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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

One Port Center
Two Riverside Drive
Camden, New Jersey

Wednesday, June 17, 2015

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PRESENT

Pennsylvania Commissioners

Ryan Boyer, Chairman
Antonio Fiol-Silva
Marian Moskowitz
Whitney R. White
Elinor Haider (via telephone)
Rohan K. Hepkins (via telephone)
Eugene DePasquale, Pennsylvania Auditor General
(via telephone)
John Lisko, Esq. (for Acting Pennsylvania State
Treasurer Christopher Craig - via telephone)

New Jersey Commissioners

Jeffrey Nash, Vice Chairman
Albert Frattali
Charles Fentress
E. Frank DiAntonio
Tamarisk Jones

DRPA/PATCO Staff

John Hanson, Chief Executive Officer
Michael Conallen, Deputy Chief Executive Officer
Kristen Mayock, Acting General Counsel &
Acting Corporate Secretary
Stephen Holden, Deputy General Counsel
Kathleen P. Vandy, Assistant General Counsel
Richard J. Mosback, Jr. Assistant General Counsel
James White, Chief Financial Officer
Dan Auletto, Acting Chief Operating Officer
Toni Brown, Chief Administrative Officer
Michael Venuto, Chief Engineer
John Rink, General Manager, PATCO
Jack Stief, Police Chief, Public Safety
David Aubrey, Acting Inspector General
Susan Squillace, Manager, Procurement & Stores,
DRPA/PATCO

1 **DRPA/PATCO Staff (continued)**

2 Amy Ash, Contract Administrator,
Contract Administration
3 Christina Maroney, Acting Director, Strategic
Initiatives
4 Mike Williams, Acting Manager, Corporate
Communications & Community Relations
5 Fran O'Brien, Manager, Corporate Communications &
Community Relations
6 Valerie Bradford, Bridge Director, Ben Franklin
and Betsy Ross Bridges
7 Pat McBride, Director, Transit Services, PATCO
Larry Walton, Construction & Maintenance Manager,
8 Walt Whitman Bridge
Steve Reiners, Fleet Manager, Walt Whitman Bridge
9 Earl Robinson, Train Operator, PATCO
Darrence DuBose, Train Operator, PATCO
10 Fran Egolf, Station Supervisor, PATCO
Thaddeus Abbott, Executive Assistant, Chief
11 Administrative Office/Office of Business
Development & Equal Opportunity (OBDEO)
12 Erin Watterson, EEO Specialist, OBDEO
Ronald Kelly, Construction Contract Compliance
13 Specialist, Labor Contract Compliance
Ann DuVall, Project Analyst
14 Fritz Sims, Supervisor, Print Shop
Mike DiGiamberardino, Reproduction Technician,
15 Print Shop
Sheila Milner, Administrative Coordinator
16 Elizabeth McGee, Administrative Coordinator
Lisa D'Archangelo, Legal Secretary
17 Nancy Farthing, Executive Assistant to the CEO
Dawn Whiton, Administrative Coordinator to the CEO &
18 Deputy CEO
Maci Prescott, Intern
19 Joseph Zito, Police Sergeant (retired), Public Safety
Madeline Gorko, Train Operator (retired), PATCO
20
21
22

1 **Others Present:**

2 John Dougherty, Business Manager, IBEW Local 98
3 Amy Herbold, Esq., New Jersey Governor's Authorities
4 Unit
5 David Dix, Assistant to Chairman Boyer
6 Dionne Frith, Executive Assistant to Chairman Boyer
7 Victoria Madden, Chief Counsel for Auditor General
8 Eugene DePasquale (via telephone)

6 **Others Present (continued):**

7 Christopher Gibson, Esq., Archer & Greiner,
8 (New Jersey Counsel)
9 Alan Kessler, Esq., Duane Morris LLP
10 (Pennsylvania Counsel)
11 Jarred Corn, Bowman & Company
12 Jennifer Berlino, Bowman & Company
13 Arnold Alston, Wells Fargo
14 Joellyn Powell, Wells Fargo
15 Charles Holmes, Holmes & Company
16 Jon Livingston, Manager Business Development, Jacobs
17 Olivia C. Glenn, Regional Manager,
18 New Jersey Conservation Foundation
19 Tara Chupka, Assistant to John Dougherty
20 John Sandone, Citizens Advisory Committee
21 Joe Quigley
22 Mark Dill (Friends of Cooper River Park West)
Eleanor Dill (Friends of Cooper River Park West)
Robert Davis (Friends of Cooper River Park West)
Roy Jones (Friends of Cooper River Park West)
Nancy Axelrod (Friends of Cooper River Park West)
Ann Carroll (Friends of Cooper River Park West)
Tom Knoche (Friends of Cooper River Park West)
Kevin Barfield (Friends of Cooper River Park West)
Adam Rea (Friends of Cooper River Park West)
Cornell Garnett (Friends of Cooper River Park West)
Rhonda Dickerson (Friends of Cooper River Park West)

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P R O C E E D I N G S

(9:08 a.m.)

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3 CHAIRMAN BOYER: The meeting will now come to
4 order. Please take the roll.

5 MS. MAYOCK: Shall we start with a moment of
6 silence and Pledge of Allegiance?

7 (Pause/Pledge of Allegiance)

8 CHAIRMAN BOYER: Now, we'll take the roll.

9 MS. MAYOCK: Chairman Boyer?

10 CHAIRMAN BOYER: Present.

11 MS. MAYOCK: Vice Chairman Nash?

12 VICE CHAIRMAN NASH: Here.

13 MS. MAYOCK: Commissioner Fiol-Silva?

14 COMMISSIONER FIOI-SILVA: Present.

15 MS. MAYOCK: Commissioner Lisko?

16 COMMISSIONER LISKO: On the phone.

17 MS. MAYOCK: Commissioner White?

18 COMMISSIONER WHITE: Here.

19 MS. MAYOCK: Commissioner Moskowitz?

20 COMMISSIONER MOSKOWITZ: Here.

21 MS. MAYOCK: General DePasquale?

22 COMMISSIONER DePASQUALE: Here.

1 MS. MAYOCK: Commissioner Haider?

2 COMMISSIONER HAIDER: Here.

3 MS. MAYOCK: Commissioner Hepkins?

4 COMMISSIONER HEPKINS: Here.

5 MS. MAYOCK: Commissioner Dougherty?

6 COMMISSIONER DOUGHERTY: Present.

7 MS. MAYOCK: Commissioner Fentress?

8 COMMISSIONER FENTRESS: Here.

9 MS. MAYOCK: Commissioner Jones?

10 COMMISSIONER JONES: Here.

11 MS. MAYOCK: Commissioner DiAntonio?

12 COMMISSIONER DIANTONIO: Here.

13 MS. MAYOCK: Commissioner Frattali?

14 COMMISSIONER FRATTALI: Here.

15 MS. MAYOCK: We have a quorum.

16 CHAIRMAN BOYER: May I have the report of the
17 CEO?

18 MR. HANSON: Good morning, Chairman. Thank
19 you.

20 My written report stands as submitted, but I'd
21 like to highlight a couple of items. First, we have
22 some retirees with us today.

1 Sergeant Joseph Zito has been a DRPA police
2 officer for 25 years. He's retiring from the DRPA and
3 his position of Sergeant of Police. I'd like to ask
4 him to come forward. He's not here? I'm sorry; he
5 had indicated he was going to come. Madeline Gorko,
6 also a retiree, has been with PATCO for 22 years.
7 She's retiring from her position as train operator.

8 So let's do Joe, first. Sergeant Zito, would
9 you like to come forward to the flag and have your
10 picture taken with the Chairman and Vice Chairman?

11 CHAIRMAN BOYER: Could you protesters please
12 move just a little bit so we can take pictures with
13 these great employees of the Port Authority?

14 (Pause.)

15 MR. HANSON: And as I said, Madeline Gorka --
16 Gorko, who has been at PATCO -- with PATCO for 22
17 years and is retiring from her position as train
18 operator.

19 (Pause.)

20 MR. HANSON: Next, I'd like to highlight the
21 work of Chief Administrative Officer, Toni Brown, and
22 her staff. And I'd like to ask Toni to talk to us

1 about the 2014 year-end summary of awards and payments
2 to disadvantaged minority and women-owned vendors,
3 contractors, and consultants. Her team is with her.
4 I'd like to have them have a picture with you, as
5 well.

6 CHAIRMAN BOYER: Before Toni talks,
7 Commissioner DiAntonio would like to make some remarks
8 about Toni Brown and her staff.

9 COMMISSIONER DIANTONIO: Toni, it was
10 mentioned at the Labor committee meeting also, but I
11 think it stands to say it again. On behalf of you and
12 your staff, the information that we received in this
13 pamphlet and the work that was behind it -- you and
14 your staff have to be commended on that. I mean, you
15 went back to the '80s to '89. You gave us all the
16 information that we need to make good decisions and
17 know what we're talking about.

18 So, again, I'd like to commend you and your
19 staff for a job well done.

20 MR. HANSON: And I'd like to also point out
21 that it's Toni's staff who is responsible for the
22 entire book, from the content to the printing as well,

1 including Mike Williams, in Communications, who does
2 the layout.

3 MS. BROWN: Thank you. And I just want to
4 share a little bit of information with the Board to
5 put all of this into proper context. The Authority
6 has had a long history of ensuring that those who are
7 interested in doing business with DRPA and PATCO,
8 including disadvantaged minority, women-owned, and
9 veteran-owned businesses, are afforded an equal
10 opportunity to compete for business at DRPA and PATCO.

11 It was back in April of 1994 that we first put
12 into place our MBE and WBE program. And over the
13 years, we have enjoyed much success. We have seen a
14 number of awards, both locally and nationally, as a
15 result of the program. We are pleased to report that
16 since 1994, we have awarded and paid out more than
17 \$300 million to disadvantaged, minority and women-
18 owned businesses in the region. The achievement was
19 accomplished without setting aside any contracts for
20 bid only by minority and women-owned businesses, and
21 was also accomplished without sacrificing quality or
22 competition.

1 Some of our outreach efforts over the years
2 have included hosting informational workshops with the
3 community to explain how to do business with the DRPA
4 and PATCO, attending business expos in the region, and
5 producing a quarterly newsletter and the year-end
6 report. Our latest year-end report is what is in
7 front of you right now. We presented this year-end
8 report for the first time last week to the Labor
9 Committee and we wanted to make sure that the full
10 Board had it as well.

11 The report is broken down into seven sections.
12 We track everything here at the DRPA and PATCO, every
13 dollar. So you have a section dealing with
14 construction and engineering related projects, a
15 section dealing with general engineering contracts,
16 purchase orders, P-card purchases, consultant services
17 that are non-engineering related, One Port Center
18 contracts, and also PATCO purchases.

19 Now, with that background, I do want to
20 acknowledge the individuals who are responsible for
21 putting this report together. And I'd ask that they
22 please stand, at this time.

1 The first one is Ron Kelly. He is responsible
2 for compliance in the Office of Business Development.
3 Ron put together the construction and engineering-
4 related section of this report.

5 Erin Watterson is an EEO specialist in the
6 Office of Business Development and Equal Opportunity.
7 She was responsible for the purchasing sections, for
8 the GEC section, and also the P-card section.

9 Thaddeus Abbott is in the Office of the CAO.
10 He is an administrative coordinator. He was
11 responsible for putting together the professional
12 services section that's non-engineering related.

13 Ann DuVall is a project analyst in the Office
14 of the CAO. Ann was responsible for the OPC section
15 and also for working very closely with me to put the
16 entire report together.

17 Mike Williams, our graphic arts professional
18 is responsible for the cover and all the graphic arts
19 work that goes into doing what we do.

20 Fritz Sims, our supervisor of our Printing
21 Services Department, puts it all together here with
22 his able colleague, Mike DiGiamberardino, who is a

1 senior reproduction technician.

2 We have also provided you with a copy of a
3 *News Alert*. It's a quarterly newsletter that goes out
4 to more than 1,700 businesses and public entities.
5 That is produced by the Office of Business Development
6 and Equal Opportunity. The editor-in-chief is Ron
7 Kelly.

8 So, I do salute them. But I do want to say
9 that none of this would be possible without the
10 support of some key individuals. Over the years, we
11 have enjoyed much support from the Board of
12 Commissioners; also, from CEO Hanson. Our Engineering
13 Division -- we couldn't do this without them. They
14 are under the leadership of Mike Venuto; we thank you,
15 Mike, for your and your team's efforts. The
16 Purchasing Department is under the leadership of Susan
17 Squillace and includes Tom Zamorski and Rich Betts.
18 And, finally, the Contract Administration Unit under
19 the leadership of Howard Korsen, who is right now in
20 Philadelphia representing us at an expo, at the Union
21 League, but we have Amy Ash here, back there hiding in
22 the corner.

1 So this is the team and we could not do this
2 without all of you. I just want to say sincerely to
3 the team, thank you very much for all that you do.

4 (Applause.)

5 MR. HANSON: And if the team could get a
6 picture with the Chairman, and Vice Chairman, and
7 Toni, up by the flag that would be great.

8 (Pause.)

9 MR. HANSON: Chairman, I have two more
10 instances of exemplary stewardship that I want to
11 highlight and take pictures of. I'll do them both now
12 and you can do them one at a time at the flags
13 afterwards.

14 First, I would like to talk about a great
15 steward at PATCO, who is also a long-term PATCO
16 employee. Not only is he great at his job, but it
17 turns out that when the cameras are rolling, he's a
18 pretty articulate spokesman for PATCO and DRPA, as
19 well.

20 Train Operator Earl Robinson was one of the
21 very first train operators at PATCO. He has served
22 our customers faithfully for 46 years. When called

1 upon, he serves his fellow train operators as a mentor
2 and as an alternate shop steward. He is an exemplary
3 employee. He is our most veteran train operator.

4 Earl was chosen to be at the controls of the
5 inaugural run of the first six refurbished cars that
6 re-entered service on May 28th with the team that rode
7 at that time. I'd like to ask, after I finish the
8 next one, Mr. Robinson to come forward.

9 We also have with us Train Operator Darrence
10 DuBose and Station Supervisor Fran Egolf. A customer
11 wrote in praise of them, "I left my wallet on the
12 train when I got off at an Ashland station around
13 midnight. It had \$147 in it and I was sure the wallet
14 would be gone. When I arrived in Lindenwold, I was
15 told my wallet was in lost-and-found. I was relieved
16 a little, but I still thought for sure the money was
17 already gone. I was finally able to pick up my wallet
18 and found my money still in it. I was shocked,
19 because in this day and age loyalty is hard to come
20 by. Thank you again, Fran Egolf and Darrence DuBose."

21 So, first, I'd like to ask Mr. Robinson to go
22 up to the flag for a picture, along with his

1 supervisor, Director Patrick McBride, Transit Service
2 Director.

3 (Applause.)

4 MR. HANSON: Fran and Darrence?

5 (Applause.)

6 MR. HANSON: Chairman Boyer that concludes my
7 verbal highlights of the CEO Report.

8 CHAIRMAN BOYER: Does anyone have any
9 questions about the CEO report?

10 Commissioner Dougherty?

11 COMMISSIONER DOUGHERTY: I made this comment
12 in the past also. In one of the presentations you talk
13 about the great job that Toni and her staff has done,
14 but I notice that we still have one or two people that
15 are quote/unquote "acting." That drove me crazy when
16 you were the "Acting Executive Director".

17 Let's take a look -- they've been there for
18 two years. If they're not good enough, we should look
19 to replace them. And if they are good enough, let's
20 take the word "acting" down.

21 MR. HANSON: Thank you. Thank you,
22 Commissioner.

1 CHAIRMAN BOYER: That's a very good point.
2 All in favor of the report signify by saying aye.

3 ALL: Aye.

4 CHAIRMAN BOYER: All those opposed? The ayes
5 have it.

6 Next, we'll have the report of the Chief
7 Financial Officer, Mr. Jim White. Jim?

8 MR. WHITE: Good morning, Mr. Chairman.

9 CHAIRMAN BOYER: Good morning.

10 MR. WHITE: Vice Chairman and Commissioners,
11 if you'll turn to the CFO section in your packets.
12 Before going through that, I just wanted to indicate
13 that we did determine that we did have a mistake on
14 the traffic and revenue report that was originally
15 sent out. That has been updated in your packet. The
16 total numbers were correct, but there were some side
17 calculations that were incorrect. So I just wanted to
18 make note of that.

19 In addition, I wanted to just mention that in
20 your packet, you will see the exit conference report
21 related to the 2014 audit. In my opinion, the audit
22 went very well this year. The DRPA's net position

1 increased by around \$70-plus million and that's
2 primarily due to the fact that revenues were slightly
3 better than 2013. Our expenses, we keep under
4 control. We did have some additional expenditure in
5 2014 related to the biennial inspection. Also, roughly
6 an additional \$20-plus million in interest expense
7 related to our 2013 revenue bonds which were issued in
8 December; but the full year impact of that was felt in
9 2014.

10 But, we actually had a very good year. Again,
11 revenue is higher than we expected, higher than
12 budget, and I just wanted to commend our auditors for
13 expediting the audit and to doing a very, very good
14 job.

15 In your packet, we have now three documents.
16 Last year -- last month, I'm sorry -- we introduced
17 the DRPA dashboard -- summary dashboard -- which I
18 think is a better picture of what's happening in terms
19 of the current month and year-to-date averages. So,
20 yes, in front of you, you have that particular
21 summary.

22 Very, very briefly, the numbers are very, very

1 good. Our traffic is on-target as you see there,
2 above target. The bridge revenues are above target at
3 this point. Operating budget, in terms of the DRPA,
4 is below budget, which is a positive situation. We
5 still have a number of unfilled positions. We've seen
6 a drop in counsel fees, so that's an excellent thing.
7 From a DRPA operating perspective, we're doing very
8 well in our actuals versus budget. Those numbers will
9 change, obviously, as we go through the year and as
10 more items, purchases, etc., flow through the system.

11 In terms of the capital budget, the
12 expenditures are lagging a bit. But, we did recently
13 make a very huge payment to Alstom, the company that's
14 doing the refurbishing on our PATCO cars. Most of
15 that, almost 90-plus percent of that was funded by the
16 FTA, so it's great that we have those grants.

17 PATCO ridership is still slightly below
18 target. In the current month, it is on-target, but
19 year-to-date, it is below; that's related to gas
20 prices, snow, and also the Ben Franklin Bridge and the
21 PATCO track rehab project. Revenues are a little bit
22 better during March, because ridership was up. But,

1 generally, year-to-date, they have been below
2 projections.

3 On the operating side, PATCO is doing well.
4 Expenses are below budget, year-to-date. Again, we
5 have unfilled positions. Overtime is down. So, again,
6 on the operating budget, both in terms of PATCO and
7 DRPA, we are doing well.

8 The operating ratio with PATCO is positive, as
9 you can see, relative to the budget. And on-time
10 performance has improved in the current month and
11 year-to-date average. John, I don't know if you want
12 to say anything there, but you have something in your
13 report. But if you want to say anything relating to
14 that, feel free to do so.

15 MR. RINK: Sure, thank you, Jim.

16 Commissioners, for the month of May, in my GM
17 report, our on-time performance was 97.64 percent and
18 year-to-date is 97.48 percent; our goal is 98 percent.

19 MR. WHITE: Thank you very much, John. The
20 rest of the information -- obviously, you can go
21 through the dashboard -- but we gave you the summary,
22 a quick summary there. You may want to take a look

1 just at some of the back section. We still have--
2 let's see -- lost time claims are relatively low. We
3 do have a number of open positions that are having an
4 impact both on the DRPA and PATCO budgets.

5 That concludes, hopefully, a quick summary of
6 our financials. Essentially, we're doing real well
7 year-to-date. One thing I will add is that -- and it
8 was in the CEO's report -- we did do an arbitrage
9 rebate liability analysis. The Authority did not owe
10 any money on its 2010 variable rate bond issues. That
11 is a compliance issue that we have to do with every
12 issue, every five years, particularly for tax-exempt
13 bonds.

14 Last year, we did -- or two years ago -- we
15 did a liability analysis and we recovered \$1.2 million
16 back from the IRS because interest rates had fallen
17 and our liability was reduced. So, I just wanted to
18 highlight the fact that we're in good shape in terms
19 of our bond compliance. And that concludes my report.

20 CHAIRMAN BOYER: Any questions for the CFO?

21 Okay, we're going to now go out-of-order,
22 because I see some zealous advocates and we're going

1 to allow them time to have public comment. If we can
2 keep our comments very tasteful and tactful, we can
3 move in a very expeditious manner.

4 The Vice Chairman, Jeff Nash, is going to give
5 an overview as to why the protesters are here.

6 VICE CHAIRMAN NASH: Advocates.

7 CHAIRMAN BOYER: Yes, advocates. I'm sorry.
8 When I did it, it was protesting. Now it is
9 advocates.

10 VICE CHAIRMAN NASH: Thank you, Chairman.

11 CHAIRMAN BOYER: Advocates, zealous advocates
12 for their position.

13 VICE CHAIRMAN NASH: And they are advocates
14 because we have been working with the community to
15 open the Gateway Park.

16 For those of you who are not familiar with
17 this project, it is the property on the south side of
18 the Admiral Wilson Boulevard, after you get off the
19 bridge. It's an open space.

20 In the year 2000, the state of New Jersey,
21 with the financial assistance of the DRPA, tore down
22 some of the old structures, many of the old

1 structures, and made it into open space with the
2 intent of transferring that property eventually to
3 Camden County. But, the property has not transferred
4 and the park has remained closed and in somewhat of a
5 state of disrepair over the past 15 years.

6 Over the past couple of years, we have been
7 working with the community and the DRPA has been
8 working with the county to transfer that property.
9 The property is intended to be transferred from the
10 DRPA to the New Jersey Conservation Foundation, which
11 is a nonprofit environmental group, along with the
12 Camden County Municipal Utilities Authority, which has
13 more jurisdictions now over waterways in Camden
14 County.

15 So, the intent was to make that transfer, open
16 the park; it was our greatest hope that by April, the
17 park would be open. As part of that transfer, there
18 are some legal issues. But, more importantly, there
19 are environmental concerns and we needed to hire an
20 environmental engineer to make sure before the
21 transfer that the property was clean and safe for use
22 by the public.

1 So we hired -- the DRPA hired an environmental
2 engineer, which began soil sampling. And much to our
3 great frustration, this company moved too slow, in our
4 opinion, and was unable to give us a clean bill of
5 health on that property, something that DEP calls the
6 RAO letters, which confirm that the property is safe
7 for public use as a park. So we have been struggling
8 with that to the point where CEO Hanson and Deputy CEO
9 Mike Conallen, after working with them with great
10 frustration, dismissed the existing environmental
11 engineer and just hired a new environmental engineer
12 to finish up the work.

13 We share your frustration. We extend
14 apologies for having this park not open. I can assure
15 you that as soon as the RAO letters are delivered to
16 us, the park property will be transferred to the New
17 Jersey Conservation Foundation with the help of the
18 CCMUA.

19 I did speak to Parks Director Frank Moran last
20 week; he said that the capital improvements to the
21 parks are actually ongoing. They put up picnic
22 tables. They put up -- they fixed all the lights in

1 the park. And, additionally, the park improvements,
2 including the bigger improvements, the infrastructure
3 improvements at Gateway swinging around to Farnham
4 Park, are part of the county's capital improvement
5 plan for the next couple of years and that is a much
6 larger, multi-million dollar project that the county
7 hopes to complete over the next couple of years.

8 But, in the short term, we want to open the
9 park. We cannot open the park until it is safe to do
10 so. It's not safe until we get this confirmation by
11 the environmental engineers. It has been
12 frustratingly long, we apologize, but we are almost at
13 the finish line, I believe. I say that with great
14 hesitation because I promised the park would be open
15 in April, then June, and here we are now waiting till
16 the summer.

17 So that is the status. And if you have some
18 comments, we are happy to accept them.

19 Friends of Cooper River Park West, PUBLIC
20 SPEAKER 1: Good morning to everyone. On behalf of
21 the friends of this committee, I just want to give you
22 some background first. Many of you know some things

1 about Camden, but you really don't know what you need
2 to know about Camden.

3 What you need to know is that in 2000,
4 Governor Christine Whitman, a Republican, because of
5 the Republican Convention at that time, thought it was
6 necessary, and it was, to clean up Admiral Wilson
7 Boulevard. And I want you to keep in mind it was a
8 Republican governor. I'm going to draw -- I'm going
9 to bring all this together.

10 So, this Republican governor, after years of
11 Democratic governors sitting back and letting Admiral
12 Wilson Boulevard become an eyesore where thousands of
13 people travel up and down the highway, and their
14 impression of Camden was Admiral Wilson Boulevard.
15 The impression of Camden gave an impression about the
16 people of Camden.

17 And so, here we are 15 years later and it is
18 now essentially just vacant land with trees and no
19 capital improvements. I want you to compare and I
20 want you to understand our frustration and the kind of
21 racism that we see existing.

22 If you go to the east of 130, where Pennsauken

1 and suburban folk live, there is millions of dollars
2 of improvements going on, on that side of the river,
3 where mostly there are not people of color, even
4 though there are people of color, but the majority
5 population on the east side of 130 is generally white
6 folks, if you don't mind me saying that.

7 On the west side of 130 is Camden, mostly
8 people of color, committed and loyal to the Democratic
9 Party. For over 50 years, over 60 years, the people
10 of this city gave the Democratic Party their loyalty,
11 their commitment, and in return we get to become
12 second-class citizens as it relates to developments
13 and monies coming into this city that would improve
14 the image and quality of life for the people of this
15 city.

16 I want you to be clear about what we're
17 saying. We have loyally supported the Democratic
18 Party, Democratic governors, and everybody,
19 freeholders and all of that. And, in turn, what we
20 have gotten is just abuse. And the impression that
21 people get about Camden is what they see on 130.

22 If you want to get an impression, just take a

1 walking tour of the east side of 130 and you see a
2 very nice boat facility, probably \$10 million to build
3 it. And on the west side of 130, we don't even have a
4 ramp going anywhere, let alone a boat facility with
5 ramps.

6 And then, if you go and you continue to look
7 at the east side of 130, you see a really developed
8 park available to people on the east side. But when
9 you come onto the west side of 130, the same Cooper
10 River continuing, what you see is basically trees,
11 grass, a trail, some picnic tables; but you will not
12 see people frequenting that park as a living testimony
13 of what a park should be.

14 So, we are frustrated. And we want -- for
15 those that don't really know Camden; I'm just trying
16 to give you some background so you'll be clear. We
17 are sick and tired of the treatment that we get from
18 people that we have supported for years. We are
19 absolutely sick and tired of it. And for the
20 Republican folk, too, there are issues there, as well.

21 But, I'm saying to you that when you look at
22 the dichotomy and the differences between how the

1 DRPA, and the county, and the Democratic Party, and
2 the political bosses of this county and region treat
3 us -- we're treated like slaves. That's why some of
4 the signs say "plantation politics."

5 I want you to be clear that the children of
6 this city deserve a park. The women with children
7 deserve a park. Senior citizens in this community
8 deserve the same treatment that you give and support
9 the people on the east side of 130. And I don't think
10 we're asking --

11 CHAIRMAN BOYER: Sir?

12 PUBLIC SPEAKER 1: -- too much for that.

13 CHAIRMAN BOYER: Sir? I'm going to ask you
14 to --

15 PUBLIC SPEAKER 1: I really don't think we're
16 asking too much of that.

17 CHAIRMAN BOYER: Sir? Sir --

18 PUBLIC SPEAKER 1: And for you --

19 CHAIRMAN BOYER: Sir, hold on, sir. I've been
20 timing. You've been talking for about five minutes,
21 so if you can wrap it up to some conclusion about the
22 park and what the DRPA can do to help the park? We

1 can't -- it is the history, but --

2 PUBLIC SPEAKER 1: All right, I'll get to the
3 point.

4 CHAIRMAN BOYER: -- if you can get to the
5 point, sir?

6 PUBLIC SPEAKER 1: Yeah, I've got your point.
7 The point is we have no timeframe for getting any of
8 this work done. All of you are business people, all
9 of you are professional people; we need a timeframe, a
10 written timeframe, to get it done because we've heard
11 rhetoric and we've heard excuses, and it does not take
12 15 years to re-do a park.

13 And for the new executive director, he came
14 into a situation and there were prior executive
15 directors before him. So this thing did not start
16 with you guys; it started with this Board for years.
17 So, here we are; we need a timeframe. And, sir, we
18 need a commitment equal to the \$23 million on the east
19 side that white folk can participate and enjoy as a
20 part of the quality of life.

21 We need the same physical and financial
22 commitment from this Board for the west side where

1 people of color, poor people live; we deserve better
2 treatment than we are getting at this time and over
3 the history of these years. We need a timeframe, sir,
4 and we need money committed to the west side of our
5 river, Cooper River, the same river --

6 CHAIRMAN BOYER: Thank you, sir.

7 PUBLIC SPEAKER 1: -- that runs through
8 different townships.

9 CHAIRMAN BOYER: Thank you.

10 Do we have anyone else?

11 PUBLIC SPEAKER 1: So would you, sir --

12 CHAIRMAN BOYER: Hold on, sir.

13 PUBLIC SPEAKER 1: -- make a commitment to
14 that?

15 CHAIRMAN BOYER: Hold on, sir. I can only
16 speak as one vote. I think that you will have a
17 written timeframe by the end of this week on how we're
18 going to get the work done.

19 Unfortunately, we can't expend any dollars
20 because we don't have an economic development program
21 anymore. You may have to go to your county or
22 municipal government for that. That's not something

1 that we can commit to. We can commit to a timeframe
2 to get the environmental done and when we can open up
3 the park.

4 Do we have any other people from the community
5 that wanted to comment?

6 Friends of Cooper River Park West, CORNELL
7 GARNETT: Good morning.

8 CHAIRMAN BOYER: And if we can keep our
9 comments to five minutes and under for the edification
10 of everyone here.

11 MR. GARNETT: It's going to be short and
12 sweet.

13 Good morning. My name is Cornell Garnett.

14 CHAIRMAN BOYER: Good morning, sir.

15 MR. GARNETT: I'm from the Parkside section of
16 the city. For a long time now, I've been working with
17 children and families trying to help people
18 reintegrate within a community. I've been working
19 with the nonprofit world for about 15 years.

20 For so long I've seen promises by million
21 dollar programs and politicians to come to our
22 community to talk about the change, the impact, and

1 job creations. We have been following them for years.
2 Please help us change this situation. You promised us
3 in front of our face.

4 Can you please grant our wishes? We don't
5 need to keep coming here, holding up signs. You gave
6 us a promise, a straight-up promise. We just want
7 that granted. Thank you.

8 Friends of Cooper River Park West, KEVIN
9 BARFIELD: Good after -- or good morning, everyone.
10 My name is Kevin Barfield II, and I'm a Parkside
11 resident. Again, like he's saying, it's frustrating
12 for us, for me; three years advocating for this and
13 here is another roadblock. What I'd like to ask is
14 after -- you know, usually I wouldn't be attending
15 these meetings if it wasn't for the Gateway project.
16 But, you know, coming to these meetings, I've been
17 enlightened to how the DRPA has been functioning.

18 I would like to know, because what kind of
19 stays in my mind is hearing of the many times that
20 you-all have hired a contractor to do a service and it
21 didn't go along within a timeline, and then you-all
22 went on and hired another contractor. I would like to

1 know who oversees when you-all give out these
2 contracts to see that things are done in a timely
3 manner because, again, that's money wasted on your all
4 part.

5 In a situation like this, we could be doing
6 other things besides coming up here, you know, not
7 seeing -- like you're saying, when you're trying to
8 paint us as protesters, but we're advocating.
9 Because, again, you know, when you read the papers,
10 when you see what's going on and people are always
11 talking about Camden; saying that the residents don't
12 care, that we keep doing the same thing, voting for
13 the same people and we get the same results. No,
14 because we come to work together as a group because we
15 know that we all need each other to make things run so
16 all of our children can have a quality life.

17 Because it doesn't mean anything for
18 individuals who live on the outskirts to have your
19 child educated, and live in a nice home, and a nice
20 neighborhood. But when they're out here among the
21 individuals who don't have, they become a target. So,
22 again, we just want the help and the support to

1 advocate, to get what we are -- we should be entitled
2 to, because that was what the agreement was from the
3 beginning in reference to developing that west side of
4 the park.

5 So, again, I thank the time you all allow for
6 us to speak. And, again, you know, we just want
7 what's best for us. And we, as residents, you know,
8 we don't want to be perceived as, you know,
9 protesters. We're advocating on what we feel as
10 though was due to that individual part of Camden. So,
11 that's what I'd like to say.

12 CHAIRMAN BOYER: Okay. Let me clarify my
13 comments. When I say protest, I do not mean anything
14 disparaging. In the history of this country, the
15 United States, we have a strong history of zealous
16 advocacy or protest. Nothing ever got done great in
17 this country without advocacy or protest; not the
18 Civil Rights Movement, because usually power does not
19 do the right thing because it's right to do, it's
20 because people agitate, agitate, agitate.

21 So when I say that, it's coming from a union
22 guy and I protest all the time; I probably have seven

1 protests downtown. So, what I said is a term of
2 endearment for me, and you guys are doing the right
3 thing for your community because you have to speak up.
4 You don't want to be silently trampled over. We
5 understand that.

6 And I think Vice Chairman Nash said he's
7 frustrated and that we're going to get this thing
8 done, because you are correct, we promised that we
9 will do it. That wasn't on my watch, but on my watch
10 we'll get it done.

11 MR. BARFIELD: Thank you, sir.

12 CHAIRMAN BOYER: I don't want you to take that
13 word as a disparaging remark. It is a term of
14 endearment and I like what you guys are doing.

15 MR. BARFIELD: Okay. Thank you.

16 Friends of Cooper River Park West, RHONDA
17 DICKERSON: Good morning. My name is Rhonda
18 Dickerson, Camden resident, and I live in Parkside as
19 well, but I'm coming as a parent. And I'm tugging the
20 heart of every parent inside this room. I'm a mother
21 of six children. And, you know, when you look at
22 Camden, you look at it as 'are you subjecting your

1 children to foolishness?' Are we allowing our children
2 just to be living in a situation where there is
3 hopelessness all the time; from the school board
4 takeover, to answers not being -- you know, prayers
5 not being answered?

6 Our children need an opportunity. And these
7 opportunities are easy. It's like an easy lay-up for
8 us to win. We can do things, together, and have more
9 community people at the table if we just, you know,
10 put -- roll up our sleeves and do the work.

11 This advocacy right here is not a one-stop
12 shop. We have so much more to fight for in the City
13 of Camden. But you've got to know the despair and the
14 hopelessness that we feel every day. We're riding our
15 children through a city where you feel as though there
16 is nothing that feels good about it. There is no
17 beauty in it. Where is the beautification of Camden?

18 Children need to have outdoors and have
19 opportunities to mingle and to communicate with other
20 people, and see people, and feel comfortable saying
21 "these are my community people." Who needs to stay in
22 the building in our community? We don't have enough.

1 We don't have anyone we can go to and have this
2 conversation. These are our public officials. No one
3 speaks our language anymore. Everyone is on the side
4 of "my hands are tied." We're so tired of hearing my
5 hands are tied", "I can't", I've tried"; "we've done
6 this", "let's talk about it later".

7 We don't even have a seat at the table
8 anymore. The community has no seat at the table
9 because everybody is making decisions for us. And as
10 taxpayers and the people who live here, no, we don't
11 want the media to think that we only want to live like
12 savages and live in the poorest or most dangerous
13 city. We want better. We stay here because we want
14 better. All the good ones, we -- what's
15 justification? What's left? Hopelessness. What's
16 left? Despair.

17 We need people to look at us and sincerely see
18 not just a hood, ghetto, wretchedness, but see real
19 people up here who really want to do better by their
20 city. Whether our approach is emotional, whether it's
21 a whole bunch of passion, whatever our approach is,
22 whether it's really data-based, look at the person and

1 see how you would feel if you lived in a city like
2 this one. All you have is a controlled environment of
3 politics. All you have is a controlled school board.
4 All you're getting is issues pushed down your throat,
5 saying what you can do versus what would you like to
6 do, what would you like to have.

7 Consider that when you're thinking about how
8 we can beautify Camden. Think about the people who
9 live here and the children, and the lives that you
10 will save because we give them a safe haven; somewhere
11 to open their minds and spread their horizon, spread
12 their wings. We need more. This is just one level of
13 we need more.

14 So think about that. Think about having a
15 sidebar conversation and saying "how can I help"
16 instead of just sitting here and saying it was nice
17 they came up here in protest or advocated. We need
18 more. We need more than this. Thank you.

19 CHAIRMAN BOYER: Thank you.

20 Friends of Cooper River Park West, Gary
21 Frazier: Good morning. My name is Gary Frazier. I,
22 too, am a Parkside resident and I, too, do support

1 this. We've been at the table a minute for this. I'd
2 just like to reiterate a few things, myself.

3 In Camden, it is true, you know, exactly what
4 we're facing in Camden is real. We have no democracy
5 in Camden; it's evident. They took our police. They
6 took our school board. Any and everything that was
7 relevant for us as residents has been stripped away
8 from us.

9 There are 77,000-plus people in the City of
10 Camden. And, just as Mr. Jones said, for decades we
11 have given our support to the Democratic Party. But
12 it's a new day and age in Camden and our people are
13 being re-educated. We can no longer be held like this
14 anymore. We can no longer have these chains on us
15 anymore. We are relevant, just as every other
16 American in this world. Our people matter. Our
17 children matter.

18 We want democracy in Camden. We have a right
19 to it; we have a right to it. We have a right to have
20 a seat at the table to decide what is best for our
21 residents, not to be told what is best for our
22 residents or for our children. Our children deserve

1 the right to have people in the community that
2 represent them, who reflect the makeup of them.

3 What are we to teach our children when they
4 have no say in government? What are we to say to them
5 when they can't civically engage this government or
6 any other government in New Jersey, for that matter?

7 Just as you guys are on the move with the big
8 businesses coming into Camden, we're on the move as
9 the residents; because, remember, we are the community
10 and we can move mountains in our community. Know
11 that. We can, because we know the residents.

12 CHAIRMAN BOYER: Thank you, sir, but I ask
13 that we keep the comments directed to --

14 MR. FRAZIER: Yeah, it's definitely -- it's
15 definitely directly towards it.

16 CHAIRMAN BOYER: Hold on, sir. What the DRPA
17 can do with the park.

18 MR. FRAZIER: Yeah. But, see, that's just the
19 thing. It's directly towards it and all of it is
20 connected. You can't ask us to give an opinion on
21 something because we've got the weight of it all. You
22 see, we've got to go to the schools when those

1 childrens' --

2 CHAIRMAN BOYER: I understand that.

3 MR. FRAZIER: -- are being ripped from them.
4 Right?

5 CHAIRMAN BOYER: I understand that. But we
6 can't do anything about that.

7 MR. FRAZIER: We've got to go tell those
8 children, to tell them that that park is not going to
9 be opening anytime soon. But then they ride over and
10 say, well, what's going on over here; they're doing
11 this building over here. And I understand these are
12 tough things for you guys to hear, just as it is tough
13 for us to see our children in despair. But it can't
14 happen no more.

15 CHAIRMAN BOYER: Thank you, sir. Point well
16 taken.

17 MR. FRAZIER: There are 77,250 people in the
18 City of Camden.

19 CHAIRMAN BOYER: Point well taken, sir.

20 MR. FRAZIER: They will no longer remain just
21 Democratic.

22 CHAIRMAN BOYER: Point well taken.

1 Do we have any more commenters about the park
2 and the open space and what the Delaware River Port
3 Authority can do?

4 Thank you. I appreciate your zealous advocacy
5 and we appreciate your comments.

6 (Appause.)

7 CHAIRMAN BOYER: Now, we are going to go back
8 in order and ask for the approval of the May 20, 2015
9 DRPA Board meeting minutes. All in favor?

10 COMMISSIONER DiANTONIO: So moved.

11 COMMISSIONER FENTRESS: Second.

12 CHAIRMAN BOYER: All in favor?

13 ALL: Aye.

14 CHAIRMAN BOYER: All opposed?

15 The ayes have it.

16 Now, we have a monthly list of payments and
17 monthly list of purchase orders and contracts covering
18 the month of May 2015. And you have those in your, in
19 your packet.

20 COMMISSIONER FRATTALI: So moved.

21 COMMISSIONER WHITE: Second.

22 CHAIRMAN BOYER: All in favor?

1 ALL: Aye.

2 CHAIRMAN BOYER: All opposed?

3 COMMISSIONER DOUGHERTY: I have a question.

4 CHAIRMAN BOYER: Oh, a question.

5 COMMISSIONER DOUGHERTY: Yeah, just prior to
6 you taking over and continuing through, you know, we
7 just always want a little bit more detailed
8 information --

9 CHAIRMAN BOYER: Detail?

10 COMMISSIONER DOUGHERTY: -- when we get to
11 especially the higher expenses, primarily legal,
12 audit, etc. So I know we normally, you know, we'll do
13 it through Executive Session, which I'm not a big fan
14 of or a big advocate of, but I think that we should
15 continue to at least give some verbal itemization.

16 CHAIRMAN BOYER: Mr. Dougherty, you're
17 correct. And we will have it itemized to very great
18 specificity because when we're approving things, we
19 should know what we're approving and why they are
20 approved; and we should have the basic stuff. So I
21 will work with CEO Hanson to make sure that that is
22 included in those reports.

1 COMMISSIONER DOUGHERTY: Thank you.

2 CHAIRMAN BOYER: All in favor?

3 ALL: Aye.

4 CHAIRMAN BOYER: All opposed?

5 Approval of the Operations & Maintenance

6 Committee meeting minutes of June 3, 2015.

7 COMMISSIONER FENTRESS: Move the motion.

8 COMMISSIONER FRATTALI: Second.

9 CHAIRMAN BOYER: Anyone have a question? All
10 in favor?

11 ALL: Aye.

12 CHAIRMAN BOYER: All those opposed?

13 The ayes have it.

14 There are six items the Operations &
15 Maintenance Committee meeting considered for approval
16 and they are as follows:

17 The construction of the OPC 6th floor interior
18 renovations and alterations;

19 DRPA-15-070, construction monitoring services
20 for Contract Number BF-37-2013, Ben Franklin Bridge,
21 5th Street, Philadelphia tunnel rehabilitation;

22 DRPA-15-071, right of entry permit and related

1 agreements with 4th Coast Productions;

2 DRPA-15-072, 2015 dump trucks, seven, and
3 hydraulics systems, also seven;

4 DRPA-15-073, sole source procurement for
5 integration of toll lanes' DMS canopy signs and toll
6 SATS menu; and

7 DRPA-15-074, right of entry and perpetual
8 aerial easement for PSE&G aerial power/fiber cables
9 over Route 90 near the Betsy Ross Bridge.

10 COMMISSIONER FENTRESS: Move the motion.

11 COMMISSIONER DiANTONIO: Second.

12 CHAIRMAN BOYER: Any questions?

13 All in favor signify by saying aye.

14 ALL: Aye.

15 CHAIRMAN BOYER: No?

16 Ayes have it.

17 Approval of the Finance Committee meeting
18 minutes of June 3, 2015.

19 May I have a motion?

20 VICE CHAIRMAN NASH: So moved.

21 COMMISSIONER DiANTONIO: Second.

22 CHAIRMAN BOYER: Anyone have a question?

1 All in favor?

2 ALL: Aye.

3 CHAIRMAN BOYER: All opposed?

4 Ayes have it.

5 Approval of the Audit Committee meeting

6 minutes of June 10, 2015.

7 I'll entertain a motion.

8 COMMISSIONER FRATTALI: So moved.

9 CHAIRMAN BOYER: Can I get a second?

10 UNIDENTIFIED SPEAKER: Second.

11 CHAIRMAN BOYER: Have a question?

12 All in favor?

13 ALL: Aye.

14 CHAIRMAN BOYER: All opposed?

15 Ayes have it.

16 Adopt resolution approved by the Audit

17 Committee, 2010 -- I mean, June 10, 2015. It is the

18 2014 Financial Audit Exit Conference Report and

19 required communications. In the financial -- in the

20 report of CFO White, we have that audit.

21 Do I have any questions on that?

22 I'll entertain a motion.

1 COMMISSIONER MOSKOWITZ: So moved.

2 COMMISSIONER FENTRESS: Second.

3 CHAIRMAN BOYER: All in favor?

4 ALL: Aye.

5 CHAIRMAN BOYER: All opposed?

6 Ayes have it.

7 Are there any items for unfinished business
8 for the DRPA?

9 New business, there are two items in new
10 business for consideration for approval and they are
11 as follows: DRPA-15-076, consideration of pending DRPA
12 contracts between \$25,000 and \$100,000. And as
13 Commissioner Dougherty said, we should have some
14 greater specificity right here within the books and we
15 will have that.

16 I'll entertain a motion.

17 COMMISSIONER FENTRESS: Move the motion.

18 COMMISSIONER FRATTALI: Second.

19 CHAIRMAN BOYER: All in favor?

20 ALL: Aye.

21 CHAIRMAN BOYER: All opposed?

22 DRPA-15-077, interim collective bargaining

1 agreement extensions.

2 Toni Brown, could you explain that, please?

3 MS. BROWN: Yes. The Collective Bargaining
4 Agreement between PATCO and the Teamsters Local 676
5 expired in May of 2011, and the Collective Bargaining
6 Agreement between the DRPA and the IUOE expired in
7 December 31, 2012. Despite those contract
8 expirations, the DRPA has continued to contribute the
9 money that we pay for their respective health and
10 welfare funds at the prescribed rate of the funds per
11 month, per employee.

12 The trustees of both funds have indicated that
13 if we should discontinue making these payments in a
14 timely manner, then the coverage for these individuals
15 -- the Teamster represented employees, as well as the
16 IUOE represented employees -- would cease immediately.
17 The IUOE requires payment by the 15th of every month
18 and if that payment is not entered for that month, the
19 members' healthcare benefits are automatically
20 cancelled. The same is the case with the Teamsters.
21 They require the payment by the 24th of the month.

22 Now, we have an interim agreement in place

1 that covers us through September. And what we are
2 asking the Board to do is to give us authorization to
3 extend those interim agreements through December 31,
4 2015, in the event the contracts with the Teamsters
5 and the IUOE are not settled by that time. This would
6 allow us to continue to make the payments and not
7 cause any coverage to be in jeopardy.

8 CHAIRMAN BOYER: Any further questions?

9 I'll entertain a motion.

10 COMMISSIONER DiANTONIO: So moved.

11 COMMISSIONER FRATTALI: Second.

12 CHAIRMAN BOYER: All in favor?

13 ALL: Aye.

14 CHAIRMAN BOYER: All opposed?

15 Ayes have it.

16 I apologize. At the top of the meeting, I
17 failed to say that, about a month ago I received a
18 nice note from Denise Mason stating that she was
19 leaving the Board because she had found employment in
20 Dallas, Texas. Vice Chairman Nash would like to say
21 some nice things about Denise Mason.

22 VICE CHAIRMAN NASH: I was hoping that Denise

1 would be able to come to a meeting to receive these
2 accolades in person.

3 In recognition, Denise has been a member of
4 this Board for many years and as fun as it has been,
5 she decided to take a job in Texas where her family is
6 located. It was a great opportunity, so she did leave
7 this city. She was a resident of Camden City. And
8 she decided, with mixed emotions, to leave the city.

9 She had expressed her gratitude to all the
10 commissioners on this Board and especially the
11 Administration who has done such an outstanding job in
12 communicating with all of us and Denise, in
13 particular, because she served on some of the most
14 valuable committees that we've had, the Finance
15 Committee, the Audit Committee, and anywhere else we
16 have asked her to volunteer.

17 She was an outstanding commissioner, always
18 dedicated, always here, and she will be missed.

19 CHAIRMAN BOYER: Is there a report from the
20 Citizens Advisory Committee?

21 (No response.)

22 CHAIRMAN BOYER: We're going to hold the

1 Delaware River Port Authority meeting in abeyance for
2 the purpose of convening the PATCO Board meeting.

3 (Off the record.)

4 (On the record.)

5 CHAIRMAN BOYER: We will now reconvene the
6 Delaware River Port Authority Board meeting and I will
7 call for a motion to go into Executive Session.

8 COMMISSIONER FRATTALI: Move the motion.

9 COMMISSIONER WHITE: Second.

10 CHAIRMAN BOYER: All those in favor?

11 ALL: Aye.

12 CHAIRMAN BOYER: All those opposed?

13 The motion carries.

14 (Off the record at 10:16 a.m.)

15 (On the record at 11:49 a.m.)

16 CHAIRMAN BOYER: We are back in open session.
17 Motion for adjournment.

18 COMMISSIONER FENTRESS: Move the motion.

19 COMMISSIONER FRATTALI: Second.

20 CHAIRMAN BOYER: All those in favor?

21 ALL: Aye.

22 CHAIRMAN BOYER: All those opposed?

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The meeting is now adjourned.

(Whereupon, at 11:50 a.m., on Wednesday, June 17, 2015, the meeting adjourned.)

There being no further business, on motion duly made and seconded, the meeting was adjourned.

Respectfully submitted,

Kristen K. Mayock
Acting Corporate Secretary

C E R T I F I C A T E

1
2 This is to certify that the attached
3 proceedings before the Delaware River Port Authority
4 on June 17, 2015, were held as herein appears, and
5 that this is the original transcript thereof for the
6 file of the Authority.
7

8 FREE STATE REPORTING, INC.

9 

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11 _____
12 Tom Bowman
13 (Official Reporter)
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