

PORT AUTHORITY TRANS-HUDSON CORPORATION

MINUTES

Thursday, March 19, 2026

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MINUTES of the Meeting of Port Authority Trans-Hudson Corporation held Thursday, March 19, 2026, at 2 Montgomery Street, Jersey City, New Jersey and via videoconference.

PRESENT:

NEW JERSEY

Hon. Kevin J. O’Toole, Chairman
 Hon. J. Christian Bollwage
 Hon. Fanny Cedeño
 Hon. George Helmy
 Hon. Joseph Kelley
 Hon. Kevin P. McCabe*

NEW YORK

Hon. Jeffrey H. Lynford, Vice Chairman
 Hon. Marie Therese Dominguez
 Hon. Leecia R. Eve
 Hon. Elizabeth R. Fine
 Hon. Winston C. Fisher
 Hon. Gary LaBarbera

Kathryn Garcia, President
 Amy H. Fisher, Counsel

Samantha Adolphe
 James K. Allen Jr.
 M. Rizwan Baig
 Luke Bassis
 Christopher Beacham
 Christina Callahan
 Ana M. Carvajalino
 Edward T. Cetnar
 Clarelle D. DeGraffe
 Diannae Ehler
 Gregory W. Ehrie
 Jose Febrillet
 Benjamin E. Feldman
 Kristen L. Figaro
 Robert E. Galvin
 John Gay
 Jessica S. Gummerman
 James D. Heitmann
 Kirsten Hernandez
 Annesa Lau
 William Laventhal
 Connie Lee
 Hanson Lee
 Stephen Marinko
 Daniel McCarron
 Elizabeth M. McCarthy
 James E. McCoy
 Zachary McCue
 Pamela Mendoza

* Remote participants via teleconference.

Tobi Mettle
 Matthew F. Murray
 Danielle M. Outlaw
 Hersh K. Parekh*
 Peter Penaflor
 Steven Plate
 Becca Rivera
 Maurice Robinson
 Jean Roehrenbeck
 Bethann Rooney
 Aaron Sherburne
 Peter Simon
 Dennis Stabile
 Ibrahim Thiam
 Debra M. Torres*
 Derek H. Utter
 Lillian Valenti
 Michael Vozza
 Seth Wainer
 Li Pei Wang*
 Gloria Wigfall
 Michael S. Wojnar
 Christopher Wolff
 Jolene Yeats

Guests:

Michael Eleneski, Special Counsel for Authorities, Office of the Governor of New Jersey
 Portia Henry, Assistant Secretary for Transportation, Office of Governor of New York
 Michelle E. Richardson, Former Director
 David Ullman, Deputy Secretary for Transportation, Office of Governor of New York*

Public Commenters:

Erica Beverett
 Matty Buchys Hyland
 Kenia Castillo
 Altorice Frazier
 Luz Guzman
 Eiko La Boria
 Eduardo Lopez
 Jack McKee
 Dr. Leah Owens

Topic:

Zero Emissions
 Gateway Tunnel Project
 Airport Workers Issues
 Seaport Pollution
 Airport Workers Issues
 Increased Restroom Access
 Airport Workers Issues
 PATH Service
 Shipping Justice for Port-Adjacent
 Communities

* Remote participants via videoconference.

The public meeting was called to order by Chairman O’Toole at 12:19 p.m. and ended at 1:22 p.m. The Board also met in executive session prior to the public session.

Report on Prior Meeting’s Minutes

Copies of the Minutes of the meeting of February 5, 2026, were delivered in electronic form to the Governors of New York and New Jersey on February 6, 2026. The Governor of New York had approved the action taken by the Directors of New York on February 8, 2026, and the Governor of New Jersey had approved the action taken by the Directors of New Jersey on February 6, 2026, respectively.

Moments of Silence and Remembrance

The Chairman requested a moment of silence in observance of the recent 33rd anniversary of the February 26, 1993, terrorist attack on The World Trade Center.

The Chairman also called for a moment of silence in observance of the passing of Nicholas J. McCarthy, a 19-year employee of Port Authority Trans-Hudson Corporation who held the position of Train Engineer.

PATH – NEW FARE GATES AND INFRASTRUCTURE UPGRADES – PLANNING AUTHORIZATION AND INCREASE TO CONTRACT FOR PROGRAM MANAGEMENT SERVICES

The PATH rail transit system has 341 fare gates across its 13 stations, which have been in service for approximately 22 years. Replacement of the current fare gates is a key component of PATH's ongoing efforts to modernize PATH's rail stations and funds to address this need are included in the 2026-2035 Capital Plan. This effort would address the critical challenge of fare evasion by replacing the existing fare gates with new modern technologically advanced fare gates. The future project would also provide an improved customer experience through enhanced functionality allowing customers to enter and exit the fare zone more efficiently when traveling with mobility devices, bicycles, strollers and luggage, and reduce the frequency in which fare gates are out of service.

In furtherance of the development of the fare gates replacement project, it was recommended that the Board authorize: (i) planning and early work (the Planning Effort) to advance the project scope and functional technical specifications to select and ultimately deploy new fare gates and infrastructure upgrades for the PATH rail system (Fare Gate Deployment Project) at an estimated total planning cost of \$3.5 million; and (ii) the President of PATH to increase an existing contract by \$2 million with a joint venture between Jacobs Civil Consultants Inc. and HNTB New York Engineering and Architecture, P.C. , an affiliate of HNTB Corporation (JHP Contract) to provide program management support services for the Planning Effort (the cost of which is included in the requested total planning cost).

The Planning Effort would cover finalization of: (i) functional technical specifications; (ii) cost estimates, (iii) a scope of work and schedule; (iv) request for qualifications and request for proposals documents; and (v) identification of a preferred vendor(s) to deliver the project.

The JHP Contract was authorized by the President of PATH in March 2020 to support the development and implementation of PATH's new TAPP fare collection system (TAPP System) at a cost not to exceed \$12 million. At the time of the JHP Contract award, the services were expected to be required through December 31, 2025. In order to ensure that the JHP Contract is in place through the TAPP System Project close-out (including decommissioning of the old fare collection equipment), and support potential near-term design changes to the new TAPP System, earlier this year the President of PATH authorized the extension of the JHP Contract through December 31, 2027 at a cost of \$4.3 million. At the time of the JHP Contract extension to support the TAPP System project close-out, the authorization document included reference to future work related to the replacement of the fare gates. However, the scope of work was not intended to, and will not, include specifications for the fare gates, themselves or consideration of future fare evasion deterrents as contemplated by this report.

The proposed \$2 million increase to the JHP Contract being requested herein would provide full program management support, through December 31, 2027, for the Planning Effort, including (i) development of the scope of work; (ii) preparation of an independent cost estimate for the new fare gate equipment; and (iii) procurement support services for the Fare Gate Deployment Project up to and including selection of a vendor(s). JHP is uniquely qualified to support the Fare Gate Deployment Project based on its pre-existing knowledge of the TAPP System and station-specific requirements.

The balance of the requested planning authorization (\$1.5 million) covers Port Authority Engineering, Procurement and Technology staff support services, PATH facility force labor, station condition surveys and associated internal cost allocations.

Pursuant to the foregoing report, the Board adopted the following resolution, with Directors Bollwage, Cedeño, Dominguez, Eve, Fine, Fisher, Helmy, Kelley, LaBarbera, Lynford, McCabe, and O'Toole in favor. Counsel confirmed that sufficient affirmative votes were cast for the action to be taken, a quorum of the Board being present.

RESOLVED, that continued planning and early action work to develop a project (Fare Gate Deployment Project) for new fare gates and infrastructure upgrades for the Port Authority Trans-Hudson Corporation (PATH) rail system, at an estimated total planning cost of \$3.5 million, be and it hereby is authorized; and it is further

RESOLVED, that the President be and she hereby is authorized, for and on behalf of PATH, to increase, by an estimated \$2 million, the amount of Contract PAT-20-016 with a joint venture of Jacobs Civil Consultants Inc. and HNTB New York Engineering and Architecture, P.C. , an affiliate of HNTB Corporation (JHP Contract) to (i) provide procurement support services for work to refine the Fare Gate Deployment Project scope, (ii) prepare an independent cost estimate for related equipment, and (iii) provide procurement support services (which amount is included in the estimated total planning cost); and it is further

RESOLVED, that the President be and she hereby is authorized, for and on behalf of PATH, to take action with respect to contracts for professional, technical, and advisory services and such other contracts and agreements as may be necessary to effectuate the foregoing work on the Fare Gate Deployment Project, pursuant to authority granted hereunder, in the By-Laws or in another resolution adopted by the Board; and it is further

RESOLVED, that the form of all contracts, agreements and documents in connection with the foregoing planning and early-action work on the Fare Gate Deployment Project shall be subject to the approval of Counsel or her authorized representative, and the terms of such contracts, agreements and other documents shall be subject to review by Counsel or her authorized representative.

Whereupon, the meeting was adjourned.

Counsel