

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF JANUARY 28, 2019**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE MICHAEL B. LAVERY  
**Chairman**

HONORABLE GEOFFREY S. STANLEY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI  
**Treasurer**

**PENNSYLVANIA**

HONORABLE WADUD AHMAD  
**Vice Chairman**

VACANT

HONORABLE PAMELA JANVEY  
**Secretary**

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Janvey, Vacant

**NEW JERSEY:** Ciesla\*, Laurenti

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Ahmad, Christy\*

**NEW JERSEY:** Stanley, Van Vliet

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Ahmad, Grace

**NEW JERSEY:** Lavery\*, Van Vliet

**PERSONNEL**

**PENNSYLVANIA:** Grace, Janvey\*

**NEW JERSEY:** Ciesla, Stanley

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Ahmad\*, Janvey

**NEW JERSEY:** Lavery, Laurenti

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Vacant

**NEW JERSEY:** Laurenti\*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

\*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
RECAPITULATION OF COMMITTEE MEMBERSHIP**

|                   |     |                                                                     |
|-------------------|-----|---------------------------------------------------------------------|
| <b>Lavery</b>     | (1) | Ex-Officio of all Committees                                        |
|                   | (2) | Professional Services Committee (Chairperson)                       |
|                   | (3) | Audit Committee                                                     |
| <b>Ciesla</b>     | (1) | Finance, Insurance Management and Operations Committee(Chairperson) |
|                   | (2) | Personnel Committee                                                 |
|                   | (3) | Administrative Committee                                            |
| <b>Ahmad</b>      | (1) | Projects, Property and Equipment Committee                          |
|                   | (2) | Professional Services Committee                                     |
|                   | (3) | Audit Committee (Chairperson)                                       |
| <b>Grace</b>      | (1) | Professional Services                                               |
|                   | (2) | Personnel Committee                                                 |
|                   | (3) | Administrative Committee                                            |
| <b>Janvey</b>     | (1) | Finance, Insurance Management and Operations Committee              |
|                   | (2) | Personnel Committee (Chairperson)                                   |
|                   | (3) | Audit Committee                                                     |
| <b>Laurenti</b>   | (1) | Finance, Insurance Management and Operations Committee              |
|                   | (2) | Audit Committee                                                     |
|                   | (3) | Administrative Committee (Chairperson)                              |
| <b>Christy</b>    | (1) | Projects, Property and Equipment Committee (Chairperson)            |
| <b>Stanley</b>    | (1) | Projects, Property and Equipment Committee                          |
|                   | (2) | Personnel Committee                                                 |
| <b>Vacant(PA)</b> | (1) | Finance, Insurance Management and Operations Committee              |
|                   | (2) | Administrative Committee                                            |
| <b>Van Vliet</b>  | (1) | Projects, Property and Equipment Committee                          |
|                   | (2) | Professional Services Committee                                     |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

CHERRY, WEBER & ASSOCIATES  
Freehold, NJ

**LEGAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI  
Phillipsburg, New Jersey

**EMPLOYMENT COUNSEL**

STRADLEY, RONON, STEVENS & YOUNG  
Philadelphia, Pennsylvania

CHIESA SHAHINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

ZELENKOWSKIE AXELROD, LLC  
Jamison, Pennsylvania

**FINANCIAL ADVISOR**

NW FINANCIAL GROUP  
Jersey City, New Jersey

**COMMUNICATIONS CONSULTANT**

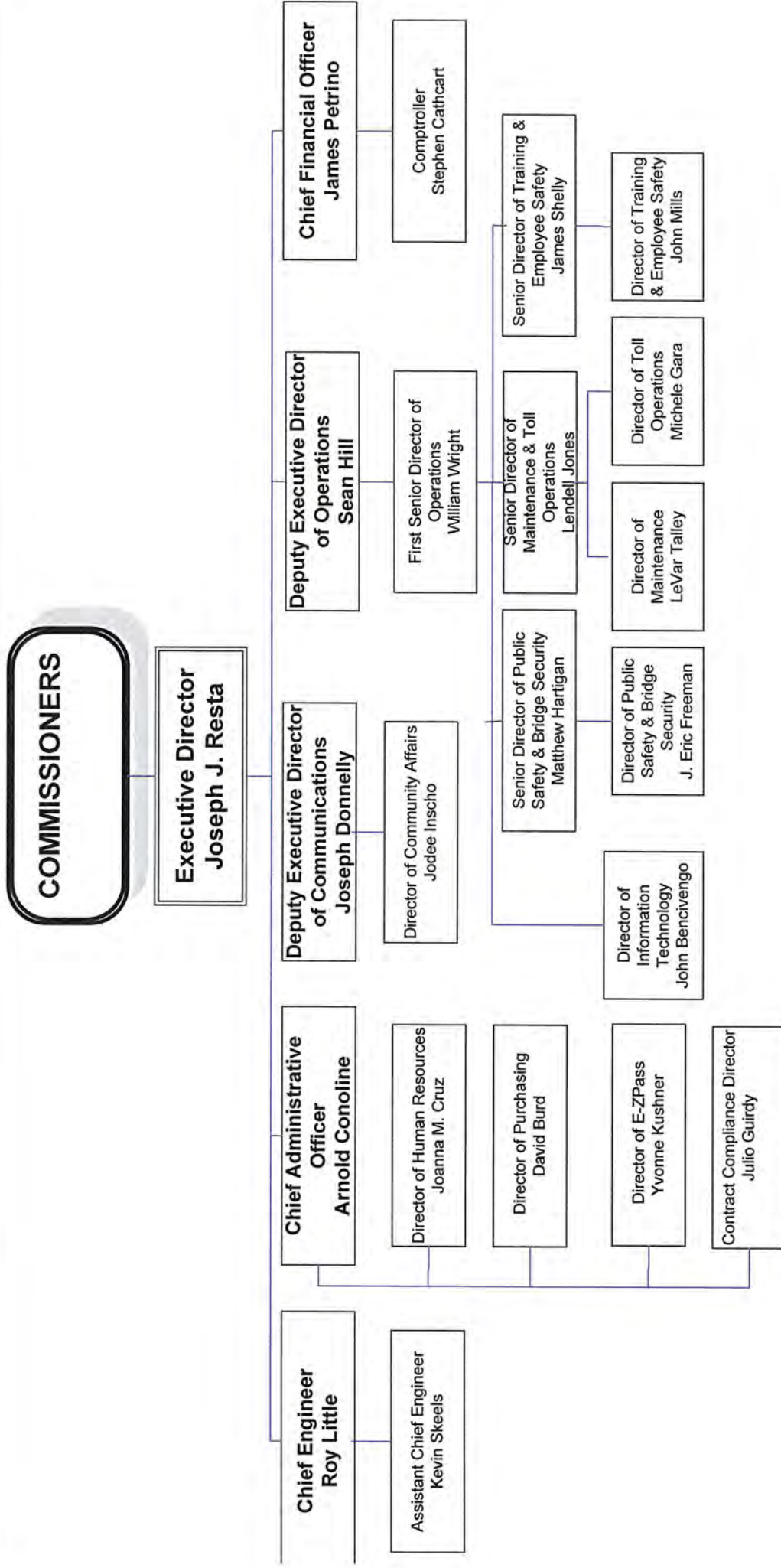
BELLVUE COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

WILMINGTON TRUST  
Wilmington, Delaware

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

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# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

## **CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, January 28, 2019 at 10:45 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

## **APPEARANCES**

### **COMMISSION MEMBERS:**

Hon. Wadud Ahmad (Pennsylvania)  
Hon. John Christy (Pennsylvania)  
Hon. Daniel Grace (Pennsylvania)  
Hon. Lori Ciesla (New Jersey)  
Hon. Pamela Janvey (Pennsylvania)  
Hon. Michael Lavery (New Jersey)  
Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Geoffrey S. Stanley (New Jersey)  
Hon. Garrett Van Vliet (New Jersey)

### **COMMISSION COUNSEL:**

Katie Fina, Florio, Perrucci, Steinhardt & Cappelli, New Jersey  
Shelley Smith, Archer Law, Pennsylvania  
Jonathan Bloom, Stradley Ronon  
John Casey, Chiesa Shahinian & Giantomasi, New Jersey

### **GOVERNORS REPRESENTATIVES:**

Chelsea Guzowski, PA Governor's Office (Via Conference Call)  
Dan Kelly, NJ Governor's Office

### **COMMISSION STAFF MEMBERS:**

Joseph J. Resta, Executive Director  
Sean Hill, Deputy Executive Director of Operations  
Roy Little, Chief Engineer  
Kevin Skeels, Assistant Chief Engineer  
James Petrino, Chief Financial Officer  
Arnold Conoline, Chief Administrative Officer  
Joseph Donnelly, Deputy Executive Director of Communications  
Stephen Cathcart, Comptroller  
Joanna Cruz, Human Resources Director

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

Wendy Reading, Director of Administrative Services  
Julio Guridy, Director of Contract Compliance  
Jodee Inscho, Director of Community Affairs

## **OTHERS**

Robert Scancella, KS Engineers  
Joseph Zarriello, KS Engineers  
Pat Wing, Marquette Associates  
James McMaster, Bucks County Judge and Former General Counsel

## **ROLL CALL**

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

## **WELCOMING REMARKS OF CHAIRMAN**

Chairman Lavery welcomed those persons whose identities are set forth hereinabove under "Appearances".

## **INTRODUCE ANY COMMENTS FROM THE PUBLIC**

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

## **EXECUTIVE DIRECTORS REPORT**

Joseph Resta, Executive Director, addressed the meeting and said;

*"Thank you, Mr. Chairman, short remarks today involving resolutions on today's agenda;*

*"The Scudder Falls Bridge Replacement project is approximately 40% complete and on track to commence the collection of tolls mid-2019. This progress to shift traffic onto the new northern crossing and begin collecting tolls will complete Phase I of the multi-year project. Phase II entails the construction of the south side trestle or work platform in the river, demolition of the existing bridge and piers, construction of the southern crossing, completion of the interchanges and culmination of the construction of 4 miles of widened roadway, approximately 3 years from now. Today's resolution, in conjunction with the 2019-2020 Capital Plan supports the unforeseen allowance and allows the Commission the flexibility to methodically get through unexpected issues and keep the project on track;*

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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*"There are also two other resolutions that support the remainder of the Commission's capital program that do not involve the Scudder Falls Project. Namely, the award of the two-year Civil/Structural Services Task Order Agreement, and the two-year Construction Management Services Task Order Agreement. These Task Order Assignments allow our Engineering Department to have the consultation necessary to work on many project issues for smaller projects and emergent work not otherwise part of a larger project that is procured separately. These contracts will also support the Commission's Job Order Contracting initiative, the first projects of which will begin in 2019;*

*"Please let me also acknowledge that we are half way through the 2018-2019 winter season. Our dedicated maintenance staff has performed admirably and efficiently to date, and our purchase of the commodities that support these winter activities, with the proper planning, have occurred smoothly;*

*"Mr. Chairman, this concludes my report."*

### **APPROVAL OF MINUTES FOR COMMISSION MEETING HELD DECEMBER 17, 2018**

**R: 4085-01-19- ADM-01-01-19**

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held December 17, 2018.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 that the Minutes of the Commission Meeting held on December 17, 2018 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF DECEMBER 2018**

**R: 4086-01-19- ADM-02-01-19**

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Commissioner Ciesla seconded the adoption of the following Resolution:

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of January 28, 2019**

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 that the Operations Report, which reflects Commission activity for the month of December 2018 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **T-668A PARTIAL RELEASE OF ADDITIONAL FUNDING FOR CONTRACT ALLOWANCE FOR UNFORESEEN WORK**

**R: 4087-01-01-19- ENG-01-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Stanley seconded the adoption of the following Resolution

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 via this Resolution authorizes the Executive Director to approve partial increases to the T-668A contract "Allowance for Unforeseen Work" line item, in the form of change orders as needed, from the approved 2019-2020 Capital Plan.; and

**"RESOLVED**, identify the General Reserve Fund as the source of funds required."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **STRUCTURAL/CIVIL TASK ORDER AGREEMENT, NJ ASSIGNMENT, CONTRACT C-732A-AWARD OF CONTRACT**

**R: 4088-01-19- ENG-02-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution,

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019 via this Resolution awards Contract No. C-732A, Structural/Civil Task Order Agreement – NJ Assignment, to Arora and Associates of Lawrenceville, New Jersey, for a twenty-four (24) month period for an amount not-to-exceed

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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\$1,000,000 and identify the General Reserve Fund as the source of funds required for payment of any invoices; and

**“RESOLVED**, identify the General Reserve Fund as the source of funds required; and

**“RESOLVED**, the Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **CONSTRUCTION MANAGEMENT SERVICES TASK ORDER AGREEMENT, CONTRACT C-733A-AWARD OF CONTRACT**

**R: 4089-01-19 - ENG-03-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that the Commission awards Contract No. C-733A, Construction Management Services Task Order Agreement, to KS Engineers, PC, Mt. Laurel, New Jersey, for a twenty-four (24) month period for an amount not-to-exceed \$500,000 and identify the General Reserve Fund as the source of funds required for payment of any invoices; and

**“RESOLVED**, identify the General Reserve Fund as the source of funds required for payment of any invoices; and

**“RESOLVED**, The Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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### **APPROVAL FOR RETIREMENT BENEFITS, JAMES SHELLY, SENIOR DIRECTOR OF TRAINING & EMPLOYEE SAFETY**

**R: 4090-01-19- PER -01-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Ciesla seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to James Shelly who is to retire on March 30, 2019.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF RYAN NELSON TO ESS MONITOR II**

**R: 4091-01-19- PER -02-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that Ryan Nelson be appointed to the position of ESS Monitor II in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$44,136 per annum, which is the introductory step in the pay scale for the ESS Monitor II position (\$44,136 - \$48,550), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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## **APPOINTMENT OF COREY ROBINSON TO ESS MONITOR II**

**R: 4092-01-19- PER -03-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that Corey Robinson be appointed to the position of ESS Monitor II in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$44,136 per annum, which is the introductory step in the pay scale for the ESS Monitor II position (\$44,136 - \$48,550), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **CREATE A POSITION OF HUMAN RESOURCES ASSISTANT AND APPOINT AMINAH EL-BURKI TO THAT POSITION**

**R: 4093-01-19- PER -04-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that the Commission authorizes to create the position of Human Resources Assistant and appoint Aminah El-Burki to the position. Compensation shall be set at \$44,136 per annum, which is the minimum salary in the pay scale for the Human Resources Assistant position (\$44,136 - \$48,550). The appointment to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

### **CREATE A POSITION OF HUMAN RESOURCES SUPERVISOR AND PROMOTE ODESSA BARKLEY TO THE POSITION**

**R: 4094-01-19- PER -05-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that the Commission authorizes to create the position of Human Resources Supervisor and promote Odessa Barkley to the position. Compensation shall be set at \$70,845 per annum, which is the maximum salary in the pay scale for the Human Resources Supervisor position (\$64,405 - \$70,845). The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **PROMOTION OF NAT AMATO TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR, CENTRAL REGION**

**R: 4095-01-19- PER -06-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Stanley seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that Nat Amato be promoted to the position of Deputy Regional Maintenance Supervisor, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$67,053 per annum, which is within the pay scale for the Regional Maintenance Supervisor position (\$63,860- \$70,246), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of January 28, 2019**

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **PROMOTION OF JOHN PENROSE TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR, CENTRAL REGION**

**R: 4096-01-19- PER -07-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, that John Penrose be promoted to the position of Deputy Regional Maintenance Supervisor, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$63,860 per annum, which is the introductory step in the pay scale for the Regional Maintenance Supervisor position (\$63,860- \$70,246), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **CREATE EMPLOYMENT CONTRACT FOR EXECUTIVE DIRECTOR**

**R: 4097-01-19- PER -08-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Laurenti seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, motions to approve Commission Counsel to draft an Employment Contract for the Executive Director on the terms and conditions discussed in Executive Session.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL**

**R: 4098-01-19- ACCT -01-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution, authorizes payment of invoices #18123149 and #18123150 in the total amount of \$ 4,414.24 Professional Services Rendered to Stradley Ronon, PA Labor Counsel; and

**“RESOLVED:** identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL**

**R: 4099-01-19- ACCT -02-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution authorizes payment of invoices #4142659, # 4142660, #4142652, #4142651, #4140605, #4140602, #4140603, #4140604 and #4140603 in the total amount due of \$13,019.34 for Professional Services Rendered; and

**“RESOLVED:** identifying the Operating Fund as the source of funds required for any and all disbursements.”

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPROVAL FOR PAYMENT OF INVOICES**

**CHIESA SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL**

**R: 4100-01-19- ACCT -03-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution authorizes payment of invoice #403525, and #403522 in the total amount due of \$ 25,863.47 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel; and

**“RESOLVED:** identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPROVAL FOR PAYMENT OF INVOICES**

**FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL**

**R: 4101-01-19- ACCT -04-01-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 28th day of January 2019, via this Resolution authorizes payment of invoices #157890, #157552, #158687, #159287, #159380, #159381 and #157551 in the total amount due of \$13,926.49 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel: and

**“RESOLVED**, identifying the Operating Fund as the source of funds required for any and all disbursements.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

Vice Chairman Ahmad addressed the meeting and said:

*"Before we adjourn, I would just like to acknowledge and thank our former Pennsylvania Commission Miriam Huertas who recently resigned. The Commission appreciated her service. None of us are paid to be here and she had to travel a great distance to be here and we really appreciate her efforts."*

### **INVITE ANY COMMENTS FROM THE PUBLIC**

Chairman Lavery invited any Comments from the public.

### **SCHEDULING OF THE FEBRUARY 25, 2019 MEETING**

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, February 25, 2019.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

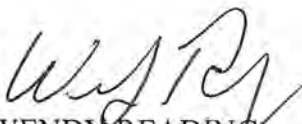
Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

### **ADJOURNMENT**

Chairman Lavery invited a motion for Adjournment.

Vice Chairman Ahmad then moved that the Meeting be adjourned and Commissioner Van Vliet seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:55 am, Monday, January 28, 2019.

**Prepared and submitted by:**

  
WENDY READING

Assistant Secretary Treasurer to the Commission

**Approved by:**

  
JOSEPH J. RESTA  
Executive Director

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

| <b>SUBJECT</b>    | <b>DESCRIPTION</b>                                                                                                                                                   | <b>PAGE<br/>NUMBER</b> |
|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|
| <b>Accounting</b> | <b>Status of Cash Balances at<br/>December 31, 2018</b>                                                                                                              | <b>1</b>               |
| <b>Accounting</b> | <b>Status of Bond Retirement at<br/>December 31, 2018</b>                                                                                                            | <b>2</b>               |
| <b>Accounting</b> | <b>Status of Investments at<br/>December 31, 2018</b>                                                                                                                | <b>3-7</b>             |
| <b>Accounting</b> | <b>Status of Toll Traffic and Revenue &amp;<br/>Toll Supported Traffic Month of December<br/>2018 Compared with Month of December<br/>2017</b>                       | <b>8-21</b>            |
| <b>Accounting</b> | <b>Statistical Summary of Expenditures on Toll<br/>Bridges and Toll Supported Bridges<br/>Accounts for the Period December 1, 2018<br/>through December 31, 2018</b> | <b>22-34</b>           |
| <b>Accounting</b> | <b>Statement of Revenue and Expenses: Twelve<br/>Months Period ending December 31, 2018</b>                                                                          | <b>35</b>              |
|                   |                                                                                                                                                                      |                        |
|                   |                                                                                                                                                                      |                        |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

**There follows Cash Balances of the Commission at December 31, 2018 for the  
information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

|                            |           |
|----------------------------|-----------|
| Revenue Fund               | 4,260,646 |
| Payroll Fund               | 1,022,456 |
| Insurance Clearing Account | 750,000   |

|              |           |                  |
|--------------|-----------|------------------|
| <b>TOTAL</b> | <b>\$</b> | <b>6,033,102</b> |
|--------------|-----------|------------------|

**CASH DEPOSIT GUARANTEES**

|                         |                  |                     |
|-------------------------|------------------|---------------------|
| <b>Wells Fargo Bank</b> | <b>PA ACT 72</b> | <b>FULL BALANCE</b> |
|-------------------------|------------------|---------------------|

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

[illegible]

**Footnote:**  
2012 Series Bonds Refunded remaining balance of 2003A Series and \$30,795,000 of the 2005A Series Bonds.  
2015 Series Bonds Refunded \$86,505,000 of the 2007A Series Bonds.



Delaware River  
Joint Toll Bridge  
Commission

Delaware River Joint TBC  
Purchases Report  
Sorted by Fund - Maturity Date  
December 1, 2018 - December 31, 2018

DRJTBC

| CUSIP                  | Investment # | Fund   | Sec.<br>Type | Issuer          | Original<br>Par Value | Purchase<br>Date | Payment Periods     | Principal<br>Purchased | Accrued Interest<br>at Purchase | Rate at<br>Purchase | Maturity<br>Date | YTM   | Ending<br>Book Value |
|------------------------|--------------|--------|--------------|-----------------|-----------------------|------------------|---------------------|------------------------|---------------------------------|---------------------|------------------|-------|----------------------|
| General Reserve Fund   |              |        |              |                 |                       |                  |                     |                        |                                 |                     |                  |       |                      |
| 912796RS0              | 10638        | 01GRF  | ATD          | USTR            | 6,025,000.00          | 12/07/2018       | 06/06 - At Maturity | 5,949,983.99           |                                 | 2.475               | 06/06/2019       | 2.542 | 5,960,345.32         |
|                        |              |        |              | Subtotal        | 6,025,000.00          |                  |                     | 5,949,983.99           | 0.00                            |                     |                  |       | 5,960,345.32         |
| Construction Fund 2017 |              |        |              |                 |                       |                  |                     |                        |                                 |                     |                  |       |                      |
| 55607LRC0              | 10639        | 06CF17 | ACP          | MACQUA          | 6,750,000.00          | 12/10/2018       | 04/12 - At Maturity | 6,684,963.75           |                                 | 2.820               | 04/12/2019       | 2.847 | 6,696,596.25         |
| 88602USG6              | 10640        | 06CF17 | ACP          | THUNDE          | 5,000,000.00          | 12/10/2018       | 05/16 - At Maturity | 4,937,636.10           |                                 | 2.860               | 05/16/2019       | 2.896 | 4,946,374.99         |
| 67983UT45              | 10642        | 06CF17 | ACP          | OLDLIN          | 5,000,000.00          | 12/17/2018       | 06/04 - At Maturity | 4,931,930.55           |                                 | 2.900               | 06/04/2019       | 2.940 | 4,937,972.22         |
| 89233HU93              | 10641        | 06CF17 | ACP          | TOYOTA          | 10,000,000.00         | 12/14/2018       | 07/09 - At Maturity | 9,838,425.00           |                                 | 2.810               | 07/09/2019       | 2.887 | 9,852,475.00         |
| 55607LW34              | 10643        | 06CF17 | ACP          | TOYOTA          | 5,000,000.00          | 12/18/2018       | 09/03 - At Maturity | 4,889,565.30           |                                 | 3.070               | 09/03/2019       | 3.169 | 4,895,534.74         |
|                        |              |        |              | Subtotal        | 31,750,000.00         |                  |                     | 31,282,520.70          | 0.00                            |                     |                  |       | 31,328,953.20        |
|                        |              |        |              | Total Purchases | 37,775,000.00         |                  |                     | 37,232,504.69          | 0.00                            |                     |                  |       | 37,289,298.52        |



Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
December 31, 2018

DRJTBC

| CUSIP                       | Investment # | Fund  | Issuer                     | Investment Class | Par Value     | YTM   | Maturity Date | Market Price | Market Date | Market Value  | Book Value    | Reported Value |
|-----------------------------|--------------|-------|----------------------------|------------------|---------------|-------|---------------|--------------|-------------|---------------|---------------|----------------|
| <b>Debt Service Fund</b>    |              |       |                            |                  |               |       |               |              |             |               |               |                |
| 38145C752                   | 10113        | 01DSF | Goldman Sachs Ila Fed Port | Amort            | 8,834,650.52  | 1.405 |               | 100.000      | 12/31/2018  | 8,834,650.52  | 8,834,650.52  | 8,834,650.52   |
|                             |              |       |                            | Subtotal         | 8,834,650.52  | 1.405 |               |              |             | 8,834,650.52  | 8,834,650.52  | 8,834,650.52   |
| <b>General Reserve Fund</b> |              |       |                            |                  |               |       |               |              |             |               |               |                |
| 38145C752                   | 10115        | 01GRF | Goldman Sachs Ila Fed Port | Amort            | 0.00          | 0.822 |               | 100.000      | 12/31/2018  | 0.00          | 0.00          | 0.00           |
| PAINVEST                    | 10050        | 01GRF | PA Invest                  | Amort            | 5,236,556.29  | 2.329 |               | 100.000      | 12/31/2018  | 5,236,556.29  | 5,236,556.29  | 5,236,556.29   |
| PAINVEST                    | 10462        | 01GRF | PA Invest                  | Amort            | 19,924,425.34 | 2.267 |               | 100.000      | 12/31/2018  | 19,924,425.34 | 19,924,425.34 | 19,924,425.34  |
| 912828N63                   | 10414        | 01GRF | U.S. Treasury              | Fair             | 9,000,000.00  | 1.198 | 01/15/2019    | 99.946       | 12/31/2018  | 8,995,140.00  | 8,999,752.00  | 8,995,140.00   |
| 3130AAE46                   | 10586        | 01GRF | Federal Home Loan Bank     | Fair             | 6,000,000.00  | 2.122 | 01/16/2019    | 99.947       | 12/31/2018  | 5,996,820.00  | 5,997,846.50  | 5,996,820.00   |
| 3134G92B2                   | 10601        | 01GRF | Federal Home Loan Mtg Corp | Fair             | 3,000,000.00  | 2.262 | 01/30/2019    | 99.866       | 12/31/2018  | 2,995,980.00  | 2,996,852.29  | 2,995,980.00   |
| 912828V56                   | 10587        | 01GRF | U.S. Treasury              | Fair             | 4,000,000.00  | 2.088 | 01/31/2019    | 99.885       | 12/31/2018  | 3,995,400.00  | 3,996,906.57  | 3,995,400.00   |
| 912828V56                   | 10598        | 01GRF | U.S. Treasury              | Fair             | 3,500,000.00  | 2.219 | 01/31/2019    | 99.885       | 12/31/2018  | 3,495,975.00  | 3,496,904.96  | 3,495,975.00   |
| 912828P53                   | 10606        | 01GRF | Federal Home Loan Bank     | Fair             | 4,000,000.00  | 2.337 | 02/15/2019    | 99.782       | 12/31/2018  | 3,991,280.00  | 3,992,299.11  | 3,991,280.00   |
| 912828P53                   | 10630        | 01GRF | Federal Home Loan Bank     | Fair             | 2,000,000.00  | 2.393 | 02/15/2019    | 99.782       | 12/31/2018  | 1,995,640.00  | 1,995,992.94  | 1,995,640.00   |
| 3135GOZA4                   | 10535        | 01GRF | Federal National Mtg Assn  | Fair             | 4,000,000.00  | 1.904 | 02/19/2019    | 99.908       | 12/31/2018  | 3,996,320.00  | 3,999,842.46  | 3,996,320.00   |
| 3135GOZA4                   | 10602        | 01GRF | Federal National Mtg Assn  | Fair             | 5,700,000.00  | 2.277 | 02/19/2019    | 99.908       | 12/31/2018  | 5,694,756.00  | 5,696,961.87  | 5,694,756.00   |
| 3135GOJ53                   | 10508        | 01GRF | Federal National Mtg Assn  | Fair             | 3,000,000.00  | 1.486 | 02/26/2019    | 99.768       | 12/31/2018  | 2,993,040.00  | 2,997,826.00  | 2,993,040.00   |
| 912828W30                   | 10572        | 01GRF | U.S. Treasury              | Fair             | 7,500,000.00  | 2.222 | 02/28/2019    | 99.784       | 12/31/2018  | 7,483,800.00  | 7,487,088.17  | 7,483,800.00   |
| 912828W30                   | 10599        | 01GRF | U.S. Treasury              | Fair             | 2,500,000.00  | 2.249 | 02/28/2019    | 99.784       | 12/31/2018  | 2,494,600.00  | 2,495,551.79  | 2,494,600.00   |
| 3133782M2                   | 10518        | 01GRF | Federal Home Loan Bank     | Fair             | 5,000,000.00  | 1.579 | 03/08/2019    | 99.820       | 12/31/2018  | 4,991,000.00  | 4,999,242.64  | 4,991,000.00   |
| 3130AAXX1                   | 10586        | 01GRF | Federal Home Loan Bank     | Fair             | 9,100,000.00  | 2.269 | 03/18/2019    | 99.770       | 12/31/2018  | 9,079,070.00  | 9,082,808.74  | 9,079,070.00   |
| 912828W97                   | 10582        | 01GRF | U.S. Treasury              | Fair             | 3,000,000.00  | 2.268 | 03/31/2019    | 99.707       | 12/31/2018  | 2,991,210.00  | 2,992,639.92  | 2,991,210.00   |
| 912828W97                   | 10600        | 01GRF | U.S. Treasury              | Fair             | 4,700,000.00  | 2.278 | 03/31/2019    | 99.707       | 12/31/2018  | 4,686,229.00  | 4,688,297.13  | 4,686,229.00   |
| 3130ACL93                   | 10516        | 01GRF | Federal Home Loan Bank     | Fair             | 5,000,000.00  | 1.517 | 04/26/2019    | 99.668       | 12/31/2018  | 4,983,400.00  | 4,999,733.80  | 4,983,400.00   |
| 912828S78                   | 10536        | 01GRF | U.S. Treasury              | Fair             | 4,000,000.00  | 1.945 | 04/30/2019    | 99.599       | 12/31/2018  | 3,983,960.00  | 3,991,062.23  | 3,983,960.00   |
| 912828S78                   | 10607        | 01GRF | U.S. Treasury              | Fair             | 4,000,000.00  | 2.426 | 04/30/2019    | 99.599       | 12/31/2018  | 3,983,960.00  | 3,984,771.64  | 3,983,960.00   |
| 912796QH5                   | 10621        | 01GRF | U.S. Treasury              | Fair             | 5,100,000.00  | 2.500 | 05/23/2019    | 99.049       | 12/31/2018  | 5,051,499.00  | 5,051,015.92  | 5,051,499.00   |
| 3137EADG1                   | 10583        | 01GRF | Federal Home Loan Mtg Corp | Fair             | 4,000,000.00  | 2.365 | 05/30/2019    | 99.662       | 12/31/2018  | 3,986,480.00  | 3,989,980.29  | 3,986,480.00   |
| 912828WLO                   | 10525        | 01GRF | U.S. Treasury              | Fair             | 5,000,000.00  | 1.744 | 05/31/2019    | 99.597       | 12/31/2018  | 4,979,850.00  | 4,995,072.55  | 4,979,850.00   |
| 912828WLO                   | 10608        | 01GRF | U.S. Treasury              | Fair             | 4,000,000.00  | 2.462 | 05/31/2019    | 99.597       | 12/31/2018  | 3,983,880.00  | 3,984,375.00  | 3,983,880.00   |
| 912828WLO                   | 10609        | 01GRF | U.S. Treasury              | Fair             | 500,000.00    | 2.467 | 05/31/2019    | 99.597       | 12/31/2018  | 497,985.00    | 498,035.25    | 497,985.00     |
| 912796RS0                   | 10638        | 01GRF | U.S. Treasury              | Fair             | 6,025,000.00  | 2.542 | 06/06/2019    | 98.957       | 12/31/2018  | 5,962,159.25  | 5,960,345.32  | 5,962,159.25   |

**Delaware River Joint TBC**  
Investment Classification  
December 31, 2018

| CUSIP                                 | Investment # | Fund   | Issuer                     | Investment Class | Par Value             | YTM          | Maturity Date | Market Price | Market Date | Market Value          | Book Value            | Reported Value        |
|---------------------------------------|--------------|--------|----------------------------|------------------|-----------------------|--------------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| <b>General Reserve Fund</b>           |              |        |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 89119T8                               | 10619        | 01GRF  | Toronto Dominion           | Fair             | 1,396,000.00          | 2.773        | 06/21/2019    | 98.614       | 12/31/2018  | 1,376,651.44          | 1,378,129.45          | 1,376,651.44          |
| 3130A8DB6                             | 10588        | 01GRF  | Federal Home Loan Bank     | Fair             | 3,000,000.00          | 2.386        | 06/21/2019    | 99.344       | 12/31/2018  | 2,980,320.00          | 2,982,431.64          | 2,980,320.00          |
| 3130A8DB6                             | 10611        | 01GRF  | Federal Home Loan Bank     | Fair             | 1,880,000.00          | 2.533        | 06/21/2019    | 99.344       | 12/31/2018  | 1,867,667.20          | 1,867,667.03          | 1,867,667.20          |
| 3130A8DB6                             | 10612        | 01GRF  | Federal Home Loan Bank     | Fair             | 2,225,000.00          | 2.518        | 06/21/2019    | 99.344       | 12/31/2018  | 2,210,404.00          | 2,210,573.29          | 2,210,404.00          |
| 3130ACJ96                             | 10510        | 01GRF  | Federal Home Loan Bank     | Fair             | 5,000,000.00          | 1.551        | 06/28/2019    | 99.475       | 12/31/2018  | 4,973,750.00          | 4,998,768.82          | 4,973,750.00          |
| 912828XV7                             | 10537        | 01GRF  | U.S. Treasury              | Fair             | 4,500,000.00          | 1.970        | 06/30/2019    | 99.381       | 12/31/2018  | 4,472,145.00          | 4,484,269.75          | 4,472,145.00          |
| 912828XV7                             | 10614        | 01GRF  | U.S. Treasury              | Fair             | 4,600,000.00          | 2.523        | 06/30/2019    | 99.381       | 12/31/2018  | 4,571,526.00          | 4,571,461.40          | 4,571,526.00          |
| 3136G0RL7                             | 10634        | 01GRF  | Federal National Mtg Assn  | Fair             | 2,000,000.00          | 2.604        | 07/24/2019    | 99.404       | 12/31/2018  | 1,988,080.00          | 1,988,818.36          | 1,988,080.00          |
| 912828TH3                             | 10613        | 01GRF  | U.S. Treasury              | Fair             | 4,895,000.00          | 2.575        | 07/31/2019    | 99.044       | 12/31/2018  | 4,848,203.80          | 4,847,597.36          | 4,848,203.80          |
| 912828TH3                             | 10625        | 01GRF  | U.S. Treasury              | Fair             | 6,300,000.00          | 2.588        | 07/31/2019    | 99.044       | 12/31/2018  | 6,239,772.00          | 6,238,373.80          | 6,239,772.00          |
| 3135G0P49                             | 10620        | 01GRF  | Federal National Mtg Assn  | Fair             | 6,000,000.00          | 2.623        | 08/28/2019    | 98.932       | 12/31/2018  | 5,935,920.00          | 5,936,940.53          | 5,935,920.00          |
| 9128282T6                             | 10509        | 01GRF  | U.S. Treasury              | Fair             | 3,000,000.00          | 1.507        | 08/31/2019    | 99.114       | 12/31/2018  | 2,973,420.00          | 2,994,978.45          | 2,973,420.00          |
| 9128282T6                             | 10631        | 01GRF  | U.S. Treasury              | Fair             | 4,000,000.00          | 2.697        | 08/31/2019    | 99.114       | 12/31/2018  | 3,964,560.00          | 3,962,317.89          | 3,964,560.00          |
| 912796RA9                             | 10626        | 01GRF  | U.S. Treasury              | Fair             | 10,000,000.00         | 2.596        | 09/12/2019    | 98.255       | 12/31/2018  | 9,825,500.00          | 9,822,334.06          | 9,825,500.00          |
| 3137EADM8                             | 10635        | 01GRF  | Federal Home Loan Mtg Corp | Fair             | 4,445,000.00          | 2.720        | 10/02/2019    | 98.993       | 12/31/2018  | 4,400,238.85          | 4,396,661.76          | 4,400,238.85          |
| 912796RF8                             | 10637        | 01GRF  | U.S. Treasury              | Fair             | 6,200,000.00          | 2.624        | 10/10/2019    | 98.035       | 12/31/2018  | 6,078,170.00          | 6,076,397.81          | 6,078,170.00          |
| 3135G0R39                             | 10636        | 01GRF  | Federal National Mtg Assn  | Fair             | 10,465,000.00         | 2.718        | 10/24/2019    | 98.692       | 12/31/2018  | 10,328,117.80         | 10,321,317.18         | 10,328,117.80         |
| 3130ACCLX0                            | 10517        | 01GRF  | Federal Home Loan Bank     | Fair             | 6,000,000.00          | 1.625        | 10/30/2019    | 99.194       | 12/31/2018  | 5,951,640.00          | 6,000,000.00          | 5,951,640.00          |
| 912796RM3                             | 10628        | 01GRF  | U.S. Treasury              | Fair             | 8,480,000.00          | 2.723        | 11/07/2019    | 97.836       | 12/31/2018  | 8,296,492.80          | 8,287,761.71          | 8,296,492.80          |
| <b>Operating Fund</b>                 |              |        |                            |                  | <b>233,171,981.63</b> | <b>2.246</b> |               |              |             | <b>231,732,993.77</b> | <b>231,898,996.01</b> | <b>231,732,993.77</b> |
| 38145C752                             | 10108        | 01OF   | Goldman Sachs Ila Fed Port | Amort            | 46,135.09             | 1.405        |               | 100.000      | 12/31/2018  | 46,135.09             | 46,135.09             | 46,135.09             |
| 912796PP8                             | 10546        | 01OF   | U.S. Treasury              | Fair             | 5,770,000.00          | 1.887        | 01/31/2019    | 99.801       | 12/31/2018  | 5,758,517.70          | 5,761,171.90          | 5,758,517.70          |
| <b>Reserve Maintenance Fund</b>       |              |        |                            |                  | <b>5,816,135.09</b>   | <b>1.883</b> |               |              |             | <b>5,804,652.79</b>   | <b>5,807,306.99</b>   | <b>5,804,652.79</b>   |
| 38145C752                             | 10106        | 01RMF  | Goldman Sachs Ila Fed Port | Amort            | 40,391.05             | 1.405        |               | 100.000      | 12/31/2018  | 40,391.05             | 40,391.05             | 40,391.05             |
| 912796PP8                             | 10545        | 01RMF  | U.S. Treasury              | Fair             | 6,113,000.00          | 1.887        | 01/31/2019    | 99.801       | 12/31/2018  | 6,100,835.13          | 6,103,647.11          | 6,100,835.13          |
| <b>Scudder Falls Insurance Reserv</b> |              |        |                            |                  | <b>6,153,391.05</b>   | <b>1.884</b> |               |              |             | <b>6,141,226.18</b>   | <b>6,144,038.16</b>   | <b>6,141,226.18</b>   |
| 38145C752                             | 10506        | 01SFIR | Goldman Sachs Ila Fed Port | Amort            | 383.40                | 0.001        |               | 100.000      | 12/31/2018  | 383.40                | 383.40                | 383.40                |
| 912828K5                              | 10507        | 01SFIR | U.S. Treasury              | Fair             | 4,054,000.00          | 1.270        | 07/31/2019    | 99.316       | 12/31/2018  | 4,026,270.64          | 4,056,421.18          | 4,026,270.64          |
| <b>Subtotal</b>                       |              |        |                            |                  | <b>4,054,383.40</b>   | <b>1.269</b> |               |              |             | <b>4,026,654.04</b>   | <b>4,056,804.58</b>   | <b>4,026,654.04</b>   |

**Delaware River Joint TBC  
Investment Classification  
December 31, 2018**

| CUSIP                                | Investment # | Fund      | Issuer                     | Investment Class | Par Value     | YTM   | Maturity Date | Market Price | Market Date | Market Value  | Book Value    | Reported Value |
|--------------------------------------|--------------|-----------|----------------------------|------------------|---------------|-------|---------------|--------------|-------------|---------------|---------------|----------------|
| <b>Debt Service Reserve 2005A</b>    |              |           |                            |                  |               |       |               |              |             |               |               |                |
| 38145C752                            | 10110        | 05DSRF05  | Goldman Sachs IIa Fed Port | Amort            | 26.79         | 1.405 |               | 100.000      | 12/31/2018  | 26.79         | 26.79         | 26.79          |
| 912796PP8                            | 10551        | 05DSRF05  | U.S. Treasury              | Fair             | 993,000.00    | 1.888 | 01/31/2019    | 99.801       | 12/31/2018  | 991,023.93    | 991,479.47    | 991,023.93     |
| 912796QH5                            | 10622        | 05DSRF05  | U.S. Treasury              | Fair             | 2,040,000.00  | 2.500 | 05/23/2019    | 99.049       | 12/31/2018  | 2,020,599.60  | 2,020,406.37  | 2,020,599.60   |
|                                      |              |           |                            | Subtotal         | 3,033,026.79  | 2.298 |               |              |             | 3,011,650.32  | 3,011,912.63  | 3,011,650.32   |
| <b>Capitalized Interest Acc 2017</b> |              |           |                            |                  |               |       |               |              |             |               |               |                |
| 38145C752                            | 10423        | 06CAPINT1 | Goldman Sachs IIa Fed Port | Amort            | 6,208,908.33  | 1.405 |               | 100.000      | 12/31/2018  | 6,208,908.33  | 6,208,908.33  | 6,208,908.33   |
|                                      |              |           |                            | Subtotal         | 6,208,908.33  | 1.405 |               |              |             | 6,208,908.33  | 6,208,908.33  | 6,208,908.33   |
| <b>Construction Fund 2017</b>        |              |           |                            |                  |               |       |               |              |             |               |               |                |
| 38145C752                            | 10424        | 06CF17    | Goldman Sachs IIa Fed Port | Amort            | 0.00          | 0.001 |               | 100.000      | 12/31/2018  | 0.00          | 0.00          | 0.00           |
| PAINVEST                             | 10463        | 06CF17    | PA Invest                  | Amort            | 12,577,512.96 | 2.267 |               | 100.000      | 12/31/2018  | 12,577,512.96 | 12,577,512.96 | 12,577,512.96  |
| 30601WN47                            | 10615        | 06CF17    | Fairway Fin Corp           | Fair             | 7,500,000.00  | 2.374 | 01/04/2019    | 99.954       | 12/31/2018  | 7,496,550.00  | 7,498,525.00  | 7,496,550.00   |
| 17177MNF5                            | 10589        | 06CF17    | CIESCO LLC                 | Fair             | 6,900,000.00  | 2.536 | 01/15/2019    | 99.874       | 12/31/2018  | 6,891,306.00  | 6,893,425.83  | 6,891,306.00   |
| 19121BNJ4                            | 10570        | 06CF17    | Coca Cola                  | Fair             | 4,000,000.00  | 2.483 | 01/18/2019    | 99.859       | 12/31/2018  | 3,994,360.00  | 3,995,447.78  | 3,994,360.00   |
| 912828V66                            | 10543        | 06CF17    | U.S. Treasury              | Fair             | 5,000,000.00  | 1.925 | 01/31/2019    | 99.885       | 12/31/2018  | 4,994,250.00  | 4,996,757.28  | 4,994,250.00   |
| 89233HPE8                            | 10585        | 06CF17    | TOYOTA Motor Credit CP     | Fair             | 3,000,000.00  | 2.513 | 02/14/2019    | 99.660       | 12/31/2018  | 2,989,800.00  | 2,991,053.33  | 2,989,800.00   |
| 19121BPL7                            | 10568        | 06CF17    | Coca Cola                  | Fair             | 6,000,000.00  | 2.506 | 02/20/2019    | 99.627       | 12/31/2018  | 5,977,620.00  | 5,979,750.00  | 5,977,620.00   |
| 12619UQ53                            | 10603        | 06CF17    | CRC Funding LLC CP         | Fair             | 3,000,000.00  | 2.480 | 03/05/2019    | 99.495       | 12/31/2018  | 2,984,850.00  | 2,987,137.50  | 2,984,850.00   |
| 67983UQ96                            | 10605        | 06CF17    | Old Line Funding LLC       | Fair             | 5,000,000.00  | 2.583 | 03/22/2019    | 99.347       | 12/31/2018  | 4,971,666.67  | 4,971,666.67  | 4,971,666.67   |
| 912828SN1                            | 10604        | 06CF17    | Federal Home Loan Bank     | Fair             | 2,500,000.00  | 2.389 | 03/31/2019    | 99.766       | 12/31/2018  | 2,494,150.00  | 2,494,630.44  | 2,494,150.00   |
| 912828SN1                            | 10616        | 06CF17    | Federal Home Loan Bank     | Fair             | 6,000,000.00  | 2.406 | 03/31/2019    | 99.766       | 12/31/2018  | 5,985,960.00  | 5,986,862.05  | 5,985,960.00   |
| 55607LRC0                            | 10639        | 06CF17    | Macquarie Group            | Fair             | 6,750,000.00  | 2.847 | 04/12/2019    | 99.168       | 12/31/2018  | 6,693,840.00  | 6,696,596.25  | 6,693,840.00   |
| 3137EADZ9                            | 10512        | 06CF17    | Federal Home Loan Mtg Corp | Fair             | 6,000,000.00  | 1.548 | 04/15/2019    | 99.620       | 12/31/2018  | 5,977,200.00  | 5,992,773.94  | 5,977,200.00   |
| 82124MRR3                            | 10633        | 06CF17    | Sheffield Receivables      | Fair             | 5,400,000.00  | 2.834 | 04/25/2019    | 99.046       | 12/31/2018  | 5,348,484.00  | 5,352,120.01  | 5,348,484.00   |
| 3130ACL93                            | 10519        | 06CF17    | Federal Home Loan Bank     | Fair             | 3,000,000.00  | 1.599 | 04/26/2019    | 99.668       | 12/31/2018  | 2,990,040.00  | 2,999,032.71  | 2,990,040.00   |
| 912828ST8                            | 10489        | 06CF17    | U.S. Treasury              | Fair             | 10,000,000.00 | 1.338 | 04/30/2019    | 99.599       | 12/31/2018  | 9,959,900.00  | 9,997,145.05  | 9,959,900.00   |
| 912828R44                            | 10521        | 06CF17    | U.S. Treasury              | Fair             | 13,000,000.00 | 1.552 | 05/15/2019    | 99.416       | 12/31/2018  | 12,924,080.00 | 12,968,099.24 | 12,924,080.00  |
| 88602USG6                            | 10640        | 06CF17    | Thunder Bay Funding LLC CP | Fair             | 5,000,000.00  | 2.896 | 05/16/2019    | 98.882       | 12/31/2018  | 4,944,100.00  | 4,946,374.99  | 4,944,100.00   |
| 3130ABF92                            | 10514        | 06CF17    | Federal Home Loan Bank     | Fair             | 6,000,000.00  | 1.528 | 05/28/2019    | 99.540       | 12/31/2018  | 5,972,400.00  | 5,996,313.30  | 5,972,400.00   |
| 912828SX9                            | 10617        | 06CF17    | Federal Home Loan Bank     | Fair             | 6,600,000.00  | 2.503 | 05/31/2019    | 99.446       | 12/31/2018  | 6,563,436.00  | 6,563,085.94  | 6,563,436.00   |
| 65558KT38                            | 10629        | 06CF17    | Nordea Bank                | Fair             | 6,500,000.00  | 2.816 | 06/03/2019    | 98.783       | 12/31/2018  | 6,420,895.00  | 6,423,893.10  | 6,420,895.00   |
| 67983UT45                            | 10642        | 06CF17    | Old Line Funding LLC       | Fair             | 5,000,000.00  | 2.840 | 06/04/2019    | 98.720       | 12/31/2018  | 4,936,000.00  | 4,937,972.22  | 4,936,000.00   |
| 89119BTM8                            | 10618        | 06CF17    | Toronto Dominion           | Fair             | 7,800,000.00  | 2.773 | 06/21/2019    | 98.614       | 12/31/2018  | 7,691,892.00  | 7,700,150.22  | 7,691,892.00   |
| 3130A8DB6                            | 10520        | 06CF17    | Federal Home Loan Bank     | Fair             | 14,000,000.00 | 1.600 | 06/21/2019    | 99.344       | 12/31/2018  | 13,968,160.00 | 13,968,902.68 | 13,968,160.00  |
| 3130ACJ96                            | 10511        | 06CF17    | Federal Home Loan Bank     | Fair             | 5,000,000.00  | 1.597 | 06/28/2019    | 99.475       | 12/31/2018  | 4,973,750.00  | 4,997,674.88  | 4,973,750.00   |

Delaware River Joint TBC  
Investment Classification  
December 31, 2018

| CUSIP                                 | Investment # | Fund      | Issuer                     | Investment Class | Par Value             | YTM          | Maturity Date | Market Price | Market Date | Market Value          | Book Value            | Reported Value        |
|---------------------------------------|--------------|-----------|----------------------------|------------------|-----------------------|--------------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| <b>Construction Fund 2017</b>         |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 89233HU93                             | 10641        | 06CF17    | TOYOTA Motor Credit CP     | Fair             | 10,000,000.00         | 2.886        | 07/09/2019    | 98.501       | 12/31/2018  | 9,850,100.00          | 9,852,475.00          | 9,850,100.00          |
| 3137EAE1                              | 10515        | 06CF17    | Federal Home Loan Mtg Corp | Fair             | 6,000,000.00          | 1.572        | 07/19/2019    | 99.080       | 12/31/2018  | 5,944,800.00          | 5,977,407.22          | 5,944,800.00          |
| 78013WUR9                             | 10632        | 06CF17    | Royal Bank of Canada       | Fair             | 5,500,000.00          | 2.928        | 07/25/2019    | 98.382       | 12/31/2018  | 5,411,010.00          | 5,410,739.57          | 5,411,010.00          |
| 912828TH3                             | 10491        | 06CF17    | U.S. Treasury              | Fair             | 10,000,000.00         | 1.342        | 07/31/2019    | 99.044       | 12/31/2018  | 9,904,400.00          | 9,973,470.81          | 9,904,400.00          |
| 912796QV4                             | 10627        | 06CF17    | U.S. Treasury              | Fair             | 10,500,000.00         | 2.593        | 08/15/2019    | 98.436       | 12/31/2018  | 10,335,780.00         | 10,335,989.10         | 10,335,780.00         |
| 55607LW34                             | 10643        | 06CF17    | TOYOTA Motor Credit CP     | Fair             | 5,000,000.00          | 3.168        | 09/03/2019    | 97.995       | 12/31/2018  | 4,899,750.00          | 4,895,534.74          | 4,899,750.00          |
| <b>Subtotal</b>                       |              |           |                            |                  | <b>208,527,512.96</b> | <b>2.228</b> |               |              |             | <b>207,003,725.96</b> | <b>207,356,499.81</b> | <b>207,003,725.96</b> |
| <b>Debt Service Reserve Fund 2012</b> |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10260        | 06DSRF12A | Goldman Sachs IIa Fed Port | Amort            | 8,085.05              | 1.405        |               | 100.000      | 12/31/2018  | 8,085.05              | 8,085.05              | 8,085.05              |
| 912796PP8                             | 10552        | 06DSRF12A | U.S. Treasury              | Fair             | 1,003,000.00          | 1.888        | 01/31/2019    | 99.801       | 12/31/2018  | 1,001,004.03          | 1,001,464.16          | 1,001,004.03          |
| 912796QH5                             | 10623        | 06DSRF12A | U.S. Treasury              | Fair             | 1,910,000.00          | 2.500        | 05/23/2019    | 99.049       | 12/31/2018  | 1,891,835.90          | 1,891,654.98          | 1,891,835.90          |
| <b>Subtotal</b>                       |              |           |                            |                  | <b>2,921,085.05</b>   | <b>2.286</b> |               |              |             | <b>2,900,924.98</b>   | <b>2,901,204.19</b>   | <b>2,900,924.98</b>   |
| <b>Debt Service Reserve Fund 2015</b> |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10349        | 06DSRF15  | Goldman Sachs IIa Fed Port | Amort            | 0.00                  | 1.223        |               | 100.000      | 12/31/2018  | 0.00                  | 0.00                  | 0.00                  |
| 912796PP8                             | 10553        | 06DSRF15  | U.S. Treasury              | Fair             | 5,708,000.00          | 1.888        | 01/31/2019    | 99.801       | 12/31/2018  | 5,696,641.08          | 5,699,259.63          | 5,696,641.08          |
| 912796QH5                             | 10624        | 06DSRF15  | U.S. Treasury              | Fair             | 4,250,000.00          | 2.500        | 05/23/2019    | 99.049       | 12/31/2018  | 4,209,582.50          | 4,209,179.94          | 4,209,582.50          |
| <b>Subtotal</b>                       |              |           |                            |                  | <b>9,958,000.00</b>   | <b>2.148</b> |               |              |             | <b>9,906,223.58</b>   | <b>9,908,439.57</b>   | <b>9,906,223.58</b>   |
| <b>Debt Service Reserve Fund 2017</b> |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10425        | 06DSRF17  | Goldman Sachs IIa Fed Port | Amort            | 317,851.96            | 1.405        |               | 100.000      | 12/31/2018  | 317,851.96            | 317,851.96            | 317,851.96            |
| 912796PP8                             | 10549        | 06DSRF17  | U.S. Treasury              | Fair             | 30,563,000.00         | 1.879        | 01/31/2019    | 99.801       | 12/31/2018  | 30,502,179.63         | 30,516,442.37         | 30,502,179.63         |
| 912796PP8                             | 10554        | 06DSRF17  | U.S. Treasury              | Fair             | 366,000.00            | 1.888        | 01/31/2019    | 99.801       | 12/31/2018  | 365,271.66            | 365,439.56            | 365,271.66            |
| <b>Subtotal</b>                       |              |           |                            |                  | <b>31,246,851.96</b>  | <b>1.874</b> |               |              |             | <b>31,185,303.25</b>  | <b>31,199,733.89</b>  | <b>31,185,303.25</b>  |
| <b>Total</b>                          |              |           |                            |                  | <b>519,925,926.78</b> | <b>2.175</b> |               |              |             | <b>516,756,913.72</b> | <b>517,328,494.68</b> | <b>516,756,913.72</b> |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
Meeting of January 28, 2019  
TOLL TRAFFIC AND REVENUE STATISTICS (December, 2018)

**Summary:** The Commission experienced an increase in total toll revenue for December 2018 in comparison to the December 2017 traffic and revenue statistics. Total toll traffic also reflected an increase for the month. *[It should be noted that for 2017, increases in commercial traffic through-out the Commission and passenger traffic in the Southern Region were directly related to the closure of the Delaware River Turnpike Bridge from January 21<sup>st</sup>, thru March 10<sup>th</sup>].*

**Analysis of December 2018 / December 2017 toll revenue data comparison:**

- An overall toll revenue increase of 0.42 percent was recorded at the Commission's seven toll bridges for the month of December.
- Commercial-vehicle toll revenue reflected a 0.16 percent increase for the month.
- Passenger-vehicle toll revenue generated a 1.14 percent increase for the month.

**Analysis of December 2018 / December 2017 traffic data comparison:**

- Total toll traffic increased by 31,479 vehicles, or 0.96 percent for the month.
- Commercial-vehicle traffic increased by 2,520 vehicles, or 0.56 percent.
- Passenger-vehicle toll traffic increased by 28,959 vehicles, or 1.02 percent.
- Average daily toll traffic for the Commission's seven toll bridges for December 2018 was 106,997 total vehicles as compared to 105,981 total vehicles in December 2017.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for December 2018 decreased by 20,479 vehicles, or 0.83 percent as compared to the month of December 2017.

**Traffic analysis for 2018 YTD:**

- Total YTD toll traffic for the seven toll bridges reflected a 1.93 percent decrease for 2018 as compared to 2017, resulting in a 0.11 percent decrease in total toll revenue for the year.
- Westbound traffic on the eleven toll supported bridges reflected a 3.27 percent decrease for 2018 when compared to last year.

## **REGION REVIEW**

### **Southern Region**

Total toll traffic at Trenton-Morrisville (TM) reflected a 2.27 percent increase for December 2018 as the result of increases of 11,327 cars and 5,624 trucks when compared to December 2017. At New Hope-Lambertville (NHL), increases of 5,082 cars and 1,235 trucks combined to generate an increase in total toll traffic of 3.93 percent for December 2018 as compared to December 2017.

### **Central Region**

The I-78 Toll Bridge experienced a decrease of 2.04 percent in total toll traffic for the month of December 2018 when compared to December 2017 as the result of the combined decreases of 8,010 cars and 11,951 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, increases of 11,118 passenger vehicles and 2,677 trucks generated a 3.15 percent increase in total toll traffic for December 2018.

### **Northern Region**

Portland-Columbia (PC) experienced a 2.43 percent increase in total toll traffic during December 2018 as a result of the increases of 1,690 automobiles and 744 trucks compared to December 2017. At the Delaware Water Gap (DWG) Toll Bridge, increases of 7,625 passenger vehicles and 3,864 trucks combined to generate an increase of 1.50 percent in total toll traffic for December 2018 as compared to December 2017. At Milford-Montague (MM), increases of 127 passenger vehicles and 327 trucks produced a 0.46 percent increase in total toll traffic for the month of December 2018 compared to December 2017.

**E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of December, 2018 and December, 2017, and the year-to-date periods ending December 31, 2018 and December 31, 2017.

|                                    |              | <b><i>E-ZPass</i> PENETRATION RATES</b> |                  |                                             |                     |                     |                                         |
|------------------------------------|--------------|-----------------------------------------|------------------|---------------------------------------------|---------------------|---------------------|-----------------------------------------|
|                                    |              | <b>Dec. 2018</b>                        | <b>Dec. 2017</b> | <b>Change in<br/>Monthly<br/>Percentage</b> | <b>YTD<br/>2018</b> | <b>YTD<br/>2017</b> | <b>Change in<br/>YTD<br/>Percentage</b> |
| <b>All Toll<br/>Bridges</b>        | Cars         | 69.86                                   | 68.47            | 1.39                                        | 69.55               | 67.28               | 2.27                                    |
|                                    | Trucks       | 89.99                                   | 87.82            | 2.17                                        | 88.96               | 86.29               | 2.67                                    |
|                                    | <b>Total</b> | <b>72.60</b>                            | <b>71.12</b>     | <b>1.48</b>                                 | <b>72.30</b>        | <b>69.91</b>        | <b>2.39</b>                             |
| <b>Trenton -<br/>Morrisville</b>   | Cars         | 67.53                                   | 66.76            | 0.77                                        | 67.45               | 66.11               | 1.34                                    |
|                                    | Trucks       | 91.38                                   | 90.66            | 0.72                                        | 90.74               | 89.42               | 1.32                                    |
|                                    | <b>Total</b> | <b>69.24</b>                            | <b>68.33</b>     | <b>0.91</b>                                 | <b>69.08</b>        | <b>67.68</b>        | <b>1.40</b>                             |
| <b>New Hope -<br/>Lambertville</b> | Cars         | 83.67                                   | 82.36            | 1.31                                        | 83.14               | 81.32               | 1.82                                    |
|                                    | Trucks       | 86.83                                   | 83.76            | 3.07                                        | 85.36               | 82.44               | 2.92                                    |
|                                    | <b>Total</b> | <b>83.84</b>                            | <b>82.43</b>     | <b>1.41</b>                                 | <b>83.27</b>        | <b>81.38</b>        | <b>1.89</b>                             |
| <b>I-78</b>                        | Cars         | 72.05                                   | 69.77            | 2.28                                        | 71.66               | 68.42               | 3.24                                    |
|                                    | Trucks       | 90.23                                   | 88.01            | 2.22                                        | 89.19               | 86.85               | 2.34                                    |
|                                    | <b>Total</b> | <b>76.63</b>                            | <b>74.51</b>     | <b>2.12</b>                                 | <b>76.26</b>        | <b>73.12</b>        | <b>3.14</b>                             |
| <b>Easton -<br/>Phillipsburg</b>   | Cars         | 68.95                                   | 68.23            | 0.72                                        | 69.09               | 67.55               | 1.54                                    |
|                                    | Trucks       | 84.01                                   | 81.71            | 2.30                                        | 83.63               | 80.83               | 2.80                                    |
|                                    | <b>Total</b> | <b>69.73</b>                            | <b>68.87</b>     | <b>0.86</b>                                 | <b>69.91</b>        | <b>68.25</b>        | <b>1.66</b>                             |
| <b>Portland -<br/>Columbia</b>     | Cars         | 63.04                                   | 62.92            | 0.12                                        | 63.24               | 61.83               | 1.41                                    |
|                                    | Trucks       | 91.42                                   | 89.98            | 1.44                                        | 91.22               | 87.51               | 3.71                                    |
|                                    | <b>Total</b> | <b>65.09</b>                            | <b>64.72</b>     | <b>0.37</b>                                 | <b>65.45</b>        | <b>63.66</b>        | <b>1.79</b>                             |
| <b>Delaware<br/>Water Gap</b>      | Cars         | 69.19                                   | 67.44            | 1.75                                        | 68.70               | 65.73               | 2.97                                    |
|                                    | Trucks       | 90.45                                   | 87.60            | 2.85                                        | 89.14               | 85.30               | 3.84                                    |
|                                    | <b>Total</b> | <b>72.31</b>                            | <b>70.34</b>     | <b>1.97</b>                                 | <b>71.85</b>        | <b>68.67</b>        | <b>3.18</b>                             |
| <b>Milford -<br/>Montague</b>      | Cars         | 63.27                                   | 62.42            | 0.85                                        | 63.31               | 61.10               | 2.21                                    |
|                                    | Trucks       | 79.32                                   | 78.23            | 1.09                                        | 78.88               | 74.64               | 4.24                                    |
|                                    | <b>Total</b> | <b>63.71</b>                            | <b>62.80</b>     | <b>0.91</b>                                 | <b>63.74</b>        | <b>61.45</b>        | <b>2.29</b>                             |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

| JANUARY 1, 2017       |                   |  | JANUARY 1, 2018       |                   |                     | MONTH OF              |                  |  | MONTH OF              |                  |  |
|-----------------------|-------------------|--|-----------------------|-------------------|---------------------|-----------------------|------------------|--|-----------------------|------------------|--|
| DECEMBER 31, 2017     |                   |  | DECEMBER 31, 2018     |                   |                     | DECEMBER 2018         |                  |  | DECEMBER 2017         |                  |  |
| 365 DAYS              |                   |  | 365 DAYS              |                   |                     | 31 DAYS               |                  |  | 31 DAYS               |                  |  |
| NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE  |  | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE  | VEHICLE CLASS       | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE |  |
| 35,452,542            | \$ 35,688,765.00  |  | 34,621,732            | \$ 34,837,122.00  | Passenger           | 2,864,425             | \$ 2,876,978.00  |  | 2,835,466             | \$ 2,846,634.00  |  |
| -                     | (1,289,739.83)    |  | -                     | (1,266,995.06)    | Discounts *         | -                     | (99,148.65)      |  | -                     | (99,987.60)      |  |
| 35,452,542            | \$ 34,399,025.17  |  | 34,621,732            | \$ 33,580,126.94  | TOTAL PASSENGER     | 2,864,425             | \$ 2,777,829.35  |  | 2,835,466             | \$ 2,746,646.40  |  |
| 834,606               | 5,373,357.60      |  | 868,810               | 5,593,372.20      | 2-Axle Trucks       | 69,336                | 445,989.05       |  | 61,646                | 396,163.30       |  |
| 505,937               | 5,983,539.60      |  | 457,907               | 5,418,354.00      | 3-Axle Trucks       | 36,417                | 430,186.80       |  | 43,336                | 512,109.60       |  |
| 517,696               | 8,141,140.80      |  | 509,175               | 8,011,712.00      | 4-Axle Trucks       | 37,747                | 593,478.40       |  | 41,918                | 658,436.80       |  |
| 3,713,716             | 72,772,888.00     |  | 3,767,761             | 73,803,438.00     | 5-Axle Trucks       | 300,493               | 5,879,900.00     |  | 294,235               | 5,763,802.00     |  |
| 110,708               | 2,575,754.41      |  | 115,077               | 2,682,885.60      | 6-Axle Trucks       | 8,178                 | 190,279.20       |  | 8,650                 | 201,516.00       |  |
| 4,431                 | 122,448.40        |  | 4,611                 | 137,652.20        | 7-Axle Trucks       | 309                   | 9,239.60         |  | 175                   | 4,860.80         |  |
| 1                     | 88.30             |  | -                     | -                 | Permits             | -                     | -                |  | -                     | -                |  |
| 5,687,095             | \$ 94,969,217.11  |  | 5,723,341             | \$ 95,647,414.00  | TOTAL TRUCKS        | 452,480               | \$ 7,549,073.05  |  | 449,960               | \$ 7,536,888.50  |  |
| 41,139,637            | \$ 129,368,242.28 |  | 40,345,073            | \$ 129,227,540.94 | TOTAL TOLL VEHICLES | 3,316,905             | 10,326,902.40    |  | 3,285,426             | 10,283,534.90    |  |
| 112,711               | \$ 354,433.54     |  | 110,534               | \$ 354,048.06     | DAILY AVERAGE       | 106,997               | \$ 333,125.88    |  | 105,981               | \$ 331,726.93    |  |

| Rate Change    |        |
|----------------|--------|
| Traffic (toll) | -1.93% |
| Autos          | -2.34% |
| Trucks         | 0.64%  |
| Revenue        | -0.11% |
| Autos          | -2.38% |
| Trucks         | 0.71%  |

| Rate Change    |       |
|----------------|-------|
| Traffic (toll) | 0.96% |
| Autos          | 1.02% |
| Trucks         | 0.56% |
| Revenue        | 0.42% |
| Autos          | 1.14% |
| Trucks         | 0.16% |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

NOTE: In 2017, traffic and revenue was positively affected by the closure of the Delaware River Turnpike Bridge from Jan. 21, 2017 through March 10, 2017.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

| JANUARY 1, 2017    |                  |  | JANUARY 1, 2018    |                  |                     | MONTH OF           |                 |  | MONTH OF           |                 |  |
|--------------------|------------------|--|--------------------|------------------|---------------------|--------------------|-----------------|--|--------------------|-----------------|--|
| DECEMBER 31, 2017  |                  |  | DECEMBER 31, 2018  |                  |                     | DECEMBER 2018      |                 |  | DECEMBER 2017      |                 |  |
| 365 DAYS           |                  |  | 365 DAYS           |                  |                     | 31 DAYS            |                 |  | 31 DAYS            |                 |  |
| NUMBER OF VEHICLES | TOTAL REVENUE    |  | NUMBER OF VEHICLES | TOTAL REVENUE    | VEHICLE CLASS       | NUMBER OF VEHICLES | TOTAL REVENUE   |  | NUMBER OF VEHICLES | TOTAL REVENUE   |  |
| 8,792,379          | \$ 8,826,085.00  |  | 8,866,884          | \$ 8,695,392.00  | Passenger           | 708,009            | \$ 709,902.00   |  | 696,682            | \$ 698,349.00   |  |
|                    | (267,787.62)     |  |                    | (270,891.37)     | Discounts *         |                    | (21,333.47)     |  |                    | (20,847.78)     |  |
| 8,792,379          | \$ 8,558,297.38  |  | 8,866,884          | \$ 8,424,500.63  | TOTAL PASSENGER     | 708,009            | \$ 688,568.53   |  | 696,682            | \$ 677,501.22   |  |
| 178,084            | 1,149,413.20     |  | 188,743            | 1,218,226.75     | 2-Axle Trucks       | 18,302             | 117,993.85      |  | 10,421             | 67,330.25       |  |
| 117,937            | 1,403,787.60     |  | 121,963            | 1,452,055.20     | 3-Axle Trucks       | 9,988              | 119,121.60      |  | 11,840             | 141,165.60      |  |
| 105,696            | 1,672,460.80     |  | 90,330             | 1,431,249.60     | 4-Axle Trucks       | 6,995              | 111,177.60      |  | 7,816              | 123,771.20      |  |
| 233,724            | 4,588,686.00     |  | 247,458            | 4,856,932.00     | 5-Axle Trucks       | 19,037             | 372,590.00      |  | 18,617             | 365,284.00      |  |
| 2,113              | 49,622.41        |  | 2,237              | 52,852.80        | 6-Axle Trucks       | 135                | 3,201.60        |  | 149                | 3,516.00        |  |
| 206                | 5,839.60         |  | 216                | 6,045.60         | 7-Axle Trucks       | 17                 | 470.40          |  | 7                  | 196.00          |  |
|                    | -                |  |                    | -                | Permits             |                    |                 |  |                    | -               |  |
| 637,760            | \$ 8,869,809.61  |  | 650,947            | \$ 9,017,361.95  | TOTAL TRUCKS        | 54,474             | \$ 724,555.05   |  | 48,850             | \$ 701,263.05   |  |
| 9,430,139          | \$ 17,428,106.99 |  | 9,317,631          | \$ 17,441,862.58 | TOTAL TOLL VEHICLES | 762,483            | \$ 1,413,123.58 |  | 745,532            | \$ 1,378,764.27 |  |
| 25,836             | \$ 47,748.24     |  | 25,528             | \$ 47,785.92     | DAILY AVERAGE       | 24,596             | \$ 45,584.63    |  | 24,049             | \$ 44,476.27    |  |

|                |        |
|----------------|--------|
| Rate Change    |        |
| Traffic (toll) | -1.19% |
| Autos          | -1.43% |
| Trucks         | 2.07%  |
| Revenue        | 0.08%  |
| Autos          | -1.56% |
| Trucks         | 1.66%  |

|                |        |
|----------------|--------|
| Rate Change    |        |
| Traffic (toll) | 2.27%  |
| Autos          | 1.63%  |
| Trucks         | 11.51% |
| Revenue        | 2.49%  |
| Autos          | 1.63%  |
| Trucks         | 3.32%  |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

| JANUARY 1, 2017    |                 |  | JANUARY 1, 2018    |                 |                     | MONTH OF           |               |  | MONTH OF           |               |  |
|--------------------|-----------------|--|--------------------|-----------------|---------------------|--------------------|---------------|--|--------------------|---------------|--|
| DECEMBER 31, 2017  |                 |  | DECEMBER 31, 2018  |                 |                     | DECEMBER 2018      |               |  | DECEMBER 2017      |               |  |
| 365 DAYS           |                 |  | 365 DAYS           |                 |                     | 31 DAYS            |               |  | 31 DAYS            |               |  |
| NUMBER OF VEHICLES | TOTAL REVENUE   |  | NUMBER OF VEHICLES | TOTAL REVENUE   | VEHICLE CLASS       | NUMBER OF VEHICLES | TOTAL REVENUE |  | NUMBER OF VEHICLES | TOTAL REVENUE |  |
| 1,851,362          | \$ 1,863,250.00 |  | 1,814,580          | \$ 1,825,493.00 | Passenger           | 158,268            | \$ 158,965.00 |  | 153,186            | \$ 153,786.00 |  |
|                    | (77,310.19)     |  |                    | (76,175.29)     | Discounts *         |                    | (6,560.28)    |  |                    | (5,905.52)    |  |
| 1,851,362          | \$ 1,785,939.81 |  | 1,814,580          | \$ 1,749,317.71 | TOTAL PASSENGER     | 158,268            | \$ 152,404.72 |  | 153,186            | \$ 147,880.48 |  |
| 43,800             | 282,626.50      |  | 48,750             | 314,542.80      | 2-Axle Trucks       | 3,982              | 25,706.20     |  | 2,770              | 17,871.75     |  |
| 20,706             | 246,576.00      |  | 17,568             | 209,160.00      | 3-Axle Trucks       | 1,116              | 13,263.60     |  | 1,467              | 17,439.60     |  |
| 8,507              | 132,528.00      |  | 10,433             | 162,998.40      | 4-Axle Trucks       | 849                | 13,312.00     |  | 822                | 12,835.20     |  |
| 35,319             | 694,846.00      |  | 35,519             | 698,846.00      | 5-Axle Trucks       | 2,862              | 56,264.00     |  | 2,562              | 50,420.00     |  |
| 1,090              | 24,825.60       |  | 1,312              | 30,064.80       | 6-Axle Trucks       | 140                | 3,240.00      |  | 97                 | 2,196.00      |  |
| 40                 | 1,114.40        |  | 52                 | 1,442.00        | 7-Axle Trucks       | 6                  | 159.60        |  | 2                  | 56.00         |  |
|                    |                 |  |                    |                 | Permits             | -                  | -             |  |                    |               |  |
| 109,462            | \$ 1,382,516.50 |  | 113,634            | \$ 1,417,054.00 | TOTAL TRUCKS        | 8,955              | \$ 111,945.40 |  | 7,720              | \$ 100,818.55 |  |
| 1,960,824          | \$ 3,168,456.31 |  | 1,928,214          | \$ 3,186,371.71 | TOTAL TOLL VEHICLES | 167,223            | \$ 264,350.12 |  | 160,906            | \$ 248,699.03 |  |
| 5,372              | \$ 8,680.70     |  | 5,283              | \$ 8,674.99     | DAILY               | 5,394              | \$ 8,527.42   |  | 5,191              | \$ 8,022.55   |  |

| Rate Change    |        |
|----------------|--------|
| Traffic (toll) | -1.66% |
| Autos          | -1.99% |
| Trucks         | 3.81%  |
| Revenue        | -0.07% |
| Autos          | -2.05% |
| Trucks         | 2.50%  |

| Rate Change    |        |
|----------------|--------|
| Traffic (toll) | 3.93%  |
| Autos          | 3.32%  |
| Trucks         | 16.00% |
| Revenue        | 6.29%  |
| Autos          | 3.06%  |
| Trucks         | 11.04% |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

| JANUARY 1, 2017    |                  |  | JANUARY 1, 2018    |                  |                     | MONTH OF           |                 |  | MONTH OF           |                 |  |
|--------------------|------------------|--|--------------------|------------------|---------------------|--------------------|-----------------|--|--------------------|-----------------|--|
| DECEMBER 31, 2017  |                  |  | DECEMBER 31, 2018  |                  |                     | DECEMBER 2018      |                 |  | DECEMBER 2017      |                 |  |
| 365 DAYS           |                  |  | 365 DAYS           |                  |                     | 31 DAYS            |                 |  | 31 DAYS            |                 |  |
| NUMBER OF VEHICLES | TOTAL REVENUE    |  | NUMBER OF VEHICLES | TOTAL REVENUE    | VEHICLE CLASS       | NUMBER OF VEHICLES | TOTAL REVENUE   |  | NUMBER OF VEHICLES | TOTAL REVENUE   |  |
| 8,960,571          | \$ 9,039,102.00  |  | 8,547,938          | \$ 8,619,720.00  | Passenger           | 716,275            | \$ 720,747.00   |  | 724,285            | \$ 728,252.00   |  |
|                    | (383,497.17)     |  |                    | (369,383.85)     | Discounts *         |                    | (28,482.27)     |  |                    | (30,092.81)     |  |
| 8,960,571          | \$ 8,655,604.83  |  | 8,547,938          | \$ 8,250,336.15  | TOTAL PASSENGER     | 716,275            | \$ 692,264.73   |  | 724,285            | \$ 698,159.19   |  |
| 302,155            | 1,942,042.05     |  | 289,229            | 1,858,424.10     | 2-Axle Trucks       | 21,663             | 139,027.85      |  | 28,540             | 182,946.40      |  |
| 195,795            | 2,309,083.20     |  | 157,744            | 1,859,148.00     | 3-Axle Trucks       | 14,394             | 169,054.80      |  | 15,892             | 186,885.60      |  |
| 217,754            | 3,408,960.00     |  | 232,953            | 3,653,444.80     | 4-Axle Trucks       | 18,139             | 284,083.20      |  | 20,406             | 319,443.20      |  |
| 2,270,796          | 44,462,408.00    |  | 2,286,670          | 44,763,430.00    | 5-Axle Trucks       | 181,685            | 3,553,274.00    |  | 182,821            | 3,575,954.00    |  |
| 72,822             | 1,693,660.80     |  | 75,832             | 1,767,396.00     | 6-Axle Trucks       | 5,631              | 130,869.60      |  | 5,889              | 136,912.80      |  |
| 3,260              | 89,761.60        |  | 2,913              | 87,291.20        | 7-Axle Trucks       | 201                | 6,103.20        |  | 116                | 3,214.40        |  |
| 1                  | 88.30            |  |                    |                  | Permits             |                    |                 |  |                    |                 |  |
| 3,062,583          | \$ 53,906,003.95 |  | 3,045,341          | \$ 53,989,134.10 | TOTAL TRUCKS        | 241,713            | \$ 4,282,412.65 |  | 253,664            | \$ 4,405,356.40 |  |
| 12,023,154         | \$ 62,561,808.78 |  | 11,593,279         | \$ 62,239,470.25 | TOTAL TOLL VEHICLES | 957,988            | \$ 4,974,677.38 |  | 977,949            | \$ 5,103,515.59 |  |
| 32,940             | \$ 171,401.67    |  | 31,762             | \$ 170,519.10    | DAILY AVERAGE       | 30,903             | \$ 160,473.46   |  | 31,547             | \$ 164,629.54   |  |

|                |        |
|----------------|--------|
| Rate Change    |        |
| Traffic (toll) | -3.58% |
| Autos          | -4.60% |
| Trucks         | -0.56% |
| Revenue        | -0.51% |
| Autos          | -4.68% |
| Trucks         | 0.15%  |

|                |        |
|----------------|--------|
| Rate Change    |        |
| Traffic (toll) | -2.04% |
| Autos          | -1.11% |
| Trucks         | -4.71% |
| Revenue        | -2.52% |
| Autos          | -0.84% |
| Trucks         | -2.79% |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

| JANUARY 1, 2017<br>DECEMBER 31, 2017<br>365 DAYS |                                 |  | JANUARY 1, 2018<br>DECEMBER 31, 2018<br>365 DAYS |                                 |                     | MONTH OF<br>DECEMBER 2018<br>31 DAYS |                  |  | MONTH OF<br>DECEMBER 2017<br>31 DAYS |                  |  |
|--------------------------------------------------|---------------------------------|--|--------------------------------------------------|---------------------------------|---------------------|--------------------------------------|------------------|--|--------------------------------------|------------------|--|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE                |  | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE                | VEHICLE CLASS       | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE |  |
| 5,052,071                                        | \$ 5,078,526.00<br>(174,762.85) |  | 5,061,475                                        | \$ 5,087,830.00<br>(192,459.25) | Passenger           | 427,593                              | \$ 429,115.00    |  | 416,475                              | \$ 417,795.00    |  |
| 5,052,071                                        | \$ 4,903,763.15                 |  | 5,061,475                                        | \$ 4,925,370.75                 | Discounts *         | 427,593                              | \$ (12,655.94)   |  | 416,475                              | \$ (13,304.95)   |  |
|                                                  |                                 |  |                                                  |                                 | TOTAL PASSENGER     |                                      |                  |  |                                      |                  |  |
| 84,107                                           | 543,311.60                      |  | 102,881                                          | 662,844.65                      | 2-Axle Trucks       | 8,691                                | 56,048.20        |  | 6,725                                | 43,309.50        |  |
| 37,038                                           | 439,900.80                      |  | 36,431                                           | 432,267.60                      | 3-Axle Trucks       | 2,832                                | 33,570.00        |  | 3,247                                | 38,516.40        |  |
| 31,129                                           | 493,856.00                      |  | 32,661                                           | 518,256.00                      | 4-Axle Trucks       | 2,467                                | 39,137.60        |  | 1,977                                | 31,379.20        |  |
| 127,787                                          | 2,506,688.00                    |  | 128,918                                          | 2,532,262.00                    | 5-Axle Trucks       | 9,424                                | 185,228.00       |  | 8,773                                | 171,954.00       |  |
| 1,351                                            | 31,960.80                       |  | 1,257                                            | 29,906.40                       | 6-Axle Trucks       | 65                                   | 1,545.60         |  | 80                                   | 1,915.20         |  |
| 37                                               | 1,032.40                        |  | 46                                               | 1,305.20                        | 7-Axle Trucks       | 1                                    | 28.00            |  | 1                                    | 28.00            |  |
|                                                  |                                 |  |                                                  |                                 | Permits             | -                                    | -                |  |                                      |                  |  |
| 281,449                                          | \$ 4,016,749.60                 |  | 301,994                                          | \$ 4,176,841.85                 | TOTAL TRUCKS        | 23,480                               | \$ 315,557.40    |  | 20,803                               | \$ 287,102.30    |  |
| 5,333,520                                        | \$ 8,920,512.75                 |  | 5,363,469                                        | \$ 9,102,212.60                 | TOTAL TOLL VEHICLES | 451,073                              | \$ 732,016.46    |  | 437,278                              | \$ 691,592.35    |  |
| 14,612                                           | \$ 24,439.76                    |  | 14,694                                           | \$ 24,937.57                    | DAILY AVERAGE       | 14,551                               | \$ 23,613.43     |  | 14,106                               | \$ 22,309.43     |  |

Rate Change

|                |       |
|----------------|-------|
| Traffic (toll) | 0.56% |
| Autos          | 0.19% |
| Trucks         | 7.30% |
| Revenue        | 2.04% |
| Autos          | 0.44% |
| Trucks         | 3.99% |

Rate Change

|                |        |
|----------------|--------|
| Traffic (toll) | 3.15%  |
| Autos          | 2.67%  |
| Trucks         | 12.87% |
| Revenue        | 5.85%  |
| Autos          | 2.96%  |
| Trucks         | 9.91%  |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
PORTLAND - COLUMBIA TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

| DECEMBER 2018                                    |                                |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
|--------------------------------------------------|--------------------------------|-----------------------|--------------------------------------------------|---------------------|-----------------------|--------------------------------------|-----------------------|----------------------------|--------------------------------------|------------------|
| JANUARY 1, 2017<br>DECEMBER 31, 2017<br>365 DAYS |                                |                       | JANUARY 1, 2018<br>DECEMBER 31, 2018<br>365 DAYS |                     |                       | MONTH OF<br>DECEMBER 2018<br>31 DAYS |                       |                            | MONTH OF<br>DECEMBER 2017<br>31 DAYS |                  |
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE               | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                                 | VEHICLE CLASS       | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE                     | NUMBER OF<br>VEHICLES | TOTAL<br>REVENUE           | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE |
| 1,182,950                                        | \$ 1,193,808.00<br>(45,771.64) | 1,194,251             | \$ 1,204,843.00<br>(46,842.84)                   | Passenger           | 95,068                | \$ 95,626.00<br>(4,039.35)           | 93,378                | \$ 93,887.00<br>(3,381.94) |                                      |                  |
| 1,182,950                                        | \$ 1,148,036.36                | 1,194,251             | \$ 1,158,000.16                                  | Discounts *         | 95,068                | \$ 91,586.65                         | 93,378                | \$ 90,505.06               |                                      |                  |
|                                                  |                                |                       |                                                  | TOTAL PASSENGER     |                       |                                      |                       |                            |                                      |                  |
| 18,402                                           | 118,979.90                     | 20,224                | 130,773.50                                       | 2-Axle Trucks       | 1,600                 | 10,329.80                            | 1,532                 | 9,791.60                   |                                      |                  |
| 9,232                                            | 109,933.20                     | 8,258                 | 98,482.80                                        | 3-Axle Trucks       | 693                   | 8,253.60                             | 591                   | 7,045.20                   |                                      |                  |
| 27,739                                           | 442,027.20                     | 36,793                | 584,956.80                                       | 4-Axle Trucks       | 2,377                 | 37,886.40                            | 2,169                 | 34,603.20                  |                                      |                  |
| 34,608                                           | 684,068.00                     | 36,399                | 719,616.00                                       | 5-Axle Trucks       | 2,713                 | 53,538.00                            | 2,341                 | 46,238.00                  |                                      |                  |
| 458                                              | 10,948.80                      | 541                   | 12,873.60                                        | 6-Axle Trucks       | 27                    | 643.20                               | 35                    | 840.00                     |                                      |                  |
| 17                                               | 473.20                         | 23                    | 641.20                                           | 7-Axle Trucks       | 3                     | 84.00                                | 1                     | 28.00                      |                                      |                  |
| -                                                | -                              | -                     | -                                                | Permits             |                       |                                      |                       |                            |                                      |                  |
| 90,456                                           | \$ 1,366,420.30                | 102,238               | \$ 1,547,343.90                                  | TOTAL TRUCKS        | 7,413                 | \$ 110,735.00                        | 6,669                 | \$ 98,546.00               |                                      |                  |
| 1,273,406                                        | \$ 2,514,456.66                | 1,296,489             | \$ 2,705,344.06                                  | TOTAL TOLL VEHICLES | 102,481               | \$ 202,321.65                        | 100,047               | \$ 189,051.06              |                                      |                  |
| 3,489                                            | \$ 6,888.92                    | 3,552                 | \$ 7,411.90                                      | DAILY AVERAGE       | 3,306                 | \$ 6,526.50                          | 3,227                 | \$ 6,098.42                |                                      |                  |
| Rate Change                                      |                                |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
| Rate Change                                      | Rate Change                    |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
| Traffic (toll)                                   | Traffic (toll)                 |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
| Autos                                            | Autos                          |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
| Trucks                                           | Trucks                         |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
| Revenue                                          | Revenue                        |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
| Autos                                            | Autos                          |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |
| Trucks                                           | Trucks                         |                       |                                                  |                     |                       |                                      |                       |                            |                                      |                  |

|                |        |
|----------------|--------|
| Rate Change    |        |
| Traffic (toll) |        |
| Autos          | 1.81%  |
| Trucks         | 0.96%  |
| Revenue        | 13.03% |
| Autos          | 7.59%  |
| Trucks         | 0.87%  |
|                | 13.24% |

|                |        |
|----------------|--------|
| Rate Change    |        |
| Traffic (toll) |        |
| Autos          | 2.43%  |
| Trucks         | 1.81%  |
| Revenue        | 11.18% |
| Autos          | 7.02%  |
| Trucks         | 1.20%  |
|                | 12.37% |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

| JANUARY 1, 2017<br>DECEMBER 31, 2017<br>365 DAYS |                                 |  | JANUARY 1, 2018<br>DECEMBER 31, 2018<br>365 DAYS |                                 |                     | MONTH OF<br>DECEMBER 2018<br>31 DAYS |                              |  | MONTH OF<br>DECEMBER 2017<br>31 DAYS |                              |  |
|--------------------------------------------------|---------------------------------|--|--------------------------------------------------|---------------------------------|---------------------|--------------------------------------|------------------------------|--|--------------------------------------|------------------------------|--|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE                |  | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE                | VEHICLE CLASS       | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE             |  | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE             |  |
| 8,340,246                                        | \$ 8,404,306.00<br>(295,738.77) |  | 8,090,093                                        | \$ 8,145,599.00<br>(287,602.86) | Passenger           | 662,761                              | \$ 665,605.00<br>(22,478.26) |  | 655,136                              | \$ 657,757.00<br>(23,232.30) |  |
| -                                                |                                 |  | -                                                |                                 | Discounts *         | -                                    |                              |  | -                                    |                              |  |
| 8,340,246                                        | \$ 8,108,567.23                 |  | 8,090,093                                        | \$ 7,857,996.14                 | TOTAL PASSENGER     | 662,761                              | \$ 643,126.74                |  | 655,136                              | \$ 634,524.70                |  |
| 190,428                                          | 1,223,099.15                    |  | 200,331                                          | 1,287,013.65                    | 2-Axle Trucks       | 13,558                               | 86,994.05                    |  | 10,427                               | 67,023.45                    |  |
| 121,285                                          | 1,427,176.80                    |  | 111,971                                          | 1,319,835.60                    | 3-Axle Trucks       | 7,121                                | 83,864.00                    |  | 10,148                               | 119,262.00                   |  |
| 123,696                                          | 1,940,697.60                    |  | 103,545                                          | 1,621,614.40                    | 4-Axle Trucks       | 6,803                                | 106,028.80                   |  | 8,516                                | 133,027.20                   |  |
| 1,002,276                                        | 19,653,942.00                   |  | 1,022,806                                        | 20,034,336.00                   | 5-Axle Trucks       | 84,035                               | 1,644,398.00                 |  | 78,369                               | 1,539,060.00                 |  |
| 32,774                                           | 762,340.80                      |  | 33,759                                           | 786,468.00                      | 6-Axle Trucks       | 2,188                                | 50,491.20                    |  | 2,394                                | 55,992.00                    |  |
| 852                                              | 23,703.60                       |  | 1,352                                            | 40,675.00                       | 7-Axle Trucks       | 81                                   | 2,394.40                     |  | 48                                   | 1,338.40                     |  |
| -                                                |                                 |  | -                                                |                                 | Permits             | -                                    |                              |  | -                                    |                              |  |
| 1,471,311                                        | \$ 25,030,959.95                |  | 1,473,764                                        | \$ 25,089,942.65                | TOTAL TRUCKS        | 113,766                              | \$ 1,973,970.45              |  | 109,902                              | \$ 1,915,703.05              |  |
| 9,811,557                                        | \$ 33,139,527.18                |  | 9,563,857                                        | \$ 32,947,938.79                | TOTAL TOLL VEHICLES | 776,527                              | \$ 2,617,097.19              |  | 765,038                              | \$ 2,550,227.75              |  |
| 26,881                                           | \$ 90,793.23                    |  | 26,202                                           | \$ 90,288.33                    | DAILY AVERAGE       | 25,049                               | \$ 84,422.49                 |  | 24,679                               | \$ 82,265.41                 |  |

Rate Change  
Traffic (toll)  
Autos -2.52%  
Trucks -3.00%  
Revenue 0.17%  
Autos -0.58%  
Trucks -3.09%  
0.24%

Rate Change  
Traffic (toll)  
Autos 1.50%  
Trucks 1.16%  
Revenue 3.52%  
Autos 2.62%  
Trucks 1.36%  
3.04%

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2018

| JANUARY 1, 2017<br>DECEMBER 31, 2017<br>365 DAYS |                                |  | JANUARY 1, 2018<br>DECEMBER 31, 2018<br>365 DAYS |                                |                     | MONTH OF<br>DECEMBER 2018<br>31 DAYS |                            |  | MONTH OF<br>DECEMBER 2017<br>31 DAYS |                            |  |
|--------------------------------------------------|--------------------------------|--|--------------------------------------------------|--------------------------------|---------------------|--------------------------------------|----------------------------|--|--------------------------------------|----------------------------|--|
| NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE               |  | NUMBER OF<br>VEHICLES                            | TOTAL<br>REVENUE               | VEHICLE CLASS       | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE           |  | NUMBER OF<br>VEHICLES                | TOTAL<br>REVENUE           |  |
| 1,272,963                                        | \$ 1,283,688.00<br>(44,871.59) |  | 1,246,711                                        | \$ 1,258,245.00<br>(43,639.60) | Passenger           | 96,451                               | \$ 97,018.00<br>(3,599.08) |  | 96,324                               | \$ 96,808.00<br>(3,222.30) |  |
| 1,272,963                                        | \$ 1,238,816.41                |  | 1,246,711                                        | \$ 1,214,605.40                | Discounts *         | 96,451                               | \$ 93,418.92               |  | 96,324                               | \$ 93,585.70               |  |
|                                                  |                                |  |                                                  |                                | TOTAL PASSENGER     |                                      |                            |  |                                      |                            |  |
| 17,630                                           | 113,885.20                     |  | 18,852                                           | 121,546.75                     | 2-Axle Trucks       | 1,540                                | 9,889.10                   |  | 1,231                                | 7,890.35                   |  |
| 3,944                                            | 47,082.00                      |  | 3,972                                            | 47,404.80                      | 3-Axle Trucks       | 273                                  | 3,259.20                   |  | 151                                  | 1,795.20                   |  |
| 3,175                                            | 50,611.20                      |  | 2,460                                            | 39,192.00                      | 4-Axle Trucks       | 117                                  | 1,852.80                   |  | 212                                  | 3,377.60                   |  |
| 9,206                                            | 182,260.00                     |  | 9,991                                            | 198,016.00                     | 5-Axle Trucks       | 737                                  | 14,608.00                  |  | 752                                  | 14,892.00                  |  |
| 100                                              | 2,395.20                       |  | 139                                              | 3,324.00                       | 6-Axle Trucks       | 12                                   | 288.00                     |  | 6                                    | 144.00                     |  |
| 19                                               | 523.60                         |  | 9                                                | 252.00                         | 7-Axle Trucks       | -                                    | -                          |  | -                                    | -                          |  |
| -                                                | -                              |  | -                                                | -                              | Permits             | -                                    | -                          |  | -                                    | -                          |  |
| 34,074                                           | \$ 396,757.20                  |  | 35,423                                           | \$ 409,735.55                  | TOTAL TRUCKS        | 2,679                                | \$ 29,897.10               |  | 2,352                                | \$ 28,099.15               |  |
| 1,307,037                                        | \$ 1,635,573.61                |  | 1,282,134                                        | \$ 1,624,340.95                | TOTAL TOLL VEHICLES | 99,130                               | \$ 123,316.02              |  | 98,676                               | \$ 121,684.85              |  |
| 3,581                                            | \$ 4,481.02                    |  | 3,513                                            | \$ 4,450.25                    | DAILY AVERAGE       | 3,198                                | \$ 3,977.94                |  | 3,163                                | \$ 3,925.32                |  |

Rate Change  
Traffic (toll)  
Autos -1.91%  
Trucks -2.06%  
Revenue 3.96%  
Autos -0.69%  
Trucks -1.95%  
3.27%

Rate Change  
Traffic (toll)  
Autos 0.46%  
Trucks 0.13%  
Revenue 13.90%  
Autos 1.34%  
Trucks -0.18%  
6.40%

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Westbound Traffic Counts**  
**December 2018**

| <b>Bridge</b>                | <b>Westbound Volume</b> |                      |                 |                   |                   |
|------------------------------|-------------------------|----------------------|-----------------|-------------------|-------------------|
|                              | <b>December 2018</b>    | <b>December 2017</b> | <b>% Change</b> | <b>YTD 2018</b>   | <b>YTD 2017</b>   |
| Lower Trenton                | 352,615                 | 351,179              | 0.41%           | 4,357,708         | 4,395,138         |
| Calhoun Street               | 183,574                 | 204,959              | -10.43%         | 3,297,592         | 3,450,364         |
| Scudder Falls <sup>(1)</sup> | 874,226                 | 919,390              | -4.91%          | 10,930,495        | 11,614,455        |
| Washington Crossing          | 106,367                 | 96,427               | 10.31%          | 1,309,534         | 1,259,059         |
| New Hope - Lambertville      | 241,554                 | 229,004              | 5.48%           | 2,412,857         | 2,622,980         |
| Centre Bridge - Stockton     | 74,973                  | 69,557               | 7.79%           | 903,919           | 893,357           |
| Uhlerstown - Frenchtown      | 71,974                  | 58,675               | 22.67%          | 876,209           | 816,820           |
| Upper Black Eddy - Milford   | 48,020                  | 47,019               | 2.13%           | 668,855           | 691,812           |
| Riegelsville *               | 49,988                  | 45,634               | 9.54%           | 586,729           | 571,588           |
| Northampton Street           | 367,993                 | 374,199              | -1.66%          | 4,382,311         | 4,503,990         |
| Riverton - Belvidere *       | 84,839                  | 80,559               | 5.31%           | 881,578           | 823,087           |
| <b>Total</b>                 | <b>2,456,123</b>        | <b>2,476,602</b>     | <b>-0.83%</b>   | <b>30,607,787</b> | <b>31,642,651</b> |
|                              |                         |                      |                 |                   | <b>-3.27%</b>     |

**Notes:**

(1) Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge.

\* 2017 data source columns were reversed. Changed to reflect correct directions.

**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Two Way Traffic Counts**  
**December 2018**

| <b>Bridge</b>                | <b>Total Volume</b>  |                      |                 |                   |                   |
|------------------------------|----------------------|----------------------|-----------------|-------------------|-------------------|
|                              | <b>December 2018</b> | <b>December 2017</b> | <b>% Change</b> | <b>YTD 2018</b>   | <b>YTD 2017</b>   |
| Lower Trenton                | 436,342              | 440,955              | -1.05%          | 5,488,706         | 5,595,983         |
| Calhoun Street               | 453,131              | 496,522              | -8.74%          | 5,780,752         | 6,010,841         |
| Scudder Falls <sup>(1)</sup> | 1,562,973            | 1,673,015            | -6.58%          | 19,244,791        | 21,433,477        |
| Washington Crossing          | 178,830              | 163,990              | 9.05%           | 2,190,365         | 2,192,264         |
| New Hope - Lambertville      | 433,783              | 408,132              | 6.28%           | 4,861,805         | 4,710,671         |
| Centre Bridge - Stockton     | 138,411              | 129,081              | 7.23%           | 1,685,542         | 1,693,360         |
| Uhlerstown - Frenchtown      | 129,537              | 119,748              | 8.17%           | 1,749,734         | 1,614,161         |
| Upper Black Eddy - Milford   | 104,427              | 102,903              | 1.48%           | 1,270,627         | 1,302,321         |
| Riegelsville                 | 94,667               | 96,370               | -1.77%          | 1,171,876         | 1,198,278         |
| Northampton Street           | 505,056              | 578,218              | -12.65%         | 6,244,710         | 6,814,146         |
| Riverton - Belvidere         | 141,875              | 144,331              | -1.70%          | 1,798,051         | 1,825,044         |
| <b>Total</b>                 | <b>4,179,032</b>     | <b>4,353,265</b>     | <b>-4.00%</b>   | <b>51,486,958</b> | <b>54,390,546</b> |

**Notes:**

(1) Construction began in June 2017 under contract T-668A for the Scudder Falls Replacement Bridge.

**Delaware River Joint Toll Bridge Commission**  
**Toll Bridge - Two Way Traffic Counts**  
**December 2018**

| <b>Bridge</b>           | <b>Total Volume (all classes)</b> |                      |                 |                   |                   |
|-------------------------|-----------------------------------|----------------------|-----------------|-------------------|-------------------|
|                         | <b>December 2018</b>              | <b>December 2017</b> | <b>% Change</b> | <b>YTD 2018</b>   | <b>YTD 2017</b>   |
| Trenton - Morrisville   | 1,866,116                         | 1,821,955            | 2.42%           | 22,316,680        | 22,497,634        |
| New Hope - Lambertville | 393,168                           | 383,447              | 2.54%           | 4,573,379         | 4,639,618         |
| Interstate 78           | 1,974,384                         | 2,019,088            | -2.21%          | 23,725,995        | 24,690,164        |
| Easton - Phillipsburg   | 1,099,013                         | 1,093,587            | 0.50%           | 13,058,102        | 13,010,958        |
| Portland - Columbia     | 219,345                           | 218,114              | 0.56%           | 2,770,792         | 2,812,701         |
| Delaware Water Gap      | 1,481,078                         | 1,491,746            | -0.72%          | 18,608,337        | 19,091,164        |
| Milford - Montague      | 215,246                           | 201,652              | 6.74%           | 2,687,834         | 2,680,925         |
| <b>Total</b>            | <b>7,248,350</b>                  | <b>7,229,589</b>     | <b>0.26%</b>    | <b>87,741,119</b> | <b>89,423,164</b> |
|                         |                                   |                      |                 |                   | <b>-1.88%</b>     |

Notes:

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

### **STATISTICAL SUMMARY OF EXPENDITURES**

There follows reports entitled **"Budget vs Actual"** covering the month of December 2018 and the entire fiscal year 2018 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense totaled \$5,380,014 for the month of December. For the fiscal year 2018, total operating expense amounted to \$59,637,123 or 87.4% of the operating budget.

Most budget line items finished the year as surplus. Several line items exceeded the operating budget for 2018. They included Business Insurance which exceeded budget \$322,551 or 15.6% due to Workers Comp insurance adjustments for prior years expenses. This amount is an estimate and may change when the analysis is finalized. Professional Services exceeded the annual budget by \$257,941 or 18.5% due to higher than estimated non-retainer legal fees. EZPass Operating expense exceeded its annual budget by \$375,404 or 9.6% due to higher than projected credit card fees and operating cost.

There were several non-regular accruals for the month of December. Accruals were made for unused sick (\$70,325) and vacation time (\$79,291), as well as year-end payroll (\$168,894) which are normal year-end entries. Additionally, an accrual of \$351,000 was made for Workers Comp Insurance Retro expense. There were no other unusual entries during the month of December.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**TOTAL COMMISSION**

|                                               | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|-----------------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries                     | \$21,900,483           | \$1,871,918                           | \$21,172,137                         | \$0               | \$728,346                               |
| Part-Time Employee Wages                      | 404,630                | 16,379                                | 228,410                              | 0                 | 176,220                                 |
| Summer Employee Wages                         | 112,401                | 0                                     | 60,566                               | 0                 | 51,836                                  |
| Overtime Wages                                | 475,472                | 25,468                                | 439,130                              | 0                 | 36,341                                  |
| Pension Contributions                         | 7,205,568              | 570,234                               | 6,376,871                            | 0                 | 828,696                                 |
| FICA Contributions                            | 1,836,643              | 134,812                               | 1,705,040                            | 0                 | 131,603                                 |
| Regular Employee Healthcare Benefits          | 12,877,729             | 900,660                               | 7,960,280                            | 0                 | 4,917,449                               |
| Life Insurance Benefits                       | 220,328                | 22,777                                | 225,624                              | 0                 | (5,296)                                 |
| Unemployment Compensation Benefits            | 44,100                 | 0                                     | 31,703                               | 0                 | 12,397                                  |
| Utility Expense                               | 965,124                | 69,335                                | 604,658                              | 0                 | 360,467                                 |
| Office Expense                                | 269,353                | 29,160                                | 204,730                              | 0                 | 64,623                                  |
| Telecommunication Expense                     | 1,232,377              | 113,882                               | 1,212,437                            | 0                 | 19,940                                  |
| Information Technology Expense                | 596,984                | 141,453                               | 561,722                              | 0                 | 35,262                                  |
| Professional Development/Meetings/Memberships | 619,215                | 102,781                               | 285,371                              | 0                 | 333,844                                 |
| Vehicle Maintenance Expense and Fuel          | 461,701                | 71,448                                | 394,729                              | 0                 | 66,972                                  |
| Operations Maintenance Expense                | 1,523,264              | 255,932                               | 1,264,677                            | 0                 | 258,587                                 |
| ESS Operating Maintenance Expense             | 1,350,000              | 79,429                                | 781,380                              | 0                 | 568,620                                 |
| Commission Expense                            | 22,050                 | 3,342                                 | 18,962                               | 0                 | 3,088                                   |
| Toll Collection Expense                       | 75,291                 | 14,015                                | 74,433                               | 0                 | 858                                     |
| Uniform Expense                               | 255,622                | 32,956                                | 128,265                              | 0                 | 127,357                                 |
| Business Insurance                            | 2,999,411              | 597,074                               | 3,321,962                            | 0                 | (322,551)                               |
| Licenses & Inspections Expense                | 10,878                 | 677                                   | 7,171                                | 0                 | 3,707                                   |
| Advertising                                   | 60,760                 | 567                                   | 26,737                               | 0                 | 34,023                                  |
| Professional Services                         | 1,391,800              | 105,907                               | 1,649,741                            | 0                 | (257,941)                               |
| State Police Bridge Security                  | 5,787,024              | 471,868                               | 5,548,133                            | 0                 | 238,890                                 |
| EZPass Equipment/Maintenance                  | 1,327,094              | 44,015                                | 1,067,197                            | 0                 | 259,897                                 |
| General Contingency                           | 300,000                | 0                                     | 0                                    | 0                 | 300,000                                 |
| EZPass Operating Expense                      | 3,909,652              | 399,214                               | 4,285,055                            | 0                 | (375,404)                               |
| <b>Total</b>                                  | <b>\$68,234,954</b>    | <b>\$6,075,303</b>                    | <b>\$59,637,123</b>                  | <b>\$0</b>        | <b>\$8,597,830</b>                      |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**ADMINISTRATION\***

|                                               | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|-----------------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries                     | \$4,148,539            | \$397,040                             | \$4,095,213                          | \$0               | \$53,326                                |
| Summer Employee Wages                         | 8,032                  | 0                                     | 0                                    | 0                 | 8,032                                   |
| Overtime Wages                                | 5,596                  | 71                                    | 2,898                                | 0                 | 2,698                                   |
| Pension Contributions                         | 1,260,639              | 109,369                               | 1,184,469                            | 0                 | 76,170                                  |
| FICA Contributions                            | 318,368                | 20,555                                | 283,988                              | 0                 | 34,380                                  |
| Regular Employee Healthcare Benefits          | 1,557,650              | 130,733                               | 1,017,881                            | 0                 | 539,769                                 |
| Life Insurance Benefits                       | 39,253                 | 3,687                                 | 39,488                               | 0                 | (235)                                   |
| Unemployment Compensation Benefits            | 44,100                 | 0                                     | 31,703                               | 0                 | 12,397                                  |
| Office Expense                                | 218,873                | 27,005                                | 182,596                              | 0                 | 36,278                                  |
| Telecommunication Expense                     | 84,000                 | 7,405                                 | 59,548                               | 0                 | 24,452                                  |
| Information Technology Expense                | 570,000                | 141,453                               | 561,722                              | 0                 | 8,278                                   |
| Professional Development/Meetings/Memberships | 145,067                | 5,126                                 | 63,462                               | 0                 | 81,605                                  |
| Vehicle Maintenance Expense and Fuel          | 2,768                  | 0                                     | 843                                  | 0                 | 1,925                                   |
| Commission Expense                            | 22,050                 | 3,342                                 | 18,962                               | 0                 | 3,088                                   |
| Business Insurance                            | 124,535                | 361,268                               | 473,961                              | 0                 | (349,425)                               |
| Advertising                                   | 60,760                 | 567                                   | 26,737                               | 0                 | 34,023                                  |
| Professional Services                         | 1,113,800              | 91,705                                | 1,440,573                            | 0                 | (326,773)                               |
| General Contingency                           | 300,000                | 0                                     | 0                                    | 0                 | 300,000                                 |
| EZPass Operating Expense                      | 20,300                 | 0                                     | 0                                    | 0                 | 20,300                                  |
| <b>TOTAL</b>                                  | <b>\$10,044,331</b>    | <b>\$1,299,327</b>                    | <b>\$9,484,043</b>                   | <b>\$0</b>        | <b>\$560,288</b>                        |

\* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**ADMINISTRATION - OPERATIONS\***

|                                               | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|-----------------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries                     | \$1,823,641            | \$125,346                             | \$1,869,378                          | \$0               | \$(45,737)                              |
| Overtime Wages                                | 34,000                 | 1,044                                 | 48,105                               | 0                 | (14,105)                                |
| Pension Contributions                         | 926,035                | 65,954                                | 736,673                              | 0                 | 189,362                                 |
| FICA Contributions                            | 227,790                | 14,801                                | 228,924                              | 0                 | (1,135)                                 |
| Regular Employee Healthcare Benefits          | 1,201,678              | 71,441                                | 648,234                              | 0                 | 553,444                                 |
| Life Insurance Benefits                       | 28,347                 | 2,819                                 | 34,158                               | 0                 | (5,811)                                 |
| Office Expense                                | 19,536                 | 1,091                                 | 9,974                                | 0                 | 9,562                                   |
| Telecommunication Expense                     | 132,784                | 7,297                                 | 89,624                               | 0                 | 43,160                                  |
| Professional Development/Meetings/Memberships | 466,406                | 96,734                                | 216,049                              | 0                 | 250,356                                 |
| Vehicle Maintenance Expense and Fuel          | 2,000                  | 0                                     | 944                                  | 0                 | 1,056                                   |
| ESS Operating Maintenance Expense             | 1,350,000              | 79,429                                | 781,380                              | 0                 | 568,620                                 |
| Uniform Expense                               | 164,744                | 20,575                                | 58,865                               | 0                 | 105,879                                 |
| Business Insurance                            | 71,560                 | 104                                   | 64,835                               | 0                 | 6,725                                   |
| Professional Services                         | 278,000                | 14,202                                | 209,169                              | 0                 | 68,831                                  |
| <b>TOTAL</b>                                  | <b>\$6,726,520</b>     | <b>\$500,838</b>                      | <b>\$4,996,312</b>                   | <b>\$0</b>        | <b>\$1,730,208</b>                      |

\* Includes Engineering, Security, Safety & Training, Policy and Planning, Plant & Facility, Electronic Security & Surveillance, and Compact Authorized Investment.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**TRENTON - MORRISVILLE TOLL BRIDGE**

|                                               | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|-----------------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries                     | \$1,834,675            | \$172,783                             | \$1,856,056                          | \$0               | \$(21,381)                              |
| Part-Time Employee Wages                      | 79,380                 | 1,748                                 | 28,855                               | 0                 | 50,525                                  |
| Summer Employee Wages                         | 26,453                 | 0                                     | 13,943                               | 0                 | 12,511                                  |
| Overtime Wages                                | 34,692                 | 2,927                                 | 41,969                               | 0                 | (7,276)                                 |
| Pension Contributions                         | 573,335                | 45,097                                | 504,250                              | 0                 | 69,085                                  |
| FICA Contributions                            | 151,103                | 12,805                                | 145,525                              | 0                 | 5,577                                   |
| Regular Employee Healthcare Benefits          | 1,236,303              | 82,040                                | 742,548                              | 0                 | 493,755                                 |
| Life Insurance Benefits                       | 18,087                 | 1,932                                 | 19,602                               | 0                 | (1,516)                                 |
| Utility Expense                               | 143,425                | 30,970                                | 108,890                              | 0                 | 34,536                                  |
| Office Expense                                | 4,043                  | 49                                    | 1,240                                | 0                 | 2,802                                   |
| Telecommunication Expense                     | 81,264                 | 7,610                                 | 70,680                               | 0                 | 10,584                                  |
| Information Technology Expense                | 7,017                  | 0                                     | 0                                    | 0                 | 7,017                                   |
| Professional Development/Meetings/Memberships | 196                    | 114                                   | 356                                  | 0                 | (160)                                   |
| Vehicle Maintenance Expense and Fuel          | 87,298                 | 15,058                                | 80,935                               | 0                 | 6,364                                   |
| Operations Maintenance Expense                | 214,115                | 34,646                                | 187,554                              | 0                 | 26,561                                  |
| Toll Collection Expense                       | 12,554                 | 2,734                                 | 12,114                               | 0                 | 440                                     |
| Uniform Expense                               | 20,482                 | 5,391                                 | 18,932                               | 0                 | 1,550                                   |
| Business Insurance                            | 388,845                | 32,654                                | 385,732                              | 0                 | 3,114                                   |
| Licenses & Inspections Expense                | 470                    | 67                                    | 524                                  | 0                 | (53)                                    |
| State Police Bridge Security                  | 905,090                | 73,746                                | 866,490                              | 0                 | 38,601                                  |
| EZPass Equipment/Maintenance                  | 207,358                | 5,140                                 | 165,064                              | 0                 | 42,295                                  |
| EZPass Operating Expense                      | 863,047                | 88,586                                | 950,853                              | 0                 | (87,806)                                |
| <b>TOTAL</b>                                  | <b>\$6,889,233</b>     | <b>\$616,095</b>                      | <b>\$6,202,110</b>                   | <b>\$0</b>        | <b>\$687,123</b>                        |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**NEW HOPE - LAMBERTVILLE TOLL BRIDGE**

|                                               | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|-----------------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries                     | \$1,152,241            | \$109,418                             | \$1,142,656                          | \$0               | \$9,586                                 |
| Part-Time Employee Wages                      | 11,760                 | 278                                   | 15,538                               | 0                 | (3,778)                                 |
| Summer Employee Wages                         | 3,230                  | 0                                     | 10,424                               | 0                 | (7,194)                                 |
| Overtime Wages                                | 31,164                 | 1,665                                 | 32,736                               | 0                 | (1,572)                                 |
| Pension Contributions                         | 362,950                | 29,222                                | 328,844                              | 0                 | 34,106                                  |
| FICA Contributions                            | 91,677                 | 8,054                                 | 90,419                               | 0                 | 1,259                                   |
| Regular Employee Healthcare Benefits          | 714,410                | 50,690                                | 463,851                              | 0                 | 250,560                                 |
| Life Insurance Benefits                       | 11,246                 | 1,075                                 | 10,638                               | 0                 | 607                                     |
| Utility Expense                               | 154,830                | 865                                   | 72,183                               | 0                 | 82,647                                  |
| Office Expense                                | 2,377                  | 43                                    | 470                                  | 0                 | 1,906                                   |
| Telecommunication Expense                     | 59,863                 | 3,297                                 | 57,751                               | 0                 | 2,112                                   |
| Information Technology Expense                | 7,762                  | 0                                     | 0                                    | 0                 | 7,762                                   |
| Professional Development/Meetings/Memberships | 196                    | 0                                     | 242                                  | 0                 | (46)                                    |
| Vehicle Maintenance Expense and Fuel          | 77,185                 | 18,554                                | 85,487                               | 0                 | (8,302)                                 |
| Operations Maintenance Expense                | 155,624                | 29,876                                | 145,479                              | 0                 | 10,145                                  |
| Toll Collection Expense                       | 7,056                  | 1,196                                 | 13,123                               | 0                 | (6,067)                                 |
| Uniform Expense                               | 2,940                  | 417                                   | 2,463                                | 0                 | 477                                     |
| Business Insurance                            | 252,062                | 21,199                                | 249,776                              | 0                 | 2,286                                   |
| Licenses & Inspections Expense                | 921                    | 157                                   | 942                                  | 0                 | (21)                                    |
| State Police Bridge Security                  | 186,921                | 15,230                                | 178,949                              | 0                 | 7,972                                   |
| EZPass Equipment/Maintenance                  | 165,887                | 7,345                                 | 135,242                              | 0                 | 30,644                                  |
| EZPass Operating Expense                      | 215,859                | 22,156                                | 237,821                              | 0                 | (21,962)                                |
| <b>TOTAL</b>                                  | <b>\$3,668,161</b>     | <b>\$320,736</b>                      | <b>\$3,275,034</b>                   | <b>\$0</b>        | <b>\$393,127</b>                        |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**INTERSTATE - 78 TOLL BRIDGE**

|                                               | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|-----------------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries                     | \$2,458,280            | \$209,250                             | \$2,268,531                          | \$0               | \$189,749                               |
| Part-Time Employee Wages                      | 80,000                 | 5,743                                 | 65,496                               | 0                 | 14,504                                  |
| Summer Employee Wages                         | 16,072                 | 0                                     | 4,114                                | 0                 | 11,958                                  |
| Overtime Wages                                | 62,362                 | 3,059                                 | 65,533                               | 0                 | (3,171)                                 |
| Pension Contributions                         | 773,081                | 62,841                                | 717,503                              | 0                 | 55,577                                  |
| FICA Contributions                            | 199,867                | 15,286                                | 179,288                              | 0                 | 20,579                                  |
| Regular Employee Healthcare Benefits          | 1,584,594              | 108,851                               | 976,479                              | 0                 | 608,116                                 |
| Life Insurance Benefits                       | 23,572                 | 2,861                                 | 24,207                               | 0                 | (635)                                   |
| Utility Expense                               | 207,640                | 10,930                                | 128,038                              | 0                 | 79,602                                  |
| Office Expense                                | 6,301                  | 130                                   | 3,333                                | 0                 | 2,968                                   |
| Telecommunication Expense                     | 220,008                | 17,575                                | 210,199                              | 0                 | 9,809                                   |
| Information Technology Expense                | 2,739                  | 0                                     | 0                                    | 0                 | 2,739                                   |
| Professional Development/Meetings/Memberships | 2,646                  | 133                                   | 1,882                                | 0                 | 764                                     |
| Vehicle Maintenance Expense and Fuel          | 75,460                 | 5,181                                 | 57,828                               | 0                 | 17,632                                  |
| Operations Maintenance Expense                | 395,273                | 76,471                                | 286,301                              | 0                 | 108,971                                 |
| Toll Collection Expense                       | 12,740                 | 3,238                                 | 13,829                               | 0                 | (1,089)                                 |
| Uniform Expense                               | 11,760                 | 800                                   | 5,556                                | 0                 | 6,204                                   |
| Business Insurance                            | 596,412                | 50,702                                | 592,664                              | 0                 | 3,748                                   |
| Licenses & Inspections Expense                | 1,470                  | 150                                   | 1,141                                | 0                 | 329                                     |
| State Police Bridge Security                  | 993,632                | 80,960                                | 951,255                              | 0                 | 42,377                                  |
| EZPass Equipment/Maintenance                  | 248,830                | 5,105                                 | 196,747                              | 0                 | 52,083                                  |
| EZPass Operating Expense                      | 1,188,975              | 122,040                               | 1,309,941                            | 0                 | (120,967)                               |
| <b>TOTAL</b>                                  | <b>\$9,161,713</b>     | <b>\$781,306</b>                      | <b>\$8,059,866</b>                   | <b>\$0</b>        | <b>\$1,101,848</b>                      |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**EASTON - PHILLIPSBURG TOLL BRIDGE**

|                                               | Budget<br>2018     | Expended<br>For The<br>Month | Expended<br>Year To<br>Date | Encumbered | Budget<br>Remaining<br>Balance |
|-----------------------------------------------|--------------------|------------------------------|-----------------------------|------------|--------------------------------|
| Regular Employee Salaries                     | \$1,887,844        | \$151,858                    | \$1,803,907                 | \$0        | \$83,937                       |
| Part-Time Employee Wages                      | 86,000             | 2,091                        | 23,998                      | 0          | 62,002                         |
| Summer Employee Wages                         | 23,814             | 0                            | 20,725                      | 0          | 3,089                          |
| Overtime Wages                                | 43,120             | 1,561                        | 34,924                      | 0          | 8,196                          |
| Pension Contributions                         | 592,227            | 43,784                       | 494,932                     | 0          | 97,295                         |
| FICA Contributions                            | 156,119            | 10,999                       | 140,904                     | 0          | 15,216                         |
| Regular Employee Healthcare Benefits          | 1,182,607          | 82,463                       | 746,296                     | 0          | 436,310                        |
| Life Insurance Benefits                       | 18,211             | 2,567                        | 18,573                      | 0          | (362)                          |
| Utility Expense                               | 125,930            | 8,485                        | 78,668                      | 0          | 47,262                         |
| Office Expense                                | 5,096              | 172                          | 2,201                       | 0          | 2,895                          |
| Telecommunication Expense                     | 167,467            | 13,897                       | 177,668                     | 0          | (10,201)                       |
| Information Technology Expense                | 2,367              | 0                            | 0                           | 0          | 2,367                          |
| Professional Development/Meetings/Memberships | 2,450              | 551                          | 2,540                       | 0          | (90)                           |
| Vehicle Maintenance Expense and Fuel          | 55,664             | 6,277                        | 36,349                      | 0          | 19,315                         |
| Operations Maintenance Expense                | 176,567            | 4,621                        | 132,890                     | 0          | 43,677                         |
| Toll Collection Expense                       | 13,230             | 1,632                        | 13,330                      | 0          | (100)                          |
| Uniform Expense                               | 9,800              | 2,780                        | 9,592                       | 0          | 208                            |
| Business Insurance                            | 242,421            | 20,430                       | 240,458                     | 0          | 1,963                          |
| Licenses & Inspections Expense                | 2,548              | 119                          | 879                         | 0          | 1,670                          |
| State Police Bridge Security                  | 523,726            | 42,673                       | 501,390                     | 0          | 22,336                         |
| EZPass Equipment/Maintenance                  | 207,358            | 7,667                        | 167,590                     | 0          | 39,768                         |
| EZPass Operating Expense                      | 492,392            | 50,540                       | 542,488                     | 0          | (50,096)                       |
| <b>TOTAL</b>                                  | <b>\$6,016,957</b> | <b>\$455,166</b>             | <b>\$5,190,301</b>          | <b>\$0</b> | <b>\$826,656</b>               |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**PORTLAND - COLUMBIA TOLL BRIDGE**

|                                               | Budget<br>2018     | Expended<br>For The<br>Month | Expended<br>Year To<br>Date | Encumbered | Budget<br>Remaining<br>Balance |
|-----------------------------------------------|--------------------|------------------------------|-----------------------------|------------|--------------------------------|
| Regular Employee Salaries                     | \$789,692          | \$72,951                     | \$846,827                   | \$0        | \$(57,135)                     |
| Part-Time Employee Wages                      | 21,560             | 0                            | 12,396                      | 0          | 9,164                          |
| Summer Employee Wages                         | 13,382             | 0                            | 7,600                       | 0          | 5,782                          |
| Overtime Wages                                | 32,286             | 2,429                        | 25,860                      | 0          | 6,426                          |
| Pension Contributions                         | 252,101            | 22,036                       | 250,183                     | 0          | 1,918                          |
| FICA Contributions                            | 65,554             | 5,545                        | 66,993                      | 0          | (1,439)                        |
| Regular Employee Healthcare Benefits          | 475,488            | 33,625                       | 300,480                     | 0          | 175,009                        |
| Life Insurance Benefits                       | 7,531              | 734                          | 7,900                       | 0          | (369)                          |
| Utility Expense                               | 67,150             | 2,571                        | 40,819                      | 0          | 26,330                         |
| Office Expense                                | 3,306              | 219                          | 1,116                       | 0          | 2,190                          |
| Telecommunication Expense                     | 51,911             | 5,148                        | 53,978                      | 0          | (2,067)                        |
| Information Technology Expense                | 2,367              | 0                            | 0                           | 0          | 2,367                          |
| Professional Development/Meetings/Memberships | 392                | 18                           | 139                         | 0          | 253                            |
| Vehicle Maintenance Expense and Fuel          | 32,148             | 4,629                        | 25,202                      | 0          | 6,946                          |
| Operations Maintenance Expense                | 116,811            | 7,282                        | 83,777                      | 0          | 33,034                         |
| Toll Collection Expense                       | 9,604              | 1,001                        | 6,111                       | 0          | 3,493                          |
| Uniform Expense                               | 4,900              | 875                          | 4,693                       | 0          | 207                            |
| Business Insurance                            | 132,982            | 11,213                       | 131,768                     | 0          | 1,214                          |
| Licenses & Inspections Expense                | 637                | 0                            | 328                         | 0          | 309                            |
| State Police Bridge Security                  | 113,426            | 9,242                        | 108,588                     | 0          | 4,837                          |
| EZPass Equipment/Maintenance                  | 124,415            | 5,868                        | 101,842                     | 0          | 22,573                         |
| EZPass Operating Expense                      | 109,680            | 11,258                       | 120,839                     | 0          | (11,159)                       |
| <b>TOTAL</b>                                  | <b>\$2,427,322</b> | <b>\$196,644</b>             | <b>\$2,197,439</b>          | <b>\$0</b> | <b>\$229,883</b>               |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**DELAWARE WATER GAP TOLL BRIDGE**

|                                               | Budget<br>2018     | Expended<br>For The<br>Month | Expended<br>Year To<br>Date | Encumbered | Budget<br>Remaining<br>Balance |
|-----------------------------------------------|--------------------|------------------------------|-----------------------------|------------|--------------------------------|
| Regular Employee Salaries                     | \$2,701,230        | \$213,259                    | \$2,533,403                 | \$0        | \$167,827                      |
| Part-Time Employee Wages                      | 102,800            | 5,688                        | 47,018                      | 0          | 55,782                         |
| Summer Employee Wages                         | 8,036              | 0                            | 0                           | 0          | 8,036                          |
| Overtime Wages                                | 92,345             | 6,931                        | 73,348                      | 0          | 18,997                         |
| Pension Contributions                         | 856,790            | 64,753                       | 732,041                     | 0          | 124,749                        |
| FICA Contributions                            | 222,187            | 16,229                       | 202,331                     | 0          | 19,856                         |
| Regular Employee Healthcare Benefits          | 1,698,173          | 121,323                      | 1,094,255                   | 0          | 603,918                        |
| Life Insurance Benefits                       | 25,157             | 2,365                        | 25,951                      | 0          | (794)                          |
| Utility Expense                               | 90,552             | 4,098                        | 42,251                      | 0          | 48,301                         |
| Office Expense                                | 5,536              | 355                          | 1,095                       | 0          | 4,441                          |
| Telecommunication Expense                     | 106,760            | 9,344                        | 102,675                     | 0          | 4,085                          |
| Information Technology Expense                | 2,367              | 0                            | 0                           | 0          | 2,367                          |
| Professional Development/Meetings/Memberships | 1,470              | 106                          | 380                         | 0          | 1,090                          |
| Vehicle Maintenance Expense and Fuel          | 70,143             | 6,099                        | 53,713                      | 0          | 16,429                         |
| Operations Maintenance Expense                | 163,140            | 40,193                       | 164,473                     | 0          | (1,333)                        |
| Toll Collection Expense                       | 12,091             | 2,603                        | 10,320                      | 0          | 1,772                          |
| Uniform Expense                               | 10,290             | 1,040                        | 7,434                       | 0          | 2,856                          |
| Business Insurance                            | 461,707            | 38,681                       | 458,481                     | 0          | 3,226                          |
| Licenses & Inspections Expense                | 1,470              | 75                           | 1,242                       | 0          | 228                            |
| State Police Bridge Security                  | 767,938            | 62,918                       | 743,103                     | 0          | 24,835                         |
| EZPass Equipment/Maintenance                  | 248,830            | 7,012                        | 198,859                     | 0          | 49,971                         |
| EZPass Operating Expense                      | 911,275            | 93,536                       | 1,003,988                   | 0          | (92,713)                       |
| <b>TOTAL</b>                                  | <b>\$8,560,287</b> | <b>\$696,608</b>             | <b>\$7,496,361</b>          | <b>\$0</b> | <b>\$1,063,925</b>             |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**MILFORD - MONTAGUE TOLL BRIDGE**

|                                               | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|-----------------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries                     | \$821,923              | \$77,211                              | \$862,459                            | \$0               | \$(40,537)                              |
| Part-Time Employee Wages                      | 23,130                 | 831                                   | 22,040                               | 0                 | 1,090                                   |
| Summer Employee Wages                         | 13,382                 | 0                                     | 3,760                                | 0                 | 9,622                                   |
| Overtime Wages                                | 27,685                 | 2,726                                 | 35,060                               | 0                 | (7,375)                                 |
| Pension Contributions                         | 260,575                | 21,755                                | 245,899                              | 0                 | 14,676                                  |
| FICA Contributions                            | 67,788                 | 5,759                                 | 68,968                               | 0                 | (1,180)                                 |
| Regular Employee Healthcare Benefits          | 475,488                | 33,705                                | 302,020                              | 0                 | 173,469                                 |
| Life Insurance Benefits                       | 7,901                  | 799                                   | 7,814                                | 0                 | 87                                      |
| Utility Expense                               | 55,909                 | 4,211                                 | 58,462                               | 0                 | (2,553)                                 |
| Office Expense                                | 3,306                  | 98                                    | 1,002                                | 0                 | 2,303                                   |
| Telecommunication Expense                     | 53,405                 | 17,370                                | 148,916                              | 0                 | (95,511)                                |
| Information Technology Expense                | 2,367                  | 0                                     | 0                                    | 0                 | 2,367                                   |
| Professional Development/Meetings/Memberships | 392                    | 0                                     | 320                                  | 0                 | 72                                      |
| Vehicle Maintenance Expense and Fuel          | 36,868                 | 10,004                                | 44,883                               | 0                 | (8,015)                                 |
| Operations Maintenance Expense                | 121,231                | 10,600                                | 141,183                              | 0                 | (19,951)                                |
| Toll Collection Expense                       | 8,016                  | 1,611                                 | 5,607                                | 0                 | 2,409                                   |
| Uniform Expense                               | 4,900                  | 687                                   | 4,446                                | 0                 | 454                                     |
| Business Insurance                            | 117,098                | 9,899                                 | 116,043                              | 0                 | 1,055                                   |
| Licenses & Inspections Expense                | 637                    | 42                                    | 328                                  | 0                 | 309                                     |
| State Police Bridge Security                  | 108,218                | 8,817                                 | 103,602                              | 0                 | 4,616                                   |
| EZPass Equipment/Maintenance                  | 124,415                | 5,878                                 | 101,853                              | 0                 | 22,562                                  |
| EZPass Operating Expense                      | 108,124                | 11,098                                | 119,125                              | 0                 | (11,001)                                |
| <b>TOTAL</b>                                  | <b>\$2,442,756</b>     | <b>\$223,102</b>                      | <b>\$2,393,789</b>                   | <b>\$0</b>        | <b>\$48,967</b>                         |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

|                                      | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|--------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries            | \$2,278,970            | \$169,588                             | \$2,014,818                          | \$0               | \$264,153                               |
| Part-Time Employee Wages             | 0                      | 0                                     | 2,300                                | 0                 | (2,300)                                 |
| Overtime Wages                       | 61,033                 | 1,278                                 | 45,407                               | 0                 | 15,625                                  |
| Pension Contributions                | 717,679                | 55,734                                | 629,819                              | 0                 | 87,860                                  |
| FICA Contributions                   | 179,010                | 12,407                                | 154,500                              | 0                 | 24,510                                  |
| Regular Employee Healthcare Benefits | 1,461,166              | 99,136                                | 886,608                              | 0                 | 574,557                                 |
| Life Insurance Benefits              | 21,878                 | 1,896                                 | 18,203                               | 0                 | 3,675                                   |
| Utility Expense                      | 73,245                 | 5,113                                 | 49,852                               | 0                 | 23,393                                  |
| Telecommunication Expense            | 112,596                | 10,400                                | 84,305                               | 0                 | 28,291                                  |
| Vehicle Maintenance Expense and Fuel | 14,014                 | 5,115                                 | 7,711                                | 0                 | 6,303                                   |
| Operations Maintenance Expense       | 116,444                | 35,723                                | 71,482                               | 0                 | 44,961                                  |
| Uniform Expense                      | 15,396                 | 0                                     | 4,644                                | 0                 | 10,751                                  |
| Business Insurance                   | 421,464                | 35,050                                | 419,036                              | 0                 | 2,428                                   |
| Licenses & Inspections Expense       | 882                    | 67                                    | 896                                  | 0                 | (14)                                    |
| State Police Bridge Security         | 1,675,343              | 136,505                               | 1,603,893                            | 0                 | 71,450                                  |
| <b>TOTAL</b>                         | <b>\$7,149,120</b>     | <b>\$568,012</b>                      | <b>\$5,993,476</b>                   | <b>\$0</b>        | <b>\$1,155,644</b>                      |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the Twelve Months Ending December 31, 2018**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

|                                      | <b>Budget<br/>2018</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Budget<br/>Remaining<br/>Balance</b> |
|--------------------------------------|------------------------|---------------------------------------|--------------------------------------|-------------------|-----------------------------------------|
| Regular Employee Salaries            | \$2,003,448            | \$173,212                             | \$1,878,890                          | \$0               | \$124,558                               |
| Part-Time Employee Wages             | 0                      | 0                                     | 10,769                               | 0                 | (10,769)                                |
| Overtime Wages                       | 51,188                 | 1,778                                 | 33,290                               | 0                 | 17,898                                  |
| Pension Contributions                | 630,157                | 49,689                                | 552,259                              | 0                 | 77,898                                  |
| FICA Contributions                   | 157,180                | 12,371                                | 143,200                              | 0                 | 13,980                                  |
| Regular Employee Healthcare Benefits | 1,290,171              | 86,652                                | 781,628                              | 0                 | 508,542                                 |
| Life Insurance Benefits              | 19,147                 | 2,043                                 | 19,091                               | 0                 | 56                                      |
| Utility Expense                      | 46,443                 | 2,092                                 | 25,494                               | 0                 | 20,949                                  |
| Office Expense                       | 980                    | 0                                     | 1,703                                | 0                 | (723)                                   |
| Telecommunication Expense            | 162,320                | 14,538                                | 157,094                              | 0                 | 5,226                                   |
| Vehicle Maintenance Expense and Fuel | 8,154                  | 531                                   | 834                                  | 0                 | 7,320                                   |
| Operations Maintenance Expense       | 64,060                 | 16,519                                | 51,536                               | 0                 | 12,524                                  |
| Uniform Expense                      | 10,410                 | 390                                   | 11,642                               | 0                 | (1,232)                                 |
| Business Insurance                   | 190,326                | 15,876                                | 189,209                              | 0                 | 1,116                                   |
| Licenses & Inspections Expense       | 1,842                  | 0                                     | 892                                  | 0                 | 950                                     |
| State Police Bridge Security         | 512,730                | 41,777                                | 490,863                              | 0                 | 21,867                                  |
| <b>TOTAL</b>                         | <b>\$5,148,555</b>     | <b>\$417,469</b>                      | <b>\$4,348,393</b>                   | <b>\$0</b>        | <b>\$800,162</b>                        |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2018**

|                                      | T-M                    | NBL                    | I-78                   | E-P                    | P-C                    | DWG                    | M-M                    | SDTS                   | NDTS                   | ADM                    | TOTAL<br>2018          | TOTAL<br>2017          |
|--------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| <b>TOLL REVENUE</b>                  |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Net Toll Revenue                     | 17,150,478             | 3,130,392              | 60,996,037             | 9,010,783              | 2,688,883              | 32,252,529             | 1,603,491              | -                      | -                      | -                      | 126,832,593            | 126,879,697            |
| EZPass Fee                           | 348,455                | 92,943                 | 504,455                | 215,773                | 47,293                 | 385,731                | 47,457                 | -                      | -                      | -                      | 1,642,107              | 1,419,083              |
| Net Violation Fee Income             | 526,179                | 73,162                 | 881,173                | 280,228                | 68,631                 | 903,139                | 57,560                 | -                      | -                      | -                      | 2,790,071              | 2,257,642              |
| <b>REVENUE FROM TOLL</b>             | <b>\$ 18,025,112</b>   | <b>\$ 3,296,497</b>    | <b>\$ 62,381,665</b>   | <b>\$ 9,506,784</b>    | <b>\$ 2,804,807</b>    | <b>\$ 33,541,399</b>   | <b>\$ 1,708,507</b>    | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 131,264,771</b>  | <b>\$ 130,556,422</b>  |
| <b>OPERATING EXPENSE</b>             |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Regular Employee Salaries            | 1,856,056              | 1,142,656              | 2,268,531              | 1,803,907              | 846,827                | 2,533,403              | 862,459                | 2,014,818              | 1,878,890              | 5,964,591              | 21,172,137             | 19,611,314             |
| Part-Time Employee Wages             | 28,855                 | 15,538                 | 65,496                 | 23,998                 | 12,396                 | 47,018                 | 22,040                 | 2,300                  | 10,769                 | -                      | 228,410                | 317,595                |
| Summer Employee Wages                | 13,943                 | 10,424                 | 4,114                  | 20,725                 | 7,600                  | -                      | 3,760                  | -                      | -                      | -                      | 60,566                 | 66,291                 |
| Overtime Wages                       | 41,969                 | 32,736                 | 65,533                 | 34,924                 | 25,860                 | 73,348                 | 35,060                 | 45,407                 | 33,290                 | 51,003                 | 439,130                | 534,519                |
| Pension Contributions                | 504,250                | 328,844                | 717,503                | 494,932                | 250,183                | 732,041                | 245,899                | 629,819                | 552,259                | 1,921,142              | 6,376,871              | 6,010,948              |
| FICA Contributions                   | 145,525                | 90,419                 | 179,288                | 140,904                | 66,993                 | 202,331                | 68,968                 | 154,500                | 143,200                | 512,912                | 1,705,040              | 1,607,080              |
| Regular Employee Healthcare Benefits | 742,548                | 463,851                | 976,479                | 746,296                | 300,480                | 1,094,255              | 302,020                | 886,608                | 781,628                | 1,666,115              | 7,960,280              | 9,653,741              |
| Life Insurance Benefits              | 19,602                 | 10,638                 | 24,207                 | 18,573                 | 7,900                  | 25,951                 | 7,814                  | 18,203                 | 19,091                 | 73,645                 | 225,624                | 176,175                |
| Unemployment Compensation Benefits   | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | 31,703                 | 2,922                  | -                      |
| Utility Expense                      | 108,890                | 72,183                 | 128,038                | 78,668                 | 40,819                 | 42,251                 | 58,462                 | 49,852                 | 25,494                 | -                      | 604,658                | 614,291                |
| Office Expense                       | 1,240                  | 470                    | 3,333                  | 2,201                  | 1,095                  | 1,095                  | 1,002                  | -                      | 1,703                  | 192,570                | 204,730                | 208,969                |
| Telecommunication Expense            | 70,680                 | 57,751                 | 210,199                | 177,668                | 53,978                 | 102,675                | 148,916                | 84,305                 | 157,094                | 149,172                | 1,212,437              | 1,102,598              |
| Information Technology Expense       | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | 561,722                | 561,722                | 530,701                |
| Professional Development/Meetings    | 356                    | 242                    | 1,882                  | 2,540                  | 139                    | 380                    | 320                    | -                      | -                      | 279,511                | 104,310                | 285,371                |
| Vehicle Maintenance Expense and Fuel | 80,935                 | 85,487                 | 57,828                 | 36,349                 | 25,202                 | 53,713                 | 44,883                 | 7,711                  | 834                    | 1,787                  | 394,729                | 309,010                |
| Operations Maintenance Expense       | 187,554                | 145,479                | 286,301                | 132,890                | 83,777                 | 164,473                | 141,183                | 71,482                 | 51,536                 | -                      | 1,264,677              | 982,258                |
| ESS Operating Maintenance Expense    | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | 781,380                | 781,380                | 1,271,417              |
| Commission Expense                   | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | 18,962                 | 18,962                 | 21,153                 |
| Toll Collection Expense              | 12,114                 | 13,123                 | 13,829                 | 13,330                 | 6,111                  | 10,320                 | 5,607                  | -                      | -                      | -                      | 74,433                 | 67,498                 |
| Uniform Expense                      | 18,932                 | 2,463                  | 5,556                  | 9,592                  | 4,693                  | 7,434                  | 4,446                  | 4,644                  | 11,642                 | 58,865                 | 128,265                | 101,466                |
| Business Insurance                   | 385,732                | 249,776                | 592,664                | 240,458                | 131,768                | 458,481                | 116,043                | 419,036                | 189,209                | 538,795                | 3,321,962              | 2,848,527              |
| Licenses & Inspections Expense       | 524                    | 942                    | 1,141                  | 879                    | 328                    | 1,242                  | 328                    | 896                    | 892                    | -                      | 7,171                  | 8,961                  |
| Advertising                          | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | 26,737                 | 26,737                 | 23,081                 |
| Professional Services                | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | 1,649,741              | 1,649,741              | 1,453,642              |
| State Police Bridge Security         | 866,490                | 178,949                | 951,255                | 501,390                | 108,588                | 743,103                | 103,602                | 1,603,893              | 490,863                | -                      | 5,548,133              | 5,509,429              |
| EZPass Equipment/Maintenance         | 165,064                | 135,242                | 196,747                | 167,590                | 101,842                | 198,859                | 101,853                | -                      | -                      | -                      | 1,067,197              | 880,109                |
| General Contingency                  | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| EZPass Operating Expense             | 950,853                | 237,821                | 1,309,941              | 542,488                | 120,839                | 1,003,988              | 119,125                | -                      | -                      | -                      | 4,285,055              | 4,538,331              |
| <b>TOTAL OP., MAINT., &amp; ADM</b>  | <b>\$ 6,202,110</b>    | <b>\$ 3,275,034</b>    | <b>\$ 8,059,866</b>    | <b>\$ 5,190,301</b>    | <b>\$ 2,197,439</b>    | <b>\$ 7,496,361</b>    | <b>\$ 2,393,789</b>    | <b>\$ 5,993,476</b>    | <b>\$ 4,348,393</b>    | <b>\$ 14,480,355</b>   | <b>\$ 59,637,123</b>   | <b>\$ 58,556,334</b>   |
| <b>OTHER OPERATING INC/EXP</b>       |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Other Operating Income               | -                      | -                      | 361                    | 174                    | -                      | -                      | -                      | -                      | -                      | 232,817                | 233,352                | 422,159                |
| <b>TOTAL OTHER OP INC</b>            | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 361</b>          | <b>\$ 174</b>          | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ 232,817</b>      | <b>\$ 233,352</b>      | <b>\$ 422,159</b>      |
| <b>NET OPERATING INC</b>             | <b>\$11,823,002</b>    | <b>\$21,463</b>        | <b>\$54,322,161</b>    | <b>\$4,316,658</b>     | <b>\$607,367</b>       | <b>\$26,045,038</b>    | <b>\$ (685,282)</b>    | <b>\$ (5,993,476)</b>  | <b>\$ (4,348,393)</b>  | <b>\$ (14,247,538)</b> | <b>\$ 71,861,000</b>   | <b>\$ 72,422,247</b>   |
| <b>NON-OPERATING REV/EXP</b>         |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        |
| Interest Revenue                     | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | 10,879,073             | 4,857,164              |
| Other Non-Operating Revenue          | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| CASB 68 Pension Expense              | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      |
| Interest Expense                     | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | (25,601,834)           | (30,014,546)           |
| Depreciation Expense                 | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | -                      | (29,275,508)           | (31,219,504)           |
| <b>TOTAL NON-OPERATING REV/EXP</b>   | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> | <b>\$ (43,998,268)</b> |
| <b>CHANGE IN NET ASSETS</b>          |                        |                        |                        |                        |                        |                        |                        |                        |                        |                        | <b>\$27,862,732</b>    | <b>\$16,045,361</b>    |

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

**PURCHASING REPORT INDEX**

**MONTH OF DECEMBER 2018**

| <b>SUBJECT</b> | <b>DESCRIPTION</b>                                             | <b>PAGE<br/>NUMBER</b> |
|----------------|----------------------------------------------------------------|------------------------|
| Purchasing     | Monthly Purchasing Report Covering the Month of December, 2018 | 1-3                    |

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

## **MONTHLY PURCHASING REPORT**

**Month of December 2018**

This report itemizes all orders for purchases made for the month of December, 2018, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of December 2018, culminated in the preparation and placement of 23 purchase orders in the total amount of \$94,810.62. For four (4) of these purchases, 12 price inquiries were sent out for an average of 3.0 inquiries per Order ( $12/4 = 3.0$ ).

Procurements of over \$5,000.00 during the period of December 2018 are shown below:

- One (1) Purchase Order was issued, in the total amount of \$13,775.00 for camera installation at Calhoun Street/NJ approach;
- One (1) Purchase Order was issued, in the total amount of \$10,800.00 for camera installation at Washington Crossing/NJ approach;
- One (1) Purchase Order was issued, in the total amount of \$10,494.24 for plow truck maintenance;
- One (1) Purchase Order was let, in the total amount of \$9,761.89 for heating repairs at TM;
- A Purchase Order was issued, in the total amount of \$9,382.56 for Samsung flat screen TV's at various locations.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

December 2018

| PO Number | Vendor Name                                                      | General Description             | Req Dept | Contract/Resolution/<br>Comment | ** BY AUTHORITY OF ** |                        |
|-----------|------------------------------------------------------------------|---------------------------------|----------|---------------------------------|-----------------------|------------------------|
|           |                                                                  |                                 |          |                                 | Commission            | Director of Purchasing |
| 20180542  | KNIGHTS BROTHERS, INC.<br>CAPITAL RESERVE                        | TREWORK 1799 HOUSE              | TM       | PA 4400014261                   | 5,280.00              |                        |
| 20180543  | CINTAS FIRST AID AND SAFETY                                      | ZOLL AED TRAINING EQUIPMENT     | TES      | US COM #12-ILH-011              | 1,456.00              |                        |
| 20180544  | PAPER MART INCORPORATED                                          | COPY PAPER 8 1/2 x 11 - TM      | TM       | NJ A58409                       | 1,219.20              |                        |
| 20180545  | J&J TRUCK EQUIPMENT                                              | AUTO REPAIR / SUPPLIES          | NHL      | COSTARS 25                      | 1,294.71              |                        |
| 20180546  | BINSKY SERVICE                                                   | HVAC SERVICE                    | NHL      |                                 | 1,883.02              |                        |
| 20180547  | TRIUS INC                                                        | AUTO PART                       | TM       | PA 4400018778                   | 1,191.69              |                        |
| 20180548  | FYR-FYTER SALES & SERVICE, INC.                                  | FIRE EXTINGUISHER SERVICE       | EP       | NJ T-0576                       | 293.11                |                        |
| 20180549  | BINSKY SERVICE                                                   | HVAC REPAIRS/MAINTENANCE        | TM       |                                 | 9,761.89              |                        |
| 20180550  | HOOVER TRUCK CENTER                                              | COOLANT TUBE                    | PC       | NJ T-2085                       | 1,457.94              |                        |
| 20180551  | DELL MARKETING LP                                                | OFFICE 365 LICENSE ADJUSTMENT   | IT       | COSTARS 6                       | 9,049.20              |                        |
| 20180552  | TILLEY FIRE EQUIPMENT INC.                                       | FIRE ALARM INSPECTION           | NHL      |                                 | 435.87                |                        |
| 20180553  | SEALMASTER/ALLENTOWN                                             | AQUAPHALT 6 MM PATCH            | MM       |                                 | 1,127.00              |                        |
| 20180554  | SEALMASTER/ALLENTOWN                                             | AQUAPHALT 4 & 6 MM              | MULTI    |                                 | 4,188.00              |                        |
| 20180555  | CORPORATE FACILITIES, INC.<br>CAPITAL RESERVE                    | ADD'L EQUIPMENT FOR EP          | EP       | US COM 4400030404               | 1,365.36              |                        |
| 20180556  | WEATHERWORKS                                                     | WEATHER FORECAST SERVICES-2019  | ESS      |                                 | 7,150.00              |                        |
| 20180557  | MERCER SPRING & ALIGNMENT CORP                                   | SPRING REPLACEMENTS-L.G. FLOW T | NHL      |                                 | 10,494.24             |                        |
| 20180558  | SUSSEX COUNTY MUNICIPAL UTILITIES<br>AUTHORITY                   | ROADWAY SWEEPINGS DISPOSAL      | MM       |                                 |                       | 102.45                 |
| 20180559  | SCHNEIDER ELECTRIC BUILDING<br>AMERICAS, INC.<br>CAPITAL RESERVE | CALHOUN ST CAMERA ADD           | ESS      |                                 | 13,775.00             |                        |
| 20180560  | SCHNEIDER ELECTRIC BUILDING<br>AMERICAS, INC.<br>CAPITAL RESERVE | WASHINGTON XING CAMERA ADD      | ESS      |                                 | 10,800.00             |                        |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**REPORT OF PURCHASING ACTIVITIES**

December 2018

| PO<br>Number             | Vendor Name                  | General Description           | Req Dept | Contract/Resolution/<br>Comment | ** BY AUTHORITY OF ** |                           |                 |
|--------------------------|------------------------------|-------------------------------|----------|---------------------------------|-----------------------|---------------------------|-----------------|
|                          |                              |                               |          |                                 | Commission            | Director of<br>Purchasing | Director        |
| 20180561                 | MONROE COUNTY CONTROL CENTER | ANNUAL RADIO TOWER ELETRIC    | DWG      |                                 |                       | 1,200.00                  |                 |
| 20180562                 | ADVANCE AUTO PARTS           | AUTO REPAIR / SUPPLIES        | TM       | US COM #2017000280              |                       | 1,106.04                  |                 |
| 20180563                 | SYNCB/AMAZON                 | SAMSUNG FLAT SCREEN TV'S/WALL | NHL      |                                 |                       | 9,382.56                  |                 |
| 20180564                 | TILLEY FIRE EQUIPMENT INC.   | FIRE ALARM REPAIR             | NHL      |                                 |                       | 797.34                    |                 |
| Purchase Order Count: 23 |                              |                               |          |                                 | <u>\$31,220.36</u>    | <u>\$63,487.81</u>        | <u>\$102.45</u> |
| AUTHORITY TOTALS:        |                              |                               |          |                                 |                       |                           |                 |
| GRAND TOTAL:             |                              |                               |          |                                 |                       | <u>\$94,810.62</u>        |                 |

Delaware River Joint Toll Bridge Commission  
Meeting of January 28, 2019

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER  
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2018**

| <b>SUBJECT</b>                               | <b>DESCRIPTION</b>                                    | <b>PAGE<br/>NUMBER</b> |
|----------------------------------------------|-------------------------------------------------------|------------------------|
| <b>E-ZPass CSC/VPC<br/>Operations Report</b> | <b>E-ZPass CSC/VPC Operations Report<br/>December</b> | <b>1-3</b>             |

Delaware River Joint Toll Bridge Commission  
Meeting of January 28, 2019

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER  
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2018**

E-ZPass Account and Transponder Information as reported by Conduent State and Local  
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

| Migrated Business Accounts | Migrated Private Accounts | Total Number of<br>Migrated<br>Accounts | Total Number of<br>NJ CSC Active<br>Accounts |
|----------------------------|---------------------------|-----------------------------------------|----------------------------------------------|
| 1,654                      | 77,339                    | 78,993                                  | 3,010,713                                    |

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

| Migrated Business Account<br>Transponders | Migrated Private Account<br>Transponders | Total Number<br>of Migrated<br>Transponders | Total Number of NJ<br>CSC Active<br>Transponders |
|-------------------------------------------|------------------------------------------|---------------------------------------------|--------------------------------------------------|
| 9,228                                     | 131,323                                  | 140,551                                     | 5,531,471                                        |

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission  
Meeting of January 28, 2019

**E-Z PASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**DECEMBER 2018**

| <b>E-ZPass Department Call Activity</b>               | <b>Total Calls for<br/>December</b> |
|-------------------------------------------------------|-------------------------------------|
| <b><i>CSC/VPC Inquiries</i></b>                       |                                     |
| Account Modification Requests                         | 65                                  |
| Violation Notification Inquires                       | 43                                  |
| <b><i>General Commission Inquiries</i></b>            |                                     |
| Calls referred to Other Departments (H.R., Eng., ESS) | 25                                  |
| <b><i>Web-Inquiries</i></b>                           |                                     |
| Account Updates                                       | 15                                  |
| Violations                                            | 5                                   |
| Disputes                                              | 2                                   |
| <b>TOTAL NUMBER OF CALLS</b>                          | <b>155</b>                          |

E-ZPass account modification requests and violation inquiries represent an increase in calls for December.

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)  
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM  
DECEMBER 2018**

**CSC/VPC Pre-Migration Collection Update:**

As a result of pre-migration collection efforts from January 2015 through December 2018, Professional Account Management (PAM) a Duncan Solutions Company reports \$166,868.70 collected in outstanding tolls and fees.

The Commission provided Professional Account Management (PAM) with notification to terminate the Agreement on March 7, 2019 and thereby, terminating the pre-migration collection effort.

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – December 2018, New Jersey E-ZPass reports \$3,374,136.64 collected in tolls and \$12,215,175.93 collected in fees.

**Violation Camera Monitoring:**

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Electronic Toll Collection System Replacement (Vehicle Classification, DVAS and VTolls) Meetings
8. Scudder Falls Bridge CSC Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**ELECTRONIC TOLL COLLECTION PROGRAM**

**MONTH OF DECEMBER 2018**

| <b>SUBJECT</b> | <b>DESCRIPTION</b>                        | <b>PAGE<br/>NUMBER</b> |
|----------------|-------------------------------------------|------------------------|
| ETC PROGRAM    | Electronic Toll Collection Program Report | 1                      |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF DECEMBER 2018**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore is addressing punch list items, final project documentation and as-built drawings. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge. A kick-off meeting for Phase 2 CSC implementation occurred, with the video transaction processing from the Scudder Falls Bridge included as part of Phase 2. The Commission's in-lane toll system provider, TransCore, submitted sample transactions and images to Conduent to use in developing the AET processing system.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 28, 2019**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of December 2018**

| <b>SUBJECT</b>                                           | <b>DESCRIPTION</b>                         | <b>PAGE NUMBER</b> |
|----------------------------------------------------------|--------------------------------------------|--------------------|
| <b>Contract Compliance Program<br/>Operations Report</b> | <b>Operations Report<br/>December 2018</b> | <b>1-23</b>        |

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 28, 2019**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-one (51) contracts, with the IBE Program requirements. Currently, there are 32 active contracts and 19 contracts that have been completed and archived.

**Elation Systems**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

***The following are all mandatory requirements:***

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

**Delaware River Joint Toll Bridge Commission  
Meeting of January 28, 2019**

**M E E T I N G S**

**Professional Services Contracts**

|                                             |                                                              |
|---------------------------------------------|--------------------------------------------------------------|
| <b>Pre-Proposal Meeting(s):</b>             | None                                                         |
| <b>Oral Presentation(s) / Interview(s):</b> | C-733A Construction Management Services Task Order Agreement |
| <b>Kick-Off Meeting(s):</b>                 | None                                                         |

**Construction Contracts**

|                                       |      |
|---------------------------------------|------|
| <b>Pre-Bid Meeting(s):</b>            | None |
| <b>Bid Opening(s):</b>                | None |
| <b>Pre-Construction Meeting(s):</b>   | None |
| <b>Kick-Off Meeting(s):</b>           | None |
| <b>Bi-Weekly Progress Meeting(s):</b> | None |

**Meeting(s) / Conference(s) / Seminar(s) / Event(s)**

DRJTBC - Monthly Departmental (CAO) Staff Meeting  
DRJTBC - Monthly Committee Meeting  
DRJTBC - Monthly Commissioner's Meeting  
DRJTBC - Monthly Senior Staff Meeting  
12/05/18 - HCCLV Monthly Board Meeting  
12/08/18 - SHCCNJ Winter Gala  
12/19/18 - WTS Holiday Luncheon & Board Meeting

**Elation Produced Reports**

The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

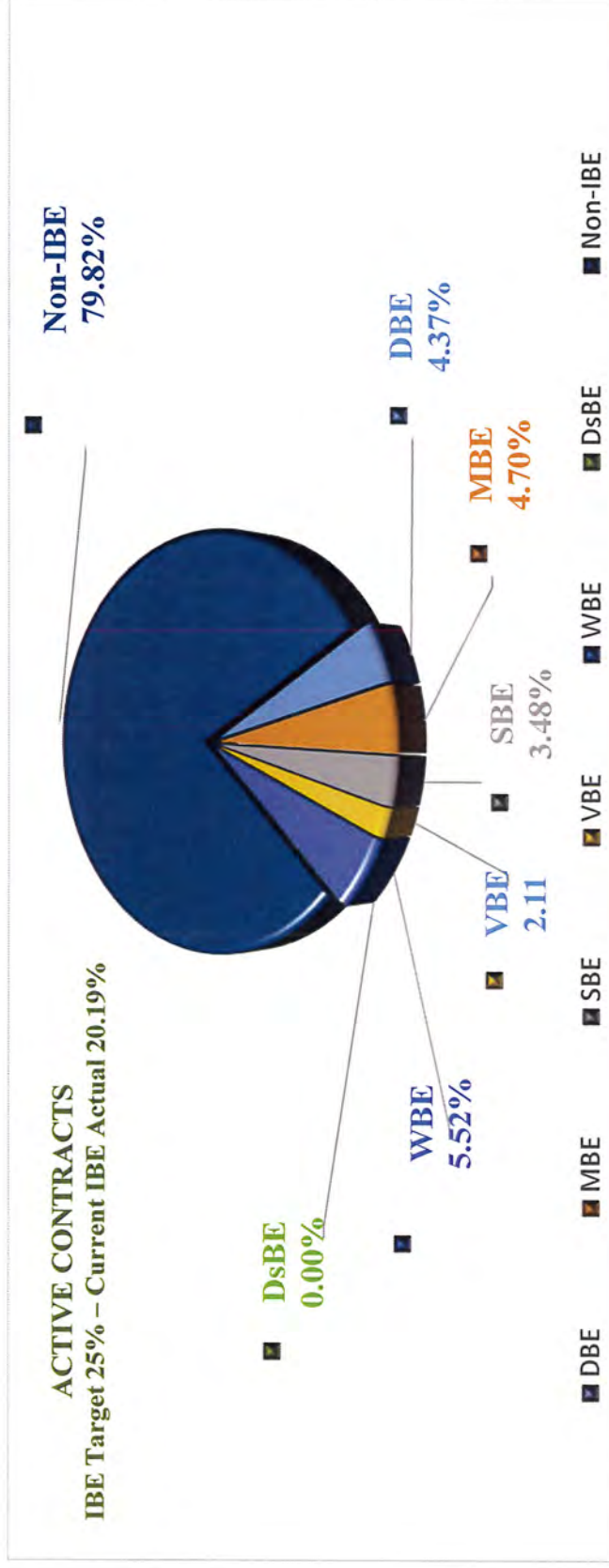
The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

# PERCENTAGES OF PAYMENTS TO ALL CERTIFIED IBE SUBCONTRACTORS

## (MBE / WBE / SBE / VBE / DBE / DSBE / VBE)



|                                                                         | DBE             | MBE              | WBE              | SBE             | VBE             | Total Payments to IBEs to Date | IBE % of Total Contract Value to 12/27/18 | Prime Total Contract Payments to 12/27/18 | Total Contract Value as of 12/27/18 |
|-------------------------------------------------------------------------|-----------------|------------------|------------------|-----------------|-----------------|--------------------------------|-------------------------------------------|-------------------------------------------|-------------------------------------|
| Payments of All Professional & Construction Services Contracts Combined | \$ 9,478,325.59 | \$ 10,190,470.96 | \$ 11,958,052.90 | \$ 7,550,995.95 | \$ 4,579,071.88 | \$ 43,756,917.28               |                                           | \$ 216,779,044.68                         | \$ 553,354,880.00                   |
| Payments Percentage of All Contracts Combined                           | 4.37%           | 4.70%            | 5.52%            | 3.48%           | 2.11%           | 20.19%                         | 7.91%                                     | 39.18%                                    |                                     |

**PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE**

|   | Professional Services Payments<br>by Diversity Type                                                                                             | DBE             | MBE             | WBE           | SBE             | VBE             | IBE Total Payments<br>to 12/27/18 | IBE Payment<br>Percentage(s) to<br>12/27/18 | Prime Total Contract<br>Payments to 12/27/18 | Total Contract Value<br>as of 12/27/18 |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------|
|   | Diversity Type Total Payments                                                                                                                   | \$ 2,727,328.68 | \$ 4,423,790.35 | \$ 842,496.99 | \$ 2,032,503.51 | \$ 2,095,424.96 | \$ 11,694,679.26                  | 25.49%                                      | \$ 45,876,351.19                             | \$ 89,920,761.09                       |
| 1 | C-519A / GANNETT FLEMING;<br>ARCHITECTS, INC. - Southern<br>Operations & Maintenance<br>Facilities Improvements                                 |                 |                 | \$ 947.95     | \$ 89,151.40    |                 | \$ 90,099.35                      | 44.35%                                      | \$ 203,160.42                                | \$ 3,012,681.45                        |
| 2 | C-644A / GANNETT FLEMING -<br>I78 Bridges & Approach Slab<br>Rehabilitation                                                                     | \$ 19,565.85    |                 |               |                 |                 | \$ 19,565.85                      | 5.31%                                       | \$ 368,213.61                                | \$ 651,157.49                          |
| 3 | C-657A / JINGOLI - TOA /<br>Building Construction Management<br>Services for PA Assignment Level 3<br>Toll Bridge Facilities Energy<br>Contract | \$ 13,380.00    |                 |               |                 |                 | \$ 13,380.00                      | 4.66%                                       | \$ 287,274.16                                | \$ 300,000.00                          |
| 4 | C-660A / BAKER - Scudder Falls<br>Bridge Replacement Project Final<br>Design Services                                                           | \$ 1,572,719.09 | \$ 2,758,402.62 | \$ 290,972.86 |                 | \$ 1,736,378.16 | \$ 6,358,472.73                   | 22.32%                                      | \$ 28,490,033.74                             | \$ 28,490,033.74                       |
| 5 | C-662A / McCormick - Scudder<br>Falls Bridge Replacement Public<br>Involvement Services                                                         | \$ 229,382.20   |                 |               |                 |                 | \$ 229,382.20                     | 24.38%                                      | \$ 941,003.81                                | \$ 1,800,016.87                        |
| 6 | C-684A-(1)-2 / CHERRY, WEBER<br>ASSOCIATES, P.C. - General<br>Engineering Services 2015-2018<br>Annual Inspections                              |                 | \$ 177,364.07   |               |                 |                 | \$ 177,364.07                     | 23.96%                                      | \$ 740,166.35                                | \$ 840,000.00                          |
| 7 | C-696A / JOHNSON, MIRMIRAN<br>AND THOMPSON, INC. - TOA /<br>Engineering Services for PA<br>Assignment                                           | \$ 60,996.27    |                 |               |                 |                 | \$ 60,996.27                      | 21.60%                                      | \$ 282,327.97                                | \$ 500,000.00                          |
| 8 | C-696B / FRENCH & PARRELLO<br>ASSOCIATES (IBE) - TOA /<br>Engineering Services for NJ<br>Assignment                                             |                 |                 |               | \$ 40,502.02    | \$ 139,135.60   | \$ 139,135.60                     | 100.00%                                     | \$ 139,135.60                                | \$ 500,000.00                          |
| 9 | C-701A / RUMMEL, KLEPPER<br>AND KAHL - TOA / Engineering<br>Services for Electronic Toll<br>Collection Systems                                  | \$ 60,114.47    |                 | \$ 300.00     |                 |                 | \$ 60,414.47                      | 18.49%                                      | \$ 326,737.20                                | \$ 500,000.00                          |

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 12/27/2018

**PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE**

| Professional Services Payments<br>by Diversity Type                                                                                                         | DBE             | MBE             | WBE           | SBE             | VBE             | IBE Total Payments<br>to 12/27/18 | IBE Payment<br>Percentage(s) to<br>12/27/18 | Prime Total Contract<br>Payments to 12/27/18 | Total Contract Value<br>as of 12/27/18 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------|
| Diversity Type Total Payments                                                                                                                               | \$ 2,727,328.68 | \$ 4,423,790.35 | \$ 842,496.99 | \$ 2,032,503.51 | \$ 2,095,424.96 | \$ 11,694,679.26                  | 25.49%                                      | \$ 45,876,351.19                             | \$ 89,920,761.09                       |
| 10 C-702B / IH ENGINEERS, P.C.<br>(IBE) - Structural / Civil Task Order<br>Agreement for NJ Assignment                                                      |                 | \$ 488,097.33   |               |                 |                 | \$ 488,097.33                     | 100.00%                                     | \$ 488,097.33                                | \$ 1,000,000.00                        |
| 11 C-703A / URBAN ENGINEERS,<br>INC. - TOA / Construction<br>Management Services for PA<br>Assignment                                                       |                 | \$ 15,199.70    |               |                 |                 | \$ 15,199.70                      | 4.33%                                       | \$ 351,224.46                                | \$ 500,000.00                          |
| 12 C-707A / USA ARCHITECTS<br>(IBE) - Commission Administration<br>Building at Scudder Falls                                                                |                 |                 | \$ 166,452.01 | \$ 1,183,258.69 | \$ 219,911.20   | \$ 1,183,258.69                   | 100.00%                                     | \$ 1,183,258.69                              | \$ 1,376,451.71                        |
| 13 C-715A / PENNONI ASSOCIATES,<br>INC. - Structural/Civil Task Order<br>Agreement for PA Assignment                                                        | \$ 33,027.35    |                 |               |                 |                 | \$ 33,027.35                      | 22.77%                                      | \$ 145,036.83                                | \$ 1,000,000.00                        |
| 14 C-716A JMT, Inc. - Facilities Task<br>Order Assignment                                                                                                   |                 |                 |               |                 |                 | \$ -                              | 0.00%                                       | \$ -                                         | \$ 1,000,000.00                        |
| 15 C-729A FRENCH & PARRELLO<br>ASSOCIATES (IBE) -<br>FACILITIES TASK ORDER<br>AGREEMENT - NJ ASSIGNMENT                                                     |                 |                 |               |                 |                 | \$ -                              | 0.00%                                       | \$ -                                         | \$ 500,000.00                          |
| 16 CI-671A / TRC ENGINEERS -<br>Scudder Falls Bridge Replacement<br>Project Engineering Services for PA<br>Approach Improvements                            | \$ 579,789.67   |                 |               |                 |                 | \$ 579,789.67                     | 51.45%                                      | \$ 1,126,957.83                              | \$ 6,515,220.03                        |
| 17 CI-672A / PARSONS<br>BRINCKERHOFF, INC. (WSP) -<br>Scudder Falls Bridge Replacement<br>Project Engineering Services for<br>Main River Bridge Replacement |                 | \$ 289,125.24   |               |                 |                 | \$ 289,125.24                     | 23.77%                                      | \$ 1,216,280.29                              | \$ 7,776,718.32                        |
| 18 CI-673A / GANNETT FLEMING<br>ARCHITECTS, INC. - SFB<br>Replacement Project Engineering<br>Services for NJ Approach<br>Construction                       |                 |                 |               | \$ 466,451.59   |                 | \$ 466,451.59                     | 27.58%                                      | \$ 1,691,335.90                              | \$ 6,568,103.32                        |

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 12/27/2018.

**PROFESSIONAL SERVICES PAYMENTS & IBE ACTUAL TO DATE**

| Professional Services Payments<br>by Diversity Type                                                                                                      | DBE             | MBE             | WBE           | SBE             | VBE             | IBE Total Payments<br>to 12/27/18 | IBE Payment<br>Percentage(s) to<br>12/27/18 | Prime Total Contract<br>Payments to 12/27/18 | Total Contract Value<br>as of 12/27/18 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------|
| Diversity Type Total Payments                                                                                                                            | \$ 2,727,328.68 | \$ 4,423,790.35 | \$ 842,496.99 | \$ 2,032,503.51 | \$ 2,095,424.96 | \$ 11,694,679.26                  | 25.49%                                      | \$ 45,876,351.19                             | \$ 89,920,761.09                       |
| 19 CM-644A / GREENMAN-<br>PEDERSEN, INC. - I78 Bridges and<br>Approach Slabs Rehabilitation<br>Construction Management Services<br>/ Inspection Services | \$ 158,353.78   |                 | \$ 53,329.80  |                 |                 | \$ 211,683.58                     | 19.66%                                      | \$ 1,076,579.88                              | \$ 1,545,442.08                        |
| 20 CM-669A / HILL<br>INTERNATIONAL, INC. - Scudder<br>Falls Bridge Replacement Project<br>Construction Management Services                               |                 | \$ 710,801.09   | \$ 315,294.67 | \$ 253,139.81   |                 | \$ 1,279,235.57                   | 19.02%                                      | \$ 6,724,509.99                              | \$ 25,015,066.98                       |
| 21 CM-707A / JOSEPH JINGOLI &<br>SON, INC. - Commission<br>Administration Building at Scudder<br>Falls Construction Management<br>Services               |                 |                 |               |                 |                 | \$ -                              | 0.00%                                       | \$ 95,017.13                                 | \$ 529,869.10                          |

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 to 12/27/2018

# CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

| Construction Services Payments<br>by Diversity Type                                                                                    | DBE             | MBE             | WBE              | SBE             | VBE             | IBE Total Payments<br>to 12/27/18 | IBE Payment<br>Percentage(s) to<br>12/27/18 | Prime Total Contract<br>Payments to 12/27/18 | Total Contract Value<br>as of 12/27/18 |
|----------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|------------------|-----------------|-----------------|-----------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------|
| Diversity Type Total Payments                                                                                                          | \$ 6,750,996.91 | \$ 5,766,680.61 | \$ 11,115,555.91 | \$ 5,518,492.44 | \$ 2,483,646.92 | \$ 31,635,372.79                  | 18.51 %                                     | \$ 170,902,693.49                            | \$463,434,119.62                       |
| 1 DB-540A / TRANSORE -<br>Electronic Toll Collection System<br>Replacement - Design, Build &<br>Maintain                               | \$ 2,024,382.73 | \$ 285,650.85   | \$ 6,177.93      |                 |                 | \$ 2,316,211.51                   | 22.30%                                      | \$ 10,385,693.44                             | \$12,462,964.26                        |
| 2 DB-724A SCHNEIDER ELECTRIC<br>Electronic Surveillance / Detection<br>System Maintenance Contract                                     |                 |                 |                  |                 |                 |                                   | 0.00%                                       | \$ -                                         | \$11,294,820.75                        |
| 3 T-644A / J.D. ECKMAN -<br>Easton/Phillipsburg TB Facility<br>Administration Building                                                 |                 |                 |                  |                 |                 |                                   | 0.00%                                       | \$ 10,165,531.24                             | \$ 11,117,003.61                       |
| 4 T-645A MJF - Building & Facilities<br>Energy Conservation                                                                            | \$ 131,065.40   |                 | \$ 333,964.76    | \$ 2,547,000.00 |                 | \$ 3,012,030.16                   | 69.20%                                      | \$ 4,352,479.00                              | \$ 5,326,520.00                        |
| 5 T-645B / SCHNEIDER ELECTRIC -<br>Building & Facilities Energy<br>Conservation Measures -<br>Mechanical/Controls                      | \$ 360,695.00   |                 |                  |                 |                 | \$ 360,695.00                     | 42.98%                                      | \$ 839,284.55                                | \$ 1,154,809.00                        |
| 6 T-668A / TRUMBULL - Scudder<br>Falls Bridge Replacement Project                                                                      | \$ 4,185,965.67 | \$ 5,478,161.01 | \$ 10,455,744.38 | \$ 1,749,213.28 | \$ 2,453,942.42 | \$ 24,323,026.76                  | 17.83%                                      | \$ 136,399,665.79                            | \$ 396,000,000.00                      |
| 7 T-707A / BRACY - Commission<br>Administration Building at Scudder<br>Falls Bridge & Adaptive Reuse of<br>the 1799 Building           |                 | \$ 2,868.75     | \$ 112,632.30    | \$ 165,219.30   | \$ 29,704.50    | \$ 310,424.85                     | 5.46%                                       | \$ 5,685,585.47                              | \$ 21,357,000.00                       |
| 8 T-708A / ALLIED PAINTING - New<br>Hope/Lambertville Toll Bridge<br>Floor System Rehabilitation -<br>Facility Administration Building | \$ 48,888.11    |                 | \$ 43,403.96     | \$ 12,820.26    |                 | \$ 105,112.33                     | 7.20%                                       | \$ 1,459,400.00                              | \$ 1,694,000.00                        |
| 9 TS-677A / SPARWICK (IBE) -<br>Scudder Falls TSB Interim Deck<br>Repairs on I-95                                                      |                 |                 |                  | \$ 999,656.00   |                 | \$ 999,656.00                     | 100.00%                                     | \$ 999,656.00                                | \$ 1,003,336.00                        |

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 - 12/27/2018

# CONSTRUCTION SERVICES PAYMENTS & IBE ACTUAL TO DATE

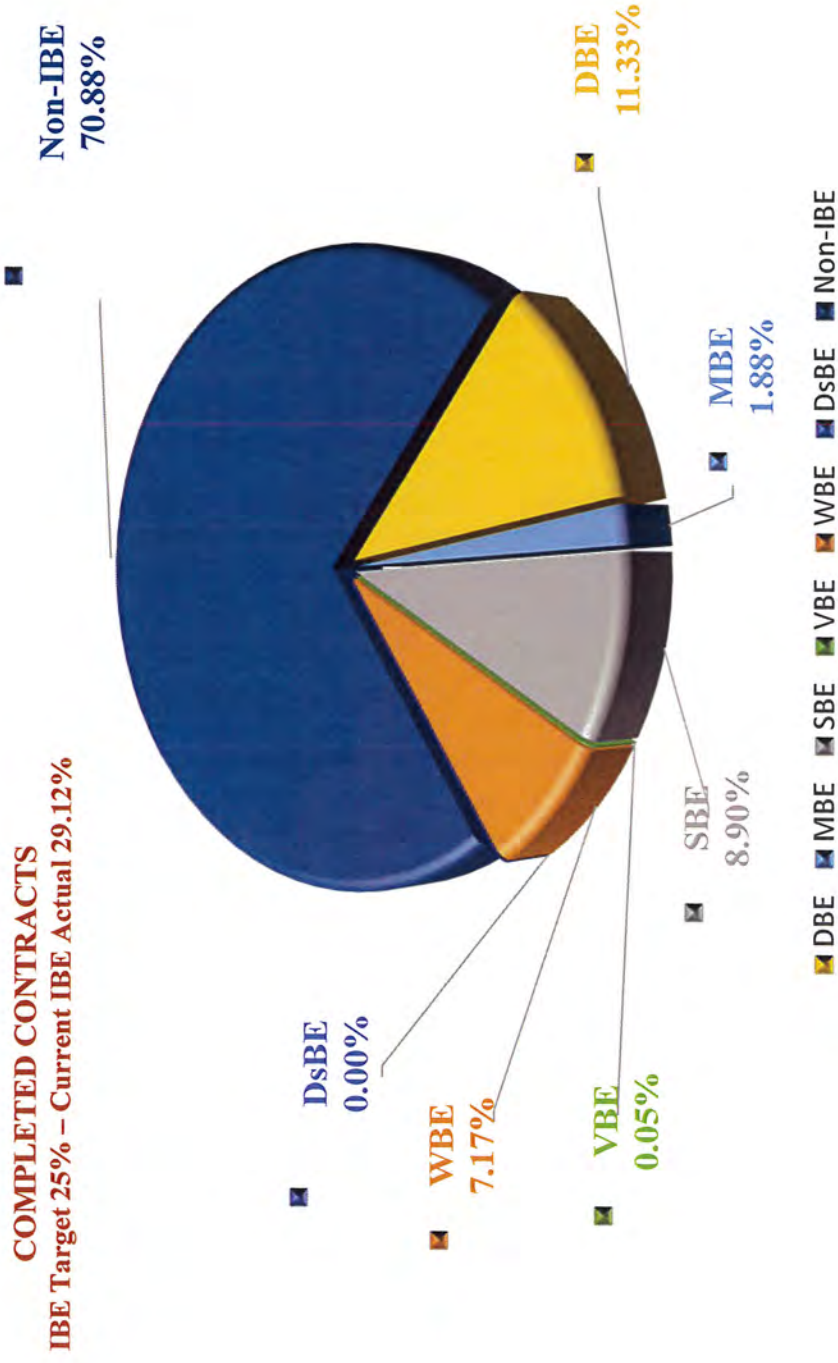
| Construction Services Payments<br>by Diversity Type                                                           | DBE             | MBE             | WBE              | SBE             | VBE             | IBE Total Payments<br>to 12/27/18 | IBE Payment<br>Percentage(s) to<br>12/27/18 | Prime Total Contract<br>Payments to 12/27/18 | Total Contract Value<br>as of 12/27/18 |
|---------------------------------------------------------------------------------------------------------------|-----------------|-----------------|------------------|-----------------|-----------------|-----------------------------------|---------------------------------------------|----------------------------------------------|----------------------------------------|
| Diversity Type Total Payments                                                                                 | \$ 6,750,996.91 | \$ 5,766,680.61 | \$ 11,115,555.91 | \$ 5,518,492.44 | \$ 2,483,646.92 | \$ 31,635,372.79                  | 18.51%                                      | \$ 170,902,693.49                            | \$463,434,119.62                       |
| 10 TS-687A / CARR & DUFF - Lower<br>Trenton Toll Supported Bridge<br>Replacement Of Sign Lighting<br>Elements |                 |                 | \$ 163,632.58    |                 |                 | \$ 163,632.58                     | 28.02%                                      | \$ 584,060.00                                | \$ 647,000.00                          |
| 11 TTS-723A / J. FLETCHER<br>CREAMER - On Call Beam Guide<br>Rail & Attenuator Replacement                    |                 |                 |                  | \$ 44,583.60    |                 | \$ 44,583.60                      | 142.27%                                     | \$ 31,338.00                                 | \$ 1,376,666.00                        |

\* IBE percentages are calculated based on the Prime(s) payment amount.

Reporting from 07/01/2014 - 12/27/2018

# PERCENTAGES OF PAYMENTS TO ALL COMPLETED IBE SUBCONTRACTORS

(MBE / WBE / SBE / DBE / DSBE / VBE)



Reporting from 07/01/2014 – 12/27/2018

## Completed Professional Services Contracts Payments Detail Report

Total Prime's Contracts Value \$ 3,941,422.24  
 Total Payments to IBEs \$ 955,025.43  
 IBE Target 25.00%  
**IBE Actual 24.23%**

\*Met or Exceeded The Target\*  
 \*Did Not Meet The Target\*

| CONTRACT TITLE                                                                       | CONTRACT NO.   | PRIME CONSULTANT                                            | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|--------------------------------------------------------------------------------------|----------------|-------------------------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 1 I-78 Maintenance Garage Expansion                                                  | C-508A<br>IBE  | BURNS ENGINEERING, INC.                                     | \$ 717,042.74   | \$ 717,042.74  | 25.00%     | 42.65%     |          | 07/27/2015 | 10/31/2018 |
|                                                                                      |                | American Engineers Group, LLC                               | \$ 25,301.82    | \$ 25,301.82   | 06.30%     | 3.53%      | MBE      |            |            |
|                                                                                      |                | Malick & Scherer                                            | \$ 110,172.32   | \$ 110,172.32  | 03.40%     | 15.36%     | DBE      |            |            |
|                                                                                      |                | Sowinski Sullivan Architects, PC                            | \$ 170,321.80   | \$ 170,321.80  | 17.55%     | 23.75%     | WBE      |            |            |
| 2 I-78 Maintenance Garage Expansion Engineering Services for Construction Management | CM-508A<br>IBE | STV, Inc.                                                   | \$ 582,335.21   | \$ 582,335.21  | 25.00%     | 13.83%     |          | 02/29/2016 | 04/30/2018 |
|                                                                                      |                | Envision Consultants, Ltd.                                  | \$ 33,957.55    | \$ 33,957.55   | 06.30%     | 5.83%      | SBE      |            |            |
|                                                                                      |                | HRV Conformance Verification Associates, Inc.               | \$ 19,937.70    | \$ -           | 03.40%     | 0.00%      | DBE      |            |            |
|                                                                                      |                | IH Engineers, P.C.                                          | \$ 46,603.11    | \$ 46,603.11   | 17.55%     | 8.00%      | MBE      |            |            |
| 3 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction             | CM-664A<br>IBE | PRIME CONSULTANT                                            | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|                                                                                      |                | GREENMAN-PEDERSEN, INC.                                     | \$ 849,622.00   | \$ 849,622.00  | 25.00%     | 19.74%     |          | 02/29/2016 | 01/03/2018 |
|                                                                                      |                | Envision Consultants, Ltd.                                  | \$ 45,881.50    | \$ 45,881.50   | 05.20%     | 5.40%      | WBE      |            |            |
|                                                                                      |                | Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech | \$ 36,494.33    | \$ 36,494.33   | 03.70%     | 4.30%      | SBE      |            |            |
| 4 Scudder Falls Bridge Replacement Project - PA Noise Walls Construction             | CI-665A<br>IBE | Naik Consulting Group, P.C.                                 | \$ 76,622.13    | \$ 76,622.13   | 18.30%     | 9.02%      | DBE      |            |            |
|                                                                                      |                | Safegate Associates, LLC                                    | \$ 8,700.00     | \$ 8,700.00    | 02.60%     | 1.02%      | SBE      |            |            |
|                                                                                      |                | PRIME CONSULTANT                                            | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|                                                                                      |                | JACOBS ENGINEERING GROUP, INC.                              | \$ 626,933.76   | \$ 626,933.76  | 25.00%     | 7.14%      |          | 05/23/2016 | 11/02/2017 |
| 5 Riverton - Belvidere Toll Supported Bridge Critical Member                         | C-650A<br>IBE  | IH Engineers, P.C.                                          | \$ 44,766.05    | \$ 44,766.05   | 14.40%     | 7.14%      | MBE      |            |            |
|                                                                                      |                | RIG Consulting, Inc.                                        | \$ 68,085.01    | \$ -           | 10.86%     | 0.00%      | DBE      |            |            |
|                                                                                      |                | PRIME CONSULTANT                                            | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|                                                                                      |                | AMMANN & WHITNEY                                            | \$ 451,072.33   | \$ 451,072.33  | 25.00%     | 20.66%     |          | 10/26/2015 | 08/08/2017 |
| 6 Portland - Columbia Toll Bridge Approach Roadways Improvements                     | CI-566A<br>IBE | Pickering, Corts & Summerson, Inc.                          | \$ 93,184.47    | \$ 93,184.47   | 25.80%     | 20.66%     | SBE      |            |            |
|                                                                                      |                | PRIME CONSULTANT                                            | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|                                                                                      |                | JACOBS ENGINEERING GROUP, INC.                              | \$ 476,991.53   | \$ 476,991.53  | 25.00%     | 30.29%     |          | 02/23/2015 | 10/15/2016 |
|                                                                                      |                | AmerCom Corporation                                         | \$ 144,473.11   | \$ 144,473.11  | 31.55%     | 30.29%     | MBE      |            |            |
|                                                                                      |                | Naik Consulting Group, P.C.                                 | \$ -            | \$ -           | 04.87%     | 0.00%      | SBE      |            |            |
|                                                                                      |                |                                                             |                 |                |            |            |          |            |            |
|                                                                                      |                |                                                             |                 |                |            |            |          |            |            |
|                                                                                      |                |                                                             |                 |                |            |            |          |            |            |

## Completed Professional Services Contracts Payments Detail Report

|                               |                 |
|-------------------------------|-----------------|
| Total Prime's Contracts Value | \$ 3,941,422.24 |
| Total Payments to IBEs        | \$ 955,025.43   |
| IBE Target                    | 25.00%          |
| <b>IBE Actual</b>             | <b>24.23%</b>   |

|                              |
|------------------------------|
| *Met or Exceeded The Target* |
| *Did Not Meet The Target*    |

| CONTRACT TITLE                                                                                     | CONTRACT NO. | PRIME CONSULTANT         | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE  |
|----------------------------------------------------------------------------------------------------|--------------|--------------------------|-----------------|----------------|------------|------------|----------|------------|-----------|
| 7 Seudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic | C-663A       | PENNONI ASSOCIATES, INC. | \$ 237,424.67   | \$ 237,424.67  | 25.00%     | 49.93%     |          | 07/30/2015 | 4/20/2016 |
|                                                                                                    | IBE          | Drive Engineering Corp.  | \$ 6,757.64     | \$ 6,757.64    | 03.40%     | 2.85%      | MBE      |            |           |
|                                                                                                    |              | TechniQuest Corporation  | \$ 111,789.60   | \$ 111,789.60  | 36.50%     | 47.08%     | MBE      |            |           |

## Completed Construction Contracts Payments Detail Report

|                               |                  |
|-------------------------------|------------------|
| Total Prime's Contracts Value | \$ 35,783,377.39 |
| Total Payments to IBEs        | \$ 11,140,502.39 |
| IBE Target                    | 25.00%           |
| <b>IBE Actual</b>             | <b>31.13%</b>    |

|                              |
|------------------------------|
| *Met or Exceeded The Target* |
| *Did Not Meet The Target*    |

| CONTRACT TITLE                                                                     | CONTRACT NO. | PRIME CONTRACTOR                                    | CONTRACT VALUE   | PAYMENT TOTALS   | PRIME TARGET | PRIME ACTUAL | IBE TYPE | START DATE | END DATE   |
|------------------------------------------------------------------------------------|--------------|-----------------------------------------------------|------------------|------------------|--------------|--------------|----------|------------|------------|
| 1 Milford-Montague Toll Bridge Salt Storage Building                               | T-717A       | BRACY CONSTRUCTION, INC.                            | \$ 656,823.96    | \$ 656,823.96    | 25.00%       | 0.79%        |          | 09/25/2017 | 11/29/2018 |
|                                                                                    | IBE          | Keystone Dirt Works, Inc.                           | \$ 77,352.85     | \$ 77,352.85     | 0.79%        | 0.79%        | WBE      |            |            |
| 2 I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility | T-508A       | BRACY CONSTRUCTION, INC.                            | \$ 9,845,177.03  | \$ 9,845,177.03  | 25.00%       | 14.43%       |          | 06/27/2016 | 06/30/2018 |
|                                                                                    | IBE          | C.A Weiss Sales, LLC                                | \$ 245,498.71    | \$ 245,498.71    | 2.49%        | 2.49%        | WBE      |            |            |
|                                                                                    |              | Central Penn Welding & Ironworks, LLC               | \$ 173,273.71    | \$ 173,273.71    | 1.76%        | 1.76%        | MBE      |            |            |
|                                                                                    |              | Gaver Industries, Inc. d/b/a Barker & Barker Paving | \$ 19,547.10     | \$ 19,547.10     | 0.20%        | 0.20%        | VBE      |            |            |
|                                                                                    |              | Ida Yeager Sales, Inc.                              | \$ 148,150.52    | \$ 148,150.52    | 1.50%        | 1.50%        | DBE      |            |            |
|                                                                                    |              | J. Sterling Solutions, LLC                          | \$ 51,476.64     | \$ 51,476.64     | 0.52%        | 0.52%        | DBE      |            |            |
|                                                                                    |              | Labe Sales, Inc.                                    | \$ 73,980.00     | \$ 73,980.00     | 0.75%        | 0.75%        | DBE      |            |            |
|                                                                                    |              | Penn State Electrical Mechanical Supply Co., Inc.   | \$ 196,063.29    | \$ 196,063.29    | 1.99%        | 1.99%        | DBE      |            |            |
|                                                                                    |              | Reeb Building Systems, LLC                          | \$ 512,970.82    | \$ 512,970.82    | 5.21%        | 5.21%        | DBE      |            |            |
|                                                                                    |              |                                                     |                  |                  |              |              |          |            |            |
| 3 Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades   | TTS-699A     | CARR AND DUFF, INC.                                 | \$ 161,150.37    | \$ 161,150.32    | 25.00%       | 37.96%       |          | 03/29/2017 | 04/24/2018 |
|                                                                                    | IBE          | General Highway Products, Inc                       | \$ 61,169.00     | \$ 61,169.00     | 25.00%       | 37.96%       | WBE      |            |            |
| 4 Scudder Falls Bridge Replacement Project - Tree Clearing                         | T-667A       | PRIME CONTRACTOR                                    | CONTRACT VALUES  | PAYMENT TOTALS   | IBE TARGET   | IBE ACTUAL   | IBE TYPE | START DATE | END DATE   |
|                                                                                    |              | AP CONSTRUCTION, INC.                               | \$ 1,721,688.26  | \$ 1,721,688.26  | 25.00%       | 26.42%       |          | 12/23/2015 | 09/20/2017 |
|                                                                                    |              | Athena Contracting, Inc.                            | \$ 243,315.01    | \$ 243,315.01    | 10.00%       | 14.13%       | WBE      |            |            |
|                                                                                    |              | BFW Group                                           | \$ 8,550.00      | \$ 8,550.00      | 0.83%        | 0.50%        | DBE      |            |            |
|                                                                                    |              | Sable Construction, Inc.                            | \$ 202,960.00    | \$ 202,960.00    | 15.00%       | 11.79%       | MBE      |            |            |
| 5 Scudder Falls Bridge Replacement Project - PA Noise Walls                        | T-666A       | PRIME CONTRACTOR                                    | CONTRACT VALUES  | PAYMENT TOTALS   | IBE TARGET   | IBE ACTUAL   | IBE TYPE | START DATE | END DATE   |
|                                                                                    |              | PKF-MARK III, INC.                                  | \$ 11,219,737.01 | \$ 11,219,737.01 | 25.00%       | 31.54%       |          | 04/29/2016 | 08/14/2017 |
|                                                                                    |              | Bird Solutions International                        | \$ 122,732.00    | \$ 122,732.00    | 1.09%        | 1.09%        |          |            |            |
|                                                                                    |              | Green Valley Landscaping, Inc.                      | \$ 72,163.76     | \$ 72,163.76     | 0.64%        | 0.64%        |          |            |            |
|                                                                                    |              | Sanders Construction Company, Inc.                  | \$ 3,338,786.23  | \$ 3,338,786.23  | 25.00%       | 29.76%       | DBE      |            |            |
|                                                                                    |              | Work Zone Contractors, LLC                          | \$ 5,352.12      | \$ 5,352.12      | 0.05%        | 0.05%        | DBE      |            |            |

## Completed Construction Contracts Payments Detail Report

|                               |                  |
|-------------------------------|------------------|
| Total Prime's Contracts Value | \$ 35,783,377.39 |
| Total Payments to IBEs        | \$ 11,140,502.39 |
| IBE Target                    | 25.00%           |
| <b>IBE Actual</b>             | <b>31.13%</b>    |

|                              |
|------------------------------|
| *Met or Exceeded The Target* |
| *Did Not Meet The Target*    |

| CONTRACT TITLE                                                           | CONTRACT NO.  | PRIME CONTRACTOR                                                                                   | CONTRACT VALUE                                   | PAYMENT TOTALS                                   | PRIME TARGET               | PRIME ACTUAL              | IBE TYPE   | START DATE | END DATE   |
|--------------------------------------------------------------------------|---------------|----------------------------------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------|----------------------------|---------------------------|------------|------------|------------|
| 6 Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling  | T-661A<br>IBE | TRC ENGINEERS<br>Garden State Highway Products<br>Burgettte Excavation, LLC t/a Traffic Regulators | \$ 1,438,941.98<br>\$ 196,519.30<br>\$ 37,947.00 | \$ 1,438,941.98<br>\$ 196,519.30<br>\$ 37,947.00 | 25.00%<br>11.00%<br>15.00% | 16.29%<br>13.66%<br>2.64% | WBE<br>SBE | 05/18/2015 | 05/18/2017 |
| 7 I-78 Toll Plaza Bumper Block Replacement                               | T-705A        | SPARWICK CONTRACTING, INC. (IBE)                                                                   | \$ 160,006.00                                    | \$ 160,006.00                                    | 25.00%                     | 100.00%                   | SBE        | 10/17/2016 | 03/03/2017 |
| 8 DIII Toll Bridges Facilities Emergency Standby Generators Improvements | T-514A<br>IBE | WEST SIDE HAMMER ELECTRIC<br>Penn State Electric Mechanical Supply Co., Inc.                       | \$ 644,686.00<br>\$ 197,339.20                   | \$ 644,686.00<br>\$ 197,339.99                   | 25.00%<br>29.00%           | 30.61%<br>30.61%          | IBE<br>DBE | 07/27/2015 | 01/08/2017 |
| 9 Lower Trenton TSB Approach Roadways Improvements                       | TS-639B       | MOUNT CONSTRUCTION CO., INC. (IBE)                                                                 | \$ 2,090,794.00                                  | \$ 2,090,794.00                                  | 25.00%                     | 100.00%                   | WBE        | 04/09/2015 | 12/06/2016 |
| 10 Easton / Phillipsburg Ramp C Stabilization                            | T-641A        | MERCO, INC. (IBE)                                                                                  | \$ 998,300.00                                    | \$ 998,300.00                                    | 25.00%                     | 100.00%                   | SBE        | 11/23/2015 | 12/01/2016 |

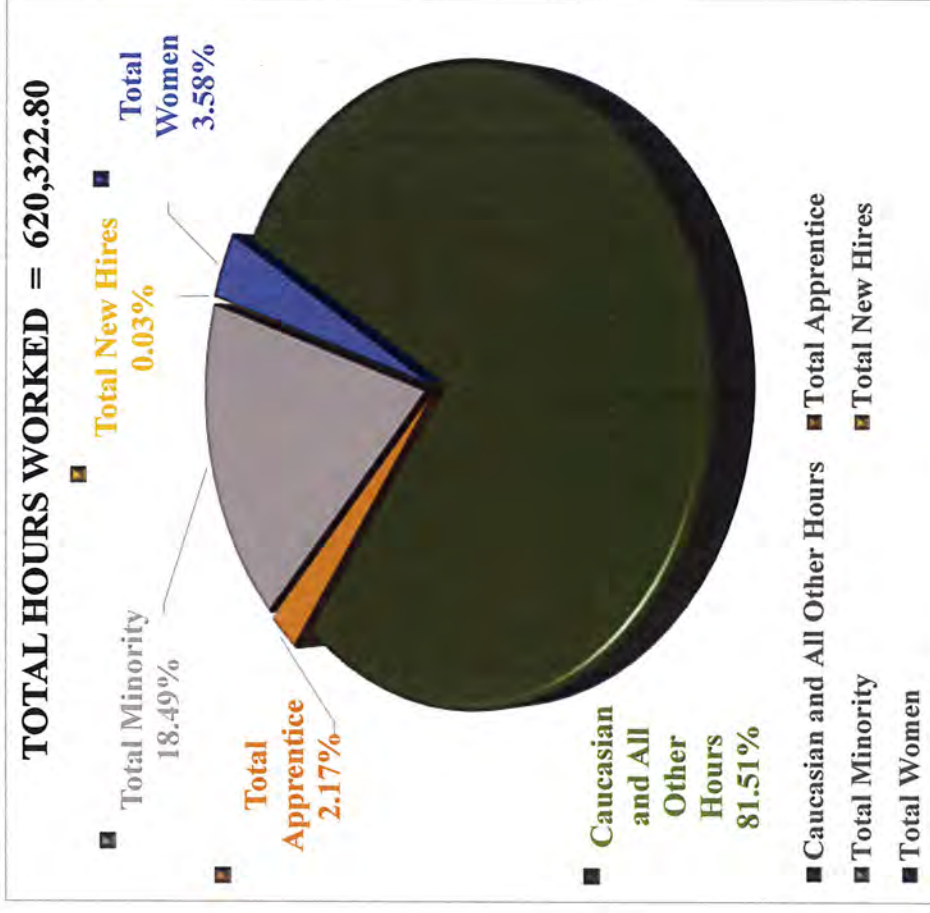
## Completed Construction Contracts Payments Detail Report

|                               |                  |
|-------------------------------|------------------|
| Total Prime's Contracts Value | \$ 35,783,377.39 |
| Total Payments to IBEs        | \$ 11,140,502.39 |
| IBE Target                    | 25.00%           |
| <b>IBE Actual</b>             | <b>31.13%</b>    |

|                                     |
|-------------------------------------|
| <b>*Met or Exceeded The Target*</b> |
| <b>*Did Not Meet The Target*</b>    |

| CONTRACT TITLE                                                         | CONTRACT NO. | PRIME CONTRACTOR                | CONTRACT VALUE  | PAYMENT TOTALS  | PRIME TARGET | PRIME ACTUAL  | IBE TYPE | START DATE | END DATE   |
|------------------------------------------------------------------------|--------------|---------------------------------|-----------------|-----------------|--------------|---------------|----------|------------|------------|
| <b>11</b> Portland - Columbia Toll Bridge Approach Roadway Improvement | CONTRACT NO. | PRIME CONTRACTOR                | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET   | IBE ACTUAL    | IBE TYPE | START DATE | END DATE   |
|                                                                        | T-566A       | INTERCOUNTY PAVING COMPANY      | \$ 6,193,334.28 | \$ 6,193,334.28 | 25.00%       | <b>30.32%</b> | DBE      | 02/25/2015 | 11/30/2016 |
|                                                                        | IBE          | Established Traffic Control     | \$ 43,589.66    | \$ 43,589.66    | 0.60%        | 0.70%         | DBE      |            |            |
|                                                                        |              | MV Contracting, Inc.            | \$ 1,652,064.50 | \$ 1,652,064.50 | 22.70%       | 26.67%        | WBE      |            |            |
|                                                                        |              | PIM Corporation                 | \$ 160,217.70   | \$ 160,217.70   | 3.50%        | 2.59%         | SBE      |            |            |
|                                                                        |              | The Vann Organization           | \$ 22,035.00    | \$ 22,035.00    | 0.40%        | 0.36%         | SBE      |            |            |
| <b>12</b> Riverton - Belvidere Toll Supported Bridge                   | CONTRACT NO. | PRIME CONTRACTOR                | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET   | IBE ACTUAL    | IBE TYPE | START DATE | END DATE   |
|                                                                        | TTS-650A     | ROAD-CON, INC.                  | \$ 652,738.50   | \$ 652,738.50   | 25.00%       | <b>4.34%</b>  |          | 08/15/2016 | 11/11/2016 |
|                                                                        | IBE          | Desilvio & Company, Inc.        | \$ 16,848.00    | \$ 16,848.00    | 2.60%        | 2.58%         | WBE      |            |            |
|                                                                        |              | Established Traffic Control     | \$ 4,317.48     | \$ 4,317.48     | 0.73%        | 0.66%         | WBE      |            |            |
|                                                                        |              | RAM-T Corporation               | \$ 7,182.00     | \$ 7,182.00     | 2.00%        | 1.10%         | DBE      |            |            |
|                                                                        |              | Williams Flagler Logistics, LLC | \$ 49,842.17    | \$ -            | 5.90%        | 0.00%         |          |            |            |

# WORKFORCE UTILIZATION - HOURS REPORTING



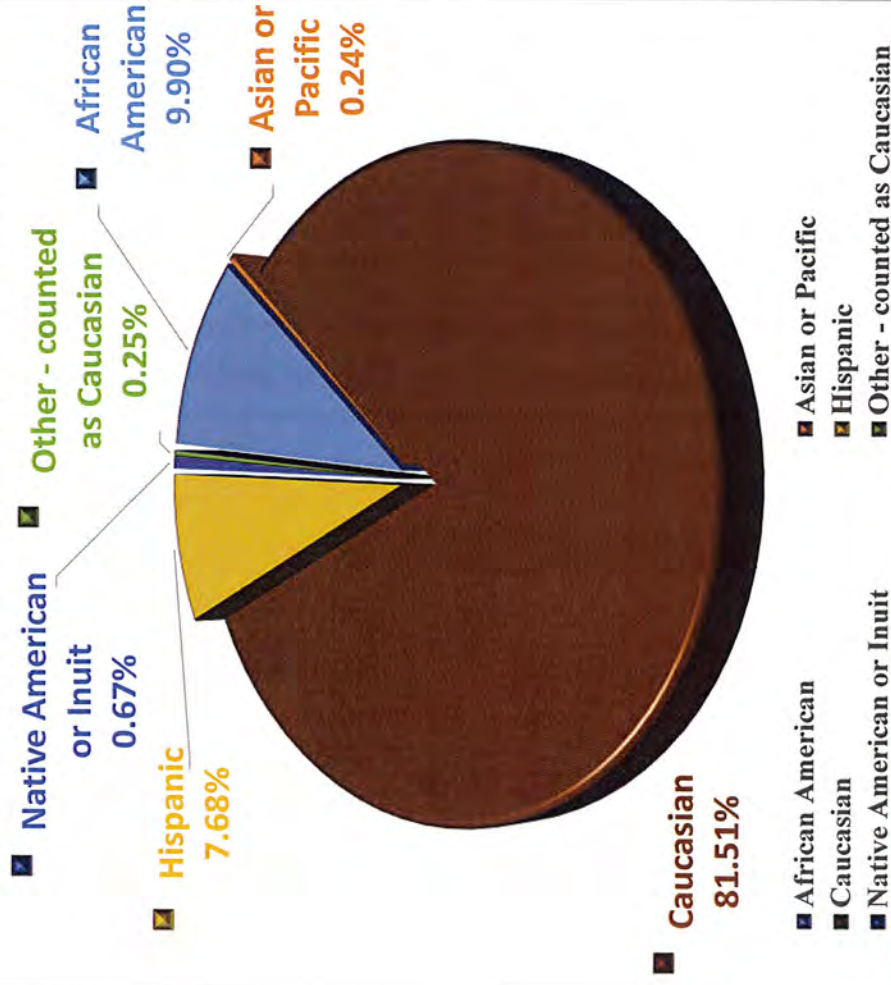
Hours Worked Pie Chart: reflects the individual(s) hours worked by the Prime Contractor(s) and Subcontractor(s) (IBE and Non-IBE) employees.

| Work Force Categories | Total Hours | # of Workers |
|-----------------------|-------------|--------------|
| Local Workers         | 594,220.80  | 1,734        |
| Total Minority        | 114,642.55  | 413          |
| Total New Hires       | 174.00      | 5            |
| Total Women           | 22,198.25   | 56           |
| Total Apprentice      | 13,456.50   | 56           |
| Total (All Workers)   | 620,322.80  | 1,825        |

Reporting from 07/01/2014 – 12/27/2018

# WORKFORCE UTILIZATION - ETHNICITY REPORTING

ETHNICITY HOURS PERCENTAGE



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

| Ethnicity Categories      | Total Hours | # of Workers |
|---------------------------|-------------|--------------|
| African American          | 61,441.00   | 179          |
| Asian or Pacific Islander | 1,461.50    | 11           |
| Caucasian                 | 504,088.00  | 1,403        |
| Hispanic                  | 47,650.55   | 217          |
| Native American or Inuit  | 4,129.50    | 6            |
| Other                     | 1,552.25    | 9            |

The above-referenced workforce utilization data is reflected in the following spreadsheets.

Reporting from 07/01/2014 – 12/27/2018

**Workforce Utilization Summary  
Active Projects (Contracts)**

|   | Project Name                                                                                 | Total Hours Worked | Local Apprentice | Total Apprentice | NJ         | NJ %   | PA         | PA %    | Caucasian / White | American Indian | Asian Pacific Islander | Black / African American | Latino / Hispanic | Other    | Total Minorities | Minority % | Women     | Women % | New Hires |
|---|----------------------------------------------------------------------------------------------|--------------------|------------------|------------------|------------|--------|------------|---------|-------------------|-----------------|------------------------|--------------------------|-------------------|----------|------------------|------------|-----------|---------|-----------|
|   |                                                                                              |                    |                  |                  |            |        |            |         |                   |                 |                        |                          |                   |          |                  |            |           |         |           |
| 1 | COMBINED TOTALS for T-668A (PA + NJ)                                                         | 620,030.80         | 12,143.00        | 13,456.50        | 245,577.35 | 39.61% | 357,565.25 | 57.67%  | 503,836.00        | 4,129.50        | 1,461.50               | 61,441.00                | 47,610.55         | 1,552.25 | 114,642.55       | 18.49%     | 22,198.25 | 3.58%   | 174.00    |
|   |                                                                                              | 537,999.75         | 8,927.00         | 8,927.00         | 228,756.75 | 42.52% | 294,351.00 | 54.71%  | 442,967.00        | 4,129.50        | 1,284.00               | 58,043.75                | 30,695.50         | 880.00   | 94,152.75        | 17.50%     | 21,033.75 | 3.91%   | 174.00    |
|   | T-668A TRUMBULL - PA - SFB Replacement Project                                               | 297,365.25         | 2,543.50         | 2,543.50         | 50,220.75  | 16.89% | 238,984.50 | 80.37%  | 246,045.25        | 2,790.50        | 1,206.50               | 29,769.50                | 17,081.50         | 472.00   | 50,848.00        | 17.10%     | 12,419.25 | 4.18%   | 0.00      |
|   |                                                                                              | 240,634.50         | 6,383.50         | 6,383.50         | 178,536.00 | 74.19% | 55,366.50  | 23.01%  | 196,921.75        | 1,339.00        | 77.50                  | 28,274.25                | 13,614.00         | 408.00   | 43,304.75        | 18.00%     | 8,614.50  | 3.58%   | 174.00    |
| 2 | DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain  | 2,040.00           | 0.00             | 0.00             | 108.00     | 5.29%  | 875.00     | 42.89%  | 321.00            | 0.00            | 158.00                 | 674.00                   | 255.50            | 631.50   | 1,087.50         | 53.31%     | 0.00      | 0.00%   | 0.00      |
|   |                                                                                              | 0.00               | 0.00             | 0.00             | 0.00       | 0.00%  | 0.00       | 0.00%   | 0.00              | 0.00            | 0.00                   | 0.00                     | 0.00              | 0.00     | 0.00             | 0.00%      | 0.00      | 0.00%   | 0.00      |
| 3 | DB-724A SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract | 0.00               | 0.00             | 0.00             | 0.00       | 0.00%  | 0.00       | 0.00%   | 0.00              | 0.00            | 0.00                   | 0.00                     | 0.00              | 0.00     | 0.00             | 0.00%      | 0.00      | 0.00%   | 0.00      |
|   |                                                                                              | 0.00               | 0.00             | 0.00             | 0.00       | 0.00%  | 0.00       | 0.00%   | 0.00              | 0.00            | 0.00                   | 0.00                     | 0.00              | 0.00     | 0.00             | 0.00%      | 0.00      | 0.00%   | 0.00      |
| 4 | T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG                     | 47,724.75          | 204.00           | 1,517.50         | 7,000.50   | 14.67% | 33,579.75  | 70.36%  | 35,161.25         | 0.00            | 19.50                  | 1,203.50                 | 11,299.75         | 40.75    | 12,522.75        | 26.24%     | 1,098.75  | 2.30%   | 0.00      |
|   |                                                                                              | 9,482.30           | 1,244.00         | 1,244.00         | 2,404.60   | 25.36% | 13,773.00  | 145.25% | 7,306.75          | 0.00            | 0.00                   | 1,124.25                 | 1,052.30          | 0.00     | 2,176.55         | 22.95%     | 65.75     | 0.69%   | 0.00      |
| 5 | T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION                                         | 9,482.30           | 1,244.00         | 1,244.00         | 2,404.60   | 25.36% | 13,773.00  | 145.25% | 7,306.75          | 0.00            | 0.00                   | 1,124.25                 | 1,052.30          | 0.00     | 2,176.55         | 22.95%     | 65.75     | 0.69%   | 0.00      |
|   |                                                                                              | 9,482.30           | 1,244.00         | 1,244.00         | 2,404.60   | 25.36% | 13,773.00  | 145.25% | 7,306.75          | 0.00            | 0.00                   | 1,124.25                 | 1,052.30          | 0.00     | 2,176.55         | 22.95%     | 65.75     | 0.69%   | 0.00      |

**Workforce Utilization Summary  
Active Projects (Contracts)**

|                                                                                                                                     | Total Hours Worked | Local Apprentice | Total Apprentice | NJ         | NJ %    | PA         | PA %   | Caucasian / White | American Indian | Asian Pacific Islander | Black / African American | Latino / Hispanic | Other    | Total Minorities | Minority % | Women     | Women % | New Hires |
|-------------------------------------------------------------------------------------------------------------------------------------|--------------------|------------------|------------------|------------|---------|------------|--------|-------------------|-----------------|------------------------|--------------------------|-------------------|----------|------------------|------------|-----------|---------|-----------|
|                                                                                                                                     | 620,030.80         | 12,143.00        | 13,456.50        | 245,577.35 | 39.61%  | 357,565.25 | 57.67% | 503,836.00        | 4,129.50        | 1,461.50               | 61,441.00                | 47,610.55         | 1,552.25 | 114,642.55       | 18.49%     | 22,198.25 | 3.58%   | 174.00    |
| <b>6</b>                                                                                                                            |                    |                  |                  |            |         |            |        |                   |                 |                        |                          |                   |          |                  |            |           |         |           |
| T-646B SCHNEIDER<br>ELECTRIC BUILDING &<br>FACILITIES ENERGY<br>CONSERVATION<br>MEASURES -<br>MECHANICAL/CONTROLS                   | 1,595.50           | 0.00             | 0.00             | 0.00       | 0.00%   | 1,105.50   | 69.29% | 1,595.50          | 0.00            | 0.00                   | 0.00                     | 0.00              | 0.00     | 0.00             | 0.00%      | 0.00      | 0.00%   | 0.00      |
| <b>7</b>                                                                                                                            |                    |                  |                  |            |         |            |        |                   |                 |                        |                          |                   |          |                  |            |           |         |           |
| T-707A Bracy Commission<br>Administration Building at<br>SFB & Adaptive Reuse of<br>the 1799 Building                               | 12,318.50          | 147.00           | 147.00           | 1,591.00   | 12.92%  | 10,727.50  | 87.08% | 11,215.00         | 0.00            | 0.00                   | 395.50                   | 708.00            | 0.00     | 1,103.50         | 8.95%      | 0.00      | 0.00%   | 0.00      |
| <b>8</b>                                                                                                                            |                    |                  |                  |            |         |            |        |                   |                 |                        |                          |                   |          |                  |            |           |         |           |
| T-708A Allied Painting New<br>Hope-Lambertville Toll<br>Bridge Floor System<br>Rehabilitation - Facility<br>Administration Building | 5,244.00           | 595.00           | 595.00           | 4,074.50   | 77.70%  | 1,169.50   | 22.30% | 1,842.50          | 0.00            | 0.00                   | 0.00                     | 3,401.50          | 0.00     | 3,401.50         | 64.86%     | 0.00      | 0.00%   | 0.00      |
| <b>9</b>                                                                                                                            |                    |                  |                  |            |         |            |        |                   |                 |                        |                          |                   |          |                  |            |           |         |           |
| TS-677A SPARWICK - SF<br>TSB Interim Deck Repairs<br>on I-95                                                                        | 580.00             | 0.00             | 0.00             | 580.00     | 100.00% | 0.00       | 0.00%  | 501.00            | 0.00            | 0.00                   | 0.00                     | 79.00             | 0.00     | 79.00            | 13.62%     | 0.00      | 0.00%   | 0.00      |
| <b>10</b>                                                                                                                           |                    |                  |                  |            |         |            |        |                   |                 |                        |                          |                   |          |                  |            |           |         |           |
| TS-687A Carr & Duff LOWER<br>TRENTON TOLL<br>SUPPORTED BRIDGE<br>REPLACEMENT OF SIGN<br>LIGHTING ELEMENTS                           | 2,734.00           | 1,026.00         | 1,026.00         | 750.00     | 27.43%  | 1,984.00   | 72.57% | 2,693.00          | 0.00            | 0.00                   | 0.00                     | 41.00             | 0.00     | 41.00            | 1.50%      | 0.00      | 0.00%   | 0.00      |
| <b>11</b>                                                                                                                           |                    |                  |                  |            |         |            |        |                   |                 |                        |                          |                   |          |                  |            |           |         |           |
| TTS-723A J FLETCHER<br>CREAMER ON CALL BEAM<br>GUIDE RAIL &<br>ATTENUATOR<br>REPLACEMENT                                            | 312.00             | 0.00             | 0.00             | 312.00     | 100.00% | 0.00       | 0.00%  | 234.00            | 0.00            | 0.00                   | 0.00                     | 78.00             | 0.00     | 78.00            | 25.00%     | 0.00      | 0.00%   | 0.00      |

**Delaware River Joint Toll Bridge Commission**  
**Meeting of January 28, 2019**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

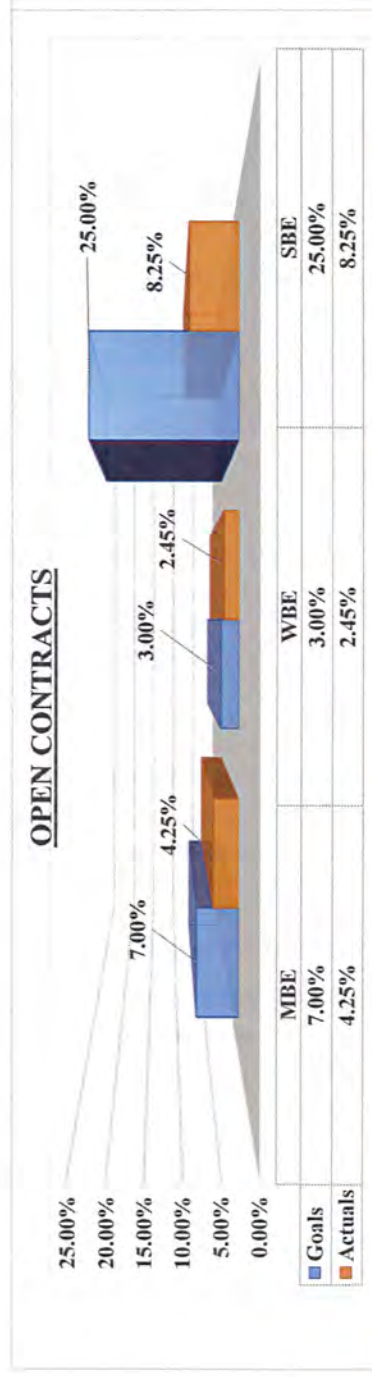
|                                                       |                   |
|-------------------------------------------------------|-------------------|
| a) PA Assigned Professional Services Contracts:       | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts:               | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts:       | 25% SBE           |

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

|                                    |     |
|------------------------------------|-----|
| ➤ Active Contracts:                | 10  |
| ➤ Completed Contracts:             | 67  |
| ➤ Total Capital Program Contracts: | 77  |
| ➤ Total Number of Contractors:     | 133 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

# Minority, Women and Small Business Enterprise Payment Reporting December-18



| SUMMARY TOTALS       |  |                  |  | WBE    |  | SBE           |  |
|----------------------|--|------------------|--|--------|--|---------------|--|
| M/WBE Summary Totals |  | \$ 33,349,128.22 |  | ACTUAL |  | ACTUAL        |  |
| SBE Summary Totals   |  | \$ 2,189,614.63  |  | 4.25%  |  | \$ 816,094.28 |  |
|                      |  |                  |  |        |  | \$ 180,710.24 |  |

| CONTRACT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE   | TOTAL PAYMENTS TO DATE | MBE GOAL 7.0 % | MBE PAYMENTS    | WBE GOAL 3.0 % | WBE PAYMENTS  | SBE GOAL 25.0 % | SBE PAYMENTS | AWARD DATE |
|--------------|-------------------------|------------------|------------------------|----------------|-----------------|----------------|---------------|-----------------|--------------|------------|
| C-502A       | AECOM Transp.           | \$ 30,397,000.00 | \$ 26,395,486.30       | 4.34%          | \$ 1,319,428.97 | 2.50%          | \$ 759,567.37 | \$ -            | \$ -         | 11/25/2008 |
| C-628A       | Dewberry                | \$ 1,000,000.00  | \$ 506,647.35          | 1.78%          | \$ 17,754.10    | 2.22%          | \$ 22,233.26  | \$ -            | \$ -         | 02/25/2014 |
| C-627B       | French & Parello        | \$ 500,000.00    | \$ 276,851.58          |                | \$ -            |                | \$ -          | \$ -            | \$ -         | 08/01/2014 |
| C-629A       | Hill International      | \$ 300,000.00    | \$ 181,931.20          |                | \$ -            |                | \$ -          | 13.66%          | \$ 40,993.70 | 07/29/2014 |
| C-556A       | Pennoni Associates      | \$ 389,614.63    | \$ 323,615.98          |                | \$ -            |                | \$ -          | 12.88%          | \$ 50,193.77 | 05/20/2014 |
| C-628B       | Louis Berger Group      | \$ 1,000,000.00  | \$ 849,510.17          |                | \$ -            |                | \$ -          | 7.56%           | \$ 75,584.81 | 12/23/2013 |
| C-549AR      | Jacobs Engineering      | \$ 452,128.22    | \$ 445,549.97          | 7.91%          | \$ 35,742.16    | 3.07%          | \$ 13,866.11  | \$ -            | \$ -         | 10/29/2013 |
| C-599A       | McCormick & Taylor      | \$ 1,000,000.00  | \$ 283,117.05          |                | \$ -            | 0.50%          | \$ 5,000.00   | \$ -            | \$ -         | 11/01/2011 |
| C-629B       | Michael Baker           | \$ 500,000.00    | \$ 329,371.12          |                | \$ -            |                | \$ -          | 2.79%           | \$ 13,937.96 | 07/29/2014 |
| C-621A       | Rummel Klepper & Kahl   | \$ 500,000.00    | \$ 487,881.63          | 8.79%          | \$ 43,941.24    | 3.09%          | \$ 15,427.54  | \$ -            | \$ -         | 11/22/2013 |

MBE = Minority Business Enterprise

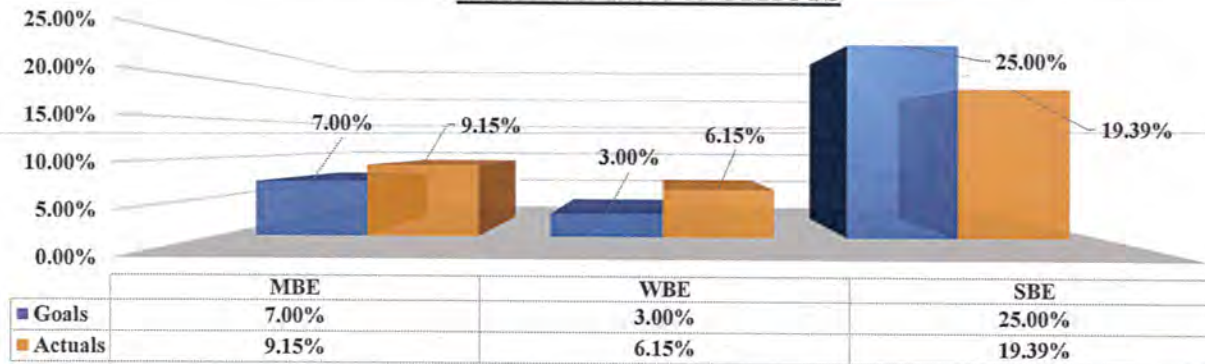
WBE = Women Business Enterprise

SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to 12/27/2018.

# Minority, Women and Small Business Enterprise Payment Reporting

## COMPLETED CONTRACTS



| SUMMARY TOTALS       |                   | MBE    |                  | WBE    |                 | SBE    |                 |
|----------------------|-------------------|--------|------------------|--------|-----------------|--------|-----------------|
| M/WBE Summary Totals | \$ 128,684,944.08 | ACTUAL | PAYMENTS         | ACTUAL | PAYMENTS        | ACTUAL | PAYMENTS        |
| SBE Summary Totals   | \$ 16,433,918.99  | 9.15%  | \$ 11,777,464.87 | 6.15%  | \$ 7,910,758.53 | 19.39% | \$ 3,185,920.49 |

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

| CONTRACT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE   | MBE GOAL 7.0 % | MBE PAYMENTS    | WBE GOAL 3.0 % | WBE PAYMENTS    | SBE GOAL 25.0 % | SBE PAYMENTS  |
|--------------|-------------------------|------------------|----------------|-----------------|----------------|-----------------|-----------------|---------------|
| DB-427B      | A.P. Construction       | \$ 4,356,866.00  | 10.00%         | \$ 435,686.60   | 7.30%          | \$ 318,051.22   |                 | \$ -          |
| T/TS-573A    | A.P. Construction       | \$ 7,823,588.00  | 7.69%          | \$ 601,633.92   | 4.92%          | \$ 384,920.53   |                 | \$ -          |
| T-440BR      | A.P. Construction       | \$ 4,608,295.33  | 11.70%         | \$ 539,170.55   | 7.33%          | \$ 337,788.05   |                 | \$ -          |
| TTS-476A-2   | A.P. Construction       | \$ 3,511,153.06  | 7.20%          | \$ 252,803.02   | 5.50%          | \$ 193,113.42   |                 | \$ -          |
| T-472A       | Allied Painting         | \$ 15,595,983.76 | 9.70%          | \$ 1,512,810.42 | 15.00%         | \$ 2,339,397.56 |                 | \$ -          |
| C-443A       | Ammann & Whitney        | \$ 770,909.81    | 10.00%         | \$ 77,090.98    | 14.00%         | \$ 107,927.37   |                 | \$ -          |
| C-445A       | Ammann & Whitney        | \$ 920,304.08    | 7.20%          | \$ 66,261.89    | 3.20%          | \$ 29,449.73    |                 | \$ -          |
| T-474A       | Bracy Contracting       | \$ 2,660,000.00  | 6.05%          | \$ 160,930.00   | 2.87%          | \$ 76,342.00    |                 | \$ -          |
| C-474A       | Brinjac                 | \$ 287,603.87    | 8.00%          | \$ 23,008.31    | 9.00%          | \$ 25,884.35    |                 | \$ -          |
| C-627A       | Buchart Horn            | \$ 132,374.35    | 0.00%          | \$ -            | 0.00%          | \$ -            |                 | \$ -          |
| C-598A       | Burns Group             | \$ 408,272.00    |                | \$ -            |                | \$ -            | 8.00%           | \$ 32,661.76  |
| C-454A       | Carroll Engineers       | \$ 500,000.00    | 18.10%         | \$ 90,500.00    | 5.90%          | \$ 29,500.00    |                 | \$ -          |
| C-543A       | Cherry Weber            | \$ 612,233.00    |                | \$ -            |                | \$ -            | 28.30%          | \$ 173,261.94 |
| C-639A       | Cherry Weber            | \$ 401,455.40    | 18.10%         | \$ 72,663.43    | 5.90%          | \$ 23,685.87    |                 | \$ -          |
| T-498A       | Cornell & Co.           | \$ 1,999,015.22  | 9.30%          | \$ 185,908.42   | 6.30%          | \$ 125,937.96   |                 | \$ -          |
| T-554A       | Dayspring Electric      | \$ 232,117.66    | 0.00%          | \$ -            | 0.00%          | \$ -            |                 | \$ -          |
| C-454B       | French & Parello        | \$ 500,000.00    |                | \$ -            |                | \$ -            | 17.00%          | \$ 85,000.00  |
| C-453A       | Gannett Fleming         | \$ 1,000,000.00  | 5.33%          | \$ 53,300.00    | 0.87%          | \$ 8,700.00     |                 | \$ -          |
| C-598B       | Gannett Fleming         | \$ 367,353.90    |                | \$ -            |                | \$ -            | 8.95%           | \$ 32,878.17  |
| C-566A       | Greenman Pedersen       | \$ 350,675.02    | 9.54%          | \$ 33,464.64    | 0.83%          | \$ 2,924.37     |                 | \$ -          |
| C-599B       | Greenman Pedersen       | \$ 1,000,000.00  |                | \$ -            |                | \$ -            | 4.00%           | \$ 40,000.00  |
| CM-437A      | Greenman Pedersen       | \$ 2,559,020.59  |                | \$ -            |                | \$ -            | 19.50%          | \$ 499,009.02 |
| CM-440B      | Greenman Pedersen       | \$ 753,336.71    |                | \$ -            |                | \$ -            | 17.64%          | \$ 132,888.60 |
| T-441A       | H & G Contractors       | \$ 1,586,698.00  | 6.60%          | \$ 104,722.07   | 1.57%          | \$ 24,911.16    |                 | \$ -          |
| C-530A       | Hill International      | \$ 400,000.00    | 2.50%          | \$ 10,000.00    | 0.00%          | \$ -            |                 | \$ -          |
| CM-427B      | Hill International      | \$ 629,749.00    |                | \$ -            |                | \$ -            | 13.60%          | \$ 85,645.86  |
| CM-447B      | Hill International      | \$ 973,401.52    | 4.10%          | \$ 39,909.46    | 2.10%          | \$ 20,441.43    |                 | \$ -          |
| CM-442A      | Hill International      | \$ 319,826.73    |                | \$ -            |                | \$ -            | 25.14%          | \$ 80,404.44  |
| CM-573A      | Hill International      | \$ 1,038,384.48  | 6.20%          | \$ 64,379.84    | 5.80%          | \$ 60,226.30    |                 | \$ -          |
| T-506A       | HRI                     | \$ 13,727,411.69 | 7.17%          | \$ 984,255.42   | 2.91%          | \$ 399,467.68   |                 | \$ -          |
| TS-505A      | IEW                     | \$ 661,352.00    | 55.00%         | \$ 363,743.60   | 8.93%          | \$ 59,058.73    |                 | \$ -          |
| DB-563A      | J. Fletcher Creamer     | \$ 1,283,717.00  | 15.00%         | \$ 192,557.55   | 4.00%          | \$ 51,348.68    |                 | \$ -          |

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

| SUMMARY TOTALS       |                   | MBE    |                  | WBE    |                 | SBE    |                 |
|----------------------|-------------------|--------|------------------|--------|-----------------|--------|-----------------|
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| SBE Summary Totals   | \$ 16,433,918.99  | 9.15%  | \$ 11,777,464.87 | 6.15%  | \$ 7,910,758.53 | 19.39% | \$ 3,185,920.49 |

**\*Categories highlighted below indicates the Prime has either met or exceeded the target.**

|                                  |                       |                  |           |                 |           |               |           |               |
|----------------------------------|-----------------------|------------------|-----------|-----------------|-----------|---------------|-----------|---------------|
| TTS-634AR                        | J. Fletcher Creamer   | \$ 896,808.00    | 8.35%     | \$ 74,885.53    | 0.42%     | \$ 3,755.75   |           | \$ -          |
| T-437A                           | J.D. Eckman           | \$ 24,412,321.90 | 7.48%     | \$ 1,826,041.68 | 3.04%     | \$ 742,134.59 |           | \$ -          |
| TS-442A                          | James A. Anderson     | \$ 2,149,268.62  | 6.30%     | \$ 135,403.92   | 1.30%     | \$ 27,940.49  |           | \$ -          |
| TS-443A                          | James A. Anderson     | \$ 2,461,975.00  | 0.00%     | \$ -            | 6.10%     | \$ 150,180.48 |           | \$ -          |
| T-543A                           | James D. Morrissey    | \$ 6,683,640.40  | 4.80%     | \$ 320,814.74   | 8.64%     | \$ 577,466.53 |           | \$ -          |
| CM-444A                          | JMT                   | \$ 905,196.00    | 9.50%     | \$ 85,993.62    | 2.80%     | \$ 25,345.49  |           | \$ -          |
| CM-506A                          | JMT                   | \$ 1,459,000.00  | 7.65%     | \$ 111,613.50   | 2.40%     | \$ 35,016.00  |           | \$ -          |
| CM-543A                          | JMT                   | \$ 752,729.58    |           | \$ -            |           | \$ -          | 30.60%    | \$ 230,335.25 |
| C-506A                           | KS Engineers          | \$ 1,156,622.33  | 63.38%    | \$ 733,067.23   | 13.44%    | \$ 155,450.04 |           | \$ -          |
| TTS-476A-1                       | Kyle Conti            | \$ 4,128,641.00  | 0.09%     | \$ 3,715.78     | 9.00%     | \$ 371,577.69 |           | \$ -          |
| DB-562A                          | M.L. Ruberton         | \$ 344,492.68    | 8.30%     | \$ 28,592.89    | 3.80%     | \$ 13,090.72  |           | \$ -          |
| T-475A                           | Miniscalco            | \$ 68,229.51     | 2.25%     | \$ 1,535.16     | 1.20%     | \$ 818.75     |           | \$ -          |
| TS-445A                          | Neshaminy Contractors | \$ 6,285,926.10  | 16.90%    | \$ 1,062,321.51 | 2.70%     | \$ 169,720.00 |           | \$ -          |
| TS-447B                          | Neshaminy Contractors | \$ 8,955,586.24  | 8.60%     | \$ 770,180.42   | 2.58%     | \$ 231,054.12 |           | \$ -          |
| C-437B                           | Parsons Brinkerhoff   | \$ 2,254,674.00  |           | \$ -            |           | \$ -          | 22.54%    | \$ 508,203.52 |
| C-437A                           | Pennoni Associates    | \$ 764,181.39    |           | \$ -            |           | \$ -          | 24.00%    | \$ 183,403.53 |
| C-455B                           | Remington & Vernick   | \$ 400,000.00    |           | \$ -            |           | \$ -          | 2.49%     | \$ 9,960.00   |
| TS-444A                          | Road-Con              | \$ 7,814,850.68  | 4.87%     | \$ 380,583.23   | 0.31%     | \$ 24,226.04  |           | \$ -          |
| T-639A                           | Road-Con              | \$ 3,324,313.00  | 0.00%     | \$ -            | 13.90%    | \$ 462,079.51 |           | \$ -          |
| T-624A                           | Sparwick              | \$ 874,601.00    | 7.60%     | \$ 66,469.68    | 0.75%     | \$ 6,559.51   |           | \$ -          |
| C-440B                           | Stantec               | \$ 728,011.79    | 4.75%     | \$ 34,580.56    | 2.80%     | \$ 20,384.33  |           | \$ -          |
| C-440A                           | Stantec               | \$ 405,011.03    | 4.80%     | \$ 19,440.53    | 6.60%     | \$ 26,730.73  |           | \$ -          |
| C-600A                           | STV                   | \$ 800,000.00    |           | \$ -            |           | \$ -          | 12.60%    | \$ 100,800.00 |
| CM-472A                          | STV                   | \$ 1,728,385.40  |           | \$ -            |           | \$ -          | 23.80%    | \$ 411,355.73 |
| CM-474A                          | STV                   | \$ 291,172.17    | 0.00%     | \$ -            | 0.00%     | \$ -          |           | \$ -          |
| C-538A                           | STV                   | \$ 500,000.00    | 1.25%     | \$ 6,250.00     | 31.20%    | \$ 156,000.00 |           | \$ -          |
| CM-443A                          | STV                   | \$ 204,152.63    | 16.75%    | \$ 34,195.57    | 11.00%    | \$ 22,456.79  |           | \$ -          |
| CM-445A                          | STV                   | \$ 682,064.44    |           | \$ -            |           | \$ -          | 26.00%    | \$ 177,336.75 |
| CM-498A                          | STV                   | \$ 571,665.66    | 12.00%    | \$ 68,599.88    | 2.40%     | \$ 13,719.98  |           | \$ -          |
| C-453B                           | T & M Associates      | \$ 1,000,000.00  |           | \$ -            |           | \$ -          | 18.90%    | \$ 189,000.00 |
| C-07-11                          | Transystems           | \$ 747,493.55    |           | \$ -            |           | \$ -          | 21.05%    | \$ 157,347.39 |
| C-447B                           | Transystems           | \$ 666,016.64    | 8.00%     | \$ 53,281.33    | 2.00%     | \$ 13,320.33  |           | \$ -          |
| CM-476A                          | Trumbull              | \$ 699,250.00    | 13.60%    | \$ 95,098.00    | 6.10%     | \$ 42,654.25  |           | \$ -          |
| C-505A                           | Urban Engineers       | \$ 154,598.70    |           | \$ -            |           | \$ -          | 36.50%    | \$ 56,428.53  |
| C-539A                           | URS Corporation       | \$ 265,070.69    |           | \$ -            |           | \$ -          | 0.00%     | \$ -          |
| <b>Total Number of Contracts</b> | <b>67</b>             |                  | <b>47</b> |                 | <b>47</b> |               | <b>20</b> |               |

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise  
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**OPERATIONS INDEX**  
**FOR**  
**COMMUNICATIONS**

| <b>SUBJECT</b> | <b>DESCRIPTION</b>                      | <b>PAGE NUMBER</b> |
|----------------|-----------------------------------------|--------------------|
| Communications | Status Report Month of<br>December 2018 | 1-2                |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**COMMUNICATIONS REPORT**  
**December 2019**

- **COMMISSION AWARENESS EFFORTS:**

**Scudder Falls Administration Building Webpage Update** – Edited, formatted, uploaded and posted a PDF of progress photos on the construction of the Commission’s new headquarters/office building in Lower Makefield, PA. The public may access the file through the previously established informational webpage on the building construction project. It is viewable at <http://www.drjtbc.org/project/commission-administration-building-at-scudder-falls>. A corresponding drone video segment is to be placed on YouTube and linked from the project webpage for public viewing as well.

**Television Show Taping at Lower Trenton Bridge** – Conducted final coordination efforts for overnight filming by CBS-TV Eye Productions for the Sherlock Holmes-inspired mystery program Elementary. Facilitated invoice for later reimbursement by CBS. Distributed email regarding intellectual property protection for the filming effort. Drafted travel advisory for overnight shutdown of the bridge and responded to various media inquiries about the filming. Compiled final Use of Facilities materials forwarded to production firm.

- **MEDIA RELATIONS:**

**Hot Topics:** “Elementary” CBS-TV show taping at Lower Trenton Bridge and travel impacts; Commission employee Julio Guridy mentioned in various Allentown municipal government articles; possible bank robber crossing of Washington Crossing Bridge; Scudder Falls Bridge Replacement Project road closures/detours; weekly Scudder Falls Bridge travel advisories; former Commission project consultant Greg May joins HNTB engineering firm; new Deck Restaurant and Bar in New Hope has bridge views; West Point cadet runs football across New Hope-Lambertville (Route 202) Toll Bridge for annual Army-Navy game in Philadelphia; annual Washington Crossing reenactment cancelled; Washington Crossing reenactment practice session near Commission’s bridge; flooding near Delaware Water Gap and other nearby recreation areas; Morrisville Borough item mentions Commission engineering staffer Justin Bowers.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Reviewed final calendar designed/produced by Community Affairs Director Jodee Inscho.

- **E-ZPass:**

Made various changes, updates, and additions to the E-ZPass information page on the Commission’s website – [www.drjtbc.org](http://www.drjtbc.org). This included transactional numbers, improved map display, and number of transponders. Added Cape May County Bridge Commission to NJE-ZPass agencies list.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

### **INTERNAL/EXTERNAL COMMUNICATIONS**

- The Commission website recorded 10,981 session (visits) in December. This reflects a decrease from November when 11,017 there were sessions, but an increase over December 2017 when there were 9,107 sessions.
- Issued 7 press releases/travel advisories in December. Aside for the previously mentioned overnight closure of the Lower Trenton Bridges for television taping, the releases were for the Scudder Falls Bridge Replacement Project.
- Posted various travel alert tickers atop the DRJTBC website.
- Worked with Bellevue Communications to complete revisions to the Commission jurisdiction map for 2019, changing the Scudder Falls Bridge to toll status and correcting the Riegelsville location. Retrieved vector file for this effort and reviewed the final product. This new completed file was shared in-house and will be used in the production of a new folder for the Compact Compliance Department.
- Conducted interviews with various individuals and/or survivors of individuals involved in or privy to the 1984-87 supplemental agreement to the Commission's Compact. Reconstructed the legislative record in both states and reviewed all relative Commission minutes after determining the process to change the Compact was initiated in 1975 and not 1980 as originally indicated.
- Processed various invoices for subscriptions and memberships.
- Provided an assortment of Scudder Falls Bridge Replacement Project progress photos to the Bucks County TMA for posting on that agency's website.
- Responded to website contact portal inquiries pertaining to the Commission's old toll tokens.
- Drafted and sent four detailed email responses to Scudder Falls Bridge Replacement Project inquiries received through the project website or the Commission's website. One concerned the Commission's frequent commuter discount program; another concerned the use of NYE-ZPass to pay tolls at the soon-to-open Scudder Falls Toll Bridge; another concerned traffic impacts at the Washington Crossing Toll-Supported Bridge; and the fourth concerned the toll rates for the new bridge. Several other Scudder Falls project inquiries were addressed through phone conversations.
- Provided NJHistoryGirl with a positive identification of a bridge photograph posted on Facebook page. The photo is of the former Yardley-Wilburtha Bridge, which was never owned by the Commission.
- Made various posts to area Facebook groups concerning lane closures/detours for the Scudder Falls Bridge Replacement Project.
- Posted/updated various detour or closure maps on the Scudder Falls Bridge Replacement Project's public website; also special alerts and advisory for weekend drainage repair detail.
- Distributed Facebook commentary postings on Commission projects/operations to respective staff; subsequently corresponded with J. Lawrence Grim.
- Corresponded with Bucks County Herald columnist Charles Meredith regarding J. Lawrence Grim, grand-nephew of pioneering free-bridge advocate Webster Grim.
- Discussed silent impact nuances with legal columnist Matt Tripolitsiotis.
- Provided photo links and other info to Phillipsburg resident inquiring about historic Northampton Street Bridge photos.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

| <b>SUBJECT</b>       | <b>DESCRIPTION</b>                      | <b>PAGE NUMBER</b> |
|----------------------|-----------------------------------------|--------------------|
| Community<br>Affairs | Status Report Month of<br>December 2018 | 1                  |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
Meeting of January 28, 2019

**Community Affairs Report**

**December 2018**

The following Community Affairs activity took place during December 2018:

**Scudder Falls Bridge Replacement Project Public Involvement**

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Questions and concerns included construction schedule, road conditions (potholes) and questions about the new administration building.

Assisted in posting weekly construction activity notice on project website.

**Use of Facilities**

Assisted in review (and subsequent denial) of request for holiday lights on the Northampton Street Toll Supported Bridge; assisted in preparations for television show taping at the Lower Trenton Toll Supported Bridge.

**Workplace Safety Committee/Training**

Completed production and distribution of 2019 safety calendar.

Attended meeting and facility review at Easton-Phillipsburg.

Completed CPR/AED training and certification.

**Various Community Relations**

Replied to various customer and community inquiries, including Use of Facilities requests and E-ZPass violations from emergency service agencies.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**  
**PROJECT STATUS REPORT**

| FACILITY                                          | PM/PAM      | CONTRACT DESCRIPTION                                                                                                                                                                                                                                        | PAGE NO. |
|---------------------------------------------------|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| <b>Trenton-Morrisville Toll Supported Bridge</b>  | RJZ/RWL     | <b>Southern Operations &amp; Maintenance Facilities Improvements</b><br><ul style="list-style-type: none"> <li>Preliminary, Final, &amp; Post Design Services, C-519A</li> </ul>                                                                            | 1        |
|                                                   | RFM/RWL     | <b>BAR7 Structural Analyses</b><br><ul style="list-style-type: none"> <li>Approach Structures, C-715A-3</li> </ul>                                                                                                                                          | 1        |
| <b>Lower Trenton Toll Supported Bridge</b>        | CTH/RWL     | <b>Trenton Makes Sign</b><br><ul style="list-style-type: none"> <li>Replacement of Sign, Design, C-628A-7</li> <li>Construction Management, C-703A-1</li> <li>Construction, TS-687A</li> </ul>                                                              | 2        |
| <b>Scudder Falls Toll Supported Bridge</b>        | KMS/RWL     | <b>Scudder Falls Bridge Replacement Project</b><br><ul style="list-style-type: none"> <li>Final Design Services, Contract C-660A</li> <li>Construction Contract, T-668A</li> </ul>                                                                          | 3-4      |
|                                                   | CTH/KMS     | <ul style="list-style-type: none"> <li>Construction Management, CM-669A</li> </ul>                                                                                                                                                                          | 4        |
|                                                   | CLR/KMS     | <ul style="list-style-type: none"> <li>Construction Inspection, PA Approaches, CI-671A</li> <li>Construction Inspection, Main River, CI-672A</li> </ul>                                                                                                     | 4-5      |
|                                                   | VMF/CLR/KMS | <ul style="list-style-type: none"> <li>Construction Inspection, NJ Approaches, CI-673A</li> </ul>                                                                                                                                                           | 5        |
|                                                   | CTH/RWL     | <ul style="list-style-type: none"> <li>BM/AET Building Code Compliance Inspections, C-703A-6</li> </ul>                                                                                                                                                     | 6        |
|                                                   | KMS/RWL     | <b>DMC Services for Construction of the SFB Project</b><br><ul style="list-style-type: none"> <li>Oversight of Final Design, C-502A-2I</li> </ul>                                                                                                           | 6-7      |
|                                                   | CTH/KMS     | <b>Public Involvement Services</b><br><ul style="list-style-type: none"> <li>Design Contract, C-662A</li> </ul>                                                                                                                                             | 7        |
|                                                   | KMS/RWL     | <b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b><br><ul style="list-style-type: none"> <li>CPMC Services 2018 through 2021, C-502A-1M</li> </ul> | 8        |
|                                                   | CAS/RWL     | <b>Commission Administration Building at Scudder Falls</b><br><ul style="list-style-type: none"> <li>Design Contract, C-707A</li> <li>Construction Management, CM-707A</li> <li>Construction, T-707A</li> </ul>                                             | 8-9      |
| <b>New Hope-Lambertville Toll Bridge</b>          | CTH/RWL     | <b>Salt Storage Facility</b><br><ul style="list-style-type: none"> <li>Design, C-702B-5</li> </ul>                                                                                                                                                          | 9        |
| <b>I-78 Toll Bridge</b>                           | VMF/CTH/KMS | <b>I-78 Bridges and Approach Slab Rehabilitation</b><br><ul style="list-style-type: none"> <li>Design Contract, C-644A</li> <li>Construction Management/Inspection, CM-644A</li> <li>Construction, T-644A</li> </ul>                                        | 10-11    |
| <b>Northampton Street Toll Supported Bridge</b>   | RFM/RWL     | <b>Rehabilitation</b><br><ul style="list-style-type: none"> <li>In-Depth Inspection and Structural analysis, C-715A-4</li> </ul>                                                                                                                            | 11       |
| <b>Milford-Montague Toll Bridge</b>               | CTH/RWL     | <b>Salt Storage Facility</b><br><ul style="list-style-type: none"> <li>Construction Management, C-703A-3</li> </ul>                                                                                                                                         | 11       |
| <b>Multiple Facilities and/or Commission-Wide</b> | JRB/RFM     | <b>Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges</b><br><ul style="list-style-type: none"> <li>Design, C-715A-1</li> </ul>                                           | 12       |
|                                                   | RJZ/RWL     | <b>Phase 1 Toll Collection Counting Facilities - District 2 &amp; 3</b><br><ul style="list-style-type: none"> <li>Preliminary, Final &amp; Post Design Services, C-696B-1</li> </ul>                                                                        | 12-13    |

**Notes:** Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane  
CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels  
CAS – C. Straccioli  
RFM – Ronald Mieszkowski

RJZ – R. Zakharia  
RLR – R. Rash  
CLR – C. Rood

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**  
**PROJECT STATUS REPORT**

| <b>FACILITY</b> | <b>PM/PAM</b> | <b>CONTRACT DESCRIPTION</b>                                                                                                                                                                                                                                                                                         | <b>PAGE NO.</b> |
|-----------------|---------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
|                 | WMC/RWL       | <b>Electronic Surveillance/ Detection System</b><br><ul style="list-style-type: none"> <li>ESS Maintenance Contract, DB-724A</li> </ul>                                                                                                                                                                             | 13              |
|                 | CAS/RWL       | <b>Electronic Toll Collection</b><br><ul style="list-style-type: none"> <li>Customer Service Center/Violation Processing Center Project, DB-584A</li> </ul>                                                                                                                                                         | 13              |
|                 | CAS/RWL       | <b>Traffic Count Program Upgrade</b><br><ul style="list-style-type: none"> <li>DR-550A</li> </ul>                                                                                                                                                                                                                   | 14              |
|                 | CAS/RWL       | <b>Electronic Toll Collection System Replacement</b><br><ul style="list-style-type: none"> <li>Design, Build, and Maintain, DB-540A</li> <li>Toll Plaza LED Sign Installation &amp; Integration, C-701A-4</li> <li>All Electronic Tolling Study, C-701A-5</li> </ul>                                                | 14              |
|                 | CAS/RWL       | <b>Level 3 Investment Grade Traffic &amp; Revenue Forecasts</b><br><ul style="list-style-type: none"> <li>C-549AR</li> </ul>                                                                                                                                                                                        | 15              |
|                 | RJZ/RWL       | <b>Buildings &amp; Facilities Energy Conservation Measures</b><br><ul style="list-style-type: none"> <li>Preliminary, Final &amp; Post Design Services, C-657A-3</li> <li>Construction Management Services, C-696A-2</li> <li>Construction, Electrical, T-645A</li> <li>Construction, Mechanical, T-645B</li> </ul> | 15-16           |
|                 | WMC/RWL       | <b>Job Ordering Contracting</b><br><ul style="list-style-type: none"> <li>Program Manager, C-727A</li> </ul>                                                                                                                                                                                                        | 17              |
|                 | RFM/RWL       | <b>General Engineering Consultant Annual Inspections</b><br><ul style="list-style-type: none"> <li>2015-2018 Annual Inspections, C-684A</li> </ul>                                                                                                                                                                  | 17-18           |
|                 | CAS/RWL       | <b>2015-2016 Traffic Engineering Consultant</b><br><ul style="list-style-type: none"> <li>C-686A</li> </ul>                                                                                                                                                                                                         | 18              |

**Notes:** *Facilities are listed South to North*

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **TRENTON-MORRISVILLE TOLL BRIDGE**

### **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS PRELIMINARY, FINAL & POST DESIGN SERVICES C-519A**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26<sup>th</sup> Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and a record room site visits to review and obtain existing records documents was conducted on March 27, 2018. GF is currently conducting existing condition surveys at the New Hope Toll Bridge Facility, contacting all existing public utilities and updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future.

### **BAR7 STRUCTURAL ANALYSES OF TRENTON-MORRISVILLE TOLL BRIDGE APPROACH STRUCTURES Task Order Assignment C-715A-3**

Under this Task Order assignment Pennoni Associates will load rate the six (6) approach structures to the Trenton-Morrisville Toll Bridge. These ratings are required as a result of the FHWA directives mandated by MAP21 and Fast Act. These bills require that all bridges be rated for Specialized Hauling Vehicles (SHVs) and Emergency Vehicles EVs). Pennoni received Notice to Proceed on October 29, 2018. They submitted the first bridge load ratings on November 27, 2018 and are scheduled to submit the remaining five (5) bridges by February 1, 2019.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
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## **LOWER TRENTON TOLL-SUPPORTED BRIDGE**

### **REPLACEMENT OF “TRENTON MAKES THE WORLD TAKES SIGN” LIGHTING ELEMENTS**

#### **DESIGN**

**Task Order Assignment No. C-628A-7**

Dewberry was issued Notice to Proceed effective November 29, 2016. A project kick-off meeting was held with Dewberry and their sub-consultants, The Lighting Practice & ACT Engineers, on December 2, 2016. Local stakeholder meetings were held on February 1<sup>st</sup> & 2<sup>nd</sup> 2017 briefing attendees on the sign lighting concept and schedule moving forward. The designer submitted final construction bid documents and assisted with bid review/evaluations Dewberry is assisting with project closeout tasks.

#### **CONSTRUCTION MANAGEMENT**

**Task Order Assignment No. C-703A-1**

Urban Engineers was issued Notice to Proceed effective June 26, 2017. A project kick-off meeting was held with Urban on July 14, 2017. Urban is providing a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler through this task order assignment. Urban is assisting with project closeout tasks.

#### **CONSTRUCTION**

**Contract No. TS-687A**

At the May 22, 2017 Commissioners Meeting, the Commission awarded Contract TS-687A, Lower Trenton Toll-Supported Bridge, Replacement of Sign Lighting Elements to Carr & Duff, Inc. The Commission issued the full Notice to Proceed effective June 26, 2017.

Carr & Duff have concluded tasks related to replacing the sign lighting elements. System training is continuing as well as project closeout efforts. A successful sign lighting ceremony was held on the evening of May 31, 2018. Carr & Duff are in the process of providing final punch list deliverables.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **SCUDDER FALLS BRIDGE REPLACEMENT PROJECT**

**FINAL DESIGN  
Contract No. C-660A**

During the December reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings and various technical meetings involving design issues with the Contractor and CM/CI team. Baker was also involved in the ongoing coordination with NJDOT regarding the need for long-term detours for the Route 29 interchange work, and with PennDOT regarding long term detours needed for the Taylorsville Road Interchange ramp work.

**CONSTRUCTION  
Contract No. T-668A**

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 653 Contractor RFIs and a total of 1,080 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the December reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, roadway work continued along Woodside Road and Taylorsville Road; pavement excavation and subbase work continued along WB I-295 in PA; construction continued on the I-295 Bridges over Taylorsville Road and the Delaware Canal as well as the PA Pedestrian Bridge; utility installation continued along Woodside and Taylorsville Roads; construction of the AET Gantry foundations started; and, masonry construction began and continued throughout the month for the Bridge Monitor/All Electronic Toll (BM/AET) Building.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

On the **Main River Bridge**, work continued on Abutment No. 1 in PA; continued construction of the deck formwork, scuppers, shear studs, and rebar at various locations between spans 1 and 7; began the installation of the pier inspection railings on the new Main River Bridge piers and the installation of utility supports beneath the bridge; mobilized and began construction of the bulkhead for trestle construction access in PA as well as grading for the PA trestle access for the new, downstream Main River Bridge.

In **New Jersey**, work continued on the I-295 sound barriers; drainage and excavation work continued within the I-295 median area; deck repairs and median barrier removal continued at the Main Approach Bridge along with demolition of the existing structure; and, installation of sign structure foundations and highway lighting continued.

## **CONSTRUCTION MANAGEMENT Contract No. CM-669A**

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

## **CONSTRUCTION INSPECTION OF THE PENNSYLVANIA APPROACH Contract No. CI-671A**

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

TRC presently is providing four (4) full-time inspectors to work on the Pennsylvania Approach Roadway portion of the Project under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **CONSTRUCTION INSPECTION OF THE MAIN RIVER BRIDGE Contract No. CI-672A**

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors to work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector to work on the Pennsylvania Approach Roadway portion of the Project with all working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

## **CONSTRUCTION INSPECTION OF NEW JERSEY APPROACH Contract No. CI-673A**

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to work on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE Subconsultant, Churchill Consulting Engineers.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **BM/AET BUILDING CODE COMPLIANCE INSPECTIONS Task Order Assignment No. C-703A-6**

Utilizing the Commission's current Construction Management Task Order Agreement, this Task Order Assignment is to provide Code Compliance Inspections on as needed basis for the construction of the new BM/AET Building being constructed as part of the Scudder Falls Bridge Replacement project. Said services will be provided by a Commonwealth of Pennsylvania Department of Labor and Industry (PA L&I) Certified Third-Party Agency in the appropriate building trade categories and in accordance with the current Uniform Construction Code Inspection Procedures UCC-9.

Urban was issued Notice to Proceed effective August 6, 2018. UCC inspections have been performed on a periodic basis as determined by the classification of work being performed and will continue until building construction is complete in 2019.

## **DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION Task Order Assignment No. C-502A-2I**

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

**Environmental Agency Coordination** – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

**Environmental Permitting** - In New Jersey, continued coordination with Baker and the NJDEP regarding the mussel survey/relocation work required along the downstream side of the Scudder Falls Bridge in advance of the installation of the downstream trestle work platform in the river. Due to the high river levels and the inability to perform the mussel survey/relocation work, a waiver request has been submitted to NJDEP with their review/approval pending.

**Environmental Monitoring Services** – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period. Weekly Environmental Monitoring of the project site was performed by ACT Engineers, a sub-consultant to AECOM.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019**

## **PROJECT STATUS REPORT**

**Contracts C-660A and T-668A Progress Support** - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI); ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, coordination with Commission Operation's and Public Safety Bridge Security Departments on maintenance of the existing equipment within the SFB Project construction zone.

**CI Contract Administration** – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

## **PUBLIC INVOLVEMENT SERVICES**

### **FINAL DESIGN**

**Contract No. C-662A**

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT**

**CPMC SERVICES – 2018 THROUGH 2021**  
Task Order Assignment No. C-502A-1M

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass, as well as Contract T-707A for the New Commission Administration Building and the associated CM/CI Contract CM-707A.

### **COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS**

**Design  
Contract No. C-707A**

The design team attended bi-weekly project status meetings, reviewed submittals and responded to request for information from the contractor. The design team also completed on site observations as requested by the construction manager.

The design team developed and issued field bulletins and clarification for the contractors use as needed.

**Construction Management  
Contract No. CM-707A**

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project status meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and requests for information from the contractor. The construction management team issued their monthly project status report and continues to release three-week look ahead schedules. Staff from the construction manager include the Resident Engineer and the Mechanical/Electrical/Plumbing Inspector, are on site daily as field work by the contractor continues.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 28, 2019 PROJECT STATUS REPORT**

### **Construction Contract No. T-707A**

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. The contractor submitted project schedule update number seven. Bracy Construction has completed the structural steel for the entire building and the second floor concrete slab. Installation of exterior and interior metal studs, roof parapets and sheathing, and interior block wall installation are all underway. Electrical rough-in work is occurring as interior walls are constructed.

The 1799 building interior walls and flooring are complete, and electrical, mechanical, and plumbing systems installed. All wall trim and wainscoting is complete and interior painting is underway. The retaining wall for the exterior steps to the basement is complete and was coated for water proofing.

### **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

#### **SALT STORAGE FACILITY - DESIGN Task Order Assignment No. C-702B-5**

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted pre-final bid documents on November 21, 2018 and comments were provided by Commission staff. Final Bid documents are currently being prepared.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **I-78 BRIDGES AND APPROACH SLABS REHABILITATION**

**Design  
Contract No. C-644A**

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting, and Notice to Proceed issued March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF completed their post-design phase services of this contract and will prepare the final as-built drawings based upon the red-line drawings provided by Greenman-Pedersen, Inc. GF also submitted a contract modification request to transfer the remaining budget from their IBE Subconsultant, Malick & Scherer, and to transfer most of their remaining expense budget to GF's labor budget.

**Construction Management/Construction Inspection  
Contract No. CM-644A**

Greenman-Pedersen, Inc. (GPI) was awarded this Construction Management/Construction Inspection Services contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

During this reporting period, GPI continued to provide construction management/inspection of the remaining punchlist items of this project and conducted the final Progress Meeting. GPI began boxing all project files to be archived with the Commission. GPI completed their evaluation and provided their recommendation on the revised Potential Change Order (PCO) submission by JDE and their Painting Subcontractor for the cost impacts to the approach slab and cleaning/painting work at the Carpentersville Rd. and Edge Rd. Bridges. The loss of a 24/7 single westbound lane closure, as originally provided in the contract, was offset by the approval of a 57 hour double lane closure over several weekends. The exposure for this PCO, as evaluated by GPI, was based on the actual impact to the cleaning/painting work at the two noted bridges considering the changes to the allowable lane closures.

GPI's current staff includes the Resident Engineer, one (1) full time construction inspector/office engineer and one (1) part time Project Manager. A part time scheduler and safety consultant, both from Envision, Inc. provided schedule update reviews and independent site safety inspections respectively as needed throughout the project and have concluded their assignments for this contract.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **January 28, 2019 PROJECT STATUS REPORT**

**Construction  
Contract No. T-644A**

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting, and given Notice to Proceed effective May 22, 2017.

During this reporting period JDE reached Final Completion on December 14<sup>th</sup>, completing the remaining punchlist items, with the exception of some asphalt repairs and installation of additional Raised Pavement Markers. These two (2) temperature sensitive punchlist items will be completed in the Spring of 2019. JDE participated in the final Progress Meeting and is reviewing the response to PCO No. 2. JDE is providing the final project closeout documentation deliverables to the CM team.

### **NORTHAMPTON STREET TSB REHABILITATION Task Order Assignment C-715A-4**

Under this Task Order assignment Pennoni will perform an in-depth inspection of the structure from the waterline up and perform a structural analysis. Using the findings of the inspection and structural analysis they will prepare a report listing recommended repairs. The report will be used by the Commission to author a Request for Proposal to prepare the design plans and specifications to accomplish the repairs. Final report is to be completed by the end of March. Field work has begun and lane closures and rigging will begin the week of January 7, 2019.

### **MILFORD-MONTAGUE TOLL BRIDGE**

#### **SALT STORAGE FACILITY CONSTRUCTION MANAGEMENT Task Order Assignment No. C-703A-3**

Urban Engineers was issued Notice to Proceed effective October 16, 2017. A project kick-off meeting was held with Urban on October 16, 2017. Urban provided a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler throughout this task order assignment. Urban attended a kick-off meeting with the contractor (Bracy), conducted job progress meetings and performed construction management and inspection activities. Field activities resumed in mid-April and Urban performed CM related duties through project completion. Field work is now complete and the assignment is in the process of being closed out.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES**

### **DESIGN Task Order Assignment C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. A kick off meeting was held on October 3, 2017. Field visits occurred September 28 through October 3. Progress Meeting No. 1 was held on Friday, November 3. A progress / 60% submission review meeting was held on November 29. On January 30, Supplement No. 1 was approved to use \$4,265.75 of the \$8,000 Unforeseen Allowance for work related to the NH-L PA north roadway retaining wall that was not included in the original scope of work. On December 10, a meeting was held with Pennoni to review the status of the task order assignment and prepare final PS&E for bidding in January. On December 19, Supplement No. 2 was approved to use the remaining unforeseen allowance in the assignment for work related to the pedestrian detour and design of repairs to the concrete base of the canal stairs. On December 21, it was decided the construction contract would be performed under the Job Order Contracting program being implemented by the Commission. Final plans and specifications will be revised based on this decision.

### **DISTRICT 2 AND 3**

#### **PHASE 1 TOLL COLLECTION COUNTING FACILITIES**

##### **PRELIMINARY, FINAL & POST DESIGN SERVICES C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **January 28, 2019 PROJECT STATUS REPORT**

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25<sup>th</sup> at all three locations. Schematic Design Submission was received on November 9<sup>th</sup>, 2016 and a submission review meeting was held on November 14<sup>th</sup> sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

### **ELECTRONIC SURVEILLANCE/DETECTION SYSTEM ESS MAINTENANCE CONTRACT Contract No. DB-724A**

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

### **CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT DB-584**

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge. A kick-off meeting for Phase 2 CSC implementation occurred, with the video transaction processing from the Scudder Falls Bridge included as part of Phase 2. The Commission's in-lane toll system provider, TransCore, submitted sample transactions and images to Conduent to use in developing the AET processing system.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **TAFFIC COUNT PROGRAM UPGRADE DR-550A**

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expands its wide area network (WAN) to the toll supported bridges, the traffic counters will transition from the wireless modems to the WAN for the transmission of data.

## **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT**

**DESIGN, BUILD AND MAINTAIN  
Contract No. DB-540A**

TransCore is addressing punch list items, final project documentation and as-built drawings. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

## **TOLL PLAZA LED SIGN INSTALLATION AND INTEGRATION Task Order Assignment No. C-701A-4**

This Task Order Assignment is complete and will be closeout upon processing the final invoice and completion of a task order closeout modification.

## **ALL ELECTRONIC TOLLING STUDY Task Order Assignment No. C-701A-5**

RK&K is preparing the initial draft of the report for Commission Staff review.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS**

Contract No. C-549AR

There is no activity on this project to report.

## **BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES**

**PRELIMINARY, FINAL & POST DESIGN SERVICES  
C-657A-3**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Oder Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9<sup>th</sup>, bids were publically opened on June 8<sup>th</sup> & June 13<sup>th</sup> respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts and Consultant is currently providing Post Design Services answering Contractors' Requests for Information and reviewing submittals.

**CONSTRUCTION MANAGEMENT SERVICES  
Task Order Assignment No. C-696A-2**

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Energy Conservation Measures (ECM) implementation Project.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

A meeting was held with the Consultant on July 13<sup>th</sup> to review the Commission's expectations of the consultant's services during the Pre-Construction and Construction phases of both Electrical & Mechanical ECM implementation Construction Contracts T-645A and T-645B respectively. Subsequently; the Notice of Award and Limited Notice to Proceed was issued to JMT effective July 17, 2017.

JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information, conducting final walk-through and begun the Close-Out procedure for each of the two Construction Project.

## **CONSTRUCTION Contract No. T-645A**

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24<sup>th</sup> was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27<sup>th</sup>.

Interior and exterior lighting replacement activities is near completion and Contractor is currently finalizing the Commission wide lighting controls system configuration at all seven Toll Bridges Facilities. Training workshop was completed and Project Close-Out has begun.

## **CONSTRUCTION Contract No. T-645B**

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Pre-Construction Meeting was held on August 11<sup>th</sup> and a Notice to Proceed effective date of August 16<sup>th</sup> was issued.

Contractor completed working at Milford Montague, Delaware Water Gap, Portland-Columbia, I-78, Easton Philipsburg and the New Hope Toll Bridge Facility. Contractor is also finalizing the system integration and setting up the Sequence of Operation of the Commission wide Building Management System at all six Toll Bridge Facilities. Training workshop was completed and Project Close-Out has begun.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019  
PROJECT STATUS REPORT**

## **JOB ORDER CONTRACTING**

**JOB ORDER CONTRACTING PROGRAM MANAGER  
Contract No. C-727A**

Representatives of the Gordian Group and the Commission met on December 18, 2018 to discuss further development of the JOC Program charter as well as review of the front end bid documents and the Construction Task Catalog.

## **GENERAL ENGINEERING CONSULTANT 2015-2018 ANNUAL INSPECTIONS C-684A**

As the Commission's General Engineering Consultant (GEC), Cherry, Weber & Associates (CWA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. CWA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended CWA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended CWA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract. A kick-off meeting was held on March 21, 2017 for the 2017 Toll Bridge Inspections at the Delaware Water Gap Toll Bridge Administration Building and attended by representatives from District 1, District 2, District 3, Operations, Engineering, and CWA. A progress meeting was held on June 9.

Interim inspections have been completed at all of the required (load posted) Toll-Supported Bridges and Inspections of all seven (7) Toll Bridges have been completed. The Annual Inspection Report was accepted by the Commission on April 30.

A kick-off meeting was held on February 23, 2018, for the 2018 Toll-Supported Bridge Inspections at the Easton - Phillipsburg Toll Bridge Administration Building and attended by representatives from Central and South Regions Maintenance, the Deputy Director of Maintenance, Engineering, and CWA. Due to the number of snow storms this March and raining weather in April, Toll-Supported Bridge Inspections are slightly behind schedule. CWA will continue inspections as weather permits and all inspections except Scudder Falls should be completed by June or July. Scudder Falls is scheduled for August. Inspections have been completed at the Lower Trenton, Calhoun Street, Washington Crossing, New Hope - Lambertville, Centre Bridge - Stockton, Uhlerstown - Frenchtown, Upper Black Eddy - Milford, and Riegelsville Toll-Supported Bridges. The Taylorsville Road and Pennsylvania Canal Overpass on the approach of Scudder Falls have also been inspected. Inspections are underway at Riverton - Belvidere Toll-Supported Bridge.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**January 28, 2019**

## **PROJECT STATUS REPORT**

Facilities inspections were completed on June 20 & 21 at the Southern Region and Central Region Toll-Supported Bridges. Attendees included CWA, Engineering Staff, and Maintenance personnel, with a brief visit by the Deputy Executive Director of Operations.

Inspections at all Toll-Supported Bridges have been completed for the year. The draft Annual Maintenance Report was submitted to the Commission on September 7 and has been distributed to staff for review and comment. Retro-reflectivity inspections were held on October 15 and 16 in the Southern and Central Regions for all the toll-supported bridges except Scudder Falls. Maintenance report review meetings were held with the Northern and Central Region operations staff on October 22 and the Southern Region operations staff on October 26. The Draft Annual Inspection Report was delivered to the Commission on September 28 and is under review.

## **2015-2016 TRAFFIC ENGINEERING CONSULTANT**

**Contract No. C-686A**

Traffic data from the Commission's Toll and Toll Supported Bridges for 2018 was provided to Pennoni Engineers. Additionally, a list of Commission projects that occurred in 2018 and potential projects for 2019 was provided to Pennoni Engineers. This data will be used to develop the 2018 Traffic tables for the report, as well as the 2019 traffic projections.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**OPERATIONS INDEX**  
**FOR**  
**PUBLIC SAFETY & BRIDGE SECURITY**

| <b>SUBJECT</b>                     | <b>DESCRIPTION</b>                       | <b>PAGE NUMBER</b> |
|------------------------------------|------------------------------------------|--------------------|
| Public Safety & Bridge<br>Security | Status Reports Month of<br>December 2018 | 1-21               |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF DECEMBER 2018**

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

**Radio System**

- During the month of December 2018, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have been working with personnel who manage the Solebury and Stockton Towers to prepare for the extension of the Stockton Tower and installation of radio equipment at both sites.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Districts and IT to update the CarteGraph radio inventory database.

**Access Control System**

- During the month of December 2018, PSBS personnel worked with General Supply (Commission's locksmith) to address various lock issues.
- During the month of December 2018, General Supply performed preventative maintenance on doors at our facilities.
- During the month of December 2018, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

**Public Safety & Bridge Security**

- During the month of December 2018, PSBS staff began installing new monitors at the bridge shelters. These monitors allow for the simultaneous viewing of cameras from the ESS systems and commission email/documents.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

## **PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF DECEMBER 2018**

- During the month of December 2018, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of December 2018, PSBS personnel continued working with Engineering on the new Scudder Falls facility, Administration Building and the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of December 2018, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed 31 video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

### **Miscellaneous**

- On December 12<sup>th</sup> 2018, PSBS Staff held a meeting with Bridge Security Assistant Coordinators
- On December 14<sup>th</sup> 2018, PSBS Staff attended the SFB-BM/AET building ESS meeting
- On December 17<sup>th</sup> 2018, PSBS Staff attended a meeting to discuss Rave Panic software. This system is part of the Swift Reach software and allows for mass notification during an emergency.
- On December 20<sup>th</sup> 2018, PSBS Staff attended the BM/AET Building bi-weekly meeting.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**PUBLIC SAFETY AND BRIDGE SECURITY**  
**MONTH OF DECEMBER 2018**

- On December 20<sup>th</sup> 2018, PSBS attended the Workplace Safety Committee Meeting
- During the month of December 2018, PSBS personnel worked in conjunction with IT to enable e-mail at the various bridge shelters.

# ESS Request Video

Report Month: 12/1/2018- 12/31/2018

Report Run Date: 1/2/2019

| ID   | Request Date | Request Agency              | Requestor              | Location            | Incident Type          | DRJTBC Requestor |
|------|--------------|-----------------------------|------------------------|---------------------|------------------------|------------------|
| 1824 | 12/2/18      | DRJTBC                      | M. Wahl                | DWG                 | Motor Vehicle Accident | Michael Wahl     |
| 1825 | 12/3/18      | DRJTBC                      | M. Wahl                | DWG                 | Other                  | Michael Wahl     |
| 1826 | 12/3/18      | DRJTBC                      | Nicholas Knechel       | DWG                 | Motor Vehicle Accident | Nicholas Knechel |
| 1827 | 12/4/18      | Not Available               | Bill Ragsdale          | TM                  | Other                  | Matt Jones       |
| 1828 | 12/6/18      | DRJTBC                      | Cpl Zara               | TM                  | Other                  | Kevin Clark      |
| 1829 | 12/6/18      | Solebury PD                 | Det John Koretzky      | Washington Crossing | Police Investigation   | Kevin Clark      |
| 1830 | 12/6/18      | Solebury PD                 | Det John Koretzky      | Washington Crossing | Police Investigation   | Kevin Clark      |
| 1831 | 12/6/18      | DRJTBC                      | Matt Skrebel           | Washington Crossing | Motor Vehicle Accident | Matt Skrebel     |
| 1832 | 12/7/18      | Upper Makefield Twp.        | Det. Jeff Jumper       | Washington Crossing | Police Investigation   | Matt Skrebel     |
|      | 12/7/18      | Upper Makefield Twp.        | Det. Jeff Jumper       | Washington Crossing | Police Investigation   | Matt Skrebel     |
| 1833 | 12/9/18      | DRJTBC                      | Matt Skrebel           | Calhoun St.         | Motor Vehicle Accident | Matt Skrebel     |
| 1834 | 12/11/18     | DRJTBC                      | M. Wahl                | EP                  | Motor Vehicle Accident | Michael Wahl     |
| 1835 | 12/13/18     | NUSP, DRJTBC Unit Head      | SFC Brian Miller       | TM                  | Police Investigation   | Nicholas Knechel |
| 1836 | 12/13/18     | Lower Makefield Twp. PD     | Ofc. Tamburo           | Calhoun St.         | Stolen Vehicle         | Nicholas Knechel |
| 1837 | 12/13/18     | DRJTBC                      | Nicholas Knechel       | Calhoun St.         | Hit & Run MVA          | Nicholas Knechel |
| 1838 | 12/14/18     | DRJTBC                      | Kevin Clark            | Washington Crossing | Motor Vehicle Accident | Kevin Clark      |
| 1839 | 12/15/18     | DRJTBC                      | Cpl Christopher Kopach | EP                  | Other                  | Denis Stites     |
| 1840 | 12/17/18     | DRJTBC                      | K. Raikes              | Lower Trenton       | Fire                   | Kevin Raikes     |
| 1841 | 12/17/18     | DRJTBC                      | M. Leary Jr            | EP                  | Motor Vehicle Accident | Mark Leary Jr    |
| 1842 | 12/17/18     | Patrol Borough Queens South | Lt. Andrew Hepworth    | DWG                 | Police Investigation   | Kevin Raikes     |
| 1843 | 12/18/18     | DRJTBC                      | Matt Hartigan          | Northampton         | Internal Investigation | Nicholas Knechel |
| 1844 | 12/19/18     | Easton Police Department    | Det. Chris Miller      | Northampton         | Stolen Vehicle         | Michael Rizza    |

# ESS Request Video

Report Month: 12/1/2018-12/31/2018

Report Run Date: 1/2/2019

| ID   | Request Date | Request_Agency | Requestor        | Location      | Incident Type          | DRJTBC Requestor |
|------|--------------|----------------|------------------|---------------|------------------------|------------------|
| 1845 | 12/20/18     | DRJTBC         | Matt Skrebel     | TM            | Police Chase           | Matt Skrebel     |
| 1847 | 12/22/18     | DRJTBC         | Nicholas Knechel | TM            | Motor Vehicle Accident | Nicholas Knechel |
| 1848 | 12/25/18     | Morrisville PD | John Aspromonti  | Calhoun St.   | Police Investigation   | Denis Stites     |
| 1849 | 12/25/18     | DRJTBC         | A. León          | PC            | Other                  | Ariel Leon       |
| 1850 | 12/27/18     | DRJTBC         | Joseph Trinian   | Scudder Falls | Motor Vehicle Accident | Joseph Trinian   |
| 1851 | 12/27/18     | DRJTBC         | M. Leary Jr      | MM            | Other                  | Mark Leary Jr    |
| 1852 | 12/28/18     | DRJTBC         | Bill Wright      | TM            | Internal Investigation | Denis Stites     |
| 1853 | 12/28/18     | DRJTBC         | Matt Skrebel     | Riegelsville  | Other                  | Matt Skrebel     |
| 1854 | 12/31/18     | DRJTBC         | M. Jones         | Northampton   | Motor Vehicle Accident | Matt Jones       |

**Total for Month: 31**

# DECEMBER 2018

| Bridges                       | N/R<br>Accidents |    | Traffic<br>Accidents |    | Motorist<br>Assists |    | Other |    |
|-------------------------------|------------------|----|----------------------|----|---------------------|----|-------|----|
|                               | NJ               | PA | NJ                   | PA | NJ                  | PA | NJ    | PA |
| Milford-Montague 40           | 0                | 0  | 0                    | 0  | 0                   | 0  | 0     | 0  |
| Delaware Water Gap 41         | 0                | 1  | 7                    | 2  | 12                  | 1  | 63    | 8  |
| Portland Pedestrian 42        | 0                | 0  | 0                    | 1  | 0                   | 0  | 0     | 0  |
| Portland - Columbia 43        | 0                | 0  | 0                    | 0  | 0                   | 0  | 0     | 0  |
| Riverton - Belvidere 44       | 0                | 0  | 0                    | 0  | 0                   | 0  | 5     | 2  |
| Rt 22 EP 45                   | 0                | 1  | 1                    | 1  | 0                   | 0  | 3     | 4  |
| Northampton St 46             | 0                | 1  | 2                    | 0  | 0                   | 0  | 1     | 3  |
| I-78 47                       | 0                | 0  | 13                   | 2  | 21                  | 4  | 87    | 9  |
| Riegelsville 48               | 0                | 0  | 0                    | 1  | 0                   | 0  | 1     | 7  |
| Upper Black Eddy Milford 49   | 0                | 0  | 0                    | 0  | 0                   | 0  | 2     | 0  |
| Uhlerstown Frenchtown 50      | 0                | 0  | 0                    | 0  | 0                   | 0  | 4     | 0  |
| Lumberville Raven Rock 51     | 0                | 0  | 0                    | 0  | 0                   | 0  | 0     | 0  |
| Centre Bridge Stockton 52     | 0                | 0  | 0                    | 0  | 0                   | 0  | 13    | 0  |
| New Hope Lambertville Toll 53 | 0                | 0  | 0                    | 1  | 0                   | 0  | 70    | 0  |
| New Hope Lambertville 54      | 0                | 0  | 1                    | 0  | 0                   | 0  | 12    | 1  |
| Washington Crossing 55        | 0                | 1  | 1                    | 0  | 0                   | 0  | 2     | 3  |
| Scudder Falls 56              | 0                | 0  | 1                    | 0  | 0                   | 0  | 2     | 0  |
| Calhoun St 57                 | 0                | 0  | 1                    | 0  | 0                   | 0  | 3     | 0  |
| Lower Trenton 58              | 0                | 0  | 1                    | 0  | 1                   | 0  | 2     | 13 |
| Morrisville Trenton 59        | 0                | 0  | 2                    | 1  | 0                   | 2  | 0     | 0  |

|                           | Citations | Warnings | Security Checks |
|---------------------------|-----------|----------|-----------------|
| New Jersey State Police   | 221       | 133      | 375             |
| Pennsylvania State Police | 105       | 38       | 381             |
|                           |           |          |                 |

# December 2018 Overweight Crossings (Central Region)

Updated  
06/21/2018

| 2                          | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Summons Issued2 | Warnings Issued | Local Police Response | No Response Requested |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|-----------------|-----------------|-----------------------|-----------------------|
| Riverlon-Belvidere         | 53                | 0                 | 0            | 0              | 0             | 0              | 0               | 0            | 0               | 0               | 0                     | 0                     |
| Northampton St.            | 390               | 2                 | 2            | 0              | 0             | 0              | 0               | 1            | 0               | 1               | 0                     | 1                     |
| Riegelsville               | 137               | 0                 | 0            | 0              | 0             | 0              | 0               | 0            | 0               | 0               | 0                     | 0                     |
| Uhlerstown - Frenchtown    | 29                | 0                 |              | 0              | 0             | 0              | 0               | 0            | 0               | 0               | 0                     | 0                     |
| <b>Totals</b>              | <b>609</b>        | <b>2</b>          | <b>2</b>     | <b>0</b>       | <b>0</b>      | <b>0</b>       | <b>0</b>        | <b>1</b>     | <b>0</b>        | <b>1</b>        | <b>0</b>              | <b>1</b>              |
| 2018 Year to Date Totals   | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Summons Issued  | Warnings Issued | Local Police Response | No Response Requested |
| Riverlon-Belvidere         | 670               | 54                | 12           | 35             | 39            | 9              | 12              | 2            | 8               | 2               | 1                     | 8                     |
| Northampton St.            | 4475              | 101               | 101          | 0              | 24            | 11             | 13              | 39           | 28              | 27              | 0                     | 15                    |
| Riegelsville               | 1471              | 22                | 14           | 11             | 15            | 3              | 2               | 6            | 0               | 2               | 0                     | 2                     |
| Uhlerstown - Frenchtown    | 558               | 14                | 1            | 15             | 13            | 9              | 1               | 7            | 2               | 1               | 0                     | 3                     |
| <b>Year to Date Totals</b> | <b>7174</b>       | <b>191</b>        | <b>128</b>   | <b>61</b>      | <b>91</b>     | <b>32</b>      | <b>28</b>       | <b>54</b>    | <b>38</b>       | <b>33</b>       | <b>0</b>              | <b>28</b>             |

# December 2018 Overweight Crossings-Southern Region

12/31/2018

| Bridge                     | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response Requested |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-----------------------|
| Lower Trenton              | 0                 | 11                | 0            | 11             | 0             | 0              | 0               | 10           | 8                | 2                | 1                     | 0                     |
| Calhoun Street             | 0                 | 0                 | 0            | 0              | 0             | 0              | 0               | 0            | 0                | 0                | 0                     | 0                     |
| Washington Crossing        | 0                 | 9                 | 3            | 6              | 5             | 2              | 3               | 3            | 2                | 1                | 0                     | 1                     |
| New Hope                   | 0                 | 2                 | 2            | 0              | 2             | 2              | 0               | 0            | 0                | 0                | 0                     | 0                     |
| Lambertville Centre Bridge | 0                 | 3                 | 0            | 3              | 3             | 2              | 1               | 0            | 0                | 0                | 0                     | 0                     |
| Stockton                   | 0                 | 25                | 5            | 20             | 10            | 6              | 4               | 13           | 10               | 3                | 1                     | 1                     |
| December Totals            |                   |                   |              |                |               |                |                 |              |                  |                  |                       |                       |

| Bridge                     | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued | Local Police Response | No Response Requested |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|-----------------|-----------------------|-----------------------|
| Lower Trenton              | 28                | 173               | 1            | 172            | 4             | 1              | 3               | 122          | 82               | 40              | 31                    | 16                    |
| Calhoun Street             | 631               | 32                | 24           | 8              | 13            | 9              | 4               | 17           | 4                | 13              | 0                     | 2                     |
| Washington Crossing        | 318               | 78                | 20           | 58             | 56            | 39             | 17              | 15           | 6                | 9               | 0                     | 7                     |
| New Hope                   | 688               | 48                | 39           | 9              | 31            | 28             | 3               | 12           | 8                | 4               | 2                     | 3                     |
| Lambertville Centre Bridge | 95                | 19                | 0            | 19             | 16            | 12             | 4               | 1            | 1                | 0               | 0                     | 2                     |
| Stockton                   |                   |                   |              |                |               |                |                 |              |                  |                 |                       |                       |
| Year to Date Totals        | 1760              | 350               | 84           | 266            | 120           | 89             | 31              | 167          | 101              | 66              | 33                    | 30                    |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

| MONTH    December              |         | YEAR    2018 |         |       |         |        |         |        |       |
|--------------------------------|---------|--------------|---------|-------|---------|--------|---------|--------|-------|
| ACTIVITY/SERVICE               | WEEK OF | 2-Dec        | WEEK OF | 8-Dec | WEEK OF | 15-Dec | WEEK OF | 29-Dec | TOTAL |
| Hours Worked                   |         | 336          |         | 336   |         | 336    |         | 672    | 1680  |
| Patrols                        |         | 168          |         | 168   |         | 168    |         | 336    | 840   |
| Overweight Crossings           |         | 0            |         | 0     |         | 0      |         | 2      | 2     |
| Overweights Refused            |         | 72           |         | 93    |         | 82     |         | 143    | 390   |
| Motorist Aid                   |         | 0            |         | 1     |         | 5      |         | 0      | 6     |
| Medical Assistance             |         | 1            |         | 0     |         | 0      |         | 0      | 1     |
| First Aid Rendered             |         | 0            |         | 0     |         | 0      |         | 0      | 0     |
| State / Local Police Requested |         | 3            |         | 2     |         | 0      |         | 0      | 5     |
| Fire Dept. Requested           |         | 0            |         | 0     |         | 0      |         | 0      | 0     |
| Public Interaction             |         | 222          |         | 231   |         | 238    |         | 402    | 1093  |
| Traffic Control                |         | 8            |         | 57    |         | 78     |         | 82     | 225   |
| Jumpers                        |         | 0            |         | 0     |         | 0      |         | 0      | 0     |
| Assaults                       |         | 0            |         | 0     |         | 0      |         | 0      | 0     |
| Other                          |         | 3            |         | 15    |         | 10     |         | 17     | 45    |
| Miscellaneous                  |         | 3            |         | 13    |         | 6      |         | 8      | 30    |
| NOTES:                         |         |              |         |       |         |        |         |        |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH December YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 2-Dec | WEEK OF 8-Dec | WEEK OF 15-Dec | WEEK OF 29-Dec | TOTAL |
|--------------------------------|---------------|---------------|----------------|----------------|-------|
| Hours Worked                   | 286           | 296           | 296            | 608            | 1486  |
| Patrols                        | 150           | 151           | 151            | 304            | 756   |
| Overweight Crossings           | 0             | 0             | 0              | 0              | 0     |
| Overweights Refused            | 34            | 23            | 42             | 38             | 137   |
| Motorist Aid                   | 1             | 0             | 4              | 0              | 5     |
| Medical Assistance             | 0             | 0             | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0             | 0              | 0              | 0     |
| State / Local Police Requested | 3             | 0             | 2              | 0              | 5     |
| Fire Dept. Requested           | 0             | 0             | 0              | 0              | 0     |
| Public Interaction             | 63            | 62            | 83             | 149            | 357   |
| Traffic Control                | 11            | 11            | 20             | 36             | 78    |
| Jumpers                        | 0             | 0             | 0              | 0              | 0     |
| Assaults                       | 0             | 0             | 0              | 0              | 0     |
| Other                          | 4             | 1             | 3              | 2              | 10    |
| Miscellaneous                  | 5             | 2             | 5              | 6              | 18    |
| NOTES:                         |               |               |                |                |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Milford-Upper Black Eddy

MONTH December

YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF | 2-Dec | WEEK OF | 8-Dec | WEEK OF | 15-Dec | WEEK OF | 29-Dec | TOTAL |
|--------------------------------|---------|-------|---------|-------|---------|--------|---------|--------|-------|
| Hours Worked                   |         | 24    |         | 16    |         | 16     |         | 24     | 80    |
| Patrols                        |         | 14    |         | 9     |         | 10     |         | 14     | 47    |
| Overweight Crossings           |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Overweights Refused            |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Motorist Aid                   |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Medical Assistance             |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| First Aid Rendered             |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| State / Local Police Requested |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Fire Dept. Requested           |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Public Interaction             |         | 7     |         | 9     |         | 6      |         | 11     | 33    |
| Traffic Control                |         | 1     |         | 0     |         | 0      |         | 1      | 2     |
| Jumpers                        |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Assaults                       |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Other                          |         | 0     |         | 0     |         | 0      |         | 0      | 0     |
| Miscellaneous                  |         | 0     |         | 0     |         | 0      |         | 0      | 0     |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

| MONTH December                 |               | BRIDGE Frenchtown-Uhlerstown |                | YEAR 2018      |       |
|--------------------------------|---------------|------------------------------|----------------|----------------|-------|
| ACTIVITY/SERVICE               | WEEK OF 2-Dec | WEEK OF 8-Dec                | WEEK OF 15-Dec | WEEK OF 29-Dec | TOTAL |
| Hours Worked                   | 48            | 16                           | 40             | 56             | 160   |
| Patrols                        | 24            | 8                            | 21             | 28             | 81    |
| Overweight Crossings           | 0             | 0                            | 1              | 0              | 1     |
| Overweights Refused            | 7             | 1                            | 11             | 10             | 29    |
| Motorist Aid                   | 0             | 0                            | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0                            | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0                            | 0              | 0              | 0     |
| State / Local Police Requested | 0             | 0                            | 0              | 0              | 0     |
| Fire Dept. Requested           | 0             | 0                            | 0              | 0              | 0     |
| Public Interaction             | 23            | 13                           | 40             | 26             | 102   |
| Traffic Control                | 12            | 1                            | 5              | 6              | 24    |
| Jumpers                        | 0             | 0                            | 0              | 0              | 0     |
| Assaults                       | 0             | 0                            | 0              | 0              | 0     |
| Other                          | 1             | 0                            | 3              | 2              | 6     |
| Miscellaneous                  | 0             | 0                            | 0              | 1              | 1     |
| NOTES:                         |               |                              |                |                |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Belvidere-Riverton

MONTH December

YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | WEEK OF | TOTAL |
|--------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-------|
| Hours Worked                   |         | 168     |         | 167.5   |         | 168     |         | 168     |         | 168     |         | 168     |         | 168     |         | 168     |         | 168     |         | 839.5 |
| Patrols                        |         | 84      |         | 84      |         | 84      |         | 84      |         | 84      |         | 84      |         | 84      |         | 84      |         | 84      |         | 420   |
| Overweight Crossings           |         | 1       |         | 1       |         | 1       |         | 1       |         | 1       |         | 1       |         | 1       |         | 1       |         | 1       |         | 2     |
| Overweights Refused            |         | 9       |         | 21      |         | 12      |         | 11      |         | 11      |         | 11      |         | 11      |         | 11      |         | 11      |         | 53    |
| Motorist Aid                   |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0     |
| Medical Assistance             |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0     |
| First Aid Rendered             |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0     |
| State / Local Police Requested |         | 5       |         | 0       |         | 2       |         | 3       |         | 3       |         | 3       |         | 3       |         | 3       |         | 3       |         | 10    |
| Fire Dept. Requested           |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0     |
| Public Interaction             |         | 64      |         | 54      |         | 53      |         | 85      |         | 85      |         | 85      |         | 85      |         | 85      |         | 85      |         | 256   |
| Traffic Control                |         | 7       |         | 4       |         | 5       |         | 4       |         | 4       |         | 4       |         | 4       |         | 4       |         | 4       |         | 20    |
| Jumpers                        |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0     |
| Assaults                       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0       |         | 0     |
| Other                          |         | 0       |         | 1       |         | 1       |         | 4       |         | 4       |         | 4       |         | 4       |         | 4       |         | 4       |         | 6     |
| Miscellaneous                  |         | 6       |         | 9       |         | 6       |         | 9       |         | 9       |         | 9       |         | 9       |         | 9       |         | 9       |         | 30    |
| NOTES:                         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |         |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

| MONTH <u>December</u>          |         | BRIDGE <u>Lumberville-Raven Rock Pedestrian Bridge</u> |         |                 |         | YEAR <u>2018</u> |         |                 |       |
|--------------------------------|---------|--------------------------------------------------------|---------|-----------------|---------|------------------|---------|-----------------|-------|
| ACTIVITY/SERVICE               | WEEK OF | 2-Dec                                                  | WEEK OF | 8-Dec           | WEEK OF | 15-Dec           | WEEK OF | 29-Dec          | TOTAL |
| Hours Worked                   |         | Southern Region                                        |         | Southern Region |         | Southern Region  |         | Southern Region | 0     |
| Patrols                        |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Overweight Crossings           |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Overweights Refused            |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Motorist Aid                   |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Medical Assistance             |         |                                                        |         |                 |         |                  |         |                 | 0     |
| First Aid Rendered             |         |                                                        |         |                 |         |                  |         |                 | 0     |
| State / Local Police Requested |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Fire Dept. Requested           |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Public Interaction             |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Traffic Control                |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Jumpers                        |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Assaults                       |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Other                          |         |                                                        |         |                 |         |                  |         |                 | 0     |
| Miscellaneous                  |         |                                                        |         |                 |         |                  |         |                 | 0     |
| NOTES:                         |         |                                                        |         |                 |         |                  |         |                 |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH December

YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 8-Dec | WEEK OF 15-Dec | WEEK OF 22-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 8             | 16             | 16             | 16             | 56    |
| Patrols                        | 4             | 8              | 8              | 8              | 28    |
| Overweight Crossings           | 1             | 2              | 0              | 0              | 3     |
| Overweights Refused            | 4             | 11             | 4              | 2              | 21    |
| Motorist Aid                   | 0             | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 1             | 2              | 0              | 0              | 3     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 6             | 14             | 10             | 14             | 44    |
| Traffic Control                | 8             | 5              | 2              | 4              | 19    |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 3             | 4              | 0              | 3              | 10    |
| Miscellaneous                  | 0             | 0              | 0              | 0              | 0     |
| NOTES:                         |               |                |                |                |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH December YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 8-Dec | WEEK OF 15-Dec | WEEK OF 22-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 428           | 296            | 296            | 272            | 1292  |
| Patrols                        | 164           | 149            | 141            | 136            | 590   |
| Overweight Crossings           | 0             | 2              | 1              | 0              | 3     |
| Overweights Refused            | 22            | 12             | 17             | 17             | 68    |
| Motorist Aid                   | 0             | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 0             | 2              | 2              | 0              | 4     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 149           | 101            | 108            | 155            | 513   |
| Traffic Control                | 2             | 1              | 3              | 2              | 8     |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 0             | 2              | 3              | 7              | 12    |
| Miscellaneous                  | 0             | 0              | 0              | 0              | 0     |
| NOTES:                         |               |                |                |                |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH December

YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 8-Dec | WEEK OF 15-Dec | WEEK OF 22-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 192           | 168            | 168            | 168            | 696   |
| Patrols                        | 91            | 84             | 81             | 84             | 340   |
| Overweight Crossings           | 5             | 1              | 1              | 1              | 8     |
| Overweights Refused            | 22            | 11             | 7              | 2              | 42    |
| Motorist Aid                   | 0             | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 4             | 0              | 1              | 0              | 5     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 52            | 8              | 20             | 113            | 193   |
| Traffic Control                | 8             | 1              | 3              | 0              | 12    |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 3             | 4              | 7              | 7              | 21    |
| Miscellaneous                  | 0             | 0              | 0              | 0              | 0     |
| NOTES:                         |               |                |                |                |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH December YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 8-Dec | WEEK OF 15-Dec | WEEK OF 22-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 320           | 264            | 280            | 264            | 1128  |
| Patrols                        | 156           | 132            | 147            | 132            | 567   |
| Overweight Crossings           | 0             | 3              | 0              | 0              | 3     |
| Overweights Refused            | 19            | 8              | 0              | 2              | 29    |
| Motorist Aid                   | 1             | 2              | 0              | 1              | 4     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 1             | 3              | 0              | 0              | 4     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 24            | 33             | 0              | 23             | 80    |
| Traffic Control                | 3             | 6              | 0              | 0              | 9     |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 2             | 1              | 0              | 10             | 13    |
| Miscellaneous                  | 0             | 1              | 0              | 0              | 1     |
| NOTES:                         |               |                |                |                |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH December YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 8-Dec | WEEK OF 15-Dec | WEEK OF 22-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 33            | 8              | 8              | 0              | 49    |
| Patrols                        | 9             | 4              | 4              | 0              | 17    |
| Overweight Crossings           | 3             | 1              | 1              | 0              | 5     |
| Overweights Refused            | 3             | 0              | 0              | 0              | 3     |
| Motorist Aid                   | 1             | 0              | 0              | 0              | 1     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 4             | 1              | 1              | 0              | 6     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 27            | 5              | 2              | 0              | 34    |
| Traffic Control                | 3             | 0              | 0              | 0              | 3     |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 1             | 0              | 0              | 0              | 1     |
| Miscellaneous                  | 0             | 0              | 0              | 0              | 0     |
| NOTES:                         |               |                |                |                |       |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

MONTH December

YEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 8-Dec | WEEK OF 15-Dec | WEEK OF 22-Dec | WEEK OF 31-Dec | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 0             | 0              | 0              | 0              | 0     |
| Patrols                        | 19            | 21             | 25             | 17             | 82    |
| Overweight Crossings           | 0             | 0              | 0              | 0              | 0     |
| Overweights Refused            | 0             | 0              | 0              | 0              | 0     |
| Motorist Aid                   | 0             | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 0             | 0              | 0              | 0              | 0     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 0             | 0              | 0              | 0              | 0     |
| Traffic Control                | 0             | 0              | 0              | 0              | 0     |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 0             | 0              | 0              | 0              | 0     |
| Miscellaneous                  | 0             | 0              | 0              | 0              | 0     |
| NOTES:                         |               |                |                |                |       |

2018

## AC Bridge Activities

2018

| Location            | Bridge Checks | Overweights | Accidents | Jumpers | Disabled Vehicles | Medical Emergencies |
|---------------------|---------------|-------------|-----------|---------|-------------------|---------------------|
| Lower Trenton       | 62            | 11          | 0         | 0       | 1                 | 0                   |
| Calhoun Street      | 189           | 0           | 0         | 0       | 4                 | 0                   |
| Washington Crossing | 135           | 9           | 0         | 0       | 0                 | 0                   |
| New Hope            | 212           | 2           | 0         | 0       | 0                 | 0                   |
| Lambertville        | 50            | 3           | 0         | 0       | 0                 | 0                   |
| Centre Bridge       | 82            | 0           | 0         | 0       | 0                 | 0                   |
| Stockton            | 52            | 0           | 0         | 0       | 0                 | 0                   |
| Lumberville         | 57            | 0           | 0         | 0       | 0                 | 0                   |
| RavenRock           | 145           | 0           | 0         | 0       | 0                 | 0                   |
| Uhlersown           | 227           | 2           | 0         | 0       | 0                 | 0                   |
| Frenchtown          | 87            | 0           | 0         | 0       | 0                 | 0                   |
| Upper Black Eddy    | 45            | 0           | 0         | 0       | 0                 | 0                   |
| Milford             | 1343          | 27          | 0         | 0       | 5                 | 0                   |
| Riegelsville        |               |             |           |         |                   |                     |
| Northampton St.     |               |             |           |         |                   |                     |
| Riverton            |               |             |           |         |                   |                     |
| Belvidere           |               |             |           |         |                   |                     |
| Portland Columbia   |               |             |           |         |                   |                     |
| Totals              |               |             |           |         |                   |                     |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

**Operations Report Index**

**Maintenance and Toll Operations**

| <b>SUBJECT</b>       | <b>DESCRIPTION</b>                      | <b>PAGE<br/>NUMBER</b> |
|----------------------|-----------------------------------------|------------------------|
| Maintenance and Toll | Status report<br>Month of December 2018 | 1-12                   |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

**MAINTENANCE AND TOLL OPERATIONS**  
**MONTH OF DECEMBER 2018**

- Participated in 2019 Budget meeting conference call number three with First Senior Director at Easton Phillipsburg Toll Bridge.
- Attended DITEP training for Toll officers held at the Regional Operations Incident Command Center in Ewing Township.
- Participated in Oral Interviews of candidates for promotion to the vacant Toll Sergeants position in Northern Region held at Easton Phillipsburg Toll Facility.
- Participated in Oral Interviews of candidates for promotion to the vacant Deputy Regional Maintenance Supervisor position in Central Region held at Easton Phillipsburg Toll Bridge Facility
- Attended training for Building Management System and Highway Lighting Controls held at New Hope Administration Building.
- Attended meeting with maintenance staff to discuss preparations for filming by CBS at Lower Trenton Toll Supported Bridge.
- Attended Toll Lieutenants meeting held at New Hope Toll Bridge Facility.
- Attended Regional Maintenance Supervisor meeting at the I-78 Toll Bridge maintenance facility
- Attended Scudders Falls Snow Removal meeting held at New Hope Toll Bridge Facility to discuss snow removal responsibilities within limits of the Scudders Falls Bridge Replacement Project
- Senior Director attended meeting with Fleet Management staff to discuss 2019 vehicles and Equipment budget and recovery plan for approved purchases.
- Senior Director attended meeting with Toll Management staff to discuss ADP implementation and Transcore issues.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

- Reviewed the Accident Log/Property Damage Reports for the month of December, 2018. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of December, 2018. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for December, 2018 staff agenda meeting held at New Hope Lambertville administration meeting.
- Attended monthly Staff/Operations meeting for December 2018 held at New Hope Toll Bridge Facility
- Prepared and forwarded report of Use of Commission Facilities for the month of December, 2018 to the Deputy Executive Director of Operations.

**Maintenance Operations**

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Trenton Morrisville maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Trenton Morrisville Maintenance Crews checked all drain and inlets and advance of impending heavy rain events.
- Trenton-Morrisville maintenance continued the making of brine for the winter season.
- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant.
- Trenton Morrisville maintenance crews assisted with the closure of the Lower Trenton Bridge for filming on TV series.
- Trenton-Morrisville maintenance crews continued repairing potholes on roadway with new Aqua-Phalt concrete and asphalt patch material.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

- New Hope maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- New Hope maintenance crews continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- New Hope maintenance crews assisted our community partners by hanging banners at the New Hope Toll Supported Bridge.
- New Hope Maintenance crews made repairs to lights on Route 202 by replacing damaged lighting fixtures.
- New Hope Maintenance crews installed Gross Vehicle Weight Restriction signs at all Southern Region Toll Supported Bridges.
- I-78 maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 maintenance crews completed installation of new trees and plantings as part of the landscape project.
- I-78 maintenance crew's repaired snow fence along I-78 roadway and ramps.
- I-78 Maintenance crew's removed trees and brush from ESS cameras on the I-78 roadway.
- Easton Phillipsburg maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Easton-Phillipsburg maintenance crews filled potholes on Easton Phillipsburg toll bridge roadways and ramps.
- Easton-Phillipsburg maintenance crews installed new Gross Vehicle Weight Restriction signs at all Central region toll supported bridges.
- Easton-Phillipsburg maintenance crews painted new lines on roadway at Toll Supported Bridges and approaches.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

- Easton-Phillipsburg maintenance crews assisted our community partners by hanging banners at the Northampton St. Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton Phillipsburg maintenance crews continued filling potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland Columbia maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Portland-Columbia maintenance crew's continue to seal cracks in garage as per GEC inspection report.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews repaired overhead sign on East bridge approach.
- Portland-Columbia maintenance crew's degreased toll lanes and power washed toll booths.
- Portland-Columbia maintenance began maintenance project to paint garage bay walls.
- Delaware Water Gap maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews unclogged septic pipes.
- Delaware Water Gap maintenance crews installed new AED units in Administration Building and maintenance garage.
- Delaware 'water Gap crews removed brush and debris from gate area to access under bridge.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

- Milford-Montague maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Milford-Montague maintenance crews checked and cleaned all inlets and storm drains to prepare for heavy rains.
- Milford-Montague maintenance crews repaired pot holes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.
- Milford-Montague maintenance assisted Suburban Propane with the removal of unused underground propane tank.
- Milford-Montague maintenance crews continued street sweeping on roadways and parking lot areas.
- Milford-Montague ran new cold water pipe in administration building for hose relocation.

**Fleet Department**

Items Currently with Purchasing in Procurement Process:

- ExMark Zero Turn Mowers (9)
- Ferris Mower w/ Vacuum Attachment (1)
- Quick Mill Cold Planer Attachments (2)
- Ventrac Mower/ Tractor (1)
- Bend Pak Vehicle Lift (1)
- Mohawk Vehicle Lift (1)
- Wacker Neuson Light Towers (6)

Future Purchases Currently Being Worked On by Fleet Department:

- (10) Additional Heavy Duty Mack Trucks
- (8) Medium- Heavy Duty Dump Trucks w/ Plow & Spreader
- FM met with Dejana to inspect three Dodge 5500 up fitting.
- Two Macks will be sent to Transedge end of next week.

**Toll Operations**

- Director of Toll held monthly Lieutenants meeting at Easton Phillipsburg Toll Bridge Facility. Topics discussed:

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

- Toll Schedules / 12 hour shifts
  - Collector Variances
  - Kronos/ADP Time Keeping
  - Transcore
  - Officer Training
  - Transcore Updates
  - Class 1 vs. Class 2 vehicles
  - Counterfeit Money
  - Incident Reports
- Director of Toll held monthly Sergeants meeting at Delaware Water Gap Bridge Facility. Topics discussed:
  - ADP makeup training schedule
  - Patrol Vehicle Inventory
  - Transcore
  - Incident Reports
  - Toll Officer Training
- Director of Toll and Deputy Director of Toll interviewed Part-Time Toll Collectors candidates.
- Deputy Director of Toll continues training of Inventory Control Specialists in Southern and Central Regions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll facilities and met with toll staff.
- Director and Deputy Director met with Training and Safety Department to discuss mentor program and pairings.
- Director of Toll continued work with Transcore to resolve issues with classification of vehicles and design build upgrades.
- Toll operations made adjustments to toll collectors schedule so they can attend training classes.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

- Director of Toll continues to work with Training and Safety department to update the training manual for Toll Collectors.

**Southern Region****LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Regional Maintenance Supervisor, Trenton-Morrisville****Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

| Task                         | JAN   | FEB   | MAR   | APR   | MAY | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC   | Total Man-hours |
|------------------------------|-------|-------|-------|-------|-----|-------|-------|-------|-------|-------|-------|-------|-----------------|
| Bridge Maintenance           | 0     | 3     | 62    | 168   | 28  | 8     | 8     | 8     | 0     | 0     | 16    | 0     | 301             |
| Bldg./Facilities Maintenance | 946   | 868   | 864   | 623   | 448 | 896   | 894   | 804   | 886   | 784   | 775   | 696   | 9,484           |
| Grounds Maintenance          | 16    | 0     | 4     | 77    | 224 | 246   | 158   | 238   | 199   | 232   | 104   | 40    | 1,538           |
| Road Maintenance             | 48    | 32    | 8     | 64    | 32  | 40    | 16    | 16    | 87    | 72    | 40    | 0     | 455             |
| Snow/Ice Maintenance         | 204   | 194   | 531   | 45    | 0   | 0     | 0     | 0     | 16    | 0     | 112   | 16    | 1,118           |
| Vehicle Maintenance          | 234   | 335   | 282   | 165   | 131 | 128   | 226   | 122   | 224   | 183   | 272   | 288   | 2,590           |
| Miscellaneous                | 8     | 16    | 40    | 16    | 8   | 24    | 0     | 16    | 32    | 24    | 39    | 81    | 304             |
| Total Man-hours              | 1,456 | 1,448 | 1,791 | 1,158 | 871 | 1,342 | 1,302 | 1,204 | 1,444 | 1,295 | 1,358 | 1,121 | 15,790          |

**New Hope-Lambertville Toll Bridge**

| Task                         | JAN   | FEB   | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC   | Total Man-hours |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|
| Bridge Maintenance           | 48    | 96    | 168   | 334   | 304   | 104   | 208   | 248   | 175   | 112   | 144   | 24    | 1,965           |
| Bldg./Facilities Maintenance | 681   | 658   | 558   | 440   | 681   | 669   | 820   | 654   | 471   | 626   | 579   | 664   | 7,501           |
| Grounds Maintenance          | 104   | 40    | 40    | 54    | 252   | 400   | 206   | 308   | 304   | 208   | 72    | 56    | 2,044           |
| Road Maintenance             | 106   | 144   | 48    | 64    | 24    | 24    | 176   | 136   | 191   | 176   | 80    | 192   | 1,361           |
| Snow/Ice Maintenance         | 380   | 176   | 296   | 94    | 0     | 0     | 0     | 0     | 0     | 216   | 174   | 95    | 1,431           |
| Vehicle Maintenance          | 32    | 52    | 56    | 56    | 24    | 0     | 40    | 112   | 184   | 180   | 134   | 152   | 1,022           |
| Miscellaneous                | 24    | 32    | 48    | 32    | 118   | 92    | 56    | 56    | 192   | 120   | 72    | 192   | 1,034           |
| Total Man-hours              | 1,375 | 1,198 | 1,214 | 1,074 | 1,403 | 1,289 | 1,506 | 1,514 | 1,517 | 1,638 | 1,255 | 1,375 | 16,358          |

**Southern Division Toll Supported Bridges**

| Task                         | JAN   | FEB | MAR   | APR   | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-------|-----|-------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance           | 30    | 44  | 64    | 372   | 215 | 64  | 40  | 136 | 80  | 28  | 24  | 8   | 1,105           |
| Bldg./Facilities Maintenance | 431   | 401 | 328   | 234   | 193 | 326 | 233 | 297 | 280 | 247 | 304 | 216 | 3,490           |
| Grounds Maintenance          | 64    | 40  | 32    | 140   | 228 | 232 | 372 | 246 | 183 | 94  | 54  | 103 | 1,788           |
| Road Maintenance             | 70    | 94  | 71    | 148   | 140 | 40  | 100 | 110 | 261 | 206 | 96  | 127 | 1,463           |
| Snow/Ice Maintenance         | 338   | 154 | 567   | 117   | 0   | 0   | 0   | 0   | 0   | 62  | 112 | 87  | 1,437           |
| Vehicle Maintenance          | 110   | 156 | 100   | 122   | 47  | 128 | 157 | 120 | 88  | 184 | 88  | 174 | 1,474           |
| Miscellaneous                | 24    | 75  | 96    | 48    | 66  | 104 | 72  | 60  | 88  | 28  | 85  | 100 | 846             |
| Total Man-hours              | 1,067 | 964 | 1,258 | 1,181 | 889 | 894 | 974 | 969 | 980 | 849 | 763 | 815 | 11,603          |

**Central Region****LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Regional Maintenance Supervisor, I-78****Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

| Task                         | JAN   | FEB   | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC   | Total Man-hours |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|
| Bridge Maintenance           | 8     | 24    | 16    | 147   | 311   | 256   | 198   | 232   | 345   | 128   | 40    | 32    | 1,737           |
| Bldg./Facilities Maintenance | 828   | 599   | 650   | 520   | 577   | 650   | 560   | 763   | 525   | 695   | 619   | 795   | 7,781           |
| Grounds Maintenance          | 76    | 48    | 96    | 126   | 351   | 355   | 318   | 392   | 286   | 420   | 216   | 236   | 2,920           |
| Road Maintenance             | 56    | 69    | 24    | 56    | 16    | 56    | 16    | 96    | 112   | 144   | 88    | 55    | 788             |
| Snow/Ice Maintenance         | 209   | 145   | 204   | 44    | 0     | 0     | 0     | 0     | 0     | 0     | 132   | 0     | 734             |
| Vehicle Maintenance          | 150   | 152   | 194   | 195   | 136   | 132   | 164   | 152   | 185   | 182   | 185   | 195   | 2,022           |
| Miscellaneous                | 121   | 180   | 178   | 128   | 16    | 144   | 144   | 156   | 104   | 254   | 144   | 143   | 1,712           |
| Total Man-hours              | 1,448 | 1,217 | 1,362 | 1,216 | 1,407 | 1,593 | 1,400 | 1,791 | 1,557 | 1,823 | 1,424 | 1,456 | 17,694          |

**I-78 Toll Bridge**

| Task                         | JAN   | FEB   | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC   | Total Man-hours |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|
| Bridge Maintenance           | 0     | 48    | 0     | 8     | 38    | 80    | 72    | 0     | 0     | 16    | 56    | 0     | 318             |
| Bldg./Facilities Maintenance | 1,307 | 947   | 1,145 | 1,221 | 973   | 775   | 986   | 891   | 781   | 1,030 | 651   | 1,103 | 11,810          |
| Grounds Maintenance          | 0     | 139   | 78    | 331   | 897   | 809   | 657   | 1,002 | 675   | 570   | 80    | 89    | 5,327           |
| Road Maintenance             | 44    | 152   | 276   | 219   | 118   | 96    | 142   | 0     | 31    | 128   | 192   | 93    | 1,491           |
| Snow/Ice Maintenance         | 361   | 332   | 569   | 271   | 0     | 0     | 0     | 0     | 0     | 16    | 360   | 107   | 2,016           |
| Vehicle Maintenance          | 32    | 125   | 154   | 158   | 165   | 156   | 142   | 184   | 150   | 196   | 137   | 197   | 1,796           |
| Miscellaneous                | 340   | 226   | 210   | 60    | 63    | 95    | 56    | 144   | 112   | 56    | 37    | 49    | 1,448           |
| Total Man-hours              | 2,084 | 1,969 | 2,432 | 2,268 | 2,254 | 2,011 | 2,055 | 2,221 | 1,749 | 2,012 | 1,513 | 1,638 | 24,206          |

**Northern Division Toll Supported Bridges**

| Task                         | JAN   | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance           | 32    | 4   | 136 | 297 | 392 | 264 | 180 | 136 | 167 | 124 | 14  | 40  | 1,786           |
| Bldg./Facilities Maintenance | 410   | 249 | 265 | 200 | 96  | 128 | 32  | 126 | 48  | 32  | 116 | 198 | 1,900           |
| Grounds Maintenance          | 111   | 80  | 101 | 105 | 120 | 223 | 216 | 312 | 272 | 388 | 170 | 207 | 2,305           |
| Road Maintenance             | 39    | 96  | 72  | 72  | 0   | 0   | 0   | 96  | 88  | 140 | 112 | 34  | 749             |
| Snow/Ice Maintenance         | 290   | 117 | 247 | 45  | 0   | 0   | 0   | 0   | 0   | 0   | 72  | 0   | 771             |
| Vehicle Maintenance          | 120   | 156 | 135 | 36  | 8   | 0   | 0   | 0   | 0   | 0   | 40  | 16  | 511             |
| Miscellaneous                | 40    | 8   | 40  | 0   | 0   | 0   | 80  | 40  | 32  | 90  | 16  | 24  | 370             |
| Total Man-hours              | 1,042 | 710 | 996 | 755 | 616 | 615 | 508 | 710 | 607 | 774 | 540 | 519 | 8,392           |

**Northern Region****LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Regional Maintenance Supervisor****Tim Hannon, Regional Maintenance Supervisor - Milford-Montague****Portland-Columbia Toll Bridge**

| Task                         | JAN | FEB | MAR | APR | MAY | JUN | JUL | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance           | 0   | 24  | 0   | 32  | 79  | 44  | 16  | 30  | 12  | 12  | 32  | 0   | 281             |
| Bldg./Facilities Maintenance | 387 | 268 | 280 | 334 | 306 | 316 | 376 | 284 | 312 | 328 | 248 | 437 | 3,876           |
| Grounds Maintenance          | 24  | 28  | 105 | 146 | 172 | 200 | 176 | 210 | 172 | 156 | 68  | 88  | 1,545           |
| Road Maintenance             | 16  | 36  | 24  | 76  | 79  | 44  | 48  | 120 | 68  | 58  | 40  | 0   | 609             |
| Snow/Ice Maintenance         | 253 | 165 | 357 | 91  | 0   | 0   | 0   | 0   | 0   | 66  | 152 | 90  | 1,174           |
| Vehicle Maintenance          | 54  | 72  | 62  | 80  | 60  | 48  | 36  | 60  | 36  | 96  | 106 | 68  | 778             |
| Miscellaneous                | 9   | 0   | 24  | 33  | 8   | 16  | 20  | 40  | 48  | 38  | 28  | 0   | 264             |
| Total Man-hours              | 743 | 593 | 852 | 792 | 704 | 668 | 672 | 744 | 648 | 754 | 674 | 683 | 8,527           |

**Delaware Water Gap Toll Bridge**

| Task                         | JAN   | FEB  | MAR   | APR   | MAY   | JUN   | JUL   | AUG   | SEP   | OCT   | NOV   | DEC   | Total Man-hours |
|------------------------------|-------|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-----------------|
| Bridge Maintenance           | 0     | 0    | 0     | 8     | 40    | 96    | 54    | 224   | 56    | 24    | 8     | 16    | 526             |
| Bldg./Facilities Maintenance | 1,271 | 1004 | 1,147 | 1,150 | 674   | 690   | 590   | 608   | 716   | 720   | 466   | 685   | 9,721           |
| Grounds Maintenance          | 100   | 32   | 16    | 64    | 359   | 351   | 238   | 304   | 296   | 240   | 246   | 218   | 2,464           |
| Road Maintenance             | 0     | 92   | 88    | 160   | 222   | 228   | 144   | 176   | 24    | 140   | 60    | 96    | 1,430           |
| Snow/Ice Maintenance         | 390   | 436  | 868   | 149   | 0     | 0     | 0     | 0     | 0     | 98    | 229   | 214   | 2,384           |
| Vehicle Maintenance          | 192   | 196  | 132   | 176   | 224   | 156   | 152   | 172   | 136   | 204   | 184   | 168   | 2,092           |
| Miscellaneous                | 50    | 16   | 48    | 48    | 173   | 266   | 299   | 247   | 340   | 274   | 200   | 101   | 2,062           |
| Total Man-hours              | 2,003 | 1776 | 2,299 | 1,755 | 1,692 | 1,787 | 1,477 | 1,731 | 1,568 | 1,700 | 1,393 | 1,498 | 20,679          |

**Milford-Montague Toll Bridge**

| Task                         | JAN | FEB | MAR | APR | MAY | JUN   | JUL   | AUG | SEP | OCT | NOV | DEC | Total Man-hours |
|------------------------------|-----|-----|-----|-----|-----|-------|-------|-----|-----|-----|-----|-----|-----------------|
| Bridge Maintenance           | 0   | 0   | 0   | 44  | 32  | 128   | 200   | 116 | 16  | 24  | 0   | 0   | 560             |
| Bldg./Facilities Maintenance | 416 | 261 | 290 | 340 | 470 | 534   | 402   | 461 | 458 | 532 | 452 | 544 | 5,160           |
| Grounds Maintenance          | 0   | 0   | 96  | 60  | 194 | 90    | 120   | 128 | 108 | 184 | 40  | 16  | 1,036           |
| Road Maintenance             | 16  | 58  | 8   | 94  | 32  | 104   | 128   | 100 | 16  | 72  | 0   | 56  | 684             |
| Snow/Ice Maintenance         | 322 | 266 | 404 | 71  | 0   | 0     | 0     | 0   | 0   | 0   | 115 | 94  | 1,272           |
| Vehicle Maintenance          | 176 | 92  | 47  | 84  | 92  | 136   | 108   | 96  | 96  | 152 | 168 | 127 | 1,374           |
| Miscellaneous                | 2   | 0   | 32  | 0   | 24  | 32    | 56    | 33  | 133 | 32  | 56  | 28  | 428             |
| Total Man-hours              | 932 | 677 | 877 | 693 | 844 | 1,024 | 1,014 | 934 | 827 | 996 | 831 | 865 | 10,514          |





Delaware River  
 Port Authority  
 Commission

| Monthly Disabled Vehicle Report<br>December 2018 |                    |               |                    |                       |       |  |
|--------------------------------------------------|--------------------|---------------|--------------------|-----------------------|-------|--|
| AAA<br>Called                                    | Cleared<br>Vehicle | Cell<br>Phone | Traffic<br>Control | Transport<br>Motorist | Other |  |
| 1                                                | 3                  |               | 2                  |                       |       |  |
| 1                                                | 3                  |               | 2                  |                       |       |  |
| 1                                                | 3                  |               | 2                  |                       |       |  |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF DECEMBER 2018**

| <b>SUBJECT</b>    | <b>DESCRIPTION</b>                               | <b>PAGE<br/>NUMBER</b> |
|-------------------|--------------------------------------------------|------------------------|
| Use of Facilities | Use of Facilities Request-Month of December 2018 | 1                      |

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 28, 2019

## PROPERTY REPORT

### Use of Commission Facilities

| Facility                            | Organization           | Date/Time                                                                               | Description of Use                                       |
|-------------------------------------|------------------------|-----------------------------------------------------------------------------------------|----------------------------------------------------------|
| Lower Trenton Toll supported Bridge | CBS Corporation        | December 7, 2018 through December 8, 2018                                               | 2018 UOF S-Region CBS Corp. "Eye Productions" Film Shoot |
| Delaware Water Gap Toll Bridge      | HRI Inc.               | December 1,, 2018 through December 5, 2018. December 12, 2018 through December 21, 2018 | 2018 UOF - N-Region HRI, Inc. ORT Lane Closure           |
| New Hope Toll Supported Bridge      | Roxey Ballet Halloween | November 18, 2018 through December 2, 2018                                              | 2018 UOF S-Region Roxey Ballet Halloween BANNER          |
|                                     |                        |                                                                                         |                                                          |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEETING OF JANUARY 28, 2019**

**Operation Report Index  
For  
Training & Employee Safety**

| <b>SUBJECT</b>                           | <b>DESCRIPTION</b>                       | <b>PAGE<br/>NUMBER</b> |
|------------------------------------------|------------------------------------------|------------------------|
| Training & Employee<br>Safety Department | Month of December 2018<br>Status Reports | 1-2                    |

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

### **TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF DECEMBER 2018**

The below-listed items represent meetings, communications, tasks, and projects involving the Training and Employee Safety Department:

- The Training & Employee Safety (TES) department facilitated training for 144 employees at eight classes in December. Commission staff spent 349 hours attending training classes.
- Three CPR/AED/FIRST AID classes were facilitated by TES staff. All 24 attendees were certified in First Aid, CPR, and AED.

A total of 194 Commission employees have been certified in CPR/AED in 2018.

- Twenty four Respect in the Workplace training classes were conducted by TES staff in 2018 including classes specific for supervisors which included the following topics:
  - 1) Harassment, Bullying, & Discrimination.
  - 2) Sensitivity
  - 3) Dealing with Trauma
  - 4) Suicide Awareness.
  - 5) Management

A total of 274 Commission employees have been trained in Respect in the Workplace in 2018.

- A class in Drug Impairment Training for Professionals was conducted with 18 supervisors in attendance. This training was a general awareness class which aids supervisors to recognize signs & symptoms of an employee that may be impaired and/or unfit for work.
- All AED units were replaced. These AED's located in the office, toll, and maintenance areas at all toll facilities were replaced with new Zoll AED units. In addition, AED units were installed in all 14 bridge shelters located at the toll supported bridges. TES staff will provide training on the new AED units.

- Storm water management classes were conducted at 7 maintenance facilities with 74 maintenance employees attending. Storm water management procedures were reviewed.
- TES staff conducted a Mentoring meeting with all mentors and mentees. The mentoring program was reviewed and positive feedback was noted. Attendees discussed what they believe is working and initiatives to make the program more effective.
- TES staff proctored a Toll Sergeant promotional training test.
- TES staff proctored a Deputy Regional Maintenance Supervisor promotional test.
- A Workplace Safety Meeting was held on December 29 at the I-78 facility. A facility safety audit was conducted by committee members.
- Tool Box safety talks were conducted at 7 maintenance facilities. The subjects presented at the classes were; Foot Protection, Frost Bite, Safety Showers & Eye Wash procedures.
- Safety checks were conducted at the toll facilities
- TES managers met and discussed department goals.
- TES staff met and discussed department activities and plans. Also discussed were training initiatives and employee safety programs.
- Submitted the TES department report for the December staff meeting.
- TES staff attended the December Staff and Operation meeting
- TES staff inputted training records in the Industry Safe training system.
- Scheduled State Police coverage for requested details which include but are not limited to safety/camera cleaning, lane closing etc.
- Continued coordination of supplementary patrols with SP agencies to slow down traffic at various toll facilities. (Visibility details etc.)
- Coordinated/obtained accident reports from State Police liaisons as requested.
- Conducted background checks for DRJTBC new hires.
- Processing of State Police monthly invoices.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

| <b>SUBJECT</b>            | <b>DESCRIPTION</b>                      | <b>PAGE NUMBER</b> |
|---------------------------|-----------------------------------------|--------------------|
| Information<br>Technology | Status Report Month of<br>December 2018 | 1-2                |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of January 28, 2019**

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**Information Technology Department Report**  
**Month of December 2018**

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

**IT Helpdesk/Deployments:**

- IT Processed 57 work orders for the month of December.
- IT Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
- IT Includes configuration and deployment of desktops, laptops, and cell phones.
- IT Includes MUNIS, Kronos, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

**IT Projects:**

**IT ADP Time Project:**

- IT We are currently in the final weeks of testing. Go live is the week starting January 13<sup>th</sup>.

**IT Asset Management:**

- IT IT has started the process of upgrading our Asset Management system after approval from Commissioners.
- IT Project kickoff and Maximo software training for IT begins on January 14<sup>th</sup>.

**IT Toll Support Bridge Enhancements:**

- IT IT Department is about 90% complete on this project. 4 fiber converter installs remain.

**IT Telephone System:**

- IT IT Department has completed needs assessment for our new telephone system. We expect a proposal to go to the Commissioners at the February meeting pending Executive Director Approval. We expect final pricing by Thursday, January 24<sup>th</sup>.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of January 28, 2019**

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**D Meetings Attended:**

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

**D Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.

**D Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.