEVICES | 261.70          |

## DRPA Monthly List of Previously Approved Purchase Order Contracts June 2025

|                   |           |        |                                    |                      |                  |
|-------------------|-----------|--------|------------------------------------|----------------------|------------------|
| 4500024490        | 6/12/2025 | 103685 | NATIONAL HIGHWAY PRODUCTS INC      | TRAFFIC CTRL DEVICES | 75.00            |
| <b>4500024491</b> |           |        |                                    |                      | <b>3,479.93</b>  |
| 4500024491        | 6/12/2025 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.   | ELEC&SIG PARTS/MAINT | 1,908.60         |
| 4500024491        | 6/12/2025 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.   | ELEC&SIG PARTS/MAINT | 1,571.33         |
| <b>4500024492</b> |           |        |                                    |                      | <b>19,246.90</b> |
| 4500024492        | 6/13/2025 | 103604 | LEXIPOL LLC                        | MISC PROF SRVS       | 19,246.90        |
| <b>4500024495</b> |           |        |                                    |                      | <b>2,400.00</b>  |
| 4500024495        | 6/13/2025 | 100492 | UNIVERSITY OF PENNSYLVANIA         | POLICE EQP AND SUPP  | 2,400.00         |
| <b>4500024497</b> |           |        |                                    |                      | <b>20,051.15</b> |
| 4500024497        | 6/13/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 4,353.97         |
| 4500024497        | 6/13/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 6,520.50         |
| 4500024497        | 6/13/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 87.50            |
| 4500024497        | 6/13/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 356.05           |
| 4500024497        | 6/13/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 238.47           |
| 4500024497        | 6/13/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 1,269.60         |
| 4500024497        | 6/13/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 7,225.60         |
| <b>4500024499</b> |           |        |                                    |                      | <b>4,878.00</b>  |
| 4500024499        | 6/13/2025 | 104086 | KNOWLTON CONSTRUCTION SUPPLIES INC | METALS               | 2,628.00         |
| 4500024499        | 6/13/2025 | 104086 | KNOWLTON CONSTRUCTION SUPPLIES INC | METALS               | 2,250.00         |
| <b>4500024501</b> |           |        |                                    |                      | <b>770.54</b>    |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 143.90           |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 284.40           |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 33.58            |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 31.98            |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 31.98            |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 32.78            |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 103.14           |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 78.40            |
| 4500024501        | 6/13/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 30.38            |
| <b>4500024520</b> |           |        |                                    |                      | <b>4,853.80</b>  |
| 4500024520        | 6/17/2025 | 100169 | EPLUS TECHNOLOGY, INC.             | COMP HW/PERIPH-MICRO | 4,853.80         |
| <b>4500024525</b> |           |        |                                    |                      | <b>10,151.00</b> |
| 4500024525        | 6/18/2025 | 101181 | TRANSPO INDUSTRIES INC             | TRAFFIC CTRL DEVICES | 2,290.00         |
| 4500024525        | 6/18/2025 | 101181 | TRANSPO INDUSTRIES INC             | TRAFFIC CTRL DEVICES | 2,366.00         |
| 4500024525        | 6/18/2025 | 101181 | TRANSPO INDUSTRIES INC             | TRAFFIC CTRL DEVICES | 2,580.00         |
| 4500024525        | 6/18/2025 | 101181 | TRANSPO INDUSTRIES INC             | TRAFFIC CTRL DEVICES | 2,580.00         |
| 4500024525        | 6/18/2025 | 101181 | TRANSPO INDUSTRIES INC             | TRAFFIC CTRL DEVICES | 260.00           |
| 4500024525        | 6/18/2025 | 101181 | TRANSPO INDUSTRIES INC             | TRAFFIC CTRL DEVICES | 75.00            |
| <b>4500024536</b> |           |        |                                    |                      | <b>1,999.90</b>  |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 434.00           |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 66.50            |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 163.80           |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 238.00           |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 245.70           |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 63.00            |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 86.80            |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 109.20           |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 217.00           |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 98.70            |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 77.00            |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 108.50           |
| 4500024536        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 91.70            |
| <b>4500024538</b> |           |        |                                    |                      | <b>1,439.20</b>  |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 93.80            |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 98.00            |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 109.20           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 63.00            |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 98.00            |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 119.00           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 147.00           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 147.00           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 119.00           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 108.50           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 109.20           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 108.50           |
| 4500024538        | 6/20/2025 | 100262 | KEYPORT ARMY NAVY                  | CLOTHING UNIFORM     | 119.00           |
| <b>4500024539</b> |           |        |                                    |                      | <b>3,387.46</b>  |
| 4500024539        | 6/23/2025 | 104088 | GMES LLC                           | POLICE EQP AND SUPP  | 700.00           |

## DRPA Monthly List of Previously Approved Purchase Order Contracts June 2025

|            |           |        |                              |                      |           |
|------------|-----------|--------|------------------------------|----------------------|-----------|
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 88.00     |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 40.20     |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 281.40    |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 49.75     |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 348.25    |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 644.48    |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 386.40    |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 523.89    |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 297.23    |
| 4500024539 | 6/23/2025 | 104088 | GMES LLC                     | POLICE EQP AND SUPP  | 27.86     |
| 4500024540 |           |        |                              |                      | 392.00    |
| 4500024540 | 6/23/2025 | 100436 | STAUFFER GLOVE & SAFETY      | 1ST AID & SAFETY EQP | 392.00    |
| 4500024541 |           |        |                              |                      | 3,100.00  |
| 4500024541 | 6/23/2025 | 100062 | AVANTI DATA PRODUCTS CORP    | FARE COLLECTION EQP  | 3,100.00  |
| 4500024542 |           |        |                              |                      | 245.88    |
| 4500024542 | 6/23/2025 | 100755 | BDF CHEMICAL CO INC          | HARDWARE & RELATED   | 113.76    |
| 4500024542 | 6/23/2025 | 100755 | BDF CHEMICAL CO INC          | HARDWARE & RELATED   | 132.12    |
| 4500024543 |           |        |                              |                      | 2,394.00  |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 183.40    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 197.40    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 119.00    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 109.20    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 108.50    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 91.00     |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 66.50     |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 217.00    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 245.70    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 147.00    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 217.00    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 126.00    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 133.00    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 118.30    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 182.00    |
| 4500024543 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 133.00    |
| 4500024544 |           |        |                              |                      | 2,786.40  |
| 4500024544 | 6/23/2025 | 103485 | DIVAL SAFETY EQUIPMENT       | 1ST AID & SAFETY EQP | 1,393.20  |
| 4500024544 | 6/23/2025 | 103485 | DIVAL SAFETY EQUIPMENT       | 1ST AID & SAFETY EQP | 1,393.20  |
| 4500024545 |           |        |                              |                      | 1,540.00  |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 119.00    |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 81.90     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 119.00    |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 91.00     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 119.00    |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 86.80     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 98.70     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 119.00    |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 98.00     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 119.00    |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 91.70     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 91.70     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 98.70     |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 108.50    |
| 4500024545 | 6/23/2025 | 100262 | KEYPORT ARMY NAVY            | CLOTHING UNIFORM     | 98.00     |
| 4500024546 |           |        |                              |                      | 960.00    |
| 4500024546 | 6/23/2025 | 102672 | US ELECTRICAL SERVICES, INC. | ELEC EQP/SUPP-NO CBL | 960.00    |
| 4500024548 |           |        |                              |                      | 2,656.00  |
| 4500024548 | 6/23/2025 | 102613 | TURTLE & HUGHES, INC.        | ELEC EQP/SUPP-NO CBL | 276.00    |
| 4500024548 | 6/23/2025 | 102613 | TURTLE & HUGHES, INC.        | ELEC EQP/SUPP-NO CBL | 2,380.00  |
| 4500024552 |           |        |                              |                      | 2,920.46  |
| 4500024552 | 6/23/2025 | 101973 | SUPREME SAFETY, INC          | 1ST AID & SAFETY EQP | 188.16    |
| 4500024552 | 6/23/2025 | 101973 | SUPREME SAFETY, INC          | 1ST AID & SAFETY EQP | 1,137.50  |
| 4500024552 | 6/23/2025 | 101973 | SUPREME SAFETY, INC          | 1ST AID & SAFETY EQP | 240.00    |
| 4500024552 | 6/23/2025 | 101973 | SUPREME SAFETY, INC          | 1ST AID & SAFETY EQP | 304.80    |
| 4500024552 | 6/23/2025 | 101973 | SUPREME SAFETY, INC          | 1ST AID & SAFETY EQP | 1,050.00  |
| 4500024554 |           |        |                              |                      | 1,000.00  |
| 4500024554 | 6/23/2025 | 100525 | Y-PERS, INC.                 | JANITORIAL SUPPLIES  | 1,000.00  |
| 4500024563 |           |        |                              |                      | 23,095.75 |
| 4500024563 | 6/24/2025 | 100530 | SHI INTERNATIONAL CORP.      | DATA PROC SRVS & SW  | 12,129.79 |

## DRPA Monthly List of Previously Approved Purchase Order Contracts June 2025

|            |           |        |                                     |                      |           |
|------------|-----------|--------|-------------------------------------|----------------------|-----------|
| 4500024563 | 6/24/2025 | 100530 | SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW  | 3,955.32  |
| 4500024563 | 6/24/2025 | 100530 | SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW  | 6,643.62  |
| 4500024563 | 6/24/2025 | 100530 | SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW  | 367.02    |
| 4500024564 |           |        |                                     |                      | 182.40    |
| 4500024564 | 6/24/2025 | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 182.40    |
| 4500024565 |           |        |                                     |                      | 926.50    |
| 4500024565 | 6/24/2025 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 926.50    |
| 4500024566 |           |        |                                     |                      | 3,372.00  |
| 4500024566 | 6/24/2025 | 102613 | TURTLE & HUGHES, INC.               | ELEC EQP/SUPP-NO CBL | 612.00    |
| 4500024566 | 6/24/2025 | 102613 | TURTLE & HUGHES, INC.               | ELEC EQP/SUPP-NO CBL | 2,760.00  |
| 4500024567 |           |        |                                     |                      | 1,304.40  |
| 4500024567 | 6/25/2025 | 100445 | T. FRANK MCCALL'S, INC.             | JANITORIAL SUPPLIES  | 1,304.40  |
| 4500024568 |           |        |                                     |                      | 494.80    |
| 4500024568 | 6/25/2025 | 100646 | W.W. GRAINGER INC.                  | PLUMBING EQP & SUPP  | 494.80    |
| 4500024585 |           |        |                                     |                      | 1,500.00  |
| 4500024585 | 6/25/2025 | 102708 | CARR'S HARDWARE                     | HARDWARE & RELATED   | 1,500.00  |
| 4500024586 |           |        |                                     |                      | 1,325.40  |
| 4500024586 | 6/26/2025 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 951.00    |
| 4500024586 | 6/26/2025 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 374.40    |
| 4500024587 |           |        |                                     |                      | 9,149.00  |
| 4500024587 | 6/26/2025 | 100022 | ACE PLUMBING & ELECTRICAL SUPPLIES  | ELECTRON COMPON/PRTS | 8,945.00  |
| 4500024587 | 6/26/2025 | 100022 | ACE PLUMBING & ELECTRICAL SUPPLIES  | ELECTRON COMPON/PRTS | 204.00    |
| 4500024588 |           |        |                                     |                      | 556.50    |
| 4500024588 | 6/26/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HARDWARE & RELATED   | 556.50    |
| 4500024590 |           |        |                                     |                      | 510.43    |
| 4500024590 | 6/27/2025 | 104088 | GMES LLC                            | POLICE EQP AND SUPP  | 212.48    |
| 4500024590 | 6/27/2025 | 104088 | GMES LLC                            | POLICE EQP AND SUPP  | 282.08    |
| 4500024590 | 6/27/2025 | 104088 | GMES LLC                            | POLICE EQP AND SUPP  | 15.87     |
| 4500024591 |           |        |                                     |                      | 2,795.80  |
| 4500024591 | 6/27/2025 | 100512 | WHARTON HARDWARE & SUPPLY CORP.     | MAINT/REPAIR-BLDG    | 2,795.80  |
| 4500024593 |           |        |                                     |                      | 795.20    |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 52.50     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 98.00     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 91.00     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 91.70     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 91.00     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 91.70     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 81.90     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 98.00     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 17.50     |
| 4500024593 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 81.90     |
| 4500024594 |           |        |                                     |                      | 533.50    |
| 4500024594 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 52.90     |
| 4500024594 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 101.50    |
| 4500024594 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 98.70     |
| 4500024594 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 119.00    |
| 4500024594 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 108.50    |
| 4500024594 | 6/27/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 52.90     |
| 4500024599 |           |        |                                     |                      | 13,894.53 |
| 4500024599 | 6/27/2025 | 100147 | ECHELON FORD INC                    | AUTO MAINT/RPR PRTS  | 9,348.90  |
| 4500024599 | 6/27/2025 | 100147 | ECHELON FORD INC                    | AUTO MAINT/RPR PRTS  | 3,500.00  |
| 4500024599 | 6/27/2025 | 100147 | ECHELON FORD INC                    | AUTO MAINT/RPR PRTS  | 89.38     |
| 4500024599 | 6/27/2025 | 100147 | ECHELON FORD INC                    | AUTO MAINT/RPR PRTS  | 731.25    |
| 4500024599 | 6/27/2025 | 100147 | ECHELON FORD INC                    | AUTO MAINT/RPR PRTS  | 225.00    |
| 4500024602 |           |        |                                     |                      | 336.96    |
| 4500024602 | 6/27/2025 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 336.96    |
| 4500024604 |           |        |                                     |                      | 238.52    |
| 4500024604 | 6/27/2025 | 100445 | T. FRANK MCCALL'S, INC.             | JANITORIAL SUPPLIES  | 238.52    |
| 4500024605 |           |        |                                     |                      | 792.00    |
| 4500024605 | 6/27/2025 | 100271 | LANDSMAN UNIFORMS INC               | CLOTHING UNIFORM     | 792.00    |
| 4500024606 |           |        |                                     |                      | 151.20    |
| 4500024606 | 6/27/2025 | 102375 | ANA SOURCING LLC                    | JANITORIAL SUPPLIES  | 151.20    |
| 4500024609 |           |        |                                     |                      | 891.00    |
| 4500024609 | 6/30/2025 | 100525 | Y-PERS, INC.                        | 1ST AID & SAFETY EQP | 891.00    |
| 4500024611 |           |        |                                     |                      | 132.00    |
| 4500024611 | 6/30/2025 | 100755 | BDF CHEMICAL CO INC                 | FASTENERS            | 132.00    |
| 4500024613 |           |        |                                     |                      | 1,125.00  |
| 4500024613 | 6/30/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 1,125.00  |

**OPERATIONS & MAINTENANCE  
COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Operations & Maintenance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Tuesday, July 1, 2025

**Commissioners:**

Albert Frattali, Chairman of the Operations & Maintenance Committee  
 Robert Ghormoz, Vice Chairman of Operations & Maintenance Committee (by Teams)  
 James Snell (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)  
 Donna Powell (by Teams)  
 Jonathan Young (by Teams)  
 Gregory Schwab, Esq. (by Teams)  
 Bruce Garganio (by Teams)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Toni P. Brown, Chief Administrative Officer, DRPA  
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
 Michael Venuto, Chief Engineer, DRPA  
 John Rink, General Manager, PATCO  
 Robert Hicks, Chief Operating Officer, DRPA  
 Robert Finnegan, Chief Safety and Security Officer, DRPA  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
 Christopher Jones, Director, Information Services, DRPA  
 Joseph McAroy, Director, BFB/BRB (via Teams)  
 Michael Christie, Director, BFB/BRB (via Teams)  
 Christina Maroney, Director, Strategic Initiatives, DRPA  
 Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
 Amy Ash, Manager, Contracts Administration, DRPA  
 Sonia Inman, Manager, Office of Business Development & Equal Opportunity, DRPA  
 Michael Rakowski, Manager, Planning & Design, Engineering, DRPA  
 Daniel Cosgrove, Senior Engineer, Engineering, DRPA  
 Dawn Whiton, Executive Assistant to the CEO, DRPA  
 Quentin Burdette, EEO Specialist, Office of Business Development & Equal Opportunity, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA  
 Carol Herbst, Senior Accountant, Finance, DRPA (via Teams)  
 Sophia Harley, Legal Intern, DRPA  
 Samuel Kasilwoski, Legal Intern, DRPA  
 Violet Riquelme, Government Relations Intern, DRPA  
 Patrick Alemi, Engineering Intern, DRPA  
 Eva Valentine, Engineering Intern, DRPA

Kristen Senesi, Contracts Administration Intern, DRPA

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (by Teams)

**CALL TO ORDER**

Committee Chairman Frattali called the Meeting to order at 9:01a.m. and asked the Corporate Secretary to call the roll.

**ROLL CALL**

The following Commissioners were present constituting a quorum: Committee Chairman Frattali, Committee Vice Chairman Ghormoz, Commissioners Snell, Powell, Schwab, Young and Garganio.

**OPEN SESSION**

**Summary Statements and Resolutions for Consideration**

Committee Chairman Frattali stated there were three (3) Summary Statements and Resolutions for the Committee's consideration.

1. **DRPA-25-053 Construction Monitoring Services for Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate an agreement with HNTB Corporation to provide Construction Monitoring Services for Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements for an amount not to exceed \$8,399,755.00. Commissioner Schwab moved to forward the Resolution to the Board for consideration and Commissioner Snell seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

2. **PATCO-25-011 Approval of Title VI Report to Federal Transit Administration**

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board approval of PATCO's Title VI Program and submit it to the Federal Transit Administration (FTA), as required by FTA Circular, 4702.1B. Once approved, PATCO's Title VI Program report will cover the period of August 2025 to March 2028. Commissioner Schwab moved to forward the Resolution to the Board for consideration and Commissioner Powell seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**3. DRPA-25-054 Approval of Delaware River Port Authority’s Proposed Disadvantaged Business Enterprise (DBE) Goal-Setting Methodology, Including a Proposed Overall DBE Goal for Federal Fiscal Years 2026, 2027 and 2028.**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board approval of DRPA’s proposed DBE Goal-Setting Methodology and proposed overall DBE goal of 9% for Federal Fiscal Years 2026, 2027 and 2028 and authorizes staff to submit DRPA’s proposed DBE Goal-Setting Methodology and subsequent overall DBE goal proposal, inclusive of documentation and public participation materials, to the FTA in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. Sonia Inman, Manager, Office of Business Development & Equal Opportunity spoke about the projects the Authority expects to perform during the 3-year period and Quentin Burdette, EEO Specialist, Office of Business Development & Equal Opportunity, described the 5-step process used to reach the DBE goal. Commissioner Schwab moved to forward the Resolution to the Board for consideration and Commissioner Powell seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**General Discussion**

For general discussion, Chairman Frattali stated there were two (2) Change Orders and a Presentation.

**Change Orders**

**1. PATCO-79-2022 Roofs and HVAC Replacement**

Chief Engineer Venuto stated that this Change Order is for Contract number PATCO-79-2022 in which they are seeking to allocate \$44,606.72 from the contract’s site coordination and conditions. This change consists of decreasing quality of one contract item and the addition of six new contract items, with no change to the contract time. The additional new items consist of work associated with additional steel and duct work required to install and tie in new rooftop units at Woodcrest Station; additional demolition of existing HVAC roof curves at Westmont Station; and removal and replacement of a section of duct inside the roof curb at the Ferry Ave. Head House. This is the second change order for a total of approximately \$61,000.00, all from the site coordination and conditions and the changes were reviewed and recommended by Michael Baker, our construction monitoring consultant. There were no questions or comments from Commissioners on this item.

**2. PATCO-11-H Lindenwold Control Center**

Chief Engineer Venuto stated that this Change Order is for contract PATCO-11-H, Lindenwold Station. Staff is seeking to allocate \$249,420.97 from the contract’s site coordination and conditions for this Change Order. The Change Order consists of a reduction in quantity of one item and the creation of eighteen new contract items, with no change to contract time. New items consist of costs associated with credits for changes in quantity, type and locations of security cameras, electrical hardware upgrades, installing additional installing additional louvers and

control dampers in the first-floor electrical room. It also includes additional plywood and adjusting asphalt grading to address ponding areas and replacement of deteriorated bollards around the generators in the new building. To date this is the third change order for a total of \$378,000.00, all from the site coordination and conditions. These new contract item costs were reviewed and recommended by our CM Team, Jacobs/Remington and Vernick. There were no questions or comments from Commissioners on this item.

### **Pier Protection Presentation**

Chief Engineer Venuto stated that he wanted to update the Committee on one of the larger projects that the Authority is working on, the Ben Franklin and Walt Whitman Bridges Fender and Pier Rehabilitation Project to protect the inner bridges from passing ships. Mr. Venuto introduced the summer Engineering Interns and Senior Engineer Daniel Cosgrove, who has been leading the Project since its inception. Engineer Cosgrove gave an in-depth presentation discussing the Project, which included explaining that the Project will protect the inner bridges from passing ships by improving the collision protection on the main piers and reducing the risk of collapse from a ship striking one of the bridges. He noted that this Project was started before the catastrophic collapse of the Francis Scott Key Bridge in 2024, and that the report issued by the National Transportation Safety Board on the 2024 collapse accentuates the importance of our Project and highlights the risk of a large vessel striking a bridge in navigable waters. The proposed collision protection system is scheduled to be completed in early 2026. Chief Executive Officer Hanson emphasized the importance of this Project for the safety and security of the Authority's bridges. There were no other questions or comments from Commissioners on this item.

### **ADJOURNMENT**

With no further business, Commissioner Schwab moved to adjourn the Meeting and Commissioner Snell seconded the motion. All Commissioners in attendance voted to approve the motion and the meeting adjourned at 9:27 a.m.

**SUMMARY STATEMENT**

**ITEM NO.** DRPA-25-053

**SUBJECT:** Construction Monitoring Services for Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements

**COMMITTEE:** Operations and Maintenance

**COMMITTEE MEETING DATE:** July 1, 2025

**BOARD ACTION DATE:** July 16, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate an agreement with HNTB Corporation to provide Construction Monitoring Services for Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements.

**Amount:** \$8,399,755.00

**Consultant:** HNTB Corporation  
1650 Arch Street  
Suite 1700  
Philadelphia, PA 19103

**Other Consultants:** AECOM Technical Services, Inc.

**Engineers Estimate:** \$8,482,000.00

**MBE/WBE Goals:** MBE: 8%  
WBE: 4%

**Consultant Proposed  
MBE/WBE Commitments:** MBE: 10%  
WBE: 8%

**PURPOSE:** To provide full-time, on-site construction inspection and monitoring services for Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements. The services will include a full-time Resident Engineer and support inspection staff for inspecting all contract field activities and monitoring the contractor's compliance with the plans and specifications.

**BACKGROUND:** The work to be completed under Contract No. 35-E consists of the replacement of Locust, Hall, West Ferry, East Ferry, East Crest Interlockings; replacement of the turnback tracks at Ferry Avenue, Haddon Interlocking, and Woodcrest Station; replacement of the East and West Tail Tracks at Ferry Avenue; drainage improvements at Cuthbert Boulevard and Osage Avenue; and installation of a railing adjacent to Track 2 through the Haddonfield Cut.

The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. Two (2) firms responded with Statements of Qualifications on November 22, 2024. Two (2) firms were deemed qualified and were sent a formal Request for Proposal. A review committee of three (3) staff engineers evaluated the Proposals on the basis of technical merit.

HNTB Corporation was the highest technically ranked firm. The proposed Project Manager has previous experience with DRPA and PATCO track rehabilitation and interlocking replacements and has been very responsive on previous DRPA projects. The proposed Resident Engineer has over several years of experience on track projects for SEPTA and AMTRAK. HNTB's Inspection Team has many years of experience inspecting track and interlocking replacement projects on PATCO and other Rail Agencies similar to those required for this contract. Overall, the team assembled by HNTB was found to possess the necessary experience and qualifications to successfully complete the project.

In accordance with the Delaware River Port Authority's qualification based selection procedure, the Price Proposal was evaluated against the Engineer's Estimate and that of other recommended firms. Based on this evaluation and subsequent negotiation, HNTB Corporation's price was determined to be fair and reasonable.

It is recommended that an engineering services agreement be negotiated with HNTB Corporation for the costs and associated fees not to exceed \$8,399,755.00 to provide engineering services in accordance with the Request for Proposal.

|                 |  |                               |
|-----------------|--|-------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                                 | <b>\$8,399,755.00</b>         |
|                 | <b>Source of Funds:</b>                        | <b>General Funds</b>          |
|                 | <b>Capital Project #:</b>                      | <b>PTD.11618 and PFA02202</b> |
|                 | <b>Operating Budget:</b>                       | <b>N/A</b>                    |
|                 | <b>Master Plan Status:</b>                     | <b>N/A</b>                    |
|                 | <b>Other Fund Sources:</b>                     | <b>N/A</b>                    |
|                 | <b>Duration of Contract:</b>                   | <b>42 Months</b>              |
|                 | <b>Other Parties Involved:</b>                 | <b>N/A</b>                    |
|                 | <b>Estimated Number of<br/>Jobs Supported:</b> | <b>24</b>                     |

**DRPA-25-053**  
**Operations and Maintenance Committee: July 1, 2025**  
**Board Date: July 16, 2025**  
**Construction Monitoring Services for**  
**Contract No. 35-E, PATCO Interlocking and**  
**Miscellaneous Track Improvements**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of HNTB Corporation to provide Construction Monitoring Services for Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with HNTB Corporation for an amount not to exceed \$8,399,755.00, as per the attached Summary Statement; and be it further

**RESOLVED:** The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                               |
|-----------------|--------------------------------|-------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$8,399,755.00</b>         |
|                 | <b>Source of Funds:</b>        | <b>General Funds</b>          |
|                 | <b>Capital Project #:</b>      | <b>PTD.11618 and PFA02202</b> |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>                    |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                    |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                    |
|                 | <b>Duration of Contract:</b>   | <b>42 Months</b>              |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                    |
|                 | <b>Estimated Number of</b>     |                               |
|                 | <b>Jobs Supported:</b>         | <b>24</b>                     |



## MEMORANDUM

**DELAWARE RIVER PORT AUTHORITY**  
*of Pennsylvania & New Jersey*

**TO:** O&M Committee Members

**FROM:** Michael P. Venuto, Chief Engineer

**SUBJECT:** Professional Service Selection for  
 Construction Monitoring Services for DRPA Contract No. 35-E  
 PATCO Interlocking and Miscellaneous Track Improvements  
 Technical Proposal Evaluation, Findings and Recommendation Report

**DATE:** June 17, 2025

The Request for Qualifications (RFQs), which was posted on the Authority's web-site, invited consultants to submit Statements of Qualifications (SOQs). Two (2) firms submitted SOQs on November 22, 2024.

Policy 303a outlines the procedure for Request for Proposal selection of consultants by the Engineering Department. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical and sealed Price Proposals from the top ranked firms:

AECOM Technical Services, Inc.  
 HNTB Corporation.

The short listed firms were sent a RFP on January 9, 2025. The Technical Proposals and separate sealed Price Proposals were received on February 6, 2025 from AECOM Technical Services, Inc. and HNTB Corporation. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

HNTB Corporation was the highest technically ranked firm. The proposed Project Manager has previous experience on DRPA and PATCO track and interlocking rehabilitation projects and has been very responsive on those previous DRPA projects. The proposed Resident Engineer has over several years of experience in similar rail projects for SEPTA and AMTRAK. Overall, the team assembled by HNTB was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be opened and negotiations commence using other recommended firm's Price Proposals and the Engineer's Estimate in the amount of \$8,482,000.00 as a guide. Price Proposals were opened on April 8, 2025.

Below are the Technical Proposal rankings, proposed hours and fees of these firms, along with the Engineer's estimate of hours.

| Rank | Firm                           | Hours  | Original Price Proposal | Negotiated |                |
|------|--------------------------------|--------|-------------------------|------------|----------------|
|      |                                |        |                         | Hours      | Fee            |
|      | Engineer's Estimate            | 40,507 | \$8,482,000.00          |            |                |
| 1    | HNTB Corporation               | 50,874 | \$8,663,799.74          | 50,362     | \$8,399,755.00 |
| 2    | AECOM Technical Services, Inc. | 48,986 | \$8,813,274.60          | N/A        | N/A            |

The Price Proposal from the highest technically ranked firm, HNTB Corporation, dated February 6, 2025 was reviewed by Engineering Department staff. It was observed to be 2% higher than the Engineer's Estimate. The increased number of hours and cost is based on an increased number of full-time inspectors HNTB had assigned to the project. Negotiations commenced which resulted in a final Price Proposal in an amount of \$8,399,755.00. Based on the Review Committee's findings the Price Proposal of HNTB Corporation has been determined to be fair and reasonable and therefore the committee recommends that an Engineering Services Agreement be issued to the highest technically ranked firm, HNTB Corporation.

Based on a review of the Review Committee's evaluation and supporting documentation, I concur with the recommendation to engage HNTB Corporation of Philadelphia, Pennsylvania, in the amount of \$8,399,755.00 for this Agreement.

## SUMMARY STATEMENT

|                                |   |
|--------------------------------|---|
| <b>ITEM NO.:</b>               | <b>DRPA-25-054</b>  |
| <b>SUBJECT:</b>                | <b>Approval of Delaware River Port Authority's Proposed Disadvantaged Business Enterprise (DBE) Goal-Setting Methodology, Including a Proposed Overall DBE Goal for Federal Fiscal Years 2026, 2027 and 2028.</b>   |
| <b>COMMITTEE:</b>              | <b>Operations &amp; Maintenance Committee</b>   |
| <b>COMMITTEE MEETING DATE:</b> | <b>JULY 1, 2025</b>   |
| <b>BOARD ACTION DATE:</b>      | <b>JULY 16, 2025</b>  |
| <b>PROPOSAL:</b>               | <b>That the Board approves the methodology used by the DRPA's Office of Business Development &amp; Equal Opportunity (OBD&amp;EO) to establish the Delaware River Port Authority's proposed Disadvantaged Business Enterprise (DBE) Goal for Federal Fiscal Years 2026, 2027 and 2028, and also authorizes OBD&amp;EO staff to submit said goal to the Federal Transit Administration (FTA) on or before the due date of August 1, 2025.</b>  |
| <b>PURPOSE:</b>                | <b>To approve the methodology used by the OBD&amp;EO to establish the Delaware River Port Authority's proposed overall DBE Goal for Federal Fiscal Years 2026, 2027 and 2028, which includes a public comment and participation process, and to also authorize OBD&amp;EO staff to submit said methodology and proposed goal to the FTA in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26.</b>  |
| <b>BACKGROUND:</b>             | <b>FTA recipients receiving planning, capital and/or operating assistance who will award prime contracts (excluding transit vehicle purchases) the cumulative total value of which exceeds \$250,000 in FTA funds in a Federal fiscal year must have a Disadvantaged Business Enterprise Program (DBE Program). The Delaware River Port Authority (DRPA) receives some funding from the U.S. Department of Transportation, through the FTA for projects. As a condition of receiving this assistance, the DRPA has signed an assurance that it will comply with 49 CFR Part 26.</b> |
|                                | <b>DBE regulations, which are found in the Code of Federal Regulations at 49 CFR Part 26 require the following:</b>   |

1. DRPA must have an approved Disadvantaged Business Enterprise Program (DBE Program). DRPA has established a DBE Program that complies with federal DBE regulations. The Authority's DBE Program is narrowly tailored in accordance with applicable law. Implementation of the DBE program is to be accorded the same priority as compliance with all other legal obligations incurred by the DRPA in its financial assistance agreements with the Department of Transportation;
2. A DBE Policy Statement that is signed by the CEO and circulated annually - The DRPA disseminates this Policy Statement annually to the Board and to all appropriate departments throughout the agency. In addition, the DBE Policy Statement is disseminated to DBE and non-DBE businesses that perform work on DOT-assigned contracts or who may have an interest in performing work for us in the future. We include the Policy Statement in all bid and proposal documents, and also distribute copies of the Statement to the bidders and proposers at all pre-bid/pre-proposal meetings for FTA-assisted projects. The Statement was also published in one edition of *News Alert*, a quarterly newsletter issued by the Office of Business Development & Equal Opportunity and was distributed via e-notification to subscribers. The Policy Statement can also be found on DRPA's website. [[http://www.drpa.org/obdeo/obdeo\\_dbe\\_program.html](http://www.drpa.org/obdeo/obdeo_dbe_program.html)]
3. A Disadvantaged Business Liaison Officer (DBELO), who has a direct reporting relationship to the CEO. CAO Toni P. Brown serves as the DRPA DBELO. She is responsible for implementing all aspects of the DRPA's DBE program;
4. The DBELO must be supported by an adequate staff support team. DRPA's DBELO is supported by two full-time staff members in the Office of Business Development & Equal Opportunity, the Chief Engineer and staff from the Engineering division.
5. DRPA is required to submit a DBE Goal Methodology to the FTA every three (3) years, which includes –
  - a. detailed goal-setting methodology;
  - b. proof that the proposed overall DBE goal has been publicly advertised;
  - c. comments must be accepted for no less than 30 days; and
  - d. public input meetings must be held.

**6. Public Input Meetings:** Prior to submission to the FTA the proposed goal and corresponding methodology must be presented to members of the business community. The DRPA hosted six (6) such meetings on June 16 & 17, 2025, at 10:00am, 2:00pm and 6:00pm daily at One Port Center. Attendance at these meetings included DBE firms, community groups and engineering consultants. Overall, 9 attendees registered to attend one of the six meetings either in person or virtually.

FTA requires that all direct and primary grant recipients document their compliance by submitting a proposed DBE goal to their FTA regional civil rights officer once every three (3) years along with the supporting goal methodology. DRPA's proposed DBE Goal for Federal Fiscal Years 2026, 2027 and 2028 is due to the FTA on or by August 1, 2025.

A grantee's overall DBE goal may include a race-conscious goal; a race-neutral goal; and/or a combination of both. After carefully considering the forecast data and other relevant information, staff proposes an overall DBE goal for Federal Fiscal Years 2026, 2027 and 2028 of 9%.

We propose the following DBE race-conscious and race-neutral goals:

- Race-conscious = 8%
- Race-neutral = 1%

DBE regulations require grantees to advertise publicly the methodology used to reach the proposed DBE goal. To that end, we published DRPA's proposed overall DBE goal in the following manner:

Published the proposed goal in OBD&EO's quarterly newsletter;

Sent notice of the proposed goal to all Instant E-Alert Program subscribers;

**Published the proposed goal in the following print mediums:  
Philadelphia Inquirer, June 13, 2025  
Philadelphia Tribune, June 17, 2025 & June 18, 2025  
Courier Post, June 20, 2025**

**Posted the proposed goal on our website at [www.drpa.org](http://www.drpa.org) for 30-days, beginning on June 11, 2025;**

**To comply with federal regulations, we held six (6) public input meetings to describe the methodology we used to reach our proposed overall DBE goal. The meetings were held at different times of the day, over two days at One Port Center, a venue that is accessible to public transit and ADA-compliant;**

**The meetings were held on June 16 & 17, 2025, at 10:00 a.m., 2:00 p.m., and 6:00 p.m. at One Port Center (Camden, NJ). The meeting invitations were sent out via letter and via instant e-alert. Over the course of six (6) meetings, 9 people attended.**

**Copies of the registrations, public comment forms, and a summary of comments and questions raised during the public meetings, as well as any comments received from the public will be provided to the FTA with the DRPA's DBE Goal Methodology submission.**

**The public comment period closes on July 10, 2025. As of June 25, 2025, we have not received any comments.**

**Staff hereby seeks Board approval of DRPA's proposed DBE Goal – Setting Methodology and overall proposed DBE goal of 9% (8% race – conscious and 1% race – neutral) for Federal Fiscal Years 2026, 2027 and 2028. Staff also requests authorization to submit proposed methodology and overall DBE goal in TrAMS on or before August 1, 2025.**

**SUMMARY:**

|                                |                                       |
|--------------------------------|---------------------------------------|
| <b>Amount:</b>                 | <b>N/A</b>                            |
| <b>Source of Funds:</b>        | <b>N/A</b>                            |
| <b>Capital Project #:</b>      | <b>N/A</b>                            |
| <b>Master Plan Status:</b>     | <b>N/A</b>                            |
| <b>Other Fund Sources:</b>     | <b>N/A</b>                            |
| <b>Duration of Contract:</b>   | <b>N/A</b>                            |
| <b>Other Parties Involved:</b> | <b>Federal Transit Administration</b> |

**DRPA-25-054**  
**O&M Committee: July 1, 2025**  
**Board Date: July 16, 2025**  
**Approval of Delaware River Port Authority's**  
**Proposed Disadvantaged Business Enterprise (DBE)**  
**Goal-Setting Methodology, Including a Proposed**  
**Overall DBE Goal for Federal Fiscal Years 2026,**  
**2027 and 2028**

**RESOLUTION**

**RESOLVED:** That the Board hereby approves DRPA's proposed DBE Goal-Setting Methodology and proposed overall DBE goal of 9% (8% race-conscious and 1% race-neutral) for Federal Fiscal Years 2026, 2027 and 2028; and be it further;

**RESOLVED:** That the Board authorizes staff to submit, on or before August 1, 2025, to the Federal Transit Administration via the Transit Award Management System (TrAMS) the DRPA's proposed DBE Goal-Setting Methodology and subsequent overall DBE goal proposal, inclusive of documentation and public participation materials; and be it further;

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

**SUMMARY:**

|                                |                                |
|--------------------------------|--------------------------------|
| <b>Amount:</b>                 | N/A                            |
| <b>Source of Funds:</b>        | N/A                            |
| <b>Capital Project #:</b>      | N/A                            |
| <b>Master Plan Status:</b>     | N/A                            |
| <b>Other Fund Sources:</b>     | N/A                            |
| <b>Duration of Contract:</b>   | N/A                            |
| <b>Other Parties Involved:</b> | Federal Transit Administration |

# **FINANCE COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Finance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Wednesday, July 2, 2025

**Commissioners:**

Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman (by Teams)  
 Gregory Schwab, Esq. (by Teams)  
 Vaughn Ross (by Teams)  
 Robert Ghormoz by Teams)  
 James Snell (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)  
 Richard Sweeney (by Teams)  
 Aaron Nelson (by Teams)  
 Jonathan Young (by Teams)

**DRPA/PATCO Staff:**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Toni P. Brown, Chief Administrative Officer, DRPA (by Teams)  
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
 John Rink, General Manager, PATCO (by Teams)  
 Rohan Hepkins, Assistant General Manager, PATCO (by Teams)  
 Robert Hicks, Chief Operating Officer, DRPA (by Teams)  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
 Christopher Jones, Director, Information Services, DRPA  
 Joseph McAroy, Director, BFB/BRB (via Teams)  
 Michael Christie, Director, BFB/BRB (via Teams)  
 Christina Maroney, Director, Strategic Initiatives, DRPA  
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
 Matt Licata, Director, Fleet, DRPA (by Teams)  
 Mark Ciechon, Director, Finance, PATCO  
 Darcie DeBeaumont, Director, Finance, DRPA  
 Nickolas Papaioannou, Manager, Accounting, Finance, DRPA  
 Ryan Linhart, Budget Analyst, Finance, DRPA (via Teams)  
 Dawn Whiton, Executive Assistant to the CEO, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA  
 Carol Herbst, Senior Accountant, Finance, DRPA (via Teams)

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit

## **CALL TO ORDER**

Committee Chairman Nash called the meeting to order at 9:03 a.m. and asked the Corporate Secretary to call the roll.

## **ROLL CALL**

The following were present, constituting a quorum: Committee Chair Nash and Commissioners Schwab, Ross, Young, Sweeney, Snell, Nelson and Ghormoz.

## **OPEN SESSION**

Committee Chairman Nash stated that there were three (3) items for Open Session, the Financial Update and two (2) Summary Statements and Resolutions.

### **1) Financial Update**

Chief Financial Officer Sahi provided the Financial Update. Mr. Sahi highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic volume and toll revenue, PATCO ridership volume and revenue, DRPA and PATCO preliminary operating expenses and headcount, 2025 YTD General Fund movement, and debt service. There was a brief discussion with the commissioners about debt refunding and its expected savings. Both Committee Chair Nash and Chief Executive Officer Hanson commended the work by Chief Financial Officer Sahi and his team on reducing the Authority's debt. There were no further questions or comments from the Commissioners on this item.

### **2) DRPA-25-049            DRPA Backup System Upgrade**

Information Services Director Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a five (5) year contract with Dell Technology, Inc. for an amount not to exceed \$1,000,911.73 for an upgrade to the DRPA Backup System. This purchase is provided with pricing under the Dell NASPO Computer Equipment PA - New Jersey C00001128033. Commissioner Schwab moved to forward the Resolution to the Board for consideration and Commissioner Snell seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

### **3) DRPA-25-055            Authorization for DRPA to Participate in NJ EZ-Pass Customer Service Center Contract for Back Office EZ-Pass Financial Processing**

Deputy Chief Executive Officer Parker presented the Summary Statement and Resolution seeking Board authorization for staff to execute and participate in the New Jersey E-ZPass Customer Service Center, Violations Processing, and Financial Back Office Professional Services Contract ("CSC Contract") as a member of the NJ E -Z Pass Group for Customer Service Back Office processing. The Turnpike Authority's Board of Commissioners on September 24, 2024, acting in

its capacity as the lead agency of the New Jersey E-Z Pass Group voted to authorize an award of the new CSC Contract to four vendors to comprise the Customer Service Back Office. Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Snell seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

## **ADJOURNMENT**

With no further business for the Committee, Commissioner Schwab moved to adjourn the meeting. Commissioner Young seconded the motion. All Commissioners in attendance voted to approve the motion. The meeting adjourned at 9:19 a.m.

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-049

**SUBJECT:** DRPA Backup System Upgrade

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** July 2, 2025

**BOARD ACTION DATE:** July 16, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate a five (5) year contract with Dell Technology, Inc. for an amount not to exceed \$1,000,911.73 for an upgrade to the DRPA Backup System. This purchase is provided with pricing under the Dell NASPO Computer Equipment PA - New Jersey C00001128033.

**PURPOSE:** To provide the Delaware River Port Authority with an upgrade to the Authority's backup/restore and e-Discovery environment.

**BACKGROUND:** Over seven years ago the Authority committed to a new platform to handle the backup and restore of the Authority's data and email. This platform is now outdated and needs to be upgraded.

This provides a cost-effective, simple, and secure system which will replace the current solution.

Staff therefore recommends negotiating a contract with Dell Technology, Inc. for an amount not to exceed \$1,000,911.73 for the purchase of an upgrade to the Authority's backup system.

**SUMMARY:**

|                                |                                    |
|--------------------------------|------------------------------------|
| <b>Amount:</b>                 | \$1,000,911.73                     |
| <b>Source of Funds:</b>        | General Fund                       |
| <b>Capital Project #:</b>      | TEP.02503                          |
| <b>Operating Budget:</b>       | N/A                                |
| <b>Master Plan Status:</b>     | N/A                                |
| <b>Other Fund Sources:</b>     | N/A                                |
| <b>Duration of Contract:</b>   | July 1, 2025 through June 30, 2029 |
| <b>Other Parties Involved:</b> | N/A                                |

**DRPA-25-049**  
**Finance Committee: July 2, 2025**  
**Board: July 16, 2025**  
**DRPA Backup System Upgrade**

## RESOLUTION

**RESOLVED:** That the Board authorizes staff to negotiate a contract with Dell Technology, Inc. for an amount not to exceed \$1,000,911.73 to purchase an upgrade to the DRPA Backup System. This purchase is provided with pricing under the Dell NASPO Computer Equipment PA - New Jersey C00001128033.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |   |
|-----------------|--------------------------------|---|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$1,000,911.73</b>                     |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b>                       |
|                 | <b>Capital Project #:</b>      | <b>TEP.02503</b>                          |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>                                |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                                |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                                |
|                 | <b>Duration of Contract:</b>   | <b>July 1, 2025 through June 30, 2029</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                                |

## SUMMARY STATEMENT

**ITEM NO.** DRPA-25-055

**SUBJECT:** Authorization for DRPA to Participate in NJ E-ZPass Customer Service Center Services Contract for Back Office EZ-Pass Financial Processing

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** July 2, 2025

**BOARD ACTION DATE:** July 16, 2025

**PROPOSAL:** That the Board authorizes staff to execute and participate in the New Jersey E-ZPass Customer Service Center, Violations Processing, and Financial Back Office Professional Services Contract (“CSC Contract”) as a member of the New Jersey E-Z Pass Group. The New Jersey Turnpike Authority, as the lead agency, of the New Jersey E-Z Pass Group published a Request for Proposals for the New Jersey E-Z Pass Services to consist of customer service center services, license plate review services, collections services, and merchant services. The service contract for the four distinct categories of service will allow for the (i) design, installation, implementation, operation and maintenance of a new CSC to serve the State of New Jersey and the motoring public on New Jersey roadways accepting E-ZPass; (ii) migration of E-ZPass customers to the new CSC systems as necessary; (iii) support for the New Jersey E-ZPass electronic toll collection system; and, (iv) access to the New Jersey Motor Vehicle Commission (or MVC) and similar motor vehicle agencies of the other 49 states for purposes of obtaining motor vehicle information necessary in performance of the Services.

**PURPOSE:** To Authorize the DRPA to Participate in the New Jersey E-ZPass CSC Services Contract as a member of the New Jersey E-Z Pass Group for Customer Service Back Office processing.

**BACKGROUND:** In December 2002, the New Jersey Turnpike Authority’s (“Turnpike Authority”) Board of Commissioners approved a professional services contract with Xerox (formerly “ACS State and Local Solutions, Inc.) for the operation and maintenance of the New Jersey E-ZPass electronic toll collection system. The New Jersey Turnpike Authority is the lead agency of the E-Z Pass Group, whose members who collect electronic tolls through the NJ E-ZPass system. Other E-Z Pass Group members presently include: the South Jersey Transportation Authority (“SJTA”),

the DRPA, the Delaware River and Bay Authority (“DRBA”), the Delaware River Joint Toll Bridge Commission (“DRJTBC”) the Burlington County Bridge Commission (“BCBC”) and the Cape May County Bridge Commission (CMCBC). The DRPA joined the ETC Group in July 2004 pursuant to Resolution DRPA-04-031, which was approved by the DRPA Board of Commissioners on March 17, 2004.

Each agency of the E-Z Pass Group maintains its independent toll collection system(s) and host systems that interfaced with the New Jersey E-ZPass System. The existing contract that the E-Z Pass Group has with a contractor to operate and maintain the New Jersey E-ZPass System expires on October 16, 2025. Accordingly, on November 29, 2023, the Turnpike Authority issued a request for proposal (“RFP”) to procure a new contract to provide Financial Back Office services in four categories: 1) a Customer Service Center; 2) License Plate Review; 3) Collections; and 4) Merchant Services Financial Back Office Services for the New Jersey E-ZPass System. The contract will be for a term of eleven years from the “Cut-Over” date (anticipated to be February 1, 2027), with the option to extend for up to two, (one)-year term at the Turnpike Authority’s sole discretion (the “CSC Contract”). Costs of the new Contract, including base technology, software and operations and transaction costs, \$ 1,978,818,307. DRPA’s share during the term of the new Contract is estimated at approximately \$5.7 million annually based on present allocation of costs within the NJ E-Z Pass Group MOA.

The Turnpike Authority conducted its professional services procurement process for the new CSC Contract in accordance with New Jersey law. The evaluations committee comprised of representatives from the New Jersey Turnpike Authority, South Jersey Transportation Authority, and the Delaware Joint Toll Bridge Commission, as the representative for the bistate agencies. The committee evaluated responses in of terms compliance and compatibility with each agency’s independent toll collection system(s) and host systems that interface with the New Jersey E-ZPass System. Following extensive review and evaluation, on September 24, 2024 the Turnpike Authority Board of Commissioners voted to authorize an award of the new CSC Contract to four vendors (Transcore, LP, Emovis Operations North America, Professional Account Management, LLC and Linebarger Goggan Blair &Sampson, LLP) to compromise the Customer Service Back Office in accordance with the pricing and other terms set forth in the vendor responses to the RFP and Turnpike Authority Agenda Item No. 2024-09-231.

The DRPA will derive benefits under the new CSC Contract, including annual operating costs savings and migration to an updated technology platform. The New Jersey E-Z Pass Group will continue to benefit from the economies of scale resulting from an increased customer base and

increased number of transactions under the new Contract. DRPA will be responsible for a pro rata share of procurement expenses based on the percentage of allocations as determined by MOA establishing the NJ E-Z Pass Group.

Accordingly, authorization is requested to permit the DRPA to participate in the new CSC Contract between the New Jersey E-Z Pass Group and vendors selected to provide customer service back office processing and to execute the new CSC Contract which was awarded by the Turnpike Authority's Board of Commissioners on September 24, 2024.

|                 |                                |   |
|-----------------|--------------------------------|---|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | N/A   |
|                 | <b>Source of Funds:</b>        | N/A   |
|                 | <b>Capital Project #:</b>      | N/A   |
|                 | <b>Operating Budget:</b>       | DRPA CSC Operations (per existing NJ E-Z Pass Group MOA)  |
|                 | <b>Master Plan Status:</b>     | N/A   |
|                 | <b>Other Fund Sources:</b>     | N/A   |
|                 | <b>Duration of Contract:</b>   | 11 year initial term + two-(one) year extension term option   |
|                 | <b>Other Parties Involved:</b> | New Jersey Turnpike Authority; South Jersey Transportation Authority; Delaware River and Bay Authority; Delaware River Joint Toll Bridge Commission; Burlington County Bridge Commission; Cape May County Bridge Commission |

**DRPA-25-055**

**Finance Committee: July 2, 2025**

**Board Date: July 16, 2025**

**Authorization for DRPA to Participate in NJ E-Z Pass Customer Service Center Services Contract for Back Office EZ-Pass Financial Processing**

**RESOLUTION**

**RESOLVED:** That the Board authorizes staff to execute and participate in the new CSC Contract, with the NJ E -Z Pass Group which was awarded to the selected vendors by the Turnpike Authority's Board of Commissioners on September 24, 2024, acting in its capacity as the lead agency of the New Jersey E-Z Pass Group. In accordance with the pricing and other terms set forth in responses to the Turnpike Authority's RFP, and those set forth in the new CSC Contract, services will include the (i) design, installation, implementation, operation and maintenance of a new CSC to serve the State of New Jersey and the motoring public on New Jersey roadways accepting E-ZPass; (ii) migration of E-ZPass customers to the new CSC systems as necessary; (iii) support for the New Jersey E-ZPass electronic toll collection system; and, (iv) access to the New Jersey Motor Vehicle Commission (or MVC) and similar motor vehicle agencies of the other 49 states for purposes of obtaining motor vehicle information necessary in performance of the Services; and

**RESOLVED:** That the Chair, Vice Chair and Chief Executive Officer, with the advice and counsel of the Authority's Chief Financial Officer/Treasurer, General Counsel and appropriate staff, must approve and are hereby authorized to approve and execute any and all necessary schedules, agreements, instruments, certificates, contracts or other documents on behalf of the Authority necessary or required in connection with the new CSC Contract. If such schedules, agreements, certificates, contracts or other documents have been approved by the Chair, Vice Chair or Chief Executive Officer and if, thereafter, the Chair, Vice Chair or Chief Executive Officer is absent or unavailable, and it is necessary to execute said document(s) while the Chair, Vice Chair or Chief Executive Officer is absent or unavailable, the Chief Financial Officer/Treasurer may execute said document(s) on behalf of the Authority; and

**RESOLVED:** That Authority staff are hereby authorized to take all other necessary and convenient actions, subject in each case to review and advice of the Chief Executive Officer, Chief Financial Officer/Treasurer and General Counsel, in order to undertake and effectuate on behalf of the DRPA the Authority's continued participation in the New Jersey E-ZPass CSC Contract as an agency member of the New Jersey E-Z Pass Group, all in accordance and consistent with the Compact and Bylaws.

**SUMMARY:**

|                                |   |
|--------------------------------|---|
| <b>Amount:</b>                 | N/A   |
| <b>Source of Funds:</b>        | N/A   |
| <b>Capital Project #:</b>      | N/A   |
| <b>Operating Budget:</b>       | DRPA CSC Operations (per existing NJ E-Z Pass Group MOA)  |
| <b>Master Plan Status:</b>     | N/A   |
| <b>Other Fund Sources:</b>     | N/A   |
| <b>Duration of Contract:</b>   | 11 year initial term + two-(one) year extension term option   |
| <b>Other Parties Involved:</b> | New Jersey Turnpike Authority; South Jersey Transportation Authority; Delaware River and Bay Authority; Delaware River Joint Toll Bridge Commission; Burlington County Bridge Commission; Cape May County Bridge Commission |

# **NEW BUSINESS**

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-056

**SUBJECT:** Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)

**COMMITTEE:** New Business

**COMMITTEE MEETING DATE:** N/A

**BOARD ACTION DATE:** July 16, 2025

**PROPOSAL:** That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

**PURPOSE:** To permit staff to continue and maintain DRPA operations in a safe and orderly manner.

**BACKGROUND:** At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

**SUMMARY:**

|                                |                   |
|--------------------------------|-------------------|
| <b>Amount:</b>                 | N/A               |
| <b>Source of Funds:</b>        | See Attached List |
| <b>Capital Project #:</b>      | N/A               |
| <b>Operating Budget:</b>       | N/A               |
| <b>Master Plan Status:</b>     | N/A               |
| <b>Other Fund Sources:</b>     | N/A               |
| <b>Duration of Contract:</b>   | N/A               |
| <b>Other Parties Involved:</b> | N/A               |

**DRPA-25-056**  
**New Business: July 16, 2025**  
**Board Date: July 16, 2025**  
**Consideration of Pending DRPA Contracts**  
**(Between \$25,000 and \$100,000)**

**RESOLUTION**

**RESOLVED:** That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

**SUMMARY:**

|                                |                          |
|--------------------------------|--------------------------|
| <b>Amount:</b>                 | <b>N/A</b>               |
| <b>Source of Funds:</b>        | <b>See Attached List</b> |
| <b>Capital Project #:</b>      | <b>N/A</b>               |
| <b>Operating Budget:</b>       | <b>N/A</b>               |
| <b>Master Plan Status:</b>     | <b>N/A</b>               |
| <b>Other Fund Sources:</b>     | <b>N/A</b>               |
| <b>Duration of Contract:</b>   | <b>N/A</b>               |
| <b>Other Parties Involved:</b> | <b>N/A</b>               |



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, July 16, 2025

**DRPA**

| Item #   | Vendor/Contractor                     | Description  | Amount             | Procurement Method   | Bids Received                            | Bid Amounts           | Source of Funds                      |
|----------|---------------------------------------|--|--------------------|--|--|-----------------------|--------------------------------------|
| <b>A</b> | David Weber Oil Co.<br>Carlstadt, NJ  | One (1) Year Contract for the Purchase of Various Motor Oils and Lubricants for Fleet Operations for DRPA and PATCO Facilities   | \$69,259.03<br>NTE | In Accordance with NJ State Contract #20-FLEET-01343                                     | 1. David Weber Oil Co.<br>Carlstadt, NJ  | 1. \$69,259.03<br>NTE | <b>Revenue Fund<br/>General Fund</b> |
| <b>B</b> | Lindsay Corp.<br>Omaha, NE            | Purchase to restock Storeroom items Carrier Wheels and Snout Wheels for the Barrier Machine located at Benjamin Franklin, Commodore Barry and Walt Whitman Bridges.  | \$38,535.00        | Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 1 " | 1. Lindsay Corp.<br>Omaha, NE            | \$38,535.00           | <b>Revenue Fund</b>                  |
| <b>C</b> | NewMark<br>Philadelphia, PA           | Amendment to Contract GN-0017-19 to continue providing Property Management Services for One Port Center through December 31, 2025.   | \$82,752.96        | Request for Proposals  | 1. NewMark<br>Philadelphia, PA           | \$82,752.96           | <b>Revenue Fund</b>                  |
| <b>D</b> | Cranium Holding, Inc.<br>Missouri, MO | The renewal of the training module Bizlibrary. This platform is used by DRPA and PATCO employees and offers a wide range of training in areas like cybersecurity, OSHA, safety, sexual harassment and much more. | \$38,652.12        | Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 2 " | 1. Cranium Holding, Inc.<br>Missouri, MO | \$38,652.12           | <b>Revenue Fund<br/>General Fund</b> |

**Memorandum: Purchases Greater Than \$25,000**  
**DRPA - Sole Source Purchase Order Request**

[View File\(s\)](#)

[Attach File\(s\)](#)

**TO:** Jerry S. Sahi, Chief Financial Officer  
 John T. Hanson, CEO-DRPA / President-PATCO

**From:** Name:  DEPARTMENT:   
 Division Director/Project Manager

**SUBJECT:** Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT:

PURCHASE REQUISITION NUMBER:  DATE:

**Background:**

Lindsay Transportation Solutions, LLC Lindsay Transportation Solutions, LLC is the Sole distributor for the Barrier Machines and the machines parts. The Barrier machines are located at the Benjamin Franklin, Commodore Barry and Walt Whitman Bridges.

**Justification for Proprietary/ Sole Source:**

Storeroom Item #500501 - Carrier wheels and Storeroom Item #506594 - Snout wheels are consumable items that need to be restocked in the Central Storeroom for the Barrier Machines. There are currently no substitutes or other vendor that supply the wheels for these machines. Therefore, the carrier and snout wheels must be purchased from Lindsay Transportation Solutions.

**Cost:**

\$38,535.00

**Division Director**  Digitally signed by Matthew Licata  
 Date: 2025.07.02 13:15:10 -04'00'  
 Signature

**Jerry S.Sahi, CFO**  Digitally signed by Jatinder Sahi  
 Date: 2025.07.02 13:39:49 -04'00'  
 Signature

**John T. Hanson, CEO-DRPA/  
 President-PATCO**  Digitally signed by John T. Hanson  
 Date: 2025.07.02 13:51:50 -04'00'  
 Signature

Jan, 25 2024

**Memorandum: Purchases Greater Than \$25,000**  
**DRPA - Sole Source Purchase Order Request**

[View File\(s\)](#)  
[Attach File\(s\)](#)

**TO:** Jerry S. Sahi, Chief Financial Officer  
 John T. Hanson, CEO-DRPA / President-PATCO

**From:**  Name  DEPARTMENT  
Division Director/Project Manager

**SUBJECT:** **Sole Source Approval**  COMPANY PROVIDING SERVICE / PRODUCT

PURCHASE REQUISITION NUMBER  DATE

**Background:**

Bizlibrary is a learning management system that provides a training platform using videos used by DRPA and PATCO employees. The training videos range in topics from OSHA to Excel and everything in between. The video offerings are updated constantly and the technical support is outstanding.

**Justification for Proprietary/ Sole Source:**

We have been using this platform for several years and we have been unable to identify another source that can provide the quantity and quality of online training, required (compliance) and otherwise. They offer training such as cybersecurity, OSHA, safety, sexual harassment and much more. We will save much money by being able to use this platform instead of sending employees to outside vendors for training.

**Cost:**

\$38,652.12  
 -Approximately 107 licenses, including summer interns. Also included is the ability to extend the contract to December 31, 2025. This will allow for the next contract to align with the 2026 budget year - January 1, 2026 - December 31, 2026.

**Division Director**  Digitally signed by Kelly L. Forbes  
Date: 2025.07.03 15:51:27 -04'00'  
 Signature

**Jerry S.Sahi, CFO**  Digitally signed by Jatinder Sahi  
Date: 2025.07.07 08:55:53 -04'00'  
 Signature

**John T. Hanson, CEO-DRPA/  
President-PATCO**  Digitally signed by John T. Hanson  
Date: 2025.07.07 10:24:57 -04'00'  
 Signature

Jan, 25 2024

# PORT AUTHORITY TRANSIT CORP.

## BOARD MEETING



Wednesday, July 16, 2024  
Immediately following the DRPA Board Meeting

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



# **PATCO BOARD**

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**Wednesday, July 16, 2025  
Immediately following the DRPA Board Meeting  
One Port Center  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Roll Call
2. Public Comment
3. Report of the General Manager
4. Approval of PATCO Board Meeting Minutes – June 18, 2025
5. Monthly List of Previously Approved Payments – June 2025
6. Monthly List of Previously Approved Purchase Orders and Contracts – June 2025
7. Approval of Balance Sheet and Equity Statement dated April 30, 2025
8. Approval of Operations & Maintenance Committee Meeting Minutes – July 1, 2025
9. Adoption of Resolutions Approved by Operations & Maintenance Committee – July 1, 2025
  - PATCO-25-011 Approval of Title VI Report to Federal Transit Administration
10. Unfinished Business
11. New Business
  - PATCO-25-012 Cleaning Services for 15<sup>th</sup>/16<sup>th</sup> & Locust, 12<sup>th</sup>/13<sup>th</sup> & Locust and 8<sup>th</sup>/Market Street Station Concourses and Stairways
  - PATCO-25-013 Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)
12. Executive Session
13. Adjournment

# **GENERAL MANAGER'S REPORT**



## REPORT OF THE GENERAL MANAGER

*As stewards of public assets, we provide for the safe and efficient operation of transportation services and facilities in a manner that creates value for the public we serve.*

July 16, 2025

To the Commissioners:

The following is a summary of recent PATCO activities, with supplemental information attached.

### **HIGHLIGHTS**

**Rail Incident Investigation Training** – In June PATCO hosted the FTA Transportation Safety Institute’s “Rail Incident Investigation” course. Ten (10) PATCO employees and seventeen (17) participants from Authorities across the nation attended the weeklong event, which was led by Larry Day (FTA), Theresa Impastato (WMATA), and Walter Heinrich (K&J Safety).

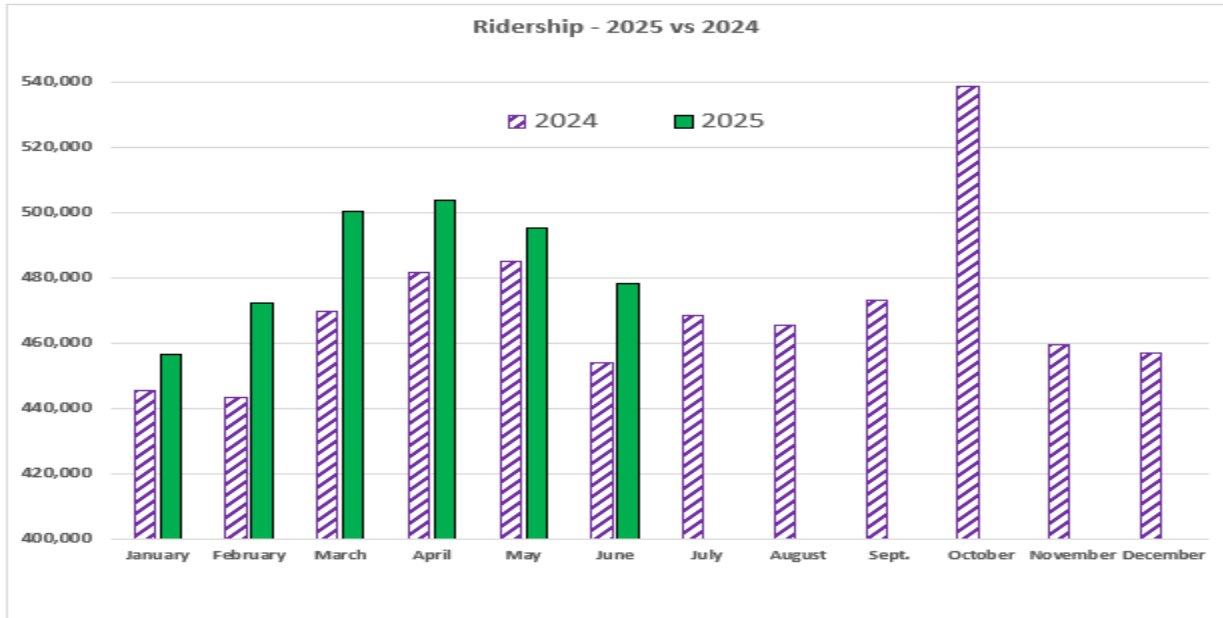


*[Under the train, behind the truck]*

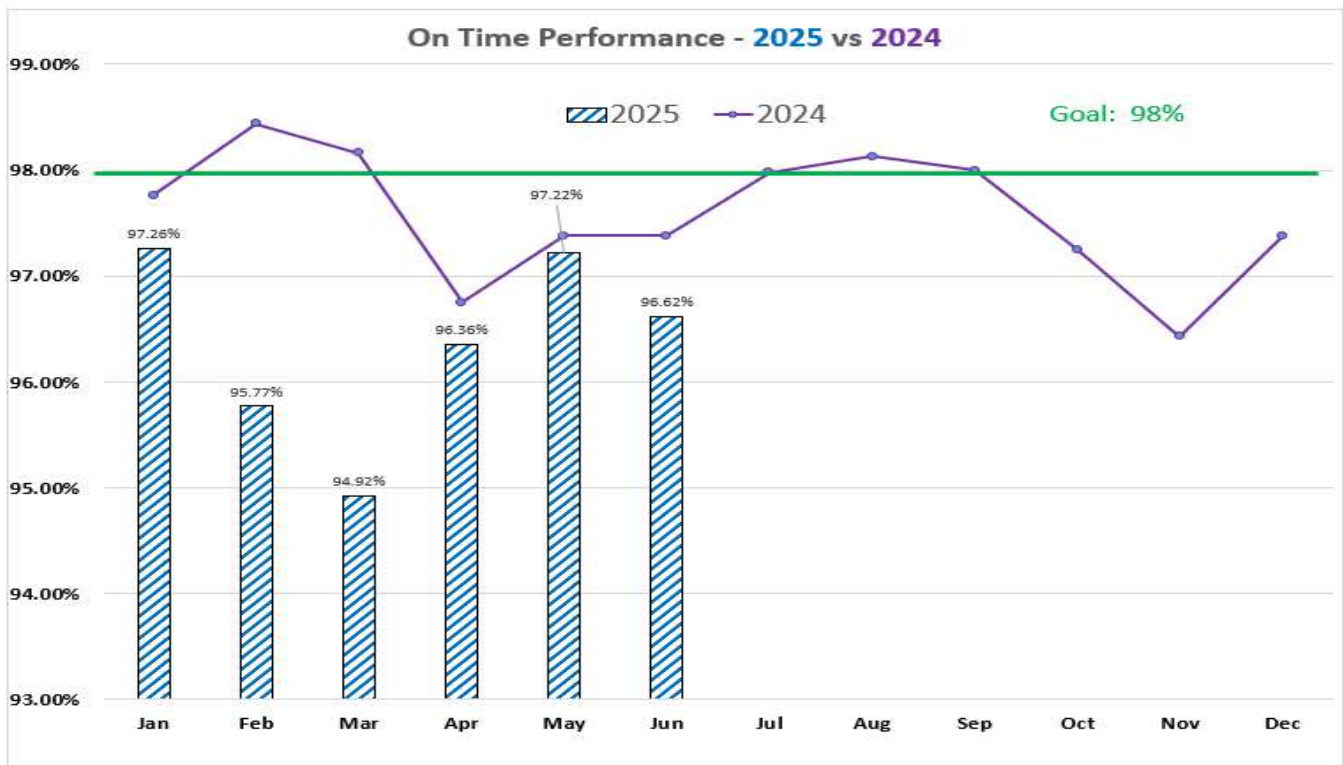


The course culminated in a simulated yard derailment exercise in which we practiced the lessons learned by investigating and identifying the “derailment” root cause. The three teams then took an exam and presented their findings to the instructors to earn the course certificate.

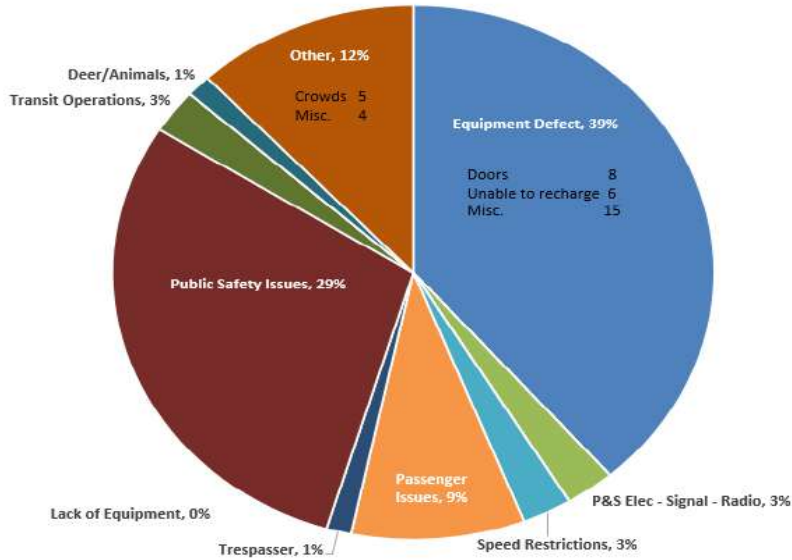
**Ridership** – Ridership in June was 478,289, an increase 24,363 (+5.37%) when compared to June of 2024. Year to date ridership was 2,906,253, an increase of 127,228 (+4.58%) when compared to the same period in 2024.



**On-Time Performance** – On-time performance for the month of June was 96.62%, falling short of our goal. Of the 4,873 scheduled trips in June, 10 were cancelled, 149 trains were late, and 75 stations were bypassed. Year to date, on-time performance was 96.37%.



Causes of Delay Incidents - June 2025



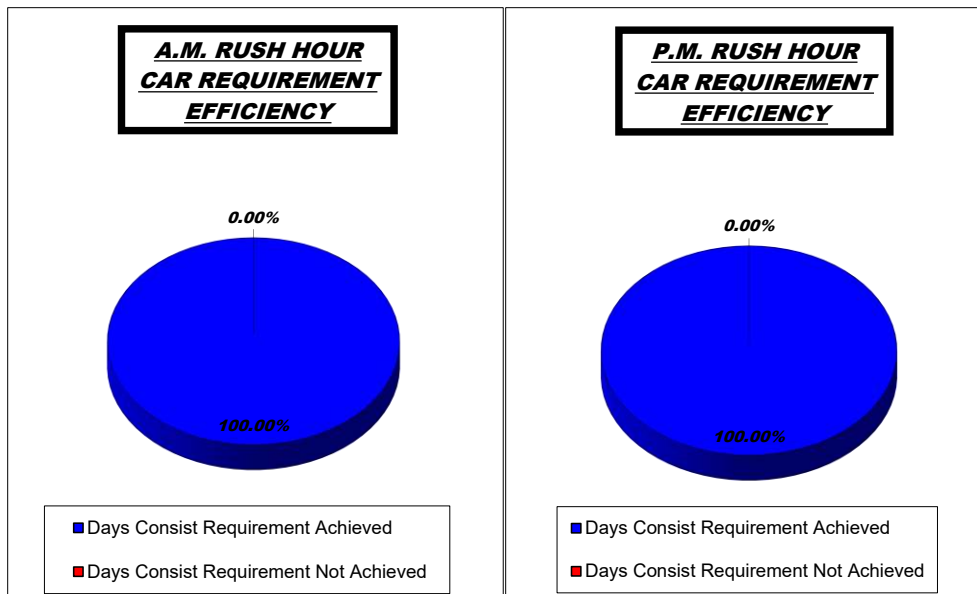
**Availability of Transit Equipment** –PATCO closely monitors the availability of equipment to meet the needs of our peak service customers. For the 30<sup>th</sup> consecutive month, we achieved **100%** availability.

### DAILY LOADLINE CAR REQUIREMENT FOR June 2025

**A.M. RUSH HOUR (54 CARS REQUIRED )**

**P.M. RUSH HOUR (54 CARS REQUIRED )**

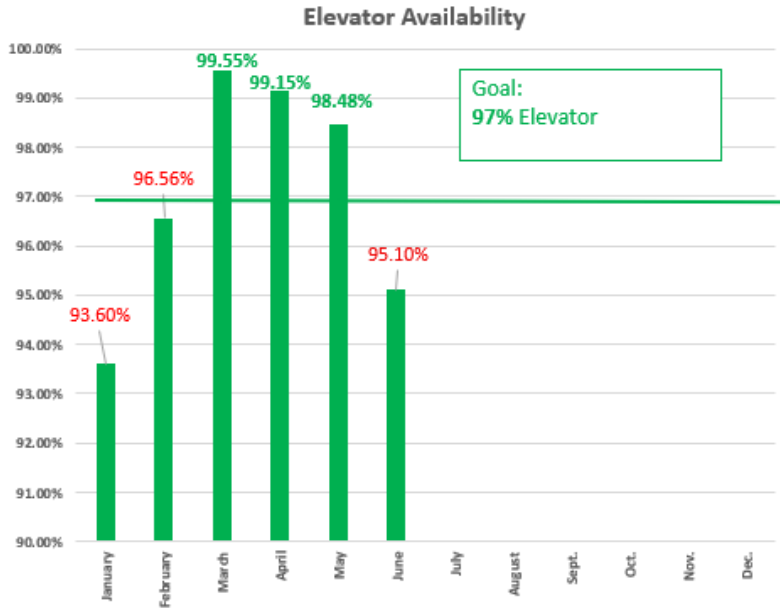
|                                       |           |                |                                       |           |                |
|---------------------------------------|-----------|----------------|---------------------------------------|-----------|----------------|
| Days Consist Requirement Achieved     | <b>19</b> | <b>100.00%</b> | Days Consist Requirement Achieved     | <b>19</b> | <b>100.00%</b> |
| Days Consist Requirement Not Achieved | <b>0</b>  | <b>0.00%</b>   | Days Consist Requirement Not Achieved | <b>0</b>  | <b>0.00%</b>   |
| <b>TOTAL DAYS</b>                     | <b>19</b> |                | <b>TOTAL DAYS</b>                     | <b>19</b> |                |



**Elevators and Escalators**

- **Availability**

Availability of all **elevators** was **95.10%** in June, falling short of our goal of 97%. The elevator at Franklin Square accounted for 73% of the outage, but the root cause has been identified and is being addressed. Availability of all elevators for year to date just meets our 97% goal.



Availability of all **escalators** was **94.10%** June, falling short of our goal of 96% this month but an improvement over the previous month. Thirty-seven percent (37%) of the outage was at Lindenwold, where the handrail needed to be replaced. The part came in and that issue has now been resolved. Year to date availability of all escalators was **91.05%**.



- **Performance of Preventive Maintenance** - Monthly preventive maintenance was performed on all available elevators and escalators in June.

**FREEDOM Card Service Center** – The Service Center at Woodcrest Station is open every weekday from 7 a.m. to 6 p.m. and at Broadway on Mondays from 10 a.m. to 2 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards and change credit card information.

| Service                             | # of Customers Served in June | # of Customers Served YTD |
|-------------------------------------|-------------------------------|---------------------------|
| Calls                               | 617                           | 4,340                     |
| Walk-Ups                            | 683                           | 4,078                     |
| Replacement Cards Issued            | 292                           | 1,827                     |
| Reduced Fare Program Sign-ups       | 111                           | 865                       |
| SHARE Sign-ups                      | 44                            | 227                       |
| Student Sign-ups                    | 10                            | 24                        |
| “T” (Transit Benefit) Card sign-ups | 16                            | 104                       |

**FINANCE**

*(The following is unaudited data as of 7/8/2025)*

PATCO Income year to date (through 4/30/2025) amounted to \$5,252,836 compared with a Budget Anticipated Income of \$4,959,899, a **favorable** variance of \$292,937 **(+5.91%)**.

Operating expenses during April amounted to \$4,898,633, compared with a Budget Anticipated Expense of \$5,889,146, a **favorable** variance of \$990,513 or **16.82%**. Year to date expenses totaled \$20,216,479 compared with a Budget Anticipated Expense of \$23,389,543, a **favorable** variance of \$3,173,064 or **13.57%**.

During the month of April, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of \$3,541,983. Total Cumulative Loss year to date (excluding rental and non-recurring charges) equaled \$14,963,643. Total Cumulative Loss year to date (including Lease Rental charges) equaled \$17,004,311.

Net Transit Loss (including lease expense) for the month of April 2025 was \$4,052,150.

Year to Date as of April 30, 2025

| <u>Through April, 2025</u> | 2025<br><u>Budget</u> | 2025<br><u>Actual</u> | <u>Variance</u> |          |
|----------------------------|-----------------------|-----------------------|-----------------|----------|
| Income                     | \$4,959,899           | \$5,252,836           | \$292,937       | <b>F</b> |
| Expenses                   | \$23,389,543          | \$20,216,479          | \$3,173,064     | <b>F</b> |
| Operating Ratio            | .2121                 | .2598                 |                 | <b>F</b> |
| Passengers                 | 1,941,882             | 1,932,815             | 9,067           | <b>U</b> |
| Car Miles                  | 1,876,714             | 1,717,506             | 159,208         |          |

**PERSONNEL TRANSACTIONS**

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The following personnel transactions occurred in June of 2025:

| NAME   | POSITION   | DEPT.                              | DATE            |
|--|--|------------------------------------|-----------------|
| <u>NEW HIRES (APPOINTMENTS)</u> - None               |  |                                    |                 |
| <u>TEMPORARY APPOINTMENTS</u> - None                 |  |                                    |                 |
| <u>PROMOTION(S)</u> - None                           |  |                                    |                 |
| <u>TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION</u> |  |                                    |                 |
| Frederick C. Linett, Jr.<br>NJ                       | From: Electrical Foreman<br>To: Acting Manager, Power,<br>Signals & Communications | Power & Signals<br>Power & Signals | 6/9 – 6/13/2025 |
| <u>TITLE &amp; DEPARTMENTAL CHANGE</u> - None        |  |                                    |                 |
| <u>UPGRADE (GRADE CHANGE)</u> - None                 |  |                                    |                 |
| <u>INTERAGENCY PROMOTIONS</u> – None                 |  |                                    |                 |
| <u>INTERAGENCY TRANSFERS</u> – None                  |  |                                    |                 |
| <u>TRANSFERS – DEPARTMENTAL</u> - None               |  |                                    |                 |
| <u>RETIREMENTS</u>                                   |  |                                    |                 |
| Robert J. Lewis, Jr.<br>NJ                           | Manager, Electrical &<br>Electronics   | Equipment                          | 6/20/2025       |
| <u>RESIGNATION(S)</u> - None                         |  |                                    |                 |
| <u>LAY OFFS (INVOLUNTARY)</u> - None                 |  |                                    |                 |
| <u>DECEASED</u> – None                               |  |                                    |                 |

The Affirmative Action Scorecard for the second quarter is attached to this report.

**PURCHASING**

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During the month of June, 97 purchase orders were issued with a total value of \$317,636. Of the \$55,624 in monthly purchases where minority vendors could have served PATCO needs, \$5,068 was awarded to MBEs and \$24,583 to WBEs. The \$29,651 total MBE/WBE purchases in June represent 9.33% of the total spent and 53.31% of the purchases available to MBE/WBEs.

Attached to this report is the Affirmative Action Report summarizing purchases during the second quarter of 2025.

**MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)**

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The following significant maintenance initiatives progressed in June:

- Fifty-two (52) overhauled motors are available for installation as needed. Forty-eight (48) motors are in the overhaul process, including five (5) at Swiger Coil, twelve (12) at RAM, nine (9) at WALCO, fourteen (14) at Sherwood, six (6) pending outbound shipment, and two (2) undergoing in-house mini overhaul.

**Traction Motor Overhaul  
Thru June 30, 2025**

|                                 | <b>2023</b>          | <b>2024</b>            | <b>2025</b>            | <b>Total</b>           |
|---------------------------------|----------------------|------------------------|------------------------|------------------------|
| Resolution D23-054              | \$ 900,332.00        | \$ 2,905,336.00        | \$ 1,552,944.00        | \$ 5,358,612.00        |
| <b>Totals</b>                   | <b>\$ 900,332.00</b> | <b>\$ 2,905,336.00</b> | <b>\$ 1,552,944.00</b> | <b>\$ 5,358,612.00</b> |
| <b>Vendor Breakdown</b>         |                      |                        |                        |                        |
| RAM Industrial                  | \$ 167,083.00        | \$ 788,961.00          | \$ 204,059.00          | \$ 1,160,103.00        |
| Sherwood                        | \$ 75,662.00         | \$ 885,908.00          | \$ 409,906.00          | \$ 1,371,476.00        |
| Swiger Coil (DBA Motive Power)  | \$ 437,092.00        | \$ 645,186.00          | \$ 704,916.00          | \$ 1,787,194.00        |
| Walco Electric                  | \$ 220,495.00        | \$ 585,281.00          | \$ 234,063.00          | \$ 1,039,839.00        |
| <b>Totals</b>                   | <b>\$ 900,332.00</b> | <b>\$ 2,905,336.00</b> | <b>\$ 1,552,944.00</b> | <b>\$ 5,358,612.00</b> |
| <b>Remaining Contract Funds</b> |                      |                        |                        | <b>\$12,141,388.00</b> |

- We established a goal of twenty-four (24) truck overhauls in 2025.
- Thirty-four (34) rebuilt gearboxes are currently available, and two (2) wheelsets are assembled for truck building. Twenty (20) gearboxes are in the overhaul process with six (6) at UTC, ten (10) at Penn Machine, zero (0) at PATCO and four (4) pending outbound shipment.

**Gearbox Overhaul  
Thru June 30, 2025**

| Resolution | 2022          | 2023          | 2024          | Grand Total     |
|------------|---------------|---------------|---------------|-----------------|
| P-21-085   | \$ 416,856.31 | \$ 336,196.99 | \$ 54,997.65  | \$ 808,050.95   |
| D-23-085   |               |               | \$ 396,987.26 | \$ 396,987.26   |
| Totals     |               |               | \$ 451,984.91 | \$ 1,205,038.21 |

**Vendor Breakdown**

|                                 |               |               |               |                      |
|---------------------------------|---------------|---------------|---------------|----------------------|
| UTC/RAS & PENN MACHINE          |               |               |               |                      |
| UTC/RAS                         |               |               | \$ 54,997.65  | \$ 54,997.65         |
| PENN MACHINE COMPANY LLC        | \$ 416,856.31 | \$ 336,196.99 | \$ 396,987.26 | \$ 1,150,040.56      |
| Totals                          | \$ 416,856.31 | \$ 336,196.99 | \$ 451,984.91 | \$ 1,205,038.21      |
| <b>Remaining Contract Funds</b> |               |               |               | <b>\$ 294,961.79</b> |

- In June, custodial employees scrubbed twenty (20) cars (intensive interior cleaning and buffing floors). We also completed eighty-four (84) exterior washes.

**TRACK & FACILITIES**

- In June, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections.
- Support services (flagging and scheduling) were provided as required for the following projects:
  - Ben Franklin Bridge Rehabilitation (Contract BF-54-2019)
  - Woodcrest Station Platform Rehabilitation
- M&S Technicians performed line striping at Lindenwold Station.



- M&S Techs made repairs to the 8th & Market platform gate.
- M&S Techs replaced the Kunkle Valve on #1 compressor in the boiler room.
- The shut-off valve at Ferry Avenue restroom was replaced.
- Track Mechanics assisted with third rail replacement between Ashland and Woodcrest.



- A dead tree was removed from Ashland Station.
- Rails were replaced on #2 track MP 6.25 to replace glued joints. 4 Thermite welds were made. Rail was also replaced at MP 6.24 to remove track defects.
- M&S Techs made repairs to 83E frog.



### **POWER & SIGNALS**

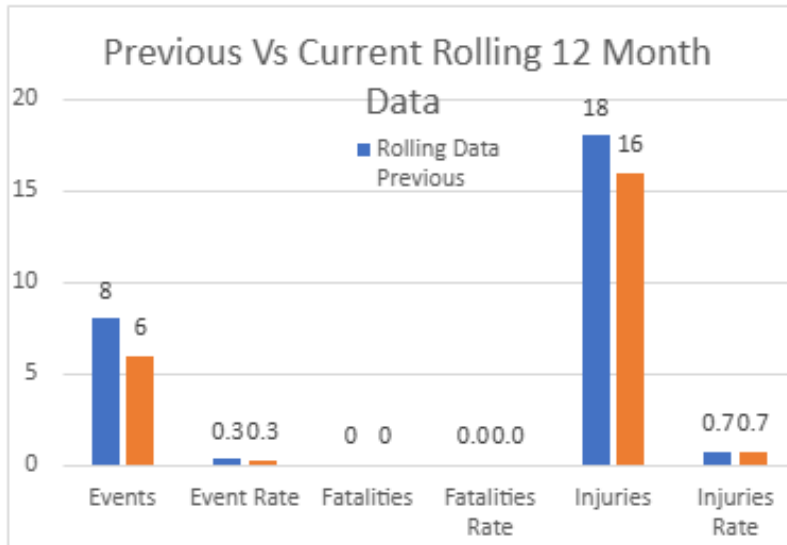
- Addressed third rail defects throughout the mainline.
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at mainline interlockings.
- Stations, subway tunnels, and parking lots were re-lamped as necessary.
- Third rail defects were addressed throughout the mainline.
- Staff established mainline track outages for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Support services were also provided as required for the following projects:
  - Woodcrest Station Platform Rehabilitation
  - PATCO Station Roof and HVAC Replacement (PATCO-79-2022)
  - Homeland Security Surveillance Camera Upgrades
  - Maintenance and repair of escalators and elevators

### **SAFETY PERFORMANCE MEASUREMENT KPIS**

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Data reported for the most recent period are as follows:

| Rolling 12 Month Rates   |           |           |           |           | Current   |                            |       |
|--|-----------|-----------|-----------|-----------|-----------|----------------------------|-------|
| Dates are displayed in MMM-YY format. Each column is a cumulative of a 12 month range. | Apr-24    | May-24    | Jun-24    | Jul-24    | Aug-24    | % Change Since Last Period | Trend |
|  | to Mar-25 | to Apr-25 | to May-25 | to Jun-25 | to Jul-25 |                            |       |
| Events   | 17        | 15        | 10        | 8         | 6         | -25.00%                    |       |
| Event Rate   | 0.70      | 0.60      | 0.40      | 0.32      | 0.26      | -18.16%                    |       |
| Fatalities   | 2         | 1         | 0         | 0         | 0         | 0.00%                      |       |
| Fatalities Rate  | 0.08      | 0.04      | 0.00      | 0.00      | 0.00      | 0.00%                      |       |
| Injuries   | 17        | 18        | 18        | 18        | 16        | -11.11%                    |       |
| Injuries Rate  | 0.70      | 0.73      | 0.73      | 0.72      | 0.70      | -3.00%                     |       |
| Vehicle Revenue Miles  | 2,433,582 | 2,482,410 | 2,473,935 | 2,496,775 | 2,288,005 | -8.36%                     |       |
| Major Mechanical Failures  | 127       | 131       | 133       | 134       | 111       | -17.16%                    |       |
| System Reliability   | 19,162    | 18,950    | 18,601    | 18,633    | 20,613    | 10.63%                     |       |



Respectfully submitted,

John D. Rink  
General Manager

**PORT AUTHORITY TRANSIT CORPORATION**  
**COMPARATIVE STATEMENT OF REVENUE AND EXPENSES**  
**April 30, 2025 Monthly and YTD**

|                             | 1ST A/P<br>1/31/2025 | 2ND A/P<br>2/28/2025 | 3RD A/P<br>3/31/2025 | 4TH A/P<br>4/30/2025 |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|
| <b>INCOME</b>               |                      |                      |                      |                      |
| Operating                   | 1,133,146            | 1,181,782            | 1,231,694            | 1,248,053            |
| Non-Operating               | <u>99,249</u>        | <u>182,855</u>       | <u>67,460</u>        | <u>108,597</u>       |
| Total Income-Pd             | 1,232,395            | 1,364,637            | 1,299,154            | 1,356,650            |
| Total Oper.Inc.-YTD         |                      | 2,314,929            | 3,546,623            | 4,794,676            |
| Total NonOper.Inc.-YTD      |                      | 282,103              | 349,563              | 458,160              |
| <b>Total Income-YTD</b>     |                      | <b>2,597,032</b>     | <b>3,896,186</b>     | <b>5,252,836</b>     |
| <b>EXPENSE</b>              |                      |                      |                      |                      |
| Way & Power                 | 1,211,662            | 1,240,717            | 692,489              | 1,234,297            |
| Equipment                   | 742,732              | 719,982              | 641,257              | 607,741              |
| Transportation              | 1,915,378            | 1,873,506            | 1,908,450            | 1,864,001            |
| Administration              | 811,526              | 741,689              | 967,679              | 631,463              |
| Purchased Power             | 515,802              | 446,448              | 417,728              | 413,918              |
| Ins & Claims                | 147,211              | 147,211              | 176,380              | 147,211              |
| Sub-Total-Pd                | 5,344,310            | 5,169,554            | 4,803,982            | 4,898,633            |
| <b>Sub-Total-YTD</b>        |                      | <b>10,513,864</b>    | <b>15,317,846</b>    | <b>20,216,479</b>    |
| Rent-DRPA-PD                | 510,167              | 510,167              | 510,167              | 510,167              |
| <b>Rent-DRPA-YTD</b>        |                      | <b>1,020,334</b>     | <b>1,530,501</b>     | <b>2,040,668</b>     |
| Total Expenses-Pd           | 5,854,477            | 5,679,721            | 5,314,149            | 5,408,800            |
| <b>Total Expenses-YTD</b>   |                      | <b>11,534,198</b>    | <b>16,848,347</b>    | <b>22,257,147</b>    |
| <b>STATISTICS</b>           |                      |                      |                      |                      |
| Passengers-PD               | 456,414              | 472,301              | 500,176              | 503,924              |
| <b>Passengers-YTD</b>       |                      | <b>928,715</b>       | <b>1,428,891</b>     | <b>1,932,815</b>     |
| Oper Rev. /Pass-Pd          | 2.48                 | 2.50                 | 2.46                 | 2.48                 |
| <b>Oper Rev. /Pass-YTD</b>  |                      | <b>2.49</b>          | <b>2.48</b>          | <b>2.48</b>          |
| Oper Exp. /Pass-Pd          | 11.71                | 10.95                | 9.60                 | 9.72                 |
| <b>Oper Exp. /Pass-YTD</b>  |                      | <b>11.32</b>         | <b>10.72</b>         | <b>10.46</b>         |
| Car Miles-Pd                | 438,230              | 410,842              | 439,056              | 429,378              |
| <b>Car Miles-YTD</b>        |                      | <b>849,072</b>       | <b>1,288,128</b>     | <b>1,717,506</b>     |
| Oper Rev. /CM-PD            | 2.59                 | 2.88                 | 2.81                 | 2.91                 |
| <b>Oper Rev. /CM-YTD</b>    |                      | <b>2.73</b>          | <b>2.75</b>          | <b>2.79</b>          |
| Oper Exp./CM-PD             | 12.20                | 12.58                | 10.94                | 11.41                |
| <b>Oper Exp./CM-YTD</b>     |                      | <b>12.38</b>         | <b>11.89</b>         | <b>11.77</b>         |
| <b>Avg. Rev. /Pass- YTD</b> | <b>2.70</b>          | <b>2.80</b>          | <b>2.73</b>          | <b>2.72</b>          |

**Port Authority Transit Corporation**  
**Analysis of Budgeted/Actual Income - Year 2025**  
**4th Accounting Period Ending**  
**April 30, 2025**

| Income                  | Annual<br>Budget    | Current            |                    |                 |                | Year-To-Date       |                    |                  |                |
|-------------------------|---------------------|--------------------|--------------------|-----------------|----------------|--------------------|--------------------|------------------|----------------|
|                         |                     | Budget             | Actual             | Variance        |                | Budget             | Actual             | Variance         |                |
| Passenger Fare Revenue  | \$13,976,360        | \$1,186,568        | \$1,202,820        | \$16,252        | 1.37% F        | \$4,581,250        | \$4,647,612        | \$66,362         | 1.45% F        |
| Smart Card Sales        | 81,900              | 6,825              | 7,745              | 920             | 13.48% F       | 27,300             | 29,285             | 1,985            | 7.27% F        |
| Total Passenger Revenue | \$14,058,260        | \$1,193,393        | \$1,210,565        | \$17,172        | 1.44% F        | \$4,608,550        | \$4,676,897        | \$68,347         | 1.48% F        |
| Advertising             | 324,685             | 27,057             | 67,694             | 40,637          | 150.19% F      | 108,228            | 319,003            | 210,775          | 194.75% F      |
| Parking                 | 379,065             | 31,589             | 37,488             | 5,899           | 18.68% F       | 126,355            | 117,779            | (8,576)          | -6.79% U       |
| Leases & Rentals        | 368,061             | 24,740             | 25,351             | 611             | 2.47% F        | 98,959             | 87,445             | (11,514)         | -11.64% U      |
| Interest                | 41,043              | 3,420              | 10,941             | 7,521           | + F            | 13,681             | 43,826             | 30,145           | + F            |
| Miscellaneous           | 12,379              | 1,032              | 4,611              | 3,579           | + F            | 4,126              | 7,886              | 3,760            | + F            |
| Total Income            | <u>\$15,183,493</u> | <u>\$1,281,231</u> | <u>\$1,356,650</u> | <u>\$75,419</u> | <u>5.89% F</u> | <u>\$4,959,899</u> | <u>\$5,252,836</u> | <u>\$292,937</u> | <u>5.91% F</u> |
| Passengers              | 5,924,243           | 502,958            | 503,924            | 966             | 0.19% F        | 1,941,882          | 1,932,815          | (9,067)          | -0.47% U       |

**Port Authority Transit Corporation**  
**Comparative Analysis - 2025**  
**Budget /Actual-Income & Departmental Expenses**  
**for the Month Ending**  
**April 30, 2025**

|                                 | <b>Annual</b>        | <b>Current</b>       |                      |                        |         | <b>Year-To-Date</b>  |                      |                        |          |
|---------------------------------|----------------------|----------------------|----------------------|------------------------|---------|----------------------|----------------------|------------------------|----------|
|                                 | <b><u>Budget</u></b> | <b><u>Budget</u></b> | <b><u>Actual</u></b> | <b><u>Variance</u></b> |         | <b><u>Budget</u></b> | <b><u>Actual</u></b> | <b><u>Variance</u></b> |          |
| Passenger Fare Revenue          | \$13,976,360         | \$1,186,568          | \$1,202,820          | \$16,252               | 1.4% F  | \$4,581,250          | \$4,647,612          | \$66,362               | 1.4% F   |
| Smart Card Sales                | 81,900               | 6,825                | 7,745                | 920                    | 13.5% F | 27,300               | 29,285               | 1,985                  | 7.3% F   |
| Total Passenger Revenue         | \$14,058,260         | 1,193,393            | 1,210,565            | 17,172                 | 1.4% F  | 4,608,550            | 4,676,897            | 68,347                 | 1.5% F   |
| Other                           | 1,125,233            | 87,837               | 146,085              | 58,247                 | 66.3% F | 351,350              | 575,939              | 224,589                | 63.9% F  |
| Total Income                    | \$15,183,493         | \$1,281,231          | \$1,356,650          | \$75,419               | 5.9% F  | \$4,959,899          | \$5,252,836          | \$292,937              | 5.9% F   |
| Way & Power                     | \$16,053,215         | \$1,337,964          | \$1,234,297          | \$103,667              | 7.7% F  | \$5,243,418          | \$4,379,165          | \$864,253              | 16.5% F  |
| Equipment                       | 10,262,107           | 860,059              | 607,741              | 252,318                | 29.3% F | 3,381,632            | 2,711,712            | 669,920                | 19.8% F  |
| Transportation                  | 24,734,786           | 2,060,740            | 1,864,001            | 196,739                | 9.5% F  | 8,242,961            | 7,561,335            | 681,626                | 8.3% F   |
| Administration                  | 12,466,862           | 1,036,152            | 631,463              | 404,689                | 39.1% F | 4,144,607            | 3,152,357            | 992,250                | 23.9% F  |
| Insurance & Claims              | 2,530,773            | 210,898              | 147,211              | 63,687                 | 30.2% F | 843,591              | 618,013              | 225,578                | 26.7% F  |
| Purchased Power                 | 4,600,000            | 383,333              | 413,918              | (30,585)               | -8.0% U | 1,533,333            | 1,793,896            | (260,563)              | -17.0% U |
| Sub-Total                       | \$70,647,743         | \$5,889,146          | \$4,898,633          | \$990,513              | 16.8% F | \$23,389,543         | \$20,216,479         | \$3,173,064            | 13.6% F  |
| Transit Subsidy (before rent)   | (\$55,464,250)       | (\$4,607,915)        | (\$3,541,983)        | \$1,065,932            | 23.1% F | (\$18,429,644)       | (\$14,963,643)       | \$3,466,001            | 18.8% F  |
| Rent-DRPA                       | 6,122,000            | 510,167              | 510,167              | —                      | — F     | 2,040,668            | 2,040,668            | —                      | — F      |
| Total Expenses                  | \$76,769,743         | \$6,399,313          | \$5,408,800          | \$990,513              | 15.5% F | \$25,430,211         | \$22,257,147         | \$3,173,064            | 12.5% F  |
| Transit Subsidy (includes rent) | (\$61,586,250)       | (\$5,118,082)        | (\$4,052,150)        | \$1,065,932            | 20.8% F | (\$20,470,312)       | (\$17,004,311)       | \$3,466,001            | 16.9% F  |

**PORT AUTHORITY TRANSIT CORPORATION EEO QUARTERLY SCORECARD**  
**QUARTER ENDING June 30, 2025**

| EEO CATEGORIES                   | CURRENT UTILIZATION |           |            |                           |            |                    |           |                           |           |                                  |           |                   |           |                |            |
|----------------------------------|---------------------|-----------|------------|---------------------------|------------|--------------------|-----------|---------------------------|-----------|----------------------------------|-----------|-------------------|-----------|----------------|------------|
|                                  | TOTAL EMPLOYEES     | FEMALE    |            | BLACK or AFRICAN AMERICAN |            | HISPANIC or LATINO |           | ASIAN and NATIVE HAWAIIAN |           | AMERICAN INDIAN or ALASKA NATIVE |           | TWO or MORE RACES |           | TOTAL MINORITY |            |
|                                  |                     | #         | %          | #                         | %          | #                  | %         | #                         | %         | #                                | %         | #                 | %         | #              | %          |
| OFFICIALS & ADMINISTRATORS       | 70                  | 20        | 29%        | 23                        | 33%        | 1                  | 1%        | 1                         | 1%        | 0                                | 0%        | 1                 | 1%        | 26             | 37%        |
| PROFESSIONALS                    | 7                   | 5         | 71%        | 3                         | 43%        | 0                  | 0%        | 0                         | 0%        | 0                                | 0%        | 0                 | 0%        | 3              | 43%        |
| PARAPROFESSIONALS (Semi-Skilled) | 53                  | 7         | 13%        | 21                        | 40%        | 4                  | 8%        | 3                         | 6%        | 0                                | 0%        | 1                 | 2%        | 29             | 55%        |
| SERVICE MAINTENANCE              | 36                  | 5         | 14%        | 27                        | 75%        | 4                  | 11%       | 0                         | 0%        | 0                                | 0%        | 0                 | 0%        | 31             | 86%        |
| ADMINISTRATIVE SUPPORT           | 21                  | 11        | 52%        | 8                         | 38%        | 1                  | 5%        | 1                         | 5%        | 1                                | 5%        | 1                 | 2%        | 12             | 57%        |
| SKILLED CRAFT WORKERS            | 116                 | 2         | 2%         | 17                        | 15%        | 11                 | 9%        | 1                         | 1%        | 0                                | 0%        | 1                 | 2%        | 30             | 26%        |
| <b>TOTALS</b>                    | <b>303</b>          | <b>50</b> | <b>17%</b> | <b>99</b>                 | <b>33%</b> | <b>21</b>          | <b>7%</b> | <b>6</b>                  | <b>2%</b> | <b>1</b>                         | <b>0%</b> | <b>4</b>          | <b>1%</b> | <b>131</b>     | <b>43%</b> |

**QUARTER ENDING March 31, 2025**

| EEO CATEGORIES                   | CURRENT UTILIZATION |           |            |                           |            |                    |           |                           |           |                                  |           |                   |           |                |            |
|----------------------------------|---------------------|-----------|------------|---------------------------|------------|--------------------|-----------|---------------------------|-----------|----------------------------------|-----------|-------------------|-----------|----------------|------------|
|                                  | TOTAL EMPLOYEES     | FEMALE    |            | BLACK or AFRICAN AMERICAN |            | HISPANIC or LATINO |           | ASIAN and NATIVE HAWAIIAN |           | AMERICAN INDIAN or ALASKA NATIVE |           | TWO or MORE RACES |           | TOTAL MINORITY |            |
|                                  |                     | #         | %          | #                         | %          | #                  | %         | #                         | %         | #                                | %         | #                 | %         | #              | %          |
| OFFICIALS & ADMINISTRATORS       | 72                  | 19        | 26%        | 22                        | 31%        | 1                  | 1%        | 1                         | 1%        | 0                                | 0%        | 1                 | 1%        | 25             | 35%        |
| PROFESSIONALS                    | 7                   | 5         | 71%        | 3                         | 43%        | 0                  | 0%        | 0                         | 0%        | 0                                | 0%        | 0                 | 0%        | 3              | 43%        |
| PARAPROFESSIONALS (Semi-Skilled) | 52                  | 7         | 13%        | 22                        | 42%        | 3                  | 6%        | 3                         | 6%        | 0                                | 0%        | 1                 | 2%        | 29             | 56%        |
| SERVICE MAINTENANCE              | 32                  | 5         | 16%        | 24                        | 75%        | 3                  | 9%        | 0                         | 0%        | 0                                | 0%        | 0                 | 0%        | 27             | 84%        |
| ADMINISTRATIVE SUPPORT           | 19                  | 10        | 53%        | 7                         | 37%        | 1                  | 5%        | 1                         | 5%        | 1                                | 5%        | 1                 | 2%        | 11             | 58%        |
| CRAFT WORKERS (SKILLED)          | 118                 | 2         | 2%         | 18                        | 15%        | 11                 | 9%        | 1                         | 1%        | 0                                | 0%        | 1                 | 2%        | 31             | 26%        |
| <b>TOTALS</b>                    | <b>300</b>          | <b>48</b> | <b>16%</b> | <b>96</b>                 | <b>32%</b> | <b>19</b>          | <b>6%</b> | <b>6</b>                  | <b>2%</b> | <b>1</b>                         | <b>0%</b> | <b>4</b>          | <b>1%</b> | <b>126</b>     | <b>42%</b> |

**RESOLUTION**

**WHEREAS,**        *ROBERT J. LEWIS JR. has faithfully served the Delaware River Port Authority for FORTY-FOUR years in a conscientious and reliable manner, and*

**WHEREAS,**        *ROBERT J. LEWIS JR. wishes to accept retirement effective June 20, 2025 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Manager, Electrical & Electronics, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to ROBERT J. LEWIS JR.*

**PORT AUTHORITY TRANSIT CORPORATION  
AFFIRMATIVE ACTION REPORT  
GOODS AND SUPPLIES**

**QUARTER ENDING JUNE 30, 2025**

| <b>TOTAL \$ VALUE OF ALL<br/>POs AVAILABLE F/BID<br/>BY MBEs/WBEs THIS<br/>QUARTER</b> | <b>TOTAL \$<br/>AWARDED TO<br/>MBEs/WBEs<br/>THIS QUARTER</b> | <b>%<br/>\$ AWARDED TO<br/>MBEs/WBEs<br/>THIS QUARTER</b> |
|--|---|---|
| \$128,866.44   | \$73,922.74<br><br>MBE = \$15,178.28<br>WBE = \$58,744.46     | 57.36%<br><br>MBE = 11.78%<br>WBE = 45.58%                |
| <b>TOTAL POs FOR<br/>QUARTER AVAILABLE<br/>F/BID BY MBEs/WBE's</b>                     | <b>TOTAL POs TO MBEs/WBEs<br/>FOR QUARTER</b>                 | <b>% POs TO<br/>MBE's/WBEs<br/>FOR QUARTER</b>            |
| 76   | 64<br><br>MBE = 18<br>WBE = 46                                | 84.21%<br><br>MBE = 23.68%<br>WBE = 60.53%                |

**QUARTER ENDING MARCH 31, 2025**

| <b>TOTAL \$ VALUE OF ALL<br/>POs AVAILABLE F/BID<br/>BY MBEs/WBEs THIS<br/>QUARTER</b> | <b>TOTAL \$<br/>AWARDED TO<br/>MBEs/WBEs<br/>THIS QUARTER</b> | <b>%<br/>\$ AWARDED TO<br/>MBEs/WBEs<br/>THIS QUARTER</b> |
|--|---|---|
| \$135,032.22   | \$123,078.05<br><br>MBE = \$69,093.66<br>WBE = \$53,984.39    | 91.15%<br><br>MBE = 51.17%<br>WBE = 39.98%                |
| <b>TOTAL POs FOR<br/>QUARTER AVAILABLE<br/>F/BID BY MBEs/WBE's</b>                     | <b>TOTAL POs TO MBEs/WBEs<br/>FOR QUARTER</b>                 | <b>% POs TO<br/>MBE's/WBEs<br/>FOR QUARTER</b>            |
| 81   | 72<br><br>MBE = 29<br>WBE = 43                                | 88.89%<br><br>MBE = 35.80%<br>WBE = 53.09%                |

PO = Purchase Order  
MBE = Minority Business Enterprise  
WBE = Woman Business Enterprise

**PORT AUTHORITY TRANSIT CORPORATION  
AFFIRMATIVE ACTION REPORT  
GOODS AND SUPPLIES**

**QUARTER ENDING JUNE 30, 2025**

| <b>TOTAL \$ VALUE OF ALL POs ENTERED INTO THIS QUARTER</b> | <b>TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>         | <b>% \$ AWARDED TO MBEs/WBEs</b>               |
|--|---|--|
| \$1,539,286.87   | \$73,922.74<br><br>MBE = \$15,178.28<br>WBE = \$58,744.46 | 4.80%<br><br>MBE = 0.99%<br>WBE = 3.81%        |
| <b>TOTAL # POs AWARDED TO ALL VENDORS THIS QUARTER</b>     | <b>TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER</b>      | <b>% POs AWARDED TO MBEs/WBEs THIS QUARTER</b> |
| 195  | 64<br><br>MBE = 18<br>WBE = 46                            | 32.82%<br><br>MBE = 9.23%<br>WBE = 23.59%      |

**QUARTER ENDING MARCH 31, 2025**

| <b>TOTAL \$ VALUE OF ALL POs ENTERED INTO THIS QUARTER</b> | <b>TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>          | <b>% \$ AWARDED TO MBEs/WBEs</b>               |
|--|--|--|
| \$2,160,528.62   | \$123,078.05<br><br>MBE = \$69,093.66<br>WBE = \$53,984.39 | 5.70%<br><br>MBE = 3.20%<br>WBE = 2.50%        |
| <b>TOTAL # POs AWARDED TO ALL VENDORS THIS QUARTER</b>     | <b>TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER</b>       | <b>% POs AWARDED TO MBEs/WBEs THIS QUARTER</b> |
| 331  | 72<br><br>MBE = 29<br>WBE = 43                             | 21.75%<br><br>MBE = 8.76%<br>WBE = 12.99%      |

PO = Purchase Order  
MBE = Minority Business Enterprise  
WBE = Woman Business Enterprise

# PATCO EEO CATEGORIES (By State)

|    | JOB TITLE   | STATE OF RESIDENCE |    |    |
|----|---|--------------------|----|----|
|    |   | DE                 | NJ | PA |
| 1  | General Manager                                     |                    | 1  |    |
| 2  | Assistant General Manager                           |                    |    | 1  |
| 3  | Assistant General Manager, Public & Gov't Relations |                    |    |    |
| 1  | Director, Equipment                                 |                    | 1  |    |
| 2  | Director, Fare Collection Operations                |                    | 1  |    |
| 3  | Director, Finance                                   |                    | 1  |    |
| 4  | Director, Power & Signals                           |                    | 1  |    |
| 5  | Director, Safety Services                           |                    | 1  |    |
| 6  | Director, Track & Facilities                        |                    | 1  |    |
| 7  | Director, Transit Services                          |                    | 1  |    |
| 1  | Manager, Electrical & Electronics                   |                    |    |    |
| 2  | Manager, Fare Collection                            |                    |    | 1  |
| 3  | Manager, Mechanical & Custodial                     |                    |    |    |
| 4  | Manager, Passenger Services                         |                    | 1  |    |
| 5  | Manager, Power, Signals & Communications            |                    | 2  |    |
| 6  | Manager, Track & Facilities                         |                    | 1  |    |
| 7  | Manager, Track, Structures & Mechanical Equipment   |                    | 1  |    |
| 8  | Supervising Dispatcher                              |                    | 2  |    |
| 9  | Technical Supervisor, Electrical Systems            |                    |    |    |
| 10 | Technical Supervisor, Civil/Mechanical Systems      |                    |    | 1  |
| 11 | Technical Supervisor, Equipment                     |                    |    | 1  |
| 12 | Technical Supervisor, Transit Services              |                    |    | 1  |
| 1  | Custodial Foreman                                   |                    |    | 1  |
| 2  | Dispatcher  |                    | 3  | 1  |
| 3  | Dispatcher Trainee                                  |                    | 4  | 1  |
| 4  | Electrical Foreman                                  |                    | 5  |    |
| 5  | Fare Collection Foreman                             |                    | 1  |    |
| 6  | Fleet Foreman                                       |                    | 1  |    |

# PATCO EEO CATEGORIES (By State)

| JOB TITLE  | STATE OF RESIDENCE |           |           |
|--|--------------------|-----------|-----------|
|  | DE                 | NJ        | PA        |
| 7 Maintenance Foreman                              |                    | 1         |           |
| 8 Mechanical Foreman                               |                    | 1         | 1         |
| 9 Money Room Supervisor                            |                    | 1         |           |
| 10 Payroll Administrator                           |                    | 1         |           |
| 11 Purchasing Agent                                |                    | 1         |           |
| 12 Sr. Accountant                                  |                    | 2         |           |
| 13 Station Supervisor                              |                    | 7         | 3         |
| 14 Supervisor, Storeroom                           |                    |           | 1         |
| 15 Supervisor, Transit Services                    |                    | 3         |           |
| 16 Supervisor/Traffic Analyst                      |                    | 9         |           |
| 17 Track Foreman                                   |                    | 1         | 1         |
| <b>OFFICIALS - ADMINISTRATORS (Total By State)</b> |                    |           |           |
|  | <b>0</b>           | <b>56</b> | <b>14</b> |
| <b>TOTAL OFFICIALS - ADMINISTRATORS</b>            |                    |           |           |
|  |                    | <b>70</b> |           |
| 1 Fare Collection Systems Analyst                  |                    | 1         |           |
| 2 Program Analyst                                  |                    |           |           |
| 3 Project Manager, Technical                       |                    | 1         |           |
| 4 Purchasing Specialist                            |                    | 3         |           |
| 5 Safety Specialist                                |                    | 2         |           |
| <b>PROFESSIONALS (Total By State)</b>              |                    |           |           |
|  | <b>0</b>           | <b>7</b>  | <b>0</b>  |
| <b>TOTAL PROFESSIONALS</b>                         |                    |           |           |
|  |                    | <b>7</b>  |           |
| 1 Train Operator                                   |                    | 42        | 11        |
| <b>PARAPROFESSIONALS (Total By State)</b>          |                    |           |           |
|  | <b>0</b>           | <b>42</b> | <b>11</b> |

# PATCO EEO CATEGORIES (By State)

|  | JOB TITLE                                     | STATE OF RESIDENCE |           |           |
|--|---|--------------------|-----------|-----------|
|  |   | DE                 | NJ        | PA        |
| <hr/>  |   |                    |           |           |
| <hr/>  |   |                    |           |           |
| <b>TOTAL PARAPROFESSIONALS</b>                 |   | <b>53</b>          |           |           |
| 1  | Custodian                                     |                    | 16        | 18        |
| 2  | Revenue Collector                             |                    | 2         |           |
| <hr/>  |   |                    |           |           |
| <b>SERVICE - MAINTENANCE (Total By State)</b>  |   | <b>0</b>           | <b>18</b> | <b>18</b> |
| <b>TOTAL SERVICE - MAINTENANCE</b>             |   | <b>36</b>          |           |           |
| 1  | Accounts Payable Specialist                   |                    | 2         |           |
| 2  | Administrative Coordinator                    |                    | 6         | 1         |
| 3  | Customer Service Agent/Traffic Checker        |                    | 3         | 2         |
| 4  | Data Entry Clerk                              |                    |           | 1         |
| 5  | Media Production Technician                   |                    | 1         |           |
| 6  | Storekeeper                                   |                    | 5         |           |
| <hr/>  |   |                    |           |           |
| <b>ADMINISTRATIVE SUPPORT (Total By State)</b> |   | <b>0</b>           | <b>17</b> | <b>4</b>  |
| <b>TOTAL ADMINISTRATIVE SUPPORT</b>            |   | <b>21</b>          |           |           |
| 1  | Car Monitoring & Diagnostic System Technician |                    | 1         |           |
| 2  | Electronic Technician                         | 1                  | 13        | 5         |
| 3  | Equipment Electrician                         |                    | 3         | 1         |
| 4  | Equipment Electrician A/C                     |                    | 6         |           |
| 5  | Equipment Mechanic                            | 1                  | 18        |           |
| 6  | Fare Collection Repairman                     |                    | 1         | 1         |
| 7  | Groundskeeper                                 |                    | 2         |           |
| 8  | Machine Operator 1/C                          |                    | 4         |           |
| 9  | Machinist 1/C                                 |                    | 1         |           |
| 10   | Machinist 1/C Toolmaker                       |                    | 1         |           |

# PATCO EEO CATEGORIES (By State)

| JOB TITLE                             | STATE OF RESIDENCE |            |            |
|---------------------------------------|--------------------|------------|------------|
|                                       | DE                 | NJ         | PA         |
| 11 Maintainer                         |                    | 16         | 6          |
| 12 Maintenance Mechanic 1/C           |                    | 3          |            |
| 13 Mechanical & Structural Technician |                    | 11         | 2          |
| 14 Track Mechanic                     |                    | 10         | 8          |
| 15 Welder                             |                    | 1          |            |
| <b>SKILLED CRAFT (Total By State)</b> |                    |            |            |
|                                       | <b>2</b>           | <b>91</b>  | <b>23</b>  |
| <b>TOTAL SKILLED CRAFT</b>            |                    | <b>116</b> |            |
| <b>TOTAL EMPLOYEES BY STATE</b>       |                    |            |            |
|                                       | <b>2</b>           | <b>231</b> | <b>70</b>  |
| <b>TOTAL PATCO EMPLOYEES</b>          |                    | <b>303</b> |            |
| <b>SUMMARY (Employee Class)</b>       |                    |            |            |
| <b>NON-REP</b>                        |                    | <b>0</b>   | <b>80</b>  |
|                                       |                    | <b>98</b>  |            |
| <b>TEAMSTERS</b>                      |                    | <b>2</b>   | <b>151</b> |
|                                       |                    | <b>205</b> |            |

# **PATCO BOARD MINUTES**

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, June 18, 2025**

**Pennsylvania Commissioners**

James Schultz, Esq., Chairman of the Board (via Teams)  
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor) (via Teams)  
James Snell (for Pennsylvania Treasurer Stacy Garrity) (via Teams)  
Donna Powell (via Teams)  
Keiwana McKinney-Forde (via Teams)  
Gregory Schwab, Esq.  
Robert Ghormoz (via Teams)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board (via Teams)  
Albert Frattali  
Richard Sweeney  
Aaron Nelson (via Teams)  
Sarah Lipsett (via Teams)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer DRPA/President PATCO  
Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
Toni P. Brown, Chief Administrative Officer, DRPA  
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
Michael Venuto, Chief Engineer, DRPA  
John Rink, General Manager, PATCO  
Robert Hicks, Chief Operating Officer, DRPA  
David Aubrey, Inspector General, DRPA  
Robert Finnegan, Chief Safety and Security Officer, DRPA  
Ed Cobbs, Jr., Chief of Police, DRPA  
Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
William Shanahan, Director, Homeland Security and Emergency Management, DRPA  
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
Christopher Jones, Director, Information Services, DRPA  
Joseph McAroy, Director, BRB/BRB (via Teams)  
Christina Maroney, Director, Strategic Initiatives, DRPA  
Darcie DeBeaumont, Director, Finance, DRPA  
Mark Ciechon, Director, Finance, PATCO  
Rohan Hepkins, Deputy General Manager, PATCO  
Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
Amy Ash, Manager, Contract Administration, DRPA  
Dawn Whiton, Executive Assistant to the CEO  
Barbara Wagner, Executive Assistant to the CEO

Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA  
 Ryan Linhart, Budget Analyst, Finance, DRPA (via Teams)  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA  
 Carol Herbst, Senior Accountant, Finance, DRPA (via Teams)

### **Others Present**

Alan Kessler, Esq., Duane Morris, LLP (via Teams)  
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit  
 Christopher Gibson, Esq., Archer & Greiner, P.C.  
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)  
 Jennifer Bertino, Partner, Bowman and Company  
 Amy Perrone, Senior Manager, Governmental Services, Bowman and Company  
 Shamarukh Billah, Mott MacDonald

### **OPEN SESSION**

#### **Roll Call**

Chairman Schultz called the meeting to order at 9:23 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, Snell, Frattali, Powell, McKinney-Forde, Nelson, Lipsett, Ghormoz, Sweeney, and Schwab.

#### **Public Comment**

There was no public comment.

#### **Report of the General Manager**

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted. There were no questions or comments from the Commissioners. Commissioner Deon moved to accept the General Manager's Report and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

#### **Approval of the May 14, 2025 PATCO Board Meeting Minutes**

Chairman Schultz stated that the Minutes of the May 14, 2025 PATCO Board Meeting were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes. Commissioner Deon moved to approve the Minutes and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

#### **Receipt and Filing of the Lists of Previously Approved Payments covering the Month of May 2025**

Chairman Schultz stated that the List of Previously Approved Payments covering the month of May 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item. Commissioner Deon moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of May 2025**

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of May 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item. Commissioner Frattali moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Balance Sheet and Equity Statement dated March 31, 2025**

Chairman Schultz stated that the Balance Sheet and Equity Statement dated March 31, 2025, was previously provided to all Commissioners. Commissioner Deon moved to receive and file the Balance Sheet and Equity Statement and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried.

**Unfinished Business**

There was no Unfinished Business.

**New Business**

Chairman Schultz stated that there was one (1) New Business items for consideration:

**PATCO-25-010      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into one (1) pending PATCO contract identified in the attachment to the Resolution. Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Executive Session**

There were no Executive Session items.

**ADJOURNMENT**

With no further business, Commissioner Deon moved to adjourn the Meeting. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:28 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED PAYMENTS**

**Port Authority Transit Corporation**  
**Monthly List Of Previously Approved Payments 06/01/25 through 06/30/25**  
**Meeting Date 07/16/25**

| Vendor Name                         | Item Description                                 | Resolution # / Authorization | Amount            |
|-------------------------------------|--|------------------------------|-------------------|
| ARBILL INDUSTRIES INC               | 1st Aid & Safety Equipment                       | 25KTHRES                     | 191.52            |
| LOVELINE INDUSTRIES, INC.           | 1st Aid & Safety Equipment                       | 25KTHRES                     | 5,400.00          |
| SUPREME SAFETY, INC                 | 1st Aid & Safety Equipment                       | 25KTHRES                     | 2,180.92          |
|                                     | <b>1st Aid &amp; Safety Equipment Total</b>      |                              | <b>7,772.44</b>   |
| BRINK'S, INCORPORATED               | Armored Car Services                             | P-18-027                     | 7,795.65          |
|                                     | <b>Armored Car Services Total</b>                |                              | <b>7,795.65</b>   |
| GKY INDUSTRIES                      | Buildings Grounds & Maint.                       | 25KTHRES                     | 1,374.60          |
| HOMELAND INDUSTRIAL SUPPLY INC      | Buildings Grounds & Maint.                       | 25KTHRES                     | 2,100.00          |
| JAMES DOORCHECK INC                 | Buildings Grounds & Maint.                       | 25KTHRES                     | 303.00            |
| ROCKFORD BOLT AND STEEL COMPANY     | Buildings Grounds & Maint.                       | 25KTHRES                     | 512.00            |
|                                     | <b>Buildings Grounds &amp; Maint. Total</b>      |                              | <b>4,289.60</b>   |
| PENETONE CORPORATION                | Cleaning Materials                               | P-24-032N                    | 4,773.00          |
| SUPREME SAFETY, INC                 | Cleaning Materials                               | 25KTHRES                     | 1,077.00          |
|                                     | <b>Cleaning Materials Total</b>                  |                              | <b>5,850.00</b>   |
| A&A SALES ASSOCIATES LLC            | Clothing & Uniforms                              | 25KTHRES                     | 1,807.75          |
| KEYPORT ARMY NAVY                   | Clothing & Uniforms                              | 25KTHRES                     | 6,228.80          |
| QUIK STITCH EMBROIDERY              | Clothing & Uniforms                              | 25KTHRES                     | 302.00            |
|                                     | <b>Clothing &amp; Uniforms Total</b>             |                              | <b>8,338.55</b>   |
| AMERIHEALTH INSURANCE COMPANY OF NE | Cobra Reimbursement Receivable                   | D-24-104                     | 2,375.65          |
| DELTA DENTAL OF NEW JERSEY, INC.    | Cobra Reimbursement Receivable                   | D-23-059                     | 108.39            |
| VISION BENEFITS OF AMERICA          | Cobra Reimbursement Receivable                   | D-22-060                     | 13.86             |
|                                     | <b>Cobra Reimbursement Receivable Total</b>      |                              | <b>2,497.90</b>   |
| PENETONE CORPORATION                | Commercial Chemicals & Solvents                  | P-24-032N                    | 7,378.80          |
|                                     | <b>Commercial Chemicals &amp; Solvents Total</b> |                              | <b>7,378.80</b>   |
| ARVA INDUSTRIES                     | Contract Service Expense                         | D-24-075                     | 135,375.00        |
| CINTAS CORPORATION                  | Contract Service Expense                         | 25KTHRES                     | 7.53              |
| FLATIRON CRANE OPERATING COMPANY,   | Contract Service Expense                         | P-22-022A                    | 2,560.00          |
| HAMPTON CLARKE INC                  | Contract Service Expense                         | 25KTHRES                     | 1,513.00          |
| JOHNSON CONTROLS US HOLDINGS LLC    | Contract Service Expense                         | P-23-015                     | 64,010.96         |
| JOHNSON CONTROLS US HOLDINGS LLC    | Contract Service Expense                         | P-24-005                     | 964.44            |
| NATIONAL PAVING                     | Contract Service Expense                         | 25KTHRES                     | 1,739.22          |
| ONE CALL CONCEPTS, INC.             | Contract Service Expense                         | 25KTHRES                     | 144.40            |
| SAF-GARD SAFETY SHOE COMPANY        | Contract Service Expense                         | P-24-032S                    | 204.98            |
| SCALFO ELECTRIC, INC.               | Contract Service Expense                         | CEOEMG                       | 20,000.00         |
|                                     | <b>Contract Service Expense Total</b>            |                              | <b>226,519.53</b> |
| EPLUS TECHNOLOGY, INC.              | Data Processing Services                         | D-22-038                     | 496,089.55        |
|                                     | <b>Data Processing Services Total</b>            |                              | <b>496,089.55</b> |
| A.H. KNOETTNER & SONS               | Direct Materials                                 | 25KTHRES                     | 175.23            |
| CINTAS CORPORATION                  | Direct Materials                                 | 25KTHRES                     | 7.53              |
| CONROY, INC.                        | Direct Materials                                 | 25KTHRES                     | 3,662.99          |
| COOPER ELECTRIC SUPPLY CO.          | Direct Materials                                 | 25KTHRES                     | 230.91            |
| HADDON LOCKSMITH LLC                | Direct Materials                                 | 25KTHRES                     | 525.00            |
| HOME DEPOT U.S.A., INC.             | Direct Materials                                 | P-24-032T                    | 1,892.73          |
| LION FIRST RESPONDER PPE, INC.      | Direct Materials                                 | 25KTHRES                     | 12,406.83         |
| REDY BATTERY                        | Direct Materials                                 | 25KTHRES                     | 180.00            |
| UNITED RENTALS NORTH AMERICA, INC   | Direct Materials                                 | 25KTHRES                     | 858.51            |
|                                     | <b>Direct Materials Total</b>                    |                              | <b>19,939.73</b>  |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Electrical & Signal Parts                        | 25KTHRES                     | 467.40            |
| GRAYBAR ELECTRIC CO INC             | Electrical & Signal Parts                        | 25KTHRES                     | 442.80            |
| S&C DISTRIBUTION COMPANY            | Electrical & Signal Parts                        | 25KTHRES                     | 7,744.00          |
| TINA A LISTON-HORNER                | Electrical & Signal Parts                        | 25KTHRES                     | 378.75            |
| TS AIR SCIENCES LLC                 | Electrical & Signal Parts                        | 25KTHRES                     | 239.52            |
| US ELECTRICAL SERVICES, INC.        | Electrical & Signal Parts                        | 25KTHRES                     | 753.50            |
|                                     | <b>Electrical &amp; Signal Parts Total</b>       |                              | <b>10,025.97</b>  |
| BDF CHEMICAL CO INC                 | Electrical Equipment & Supplies                  | 25KTHRES                     | 65.00             |
| CIRCUIT BREAKER SALES NE LLC        | Electrical Equipment & Supplies                  | P-24-032O                    | 26,225.00         |
| GRAYBAR ELECTRIC CO INC             | Electrical Equipment & Supplies                  | 25KTHRES                     | 195.90            |
| TINA A LISTON-HORNER                | Electrical Equipment & Supplies                  | 25KTHRES                     | 440.64            |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Electrical Equipment & Supplies                  | 25KTHRES                     | 119.40            |
| US ELECTRICAL SERVICES, INC.        | Electrical Equipment & Supplies                  | 25KTHRES                     | 477.50            |
|                                     | <b>Electrical Equipment &amp; Supplies Total</b> |                              | <b>27,523.44</b>  |
| ATLANTIC CITY ELECTRIC              | Electricity Expense                              | UTILITY                      | 73.74             |
| PSE&G CO.                           | Electricity Expense                              | UTILITY                      | 14,433.74         |
| SEPTA                               | Electricity Expense                              | UTILITY                      | 92.87             |
|                                     | <b>Electricity Expense Total</b>                 |                              | <b>14,600.35</b>  |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Electronic Components                            | 25KTHRES                     | 717.00            |
| GRAYBAR ELECTRIC CO INC             | Electronic Components                            | 25KTHRES                     | 3.98              |
|                                     | <b>Electronic Components Total</b>               |                              | <b>720.98</b>     |
| CAREBRIDGE CORPORATION              | Employee Assistance Program                      | 25KTHRES                     | 1,657.26          |
|                                     | <b>Employee Assistance Program Total</b>         |                              | <b>1,657.26</b>   |
| NATIONAL DRIVE                      | Employee Payroll Deductions                      | NONE                         | 8.00              |
| VOYA FINANCIAL                      | Employee Payroll Deductions                      | NONE                         | 62,575.00         |
|                                     | <b>Employee Payroll Deductions Total</b>         |                              | <b>62,583.00</b>  |
| TREASURER - STATE OF NEW JERSEY     | Employer Gross Income Tax                        | NONE                         | 78,356.37         |
|                                     | <b>Employer Gross Income Tax Total</b>           |                              | <b>78,356.37</b>  |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Epoxy Formulations                               | 25KTHRES                     | 123.36            |
|                                     | <b>Epoxy Formulations Total</b>                  |                              | <b>123.36</b>     |
| JOSEPH FAZZIO INC.                  | Equipment & Tools                                | 25KTHRES                     | 248.96            |

|                                     |  |           |            |
|-------------------------------------|--|-----------|------------|
| SCHNEIDER ELECTRIC BUILDINGS        | Equipment & Tools  | D-24-089  | 45,020.00  |
| SNAP-ON INCORPORATED                | Equipment & Tools  | 25KTHRES  | 583.78     |
| T&T SUPPLY CO                       | Equipment & Tools  | 25KTHRES  | 1,792.78   |
| THORNTON ENTERPRISES INC            | Equipment & Tools  | 25KTHRES  | 138.88     |
|                                     | <b>Equipment &amp; Tools Total</b>                       |           | 47,784.40  |
| CUBIC TRANSPORTATION SYSTEMS INC    | Fare Collection Equipment                                | P-23-019B | 27,365.12  |
| CUBIC TRANSPORTATION SYSTEMS INC    | Fare Collection Equipment                                | P-24-023B | 7,797.58   |
| GLOBAL EQUIPMENT COMPANY INC.       | Fare Collection Equipment                                | 25KTHRES  | 1,085.78   |
| TEAM ONE REPAIR, INC.               | Fare Collection Equipment                                | P-24-032E | 331.90     |
| W.W. GRAINGER INC.                  | Fare Collection Equipment                                | 25KTHRES  | 174.58     |
|                                     | <b>Fare Collection Equipment Total</b>                   |           | 36,754.96  |
| BDF CHEMICAL CO INC                 | Fasteners  | 25KTHRES  | 421.00     |
| BISCO INDUSTRIES                    | Fasteners  | 25KTHRES  | 114.00     |
| GKY INDUSTRIES                      | Fasteners  | 25KTHRES  | 2,163.00   |
| SNAP-ON INCORPORATED                | Fasteners  | 25KTHRES  | 148.60     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Fasteners  | 25KTHRES  | 39.00      |
|                                     | <b>Fasteners Total</b>                                   |           | 2,885.60   |
| INTERNAL REVENUE SERVICE            | Federal/FICA Payroll Taxes                               | NONE      | 672,686.65 |
|                                     | <b>Federal/FICA Payroll Taxes Total</b>                  |           | 672,686.65 |
| EAST RIVER ENERGY, INC.             | Fuel/Oil/Grease  | D-24-005  | 9,525.60   |
| FELTON L. WALKER                    | Fuel/Oil/Grease  | 25KTHRES  | 99.50      |
| KSL SUPPLIES INC.                   | Fuel/Oil/Grease  | 25KTHRES  | 1,431.00   |
| L.B. FOSTER RAIL TECHNOLOGIES, INC. | Fuel/Oil/Grease  | 25KTHRES  | 1,939.00   |
| THORNTON ENTERPRISES INC            | Fuel/Oil/Grease  | 25KTHRES  | 215.74     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Fuel/Oil/Grease  | 25KTHRES  | 338.40     |
|                                     | <b>Fuel/Oil/Grease Total</b>                             |           | 13,549.24  |
| SYMETRA LIFE INSURANCE COMP.        | Group Life & Accident Insurance Payable                  | D-23-060  | 43,237.90  |
|                                     | <b>Group Life &amp; Accident Insurance Payable Total</b> |           | 43,237.90  |
| CARR'S HARDWARE                     | Hand Tools   | 25KTHRES  | 630.00     |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Hand Tools   | 25KTHRES  | 1,354.70   |
| FELTON L. WALKER                    | Hand Tools   | 25KTHRES  | 1,342.85   |
| SNAP-ON INCORPORATED                | Hand Tools   | 25KTHRES  | 2,628.98   |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Hand Tools   | 25KTHRES  | 342.40     |
|                                     | <b>Hand Tools Total</b>                                  |           | 6,298.93   |
| INDCO INC                           | Hardware & Related                                       | 25KTHRES  | 100.50     |
|                                     | <b>Hardware &amp; Related Total</b>                      |           | 100.50     |
| TS AIR SCIENCES LLC                 | HVAC   | 25KTHRES  | 391.68     |
| WESTCODE INC.                       | HVAC   | P-24-032J | 6,598.00   |
|                                     | <b>HVAC Total</b>  |           | 6,989.68   |
| UNITED REFRIGERATION, INC.          | Industrial Gases   | 25KTHRES  | 187.25     |
|                                     | <b>Industrial Gases Total</b>                            |           | 187.25     |
| CENTRAL POLY-BAG CORP.              | Janitorial Supplies                                      | 25KTHRES  | 2,250.00   |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Janitorial Supplies                                      | 25KTHRES  | 316.80     |
| INDCO INC                           | Janitorial Supplies                                      | 25KTHRES  | 2,918.29   |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Janitorial Supplies                                      | 25KTHRES  | 411.85     |
|                                     | <b>Janitorial Supplies Total</b>                         |           | 5,896.94   |
| ARNOLD'S SAFE & LOCK CO., INC.      | Locksmith Services                                       | 25KTHRES  | 3,978.00   |
|                                     | <b>Locksmith Services Total</b>                          |           | 3,978.00   |
| APPLIED INDUSTRIAL TECHNOLOGIES     | Material Inventory                                       | 25KTHRES  | 23.80      |
| BISCO INDUSTRIES                    | Material Inventory                                       | 25KTHRES  | 24.83      |
| HELWIG CARBON PRODUCTS, INC.        | Material Inventory                                       | P-24-023C | 275.48     |
| MERCER RUBBER CO INC                | Material Inventory                                       | 25KTHRES  | 18.39      |
| PENETONE CORPORATION                | Material Inventory                                       | P-24-032N | 714.62     |
| ROCKFORD BOLT AND STEEL COMPANY     | Material Inventory                                       | 25KTHRES  | 151.12     |
| THORNTON ENTERPRISES INC            | Material Inventory                                       | 25KTHRES  | 45.75      |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Material Inventory                                       | 25KTHRES  | 13.11      |
| TS AIR SCIENCES LLC                 | Material Inventory                                       | 25KTHRES  | 183.99     |
| TWINCO MFG. CO., INC.               | Material Inventory                                       | P-24-032D | 101.50     |
|                                     | <b>Material Inventory Total</b>                          |           | 1,552.59   |
| AMERIHEALTH INSURANCE COMPANY OF NE | Medical  | D-24-104  | 198,807.12 |
|                                     | <b>Medical Total</b>                                     |           | 198,807.12 |
| DELTA DENTAL OF NEW JERSEY, INC.    | Medical Dental   | D-23-059  | 6,697.58   |
|                                     | <b>Medical Dental Total</b>                              |           | 6,697.58   |
| VISION BENEFITS OF AMERICA          | Medical Vision   | D-22-060  | 706.65     |
|                                     | <b>Medical Vision Total</b>                              |           | 706.65     |
| CINTAS CORPORATION                  | Office Supplies  | 25KTHRES  | 38.27      |
| SOMETAL PRODUCTS INC                | Office Supplies  | 25KTHRES  | 638.00     |
| W.B. MASON CO. INC                  | Office Supplies  | D-23-121  | 1,000.27   |
|                                     | <b>Office Supplies Total</b>                             |           | 1,676.54   |
| BLUE MOUNTAIN DISTRIBUTORS          | Other Office Expenses                                    | D-23-031  | 742.88     |
|                                     | <b>Other Office Expenses Total</b>                       |           | 742.88     |
| PA DEPT OF REVENUE                  | PA Payroll Taxes   | NONE      | 16,905.55  |
|                                     | <b>PA Payroll Taxes Total</b>                            |           | 16,905.55  |
| PNC BANK P-CARD                     | P-Card Purchases   | NONE      | 72,599.36  |
|                                     | <b>P-Card Purchases Total</b>                            |           | 72,599.36  |
| EMPOWER TRUST COMPANY, LLC          | Pension - SERS   | NONE      | 20,388.14  |
| STATE EMPLOYEES RETIREMENT SYSTEM   | Pension - SERS   | NONE      | 239,025.11 |
|                                     | <b>Pension - SERS Total</b>                              |           | 259,413.25 |
| CITY OF PHILADELPHIA                | Philadelphia Payroll Taxes                               | NONE      | 10,988.84  |
|                                     | <b>Philadelphia Payroll Taxes Total</b>                  |           | 10,988.84  |
| FELTON L. WALKER                    | Plumbing Equipment & Supplies                            | 25KTHRES  | 1,659.00   |
|                                     | <b>Plumbing Equipment &amp; Supplies Total</b>           |           | 1,659.00   |
| WITMER PUBLIC SAFETY GRP INC        | Police Equipment and Supplies                            | 25KTHRES  | 2,809.00   |

|                                     |  |           |            |
|-------------------------------------|--|-----------|------------|
| FEDERAL EXPRESS CORPORATION         | <b>Police Equipment and Supplies Total</b>           |           | 2,809.00   |
|                                     | Postage Expenses                                     | 25KTHRES  | 148.63     |
|                                     | <b>Postage Expenses Total</b>                        |           | 148.63     |
| INTERSTATE MOBILE CARE, INC.        | Professional Fees - Medical                          | P-21-008  | 13,476.00  |
| OCCUPATIONAL HEALTH CENTERS         | Professional Fees - Medical                          | P-21-008  | 164.00     |
| OCCUPATIONAL HEALTH CENTERS OF THE  | Professional Fees - Medical                          | P-21-008  | 177.00     |
|                                     | <b>Professional Fees - Medical Total</b>             |           | 13,817.00  |
| ACADACA, LLC                        | Professional Services                                | P-23-005  | 19,015.95  |
| BENEFIT HARBOR LP                   | Professional Services                                | D-22-059  | 2,331.20   |
| CUBIC TRANSPORTATION SYSTEMS INC    | Professional Services                                | D-21-027  | 351,905.05 |
| TURNER SURETY AND INSURANCE         | Professional Services                                | D-15-155  | 1,750.00   |
|                                     | <b>Professional Services Total</b>                   |           | 375,002.20 |
| PECO - PAYMENT PROCESSING           | Purchased Power                                      | P-24-031  | 54,057.37  |
| PSE&G CO.                           | Purchased Power                                      | P-24-031  | 145,287.67 |
| TOTALENERGIES STRONG, LLC           | Purchased Power                                      | P-24-031  | 181,808.28 |
|                                     | <b>Purchased Power Total</b>                         |           | 381,153.32 |
| INDCO INC                           | Rags, Shop Towels                                    | 25KTHRES  | 2,877.00   |
|                                     | <b>Rags, Shop Towels Total</b>                       |           | 2,877.00   |
| BIRD CONTROL SERVICES, INC.         | Rail Car Cleaning Materials                          | 25KTHRES  | 87.00      |
| WRS ENVIRONMENTAL SERVICES, INC.    | Rail Car Cleaning Materials                          | P-24-009A | 11,147.82  |
|                                     | <b>Rail Car Cleaning Materials Total</b>             |           | 11,234.82  |
| Avery Maronski                      | Refund   | 25KTHRES  | 23.00      |
| Chris Stanchina                     | Refund   | 25KTHRES  | 6.00       |
| CYNTHIA VILLALOBOS                  | Refund   | 25KTHRES  | 84.00      |
| Elizabeth M. Blessing               | Refund   | 25KTHRES  | 11.70      |
| GABRIELLE TURCO                     | Refund   | 25KTHRES  | 5.00       |
| Gene Hollingsworth                  | Refund   | 25KTHRES  | 8.00       |
| HEATHER LOVEDAY                     | Refund   | 25KTHRES  | 10.00      |
| JEAN GORMAN                         | Refund   | 25KTHRES  | 19.17      |
| JEFFREY FERRO                       | Refund   | 25KTHRES  | 136.80     |
| Kathleen Pierce                     | Refund   | 25KTHRES  | 6.00       |
| KRISTIE RODRIGUEZ                   | Refund   | 25KTHRES  | 5.00       |
| Mickey Harris                       | Refund   | 25KTHRES  | 14.00      |
| Paul and Anne Amos                  | Refund   | 25KTHRES  | 35.50      |
| ROBERT HARRIS                       | Refund   | 25KTHRES  | 20.00      |
| Zachary Thomason                    | Refund   | 25KTHRES  | 40.00      |
|                                     | <b>Refund Total</b>                                  |           | 424.17     |
| WILLIAMS SCOTSMAN INC.              | Rental - Property & Other Equipment                  | 25KTHRES  | 1,713.16   |
|                                     | <b>Rental - Property &amp; Other Equipment Total</b> |           | 1,713.16   |
| LAUREL LAWNMOWER SERVICE, INC       | Repair Parts - Landscaping Equipment                 | 25KTHRES  | 469.20     |
|                                     | <b>Repair Parts - Landscaping Equipment Total</b>    |           | 469.20     |
| INTEGRATED POWER SERVICES LLC       | Repairs and Maintenance - Other                      | D-23-054  | 47,778.00  |
| SHERWOOD ELECTROMOTION INC.         | Repairs and Maintenance - Other                      | D-23-054  | 20,120.00  |
| WALCO ELECTRIC COMPANY              | Repairs and Maintenance - Other                      | D-23-054  | 40,680.00  |
| WESTCODE INC.                       | Repairs and Maintenance - Other                      | D-24-031  | 75,000.00  |
|                                     | <b>Repairs and Maintenance - Other Total</b>         |           | 183,578.00 |
| SCIBAL ASSOCIATES INC               | Reserve for Self Insurance                           | P-23-028  | 1,015.00   |
|                                     | <b>Reserve for Self Insurance Total</b>              |           | 1,015.00   |
| AMERIHEALTH INSURANCE COMPANY OF NE | Retiree Medical Insurance                            | D-24-104  | 14,944.42  |
| UNITED HEALTHCARE                   | Retiree Medical Insurance                            | D-24-133  | 57,969.56  |
|                                     | <b>Retiree Medical Insurance Total</b>               |           | 72,913.98  |
| SEPTA                               | SEPTA Fares Collected                                | P-15-017  | 95,830.00  |
|                                     | <b>SEPTA Fares Collected Total</b>                   |           | 95,830.00  |
| TEAMSTERS HEALTH & WELFARE          | Teamsters Health and Welfare                         | P-23-009  | 320,595.20 |
|                                     | <b>Teamsters Health and Welfare Total</b>            |           | 320,595.20 |
| TEAMSTER PENSION FUND               | Teamsters Pension                                    | P-23-009  | 143,014.08 |
|                                     | <b>Teamsters Pension Total</b>                       |           | 143,014.08 |
| TEAMSTERS LOCAL UNION 676           | Teamsters Union Dues                                 | NONE      | 12,444.00  |
|                                     | <b>Teamsters Union Dues Total</b>                    |           | 12,444.00  |
| DIRECTV                             | Telephone & Telecom Expense                          | UTILITY   | 92.99      |
| MCI COMMUNICATIONS SERVICES INC     | Telephone & Telecom Expense                          | UTILITY   | 875.82     |
| VERIZON                             | Telephone & Telecom Expense                          | UTILITY   | 1,447.08   |
| VERIZON BUSINESS                    | Telephone & Telecom Expense                          | UTILITY   | 1,140.29   |
|                                     | <b>Telephone &amp; Telecom Expense Total</b>         |           | 3,556.18   |
| CUBIC TRANSPORTATION SYSTEMS INC    | Temp Services - Customer Service Center              | P-25-001  | 37,184.61  |
|                                     | <b>Temp Services - Customer Service Center Total</b> |           | 37,184.61  |
| ACCOUNTANTS FOR YOU, INC            | Temporary Services                                   | D-25-029  | 3,456.00   |
| ISEARCH PARTNERS INC                | Temporary Services                                   | D-25-029  | 12,120.00  |
|                                     | <b>Temporary Services Total</b>                      |           | 15,576.00  |
| HOMELAND INDUSTRIAL SUPPLY INC      | Track & ROW Maintenance                              | 25KTHRES  | 2,399.00   |
| L.B. FOSTER RAIL TECHNOLOGIES, INC. | Track & ROW Maintenance                              | 25KTHRES  | 1,950.00   |
| TWINCO MFG. CO., INC.               | Track & ROW Maintenance                              | P-24-032D | 1,359.20   |
|                                     | <b>Track &amp; ROW Maintenance Total</b>             |           | 5,708.20   |
| SCHALTBAN NORTH AMERICA             | Transit Car Equipment-Electrical                     | P-24-032L | 15,372.80  |
| SUPREME SAFETY, INC                 | Transit Car Equipment-Electrical                     | 25KTHRES  | 412.50     |
|                                     | <b>Transit Car Equipment-Electrical Total</b>        |           | 15,785.30  |
| 3D BOLT CO., INC.                   | Transit Car Equipment-Mechanical                     | 25KTHRES  | 375.93     |
| APPLIED INDUSTRIAL TECHNOLOGIES     | Transit Car Equipment-Mechanical                     | 25KTHRES  | 370.80     |
| GKY INDUSTRIES                      | Transit Car Equipment-Mechanical                     | 25KTHRES  | 917.40     |
| HELWIG CARBON PRODUCTS, INC.        | Transit Car Equipment-Mechanical                     | P-24-023C | 43,351.20  |
| INDCO INC                           | Transit Car Equipment-Mechanical                     | 25KTHRES  | 338.75     |
| MARTINDALE ELECTRIC COMPANY         | Transit Car Equipment-Mechanical                     | P-24-032M | 4,568.00   |
| MERCER RUBBER CO INC                | Transit Car Equipment-Mechanical                     | 25KTHRES  | 50.25      |

|                                     |   |           |              |
|-------------------------------------|---|-----------|--------------|
| SID TOOL CO., INC                   | Transit Car Equipment-Mechanical              | 25KTHRES  | 304.38       |
| VENUS SUPPLIES AND SERVICES         | Transit Car Equipment-Mechanical              | 25KTHRES  | 447.60       |
| WESTINGHOUSE AIR BRAKE TECHNOLOGIES | Transit Car Equipment-Mechanical              | P-23-019G | 8,370.00     |
| WESTINGHOUSE AIR BRAKE TECHNOLOGIES | Transit Car Equipment-Mechanical              | P-24-023G | 11,329.65    |
| WESTINGHOUSE AIR BRAKE TECHNOLOGIES | Transit Car Equipment-Mechanical              | P-24-023H | 2,177.28     |
|                                     | <b>Transit Car Equipment-Mechanical Total</b> |           | 72,601.24    |
| COUNTY CONSERVATION COMPANY, LLC    | Trash Removal                                 | 25KTHRES  | 40.00        |
| TAB INC                             | Trash Removal                                 | 25KTHRES  | 208.34       |
| WASTE MANAGEMENT OF NEW JERSEY, INC | Trash Removal                                 | P-23-013  | 5,278.04     |
|                                     | <b>Trash Removal Total</b>                    |           | 5,526.38     |
| Mark S. Green                       | Tuition Reimbursement Expense                 | 25KTHRES  | 2,672.00     |
|                                     | <b>Tuition Reimbursement Expense Total</b>    |           | 2,672.00     |
| STATE OF NEW JERSEY                 | Unemployment Benefits Payable                 | NONE      | 20,584.87    |
|                                     | <b>Unemployment Benefits Payable Total</b>    |           | 20,584.87    |
| CINTAS CORPORATION                  | Uniform Cleaning Expense                      | P-24-004  | 9,661.38     |
|                                     | <b>Uniform Cleaning Expense Total</b>         |           | 9,661.38     |
| CINTAS CORPORATION                  | Uniform Expense                               | 25KTHRES  | 7.53         |
| PNC BANK P-CARD                     | Uniform Expense                               | NONE      | 1,323.39     |
| QUIK STITCH EMBROIDERY              | Uniform Expense                               | 25KTHRES  | 42.00        |
| SAF-GARD SAFETY SHOE COMPANY        | Uniform Expense                               | P-24-032S | 1,903.90     |
| SLATEBELT SAFETY                    | Uniform Expense                               | 25KTHRES  | 562.00       |
|                                     | <b>Uniform Expense Total</b>                  |           | 3,838.82     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Vehicle Maintenance & Repair                  | 25KTHRES  | 316.00       |
|                                     | <b>Vehicle Maintenance &amp; Repair Total</b> |           | 316.00       |
| AUTO & TRUCK PARTS OF DEPTFORD INC  | Vehicle Parts for Repairs                     | D-25-007  | 1,928.91     |
| CINTAS CORPORATION                  | Vehicle Parts for Repairs                     | 25KTHRES  | 7.53         |
| ECHELON FORD INC                    | Vehicle Parts for Repairs                     | 25KTHRES  | 163.75       |
| HOLMAN RETAIL HOLDINGS LLC          | Vehicle Parts for Repairs                     | 25KTHRES  | 401.50       |
|                                     | <b>Vehicle Parts for Repairs Total</b>        |           | 2,501.69     |
| EXPERTPAY CHILD SUPPORT             | Wage Attachment                               | NONE      | 11,515.22    |
|                                     | <b>Wage Attachment Total</b>                  |           | 11,515.22    |
| BOROUGH OF COLLINGSWOOD             | Water & Sewer Expense                         | UTILITY   | 210.63       |
| CITY OF PHILA                       | Water & Sewer Expense                         | UTILITY   | 363.37       |
| NEW JERSEY AMERICAN WATER           | Water & Sewer Expense                         | 25KTHRES  | 96.81        |
| NEW JERSEY AMERICAN WATER           | Water & Sewer Expense                         | UTILITY   | 2,624.07     |
|                                     | <b>Water &amp; Sewer Expense Total</b>        |           | 3,294.88     |
| CARR'S HARDWARE                     | Welding Equipment                             | 25KTHRES  | 54.00        |
|                                     | <b>Welding Equipment Total</b>                |           | 54.00        |
| SCIBAL ASSOCIATES INC               | Worker's Comp Reserve                         | P-23-028  | 107,419.53   |
|                                     | <b>Worker's Comp Reserve Total</b>            |           | 107,419.53   |
|                                     | <b>Grand Total</b>                            |           | 4,330,996.95 |

\* D indicates a DRPA resolution

\* P indicates a PATCO resolution

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED  
PURCHASE ORDERS & CONTRACTS**

## PATCO Monthly List of Previously Approved Purchase Order Contracts - June 2025

| Purchasing Document | Document Date | Vendor/supplying plant                     | Material Group Desc. | Net Order Value |
|---------------------|---------------|--|----------------------|-----------------|
| 4500024442          |               |  |                      | 1,827.00        |
| 4500024442          | 6/2/2025      | 103320 FLATIRON CRANE OPERATING COMPANY,   | TRAN CAR EQUIP-MECH  | 1,827.00        |
| 4500024445          |               |  |                      | 1,045.50        |
| 4500024445          | 6/2/2025      | 100963 KSL SUPPLIES INC.                   | FARE COLLECTION EQP  | 1,045.50        |
| 4500024446          |               |  |                      | 887.25          |
| 4500024446          | 6/3/2025      | 104013 GLOBE PETROLEUM INC                 | FUEL/OIL/GREASE      | 887.25          |
| 4500024447          |               |  |                      | 1,319.98        |
| 4500024447          | 6/3/2025      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 58.72           |
| 4500024447          | 6/3/2025      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 183.84          |
| 4500024447          | 6/3/2025      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 196.04          |
| 4500024447          | 6/3/2025      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 21.34           |
| 4500024447          | 6/3/2025      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 153.72          |
| 4500024447          | 6/3/2025      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 706.32          |
| 4500024448          |               |  |                      | 221.25          |
| 4500024448          | 6/4/2025      | 101067 TINA A LISTON-HORNER                | ELEC&SIG PARTS/MAINT | 221.25          |
| 4500024449          |               |  |                      | 2,000.00        |
| 4500024449          | 6/4/2025      | 100252 T&T SUPPLY CO                       | TRAN CAR EQUIP-MECH  | 2,000.00        |
| 4500024451          |               |  |                      | 641.30          |
| 4500024451          | 6/4/2025      | 101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF | PAINT-COATINGS, ETC  | 43.20           |
| 4500024451          | 6/4/2025      | 101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF | OFFICE SUPPLIES      | 18.60           |
| 4500024451          | 6/4/2025      | 101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 77.50           |
| 4500024451          | 6/4/2025      | 101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 171.00          |
| 4500024451          | 6/4/2025      | 101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF | PLUMBING EQP & SUPP  | 331.00          |
| 4500024459          |               |  |                      | 2,660.68        |
| 4500024459          | 6/9/2025      | 101973 SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 247.68          |
| 4500024459          | 6/9/2025      | 101973 SUPREME SAFETY, INC                 | CLEANING MATERIALS   | 795.00          |
| 4500024459          | 6/9/2025      | 101973 SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 1,150.00        |
| 4500024459          | 6/9/2025      | 101973 SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 468.00          |
| 4500024461          |               |  |                      | 493.50          |
| 4500024461          | 6/9/2025      | 102672 US ELECTRICAL SERVICES, INC.        | ELEC&SIG PARTS/MAINT | 493.50          |
| 4500024467          |               |  |                      | 709.25          |
| 4500024467          | 6/10/2025     | 100828 CUBIC TRANSPORTATION SYSTEMS INC    | FARE COLLECTION EQP  | 709.25          |
| 4500024468          |               |  |                      | 370.80          |
| 4500024468          | 6/10/2025     | 100731 APPLIED INDUSTRIAL TECHNOLOGIES     | TRAN CAR EQUIP-MECH  | 370.80          |
| 4500024469          |               |  |                      | 1,006.32        |
| 4500024469          | 6/10/2025     | 103597 BLUE MOUNTAIN DISTRIBUTORS          | COOLERS/BTL WATER    | 1,006.32        |
| 4500024470          |               |  |                      | 624.25          |
| 4500024470          | 6/10/2025     | 100231 INDCO INC                           | JANITORIAL SUPPLIES  | 206.25          |
| 4500024470          | 6/10/2025     | 100231 INDCO INC                           | JANITORIAL SUPPLIES  | 126.00          |
| 4500024470          | 6/10/2025     | 100231 INDCO INC                           | JANITORIAL SUPPLIES  | 280.00          |
| 4500024470          | 6/10/2025     | 100231 INDCO INC                           | HAND TOOLS           | 12.00           |
| 4500024471          |               |  |                      | 842.40          |
| 4500024471          | 6/10/2025     | 103694 KODIAK CONTROLS INC                 | TRAN CAR EQUIP-MECH  | 842.40          |
| 4500024472          |               |  |                      | 2,865.09        |
| 4500024472          | 6/11/2025     | 101615 MCMaster-CARR SUPPLY COMPANY        | METALS               | 49.32           |
| 4500024472          | 6/11/2025     | 101615 MCMaster-CARR SUPPLY COMPANY        | TRAN CAR EQUIP-MECH  | 2,303.60        |
| 4500024472          | 6/11/2025     | 101615 MCMaster-CARR SUPPLY COMPANY        | FUEL/OIL/GREASE      | 53.56           |
| 4500024472          | 6/11/2025     | 101615 MCMaster-CARR SUPPLY COMPANY        | BRUSHES - NOT PAINT  | 435.30          |
| 4500024472          | 6/11/2025     | 101615 MCMaster-CARR SUPPLY COMPANY        | HAND TOOLS           | 23.31           |
| 4500024475          |               |  |                      | 520.00          |
| 4500024475          | 6/11/2025     | 101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 520.00          |
| 4500024477          |               |  |                      | 982.20          |
| 4500024477          | 6/11/2025     | 100525 Y-PERS, INC.                        | CLEANING MATERIALS   | 299.25          |
| 4500024477          | 6/11/2025     | 100525 Y-PERS, INC.                        | 1ST AID & SAFETY EQP | 623.00          |
| 4500024477          | 6/11/2025     | 100525 Y-PERS, INC.                        | 1ST AID & SAFETY EQP | 59.95           |
| 4500024478          |               |  |                      | 3,642.40        |
| 4500024478          | 6/11/2025     | 100660 PABCO INDUSTRIES LLC                | JANITORIAL SUPPLIES  | 3,642.40        |
| 4500024479          |               |  |                      | 1,549.20        |
| 4500024479          | 6/11/2025     | 102737 ERICO INTERNATIONAL CORPORATION     | BLDGS/GRNDS- MAINT.  | 1,549.20        |
| 4500024480          |               |  |                      | 469.44          |
| 4500024480          | 6/11/2025     | 100154 WEST PENN ASSOCIATES DBA            | STEAM&HOT WTR ACCESS | 469.44          |
| 4500024482          |               |  |                      | 740.00          |
| 4500024482          | 6/11/2025     | 101067 TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 25.00           |
| 4500024482          | 6/11/2025     | 101067 TINA A LISTON-HORNER                | FARE COLLECTION EQP  | 715.00          |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - June 2025

|            |           |        |                                     |                      |  |           |
|------------|-----------|--------|-------------------------------------|----------------------|--|-----------|
| 4500024484 |           |        |                                     |                      |  | 2,700.00  |
| 4500024484 | 6/11/2025 | 101983 | LOVELINE INDUSTRIES, INC.           | 1ST AID & SAFETY EQP |  | 2,700.00  |
| 4500024485 |           |        |                                     |                      |  | 2,935.80  |
| 4500024485 | 6/11/2025 | 100729 | HITACHI RAIL STS USA, INC.          | ELECTRON COMPON/PRTS |  | 2,935.80  |
| 4500024486 |           |        |                                     |                      |  | 167.80    |
| 4500024486 | 6/11/2025 | 100915 | HILTI INC                           | FASTENERS            |  | 167.80    |
| 4500024487 |           |        |                                     |                      |  | 821.06    |
| 4500024487 | 6/11/2025 | 100646 | W.W. GRAINGER INC.                  | PAINT-COATINGS, ETC  |  | 444.48    |
| 4500024487 | 6/11/2025 | 100646 | W.W. GRAINGER INC.                  | HAND TOOLS           |  | 264.48    |
| 4500024487 | 6/11/2025 | 100646 | W.W. GRAINGER INC.                  | 1ST AID & SAFETY EQP |  | 112.10    |
| 4500024488 |           |        |                                     |                      |  | 972.35    |
| 4500024488 | 6/12/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           |  | 58.72     |
| 4500024488 | 6/12/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           |  | 628.32    |
| 4500024488 | 6/12/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           |  | 233.95    |
| 4500024488 | 6/12/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           |  | 51.36     |
| 4500024493 |           |        |                                     |                      |  | 8,494.00  |
| 4500024493 | 6/13/2025 | 103364 | ALL SUPPLIES AND PARTS INC          | TRANS CAR EQUIP-ELEC |  | 1.00      |
| 4500024493 | 6/13/2025 | 103364 | ALL SUPPLIES AND PARTS INC          | TRANS CAR EQUIP-ELEC |  | 2,962.00  |
| 4500024493 | 6/13/2025 | 103364 | ALL SUPPLIES AND PARTS INC          | TRANS CAR EQUIP-ELEC |  | 2,568.00  |
| 4500024493 | 6/13/2025 | 103364 | ALL SUPPLIES AND PARTS INC          | TRANS CAR EQUIP-ELEC |  | 2,963.00  |
| 4500024494 |           |        |                                     |                      |  | 232.00    |
| 4500024494 | 6/13/2025 | 103067 | POLES INC                           | BLDGS/GRNDS- MAINT.  |  | 232.00    |
| 4500024496 |           |        |                                     |                      |  | 555.84    |
| 4500024496 | 6/13/2025 | 103369 | ROBEL NORTH AMERICA CORP            | ELEC&SIG PARTS/MAINT |  | 555.84    |
| 4500024498 |           |        |                                     |                      |  | 2,354.74  |
| 4500024498 | 6/13/2025 | 101876 | SCHALTBAU NORTH AMERICA             | TRANS CAR EQUIP-ELEC |  | 1,910.37  |
| 4500024498 | 6/13/2025 | 101876 | SCHALTBAU NORTH AMERICA             | TRANS CAR EQUIP-ELEC |  | 444.37    |
| 4500024500 |           |        |                                     |                      |  | 5,025.00  |
| 4500024500 | 6/13/2025 | 100043 | ALSTOM TRANSPORTATION INC.          | TRANS CAR EQUIP-ELEC |  | 2,345.00  |
| 4500024500 | 6/13/2025 | 100043 | ALSTOM TRANSPORTATION INC.          | TRANS CAR EQUIP-ELEC |  | 2,680.00  |
| 4500024503 |           |        |                                     |                      |  | 155.25    |
| 4500024503 | 6/13/2025 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  |  | 155.25    |
| 4500024504 |           |        |                                     |                      |  | 435.65    |
| 4500024504 | 6/13/2025 | 100828 | CUBIC TRANSPORTATION SYSTEMS INC    | FARE COLLECTION EQP  |  | 435.65    |
| 4500024505 |           |        |                                     |                      |  | 2,523.91  |
| 4500024505 | 6/13/2025 | 100879 | FASTENAL COMPANY                    | CLEANING MATERIALS   |  | 2,523.91  |
| 4500024506 |           |        |                                     |                      |  | 4,248.00  |
| 4500024506 | 6/13/2025 | 101472 | CENTRAL POLY-BAG CORP.              | JANITORIAL SUPPLIES  |  | 4,248.00  |
| 4500024507 |           |        |                                     |                      |  | 378.00    |
| 4500024507 | 6/13/2025 | 100445 | T. FRANK MCCALL'S, INC.             | 1ST AID & SAFETY EQP |  | 378.00    |
| 4500024509 |           |        |                                     |                      |  | 2,809.44  |
| 4500024509 | 6/16/2025 | 101722 | N/S Corporation                     | MAINT/REPAIR-BLDG    |  | 1,404.72  |
| 4500024509 | 6/16/2025 | 101722 | N/S Corporation                     | MAINT/REPAIR-BLDG    |  | 1,404.72  |
| 4500024510 |           |        |                                     |                      |  | 442.88    |
| 4500024510 | 6/16/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | PLAS/RESINS/FG-CONST |  | 338.88    |
| 4500024510 | 6/16/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELECTRON COMPON/PRTS |  | 104.00    |
| 4500024511 |           |        |                                     |                      |  | 2,200.50  |
| 4500024511 | 6/16/2025 | 100093 | CEMBRE INC.                         | ELEC&SIG PARTS/MAINT |  | 1,630.20  |
| 4500024511 | 6/16/2025 | 100093 | CEMBRE INC.                         | TRK&RHT OF WAY MAINT |  | 570.30    |
| 4500024512 |           |        |                                     |                      |  | 495.44    |
| 4500024512 | 6/16/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP |  | 98.00     |
| 4500024512 | 6/16/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP |  | 397.44    |
| 4500024513 |           |        |                                     |                      |  | 840.82    |
| 4500024513 | 6/16/2025 | 100302 | FELTON L. WALKER                    | 1ST AID & SAFETY EQP |  | 758.32    |
| 4500024513 | 6/16/2025 | 100302 | FELTON L. WALKER                    | HAND TOOLS           |  | 82.50     |
| 4500024514 |           |        |                                     |                      |  | 807.50    |
| 4500024514 | 6/16/2025 | 100963 | KSL SUPPLIES INC.                   | BLDGS/GRNDS- MAINT.  |  | 600.00    |
| 4500024514 | 6/16/2025 | 100963 | KSL SUPPLIES INC.                   | HAND TOOLS           |  | 207.50    |
| 4500024515 |           |        |                                     |                      |  | 163.50    |
| 4500024515 | 6/16/2025 | 102203 | WINZER CORPORATION                  | HAND TOOLS           |  | 163.50    |
| 4500024516 |           |        |                                     |                      |  | 178.32    |
| 4500024516 | 6/16/2025 | 102375 | ANA SOURCING LLC                    | 1ST AID & SAFETY EQP |  | 178.32    |
| 4500024517 |           |        |                                     |                      |  | 2,520.00  |
| 4500024517 | 6/16/2025 | 101067 | TINA A LISTON-HORNER                | COMP ACCESS./SUPP.   |  | 2,520.00  |
| 4500024518 |           |        |                                     |                      |  | 23,960.00 |
| 4500024518 | 6/17/2025 | 103688 | ABILITY REFRIGERANTS                | ELEC&SIG PARTS/MAINT |  | 23,960.00 |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - June 2025

|            |           |        |                                     |                      |  |           |
|------------|-----------|--------|-------------------------------------|----------------------|--|-----------|
| 4500024519 |           |        |                                     |                      |  | 2,398.70  |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | TRAN CAR EQUIP-MECH  |  | 280.00    |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | TRAN CAR EQUIP-MECH  |  | 660.00    |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | FUEL/OIL/GREASE      |  | 391.20    |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           |  | 157.80    |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           |  | 276.00    |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           |  | 61.80     |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           |  | 119.70    |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           |  | 55.20     |
| 4500024519 | 6/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           |  | 397.00    |
| 4500024521 |           |        |                                     |                      |  | 463.20    |
| 4500024521 | 6/17/2025 | 102031 | VENUS SUPPLIES AND SERVICES         | CLEANING MATERIALS   |  | 463.20    |
| 4500024522 |           |        |                                     |                      |  | 4,596.45  |
| 4500024522 | 6/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  |  | 2,075.00  |
| 4500024522 | 6/17/2025 | 100231 | INDCO INC                           | TRAN CAR EQUIP-MECH  |  | 338.75    |
| 4500024522 | 6/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  |  | 853.10    |
| 4500024522 | 6/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  |  | 637.50    |
| 4500024522 | 6/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  |  | 462.00    |
| 4500024522 | 6/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  |  | 230.10    |
| 4500024523 |           |        |                                     |                      |  | 191.52    |
| 4500024523 | 6/18/2025 | 100735 | ARBILL INDUSTRIES INC               | 1ST AID & SAFETY EQP |  | 191.52    |
| 4500024526 |           |        |                                     |                      |  | 200.84    |
| 4500024526 | 6/18/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC&SIG PARTS/MAINT |  | 129.00    |
| 4500024526 | 6/18/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC&SIG PARTS/MAINT |  | 71.84     |
| 4500024527 |           |        |                                     |                      |  | 43.61     |
| 4500024527 | 6/18/2025 | 100191 | GKY INDUSTRIES                      | FASTENERS            |  | 24.86     |
| 4500024527 | 6/18/2025 | 100191 | GKY INDUSTRIES                      | FASTENERS            |  | 6.25      |
| 4500024527 | 6/18/2025 | 100191 | GKY INDUSTRIES                      | FASTENERS            |  | 12.50     |
| 4500024528 |           |        |                                     |                      |  | 510.60    |
| 4500024528 | 6/18/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | HAND TOOLS           |  | 41.00     |
| 4500024528 | 6/18/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | HAND TOOLS           |  | 38.00     |
| 4500024528 | 6/18/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC&SIG PARTS/MAINT |  | 201.60    |
| 4500024528 | 6/18/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC EQP/SUPP-NO CBL |  | 230.00    |
| 4500024529 |           |        |                                     |                      |  | 2,865.00  |
| 4500024529 | 6/18/2025 | 101937 | WITMER PUBLIC SAFETY GRP INC        | POLICE EQP AND SUPP  |  | 2,865.00  |
| 4500024530 |           |        |                                     |                      |  | 441.00    |
| 4500024530 | 6/18/2025 | 100818 | COOPER ELECTRIC SUPPLY CO.          | TRAN CAR EQUIP-MECH  |  | 441.00    |
| 4500024531 |           |        |                                     |                      |  | 2,100.00  |
| 4500024531 | 6/18/2025 | 100919 | HOMELAND INDUSTRIAL SUPPLY INC      | BLDGS/GRNDS- MAINT.  |  | 2,100.00  |
| 4500024532 |           |        |                                     |                      |  | 5,716.50  |
| 4500024532 | 6/18/2025 | 100913 | HELWIG CARBON PRODUCTS, INC.        | TRAN CAR EQUIP-MECH  |  | 5,716.50  |
| 4500024533 |           |        |                                     |                      |  | 100.43    |
| 4500024533 | 6/18/2025 | 100511 | WESTCODE INC.                       | TRAN CAR EQUIP-MECH  |  | 100.43    |
| 4500024534 |           |        |                                     |                      |  | 364.13    |
| 4500024534 | 6/20/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | PLUMBING EQP & SUPP  |  | 83.93     |
| 4500024534 | 6/20/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | JANITORIAL SUPPLIES  |  | 280.20    |
| 4500024535 |           |        |                                     |                      |  | 12,100.00 |
| 4500024535 | 6/20/2025 | 103261 | W BAKER MANAGEMENT INC              | TRAN CAR EQUIP-MECH  |  | 12,100.00 |
| 4500024537 |           |        |                                     |                      |  | 2,249.65  |
| 4500024537 | 6/20/2025 | 100828 | CUBIC TRANSPORTATION SYSTEMS INC    | FARE COLLECTION EQP  |  | 2,249.65  |
| 4500024547 |           |        |                                     |                      |  | 305.40    |
| 4500024547 | 6/23/2025 | 100386 | RAILROAD TOOLS AND SOLUTIONS LLC    | BUILDER'S SUPPLIES   |  | 305.40    |
| 4500024549 |           |        |                                     |                      |  | 432.80    |
| 4500024549 | 6/23/2025 | 101067 | TINA A LISTON-HORNER                | ELEC&SIG PARTS/MAINT |  | 432.80    |
| 4500024550 |           |        |                                     |                      |  | 731.85    |
| 4500024550 | 6/23/2025 | 100963 | KSL SUPPLIES INC.                   | FARE COLLECTION EQP  |  | 731.85    |
| 4500024551 |           |        |                                     |                      |  | 850.00    |
| 4500024551 | 6/23/2025 | 101230 | VOSS ENGINEERING, INC.              | TRAN CAR EQUIP-MECH  |  | 850.00    |
| 4500024553 |           |        |                                     |                      |  | 700.70    |
| 4500024553 | 6/23/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  |  | 700.70    |
| 4500024555 |           |        |                                     |                      |  | 83.40     |
| 4500024555 | 6/23/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP |  | 83.40     |
| 4500024557 |           |        |                                     |                      |  | 37.99     |
| 4500024557 | 6/23/2025 | 102076 | KEY BUSINESS SOLUTIONS              | OFFICE EQUIPMENT     |  | 37.99     |
| 4500024558 |           |        |                                     |                      |  | 4,494.00  |
| 4500024558 | 6/23/2025 | 103573 | HAMPTON CLARKE INC                  | MAINT/REPAIR-GEN.EQP |  | 4,494.00  |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - June 2025

|            |           |        |                                     |                      |          |
|------------|-----------|--------|-------------------------------------|----------------------|----------|
| 4500024559 |           |        |                                     |                      | 117.60   |
| 4500024559 | 6/24/2025 | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 41.28    |
| 4500024559 | 6/24/2025 | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 76.32    |
| 4500024560 |           |        |                                     |                      | 2,722.10 |
| 4500024560 | 6/24/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELECTRON COMPON/PRTS | 107.60   |
| 4500024560 | 6/24/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | TRAN CAR EQUIP-MECH  | 1,186.50 |
| 4500024560 | 6/24/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | TRANS CAR EQUIP-ELEC | 1,428.00 |
| 4500024562 |           |        |                                     |                      | 3,889.00 |
| 4500024562 | 6/24/2025 | 103117 | AED BRANDS, LLC                     | POLICE EQP AND SUPP  | 2,679.00 |
| 4500024562 | 6/24/2025 | 103117 | AED BRANDS, LLC                     | POLICE EQP AND SUPP  | 1,210.00 |
| 4500024575 |           |        |                                     |                      | 570.00   |
| 4500024575 | 6/25/2025 | 103369 | ROBEL NORTH AMERICA CORP            | TRK&RHT OF WAY MAINT | 570.00   |
| 4500024576 |           |        |                                     |                      | 63.75    |
| 4500024576 | 6/25/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 63.75    |
| 4500024577 |           |        |                                     |                      | 172.50   |
| 4500024577 | 6/25/2025 | 100302 | FELTON L. WALKER                    | CHEM/SOLV-COMMERCIAL | 172.50   |
| 4500024578 |           |        |                                     |                      | 1,006.32 |
| 4500024578 | 6/25/2025 | 103597 | BLUE MOUNTAIN DISTRIBUTORS          | COOLERS/BTL WATER    | 1,006.32 |
| 4500024579 |           |        |                                     |                      | 304.16   |
| 4500024579 | 6/25/2025 | 100646 | W.W. GRAINGER INC.                  | HAND TOOLS           | 48.10    |
| 4500024579 | 6/25/2025 | 100646 | W.W. GRAINGER INC.                  | FUEL/OIL/GREASE      | 141.76   |
| 4500024579 | 6/25/2025 | 100646 | W.W. GRAINGER INC.                  | 1ST AID & SAFETY EQP | 114.30   |
| 4500024580 |           |        |                                     |                      | 1,056.15 |
| 4500024580 | 6/25/2025 | 100729 | HITACHI RAIL STS USA, INC.          | TRK&RHT OF WAY MAINT | 1,056.15 |
| 4500024584 |           |        |                                     |                      | 1,547.37 |
| 4500024584 | 6/25/2025 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 950.25   |
| 4500024584 | 6/25/2025 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 597.12   |
| 4500024589 |           |        |                                     |                      | 110.40   |
| 4500024589 | 6/27/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 110.40   |
| 4500024595 |           |        |                                     |                      | 402.48   |
| 4500024595 | 6/27/2025 | 103552 | TS AIR SCIENCES LLC                 | HVAC                 | 402.48   |
| 4500024596 |           |        |                                     |                      | 2,264.40 |
| 4500024596 | 6/27/2025 | 100700 | AMERICAN AIR FILTER COMPANY         | TRAN CAR EQUIP-MECH  | 2,264.40 |
| 4500024597 |           |        |                                     |                      | 257.52   |
| 4500024597 | 6/27/2025 | 101615 | MCMASTER-CARR SUPPLY COMPANY        | FASTENERS            | 54.78    |
| 4500024597 | 6/27/2025 | 101615 | MCMASTER-CARR SUPPLY COMPANY        | PLUMBING EQP & SUPP  | 122.34   |
| 4500024597 | 6/27/2025 | 101615 | MCMASTER-CARR SUPPLY COMPANY        | FASTENERS            | 80.40    |
| 4500024598 |           |        |                                     |                      | 338.75   |
| 4500024598 | 6/27/2025 | 100231 | INDCO INC                           | TRAN CAR EQUIP-MECH  | 338.75   |
| 4500024600 |           |        |                                     |                      | 2,280.60 |
| 4500024600 | 6/27/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 624.00   |
| 4500024600 | 6/27/2025 | 101973 | SUPREME SAFETY, INC                 | ELECTRON COMPON/PRTS | 1,656.60 |
| 4500024601 |           |        |                                     |                      | 939.94   |
| 4500024601 | 6/27/2025 | 102708 | CARR'S HARDWARE                     | HAND TOOLS           | 29.94    |
| 4500024601 | 6/27/2025 | 102708 | CARR'S HARDWARE                     | JANITORIAL SUPPLIES  | 910.00   |
| 4500024603 |           |        |                                     |                      | 280.30   |
| 4500024603 | 6/27/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 140.65   |
| 4500024603 | 6/27/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 139.65   |
| 4500024607 |           |        |                                     |                      | 493.36   |
| 4500024607 | 6/30/2025 | 103369 | ROBEL NORTH AMERICA CORP            | ELEC&SIG PARTS/MAINT | 493.36   |
| 4500024608 |           |        |                                     |                      | 637.86   |
| 4500024608 | 6/30/2025 | 102606 | PENN JERSEY PAPER COMPANY, LLC      | JANITORIAL SUPPLIES  | 637.86   |
| 4500024610 |           |        |                                     |                      | 966.85   |
| 4500024610 | 6/30/2025 | 100191 | GKY INDUSTRIES                      | BLDGS/GRNDS- MAINT.  | 793.60   |
| 4500024610 | 6/30/2025 | 100191 | GKY INDUSTRIES                      | FASTENERS            | 173.25   |
| 4500024612 |           |        |                                     |                      | 2,150.00 |
| 4500024612 | 6/30/2025 | 100860 | ELLIOTT-LEWIS CORP.                 | COMP HW/PERIPH-MICRO | 2,150.00 |
| 4500024614 |           |        |                                     |                      | 126.00   |
| 4500024614 | 6/30/2025 | 100859 | ELECTRONIC CONNECTIONS              | HAND TOOLS           | 126.00   |
| 4500024615 |           |        |                                     |                      | 537.12   |
| 4500024615 | 6/30/2025 | 102031 | VENUS SUPPLIES AND SERVICES         | TRAN CAR EQUIP-MECH  | 537.12   |
| 4500024616 |           |        |                                     |                      | 2,000.00 |
| 4500024616 | 6/30/2025 | 100963 | KSL SUPPLIES INC.                   | ELEC EQP/SUPP-NO CBL | 2,000.00 |

# **BALANCE SHEET**

**PORT AUTHORITY TRANSIT CORPORATION**

**BALANCE SHEET**

**April 30, 2025**

**PRELIMINARY / UNAUDITED**

**ASSETS**

|  | <u>December 31, 2024</u> | <u>April 30, 2025</u> |
|--|--------------------------|-----------------------|
| Cash   | 1,766,691                | 2,257,442             |
| Investments (Note 1)                                       | 3,144,087                | 3,187,914             |
| Accounts Receivable  | 4,782,752                | 2,178,185             |
| Inventory at lower of cost (first-in, first-out) or market | 8,157,401                | 7,989,681             |
| Prepaid Expenses   | 1,458,648                | 1,326,545             |
| Subscription Assets  | 1,106,674                | 1,106,674             |
|  | <u>20,416,254</u>        | <u>18,046,441</u>     |

**LIABILITIES AND EQUITY**

Liabilities:

|   |                    |                    |
|---|--------------------|--------------------|
| Accounts Payable:                                   |                    |                    |
| Trade   | 4,661,697          | 2,677,683          |
| Delaware River Port Authority (Note 2)              | 312,072,000        | 314,112,668        |
| Accrued Liabilities:                                |                    |                    |
| Reserve for Other Post Employment Benefits (Note 4) | 9,402,156          | 9,402,156          |
| Deferred Revenue (Note 5)                           | 7,372,502          | 7,496,112          |
| Long Term Liability - Subscription                  | 833,719            | 833,719            |
| Wages   | 796,666            | 854,892            |
| Pension and Other                                   | 75,898             | 226,176            |
| Sick Leave Benefits                                 | 1,839,589          | 1,839,589          |
| Reserve for Unused Vacation                         | 750,642            | 750,642            |
| Reserve for contingent liabilities (Note 3)         | 4,855,912          | 4,765,954          |
|   | <u>342,660,782</u> | <u>342,959,592</u> |

Equity:

|   |                   |                   |
|---|-------------------|-------------------|
| Advances from Delaware River Port Authority | 737,655,154       | 751,990,842       |
| Deficit                                     | (1,059,899,682)   | (1,076,903,993)   |
|   | <u>20,416,254</u> | <u>18,046,441</u> |

**PORT AUTHORITY TRANSIT CORPORATION**  
(A Wholly Owned Subsidiary Of Delaware River Port Authority)  
**STATEMENT OF REVENUES AND EXPENSES AND DEFICIT**  
**FOR THE PERIOD INDICATED**  
**PRELIMINARY / UNAUDITED**

|  | Year to date ended    | Month ended          |
|--|-----------------------|----------------------|
|  | April 30, 2025        | April 30, 2025       |
| Revenues:  |                       |                      |
| Passenger fares                                  | 4,645,986             | 1,202,582            |
| Passenger parking                                | 117,779               | 37,488               |
| Passenger - other                                | 30,911                | 7,984                |
| Advertising                                      | 319,003               | 67,694               |
| Telecommunications Rental Income                 | 87,445                | 25,351               |
| Miscellaneous                                    | 7,886                 | 4,610                |
| Interest Income                                  | 43,826                | 10,941               |
|  | <u>\$5,252,836</u>    | <u>\$1,356,650</u>   |
| Operating Expenses:                              |                       |                      |
| Maintenance of Way and Power                     | 4,379,165             | 1,234,297            |
| Maintenance of Equipment                         | 2,711,712             | 607,741              |
| Purchased Power                                  | 1,793,896             | 413,918              |
| Transportation                                   | 7,561,335             | 1,864,001            |
| General Insurance                                | 618,013               | 147,211              |
| Superintendence and General Office               | 3,152,357             | 631,463              |
|  | <u>20,216,479</u>     | <u>4,898,631</u>     |
| Rent of Rapid Transit System Facilities (Note 2) | 2,040,668             | 510,167              |
| Other Post Employment Benefits Accrual (Note 4)  | -                     | -                    |
| Net Income (loss)                                | <u>(\$17,004,311)</u> | <u>(\$4,052,150)</u> |
| Deficit, December 31, 2024:                      | (\$1,059,899,682)     |                      |
| Deficit, April 30, 2025:                         | (\$1,076,903,993)     |                      |

See Notes To Financial Statements

**PORT AUTHORITY TRANSIT CORPORATION**  
(A Wholly Owned Subsidiary of the Delaware River Port Authority)  
**April 30, 2025**

**NOTES TO FINANCIAL STATEMENTS**

1. Investments:

The Corporation has set aside \$3,187,914 to partially fund its liability for self-insurance with the following limits:

- (a) Voluntary Workers Compensation from the first dollar to \$1,000,000 per occurrence.
- (b) Comprehensive General Liability from the first dollar to \$5,000,000 per occurrence.

2. Rent of transit system facilities:

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of \$6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling \$314,112,668 from January 1, 1974 through April 30, 2025 have not been made to the Authority.

3. Reserves for Contingent Liabilities:

Pursuant to a policy of self-insurance, the Corporation has reserved \$ 1,885,471 for Comprehensive General Liability and \$2,880,483 for Workers' Compensation.

4. Other Post-Employment Benefits:

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

5. Deferred Revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.

**OPERATIONS & MAINTENANCE  
COMMITTEE**

**REFER TO THE OPERATIONS &  
MAINTENANCE MINUTES IN THE  
DRPA BOARD PACKET**

## SUMMARY STATEMENT

**ITEM NO.** PATCO-25-011

**SUBJECT:** Approval of Title VI Report to Federal Transit Administration

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** July 1, 2025

**BOARD ACTION DATE:** July 16, 2025

**PROPOSAL:** That the Board approves PATCO's Title VI Program as submitted to the Federal Transit Administration.

**PURPOSE:** To approve PATCO's Title VI Program as submitted to the Federal Transit Administration (FTA) as required by FTA Circular, 4702.1B.

**BACKGROUND:** FTA requires that all direct and primary grant recipients document their compliance by submitting a Title VI Program to their FTA regional civil rights officer once every three years or as otherwise directed by FTA. For all transit providers, the Title VI Program must be approved by the transit provider's board of directors or appropriate governing entity or official(s) responsible for policy decisions prior to submission to FTA.

PATCO last submitted a Title VI Program report to the FTA in February 2022. Once approved, this report will cover the period of August 2025 to March 2028.

These requirements apply to all fixed route providers of public transportation service so that no person or group of persons shall be discriminated against with regard to the routing, scheduling, or quality of service of transportation service furnished as a part of the project on the basis of race, color, or national origin. Frequency of service, age and quality of vehicles assigned to routes, quality of stations serving different routes, and location of routes may not be determined on the basis of race, color, or national origin.

All transit providers shall set service standards and policies for each specific fixed route mode of service they provide. These standards and policies must address how service is distributed across the transit system, and must ensure that the manner of the distribution affords users access to these assets.

**Providers of public transportation shall also adopt system-wide service policies to ensure service design and operations practices do not result in discrimination on the basis of race, color, or national origin.**

|                 |                                |                                       |
|-----------------|--------------------------------|---------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>N/A</b>                            |
|                 | <b>Source of Funds:</b>        | <b>N/A</b>                            |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>                            |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                            |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                            |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b>                            |
|                 | <b>Other Parties Involved:</b> | <b>Federal Transit Administration</b> |

**PATCO-25-011**  
**Operations & Maintenance Committee: July 1, 2025**  
**Board Date: July 16, 2025**  
**Approval of Title VI Report to**  
**Federal Transit Administration**

**RESOLUTION**

**RESOLVED:** That the Board hereby approves PATCO's Title VI Program; and be it further;

**RESOLVED:** That the appropriate officers of the Port Authority Transit Corporation be and hereby are authorized to submit to the Federal Transit Administration the approved Title VI Program submission for PATCO; and be it further

**RESOLVED:** The Chair, Vice Chair and the President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of PATCO along with the President. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the President shall execute such documents on behalf of PATCO.

**SUMMARY:**

|                                |                                |
|--------------------------------|--------------------------------|
| <b>Amount:</b>                 | N/A                            |
| <b>Source of Funds:</b>        | N/A                            |
| <b>Capital Project #:</b>      | N/A                            |
| <b>Master Plan Status:</b>     | N/A                            |
| <b>Other Fund Sources:</b>     | N/A                            |
| <b>Duration of Contract:</b>   | N/A                            |
| <b>Other Parties Involved:</b> | Federal Transit Administration |

# **Delaware River Port Authority/ Port Authority Transit Corporation Title VI Program**

**Submitted to the  
Federal Transit Administration  
July 2025**



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## INTRODUCTION

It is the policy of the Delaware River Port Authority (DRPA) and the Port Authority Transit Corporation (PATCO) to comply with the requirements of **Title VI of the Civil Rights Act of 1964** and all related nondiscrimination statutes, regulations, and laws (49 CFR part 21). All recipients of federal funds must ensure that they are in full compliance with Title VI and all related regulations and directives in all programs and activities. To that end, no person shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be otherwise subjected to discrimination under any of DRPA or PATCO's programs, policies or activities.

## CERTIFICATIONS AND ASSURANCES

The DRPA and PATCO's Certifications and Assurances are executed annually in FTA's Transit Award Management System (TrAMS) by the DRPA Chief Executive Officer and the DRPA General Counsel. The 2025 Certifications and Assurances were executed on June 19, 2025.

## DESCRIPTION OF DRPA AND THE PATCO HIGH SPEEDLINE

The Delaware Port Authority (DRPA) is a public corporate instrumentality of the Commonwealth of Pennsylvania and the State of New Jersey. DRPA has no stockholders or equity holders and, among other powers, is vested with the control, operation and collection of tolls and revenues of certain bridges spanning the Delaware River. These bridges are Benjamin Franklin, Walt Whitman, Commodore Barry and Betsy Ross. DRPA has also constructed and operates a high-speed transit facility known as the Port Authority Transit Corporation (PATCO), a wholly owned subsidiary operating between Lindenwold, New Jersey and Philadelphia, Pennsylvania.

The PATCO Line, a 14.2-mile high-speed single line, double track, rail transit system, began operations in February 1969. At that time, the system utilized modernized facilities of the previously existing Philadelphia-Camden "Bridge Line" and entirely new fixed facilities constructed on former Pennsylvania-Reading Seashore Lines right-of-way. The project was completed on schedule at a cost of \$95 million dollars.

There are fourteen (14) passenger stations currently in use on the PATCO Line: five (5) subway stations serving the Philadelphia Central Business District; two (2) subway stations serving the Camden Central Business District; and seven (7) surface-type stations serving various New Jersey communities with a total parking capacity of over 12,500 spaces, 60 percent of which are offered free for ridership parking.

The Philadelphia segment of the PATCO Line enjoys a direct interchange within the Central Business District with public transportation provided by the Southeastern Pennsylvania Transportation Authority (SEPTA). There exists a direct interchange with New Jersey Transit Corporation buses and River LINE (light rail) in Camden and one with New Jersey Transit's Atlantic City train in Lindenwold. The PATCO Line intersects with New Jersey Transit bus routes at Ferry

Avenue in Camden, as well as Westmont, Haddonfield and Lindenwold stations.

## PATCO ROUTE MAP



PATCO operates 24 hours daily, seven days a week. Approximately 185 train trips are provided each weekday during a 24-hour period, with approximately 120 trains running daily on Saturdays and 86 running on Sundays. Service on weekdays is frequent, at 6-to-15-minute intervals during peak periods and at 15 to 20-minute intervals during off-peak hours. Trains are operated every 60 minutes after midnight.

In 2024, PATCO carried 5.4 million passengers. Current one-way fares range from \$1.40 to \$3.00. A Reduced Fare Program participant can ride between any two PATCO stations during off-peak hours for 70 cents, half the lowest fare.

PATCO's fleet size is 120 service revenue cars. PATCO trains are operated by a one-person crew, regardless of the length of the train. The operator must be capable of operating the train in manual mode without degradation of train performance and is considered a vital part of PATCO's Automated Train Operation (ATO) System. PATCO trains are normally operated under ATO. The train operator opens and closes the doors, determines how long a train should remain in the station, and initiates train acceleration.

Center Tower, located at 9th and Carmen Streets in Camden, contains offices where Dispatchers control all train movements and power distribution on the line. Customer Service Agents who monitor the video camera surveillance system and assist passengers with PATCO's Call for Aid phone system are also located there. The new fare collection system installed in 2008 has allowed PATCO to re-deploy personnel, providing more station coverage during various times of the day. Although there may be times when passenger stations are unattended, fare gates are under video camera surveillance to protect against fare evasion and to monitor station conditions.

PATCO offices are currently located in Lindenwold and in Camden in the Walter Rand Transportation Center and Center Tower. An office, shop and yard facility are located at the terminus of the line in Lindenwold, New Jersey, where PATCO's fleet is serviced, washed and stored. The PATCO Administrative Offices and the Maintenance, Equipment and Transit Services Divisions are located there.

The Delaware River Port Authority is the sole recipient of Federal Transit Administration funding and does not pass funds through to sub-recipients. PATCO has never utilized federal operating subsidies, but does receive capital funding from the Section 5307, Section 5309 and Section 5337 federal programs operated by FTA. Recent capital funding has included projects to upgrade track, replace crossties, rehabilitate interlockings, complete the new reverse signaling system, upgrade the Supervisory Control and Data Acquisition system (SCADA), replace retaining walls, undertake embankment restoration, undertake communications improvements, and undertake fire safety improvements to the Philadelphia subways.

### **Improvements and upgrades to the PATCO Line include:**

**Mid-1980's:** The Camden Broadway Subway Station was rehabilitated and reopened as an integral part of the \$21 million Walter Rand Transportation Center.

**1999:** PATCO completed \$13 million of FTA funded accessibility improvements to bring the system into compliance with the Americans with Disabilities Act. Five stations are designated as key stations, including 15-16<sup>th</sup> & Locust and 8<sup>th</sup> & Market in Philadelphia, as well as Broadway, Woodcrest and Lindenwold in New Jersey. Elevators were also installed at the 9-10<sup>th</sup> & Locust Street Station in Philadelphia and at Ferry Avenue Station in New Jersey, making seven (7) of the thirteen (13) stations fully accessible (Lindenwold, Woodcrest, Ferry Avenue, Broadway, 8<sup>th</sup> & Market, 9-10<sup>th</sup> & Locust and 15-16<sup>th</sup> & Locust).

**2003-2004:** Four subway stations in Philadelphia and one subway station in Camden received FTA capital funding for improvements and upgrades to appearance, noise abatement and enhanced lighting. Stations in New Jersey were upgraded using DRPA funds.

**2007-2008:** PATCO completed the installation of its automated fare collection system in all of its rail stations. As of 2016, all ticket vending machines now offer instructions in English, Spanish, Chinese, Korean, Vietnamese, and Russian. The fare collection system offers customers the option of a smart card or a paper magnetic stripe for a one or two-ride ticket. The stored value smart card, called the FREEDOM Card, meets APTA's Contactless Fare Media Standard. PATCO's FREEDOM Card can also be used to access and pay for gated parking. The system includes computer hardware and software, fare gates, and ticket vending machines, and is financed with bond proceeds from the DRPA. With the conversion to the new fare collection system, all sales occur at the new electronic vending machines, at the new FREEDOM Card Service Center, the satellite FREEDOM Card Office at Woodcrest Station, or on-line.

**2014-2015:** The DRPA/PATCO completed a \$103 million rehabilitation of the tracks that cross the Ben Franklin Bridge between Camden and Philadelphia.

**2017-2019:** \$194 million extensive car overhaul program that includes new interiors, better communications, security, and mechanical improvements of all 120 rail cars. The project is the largest rolling stock capital expenditure since PATCO's inception in 1969 and one of the largest

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capital improvement projects in DRPA history. All 120 cars are complete and in service.

**2017-2022:** Installation of elevators at the remaining six stations (Ashland, Haddonfield, Westmont, Collingswood, City Hall and 12-13<sup>th</sup> & Locust) , made PATCO fully ADA accessible in 2022.

**2019-2025:** The Franklin Square Station, located in the Chinatown section of Philadelphia, was originally constructed in 1936 and closed in 1979. The reopening of the Franklin Square Station, funded by the FTA, included improvements to the station’s civil, structural, mechanical, and electrical systems and will be fully accessible in compliance with the ADA. The station opened in April 2025.

**2022–2023:** In September 2022, a rail infrastructure improvement project commenced along the corridor between Ferry Avenue and Broadway stations. The scope of work included the full replacement of aging rail components to enhance the safety, reliability, and operational efficiency of the transit system. Construction activities were strategically phased to minimize service disruption while adhering to all applicable safety and engineering standards. The project reached completion in October 2023, with all new rail infrastructure fully operational.

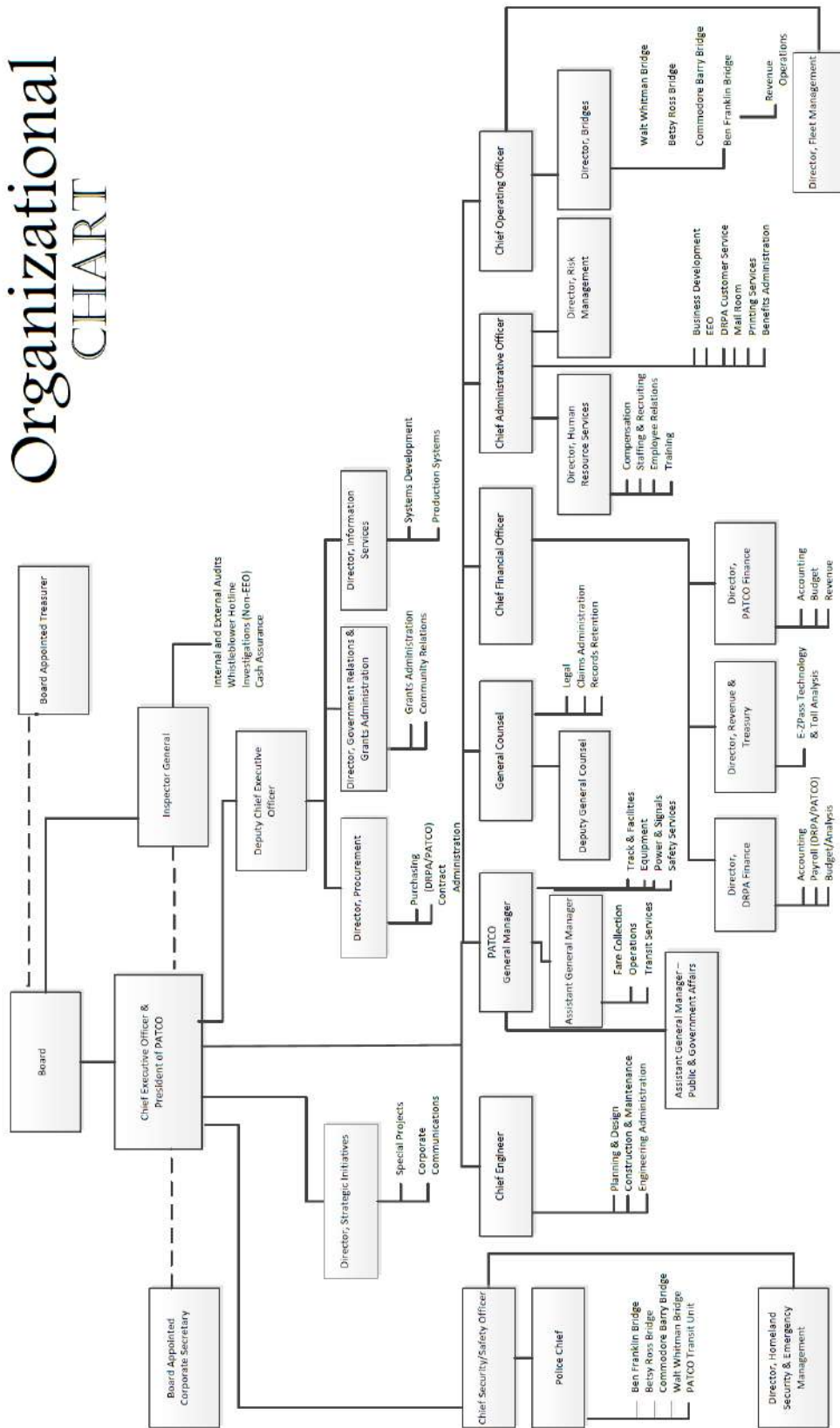
**2023–2025:** The current Center Tower/Command and Control Center is being relocated from 9th and Carmen Streets in Camden to the Lindenwold shop and yard complex. Beginning in September 2023, a modernization initiative was launched to upgrade the Lindenwold Control Center, the primary operations hub for the transit system. The Control Center will be built on currently unoccupied space within our Lindenwold facility already owned by the DRPA/PATCO. The design for the new PATCO dispatch Control Center is complete. The DRPA/PATCO is in the process of selecting a firm to provide a constructability review of the design and construction monitoring services during construction. Construction began in 2022, with a 3-year construction duration, resulting in project completion in October 2025.

**2024–2026:** A platform rehabilitation project is currently underway at Woodcrest Station, initiated in early 2024. The project involves the structural refurbishment and modernization of the existing station platform, including improvements to accessibility features, lighting, safety systems, and overall passenger experience. These upgrades are being implemented to ensure continued compliance with ADA standards and to support long-term operational sustainability. The project is expected to be completed by Spring 2026.

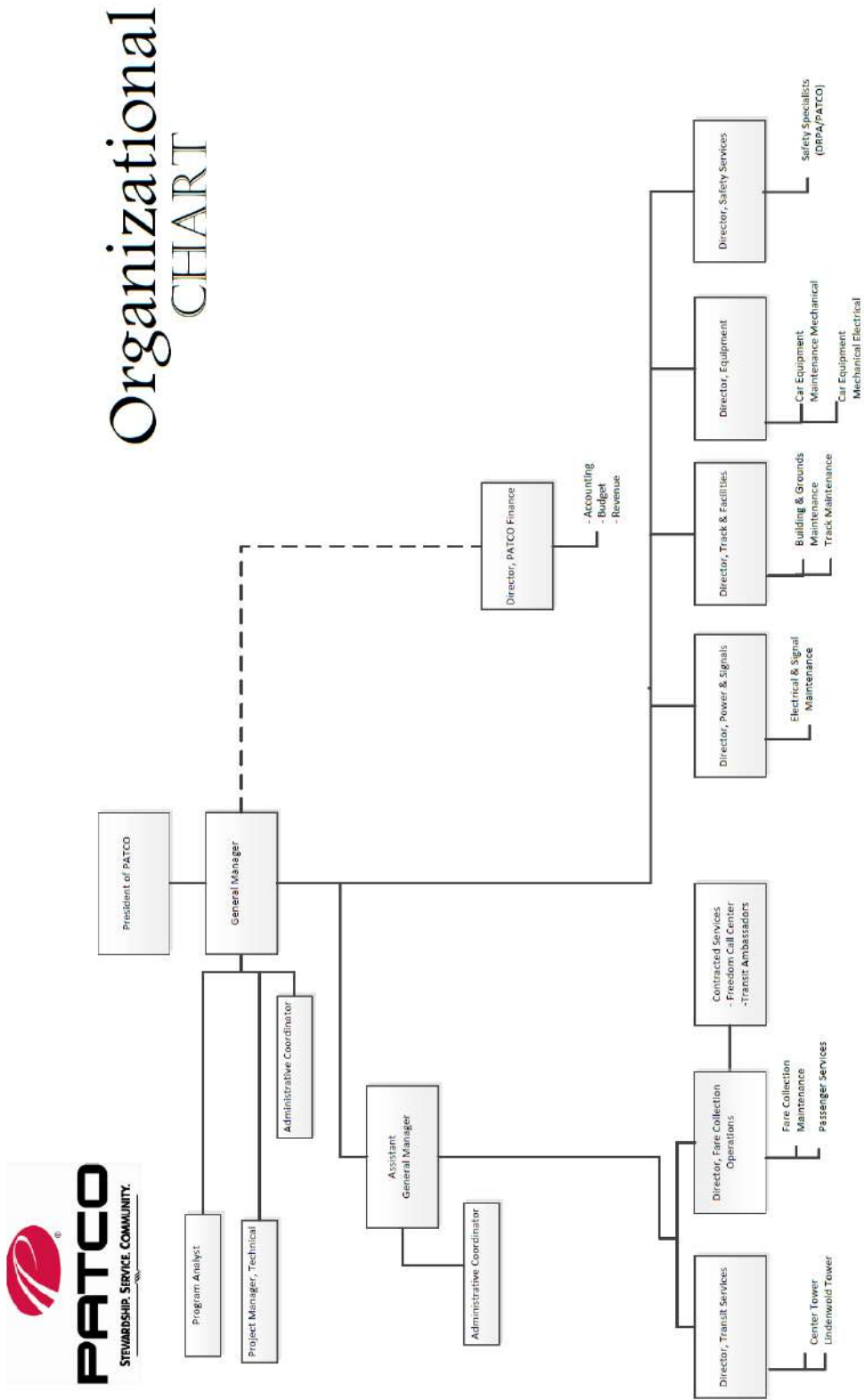
DRPA ORGANIZATIONAL CHART



# Organizational CHART



# PATCO ORGANIZATIONAL CHART



## BOARD APPROVAL DOCUMENTATION

The Title VI Program received Board of Commissioners' approval at the PATCO Operations and Maintenance Committee Meeting on July 1, 2025, and at the PATCO Board Meeting on July 16, 2025. The required New Jersey Governor's Office 10-day veto period expired on [DATE]. The PATCO Board- adopted Summary Statement and Resolution, Approval of Title VI Program Submission to Federal Transit Administration, is shown on the following page.

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**DELAWARE RIVER PORT AUTHORITY BOARD OF COMMISSIONERS/PORT AUTHORITY TRANSIT DIRECTORS**

| <b>PENNSYLVANIA</b>   | <b>NEW JERSEY</b>                         |
|---|---|
| James D. Schultz<br><b>(Chairman)</b>                                   | Jeffrey L. Nash<br><b>(Vice Chairman)</b> |
| Honorable Timothy L. DeFoor<br><b>(PA Auditor General – Ex-Officio)</b> | Charles Fentress                          |
| Honorable Stacy Garrity<br><b>(PA State Treasurer – Ex-Officio)</b>     | Albert F. Frattali                        |
| Robert J. Ghormoz   | Bruce D. Garganio                         |
| Keiwana McKinney-Forde  | Sara Lipsett                              |
| Donna Powell  | Aaron T. Nelson                           |
| Vaughn Ross   | Richard M. Sweeney                        |
| Gregory G. Schwab   | Jonathan L. Young, Sr.                    |

## TITLE VI NOTICE TO THE PUBLIC

The Public Notice of Title VI Rights is posted on DRPA’s website ([www.drpa.org](http://www.drpa.org)), on PATCO’s website ([www.ridepatco.org](http://www.ridepatco.org)), and on bulletin boards in the public areas of all PATCO stations. PATCO has also posted public notices on all railcars. The notice is translated into Spanish, Chinese, Korean, Vietnamese and Russian and copies are included in [Appendix A](#).

### Public Notice of Title VI Rights

The Delaware River Port Authority (DRPA) and the Port Authority Transit Corporation (PATCO) gives public notice of its policy to uphold and assure full compliance with Title VI of the Civil Rights Act of 1964, the Civil Rights Restoration Act of 1987, and all related statutes. Title VI and related statutes prohibiting discrimination in Federally assisted programs require that no person in the United States of America shall on the grounds of race, color, or national origin be excluded from the participation in, be denied the benefits of, or be otherwise subjected to discrimination under any program or activity receiving Federal financial assistance.

Any person who desires more information regarding DRPA and PATCO’s Title VI Program can contact its Title VI Co-Coordinators - Chief Administrative Officer and General Counsel – at the addresses noted below.

Any person who believes they have been aggrieved by an unlawful discriminatory practice regarding PATCO’s programs has the right to file a formal complaint. Any such complaint must be in writing and submitted within 180 days following the date of the alleged occurrence to either:

Office of General Counsel  
DRPA  
PO Box 1949  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2407

Office of Chief Administrative Officer  
DRPA  
PO Box 1949  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2270

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## TITLE VI COMPLAINT PROCEDURES

Any person who believes she or he has been discriminated against on the basis of race, color or national origin by the Port Authority Transit Corporation (hereinafter referred to as “PATCO”) may file a Title VI complaint by completing and submitting PATCO’s Title VI Complaint Form. PATCO investigates complaints received no more than 180 days after the alleged incident. PATCO will process complaints that are complete.

Once the complaint is received by either the General Counsel or Chief Administrative Officer, PATCO will review it to determine if our office has jurisdiction. The complainant will receive an acknowledgement letter informing the individual whether the complaint will be investigated by our office.

PATCO has 30 days to investigate the complaint. If more information is needed to resolve the case, PATCO may contact the complainant. The complainant has 10 business days from the date of the letter to send the requested information to the investigator assigned to the case. If the investigator is not contacted by the complainant or does not receive the additional information within 15 business days, PATCO can administratively close the case. The case can also be administratively closed if the complainant no longer wishes to pursue their case.

After the investigator reviews the complaint, she/he will issue one of two letters to the complainant: a closure letter or a letter of finding (LOF). A closure letter summarizes the allegations and states that there was not a Title VI violation and that the case will be closed. An LOF summarizes the allegations and the interviews regarding the alleged incident, and explains whether any disciplinary action, additional training of the staff members or other action will occur. If the complainant wishes to appeal the decision, they have 30 days after the date of the letter or the LOF to do so.

A person may also file a complaint directly with the Federal Transit Administration, at FTA Office of Civil Rights, 1200 New Jersey Avenue SE, Washington, DC 20590.

The Title VI Complaint Procedure and Form are available in English, Spanish, Chinese, Korean, Vietnamese, and Russian on [drpa.org](http://drpa.org) and [ridepatco.org](http://ridepatco.org). Copies of the translated procedures and form are included in [Appendix B](#).

## TITLE VI COMPLAINT FORM



**PATCO**  
Title VI Complaint

|   |                                |  |                            |                          |
|---|--------------------------------|--|----------------------------|--------------------------|
| <b>Section I:</b>   |                                |  |                            |                          |
| Name:   |                                |  |                            |                          |
| Address:  |                                |  |                            |                          |
| Telephone (Home):   |                                |  | Telephone (Work):          |                          |
| Electronic Mail Address:  |                                |  |                            |                          |
| Accessible<br>Format<br>Requirements  | Large Print                    | <input type="checkbox"/>                 | Audio Tape                 | <input type="checkbox"/> |
|   | TDD                            | <input type="checkbox"/>                 | Other                      | <input type="checkbox"/> |
| <b>Section II:</b>  |                                |  |                            |                          |
| Are you filing this complaint on your own behalf?   |                                |  | Yes* <input type="radio"/> | No <input type="radio"/> |
| *If you answered "yes" to this question, go to Section III.   |                                |  |                            |                          |
| If not, please supply the name and relationship of the person for whom you are complaining:   |                                |  |                            |                          |
| Please explain why you have filed for a third party:  |                                |  |                            |                          |
| Please confirm that you have obtained the permission of the aggrieved party if you are filing on behalf of a third party.   |                                |  | Yes <input type="radio"/>  | No <input type="radio"/> |
| <b>Section III:</b>   |                                |  |                            |                          |
| I believe the discrimination I experienced was based on (check all that apply):   |                                |  |                            |                          |
| <input type="checkbox"/> Race   | <input type="checkbox"/> Color | <input type="checkbox"/> National origin |                            |                          |
| Date of Alleged Discrimination (Month, Day, Year) _____   |                                |  |                            |                          |
| Explain as clearly as possible what happened and why you believe you were discriminated against. Describe all persons who were involved. Include the name and contact information of the person(s) who discriminated against you (if known) as well as names and contact information of any witnesses. If more space is needed, please use the back of this form. |                                |  |                            |                          |
|   |                                |  |                            |                          |

|   |  |
|---|--|
| <b>Section IV:</b>  |  |
| Have you previously filed a Title VI complaint with this agency?  | Yes <input type="radio"/> No <input type="radio"/> |
| <b>Section V:</b>   |  |
| Have you filed this complaint with any other Federal, State, or local agency, or with any Federal or State court? |  |
| <input type="radio"/> Yes <input type="radio"/> No  |  |
| If yes, check all that apply:   |  |
| <input type="checkbox"/> Federal Agency _____   | <input type="checkbox"/> State Agency _____        |
| <input type="checkbox"/> Federal Court _____  | <input type="checkbox"/> Local Agency _____        |
| <input type="checkbox"/> State Court _____  |  |
| Please provide information about a contact person at the agency/court where the complaint was filed               |  |
| Name:   |  |
| Title:  |  |
| Agency:   |  |
| Address:  |  |
| Telephone:  |  |
| <b>Section VI:</b>  |  |
| Name of agency complaint is against:  |  |
| Contact person:   |  |
| Title:  |  |
| Telephone number:   |  |

You may attach any written materials or other information that you think is relevant to your complaint.

Signature and date required below

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

Any such complaint must be in writing and submitted within 180 days following the date of the alleged occurrence to one of the following:

Office of General Counsel  
DRPA  
PO Box 1949  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2407

Office of Chief Administrative Officer  
DRPA  
PO Box 1949  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2270

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## **TRANSIT RELATED TITLE VI INVESTIGATIONS, COMPLAINTS & LAWSUITS**

From January 2022 to the present, the DRPA is not named in any lawsuits or complaints alleging discrimination on the basis of race, color, or national origin with respect to its transit services or transit benefits. The DRPA has not had any compliance reviews or investigations conducted by entities other than the FTA as it relates to Title VI.

## PUBLIC PARTICIPATION PLAN

Public participation is based on the belief that people whose lives are affected by transportation planning and investment decisions have a right to be involved in the decision-making process and influence choices that are made. Directly engaging citizens in this process promotes successful problem solving, yields diverse voices and new ideas, and gives the public a sense of ownership of the developed solutions.

In our public participation efforts, DRPA/PATCO will strive to find innovative ways to identify and engage the affected public, provide a wide variety of opportunities for interested parties to become involved, and create a meaningful process that is transparent and ensures effective communication about how public contribution influences decisions. It is also important that a public participation process be continually evaluated and improved to ensure that underrepresented communities are given a voice. DRPA/PATCO will continue to conduct this ongoing evaluation process.

The Public Participation Plan (PPP) is a guide for DRPA/PATCO's public participation efforts. The plan ensures that DRPA/PATCO utilizes effective means of providing information and receiving public input on transportation decisions, (i.e., any future fare or major service changes), from low income, minority and Limited English Proficient (LEP) populations, as required by Title VI of the Civil Rights Act of 1964 and its implementing regulations.

Under federal regulations, transit operators must take reasonable steps to ensure that Limited English Proficient (LEP) persons have meaningful access to their programs and activities. This means that public participation opportunities, normally provided in English, should be accessible to persons who have a limited ability to speak, read, write, or understand English.

The goals, guiding principles and public participation process are outlined below.

### GOALS OF THE PUBLIC PARTICIPATION PLAN

The goals of the Public Participation Plan include:

**Goal 1: Inform and Educate the Public.** DRPA/PATCO will provide information to the public that is accurate and understandable and provided in such a way that the significance and potential effect is understood by participants.

**Goal 2: Clarity in Potential for Influence.** DRPA/PATCO will ensure the process clearly identifies where and how participants can have an influence and direct impact on decision-making.

**Goal 3: Consistent Commitment.** DRPA/PATCO will communicate regularly, develop trust with communities and build community capacity to provide public input.

**Goal 4: Accessibility.** DRPA/PATCO will make every reasonable effort to ensure that opportunities to participate are physically, geographically, linguistically and culturally accessible.

**Goal 5: Demographic Reach.** Participants represent a range of socioeconomic, ethnic and cultural perspectives, with representative participants including residents from low-income neighborhoods, ethnic communities and residents with limited English proficiency.

**Goal 6: Quality Input and Participation.** That comments received by DRPA/PATCO are useful, relevant and constructive, contributing to better plans, projects, strategies and decisions.

**Goal 7: Participant Satisfaction.** People who take the time to participate feel it is worth the effort to join the discussion and provide feedback.

**Goal 8: Partnerships.** DRPA/PATCO will maintain partnerships with communities through the methods described in the Public Participation Plan.

### GUIDING PRINCIPLES OF THE PUBLIC PARTICIPATION PROCESS

DRPA/PATCO's Public Participation Plan (PPP) will provide all members of the public an opportunity to fully participate in DRPA/PATCO's service and fare planning and decision-making process. Effective public participation will be based on the following principles:

- *Flexibility* – The engagement process will accommodate participation in a variety of ways and be adjusted as needed.
- *Inclusiveness* – DRPA/PATCO will proactively reach out to and engage minority, low-income and LEP populations from our service area so these groups will have an opportunity to participate.
- *Accessibility* – Meetings will be held in locations which are fully accessible and welcoming to area residents, including but not limited to minority, low-income and LEP members of the public and in locations relevant to the topics being presented and discussed.
- *Respect* – All feedback will be given careful and respectful consideration.
- *Proactive and Timeliness* – Participation methods will allow for early involvement and be ongoing and proactive so participants can influence DRPA/PATCO's decisions.
- *Clear, Focused and Understandable* – Participation methods will have a clear purpose and use for the input and should be described in language that is easy to understand.
- *Honest and Transparent* – Information provided on the results of the public's input will be accurate, trustworthy and complete.
- *Responsiveness* – DRPA/PATCO will respond and incorporate appropriate public comments into transparent decisions.

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## PUBLIC PARTICIPATION PROCESS

The outline below provides the general steps DRPA/PATCO will take to engage riders in the decision-making process using a fare or major service change as an example.

1. A service or fare change proposal is developed internally by senior management if DRPA/PATCO staff determines it is necessary to implement a major service change or fare increase. Staff will prepare an Equity Analysis and a recommendation with appropriate supporting documentation for consideration by the Board of Directors.
2. Senior management provides the service or fare change proposal and Equity Analysis, with a recommendation and appropriate supporting documents, to the appropriate DRPA/PATCO Board Committee for consideration. The Committee would then bring a recommendation to the full Board. The recommendation would include a request for authorization for public hearings on a major service/fare change.
3. DRPA/PATCO Board review of the proposal occurs. Authorization from the DRPA/PATCO Board to proceed occurs.
4. Senior management reviews the results of the Title VI review with the Board and the Board authorizes a public comment period.
5. Public outreach venues, dates and times are determined with consideration of the proposed changes and their impacts on specific locations/populations (minority, low-income and LEP) within the DRPA/PATCO service area. In particular, public hearings will be scheduled in the evenings and at times convenient for the public and in locations which are conveniently located and easily accessible via mass transit to minority, low-income and LEP populations in South Jersey and Pennsylvania. Facilities will also be selected based on being accessible to the disabled.
6. Bilingual (English and Spanish) public outreach materials and a program will be developed. If it is determined that materials in languages in addition to Spanish should be produced, and resources are available, consideration will be given to such production.
7. Outreach sufficiently in advance of public information sessions will be released. As previously noted, DRPA/PATCO will schedule meetings, times and locations convenient and accessible for minority, low-income, LEP communities and the disabled. DRPA/PATCO will coordinate with community-based organizations that will include ethnic cultural centers, churches and faith-based organizations, geographic-specific organizations such as tenant associations, neighborhood and community groups, civic groups, business organizations, elected officials in the region, educational facilities, service providers for children, youth and persons with disabilities, environmental, senior-oriented and veteran's organizations to provide public meeting notices. Public meeting notices will request that DRPA/PATCO be notified in advance of special needs or accommodation. A Spanish language interpreter will be present at the

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meetings. DRPA/PATCO will provide assistance for additional languages if notified in advance of the meetings.

8. A press release informing the public about the public hearings will be disseminated to all DRPA/PATCO media outlets, including those that serve minority, low-income and LEP populations. Email blasts to community partners, neighborhood associations, elected officials and other business membership lists will be disseminated with information on the public meetings.
9. Comment cards in English and Spanish will be available at the meetings. A designated comment period following the meetings will be available to any member of the public wishing to provide input. If comment cards request that materials be provided in additional languages, DRPA/PATCO will consider the request pursuant to available resources.
10. Meeting notices in English and Spanish will be placed in all PATCO stations and will be provided to riders via seat drops. The notice will list the date, time and venues for the public comment and will explain the proposed service or fare change and invite public comment about same. The notice will also be posted on DRPA and PATCO websites, [www.drpa.org](http://www.drpa.org) and [www.ridepatco.org](http://www.ridepatco.org). Meeting notices on the websites will also be able to be translated into other languages using the Google Translate tool located on PATCO's webpage. The public will be advised that DRPA/PATCO representatives, including those who are bilingual in English and Spanish and those for the hearing impaired, will be present to take written comments during the hearings. If requested in advance that materials be provided in additional languages, DRPA/PATCO will consider the request pursuant to available resources.
11. DRPA will arrange and supply staff support, interpreters, meeting materials and equipment for all of the meetings.
12. Public meetings will be held under the supervision of a Hearing Officer with all comments to be recorded by a court stenographer. The public will be invited to comment via mail or email to DRPA/PATCO, by telephone calls to a special recorded and advertised number, through personnel at the hearings who are bilingual in English and Spanish and who can interpret and take statements from those who did not wish to wait or who choose not to speak publicly. Transcripts of the hearing, along with other public comments, will be made available to the public at [www.ridepatco.org](http://www.ridepatco.org).
13. Following the end of the public comment period and the compilation of all public comments, the DRPA Board of Commissioners/PATCO Directors will be provided with a summary package detailing the outcome of the public participation process along with staff recommendations to the appropriate committee of the Board. That committee will then make a final recommendation with respect to the proposed service change or fare increase to the full DRPA Board of Commissioners/PATCO Directors.

14. The Board will vote at a public Board Meeting on whether to approve the proposed service or fare change. If approved, the Board will pass a resolution summarizing the approved change.
15. If the Board approves a service or fare change, the General Manager of PATCO shall be authorized and directed to implement the proposed service change or fare increase according to the approved schedule. There shall be adequate public notice of the service/fare change prior to its implementation.
16. The public will be notified of the upcoming service or fare change via media releases and on the organization's websites, [www.drpa.org](http://www.drpa.org) and [www.ridepatco.org](http://www.ridepatco.org).
17. A bilingual system timetable and website updates will be posted in advance of the approved change.

#### **DRPA/PATCO MEDIUMS (BILINGUAL IN ENGLISH AND SPANISH)**

The mediums that will be utilized by DRPA/PATCO to notify the public of meetings on a proposed major service change or fare increase will include:

- Print – newspapers
- Seat-drops and PATCO station notices - train seat drops will occur for public meetings and meeting notices will be hung in all NJ and PA PATCO Stations.
- Websites – [www.drpa.org](http://www.drpa.org) and [www.ridepatco.org](http://www.ridepatco.org).
- Social media – PATCO utilizes Facebook and Twitter
- Email – DRPA/PATCO sends emails to the public who have subscribed to our Travel Alerts on the DRPA and/or PATCO websites. DRPA/PATCO also relies on community-based organizations and civic, business and neighborhood groups to blast email meeting notices.
- Radio – DRPA/PATCO will notify regional radio of any public meetings.
- VMS Signs – public meeting notices can be placed on variable message signs at and in PATCO stations.
- LCD Screens – all PATCO stations will have LCD screens for messaging the public about public meetings.
- Direct mail to relevant regional stakeholders

- Public Meeting Notice posters will be made available to local libraries, community centers, and county offices.
- Public Information Sessions
- Public Hearings
- Legal Notices, where appropriate
- Notices of fare increases are posted in all stations and on the PATCO website in advance in both English and Spanish. Signs explaining how to use the PATCO Fare Collection System are also posted in all stations.

### **PUBLIC INFORMATION DISSEMINATION**

PATCO has implemented a **Fare Increase or Service Reduction/Increase Procedure and Public Comment Period Policy** with respect to implementing public participation for fare and service changes. A copy of this procedure and policy is included under the *Monitoring Transit Service* section of this document.

The DRPA/PATCO websites contain news, employment opportunities, procurement opportunities, schedules and fares, and more.

DRPA continues to publish the annual FTA Program of Projects in local newspapers, always including an offer to hold a public hearing if the public so desires. News releases are disseminated to all local media on an ongoing basis. Community meetings are held to discuss upcoming and ongoing projects with the affected communities and elected officials.

DRPA and PATCO staff are also active members of many committees at the local Metropolitan Planning Organization (MPO), including the Delaware Valley Regional Planning Commission (DVRPC) Board, Board Policy Committee, Regional Transportation Committee, NJ Subcommittee, PA Subcommittee, Goods Movement Task Force, ITS Committees, and the like. When requested by the DVRPC Regional Technical Committee to answer questions or make presentations, we do so. DRPA/PATCO representatives attend nearly every public meeting that is sponsored by DVRPC so as to be available to the public for information purposes.

### **PUBLIC OUTREACH EFFORTS**

PATCO provided the following public outreach activities during the report period of 2022-2025:

- All board meetings are open to the public and are advertised. Typically, board meetings are held at One Port Center in Camden. Several times a year board meetings are held in Philadelphia and New Jersey in the evening to provide a varied schedule to encourage public attendance.

- Sharing is Caring Clothes drive
- PATCO Perks – customer appreciation and information day
- Opening of Franklin Square Station
- Customer appreciation day at two PATCO stations
- DRPA Police Stuff-A-Cruiser table (during Silver Sleigh)
- DRPA Police Steering Wheel Lock Giveaway events

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## Limited English Proficiency Assessment

### **Limited English Proficiency**

Limited English Proficiency (LEP) refers to individuals who cannot speak, read, write or understand the English language at a level that permits them to interact effectively.

### **Authority**

Title VI of the Civil Rights Act of 1964 and its implementing regulations require that recipients of federal funds take responsible measures to ensure meaningful access to benefits, services, information and other important portions of programs and activities are available for individuals who are LEP.

**Title VI of the Civil Rights Act of 1964** states that no person in the United States shall, on the grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subjected to discrimination under any program or activity receiving federal financial assistance.

**Executive Order (EO) 13166 - Improving Access to Services or Persons with LEP** (August 11, 2000) sets forth the compliance standards that recipients of federal funds must follow to ensure that the program and activities they normally provide in English are accessible to LEP persons and thus does not discriminate on the basis of national origin in violation of Title VI of the Civil Rights Act of 1964, as amended, and any subsequent regulations implemented. Recipients must take reasonable steps to ensure meaningful access to their programs and activities by LEP persons.

### **Limited English Proficiency Policy Statement**

It is the policy of PATCO to take reasonable steps to provide meaningful access to its programs, activities, and services for persons with Limited English Proficiency (LEP). PATCO is committed to complying with federal requirements in providing meaningful access to its programs, activities, and services for LEP persons.

### **Purpose of the LEP Plan**

The purpose of this Limited English Proficiency (LEP) Plan is to demonstrate compliance with Title VI of the Civil Rights Act of 1964, and to fulfill the requirements of Executive Order 13166. Title VI of the Civil Rights Act of 1964 prohibits discrimination based on the grounds of race, color, or national origin by any entity receiving federal financial assistance. The purpose of Executive Order 13166 is to ensure accessibility to programs and services to otherwise eligible persons who are not proficient in the English language. The purpose of the LEP Plan is to address access needs of persons who do not speak English as their primary language and who have a limited ability to read, write, speak, or understand English.

### **Reasonable Steps to Provide Access**

Executive Order 13166 directs recipients of federal financial assistance to take reasonable steps to provide LEP persons with meaningful access to their programs, activities and services. The key

to providing meaningful access for LEP persons is to ensure that effective communication exists between the recipient and the LEP person. It is critical that PATCO be proactive in informing and engaging individuals from different cultures and backgrounds in community meetings, planning, service and fare changes, and project development. To accomplish effective communication, as such, PATCO will perform the following actions:

- Conduct a needs assessment
- Provide for oral and written language assistance
- Notify LEP customers of the availability of language assistance services
- Translate vital documents in languages other than English
- Train staff
- Monitor and update the LEP Plan

#### FOUR-FACTOR ANALYSIS

To identify PATCO's LEP needs, a four-factor analysis was conducted that analyzed the following:

1. The number and proportion of LEP persons served or encountered in eligible service populations.
2. The frequency with which LEP individuals come into contact with programs, activities or services.
3. The importance of the programs, activities and services to LEP persons.
4. The resources available to recipients and the costs.

#### **Factor 1: LEP Persons Served**

PATCO's service area covers Burlington County, Camden County, and Gloucester County in New Jersey and Philadelphia County in Pennsylvania. The (2023) American Community Survey (ACS) five-year estimates<sup>1</sup> shows the population of persons over the age of five in PATCO's service area who speak a language other than English is 20.31 percent or 355,753. Of the 20.31 percent population that speaks a language other than English, 243,923 persons or 9.01 percent speak English less than "very well". Out of the languages spoken in the four county PATCO service area, there are eight language groups where more than 1,000 persons identified LEP population speak English less than "very well": Spanish; French, Haitian, or Cajun; Russian, Polish, or Other Slavic languages; Korean; Chinese (incl. Mandarin and Cantonese); Vietnamese; Tagalong; and Arabic.

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<sup>1</sup> 2023 American Community Survey 5-Year Estimates, Table C16001, Burlington County, NJ; Camden County, NJ; Gloucester County, NJ; Philadelphia County, PA: *Language Spoken at Home for the Population 5 Years and Over*

**Proportion of LEP Population in PATCO Service Area**

| Population 5 years and over by language spoken at home and ability to speak English | Burlington County, New Jersey | Camden County, New Jersey | Gloucester County, New Jersey | Philadelphia County, Pennsylvania | Service Area Total | Percentage of Total Population 5 Years and Older |
|---|-------------------------------|---------------------------|-------------------------------|-----------------------------------|--------------------|--|
| <b>Total Population 5 Years and Over</b>  | 440,678                       | 492,792                   | 289,159                       | 1,485,930                         | 2,708,559          | 100.00%  |
| <b>Speak Only English</b>   | 379,024                       | 388,687                   | 260,510                       | 1,130,177                         | 2,158,398          | 79.69%   |
| <b>Total Speak English “less than very well”</b>                                    | 21,105                        | 45,558                    | 9,623                         | 167,637                           | 243,923            | 9.01%  |
| <b>Breakdown by language population speaking English “less than very well”</b>      |                               |                           |                               |                                   |                    |  |
| <b>Spanish</b>  | 7,277                         | 29,971                    | 5,162                         | 69,898                            | 112,308            | 4.15%  |
| <b>French, Haitian, or Cajun</b>  | 749                           | 480                       | 125                           | 7,179                             | 8,533              | 0.32%  |
| <b>German or other West Germanic languages</b>                                      | 129                           | 71                        | 80                            | 383                               | 663                | 0.02%  |
| <b>Russian, Polish, or other Slavic languages</b>                                   | 794                           | 1,346                     | 302                           | 13,664                            | 16,106             | 0.59%  |
| <b>Other Indo-European languages</b>  | 5,156                         | 3,481                     | 1,799                         | 15,777                            | 26,213             | 0.97%  |
| <b>Korean</b>   | 1,031                         | 1,129                     | 269                           | 2,513                             | 4,942              | 0.18%  |
| <b>Chinese (incl. Mandarin, Cantonese)</b>  | 1,391                         | 2,849                     | 266                           | 25,410                            | 29,916             | 1.10%  |
| <b>Vietnamese</b>   | 289                           | 2,234                     | 182                           | 8,493                             | 11,198             | 0.41%  |
| <b>Tagalog (inc. Filipino)</b>  | 464                           | 1,342                     | 329                           | 2,148                             | 4,283              | 0.16%  |
| <b>Other Asian &amp; Pacific Island languages</b>                                   | 2,854                         | 1,517                     | 500                           | 12,189                            | 17,060             | 0.63%  |
| <b>Arabic</b>   | 381                           | 338                       | 480                           | 3,930                             | 5,129              | 0.19%  |
| <b>Other and unspecified languages</b>  | 590                           | 800                       | 129                           | 6,053                             | 7,572              | 0.28%  |

DOT’s Safe Harbor Provision stipulates that, if a recipient provides written translation of vital documents for each eligible LEP language group that constitutes five percent (5%) or 1,000 persons, whichever is less, of the total population of persons eligible to be served or likely to be affected or encountered, then such action will be considered strong evidence of compliance with the recipient’s written translation obligations. Spanish; French; Russian; Korean; Chinese; Vietnamese; Tagalog; and Arabic all meet the Safe Harbor Threshold and therefore will have the Title VI Notice to the Public, Complaint Form, and Complaint Procedures translated into these languages and posted in public areas as well as on the PATCO website.

The largest population of Spanish speakers and LEP individuals overall reside in Philadelphia County, followed by Camden County.



## English Proficiency Detail by Census Tract of PATCO Speedline



### **Factor 2: Frequency of Contact with LEP Persons**

PATCO assessed the frequency at which staff has had contact with LEP persons. This included examining the census data, phone inquiry requests for translated documents and through a PATCO Employee Survey. Census data indicates that 4.15 percent of the general population in PATCO's area of operations are Spanish-speaking LEP persons. Spanish is the foreign language reported most frequently by PATCO staff.

### ***PATCO Employee Survey***

In May 2025, to help determine the frequency with which PATCO staff encounter LEP persons, PATCO surveyed 96 PATCO employees from the following job categories:

PATCO job titles surveyed included:

- PATCO Customer Service Agents
- PATCO Custodians
- PATCO Transit Supervisors
- PATCO Station Supervisors
- PATCO Revenue Collectors
- PATCO Dispatchers
- PATCO Train Operators
- PATCO Public Safety Officers
- PATCO Administration Staff

- PATCO Technicians and Mechanics

## The following questions were asked for this survey:

### **Q1a. Do you speak and/or write in any language other than English? If so, what language(s)?**

The majority of PATCO staff, 92 percent speak English only. Ten staff, 8 percent of respondents, indicated that they are bilingual (English and Spanish). Additionally, one PATCO employee is proficient in American Sign Language.

| Language Spoken | Count    | Percent   |
|-----------------|----------|-----------|
| Spanish         | 3        | 3%        |
| Tagalong        | 1        | 1%        |
| <b>Total</b>    | <b>4</b> | <b>4%</b> |

### **Q1b. If you speak and/or write in another language, would you be willing to be a resource for PATCO if customers need help during your working hours?**

All ten of the bilingual in Spanish and English PATCO staff, said they would be a resource if needed.

### **Q2. In what way (s) do you interact with PATCO customers currently?**

Most PATCO staff interact with customers face to face (in person), 80 percent, and via the telephone, 25 percent.

| Mode         | Count* | Percent |
|--------------|--------|---------|
| Face to Face | 77     | 80%     |
| Telephone    | 24     | 25%     |
| Email        | 14     | 15%     |
| Social Media | 7      | 7%      |
| Fax          | 2      | 2%      |

\*Respondents could check all modes that apply.

### **Q3. How often do you come in contact with PATCO riders who speak English “less than well” or “not at all” (using the scale of “daily,” “frequently,” (several times per week), “sometimes,” (once or twice per week), “rarely,” (once or twice per month, or less), or “never.”**

The majority of respondents (49%) reported rarely encountering PATCO riders who speak English “less than well” or “not at all.” Smaller portions indicated sometimes (23%), never (13%), daily (8%), and frequently (7%) encounter such riders.

| Frequency                           | Count | Percent |
|-------------------------------------|-------|---------|
| Daily                               | 8     | 8%      |
| Frequently (several times per week) | 7     | 7%      |

| Frequency                                 | Count | Percent |
|---|-------|---------|
| Sometimes (once or twice per week)        | 22    | 23%     |
| Rarely (once or twice per month, or less) | 47    | 49%     |
| Never                                     | 12    | 13%     |

**Q4. How often do you interact with PATCO customers speaking the following languages?**

The foreign language most frequently encountered on a daily basis is Spanish with Chinese as the second most frequently encountered foreign language.

| Language Count              | Daily | Frequently | Sometimes | Rarely | Never | No Response |
|-----------------------------|-------|------------|-----------|--------|-------|-------------|
| English                     | 75    | 3          | 5         | 7      | 4     | 2           |
| Spanish                     | 7     | 12         | 23        | 36     | 12    | 6           |
| Chinese                     | 2     | 1          | 4         | 30     | 50    | 9           |
| Korean                      | 1     | 0          | 5         | 26     | 53    | 11          |
| Vietnamese                  | 1     | 0          | 3         | 21     | 60    | 11          |
| Russian                     | 0     | 0          | 2         | 18     | 65    | 11          |
| Arabic                      | 0     | 0          | 3         | 16     | 66    | 11          |
| Tagalong                    | 0     | 0          | 2         | 9      | 74    | 11          |
| French                      | 0     | 0          | 2         | 13     | 70    | 11          |
| Unable to identify language | 1     | 3          | 4         | 28     | 45    | 16          |

| Language Percent            | Daily | Frequently | Sometimes | Rarely | Never | No Response |
|-----------------------------|-------|------------|-----------|--------|-------|-------------|
| English                     | 78%   | 3%         | 5%        | 7%     | 4%    | 2%          |
| Spanish                     | 7%    | 12%        | 24%       | 38%    | 12%   | 6%          |
| Chinese                     | 2%    | 1%         | 4%        | 31%    | 52%   | 9%          |
| Korean                      | 1%    | 0%         | 5%        | 27%    | 55%   | 11%         |
| Vietnamese                  | 1%    | 0%         | 3%        | 22%    | 62%   | 11%         |
| Russian                     | 0%    | 0%         | 2%        | 19%    | 68%   | 11%         |
| Arabic                      | 0%    | 0%         | 3%        | 17%    | 69%   | 11%         |
| Tagalong                    | 0%    | 0%         | 2%        | 9%     | 77%   | 11%         |
| French                      | 0%    | 0%         | 2%        | 14%    | 73%   | 11%         |
| Unable to identify language | 1%    | 3%         | 4%        | 29%    | 47%   | 17%         |

Other languages PATCO staff reported rarely encountering included:

- Portuguese
- Greek
- Italian
- Panjabi

**Q5. What are the most common questions you are asked by PATCO riders who speak English “less than well” or “not at all?” Please select all that apply.**

LEP individuals most frequently ask PATCO staff how to buy a ticket, directions to a location, and the time of the next train. 18% percent of the staff surveyed responded they are not contacted by LEP customers.

| Questions Asked by LEP Persons   | Percent |
|--|---------|
| How do I buy a ticket?   | 30%     |
| I need directions. (Area attractions, points of interest, sports complex, etc.)                                      | 55%     |
| What time is the next train?   | 52%     |
| Help with ticket/FREEDOM Card issues   | 26%     |
| I need station assistance. (Where are the restrooms? I cannot climb the stairs. Where is the escalator or elevator?) | 13%     |
| Where do I file a complaint?   | 4%      |
| I am not contacted by customers who speak English “less than well” or “not at all.”                                  | 18%     |

**Q6. From your perspective, what PATCO station(s) have high ridership of individuals who speak English “less than well” or “not at all”?**

To respond to this question, PATCO staff were able to select multiple stations where they believe they encounter high LEP ridership. The stations where staff stated they encounter LEP individuals most frequently include Broadway, Lindenwold, and 8th and Market stations.

| Station             | Percent Staff Response: LEP Encounters per Station |
|---------------------|--|
| 15-16th & Locust St | 35%  |
| 12-13th & Locust St | 10%  |
| 9-10th & Locust St  | 7%   |
| 8th & Market St     | 43%  |
| Franklin Square     | 7%   |
| City Hall           | 19%  |
| Broadway            | 49%  |
| Ferry Avenue        | 16%  |
| Collingswood        | 5%   |
| Westmont            | 3%   |
| Haddonfield         | 6%   |
| Woodcrest           | 11%  |
| Ashland             | 2%   |
| Lindenwold          | 63%  |

**Q7. Do you have ideas on how PATCO could improve communication with customers who speak English “less than well” or “not at all”?**

This was an open-ended response question where PATCO staff could write in an answer. The most frequent suggestions offered by PATCO staff include:

- Provide a translator on staff phones so they can assist customers
- Provide staff training in other languages, particularly Spanish, so that staff can answer basic customer questions
- Hire Spanish speaking Customer Service Representatives
- Increased signage in multiple languages
- Offer printed timetables in multiple languages
- Use more pictographs instead of texts

**Q8a. Did you use either of these new Language Assistance tools: “Language Line” translation service or “Google Translate” services on smart phone?**

PATCO launched two new language tools since the 2015 employee survey. 38 percent of the staff surveyed indicated they were aware that the tools were available and 39 percent or 37 staff members had used the tools to provide language assistance.

| Response        | Count | Percent |
|-----------------|-------|---------|
| Yes             | 36    | 38%     |
| No              | 37    | 39%     |
| Unaware of tool | 10    | 10%     |
| No response     | 13    | 14%     |

**Q8b. Did you find the tools to be helpful?**

40 percent (38 staff) found the tools useful while 6 percent of staff did not find the tools to be helpful.

| Response    | Count | Percent |
|-------------|-------|---------|
| Yes         | 98    | 40%     |
| No          | 6     | 6%      |
| N/A         | 52    | 54%     |
| No response | 0     | 0%      |

**Employee Language Survey Conclusions**

The PATCO employee survey confirmed that the most frequently encountered foreign language is Spanish, followed less frequently by Chinese. These results correlate with the LEP Census data for PATCO’s service area. Most staff encounter LEP individuals in person (face-to-face) and answer basic questions or provide assistance with ticket purchases, directions, and schedule information. LEP customers are encountered by staff occasionally at all PATCO stations but most frequently at Broadway, Lindenwold, and 8<sup>th</sup> and Market. Several staff recommended that multi-lingual signage be posted in stations. Although new language assistance tools are now available,

PATCO should improve communication and information about the language assistance available to both staff and customers.

**Factor 3: Level of Importance**

Public transportation is vital to many people’s lives. PATCO is committed to providing safe and reliable transportation services to the LEP population and all customers in the Burlington, Camden, Gloucester, and Philadelphia County areas. The inability of a LEP individual to utilize public transportation effectively may adversely affect their ability to obtain health care, education, or access to employment. PATCO is aware that a well-designed Language Assistance Program offers limited English speakers the mobility to conduct day-to-day activities. As the South Jersey/Philadelphia region grows, PATCO’s contact with LEP individuals will increase. To ensure meaningful access to LEP individuals, PATCO will continue to analyze the data gathered and identify areas for improved language accessibility.

**Factor 4: Available Resources**

PATCO currently provides the following language assistance and resources for staff and customers:

- “I Speak” Language Identification Cards
- Language Assistance Hotline translation service
- Google Translate services on website and for smart phones
- List of bilingual (English and Spanish) PATCO staff members available to provide language assistance is distributed to all PATCO staff
- Basic Spanish Language Help Card provided to PATCO staff

| Service                       | Cost              | Comments  |
|-------------------------------|-------------------|---|
| Telephone Interpretation      | \$3.95 per minute | Access to 240 languages provided by LanguageLine Solutions.   |
| Written Translation - basic   | Staff-time        | PATCO has the in-house ability to create Spanish language printed materials. PATCO contracted with the Magnum Group to translate the Reduced Fare Brochure into Spanish.<br>PATCO also provides Google Translate on its website with smart phone accessibility to aid staff when assisting LEP persons at stations. |
| Verbal Interpretation - basic | Staff-time        | PATCO currently has seven Spanish speaking staff who are available to provide verbal translation to Spanish speakers.   |
| Sign Language Interpretation  | Staff-time        | One PATCO staff member is available to provide American Sign Language (ASL) as needed.  |

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**Conclusion**

After analysis of the population in PATCO's service area, the significant LEP populations, and those persons seeking services, it was determined, that there is a Spanish speaking population within the PATCO service area needing meaningful access to services and programs. Numerous other non-English language speaking individuals are encountered but at much lesser frequency.

## LANGUAGE ASSISTANCE PLAN

### ***Ensuring Access for People with Limited English Proficiency***

PATCO has developed a Language Assistance Plan (LAP) to help identify reasonable steps to provide language assistance for LEP persons who seek meaningful access to PATCO services. PATCO is able to meet the needs of most LEP individuals by providing language assistance with bilingual (English and Spanish) staff, telephone translation, and face-to-face translation services. PATCO employees have been identified who are able to provide language assistance to persons speaking Spanish.

If further translation services are needed, PATCO staff have access to an over the telephone foreign language interpretation vendor, which can be utilized. Face-to-face verbal language interpreter services and written language translation services can generally be handled with in-house bilingual Spanish speaking employees. PATCO occasionally competitively contracts with written language translation vendors as needed, such as for the Reduced Fare Brochure, or for languages other than Spanish.

PATCO will continue to monitor translation needs for LEP populations and will provide translated documents free of charge to customers as needed or requested. PATCO has not received any requests for document translation other than in Spanish.

### ***Notification of Language Assistance***

Information regarding free language assistance will be posted in public areas. PATCO will notify the Hispanic community that they have the right to free language assistance that includes request for documents and/or materials printed in the Spanish language. Notification regarding the availability of services will be provided through neighborhood community meetings, brochures, minority newspapers, and information disseminated to the public by PATCO.

PATCO will also provide employees with information on the language accessibility tools available and how to access them to improve customer assistance.

### ***Language Assistance Measures***

PATCO provides the following language assistance to LEP individuals:

- The identification and use of bilingual (English and Spanish) staff to assist LEP individuals who need language assistance either on the telephone or in person, including at PATCO stations. PATCO will continue to recruit and employ bilingual employees, namely station supervisors and customer service agents who have the most frequent contact with the LEP population and who will be able to provide the necessary assistance.
- The Title VI Notice, Title VI Complaint Form, and Complaint Procedures are provided on the website in Spanish; French; Russian; Korean; Chinese; Vietnamese; Tagalong; and Arabic.

- Station ticket vending machines that have English, Spanish, Chinese, Korean, Vietnamese and Russian language columns.
- Reduced fare brochures and applications for seniors, disabled and Medicare holders are published in Spanish.
- Vital written documents such as the Notice of Title VI Rights, Title VI Complaint forms, and Title VI Complaint Procedures are available in English, Spanish, Chinese, Korean, Vietnamese, Arabic, Tagalong, French and Russian and are available on PATCO's website, [www.ridepatco.org](http://www.ridepatco.org), and at the administrative offices.
- If necessary, PATCO will contract with a professional translation service to assist in the translation of important information. Additionally, PATCO will continue to maintain its equipment (i.e. ticket vending machines), its website and vital written documentation to make sure it is translated into languages as determined by the Four-Factor Analysis.

In the event of a major service change and/or fare increase, according to the resources available, PATCO proposes the following as part of its Language Assistance Plan:

- Post public meeting notices translated in English, Spanish, Chinese, Korean, Vietnamese, Arabic, Tagalong, French and Russian at PATCO Stations as a method to provide notice to LEP populations of public meetings.
- Post notices of language assistance at various public meetings and events and include language that provides a number to call at PATCO to request specific language services.
- Have bilingual (English and Spanish) staff available at Open Houses and public meetings to greet attendees, and to assess and inform them of translation services available.
- Review vital written documents necessary to understand PATCO's services and benefits (particularly those relating to a major service change or fare increase) and determine which documents, in addition to those already translated into Spanish, need to be translated into other languages.
- Continue to identify and use channels of communication on which the LEP community relies, including minority newspapers and radio stations.
- Foster relationships with businesses, chambers of commerce and organizations that serve immigrant populations.

### ***Staff Training***

Training is provided to staff members on policies and procedures concerning language assistance and ways to determine whether an individual needs assistance services. The following is a list of training provided to staff during the 2022-2025 period:

#### ***New Employee Orientation***

All newly hired employees receive training that includes discussion on the Language Assistance Plan and its implementation as well as an overview of the language assistance tools available and how PATCO translates information into different languages. During this training, new employees receive "I Speak Cards", are shown how to use Google Translate, and are provided with the list of bilingual (English and Spanish) PATCO staff who have volunteered to provide language assistance. Newly hired bilingual staff are asked if they would like to volunteer to be included on the bilingual staff list. Additionally, employees are trained in how to handle complaints filed by LEP individuals.

#### ***Monitoring the LEP Plan***

PATCO's Language Assistance Plan is designed to be updated easily. At a minimum, PATCO will follow the Title VI Program update submission schedule of every three (3) years. PATCO will provide notice of any changes in services to the LEP public and employees and develop a process for determining, on an ongoing basis, whether new documents, services and activities need to be made accessible to LEP individuals. PATCO will continuously evaluate the plan to determine if changes have occurred in:

- The current LEP populations in the service area or population affected or encountered
- Frequency of encounters with LEP language groups
- Nature and importance of activities to LEP persons
- Available resources, including technological advances and sources of additional resources and related cost
- The staff's knowledge and understanding of the LEP plan and how it is implemented
- The identified sources for assistance to ensure they are still available and viable
- LEP complaints, requests and changes to the type of language assistance provided

Public transportation is vital to many people's lives. A LEP person's inability to effectively utilize public transportation may adversely affect his or her ability to obtain health care, education, or access to employment. An effective LAP offers these individuals the mobility to conduct day-to-day activities. PATCO's public participation process will strive to continue to improve contact and communication with non-native English speakers. PATCO will continue to monitor changes in the demographics, will seek feedback from the LEP community, and will review and update the LAP triennially.

### ***LEP Monitoring Results***

The Spanish speaking LEP population remains the largest encountered in the PATCO service area. During the 2022-2025 period, PATCO received requests from the Chinatown Development Corporation for translation of PATCO perks in 2023. PATCO did not receive any LEP-related complaints. PATCO will continue to monitor the LEP population, track requests from LEP persons, and update the LAP as necessary.

| <b>Monitoring Area</b>  | <b>2022-2025 Monitoring Result</b>  |
|---|---|
| Number of LEP persons encountered                             | Although PATCO does not track the number of LEP persons encountered, 19 percent of PATCO staff reported that they encounter LEP individuals at least once a week or more frequently. The majority of LEP persons are Spanish speakers.  |
| Were the needs of these LEP persons met                       | PATCO has several Spanish speaking staff members. The Ticket Vending Machines (TVMs) now provide ticket information in six languages, with three additional languages to be added by 2027, dependent on the vendor's requests. The Reduced Fare Brochure and application were translated into Spanish. PATCO has not received requests for the translation of materials. No LEP-related complaints have been filed. |
| Current LEP population in PATCO's service area                | According to the 2023 Census data, the LEP population is 9 percent, with largest population of LEP persons being Spanish speakers.  |
| Has PATCO fulfilled the goals of the Language Assistance Plan | PATCO has multiple resources available for LEP persons and for staff to provide assistance. The distribution of information on the availability of these resources to both the public and to staff is always being improved.  |
| Number of LEP complaints received                             | PATCO did not receive any LEP-related complaints or any complaints from LEP individuals.  |

### ***Dissemination of PATCO's Language Assistance Plan***

The LAP is distributed to all PATCO employees who have contact with the public so that they are aware of the PATCO resources available to the LEP population. The PATCO General Manager, Assistant General Manager, and all the directors also have copies of the LAP and will distribute the plan to administrative staff. Additionally, copies of the Language Assistance Plan will be posted on

the PATCO website and provided, on request, to any person(s) requesting the document via phone, in person, by mail or email. LEP persons may obtain a translated copy of the plan upon request.

Any questions regarding this plan should be directed at the PATCO staff who assist with Title VI Program matters:

**John D. Rink**, General Manager  
Port Authority Transit Corporation  
P.O. Box 4262  
Lindenwold, NJ 08021  
(w) 856-722-6942  
Email: jdrink@drpa.org

**Rohan K. Hepkins**, Assistant General Manager  
Port Authority Transit Corporation  
P.O. Box 4262  
Lindenwold, NJ 08021  
(w) 856-722-6925  
Email: rkhepkins@drpa.org

## NON-ELECTED ADVISORY COUNCIL

### CITIZENS ADVISORY COMMITTEE (CAC)

The DRPA/PATCO Citizen Advisory Committee (CAC) was established in 2010 to encourage and enlist the participation of citizen customers who have a stake in the Authority's day-to-day operations. CAC is comprised of up to 24 members from Pennsylvania and New Jersey who use PATCO and our bridges. As of December 2024, there are 23 CAC members.

CAC works in cooperation with DRPA but is independent and advisory in nature. Meetings are open to the public and cover a wide range of topics including Authority operations, budgets, policy, and issues of general concern. CAC members go through a nomination process based on a membership application and a Board-approval process.

A full explanation of the CAC, including its current members, is found on [www.ridepatco.org](http://www.ridepatco.org) and [drpa.org](http://drpa.org). A copy of the CAC membership application is included in **Appendix C**.

The racial breakdown of the current CAC Membership as of November 2021, is as follows:

| Race/Origin      | Number | Percent |
|------------------|--------|---------|
| African American | 4      | 17      |
| Asian            | 0      | 0       |
| Latino           | 0      | 0       |
| Caucasian        | 17     | 74      |
| Unknown*         | 2      | 9       |

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| <b>Race/Origin</b> | <b>Number</b> | <b>Percent</b> |
|--------------------|---------------|----------------|
|                    |               |                |
| <b>Total</b>       | <b>23</b>     | <b>100</b>     |

\*This member chooses not to self-identify race or ethnicity

In the next three years, DRPA/PATCO is committed to recruiting and encouraging the participation of CAC members that more closely reflects the diversity of the community PATCO serves. This effort will also include outreach to the Hispanic, Latino, and Asian community through various means.

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## **PROVIDING ASSISTANCE TO SUB-RECIPIENTS**

The DRPA/PATCO is the sole recipient of FTA funding and does not have any sub-recipients.

## **DETERMINE SITE OR LOCATION OF FACILITIES**

No such projects were conducted during the reporting period and no planned activities require land acquisition or the displacement of persons from their residence or place of business.

## PATCO SERVICE STANDARDS AND POLICIES

As previously mentioned, PATCO operates one fixed-rail line, which is 14.2 miles long and does not have the ability to deviate from this route. Due to the size and nature of the PATCO system, PATCO does not have minority or non-minority routes. PATCO understands that FTA has additional Title VI program requirements for transit agencies located in an Urbanized Area (UZA) with a population density greater than 200,000 and 50 or more fixed-route peak service vehicles. While PATCO falls within these criteria, these additional requirements appear to be more applicable to larger agencies that operate numerous routes and/or offer multiple modes of travel. Agencies such as these have the ability to eliminate, alter or add service and routes.

The following sets forth PATCO's current service standards and policies:

### BACKGROUND

The Federal Transit Administration (FTA) requires that all fixed route providers of public transportation, in order to comply with the provisions of Title VI, must develop quantitative standards for the following elements of service.

- Vehicle load: ratio of passengers to the number of seats on the train
- Vehicle headways: amount of scheduled time between two trains traveling in the same direction on the same route
- On-time performance: measure of runs completed on schedule
- Service availability: measure of the distribution of scheduled trips within the service area

The FTA also requires that all fixed route providers develop qualitative policies for the following elements of service:

- Vehicle assignment
- Transit amenities

### QUANTITATIVE STANDARDS

#### Vehicle Load

PATCO's fleet consists of 120 railcars, consisting of 60 married couples. The Series 1000 fleet is capable of seating 78 passengers with 48 standing passengers for a load ratio of 21:13.

#### Vehicle Headways

PATCO operates a 14.2-mile rail system (one way) and operates 24 hours a day, 7 days a week, 365 days a year. Scheduling, headways and consist of configuration involve many factors. These factors include riders per revenue hour, farebox recovery ratio, and funding availability. PATCO also takes into consideration historical patterns as well as special events, which may increase ridership. Below is a summary of the current consist of/headway:

| <b>Weekday Headways</b> | <b>Owl (12:00AM - 4:49AM)</b>                              | <b>Morning Peak (5:00AM - 9:23AM)</b>                       | <b>Day Base (9:24AM - 2:12PM)</b> | <b>Evening Peak (2:13PM - 7:29PM)</b>  | <b>Evening Base (7:30PM - 11:59PM)</b>                      |
|-------------------------|--|---|-----------------------------------|--|---|
| 2-car trains            |  |   |                                   |  |   |
| 4-car trains            | 60-minutes<br>(12:00a-4:00a)                               | 15 minutes<br>(9:a-10:15a)                                  | 15 minutes                        | 10 to 15 minutes<br>(6:00p-6:30p)  | 15 minutes<br>(6:30p-9:30p)<br>20 minutes<br>(9:30p-11:59p) |
| 6-car trains            | 30 minutes<br>(4:00a-5:00a)<br>15 minutes<br>(5:00a-6:00a) | 10 minutes<br>(6:00a-6:41a)<br>7-8 minutes<br>(6:41a-9:00a) | 15 minutes                        | 12 minutes<br>(2:12p-3:00p)<br>10 minutes<br>(3:00p-3:28p)<br>7-8minutes<br>(3:28p-5:30p)<br>10 minutes<br>(5:30p-6:00p) | 15 minutes<br>(6:30p-9:30p)<br>20 minutes<br>(9:30p-11:59p) |

| <b>Saturday Headways</b> | <b>Owl (12:00AM - 4:49AM)</b> | <b>Early Morning (5:00AM - 7:00AM)</b> | <b>Remainder of Day (7:00AM - 11:59PM)</b> |
|--------------------------|-------------------------------|--|--|
| 2-car trains             |                               |  |  |
| 4-car trains             | 60-minutes                    | 20 to 30-minutes                       | 20 minutes                                 |

| <b>Sunday Headways</b> | <b>Owl (12:00AM - 4:49AM)</b> | <b>Day Service (5:00AM - 5:29PM)</b> | <b>Evening Service (5:29PM - 11:59PM)</b> |
|------------------------|-------------------------------|--------------------------------------|---|
| 2-car trains           |                               |                                      |   |
| 4-car trains           | 60-minutes                    | 30-minutes                           | 30-minutes                                |

### On-time Performance

A train is considered late if it departs 5 or more minutes from its scheduled departure time or if it arrives at its final stop 5 or more minutes after its scheduled arrival time (during period of inclement weather, this criterion is increased to 8 minutes to allow slower acceleration and braking in order to prevent flat spots on wheels). There are numerous factors affecting on-time performance such as medical emergencies, police activity, trespassers, weather, equipment failure, etc. The current standard is for 98 percent of trains to be on-time.

### Service Availability

PATCO is a rail system and does not have the ability to deviate from its established route. PATCO operates only one route and therefore cannot make route comparisons.

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## QUALITATIVE POLICIES

### Vehicle Assignment

PATCO has only one route; it provides bi-directional trackage. PATCO's fleet consists of 120 cars, most of which operate as married couples. The Series 1000 fleet is capable of seating 78 passengers.

### Transit Amenities

There are limiting factors that affect the decision-making process such as available real estate. For example, PATCO does not own any real estate above many of the subway stations; therefore, parking is not available at those stations. PATCO currently maintains five (5) subway stations in Philadelphia, PA, and nine (9) stations in New Jersey of which two are subway stations in Camden, New Jersey. All stations are equipped with security cameras, emergency call boxes, TVMs (capable of providing instructions in English, Spanish, Russian, Korean, Chinese, and Vietnamese. Also provided are benches, route maps with connecting transit information, appropriate level of signage, including LED lighted signage on platforms and LCD monitors in stations, public address systems, adequate lighting, escalators in all but two stations and Call-For-Aid phones for information/ticket problems and escalators.

The non-subway stations offer parking (both free and paid) including free parking for individuals with disabilities as well as bike racks. All non-subway stations and one subway station (Broadway) are climate controlled. At subway stations where climate control is not possible, ventilation fans have been installed at platform level for added passenger comfort. Fourteen stations (seven subway and seven non-subway) are currently equipped with at least one elevator in all stations.

### PATCO Amenities by Station

| Station                  | Station Type | Elevator | Up Escalator | Multi-Lingual TVM | Parking | Benches | PA System | LED Signage | System Information and Maps | Climate Controlled |
|--------------------------|--------------|----------|--------------|-------------------|---------|---------|-----------|-------------|-----------------------------|--------------------|
| Lindenwold (NJ)          | Surface      | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| Ashland (NJ)             | Surface      | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| Woodcrest (NJ)           | Surface      | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| Haddonfield (NJ)         | Surface      | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| Westmont (NJ)            | Surface      | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| Collingswood (NJ)        | Surface      | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| Ferry Avenue (NJ)        | Surface      | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| Broadway (NJ)            | Subway       | X        | X            | X                 |         | X       | X         | X           | X                           | X                  |
| City Hall (NJ)           | Subway       | X        |              | X                 |         | X       | X         | X           | X                           |                    |
| Franklin Square (PA)     | Subway       | X        | X            | X                 | X       | X       | X         | X           | X                           | X                  |
| 8th - Market (PA)        | Subway       | X        | X            | X                 |         | X       | X         | X           | X                           |                    |
| 9th - 10th & Locust (PA) | Subway       | X        |              | X                 |         | X       | X         | X           | X                           |                    |
| 12th-13th & Locust (PA)  | Subway       | X        | X            | X                 |         | X       | X         | X           | X                           |                    |
| 15th-16th & Locust (PA)  | Subway       | X        | X            | X                 |         | X       | X         | X           | X                           |                    |

- Bicycle Repair Kits have been installed at Lindenwold, Collingswood, Westmont and Haddonfield Stations

## COLLECT & REPORT DEMOGRAPHIC DATA

In order to be compliant with federal funding regulations, specifically Title VI, PATCO is required to collect demographic and ridership data on PATCO customers. This section includes demographic data and maps generated from the most recent U.S. Census Bureau data available and provides a summary overview of the report on the 2023 PATCO rider survey, included in [Attachment D](#). The PATCO Service Area is defined as Burlington County, NJ; Camden County, NJ; Gloucester County, NJ; and Philadelphia County, PA.

### DEMOGRAPHIC PROFILE

The total minority population in the United States, according to the U.S. Census Bureau, 2023 American Community Survey (ACS) data, totaled 53.11 percent. The minority population with the highest percent is Black or African American.

| Description   | Total     | Percent |
|---|-----------|---------|
| Total Population  | 2,875,204 | 100%    |
| Caucasian Population  | 1,408,661 | 46.89%  |
| Minority Population   | 1,446,543 | 53.11%  |
| <i><u>Breakdown:</u></i>  |           |         |
| <i>Black or African American</i>                                    | 839,628   | 57.25%  |
| <i>American Indian</i>  | 9,995     | 0.68%   |
| <i>Asian</i>  | 189,018   | 12.89%  |
| <i>Native Hawaiian or Pacific Islander</i>                          | 1,251     | 0.09%   |
| <i>Some Other Race Alone</i>  | 208,623   | 14.23%  |
| <i>Two or More Races</i>  | 218,028   | 14.87%  |
| <i>Two races including some other race</i>                          | 106,060   | 7.23%   |
| <i>Two races excluding some other race, and three or more races</i> | 111,968   | 7.63%   |

Source: 2023 American Community Survey 5-Year Estimates, Table B02001

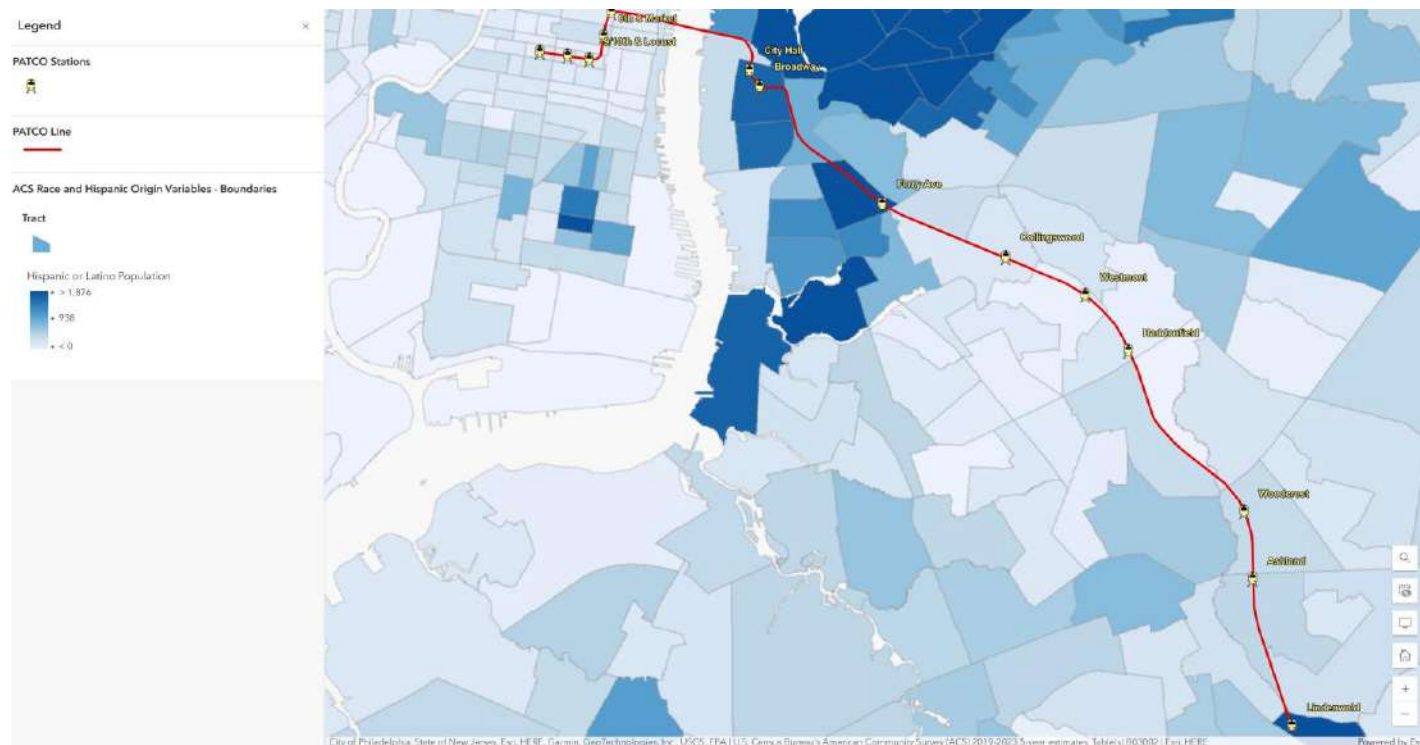
The minority population in the PATCO service area is primarily located in Camden, NJ and Philadelphia, PA.

### PATCO MINORITY POPULATION DISTRIBUTION MAPS: 2023 ACS 5-YEAR ESTIMATES



The total Hispanic population in the United States, according to the U.S. Census Bureau, 2023 ACS Census data, totaled 19.45 percent. The percentage of persons of Hispanic origin in the PATCO area is 14.75 percent, which is less than the national total.

## PATCO SPEEDLINE HISPANIC POPULATION DISTRIBUTION MAP: 2023 ACS 5-YEAR ESTIMATES



The 2023 average median household income in PATCO's service area was \$88,790 which is higher than the national median income of \$77,719. Burlington, Camden, and Gloucester Counties have incomes that exceed the nation's median. Philadelphia County has the lowest median income of \$60,302.



## EQUITY ANALYSIS MAP FOR THE GREATER PHILADELPHIA REGION



### 2023 PATCO SURVEY DATA REPORT SUMMARY

In 2023, PATCO commissioned a rider survey to collect demographic and ridership pattern data. Survey data was collected electronically at all 13 concurrent stations and occurred between August 29 through October 9, 2023 and was collected on weekdays only from 6am to 6pm. Data was collected from 2,025 passengers. The unweighted results indicated that 33.9 percent of riders identified as minorities. This is less than the 2021 Census data indicating a minority population of 53.9 percent. Of those who identified as minorities, 17.8% were African American, 6.6% were Asian, 3.4% were multi-racial, 1% identified as 'Other', 0.3% were American Indian/Alaskan Native and 0.1% were Native Hawaiian/Pacific Islander. A total of 4.7 percent said they were of Hispanic origin.

The primary language spoken at home was indicated as English at 90.5 percent, with 4.5 percent of riders stating they were non-English speakers or spoke a non-English language at home. The Census data in the four-factor analysis indicated that limited English-speaking population in the service area is 9.01 percent with 4.15 percent of the population being persons whose primary language is Spanish. From the survey, the riders whose primary language at home was not English were reported as follows: 1.3% spoke Spanish, 0.4% spoke Chinese, 0.3% spoke Korean, 0.2% spoke French, 0.2% spoke Russian, 0.2% spoke Vietnamese, 0.1% spoke Italian, and 1.9% spoke a different language not previously listed 0.5% refused to answer.

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Regarding income, over a quarter (31.5%) refused to provide their income. Of those riders who provided their income, 16.0% were in the \$150,000+ category, 12.6% were in the \$50,000-\$74,999 range, 11.7% were in the \$75,000-\$99,999 range, 8.3% were in the \$25,000-\$49,999 range, 7.9% were in the \$100,000-\$124,999 range, 7.6% were in the \$125,000 to \$149,999 range, and 4.5% were in the \$0-24,999 range.

The full survey data report, is provided in [Appendix D](#).

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## MONITORING TRANSIT SERVICE

### 2022-2025 MONITORING RESULTS

PATCO operates one route. As for comparing stations, all stations are equally serviced, with the exception of 9-10<sup>th</sup> & Locust, which closes between the hours of 12:00AM to 5:00AM due to a lack of riders. Any passengers who may be inconvenienced by that closure need only to walk two blocks west or two blocks north to board at either the 12-13<sup>th</sup> & Locust Street Station or the 8<sup>th</sup> and Market Street Station, respectively. Otherwise, PATCO operates 24 hours a day, 7 days a week, 365 days a year.

#### **Service Standards Monitoring**

##### *Vehicle Load*

PATCO met the vehicle load standard in 2024 and always continues to take steps to improve the passenger loads where possible.

##### *Vehicle Headways*

Headways were modified based upon the reduced ridership caused by the COVID-19 pandemic, monitoring of passenger statistics, and ridership trends as well as feedback from passengers and employees. PATCO routinely met its stated headway standard in 2024.

##### *On-time Performance*

The average on-time performance for the 2022-2025 period was 96.94%, which is below the goal set by PATCO of 98 percent. There were 5 months in 2021, 0 months in 2022, 4 months in 2023, and 4 months in 2024 that met or exceeded the goal of 98 percent on time performance. As PATCO only operates one route, all patrons and stations are affected equally. There are numerous factors that may affect on-time performance such as medical emergencies, police activity, trespassers, weather, equipment failure, etc.

#### **Determination of no disparate impact**

PATCO operates in a very diverse community and provides service on only one rail line. This single PATCO route is considered a minority route based upon service area demographics. PATCO has no ability to alter its route; thus, the population served is representative of the communities and individuals within those communities. All stations receive the same level of service and any failure to meet either the quantitative service standards or the qualitative policies equally affects all passengers regardless of status.

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## EVALUATE FARE AND SERVICE CHANGES

PATCO has not made any service reductions or extensions since our last submission in 2019. However, PATCO is currently exploring the closure of all stations between midnight and 4:30 AM for cleaning. PATCO has not made any fare changes, and no fare changes are currently proposed.

## DISPARATE IMPACT AND DISPROPORTIONATE BURDEN POLICY

The purpose of the Disparate Impact Policy is to establish a threshold which identifies when adverse effects of a major service change or any fare change are borne disproportionately by minority and/or low-income populations. For the purpose of this Policy, “minority population” means any readily identifiable group of minority persons who live in geographic proximity and in residential land use areas within Census tracts where the percentage of minority persons is higher than the PATCO service-area average. As defined in the FTA Title VI Circular, minority persons include those persons who self-identify as being one or more of the following ethnic groups: American Indian and Alaska Native, Asian, Black or African American, Hispanic or Latino, Native Hawaiian or Other Pacific Islander.

For the purpose of this Policy, “low-income” means any readily identifiable group of low-income persons who live in geographic proximity and in residential land use areas within Census tracts where the percentage of low-income persons is higher than the PATCO service-area average. Although not defined as a protected class under Title VI, low-income persons tend to be transit dependent and environmental justice principles are required to be considered in the evaluation of fare and service changes.

PATCO has established a **Fare Increase or Service Reduction/Increase Procedure and Public Comment Policy**. For each proposed fare or service change, PATCO will perform a Fare Equity Analysis or Service Equity Analysis based upon the criteria set forth in the Fare Increase or Service Reduction/Increase Procedure. If PATCO finds that its proposed major service change and/or proposed change to the fare structure could have a potential statistically significant disparate impact on a minority and/or low-income population (when a minority and/or low-income population bears adverse effects by twenty percent (20%) or more than the adverse effects borne by the non-minority or non-low-income population), it will re-analyze the modified service plan and/or proposed change to fare structure to determine whether the impact can be avoided, minimized or mitigated. PATCO may choose not to alter the proposed changes, if it determines that there is substantial, legitimate justification for the change AND there are no alternative methods to accomplish its legitimate program goals that would have less impact on the minority and/or low-income population.

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## PORT AUTHORITY TRANSIT CORPORATION

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### FARE INCREASE OR SERVICE REDUCTION/INCREASE PROCEDURE AND PUBLIC COMMENT POLICY

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#### 1.0 Introduction

Section 9(e) (3) (H) of the Urban Mass Transportation Act of 1964, as amended (ACT) provides that a recipient of UMTA Section 9 funding shall have:

“A locally developed process to solicit and consider public comment prior to raising fares or implementing a major reduction/increase of transit service”

The Delaware River Port Authority (DRPA) is a recipient of Section 9 funding, and its operating subsidiary, the Port Authority Transit Corporation (PATCO) has developed and utilized an acceptable public hearing process with respect to fare increase proposals.

PATCO has never implemented a major service reduction. However, in accordance with the ACT, DRPA/PATCO wishes to formalize a process of soliciting public comment prior to implementing any major reduction or increase in PATCO service.

#### 2.0 Criteria

2.1 For the purpose of establishing this procedure, a major service reduction/increase shall be defined as meeting any of the following criteria:

2.1.1 a reduction/increase of more than 25% of route miles.

2.1.2 a reduction/increase of more than 25% of the transit vehicle revenue miles computed on a daily basis for the day of the week for which the change is made.

2.1.3 if a number of changes in any given fiscal year add up to the percentages in 2.3.1 and/or 2.3.2.

2.2 For the purpose of establishing this procedure, any proposed increase in fares of any percentage constitutes a fare increase

2.3 The following criteria establish certain instances which do not constitute a major service reduction/increase, and which are exempt from the requirement to solicit public comment:

2.3.1 Standard seasonal variations.

2.3.2 An emergency situation unless the emergency situation is to be in effect for 180 days or more and the emergency change meets the requirements of 2.1.1 and/or 2.3.2. Examples of

emergency service changes include, but are not limited to, those made because of a power failure, major construction, reconstruction and improvement projects.

2.3.3 Experimental service changes for a period of 180 days or less, unless the changes extend beyond 180 days and meet the criteria of 2.3.1 and/or 2.3.2.

3.0 **Procedure**—DRPA’s Public Comment Procedure, in place since before 1985 and previously submitted to and approved by the FTA, is designed to ensure the participation and meaningful engagement of the public, including minority and low-income populations likely to be impacted by the fare increase.

3.1 Pursuant to the procedure, if the staff of PATCO determines that it is necessary to implement a major service change or fare increase, it shall prepare an Equity Analysis and a recommendation with appropriate supporting documentation for consideration by the Board of Directors. PATCO staff will make its initial recommendation for a major service reduction/increase or fare increase to the appropriate committee of the Board of Directors. If the staff recommendation is accepted by the committee, it shall recommend to the Board of Directors that public hearings on the service change shall be held prior to any final determination with respect to the proposed service changes.

3.2 If the Board of Directors approves the initial committee recommendation it shall direct staff to conduct the public hearings on the service reductions/increase or fare increase.

3.3 As the policy provides, to ensure public participation from the public, including low income, LEP and minority populations, PATCO staff will publicly advertise the time and location of the public hearings on posters, in all the rail cars and stations, in radio spots in English and Spanish and in area newspapers, including newspapers published in Spanish ( e.g. Al Dia). Notice of hearings will also be posted on the DRPA’s website, [www.drpa.org](http://www.drpa.org) and PATCO’s website, [www.ridepatco.org](http://www.ridepatco.org) in English and Spanish, and will be able to be translated into other languages using the Google Translate tool located on PATCO’s webpage. The DRPA will produce and distribute a public notice announcement in English and Spanish explaining the proposed fare increase and inviting public comment about same. The publication will list the date, time and venues for the public comment. The public will be advised that DRPA representatives, including those who are bilingual (English and Spanish) and those for the hearing impaired, would be present to take written comments during the hearings. In addition, efforts will be made to reach out to local community leaders to notify their communities about the hearings in an effort to reach minority, LEP and low-income populations. Public hearings will be scheduled in the evenings at times that are convenient for the public and in locations which are conveniently located and easily accessible to minority, LEP and low-income populations in Philadelphia and in New Jersey.

Hearings will be held under the supervision of a Hearing Officer and all comments will be duly recorded by a court stenographer. The public will also be offered other ways to comment via mail or email to DRPA, by telephone calls to a special recorded number, or through personnel

at the hearings who are bilingual (English and Spanish) and who could interpret and take statements from those who did not wish to wait or who chose not to speak publicly.

Transcripts of the hearing, along with all other public comments, will be made available to the public should they wish to review same.

3.4 Pursuant to the policy, following the receipt of the hearing transcripts of the two public meetings, PATCO staff will make a final recommendation to the appropriate committee of the Board, which will then make a final recommendation with respect to the proposed service change or fare increase to the Board of Directors.

3.5 If the Board of Directors adopts the committee's recommendation, then the General Manager of PATCO shall be authorized and directed to implement the proposed service change or fare increase according to the approved schedule, which schedule shall provide for adequate public notice of the service changes prior to their implementation.

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## **APPENDIX A: TITLE VI NOTICE TRANSLATIONS**

This appendix includes translations in the following languages:

- Spanish
- Chinese
- Korean
- Vietnamese
- Russian
- Arabic
- French
- Tagalog

**Title VI Notification - Spanish****Notificación pública de los derechos del Título VI**

La Autoridad Portuaria del Río Delaware (Delaware River Port Authority, DRPA) y la Corporación de Tránsito de la Autoridad Portuaria (Port Authority Transit Corporation, PATCO) presentan una notificación pública de su política de respetar y garantizar el cumplimiento pleno del Título VI de la Ley de Derechos Civiles de 1964, la Ley de Restauración de Derechos Civiles de 1987 y todas las leyes relacionadas. El Título VI y las leyes relacionadas que prohíben la discriminación en programas asistidos a nivel federal establecen que ninguna persona de los Estados Unidos de América deberá ser excluida de su participación en los beneficios ni se le rechazarán estos beneficios por distinción de raza, color, nacionalidad, sexo, edad o discapacidad, ni estará sometida de ningún otro modo a un acto de discriminación por un programa o actividad que reciba asistencia financiera federal.

Cualquier persona que considere que ha sido agraviada debido a una práctica discriminatoria ilícita con respecto a los programas de PATCO tiene derecho a presentar un reclamo formal. Los reclamos deberán enviarse por escrito dentro de los 180 días posteriores a la fecha en que ocurrió el supuesto agravio a:

director jurídico  
Delaware River Port Authority  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2407

directora administrativa  
Delaware River Port Authority  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2270

## Title VI Notification - Chinese

**有關第VI條規定權利的公告**

德拉華河港口管理局 (Delaware River Port Authority/簡稱DRPA) 和港務局交通公司 (Port Authority Transit Corporation/簡稱PATCO) 特此發出有關堅持和確保完全遵守《1964年民權法》第VI條規定、《1987年民權復原法》以及所有相關法令政策的公告。第VI條規定以及禁止在聯邦資助計劃中歧視的相關法令要求，禁止基於種族、膚色、原國籍、性別、年齡或殘障阻止美國的任何人參加任何接受聯邦財務資助的計劃或活動，或剝奪此等人士享受任何此類計劃或活動益處的權利，或使此等人士在任何此類計劃或活動中在任何其他方面受到歧視。

任何人如果認為自己在參加PATCO計劃方面受到非法任意行為的侵犯，均有權提出正式申訴。必須在指稱事件發生日期後的180天內以書面形式向下列人士提出任何此類申訴。

此外，任何人如果希望瞭解有關根據第VI條規定PATCO的禁止歧視責任的其他資訊，請打電話或發書面請求給以下任何一位人士。請務必在您的請求中包括您的全名和地址。會在收到書面請求後的三十 (30) 天內將資訊寄給您。

法律總顧問

Delaware River Port Authority

One Port Center

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Camden, NJ 08101

☎(856) 968-2407

首席行政官

Delaware River Port Authority

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☎(856) 968-2270

## Title VI Notification - Korean

## 제VI편 권리 공시

델라웨어 항만관리청(Delaware River Port Authority, DRPA)과 항만국 교통공사(Port Authority Transit Corporation, PATCO)는 시민권법(1964) 제VI편 시민권회복법(1987) 및 모든 관련 법률의 완전한 준수를 보장하기 위해 본 정책을 공시한다. 연방정부가 지원하는 프로그램에서 차별을 금지하는 제VI편 및 관련 법률에는 미국에 거주하는 어떤 사람도 인종, 피부색, 국적, 성별, 연령, 장애를 이유로 연방 재정 지원을 받는 프로그램 또는 활동에 참여할 수 없도록 배제되거나 혜택을 거절당하거나 기타 차별을 받지 않도록 규정되어 있다.

PATCO의 프로그램과 관련된 불법적 차별 관행 때문에 피해를 입었다고 생각하는 사람은 누구든지 공식적으로 불만을 신고할 권리가 있다. 그러한 불만은 사건 발생일로부터 180일 이내에 아래 명시된 담당자에게 서면으로 신고해야 한다.

또한 제VI편에 근거한 PATCO의 차별금지 의무에 관한 추가 정보를 원하는 사람을 아래 명시된 담당자에게 전화하거나 서면 요청서를 송부해야 한다. 요청서에는 요청하는 사람의 성명과 주소를 명시해야 한다. 해당 정보는 요청서 접수일로부터 삼십(30)일 이내에 발송된다.

### 법률고문

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### 최고행정책임자

Delaware River Port Authority

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## Title VI Notification - Vietnamese

## Thông Báo Công Cộng về Các Quyền Tựa Đề VI

Đương Cục Cửa Khẩu Sông Delaware (Delaware River Port Authority -DRPA) và Công Ty Vận Chuyển Có Thẩm Quyền Cửa Cửa Khẩu (Port Authority Transit Corporation -PATCO) công bố về chính sách của mình là sẽ duy trì và đảm bảo tuân thủ hoàn toàn với Tựa Đề VI của Đạo Luật Dân Quyền năm 1964, và Đạo Luật Phục Hồi Dân Quyền năm 1987, và tất cả các đạo luật có liên quan. Tựa Đề VI và các đạo luật có liên quan cấm kỳ thị trong các chương trình được Liên Bang trợ giúp đòi hỏi là không người nào ở Hoa Kỳ được dựa trên chủng tộc, màu da, hoặc nguồn gốc quốc gia, giới tính, tuổi, hoặc khuyết tật để không cho tham gia trong, bị từ chối các quyền lợi về, hoặc mặt khác chịu sự kỳ thị theo bất cứ chương trình hoặc hoạt động nào nhận sự trợ giúp tài chánh của Liên Bang.

Bất cứ người nào tin rằng họ đã bị buồn phiền bởi một thực thi tùy tiện bất hợp pháp về các chương trình của PATCO để có quyền nộp lên một khiếu nại chính thức. Bất cứ khiếu nại nào như vậy cũng phải trên văn bản và nộp lên trong vòng 180 ngày sau ngày cho là có vụ xảy ra như vậy cho các cá nhân có tên dưới đây.

Ngoài ra, bất cứ người nào muốn biết thêm thông tin về các nghĩa vụ không kỳ thị của PATCO theo Tựa Đề VI nên gọi hoặc gửi một thư yêu cầu cho các cá nhân có tên dưới đây. Xin nhớ để tên họ và địa chỉ của quý vị trong thư yêu cầu của mình. Thông tin sẽ được gửi cho quý vị trong vòng ba mươi (30) ngày kể từ khi nhận được thư yêu cầu của quý vị.

### *Cố Vấn Tổng Quát*

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### *Trưởng Viên Chức Hành Chánh*

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## Title VI Notification - Russian

**Публичное уведомление о гражданских правах Раздела VI**

Администрация речного порта штата Делавэр (Delaware River Port Authority, DRPA) и администрация корпорации по пассажирским перевозкам (Port Authority Transit Corporation, PATCO) объявляет во всеобщее сведение о своем политическом курсе поддержки и обеспечения полного соблюдения принципов, изложенных в Разделе VI Закона о гражданских правах 1964 года, в Законе о восстановлении гражданских прав 1987 года и во всех связанных с ними законодательных актах. Согласно Разделу VI и связанным с ним законодательным актам, запрещающих дискриминацию участников программ, финансируемых из федерального бюджета, ни одно лицо в Соединенных Штатах Америки на основании его расовой принадлежности, цвета кожи, национального происхождения, пола, возраста или инвалидности не должно быть исключено из программы, лишено льгот, или каким-либо иным образом подвергнуто дискриминации в рамках какой-либо программы или мероприятия, получающего федеральную финансовую помощь.

Любое лицо, которое считает, что оно пострадало в результате незаконной дискреционной практики в процессе выполнения программ администрацией PATCO, имеет право подать официальную жалобу. Любая жалоба должна быть составлена в письменной форме и подана на рассмотрение к указанным ниже лицам в течение 180 дней с момента предполагаемого проявления дискриминации.

Кроме того, любое лицо, желающее получить дополнительную информацию об обязательствах недопущения дискриминации, принятых администрацией PATCO в соответствии с Разделом VI, должно позвонить или отправить письменный запрос на имя любого из указанных ниже лиц. Пожалуйста, не забудьте включить ваше полное имя и адрес в свой запрос. Эта информация будет отправлена вам по почте в течение тридцати (30) дней с момента получения письменного запроса.

*главный юрист*

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*главный администратор*

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## Title VI Notification – Arabic

## إجراءات تقديم شكوى بموجب المادة السادسة

يجوز لأي شخص يعتقد أنه قد تم التمييز ضده على أساس العرق أو اللون أو الأصل القومي من قبل شركة هيئة الموانئ للنقل (Port Authority Transit Corporation) (المشار إليها فيما يلي باسم "PATCO" "باتكو") تقديم شكوى بموجب المادة السادسة من خلال تعبئة وتقديم نموذج شكوى المادة السادسة الخاصة بباتكو. تقوم باتكو بالتحقيق في الشكاوى التي يتم استلامها خلال مدة لا تتجاوز 180 يومًا من تاريخ الحادث المزعوم. ستقوم باتكو بمعالجة الشكاوى التي تكون مكتملة فقط.

بمجرد استلام الشكوى، ستقوم باتكو بمراجعتها لتحديد ما إذا كان لدى مكتبنا الصلاحية للنظر فيها. سيتلقى مقدم الشكوى رسالة إقرار تُبلغه بما إذا كانت الشكوى ستخضع للتحقيق من قبل مكتبنا.

لدى باتكو مهلة قدرها 30 يومًا للتحقيق في الشكوى. وإذا كانت هناك حاجة إلى معلومات إضافية لحل القضية، قد تقوم باتكو بالتواصل مع مقدم الشكوى. يجب على مقدم الشكوى إرسال المعلومات المطلوبة إلى المحقق المكلف بالقضية خلال 10 أيام عمل من تاريخ الرسالة. إذا لم يتم تقديم الشكوى بالتواصل مع المحقق أو لم يتم استلام المعلومات الإضافية خلال 15 يوم عمل، يجوز لباتكو إغلاق القضية إداريًا. كما يمكن إغلاق القضية إداريًا إذا لم يعد مقدم الشكوى يرغب في متابعة قصيته.

بعد أن يقوم المحقق بمراجعة الشكوى، سيصدر أحد خطابين لمقدم الشكوى: خطاب إغلاق أو خطاب نتائج (LOF). يُلخص خطاب الإغلاق الادعاءات ويوضح أنه لم يتم العثور على انتهاك لأحكام المادة السادسة، وأنه سيتم إغلاق القضية. أما خطاب النتائج (LOF)، فيلخص الادعاءات والمقابلات المتعلقة بالحادث المزعوم، ويشرح ما إذا كانت هناك أي إجراءات تأديبية، أو تدريب إضافي للموظف المعني، أو أي إجراء آخر سيتم اتخاذه. إذا رغب مقدم الشكوى في الاستئناف على القرار، فله 30 يومًا من تاريخ الخطاب أو خطاب النتائج (LOF) للقيام بذلك.

يجوز للشخص أيضًا تقديم شكوى مباشرة إلى إدارة النقل الفيدرالية (FTA) على العنوان التالي:

FTA Office of Civil Rights, 1200 New Jersey Avenue SE, Washington, DC 20590.

**Title VI Notification – French****PROCÉDURE DE PLAINTE EN VERTU DU TITRE VI**

Toute personne qui estime avoir été victime de discrimination fondée sur la race, la couleur ou l'origine nationale de la part de Port Authority Transit Corporation (ci-après dénommée « PATCO ») peut déposer une plainte en vertu du Titre VI en remplissant et en soumettant le formulaire de plainte en vertu du Titre VI de PATCO. PATCO enquête sur les plaintes reçues dans un délai maximal de 180 jours après l'incident présumé. PATCO traitera les plaintes qui sont jugées complètes.

Une fois la plainte reçue, PATCO l'examinera afin de déterminer si notre bureau est compétent. Le plaignant recevra une lettre d'accusé de réception l'informant si la plainte fera l'objet d'une enquête par notre bureau.

PATCO dispose de 30 jours pour enquêter sur la plainte. Si des informations supplémentaires sont nécessaires pour résoudre le cas, PATCO peut contacter le plaignant. Le plaignant dispose de 10 jours ouvrables à compter de la date de la lettre pour envoyer les informations demandées à l'enquêteur chargé du dossier. Si le plaignant ne contacte pas l'enquêteur ou si celui-ci ne reçoit pas les informations supplémentaires dans un délai de 15 jours ouvrables, PATCO peut clore le dossier pour raisons administratives. Une affaire peut également être classée sans suite pour des raisons administratives si le plaignant ne désire plus donner suite à sa plainte.

Après avoir examiné la plainte, l'enquêteur envoie au plaignant l'une des deux lettres suivantes : une lettre de résolution ou une lettre de conclusion. Une lettre de résolution résume les allégations et indique qu'il n'y a pas eu violation du Titre VI et que l'affaire sera close. Une lettre de conclusion résume les allégations et les entretiens concernant l'incident présumé, et explique si des mesures disciplinaires, une formation supplémentaire du membre du personnel ou d'autres mesures seront prises. Si le plaignant désire faire appel de la décision, il dispose de 30 jours à compter de la date de la lettre de résolution ou de conclusion pour le faire.

Une personne peut également déposer une plainte directement auprès de Federal Transit Administration, à l'adresse suivante : FTA Office of Civil Rights, 1200 New Jersey Avenue SE, Washington, DC 20590.

## Title VI Notification - Tagalog

### **PAMAMARAAN NG PAGREREKLAMO SA TITLE VI**

Sinumang naniniwala na siya na napakitunguhan nang may diskriminasyon batay sa lahi, kulay o pinagmulang bansa ng Port Authority Transit Corporation (mula dito ay tinutukoy bilang "PATCO") ay maaaring magsampa ng reklamo sa Title VI sa pamamagitan ng pagkukumpleto at pagsusumite ng Form ng Pagreklamo ng Titulo VI ng PATCO. Iniimbestigahan ng PATCO ang mga reklamo na natanggap ng higit sa 180 araw makalipas ang napatang na pangyayari. Ipoproseso ng PATCO ang mga reklamo na nakumpleto.

Sa sandaling natanggap na ang reklamo, ire-review ng PATCO para mapagpasyahan kung ang aming tanggapan ay may hurisdiksyon. Ang nagreklamo ay makakatanggap ng liham ng pagkikilala sa pagtanggap na sinasabi sa kaniya kung ang reklamo ay iimbestigahan ng aming opisina.

Ang PATCO ay may 30 araw para imbestigahan ang reklamo. Kung mas maraming impormasyon ang kinakailangan para malutas ang kaso, maaaring makipag-ugnayan ang PATCO sa nagreklamo. Ang nagreklamo ay may 10 araw na may pasok sa trabaho mula sa petsa ng liham para maipadala ang na-request na impormasyon sa imbestigador na natalaga sa kaso. Kung ang imbestigador ay hindi nakontak ng nagreklamo o hindi nakatanggap ng dagdag na impormasyon sa loob ng 15 araw na may pasok sa trabaho, maaaring isara ng PATCO sa administratibo ang kaso. Ang kaso ay maaari rin isara sa administratibo kung hindi na nais ng nagreklamo na ipagpatuloy ang kaso.

Makalipas na ma-review ng imbestigador ang reklamo, magpapalabas siya ng dalawang liham sa nagreklamo: isang closure letter o sulat ng pagsasara o isang letter of finding (LOF) o sulat ng natuklasan. Ang sulat ng pagsasara ay nagbubuod sa mga alegasyon at nagpapahiwatig kung walang paglalabag sa Title VI at ang kaso ay isasara. Isang LOF ang gumagawa ng buod ng mga alegasyon at panayam patuloy sa napatang na pangyayari, at ipinapaliwanag kung may kilos na pandisiplina, karagdagang training sa miyembro ng staff o iba pang kilos ang gagawin. Kung nais ng nagreklamo na mag-apela sa desisyon, mayroon siyang 30 araw makalipas ang petsa ng sulat o ng LOF na gawin ito.

Maaari rin magsampa ng reklamo ang tao nang direkta sa Federal Transit Administration, at FTA Office of Civil Rights, 1200 New Jersey Avenue SE, Washington, DC 20590.

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## **APPENDIX B: TITLE VI COMPLAINT FORM TRANSLATIONS**

This appendix includes translations in the following languages:

- Spanish
- Chinese
- Korean
- Vietnamese
- Russian
- Arabic
- French
- Tagalog

## Title VI Complaint Form - Spanish



## Reclamo conforme al Título VI

|  |                                |  |                           |                          |
|--|--------------------------------|--|---------------------------|--------------------------|
| <b>Sección I:</b>  |                                |  |                           |                          |
| Nombre:  |                                |  |                           |                          |
| Dirección:   |                                |  |                           |                          |
| Teléfono (Casa):   |                                |  | Teléfono (Trabajo):       |                          |
| Dirección de correo electrónico:   |                                |  |                           |                          |
| Requisitos de formatos accesibles  | Letra de imprenta grande       | <input type="checkbox"/>                 | Cinta de audio            | <input type="checkbox"/> |
|  | TDD                            | <input type="checkbox"/>                 | Otro                      | <input type="checkbox"/> |
| <b>Sección II:</b>   |                                |  |                           |                          |
| ¿Está usted presentando este reclamo en su propio nombre?  |                                |  | Sí* <input type="radio"/> | No <input type="radio"/> |
| *Si respondió "sí", vaya a la Sección III.   |                                |  |                           |                          |
| De lo contrario, indique el nombre de la persona en nombre de la cual presenta el reclamo y su relación con dicha persona:   |                                |  |                           |                          |
| Explique la razón por la cual presenta este reclamo en nombre de un tercero:   |                                |  |                           |                          |
|  |                                |  |                           |                          |
| Confirme que ha obtenido el permiso de la parte perjudicada si está presentando el reclamo en nombre de un tercero.  |                                |  | Sí <input type="radio"/>  | No <input type="radio"/> |
| <b>Sección III:</b>  |                                |  |                           |                          |
| Creo que la discriminación que experimenté se basó en (elija todas las opciones que correspondan):   |                                |  |                           |                          |
| <input type="checkbox"/> Raza  | <input type="checkbox"/> Color | <input type="checkbox"/> Origen nacional |                           |                          |
| Fecha de la presunta discriminación (mes, día, año) _____  |                                |  |                           |                          |
| Explique, con la mayor claridad posible, lo ocurrido y por qué motivo cree que fue objeto de discriminación. Describa todas las personas involucradas. Incluya el nombre y los datos de contacto de la(s) persona(s) que lo/la discriminaron (en caso de conocerlos) así como el nombre y los datos de contacto de los testigos. Si necesita espacio adicional, utilice el dorso de este formulario. |                                |  |                           |                          |
|  |                                |  |                           |                          |

|  |  |                          |
|--|--|--------------------------|
| <b>Sección IV:</b>   |  |                          |
| ¿Ha presentado anteriormente un reclamo conforme al Título VI ante esta agencia?   | Sí <input type="radio"/>                       | No <input type="radio"/> |
| <b>Sección V:</b>  |  |                          |
| ¿Ha presentado usted este reclamo ante cualquier otra agencia federal, estatal o local, o ante cualquier tribunal federal o estatal? |  |                          |
| <input type="radio"/> Sí <input type="radio"/> No  |  |                          |
| Si su respuesta es "sí", marque todas las opciones que correspondan:   |  |                          |
| <input type="checkbox"/> Agencia federal _____   |  |                          |
| <input type="checkbox"/> Tribunal federal _____  | <input type="checkbox"/> Agencia estatal _____ |                          |
| <input type="checkbox"/> Tribunal estatal _____  | <input type="checkbox"/> Agencia local _____   |                          |
| Proporcione información sobre la persona de contacto en la agencia o tribunal adonde presentó la queja.                              |  |                          |
| Nombre: _____  |  |                          |
| Cargo: _____   |  |                          |
| Agencia: _____   |  |                          |
| Dirección: _____   |  |                          |
| Teléfono: _____  |  |                          |
| <b>Sección VI:</b>   |  |                          |
| Nombre de la agencia contra la que se dirige el reclamo: _____   |  |                          |
| Persona de contacto: _____   |  |                          |
| Cargo: _____   |  |                          |
| Número telefónico: _____   |  |                          |

Puede adjuntar cualquier tipo de material escrito u otra información que considere pertinente para su reclamo.

Se requiere su firma y la fecha a continuación

\_\_\_\_\_

Firma

\_\_\_\_\_

Fecha

Cualquier reclamo debe presentarse por escrito, dentro de un plazo de 180 días después de la fecha del presunto acto, ante una de las siguientes personas:

General Counsel  
DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2407

Chief Administrative Officer  
DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2270

## Title VI Complaint Form – Chinese



## 第 VI 條規定申訴表

|   |      |                             |         |                              |
|---|------|-----------------------------|---------|------------------------------|
| <b>第 I 節：</b>   |      |                             |         |                              |
| 姓名：   |      |                             |         |                              |
| 地址：   |      |                             |         |                              |
| 電話（家中）：   |      |                             | 電話（工作）： |                              |
| 電子郵件地址：   |      |                             |         |                              |
| 可供使用的格式<br>要求   | 大字版本 |                             | 錄音帶     |                              |
|   | TDD  |                             | 其他      |                              |
| <b>第 II 節：</b>  |      |                             |         |                              |
| 您是代表自己提交本申訴嗎？   |      |                             | 是*      | 否                            |
| *如果您對這個問題回答「是」，請進入第 III 節。  |      |                             |         |                              |
| 如果回答「否」，請提供您代表提交申訴的人的姓名和與您的關係：  |      |                             |         |                              |
| 請解釋您為什麼代表第三方提交申訴：   |      |                             |         |                              |
|   |      |                             |         |                              |
|   |      |                             |         |                              |
| 如果您是代表第三方提交申訴，請核實您已經獲得了受損害方的許可。   |      |                             | 是       | 否                            |
| <b>第 III 節：</b>   |      |                             |         |                              |
| 我認為我經歷的歧視是基於（請勾選所有適用的項目）：   |      |                             |         |                              |
| <input type="checkbox"/> 種族   |      | <input type="checkbox"/> 膚色 |         | <input type="checkbox"/> 原國籍 |
| 指稱歧視的發生日期（月、日、年）  |      |                             |         |                              |
| 請儘量清楚地解釋發生的情況以及您為什麼認為您受到了歧視。請描述涉及的所有的人。請包括歧視您的人的姓名和聯繫資訊（如知道）以及任何證人的姓名和聯繫資訊。如果內容過多無法填下，請在本表背面填寫。 |      |                             |         |                              |
|   |      |                             |         |                              |
|   |      |                             |         |                              |
|   |      |                             |         |                              |
|   |      |                             |         |                              |

|                                    |   |   |
|------------------------------------|---|---|
| <b>第 IV 節：</b>                     |   |   |
| 您以前是否曾向本機構提交第 VI 條規定申訴？            | 是 | 否 |
| <b>第 V 節：</b>                      |   |   |
| 您是否曾向任何其他聯邦、州或地方機構或在任何聯邦或州法院提交本申訴？ |   |   |
| [ ] 是 [ ] 否                        |   |   |
| 如果回答「是」，請勾選所有適用的項目：                |   |   |
| [ ] 聯邦機構 _____                     |   |   |
| [ ] 聯邦法院 _____ [ ] 州機構 _____       |   |   |
| [ ] 州法院 _____ [ ] 地方機構 _____       |   |   |
| 請提供有關提交申訴機構/法院的聯繫人資訊。              |   |   |
| 姓名：                                |   |   |
| 職稱：                                |   |   |
| 機構：                                |   |   |
| 地址：                                |   |   |
| 電話：                                |   |   |
| <b>第 VI 節：</b>                     |   |   |
| 被申訴機構名稱：                           |   |   |
| 聯繫人：                               |   |   |
| 職稱：                                |   |   |
| 電話號碼：                              |   |   |

您可以在您的申訴中隨附您認為相關的任何書面資料或其他資訊。

要求在下方簽名和填寫日期

\_\_\_\_\_

簽名

\_\_\_\_\_

日期

必須在指稱的事件發生日期後的 180 天內以書面形式向下列一位人士提出任何此類申訴：

法律總顧問

DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2407

首席行政官

DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2270

## Title VI Complaint Form – Korean



|   |         |         |            |         |
|---|---------|---------|------------|---------|
| <b>섹션 I:</b>  |         |         |            |         |
| 성명:   |         |         |            |         |
| 주소:   |         |         |            |         |
| 전화 번호(집):   |         |         | 전화 번호(직장): |         |
| 이메일 주소:   |         |         |            |         |
| 이용 가능한 형식   | 큰 글씨 인쇄 |         | 오디오 테이프    |         |
| 요구사항  | TDD     |         | 기타         |         |
| <b>섹션 II:</b>   |         |         |            |         |
| 귀하가 자신을 대신해서 불만을 신청합니까?   |         |         | 예*         | 아니요     |
| **예"라고 답변한 경우 섹션 III 으로 이동하십시오.   |         |         |            |         |
| 아니면 귀하가 대신해서 불만을 신청하는 사람의 이름과 관계를 명시해 주십시오.   |         |         |            |         |
| 제 3 자를 위해 불만을 신청하는 이유를 설명해 주십시오.  |         |         |            |         |
|   |         |         |            |         |
|   |         |         |            |         |
| 제 3 자를 대신해서 불만을 제기하는 경우 귀하가 피해 당사자의 허락을 받았는지 여부를 확인해 주십시오.  |         |         | 예          | 아니요     |
| <b>섹션 III:</b>  |         |         |            |         |
| 내가 경험한 차별은 다음 사항 때문에 발생했다고 믿습니다(해당 사항을 모두 체크).  |         |         |            |         |
| [ ] 인종  |         | [ ] 피부색 |            | [ ] 출신국 |
| 차별이 발생했다고 주장하는 일자 (월, 일, 년)   |         |         |            |         |
| 어떤 일이 발생했고 왜 차별을 받았다고 생각하는지 최대한 명확하게 설명하십시오. 관련된 모든 사람들에 대해 설명하십시오. 귀하를 차별한 사람들의 이름과 연락처 정보(알고 있는 경우), 그리고 목격자들의 이름과 연락처 정보도 기입해 주십시오. 추가 공간이 필요하시면 이 양식의 뒷면을 사용하십시오. |         |         |            |         |
|   |         |         |            |         |
|   |         |         |            |         |
|   |         |         |            |         |
|   |         |         |            |         |

|   |   |     |
|---|---|-----|
| <b>섹션 IV:</b>                               |   |     |
| 이전에 이 기관에 제 VI 편 불만을 신청한 적이 있습니까?           | 예 | 아니요 |
| <b>섹션 V:</b>                                |   |     |
| 이 불만을 다른 연방/주/지역 기관이나 연방/주 법원에 신청한 적이 있습니까? |   |     |
| [ ] 예 [ ] 아니요                               |   |     |
| "예"라고 답변한 경우 해당 항목을 모두 체크하십시오.              |   |     |
| [ ] 연방 기관 _____                             |   |     |
| [ ] 연방 법원 _____ [ ] 주 기관 _____              |   |     |
| [ ] 주 법원 _____ [ ] 지역 기관 _____              |   |     |
| 불만을 신청한 기관/법원의 연락 담당자 정보를 기입해 주십시오.         |   |     |
| 성명:   |   |     |
| 직위:   |   |     |
| 기관:   |   |     |
| 주소:   |   |     |
| 전화번호:                                       |   |     |
| <b>섹션 VI:</b>                               |   |     |
| 불만 신청 대상 기관의 명칭:                            |   |     |
| 담당자:  |   |     |
| 직위:   |   |     |
| 전화 번호:                                      |   |     |

귀하는 귀하의 불만과 관련이 있다고 생각하는 서면 자료나 기타 정보를 첨부할 수도 있습니다.

아래에 서명하고 일자를 기재하십시오

\_\_\_\_\_

서명

\_\_\_\_\_

일자

위의 불만은 사건 발생일로부터 180 일 이내에 서면으로 작성하여 다음 중 한 사람에게 제출해야 합니다.

법률고문

DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2407

최고행정책임자

DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2270



|  |    |       |
|--|----|-------|
| <b>Phần IV:</b>  |    |       |
| Quý vị trước đó đã nộp khiếu nại Tựa Đề VI cho cơ quan này hay chưa?   | Có | Không |
| <b>Phần V:</b>   |    |       |
| Quý vị đã nộp đơn khiếu nại này cho bất cứ cơ quan nào khác của Liên Bang, Tiểu Bang, hoặc địa phương, hoặc cho bất cứ toà án nào của Liên Bang hoặc Tiểu Bang hay chưa?   |    |       |
| <input type="checkbox"/> Có <input type="checkbox"/> Không<br>Nếu có, đánh dấu vào tất cả những điều áp dụng:<br><input type="checkbox"/> Cơ Quan Liên Bang _____<br><input type="checkbox"/> Toà Án Liên Bang _____ <input type="checkbox"/> Cơ Quan Tiểu Bang _____<br><input type="checkbox"/> Toà Án Tiểu Bang _____ <input type="checkbox"/> Cơ Quan Địa Phương _____ |    |       |
| Xin cung cấp thông tin về một người liên lạc tại cơ quan/toà án nơi đã nộp đơn than phiền  |    |       |
| Tên:   |    |       |
| Chức danh:   |    |       |
| Cơ quan:   |    |       |
| Địa chỉ:   |    |       |
| Điện thoại:  |    |       |
| <b>Phần VI:</b>  |    |       |
| Tên của cơ quan bị khiếu nại:  |    |       |
| Người liên lạc:  |    |       |
| Chức danh:   |    |       |
| Số điện thoại:   |    |       |

Quý vị có thể đính kèm bất cứ tài liệu nào hoặc thông tin nào khác mà quý vị nghĩ là có liên quan với khiếu nại của quý vị.

Chữ ký và ngày theo yêu cầu dưới đây

\_\_\_\_\_  
Chữ ký

\_\_\_\_\_  
Ngày

Bất cứ khiếu nại nào như vậy cũng phải trên văn bản và nộp lên trong vòng 180 ngày sau ngày cho là có vụ xảy ra như vậy cho một trong những người có tên dưới đây:

Cố Vấn Tổng Quát

Trưởng Viên Chức Hành Chánh

DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2407

DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
(856) 968-2270

## Title VI Complaint Form – Russian



## Форма жалобы по Разделу VI

|   |               |  |                    |     |
|---|---------------|--|--------------------|-----|
| Часть I:  |               |  |                    |     |
| Имя и фамилия:  |               |  |                    |     |
| Адрес:  |               |  |                    |     |
| Телефон (домашний):   |               |  | Телефон (рабочий): |     |
| Адрес электронной почты:  |               |  |                    |     |
| Доступный формат  | Крупный шрифт |  | Звукозапись        |     |
|   | Требования    | TDD<br>(Телефонная приставка для незлышащих) | Другое             |     |
| Часть II:   |               |  |                    |     |
| Вы подаете настоящую жалобу от своего имени?  |               |  | Да*                | Нет |
| * Если вы ответили «да» на этот вопрос, перейдите к Части III.  |               |  |                    |     |
| Если нет, пожалуйста, укажите имя лица, от имени которого вы подаете жалобу, и укажите кем вы ему приходитесь:  |               |  |                    |     |
| Пожалуйста, объясните, почему вы подаете жалобу от имени третьего лица:   |               |  |                    |     |
|   |               |  |                    |     |
| Пожалуйста, подтвердите, что вы получили разрешение потерпевшего лица, если вы подаете жалобу от имени третьего лица.   |               |  | Да                 | Нет |
| Часть III:  |               |  |                    |     |
| Я считаю, что дискриминация, которая была проявлена по отношению ко мне, основывалась на (отметьте все, что применимо):<br><input type="checkbox"/> Расовой принадлежности <input type="checkbox"/> Цвете кожи <input type="checkbox"/> Национальном происхождении  |               |  |                    |     |
| Дата утверждаемого проявления дискриминации (месяц, день, год)  |               |  |                    |     |
| Объясните, как можно более четко, что произошло и почему вы считаете, что вы были подвергнуты дискриминации. Назовите всех лиц, которые принимали участие в этом проявлении дискриминации. Включите имя и контактную информацию лица (лиц), которое подвергло вас дискриминации (если известно), а также имена и контактную информацию каких-либо свидетелей. Если вам понадобится больше места, пожалуйста, используйте обратную сторону данной формы. |               |  |                    |     |
|   |               |  |                    |     |
|   |               |  |                    |     |
|   |               |  |                    |     |
|   |               |  |                    |     |

|  |    |     |
|--|----|-----|
| <b>Часть IV:</b>   |    |     |
| Подавали ли вы ранее жалобу в соответствии с Разделом VI в настоящее учреждение?   | Да | Нет |
| <b>Часть V:</b>  |    |     |
| Подавали ли вы настоящую жалобу в какой-либо другой федеральный, региональный или местный орган, или в какой-либо федеральный суд или суд штата? |    |     |
| [ ] Да [ ] Нет   |    |     |
| Если да, отметьте все, что применимо:  |    |     |
| [ ] Федеральный орган _____  |    |     |
| [ ] Федеральный суд _____ [ ] Орган штата _____  |    |     |
| [ ] Суд штата _____ [ ] Местный орган _____  |    |     |
| Пожалуйста, предоставьте информацию о контактном лице в органе/суде, куда была подана жалоба:  |    |     |
| Имя и фамилия:   |    |     |
| Должность:   |    |     |
| Название органа:   |    |     |
| Адрес:   |    |     |
| Телефон:   |    |     |
| <b>Часть VI:</b>   |    |     |
| Название органа, против которого подана жалоба:  |    |     |
| Контактное лицо:   |    |     |
| Должность:   |    |     |
| Телефон:   |    |     |

Вы можете приложить какие-либо письменные материалы или другие сведения, которые, как вы думаете, имеют отношение к вашей жалобе.

Требуется подписать жалобу и проставить дату ниже:

\_\_\_\_\_

Подпись Дата

Любая жалоба должна быть составлена в письменной форме и подана на рассмотрение в течение 180 дней с момента предполагаемого проявления дискриминации одному из следующих лиц:

юрисконсульт

DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
Тел.: (856) 968-2407

главный администратор


DRPA  
One Port Center  
2 Riverside Drive  
Camden, NJ 08101  
Тел.: (856) 968-2270

## Title VI Complaint Form – Arabic

|   |      |   |  |
|---|------|---|--|
|  <b>شكوى بموجب المادة السادسة</b>  |      |   |  |
| <b>القسم الأول:</b>   |      |   |  |
| الاسم:  |      |   |  |
| العنوان:  |      |   |  |
| الهاتف (المنزل):  |      | الهاتف (العمل):   |  |
| البريد الإلكتروني:  |      |   |  |
| متطلبات الصيغة المتاحة  |      |   |  |
| تسجيل صوتي  |      | خط كبير   |  |
| أخرى  |      | جهاز كتابة الهاتف<br>للأشخاص ذوي الإعاقة<br>السمعية (TDD) |  |
| <b>القسم الثاني:</b>  |      |   |  |
| هل تقدم هذه الشكوى نيابة عن نفسك؟   |      |   |  |
| لا  | نعم* |   |  |
| *إذا كانت إجابتك "نعم" على هذا السؤال، انتقل إلى القسم الثالث.  |      |   |  |
| إذا لم تكن كذلك، يرجى تزويدنا باسم الشخص الذي تقدم الشكوى نيابة عنه وعلاقته بك:   |      |   |  |
| يرجى شرح سبب تقديم الشكوى نيابة عن طرف ثالث:  |      |   |  |
|   |      |   |  |
|   |      |   |  |
| يرجى تأكيد أنك حصلت على إذن الطرف المتضرر إذا كنت تقدم الشكوى نيابة عنه.  |      |   |  |
| لا  | نعم  |   |  |
| <b>القسم الثالث:</b>  |      |   |  |
| أعتقد أن التمييز الذي تعرضت له كان بناءً على (يرجى تحديد كل ما ينطبق):  |      |   |  |
| [ ] العرق   |      | [ ] اللون   |  |
| تاريخ حادثة التمييز المزعومة (لشهر، اليوم، السنة)   |      |   |  |
| يرجى شرح ما حدث بأوضح صورة ممكنة ولماذا تعتقد أنك تعرضت للتمييز. يرجى وصف جميع الأشخاص الذين شاركوا أو تورطوا في الحادث. يرجى تضمين اسم ومعلومات الاتصال بالشخص أو الأشخاص الذين تعرضت للتمييز من قبلهم (إذا كان معروفًا)، بالإضافة إلى أسماء ومعلومات الاتصال بأي شهود. إذا كنت بحاجة إلى مزيد من المساحة، يرجى استخدام الجزء الخلفي من هذا النموذج. |      |   |  |
|   |      |   |  |
|   |      |   |  |
|   |      |   |  |
|   |      |   |  |


|  |  |
|--|--|
| <b>القسم الرابع:</b>   |  |
| هل سبق لك أن قُدمت شكوى بموجب المادة السادسة لدى هذه الوكالة؟  | لا   |
| <b>القسم الخامس:</b>   |  |
| هل قدمت هذه الشكوى إلى أي وكالة فيدرالية أو وكالة تابعة للولاية أو وكالة محلية، أو إلى أي محكمة فيدرالية أو محكمة تابعة للولاية؟ |  |
| [ ] نعم  |  |
| [ ] لا   |  |
| إذا كانت الإجابة نعم، يرجى تحديد كل ما ينطبق:  |  |
| [ ] وكالة فيدرالية   | [ ] وكالة تابعة للولاية  |
| [ ] محكمة فيدرالية   | [ ] وكالة محلية  |
| [ ] محكمة تابعة للولاية  |  |
| يرجى تقديم معلومات عن الشخص المسؤول للتواصل في الوكالة أو المحكمة التي قُدمت إليها الشكوى.                                       |  |
| الاسم:   |  |
| المسمى الوظيفي:  |  |
| الوكالة:   |  |
| العنوان:   |  |
| رقم الهاتف:  |  |
| <b>القسم السادس:</b>   |  |
| اسم الوكالة التي قُدمت ضدها الشكوى:  |  |
| الشخص المسؤول للتواصل:   |  |
| المسمى الوظيفي:  |  |
| رقم الهاتف:  |  |
| يمكنك إرفاق أي مواد مكتوبة أو معلومات أخرى تعتقد أنها ذات صلة بشكواك.  |  |
| التوقيع والتاريخ مطلوبان أدناه   |  |
| التوقيع  | التاريخ  |
| يجب أن تكون أي شكوى من هذا النوع مكتوبة ومقدمة خلال 180 يومًا من تاريخ الحادث المزعوم إلى إحدى الجهات التالية:                   |  |
| المستشار القانوني العام<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2407                    | المدير الإداري العام<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2270 |

## Title VI Complaint Form – French

|  |                 |  |                       |     |
|--|-----------------|--|-----------------------|-----|
| <br><b>PATCO</b><br>Plainte en vertu du Titre VI  |                 |  |                       |     |
| <b>Section I :</b>   |                 |  |                       |     |
| Nom :  |                 |  |                       |     |
| Adresse :  |                 |  |                       |     |
| Téléphone (domicile) :   |                 |  | Téléphone (travail) : |     |
| Adresse électronique :   |                 |  |                       |     |
| Exigences relatives au format accessible   | Gros caractères |  | Bande audio           |     |
|  | ATS             |  | Autre                 |     |
| <b>Section II :</b>  |                 |  |                       |     |
| Déposez-vous cette plainte en votre nom propre ?   |                 |  | Oui*                  | Non |
| *Si vous avez répondu « oui » à cette question, passez à la section III.   |                 |  |                       |     |
| Sinon, veuillez indiquer le nom et le lien avec la personne au nom de laquelle vous déposez plainte :  |                 |  |                       |     |
| Veuillez expliquer pourquoi vous déposez plainte au nom d'un tiers :   |                 |  |                       |     |
|  |                 |  |                       |     |
|  |                 |  |                       |     |
| Veuillez confirmer que vous avez obtenu l'autorisation de la partie lésée si vous déposez plainte au nom d'un tiers.   |                 |  | Oui                   | Non |
| <b>Section III :</b>   |                 |  |                       |     |
| Je pense que la discrimination dont j'ai été victime était fondée sur (cochez toutes les cases qui s'appliquent) :   |                 |  |                       |     |
| <input type="checkbox"/> Race <input type="checkbox"/> Couleur de peau <input type="checkbox"/> Origine nationale  |                 |  |                       |     |
| Date de la discrimination présumée (mois, jour, année)   |                 |  |                       |     |
| Expliquez aussi clairement que possible ce qui s'est passé et pourquoi vous pensez avoir été victime de discrimination. Décrivez toutes les personnes impliquées. Indiquez le nom et les coordonnées de la ou des personnes qui vous ont discriminé (si vous les connaissez), ainsi que les noms et coordonnées de tout témoin. Si vous avez besoin de plus d'espace, veuillez utiliser le verso de ce formulaire. |                 |  |                       |     |
|  |                 |  |                       |     |
|  |                 |  |                       |     |
|  |                 |  |                       |     |

|   |   |     |   |   |
|---|---|-----|---|---|
| <b>Section IV :</b>   |   |     |   |   |
| Avez-vous déjà déposé une plainte en vertu du Titre VI auprès de cette agence ?   | Oui   | Non |   |   |
| <b>Section V :</b>  |   |     |   |   |
| Avez-vous déposé cette plainte auprès d'une autre agence fédérale, d'État ou locale, ou auprès d'un autre tribunal fédéral ou d'État ?  |   |     |   |   |
| <input type="checkbox"/> Oui <span style="margin-left: 200px;"><input type="checkbox"/> Non</span><br>Si oui, cochez toutes les cases qui s'appliquent :  |   |     |   |   |
| <input type="checkbox"/> Agence fédérale <span style="margin-left: 150px;"><input type="checkbox"/> Agence d'État</span><br><input type="checkbox"/> Tribunal fédéral <span style="margin-left: 100px;"><input type="checkbox"/> Agence locale</span><br><input type="checkbox"/> Tribunal d'État   |   |     |   |   |
| Veuillez fournir les coordonnées d'une personne à contacter au sein de l'agence/du tribunal où la plainte a été déposée.  |   |     |   |   |
| Nom :   |   |     |   |   |
| Titre :   |   |     |   |   |
| Agence :  |   |     |   |   |
| Adresse :   |   |     |   |   |
| Téléphone :   |   |     |   |   |
| <b>Section VI :</b>   |   |     |   |   |
| Nom de l'agence visée par la plainte :  |   |     |   |   |
| Personne à contacter :  |   |     |   |   |
| Titre :   |   |     |   |   |
| Téléphone :   |   |     |   |   |
| <p>Vous pouvez joindre tout document écrit ou toute autre information que vous jugez pertinent(e) à votre plainte.</p> <p>Signature et date requises ci-dessous</p> <p>_____</p> <p>Signature <span style="margin-left: 200px;">Date</span></p>   |   |     |   |   |
| <p>Toute plainte doit être formulée par écrit et soumise dans les 180 jours suivant la date de l'incident présumé à l'une des adresses suivantes :</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;">           Directeur des affaires juridiques<br/>           DRPA<br/>           One Port Center<br/>           2 Riverside Drive<br/>           Camden, NJ 08101<br/>           (856) 968-2407         </td> <td style="width: 50%; vertical-align: top;">           Directeur des services administratifs<br/>           DRPA<br/>           One Port Center<br/>           2 Riverside Drive<br/>           Camden, NJ 08101<br/>           (856) 968-2270         </td> </tr> </table> |   |     | Directeur des affaires juridiques<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2407 | Directeur des services administratifs<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2270 |
| Directeur des affaires juridiques<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2407   | Directeur des services administratifs<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2270 |     |   |   |

## Title VI Complaint Form – Tagalog

|   |                  |  |                     |       |
|---|------------------|--|---------------------|-------|
| <br><b>PATCO</b><br>Reklamo sa Title VI  |                  |  |                     |       |
| <b>Seksyon I:</b>   |                  |  |                     |       |
| Pangalan:   |                  |  |                     |       |
| Address:  |                  |  |                     |       |
| Telepono (Bahay):   |                  |  | Telepono (Trabaho): |       |
| Electronic Mail Address:  |                  |  |                     |       |
| Mga requirement para sa Accessible Format   | Malalaking print |  | Audio Tape          |       |
|   | TDD              |  | Iba pa              |       |
| <b>Seksyon II:</b>  |                  |  |                     |       |
| Ikaw ba ang nagsasampa ng reklamong ito sa ngalan mo?   |                  |  | Oo*                 | Hindi |
| *Kung ang sagot mo ay "oo"sa tanong na ito, magpunta sa Seksyon III.  |                  |  |                     |       |
| Kung hindi, mangyari lamang ibigay ang pangalan at ugnayan mo sa tao na kung saan ikaw ang nangangatawan sa pagrereklamo:   |                  |  |                     |       |
| Mangyari lang ipahiwatig kung bakit ka naghain ng reklamo para sa ikatlong panig:   |                  |  |                     |       |
|   |                  |  |                     |       |
| Mangyari lang kumpirmahin na nakakuha ka ng pahintulot sa naaping panig kung ikaw ang nagsasampa ng reklamo sa ngalan ng ikatlong panig.  |                  |  | Oo                  | Hindi |
| <b>Seksyon III:</b>   |                  |  |                     |       |
| Ako ay naniniwala na ang diskriminasyon na aking naranasan ay batay sa (lagyan ng check ang lahat ng naaangkop):  |                  |  |                     |       |
| <input type="checkbox"/> Lahi <input type="checkbox"/> Kulay <input type="checkbox"/> Pinagmulang Bansa   |                  |  |                     |       |
| Petsa ng Naparatang na Diskriminasyon (Buwan, Araw, Taon)   |                  |  |                     |       |
| Ipaliwanag nang detalyado hangga't maaaring kung ano ang nangyari at bakit ka naniniwala na may isinagawang diskriminasyon laban sa iyo. Ilarawan ang lahat ng mga taong kasangkot. Isama ang pangalan at impormasyon sa pakikipag-ugnayan ng (mga) tao na nakitungo nang may diskriminasyon laban sa iyo (kung kilala) at pati na rin ang mga pangalan at impormasyon sa pakikipag-ugnayan ng sinumang saksi. Kung kailangan ng mas marami pang espasyo, mangyari lang gamitin ang likuran ng form na ito. |                  |  |                     |       |
|   |                  |  |                     |       |
|   |                  |  |                     |       |
|   |                  |  |                     |       |

|  |    |  |
|--|----|--|
| <b>Seksyon IV:</b>   |    |  |
| Dati ka bang nagsampa ng reklamo sa Title VI sa ahensya na ito?  | Oo | Hindi  |
| <b>Seksyon V:</b>  |    |  |
| Naisampa mo ba ang reklamong ito sa anumang iba pang Federal, State, o lokal na agency, o sa anumang iba pang Federal o State court?   |    |  |
| <input type="checkbox"/> Oo <span style="margin-left: 200px;"><input type="checkbox"/> Hindi</span>  |    |  |
| Kung oo, lagyan ng check ang lahat ng naaangkop:   |    |  |
| <input type="checkbox"/> Federal Agency:   |    |  |
| <input type="checkbox"/> Federal Court <span style="margin-left: 100px;"><input type="checkbox"/> State Agency</span>  |    |  |
| <input type="checkbox"/> State Court <span style="margin-left: 100px;"><input type="checkbox"/> Local Agency</span>  |    |  |
| Mangyari lang magbigay ng impormasyon tungkol sa taong dapat makaugnayan sa ahensya/korte kung saan naisampa ang reklamo   |    |  |
| Pangalan:  |    |  |
| Titulo:  |    |  |
| Ahensya:   |    |  |
| Address:   |    |  |
| Telepono:  |    |  |
| <b>Seksyon VI:</b>   |    |  |
| Pangalan ng agency na nilalaman sa reklamo:  |    |  |
| Tao na makaugnayan:  |    |  |
| Titulo:  |    |  |
| Numero ng telepono:  |    |  |
| <p>Maaari kang maglakip ng anumang mga nakasulat na materyal o iba pang impormasyon na sa palagay mo ay nauugnay sa iyong reklamo.</p> <p>Lagda at petsa ay kailangan sa ibaba</p> |    |  |
| _____  |    | _____  |
| Lagda  |    | Petsa  |
| <p>Anumang nasabing reklamo ay dapat nasa kasulatan at naisumite sa loob ng 180 araw kasunod ng petsa ng napatang na naganap sa isa sa mga sumusunod:</p>                          |    |  |
| General Counsel<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2407  |    | Chief Administrative Officer<br>DRPA<br>One Port Center<br>2 Riverside Drive<br>Camden, NJ 08101<br>(856) 968-2270 |

## APPENDIX C: CITIZENS ADVISORY COMMITTEE APPLICATION



### Citizens Advisory Committee Membership Application

**PLEASE TYPE OR WRITE LEGIBLY**

Name: \_\_\_\_\_

Home Address: \_\_\_\_\_

City: \_\_\_\_\_ State: \_\_\_\_\_ Zip: \_\_\_\_\_

Email: \_\_\_\_\_

Home Phone: \_\_\_\_\_ Work/Alternate Phone: \_\_\_\_\_

If you are employed:

Employer: \_\_\_\_\_

Occupation: \_\_\_\_\_

Our goal is to have the advisory committee reflect the diversity of the region, we would appreciate the following information. This is voluntary information. If you opt not to respond to the demographic questions below, we will still consider your application:

Ethnicity: \_\_\_\_\_ Gender: \_\_\_\_\_ Disability (if any): \_\_\_\_\_

Affiliation: (i.e., PATCO rider, bridge user, senior citizen, disabled, environmental, bridge neighbor, PATCO neighbor, business, Ben Franklin Bridge Walkway user, etc.)

How often do you ride PATCO?  Daily  Twice a week  Never  Other: \_\_\_\_\_

What PATCO station(s) do you normally use? \_\_\_\_\_

How often do you drive across DRPA Bridges?  Daily  Twice a Week  Never  Other: \_\_\_\_\_

What DRPA bridge(s) do you normally use? \_\_\_\_\_

*(Continued on back)*

### Applicant’s Qualifications for Membership:

Please explain why you want to serve on the committee and what unique experience and skill-set you will bring. Please limit your response to three (3) typed pages and feel free to attach a copy of your resume.

Blank lined area for applicant's response to qualifications.

Describe issues you believe the CAC should address:

Blank lined area for applicant's response to issues to address.

Statement of objectives/goals if accepted for CAC membership:

Blank lined area for applicant's statement of objectives/goals.

**Applications are considered active for two years from date of signature.**

**Questions? Please call DRPA Customer Service at (856) 968-2000 or (215) 218-3750**

**Please return completed application to:**

**Attn: Customer Service**  
DRPA  
PO Box 1949  
One Port Center, 2 Riverside Drive  
Camden, NJ 08101

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Date

APPLICANTS MAY NOT BE DRPA/PATCO EMPLOYEES OR MEMBERS OF THEIR IMMEDIATE FAMILY. APPLICANTS ALSO MAY NOT BE RELATED TO MEMBERS OF THE BOARD, OFFICERS, OR COUNSEL TO THE BOARD. CONTRACTORS OR VENDORS OF THE DRPA/PATCO MAY CONSTITUTE A CONFLICT OF INTEREST, AND WILL THEREFORE NOT BE ELIGIBLE FOR MEMBERSHIP ON THE COMMITTEE.

W14.030 (3/15)

## APPENDIX D: 2023 PATCO SURVEY DATA REPORT

### Detailed Survey Results

All data in this section is based on unweighted survey results.

#### 1. CROSS-TABULATIONS BY MINORITY VERSUS NON-MINORITY

##### Age and Race

For both minority and non-minority survey participants, the highest age categories were 21-30 and 31-40. When looking at the percentage of minority versus non-minority survey takers, minorities had a higher percentage of younger participants than non-minorities. Approximately 54% of minorities were between 21 and 40 as opposed to only 46% of non-minorities. Approximately 32% of non-minority participants were over the age of 51 as opposed to only 1.9% of minority participants.

| Age and Race |           |            |            |            |            |            |            |             |
|--------------|-----------|------------|------------|------------|------------|------------|------------|-------------|
| Race         | 11-20     | 21-30      | 31-40      | 41-50      | 51-60      | 61+        | Refused    | Total       |
| Non-minority | 18        | 252        | 250        | 191        | 181        | 174        | 12         | <b>1078</b> |
| Minority     | 33        | 178        | 158        | 119        | 73         | 49         | 11         | <b>621</b>  |
| Refused      | 2         | 3          | 7          | 11         | 7          | 5          | 100        | <b>135</b>  |
| <b>Total</b> | <b>53</b> | <b>433</b> | <b>415</b> | <b>321</b> | <b>261</b> | <b>228</b> | <b>123</b> | <b>1834</b> |

##### Age by Spanish Speaker

Examining the table for those who completed the survey in Spanish, the highest age categories were 21-30, 31-40, and 41-50. Since there are only 3 participants who identified as non-minority, there is no significant comparison to be drawn for minority versus non-minority participants.

| Age and Race - Spanish |          |           |           |           |          |          |          |           |
|------------------------|----------|-----------|-----------|-----------|----------|----------|----------|-----------|
| Race                   | 11-20    | 21-30     | 31-40     | 41-50     | 51-60    | 61+      | Refused  | Total     |
| Non-minority           | 0        | 1         | 1         | 1         | 0        | 0        | 0        | <b>3</b>  |
| Minority               | 0        | 21        | 20        | 20        | 5        | 1        | 1        | <b>68</b> |
| Refused                | 0        | 0         | 1         | 1         | 0        | 0        | 1        | <b>3</b>  |
| <b>Total</b>           | <b>0</b> | <b>22</b> | <b>22</b> | <b>22</b> | <b>5</b> | <b>1</b> | <b>2</b> | <b>74</b> |

When combining the Spanish and non-Spanish survey participants, most participants are aged 21-30 and 31-40, with the least participation from age groups 11-20 and 61+.

## Gender and Race

Among the non-minority survey participants, the proportion of male riders closely mirrored that of female riders. Gender differences between minorities and non-minorities in this survey were negligible.

| Gender and Race |            |            |             |           |          |                      |             |
|-----------------|------------|------------|-------------|-----------|----------|----------------------|-------------|
| Race            | Male       | Female     | Transgender | Nonbinary | Other    | Prefer not to answer | Total       |
| Non-minority    | 506        | 545        | 7           | 13        | 2        | 5                    | <b>1078</b> |
| Minority        | 264        | 333        | 5           | 9         | 5        | 5                    | <b>621</b>  |
| Refused         | 14         | 21         | 0           | 0         | 1        | 99                   | <b>135</b>  |
| <b>Total</b>    | <b>784</b> | <b>899</b> | <b>12</b>   | <b>22</b> | <b>8</b> | <b>109</b>           | <b>1834</b> |

### *Gender and Race by Spanish Speaker*

When analyzing the data in the Spanish table, a notably higher percentage of male participants is observed among non-minorities. Due to the limited count of 3 participants identifying as non-minority, meaningful comparisons between minority and non-minority participants cannot be made.

| Gender and Race - Spanish |           |           |             |           |          |                      |           |
|---------------------------|-----------|-----------|-------------|-----------|----------|----------------------|-----------|
| Race                      | Male      | Female    | Transgender | Nonbinary | Other    | Prefer not to answer | Total     |
| Non-minority              | 1         | 2         | 0           | 0         | 0        | 0                    | <b>3</b>  |
| Minority                  | 50        | 16        | 1           | 0         | 1        | 0                    | <b>68</b> |
| Refused                   | 1         | 0         | 0           | 1         | 0        | 1                    | <b>3</b>  |
| <b>Total</b>              | <b>52</b> | <b>18</b> | <b>1</b>    | <b>1</b>  | <b>1</b> | <b>1</b>             | <b>74</b> |

Overall, there is a negligible difference between non-minority and minority participants between males and females.

## Household Income and Race

While comparing household income disparities between minorities and non-minorities, significant similarities and differences were evident. For those whose household incomes were above \$50,000, the non-minority riders were at 575, or about 53% of non-minority respondents. Minority riders were at 318, or 51% of riders. However, there is a larger

difference in percentage for those survey participants whose income was less than \$50,000, with the number of non-minority riders was at 97 (or about 9%) and minority riders was 134 (or about 22%).

| Household Income and Race |                |                     |                     |                     |                       |                       |                      |            |             |
|---------------------------|----------------|---------------------|---------------------|---------------------|-----------------------|-----------------------|----------------------|------------|-------------|
| Race                      | \$0 - \$24,999 | \$25,000 - \$49,999 | \$50,000 - \$74,999 | \$75,000 - \$99,999 | \$100,000 - \$124,999 | \$125,000 - \$149,999 | \$150,000 or greater | Refused    | Total       |
| Non-minority              | 39             | 58                  | 119                 | 131                 | 102                   | 102                   | 240                  | 287        | <b>1078</b> |
| Minority                  | 42             | 92                  | 109                 | 83                  | 41                    | 37                    | 48                   | 169        | <b>621</b>  |
| Refused                   | 1              | 3                   | 3                   | 1                   | 1                     | 0                     | 5                    | 121        | <b>135</b>  |
| <b>Total</b>              | <b>82</b>      | <b>153</b>          | <b>231</b>          | <b>215</b>          | <b>144</b>            | <b>139</b>            | <b>293</b>           | <b>577</b> | <b>1834</b> |

#### *Household Income and Race by Spanish Speaker*

When examining the Spanish table, over half of survey participants made less than \$50,000 a year. Over one fifth of riders refused to provide their income, and a negligible number of respondents made greater than \$50,000 a year.

| Household Income and Race - Spanish |                |                     |                     |                     |                       |                       |                      |           |           |
|-------------------------------------|----------------|---------------------|---------------------|---------------------|-----------------------|-----------------------|----------------------|-----------|-----------|
| Race                                | \$0 - \$24,999 | \$25,000 - \$49,999 | \$50,000 - \$74,999 | \$75,000 - \$99,999 | \$100,000 - \$124,999 | \$125,000 - \$149,999 | \$150,000 or greater | Refused   | Total     |
| Non-minority                        | 0              | 0                   | 1                   | 0                   | 0                     | 0                     | 0                    | 2         | <b>3</b>  |
| Minority                            | 6              | 32                  | 13                  | 2                   | 1                     | 0                     | 0                    | 14        | <b>68</b> |
| Refused                             | 0              | 0                   | 0                   | 0                   | 0                     | 0                     | 1                    | 2         | <b>3</b>  |
| <b>Total</b>                        | <b>6</b>       | <b>32</b>           | <b>14</b>           | <b>2</b>            | <b>1</b>              | <b>0</b>              | <b>1</b>             | <b>18</b> | <b>74</b> |

#### **Time of Day & Station Boarded and Race**

When looking at the number of survey participants per time of day, there was only a slight difference between white (non-minority) and minority riders, with a slightly higher percentage of minority riders boarding during the Midday (19%) and PM Peak (32%) than the non-minority riders (Midday – 18%, PM Peak – 28%). Minorities also had a significantly lower percentage of AM Peak participation (32%) as opposed to non-minorities (52%).

PATCO Customer Survey 2023

| PATCO Stations |              |            |            |            |             |            |              |            |            |           |              |            |           |           |           |
|----------------|--------------|------------|------------|------------|-------------|------------|--------------|------------|------------|-----------|--------------|------------|-----------|-----------|-----------|
| Race           | Time         | Lindenwold | Ashland    | Woodcrest  | Haddonfield | Westmont   | Collingswood | Ferry Ave. | Broadway   | City Hall | 8th & Market | 9th-10th   | 12th-13th | 15th-16th | Total     |
| White          | Owl          | 0          | 1          | 0          | 0           | 0          | 0            | 0          | 1          | 0         | 1            | 0          | 0         | 0         | 3         |
|                | AM Peak      | 113        | 45         | 92         | 60          | 83         | 20           | 20         | 11         | 4         | 48           | 21         | 22        | 23        | 562       |
|                | Midday       | 44         | 18         | 17         | 33          | 24         | 14           | 15         | 1          | 6         | 12           | 2          | 5         | 8         | 199       |
|                | PM Peak      | 49         | 14         | 26         | 27          | 22         | 20           | 26         | 16         | 11        | 21           | 37         | 5         | 25        | 299       |
|                | Evening Base | 2          | 0          | 5          | 1           | 3          | 1            | 0          | 1          | 0         | 0            | 1          | 0         | 1         | 15        |
|                | <b>Total</b> |            | <b>208</b> | <b>78</b>  | <b>140</b>  | <b>121</b> | <b>132</b>   | <b>55</b>  | <b>61</b>  | <b>30</b> | <b>21</b>    | <b>82</b>  | <b>61</b> | <b>32</b> | <b>57</b> |
| Minorities     | Owl          | 1          | 0          | 0          | 0           | 0          | 0            | 0          | 0          | 0         | 0            | 0          | 0         | 0         | 1         |
|                | AM Peak      | 60         | 29         | 52         | 15          | 10         | 3            | 17         | 19         | 5         | 62           | 7          | 6         | 8         | 293       |
|                | Midday       | 33         | 10         | 6          | 7           | 6          | 1            | 9          | 4          | 4         | 29           | 4          | 0         | 4         | 117       |
|                | PM Peak      | 51         | 6          | 15         | 17          | 3          | 5            | 43         | 6          | 6         | 19           | 21         | 3         | 6         | 201       |
|                | Evening Base | 1          | 2          | 3          | 0           | 0          | 0            | 1          | 1          | 0         | 0            | 1          | 0         | 0         | 9         |
|                | <b>Total</b> |            | <b>146</b> | <b>47</b>  | <b>76</b>   | <b>39</b>  | <b>19</b>    | <b>9</b>   | <b>70</b>  | <b>30</b> | <b>15</b>    | <b>110</b> | <b>33</b> | <b>9</b>  | <b>18</b> |
| Refused        | Owl          | 0          | 0          | 0          | 0           | 0          | 0            | 0          | 0          | 0         | 0            | 0          | 0         | 0         | 0         |
|                | AM Peak      | 13         | 3          | 9          | 2           | 5          | 1            | 6          | 1          | 2         | 6            | 3          | 2         | 5         | 58        |
|                | Midday       | 6          | 2          | 5          | 1           | 0          | 2            | 3          | 0          | 1         | 0            | 1          | 0         | 0         | 21        |
|                | PM Peak      | 8          | 9          | 5          | 6           | 6          | 6            | 2          | 2          | 0         | 4            | 1          | 1         | 2         | 52        |
|                | Evening Base | 1          | 0          | 1          | 0           | 1          | 0            | 0          | 0          | 0         | 0            | 0          | 1         | 0         | 4         |
|                | <b>Total</b> |            | <b>28</b>  | <b>14</b>  | <b>20</b>   | <b>9</b>   | <b>12</b>    | <b>9</b>   | <b>11</b>  | <b>3</b>  | <b>3</b>     | <b>10</b>  | <b>5</b>  | <b>4</b>  | <b>7</b>  |
| Total          | Owl          | 1          | 1          | 0          | 0           | 0          | 0            | 0          | 1          | 0         | 1            | 0          | 0         | 0         | 4         |
|                | AM Peak      | 186        | 77         | 153        | 77          | 98         | 24           | 43         | 31         | 11        | 116          | 31         | 30        | 36        | 913       |
|                | Midday       | 83         | 30         | 28         | 41          | 30         | 17           | 27         | 5          | 11        | 41           | 7          | 5         | 12        | 337       |
|                | PM Peak      | 108        | 29         | 46         | 50          | 31         | 31           | 71         | 24         | 17        | 44           | 59         | 9         | 33        | 552       |
|                | Evening Base | 4          | 2          | 9          | 1           | 4          | 1            | 1          | 2          | 0         | 0            | 2          | 1         | 1         | 28        |
|                | <b>Total</b> |            | <b>382</b> | <b>139</b> | <b>236</b>  | <b>169</b> | <b>163</b>   | <b>73</b>  | <b>142</b> | <b>63</b> | <b>39</b>    | <b>202</b> | <b>99</b> | <b>45</b> | <b>82</b> |

*Time of Day & Station Boarded and Race by Spanish Speakers*

When looking at the number of survey participants per time of day, the overwhelming number of participants identified as minority, so much so that there is going to be no statistical value to examine minority versus non-minority. Therefore, this survey analysis will focus solely on the total numbers. For the time of day, 50% of riders were surveyed during the AM peak, 45% of riders were surveyed during the PM peak, and 5% of riders were surveyed during midday.

| PATCO Stations – Spanish |              |            |          |           |             |          |              |            |          |           |              |          |           |           |           |
|--------------------------|--------------|------------|----------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|-----------|
| Race                     | Time         | Lindenwold | Ashland  | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th | Total     |
| White                    | Owl          | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | AM Peak      | 0          | 0        | 1         | 1           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 2         |
|                          | Midday       | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | PM Peak      | 0          | 0        | 0         | 1           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 1         |
|                          | Evening Base | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | <b>Total</b> | <b>0</b>   | <b>0</b> | <b>1</b>  | <b>2</b>    | <b>0</b> | <b>0</b>     | <b>0</b>   | <b>0</b> | <b>0</b>  | <b>0</b>     | <b>0</b> | <b>0</b>  | <b>0</b>  | <b>0</b>  |
| Minorities               | Owl          | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | AM Peak      | 16         | 1        | 7         | 3           | 0        | 0            | 1          | 2        | 1         | 3            | 0        | 0         | 0         | 34        |
|                          | Midday       | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 3        | 0         | 0            | 0        | 0         | 1         | 4         |
|                          | PM Peak      | 6          | 1        | 4         | 3           | 0        | 0            | 10         | 3        | 1         | 2            | 0        | 0         | 0         | 30        |
|                          | Evening Base | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | <b>Total</b> | <b>22</b>  | <b>2</b> | <b>11</b> | <b>6</b>    | <b>0</b> | <b>0</b>     | <b>11</b>  | <b>8</b> | <b>2</b>  | <b>5</b>     | <b>0</b> | <b>0</b>  | <b>1</b>  | <b>68</b> |
| Refused                  | Owl          | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | AM Peak      | 0          | 0        | 1         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 1         |
|                          | Midday       | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | PM Peak      | 1          | 0        | 0         | 0           | 0        | 0            | 1          | 0        | 0         | 0            | 0        | 0         | 0         | 2         |
|                          | Evening Base | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | <b>Total</b> | <b>1</b>   | <b>0</b> | <b>1</b>  | <b>0</b>    | <b>0</b> | <b>0</b>     | <b>1</b>   | <b>0</b> | <b>0</b>  | <b>0</b>     | <b>0</b> | <b>0</b>  | <b>0</b>  | <b>3</b>  |

| PATCO Stations – Spanish |              |            |         |           |             |          |              |            |          |           |              |          |           |           |       |
|--------------------------|--------------|------------|---------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|-------|
| Race                     | Time         | Lindenwold | Ashland | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th | Total |
| Total                    | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                          | AM Peak      | 16         | 1       | 9         | 4           | 0        | 0            | 1          | 2        | 1         | 3            | 0        | 0         | 0         | 37    |
|                          | Midday       | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 3        | 0         | 0            | 0        | 0         | 1         | 4     |
|                          | PM Peak      | 7          | 1       | 4         | 4           | 0        | 0            | 11         | 3        | 1         | 2            | 0        | 0         | 0         | 33    |
|                          | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                          | Total        | 23         | 2       | 13        | 8           | 0        | 0            | 12         | 8        | 2         | 5            | 0        | 0         | 1         | 74    |

**Station Boarded Table (Non-minority versus Minority)**

While examining the percentage of race by station, minorities had higher concentrations at Ferry Avenue and 8<sup>th</sup> and Market. Non-minorities had higher participation numbers at Lindenwold, Ashland, Woodcrest, Haddonfield, Westmont, Collingswood, City Hall, 9<sup>th</sup>-10<sup>th</sup>, 12<sup>th</sup>-13<sup>th</sup>, and 15<sup>th</sup>-16<sup>th</sup>. Broadway had equal participation numbers for minority and non-minority participants.

| Percentage by PATCO Stations |            |         |           |             |          |              |            |          |           |              |          |           |           |
|------------------------------|------------|---------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|
| Race                         | Lindenwold | Ashland | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th |
| White (Non-minority)         | 54.45%     | 56.12%  | 59.32%    | 71.60%      | 80.98%   | 75.34%       | 42.96%     | 47.62%   | 55.26%    | 40.59%       | 61.62%   | 71.11%    | 69.51%    |
| Minorities                   | 38.22%     | 33.81%  | 32.20%    | 23.08%      | 11.66%   | 12.33%       | 49.30%     | 47.62%   | 39.47%    | 54.46%       | 33.33%   | 20.00%    | 21.95%    |
| Refused                      | 7.33%      | 10.07%  | 8.47%     | 5.33%       | 7.36%    | 12.33%       | 7.75%      | 4.76%    | 5.26%     | 4.95%        | 5.05%    | 8.89%     | 8.54%     |

*Station Boarded Table (Non-minority versus Minority) by Spanish Speakers*

Since the overwhelming majority of Spanish respondents identified as a minority, it is unsurprising to find that minorities had the highest participation numbers at every station. However, it is of note that there were 0 participants that took the survey in Spanish at Westmont, Collingswood, 9<sup>th</sup>-10<sup>th</sup>, and 12<sup>th</sup>-13<sup>th</sup> stations.

| Percentage by PATCO Stations - Spanish |            |         |           |             |          |              |            |          |           |              |          |           |           |
|--|------------|---------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|
| Race                                   | Lindenwold | Ashland | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th |
| White (Non-minority)                   | 0.00%      | 0.00%   | 7.69%     | 25.00%      | 0.00%    | 0.00%        | 0.00%      | 0.00%    | 0.00%     | 0.00%        | 0.00%    | 0.00%     | 0.00%     |
| Minorities                             | 95.65%     | 100.00% | 84.62%    | 75.00%      | 0.00%    | 0.00%        | 91.67%     | 100.00%  | 100.00%   | 100.00%      | 0.00%    | 0.00%     | 100.00%   |
| Refused                                | 4.35%      | 0.00%   | 7.69%     | 0.00%       | 0.00%    | 0.00%        | 8.33%      | 0.00%    | 0.00%     | 0.00%        | 0.00%    | 0.00%     | 0.00%     |

## Fare Type Used and Race

Looking at the fare type usage for non-minorities, about 84% used Freedom Cards, 13% used paper tickets, 2% used share cards, and 1% refused to answer the question. Alternatively, minority survey participants had a lower usage of freedom cards (63%) and higher usage of paper tickets (60%), 3% used share cards, and 2% refused to answer the question.

| Fare Type    |              |              |            |            |             |
|--------------|--------------|--------------|------------|------------|-------------|
| Race         | Freedom Card | Paper Ticket | Share Card | Refused    | Total       |
| Non-minority | 903          | 141          | 18         | 16         | <b>1078</b> |
| Minority     | 392          | 194          | 21         | 14         | <b>621</b>  |
| Refused      | 39           | 13           | 0          | 83         | <b>135</b>  |
| Total        | <b>1334</b>  | <b>348</b>   | <b>39</b>  | <b>113</b> | <b>1834</b> |

### *Fare Type Used and Race by Spanish Speakers*

For those who answered the survey in Spanish, 55.8% of minorities utilized a freedom card and 41.2% utilized a paper ticket.

| Fare Type - Spanish |              |              |            |          |           |
|---------------------|--------------|--------------|------------|----------|-----------|
| Race                | Freedom Card | Paper Ticket | Share Card | Refused  | Total     |
| Non-minority        | 1            | 2            | 0          | 0        | <b>3</b>  |
| Minority            | 38           | 28           | 0          | 2        | <b>68</b> |
| Refused             | 2            | 0            | 0          | 1        | <b>3</b>  |
| Total               | <b>41</b>    | <b>30</b>    | <b>0</b>   | <b>3</b> | <b>74</b> |

## Origin & Destination and Race

### *Origin and Race*

Based on the survey participants, non-minority individuals appear to have a higher frequency of visits across most categories, with a significantly larger count in all locations except for work, where the minority count is notable. Those who are coming from home are notably more frequent for non-minorities, while minority individuals visit home, work, and school (K-12) with consistency. Both minority and non-minority participants have similar patterns for those coming from medical/dental appointments, personal business, and social visits.

| Origin (Coming From) |             |            |               |                       |          |                |                   |           |           |             |
|----------------------|-------------|------------|---------------|-----------------------|----------|----------------|-------------------|-----------|-----------|-------------|
| Race                 | Home        | Work       | School (K-12) | School (Tech/College) | Shopping | Medical/Dental | Personal Business | Social    | Other     | Total       |
| Non-minority         | 786         | 208        | 6             | 29                    | 4        | 13             | 10                | 13        | 9         | <b>1078</b> |
| Minority             | 426         | 127        | 7             | 21                    | 5        | 9              | 10                | 8         | 8         | <b>621</b>  |
| Refused              | 74          | 52         | 0             | 4                     | 0        | 2              | 2                 | 1         | 0         | <b>135</b>  |
| <b>Total</b>         | <b>1286</b> | <b>387</b> | <b>13</b>     | <b>54</b>             | <b>9</b> | <b>24</b>      | <b>22</b>         | <b>22</b> | <b>17</b> | <b>1834</b> |

### *Origin and Race by Spanish Speakers*

For Spanish respondents, many participants were on their way to work or home, with the remainder being negligible.

| Origin (Coming From) - Spanish |           |           |               |                       |          |                |                   |          |          |           |
|--------------------------------|-----------|-----------|---------------|-----------------------|----------|----------------|-------------------|----------|----------|-----------|
| Race                           | Home      | Work      | School (K-12) | School (Tech/College) | Shopping | Medical/Dental | Personal Business | Social   | Other    | Total     |
| Non-minority                   | 1         | 2         | 0             | 0                     | 0        | 0              | 0                 | 0        | 0        | <b>3</b>  |
| Minority                       | 38        | 26        | 0             | 1                     | 0        | 2              | 1                 | 0        | 0        | <b>68</b> |
| Refused                        | 2         | 1         | 0             | 0                     | 0        | 0              | 0                 | 0        | 0        | <b>3</b>  |
| <b>Total</b>                   | <b>41</b> | <b>29</b> | <b>0</b>      | <b>1</b>              | <b>0</b> | <b>2</b>       | <b>1</b>          | <b>0</b> | <b>0</b> | <b>74</b> |

### *Destination and Race*

Analyzing the table comparing minority and non-minority participants across different destinations, notable differences and similarities can be observed. Non-minority participants show significantly higher numbers in various categories, particularly in work (679), home (247), and social visits (35), indicating a higher frequency of visits to these locations compared to minorities. On the other hand, minority participants, while having lower overall numbers, still exhibit substantial engagement, particularly in work (356), home (128), and social visits (39). These numbers, although lower compared to non-minorities, demonstrate active participation in these areas. Both minority and non-minority groups exhibit similar patterns in certain destinations such as school (Tech/College), shopping, and medical/dental visits, where the differences between the groups are less pronounced.

| Destination (Going To) and Race |            |             |               |                        |           |                  |                   |           |           |           |             |
|---------------------------------|------------|-------------|---------------|------------------------|-----------|------------------|-------------------|-----------|-----------|-----------|-------------|
| Race                            | Home       | Work        | School (K-12) | School (Tech/ College) | Shopping  | Medical / Dental | Personal Business | Social    | Other     | Refused   | Total       |
| Non-minority                    | 247        | 679         | 3             | 46                     | 8         | 29               | 13                | 35        | 18        | 0         | <b>1078</b> |
| Minority                        | 128        | 356         | 5             | 30                     | 12        | 17               | 17                | 39        | 17        | 0         | <b>621</b>  |
| Refused                         | 11         | 34          | 0             | 2                      | 0         | 2                | 1                 | 0         | 4         | 81        | <b>135</b>  |
| <b>Total</b>                    | <b>386</b> | <b>1069</b> | <b>8</b>      | <b>78</b>              | <b>20</b> | <b>48</b>        | <b>31</b>         | <b>74</b> | <b>39</b> | <b>81</b> | <b>1834</b> |

#### *Destination and Race by Spanish Speakers*

While examining survey participants who answered in Spanish, the majority participants came from work or home respectively, with the remainder being negligible.

| Destination (Going To) and Race - Spanish |           |           |               |                        |          |                  |                   |          |          |          |           |
|---|-----------|-----------|---------------|------------------------|----------|------------------|-------------------|----------|----------|----------|-----------|
| Race                                      | Home      | Work      | School (K-12) | School (Tech/ College) | Shopping | Medical / Dental | Personal Business | Social   | Other    | Refused  | Total     |
| Non-minority                              | 0         | 3         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 0        | <b>3</b>  |
| Minority                                  | 27        | 34        | 2             | 1                      | 1        | 0                | 1                 | 0        | 2        | 0        | <b>68</b> |
| Refused                                   | 2         | 1         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 0        | <b>3</b>  |
| <b>Total</b>                              | <b>29</b> | <b>38</b> | <b>2</b>      | <b>1</b>               | <b>1</b> | <b>0</b>         | <b>1</b>          | <b>0</b> | <b>2</b> | <b>0</b> | <b>74</b> |

#### **How Riders Arrived at PATCO Station and Race**

In examining the modes of arrival to the PATCO station among survey participants, distinctions between non-minority and minority respondents are evident. Walking to the PATCO station exhibited similar percentages, with 23% of non-minority participants and 24% of minority participants choosing this mode. Biking accounted for approximately 2% among non-minority respondents and 4% among minorities. The most substantial difference arose for driving: 38% of minorities drove and parked, whereas 59% of non-minorities. Non-minorities being dropped off in a car represented 5% of their total survey population, while 7% of minorities used this method. Notably, public transportation was more frequently utilized by minority participants compared to non-minorities as a means of reaching the PATCO station.

| How Riders Arrived at PATCO Station and Race |            |           |           |                    |                   |           |            |            |           |             |
|--|------------|-----------|-----------|--------------------|-------------------|-----------|------------|------------|-----------|-------------|
| Race   | Walk       | Bicycle   | Carpool   | Car - Drive & Park | Car - Dropped Off | Taxi      | Train      | Bus        | Other     | Total       |
| Non-minority                                 | 247        | 21        | 8         | 642                | 59                | 10        | 41         | 39         | 11        | <b>1078</b> |
| Minority                                     | 150        | 23        | 9         | 234                | 44                | 20        | 72         | 56         | 13        | <b>621</b>  |
| Refused                                      | 26         | 3         | 4         | 70                 | 12                | 1         | 10         | 6          | 3         | <b>135</b>  |
| <b>Total</b>                                 | <b>423</b> | <b>47</b> | <b>21</b> | <b>946</b>         | <b>115</b>        | <b>31</b> | <b>123</b> | <b>101</b> | <b>27</b> | <b>1834</b> |

### *How Riders Arrived at PATCO Station and Race by Spanish Speakers*

For those who answered the Survey in Spanish, the highest percentage of respondents drove and parked their car, got dropped off by car, walked, or took a bicycle.

| How Riders Arrived at PATCO Station and Race - Spanish |           |           |          |                    |                   |          |          |          |          |           |
|--|-----------|-----------|----------|--------------------|-------------------|----------|----------|----------|----------|-----------|
| Race   | Walk      | Bicycle   | Carpool  | Car - Drive & Park | Car - Dropped Off | Taxi     | Train    | Bus      | Other    | Total     |
| Non-minority   | 2         | 0         | 0        | 1                  | 0                 | 0        | 0        | 0        | 0        | <b>3</b>  |
| Minority   | 10        | 10        | 1        | 18                 | 10                | 6        | 6        | 7        | 0        | <b>68</b> |
| Refused  | 1         | 1         | 0        | 1                  | 0                 | 0        | 0        | 0        | 0        | <b>3</b>  |
| <b>Total</b>   | <b>13</b> | <b>11</b> | <b>1</b> | <b>20</b>          | <b>10</b>         | <b>6</b> | <b>6</b> | <b>7</b> | <b>0</b> | <b>74</b> |

### **Trip Frequency and Race**

Most survey participants take the trip they were on while surveyed 5 or more days a week (54% of minorities; 44% of non-minorities). Non-minorities are slightly more likely than minorities to use the PATCO line to take their trip only a couple of times per month – their first time (11% for non-minorities, 10% for minorities).

| Trip Frequency and Race |                       |               |                 |                          |                    |            |           |             |
|-------------------------|-----------------------|---------------|-----------------|--------------------------|--------------------|------------|-----------|-------------|
| Race                    | 5 or more days a week | 4 days a week | 1-3 days a week | A couple of days a month | A few times a year | First time | Refused   | Total       |
| Non-minority            | 470                   | 232           | 255             | 52                       | 51                 | 18         | 0         | <b>1078</b> |
| Minority                | 337                   | 106           | 116             | 31                       | 23                 | 8          | 0         | <b>621</b>  |
| Refused                 | 25                    | 11            | 11              | 3                        | 4                  | 0          | 81        | <b>135</b>  |
| <b>Total</b>            | <b>832</b>            | <b>349</b>    | <b>382</b>      | <b>86</b>                | <b>78</b>          | <b>26</b>  | <b>81</b> | <b>1834</b> |

### *Trip Frequency and Race by Spanish Speakers*

For those who answered the Survey in Spanish, most patrons make the same trip four or more days a week.

| Trip Frequency and Race - Spanish |                       |               |                 |                          |                    |            |          |           |
|-----------------------------------|-----------------------|---------------|-----------------|--------------------------|--------------------|------------|----------|-----------|
| Race                              | 5 or more days a week | 4 days a week | 1-3 days a week | A couple of days a month | A few times a year | First time | Refused  | Total     |
| Non-minority                      | 1                     | 2             | 0               | 0                        | 0                  | 0          | 0        | 3         |
| Minority                          | 39                    | 21            | 3               | 4                        | 1                  | 0          | 0        | 68        |
| Refused                           | 2                     | 1             | 0               | 0                        | 0                  | 0          | 0        | 3         |
| <b>Total</b>                      | <b>42</b>             | <b>24</b>     | <b>3</b>        | <b>4</b>                 | <b>1</b>           | <b>0</b>   | <b>0</b> | <b>74</b> |

## 2. CROSS-TABULATIONS BY PRIMARY LANGUAGE SPOKEN

For the purposes of this survey non-English speakers are persons whose primary language spoken at home is not English. These tables are divided by respondents who answered in English and respondents who answered in Spanish.

### **Age and Language**

Many survey participants were between the ages of 21-40 (for non-English speaking 57%, for English speaking 48%). However, non-English speaking participants are more likely to be younger than the English-speaking participants, especially for the youngest age group (11-20), only 3% of English speakers were in this age category as opposed to 7% of non-English speaking participants. Older survey participants were more likely to be English speaking (ages 41 and up, 46%) than not (ages 41 and up, 35%).

| Age and Language                |           |            |            |            |            |            |            |             |
|---------------------------------|-----------|------------|------------|------------|------------|------------|------------|-------------|
| Primary Language Spoken in Home | 11-20     | 21-30      | 31-40      | 41-50      | 51-60      | 61+        | Refused    | Total       |
| English                         | 46        | 405        | 393        | 303        | 249        | 225        | 38         | 1659        |
| Non-English                     | 6         | 26         | 21         | 15         | 11         | 3          | 1          | 83          |
| Refused                         | 1         | 2          | 1          | 3          | 1          | 0          | 84         | 92          |
| <b>Total</b>                    | <b>53</b> | <b>433</b> | <b>415</b> | <b>321</b> | <b>261</b> | <b>228</b> | <b>123</b> | <b>1834</b> |

*Age and Language by Spanish Response*

A negligible 2 out of the 74 participants said they speak English at home, making the differences between English and non-English speakers not statistically relevant. With that being said, we can see that 89% of all participants were aged 21-50.

| Age and Language – Spanish      |          |           |           |           |          |          |          |           |
|---------------------------------|----------|-----------|-----------|-----------|----------|----------|----------|-----------|
| Primary Language Spoken in Home | 11-20    | 21-30     | 31-40     | 41-50     | 51-60    | 61+      | Refused  | Total     |
| English                         | 0        | 0         | 1         | 1         | 0        | 0        | 0        | <b>2</b>  |
| Non-English                     | 0        | 22        | 21        | 21        | 5        | 1        | 2        | <b>72</b> |
| Refused                         | 0        | 0         | 0         | 0         | 0        | 0        | 0        | <b>0</b>  |
| <b>Total</b>                    | <b>0</b> | <b>22</b> | <b>22</b> | <b>22</b> | <b>5</b> | <b>1</b> | <b>2</b> | <b>74</b> |

**Gender and Language**

English speaking survey participants were more likely to be female (51%) than male (45%). Non-English Survey participants had twice as many females than males.

| Gender and Language             |            |            |             |           |          |                      |             |
|---------------------------------|------------|------------|-------------|-----------|----------|----------------------|-------------|
| Primary Language Spoken at Home | Male       | Female     | Transgender | Nonbinary | Other    | Prefer not to answer | Total       |
| English                         | 756        | 845        | 11          | 19        | 6        | 22                   | <b>1659</b> |
| Non-English                     | 25         | 50         | 1           | 3         | 2        | 2                    | <b>83</b>   |
| Refused                         | 3          | 4          | 0           | 0         | 0        | 85                   | <b>92</b>   |
| <b>Total</b>                    | <b>784</b> | <b>899</b> | <b>12</b>   | <b>22</b> | <b>8</b> | <b>109</b>           | <b>1834</b> |

*Gender and Language by Spanish Response*

The majority of those who answered the survey in Spanish were male (68%) as opposed to female (24%).

| Gender – Spanish                |      |        |             |           |       |                      |           |
|---------------------------------|------|--------|-------------|-----------|-------|----------------------|-----------|
| Primary Language Spoken at Home | Male | Female | Transgender | Nonbinary | Other | Prefer not to answer | Total     |
| English                         | 2    | 0      | 0           | 0         | 0     | 0                    | <b>2</b>  |
| Non-English                     | 50   | 18     | 1           | 1         | 1     | 1                    | <b>72</b> |
| Refused                         | 0    | 0      | 0           | 0         | 0     | 0                    | <b>0</b>  |

|              |           |           |          |          |          |          |           |
|--------------|-----------|-----------|----------|----------|----------|----------|-----------|
| <b>Total</b> | <b>52</b> | <b>18</b> | <b>1</b> | <b>1</b> | <b>1</b> | <b>1</b> | <b>74</b> |
|--------------|-----------|-----------|----------|----------|----------|----------|-----------|

### Household Income and Language

A large percentage of survey participants refused to answer the income question (non-English speakers 31% refused, English speakers 27% refused). However, of those that did answer, those that were non-English speaking in the home, 47% had household incomes of less than \$50,000, while those participants who were English speaking, only 36% had household incomes of less than \$50,000. English speaking survey participants in general had higher incomes than non-English speaking participants in all categories greater than \$50,000 of household income. The greatest discrepancy was at the highest level of \$150,000 or more of household income (24% for English speaking for those who responded to the question, 19% for non-English speaking that responded to the question).

| Household Income and Language   |                |                     |                     |                     |                       |                       |                      |            |             |
|---------------------------------|----------------|---------------------|---------------------|---------------------|-----------------------|-----------------------|----------------------|------------|-------------|
| Primary Language Spoken in Home | \$0 - \$24,999 | \$25,000 - \$49,999 | \$50,000 - \$74,999 | \$75,000 - \$99,999 | \$100,000 - \$124,999 | \$125,000 - \$149,999 | \$150,000 or greater | Refused    | Total       |
| English                         | 77             | 144                 | 217                 | 209                 | 138                   | 132                   | 282                  | 460        | <b>1659</b> |
| Non-English                     | 5              | 9                   | 13                  | 6                   | 6                     | 7                     | 11                   | 26         | <b>83</b>   |
| Refused                         | 0              | 0                   | 1                   | 0                   | 0                     | 0                     | 0                    | 91         | <b>92</b>   |
| <b>Total</b>                    | <b>82</b>      | <b>153</b>          | <b>231</b>          | <b>215</b>          | <b>144</b>            | <b>139</b>            | <b>293</b>           | <b>577</b> | <b>1834</b> |

### Household Income and Language by Spanish Response

For those who answered the survey in Spanish, 24% of respondents did not answer the question about their income. Of those who responded to the question, 93% reported having less than \$75,000 annually.

| Household Income and Language – Spanish |                |                     |                     |                     |                       |                       |                      |           |           |
|---|----------------|---------------------|---------------------|---------------------|-----------------------|-----------------------|----------------------|-----------|-----------|
| Primary Language Spoken in Home         | \$0 - \$24,999 | \$25,000 - \$49,999 | \$50,000 - \$74,999 | \$75,000 - \$99,999 | \$100,000 - \$124,999 | \$125,000 - \$149,999 | \$150,000 or greater | Refused   | Total     |
| English                                 | 0              | 0                   | 1                   | 0                   | 0                     | 0                     | 0                    | 1         | <b>2</b>  |
| Non-English                             | 6              | 32                  | 13                  | 2                   | 1                     | 0                     | 1                    | 17        | <b>72</b> |
| Refused                                 | 0              | 0                   | 0                   | 0                   | 0                     | 0                     | 0                    | 0         | <b>0</b>  |
| <b>Total</b>                            | <b>6</b>       | <b>32</b>           | <b>14</b>           | <b>2</b>            | <b>1</b>              | <b>0</b>              | <b>1</b>             | <b>18</b> | <b>74</b> |

### Time of Day & Station Boarded and Language

English speaking survey participants had a slightly higher percentage of people who were surveyed during the AM Peak time at 50% as opposed to non-English speaking participants whose highest time was also AM Peak time at 48%.

The AM Peak was the busiest time for English speaking participants at the following stations: Lindenwold, Woodcrest, 8<sup>th</sup> & Market and Westmont, respectively. The busiest stations for non-English speaking participants were a three-way tie with Woodcrest, Lindenwold, Ashland, and 8<sup>th</sup> & Market.

| PATCO Stations |              |            |            |            |             |            |              |            |            |           |              |            |           |           |           |             |
|----------------|--------------|------------|------------|------------|-------------|------------|--------------|------------|------------|-----------|--------------|------------|-----------|-----------|-----------|-------------|
| Language       | Time         | Lindenwold | Ashland    | Woodcrest  | Haddonfield | Westmont   | Collingswood | Ferry Ave. | Broadway   | City Hall | 8th & Market | 9th-10th   | 12th-13th | 15th-16th | Total     |             |
| English        | Owl          | 1          | 1          | 0          | 0           | 0          | 0            | 0          | 1          | 0         | 1            | 0          | 0         | 0         | 4         |             |
|                | AM Peak      | 174        | 70         | 137        | 75          | 94         | 22           | 37         | 29         | 8         | 105          | 27         | 28        | 29        | 835       |             |
|                | Midday       | 79         | 27         | 26         | 36          | 29         | 16           | 22         | 5          | 7         | 34           | 6          | 5         | 11        | 303       |             |
|                | PM Peak      | 99         | 21         | 40         | 46          | 23         | 27           | 65         | 21         | 17        | 39           | 58         | 7         | 32        | 495       |             |
|                | Evening Base | 3          | 2          | 7          | 1           | 3          | 1            | 1          | 1          | 1         | 0            | 0          | 2         | 0         | 1         | 22          |
|                | <b>Total</b> |            | <b>356</b> | <b>121</b> | <b>210</b>  | <b>158</b> | <b>149</b>   | <b>66</b>  | <b>125</b> | <b>57</b> | <b>32</b>    | <b>179</b> | <b>93</b> | <b>40</b> | <b>73</b> | <b>1659</b> |
| Non-English    | Owl          | 0          | 0          | 0          | 0           | 0          | 0            | 0          | 0          | 0         | 0            | 0          | 0         | 0         | 0         |             |
|                | AM Peak      | 8          | 6          | 10         | 1           | 0          | 1            | 1          | 1          | 1         | 6            | 2          | 1         | 2         | 40        |             |
|                | Midday       | 2          | 0          | 1          | 5           | 1          | 0            | 3          | 0          | 3         | 6            | 0          | 0         | 1         | 22        |             |
|                | PM Peak      | 4          | 1          | 2          | 0           | 3          | 0            | 4          | 1          | 0         | 2            | 1          | 1         | 0         | 19        |             |
|                | Evening Base | 0          | 0          | 1          | 0           | 0          | 0            | 0          | 1          | 0         | 0            | 0          | 0         | 0         | 2         |             |
|                | <b>Total</b> |            | <b>14</b>  | <b>7</b>   | <b>14</b>   | <b>6</b>   | <b>4</b>     | <b>1</b>   | <b>8</b>   | <b>3</b>  | <b>4</b>     | <b>14</b>  | <b>3</b>  | <b>2</b>  | <b>3</b>  | <b>83</b>   |
| Refused        | Owl          | 0          | 0          | 0          | 0           | 0          | 0            | 0          | 0          | 0         | 0            | 0          | 0         | 0         | 0         |             |
|                | AM Peak      | 4          | 3          | 6          | 1           | 4          | 1            | 5          | 1          | 2         | 5            | 2          | 1         | 5         | 40        |             |
|                | Midday       | 2          | 1          | 1          | 0           | 0          | 1            | 2          | 0          | 0         | 1            | 1          | 0         | 0         | 9         |             |
|                | PM Peak      | 5          | 7          | 4          | 4           | 5          | 4            | 2          | 2          | 0         | 3            | 0          | 1         | 1         | 38        |             |
|                | Evening Base | 1          | 0          | 1          | 0           | 1          | 0            | 0          | 0          | 1         | 0            | 0          | 1         | 0         | 5         |             |
|                | <b>Total</b> |            | <b>12</b>  | <b>11</b>  | <b>12</b>   | <b>5</b>   | <b>10</b>    | <b>6</b>   | <b>9</b>   | <b>3</b>  | <b>3</b>     | <b>9</b>   | <b>3</b>  | <b>3</b>  | <b>6</b>  | <b>92</b>   |

## PATCO Customer Survey 2023

| PATCO Stations |              |            |            |            |             |            |              |            |            |           |              |            |           |           |           |
|----------------|--------------|------------|------------|------------|-------------|------------|--------------|------------|------------|-----------|--------------|------------|-----------|-----------|-----------|
| Language       | Time         | Lindenwold | Ashland    | Woodcrest  | Haddonfield | Westmont   | Collingswood | Ferry Ave. | Broadway   | City Hall | 8th & Market | 9th-10th   | 12th-13th | 15th-16th | Total     |
| Total          | Owl          | 1          | 1          | 0          | 0           | 0          | 0            | 0          | 1          | 0         | 1            | 0          | 0         | 0         | 4         |
|                | AM Peak      | 186        | 79         | 153        | 77          | 98         | 24           | 43         | 31         | 11        | 116          | 31         | 30        | 36        | 915       |
|                | Midday       | 83         | 28         | 28         | 41          | 30         | 17           | 27         | 5          | 10        | 41           | 7          | 5         | 12        | 334       |
|                | PM Peak      | 108        | 29         | 46         | 50          | 31         | 31           | 71         | 24         | 17        | 44           | 59         | 9         | 33        | 552       |
|                | Evening Base | 4          | 2          | 9          | 1           | 4          | 1            | 1          | 2          | 1         | 0            | 2          | 1         | 1         | 29        |
|                | <b>Total</b> |            | <b>382</b> | <b>139</b> | <b>236</b>  | <b>169</b> | <b>163</b>   | <b>73</b>  | <b>142</b> | <b>63</b> | <b>39</b>    | <b>202</b> | <b>99</b> | <b>45</b> | <b>82</b> |

*Time of Day & Station Boarded by Spanish Response*

The busiest times for the Spanish survey participants was AM Peak at 46% and PM peak at 41%. The stations that had the most respondents were Lindenwold, Woodcrest, and Ferry Avenue respectively.

| PATCO Stations – Spanish |              |            |           |           |             |          |              |            |           |           |              |          |           |           |          |
|--------------------------|--------------|------------|-----------|-----------|-------------|----------|--------------|------------|-----------|-----------|--------------|----------|-----------|-----------|----------|
| Language                 | Time         | Lindenwold | Ashland   | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway  | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th | Total    |
| English                  | Owl          | 0          | 0         | 0         | 0           | 0        | 0            | 0          | 0         | 0         | 0            | 0        | 0         | 0         | 0        |
|                          | AM Peak      | 0          | 0         | 1         | 0           | 0        | 0            | 0          | 0         | 0         | 0            | 0        | 0         | 0         | 1        |
|                          | Midday       | 0          | 0         | 0         | 0           | 0        | 0            | 0          | 0         | 0         | 0            | 0        | 0         | 0         | 0        |
|                          | PM Peak      | 0          | 0         | 0         | 0           | 0        | 0            | 1          | 0         | 0         | 0            | 0        | 0         | 0         | 1        |
|                          | Evening Base | 0          | 0         | 0         | 0           | 0        | 0            | 0          | 0         | 0         | 0            | 0        | 0         | 0         | 0        |
|                          | <b>Total</b> |            | <b>0</b>  | <b>0</b>  | <b>1</b>    | <b>0</b> | <b>0</b>     | <b>0</b>   | <b>1</b>  | <b>0</b>  | <b>0</b>     | <b>0</b> | <b>0</b>  | <b>0</b>  | <b>0</b> |
| Non-English              | Owl          | 0          | 0         | 0         | 0           | 0        | 0            | 0          | 0         | 0         | 0            | 0        | 0         | 0         | 0        |
|                          | AM Peak      | 15         | 1         | 7         | 4           | 0        | 0            | 1          | 2         | 1         | 2            | 0        | 0         | 0         | 33       |
|                          | Midday       | 3          | 0         | 1         | 0           | 0        | 0            | 1          | 3         | 0         | 1            | 0        | 0         | 1         | 10       |
|                          | PM Peak      | 5          | 1         | 4         | 4           | 0        | 0            | 9          | 3         | 1         | 2            | 0        | 0         | 0         | 29       |
|                          | Evening Base | 0          | 0         | 0         | 0           | 0        | 0            | 0          | 0         | 0         | 0            | 0        | 0         | 0         | 0        |
|                          | <b>Total</b> |            | <b>23</b> | <b>2</b>  | <b>12</b>   | <b>8</b> | <b>0</b>     | <b>0</b>   | <b>11</b> | <b>8</b>  | <b>2</b>     | <b>5</b> | <b>0</b>  | <b>0</b>  | <b>1</b> |

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| PATCO Stations – Spanish |              |            |          |           |             |          |              |            |          |           |              |          |           |           |           |
|--------------------------|--------------|------------|----------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|-----------|
| Language                 | Time         | Lindenwold | Ashland  | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th | Total     |
| Refused                  | Owl          | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | AM Peak      | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | Midday       | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | PM Peak      | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | Evening Base | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | <b>Total</b> | <b>0</b>   | <b>0</b> | <b>0</b>  | <b>0</b>    | <b>0</b> | <b>0</b>     | <b>0</b>   | <b>0</b> | <b>0</b>  | <b>0</b>     | <b>0</b> | <b>0</b>  | <b>0</b>  | <b>0</b>  |
| Total                    | Owl          | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | AM Peak      | 15         | 1        | 8         | 4           | 0        | 0            | 1          | 2        | 1         | 2            | 0        | 0         | 0         | 34        |
|                          | Midday       | 3          | 0        | 1         | 0           | 0        | 0            | 1          | 3        | 0         | 1            | 0        | 0         | 1         | 10        |
|                          | PM Peak      | 5          | 1        | 4         | 4           | 0        | 0            | 10         | 3        | 1         | 2            | 0        | 0         | 0         | 30        |
|                          | Evening Base | 0          | 0        | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0         |
|                          | <b>Total</b> | <b>23</b>  | <b>2</b> | <b>13</b> | <b>8</b>    | <b>0</b> | <b>0</b>     | <b>12</b>  | <b>8</b> | <b>2</b>  | <b>5</b>     | <b>0</b> | <b>0</b>  | <b>1</b>  | <b>74</b> |

## Fare Type and Language

In general, both English and non-English speakers were more likely to use Freedom Cards at 72.3% as opposed to Paper Tickets or Share Cards. However, English speaking participants did have higher rates of paper ticket usage (19%). Share Card usage was not high among either population (2% for English speakers and for non-English speakers).

| Fare Type and Language          |              |              |            |            |             |
|---------------------------------|--------------|--------------|------------|------------|-------------|
| Primary Language Spoken at Home | Freedom Card | Paper Ticket | Share Card | Refused    | Total       |
| English                         | 1270         | 321          | 37         | 31         | <b>1659</b> |
| Non-English                     | 57           | 24           | 2          | 0          | <b>83</b>   |
| Refused                         | 7            | 3            | 0          | 82         | <b>92</b>   |
| <b>Total</b>                    | <b>1334</b>  | <b>348</b>   | <b>39</b>  | <b>113</b> | <b>1834</b> |

### *Fare Type by Spanish Response*

Those who use the freedom card for the Spanish Respondents is 55%, and paper ticket is at 40%. Zero percent used the shared card.

| Fare Type and Language – Spanish |              |              |            |          |           |
|----------------------------------|--------------|--------------|------------|----------|-----------|
| Primary Language Spoken at Home  | Freedom Card | Paper Ticket | Share Card | Refused  | Total     |
| English                          | 2            | 0            | 0          | 0        | <b>2</b>  |
| Non-English                      | 39           | 30           | 0          | 3        | <b>72</b> |
| Refused                          | 0            | 0            | 0          | 0        | <b>0</b>  |
| <b>Total</b>                     | <b>41</b>    | <b>30</b>    | <b>0</b>   | <b>3</b> | <b>74</b> |

## Origin & Destination and Language

### *Origin and Language*

For both English and non-English speakers, 70% were coming from home and 20% were coming from work. Non-English-speaking participants had a much higher likelihood of coming from a technical school/college 6% as opposed to English speaking participants at 2%. English speaking participants were more likely to be coming from a medical or dental appointment 1.3% as opposed to non-English speaking participants 0%.

| Origin (Coming From) and Language |             |            |               |                        |          |                 |                   |           |           |             |
|-----------------------------------|-------------|------------|---------------|------------------------|----------|-----------------|-------------------|-----------|-----------|-------------|
| Primary Language Spoken at Home   | Home        | Work       | School (K-12) | School (Tech/ College) | Shopping | Medical/ Dental | Personal Business | Social    | Other     | Total       |
| English                           | 786         | 208        | 6             | 29                     | 4        | 13              | 10                | 13        | 9         | <b>1078</b> |
| Non-English                       | 426         | 127        | 7             | 21                     | 5        | 9               | 10                | 8         | 8         | <b>621</b>  |
| Refused                           | 74          | 52         | 0             | 4                      | 0        | 2               | 2                 | 1         | 0         | <b>135</b>  |
| <b>Total</b>                      | <b>1286</b> | <b>387</b> | <b>13</b>     | <b>54</b>              | <b>9</b> | <b>24</b>       | <b>22</b>         | <b>22</b> | <b>17</b> | <b>1834</b> |

### *Origin and Language by Spanish Response*

The majority of those who answered the Survey in Spanish came from home (55%) or work (39%).

| Origin (Coming From) and Language – Spanish |           |           |               |                        |          |                 |                   |          |          |           |
|---|-----------|-----------|---------------|------------------------|----------|-----------------|-------------------|----------|----------|-----------|
| Primary Language Spoken at Home             | Home      | Work      | School (K-12) | School (Tech/ College) | Shopping | Medical/ Dental | Personal Business | Social   | Other    | Total     |
| English                                     | 1         | 1         | 0             | 0                      | 0        | 0               | 0                 | 0        | 0        | <b>2</b>  |
| Non-English                                 | 40        | 28        | 0             | 1                      | 0        | 2               | 1                 | 0        | 0        | <b>72</b> |
| Refused                                     | 0         | 0         | 0             | 0                      | 0        | 0               | 0                 | 0        | 0        | <b>0</b>  |
| <b>Total</b>                                | <b>41</b> | <b>29</b> | <b>0</b>      | <b>1</b>               | <b>0</b> | <b>2</b>        | <b>1</b>          | <b>0</b> | <b>0</b> | <b>74</b> |

### ***Destination and Language***

For both English speakers and non-English speakers, 61% were heading to work. English speakers were more likely to be headed to their home (22% versus 15%). Non-English speakers are more likely to be coming from Technical School or College (7% versus 4%), and medical or dental appointments (4% versus 3%).

| <b>Destination (Going To) and Language</b> |             |             |                      |                               |                 |                        |                          |               |              |                |              |
|--|-------------|-------------|----------------------|-------------------------------|-----------------|------------------------|--------------------------|---------------|--------------|----------------|--------------|
| <b>Primary Language Spoken at Home</b>     | <b>Home</b> | <b>Work</b> | <b>School (K-12)</b> | <b>School (Tech/ College)</b> | <b>Shopping</b> | <b>Medical/ Dental</b> | <b>Personal Business</b> | <b>Social</b> | <b>Other</b> | <b>Refused</b> | <b>Total</b> |
| English                                    | 371         | 1011        | 8                    | 71                            | 20              | 45                     | 29                       | 70            | 34           | 0              | <b>1659</b>  |
| Non-English                                | 12          | 51          | 0                    | 6                             | 0               | 3                      | 2                        | 4             | 5            | 0              | <b>83</b>    |
| Refused                                    | 3           | 7           | 0                    | 1                             | 0               | 0                      | 0                        | 0             | 0            | 81             | <b>92</b>    |
| <b>Total</b>                               | <b>386</b>  | <b>1069</b> | <b>8</b>             | <b>78</b>                     | <b>20</b>       | <b>48</b>              | <b>31</b>                | <b>74</b>     | <b>39</b>    | <b>81</b>      | <b>1834</b>  |

### ***Destination by Spanish Response***

Fifty-one percent of respondents who answered the survey in Spanish were going to work, and 39% were going to their home.

| <b>Destination (Going To) and Language – Spanish</b> |             |             |                      |                               |                 |                         |                          |               |              |                |              |
|--|-------------|-------------|----------------------|-------------------------------|-----------------|-------------------------|--------------------------|---------------|--------------|----------------|--------------|
| <b>Primary Language Spoken at Home</b>               | <b>Home</b> | <b>Work</b> | <b>School (K-12)</b> | <b>School (Tech/ College)</b> | <b>Shopping</b> | <b>Medical / Dental</b> | <b>Personal Business</b> | <b>Social</b> | <b>Other</b> | <b>Refused</b> | <b>Total</b> |
| English  | 0           | 2           | 0                    | 0                             | 0               | 0                       | 0                        | 0             | 0            | 0              | <b>2</b>     |
| Non-English  | 29          | 36          | 2                    | 1                             | 1               | 0                       | 1                        | 0             | 2            | 0              | <b>72</b>    |
| Refused  | 0           | 0           | 0                    | 0                             | 0               | 0                       | 0                        | 0             | 0            | 0              | <b>0</b>     |
| <b>Total</b>   | <b>29</b>   | <b>38</b>   | <b>2</b>             | <b>1</b>                      | <b>1</b>        | <b>0</b>                | <b>1</b>                 | <b>0</b>      | <b>2</b>     | <b>0</b>       | <b>74</b>    |

## How Riders Arrived at PATCO Station and Language

Most participants were more likely to get to the PATCO station by driving and parking their car, however English speakers were more likely at 52% as opposed to non-English speakers at 43%. The second most common way to get to the PATCO station was walking, with 24% of non-English speakers, 23% of English speakers. Non-English speakers and English speakers were equally as likely to be dropped off by car (6%) take the bus (6%) and carpool (1%).

| How Riders Arrived at PATCO Station and Language |            |           |           |                    |                   |           |            |            |           |             |
|--|------------|-----------|-----------|--------------------|-------------------|-----------|------------|------------|-----------|-------------|
| Primary Language Spoken at Home                  | Walk       | Bicycle   | Carpool   | Car - Drive & Park | Car - Dropped Off | Taxi      | Train      | Bus        | Other     | Total       |
| English  | 379        | 43        | 18        | 864                | 103               | 30        | 106        | 93         | 23        | <b>1659</b> |
| Non-English                                      | 20         | 3         | 1         | 36                 | 5                 | 1         | 10         | 5          | 2         | <b>83</b>   |
| Refused  | 24         | 1         | 2         | 46                 | 7                 | 0         | 7          | 3          | 2         | <b>92</b>   |
| <b>Total</b>                                     | <b>423</b> | <b>47</b> | <b>21</b> | <b>946</b>         | <b>115</b>        | <b>31</b> | <b>123</b> | <b>101</b> | <b>27</b> | <b>1834</b> |

### How Riders Arrived at PATCO Station by Spanish Response

| How Riders Arrived at PATCO Station and Language – Spanish |           |           |          |                    |                   |          |          |          |          |           |
|--|-----------|-----------|----------|--------------------|-------------------|----------|----------|----------|----------|-----------|
| Primary Language Spoken at Home                            | Walk      | Bicycle   | Carpool  | Car - Drive & Park | Car - Dropped Off | Taxi     | Train    | Bus      | Other    | Total     |
| English  | 0         | 0         | 0        | 2                  | 0                 | 0        | 0        | 0        | 0        | <b>2</b>  |
| Non-English  | 13        | 11        | 1        | 18                 | 10                | 6        | 6        | 7        | 0        | <b>72</b> |
| Refused  | 0         | 0         | 0        | 0                  | 0                 | 0        | 0        | 0        | 0        | <b>0</b>  |
| <b>Total</b>   | <b>13</b> | <b>11</b> | <b>1</b> | <b>20</b>          | <b>10</b>         | <b>6</b> | <b>6</b> | <b>7</b> | <b>0</b> | <b>74</b> |

## Trip Frequency and Language

English speaking participants and non-English speaking participants mostly took their trip 5 or more days a week (both were 47% for English Speakers, 48% for non-English Speakers). English speaking participants were less likely to take their trips 4 days a week (20% versus 22%). However, English speaking participants were more likely to be taking their trip a couple of times a month (5% versus 1%).

| Trip Frequency and Language     |                       |               |                 |                          |                    |            |           |             |
|---------------------------------|-----------------------|---------------|-----------------|--------------------------|--------------------|------------|-----------|-------------|
| Primary Language Spoken in Home | 5 or more days a week | 4 days a week | 1-3 days a week | A couple of days a month | A few times a year | First time | Refused   | Total       |
| English                         | 787                   | 327           | 363             | 85                       | 74                 | 23         | 0         | <b>1659</b> |
| non-English                     | 40                    | 18            | 17              | 1                        | 4                  | 3          | 0         | <b>83</b>   |
| Refused                         | 5                     | 4             | 2               | 0                        | 0                  | 0          | 81        | <b>92</b>   |
| <b>Total</b>                    | <b>832</b>            | <b>349</b>    | <b>382</b>      | <b>86</b>                | <b>78</b>          | <b>26</b>  | <b>81</b> | <b>1834</b> |

### *Trip Frequency and Language by Spanish Response*

Fifty-seven percent of respondents who answered the survey in Spanish take their trip 5 or more days a week, and 32% of respondents took their trip 4 days a week.

| Trip Frequency and Language- Spanish |                       |               |                 |                          |                    |            |          |           |
|--------------------------------------|-----------------------|---------------|-----------------|--------------------------|--------------------|------------|----------|-----------|
| Primary Language Spoken in Home      | 5 or more days a week | 4 days a week | 1-3 days a week | A couple of days a month | A few times a year | First time | Refused  | Total     |
| English                              | 1                     | 1             | 0               | 0                        | 0                  | 0          | 0        | <b>2</b>  |
| non-English                          | 41                    | 23            | 3               | 4                        | 1                  | 0          | 0        | <b>72</b> |
| Refused                              | 0                     | 0             | 0               | 0                        | 0                  | 0          | 0        | <b>0</b>  |
| <b>Total</b>                         | <b>42</b>             | <b>24</b>     | <b>3</b>        | <b>4</b>                 | <b>1</b>           | <b>0</b>   | <b>0</b> | <b>74</b> |

### 3. CROSS-TABULATIONS BY HOUSEHOLD INCOME UNDER \$50,000

#### **Age and Income**

Those ages 21-40 made up the largest portion of the surveyed ridership across household income. However, for those whose incomes were less than \$50,000, surveyed riders ages 21-30 household income is 43% compared to 21% of surveyed riders whose incomes were over \$50,000. Those whose incomes were over \$50,000, there were significantly more surveyed riders in the 41-50 (49% versus 11%), 51-60 (16% versus 8%), and 61+ (12% versus 9%) age categories. Of the entire ridership population surveyed, approximately 31% of people refused to answer this question.

| Age and Income        |           |            |            |            |            |            |            |             |
|-----------------------|-----------|------------|------------|------------|------------|------------|------------|-------------|
| Household Income      | 11-20     | 21-30      | 31-40      | 41-50      | 51-60      | 61+        | Refused    | Total       |
| \$0 - \$24,999        | 7         | 43         | 13         | 2          | 10         | 7          | 0          | <b>82</b>   |
| \$25,000 - \$49,999   | 5         | 59         | 40         | 25         | 8          | 15         | 1          | <b>153</b>  |
| \$50,000-\$74,999     | 2         | 79         | 63         | 48         | 24         | 13         | 2          | <b>231</b>  |
| \$75,000-\$99,999     | 3         | 51         | 57         | 44         | 30         | 28         | 2          | <b>215</b>  |
| \$100,000-\$124,999   | 2         | 24         | 34         | 32         | 32         | 20         | 0          | <b>144</b>  |
| \$125,000-149,999     | 10        | 23         | 42         | 39         | 19         | 16         | 0          | <b>149</b>  |
| \$150,000 and greater | 3         | 35         | 88         | 65         | 57         | 44         | 1          | <b>293</b>  |
| Refused               | 21        | 119        | 78         | 66         | 81         | 85         | 117        | <b>567</b>  |
| <b>Total</b>          | <b>53</b> | <b>433</b> | <b>415</b> | <b>321</b> | <b>261</b> | <b>228</b> | <b>123</b> | <b>1834</b> |

### *Age and Income by Spanish Speakers*

Examining the table for those who completed the survey in Spanish, the highest age categories were 21-30, 31-40, and 41-50. Most of the respondents had income less than \$50,000 annually at 51%.

| Age and Income – Spanish |       |       |       |       |       |     |         |           |
|--------------------------|-------|-------|-------|-------|-------|-----|---------|-----------|
| Household Income         | 11-20 | 21-30 | 31-40 | 41-50 | 51-60 | 61+ | Refused | Total     |
| \$0 - \$24,999           | 0     | 3     | 1     | 2     | 0     | 0   | 0       | <b>6</b>  |
| \$25,000 - \$49,999      | 0     | 11    | 12    | 8     | 1     | 0   | 0       | <b>32</b> |
| \$50,000-\$74,999        | 0     | 1     | 5     | 7     | 1     | 0   | 0       | <b>14</b> |
| \$75,000-\$99,999        | 0     | 0     | 0     | 2     | 0     | 0   | 0       | <b>2</b>  |
| \$100,000-\$124,999      | 0     | 0     | 0     | 1     | 0     | 0   | 0       | <b>1</b>  |
| \$125,000-149,999        | 0     | 0     | 0     | 0     | 0     | 0   | 0       | <b>0</b>  |

|                       |   |    |    |    |   |   |   |    |
|-----------------------|---|----|----|----|---|---|---|----|
| \$150,000 and greater | 0 | 0  | 0  | 1  | 0 | 0 | 0 | 1  |
| Refused               | 0 | 7  | 4  | 1  | 3 | 1 | 2 | 18 |
| Total                 | 0 | 22 | 22 | 22 | 5 | 1 | 2 | 74 |

### Gender and Income

Forty eight percent of female participants represented a slightly higher percent of persons with less than \$50,000 in household income than males at 46%. Males represented a smaller number of persons with household incomes above \$50,000 (45%) as opposed to females (53%). Female riders were also more likely to refuse to answer the household income question (23% refused) as opposed to men (22% refused).

| Gender and Income     |      |        |             |           |       |                      |       |
|-----------------------|------|--------|-------------|-----------|-------|----------------------|-------|
| Household Income      | Male | Female | Transgender | Nonbinary | Other | Prefer not to answer | Total |
| \$0 - \$24,999        | 33   | 43     | 2           | 3         | 0     | 1                    | 82    |
| \$25,000 - \$49,999   | 74   | 70     | 3           | 4         | 1     | 1                    | 153   |
| \$50,000- \$74,999    | 77   | 150    | 1           | 2         | 0     | 1                    | 231   |
| \$75,000-\$99,999     | 108  | 98     | 1           | 5         | 1     | 2                    | 215   |
| \$100,000-\$124,999   | 60   | 82     | 1           | 0         | 1     | 0                    | 144   |
| \$125,000-149,999     | 72   | 63     | 1           | 1         | 1     | 1                    | 139   |
| \$150,000 and greater | 138  | 149    | 1           | 3         | 1     | 1                    | 293   |
| Refused               | 222  | 244    | 2           | 4         | 3     | 102                  | 577   |
| Total                 | 784  | 899    | 12          | 22        | 8     | 109                  | 1834  |

### Gender and Income by Spanish Speakers

When analyzing the data in the Spanish table, a notably higher percentage of male participants is observed among non-minorities. Approximately 61.5% of males had income less than \$50,000 a year, while only 27.8% of females had income of less than \$50,000 per year. However, this could be because 50% of female respondents refused to provide their income, while only 16% of males refused to provide their income.

| Gender and Income – Spanish |           |           |             |           |          |                      |           |
|-----------------------------|-----------|-----------|-------------|-----------|----------|----------------------|-----------|
| Household Income            | Male      | Female    | Transgender | Nonbinary | Other    | Prefer not to answer | Total     |
| \$0 - \$24,999              | 6         | 0         | 0           | 0         | 0        | 0                    | <b>6</b>  |
| \$25,000 - \$49,999         | 26        | 5         | 1           | 0         | 0        | 0                    | <b>32</b> |
| \$50,000- \$74,999          | 11        | 3         | 0           | 0         | 0        | 0                    | <b>14</b> |
| \$75,000-\$99,999           | 0         | 1         | 0           | 0         | 1        | 0                    | <b>2</b>  |
| \$100,000-\$124,999         | 1         | 0         | 0           | 0         | 0        | 0                    | <b>1</b>  |
| \$125,000-149,999           | 0         | 0         | 0           | 0         | 0        | 0                    | <b>0</b>  |
| \$150,000 and greater       | 0         | 0         | 0           | 1         | 0        | 0                    | <b>1</b>  |
| Refused                     | 8         | 9         | 0           | 0         | 0        | 1                    | <b>18</b> |
| <b>Total</b>                | <b>52</b> | <b>18</b> | <b>1</b>    | <b>1</b>  | <b>1</b> | <b>1</b>             | <b>74</b> |

### Time of Day & Station Boarded by Income

Riders with incomes below \$50,000 totaled 235 of the surveyed riders. The highest boarding numbers by station for those under \$50,000 in income were Lindenwold (23% of surveyed riders), 8<sup>th</sup> & Market (16%), Ferry Ave. (14%) and Broadway and Haddonfield both with 7%.

Riders with incomes below \$50,000 were more likely to be traveling during the AM Peak hours (40%) or PM Peak hours (38%), whereas those with incomes over \$50,000 had a higher number of riders during the morning (54%) than the evening hours (25%).

| PATCO Stations    |              |            |           |           |             |               |              |            |           |           |              |           |           |           |          |
|-------------------|--------------|------------|-----------|-----------|-------------|---------------|--------------|------------|-----------|-----------|--------------|-----------|-----------|-----------|----------|
| Household Income  | Time         | Lindenwold | Ashland   | Woodcrest | Haddonfield | Westmont      | Collingswood | Ferry Ave. | Broadway  | City Hall | 8th & Market | 9th-10th  | 12th-13th | 15th-16th | Total    |
| \$0-\$24,999      | Owl          | 0          | 0         | 0         | 0           | 0             | 0            | 0          | 0         | 0         | 1            | 0         | 0         | 0         | 1        |
|                   | AM Peak      | 3          | 1         | 2         | 1           | 2             | 0            | 2          | 7         | 1         | 11           | 1         | 4         | 5         | 40       |
|                   | Midday       | 7          | 1         | 2         | 0           | 1             | 0            | 0          | 1         | 0         | 3            | 0         | 0         | 0         | 15       |
|                   | PM Peak      | 6          | 0         | 2         | 2           | 3             | 2            | 6          | 2         | 2         | 0            | 0         | 0         | 1         | 26       |
|                   | Evening Base | 0          | 0         | 0         | 0           | 0             | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 0        |
|                   | <b>Total</b> |            | <b>16</b> | <b>2</b>  | <b>6</b>    | <b>3</b>      | <b>6</b>     | <b>2</b>   | <b>8</b>  | <b>10</b> | <b>3</b>     | <b>15</b> | <b>1</b>  | <b>4</b>  | <b>6</b> |
| \$25,000-\$49,999 | Owl          | 0          | 0         | 0         | 0           | 0             | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 0        |
|                   | AM Peak      | 11         | 4         | 4         | 3           | 4             | 0            | 6          | 3         | 3         | 8            | 1         | 4         | 2         | 53       |
|                   | Midday       | 8          | 2         | 0         | 4           | 1             | 0            | 4          | 1         | 3         | 9            | 0         | 0         | 2         | 34       |
|                   | PM Peak      | 19         | 0         | 4         | 6           | 2             | 3            | 16         | 3         | 0         | 6            | 1         | 2         | 2         | 64       |
|                   | Evening Base | 0          | 0         | 1         | 1           | 0             | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 2        |
|                   | <b>Total</b> |            | <b>38</b> | <b>6</b>  | <b>9</b>    | <b>repl14</b> | <b>7</b>     | <b>3</b>   | <b>26</b> | <b>7</b>  | <b>6</b>     | <b>23</b> | <b>2</b>  | <b>6</b>  | <b>6</b> |

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| PATCO Stations              |              |            |           |           |             |           |              |            |           |           |              |           |           |           |           |
|-----------------------------|--------------|------------|-----------|-----------|-------------|-----------|--------------|------------|-----------|-----------|--------------|-----------|-----------|-----------|-----------|
| Household Income            | Time         | Lindenwold | Ashland   | Woodcrest | Haddonfield | Westmont  | Collingswood | Ferry Ave. | Broadway  | City Hall | 8th & Market | 9th-10th  | 12th-13th | 15th-16th | Total     |
| <b>\$50,000 - \$74,999</b>  | Owl          | 1          | 0         | 0         | 0           | 0         | 0            | 0          | 1         | 0         | 0            | 0         | 0         | 0         | 2         |
|                             | AM Peak      | 35         | 12        | 16        | 9           | 6         | 3            | 5          | 3         | 3         | 20           | 3         | 2         | 3         | 120       |
|                             | Midday       | 6          | 5         | 4         | 1           | 3         | 3            | 2          | 1         | 2         | 6            | 3         | 1         | 1         | 38        |
|                             | PM Peak      | 16         | 3         | 9         | 4           | 4         | 4            | 7          | 4         | 2         | 3            | 7         | 1         | 2         | 66        |
|                             | Evening Base | 1          | 1         | 1         | 0           | 0         | 0            | 1          | 0         | 0         | 0            | 1         | 0         | 0         | 5         |
|                             | <b>Total</b> |            | <b>59</b> | <b>21</b> | <b>30</b>   | <b>14</b> | <b>13</b>    | <b>10</b>  | <b>15</b> | <b>9</b>  | <b>7</b>     | <b>29</b> | <b>14</b> | <b>4</b>  | <b>6</b>  |
| <b>\$75,000- \$99,999</b>   | Owl          | 0          | 0         | 0         | 0           | 0         | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 0         |
|                             | AM Peak      | 25         | 11        | 20        | 10          | 8         | 2            | 6          | 3         | 0         | 8            | 3         | 4         | 6         | 106       |
|                             | Midday       | 6          | 3         | 4         | 8           | 4         | 1            | 7          | 0         | 1         | 5            | 1         | 1         | 3         | 44        |
|                             | PM Peak      | 12         | 3         | 9         | 4           | 5         | 3            | 4          | 1         | 2         | 4            | 9         | 0         | 5         | 61        |
|                             | Evening Base | 0          | 0         | 2         | 0           | 1         | 0            | 0          | 1         | 0         | 0            | 0         | 0         | 0         | 4         |
|                             | <b>Total</b> |            | <b>43</b> | <b>17</b> | <b>35</b>   | <b>22</b> | <b>18</b>    | <b>6</b>   | <b>17</b> | <b>5</b>  | <b>3</b>     | <b>17</b> | <b>13</b> | <b>5</b>  | <b>14</b> |
| <b>\$100,000- \$124,999</b> | Owl          | 0          | 0         | 0         | 0           | 0         | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 0         |
|                             | AM Peak      | 16         | 9         | 11        | 9           | 12        | 2            | 3          | 0         | 0         | 4            | 5         | 0         | 1         | 72        |
|                             | Midday       | 11         | 4         | 1         | 2           | 1         | 3            | 1          | 1         | 2         | 1            | 1         | 0         | 4         | 32        |
|                             | PM Peak      | 9          | 5         | 2         | 6           | 1         | 0            | 5          | 1         | 4         | 1            | 1         | 0         | 3         | 38        |
|                             | Evening Base | 1          | 0         | 0         | 0           | 1         | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 2         |
|                             | <b>Total</b> |            | <b>37</b> | <b>18</b> | <b>14</b>   | <b>17</b> | <b>15</b>    | <b>5</b>   | <b>9</b>  | <b>2</b>  | <b>6</b>     | <b>6</b>  | <b>7</b>  | <b>0</b>  | <b>8</b>  |
| <b>125,000- 149,999</b>     | Owl          | 0          | 1         | 0         | 0           | 0         | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 1         |
|                             | AM Peak      | 21         | 10        | 13        | 7           | 11        | 2            | 0          | 2         | 0         | 5            | 3         | 2         | 3         | 79        |
|                             | Midday       | 5          | 3         | 4         | 5           | 3         | 2            | 1          | 0         | 0         | 4            | 0         | 1         | 0         | 28        |
|                             | PM Peak      | 2          | 1         | 4         | 1           | 2         | 3            | 1          | 1         | 2         | 3            | 5         | 1         | 3         | 29        |
|                             | Evening Base | 1          | 1         | 0         | 0           | 0         | 0            | 0          | 0         | 0         | 0            | 0         | 0         | 0         | 2         |
|                             | <b>Total</b> |            | <b>29</b> | <b>16</b> | <b>21</b>   | <b>13</b> | <b>16</b>    | <b>7</b>   | <b>2</b>  | <b>3</b>  | <b>2</b>     | <b>12</b> | <b>8</b>  | <b>4</b>  | <b>6</b>  |

## PATCO Customer Survey 2023

| PATCO Stations              |              |            |            |            |             |            |              |            |            |           |              |            |           |           |            |
|-----------------------------|--------------|------------|------------|------------|-------------|------------|--------------|------------|------------|-----------|--------------|------------|-----------|-----------|------------|
| Household Income            | Time         | Lindenwold | Ashland    | Woodcrest  | Haddonfield | Westmont   | Collingswood | Ferry Ave. | Broadway   | City Hall | 8th & Market | 9th-10th   | 12th-13th | 15th-16th | Total      |
| <b>\$150,000 or greater</b> | Owl          | 0          | 0          | 0          | 0           | 0          | 0            | 0          | 0          | 0         | 0            | 0          | 0         | 0         | <b>0</b>   |
|                             | AM Peak      | 29         | 13         | 39         | 25          | 27         | 9            | 12         | 0          | 2         | 7            | 7          | 2         | 3         | <b>175</b> |
|                             | Midday       | 13         | 5          | 5          | 7           | 6          | 2            | 4          | 1          | 1         | 2            | 1          | 1         | 0         | <b>48</b>  |
|                             | PM Peak      | 5          | 6          | 6          | 4           | 2          | 7            | 4          | 2          | 2         | 9            | 9          | 0         | 8         | <b>64</b>  |
|                             | Evening Base | 0          | 0          | 3          | 0           | 0          | 1            | 0          | 1          | 0         | 0            | 0          | 0         | 1         | <b>6</b>   |
|                             | <b>Total</b> |            | <b>47</b>  | <b>24</b>  | <b>53</b>   | <b>36</b>  | <b>35</b>    | <b>19</b>  | <b>20</b>  | <b>4</b>  | <b>5</b>     | <b>18</b>  | <b>17</b> | <b>3</b>  | <b>12</b>  |
| <b>Refused</b>              | Owl          | 0          | 0          | 0          | 0           | 0          | 0            | 0          | 0          | 0         | 0            | 0          | 0         | 0         | <b>0</b>   |
|                             | AM Peak      | 46         | 17         | 48         | 13          | 28         | 6            | 9          | 13         | 2         | 54           | 8          | 12        | 13        | <b>269</b> |
|                             | Midday       | 27         | 7          | 8          | 14          | 11         | 6            | 8          | 0          | 2         | 10           | 1          | 1         | 2         | <b>97</b>  |
|                             | PM Peak      | 39         | 11         | 10         | 23          | 13         | 9            | 28         | 10         | 3         | 18           | 27         | 5         | 9         | <b>205</b> |
|                             | Evening Base | 1          | 0          | 2          | 0           | 1          | 0            | 0          | 0          | 0         | 0            | 1          | 1         | 0         | <b>6</b>   |
|                             | <b>Total</b> |            | <b>113</b> | <b>35</b>  | <b>68</b>   | <b>50</b>  | <b>53</b>    | <b>21</b>  | <b>45</b>  | <b>23</b> | <b>7</b>     | <b>82</b>  | <b>37</b> | <b>19</b> | <b>24</b>  |
| <b>Total</b>                | Owl          | 1          | 1          | 0          | 0           | 0          | 0            | 0          | 1          | 0         | 1            | 0          | 0         | 0         | <b>4</b>   |
|                             | AM Peak      | 186        | 77         | 153        | 77          | 98         | 24           | 43         | 31         | 11        | 117          | 31         | 30        | 36        | <b>914</b> |
|                             | Midday       | 83         | 30         | 28         | 41          | 30         | 17           | 27         | 5          | 11        | 40           | 7          | 5         | 12        | <b>336</b> |
|                             | PM Peak      | 108        | 29         | 46         | 50          | 32         | 31           | 71         | 24         | 17        | 44           | 59         | 9         | 33        | <b>553</b> |
|                             | Evening Base | 4          | 2          | 9          | 1           | 3          | 1            | 1          | 2          | 0         | 0            | 2          | 1         | 1         | <b>27</b>  |
|                             | <b>Total</b> |            | <b>382</b> | <b>139</b> | <b>236</b>  | <b>169</b> | <b>163</b>   | <b>73</b>  | <b>142</b> | <b>63</b> | <b>39</b>    | <b>202</b> | <b>99</b> | <b>45</b> | <b>82</b>  |

*Time of Day & Station Boarded by Income by Spanish Response*

Examining the table for those who completed the survey in Spanish with incomes below \$50,000 totaled 36 of the survey responses. The highest boarding numbers by station for Spanish speakers with household incomes under \$50,000 were Lindenwold (33%), Ferry Ave. (19%), Broadway (17%), and Woodcrest at 11%.

Spanish speaking riders with incomes below \$50,000 were more likely to be traveling during the AM Peak hours (47%) or PM Peak hours (36%), whereas those with incomes over \$50,000 had a higher number of riders during the morning (60%) than the evening hours (30%).

| PATCO Station – Spanish |              |            |         |           |             |          |              |            |          |           |              |          |           |           |       |
|-------------------------|--------------|------------|---------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|-------|
| Household Income        | Time         | Lindenwold | Ashland | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th | Total |
| \$0-\$24,999            | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 1          | 0       | 0         | 0           | 0        | 0            | 1          | 0        | 0         | 1            | 0        | 0         | 0         | 3     |
|                         | Midday       | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | PM Peak      | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 1        | 0         | 0            | 0        | 0         | 0         | 1     |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 1          | 0       | 0         | 0           | 0        | 0            | 1          | 1        | 0         | 1            | 0        | 0         | 0         | 4     |
| \$25,000-\$49,999       | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 8          | 0       | 3         | 1           | 0        | 0            | 0          | 1        | 1         | 0            | 0        | 0         | 0         | 14    |
|                         | Midday       | 2          | 0       | 0         | 0           | 0        | 0            | 0          | 3        | 0         | 0            | 0        | 0         | 1         | 6     |
|                         | PM Peak      | 1          | 0       | 1         | 1           | 0        | 0            | 6          | 1        | 1         | 1            | 0        | 0         | 0         | 12    |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 11         | 0       | 4         | 2           | 0        | 0            | 6          | 5        | 2         | 1            | 0        | 0         | 1         | 32    |
| \$50,000 - \$74,999     | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 4          | 1       | 4         | 1           | 0        | 0            | 0          | 1        | 0         | 0            | 0        | 0         | 0         | 11    |
|                         | Midday       | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | PM Peak      | 1          | 0       | 2         | 1           | 0        | 0            | 1          | 0        | 0         | 0            | 0        | 0         | 0         | 5     |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 5          | 1       | 6         | 2           | 0        | 0            | 1          | 1        | 0         | 0            | 0        | 0         | 0         | 16    |
| \$75,000-\$99,999       | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Midday       | 1          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 1     |

PATCO Customer Survey 2023

| PATCO Station – Spanish |              |            |         |           |             |          |              |            |          |           |              |          |           |           |       |
|-------------------------|--------------|------------|---------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|-------|
| Household Income        | Time         | Lindenwold | Ashland | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th | Total |
|                         | PM Peak      | 0          | 0       | 1         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 1     |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 1          | 0       | 1         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 2     |
| \$100,000-\$124,999     | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Midday       | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 1            | 0        | 0         | 0         | 1     |
|                         | PM Peak      | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 1        | 0         | 0         | 0     |
| 125,000-149,999         | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Midday       | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | PM Peak      | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
| \$150,000 or greater    | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 0          | 0       | 1         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 1     |
|                         | Midday       | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | PM Peak      | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 0          | 0       | 1         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
| Refused                 | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 2          | 0       | 0         | 2           | 0        | 0            | 1          | 0        | 0         | 1            | 0        | 0         | 0         | 6     |
|                         | Midday       | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | PM Peak      | 3          | 1       | 1         | 2           | 0        | 0            | 0          | 3        | 1         | 0            | 1        | 0         | 0         | 12    |

## PATCO Customer Survey 2023

| PATCO Station – Spanish |              |            |         |           |             |          |              |            |          |           |              |          |           |           |       |
|-------------------------|--------------|------------|---------|-----------|-------------|----------|--------------|------------|----------|-----------|--------------|----------|-----------|-----------|-------|
| Household Income        | Time         | Lindenwold | Ashland | Woodcrest | Haddonfield | Westmont | Collingswood | Ferry Ave. | Broadway | City Hall | 8th & Market | 9th-10th | 12th-13th | 15th-16th | Total |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 5          | 1       | 1         | 4           | 0        | 0            | 4          | 1        | 0         | 2            | 0        | 0         | 0         | 18    |
| Total                   | Owl          | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | AM Peak      | 15         | 1       | 8         | 4           | 0        | 0            | 2          | 2        | 1         | 2            | 0        | 0         | 0         | 35    |
|                         | Midday       | 3          | 0       | 0         | 0           | 0        | 0            | 0          | 3        | 0         | 1            | 0        | 0         | 1         | 8     |
|                         | PM Peak      | 5          | 1       | 5         | 4           | 0        | 0            | 10         | 3        | 1         | 2            | 0        | 0         | 0         | 31    |
|                         | Evening Base | 0          | 0       | 0         | 0           | 0        | 0            | 0          | 0        | 0         | 0            | 0        | 0         | 0         | 0     |
|                         | Total        | 23         | 2       | 13        | 8           | 0        | 0            | 12         | 8        | 2         | 5            | 0        | 0         | 1         | 74    |

## Fare Type and Income

Of those participants who were using Freedom Cards, 60% had household incomes less than \$50,000 and 85% had household incomes above \$50,000. Of those participants using Paper Tickets, 38% had household incomes less than \$50,000 and 13% had household incomes over \$50,000. Of those using the Share Card, 0.2% had household incomes less than \$50,000 and 2% had household incomes over \$50,000.

| Fare Type and Income  |              |              |            |            |             |
|-----------------------|--------------|--------------|------------|------------|-------------|
| Household Income      | Freedom Card | Paper Ticket | Share Card | Refused    | Total       |
| \$0 - \$24,999        | 51           | 30           | 1          | 0          | <b>82</b>   |
| \$25,000 - \$49,999   | 89           | 60           | 4          | 0          | <b>153</b>  |
| \$50,000 - \$74,999   | 183          | 45           | 3          | 0          | <b>231</b>  |
| \$75,000-\$99,999     | 178          | 27           | 10         | 0          | <b>215</b>  |
| \$100,000-\$124,999   | 117          | 23           | 4          | 0          | <b>144</b>  |
| \$125,000-149,999     | 124          | 13           | 2          | 0          | <b>139</b>  |
| \$150,000 and greater | 263          | 24           | 6          | 0          | <b>293</b>  |
| Refused               | 329          | 126          | 9          | 113        | <b>577</b>  |
| <b>Total</b>          | <b>1334</b>  | <b>348</b>   | <b>39</b>  | <b>113</b> | <b>1834</b> |

### *Fare Type and Income by Spanish Speakers*

For those who answered the survey in Spanish, 55.8% of minorities utilized a freedom card and 41.2% utilized a paper ticket. Fifty-one percent of those who used the freedom card and 56% of those who used a shared card had income of less than \$50,000.

| Fare Type and Income - Spanish |              |              |            |         |           |
|--------------------------------|--------------|--------------|------------|---------|-----------|
| Household Income               | Freedom Card | Paper Ticket | Share Card | Refused | Total     |
| \$0 - \$24,999                 | 1            | 5            | 0          | 0       | <b>6</b>  |
| \$25,000 - \$49,999            | 20           | 12           | 0          | 0       | <b>32</b> |
| \$50,000 - \$74,999            | 13           | 1            | 0          | 0       | <b>14</b> |
| \$75,000-\$99,999              | 2            | 0            | 0          | 0       | <b>2</b>  |
| \$100,000-\$124,999            | 0            | 1            | 0          | 0       | <b>1</b>  |
| \$125,000-149,999              | 0            | 0            | 0          | 0       | <b>0</b>  |
| \$150,000 and greater          | 1            | 0            | 0          | 0       | <b>1</b>  |
| Refused                        | 4            | 11           | 0          | 3       | <b>18</b> |

|       |    |    |   |   |    |
|-------|----|----|---|---|----|
| Total | 41 | 30 | 0 | 3 | 74 |
|-------|----|----|---|---|----|

## Origin & Destination and Income

### *Origin and Income*

The origin of those surveyed was most likely to be home or work. However, for those whose incomes are less than \$50,000 approximately 21% came from work and 66% came from home. For those whose household incomes are above \$50,000, 73% came from home and 21% came from work. For those with incomes below \$50,000 they had lower rates of coming from technical school/college (3% versus 2%), medical/dental appointments (2% versus 1%), personal business (2% versus 1%) or social locations (3% versus 1%).

| Origin (Coming From) and Income |             |            |               |                       |          |                  |                   |           |           |             |
|---------------------------------|-------------|------------|---------------|-----------------------|----------|------------------|-------------------|-----------|-----------|-------------|
| Household Income                | Home        | Work       | School (K-12) | School (Tech/College) | Shopping | Medical / Dental | Personal Business | Social    | Other     | Total       |
| \$0 - \$24,999                  | 59          | 11         | 0             | 4                     | 2        | 2                | 2                 | 1         | 1         | 82          |
| \$25,000 - \$49,999             | 95          | 39         | 2             | 4                     | 2        | 2                | 3                 | 5         | 1         | 153         |
| \$50,000 - \$74,999             | 169         | 46         | 0             | 5                     | 0        | 2                | 6                 | 3         | 0         | 231         |
| \$75,000- \$99,999              | 145         | 56         | 0             | 5                     | 1        | 1                | 2                 | 2         | 3         | 215         |
| \$100,000- \$124,999            | 111         | 24         | 0             | 1                     | 1        | 3                | 0                 | 0         | 4         | 144         |
| \$125,000- 149,999              | 104         | 30         | 2             | 1                     | 1        | 1                | 0                 | 0         | 0         | 139         |
| \$150,000 and greater           | 219         | 57         | 1             | 3                     | 0        | 4                | 5                 | 2         | 2         | 293         |
| Refused                         | 384         | 124        | 8             | 31                    | 2        | 9                | 4                 | 9         | 6         | 577         |
| <b>Total</b>                    | <b>1286</b> | <b>387</b> | <b>13</b>     | <b>54</b>             | <b>9</b> | <b>24</b>        | <b>22</b>         | <b>22</b> | <b>17</b> | <b>1834</b> |

### *Origin and Income by Spanish Speakers*

For Spanish speaking respondents, most participants were on their way to work or home, with the remainder being negligible. Fifty-six percent of those coming from home and 45% of those coming from work have incomes of less than \$50,000.

| Origin (Coming From) and Income – Spanish |           |           |               |                        |          |                  |                   |          |          |           |
|---|-----------|-----------|---------------|------------------------|----------|------------------|-------------------|----------|----------|-----------|
| Household Income                          | Home      | Work      | School (K-12) | School (Tech/ College) | Shopping | Medical / Dental | Personal Business | Social   | Other    | Total     |
| \$0 - \$24,999                            | 5         | 1         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 6         |
| \$25,000 - \$49,999                       | 18        | 12        | 0             | 1                      | 0        | 0                | 1                 | 0        | 0        | 32        |
| \$50,000 - \$74,999                       | 9         | 5         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 14        |
| \$75,000- \$99,999                        | 0         | 2         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 2         |
| \$100,000- \$124,999                      | 1         | 0         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 1         |
| \$125,000- 149,999                        | 0         | 0         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 0         |
| \$150,000 and greater                     | 1         | 0         | 0             | 0                      | 0        | 0                | 0                 | 0        | 0        | 1         |
| Refused                                   | 7         | 9         | 0             | 0                      | 0        | 2                | 0                 | 0        | 0        | 18        |
| <b>Total</b>                              | <b>41</b> | <b>29</b> | <b>0</b>      | <b>1</b>               | <b>0</b> | <b>2</b>         | <b>1</b>          | <b>0</b> | <b>0</b> | <b>74</b> |

*Destination and Income*

The destination of those surveyed was once again most likely to be home or work. However, for those whose income is less than \$50,000, approximately 25% were heading home and 43% were heading to work. For those whose household incomes are above \$50,000, 21% were heading home and 68% were heading to work. The percentages were in the same range for shopping, medical/dental appointments, and social destinations. However, for those whose household incomes are less than \$50,000 they were heading to technical school/college (9% versus 2.3%) and for personal business (4% versus 0.1%) than those surveyed whose household incomes were above \$50,000.

| Destination (Going To) and Income |            |             |               |                       |           |                |                   |           |           |           |             |
|-----------------------------------|------------|-------------|---------------|-----------------------|-----------|----------------|-------------------|-----------|-----------|-----------|-------------|
| Household Income                  | Home       | Work        | School (K-12) | School (Tech/College) | Shopping  | Medical/Dental | Personal Business | Social    | Other     | Refused   | Total       |
| \$0 - \$24,999                    | 16         | 23          | 0             | 13                    | 4         | 11             | 7                 | 7         | 1         | 0         | <b>82</b>   |
| \$25,000 - \$49,999               | 42         | 77          | 2             | 7                     | 7         | 3              | 3                 | 9         | 3         | 0         | <b>153</b>  |
| \$50,000 - \$74,999               | 44         | 156         | 1             | 10                    | 1         | 2              | 6                 | 5         | 6         | 0         | <b>231</b>  |
| \$75,000-\$99,999                 | 52         | 134         | 1             | 5                     | 2         | 6              | 2                 | 10        | 3         | 0         | <b>215</b>  |
| \$100,000-\$124,999               | 25         | 100         | 0             | 2                     | 0         | 6              | 1                 | 5         | 5         | 0         | <b>144</b>  |
| \$125,000-149,999                 | 28         | 98          | 0             | 2                     | 0         | 2              | 0                 | 7         | 2         | 0         | <b>139</b>  |
| \$150,000 and greater             | 61         | 209         | 0             | 5                     | 2         | 3              | 4                 | 8         | 1         | 0         | <b>293</b>  |
| Refused                           | 118        | 272         | 4             | 34                    | 4         | 15             | 8                 | 23        | 18        | 81        | <b>577</b>  |
| <b>Total</b>                      | <b>386</b> | <b>1069</b> | <b>8</b>      | <b>78</b>             | <b>20</b> | <b>48</b>      | <b>31</b>         | <b>74</b> | <b>39</b> | <b>81</b> | <b>1834</b> |

*Destination and Income by Spanish Response*

While examining survey participants who answered in Spanish, the majority participants came from work or home respectively, with the remainder being negligible. Forty-eight percent of those going home and 55% of those going to work have income of less than \$50,000.

| Destination (Going To) and Income - Spanish |      |      |               |                       |          |                |                   |        |       |         |       |
|---|------|------|---------------|-----------------------|----------|----------------|-------------------|--------|-------|---------|-------|
| Household Income                            | Home | Work | School (K-12) | School (Tech/College) | Shopping | Medical/Dental | Personal Business | Social | Other | Refused | Total |
| \$0 - \$24,999                              | 1    | 4    | 1             | 0                     | 0        | 0              | 0                 | 0      | 0     | 0       | 6     |
| \$25,000 - \$49,999                         | 13   | 17   | 1             | 0                     | 0        | 0              | 0                 | 0      | 1     | 0       | 32    |
| \$50,000 - \$74,999                         | 4    | 10   | 0             | 0                     | 0        | 0              | 0                 | 0      | 0     | 0       | 14    |
| \$75,000-\$99,999                           | 1    | 0    | 0             | 0                     | 0        | 0              | 1                 | 0      | 0     | 0       | 2     |
| \$100,000-\$124,999                         | 0    | 0    | 0             | 0                     | 0        | 0              | 0                 | 0      | 1     | 0       | 1     |
| \$125,000-149,999                           | 0    | 0    | 0             | 0                     | 0        | 0              | 0                 | 0      | 0     | 0       | 0     |
| \$150,000 and greater                       | 1    | 0    | 0             | 0                     | 0        | 0              | 0                 | 0      | 0     | 0       | 1     |
| Refused                                     | 9    | 7    | 0             | 1                     | 1        | 0              | 0                 | 0      | 0     | 0       | 18    |
| Total                                       | 29   | 38   | 2             | 1                     | 1        | 0              | 1                 | 0      | 2     | 0       | 74    |

### How Riders Arrived at PATCO Station and Income

Most people surveyed either drive and park or walk to the PATCO station. However, the percentages are different depending on income. For those whose household incomes are less than \$50,000, 35% walk and 26% drive and park. For those whose household incomes are greater than \$50,000, 59% drive and park and 20% walk. Those whose household incomes are less than \$50,000 have equal the number of riders being dropped off in a car at 6% or taking public transportation to the PATCO station, such as a train 10% versus 5%. Taking the bus, household incomes less than \$50,000 have a higher rate 13% versus 3%.

| How Riders Arrived at PATCO Station and Income |            |           |           |                    |                   |           |            |            |           |             |
|--|------------|-----------|-----------|--------------------|-------------------|-----------|------------|------------|-----------|-------------|
| Household Income                               | Walk       | Bicycle   | Carpool   | Car - Drive & Park | Car - Dropped Off | Taxi      | Train      | Bus        | Other     | Total       |
| \$0 - \$24,999                                 | 38         | 0         | 1         | 14                 | 5                 | 1         | 9          | 12         | 2         | <b>82</b>   |
| \$25,000 - \$49,999                            | 47         | 9         | 0         | 46                 | 10                | 2         | 15         | 19         | 5         | <b>153</b>  |
| \$50,000 - \$74,999                            | 50         | 5         | 3         | 110                | 21                | 9         | 21         | 8          | 4         | <b>231</b>  |
| \$75,000- \$99,999                             | 51         | 5         | 3         | 110                | 13                | 8         | 10         | 11         | 4         | <b>215</b>  |
| \$100,000- \$124,999                           | 22         | 4         | 4         | 90                 | 6                 | 2         | 7          | 7          | 2         | <b>144</b>  |
| \$125,000- 149,999                             | 26         | 3         | 0         | 90                 | 9                 | 1         | 6          | 1          | 3         | <b>139</b>  |
| \$150,000 and greater                          | 57         | 8         | 1         | 206                | 10                | 1         | 6          | 2          | 2         | <b>293</b>  |
| Refused  | 132        | 13        | 9         | 280                | 41                | 7         | 49         | 41         | 5         | <b>577</b>  |
| <b>Total</b>                                   | <b>423</b> | <b>47</b> | <b>21</b> | <b>946</b>         | <b>115</b>        | <b>31</b> | <b>123</b> | <b>101</b> | <b>27</b> | <b>1834</b> |

#### *How Riders Arrived at PATCO Station and Income by Spanish Response*

For those who answered the Survey in Spanish, the highest percentage of respondents drove and parked their car, got dropped off by car, walked, or took a bicycle. Eighty percent of those who parked their car, 90% of those who were dropped off by car, 46% of those who walked, and 82% of those who took their bicycle have income of less than \$50,000 a year.

| How Riders Arrived at PATCO Station and Income - Spanish |           |           |          |                    |                   |          |          |          |          |           |
|--|-----------|-----------|----------|--------------------|-------------------|----------|----------|----------|----------|-----------|
| Household Income   | Walk      | Bicycle   | Carpool  | Car - Drive & Park | Car - Dropped Off | Taxi     | Train    | Bus      | Other    | Total     |
| \$0 - \$24,999   | 2         | 0         | 0        | 0                  | 0                 | 0        | 2        | 2        | 0        | 6         |
| \$25,000 - \$49,999                                      | 3         | 8         | 0        | 7                  | 7                 | 2        | 3        | 2        | 0        | 32        |
| \$50,000 - \$74,999                                      | 1         | 1         | 0        | 9                  | 2                 | 0        | 0        | 1        | 0        | 14        |
| \$75,000- \$99,999                                       | 0         | 0         | 1        | 1                  | 0                 | 0        | 0        | 0        | 0        | 2         |
| \$100,000- \$124,999                                     | 0         | 0         | 0        | 1                  | 0                 | 0        | 0        | 0        | 0        | 1         |
| \$125,000- 149,999                                       | 0         | 0         | 0        | 0                  | 0                 | 0        | 0        | 0        | 0        | 0         |
| \$150,000 and greater                                    | 1         | 0         | 0        | 0                  | 0                 | 0        | 0        | 0        | 0        | 1         |
| Refused  | 6         | 2         | 0        | 2                  | 1                 | 4        | 1        | 2        | 0        | 18        |
| <b>Total</b>   | <b>13</b> | <b>11</b> | <b>1</b> | <b>20</b>          | <b>10</b>         | <b>6</b> | <b>6</b> | <b>7</b> | <b>0</b> | <b>74</b> |

### Trip Frequency and Income

Most survey participants take their trip 5 or more days a week. However, of those whose household incomes are less than \$50,000, 48% took their trip 5 days or more a week as opposed to those whose incomes are above \$50,000 at 60%. Those whose household incomes are less than \$50,000 were slightly more likely to be taking their trips either 4 days a week or 1-3 days a week (19% total versus 20% total). They were also more likely to be taking their trip only a couple of times a month (7% versus 5% a few times a year) or for the first time 2%.

| Trip Frequency and Income |                       |               |                 |                          |                    |            |         |       |
|---------------------------|-----------------------|---------------|-----------------|--------------------------|--------------------|------------|---------|-------|
| Household Income          | 5 or more days a week | 4 days a week | 1-3 days a week | A couple of days a month | A Few Times a year | First time | Refused | Total |
| \$0 - \$24,999            | 36                    | 11            | 20              | 9                        | 5                  | 1          | 0       | 82    |
| \$25,000 - \$49,999       | 77                    | 33            | 26              | 7                        | 7                  | 3          | 0       | 153   |
| \$50,000 - \$74,999       | 132                   | 51            | 32              | 5                        | 8                  | 3          | 0       | 231   |

| Trip Frequency and Income |                       |               |                 |                          |                    |            |           |             |
|---------------------------|-----------------------|---------------|-----------------|--------------------------|--------------------|------------|-----------|-------------|
| Household Income          | 5 or more days a week | 4 days a week | 1-3 days a week | A couple of days a month | A Few Times a year | First time | Refused   | Total       |
| \$75,000-\$99,999         | 111                   | 43            | 42              | 13                       | 5                  | 1          | 0         | <b>215</b>  |
| \$100,000-\$124,999       | 74                    | 31            | 23              | 4                        | 9                  | 3          | 0         | <b>144</b>  |
| \$125,000-149,999         | 58                    | 31            | 36              | 8                        | 4                  | 2          | 0         | <b>139</b>  |
| \$150,000 and greater     | 97                    | 68            | 93              | 12                       | 17                 | 6          | 0         | <b>293</b>  |
| Refused                   | 247                   | 81            | 110             | 28                       | 23                 | 7          | 81        | <b>577</b>  |
| <b>Total</b>              | <b>832</b>            | <b>349</b>    | <b>382</b>      | <b>86</b>                | <b>78</b>          | <b>26</b>  | <b>81</b> | <b>1834</b> |

#### *Trip Frequency and Income by Spanish Speakers*

For those who answered the Survey in Spanish, most patrons (89%) make the same trip 4 or more days a week. Of those who take the trip four or more days a week, 51.5% have an annual income of \$50,000 or less.

| Trip Frequency and Income - Spanish |                       |               |                 |                          |                    |            |           |             |
|-------------------------------------|-----------------------|---------------|-----------------|--------------------------|--------------------|------------|-----------|-------------|
| Household Income                    | 5 or more days a week | 4 days a week | 1-3 days a week | A couple of days a month | A Few Times a year | First time | Refused   | Total       |
| \$0 - \$24,999                      | 36                    | 11            | 20              | 9                        | 5                  | 1          | 0         | <b>82</b>   |
| \$25,000 - \$49,999                 | 77                    | 33            | 26              | 7                        | 7                  | 3          | 0         | <b>153</b>  |
| \$50,000 - \$74,999                 | 132                   | 51            | 32              | 5                        | 8                  | 3          | 0         | <b>231</b>  |
| \$75,000-\$99,999                   | 111                   | 43            | 42              | 13                       | 5                  | 1          | 0         | <b>215</b>  |
| \$100,000-\$124,999                 | 74                    | 31            | 23              | 4                        | 9                  | 3          | 0         | <b>144</b>  |
| \$125,000-149,999                   | 58                    | 31            | 36              | 8                        | 4                  | 2          | 0         | <b>139</b>  |
| \$150,000 and greater               | 97                    | 68            | 93              | 12                       | 17                 | 6          | 0         | <b>293</b>  |
| Refused                             | 247                   | 81            | 110             | 28                       | 23                 | 7          | 81        | <b>577</b>  |
| <b>Total</b>                        | <b>832</b>            | <b>349</b>    | <b>382</b>      | <b>86</b>                | <b>78</b>          | <b>26</b>  | <b>81</b> | <b>1834</b> |

# **NEW BUSINESS**

**SUMMARY STATEMENT**

**ITEM NO.:** PATCO-25-012

**SUBJECT:** Cleaning Services for 15<sup>th</sup>/16<sup>th</sup> & Locust, 12<sup>th</sup>/13<sup>th</sup> & Locust and 8<sup>th</sup>/Market Street Station Concourses and Stairways

**COMMITTEE:** New Business

**COMMITTEE MEETING DATE:** N/A

**BOARD ACTION DATE:** July 16, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate a contract with Center City District to provide cleaning services at 15<sup>th</sup>/16<sup>th</sup> & Locust, 12<sup>th</sup>/13<sup>th</sup> & Locust and 8<sup>th</sup>/Market Street Station concourses and stairways for a period of six (6) months.

**Amount:** Not to exceed \$505,000.00

**Firm:** Center City District  
100 South Broad Street  
Philadelphia, PA 19110

**PURPOSE:** To provide cleaning services for PATCO in defined areas of Philadelphia station concourses and stairways for a period of six (6) months.

**BACKGROUND:** PATCO and the City of Philadelphia have worked out a planned, coordinated effort to address ongoing conditions in the City-owned concourse areas and to create time and space for cleaning, maintenance, and public safety work to proceed more effectively. These changes are part of a temporary, six-month program focused on improving cleanliness.

The scope of work includes all labor, equipment, and supplies to provide the services on a seven (7) day a week basis. The cleaning tasks include deep cleaning, rotational heavy-duty pressure washing and graffiti removal. In addition, the DRPA/PATCO have an exercisable option to extend the contract for an additional six (6) months at \$505,000 (NTE).

Staff have reviewed and evaluated Center City District's proposal and determined it to be fair and reasonable. Staff recommend awarding a contract to provide the proposed services.

|                 |                                |   |
|-----------------|--------------------------------|---|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$505,000 (NTE)</b>  |
|                 | <b>Source of Funds:</b>        | <b>General Fund – Operating Budget</b>  |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>  |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>  |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>  |
|                 | <b>Duration of Contract:</b>   | <b>Six (6) months with one (1)<br/>Six (6) Month exercisable option at<br/>\$505,000.00</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>  |

**PATCO-25-012**  
**New Business: July 16, 2025**  
**Board Date: July 16, 2025**  
**Cleaning Services for 15<sup>th</sup>/16<sup>th</sup> & Locust, 12<sup>th</sup>/13<sup>th</sup> & Locust**  
**and 8<sup>th</sup>/Market Street Station Concourses and Stairways**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Port Authority Transit Corporation authorizes staff to negotiate a contract with Center City District for cleaning services in City-owned areas in an amount not to exceed \$505,000.00 per the attached Summary Statement; and be it further

**RESOLVED:** The Chair, Vice Chair and President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of PATCO along with the President. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the President shall execute such documents on behalf of PATCO.

|                 |                                |   |
|-----------------|--------------------------------|---|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$505,000 (NTE)</b>  |
|                 | <b>Source of Funds:</b>        | <b>General Fund – Operating Budget</b>  |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>  |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>  |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>  |
|                 | <b>Duration of Contract:</b>   | <b>Six (6) months with one (1)</b><br><b>Six (6) Month exercisable option at</b><br><b>\$505,000.00</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>  |

**SUMMARY STATEMENT**

**ITEM NO.:** PATCO-25-013

**SUBJECT:** Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)

**COMMITTEE:** New Business

**COMMITTEE MEETING DATE:** N/A

**BOARD ACTION DATE:** July 16, 2025

**PROPOSAL:** That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

**PURPOSE:** To permit staff to continue and maintain PATCO operations in a safe and orderly manner.

**BACKGROUND:** At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

**SUMMARY:**

|                                |                   |
|--------------------------------|-------------------|
| <b>Amount:</b>                 | N/A               |
| <b>Source of Funds:</b>        | See Attached List |
| <b>Capital Project #:</b>      | N/A               |
| <b>Operating Budget:</b>       | N/A               |
| <b>Master Plan Status:</b>     | N/A               |
| <b>Other Fund Sources:</b>     | N/A               |
| <b>Duration of Contract:</b>   | N/A               |
| <b>Other Parties Involved:</b> | N/A               |

**PATCO-25-013**  
**New Business: July 16, 2025**  
**Board Date: July 16, 2025**  
**Consideration of Pending PATCO Contracts**  
**(Between \$25,000 and \$100,000)**

**RESOLUTION**

**RESOLVED:** That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

**SUMMARY:**

|                                |                          |
|--------------------------------|--------------------------|
| <b>Amount:</b>                 | <b>N/A</b>               |
| <b>Source of Funds:</b>        | <b>See Attached List</b> |
| <b>Capital Project #:</b>      | <b>N/A</b>               |
| <b>Operating Budget:</b>       | <b>N/A</b>               |
| <b>Master Plan Status:</b>     | <b>N/A</b>               |
| <b>Other Fund Sources:</b>     | <b>N/A</b>               |
| <b>Duration of Contract:</b>   | <b>N/A</b>               |
| <b>Other Parties Involved:</b> | <b>N/A</b>               |



## CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, July 16, 2025

| Item # | Vendor/Contractor       | Description   | Amount      | Procurement Method  | Bids Received              | Bid Amounts    | Source of Funds |
|--------|-------------------------|---|-------------|---|----------------------------|----------------|-----------------|
| A      | Versitron<br>Newark, DE | Procurement of hardware to upgrade the payment solution for parking gates at PATCO. | \$36,582.00 | Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 1" | 1. Versitron<br>Newark, DE | 1. \$36,582.00 | General Funds   |

Exhibit 1

**Memorandum: Purchases Greater Than \$25,000**  
**PATCO - Sole Source Purchase Order Request**

[View File\(s\)](#)  
[Attach File\(s\)](#)

**TO:** John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer  
 John T. Hanson, CEO-DRPA / President-PATCO

**FROM:** NAME:  DEPARTMENT:   
 Division Director/Project Manager

**SUBJECT:** Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT:

PURCHASE REQUISITION NUMBER:  DATE:

**Background:**

The parking gates at PATCO are interfaced with the same payment solution (AFC) as the fare gates. With the new fare collection system in place, upgrades are required in order to keep the system at an optimum level.

**Justification for Proprietary/ Sole Source:**

The Versitron switch uniquely supports the PATCO AFC parking lots (parking gates) is at the end of its useful life and required replacement. The Versitron switch connects a single device (parking gate) over fiber to a switch back in the network cabinet. Versitron field devices and cabinet switch are a mated pair to avoid compatibility issues. With the parking lots having devices dispersed over acres of ground, connecting via fiber is the only correct way to do it. The AFC parking is off of a firewall interface which would require its own Versitron switch. The parking gates at PATCO are interfaced with the same payment solution (AFC) as the fare gates, therefore requiring only Versitron switches in order for proper communication of the systems.

**Cost:**

\$36,582.00

Division Director **Christopher J. Jones** Digitally signed by Christopher J. Jones  
 Date: 2025.06.10 14:45:01 -04'00'  
 Signature

**John Rink, GM-PATCO** **John D. Rink** Digitally signed by John D. Rink  
 Date: 2025.06.11 08:32:10 -04'00'  
 Signature

**Jerry S. Sahi, CFO** **Jatinder Sahi** Digitally signed by Jatinder Sahi  
 Date: 2025.06.11 08:35:26 -04'00'  
 Signature

**John T. Hanson, CEO-DRPA/  
 President-PATCO** **John T. Hanson** Digitally signed by John T. Hanson  
 Date: 2025.06.16 10:41:44 -04'00'  
 Signature

Jan, 25 2024