

# DELAWARE RIVER PORT AUTHORITY

## BOARD MEETING



Wednesday, September 17, 2025  
9:00 a.m.

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



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# **DRPA BOARD**

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**Wednesday, September 17, 2025 at 9:00 a.m.  
One Port Center  
2 Riverside Drive  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Pledge of Allegiance
2. Call to Order/Roll Call
3. Public Comment
4. Report of the CEO
5. Report of the CFO
6. Approval of DRPA Board Meeting Minutes – August 20, 2025
7. Monthly List of Previously Approved Payments – August 2025
8. Monthly List of Previously Approved Purchase Orders and Contracts – August 2025
9. Approval of Operations & Maintenance Committee Meeting Minutes – September 9, 2025
10. Adoption of Resolutions Approved by Operations & Maintenance Committee – September 9, 2025

DRPA-25-062	Contract Modifications
DRPA-25-063	Purchase of (9) Nine replacement Ford vehicles for DRPA and PATCO Fleet
DRPA-25-064	Purchase and Delivery of Fiber Optic Cables & Fiber Optic Materials for the Commodore Barry Bridge
DRPA-25-065	Maintenance Contract for EcoStruxure Traffic Control and HVAC Systems for DRPA Bridge Facilities
DRPA-25-066	Sole Source Procurement Allowance for Energy Absorption Systems Crash Attenuators from Transpo Industries
DRPA-25-067	Purchase of Roadway Aluminum Lighting Poles & Bases for the Commodore Barry Bridge

DRPA-25-068 Sole Source Procurement Allowance for Modification of the Interface Control Document (ICD) for the NJ Turnpike Authority CSC

11. Approval of Labor Committee Meeting Minutes – September 9, 2025

12. Adoption of Resolutions Approved by Labor Committee – September 9, 2025

DRPA-25-069 Federal Government Relations Staff Support and Advocacy

13. Approval of Finance Committee Meeting Minutes – September 10, 2025

14. Adoption of Resolutions Approved by Finance Committee – September 10, 2025

DRPA-25-070 Approval of Contract Extension of Benefit Harbor as Third-Party Administrator

DRPA-25-071 Active Benefits-Eligible Employees/Under Age 65 Retirees, and Eligible Dependents – Health Benefits 2026 (DRPA/PATCO)

15. Approval of Audit Committee Meeting Minutes – September 10, 2025

16. Citizen's Advisory Committee

17. Unfinished Business

18. New Business

DRPA-25-072 Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000)

19. Adjournment

# **CEO REPORT**



Report of the Chief Executive Officer

**September 17, 2025**

Board of Commissioners  
 Delaware River Port Authority of Pennsylvania and New Jersey  
 One Port Center  
 2 Riverside Drive  
 Camden, New Jersey 08101-1949

**To the Commissioners:**  
 The following is a summary of recent DRPA activities. The appropriate reports are attached.

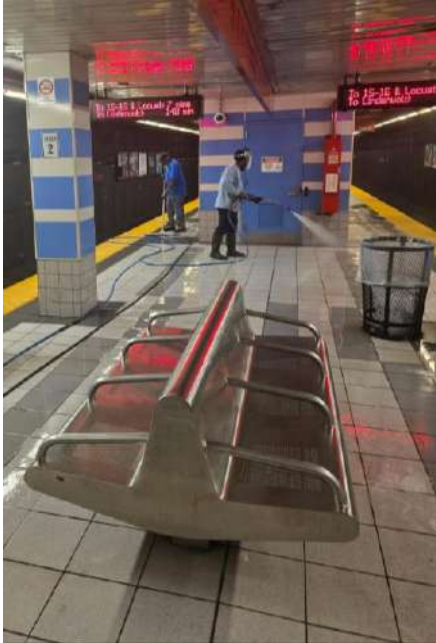
AROUND THE AUTHORITY

**A Cleaner Start to Every Commute:  
 PATCO Launches Phase 2  
 Overnight Pilot**

On September 1, PATCO started Phase 2 of its Phased Overnight Weekday Service Changes to Enhance Safety, Cleanliness, and Efficiency plan. As part of this six-month pilot, service is suspended and stations closed from 12:00 a.m. to 4:30 a.m. Monday through Friday, providing custodial and maintenance teams with uninterrupted access to stations and facilities for deep cleanings and work that cannot be performed effectively while trains are running.



Crews are power-washing stations and concourses, scrubbing stairways and entrances, and addressing hard-to-reach areas that build up over time. These efforts are refreshing and resetting stations each night, so riders experience a noticeably cleaner and brighter environment each morning.



The response has been positive across our social media channels, with riders noting the difference and expressing appreciation for the improved conditions. Early feedback underscores the value of the pilot, which highlights our commitment to enhancing safety, cleanliness, and overall rider experience across the PATCO system.

STEWARDSHIP

**PATCO Custodial Teams Praised for Improving Rider Experience**

I was proud to join **Board Chairman James D. Schultz, Commissioner Pat Deon, Deputy CEO Jalila D. Parker, and PATCO General Manager John D. Rink** to meet with our overnight custodial team at the Lindenwold Maintenance Facility on Wednesday, September 10, at 6:00 a.m. It was an opportunity to convey both the Authority’s thanks and the thanks of our customers for their dedication. These employees have been leading deep-cleaning efforts during the overnight service



closures—power-washing stations, scrubbing stairways, and refreshing high-traffic areas. Together with our day, evening, and weekend teams, their work is making PATCO’s stations and trains cleaner and more welcoming for the 5.6 million riders who rely on PATCO each year. I emphasized that their efforts are making a real difference- and that difference is noticed.



## COMMUNITY

### Proactive Efforts to Address Nationwide Vehicle Theft Trend

On September 2 and 3, the DRPA Police Department distributed free steering wheel locks provided by Hyundai and Kia to PATCO riders at Woodcrest Station. The effort responded to a nationwide theft trend involving specific vehicle models and was aimed at helping riders keep their cars safe wherever they park, including in PATCO station lots.



## Special Ben Franklin Bridge Lightings



As part of our community stewardship with regional tri-state nonprofits (PA, NJ, & DE), we are pleased to provide special lighting on the Benjamin Franklin Bridge for the following occasions from September 1-30, 2025.

- **Internal Lightings:**

- September 1 – Labor Day Weekend – Red, White & Blue
- September 8, 29, 30 – National Recovery Month – Purple
- September 10 – National Suicide Awareness Day – Purple
- September 11 – 911 Remembrance – Red, White & Blue
- September 15, 16, 17, 23 – National Hispanic Heritage Month – Red & Green
- September 19, 20, 21 – Heroin & Opioid Awareness Week – Purple

- **External Lightings:**

- September 2, 3, 4, 5, 7 – Eagles Home & Season Openers – Green
- September 6 – Ovarian Cancer Awareness Month – Cyan
- September 12, 13 – Alzheimer’s Awareness – Purple
- September 18 – Shriner’s Children’s Philadelphia Fin Raise for Love – Red & White
- September 26 – Cooper’s Red-Hot Gala – Red

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**For a list of Bridge and Finance actions, see Attachment 1**  
**For a list of Personnel Actions, see Attachment 2**  
**For a list of Contracts and Purchases, see Attachment 3**  
**For the Affirmative Action Report, see Attachment 4**  
**For a list of Legal Statistics, see Attachment 5**

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PATCO

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**For PATCO Ridership and Financial Information,  
See the General Manager's Report in the PATCO section.  
Attached are reports from the appropriate departments.**

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Respectfully Submitted,



John T. Hanson  
Chief Executive Officer

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 1  
BRIDGE AND FINANCE**



# Activity for the Month of August 2025

**Calls for Service: 5,780      Total Arrests: 78      Adults: 76      Juv.: 2      CDS Arrests: 7      DWI Arrests: 5**

**Arrests:    CBB: 4      BFB: 21      PATCO: 49      BRB:      WWB:4      Arrests NJ: 67      Arrests PA: 11**

**Reportable Accidents:      CBB: 4      BFB: 7      PATCO: 1      BRB: 4      WWB:9**

**Non Reportable Accidents:    CBB: 3      BFB: 6      PATCO: 1      BRB: 1      WWB:20**

**Accident with Injuries:      CBB: 0      BFB: 3      PATCO: 0      BRB: 0      WWB:7**

Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup		93	475	365	118	332	1,383
33 MV Stop		224	332	8	231	312	1,107
47 Disabled MV		58	74	2	91	209	434
86 Removal			34	358	2	1	395
35X Motorist/Patron Aid		26	115	111	49	76	377
25 Escort		33	74		10	247	364
91 Ped Investigation/Stop		2	80	271	4	5	362
46 Construction/Trades Backup		57	45	3	26	47	178
84 Check On Subject Well-being			23	100	3	6	132
25EZ Easy Pass Redirect			13			83	96
90 Other PD Assist		13	24	29	6	13	85
17X Open/Secured Property			35	46			81
33C CV Stop		2	4		2	67	75
79 Roadway Hazard/Station Hazard		11	23	10	10	19	73
25x Insufficient Funds			6	4	4	52	66
90M OPDA Medical			4	56	1	1	62
96 Slow Traffic		8	24		8	19	59
91R Ped in Road/Tolls		2	27		1	6	36
78X Toll Evasion/TOS			1	28	4	2	35
78 Toll Dispute		12	4		2	10	28
25R Revenue Escort		6	10		2	8	26
71D Disturbance			6	17		1	24
38 Transport Courtesy			9	9	1	3	22
8 911 Hang Up/Mis-Dial			2	18			20
341L Property Lost				19			19
101 BOLO		3	6	3	1	2	15
64 Larceny/Theft			14	12	1		13
81 General Complaint		1	1	9	1		12



# Activity for the Month of August 2025

15

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Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
29 Alarm Activation		1	3	7	1		12
91T Ped in Tracks				11			11
56 Med Emerg/Injury Report			3	6		2	11
341F Property Found			4	6			10
88X Parking Viol./Compl.				8		1	9
69 Juvenile Complaint				8			8
310 Bridge Damage/PATCO Damage		2	1		1	4	8
12 Suspicious Person/Activity/Event			2	6			8
83 Counterfeit		1	3			3	7
25T Fare Problem		1		5		1	7
11 Fire		2		3	1	1	7
101S BOLO Suicidal			4		1	2	7
71X Harassment/Threats			1	4		1	6
67 EDP (Emotionally Disturbed Person)				4		2	6
52 Erratic Driver/Unfit Motorist		1	1	1		3	6
98 Panhandling/Soliciting				5			5
71 Fight				5			5
20 Stolen/Recovered Vehicle				5			5
12U Unattended Package			1	4			5
65X Lewdness				4			4
65 Vandalism/Criminal Mischief				4			4
29E Elevator Alarm				4			4
87 Trespassing				2		1	3
85X Assault				3			3
74 Suicide Attempt			2	1			3
70 Animal Complaint			3				3
65U Urinating/Defecating				3			3
101L LOJACK Hit					3		3



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Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
85 Past Assault				2			2
79X Debris Strike						2	2
77 Domestic			2				2
71R Road Rage			1			1	2
62 Sex Offense				2			2
56X Drug Overdose				2			2
34 Suspicious Vehicle				1	1		2
313 Complaint Against Police			2				2
TRK Track Problem Equipment/Mechanical				1			1
97 Traffic Pattern Adjust		1					1
94 Police Presence				1			1
79T Tracks Hazard				1			1
79D Hazardous Driver			1				1
77C Child Custody Exchange/Dispute				1			1
76 Missing Person				1			1
56S Slip/Fall				1			1
49 Investigate Location Conditions				1			1
39 Warrant Service				1			1
17 Breaking & Entering				1			1
14 Intoxicated Subject				1			1

## FINANCE

### REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of June 2025:

	<u>2024</u>	<u>2025</u>
Cash Revenue	\$5,997,647.10	\$6,620,563.23
ETC Revenue	\$22,271,514.34	\$28,088,536.21
Total Revenue	\$28,269,161.44	\$34,709,099.44
Non ETC Traffic	1,123,477	1,032,035
ETC Traffic	3,346,949	3,468,829
Total Traffic	4,470,426	4,500,864

**DELAWARE RIVER PORT AUTHORITY  
TRAFFIC & BRIDGE TOLL FIGURES  
FOR THE PERIODS INDICATED**

Attachment 8

	MONTH OF JUNE				TRAFFIC		BRIDGE TOLLS	
	-----2025-----		-----2024-----		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	1,517,303	\$10,642,314.61	1,507,710	\$8,663,096.12	0.64	9,593	22.85	\$1,979,218.49
WALT WHITMAN	1,764,744	13,285,364.05	1,750,351	10,816,342.46	0.82	14,393	22.83	2,469,021.59
COMMODORE BARRY	682,426	6,507,958.90	693,587	5,432,241.13	-1.61	(11,161)	19.80	1,075,717.77
BETSY ROSS	536,391	4,273,482.88	518,778	3,357,490.73	3.40	17,613	27.28	915,992.15
	<u>4,500,864</u>	<u>\$34,709,120.44</u>	<u>4,470,426</u>	<u>\$28,269,170.44</u>	<u>0.68</u>	<u>30,438</u>	<u>22.78</u>	<u>\$6,439,950.00</u>
<b>AVERAGE TOLL</b>		<b>\$7.71</b>		<b>\$6.32</b>				

	YEAR TO DATE				TRAFFIC		BRIDGE TOLLS	
	1/1/25 TO 6/30/25		1/1/24 TO 6/30/24		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	8,273,225	\$57,925,095.17	8,401,140	\$48,608,407.30	-1.52	(127,915)	19.17	\$9,316,687.87
WALT WHITMAN	9,572,170	\$72,827,947.80	9,547,579	\$60,118,615.52	0.26	24,591	21.14	12,709,332.28
COMMODORE BARRY	3,636,261	\$35,722,077.93	3,668,172	\$30,275,594.04	-0.87	(31,911)	17.99	5,446,483.89
BETSY ROSS	3,096,118	\$24,546,764.22	2,991,220	\$19,450,720.18	3.51	104,898	26.20	5,096,044.04
<b>TOTALS</b>	<u>24,577,774</u>	<u>\$191,021,885.12</u>	<u>24,608,111</u>	<u>\$158,453,337.04</u>	<u>-0.12</u>	<u>(30,337)</u>	<u>20.55</u>	<u>\$32,568,548.08</u>
<b>AVERAGE TOLL</b>		<b>\$7.77</b>		<b>\$6.44</b>				

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 2  
PERSONNEL ACTIONS**

**DELAWARE RIVER PORT AUTHORITY  
 ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
 COMMISSION MEETING SEPTEMBER 17, 2025  
 ARTICLE XII-A  
 ATTACHMENT 2  
 PERSONNEL**

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**TEMPORARY APPOINTMENT**

Luke E. Mather <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	Temporary No Benefits Finance Division Office of the CFO	08/09/25
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**NEW HIRES (APPOINTMENTS)**

Ryan A. Mehigan <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	Associate Engineer Engineering Division Planning & Design	08/11/25
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**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION**

Matthew L. Abrams <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Highway Foreman Operations Division Highway – BRB	To: Acting Maintenance Foreman Operations Division Maintenance – BRB Eff: 08/01/25 to 08/01/25
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Anthony J. Denisi <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Maintenance Technician Operations Division Maintenance – WWB	To: Acting Maintenance Foreman Operations Division Maintenance – WWB Eff: 08/02/25 to 08/08/25
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Anthony S. Scavola <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Construction & Maintenance Mechanic Operations Division Highway – WWB	To: Acting Highway Foreman Operations Division Highway – WWB Eff: 08/02/25 to 08/15/25
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Jennifer L. Cellinesi <span style="border: 1px solid black; padding: 0 2px;">DE</span>	From: User Support Administrator Executive Division IS – Systems Development	To: Acting User Support Group Leader Executive Division IS – Systems Development Eff: 08/02/25 to 10/31/25
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Bryan J. Nawoschik <span style="border: 1px solid black; padding: 0 2px;">PA</span>	From: Network Technician Executive Division IS – Production Systems	To: Acting Systems Administrator Executive Division IS – Production Systems Eff: 08/02/25 to 10/31/25
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**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

Timothy R. Moebius

**NJ**

From: Police Officer  
Public Safety Division  
Public Safety – Transit Unit

To: Acting Corporal of Police  
Public Safety Division  
Public Safety – BFB  
Eff: 08/02/25 to 10/31/25

Joseph F. Strycharz, II.

**PA**

From: Police Officer  
Public Safety Division  
Public Safety – Transit Unit

To: Acting Corporal of Police  
Public Safety Division  
Public Safety – Transit Unit  
Eff: 08/02/25 to 10/31/25

Jerome K. Patton

**DE**

From: Highway Foreman  
Operations Division  
Highway – CBB

To: Acting Construction &  
Maintenance Manager  
Operations Division  
Office the Bridge Director –  
CBB  
Eff: 08/09/25 to 08/15/25

Christopher E. Ryan

**NJ**

From: Electrical Technician  
Operations Division  
Electrical – WWB

To: Acting Electrical Foreman  
Operations Division  
Electrical – WWB  
Eff: 08/09/25 to 09/19/25

David M. Logan

**NJ**

From: Electrical Foreman  
Operations Division  
Electrical – WWB

To: Acting Construction &  
Maintenance Manager  
Operations Division  
Office the Bridge Director –  
WWB  
Eff: 08/09/25 to 10/03/25

Eric P. Riggs

**NJ**

From: Highway Foreman  
Operations Division  
Highway – BFB

To: Acting Electrical Foreman  
Operations Division  
Electrical – BFB  
Eff: 08/13/25 to 08/15/25

Alan C. Bullins

**PA**

From: Construction &  
Maintenance Mechanic  
Operations Division  
Highway – WWB

To: Acting Highway Foreman  
Operations Division  
Highway – WWB  
Eff: 08/16/25 to 08/29/25

Mark A. Dumont

**PA**

From: Electrical Technician  
Operations Division  
Electrical – CBB

To: Acting Electrical Foreman  
Operations Division  
Electrical – CBB  
Eff: 08/23/25 to 08/29/25

**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

John L. Angelucci

**NJ**

From: Construction &  
Maintenance Mechanic  
Operations Division  
Highway – BFB

To: Acting Highway Foreman  
Operations Division  
Highway – BFB  
Eff: 08/23/25 to 08/30/25

Joseph M. Quinn, Jr.

**PA**

From: Toll Collector  
Operations Division  
Toll – CBB

To: Acting Plaza Supervisor  
Operations Division  
Toll – CBB  
Eff: 08/23/25 to 10/10/25

Anthony B. Latorres

**NJ**

From: Corporal of Police  
Public Safety Division  
Public Safety – WBB

To: Acting Sergeant of Police  
Public Safety Division  
Public Safety – WWB  
Eff: 08/23/25 to 11/21/25

George L. Byrd

**NJ**

From: Fleet Shop Manager  
Operations Division  
Fleet Operations

To: Acting Director, Fleet  
Management  
Operations Division  
Fleet Operations  
Eff: 08/30/25 to 009/05/25

Richard E. Bonifazio

**PA**

From: Plaza Supervisor  
Operations Division  
Toll – WWB

To: Acting Toll Manager,  
WWB/CBBB  
Operations Division  
Office the Bridge Director –  
WWB  
Eff: 08/30/25 to 09/12/25

Andrew M. Jones, II

**NJ**

From: Network Technician  
Executive Division  
IS – Production Systems

To: Acting Systems  
Administrator  
Executive Division  
IS – Production Systems  
Eff: 08/30/25 to 11/29/25

**PROMOTIONS** – None

**TITLE & DEPARTMENTAL CHANGES** – None

**UPGRADE (GRADE CHANGE)** – None

**INTERAGENCY PROMOTION to PATCO - from DRPA** – None

**INTERAGENCY PROMOTION to DRPA - from PATCO**

Christopher Redman, Jr. NJ	From: Equipment Electrician A/C PATCO Division Equipment	To: HVAC Technician Operations Division Controls – BFB Eff: 08/30/25
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**INTERAGENCY TRANSFERS to PATCO - from DRPA** – None

**INTERAGENCY TRANSFERS to DRPA - from PATCO** – None

**TRANSFERS - DEPARTMENTAL** – None

**RETIREMENTS**

Allison B. Mankoski NJ	Lieutenant of Police Public Safety Division Public Safety – BFB	08/08/25
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Donald L. Tatham NJ	Toll Collector Operations Division Toll – CBB	08/30/25
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**RESIGNATIONS**

Nah'Reem Q. Alford NJ	Police Officer Public Safety Division Public Safety - Administration	08/04/25
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Kurt J. Gibson, Jr. PA	Police Officer Public Safety Division Public Safety - Administration	08/04/25
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**LAYOFFS (INVOLUNTARY)** - None

**DECEASED** - None

**RESOLUTION**

**WHEREAS,**        *DONALD L. TATHAM has faithfully served the Delaware River Port Authority for THIRTY-SIX years in a conscientious and reliable manner, and*

**WHEREAS,**        *DONALD L. TATHAM wishes to accept retirement effective August 30, 2025 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Toll Collector, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to DONALD L. TATHAM.*

**RESOLUTION**

**WHEREAS,**        *ALLISON B. MANKOSKI has faithfully served the Delaware River Port Authority for TWENTY-EIGHT years in a conscientious and reliable manner, and*

**WHEREAS,**        *ALLISON B. MANKOSKI wishes to accept retirement effective August 8, 2025 under the provisions of her employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Lieutenant of Police, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to ALLISON B. MANKOSKI.*

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

## ATTACHMENT 3

**MONTHLY REPORT**  
**GENERAL PROCUREMENT ACTIVITY**

**During the month of August there were 51 Purchase Orders awarded totaling \$173,143.42.**

**Approximately 24.23% or \$41,953.48 of the monthly dollar total was made available to MBE's and WBE's, representing 31.37% or 16 of the monthly total number of Purchase Orders.**

**Of the total monthly procurement available to MBE's and WBE's, approximately 5.35% or \$2,245.50 was awarded to MBE's and approximately 28.41% or \$11,918.23 was awarded to WBE's.**

**Of the total number of Purchase Orders available to MBE's and WBE's, approximately 18.75% or 3 Purchase Orders were awarded to MBE's and approximately 62.50% or 10 Purchase Orders were awarded to WBE's.**

**ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
ARTICLE XII-C  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

**Re: Article XII-C, Section 1 (a)**

Purchase Order 4500024412, Trane U.S. Inc. Davidson, NC. Purchase Contract for Emergency Repairs on Admin Building Chiller. Contract Value: \$16,921. (Emergency).

Purchase Order 4500024851, Vertiv Corporation. Westerville, OH. Purchase Contract for Renewal of Uninterruptible Power Services. Contract Value: \$21,159. (Sole Source).

Purchase Order 4500024946, Lindsay Corporation. Omaha, NE. Purchase Contract for Barrier Machine Inspection. Contract Value: \$12,230. (Sole Source).

**Re: Article XII-C, Section 5**

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems  
As follows: (see accompanying Schedule 1)

Contract and Engineering Payments:                   **\$17,985,298**

**2025 CAPITAL BUDGET**

2025 Capital Budget – Realignment of Funds – From Five Year Capital Program: DRPA Other – Public Safety Training Facility, OTR.02007 to Five Year Capital Program: Commodore Barry Bridge – Bridge Deck Rehabilitation, CBB.02404. Funding Will Be Used to Repair Pot-Holes on CBB Bridge Deck. Budget Amount: \$400,000.

September 17, 2025

**ARTICLE XII-C, SECTION 5  
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS  
BRIDGES AND PATCO SYSTEM (8/31/2025)  
Board Date: September 17, 2025**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work Percent</i>	<i>Billed Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Invoice Amount</i>
<b>AECOM</b>								
(DRPA-24-117A)	CBB Painting - Design Services	\$ 2,653,393	90.0%	\$ 2,388,752	\$ 2,576	\$ 2,381,392	72	\$ 4,784
<b>Allied Painting, Inc.</b>								
(DRPA-23-001)	BRB Painting & Steel Repairs Thru Truss & PA Approach Spans	84,752,658	59.0%	50,040,193	4,620,826	41,898,524	26	3,520,843
<b>A.P. Construction, Inc.</b>								
(DRPA-23-037)	Center Tower/Command & Control Center Relocation	19,434,000	79.8%	15,499,366	1,260,818	13,659,570	19	578,978
<b>Atane Engineers, Architects and Land Surveyors, PC</b>								
(DRPA-24-013)	2024 Biennial Inspection - Ben Franklin Bridge	1,065,000	72.8%	775,119	46,259	672,270	9	56,589
<b>Chammings Electric, Inc.</b>								
(DRPA-24-108)	WWB Substation Replacements	5,347,725	4.0%	214,134	21,413	0	1	192,721
<b>Cornell and Company, Inc.</b>								
(Emergency)	CBB Weld Remediation - Emergency Contract	6,731,500	81.2%	5,463,380	0	5,433,043	13	30,337
<b>D.A. Nolt, Inc.</b>								
(DRPA-24-029)	PATCO Roof/HVAC Replacement	14,974,910	72.8%	10,903,520	919,549	9,413,589	14	570,382
<b>Design Resources Group (formerly Vitetta Architects &amp; Engineers)</b>								
(DRPA-18-002)	BFB Masonry Rehabilitation - Design	1,266,950	67.8%	859,309	0	857,445	34	1,863
<b>HNTB</b>								
(DRPA-22-002)	PATCO Franklin Square Station Re-Opening - CMS	4,627,800	99.2%	4,589,587	375,625	4,209,026	40	4,936
(DRPA-21-037)	BFB Maintenance Paint & Steel Repair Design	4,466,087	98.8%	4,412,358	353,490	4,055,307	76	3,561
(DRPA-24-015)	2024 Biennial Inspection - Commodore Barry Bridge	1,448,750	84.7%	1,227,420	76,840	1,142,025	14	8,555
<b>Jacobs Engineering Group</b>								
(DRPA-19-022)	PATCO Lindenwold Control Center	1,797,130	89.8%	1,612,998	156,779	1,310,878	11	145,341
<b>Pennoni Associates, Inc.</b>								
(DRPA-23-114)	Fender & Pier Rehabilitation (WWB & BFB)	4,660,200	73.1%	3,406,273	182,996	3,087,381	7	135,896
<b>Remington &amp; Vernick Engineers</b>								
(DRPA-23-051)	Woodcrest Station Platform Rehabilitation - CMS	2,390,810	54.5%	1,303,086	101,896	1,047,265	18-19	153,925
<b>Skanska Koch, Inc.</b>								
(DRPA-19-048)	WWB Suspended Span Link Replacement	4,099,000	100.0%	4,099,000	0	4,098,000	16	1,000
(DRPA-19-131)	BFB Rehabilitation of Suspension Spans & Anchorages	194,990,000	97.1%	189,262,652	5,001,535	183,860,848	64	400,269
(DRPA-24-112)	CBB Phase 3 Painting and Rehabilitation	220,148,547	18.3%	40,280,952	1,603,095	27,084,104	4-5	11,593,752
<b>TranSystems Corporation</b>								
(DRPA-23-018)	CBB Thru Truss Weld Investigation - Design Services	6,042,343	88.2%	5,329,856	221,423	5,037,240	23	71,192
<b>WSP USA, Inc.</b>								
(DRPA-24-014)	2024 WWB Biennial Inspection	1,346,835	66.4%	894,779	56,029	832,331	8	6,419
<b>Program Management and General Engineering Contracts</b>								
(DRPA-17-093)	General Engineering Contracts	10,000,000	75.6%	7,559,212	0	7,558,789	Various	423
(DRPA-20-064)	Job Order Contracting Services North	5,000,000	90.0%	4,500,657	0	4,325,936	Various	174,721

**ARTICLE XII-C, SECTION 5  
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS  
BRIDGES AND PATCO SYSTEM (8/31/2025)  
Board Date: September 17, 2025**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Invoice Amount</i>
<b>(DRPA-21-014)</b>	General Engineering Contracts	10,000,000	81.1%	8,111,704	0	7,997,915	Various	113,789
<b>(DRPA-22-014)</b>	Program Management Services	3,000,000	35.4%	1,063,488	0	1,010,527	Various	52,961
	<b>PRWT Services, Inc.</b>							
<b>(DRPA-22-052)</b>	Contracted Toll Collectors	12,508,976	43.3%	5,411,749	0	5,249,686	Various	162,063
								<b><u>\$ 17,985,298</u></b>



# MONTHLY PURCHASING SUMMARY CALCULATOR

	AMOUNT	# PO s
MBE/WBE SOLICITED	\$27,789.75	3
MINORITY AWARDED	\$2,245.50	3
WOMEN AWARDED	\$11,918.23	10

MONTH END:
August 2025

ALL OTHERS	AMOUNT	# PO s
	\$131,189.94	35

= REQUIRED

MONTHLY MBE/WBE BREAKDOWN		
TYPE	AMOUNT	% OF
MBE \$ AWARDED	\$ 2,245.50	5.35%
MBE PO s AWARDED	3	18.75%
WBE \$ AWARDED	\$ 11,918.23	28.41%
WBE PO s AWARDED	10	62.50%

TOTAL AMOUNT MADE AVAILABLE TO MBEs/WBEs		# PO s
\$	<b>41,953.48</b>	<b>16</b>
% OF OVERALL TOTALS	<b>24.23%</b>	<b>31.37%</b>

OVERALL MONTHLY TOTAL	# PO s
\$ <b>173,143.42</b>	<b>51</b>

↑ MUST MATCH TOTALS IN MONTHLY PO REPORT

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 4  
EEO REPORT**

# DRPA EEO CATEGORIES

## (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Chief Executive Officer		1	
2	Chief Administrative Officer		1	
3	Chief Financial Officer		1	
4	Chief Operating Officer			1
5	General Counsel/Corporate Secretary			1
6	Deputy Chief Executive Officer			1
7	Chief Engineer		1	
8	Chief Security/Safety Officer		1	
9	Inspector General			1
<hr/>				
1	Bridge Director		1	2
2	Deputy General Counsel		1	1
3	Director, Finance		1	
4	Director, Fleet Management		1	
5	Director, Government Relations & Grants Administration			1
6	Director, Homeland Security & Emergency Management		1	
7	Director, Human Resource Services		1	
8	Director, Information Services		1	
9	<b>Director, Procurement</b>			
10	Director, Revenue & Treasury	1		
11	Director, Risk Management		1	
12	Director, Strategic Initiatives		1	
13	Manager, Construction & Maintenance		1	
14	Manager, Planning & Design			1
15	Police Chief		1	
<hr/>				
1	Captain of Police		1	1
2	Construction & Maintenance Manager	1	1	1
3	Engineering Program Manager		1	
4	Fleet Shop Manager		1	
5	Manager, Accounting		1	
6	Manager, Budget/Financial Analysis		1	
7	<b>Manager, Community Relations</b>			
8	Manager, Contract Administration		1	
9	Manager, Corporate Communications			1
10	Manager, EEO		1	
11	Manager, ERP & Applications		1	
12	<b>Manager, EZ Pass Technology &amp; Toll Analysis</b>			

# DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
13	Manager, Government Relations		1	
14	Manager, Grants Administration			
15	Manager, Internal Audit			1
16	Manager, IT Audit			
17	Manager, Payroll		1	
18	Manager, Procurement & Stores			
19	Manager, Production Systems			1
20	Manager, Special Projects		1	
21	Toll Manager		1	1
<hr/>				
1	Accounts Payable & Receivable Supervisor			1
2	Electrical Foreman		5	
3	Fleet Foreman		2	
4	Highway Foreman	2	7	1
5	HVAC Foreman			2
6	Lieutenant of Police		4	2
7	Maintenance Foreman		4	2
8	Plaza Supervisor		14	9
9	Purchasing Agent		1	
10	Sr. Accountant		2	
11	Supervisor, Cash Assurance		1	
12	Supervisor, Central Store Room			1
13	Supervisor, EZ Pass Technology & Toll Analysis		1	
14	Supervisor, Mail Room		1	
15	Supervisor, Printing Services		1	
<hr/>				
<b>OFFICIALS - ADMINISTRATORS (Total By State)</b>		<b>4</b>	<b>72</b>	<b>33</b>
<hr/>				
<b>TOTAL OFFICIALS - ADMINISTRATORS</b>			<b>109</b>	
<hr/>				
1	Analyst, EZ Pass Technology & Toll Analysis	1		
2	Benefits Administrator		2	
3	Budget Analyst		1	
4	C&M Technical Assistant		2	
5	Cash Assurance Auditor		3	
6	Contract Administrator		2	
7	Digital Communications Specialist		1	1
8	Grants Specialist		1	

# DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
9	Graphic Design Administrator			1
10	HRIS Specialist		2	
11	HRS Specialist			1
12	Leadership Development & Organizational Change Agent			1
13	Payroll Administrator - Accountant		1	
14	Purchasing Specialist		3	
15	Revenue Operations Assessor ETC		1	1
16	Safety Specialist		2	
<hr/>				
1	Administrator, Compensation/HRIS			
2	Administrator, Staffing & Recruiting		1	
3	Administrator, Training & Employee Development			
4	Associate Engineer		2	1
5	Auditor		1	
6	Claims Administrator		2	
7	EEO Specialist			1
8	Engineering Management Specialist			
9	Engineering Program Analyst		1	
10	Management Analyst			1
11	Project Manager (Finance)			
12	Project Manager (Office of the CAO)			
13	Project Manager (Public Safety, Technology)			1
14	Project Manager, Homeland Security & Emergency Management		1	
15	Records Manager		1	
<hr/>				
1	Assistant General Counsel		4	2
2	Electrical Engineer		1	
3	Principal Engineer		1	
4	Senior Engineer		3	1
<hr/>				
<b>PROFESSIONALS (Total By State)</b>		<b>1</b>	<b>39</b>	<b>12</b>
<hr/>				
<b>TOTAL PROFESSIONALS</b>			<b>52</b>	
<hr/>				
1	Police Officer	2	53	22

# DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Corporal of Police		9	2
1	Sergeant of Police		17	6
<b><u>PROTECTIVE SERVICE (Total By State)</u></b>		<b>2</b>	<b>79</b>	<b>30</b>
<b><u>TOTAL PROTECTIVE SERVICE</u></b>		<b>111</b>		
1	Auto Technician	1	10	3
1	Construction & Maintenance Mechanic	1	30	17
1	Electrical Technician		18	4
1	HVAC Technician		8	
1	Maintenance Technician	2	28	9
<b><u>SKILLED CRAFT (Total By State)</u></b>		<b>4</b>	<b>94</b>	<b>33</b>
<b><u>TOTAL SKILLED CRAFT</u></b>		<b>131</b>		
1	Business Analyst			
2	Data Base Administrator		1	
3	Network Technician		1	2
4	Programmer/Analyst			1

# DRPA EEO CATEGORIES (By State)

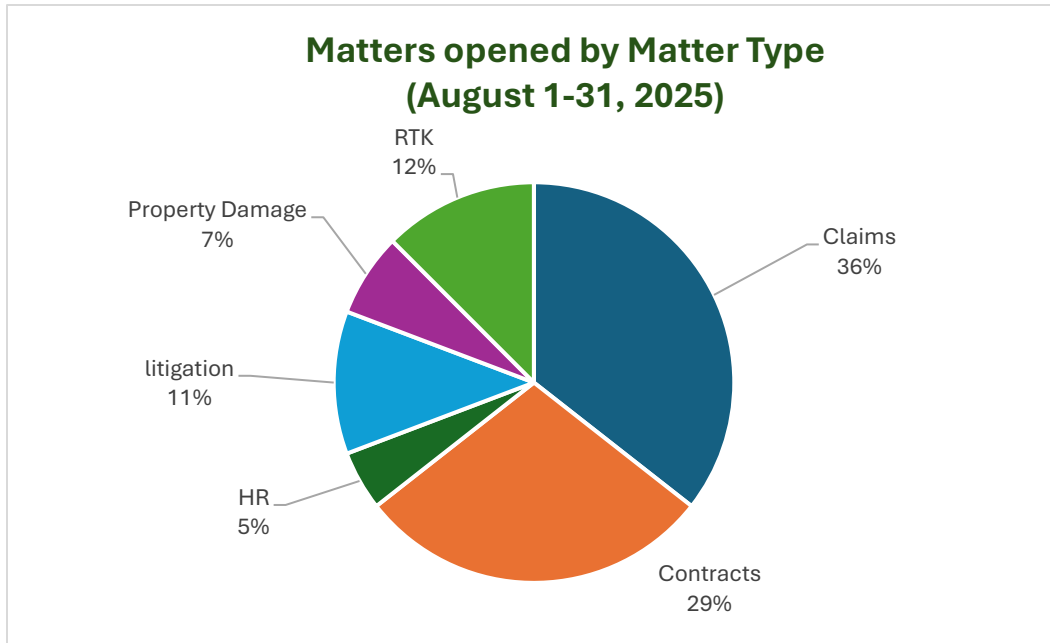
	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
5	Systems Administrator		5	3
6	User Support Administrator	2		
7	User Support Group Leader			
<b>TECHNICIANS (Total By State)</b>		<b>2</b>	<b>7</b>	<b>6</b>
<b>TOTAL TECHNICIANS</b>				
		<b>15</b>		
1	Accounts Payable Specialist		2	
2	Administrative Coordinator		12	7
3	Building Services Clerk		3	
4	Central Stores Clerk	1		
5	Claims Assistant		1	1
6	Contracts Administration Clerk		1	
7	Customer Service Coordinator		1	
8	Data Management Coordinator		2	
9	Executive Assistant to the CEO		2	
10	Executive Legal Secretary		1	
11	File Clerk		1	1
12	Legal Secretary		1	2
13	Media Specialist			1
14	Purchasing Clerk			
15	Reproduction Technician		1	1
Sub-Total <b>NON-REP</b>		1	28	13
1	Toll Collector	1	27	23
2	Revenue Operations Clerk		3	
1	Lead Dispatcher		4	
2	Dispatcher		5	6
Sub-Total <b>IUOE</b>		1	39	29
<b>ADMINISTRATIVE SUPPORT (Total By State)</b>		<b>2</b>	<b>67</b>	<b>42</b>
<b>TOTAL ADMINISTRATIVE SUPPORT</b>				
		<b>111</b>		

# DRPA EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
<b>TOTAL EMPLOYEES BY STATE</b>			
	<b>15</b>	<b>358</b>	<b>156</b>
<b>TOTAL DRPA EMPLOYEES - 529</b>			
<b>SUMMARY (Employee Class)</b>			
<b>NON-REP</b>			
	<b>6</b>	<b>139</b>	<b>58</b>
	<b>203</b>		
<b>IUOE</b>			
	<b>5</b>	<b>133</b>	<b>62</b>
	<b>200</b>		
<b>IBEW</b>			
	<b>2</b>	<b>7</b>	<b>6</b>
	<b>15</b>		
<b>FOP</b>			
	<b>2</b>	<b>79</b>	<b>30</b>
	<b>111</b>		

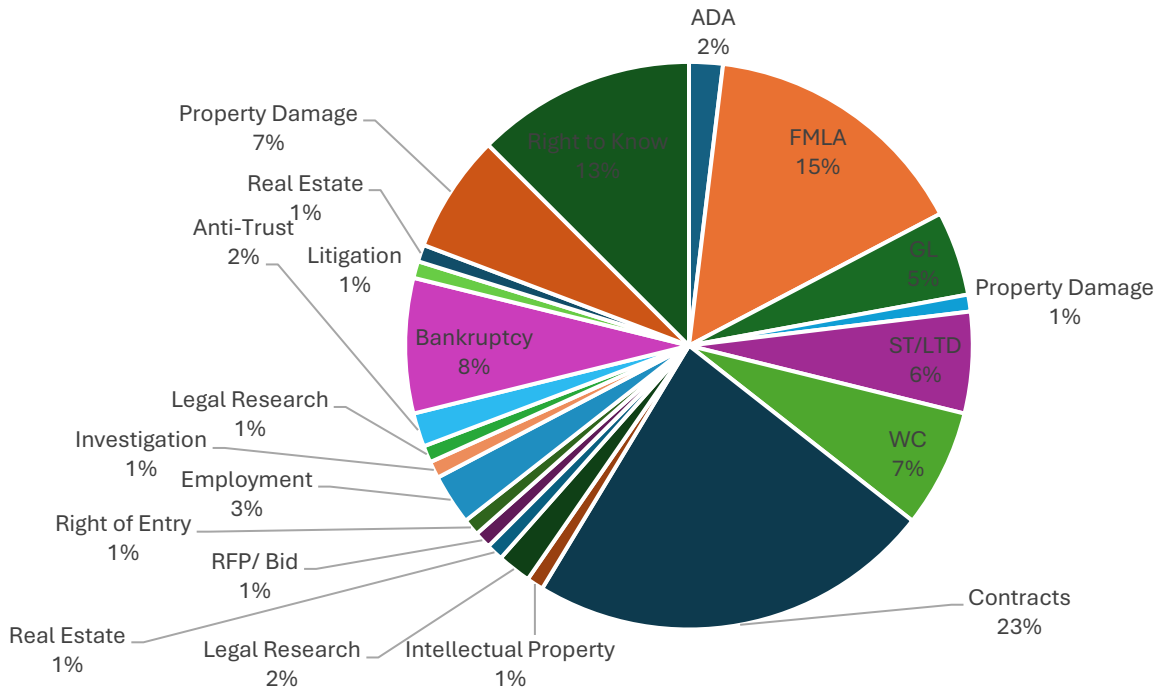
**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 5  
LEGAL STATISTICS REPORT**

## Legal Matter Count Report August 1 – 31, 2025



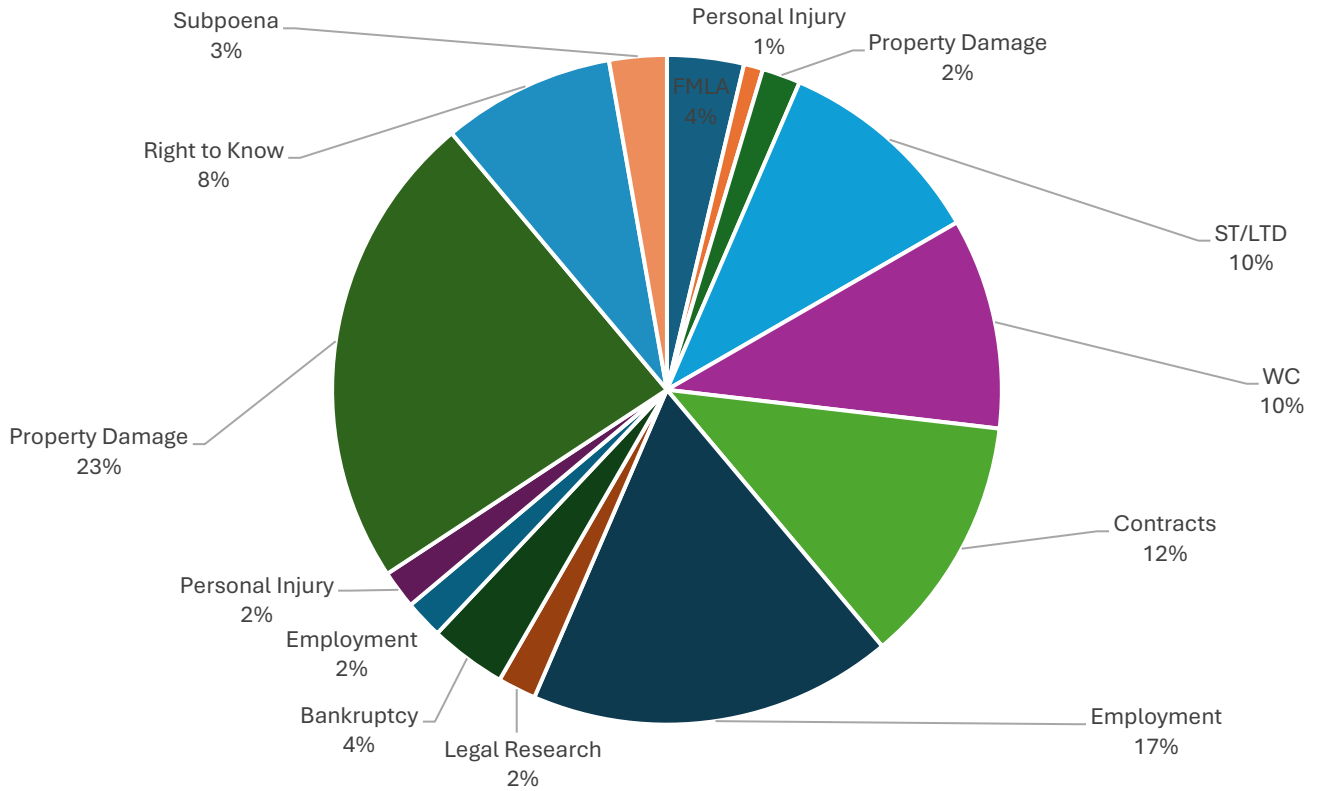
<b>Matter Type</b>	<b>matter type total</b>
Claims	37
Contracts	30
HR	5
litigation	12
Property Damage	7
RTK	13
Subpoena	0
<b>Total new cases opened</b>	<b>104</b>

### Matters opened in range by Subtype (August 1-31, 2025)



Matter type	Matter subtype	opened in range
Claims	ADA	2
Claims	FMLA	16
Claims	GL	5
Claims	Property Damage	1
Claims	ST/LTD	6
Claims	WC	7
Contracts	Contracts	24
Contracts	Intellectual Property	1
Contracts	Legal Research	2
Contracts	Real Estate	1
Contracts	RFP/ Bid	1
Contracts	Right of Entry	1
HR	Employment	3
HR	Investigation	1
HR	Legal Research	1
Litigation	Anti-Trust	2
Litigation	Bankruptcy	8
Litigation	Litigation	1
Litigation	Real Estate	1
Property Damage	Property Damage	7
Right to Know	Right to Know	13
<b>Total</b>		<b>104</b>

### Matters closed in range by Subtype (August 1-31, 2025)



Matter type	Matter subtype	closed in range
Claims	FMLA	4
Claims	Personal Injury	1
Claims	Property Damage	2
Claims	ST/LTD	11
Claims	WC	11
Contracts	Contracts	13
HR	Employment	19
HR	Legal Research	2
Litigation	Bankruptcy	4
Litigation	Employment	2
Litigation	Personal Injury	2
Property Damage	Property Damage	25
Right to Know	Right to Know	9
Subpoena	Subpoena	3
<b>Total closed</b>		<b>108</b>

# **CFO REPORT**

**Report of the Chief Financial Officer**

**September 10th, 2025**

**Board of Commissioners  
 Delaware River Port Authority of Pennsylvania and New Jersey  
 One Port Center  
 2 Riverside Drive  
 Camden, New Jersey 08101-1949**

Re: **FINANCIAL SUMMARY**

To the Commissioners:

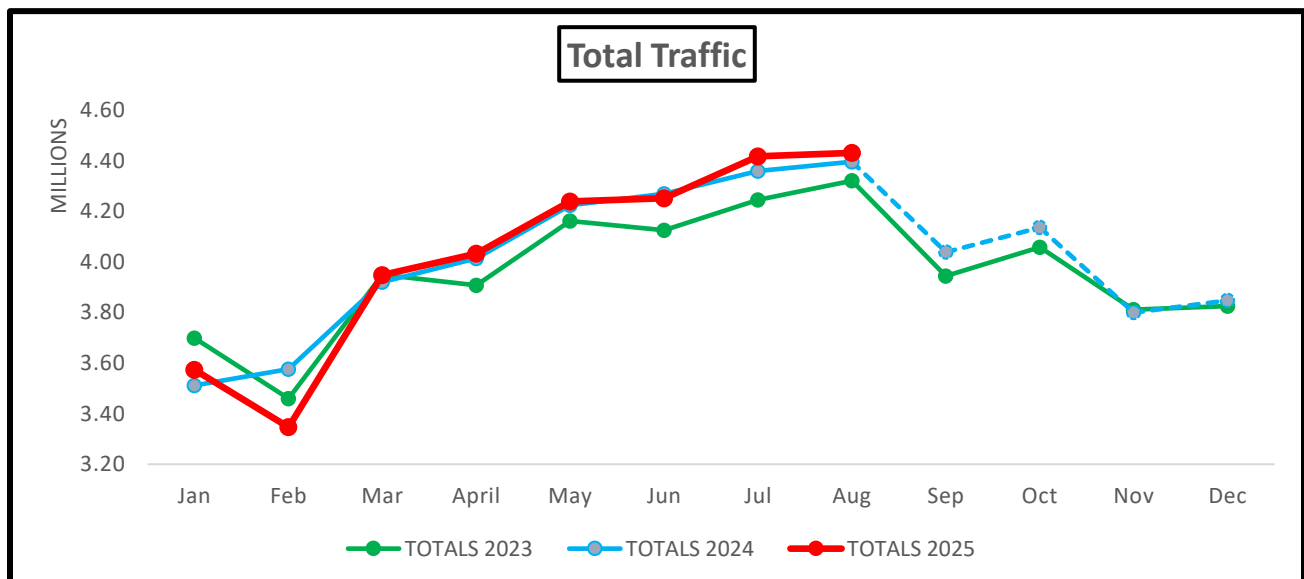
The following descriptive financial summary is primarily based on the unaudited financial summary, dated September 5th.

**Current Trends DRPA Preliminary Traffic Volumes**

August YTD total traffic volume was 29K or 0.1% lower than last year. The reason for the decrease is:

- 2024 was a leap year and one extra day accounted for 135K traffic volume. However, strong performance in July and August helped offset the majority of the leap year impact, narrowing the year-over-year gap.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## Toll June YTD Revenue

Bridge Revenue June YTD						
(\$Millions )	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Passengers	\$ 134.31	\$ 131.10	\$ 112.28	\$ 3.22	\$ 22.04	19.6%
Trucks	\$ 55.69	\$ 52.30	\$ 45.23	\$ 3.39	\$ 10.46	23.1%
Other	\$ 1.02	\$ 0.67	\$ 0.94	\$ 0.36	\$ 0.08	8.0%
<b>Total</b>	<b>\$ 191.02</b>	<b>\$ 184.06</b>	<b>\$ 158.45</b>	<b>\$ 6.96</b>	<b>\$ 32.57</b>	<b>20.6%</b>
<b>Average Toll</b>	<b>\$ 7.77</b>	<b>\$ 7.68</b>	<b>\$ 6.44</b>	<b>\$ 0.09</b>	<b>\$ 1.33</b>	<b>20.7%</b>

Bridge Traffic June YTD						
(Millions )	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Passengers	22.61	22.14	22.69	0.46	(0.09)	(0.4)%
Trucks	1.90	1.76	1.85	0.14	0.06	3.0%
Other	0.07	0.07	0.07	(0.00)	(0.00)	(0.2)%
<b>Total</b>	<b>24.58</b>	<b>23.97</b>	<b>24.61</b>	<b>0.60</b>	<b>(0.03)</b>	<b>(0.1)%</b>

### June 2025 YTD Final Traffic/Toll Revenues vs. YTD Budget

- **Toll revenue** was \$191.02 million, \$6.96 million or 3.8% above budget
- **Traffic** was approximately 0.6 million vehicles or 2.5% above budget
  - 8.1% higher truck volume vs budget led to \$0.09 higher than budget average toll (\$7.77 vs \$7.68)

### June 2025 YTD Final Traffic/Toll Revenues vs. YTD 2024

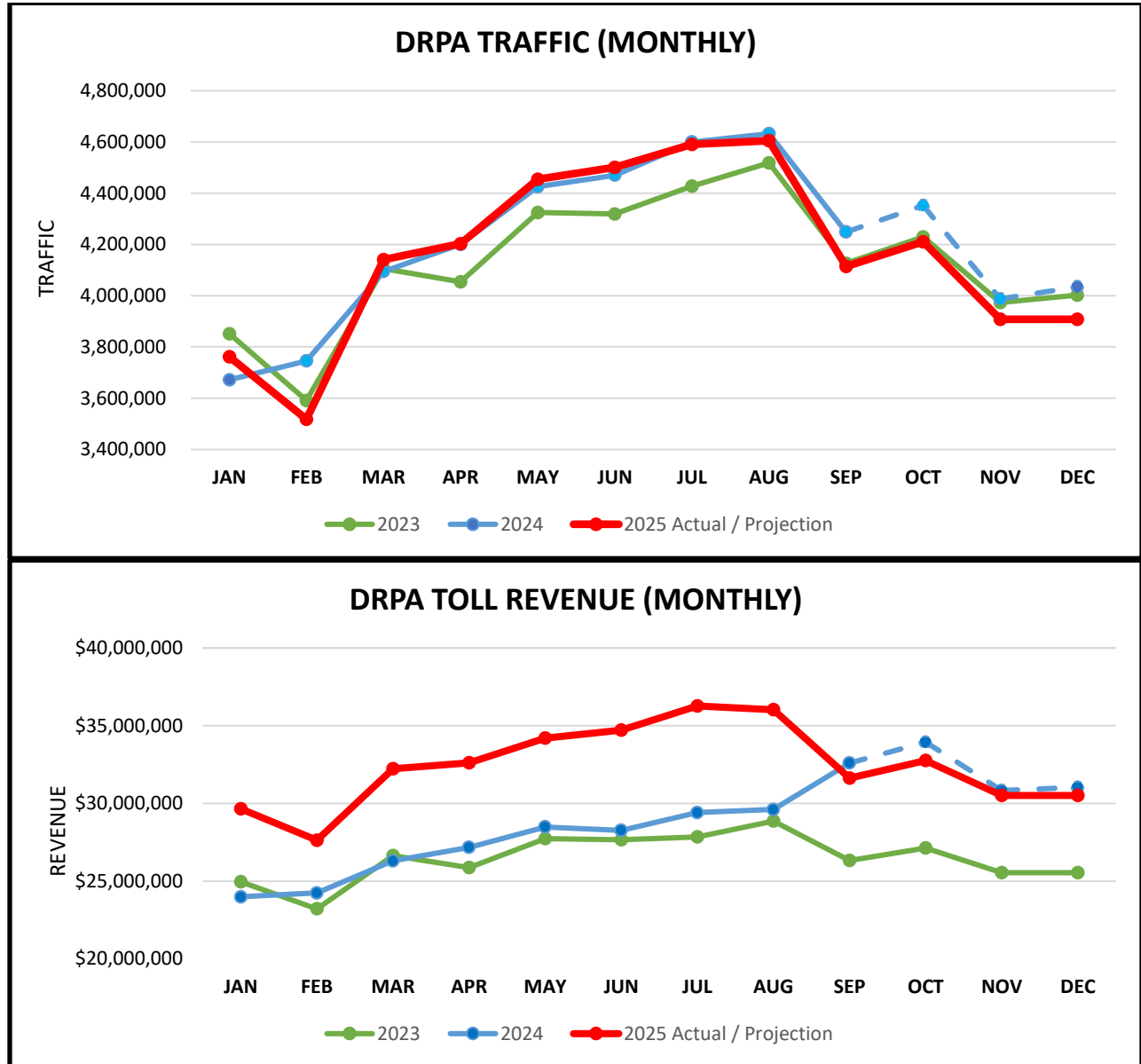
- **Toll revenue** was \$191.02 million, \$32.57 million or 20.6% favorable to 2024, primarily driven by toll increase implemented as of September 1, 2024
- **Traffic** was 30K vehicles or 0.1% lower than prior year. 2024 was a leap year, and one extra day is contributing to the majority of year over year variance

## Toll Revenue and Traffic Trend

The 2025 data on the graphs below represents June's YTD actuals and forecast from July through December. Assumption for forecast are:

- July and August are based on preliminary traffic volumes.
- September through December are based on the 2025 budget.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## PATCO June YTD Revenue

PATCO Revenue and Ridership June YTD						
(Millions )	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Revenue	\$ 7.04	\$ 6.96	\$ 6.55	\$ 0.08	\$ 0.49	7.5%
Ridership	2.91	2.93	2.78	(0.03)	0.13	4.6%
<b>Average Fare</b>	<b>\$ 2.42</b>	<b>\$ 2.37</b>	<b>\$ 2.36</b>	<b>\$ 0.05</b>	<b>\$ 0.07</b>	<b>2.8%</b>

### PATCO June YTD 2025 – Ridership/ Passenger Revenues vs. Budget

- Passenger revenue was \$7.0 million, \$0.1 million or 1.1% above budget
- Ridership was 2.9 million, 30 thousand unfavorable or ~1% below budget
- 2.1% increase in Average Fare is driving the favorable revenue variance to budget, even though the ridership is slightly unfavorable to budget

### PATCO June YTD 2025 – Ridership/Passenger Revenues vs. YTD 2024

- Passenger revenue was \$7.0 million, \$0.5 million or 7.5% above budget
- Ridership was 2.9 million, 0.1 million or 4.6% favorable to prior year
- Average Fare 2.8% favorable to prior year (\$2.42 vs \$2.35)

## DRPA and PATCO Preliminary YTD Operating expenses and Headcount

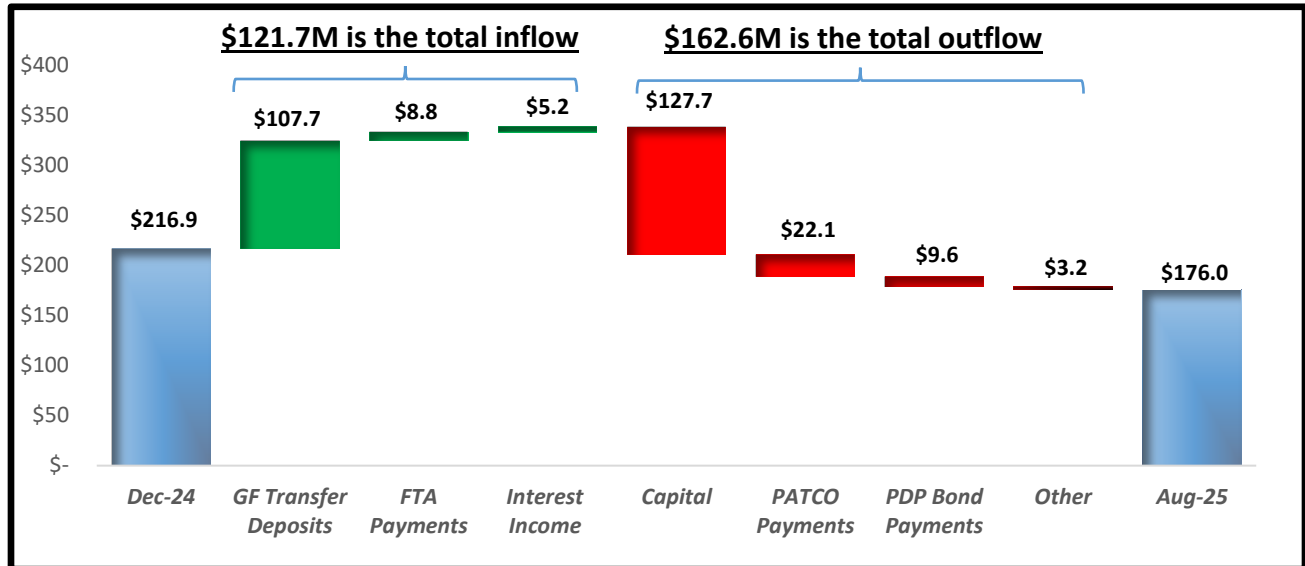
DRPA & PATCO June YTD Operating Expenses				
(\$Millions )	2025 Actuals	Budget	B/(W) Budget	% B/(W) PY
Employee Related	63.25	70.49	7.24	10.3%
Operating Expenses	26.67	29.13	2.46	8.4%
<b>Total Expenses</b>	<b>89.93</b>	<b>99.63</b>	<b>9.7</b>	<b>9.7%</b>

DRPA & PATCO August Headcount				
Division	Budgeted	Active	Open	Recruitment in Process
Administration	29	22	7	4
CEO	3	3	0	0
Deputy CEO	50	33	17	4
Engineering	22	16	6	1
Finance	21	16	5	3
Inspector General	10	8	2	1
General Counsel	20	20	0	0
Bridge Operation & Fleet	275	255	20	19
Public Safety	172	147	25	25
Strategic Initiatives & Corp Communications	7	7	0	0
Patco	345	310	35	25
<b>Total</b>	<b>954</b>	<b>837</b>	<b>117</b>	<b>82</b>

- Favorable variance to budget in **employee related** expenses is driven by 117 open positions, which equates to 12.3% open headcount.
- Preliminary **operating expenses** are \$2.5 million favorable to budget, which is timing related.
- **DRPA** YTD preliminary expenses are \$58.7 million, 8.8% **favorable to budget**.
- **PATCO** YTD preliminary expenses are \$31.2 million, 11.4% **favorable to budget**

The Authority's expenses for the year are under budget, continuing the streak of a positive variance over the past twenty plus years, resulting from the continued cost-constraints that both DRPA and PATCO have placed on spending.

## **General Fund**



**August 2025 General Fund Balance decreased by \$40.9 million which is higher than the expected amount and is driven by:**

- ~\$8M higher than average capital spending in January which is timing related.

Ending General Fund balance for 2025 is expected to be in line with latest projection of ~\$165M.

## **Bond Compliance and Bond-Related Transactions**

On August 27<sup>th</sup>, 2025, the Authority refunded remaining outstanding 2013 Revenue Bonds (\$243.9 million) by issuing new 2025 Revenue Bonds. This resulted in:

- A reduction in total outstanding debt balance by \$24.9 million, from \$833.5 million to \$808.6 million.
- Savings of \$39.6 million in total debt service payment from 2025 to 2039.
- **Bond Ratings:** In August, Moody's has affirmed A1 rating for revenue bonds and A3 for PDP bonds and S&P has raised ratings for the revenue bonds to AA- from A+ and PDP bonds to A+ from A.

**Respectfully submitted,**

**Jerry Sahi**

**CFO**

**DELAWARE RIVER PORT AUTHORITY**  
**BALANCE SHEET**  
**June 30, 2025**  
 UNAUDITED

	<i>June 30, 2025</i>	<i>December 31, 2024</i>
	<i>Combined</i>	<i>Combined</i>
	<u><i>Total</i></u>	<u><i>Total PY</i></u>
<b>Assets</b>		
<b>Current Assets</b>		
Cash and Cash Equivalents	\$ 19,491,400	\$ 12,024,412
Investments	156,616,213	206,069,814
Accounts Receivable net of Allowance	20,718,352	26,732,795
Lease Receivable	1,859,793	1,860,000
Accrued Interest Receivable	2,150,565	1,284,272
Transit System and Storeroom Inventories	8,750,315	8,839,875
Economic Development Loans net Current Portion	1,196,000	1,196,000
Prepaid Expenses	4,353,118	3,336,435
Due from fiduciary funds	16,418	41,564
Restricted Assets		
Cash and Cash Equivalents	23,678,618	17,592,770
Investments	152,854,133	194,685,758
Accrued Interest Receivable	1,448,391	1,685,700
<b>Total Current Assets</b>	<u><b>\$ 393,133,314</b></u>	<u><b>\$ 475,349,396</b></u>
<b>Non Current Assets</b>		
Capital Assets net of Accumulated Depreciation		
Land	74,124,961	74,124,961
Construction in Progress	160,329,235	94,927,424
Bridges and Related Buildings and Equipment	1,210,878,774	1,247,842,690
Transit Property and Equipment	578,489,664	596,467,724
Port Enhancements	34,355	35,676
Subscriptions	2,281,297	2,282,297
<b>Total Non current Assets</b>	<u><b>\$ 2,026,138,285</b></u>	<u><b>\$ 2,015,680,773</b></u>
<b>Other</b>		
Lease Receivable	3,904,782	3,904,576
Economic Development Loans net Non Current Portion	4,656,878	5,297,528
<b>Total Other Assets</b>	<u><b>\$ 8,561,660</b></u>	<u><b>\$ 9,202,103</b></u>
<b>Total Non Current Assets</b>	<u><b>\$ 2,034,699,944</b></u>	<u><b>\$ 2,024,882,876</b></u>
<b>Total Assets</b>	<u><b>\$ 2,427,833,259</b></u>	<u><b>\$ 2,500,232,272</b></u>
<b>Deferred Outflows of Resources</b>		
Pension Related Amounts	42,931,023	42,931,023
Postemployment Benefit Related Amounts		
Loss on Refunding of Debt	6,910,670	8,513,554
<b>Total Deferred Outflows of Resources</b>	<u><b>\$ 49,841,693</b></u>	<u><b>\$ 51,444,577</b></u>

**DELAWARE RIVER PORT AUTHORITY**  
**BALANCE SHEET**  
**June 30, 2025**  
 UNAUDITED

	<i>June 30, 2025</i>	<i>December 31, 2024</i>
	<i>Combined</i>	<i>Combined</i>
	<u><i>Total</i></u>	<u><i>Total PY</i></u>
<b>Liabilities</b>		
<b>Current Liabilities</b>		
Accounts Payable		
Retained Amounts on Contracts	20,173,930	23,127,314
Other Accounts Payable	11,220,170	44,288,845
Subscriptions	1,099,890	1,099,890
Accrued Liabilities		
Claims and Judgments	809,207	710,000
Self Insurance	2,336,690	2,339,000
Pension	337,766	465,990
Sick and Vacation Leave Benefits	4,223,483	4,330,000
Other Accrued Liabilities	2,482,935	2,312,694
Accrued Interest Payable	36,194	58,273
Unearned Revenue	7,899,705	7,372,502
Liabilities Payable Restricted Assets		
Accrued Interest Payable	18,730,871	20,697,746
Bond Payable - Current	82,115,000	78,675,000
<b>Total Current Liabilities</b>	<b>\$ 151,465,841</b>	<b>\$ 185,477,254</b>
<b>Non Current Liabilities</b>		
Subscriptions	1,375,263	1,376,263
Accrued Liabilities		
Claims and Judgments	1,213,811	1,319,347
Self Insurance	3,505,035	3,367,061
Sick and Vacation Leave Benefits	6,335,224	6,229,669
Net Pension Liability	165,837,058	165,837,058
Other Post Employment Liabilities	30,324,636	30,324,636
Unearned Revenue	624,032	964,549
Bonds Payable net of Amortizations	781,300,092	866,071,221
<b>Total Noncurrent liabilities</b>	<b>\$ 990,515,151</b>	<b>\$ 1,075,489,804</b>
<b>Total Liabilities</b>	<b>\$ 1,141,980,992</b>	<b>\$ 1,260,967,058</b>
<b>Deferred Inflows of Resources</b>		
Gain on Refunding	253,818	381,583
OPEB	1,385,193	1,385,193
Leases	5,154,488	5,154,488
Pension Related Amounts	12,281,519	12,281,519
<b>Total Deferred Inflows of Resources</b>	<b>\$ 19,075,018</b>	<b>\$ 19,202,783</b>
<b>Total Net Position</b>	<b>\$ 1,316,618,942</b>	<b>\$ 1,271,507,006</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statements of Revenues, Expenses and Changes in Net Position**  
**For The Periods Indicated (Unaudited)**

	YTD		Q2	
	6/30/2025	6/30/2024	6/30/2025	6/30/2024
<b>Operating Revenues</b>				
Bridges:				
Tolls (Schedule 4)	\$ 190,928,205	\$ 158,476,391	\$ 101,496,813	\$ 84,025,815
Other Operating Revenues	5,776,907	4,912,902	2,966,212	2,976,891
Total Bridge Operating Revenues	<u>\$ 196,705,112</u>	<u>\$ 163,389,293</u>	<u>\$ 104,463,025</u>	<u>\$ 87,002,706</u>
Transit System:				
Passenger Fares	6,994,119	6,507,560	3,550,570	3,332,563
Other Operating Revenues	736,078	803,541	320,735	365,056
Total Transit System Operating Revenues	<u>\$ 7,730,197</u>	<u>\$ 7,311,100</u>	<u>\$ 3,871,305</u>	<u>\$ 3,697,619</u>
Other				
Miscellaneous	155,651	115,667	73,901	62,603
<b>Total Operating Revenues</b>	<u>\$ 204,590,960</u>	<u>\$ 170,816,061</u>	<u>\$ 108,408,230</u>	<u>\$ 90,762,928</u>
<b>Operating Expenses</b>				
Operations	28,125,872	25,500,426	13,823,061	13,200,675
Transit System	24,820,369	23,571,024	12,486,083	11,808,323
Community Impact	249,997	249,997	124,998	124,998
General & Administrative	35,840,629	33,349,792	18,352,736	18,182,871
Depreciation	62,634,035	52,135,144	31,810,927	26,036,686
<b>Total Operating Expenses</b>	<u>\$ 151,670,902</u>	<u>\$ 134,806,383</u>	<u>\$ 76,597,804</u>	<u>\$ 69,353,553</u>
<b>Operating Income</b>	<u>\$ 52,920,058</u>	<u>\$ 36,009,678</u>	<u>\$ 31,810,427</u>	<u>\$ 21,409,375</u>
<b>Non Operating Revenues (Expenses)</b>				
Investment Income	6,864,426	8,951,207	3,390,254	4,700,829
<b>Interest on Funded Debt</b>				
Port District Project Refunding Bonds, Series 2022	(430,815)	(638,732)	(215,407)	(319,366)
Amortization Gain on 2022 PDP Bond Refunding	127,765	189,426	63,883	94,713
Revenue Bonds, Series A-B 2018	(8,540,000)	(10,173,750)	(4,270,000)	(5,086,875)
Amortization Premium Rev Bonds Series A-B 2018	1,240,409	1,083,447	620,204	541,723
Revenue Refunding Bonds 2024A Tax Exempt	(3,405,746)	(3,420,847)	(1,702,873)	(1,674,492)
Revenue Bonds, Series 2013	(5,976,703)	(5,976,702)	(2,988,351)	(2,988,351)
Amort Loss on 2013 Bond Refunding	(564,771)	(564,771)	(282,386)	(282,386)
<b>Total Interest on Funded Debt</b>	<u>\$ (17,549,861)</u>	<u>\$ (19,501,929)</u>	<u>\$ (8,774,930)</u>	<u>\$ (9,715,033)</u>
Economic Development Activities	(9,970)	(9,792)	(6,735)	(6,557)
Gain (Loss) on Assets	3,895	31,588	3,895	31,588
Other Grant Revenues	1,657,936	859,603	605,219	559,105
Other Non Operating Income	63,879	17,860	56,277	(20,699)
Other Non Operating Expenses	(460,337)	(282,181)	(349,223)	(281,782)
<b>Total Non Operating Revenues (Expenses)</b>	<u>\$ (9,430,031)</u>	<u>\$ (9,933,643)</u>	<u>\$ (5,075,245)</u>	<u>\$ (4,732,549)</u>
<b>Income Before Capital Contributions</b>	<u>\$ 43,490,026</u>	<u>\$ 26,076,034</u>	<u>\$ 26,735,182</u>	<u>\$ 16,676,827</u>
Fed & State Capital Improvement Grants	1,621,909	6,169,891	1,871,360	4,866,743
<b>Change in Net Position</b>	<u>\$ 45,111,935.35</u>	<u>\$ 32,245,925</u>	<u>\$ 28,606,542</u>	<u>\$ 21,543,569</u>
Net Position, January 1st (YTD) and January 1st (QRT)	\$ 1,271,507,006	\$ 1,193,149,006	\$ 1,271,507,006	\$ 1,193,149,006
<b>Net Position, June 30</b>	<u>\$ 1,316,618,942</u>	<u>\$ 1,225,394,931</u>	<u>\$ 1,300,113,548</u>	<u>\$ 1,214,692,575</u>

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**For the Periods Ended June 30, 2025 and June 30, 2024 (Unaudited)**  
*(amounts expressed in thousands)*

**Cash Flow Statement**

	Periods Ended	
	6/30/2025	6/30/2024
<b>Cash Flows From Operating Activities</b>		
Receipts from Customers and Users	\$ 210,817	\$ 172,968
Payment for Other Goods and Services	(59,185)	(51,775)
Payments for Employee Services	(65,229)	(60,165)
Proceeds from Non Operating Income	64	18
Payments for Non Operating Expenses	(1,885)	(1,562)
Deferred Inflow Outflow	(128)	(189)
<b>Net cash Provided by Operating Activities</b>	<b>\$ 84,454</b>	<b>\$ 59,295</b>
<b>Cash Flows From Non Capital Financing</b>		
Payments for Econ Dev Activity	(10)	(10)
Repayment of Econ Development Loans	641	593
Grants Received	1,658	860
<b>Net Cash Provided by Non Capital Finance</b>	<b>\$ 2,289</b>	<b>\$ 1,443</b>
<b>Cash Flows From Capital Financing</b>		
Acquisition & Construction of Capital Asset & Subscriptions	(73,092)	(48,616)
Proceeds From Sale of Capital Assets	4	32
Capital Contributions Received	1,622	6,170
Proceeds From Termination of Forward Delivery		
Proceeds From Issuance of Capital Debt		
Payments on Capital Debt Refunding		
Principal Paid on Bonded Debt	(78,675)	(78,167)
Interest Paid on Debt and Subscriptions	(20,570)	(20,245)
<b>Net Cash Provided by Capital Finance</b>	<b>\$ (170,711)</b>	<b>\$ (140,827)</b>
<b>Cash Flows From Investing Activities</b>		
Purchase of Investments	(247,316)	(240,086)
Proceeds from Sale/Maturity Investments	338,601	318,319
Interest Received	6,235	9,046
<b>Net Cash Provided by Investing Activity</b>	<b>\$ 97,521</b>	<b>\$ 87,278</b>
<b>Net Increase (Decrease) in Cash and Equivalents</b>	<b>\$ 13,553</b>	<b>\$ 7,190</b>
<b>Cash, Beginning of Year</b>	<b>\$ 29,617</b>	<b>\$ 25,426</b>
<b>Cash, End of Period</b>	<b>\$ 43,170</b>	<b>\$ 32,616</b>
<b>Cash at June 30</b>		
Unrestricted	19,491	15,765
Restricted	23,679	16,851
	<b>\$ 43,170</b>	<b>\$ 32,616</b>

**Combined Supplemental Schedule of Changes in Fund Net Position Information by Fund**  
**For the Periods Ended June 30, 2025 and December 31, 2024 (Unaudited)**  
*(amounts expressed in thousands)*

	Capital Fund	Revenue Fund	General Fund	Restricted Maintenance Fund	Restricted Funds Bond Service Funds	Bond Reserve Funds	Restricted Combined Project Funds	June 30, 2025 Total	December 31, 2024 Total
<b>Net Position (Deficiency), January 1</b>	<b>\$ 1,118,852</b>	<b>\$ (143,474)</b>	<b>\$ 125,033</b>	<b>\$ 3,134</b>	<b>\$ 81,085</b>	<b>\$ 86,345</b>	<b>\$ 533</b>	<b>\$ 1,271,507</b>	<b>\$ 1,193,149</b>
<i>Revenues &amp; Expenses:</i>									
Operating Revenue		196,790	7,801					204,591	371,224
Operating Expenses	(62,634)	(28,126)	(25,070)					(115,830)	(227,978)
General & Administration Expense		(28,946)	(6,895)					(35,841)	(69,092)
Lease Interest/Investment Income		237	4,270	64	619	1,675		6,864	18,628
Interest Expense	794		387		(18,731)			(17,550)	(39,109)
Economic Development Activities			(10)					(10)	(16)
Other Non Operating Revenues (Expenses)	(4)	10	(399)					(393)	(235)
Other Grant Revenues			1,658					1,658	2,436
<b>Total Revenue &amp; Expenses</b>	<b>\$ (61,844)</b>	<b>\$ 139,965</b>	<b>\$ (18,258)</b>	<b>\$ 64</b>	<b>\$ (18,112)</b>	<b>\$ 1,675</b>		<b>\$ 43,490</b>	<b>\$ 55,859</b>
Gov't Contributions for Cap Improvements			1,622					1,622	22,499
<b>Total Interfund Transfers &amp; Payments</b>	<b>\$ 138,445</b>	<b>\$ (118,914)</b>	<b>\$ 8,288</b>		<b>\$ (21,292)</b>	<b>\$ (6,528)</b>			
<b>Net Position (Deficiency)</b>	<b>\$ 1,195,453</b>	<b>\$ (122,423)</b>	<b>\$ 116,685</b>	<b>\$ 3,198</b>	<b>\$ 41,682</b>	<b>\$ 81,491</b>	<b>\$ 533</b>	<b>\$ 1,316,619</b>	<b>\$ 1,271,507</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statement of Changes in Fiduciary Position**  
**For the Periods Ended June 30, 2025 and June 30, 2024 (Unaudited)**  
*(amounts expressed in thousands)*

	June 30, 2025		June 30, 2024	
	Other Post Employment Benefits	Custodial Funds	Other Post Employment Benefits	Custodial Funds
<b>Assets</b>				
Cash				\$ 5,175
Investments	\$ 31,436		\$ 34,202	
Intergovernmental receivables		\$ 1,336		691
Accrued interest receivable	1,009		147	
<b>Total Assets</b>	<b>32,445</b>	<b>1,336</b>	<b>34,349</b>	<b>5,866</b>
<b>Liabilities</b>				
Accrued expenses				
Other	25	1,331	27	5,785
Due to enterprise fund expenses		5		81
<b>Total Liabilities</b>	<b>25</b>	<b>1,336</b>	<b>27</b>	<b>5,866</b>
<b>Net Position</b>				
Postemployment Benefits Other Than Pension	31,519		33,902	
<b>Total Net Position</b>	<b>\$ 31,519</b>		<b>\$ 33,902</b>	

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statement of Changes in Fiduciary Net Position**  
**For the Periods Ended June 30, 2025 and June 30, 2024 (Unaudited)**  
*(amounts expressed in thousands)*  
 Unaudited

	June 30, 2025		June 30, 2024	
	Other Post Employment Benefits	Custodial Funds	Other Post Employment Benefits	Custodial Funds
<b>Additions</b>				
Employer Contributions				
Investment Income (Loss)	\$ 658		\$ 440	
Collections From Project/Funding Partners		\$ 1,685		\$ 8,953
<b>Total additions</b>	<b>658</b>	<b>1,685</b>	<b>440</b>	<b>8,953</b>
<b>Deductions</b>				
Benefit Payments				
Administrative Expenses	47		51	
Project Payments		1,685		8,953
<b>Total deductions</b>	<b>47</b>	<b>1,685</b>	<b>51</b>	<b>8,953</b>
<b>Increase (Decrease) in Net Position</b>	<b>611</b>		<b>389</b>	
<b>Net Position, January 1</b>	<b>30,908</b>		<b>33,513</b>	
<b>Net Position, June 30</b>	<b>\$ 31,519</b>		<b>\$ 33,902</b>	

**DELAWARE RIVER PORT AUTHORITY**  
**Cash & Cash Equivalents**  
**June 30, 2025 (Unaudited)**

**REVENUE FUND**

Cash on hand:

Undeposited Tolls and Ticket Sales	\$ 1,352,214	
Santander Bank, N.A.	1,635,436	
TD Bank N.A.	282,192	
Bank of America, N.A.	11,301,033	
Bank Of New York Mellon, N.A.	4,081,892	
Wells Fargo Bank, N.A.	<u>6,178,228</u>	<u>\$ 24,830,995</u>

**1999 PORT DISTRICT PROJECT FUND**

Wells Fargo Bank, N.A.		<u>\$ 473,158</u>
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**1999 PROJECT FUND**

Santander Bank, N.A.		<u>\$ 59,566</u>
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**GENERAL FUND**

Cash on Hand - Change and Working Funds for PATCO Transit

System Stations	241,302	
Wells Fargo Bank, N.A.	4,644,378	
Santander Bank, N.A.	6,411,572	
TD Bank N.A.	<u>6,509,048</u>	<u>\$ 17,806,300</u>

<b>Total</b>		<u><b>\$ 43,170,018</b></u>
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**DELAWARE RIVER PORT AUTHORITY**  
**Investments (Unaudited)**  
**June 30, 2025 (Unaudited)**

	Avg Yield	Par Value	Fair Value
<b>REVENUE FUND:</b>			
Wells Fargo Securities Revenue Fund Money Market	4.2%	\$ <u>9,200,631</u>	<u>9,200,631</u>
<b>MAINTENANCE RESERVE FUND (Restricted):</b>			
Goldman Sachs Treasury Obligation Money Market	4.0%	\$ <u>3,187,359</u>	<u>3,187,359</u>
<b>2013 DEBT SERVICE FUND (Restricted):</b>			
Goldman Sachs Treasury Obligation Money Market	4.0%	\$ <u>6,145,815</u>	<u>6,145,815</u>
<b>2024A DEBT SERVICE FUND (Restricted):</b>			
Goldman Sachs Treasury Obligation Money Market	4.0%	\$ <u>3,431,019</u>	<u>3,431,019</u>
<b>1998B BOND RESERVE FUND (Restricted):</b>			
TD Wealth CD 12/15/2025	4.1%	64,356,757	64,356,757
Goldman Sachs Treasury Obligation Money Market	4.1%	10,172,850	10,172,850
	\$	<u>74,529,607</u>	<u>74,529,607</u>
<b>2022 PORT DISTRICT DEBT RESERVE FUND (Restricted):</b>			
Goldman Sachs Treasury Obligation Money Market	4.0%	\$ <u>5,702,252</u>	<u>5,702,252</u>
<b>2022 PORT DISTRICT DEBT SERVICE FUND (Restricted):</b>			
Goldman Sachs Treasury Obligation Money Market	4.0%	\$ <u>7,740,797</u>	<u>7,740,797</u>
<b>2018A DEBT SERVICE FUND (Restricted):</b>			
Goldman Sachs Treasury Obligation Money Market	4.0%	\$ <u>6,895,874</u>	<u>6,895,874</u>
<b>2018B DEBT SERVICE FUND (Restricted):</b>			
Goldman Sachs Treasury Obligation Money Market	4.0%	\$ <u>36,020,779</u>	<u>36,020,779</u>
<b>GENERAL FUND:</b>			
Wells Fargo Securities Money Market	4.3%	27,003,756	27,003,756
UBS Investments*	2.3%	54,043,924	53,665,337
First State Trust	4.5%	10,087,732	10,041,215
Swarthmore Group Investments - TD Wealth	4.0%	43,510	43,510
Haverford Trust Investments	4.2%	6,451,270	6,444,175
TD Bank Investment Account (CDs)	4.3%	54,200,202	54,200,202
TD Bank Investment Money Market	2.0%	505,243	505,243
Wells Fargo Capital Reserve Pay-as-You-Go Money Market	4.3%	1,157,647	1,157,647
Victor Lofts Custody (Goldman Sachs Gov't Fund Institutional Shares)	4.0%	344,895	344,895
UBS Investments PATCO	2.3%	<u>3,210,234</u>	<u>3,210,234</u>
	\$	<u>157,048,413</u>	<u>156,616,213</u>
<b>Total investments</b>		<b>\$ <u>309,902,545</u></b>	<b><u>309,470,345</u></b>

\* The DRPA holds a minimal position in Asset-Backed Securities (<0.1% of General Fund investments), acquired before Board Resolution DRPA-19-017 established the current investment policy.

DELAWARE RIVER PORT AUTHORITY  
Interest Income by Fund (Unaudited)

	<i>Periods Ended</i>	
	<u>6/30/2025</u>	<u>6/30/2024</u>
Revenue Fund	\$ 236,638	\$ 207,372
Maintenance Reserve Fund	63,895	115,421
2022 Port District Debt Service Reserve Fund	114,505	143,533
2022 Port District Debt Service	77,869	96,162
1998 Bond Reserve Fund	1,560,251	2,135,583
2013 Debt Service Fund	68,703	82,623
2018 Debt Service Fund	438,653	546,294
2024A Debt Service Fund	33,905	51,140
General Fund	4,270,008	5,573,080
	<u>\$ 6,864,426</u>	<u>\$ 8,951,207</u>

**DELAWARE RIVER PORT AUTHORITY**  
**Bridge Revenues And Operating Expenses\***  
**For The Periods Indicated (Unaudited)**

	YTD		Q2	
	<u>6/30/2025</u>	<u>6/30/2024</u>	<u>6/30/2025</u>	<u>6/30/2024</u>
<b>BENJAMIN FRANKLIN BRIDGE</b>				
Operating Revenues				
Bridge Tolls	\$ 57,889,071	\$ 48,606,741	\$ 30,877,831	\$ 25,644,523
Other Operating Revenues	2,374,308	1,893,325	1,220,908	1,184,527
<b>Total Operating Revenues</b>	<b>\$ 60,263,379</b>	<b>\$ 50,500,066</b>	<b>\$ 32,098,740</b>	<b>\$ 26,829,049</b>
Operating Expenses	9,180,970	8,311,300	4,527,197	4,298,717
<b>Net Operating Income</b>	<b>\$ 51,082,409</b>	<b>\$ 42,188,766</b>	<b>\$ 27,571,542</b>	<b>\$ 22,530,332</b>
<b>WALT WHITMAN BRIDGE</b>				
Operating Revenues				
Bridge Tolls	72,804,338	60,140,591	38,626,769	31,892,940
Other Operating Revenues	2,453,560	1,977,448	1,259,873	1,226,614
<b>Total Operating Revenues</b>	<b>\$ 75,257,898</b>	<b>\$ 62,118,038</b>	<b>\$ 39,886,642</b>	<b>\$ 33,119,554</b>
Operating Expenses	9,560,107	9,028,802	4,736,414	4,737,072
<b>Net Operating Income</b>	<b>\$ 65,697,791</b>	<b>\$ 53,089,236</b>	<b>\$ 35,150,228</b>	<b>\$ 28,382,482</b>
<b>COMMODORE BARRY BRIDGE</b>				
Operating Revenues				
Bridge Tolls	35,700,620	30,277,584	19,090,212	16,192,909
Other Operating Revenues	2,516	2,614	1,296	1,742
<b>Total Operating Revenues</b>	<b>\$ 35,703,136</b>	<b>\$ 30,280,198</b>	<b>\$ 19,091,508</b>	<b>\$ 16,194,651</b>
Operating Expenses	4,696,760	3,918,188	2,290,394	1,973,277
<b>Net Operating Income</b>	<b>\$ 31,006,375</b>	<b>\$ 26,362,009</b>	<b>\$ 16,801,114</b>	<b>\$ 14,221,374</b>
<b>BETSY ROSS BRIDGE</b>				
Operating Revenues				
Bridge Tolls	24,534,176	19,451,475	12,902,000	10,295,444
Other Operating Revenues	1,937	1,906	956	1,123
<b>Total Operating Revenues</b>	<b>\$ 24,536,114</b>	<b>\$ 19,453,381</b>	<b>\$ 12,902,956</b>	<b>\$ 10,296,567</b>
Operating Expenses	4,688,035	4,242,136	2,269,056	2,173,052
<b>Net Operating Income</b>	<b>\$ 19,848,078</b>	<b>\$ 15,211,245</b>	<b>\$ 10,633,900</b>	<b>\$ 8,123,516</b>
<b>COMBINED TOTALS</b>				
Operating Revenues:				
Bridge Tolls	190,928,205	158,476,391	101,496,813	84,025,815
Other	4,832,322	3,875,292	2,483,033	2,414,006
<b>Total Operating Revenues</b>	<b>\$ 195,760,526</b>	<b>\$ 162,351,683</b>	<b>\$ 103,979,846</b>	<b>\$ 86,439,821</b>
Operating Expenses	28,125,872	25,500,426	13,823,061	13,182,118
<b>Net Operating Income</b>	<b>\$ 167,634,654</b>	<b>\$ 136,851,257</b>	<b>\$ 90,156,785</b>	<b>\$ 73,257,703</b>

\* This report is strictly for DRPA bridge related revenues and expenditures.

**DELAWARE RIVER PORT AUTHORITY**  
**Economic Development Activity**  
**For The Periods Ended June 30, 2025 & December 31, 2024 (Unaudited)**

	<i>Periods Ended</i>		<i>2025 YTD Activity</i>
	<u><i>6/30/2025</i></u>	<u><i>12/31/2024</i></u>	<i>(Loans and Principal Payments)</i>
<b>ECONOMIC DEVELOPMENT LOANS:</b>			
Camden Aquarium	\$ 7,035,169	\$ 7,647,262	\$ (612,093)
Cooper River Boathouse	162,259	190,816	(28,557)
<b>Total Loans</b>	<u><b>\$ 7,197,428</b></u>	<u><b>\$ 7,838,078</b></u>	<u><b>\$ (640,650)</b></u>
 Provision for loan losses	 \$ (1,344,551)	 \$ (1,344,551)	 \$ _____
 <b>Total Loans per Balance Sheet - Net</b>	 <u><b>\$ 5,852,878</b></u>	 <u><b>\$ 6,493,528</b></u>	 <u><b>\$ (640,650)</b></u>

## Combined Financial Statements and Financial Summary

**Reserves:** The Authority maintains a reserve for sick and vacation leave benefits. Prior to 1993, the Authority maintained actuarially determined reserves for sick leave in accordance with its sick leave benefits policy. During 1993, the Authority changed its policy for the majority of its represented employees and all non-represented employees, eliminating future accumulations of unused sick pay for which employees may be compensated, and freezing the number of days eligible for payment at separation. As a result of this change, the remaining reserve for sick pay benefits is determined sufficient to meet the associated liability and will require no further additions for the foreseeable future. Reimbursement for accumulated sick leave at separation is charged against the sick leave reserve.

The Authority maintains reserves for the uninsured portion of workers' compensation and general liability claims. Reserves necessary to provide for the self-insured portion of these workers' compensation and general liability claims are periodically reviewed by staff and third parties to ensure their adequacy. Amounts are charged against operations during the year to maintain a sufficient level of reserves.

In accordance with the Authority's Indentures of Trust, the Authority maintains certain funds as reserves for its outstanding long-term debt.

**Depreciation:** Depreciation and amortization figures are provided using the straight-line method over the estimated useful lives of the related assets, including those financed by federal and state contributions.

Asset lives used in the calculation of depreciation are generally as follows:

- |   |               |
|---|---------------|
| • Bridges, freeways and tunnels                       | 100 years     |
| • Buildings, stations and certain bridge components   | 35 - 50 years |
| • Electrification, signals and communications system  | 30 - 40 years |
| • Transit cars, machinery and equipment               | 10 - 25 years |
| • Computer equipment, automobiles and other equipment | 3 - 10 years  |
| • Subscription assets                                 | 2 - 5 years   |

### Balance Sheet

- The accounting entries related to GASB Statement 68, *Accounting and Financial Reporting for Pensions*, and Statement 75, *Accounting and Financial Reporting for Post Employment Benefits Other than Pensions*, are typically done on an annual basis after the external auditor review.
- **Total Current Assets decreased by \$82.2M due to the following:**
  - Total "non-restricted" cash and cash equivalents and investments, primarily the General Fund, decreased by \$42.0 million to \$176.1 million YTD June 2025, a decrease of 19.3% primarily driven by capital investments and PATCO subsidy.
  - Total "restricted" cash and cash equivalents and investments decreased by \$35.7 million to \$176.5 million YTD June 2025, a decrease of 16.8%. This is driven by the due date of our bond principal and interest payments due January 1, 2025 totaling \$78.7 million in principal and \$20.7 million in interest. The payments were offset by contributions made in the first 6 months of \$50.9 million towards future principal and interest payments.
- **Total Non-Current Assets increased by \$10.5M due to the following:**
  - Capital Assets net of Accumulated Depreciation increased by \$10.5 million or by 0.5% due to increased spending on projects, most notably, Deleading and Repainting at the Commodore Barry Bridge and the Roof Replacement at PATCO.
- **Total Liabilities decreased by \$119.0M due to the following:**
  - Total principal outstanding debt decreased by \$78.7 million in outstanding debt from \$912.2 million in 2024 to \$833.5 million in June 2025.

## Combined Financial Statements and Financial Summary

### Combined Statement of Revenues, Expenses and Changes in Net Position

- Total Bridge operating revenues were \$196.7 million YTD June 2025 vs. a total of \$163.4 million YTD June 2024, or an increase of \$33.3 million or by 20.4%. Primarily driven by \$31.8 million from 20% toll increase implemented September 1, 2024.
- PATCO transit system operating revenues increased by \$0.4 million, or by 5.7% totaling \$7.7 million for YTD June 2025, up from the previous year's YTD June total of \$7.3 million, driven by average fare being higher by 2.8%.
- Total operating expenses were \$151.7 million, up \$16.9 million, or by 12.5%. Primarily driven by:
  - \$10.5 million of the increase in Depreciation expense, primarily due to the completion of \$410.7 million of capital projects in 2024.
- Total interest on funded debt decreased by \$2.0 million, or by 10.0% over YTD June 2024. The decrease is primarily due to a reduction in outstanding debt balance.
- The above aforementioned factors drove the net position to increase by \$45.1 million dollars to \$1,316.6 million.

### Combined Statements of Fiduciary Position and Changes in Fiduciary Net Position

- As part of the Authority's combined financial statements, two funds are maintained: a proprietary fund (enterprise fund) and a fiduciary fund (consisting of another employee benefit trust fund and a custodial fund). The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. The focus of fiduciary funds is also the measurement of economic resources.
- The enterprise fund is maintained on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity's cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.
- The fiduciary fund is also maintained on the accrual basis of accounting. The fiduciary fund accounts for the recording and accumulation of other postemployment benefit resources, which are held in trust for the exclusive benefit of the Authority's retirees. This fund is referred to as the "Other Postemployment Benefits" ("OPEB") Trust. In addition, the fiduciary fund maintains custodial funds that account for the recording and accumulation of resources for the proposed Glassboro-Camden Line (GCL) project, which is an 18-mile passenger rail line between Glassboro and Camden in Southern New Jersey. (Note: The Authority is the project manager for the GCL, on behalf of the NJ Transit, and is provided with the authority to implement various pre-development activities for the project. The Authority has no financial responsibility related to the funding of the GCL project.)

### Investments and Interest Income by Fund

- The average yield earned on our investments ranged from 2.0% to 4.5% in 2025.
- Interest income decreased \$2.1 million for YTD June 2025 to \$6.9 million, down from the previous year's YTD June total of \$9.0 million.
- All general investment purchases have followed the guidance of the latest General Fund investment policy written in 2019.

# **DRPA BOARD MINUTES**

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

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**One Port Center  
Camden, New Jersey  
Wednesday, August 20, 2025**

**Pennsylvania Commissioners**

James Schultz, Esq., Chairman of the Board  
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor)  
Alison Diebert (for Pennsylvania Treasurer Stacy Garrity) (via Teams)  
Donna Powell  
Gregory Schwab, Esq. (via Teams)  
Robert Ghormoz (via Teams)  
Vaughn Ross (via Teams)  
Keiwana McKinney-Forde (via Teams)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Charles Fentress  
Richard Sweeney (via Teams)  
Aaron Nelson (via Teams)  
Sara Lipsett (via Teams)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer DRPA/President PATCO  
Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
Toni P. Brown, Chief Administrative Officer, DRPA  
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
Michael Venuto, Chief Engineer, DRPA  
John Rink, General Manager, PATCO (via Teams)  
Robert Hicks, Chief Operating Officer, DRPA  
David Aubrey, Inspector General, DRPA  
Robert Finnegan, Chief Safety and Security Officer, DRPA  
Ed Cobbs, Jr., Chief of Police, DRPA  
Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
Christopher Jones, Director, Information Services, DRPA  
Ricardo DeOliveira, Bridge Director, WWB/CBB (by Teams)  
Joseph McAroy, Director, BRB/BRB  
Michael Christie, Director, BFB/BRB  
Matt Licata, Director, Fleet Management, DRPA  
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
Christina Maroney, Director, Strategic Initiatives, DRPA  
Rohan Hepkins, Assistant General Manager, PATCO  
Fran Kelly, Assistant General Manager, PATCO  
Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA  
Amy Ash, Manager, Contract Administration, DRPA  
Ryan Linhart, Budget Analyst, Finance, DRPA (via Teams)

Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Anne Nelson, Executive Legal Secretary to the General Counsel, DRPA  
 Carol Herbst, Senior Accountant, Finance, DRPA (via Teams)  
 Violet Riquelme, Government Relations Intern, DRPA  
 Sean Riehman-Murphy, Office of the General Manager Intern, PATCO

### **Others Present**

Alan Kessler, Esq., Duane Morris, LLP (via Teams)  
 Christopher Gibson, Esq., Archer & Greiner, P.C. (via Teams)  
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit  
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)  
 Hayden Rigo, Deputy Chief of Staff, Office of the Pennsylvania Auditor General  
 Marie Acardi, Esq., The Judge Group  
 Stephen Gandy, Councilman, Stratford Borough Council  
 Michael Burk, Member of the Public  
 Bill Hamilton, former DRPA employee

### **OPEN SESSION**

### **Roll Call**

Chairman Schultz called the meeting to order at 9:02 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, Diebert, Powell, Frattali, Fentress, Nelson, Ross, Ghormoz, Sweeney, Schwab, McKinney-Forde, and Lipsett.

### **Public Comment**

Steve Gandy, a resident and Councilman from Stratford Borough, New Jersey addressed concerns to the Board about the influx of unhoused individuals he claims are crossing from the Lindenwold PATCO station into the borough and creating a logistical and financial burden. He requested that the Borough and PATCO work together to deal with the situation. Vice Chairman Nash thanked Mr. Gandy for raising the concerns and offered information relating to Camden County resources to facilitate conversations and hopefully solutions.

Michael Burke, a resident of Williamstown, NJ, spoke to the Board regarding his concerns related to an alleged misregistered EZPass tag.

### **Report of the Chief Executive Officer**

Chief Executive Officer Hanson stated that his Report stood as previously submitted. CEO Hanson updated the Board regarding the Authority's recent bond refunding transaction through which the Authority intends to issue approximately \$219 million of bonds to refund the remaining outstanding 2013 Revenue Bonds totaling \$243.9 million. He noted that Moody's reaffirmed its A1 rating for the Authority's revenue bonds and A3 rating for PDP bonds; Standard & Poor's raised the rating for the Authority's revenue bonds to AA- from A+ and PDP bonds to A+ from A. CEO Hanson stated that the Authority's debt is below \$800 million, down from a high of \$1.6 billion. There were no questions or comments from the Commissioners. Commissioner Fentress

moved to accept the CEO's Report and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Report of the Chief Financial Officer**

Chief Financial Officer Sahi stated that his Report stood as previously submitted. CFO Sahi stated that, regarding the bonds, the pure dollar amount savings on \$243.9 million would be \$34.7 million, which has a net present value of \$22.7 million. In the first ten years, the DRPA will be saving roughly around \$1,000,000 for the first nine years and the remainder of the savings will be in the last five years. Vice Chairman Nash asked what the effective rate was at the end; CFO Sahi stated that it fluctuated between 3.3% to 4.07%. There were no further questions or comments from the Commissioners.

### **Approval of DRPA Board Meeting Minutes – July 16, 2025**

Chairman Schultz stated that the July 16, 2025 DRPA Board Meeting Minutes were previously provided to all Commissioners and to the Governors of New Jersey and Pennsylvania. There were no comments or corrections to the Minutes. Commissioner Fentress moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Receipt and Filing of the List of Previously Approved Payments covering the Month of July 2025**

Chairman Schultz stated that the List of Previously Approved Payments covering the month of July 2025 was previously provided to all Commissioners. There were no questions or comments. Commissioner Deon moved to receive and file the List and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of July 2025**

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of July 2025 was previously provided to all Commissioners. There were no questions or comments. Commissioner Deon moved to receive and file the List and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Approval of Operations & Maintenance Committee Meeting Minutes of August 5, 2025**

Chairman Schultz stated that the Minutes of the August 5, 2025 Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Adoption of Resolutions Approved by the Operations & Maintenance Committee on August 5, 2025**

Chairman Schultz stated that there were three (3) Resolutions from the Operations & Maintenance Committee Meeting for consideration.

**DRPA-25-057                      Modernization of the Senior Citizen Discount Program**

Chief Operating Officer Hicks presented the Summary Statement and Resolution seeking Board authorization for staff to modernize the Senior Citizen Discount Program beginning on September 1, 2025. The DRPA will discontinue the use of any remaining senior citizen paper tickets (the last of which were made available in 2008) beginning on September 1, 2025. Senior Citizens enrolled and approved in the DRPA Senior Citizen Discount Program will continue to receive a discount through the EZ-PASS program. Commissioner Deon moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-25-058                      Rental of Miscellaneous Construction Equipment**

Fleet Director Licata presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a purchase contract with Sunbelt Rentals, Inc. to rent miscellaneous construction equipment, in the amount of \$116,500.00 per year, for a three (3) year contract in the total amount of \$349,500.00. Pricing is pursuant to Sourcewell Contract #040924. Commissioner Deon moved to adopt the Resolution and Commissioner Fentress seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-25-059                      Custodial Services for DRPA Bridge Facilities**

Bridge Director Christie presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with CJ Maintenance, Inc. for custodial services at the DRPA Bridge Facilities in an amount not to exceed \$2,850,725.27. The contract will be for a three- (3) year period, with two (2) one- (1) year exercisable options. Commissioner Fentress moved to adopt the Resolution and Commissioner Powell seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Approval of Finance Committee Meeting Minutes of August 6, 2025**

Chairman Schultz stated that the Minutes of the August 6, 2025 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Deon seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

**Adoption of Resolutions Approved by the Finance Committee on August 6, 2025**

Chairman Schultz stated that there was one (1) Resolution from the Finance Committee Meeting for consideration:

**DRPA-25-060                      2026 Renewal for Vision Benefits of America**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept a three-year renewal quote from Vision Benefits of America for the provision of vision care benefits to active DRPA & PATCO benefit-eligible employees and their eligible dependents for plan years January 1, 2026, through December 31, 2028. If approved, the estimated annual premium will be \$38,023.00, which is a flat renewal. Commissioner Fentress moved to adopt the Resolution and Commissioner Deon seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

### **Citizens' Advisory Committee Report**

There was no Citizens' Advisory Committee Report.

### **Unfinished Business**

There were no Unfinished Business items.

### **New Business**

Chairman Schultz stated that there was one (1) New Business item for consideration:

**DRPA-25-061                      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into four (4) pending DRPA contracts identified in the attachment to the Resolution. Commissioner Fentress moved to adopt the Resolution and Commissioner Deon seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

### **DRPA Board Meeting Held in Abeyance**

At 9:27 a.m., the DRPA Board meeting was held in abeyance to allow the PATCO Board Meeting to convene.

### **ADJOURNMENT**

With no further business, Commissioner Fentress moved to adjourn the Meeting. Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:31 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**DRPA MONTHLY LIST OF  
PREVIOUSLY APPROVED PAYMENTS**

**DELAWARE RIVER PORT AUTHORITY**  
**MONTHLY LIST OF PAYMENTS 08/01/2025 THRU 08/31/2025**  
**MEETING DATE 08/17/2025**

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<u>VENDOR NAME</u>	<u>DESCRIPTION</u>	<u>FUNCTIONAL AREA</u>	<u>TOTAL NET AMOUNT</u>
DELTA DENTAL OF NEW JERSEY, INC.	ACTIVE EMPLOYEE DENTAL INSURANCE	NONE	\$ 25,906.06
	<b>ACTIVE EMPLOYEE DENTAL INSURANCE TOTAL</b>		<b>\$ 25,906.06</b>
AMERIHEALTH INSURANCE COMPANY	ACTIVE EMPLOYEE MEDICAL INSURANCE	NONE	\$ 714,404.28
	<b>ACTIVE EMPLOYEE MEDICAL INSURANCE TOTAL</b>		<b>\$ 714,404.28</b>
VISION BENEFITS OF AMERICA	ACTIVE EMPLOYEE VISON INSURANCE	NONE	\$ 2,560.96
	<b>ACTIVE EMPLOYEE VISON INSURANCE TOTAL</b>		<b>\$ 2,560.96</b>
PHILADELPHIA TRIBUNE	ADVERTISING - PUBLIC RELATIONS	25KTHRES	\$ 8,484.64
	<b>ADVERTISING - PUBLIC RELATIONS TOTAL</b>		<b>\$ 8,484.64</b>
CANON FINANCIAL SERVICES INC	AUTHORITY COPIERS & PRINTERS 2023-2027	D-21-121	\$ 8,567.77 **
CANON FINANCIAL SERVICES INC	AUTHORITY COPIERS & PRINTERS 2023-2027	D-21-121	\$ 2,157.91 **
CANON FINANCIAL SERVICES INC	AUTHORITY COPIERS & PRINTERS 2023-2027	NONE	\$ 924.82 **
	<b>AUTHORITY COPIERS &amp; PRINTERS 2023-2027 TOTAL</b>		<b>\$ 11,650.50</b>
CANON FINANCIAL SERVICES INC	AUTHORITY WIDE COPIERS & PRINTERS	D-16-083	\$ 679.36 **
	<b>AUTHORITY WIDE COPIERS &amp; PRINTERS TOTAL</b>		<b>\$ 679.36</b>
ATLAS FLASHER AND SUPPLY CO., INC.	AUTO ACCESSORIES & PARTS	25KTHRES	\$ 1,045.00
SAMUEL A ROSS AUTOMOTIVE EQUIPMENT	AUTO ACCESSORIES & PARTS	25KTHRES	\$ 2,450.00
W.W. GRAINGER INC.	AUTO ACCESSORIES & PARTS	25KTHRES	\$ 464.22
LINDSAY CORPORATION	AUTO ACCESSORIES & PARTS	D-25-056B	\$ 4,404.00
	<b>AUTO ACCESSORIES &amp; PARTS TOTAL</b>		<b>\$ 8,363.22</b>
REDY BATTERY	BATTERIES	25KTHRES	\$ 1,132.00
	<b>BATTERIES TOTAL</b>		<b>\$ 1,132.00</b>
DESIGN RESOURCES GROUP ARCHITECTS	BFB MASONRY REHABILITATION	D-18-002	\$ 1,863.20 **
	<b>BFB MASONRY REHABILITATION TOTAL</b>		<b>\$ 1,863.20</b>
REMINGTON & VERNICK ENGINEERS II	BFB UNDER-BRIDGE LIGHTING TRANSFORMERS	D-24-092	\$ 5,266.75 **
	<b>BFB UNDER-BRIDGE LIGHTING TRANSFORMERS TOTAL</b>		<b>\$ 5,266.75</b>
ATANE ENGINEERS ARCHITECTS & LAND	BIENNIAL INSPECTION	D-24-013	\$ 56,589.42
WSP USA INC.	BIENNIAL INSPECTION	D-24-014	\$ 6,418.57
HNTB CORPORATION	BIENNIAL INSPECTION	D-24-015	\$ 8,555.40
	<b>BIENNIAL INSPECTION TOTAL</b>		<b>\$ 71,563.39</b>
TD BANK, N.A.	BOND SERVICE	BOND RESOLUTION	\$ 9,966,000.00
	<b>BOND SERVICE TOTAL</b>		<b>\$ 9,966,000.00</b>
ALLIED PAINTING INC	BRB MAINTENANCE PAINTING AND STEEL REPAIR	D-23-001	\$ 3,520,842.56 **
	<b>BRB MAINTENANCE PAINTING AND STEEL REPAIR TOTAL</b>		<b>\$ 3,520,842.56</b>
PFM GROUP CONSULTING LLC	BRIDGE MANAGEMENT AUDIT	D-24-036	\$ 13,054.91
	<b>BRIDGE MANAGEMENT AUDIT TOTAL</b>		<b>\$ 13,054.91</b>
TRI-M GROUP LLC	BRIDGE SPEED SIGN REPLACEMENT	25KTHRES	\$ 13,300.00 **
	<b>BRIDGE SPEED SIGN REPLACEMENT TOTAL</b>		<b>\$ 13,300.00</b>
TRI-COUNTY TERMITE & PEST CONTROL	BUILDING MAINTNENCE SERVICES	25KTHRES	\$ 280.00
	<b>BUILDING MAINTNENCE SERVICES TOTAL</b>		<b>\$ 280.00</b>
CORNELL & COMPANY, INC.	CBB WELD INVESTIGATION AND STEEL REMEDIATION	CEOEMG	\$ 30,337.00 **
TRANSYSTEMS CORPORATION	CBB WELD INVESTIGATION AND STEEL REMEDIATION	D-23-018	\$ 71,192.08 **
	<b>CBB WELD INVESTIGATION AND STEEL REMEDIATION TOTAL</b>		<b>\$ 101,529.08</b>
STEVEN R. HULMES	CDL LICENSE FEES	25KTHRES	\$ 127.50
	<b>CDL LICENSE FEES TOTAL</b>		<b>\$ 127.50</b>
COLLIERS ENGINEERING & DESIGN, INC.	CENTER TOWER PUMP ROOM REHABILITATION	D-21-014	\$ 34,123.81 **
	<b>CENTER TOWER PUMP ROOM REHABILITATION TOTAL</b>		<b>\$ 34,123.81</b>
JACOBS ENGINEERING GROUP INC.	CENTER TOWER/COMMAND & CONTROL CENTER RE	D-19-022	\$ 145,341.00 **
A.P. CONSTRUCTION, INC.	CENTER TOWER/COMMAND & CONTROL CENTER	D-23-037	\$ 609,450.00 **
	<b>CENTER TOWER/COMMAND &amp; CONTROL CENTER TOTAL</b>		<b>\$ 754,791.00</b>
A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	25KTHRES	\$ 170.10
DENISE ZANE-LAYTON	CLOTHING UNIFORM	25KTHRES	\$ 1,475.61
	<b>CLOTHING UNIFORM TOTAL</b>		<b>\$ 1,645.71</b>
SHI INTERNATIONAL CORP.	COMPUTER HARDWARE & SOFTWARE	25KTHRES	\$ 392.09
SHI INTERNATIONAL CORP.	COMPUTER HARDWARE & SOFTWARE	25KTHRES	\$ 5,857.70
WEST PUBLISHING CORPORATION	COMPUTER HARDWARE & SOFTWARE	25KTHRES	\$ 400.24
	<b>COMPUTER HARDWARE &amp; SOFTWARE TOTAL</b>		<b>\$ 6,650.03</b>
CASTOR MATERIALS, INC.	CONCRETE REPAIRS - SIDEWALKS AT MAINT BLDG	25KTHRES	\$ 1,253.00 **
CASTOR MATERIALS, INC.	CONCRETE REPAIRS - SIDEWALKS AT MAINT BLDG	25KTHRES	\$ 441.00 **
	<b>CONCRETE REPAIRS - SIDEWALKS AT MAINT BLDG TOTAL</b>		<b>\$ 1,694.00</b>
AECOM TECHNICAL SERVICES, INC	CONTRACT SERVICE EXPENSE	25KTHRES	\$ 273.18
SHIELDS BUSINESS SOLUTIONS, INC.	CONTRACT SERVICE EXPENSE	CEOEMG	\$ 34,028.00
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACT SERVICE EXPENSE	D-16-125	\$ 767.24
A.P. CONSTRUCTION, INC.	CONTRACT SERVICE EXPENSE	D-20-064	\$ 144,248.55
NORTHEAST WORK & SAFETY BOATS LLC	CONTRACT SERVICE EXPENSE	D-21-050	\$ 10,209.46
BRINK'S, INCORPORATED	CONTRACT SERVICE EXPENSE	D-22-033	\$ 15,578.18
JAMES NOTTINGHAM	CONTRACT SERVICE EXPENSE	D-23-082	\$ 3,583.33
	<b>CONTRACT SERVICE EXPENSE TOTAL</b>		<b>\$ 208,687.94</b>
PRWT SERVICES INC	CONTRACTED P/T TOLL COLLECTORS	D-22-052	\$ 135,743.95
	<b>CONTRACTED P/T TOLL COLLECTORS TOTAL</b>		<b>\$ 135,743.95</b>
PRWT SERVICES INC	CONTRACTED TEMP HELP - TOLL COLLECTORS	D-22-052	\$ 25,938.21
	<b>CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL</b>		<b>\$ 25,938.21</b>
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP VPC	D-16-125	\$ 71,426.10
	<b>CONTRACTORS - EZP VPC TOTAL</b>		<b>\$ 71,426.10</b>
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP WALK IN CSC	D-16-125	\$ 49,172.18
	<b>CONTRACTORS - EZP WALK IN CSC TOTAL</b>		<b>\$ 49,172.18</b>
BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER	D-20-069	\$ 1,090.44
	<b>COOLERS/BTL WATER TOTAL</b>		<b>\$ 1,090.44</b>
AMERICAN EXPRESS	CREDIT CARD FEES	NONE	\$ 87.26
PAYMENTECH	CREDIT CARD FEES	NONE	\$ 1,426.78
	<b>CREDIT CARD FEES TOTAL</b>		<b>\$ 1,514.04</b>
CJ MAINTENANCE INC	CUSTODIAL SERVICES	D-20-068	\$ 44,089.41
	<b>CUSTODIAL SERVICES TOTAL</b>		<b>\$ 44,089.41</b>

CBT NUGGETS, LLC	DATA PROC SRVS & SW	25KTHRES	\$	8,980.00
PORTER LEE CORPORATION	DATA PROC SRVS & SW	25KTHRES	\$	2,859.00
SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	25KTHRES	\$	37,690.59
POWERDMS INC	DATA PROC SRVS & SW	D-25-043A	\$	39,820.80
	<b>DATA PROC SRVS &amp; SW TOTAL</b>		\$	<b>89,341.39</b>
AECOM TECHNICAL SERVICES, INC	DELEADING AND REPAINTING	D-21-014	\$	21,213.21
SKANSKA KOCH INC.	DELEADING AND REPAINTING	D-24-112	\$	11,593,752.33
AECOM TECHNICAL SERVICES, INC	DELEADING AND REPAINTING	D-24-117A	\$	4,784.35
	<b>DELEADING AND REPAINTING TOTAL</b>		\$	<b>11,619,749.89</b>
EAST RIVER ENERGY, INC.	DIESEL FUEL	D-24-005	\$	14,270.37
	DIESEL FUEL TOTAL		\$	14,270.37
EPLUS TECHNOLOGY, INC.	DRPA CYBERSECURITY ENHANCEMENTS	D-25-031	\$	600,000.00
	<b>DRPA CYBERSECURITY ENHANCEMENTS TOTAL</b>		\$	<b>600,000.00</b>
EPLUS TECHNOLOGY, INC.	DRPA VOIP PHONE SYSTEM UPGRADE	D-25-032	\$	750,000.00
	<b>DRPA VOIP PHONE SYSTEM UPGRADE TOTAL</b>		\$	<b>750,000.00</b>
PREMIUM POWER SERVICES LLC	ELECTRIC GENERATION EQP	D-24-122	\$	593.00
	<b>ELECTRIC GENERATION EQP TOTAL</b>		\$	<b>593.00</b>
ATLANTIC CITY ELECTRIC	ELECTRICITY EXPENSE	UTILITY	\$	13,347.72
PECO - PAYMENT PROCESSING	ELECTRICITY EXPENSE	UTILITY	\$	26,091.98
PSE&G CO.	ELECTRICITY EXPENSE	UTILITY	\$	40,829.91
TOTALENERGIES STRONG, LLC	ELECTRICITY EXPENSE	UTILITY	\$	33,691.58
	ELECTRICITY EXPENSE TOTAL		\$	113,961.19
DENNEY ELECTRIC SUPPLY OF AMBLER,	ELECTRICITY REPAIR SERVICES	25KTHRES	\$	6,840.90
PREMIUM POWER SERVICES LLC	ELECTRICITY REPAIR SERVICES	D-24-122	\$	1,186.00
	<b>ELECTRICITY REPAIR SERVICES TOTAL</b>		\$	<b>8,026.90</b>
ELITE ELEVATOR SERVICES LLC	ELEVATRS & ESCALATRS	D-24-082	\$	6,570.01
	<b>ELEVATRS &amp; ESCALATRS TOTAL</b>		\$	<b>6,570.01</b>
PENNONI ASSOCIATES INC.	ENGINEERING SERVICES	D-17-093	\$	423.00
BURNS ENGINEERING, INC.	ENGINEERING SERVICES	D-21-014	\$	8,856.29
STV INCORPORATED	ENGINEERING SERVICES	D-21-014	\$	6,452.16
CHI CONSULTING ENGINEERS LLC	ENGINEERING SERVICES	D-24-092	\$	58,101.95
FRENCH & PARRELLO ASSOCIATES, PA	ENGINEERING SERVICES	D-24-092	\$	19,471.99
GANNETT FLEMING, INC.	ENGINEERING SERVICES	D-24-092	\$	775.02
HATCH ASSOCIATES CONSULTANTS, INC.	ENGINEERING SERVICES	D-24-092	\$	16,194.97
STV INCORPORATED	ENGINEERING SERVICES	D-24-092	\$	43,667.42
SYSTRA CONSULTING, INC.	ENGINEERING SERVICES	D-24-092	\$	81,048.74
WSP USA INC.	ENGINEERING SERVICES	D-24-092	\$	29,761.00
	<b>ENGINEERING SERVICES TOTAL</b>		\$	<b>264,752.54</b>
CORB1 PRINTING CO., INC.	EQUIPMENT & TOOLS	25KTHRES	\$	1,240.00
GMES LLC	EQUIPMENT & TOOLS	25KTHRES	\$	1,299.71
MES 1 ACQUISITION INC	EQUIPMENT & TOOLS	25KTHRES	\$	1,115.00
NCH CORPORATION	EQUIPMENT & TOOLS	25KTHRES	\$	14.95
POWERPAK CIVIL & SAFETY, LLC.	EQUIPMENT & TOOLS	25KTHRES	\$	144.00
PROGRESSIVE SYSTEMS INC	EQUIPMENT & TOOLS	25KTHRES	\$	9,305.00
SLATEBELT SAFETY	EQUIPMENT & TOOLS	25KTHRES	\$	187.00
SUPREME SAFETY, INC	EQUIPMENT & TOOLS	25KTHRES	\$	1,224.30
TURTLE & HUGHES, INC.	EQUIPMENT & TOOLS	25KTHRES	\$	2,050.00
UNITED ELECTRIC SUPPLY CO., INC.	EQUIPMENT & TOOLS	25KTHRES	\$	3,986.33
Y-PERS, INC.	EQUIPMENT & TOOLS	25KTHRES	\$	891.00
TACTICAL PUBLIC SAFETY LLC	EQUIPMENT & TOOLS	D-23-032	\$	8,573.48
LINDSAY CORPORATION	EQUIPMENT & TOOLS	D-25-056B	\$	325.00
	<b>EQUIPMENT &amp; TOOLS TOTAL</b>		\$	<b>30,355.77</b>
SUNBELT RENTALS, INC.	EQUIPMENT RENTALS	D-23-006	\$	16,128.33
N.E. BRIDGE CONTRACTORS, INC	EQUIPMENT RENTALS	D-24-052	\$	58,500.00
	EQUIPMENT RENTALS TOTAL		\$	74,628.33
NEW JERSEY TURNPIKE AUTHORITY	E-Z PASS TRANSPONDERS - 2025	D-16-125	\$	16,242.36
	<b>E-Z PASS TRANSPONDERS - 2025 TOTAL</b>		\$	<b>16,242.36</b>
CONDUENT STATE & LOCAL SOLUTIONS	E-ZPASS CREDIT CARD FEES	D-16-125	\$	30,276.20
	E-ZPASS CREDIT CARD FEES TOTAL		\$	30,276.20
CHAS S WINNER INC	F150 CREW CAB (TRUCK ENFORCEMENT)	25KTHRES	\$	7,739.26
	F150 CREW CAB (TRUCK ENFORCEMENT) TOTAL		\$	7,739.26
EMERALD BUSINESS SUPPLY INC.	FARE COLLECTION EQP	25KTHRES	\$	198.60
	<b>FARE COLLECTION EQP TOTAL</b>		\$	<b>198.60</b>
PENNONI ASSOCIATES INC.	FENDER & PIER REHABILITATION (WWB & BFB)	D-23-114	\$	135,895.50
	<b>FENDER &amp; PIER REHABILITATION (WWB &amp; BFB) TOTAL</b>		\$	<b>135,895.50</b>
TRI STEEL CORPORATION	FOOTWALK DECORATIVE HANDRAIL CASTING REP	25KTHRES	\$	1,785.00
	<b>FOOTWALK DECORATIVE HANDRAIL CASTING REP TOTAL</b>		\$	<b>1,785.00</b>
EAST RIVER ENERGY, INC.	GASOLINE - UNLEADED	D-24-005	\$	39,172.46
	<b>GASOLINE - UNLEADED TOTAL</b>		\$	<b>39,172.46</b>
HNTB CORPORATION	GLASSBORO-CAMDEN LINE	D-21-014	\$	20,189.39
	<b>GLASSBORO-CAMDEN LINE TOTAL</b>		\$	<b>20,189.39</b>
SYMETRA LIFE INSURANCE COMP.	GROUP LIFE & ACCIDENT INSURANCE PAYABLE	D-23-060	\$	129,851.33
	<b>GROUP LIFE &amp; ACCIDENT INSURANCE PAYABLE TOTAL</b>		\$	<b>129,851.33</b>
ANA SOURCING LLC	HARDWARE & RELATED	25KTHRES	\$	119.96
ARAMSCO, INC.	HARDWARE & RELATED	25KTHRES	\$	393.84
CARR'S HARDWARE	HARDWARE & RELATED	25KTHRES	\$	1,500.00
FELTON L. WALKER	HARDWARE & RELATED	25KTHRES	\$	1,632.00
TRISTATE INDUSTRIAL DISTRIBUTORS	HARDWARE & RELATED	25KTHRES	\$	556.50
	<b>HARDWARE &amp; RELATED TOTAL</b>		\$	<b>4,202.30</b>
PHILADELPHIA GAS WORKS	HEATING EXPENSE	UTILITY	\$	985.74
PSE&G CO.	HEATING EXPENSE	UTILITY	\$	711.85
	<b>HEATING EXPENSE TOTAL</b>		\$	<b>1,697.59</b>
BRADLEY-SCIOCCHETTI INC	HVAC	25KTHRES	\$	4,112.00
TRANE U.S. INC.	HVAC	25KTHRES	\$	16,921.00
	<b>HVAC TOTAL</b>		\$	<b>21,033.00</b>
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS	NONE	\$	2,503,007.68
	<b>INTERCOMPANY TRANSFERS TOTAL</b>		\$	<b>2,503,007.68</b>
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS - CAPITAL	NONE	\$	887,603.26
	<b>INTERCOMPANY TRANSFERS - CAPITAL TOTAL</b>		\$	<b>887,603.26</b>
HIGHSRING CONSULTING LLC	INVESTMENT IN PATCO	NONE	\$	2,744.00

ISEARCH PARTNERS INC	INVESTMENT IN PATCO	NONE	\$	9,600.00
SCIBAL ASSOCIATES INC	INVESTMENT IN PATCO	NONE	\$	4,939.91
VERIZON	INVESTMENT IN PATCO	NONE	\$	618.79
VERIZON BUSINESS	INVESTMENT IN PATCO	NONE	\$	20.16
	<b>INVESTMENT IN PATCO TOTAL</b>		\$	<b>17,922.86</b>
ANA SOURCING LLC	JANITORIAL SUPPLIES	25KTHRES	\$	151.20
NCH CORPORATION	JANITORIAL SUPPLIES	25KTHRES	\$	2,231.70
T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	25KTHRES	\$	238.52
TRISTATE INDUSTRIAL DISTRIBUTORS	JANITORIAL SUPPLIES	25KTHRES	\$	285.00
Y-PERS, INC.	JANITORIAL SUPPLIES	25KTHRES	\$	3,013.60
	<b>JANITORIAL SUPPLIES TOTAL</b>		\$	<b>5,920.02</b>
NICOLE C. OCHROCH	JOB CERTIFICATIONS & LICENSES	25KTHRES	\$	116.00
	<b>JOB CERTIFICATIONS &amp; LICENSES TOTAL</b>		\$	<b>116.00</b>
BORTON-LAWSON ENGINEERING, LLC	LINDENWOLD YARD REMEDIATION	D-21-014	\$	4,132.57 **
	<b>LINDENWOLD YARD REMEDIATION TOTAL</b>		\$	<b>4,132.57</b>
ST ENGINEERING URBAN SOLUTIONS USA	MAINT. FEE - TOLL COLLECTION EQUIP	D-24-020	\$	88,035.00
	<b>MAINT. FEE - TOLL COLLECTION EQUIP TOTAL</b>		\$	<b>88,035.00</b>
DARCIE A. DEBEAUMONT	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$	90.00
DIRECTV	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$	24.00
GREATER PHILADELPHIA HISPANIC	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$	500.00
THE CHAMBER OF COMMERCE FOR	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$	8,393.00
THOMSON REUTERS(TAX & ACCOUNTING)	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$	2,253.01
WOMEN'S TRANSPORTATION SEMINAR	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	\$	130.00
	<b>MEMBERSHIPS &amp; SUBSCRIPTIONS TOTAL</b>		\$	<b>11,390.01</b>
DFC COMPANY	METALS	25KTHRES	\$	22,151.20
	<b>METALS TOTAL</b>		\$	<b>22,151.20</b>
TRI-COUNTY TERMITE & PEST CONTROL	MISC PROF SRVS	25KTHRES	\$	275.00
	<b>MISC PROF SRVS TOTAL</b>		\$	<b>275.00</b>
EPLUS TECHNOLOGY, INC.	MISCELLANEOUS HARDWARE & SOFTWARE - 2025	25KTHRES	\$	4,853.00 **
	<b>MISCELLANEOUS HARDWARE &amp; SOFTWARE - 2025 TOTAL</b>		\$	<b>4,853.00</b>
CAPTAIN CARWASH III	MISCELLANEOUS SUPPLIES	25KTHRES	\$	42.00
ONE CALL CONCEPTS, INC.	MISCELLANEOUS SUPPLIES	25KTHRES	\$	60.80
	<b>MISCELLANEOUS SUPPLIES TOTAL</b>		\$	<b>102.80</b>
FRENCH & PARRELLO ASSOCIATES	NJ ATTENUATOR REPLACEMENTS	D-21-014	\$	41,384.66 **
	<b>NJ ATTENUATOR REPLACEMENTS TOTAL</b>		\$	<b>41,384.66</b>
CONDUENT STATE & LOCAL SOLUTIONS	NJ CSC TRANSACTIONS	D-16-125	\$	108,398.97
	<b>NJ CSC TRANSACTIONS TOTAL</b>		\$	<b>108,398.97</b>
STATE OF NJ DOT	NJ ELECTRICAL FEEDER	25KTHRES	\$	5,000.00 **
	<b>NJ ELECTRICAL FEEDER TOTAL</b>		\$	<b>5,000.00</b>
W.B. MASON CO. INC	OFFICE EQUIPMENT	25KTHRES	\$	1,047.42
	<b>OFFICE EQUIPMENT TOTAL</b>		\$	<b>1,047.42</b>
PITNEY BOWES INC	OFFICE SUPPLIES	25KTHRES	\$	429.87
CANON FINANCIAL SERVICES INC	OFFICE SUPPLIES	D-21-121	\$	34.04
W.B. MASON CO. INC	OFFICE SUPPLIES	D-23-121	\$	1,355.59
	<b>OFFICE SUPPLIES TOTAL</b>		\$	<b>1,819.50</b>
PENNONI ASSOCIATES INC.	OPC LOADING DOCK REHABILITATION	D-24-092	\$	22,295.07 **
	<b>OPC LOADING DOCK REHABILITATION TOTAL</b>		\$	<b>22,295.07</b>
REMINGTON & VERNICK ENGINEERS II	PA SUBSTATIONS REHABILITATION	D-21-014	\$	762.56 **
CHAMMINGS ELECTRIC, INC.	PA SUBSTATIONS REHABILITATION	D-24-108	\$	192,720.60 **
	<b>PA SUBSTATIONS REHABILITATION TOTAL</b>		\$	<b>193,483.16</b>
CARR'S HARDWARE	PAINTING EQP/ACCESS	25KTHRES	\$	240.00
	<b>PAINTING EQP/ACCESS TOTAL</b>		\$	<b>240.00</b>
D.A. NOLT, INC.	PATCO ROOF REPLACEMENT	D-24-029	\$	570,382.19 **
	<b>PATCO ROOF REPLACEMENT TOTAL</b>		\$	<b>570,382.19</b>
INTERNAL REVENUE SERVICE	PAYROLL	NONE	\$	1,478,638.01 **
	<b>PAYROLL TOTAL</b>		\$	<b>1,478,638.01</b>
PA DEPT OF REVENUE	PAYROLL TAX	NONE	\$	49,174.57
	<b>PAYROLL TAX TOTAL</b>		\$	<b>49,174.57</b>
TD BANK, N.A.	PAYROLL TAXES	NONE	\$	4,393.34
WELLS FARGO BANK, NA	PAYROLL TAXES	NONE	\$	3,559,999.00
CITY OF PHILADELPHIA	PAYROLL TAXES	NONE	\$	47,939.67
TREASURER - STATE OF NEW JERSEY	PAYROLL TAXES	NONE	\$	162,277.71
	<b>PAYROLL TAXES TOTAL</b>		\$	<b>3,774,609.72</b>
PNC BANK P-CARD	P-CARD PURCHASES	NONE	\$	166,165.17
	<b>P-CARD PURCHASES TOTAL</b>		\$	<b>166,165.17</b>
PACIFICO FORD, INC.	PLATFORM TRUCK	D-25-024F	\$	56,557.10 **
	<b>PLATFORM TRUCK TOTAL</b>		\$	<b>56,557.10</b>
CHAMBER OF COMMERCE SOUTHERN NJ	PROFESSIONAL FEES - AUDIT	25KTHRES	\$	2,265.00
	<b>PROFESSIONAL FEES - AUDIT TOTAL</b>		\$	<b>2,265.00</b>
HIGHSPRING CONSULTING LLC	PROFESSIONAL FEES - CONSULTING	CEOEMG	\$	6,220.13
JAMES M WHITE JR	PROFESSIONAL FEES - CONSULTING	D-24-139D	\$	4,490.30
JOHN F. LOTIERZO	PROFESSIONAL FEES - CONSULTING	D-25-010A	\$	4,776.50
	<b>PROFESSIONAL FEES - CONSULTING TOTAL</b>		\$	<b>15,486.93</b>
SCIBAL ASSOCIATES INC	PROFESSIONAL FEES - INS BROKERS	D-22-036	\$	4,452.09
	<b>PROFESSIONAL FEES - INS BROKERS TOTAL</b>		\$	<b>4,452.09</b>
DUANE MORRIS LLP	PROFESSIONAL FEES - LEGAL COSTS	D-22-001	\$	5,445.00
ARCHER & GREINER, PC	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	13,530.00
BROWN & CONNERY LLP	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	3,226.74
COZEN O'CONNOR	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	3,245.00
DILWORTH PAXSON LLP	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	1,716.92
DUANE MORRIS LLP	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	2,697.50
MCELROY DEUTSCH MULVANEY &	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	302.50
MONTGOMERY MCCracken WALKER & RHOAD	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	1,485.00
OBERMAYER REBMANN MAXWELL	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	1,267.50
PARKER MCCAY P.A.	PROFESSIONAL FEES - LEGAL COSTS	D-24-128	\$	690.69
	<b>PROFESSIONAL FEES - LEGAL COSTS TOTAL</b>		\$	<b>33,606.85</b>
VERITEXT LLC	PROFESSIONAL FEES - LEGAL EXPENSES	25KTHRES	\$	648.00
	<b>PROFESSIONAL FEES - LEGAL EXPENSES TOTAL</b>		\$	<b>648.00</b>
JENNIFER KELLY	PROFESSIONAL FEES - MEDICAL	D-21-036D	\$	2,200.00
INTERSTATE MOBILE CARE, INC.	PROFESSIONAL FEES - MEDICAL	P-21-008	\$	4,326.00

	<b>PROFESSIONAL FEES - MEDICAL TOTAL</b>		<b>\$ 6,526.00</b>	
FIRST STATE TRUST COMPANY	PROFESSIONAL SERVICES	25KTHRES	\$ 1,625.00	
QUIK STITCH EMBROIDERY	PROFESSIONAL SERVICES	25KTHRES	\$ 707.50	
NEW JERSEY TURNPIKE AUTHORITY	PROFESSIONAL SERVICES	D-16-125	\$ 15,872.01	
AECOM TECHNICAL SERVICES, INC	PROFESSIONAL SERVICES	D-22-014	\$ 1,216.47	
HNTB CORPORATION	PROFESSIONAL SERVICES	D-22-014	\$ 45,201.30	
JACOBS ENGINEERING GROUP INC.	PROFESSIONAL SERVICES	D-22-014	\$ 8,630.83	
BENEFIT HARBOR LP	PROFESSIONAL SERVICES	D-22-059	\$ 7,568.96	
REMINGTON & VERNICK ENGINEERS II	PROFESSIONAL SERVICES	D-23-051	\$ 153,924.85	
GALLAGHER BENEFIT SERVICES, INC	PROFESSIONAL SERVICES	D-24-093B	\$ 6,090.00	
RELX INC	PROFESSIONAL SERVICES	D-24-093C	\$ 1,115.00	
CONSOLIDATED RAIL CORPORATION	PROFESSIONAL SERVICES	NONE	\$ 92,710.23	
	<b>PROFESSIONAL SERVICES TOTAL</b>		<b>\$ 334,662.15</b>	
CHAS S WINNER INC	PUBLIC SAFETY - PATROL	25KTHRES	\$ 11,681.28	**
	<b>PUBLIC SAFETY - PATROL TOTAL</b>		<b>\$ 11,681.28</b>	
CHAS S WINNER INC	PUBLIC SAFETY - STAFF	25KTHRES	\$ 2,184.45	**
CHAS S WINNER INC	PUBLIC SAFETY - STAFF	25KTHRES	\$ 2,184.45	**
	<b>PUBLIC SAFETY - STAFF TOTAL</b>		<b>\$ 4,368.90</b>	
GRM INFORMATION MANAGEMENT SERVICES	RECORDS MANAGEMENT FEES	D-20-090	\$ 4,033.75	
	<b>RECORDS MANAGEMENT FEES TOTAL</b>		<b>\$ 4,033.75</b>	
HNTB CORPORATION	REOPENING FRANKLIN SQUARE	D-22-002	\$ 4,935.67	**
DUANE MORRIS LLP	REOPENING FRANKLIN SQUARE	D-24-128	\$ 1,072.50	**
	<b>REOPENING FRANKLIN SQUARE TOTAL</b>		<b>\$ 6,008.17</b>	
THE HILLER COMPANIES LLC	REPAIR PARTS - BUILDINGS	25KTHRES	\$ 2,385.46	
TRANE U.S. INC.	REPAIR PARTS - BUILDINGS	D-22-031	\$ 2,433.81	
ELITE ELEVATOR SERVICES LLC	REPAIR PARTS - BUILDINGS	D-25-043D	\$ 838.50	
	<b>REPAIR PARTS - BUILDINGS TOTAL</b>		<b>\$ 5,657.77</b>	
DAVIS-ULMER SPRINKLER CO INC	REPAIRS AND MAINTENANCE	25KTHRES	\$ 3,225.00	
DRAEGER INC	REPAIRS AND MAINTENANCE	25KTHRES	\$ 229.25	
	<b>REPAIRS AND MAINTENANCE TOTAL</b>		<b>\$ 3,454.25</b>	
EPLUS TECHNOLOGY, INC.	REPLACEMENT OF FACILITY NETWORK SWITCHES	D-25-030	\$ 160,421.32	**
	<b>REPLACEMENT OF FACILITY NETWORK SWITCHES TOTAL</b>		<b>\$ 160,421.32</b>	
JACOBS ENGINEERING GROUP INC.	REPLACEMENT OF TRACK TIES	D-21-014	\$ 2,778.75	**
	<b>REPLACEMENT OF TRACK TIES TOTAL</b>		<b>\$ 2,778.75</b>	
HORIZON BLUE CROSS BLUE SHIELD	RETIREE MEDICAL PRESCRIPTION INSURANCE OVER 65	D-24-105	\$ 43,228.23	
	<b>RETIREE MEDICAL PRESCRIPTION INSURANCE OVER 65 TOTAL</b>		<b>\$ 43,228.23</b>	
GIIG SILICONES LLC	RICHMOND STREET OVERPASS REPAIRS	25KTHRES	\$ 9,218.00	**
	<b>RICHMOND STREET OVERPASS REPAIRS TOTAL</b>		<b>\$ 9,218.00</b>	
WSP USA INC.	RIGHT OF WAY IMPROVEMENTS	D-22-014	\$ 6,187.85	**
	<b>RIGHT OF WAY IMPROVEMENTS TOTAL</b>		<b>\$ 6,187.85</b>	
POTTERS INDUSTRIES LLC	ROAD PAINT & PAINT SUPPLIES	25KTHRES	\$ 5,040.00	
THE SHERWIN WILLIAMS COMPANY	ROAD PAINT & PAINT SUPPLIES	D-25-033A	\$ 15,035.00	
	<b>ROAD PAINT &amp; PAINT SUPPLIES TOTAL</b>		<b>\$ 20,075.00</b>	
NATIONAL PAVING CO., INC	ROADWAY MATERIALS & SUPPLIES	25KTHRES	\$ 595.69	
	<b>ROADWAY MATERIALS &amp; SUPPLIES TOTAL</b>		<b>\$ 595.69</b>	
E-BUILDER INC.	SOFTWARE LICENSE FEES	D-25-044	\$ 118,065.50	
	<b>SOFTWARE LICENSE FEES TOTAL</b>		<b>\$ 118,065.50</b>	
SKANSKA KOCH INC.	SUSPENSION SPANS REHABILITATION	D-19-131	\$ 400,268.75	**
HNTB CORPORATION	SUSPENSION SPANS REHABILITATION	D-21-037	\$ 3,560.56	**

**DRPA MONTHLY LIST OF PREVIOUSLY  
APPROVED  
PURCHASE ORDERS & CONTRACTS**

## DRPA Monthly List of Previously Approved Purchase Order Contracts August 2025

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500024412				16,921.00
4500024412	8/22/2025	101178 TRANE U.S. INC.	HVAC	16,921.00
4500024620				2,039.83
4500024620	8/25/2025	102205 PSX INC.	ELEC&SIG PARTS/MAINT	1,199.65
4500024620	8/25/2025	102205 PSX INC.	ELEC&SIG PARTS/MAINT	375.38
4500024620	8/25/2025	102205 PSX INC.	ELEC&SIG PARTS/MAINT	464.80
4500024806				408.75
4500024806	8/1/2025	101256 GRAYBAR ELECTRIC CO INC	ELEC EQP/SUPP-NO CBL	408.75
4500024807				3,700.00
4500024807	8/1/2025	100837 DELL MARKETING LP	COMP HW/PERIPH-MICRO	3,700.00
4500024823				533.00
4500024823	8/5/2025	103868 9TO5 SEATING LLC	POLICE EQP AND SUPP	533.00
4500024824				415.00
4500024824	8/5/2025	101476 UNITED ELECTRIC SUPPLY CO., INC.	ELEC EQP/SUPP-NO CBL	415.00
4500024825				1,040.00
4500024825	8/5/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,040.00
4500024826				510.00
4500024826	8/5/2025	102613 TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	220.00
4500024826	8/5/2025	102613 TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	290.00
4500024827				249.12
4500024827	8/5/2025	100445 T. FRANK MCCALL'S, INC.	PAINTING EQP/ACCESS	249.12
4500024835				1,785.00
4500024835	8/7/2025	103342 TRI STEEL CORPORATION	PIPE & TUBING	1,785.00
4500024837				3,540.00
4500024837	8/7/2025	100283 M.L. RUBERTON CONSTRUCTION CO., INC	PIPE & TUBING	3,540.00
4500024838				4,959.00
4500024838	8/7/2025	101124 SET RITE CORP	BLDGS/GRNDS- MAINT.	4,959.00
4500024850				8,642.09
4500024850	8/8/2025	103555 ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	430.49
4500024850	8/8/2025	103555 ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	1,000.00
4500024850	8/8/2025	103555 ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	611.60
4500024850	8/8/2025	103555 ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	6,600.00
4500024851				21,158.85
4500024851	8/8/2025	102373 VERTIV CORPORATION	COMP HW/PERIPH-MICRO	1,752.67
4500024851	8/8/2025	102373 VERTIV CORPORATION	COMP HW/PERIPH-MICRO	10,673.15
4500024851	8/8/2025	102373 VERTIV CORPORATION	COMP HW/PERIPH-MICRO	8,733.03
4500024854				311.70
4500024854	8/8/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	119.00
4500024854	8/8/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	126.00
4500024854	8/8/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	66.70
4500024855				2,969.75
4500024855	8/11/2025	100525 Y-PERS, INC.	JANITORIAL SUPPLIES	2,499.50
4500024855	8/11/2025	100525 Y-PERS, INC.	JANITORIAL SUPPLIES	470.25
4500024856				2,083.75
4500024856	8/11/2025	100660 PABCO INDUSTRIES LLC	FARE COLLECTION EQP	2,083.75
4500024858				4,500.00
4500024858	8/11/2025	104103 MES I ACQUISITION INC	POLICE EQP AND SUPP	1,125.00
4500024858	8/11/2025	104103 MES I ACQUISITION INC	POLICE EQP AND SUPP	1,125.00
4500024858	8/11/2025	104103 MES I ACQUISITION INC	POLICE EQP AND SUPP	1,125.00
4500024858	8/11/2025	104103 MES I ACQUISITION INC	POLICE EQP AND SUPP	1,125.00
4500024866				7,548.78
4500024866	8/12/2025	101476 UNITED ELECTRIC SUPPLY CO., INC.	MAINT/REPAIR-ELECT.	7,548.78
4500024882				755.10
4500024882	8/14/2025	100525 Y-PERS, INC.	HARDWARE & RELATED	755.10
4500024884				119.80
4500024884	8/14/2025	101125 THE SHERWIN WILLIAMS COMPANY	PAINTING EQP/ACCESS	119.80
4500024885				457.20
4500024885	8/14/2025	100302 FELTON L. WALKER	AUTO ACCESSORIES	457.20
4500024887				1,472.50
4500024887	8/14/2025	101067 TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	667.50
4500024887	8/14/2025	101067 TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	180.00
4500024887	8/14/2025	101067 TINA A LISTON-HORNER	NON ELECTRON-CBL/WRE	625.00
4500024894				2,000.00
4500024894	8/15/2025	102030 CUSTOM BANDAG INC.	TIRES AND TUBES	2,000.00
4500024896				1,680.00

## DRPA Monthly List of Previously Approved Purchase Order Contracts August 2025

4500024896	8/15/2025	102613	TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	1,680.00
4500024902					2,785.95
4500024902	8/18/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	ELEC&SIG PARTS/MAINT	2,297.06
4500024902	8/18/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	ELEC&SIG PARTS/MAINT	488.89
4500024903					2,840.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	690.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	720.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	1,140.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	130.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	160.00
4500024904					321.66
4500024904	8/19/2025	100445	T. FRANK MCCALL'S, INC.	PAINTING EQP/ACCESS	239.04
4500024904	8/19/2025	100445	T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	82.62
4500024905					3,718.78
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	344.97
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	79.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	239.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	55.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	53.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	153.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	329.94
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	1,899.99
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	559.98
4500024907					1,521.84
4500024907	8/19/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	ELEC EQP/SUPP-NO CBL	879.72
4500024907	8/19/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	NON ELECTRON-CBL/WRE	642.12
4500024909					1,095.04
4500024909	8/20/2025	101569	GENUINE PART COMPANY	PLUMBING EQP & SUPP	1,095.04
4500024910					6,480.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	4,200.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	560.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	1,080.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	360.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	160.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	120.00
4500024913					6,125.00
4500024913	8/20/2025	100837	DELL MARKETING LP	COMP HW/PERIPH-MICRO	6,125.00
4500024914					573.20
4500024914	8/20/2025	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	154.40
4500024914	8/20/2025	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	418.80
4500024915					1,215.10
4500024915	8/20/2025	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	749.95
4500024915	8/20/2025	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	465.15
4500024925					1,800.00
4500024925	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	MISC PROF SRVS	1,800.00
4500024927					1,500.00
4500024927	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	MISC PROF SRVS	1,500.00
4500024929					3,840.00
4500024929	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	BUILDING MAINT SRVS	2,100.00
4500024929	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	BUILDING MAINT SRVS	1,740.00
4500024931					995.00
4500024931	8/22/2025	100525	Y-PERS, INC.	FURNITURE	995.00
4500024935					2,500.00
4500024935	8/22/2025	103785	INDOORMEDIA INC	FARE COLLECTION EQP	2,500.00
4500024936					253.20
4500024936	8/22/2025	100445	T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	253.20
4500024937					182.40
4500024937	8/22/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	182.40
4500024940					458.88
4500024940	8/22/2025	101852	EMERALD BUSINESS SUPPLY INC.	FARE COLLECTION EQP	458.88
4500024943					768.00
4500024943	8/25/2025	102708	CARR'S HARDWARE	HARDWARE & RELATED	312.00
4500024943	8/25/2025	102708	CARR'S HARDWARE	HARDWARE & RELATED	456.00
4500024944					328.64
4500024944	8/25/2025	102162	SERVICE TIRE TRUCK CENTER INC.	AUTO ACCESSORIES	328.64
4500024946					12,230.00
4500024946	8/25/2025	100972	LINDSAY CORPORATION	AUTO/RELATED TRANSP	6,115.00

## DRPA Monthly List of Previously Approved Purchase Order Contracts August 2025

4500024946	8/25/2025	100972	LINDSAY CORPORATION	AUTO/RELATED TRANSP	6,115.00
4500024948					1,865.76
4500024948	8/26/2025	101615	MCMASTER-CARR SUPPLY COMPANY	HARDWARE & RELATED	1,865.76
4500024951					860.98
4500024951	8/27/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	860.98
4500024952					59.76
4500024952	8/27/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HARDWARE & RELATED	59.76
4500024959					5,443.01
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	1,578.09
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	1,197.00
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	1,723.50
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	828.00
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	108.00
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	8.42

**OPERATIONS & MAINTENANCE  
COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Operations & Maintenance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Tuesday, September 9, 2025

**Commissioners:**

Albert Frattali, Chairman of the Operations & Maintenance Committee  
 Robert Ghormoz, Vice Chairman of Operations & Maintenance Committee (by Teams)  
 Richard Sweeney  
 Gregory Schwab, Esq. (by Teams)  
 Charles Fentress (by Teams)  
 Dave White (for Stacy Garrity, Pennsylvania State Treasurer)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
 Michael Venuto, Chief Engineer, DRPA  
 John Rink, General Manager, PATCO  
 David Aubrey, Inspector General, DRPA  
 Robert Finnegan, Chief Safety and Security Officer, DRPA  
 Robert Hicks, Chief Operating Officer, DRPA  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Ricardo DeOliveira, Director, CBB/WWB  
 Joseph McAroy, Director, BFB/BRB (by Teams)  
 Michael Christie, Director, BFB/BRB (by Teams)  
 Matt Licata, Director, Fleet Management, DRPA  
 Christina Maroney, Director, Strategic Initiatives, DRPA  
 Darlene Callands, Director, Government Relations & Grants Administration, DRPA (via Teams)  
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
 Rohan Hepkins, PATCO Assistant General Manager  
 Francis Kelly, PATCO Assistant General Manager  
 Amy Ash, Manager, Contracts Administration, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA  
 Dawn Whiton, Executive Assistant to the CEO  
 Carol Herbst, Senior Accountant, Finance, DRPA (via Teams)  
 Jason Moore, Associate Engineer, Engineering, DRPA

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (by Teams)

## **CALL TO ORDER**

Committee Chairman Frattali called the Meeting to order at 9:02a.m. and asked the Corporate Secretary to call the roll.

## **ROLL CALL**

The following Commissioners were present constituting a quorum: Committee Chairman Frattali, Committee Vice Chairman Ghormoz, Commissioners Sweeney, Schwab, Fentress and White.

## **OPEN SESSION**

### **Summary Statements and Resolutions for Consideration**

Committee Chairman Frattali stated there were seven (7) Summary Statements and Resolutions for the Committee's consideration.

#### **1. DRPA-25-062 Contract Modifications**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to authorize the execution of contract modifications to three (3) contracts for DRPA projects.

The first modification to Contract DRPA-16-001 – CBB Design Services for Structural Rehabilitation Phase 2. The modification would provide design services during construction for replacement of the vibration dampeners during CB-39-2023. The Change Order would be for an additional \$77,647.00, bringing the total contract amount to \$1,580,705.00, and an extension of two years to the contract's duration.

The second contract modification is to Contract DRPA-24-063 – Elevator Modernizations – Lindenwold and 8<sup>th</sup> & Market Stations. The modifications would be for replacement of the existing elevator and hoist way doors for the two (2) elevators at 8<sup>th</sup> & Market; door replacements were not part of the original scope. The Change Order would be for an additional \$55,000.00, bringing the total contract amount to \$1,167,000.00; the duration of the contract was not extended.

The third contract modification is to Contract DRPA-24-003 – Toll Technology Assessment for DRPA Bridge Facilities. The modification would add the following: Over Height Detection Functionality; Senior Discount Program Website Hosting; Walt Whitman Bridge DNUB – Back to New Jersey Detection Points; and, Credit Card Terminal (PAX) Interface. The Change Order would be for an additional \$1,644,677.55, bringing the total agreement amount to \$53,145,259.91; and extension of nineteen (19) months to the contract's duration.

Commissioner Sweeney moved to forward the Resolutions to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**2. DRPA-25-063 Purchase of (9) Nine replacement Ford Vehicles for DPRA and PATCO Fleet**

Fleet Director Licata presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with Pacifico Ford to purchase the following: four (4) 2026 Ford Police Interceptor vehicles; two (2) 2026 Ford F-250 Crew Cabs; one (1) 2025 Ford F-150 Crew Cab; one (1) Ford 2025 Ranger Super Crew, and one (1) 2026 Ford Transit Cargo Van. The total amount of the contract would be \$476,493.60. The four (4) 2026 Ford Police Interceptor Utility vehicles are being purchased under Costars Contract #013-E22-326. The four (4) trucks and (1) van will be purchased under Costars Contract #025-E23-587. Pacifico Ford, Inc. is the vendor for the (2) Costars Contracts.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**3. DRPA-25-064 Purchase and Delivery of Fiber Optic Cables & Fiber Optic Materials for the Commodore Barry Bridge**

Bridge Director DeOliveira presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with Graybar Electric Co., Inc. for an amount not to exceed \$158,487.15 to furnish and deliver fiber optic cables & fiber optic materials for the Commodore Barry Bridge. This purchase is provided with pricing in accordance with Omnia Partners Cooperative Contract EV2370. Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**4. DRPA-25-065 Maintenance Contract for EcoStruxure Traffic Control and HVAC Systems for DRPA Bridge Facilities**

Bridge Director DeOliveira presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a one-year contract with The Tri-M Group for the maintenance and service of the Traffic Control and HVAC Systems for the DRPA's four bridge facilities in the amount not to exceed \$243,200.00. Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**5. DRPA-25-066 Sole Source Procurement Allowance for Energy Absorption Systems Crash Attenuators from Transpo Industries**

Bridge Director DeOliveira presented the Summary Statement and Resolution seeking Board authorization for staff to have a maximum, not to exceed Sole Source procurement amount on an as-needed basis with Transpo Industries, in the amount of \$125,000.00, for the purchase of Energy

Absorption Systems Crash Attenuator repair parts for all four bridges. Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**6. DRPA-25-067 Purchase of Roadway Aluminum Lighting Poles & Bases for the Commodore Barry Bridge**

Bridge Director DeOliveira presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with Denney Electric Supply to furnish and deliver fifty-six (56) 37ft aluminum lighting poles for the Commodore Barry Bridge NJ area in the amount of \$230,380.08. The materials will be provided under COSTARS #008-E22-853 pricing. Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**7. DRPA-25-068 Sole Source Procurement Allowance for Modification of the Interface Control Document (ICD) for the NJ Turnpike Authority CSC**

Chief Operating Officer Hicks presented the Summary Statement and Resolution seeking Board authorization for staff to have a maximum, not to exceed Sole Source procurement amount on an as-needed basis with Conduent in the amount of \$182,928.00 for the modification of the Interface Control Document (ICD) necessary for processing with the NJ Turnpike Authority's Customer Service Center (CSC). Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**General Discussion**

Chairman Frattali stated there were five (5) items for general discussion.

**1. Change Orders**

**CBB Weld Remediation**

Chief Engineer Venuto discussed a Change Order for a contract for weld remediation on the Commodore Barry Bridge. He stated that Contract No. GN-24-12 is an approximately \$6.7M contract, with \$200K reserved for site coordination and conditions. Staff is seeking to allocate \$63,700 from site coordination and conditions in Change Order No. 1. This change consists of the decrease in the quantity of three (3) contract items and an increase in the quantity of three (3) existing contract items. This change order is to reflect as-built quantities of contract items. These changes were reviewed and recommended by the construction monitoring consultant. There were no questions or comments from Commissioners on this item.

### **CBB Phase 3 Painting and Bridge Rehabilitation**

Chief Engineer Venuto discussed Change Order #1 for Contract No. CB-39-2023, Phase 3 Painting and Bridge Rehabilitation on the Commodore Barry Bridge. He stated that Contract No. CB-39-2023 is an approximately \$220M contract with \$17.5M reserved for site coordination and conditions. Staff is seeking to allocate \$1,250,530.09 from site coordination and conditions in Change Order No. 1. This change consists of the addition of four (4) new contract items and a decrease in the quantity of two (2) existing contract items. The new items consist of costs associated with additional steel repairs and additional weld repairs identified under the weld contract. These changes were reviewed and recommended by the construction monitoring consultant. Mr. Venuto noted that DRPA is transferring the remaining existing weld repairs to Skanska to better coordinate safety boat, lane outages, and schedules. There were no questions or comments from Commissioners on this item.

## **2. Job Order Contracts**

### **PATCO-0024-02, PATCO Haddonfield Drainage Improvements**

Chief Engineer Venuto reported that Engineering is utilizing a job order contract with A.P. Construction to perform repairs on a failed 15” drainage pipe under Kings Highway in Haddonfield, NJ. The scope includes excavation, replacing approximately 100 LF of pipe, installation of a new manhole, pavement and sidewalk restoration, and maintenance and protection of traffic. This work is being coordinated with Haddonfield Borough and Camden County. The total cost for this JOC is a not to exceed amount of \$900,000.00. The exact cost will be determined after the pipe is replaced and the limit of damaged pipe is known. DRPA will be seeking reimbursement from the county as we discovered flowable fill inside the existing pipe requiring alterations from the original scope of work. DRPA is working with the County and Township to determine who deposited the material and how it entered the drainage system. There were no questions or comments from Commissioners on this item.

### **PATCO-0024-001, PATCO Gates at 8 (Eight) Locations**

Chief Engineer Venuto reported that Engineering is utilizing a job order contract with A.P. Construction to install security gates at eight (8) stairway entrances for the 15<sup>th</sup>/16<sup>th</sup> and 12<sup>th</sup>/13<sup>th</sup> Street PATCO Stations along Locust Street in Philadelphia. The work includes cleaning the stairways, traffic control, electrical relocation, modifications to existing stairs and installation of security gates. This JOC was presented to the O&M committee in June 2025 with a not to exceed cost of \$450,000 prior to the design being finalized. Design was completed and installation began in July 2025. Additional work was required to strengthen existing steel members prior to the installation of the gates. The total cost for this JOC is now in a not to exceed amount of \$900,000. The exact cost will be determined once the gate construction is finalized. There were no questions or comments from Commissioners on this item

### **3. Control Tower Presentation**

DRPA Associate Engineer Jason Moore gave a detailed presentation on Contract 11-H, the PATCO Lindenwold Control Center. Engineer Moore provided an overall summary of the contract, and highlighted several key areas of the contract, including its duration, cost and completion date. He also highlighted key areas regarding the scope of the project, stormwater challenges that were addressed and significant upgrades to technology. There were no other questions or comments from Commissioners on this item.

### **ADJOURNMENT**

With no further business, Commissioner Sweeney moved to adjourn the Meeting and Commissioner Schwab seconded the motion. All Commissioners in attendance voted to approve the motion and the meeting adjourned at 9:36 a.m.

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-062

**SUBJECT:** Contract Modification

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board authorizes the execution of contract modifications to certain contract(s) for DRPA project(s) and that the Board amends the original approved Resolution.

**PURPOSE:** To approve contract modifications in the amount and time set forth herein for the identified DRPA project(s) and to assure that the Contract reflects the actual Board approved project costs.

**BACKGROUND:** The Authority is presently undertaking projects previously approved by the Board. During the course of the project(s) identified in the Attachment (attached hereto and made a part hereof), DRPA has determined that conditions affecting each project require contract modification adjusting the scope of work/contract items, compensation and/or the time to perform the contract work as set forth in the Attachment.

DRPA staff has evaluated the contract modification(s) identified in the Attachment and any supporting documentation and has determined the contract adjustments as proposed are fair and reasonable and meet the needs of the Authority.

**SUMMARY:**

<b>Amount:</b>	See Attachment
<b>Source of Funds:</b>	See Attachment
<b>Capital Project#:</b>	See Attachment
<b>Operating Budget:</b>	See Attachment
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Duration of Contract:</b>	See Attachment
<b>Other Parties:</b>	N/A

**DRPA-25-062**  
**Operations & Maintenance Committee: September 9, 2025**  
**Board Date: September 17, 2025**  
**Contract Modifications**

**RESOLUTION**

**RESOLVED:** That the Board authorizes the execution of contract modifications to the contracts identified in the Attachment in such amounts and/or times set forth therein; and be it further

**RESOLVED:** That the Chair, Vice Chair and the President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the President. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the President may execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount</b>	<b>See Attachment</b>
	<b>Source of Funds:</b>	<b>See Attachment</b>
	<b>Capital Project#:</b>	<b>See Attachment</b>
	<b>Operating Budget:</b>	<b>See Attachment</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>See Attachment</b>
	<b>Other Parties:</b>	<b>N/A</b>

## ATTACHMENT

September 17, 2025

Summary of Supplemental Agreement and Change Orders

<u>Approved Resolution</u>	<u>Title</u>	<u>Consultant/ Contractor</u>	<u>Summary of Request</u>	<u>Current Contract/ Agreement Amount</u>	<u>Change Order / Supplemental Amount</u>	<u>Adjusted Contract Agreement Amount</u>	<u>Duration</u>	<u>Funding</u>
DRPA-16-001	CBB Design Services for Structural Rehabilitation Phase 2	Modjeski and Masters, Inc.	Providing design services during construction for replacement of vibration dampeners during CB-39-2023.	\$1,503,103	\$77,647	\$1,580,750	2 years	General Fund
DRPA-24-063	Elevator Modernizations – Lindenwold and 8 <sup>th</sup> & Market Stations	TEC Elevator Company	Replacement of the existing elevator and hoistway doors for the two (2) elevators at 8 <sup>th</sup> & Market; door replacements were not part of the original scope.	\$1,112,000	\$55,000	\$1,167,000	No extension needed	General Fund

DRPA-24-003	Toll Technology Assessment for DRPA Bridge Facilities	TransCore	Add Over Height Detection Functionality. Add Senior Discount Program Website Hosting. Add Walt Whitman Bridge DNUB – Back to New Jersey Detection Points Add Credit Card Terminal (PAX) Interface.	\$51,500,582.36	\$1,644,677.55	\$53,145,259.91	19 months	General and Revenue Funds
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## SUMMARY STATEMENT

**ITEM NO.:** DRPA-25-063

**SUBJECT:** Purchase of (9) Nine replacement Ford Vehicles for DPRA and PATCO Fleet

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate a contract with Pacifico Ford, Inc., 6701 Essington Avenue, Philadelphia, PA 19153 to purchase Four (4) 2026 Ford Police Interceptor vehicles, Two (2) 2026 Ford F-250 Crew Cabs, One (1) 2025 Ford F-150 Crew Cab, One (1) 2025 Ford Ranger Super Crew, (1) 2026 Ford Transit Cargo Van in the amount of \$476,493.60.

We presented a similar resolution with Whitmoyer Ford as the vendor in January of 2025, however they are unable to fulfill the order we placed that's why we are presenting this resolution today.

**PURPOSE:** To replace police and maintenance vehicles that have reached the end of their useful life. Police and maintenance vehicles are vital to the safety of our patrons and key in bridge operations and maintenance. The 2025 capital budget provides funding to replace these vehicles.

**BACKGROUND:** Four (4) 2026 Ford Police Interceptor Utility AWD are being purchased under Costars Contract #013-E22-326. The (4) trucks and (1) van will be purchased under Costars Contract #025-E23-587. Pacifico Ford, Inc. is the vendor for the (2) Costars Contracts.

Experience has shown that state contract pricing is the most cost-effective means of purchasing vehicles and equipment because pricing is quantity based. The 2025 Capital Budget includes funding for the purchase of the Four (4) 2026 Ford Police Interceptors, Two (2) 2026 Ford F-250 4x4 Crew Cabs, (1) 2025 Ford F-150 4x4 Crew Cab, One (1) 2025 Ford Ranger Super Crew, (1) 2026 Ford Transit-150 Cargo Van in the amount of \$476,493.60.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$476,493.60</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Capital Project #:</b>	<b>SCV.00925, SCV.01125, SCV.05025 SCV.03025, SCV.09125, SCV.53025 SCV.53425, SCV.60325, SCV.56025</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-25-063**  
**Operations & Maintenance: September 9, 2025**  
**Board Date: September 17, 2025**  
**Purchase of (9) Nine replacement**  
**Ford Vehicles for DRPA and PATCO Fleet**

**RESOLUTION**

**RESOVLED:** That the Board authorizes staff to negotiate a contract with That the Board authorizes staff to negotiate a purchase contract with Pacifico Ford, 6701 Essington Avenue, Philadelphia, PA 19153 to purchase Four (4) 2025 Ford Police Interceptors, Two (2) 2025 Ford F-250 Crew Cabs, One (1) 2025 Ford F-150 Crew Cab, One (1) Ford 2025 Ranger Super Crew, Two (1) Ford 2025 Transit-150 Cargo Van in the amount of \$476,493.60.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

**SUMMARY:**

<b>Amount:</b>	<b>\$476,493.60</b>
<b>Source of Funds:</b>	<b>General Fund</b>
<b>Capital Project #:</b>	<b>SCV.00925, SCV.01125, SCV.05025, SCV.03025, SCV.09125, SCV.53025, SCV.53425, SCV.60325, SCV.56025</b>
<b>Operating Budget:</b>	<b>N/A</b>
<b>Master Plan Status:</b>	<b>N/A</b>
<b>Other Fund Sources:</b>	<b>N/A</b>
<b>Duration of Contract:</b>	<b>N/A</b>
<b>Other Parties Involved:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-064

**SUBJECT:** Purchase and Delivery of Fiber Optic Cables & Fiber Optic Materials for the Commodore Barry Bridge.

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate a contract with Graybar Electric Co., Inc of Teterboro, NJ for an amount not to exceed \$158,487.15 for the procurement and delivery of fiber optic cables & fiber optic materials for the Commodore Barry Bridge. This purchase is provided with pricing in accordance with Omnia Partners Cooperative Contract EV2370

**Amount:** \$158,487.15

**Vendor:** Graybar Electric Co., Inc

**PURPOSE:** To replace faulty fiber optic cables & materials for the Commodore Barry Bridge.

**BACKGROUND:** The Commodore Barry Bridge is experiencing fiber optic failure across the bridge caused by degradation of the existing fiber. It was recommended by DRPA Engineering that the fiber optic cables & fiber optic materials be replaced across the bridge to maintain bridge communications. The replacement installation of the fiber optic cables & fiber optic materials will be performed solely by in-house Construction & Maintenance Department forces. Staff therefore recommends negotiating a contract with Graybar Electric Co., Inc for an amount not to exceed \$158,487.15 for the procurement and delivery of fiber optic cables & fiber optic materials.

**SUMMARY:**

<b>Amount:</b>	\$158,487.15
<b>Source of Funds:</b>	General Fund
<b>Capital Project #:</b>	MTB.02401
<b>Operating Budget:</b>	N/A
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Other Parties Involved:</b>	N/A

**DRPA-XX-064**

**Operations and Maintenance Committee: September 9, 2025**  
**Board: September 17, 2025**

**Fiber Optic Cables & Fiber Optic Materials for the Commodore Barry Bridge.**

**RESOLUTION**

**RESOLVED:** That the Board Commissioners of the Delaware River Port Authority authorizes staff to negotiate a contract with Graybar Electric Co., Inc. for an amount not to exceed \$158,487.15 to furnish and deliver fiber optic cables & fiber optic materials for the Commodore Barry Bridge. This purchase is provided with pricing in accordance with Omnia Partners Cooperative Contract EV2370 as per the attached Summary Statement; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA and PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA and PATCO along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA and PATCO.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$158,487.15</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Capital Project #:</b>	<b>MTB.02401</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-25-065

**SUBJECT:** Maintenance Contract for EcoStruxure Traffic Control and HVAC Systems for DRPA Bridge Facilities

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** The proposal is that the Board authorizes staff to negotiate a ONE Year contract with The Tri-M Group, located in Kennett Square, PA for the maintenance of the Traffic Control and HVAC Systems for DRPA's four bridge facilities in the amount of \$243,200.00

**Amount:** \$243,200.00

**Contractor:** Tri-M Group, PA

**PURPOSE:** To negotiate a one-year contract to have The Tri-M Group perform maintenance and service for DRPA's Traffic Control and HVAC Systems.

**BACKGROUND:** We have Traffic and HVAC Control Systems located at each of DRPA's bridge facilities. The EcoStruxure system controls traffic indicators, monitors wind speed, deck temperatures, HVAC automation and monitors our electrical substations. Maintenance and service of this equipment is beyond DRPA's capabilities and requires an outside contractor to provide these critical services. The Tri-M Group is the regional authorized supplier of this Equipment. The Tri-M Group installed the system in 1992 and has held the maintenance contract since installation.

Purchasing department and Bridge Operations staff reviewed the proposed maintenance agreement submitted by The Tri-M Group and believe the price, which is in line with the Commonwealth of Pennsylvania Co-Stars Contract # 008-E22-872 is fair and reasonable. Therefore, it is recommended that a one year contract be negotiated with Tri-M Group, in the amount of \$243,200.00.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$243,200.00</b>
	<b>Source of Funds:</b>	<b>Revenue Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>2026</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>January 1, 2026 – December 31, 2026</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-25-065**  
**O&M Committee: September 9, 2025**  
**Board Date: September 17, 2025**  
**Maintenance Contract for EcoStruxure**  
**Traffic Control and HVAC Systems**  
**for DRPA Bridge Facilities**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to negotiate a contract with The Tri-M Group for maintenance and service of DRPA’s EcoStruxure Traffic Control and HVAC Systems for a period of one (1) year for an amount not to exceed \$243,200.00 as per the attached Summary Statement; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$243,200.00</b>
	<b>Source of Funds:</b>	<b>Revenue Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>2026</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>January 1, 2026 – December 31, 2026</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-066

**SUBJECT:** Sole Source Procurement Allowance for Energy Absorption Systems Crash Attenuators from Transpo Industries

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** The proposal is that the Board authorizes staff to have a maximum not-to-exceed Sole Source procurement with Transpo Industries from New Rochelle, New York for the purchase of Energy Absorption Systems for Crash Attenuator parts in the amount of \$125,000.00

**Amount:** \$125,000 (not to exceed)

**Vendor:** Transpo Industries  
New Rochelle, New York

**PURPOSE:** The purpose is to allow Bridge Operations a Sole Source procurement for Transpo Industries to buy repair parts for all 4 bridges crash attenuators systems located at Bridge Toll Plazas and roadways. These attenuators protect motorists, booths, employees, and structures.

**BACKGROUND:** Transpo Parts are proprietary with no substitution to ensure that the crash rating is not compromised by non-OEM parts. Purchasing department has confirmed this Sole Source and that Transpo is the sole authorized area distributor for these Systems. Due to the anticipated cost of repair parts, Bridge Operations is requesting advanced Sole Source approval for the 2026 budget a Not to Exceed amount of \$125,000.

**SUMMARY:**

<b>Amount:</b>	\$125,000.00
<b>Source of Funds:</b>	Revenue Fund
<b>Capital Project #:</b>	N/A
<b>Operating Budget:</b>	2026
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Duration of Contract:</b>	N/A
<b>Other Parties Involved:</b>	N/A

**DRPA-25-066**  
**Operations & Maintenance Committee: September 9, 2025**  
**Board Date: September 17, 2025**  
**Sole Source Procurement Allowance for Energy Absorption**  
**Systems Crash Attenuators from Transpo Industries**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorize staff to have a maximum, not-to-exceed Sole Source procurement amount on an as-needed basis with Transpo Industries, New Rochelle, NY, in the amount of \$125,000.00 for the purchase of Energy Absorption Systems Crash Attenuator repair parts; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$125,000.00</b>
	<b>Source of Funds:</b>	<b>Revenue Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>2026</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>
	<b>Estimated Number of</b>	<b>N/A</b>
	<b>Jobs Supported:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-067

**SUBJECT:** Purchase of Roadway Aluminum Lighting Poles & Bases for the Commodore Barry Bridge

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate a contract with Denney Electric Supply of Penndel, Pa. to furnish and deliver fifty-six (56) 37ft aluminum lighting poles & Bases for the Commodore Barry Bridge NJ area in the amount not to exceed \$230,380.08.

**Amount:** \$230,380.08

**Vendor:** Denney Electric Supply of Penndel, Pa.

**PURPOSE:** To allow the Bridge Operations and Purchasing Department staff to procure 56 roadway lighting poles & bases for the Commodore Barry Bridge to replace the existing poles which are in poor condition and at the end of their useful life. The materials will be provided under COSTARS # 008-E22-853 pricing.

**BACKGROUND:** The Commodore Barry Bridge Biennial Inspection Report revealed that the current light poles at the Commodore Barry Bridge NJ area are in poor condition and are at the end of their useful life. It was recommended by the Biennial inspector and DRPA Engineering that all lighting poles to be replaced. These lighting poles are not standard dimensions, and detailed SPECS have been provided to the vendor for accurate prices. The installation of the new poles will be performed by in-house employees.

Staff have reviewed and evaluated Denney Electric's proposal and determined it to be fair and reasonable and consistent with COSTARS contract pricing.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$230,380.08</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Capital Project #:</b>	<b>CBB.02501</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-25-067**  
**Operations & Maintenance Committee: September 9, 2025**  
**Board Date: September 17, 2025**  
**Purchase of Roadway Aluminum Lighting Poles &**  
**Bases for the Commodore Barry Bridge**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to negotiate a contract with Denney Electric Supply to furnish and deliver fifty-six (56) 37ft aluminum lighting poles for the Commodore Barry Bridge in the amount of \$230,380.08 as per the attached Summary Statement; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA and PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA and PATCO along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA and PATCO.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$230,380.08</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Capital Project #:</b>	<b>CBB.02501</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-068

**SUBJECT:** Sole Source Procurement Allowance for Modification of the Interface Control Document (ICD) for the NJ Turnpike Authority CSC

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** The proposal is that the Board authorizes staff to have a maximum not-to-exceed Sole Source procurement with Conduent from Florham Park, NJ for the modification of the Interface Control Document (ICD) necessary for processing with the NJ Turnpike Authority's Customer Service Center (CSC) in the amount of \$182,928.00

**Amount:** \$182,928 (not to exceed)

**Vendor:** Conduent  
Florham Park, NJ

**PURPOSE:** The purpose is to allow DRPA a Sole Source procurement to allow for the modification of the Interface Control Document (ICD) necessary for processing with NJ Turnpike CSC. It will be a part of our new tolling system's goal in achieving interoperability with the NJ Turnpike Authority and other agencies across the country.

**BACKGROUND:** This project represents a critical enhancement to the existing Interface Control Document (ICD), serving as a foundational prerequisite for the deployment of new tolling technology project. Its primary objective is to enable seamless interoperability with other tolling agencies across the country.

The update introduces nine new data files and modifies two existing ones, supporting expanded reconciliation processes and more robust tracking of transactions and violations.

**Given Conduent's role as the current back-office system provider, and their technical expertise with current infrastructure, it is in the agency's best interest to proceed with sole source procurement.**

**Due to the anticipated cost of services, DRPA is requesting advanced Sole Source approval Not to Exceed amount of \$182,928.**

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$182,928.00</b>
	<b>Source of Funds:</b>	<b>Revenue Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>2025</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-25-068**  
**Operations & Maintenance Committee: September 9, 2025**  
**Board Date: September 17, 2025**  
**Sole Source Procurement Allowance for**  
**Modification of the Interface Control**  
**Document (ICD) for the NJ Turnpike**  
**Authority CSC**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorize staff to have a maximum, not-to-exceed Sole Source procurement amount on an as-needed basis with Conduent, Florham Park, NJ in the amount of \$182,928.00 for the modification of the Interface Control Document (ICD) necessary for processing with the NJ Turnpike Authority's Customer Service Center (CSC); and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$182,928.00</b>
	<b>Source of Funds:</b>	<b>Revenue Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>2025</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>
	<b>Estimated Number of</b>	<b>N/A</b>
	<b>Jobs Supported:</b>	<b>N/A</b>

# **LABOR COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Labor Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Tuesday, September 9, 2025

**Commissioners:**

Vaughn Ross, Labor Committee Chairman (by Teams)  
 Albert Frattali, Labor Committee Vice Chairman (by Teams)  
 Richard Sweeney (by Teams)  
 Charles Fentress (by Teams)  
 Hayden Rigo (for Timothy DeFoor, Pennsylvania Auditor General) (by Teams)

**DRPA/PATCO Staff:**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Toni P. Brown, Chief Administrative Officer, DRPA  
 David Aubrey, Inspector General, DRPA  
 Robert Finnegan, Chief Safety and Security Officer, DRPA  
 Jerry Sahi, Chief Financial Officer, DRPA  
 John Rink, General Manager, PATCO  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
 Rohan Hepkins, Assistant General Manager, PATCO  
 Francis Kelly, Assistant General Manager, PATCO  
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (by Teams)  
 David Hackett, Esq., Cozen/O'Connor

**CALL TO ORDER**

Committee Chairman Ross called the Meeting to order at 10:31 a.m. and asked the Corporate Secretary to call the roll.

**ROLL CALL**

The following Commissioners were present, constituting a quorum: Committee Chairman Ross, Vice Chairman Frattali, Commissioners Sweeney, Fentress, and Rigo.

## OPEN SESSION

### **Summary Statement and Resolutions for Consideration**

Committee Chairman Ross announced that there was one (1) item for the Committee's consideration.

**1) DRPA-25-069 Federal Government Relation Staff Support and Advocacy**

Deputy CEO Parker presented the Summary Statement and Resolution seeking Board authorization to negotiate a contract with the firm of Holland and Knight to provide support to the DPRA Government Relations staff with advocacy and lobbying of federal agencies on funding, policy, and other relevant issues significant to the transportation infrastructure of Southeastern Pennsylvania and Southern New Jersey.. The contract will have an initial term of one (1) year, with the option to extend for two (2) additional one-year periods. The total amount to be expended shall not exceed \$450,000, including the two exercisable one-year terms. Commissioner Frattali moved to forward the Resolution to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**2) Discussion Items**

At the request of Labor Committee Chairman Ross, CAO Brown provided an update concerning the 2025 Police Officer Selection Process and a report on the 2025 DRPA/PATCO Summer Internship Program.

**a) The 2025 Police Officer Selection Process**

CAO Brown discussed recent enhancements that DRPA has put in place to increase the number of police recruits. These enhancements include: change in the minimum education qualification from a bachelor's degree to a high school diploma; allowing candidates to apply on-the-spot at job fairs via laptop; testing dates being made known upon initial application; change to the pass rate; test is scored on the date of the test; applicants no longer have to pay for the test; salary increased; increased signing bonus; a referral fee.

CAO Brown then discussed the DRPA police recruitment process and the effect that the recent enhancements had on the number of applicants and the number of applicants who successfully made it to the Police Academy. She noted that in 2024, DRPA had 163 applicants, 5 of whom made it to the Police Academy; in 2025, DRPA had 304 applicants, 17 of whom made it to the Police Academy. She listed the various steps in the process, during which applicants are eliminated: initial qualification; written exam; motor vehicle record; interview; physical agility; background check; psychological screening.

Chairman Ross and Commissioner Rigo both spoke highly of the efforts that have been taken to increase the number of applicants to the department. CEO Hanson thanked Chairman Ross and the whole Committee's support in this endeavor. He also noted that the 2025 number of applicants who moved onto the Police Academy was triple that of 2024.

**b) 2025 Internship Program**

CAO Brown discussed the DRPA/PATCO 2025 Internship Program. She noted that the program is an important feeder opportunity for full-time positions. She reported that the 2024 program had 31 interns and three had subsequently applied for full-time positions at the Authority. These positions were as an associate engineer, an EEO specialist and a custodian; all positions in departments in which they had interned. She reported that the 2025 program had 43 interns. The interns were surveyed three times during the program: at the beginning to determine what they were looking for; midway to find out about their experience during their internship and to see if there was anything the Authority could do to improve their experience; and, as they left the program. CAO Brown noted that a press release was issued last week, and it has generated positive social media response. She said that, as the interns left, they expressed that the overall internship experience rating, on a scale of one to ten, was a nine and the quality of the overall learning experience was just shy of 9. The percentage of interns who thought their internship helped them with their personal career goals was 100%; the percentage of interns who thought the program met or surpassed their expectations was 100%. Eighty-five percent of the interns expressed that the program had helped them to learn how to solve problems; 95% said they had received meaningful feedback; and, 100% said they would recommend the program to others. The interns relayed that the most satisfying part of the experience was the hands-on work, the feeling that their work really mattered, and the career exposure. The interns particularly appreciated the opportunities presented to attend meetings, tour the facilities and meet with staff. Ninety percent said they would consider full-time employment. They described DRPA/PATCO's culture as welcoming and nurturing. Committee Chairman Ross said it was great to hear that there was tremendous interest in the program and that DRPA/PATCO is improving the program year after year; Commissioner Rigo congratulated DRPA/PATCO staff on "phenomenal work" with the program.

**ADJOURNMENT**

With no further business for Open Session, Committee Chairman Ross announced that following adjournment the Committee would meet in Executive Session to discuss labor contract matters. He called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion and Commissioner Rigo seconded the motion. All Commissioners in attendance voted to approve the motion and the meeting adjourned at 10:47 a.m.

**EXECUTIVE SESSION**

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Fentress moved to close the Executive Session and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 11:00 a.m.

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-25-069

**SUBJECT:** Federal Government Relations Staff Support and Advocacy

**COMMITTEE:** Labor

**COMMITTEE MEETING DATE:** September 9, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate a one (1) year professional services contract with two (2) - one (1) year exercisable options, for a total of three (3) years with Holland and Knight. The total amount to be expended will not exceed \$450,000 including the exercisable two (1)-year terms at the Authority's sole discretion.

**PURPOSE:** To retain a professional government relations firm to support the DPRA Government Relations staff with advocacy and lobbying of federal agencies on funding, policy, and other relevant issues significant to the transportation infrastructure of Southeastern Pennsylvania and Southern New Jersey.

**BACKGROUND:** This engagement would allow the DRPA Grants Administration and Government Relations departments to work with a qualified firm to serve as the federal government relations representative of the DRPA.

On February 26, 2025, the Authority publicly advertised its intent to retain firms and invited interested firms to submit responses to the Request for Proposal. Technical and Price Proposals from nine (9) firms were received by the DRPA on March 26, 2025.

The scope of work requested but not limited to the selected firm to serve as the federal lobbyist for DRPA and PATCO, identify and devise strategies to secure competitive federal funding to support capital projects; develop and maintain relationships with key federal stakeholders; and other task associated with promotion of DRPA and PATCO with federal partners. Proposals were received from the following firms:

- Holland and Knight
- Stradley Ronon Stevens & Young, LLP

- Cozen O'Connor Public Strategies
- Thorn Run Partners
- Cornerstone Government Affairs, Inc.
- Duane Morris Government Strategies
- K & L Gates
- AxAdvocacy
- BGR Group

A review committee consisting of DRPA staff was assembled to evaluate the proposals. Members of the review committee included: Jalila Parker, Deputy CEO, Robert Finnegan, Chief Safety and Security Officer, Darlene Callands, Director, Grants Administration, Government and Community Relations and Richard England, Manager, Government Relations.

The review committee evaluated all technical proposals and scored each proposal based on metrics that evaluated the firms understanding of the scope of the scope of the scope of the scope of work, qualifications and experience, and maintenance of a local office.

For the reasons stated herein, staff recommend that Holland and Knight be retained to serve as the federal lobbyist for DRPA to support and supplement the Grants Administration and Government Relations staff for a period of one (1) year with two (1) year options.

## SUMMARY

<b>Amount:</b>	<b>\$450,000 over 3 years with One (1) – two (1) year exercisable options at an amount not to exceed \$450,000 for a total of three (3) years.</b>
<b>Source of Funds:</b>	<b>General Fund</b>
<b>Operating Budget:</b>	<b>2025, 2026, 2027 Operating Budgets</b>
<b>Capital Project #:</b>	<b>N/A</b>
<b>Master Plan Status:</b>	<b>N/A</b>
<b>Other Fund Sources:</b>	<b>N/A</b>
<b>Duration of Contract:</b>	<b>\$450,000 over 3 years with One (1) – two (1) year exercisable options at an amount not to exceed \$450,000 for a total of three (3) years.</b>
<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-25-069**  
**Labor Committee: June 3, 2025**  
**Board Date: June 18, 2025**  
**Temporary Workers Contract**

### RESOLUTION

**RESOLVED:** That the Board authorizes staff to negotiate a one (1) year professional services contract with two (2) - one (1) year exercisable options, for a total of three (3) years with Holland and Knight. The total amount to be expended will not exceed \$450,000 including the exercisable two (1)-year terms at the Authority's sole discretion, and be it further

**RESOLED:** That assuming the vendors are performing satisfactorily and consistent with the terms of the Agreement, the Board authorizes staff to use its discretion as to whether the second and third year options shall be exercised, without returning to the Board for additional authorization; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY</b>	<b>Amount:</b>	<b>\$450,000 over 3 years with One (1) – two (1) year exercisable options at an amount not to exceed \$450,000 for a total of three (3) years.</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Operating Budget:</b>	<b>2025, 2026, 2027 Operating Budgets</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>One (1) – two (1) year exercisable options</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

# **FINANCE COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Finance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Wednesday, September 10, 2025

**Commissioners:**

Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman (by Teams)  
 Dave White (for Stacy Garrity, Pennsylvania State Treasurer)  
 Gregory Schwab, Esq. (by Teams)  
 Richard Sweeney (by Teams)  
 Aaron Nelson (by Teams)  
 Jonathan Young (by Teams)  
 Charles Fentress (by Teams)  
 Robert Ghormoz (by Teams)

**DRPA/PATCO Staff:**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Toni P. Brown, Chief Administrative Officer, DRPA  
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
 John Rink, General Manager, PATCO  
 David Aubrey, Inspector General, DRPA  
 Rohan Hepkins, Assistant General Manager, PATCO  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Kathleen Vandy, Esq., Assistant General Counsel, DRPA  
 Ricardo DeOliveira, Director, CBB/WWB (via Teams)  
 Joseph McAroy, Director, BFB/BRB (via Teams)  
 Michael Christie, Director, BFB/BRB (via Teams)  
 Christopher Jones, Director, Information Services, DRPA  
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
 Mark Ciechon, Director, Finance, PATCO  
 Darcie DeBeaumont, Director, Finance, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (via Teams)

**CALL TO ORDER**

Committee Chairman Nash called the meeting to order at 9:05 a.m. and asked the Corporate Secretary to call the roll.

## **ROLL CALL**

The following were present, constituting a quorum: Committee Chair Nash and Commissioners White, Schwab, Ghormoz, Young, Sweeney, Fentress, and Nelson.

## **OPEN SESSION**

Committee Chairman Nash stated that there were four (4) items for Open Session: the Financial Update and three (3) Summary Statements and Resolutions.

### **1) Financial Update**

Chief Financial Officer Sahi provided the Financial Update. Mr. Sahi highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic volumes and toll revenue, PATCO ridership volume and revenue, DRPA and PATCO preliminary operating expenses and headcount, 2025 YTD General Fund movement, and debt service. There were no questions or comments from the Commissioners on this item.

### **2) PATCO-25-015      IT Hardware for New PATCO Center Tower**

Information Services Director Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate contracts with the following vendors: Dell Technology, Inc. for an amount not to exceed \$100,960.02, ePlus Technology, Inc. for an amount not to exceed \$99,098.12, and SHI, Inc. for an amount not to exceed \$62,155.51 for various hardware needed for the new PATCO Center Tower (for a total not to exceed \$262,213.65). This purchase is provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C00001128033; Costars #003-E22-579- IT Hardware; and, Sourcewell 121923-SHI. Commissioner Fentress moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

### **3) DRPA-25-070      Approval of Contract Extension of Benefit Harbor as Third-Party Administrator**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization to continue the benefits administration services currently provided by Benefit Harbor as the DRPA/PATCO Third-Party Administrator for one (1) year, from January 1, 2026, through December 31, 2026. This extension will provide for the timely and efficient administration of benefits for active benefit-eligible employees, retirees who are eligible for health benefits, retiree billing services, Flexible Spending Administration, compliance services related to the federal Affordable Care Act, COBRA benefit administration for those employees who are separating from DRPA and PATCO, and other benefit-related services. Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

**4) DRPA-25-071                      Active Benefits-Eligible Employees/Under Age 65 Retirees, and Eligible Dependents - Health Benefits 2026 (DRPA/PATCO)**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization to accept the 8.95% renewal increase proposed by AmeriHealth for the provision of medical and prescription drug benefits for active benefits-eligible DRPA/PATCO employees, eligible retirees under age 65, and their respective eligible dependents for Plan Year 2026 at an estimated annual premium \$14,139,664. The annual rate is based upon DRPA and PATCO's current census of active benefit-eligible employees and under age 65 retirees and is subject to change as our census changes. Commissioner Schwab moved to forward the Resolution to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

**ADJOURNMENT**

With no further business for the Committee, Commissioner Fentress moved to adjourn the meeting. Commissioner Schwab seconded the motion. All Commissioners in attendance voted to approve the motion. The meeting adjourned at 9:30 a.m.

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-25-070

**SUBJECT:** Approval of Contract Extension of Benefit Harbor as Third-Party Administrator

**COMMITTEE:** Finance Committee

**COMMITTEE MEETING DATE:** September 10, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** Staff seek Board authorization to continue the benefits administration services provided currently by Benefit Harbor for one (1) year, from January 1, 2026, through December 31, 2026.

Benefit Harbor is a firm headquartered in Dallas, TX. The vendor maintains a local service team in Wayne, PA, that is dedicated to the needs of DRPA/PATCO employees and retirees, who are eligible to receive health insurance and basic life benefits. Benefit Harbor also provides services to the eligible dependents of active employees and retirees.

**PURPOSE:** To provide for the timely and efficient administration of benefits for active benefit-eligible employees, retirees who are eligible for health benefits, retiree billing services, Flexible Spending Administration, compliance services related to the federal Affordable Care Act (ACA), COBRA benefit administration for those employees who are separating from DRPA and PATCO, and other benefit-related services.

**BACKGROUND:** History with Current Third-Party Administrator

Through a competitive RFP process, Benefit Harbor was first selected in 2008 to provide a wide range of services for DRPA/PATCO active employees and retirees. The original contract expired on December 31, 2011.

After another competitive process, Benefit Harbor was selected again to serve as the Authority's Third-Party Administrator (TPA). The contract expired on December 31, 2014.

After yet another competitive process, Benefit Harbor was selected to serve as the TPA with the contract expiring on December 31, 2017.

**On August 9, 2017, at DRPA’s direction, our broker issued an RFP for TPA vendors. We received proposals from seven (7) vendors. In the end, none of the vendors were able to perform the full scope of services currently performed by Benefit Harbor, and no vendors submitted cost proposals close to the flat cost proposal submitted by Benefit Harbor (\$9.92 per member per month (approximately \$126,180 annually).**

**Benefit Harbor’s quote represented a \$7,000 annual decrease from then-current.**

**In October 2017, the Board authorized staff to enter into an agreement with Benefit Harbor for a three-year agreement that commenced on January 1, 2018, through December 31, 2020. The Agreement included two (2) separate one (1) year extensions through December 31, 2021, and December 31, 2022, exercisable at DRPA’s sole discretion. We exercised both one-year options, taking us to December 31, 2024.**

**Due to extenuating circumstances caused by the Covid-19 pandemic and lean staffing in the Authority’s Benefits Administration Department, the Board authorized staff to extend the then-existing Agreement with Benefit Harbor until December 31, 2025.**

**Professional Services Provided by Benefit Harbor**

**Benefit Harbor provides a broad range of services including, but not limited to the following:**

- **Receive Activity Reports prepared by DRPA in-house staff, and using the reports to enroll new hires, transfers, retiring in benefits, and ending benefits for employees who are separating from service or who have been terminated**
- **Process vendor output (direct electronic feeds to carriers);**
- **Support annual open enrollment**
- **Operate a dedicated call center for our population**
- **Enroll employees in supplemental life and dependent life coverages**
- **Transition retirees from under-65 medical plan to Medicare Supplement plan**
- **Bill retirees their monthly/quarterly premium contributions**
- **Administer COBRA benefit**
- **Administer DRPA/PATCO’s Flexible Spending Account (FSA) Program**
- **Administer DRPA/PATCO’s Section 132 Parking & Transit Program**
- **Support annual Affordable Care Act (ACA) compliance reporting**
- **Perform carrier billing reconciliation services**

- Perform GASB Report work for Finance Division, annually
- Perform other benefit-related services, as requested

### **Request for Proposals**

On April 21, 2025, our broker issued a Request for Proposal (RFP) for Benefit Administration Services to identify providers that can support DRPA benefit plans. The goals of the RFP include: streamlining processes to improve efficiency, improving the overall employee and retiree benefit enrollment experience, and identifying a partner who can transition our current manual administration process to a highly automated process providing improved customer service experience.

The RFP process included two discovery sessions led by our broker (Gallagher) to discuss current processes and desired changes, thorough analysis of proposal responses, vendor demonstrations, extensive vetting by Gallagher's HR Technology team, and other analysis, and review by staff.

Staff plan to present our recommendation to the Finance Committee in October 2025, for consideration, along with an implementation timeline. If approved, the proposed changes would not take effect until Plan Year 2027.

### **Pricing**

Our existing Agreement with Benefit Harbor will expire on December 31, 2025.

Given our longstanding partnership, Benefit Harbor has agreed to continue to provide the same benefit administration services at no increase to the current per employee/per month rate of \$9.92, for one (1) additional year.

If approved, Benefit Harbor's rate guarantee (\$9.92 per employee/month) will remain in place from 1/1/2026 - 12/31/2026. The annual cost for the benefit administration services will be approximately \$126,180, depending on the census as it varies.

**SUMMARY:**

**Amount:** Approximately \$126,180/per year (per employee, per month rate, for three years, will remain at \$9.92 each employee) DRPA/PATCO census, but is subject to change as the census changes. The annual rate includes the cost of retiree billing, and all services listed above. The only cost not included is postage associated with retiree billing. That is a separate line item on the monthly invoices and is based on the number of pieces mailed.

**Source of Funds:** Revenue Fund, General Fund

**Capital Project #:** N/A

**Operating Budget:** N/A

**Master Plan Status:** N/A

**Other Fund Sources:** N/A

**Duration of Contract:** One (1) year agreement extension commencing January 1, 2026, and ending on December 31, 2026

**Other Parties Involved:** Benefit Harbor, Chard Snyder an Ascensus Company

**Estimated Number of Jobs Supported:** N/A

**DRPA-25-070**  
**Finance: September 10, 2025**  
**Board Date: September 17, 2025**  
**Approval of Contract Extension of Benefit Harbor as**  
**Third-Party Administrator**

**RESOLUTION**

- RESOVLED:** That the Board approves the request to continue the professional services currently provided by Benefit Harbor as the DRPA/PATCO Third-Party Administrator (TPA) for one (1) year, from January 1, 2026 through December 31, 2026; and be it further
- RESOLVED:** That Benefit Harbor has agreed to continue to provide the same benefit-administration-related professional services, including Affordable Care Act reporting and GASB Report work, at no increase in the existing per employee, per month rate for one (1) year. These services will remain and continue to be included in the \$9.92 per employee/per month rate; and be it further
- RESOLVED:** That the cost of postage related to sending invoices to benefit-eligible retirees shall be in addition to the \$9.92 per employee/per month rate. That cost shall be a separate line item on the monthly invoices and be based on the number of pieces mailed; and be it further
- RESOLVED:** That the Board recognizes that when administering our Flexible Spending Account Program, Section 132 Transportation and Parking Program, COBRA-eligible benefits, and retiree billing Benefit Harbor will continue to work with Chard Snyder, an Ascensus Company; and be it further
- RESOLVED:** The annual rate covers DRPA/PATCO and is based on the current DRPA/PATCO census, and is subject to change as the census changes; and be it further
- RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

**SUMMARY:**

**Amount:** Approximately \$126,180/per year (per employee, per month rate, for three years, will remain at \$9.92 each employee) DRPA/PATCO census, but is subject to change as the census changes. The annual rate includes the cost of retiree billing, and all services listed above. The only cost not included is postage associated with retiree billing. That is a separate line item on the monthly invoices and is based on the number of pieces mailed.

**Source of Funds:** Revenue Fund, General Fund

**Capital Project #:** N/A

**Operating Budget:** N/A

**Master Plan Status:** N/A

**Other Fund Sources:** N/A

**Duration of Contract:** One (1) year agreement extension commencing January 1, 2026, and ending on December 31, 2026

**Other Parties Involved:** Benefit Harbor, Chard Snyder an Ascensus Company

**Estimated Number of Jobs Supported:** N/A

## SUMMARY STATEMENT

<b>ITEM NO.:</b>	<b>DRPA-25-071</b>
<b>SUBJECT:</b>	<b>Active Benefits-Eligible Employees/Under Age 65 Retirees, and Eligible Dependents - Health Benefits 2026 (DRPA/PATCO)</b>
<b>COMMITTEE:</b>	<b>Finance</b>
<b>COMMITTEE DATE:</b>	<b>September 10, 2025</b>
<b>BOARD DATE:</b>	<b>September 17, 2025</b>
<b>PROPOSAL:</b>	<b>Staff seek authorization to accept the 8.95% renewal increase submitted by AmeriHealth to provide medical and prescription drug coverage to the Authority’s active benefits-eligible employees, eligible retirees under the age of 65, and their respective eligible dependents.</b>
<b>PURPOSE:</b>	<b>To continue to provide quality healthcare benefits package for active benefits-eligible DRPA/PATCO employees, eligible retirees under the age of 65, and their respective eligible dependents, including appropriate cost-sharing among plan participants.</b>
<b>BACKGROUND:</b>	<p><b>Costs associated with healthcare benefits comprise a substantial portion of DRPA/PATCO’s annual operating budget. In 2025, the DRPA and PATCO will spend approximately \$12,978,480 to provide medical and prescription drug coverage for its benefits-eligible employees, under age 65 retirees, and their respective eligible dependents.</b></p> <p><b>The benefits-eligible employees include the following: all non-represented employees at DRPA and PATCO, FOP-represented and IBEW-represented.</b></p> <p><b>Current retirees who are under the age of 65 and their eligible dependents receive their medical and prescription benefits through the Authority. At this time, employees hired on or after January 1, 2007, are not eligible to receive health benefits upon retirement.</b></p> <p><b>Active employees represented by the IUOE and Teamsters receive their medical/prescription, dental, and vision benefits from their respective health and welfare plans as prescribed by the Collective Bargaining Agreements with those unions.</b></p> <p><b>Our broker, Gallagher Benefits Services, “Gallagher,” requested a</b></p>

renewal from our current carrier, AmeriHealth (previously known as AmeriHealth NJ).

- During negotiations by our broker, Gallagher, regarding Plan Year 2026, AmeriHealth provided the following proposal:
  - Preliminary renewal increase of 12.79% (approximately \$1,660,401 in additional premium)
  - Gallagher successfully negotiated the proposed 12.79% renewal increase to 8.95% renewal increase (approximately \$1,161,184 in additional premium) which represents approximately \$499,218 in savings; and
  - Annual wellness budget of \$50,000, while also allowing any excess 2025 wellness funds up to \$10,000 to be carried over into 2026 (if applicable).
  
- The loss ratio is a key metric used by insurance carriers to evaluate the profitability of a group or policy. It is calculated as the ratio of incurred claims to earned premiums, expressed as a percentage. Typically, insurance carriers would expect a ratio of 80-85%. When looking at claims for the last 12 months, DRPA's loss ratio is 107.9%. This is driven by a combination of factors such as a decrease in membership in tandem with higher medical claims. Along with also having higher prescription drug spend, there also continues to be a high prevalence of members with both chronic and acute health conditions.
  
- The estimated combined medical and prescription trend is +9.4%, based on Gallagher's most recently published actuarial forecast. Pharmacy trend (excluding medical) is +11.4%.
  
- Gallagher's actuarial team also analyzed AmeriHealth's revised offering and agrees to the justification of the increase. Given the utilization and overall healthcare market trends, Gallagher's team has advised that this renewal is a favorable outcome.
  
- For 2026, Federal guidance on Mental Health Parity mandates testing based on diagnosis codes rather than procedure codes. This means any benefit tied to a Mental Health/Substance Abuse (MHSA) diagnosis must comply with parity regulations, regardless of the provider type. As a result, and in attempt to be cost neutral, the outpatient surgery benefit has been updated:
  - POS Plan: Now requires a \$200 copay after the deductible (replacing the previous 10% coinsurance after the deductible).
  - EPO Plan: No changes, as it already meets the requirements.

### Historical Year over Year Renewals

<b>Year</b>	<b>Initial %</b>	<b>Negotiated %</b>	<b>Savings due to negotiations</b>	<b>Notes</b>
<b>2026</b>	<b>12.79%</b>	<b>8.95%</b>	<b>\$499,218</b>	<b>Renew \$50K Wellness Budget and permit to carry forward up to \$10K from 2025</b>
<b>2025</b>	<b>26.3%</b>	<b>15%</b>	<b>\$1,280,500</b>	<b>Increase Wellness budget from \$35,000 to \$50,000</b>
<b>2024</b>	<b>10%</b>	<b>5%</b>	<b>\$581,300</b>	<b>Renew \$35k Wellness budget</b>
<b>2023</b>	<b>-5.7%</b>	<b>-5.7%</b>	<b>\$732,961</b>	<b>Renew \$35k Wellness budget</b>
<b>2022</b>	<b>5%</b>	<b>2%</b>	<b>\$398,000</b>	<b>Renew \$35k Wellness budget and permit carry forward of \$10k from 2021; total \$45k</b>
<b>2021</b>	<b>0%</b>	<b>0%</b>	<b>Note that this was during COVID, and we didn't negotiate at that time</b>	<b>Renew \$35k Wellness budget and permit carry forward of \$10k from 2021; total \$45k</b>
<b>2020</b>	<b>5%</b>	<b>0%</b>	<b>\$675,000</b>	<b>Renew \$35k Wellness budget</b>

**Staff seeks Board authorization to work with our Gallagher, to accept the 8.95% renewal increase submitted by AmeriHealth for medical and prescription drug coverage for the Authority's active benefits-eligible employees, eligible retirees under the age of 65, and their respective eligible dependents.**

**SUMMARY:**

**Amount:** **8.95% Renewal increase – based on current census, estimated to be \$14,139,664.**

**This covers both DRPA and PATCO.**

**The annual rate is based upon our current census of active benefits-eligible employees and under age 65 retirees, and is subject to change as our census changes**

**Source of Funds:** **Revenue Fund, General Fund**

**Capital Project #:** **N/A**

**Operating Budget:** **DRPA/PATCO Employee Services Expense**

**Master Plan Status:** **N/A**

**Other Fund Sources:** **N/A**

**Duration of Contract:** **1/1/2026-12/31/2026**

**Other Parties Involved:** **AmeriHealth**

**DRPA-25-071**  
**Finance: September 10, 2025**  
**Board Date: September 17, 2025**  
**Active Benefits-Eligible**  
**Employees/Under Age 65 Retiree, and Eligible Dependents**  
**Health Benefits 2026 (DRPA/PATCO)**

**RESOLUTION**

- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to accept the 8.95% renewal increase proposed by AmeriHealth for the provision of medical and prescription drug benefits for active benefits-eligible DRPA/PATCO employees, retirees under age 65, and their respective eligible dependents for Plan Year 2026 for an estimated annual premium \$14,139,664,; and be it further
- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority recognizes that the estimated annual premium of \$14,139,664 is based upon our current DRPA/PATCO census of active benefits-eligible employees, and also recognizes that the estimated annual premium is subject to change as our census increases or decreases; and be it further
- RESOLVED:** That the Board of Commissioners authorizes staff to accept the \$50,000 annual wellness budget for 2026 (in addition to the allotment of up to \$10,000 in 2025 funds to be carried over, if applicable); and be it further
- RESOLVED:** That the Board of Commissioners authorizes staff to work with the Authority's broker, Gallagher Benefit Services, to finalize the terms of the 2026 Healthcare renewal with AmeriHealth with the plan design changes to ensure compliance with the Mental Health Parity; and be it further
- RESOLVED:** That staff is authorized to work with DRPA/PATCO's Third Party Administrator, Benefit Harbor in November 2025, to begin the 2026 Open Enrollment Process, and be it further
- RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA/PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of the DRPA/PATCO, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s), while they are absent or unavailable, the Chief Executive Officer shall execute such document(s) on behalf of the DRPA/PATCO.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>8.95% Renewal increase based on current census, estimated to be \$14,139,664. This covers both DRPA and PATCO.</b>
		<b>The annual rate is based upon our current census of active benefit-eligible employees and under age 65 retirees, and is subject to change as our census changes</b>
	<b>Source of Funds:</b>	<b>Revenue Fund, General Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>DRPA/PATCO Employee Services Expense</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>1/1/2026-12/31/2026</b>
	<b>Other Parties Involved:</b>	<b>AmeriHealth</b>

# **AUDIT COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Audit Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Wednesday, September 10, 2025

**Committee Members:**

Pasquale Deon, Sr. (Acting Committee Chairman for Timothy DeFoor, Pennsylvania Auditor General)  
 (by Teams)  
 Dave White (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)  
 Aaron Nelson (by Teams)  
 Sara Lipsett (by Teams)  
 Charles Fentress (by Teams)

**DRPA/PATCO Staff:**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Toni P. Brown, Chief Administrative Officer, DRPA  
 Jerry Sahi, Chief Financial Officer, DRPA  
 David Aubrey, Inspector General, OIG  
 John Rink, General Manager, PATCO  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Rohan Hepkins, Assistant General Manager, PATCO  
 Kathleen Vandy, Esq., Assistant General Counsel  
 Omar Ahmed, Director, Revenue & Treasury (by Teams)  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (by Teams)

**CALL TO ORDER**

Acting Committee Chairman Deon called the meeting of the Audit Committee of the Delaware River Port Authority to order at 10:31 a.m. and asked Corporate Secretary Santarelli to call the roll.

**ROLL CALL**

The following were present, constituting a quorum: Acting Committee Chairman Deon and Commissioners Nelson, White, Fentress and Lipsett.

## **OPEN SESSION**

### **1) Update from Office of the Inspector General (OIG)**

Inspector General Aubrey updated the Commissioners on the following topics: the Internal Audit Plans - Audits Completed, In Progress, and Scheduled; the 2024 Year End Annual Financial and Single Audit; Management Audit Update; Ethics Hotline Activity; Political Contribution Disclosure and Conflict of Interest Reviews; 2026 Proposed OIG Operating Budget; and, Office of the Inspector General Staffing Update. There were no questions or comments from the Commissioners.

## **ADJOURNMENT**

With no further business, Commissioner Fentress moved to adjourn the meeting and Commissioner Nelson seconded the motion. All Commissioners in attendance voted to approve the motion and the meeting adjourned at 10:56 a.m.

# **NEW BUSINESS**

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-25-072

**SUBJECT:** Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)

**COMMITTEE:** New Business

**COMMITTEE MEETING DATE:** N/A

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

**PURPOSE:** To permit staff to continue and maintain DRPA operations in a safe and orderly manner.

**BACKGROUND:** At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

**SUMMARY:**

<b>Amount:</b>	N/A
<b>Source of Funds:</b>	See Attached List
<b>Capital Project #:</b>	N/A
<b>Operating Budget:</b>	N/A
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Duration of Contract:</b>	N/A
<b>Other Parties Involved:</b>	N/A

**DRPA-25-072**  
**New Business: September 17, 2025**  
**Board Date: September 17, 2025**  
**Consideration of Pending DRPA Contracts**  
**(Between \$25,000 and \$100,000)**

**RESOLUTION**

**RESOLVED:** That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

**SUMMARY:**

<b>Amount:</b>	<b>N/A</b>
<b>Source of Funds:</b>	<b>See Attached List</b>
<b>Capital Project #:</b>	<b>N/A</b>
<b>Operating Budget:</b>	<b>N/A</b>
<b>Master Plan Status:</b>	<b>N/A</b>
<b>Other Fund Sources:</b>	<b>N/A</b>
<b>Duration of Contract:</b>	<b>N/A</b>
<b>Other Parties Involved:</b>	<b>N/A</b>



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, September 17, 2025

**DRPA**

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
<b>A</b>	Daktronics, Inc. Brookings, SD	One (1) Year Maintenance Service Agreement to cover inspections, replacement parts and tech support for the seventy two (72) digital signs above DRPA Toll lanes and roadways along all four bridge facilities	\$70,566.00	Sole Source Provider - see attached Sole Source Justification Memo marked as "Exhibit 1"	1. Daktronics, Inc. Brookings, SD	1. \$70,566.00	<b>Revenue Fund</b>
<b>B</b>	SHI International Corp. Somerset, NJ	Renewal of ManageEngine Service Desk Plus On Demand Enterprise Edition. Subscription Services for Information Services that manages the Help Desk Ticket System	\$33,836.08	In Accordance with Sourcwell Contract- Technology Product and Solutions Contract #121923-SHI	1. SHI International Corp. Somerset, NJ	1. \$33,836.08	<b>Revenue Fund</b>
<b>C</b>	SHI International Corp. Somerset, NJ	Renewal of Red Hat Linux Server- Premium and Standard Subscription. Red Hat Linux is the Operating system for the SAP Linux Servers.	\$26,051.00	In Accordance with Sourcwell Contract- Technology Product and Solutions Contract #121923-SHI	1. SHI International Corp. Somerset, NJ	1. \$26,051.00	<b>Revenue Fund</b>



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, September 17, 2025

**DRPA**

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
<b>D</b>	SAP Public Services, Inc. Washington, DC	Additional configuration to the existing SAP component SBP (budget module in ESS) to gain more functionality out of the current system	\$38,250.00	Sole Source Provider, see attached Sole Source Justification memo "Exhibit 2"	1. SAP Public Services, Inc. Washington, DC	1. \$38,250.00	<b>Revenue Fund</b>
<b>E</b>	Northeast Work & Safety Boats, LLC New Hartford, CT	Provide 24-hour emergency water rescue services as requested by DRPA for all four (4) bridges	NTE \$80,000.00	RFP was publicly advertised on May 21, 2025 and publicly opened on June 17, 2025 with one (1) proposal received	1. Northeast Work & Safety Boats, LLC New Hartford, CT	1. NTE \$80,000.00	<b>Revenue Fund</b>
<b>F</b>	Traffic Safety Service, LLC South Plainfield, NJ	Purchase of the PSS CrashGard® Sand Barrel System for the Walt Whitman Bridge	NTE \$35,000.00	Sole Source Provider, see attached Sole Source Justification memo "Exhibit 3"	1. Traffic Safety Service, LLC South Plainfield, NJ	1. NTE \$35,000.00	<b>Revenue Fund</b>

**Memorandum: Purchases Greater Than \$25,000** View File(s)  
**DRPA - Sole Source Purchase Order Request** Attach File(s)

**TO:** Jerry S. Sahi, Chief Financial Officer  
 John T. Hanson, CEO-DRPA / President-PATCO

**From:** Name: Ricardo DeOliveira DEPARTMENT: WWB/CBB Director  
Division Director/Project Manager

**SUBJECT:** Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT  
Daktronics

**PURCHASE REQUISITION NUMBER:** Multiple **DATE:** 08/04/2025

**Background:**

Currently, DRPA has service contracts with Daktronics covering electronic toll & roadway signs at the CBB, WWB, BFB & BRB. The service contract expires 12/31/25.

**Justification for Proprietary/ Sole Source:**

Daktronics is the sole source provider and sole service contractor for the digital toll and roadway signs that are installed and in-service at our four (4) bridge facilities.

**Cost:**

CBB: 10037838 \$14,305  
 WWB: 10037777 \$39,381  
 BFB: 10037837 \$14,330  
 DRB: 10037839 \$2,550  
 Total Amount: \$70,566

**Division Director** Ricardo DeOliveira Digitally signed by Ricardo DeOliveira  
Date: 2025.08.18 11:08:32 -04'00'  
Signature

**Jerry S.Sahi, CFO** Jatinder Sahi Digitally signed by Jatinder Sahi  
Date: 2025.08.18 11:35:48 -04'00'  
Signature

**John T. Hanson, CEO-DRPA/  
President-PATCO** John T. Hanson Digitally signed by John T. Hanson  
Date: 2025.08.18 17:15:45 -04'00'  
Signature

Jan, 25 2024

**Memorandum: Purchases Greater Than \$25,000**  
**DRPA - Sole Source Purchase Order Request**

View File(s)

Attach File(s)

**TO:** Jerry S. Sahi, Chief Financial Officer  
 John T. Hanson, CEO-DRPA / President-PATCO

**From:** Name:  DEPARTMENT:   
 Division Director/  
 Project Manager

**SUBJECT:** Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT:

PURCHASE REQUISITION NUMBER:  DATE:

**Background:**

SAP is a software corporation that provides enterprise resource planning (ERP) software. We need a configuration change to SBP to account for Capital labor in a new form which will greatly reduce the workload operations spends coming up with these figures.

**Justification for Proprietary/ Sole Source:**

Our ERP system, provided by SAP, includes an add-on component called SBP (Strategic Budgeting and Planning), used for public sector budgeting functions. SAP has officially sunset this product, meaning no further updates or new versions will be released. Due to the limited availability of expertise in this legacy system, SAP remains the only provider with the necessary knowledge to implement the changes required to support our business needs. Engaging SAP directly ensures continuity and minimizes risk as we evaluate long-term planning solutions. Our Current AMS provider did not have the expertise to do it.

**Cost:**

\$38,250.00

**Division Director**  Digitally signed by Darcie de Beaumont  
 Date: 2025.08.27 13:01:32 -04'00'  
 Signature

**Jerry S.Sahi, CFO**  Digitally signed by Jatinder Sahi  
 Date: 2025.08.27 13:03:06 -04'00'  
 Signature

**John T. Hanson, CEO-DRPA/  
 President-PATCO**  Digitally signed by John T. Hanson  
 Date: 2025.08.27 14:25:19 -04'00'  
 Signature

Jan, 25 2024

**Memorandum: PURCHASES BETWEEN \$10,000-\$24,999.99** [View file\(s\)](#)  
**DRPA - Sole Source Purchase Order Request** [Attach file\(s\)](#)

**TO:** Tammy Veney, Purchasing Agent  
 Jesse Mickel, Acting Manager Purchasing and Stores

**FROM:** NAME TITLE DEPARTMENT  
 David Longa C & M Manager WWB Maintenance

**SUBJECT:** SOLE SOURCE APPROVAL COMPANY PROVIDING SERVICE / PRODUCT  
 Traffic Safety Services LLC

PURCHASE REQUISITION NUMBER DATE  
 10038028 08/28/2025

**Justification for Proprietary/ Sole Source:**

The WWB is requesting this specific barrel: PSS CrashGard® Sand Barrel System is a non-redirective, gating sand barrel or crash cushion. Sand barrels are designed to protect fixed objects, whether permanent or temporary, and reduce the likelihood of a vehicle impacting the object. DRPA Purchasing put these sand barrels out for bid January 2024. This particular barrel was purchased from Traffic Safety Services. These barrels required a specific lifting hoist. The WWB purchased the hoist for \$4090. The hoist needed connects to a Loader. Due to the amount of accidents that took place at the end of 2023 and through 2025, we have purchased over 100 barrels in the year 2024 & 2025. Over \$30k. Each barrel cost \$313. We order 34 barrels per order for a cost of \$10,642. The barrels can be replaced once struck and can be re-used. These particular barrels work and have kept our motorists safe. Additionally these barrels accommodate each required weight using only one barrel size with an insert.

**Total Cost :** \$ 35,000.00

**Division Director** Ricardo DeOliveira Digitally signed by Ricardo DeOliveira  
Date: 2025.08.28 13:01:05 -04'00'  
Signature

**Jerry S. Sahi, CFO** Jatinder Sahi Digitally signed by Jatinder Sahi  
Date: 2025.08.28 14:20:15 -04'00'  
Signature

**John T. Hanson, CEO-DRPA** John T. Hanson Digitally signed by John T. Hanson  
Date: 2025.08.28 17:06:09 -04'00'  
Signature

Jan, 25 2024

# PORT AUTHORITY TRANSIT CORP. BOARD MEETING



Wednesday, September 17, 2025  
Immediately following the DRPA Board Meeting

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



# **PATCO BOARD**



**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**Wednesday, September 17, 2025  
Immediately following the DRPA Board Meeting  
One Port Center  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Roll Call
2. Public Comment
3. Report of the General Manager
4. Approval of PATCO Board Meeting Minutes – August 20, 2025
5. Monthly List of Previously Approved Payments – August 2025
6. Monthly List of Previously Approved Purchase Orders and Contracts – August 2025
7. Approval of Balance Sheet and Equity Statement dated June 30, 2025
8. Approval of Finance Committee Meeting Minutes – September 10, 2025
9. Adoption of Resolutions Approved by Finance Committee – September 10, 2025
  - PATCO-25-015 IT Hardware for New PATCO Center Tower
10. Unfinished Business
11. New Business
  - PATCO-25-016 Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)
12. Executive Session
13. Adjournment

# **GENERAL MANAGER'S REPORT**



## REPORT OF THE GENERAL MANAGER

*As stewards of public assets, we provide for the safe and efficient operation of transportation services and facilities in a manner that creates value for the public we serve.*

September 17, 2025

To the Commissioners:

The following is a summary of recent PATCO activities, with supplemental information attached.

### **HIGHLIGHTS**

---

**Change of Schedule** – We continued to prepare for our pilot program in which our weekday owl service is to be suspended starting on September 1. We closed two stations for two weeks each (8<sup>th</sup> and Lindenwold, and 16<sup>th</sup> and Broadway) between midnight and 4:30 a.m. When 8<sup>th</sup>/Market was closed, we kept 9<sup>th</sup>/Locust open at night; similarly when Broadway was closed, we kept City Hall open at night. Corporate Communications provided signage and utilized social media to disseminate the information. By and large, customer response has been very positive.

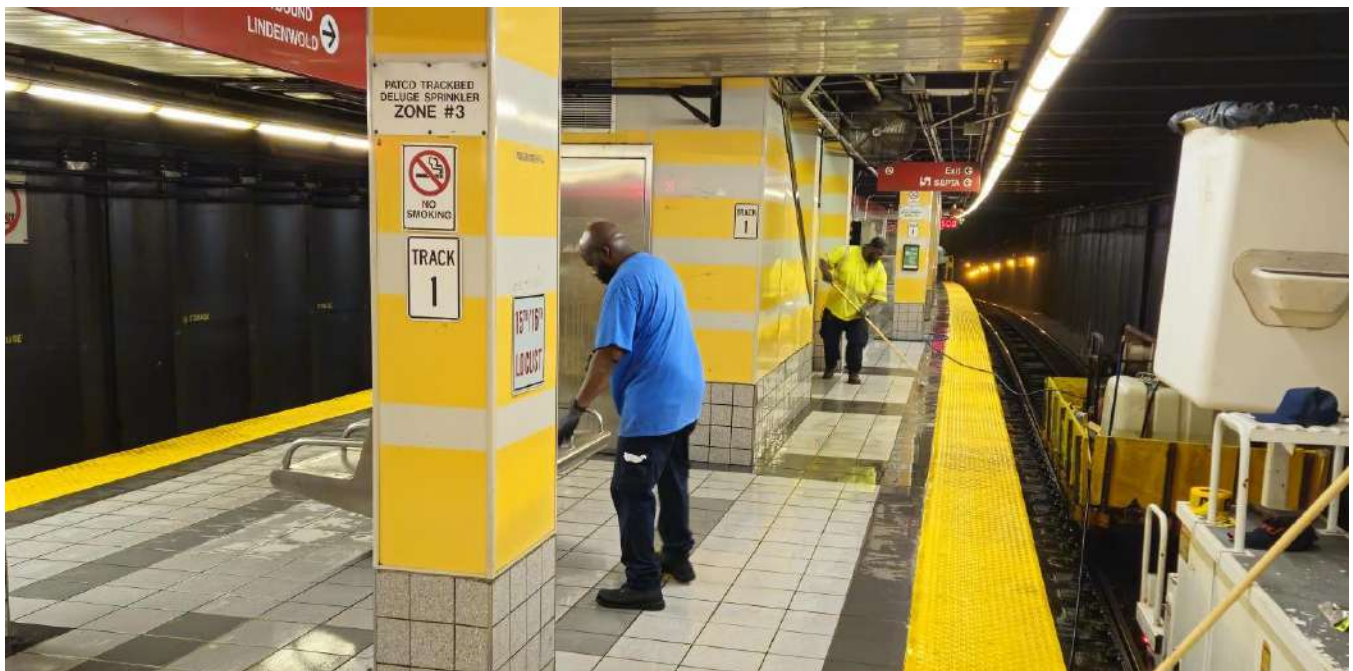
Gates were installed to enable unhindered cleaning during owl service suspensions. Police escort loiterers out of the concourse and they cannot return until our station reopens in the morning.



Cleaning of the City areas has already improved significantly:



**PATCO's SUDS Galore campaign in our areas continues.** Below is a picture of 15<sup>th</sup>/16<sup>th</sup>/Locust platform, cleaned during the weekend of September 6-7. That same weekend, we gang-cleaned 9<sup>th</sup>/Locust.



**Recognition of Cleaners** – Early on the morning of September 10, PATCO's cleaning initiative and on-going efforts were recognized by Chairman J. Schulltz, Chief Executive Officer J. Hanson, Commissioner P. Deon and Deputy CEO J. Parker:



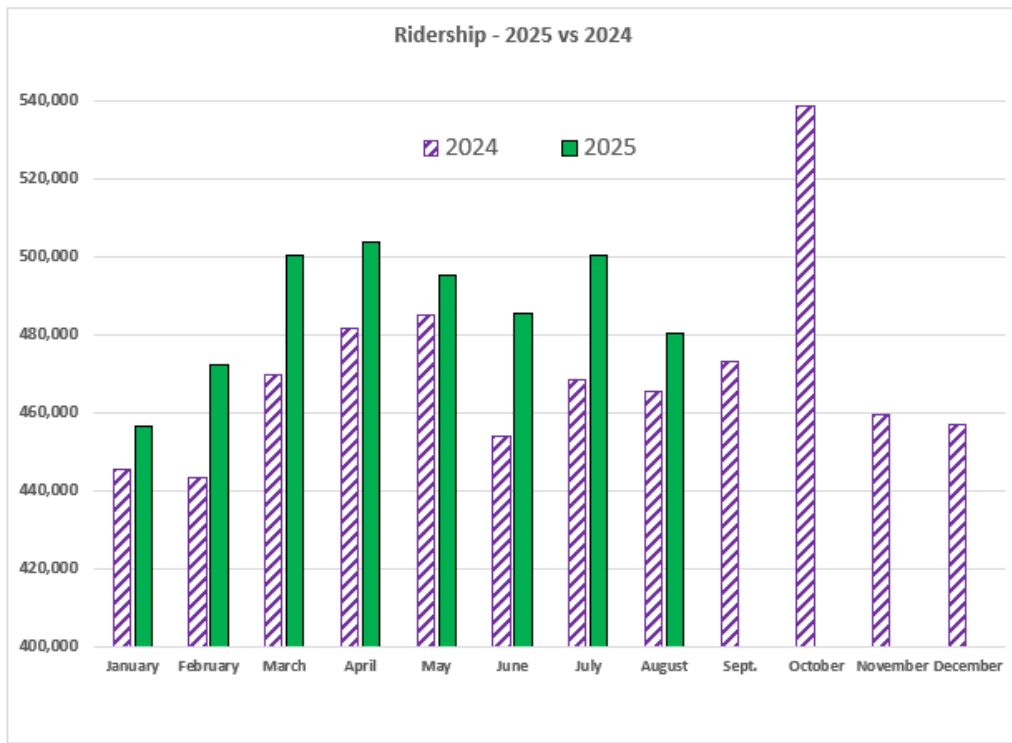
**Star Steward, Train Operator Deandra Cunningham -**

Deandra was chosen among several candidates for the honor of Star Steward for the second quarter of 2025. Her nomination included numerous accolades including:

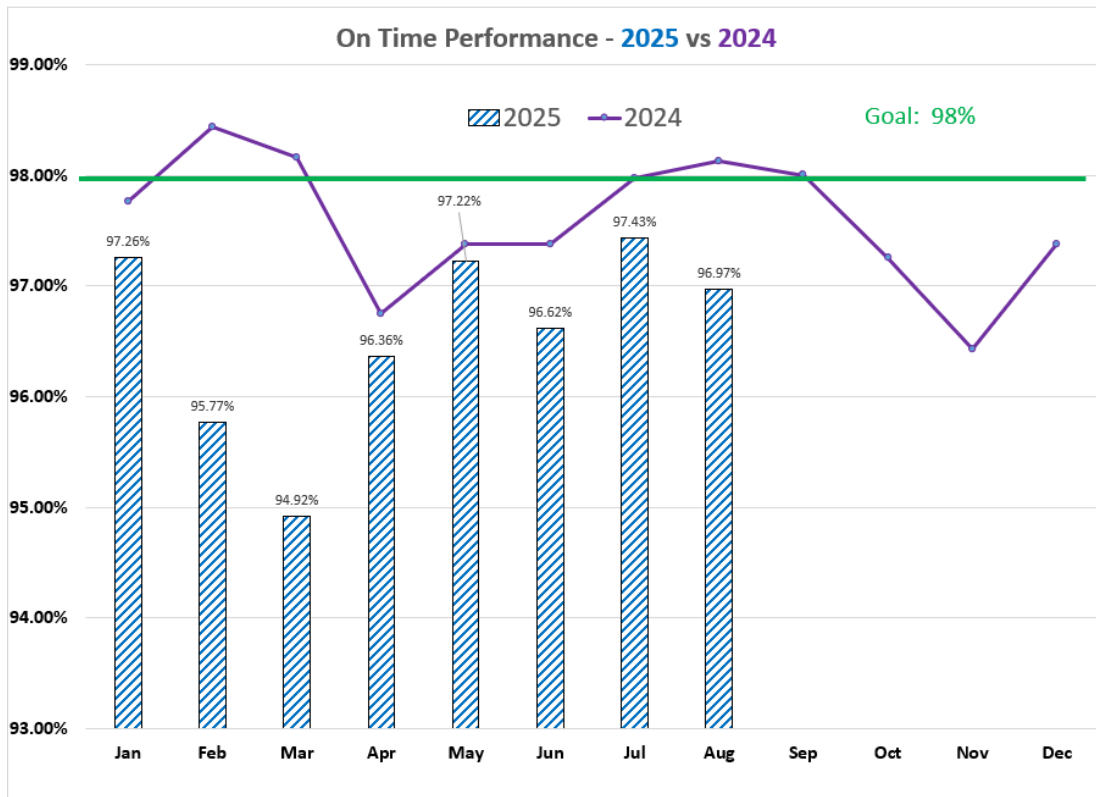
- ❖ She is the definition of reliability and consistency.
- ❖ She is very skilled and can be counted on when equipment problems arise due to her high level of knowledge.
- ❖ She has demonstrated remarkable skill in operating trains safely.
- ❖ She works productively to report issues, communicating effectively.
- ❖ She takes initiative to mentor newer operators.
- ❖ She is committed to community.
- ❖ Her composure and resilience, especially during adversity, is astounding.
- ❖ She enhances our organization's reputation and strengthens our relationship with the commuters we serve.
- ❖ She takes pride in her job and displays a positive attitude every day.

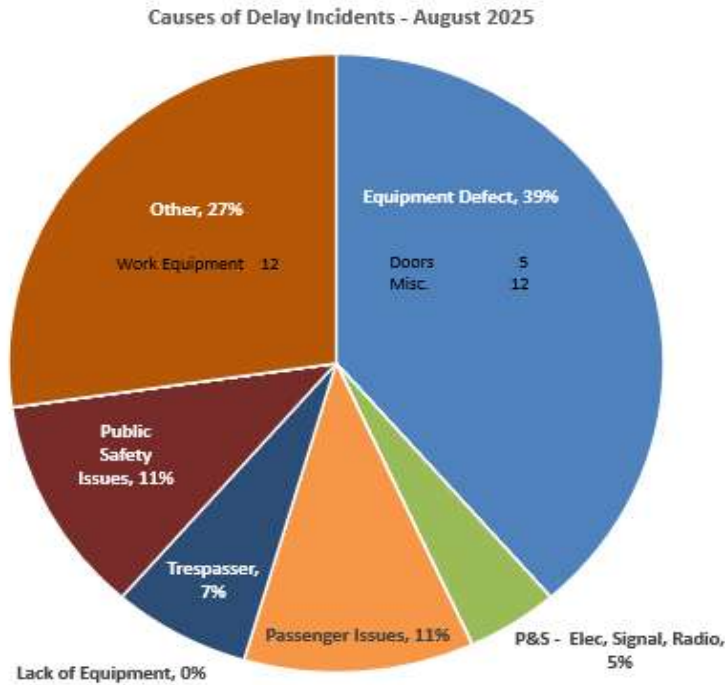


**Ridership** – Ridership in August was 480,448, an increase 14,923 **(+3.21%)** when compared to August of 2024. Year to date ridership was 3,894,402, an increase of 181,478 **(+4.89%)** when compared to the same period in 2024.



**On-Time Performance** – On-time performance for the month of August was **96.97%**, falling short of our goal. Of the 4,760 scheduled trips in August, only 7 were cancelled, 133 trains were late, and 52 stations were bypassed. Year to date, on-time performance was **96.58%**.

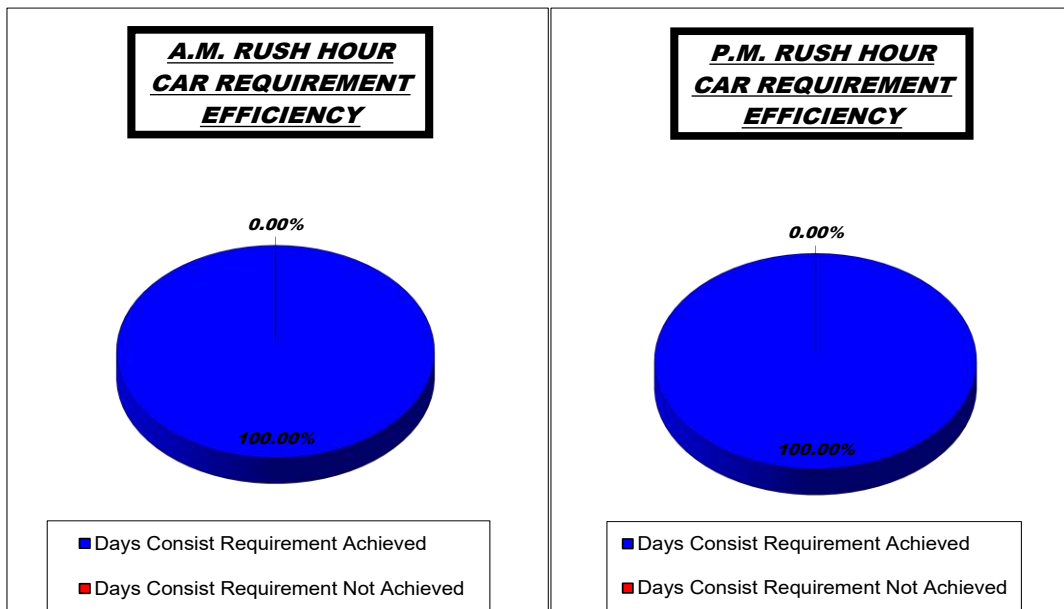




**Availability of Transit Equipment** –PATCO closely monitors the availability of equipment to meet the needs of our peak service customers. For the 32<sup>nd</sup> consecutive month, we achieved **100%** availability.

### DAILY LOADLINE CAR REQUIREMENT FOR August 2025

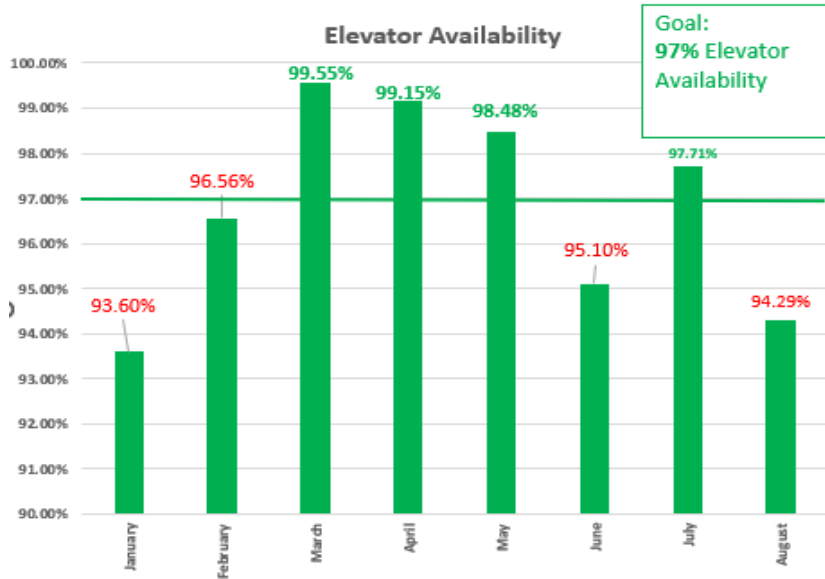
A.M. RUSH HOUR (54 CARS REQUIRED )			P.M. RUSH HOUR (54 CARS REQUIRED )		
Days Consist Requirement Achieved	<b>21</b>	<b>100.00%</b>	Days Consist Requirement Achieved	<b>21</b>	<b>100.00%</b>
Days Consist Requirement Not Achieved	<b>0</b>	<b>0.00%</b>	Days Consist Requirement Not Achieved	<b>0</b>	<b>0.00%</b>
TOTAL DAYS 21			TOTAL DAYS 21		



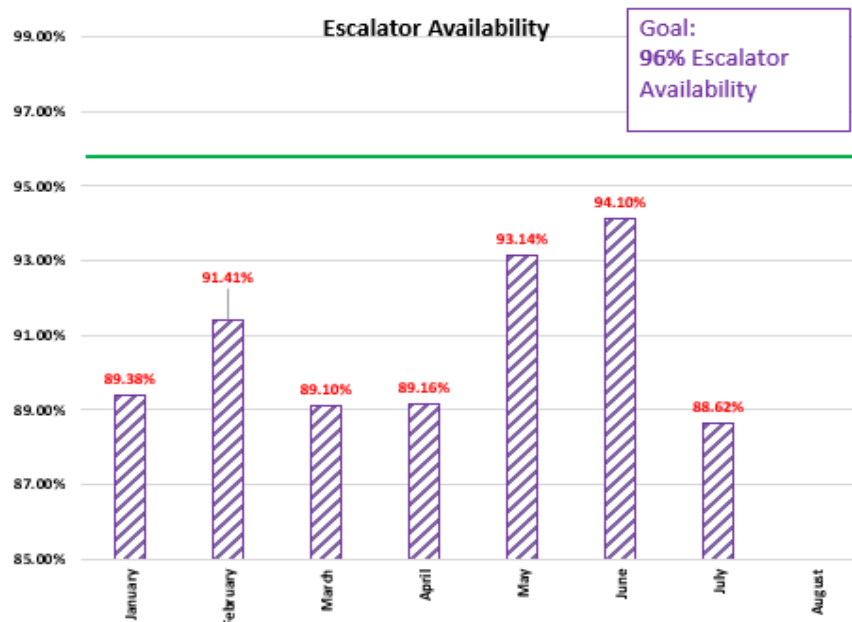
**Elevators and Escalators**

- **Availability**

Availability of all **elevators** was **94.29%** in August and **96.80%** for the year to date, falling short of our goal of 97%. The elevator at Collingswood required parts that took weeks to come in; Collingswood’s unit accounted for 61% of all the elevator outage this month.



Availability of all **escalators** was **83.55%** in August, falling well short of our goal of 96% this month. Year to date availability of all escalators was **89.81%**. Water damage to the unit at Ashland accounted for 41% of the outage, and damage to the 8<sup>th</sup> North escalator accounted for 41%. The Ashland escalator has been repaired, and the repairs to 8<sup>th</sup> North unit should be completed in September.



**FREEDOM Card Service Center** – The Service Center at Woodcrest Station is open every weekday from 7 a.m. to 6 p.m. and at Broadway on Mondays from 10 a.m. to 2 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards and change credit card information.

Service	# of Customers Served in August	# of Customers Served YTD
Calls	664	5,594
Walk-Ups	656	5,332
Replacement Cards Issued	319	2,400
Reduced Fare Program Sign-ups	74	1,059
SHARE Sign-ups	55	325
Student Sign-ups	34	415
“T” (Transit Benefit) Card sign-ups	16	135

**FINANCE**

*(The following is unaudited data as of 9/8/2025)*

PATCO Income year to date (through 6/30/2025) amounted to \$7,806,361 compared with a Budget Anticipated Income of \$7,488,814, a **favorable** variance of \$317,547 **(+4.24%)**.

Operating expenses during June amounted to \$5,456,573, compared with a Budget Anticipated Expense of \$5,931,777, a **favorable** variance of \$475,204 or **8.01%**. Year to date expenses totaled \$31,194,000 compared with a Budget Anticipated Expense of \$35,210,466, a **favorable** variance of \$4,016,466 or **11.41%**.

During the month of June, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of \$4,188,724. Total Cumulative Loss year to date (excluding rental and non-recurring charges) equaled \$23,387,639. Total Cumulative Loss year to date (including Lease Rental charges) equaled \$26,448,641.

Net Transit Loss (including lease expense) for the month of June 2025 was \$4,698,891.

Year to Date Through June, 2025	2025 Budget	2025 Actual	Variance	
Income	\$7,488,814	\$7,806,361	\$317,547	<b>F</b>
Expenses	\$35,210,466	\$31,194,000	\$4,016,466	<b>F</b>
Operating Ratio	.2127	.2503		<b>F</b>
Passengers	2,933,578	2,913,452	20,126	<b>U</b>
Car Miles	2,834,606	2,588,590	246,016	

**PERSONNEL TRANSACTIONS**

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The following personnel transactions occurred in August of 2025:

<b>NAME</b>	<b>POSITION</b>	<b>DEPT.</b>	<b>DATE</b>
<b><u>NEW HIRES (APPOINTMENTS)</u></b>			
Seamus W. Naulty NJ	Customer Service Agent/ Traffic Checker	Transit Services	8/11/2025
Nahira J. McNair PA	Customer Service Agent/ Traffic Checker	Transit Services	8/11/2025
<b><u>TEMPORARY APPOINTMENTS</u></b>			
Kristin M. Tomasetti NJ	Temporary, No Benefits	Office of the General Manager	8/09/2025
<b><u>PROMOTION(S)</u> - None</b>			
<b><u>TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION</u></b>			
Jesse D. Pachell PA	From: Technical Supervisor To: Acting Director	Transit Services Transit Services	8/2 – 8/8/2025
Jesse L. Mickel NJ	From: Purchasing Agent To: Acting Manager, Procurement & Stores	Purchasing Purchasing	8/2 – 10/31/2025
Joseph N. Christina NJ	From: Money Room Supervisor To: Acting Manager	Passenger Services Passenger Services	8/16 – 8/22/2025
Kenneth M. Bivins NJ	From: Electrical Foreman To: Acting Manager, Power, Signals & Communications	Power & Signals Power & Signals	8/16 - 8/25/2025
<b><u>TITLE &amp; DEPARTMENTAL CHANGE</u> - None</b>			
<b><u>UPGRADE (GRADE CHANGE)</u> - None</b>			

INTERAGENCY PROMOTIONS

Christopher Redman, Jr. NJ	from: Electrician To: HVAC Technician	PATCO Equipment Controls – BFB	8/30/2025
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INTERAGENCY TRANSFERS – None

TRANSFERS – DEPARTMENTAL - None

RETIREMENTS - None

RESIGNATION(S)

Poitier S. Jackson, Jr. PA	Train Operator	Transit Services	8/22/2025
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LAY OFFS (INVOLUNTARY) - None

DECEASED

John E. McLeod	Fare Collection Repairman	Fare Collection	8/14/2025
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**PURCHASING**

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During the month of August, 98 purchase orders were issued with a total value of \$434,524. Of the \$102,293 in monthly purchases where minority vendors could have served PATCO needs, \$5,633 was awarded to MBEs and \$18,669 to WBEs. The \$24,302 total MBE/WBE purchases in August represent 5.59% of the total spent and 23.76% of the purchases available to MBE/WBEs.

**MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)**

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The following significant maintenance initiatives progressed in August:

- Fifty-two (52) overhauled motors are available for installation as needed. Forty-three (43) motors are in the overhaul process, including fifteen (15) at Swiger Coil, two (2) at RAM, ten (10) at WALCO, nine (9) at Sherwood, five (5) pending outbound shipment, and two (2) undergoing in-house mini overhaul.

**Traction Motor Overhaul  
Thru August31, 2025**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>Total</b>
Resolution D23-054	\$ 900,332.00	\$ 2,905,336.00	\$ 1,994,131.00	\$ 5,799,799.00
<b>Totals</b>	<b>\$ 900,332.00</b>	<b>\$ 2,905,336.00</b>	<b>\$ 1,994,131.00</b>	<b>\$ 5,799,799.00</b>

**Vendor Breakdown**

RAM Industrial	\$ 167,083.00	\$ 788,961.00	\$ 409,368.00	\$ 1,365,412.00
Sherwood	\$ 75,662.00	\$ 885,908.00	\$ 455,976.00	\$ 1,417,546.00
Swiger Coil (DBA Motive Power)	\$ 437,092.00	\$ 645,186.00	\$ 808,436.00	\$ 1,890,714.00
Walco Electric	\$ 220,495.00	\$ 585,281.00	\$ 320,351.00	\$ 1,126,127.00
<b>Totals</b>	<b>\$ 900,332.00</b>	<b>\$ 2,905,336.00</b>	<b>\$ 1,994,131.00</b>	<b>\$ 5,799,799.00</b>

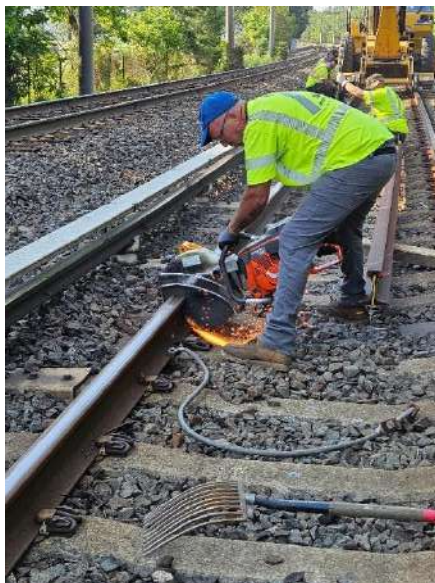
**Remaining Contract Funds** **\$11,700,201.00**

- We established a goal of twenty-four (24) truck overhauls in 2025.
- Thirty-four (34) rebuilt gearboxes are currently available, and two (2) wheelsets are assembled for truck building. Twenty (20) gearboxes are in the overhaul process with six (6) at UTC, ten (10) at Penn Machine, zero (0) at PATCO and four (4) pending outbound shipment.
- In August, custodial employees scrubbed twenty (20) cars (intensive interior cleaning and buffing floors). We also completed fifty-four (54) exterior washes.

**TRACK & FACILITIES**

- In August, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections.
- Support services (flagging and scheduling) were provided as required for the following project:
  - Woodcrest Station Platform Rehabilitation
- Mechanical & Structural Technicians hung surveillance signs on fare gates from Collingswood to Lindenwold.

- Track Mechanics replaced rail at MP 13.00. M&S Techs performed thermite welds.



- M&S Techs welded 91W frog at West Crest #1 track.
- Track Mechanics and M&S Techs replaced the IJ on #2 track west end of Ashland Station.
- Staff replaced rail with bolt hole crack at Wood Interlocking.



- M&S Techs cleared track drains at Broadway Interlocking on #2 track. Drains were cleaned from Way Interlocking to Broadway Platform.
- Rail with engine burn at MP 13.49 on Track #2 was replaced.

- M&S Techs welded 1CW frog at the diamond on #1 track in the yard.
- M&S Techs welded 51W frog at Wood Interlocking.

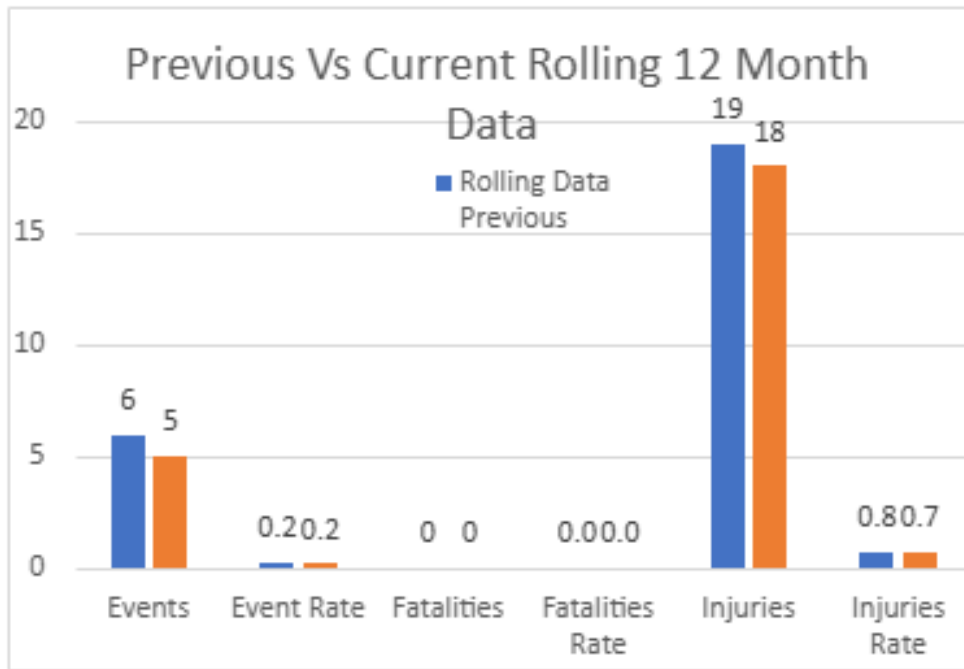
**POWER & SIGNALS**

- Staff refurbished 480V MCC bucket for air compressor #2 located within Building 1 at the Lindenwold Complex.
- Staff addressed third rail defects throughout the mainline.
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at mainline interlockings.
- Stations, subway tunnels, and parking lots were re-lamped as necessary.
- Staff established mainline track outages for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Support services were also provided as required for the following projects:
  - Collingswood and Westmont Viaduct (Contract #3-E)
  - Woodcrest Station Platform Rehabilitation
  - PATCO Station Roof and HVAC Replacement (PATCO-79-2022)
  - Homeland Security Surveillance Camera Upgrades
  - Maintenance and repair of escalators and elevators

**SAFETY PERFORMANCE MEASUREMENT KPIS**

Data reported for the most recent period are as follows:

<b>Rolling 12 Month Rates</b>					Current		
Dates are displayed in MMM-YY format. Each column is a cumulative of a 12 month range.	May-24	Jun-24	Jul-24	Aug-24	Sep-24	% Change Since Last Period	Trend
	to	to	to	to	to		
	Apr-25	May-25	Jun-25	Jul-25	Aug-25		
Events	15	10	8	6	5	-16.67%	
Event Rate	0.60	0.40	0.32	0.24	0.20	-16.04%	
Fatalities	1	0	0	0	0	0.00%	
Fatalities Rate	0.04	0.00	0.00	0.00	0.00	0.00%	
Injuries	18	18	18	19	18	-5.26%	
Injuries Rate	0.73	0.73	0.72	0.76	0.72	-4.55%	
Vehicle Revenue Miles	2,482,410	2,473,935	2,496,775	2,510,396	2,491,525	-0.75%	
Major Mechanical Failures	131	133	134	128	126	-1.56%	
System Reliability	18,950	18,601	18,633	19,612	19,774	0.82%	



Respectfully submitted,

John D. Rink  
General Manager

**PORT AUTHORITY TRANSIT CORPORATION**  
**COMPARATIVE STATEMENT OF REVENUE AND EXPENSES**  
**June 30, 2025 Monthly and YTD**

	1ST A/P 1/31/2025	2ND A/P 2/28/2025	3RD A/P 3/31/2025	4TH A/P 4/30/2025	5TH A/P 5/31/2025	6TH A/P 6/30/2025
<b>INCOME</b>						
Operating	1,133,146	1,181,782	1,231,694	1,248,053	1,228,941	1,202,321
Non-Operating	<u>99,249</u>	<u>182,855</u>	<u>67,460</u>	<u>108,597</u>	<u>56,735</u>	<u>65,528</u>
Total Income-Pd	1,232,395	1,364,637	1,299,154	1,356,650	1,285,676	1,267,849
Total Oper.Inc.-YTD		2,314,929	3,546,623	4,794,676	6,023,617	7,225,938
Total NonOper.Inc.-YTD		282,103	349,563	458,160	514,895	580,423
<b>Total Income-YTD</b>		<b>2,597,032</b>	<b>3,896,186</b>	<b>5,252,836</b>	<b>6,538,512</b>	<b>7,806,361</b>
<b>EXPENSE</b>						
Way & Power	1,211,662	1,240,717	692,489	1,234,297	1,172,310	1,111,020
Equipment	742,732	719,982	641,257	607,741	755,759	811,406
Transportation	1,915,378	1,873,506	1,908,450	1,864,001	1,874,813	1,878,496
Administration	811,526	741,689	967,679	631,463	1,166,771	1,063,250
Purchased Power	515,802	446,448	417,728	413,918	394,220	446,550
Ins & Claims	147,211	147,211	176,380	147,211	157,076	145,853
Sub-Total-Pd	5,344,310	5,169,554	4,803,982	4,898,633	5,520,948	5,456,573
<b>Sub-Total-YTD</b>		<b>10,513,864</b>	<b>15,317,846</b>	<b>20,216,479</b>	<b>25,737,427</b>	<b>31,194,000</b>
Rent-DRPA-PD	510,167	510,167	510,167	510,167	510,167	510,167
<b>Rent-DRPA-YTD</b>		<b>1,020,334</b>	<b>1,530,501</b>	<b>2,040,668</b>	<b>2,550,835</b>	<b>3,061,002</b>
Total Expenses-Pd	5,854,477	5,679,721	5,314,149	5,408,800	6,031,115	5,966,740
<b>Total Expenses-YTD</b>		<b>11,534,198</b>	<b>16,848,347</b>	<b>22,257,147</b>	<b>28,288,262</b>	<b>34,255,002</b>
<b>STATISTICS</b>						
Passengers-PD	456,434	472,301	500,176	503,924	495,149	485,468
<b>Passengers-YTD</b>		<b>928,735</b>	<b>1,428,911</b>	<b>1,932,835</b>	<b>2,427,984</b>	<b>2,913,452</b>
Oper Rev. /Pass-Pd	2.48	2.50	2.46	2.48	2.48	2.48
<b>Oper Rev. /Pass-YTD</b>		<b>2.49</b>	<b>2.48</b>	<b>2.48</b>	<b>2.48</b>	<b>2.48</b>
Oper Exp. /Pass-Pd	11.71	10.95	9.60	9.72	11.15	11.24
<b>Oper Exp. /Pass-YTD</b>		<b>11.32</b>	<b>10.72</b>	<b>10.46</b>	<b>10.60</b>	<b>10.71</b>
Car Miles-Pd	438,230	410,842	439,056	429,378	435,960	435,124
<b>Car Miles-YTD</b>		<b>849,072</b>	<b>1,288,128</b>	<b>1,717,506</b>	<b>2,153,466</b>	<b>2,588,590</b>
Oper Rev. /CM-PD	2.59	2.88	2.81	2.91	2.82	2.76
<b>Oper Rev. /CM-YTD</b>		<b>2.73</b>	<b>2.75</b>	<b>2.79</b>	<b>2.80</b>	<b>2.79</b>
Oper Exp./CM-PD	12.20	12.58	10.94	11.41	12.66	12.54
<b>Oper Exp./CM-YTD</b>		<b>12.38</b>	<b>11.89</b>	<b>11.77</b>	<b>11.95</b>	<b>12.05</b>
<b>Avg. Rev. /Pass- YTD</b>	<b>2.70</b>	<b>2.80</b>	<b>2.73</b>	<b>2.72</b>	<b>2.69</b>	<b>2.68</b>

**Port Authority Transit Corporation**  
**Analysis of Budgeted/Actual Income - Year 2025**  
**6th Accounting Period Ending**  
**June 30, 2025**

Income	Annual	Current				Year-To-Date			
	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>		<u>Budget</u>	<u>Actual</u>	<u>Variance</u>	
Passenger Fare Revenue	\$13,976,360	\$1,133,900	\$1,162,526	\$28,626	2.52% F	\$6,920,839	\$6,996,091	\$75,252	1.09% F
Smart Card Sales	<u>81,900</u>	<u>6,825</u>	<u>8,235</u>	<u>1,410</u>	<u>20.66%</u> F	<u>40,950</u>	<u>45,320</u>	<u>4,370</u>	<u>10.67%</u> F
Total Passenger Revenue	\$14,058,260	\$1,140,725	\$1,170,761	\$30,036	2.63% F	\$6,961,789	\$7,041,411	\$79,622	1.14% F
Advertising	324,685	27,057	27,834	777	2.87% F	162,342	366,868	204,526	125.98% F
Parking	379,065	31,589	31,560	(29)	-0.09% U	189,533	184,527	(5,006)	-2.64% U
Leases & Rentals	368,061	24,740	26,697	1,957	7.91% F	148,439	139,493	(8,946)	-6.03% U
Interest	41,043	3,420	10,985	7,565	+ F	20,522	66,146	45,625	+ F
Miscellaneous	<u>12,379</u>	<u>1,032</u>	<u>12</u>	<u>(1,020)</u>	- U	<u>6,190</u>	<u>7,916</u>	<u>1,726</u>	+ F
Total Income	<u>\$15,183,493</u>	<u>\$1,228,563</u>	<u>\$1,267,849</u>	<u>\$39,286</u>	<u>3.20%</u> F	<u>\$7,488,814</u>	<u>\$7,806,361</u>	<u>\$317,547</u>	<u>4.24%</u> F
Passengers	5,924,243	480,633	485,468	4,835	1.01% F	2,933,578	2,913,452	(20,126)	-0.69% U

**Port Authority Transit Corporation  
Comparative Analysis - 2025  
Budget /Actual-Income & Departmental Expenses  
for the Month Ending  
June 30, 2025**

	<b>Annual Budget</b>	<b>Current</b>				<b>Year-To-Date</b>			
		<b>Budget</b>	<b>Actual</b>	<b>Variance</b>		<b>Budget</b>	<b>Actual</b>	<b>Variance</b>	
Passenger Fare Revenue	\$13,976,360	\$1,133,900	\$1,162,526	\$28,626	2.5% F	\$6,920,839	\$6,996,091	\$75,252	1.1% F
Smart Card Sales	<u>81,900</u>	<u>6,825</u>	<u>8,235</u>	<u>1,410</u>	<u>20.7%</u> F	<u>40,950</u>	<u>45,320</u>	<u>4,370</u>	<u>10.7%</u> F
Total Passenger Revenue	\$14,058,260	1,140,725	1,170,761	30,036	2.6% F	6,961,789	7,041,411	79,622	1.1% F
Other	<u>1,125,233</u>	<u>87,837</u>	<u>97,088</u>	<u>9,250</u>	<u>10.5%</u> F	<u>527,025</u>	<u>764,950</u>	<u>237,925</u>	<u>45.1%</u> F
Total Income	<u>\$15,183,493</u>	<u>\$1,228,563</u>	<u>\$1,267,849</u>	<u>\$39,286</u>	<u>3.2%</u> F	<u>\$7,488,814</u>	<u>\$7,806,361</u>	<u>\$317,547</u>	<u>4.2%</u> F
Way & Power	\$16,053,215	\$1,365,308	\$1,111,020	\$254,288	18.6% F	\$7,946,690	\$6,662,495	\$1,284,195	16.2% F
Equipment	10,262,107	860,059	811,406	48,653	5.7% F	5,101,751	4,278,877	822,874	16.1% F
Transportation	24,734,786	2,063,815	1,878,496	185,319	9.0% F	12,367,517	11,314,644	1,052,873	8.5% F
Administration	12,466,862	1,048,362	1,063,250	(14,888)	-1.4% U	6,229,121	5,382,378	846,743	13.6% F
Insurance & Claims	2,530,773	210,898	145,853	65,045	30.8% F	1,265,387	920,942	344,445	27.2% F
Purchased Power	<u>4,600,000</u>	<u>383,333</u>	<u>446,550</u>	<u>(63,217)</u>	<u>-16.5%</u> U	<u>2,300,000</u>	<u>2,634,666</u>	<u>(334,666)</u>	<u>-14.6%</u> U
Sub-Total	\$70,647,743	\$5,931,777	\$5,456,573	\$475,204	8.0% F	\$35,210,466	\$31,194,000	\$4,016,466	11.4% F
Transit Subsidy (before rent)	(\$55,464,250)	(\$4,703,214)	(\$4,188,724)	\$514,490	10.9% F	(\$27,721,652)	(\$23,387,639)	\$4,334,013	15.6% F
Rent-DRPA	6,122,000	510,167	510,167	—	— F	3,061,002	3,061,002	—	— F
Total Expenses	<u>\$76,769,743</u>	<u>\$6,441,944</u>	<u>\$5,966,740</u>	<u>\$475,204</u>	<u>7.4%</u> F	<u>\$38,271,468</u>	<u>\$34,255,002</u>	<u>\$4,016,466</u>	<u>10.5%</u> F
Transit Subsidy (includes rent)	<u>(\$61,586,250)</u>	<u>(\$5,213,381)</u>	<u>(\$4,698,891)</u>	<u>\$514,490</u>	<u>9.9%</u> F	<u>(\$30,782,654)</u>	<u>(\$26,448,641)</u>	<u>\$4,334,013</u>	<u>14.1%</u> F

# PATCO EEO CATEGORIES (By State)

159

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
1 General Manager		1	
2 Assistant General Manager			1
3 Assistant General Manager, Public & Gov't Relations			1
1 Director, Equipment		1	
2 Director, Fare Collection Operations		1	
3 Director, Finance		1	
4 Director, Power & Signals		1	
5 Director, Safety Services		1	
6 Director, Track & Facilities		1	
7 Director, Transit Services		1	
1 <b>Manager, Electrical &amp; Electronics</b>			
2 Manager, Fare Collection			1
3 <b>Manager, Mechanical &amp; Custodial</b>			
4 Manager, Passenger Services		1	
5 Manager, Power, Signals & Communications		2	
6 Manager, Track & Facilities		1	
7 Manager, Track, Structures & Mechanical Equipment		1	
8 Supervising Dispatcher		2	
9 <b>Technical Supervisor, Electrical Systems</b>			
10 Technical Supervisor, Civil/Mechanical Systems			1
11 Technical Supervisor, Equipment			1
12 Technical Supervisor, Transit Services			1
1 Custodial Foreman			1
2 Dispatcher		3	1
3 Dispatcher Trainee		4	1
4 Electrical Foreman		6	
5 Fare Collection Foreman		1	
6 Fleet Foreman		1	

# PATCO EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
7 Maintenance Foreman		1	
8 Mechanical Foreman		1	1
9 Money Room Supervisor		1	
10 Payroll Administrator		1	
11 Purchasing Agent		1	
12 Sr. Accountant		2	
13 Station Supervisor		7	3
14 Supervisor, Storeroom			1
15 Supervisor, Transit Services		3	
16 Supervisor/Traffic Analyst		9	
17 Track Foreman		1	1
<b>OFFICIALS - ADMINISTRATORS (Total By State)</b>			
	<b>0</b>	<b>57</b>	<b>15</b>
<b>TOTAL OFFICIALS - ADMINISTRATORS</b>			
		<b>72</b>	
1 Fare Collection Systems Analyst		1	
2 Program Analyst			
3 Project Manager, Technical		1	
4 Purchasing Specialist		3	
5 Safety Specialist		2	
<b>PROFESSIONALS (Total By State)</b>			
	<b>0</b>	<b>7</b>	<b>0</b>
<b>TOTAL PROFESSIONALS</b>			
		<b>7</b>	
1 Train Operator		43	10
<b>PARAPROFESSIONALS (Total By State)</b>			
	<b>0</b>	<b>43</b>	<b>10</b>

# PATCO EEO CATEGORIES (By State)

161

JOB TITLE		STATE OF RESIDENCE		
		DE	NJ	PA
<b>TOTAL PARAPROFESSIONALS</b>				
		<b>53</b>		
1	Custodian		18	18
2	Revenue Collector		2	
<b>SERVICE - MAINTENANCE (Total By State)</b>				
		<b>0</b>	<b>20</b>	<b>18</b>
<b>TOTAL SERVICE - MAINTENANCE</b>				
		<b>38</b>		
1	Accounts Payable Specialist		2	
2	Administrative Coordinator		6	1
3	Customer Service Agent/Traffic Checker		4	2
4	Data Entry Clerk			1
5	Media Production Technician		1	
6	Storekeeper		5	
<b>ADMINISTRATIVE SUPPORT (Total By State)</b>				
		<b>0</b>	<b>18</b>	<b>4</b>
<b>TOTAL ADMINISTRATIVE SUPPORT</b>				
		<b>22</b>		
1	Car Monitoring & Diagnostic System Technician		1	
2	Electronic Technician	1	13	5
3	Equipment Electrician		3	1
4	Equipment Electrician A/C		5	
5	Equipment Mechanic	1	19	
6	Fare Collection Repairman			1
7	Groundskeeper		2	
8	Machine Operator 1/C		4	
9	Machinist 1/C		1	
10	Machinist 1/C Toolmaker		1	

# PATCO EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
11 Maintainer		19	6
12 Maintenance Mechanic 1/C		3	
13 Mechanical & Structural Technician		11	2
14 Track Mechanic		10	9
15 Welder		1	
<b>SKILLED CRAFT (Total By State)</b>			
	<b>2</b>	<b>93</b>	<b>24</b>
<b>TOTAL SKILLED CRAFT</b>		<b>119</b>	
<b>TOTAL EMPLOYEES BY STATE</b>			
	<b>2</b>	<b>238</b>	<b>71</b>
<b>TOTAL PATCO EMPLOYEES</b>		<b>311</b>	
<b>SUMMARY (Employee Class)</b>			
<b>NON-REP</b>		<b>0</b>	<b>82</b>
		<b>101</b>	
<b>TEAMSTERS</b>		<b>2</b>	<b>156</b>
		<b>210</b>	

# **PATCO BOARD MINUTES**

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, August 20, 2025**

**Pennsylvania Commissioners**

James Schultz, Esq., Chairman of the Board  
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor)  
Alison Diebert (for Pennsylvania Treasurer Stacy Garrity) (via Teams)  
Donna Powell  
Gregory Schwab, Esq. (via Teams)  
Robert Ghormoz (via Teams)  
Vaughn Ross (via Teams)  
Keiwana McKinney-Forde (via Teams)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Charles Fentress  
Richard Sweeney (via Teams)  
Aaron Nelson (via Teams)  
Sara Lipsett (via Teams)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer DRPA/President PATCO  
Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
Toni P. Brown, Chief Administrative Officer, DRPA  
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
Michael Venuto, Chief Engineer, DRPA  
John Rink, General Manager, PATCO (via Teams)  
Robert Hicks, Chief Operating Officer, DRPA  
David Aubrey, Inspector General, DRPA  
Robert Finnegan, Chief Safety and Security Officer, DRPA  
Ed Cobbs, Jr., Chief of Police, DRPA  
Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
Christopher Jones, Director, Information Services, DRPA  
Ricardo DeOliveira, Bridge Director, WWB/CBB (by Teams)  
Joseph McAroy, Director, BRB/BRB  
Michael Christie, Director, BFB/BRB  
Matt Licata, Director, Fleet Management, DRPA  
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
Christina Maroney, Director, Strategic Initiatives, DRPA  
Rohan Hepkins, Deputy General Manager, PATCO  
Fran Kelly, Assistant General Manager, PATCO  
Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA

Amy Ash, Manager, Contract Administration, DRPA  
 Ryan Linhart, Budget Analyst, Finance, DRPA (via Teams)  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Anne Nelson, Executive Legal Secretary to the General Counsel, DRPA  
 Carol Herbst, Senior Accountant, Finance, DRPA (via Teams)  
 Violet Riquelme, Government Relations Intern, DRPA  
 Sean Riehman-Murphy, Office of the General Manager Intern, PATCO

### **Others Present**

Alan Kessler, Esq., Duane Morris, LLP (via Teams)  
 Christopher Gibson, Esq., Archer & Greiner, P.C. (via Teams)  
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit  
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)  
 Hayden Rigo, Deputy Chief of Staff, Office of the Pennsylvania Auditor General  
 Marie Acardi, Esq., The Judge Group  
 Stephen Gandy, Councilman, Stratford Borough Council  
 Michael Burk, Member of the Public  
 Bill Hamilton, former DRPA employee

### **OPEN SESSION**

#### **Roll Call**

Chairman Schultz called the meeting to order at 9:28 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, Diebert, Powell, Frattali, Fentress, Nelson, Ross, Ghormoz, Sweeney, Schwab, McKinney-Forde, and Lipsett.

#### **Public Comment**

There was no public comment.

#### **Report of the General Manager**

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted. General Manager Rink gave an update previously requested by the Chairman regarding the progress with the closures in Center City. He reported that PATCO has executed a contract with the Center City District, and they will clean the city concourse areas on September 1, 2025. He stated that, in addition, our contractor is working at multiple locations at 12<sup>th</sup> and 15<sup>th</sup> Streets doing structural modifications to the existing red barriers to accept the new enclosures that will close off the stairwells. Our construction monitor, HNTB, is monitoring their work and ensuring that they will be done before September 1. There were no questions or comments from the Commissioners. Commissioner Fentress moved to accept the General Manager's Report and Commissioner Deon seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

#### **Approval of the PATCO Board Meeting Minutes – July 16, 2025**

Chairman Schultz stated that the Minutes of the July 16, 2025 PATCO Board Meeting were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes. Commissioner Fentress moved to

approve the Minutes and Commissioner Deon seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the Lists of Previously Approved Payments covering the Month of July 2025**

Chairman Schultz stated that the List of Previously Approved Payments covering the month of July 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item. Commissioner Fentress moved to receive and file the List and Commissioner Deon seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of July 2025**

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of July 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item. Commissioner Frattali moved to receive and file the List and Commissioner Deon seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Balance Sheet and Equity Statement dated May 31, 2025**

Chairman Schultz stated that the Balance Sheet and Equity Statement dated May 31, 2025 was previously provided to all Commissioners. Commissioner Deon moved to receive and file the Balance Sheet and Equity Statement and Commissioner Fentress seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried.

**Unfinished Business**

There was no Unfinished Business.

**New Business**

Chairman Schultz stated that there was one (1) New Business item for consideration:

**PATCO-25-014      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into five (5) pending PATCO contracts identified in the attachment to the Resolution. Commissioner Frattali moved to adopt the Resolution and Commissioner Powell seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Executive Session**

There were no Executive Session items.

**ADJOURNMENT**

With no further business, Commissioner Fentress moved to adjourn the Meeting. Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:31 a.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Raymond J. Santarelli". The signature is written in a cursive style with a prominent initial "R".

Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED PAYMENTS**

**Port Authority Transit Corporation**  
**Monthly List Of Previously Approved Payments 08/01/25 through 08/31/25**  
**Meeting Date 09/17/25**

Vendor Name	Item Description	Resolution # / Authorization	Amount
ARBILL INDUSTRIES INC	1st Aid & Safety Equipment	25KTHRES	788.93
STAUFFER GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	79.92
SUPREME SAFETY, INC	1st Aid & Safety Equipment	25KTHRES	1,998.36
	<b>1st Aid &amp; Safety Equipment Total</b>		<b>2,867.21</b>
BRINK'S, INCORPORATED	Armored Car Services	P-18-027	7,949.88
	<b>Armored Car Services Total</b>		<b>7,949.88</b>
GKY INDUSTRIES	Buildings Grounds & Maint.	25KTHRES	793.60
HOMELAND INDUSTRIAL SUPPLY INC	Buildings Grounds & Maint.	25KTHRES	3,965.00
JAMES DOORCHECK INC	Buildings Grounds & Maint.	25KTHRES	303.00
	<b>Buildings Grounds &amp; Maint. Total</b>		<b>5,061.60</b>
A&A SALES ASSOCIATES LLC	Clothing & Uniforms	25KTHRES	37.80
	<b>Clothing &amp; Uniforms Total</b>		<b>37.80</b>
AMERIHEALTH INSURANCE COMPANY OF NE	Cobra Reimbursement Receivable	D-24-104	2,375.65
DELTA DENTAL OF NEW JERSEY, INC.	Cobra Reimbursement Receivable	D-23-059	188.71
VISION BENEFITS OF AMERICA	Cobra Reimbursement Receivable	D-22-060	21.80
	<b>Cobra Reimbursement Receivable Total</b>		<b>2,586.16</b>
FLATIRON CRANE OPERATING COMPANY,	Contract Service Expense	P-22-022A	870.00
HAMPTON CLARKE INC	Contract Service Expense	25KTHRES	1,598.00
OLIVER COMMUNICATIONS GROUP INC.	Contract Service Expense	D-25-019	72,260.00
ONE CALL CONCEPTS, INC.	Contract Service Expense	25KTHRES	197.60
ROOT 24 HOURS PLUMBING,INC.	Contract Service Expense	25KTHRES	3,272.50
SAF-GARD SAFETY SHOE COMPANY	Contract Service Expense	P-24-032S	1,074.94
SCALFO ELECTRIC, INC.	Contract Service Expense	CEOEMG	27,750.00
TEC ELEVATOR INC.	Contract Service Expense	D-24-063	150,500.00
TERMINIX INTERNATIONAL COMPANY	Contract Service Expense	25KTHRES	468.00
	<b>Contract Service Expense Total</b>		<b>257,991.04</b>
A.H. KNOETTNER & SONS	Direct Materials	25KTHRES	55.00
ALLIED WIRE & CABLE INC	Direct Materials	25KTHRES	24,955.00
EMERALD BUSINESS SUPPLY INC.	Direct Materials	D-24-037A	646.75
GENUINE PART COMPANY	Direct Materials	25KTHRES	397.20
GLOBAL EQUIPMENT COMPANY INC.	Direct Materials	25KTHRES	231.99
HADDON LOCKSMITH LLC	Direct Materials	25KTHRES	759.29
HOME DEPOT U.S.A., INC.	Direct Materials	P-24-032T	2,596.14
PRIME LUBE, INC.	Direct Materials	25KTHRES	4,272.95
SHARDA PAPER INC	Direct Materials	25KTHRES	575.00
SOUTH CAMDEN IRON WORKS	Direct Materials	25KTHRES	2,201.20
UNITED REFRIGERATION, INC.	Direct Materials	25KTHRES	175.26
WESTCODE INC.	Direct Materials	D-25-040	55,022.89
Y-PERS, INC.	Direct Materials	25KTHRES	4,295.00
	<b>Direct Materials Total</b>		<b>96,183.67</b>
ERICO INTERNATIONAL CORPORATION	Electrical & Signal Parts	25KTHRES	1,296.90
HARRYS SUPPLY LLC	Electrical & Signal Parts	25KTHRES	660.00
TS AIR SCIENCES LLC	Electrical & Signal Parts	25KTHRES	1,527.91
	<b>Electrical &amp; Signal Parts Total</b>		<b>3,484.81</b>
BISCO INDUSTRIES	Electrical Equipment & Supplies	25KTHRES	276.36
CIRCUIT BREAKER SALES NE LLC	Electrical Equipment & Supplies	P-24-032O	26,225.00
COLLINGS CONTRACTING TECHNOLOGIES,	Electrical Equipment & Supplies	25KTHRES	3,585.00
MARTEK INDUSTRIES, INC.	Electrical Equipment & Supplies	25KTHRES	43.50
TINA A LISTON-HORNER	Electrical Equipment & Supplies	25KTHRES	654.54
Y-PERS, INC.	Electrical Equipment & Supplies	25KTHRES	452.52
	<b>Electrical Equipment &amp; Supplies Total</b>		<b>31,236.92</b>
ATLANTIC CITY ELECTRIC	Electricity Expense	UTILITY	58.74
PSE&G CO.	Electricity Expense	UTILITY	18,159.61
SEPTA	Electricity Expense	NONE	92.87
	<b>Electricity Expense Total</b>		<b>18,311.22</b>
FOTRONIC CORPORATION	Electronic Components	25KTHRES	312.00
	<b>Electronic Components Total</b>		<b>312.00</b>
NATIONAL DRIVE	Employee Payroll Deductions	NONE	8.00
VOYA FINANCIAL	Employee Payroll Deductions	NONE	50,107.00
	<b>Employee Payroll Deductions Total</b>		<b>50,115.00</b>
TREASURER - STATE OF NEW JERSEY	Employer Gross Income Tax	NONE	62,077.30
	<b>Employer Gross Income Tax Total</b>		<b>62,077.30</b>
FELTON L. WALKER	Equipment & Tools	25KTHRES	232.50
JOSEPH FAZZIO INC.	Equipment & Tools	25KTHRES	223.20
SCHNEIDER ELECTRIC BUILDINGS	Equipment & Tools	D-24-089	7,750.00
THORNTON ENTERPRISES INC	Equipment & Tools	25KTHRES	138.88
W.W. GRAINGER INC.	Equipment & Tools	25KTHRES	290.08
	<b>Equipment &amp; Tools Total</b>		<b>8,634.66</b>
CUBIC TRANSPORTATION SYSTEMS INC	Fare Collection Equipment	P-24-023B	865.67
PARAGON MAGNADATA, INC.	Fare Collection Equipment	P-24-032Q	29,112.00
VERSITRON, INC.	Fare Collection Equipment	25KTHRES	1,810.00
	<b>Fare Collection Equipment Total</b>		<b>31,787.67</b>
HILTI INC	Fasteners	25KTHRES	322.21
	<b>Fasteners Total</b>		<b>322.21</b>

INTERNAL REVENUE SERVICE	Federal/FICA Payroll Taxes	NONE	527,707.49
	<b>Federal/FICA Payroll Taxes Total</b>		527,707.49
SPECIALTY FREIGHT SERVICES, INC	Freight	25KTHRES	395.00
	<b>Freight Total</b>		395.00
DAVID WEBER OIL CO.	Fuel/Oil/Grease	D-24-066C	4,025.74
EAST RIVER ENERGY, INC.	Fuel/Oil/Grease	D-24-005	18,578.55
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Fuel/Oil/Grease	25KTHRES	393.12
	<b>Fuel/Oil/Grease Total</b>		22,997.41
PENN MACHINE COMPANY LLC	Gearbox Rebuild - 2025	D-25-020	128,121.02
	<b>Gearbox Rebuild - 2025 Total</b>		128,121.02
SYMETRA LIFE INSURANCE COMP.	Group Life & Accident Insurance Payable	D-23-060	44,062.73
	<b>Group Life &amp; Accident Insurance Payable Total</b>		44,062.73
CAMDEN TOOL	Hand Tools	25KTHRES	1,038.76
CARR'S HARDWARE	Hand Tools	25KTHRES	939.94
ELECTRONIC CONNECTIONS	Hand Tools	25KTHRES	126.00
MCMASTER-CARR SUPPLY COMPANY	Hand Tools	25KTHRES	446.97
SID TOOL CO., INC	Hand Tools	25KTHRES	183.86
SNAP-ON INCORPORATED	Hand Tools	25KTHRES	1,958.57
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Hand Tools	25KTHRES	770.50
WHARTON HARDWARE & SUPPLY CORP.	Hand Tools	25KTHRES	119.25
	<b>Hand Tools Total</b>		5,583.85
SOUTH JERSEY GAS COMPANY	Heating Expense	UTILITY	715.22
	<b>Heating Expense Total</b>		715.22
TS AIR SCIENCES LLC	HVAC	25KTHRES	789.08
	<b>HVAC Total</b>		789.08
CENTRAL POLY-BAG CORP.	Janitorial Supplies	25KTHRES	4,248.00
INDCO INC	Janitorial Supplies	25KTHRES	7,611.69
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Janitorial Supplies	25KTHRES	1,015.20
	<b>Janitorial Supplies Total</b>		12,874.89
AMERICAN AIR FILTER COMPANY	Material Inventory	25KTHRES	2,525.97
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Material Inventory	25KTHRES	2,291.78
BENDER ELECTRONICS INC	Material Inventory	25KTHRES	2,945.56
PENN JERSEY PAPER COMPANY, LLC	Material Inventory	25KTHRES	750.86
RAILROAD TOOLS AND SOLUTIONS LLC	Material Inventory	25KTHRES	509.01
	<b>Material Inventory Total</b>		9,023.18
AMERIHEALTH INSURANCE COMPANY OF NE	Medical & Health Benefits	D-24-104	202,149.99
DELTA DENTAL OF NEW JERSEY, INC.	Medical & Health Benefits	D-23-059	6,765.81
VISION BENEFITS OF AMERICA	Medical & Health Benefits	D-22-060	716.54
	<b>Medical &amp; Health Benefits Total</b>		209,632.34
CINTAS CORPORATION	Office Supplies	25KTHRES	28.64
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Office Supplies	25KTHRES	177.60
W.B. MASON CO. INC	Office Supplies	D-23-121	443.41
	<b>Office Supplies Total</b>		649.65
BLUE MOUNTAIN DISTRIBUTORS	Other Office Expenses	D-23-031	502.23
	<b>Other Office Expenses Total</b>		502.23
PA DEPT OF REVENUE	PA Payroll Taxes	NONE	13,489.28
	<b>PA Payroll Taxes Total</b>		13,489.28
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Paint-Coatings	25KTHRES	43.20
	<b>Paint-Coatings Total</b>		43.20
PNC BANK P-CARD	P-Card Purchases	NONE	62,997.58
	<b>P-Card Purchases Total</b>		62,997.58
EMPOWER TRUST COMPANY, LLC	Pension - SERS	NONE	28,688.51
STATE EMPLOYEES RETIREMENT SYSTEM	Pension - SERS	NONE	252,592.44
	<b>Pension - SERS Total</b>		281,280.95
CITY OF PHILADELPHIA	Philadelphia Payroll Taxes	NONE	9,876.86
	<b>Philadelphia Payroll Taxes Total</b>		9,876.86
ENGINEERED HYDRAULICS, INC	Plumbing Equipment & Supplies	25KTHRES	280.34
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Plumbing Equipment & Supplies	25KTHRES	83.93
	<b>Plumbing Equipment &amp; Supplies Total</b>		364.27
FEDERAL EXPRESS CORPORATION	Postage Expenses	25KTHRES	355.18
	<b>Postage Expenses Total</b>		355.18
BROWN & CONNERY LLP	Professional Fees - Legal Costs	P-24-026	897.66
ZELLER & WIELICZKO, LLP	Professional Fees - Legal Costs	P-24-026	4,320.86
	<b>Professional Fees - Legal Costs Total</b>		5,218.52
INTERSTATE MOBILE CARE, INC.	Professional Fees - Medical	P-21-008	2,621.00
	<b>Professional Fees - Medical Total</b>		2,621.00
ACADACA, LLC	Professional Services	P-23-005	36,470.69
BENEFIT HARBOR LP	Professional Services	D-22-059	2,341.12
CUBIC TRANSPORTATION SYSTEMS INC	Professional Services	D-21-027	351,905.05
MILLIGAN CONSULTING, LLC	Professional Services	25KTHRES	6,270.00
QUIK STITCH EMBROIDERY	Professional Services	25KTHRES	479.50
	<b>Professional Services Total</b>		397,466.36
PECO - PAYMENT PROCESSING	Purchased Power	P-24-031	72,624.30
PSE&G CO.	Purchased Power	P-24-031	159,087.43
	<b>Purchased Power Total</b>		231,711.73
BIRD CONTROL SERVICES, INC.	Rail Car Cleaning Materials	25KTHRES	87.00
	<b>Rail Car Cleaning Materials Total</b>		87.00
Carol Brumbaugh	Refund	NONE	20.00
Nancy Gordon	Refund	NONE	31.26

REBECCA NDUBUISI	Refund	NONE	15.80
Sean and Rita Toomey	Refund	NONE	47.60
	<b>Refund Total</b>		114.66
DANELLA RENTAL SYSTEMS, INC	Rental - Property & Other Equipment	CEOEMG	9,500.00
WILLIAMS SCOTSMAN INC.	Rental - Property & Other Equipment	25KTHRES	1,713.16
	<b>Rental - Property &amp; Other Equipment Total</b>		11,213.16
LAUREL LAWNMOWER SERVICE, INC	Repair Parts - Landscaping Equipment	25KTHRES	107.96
	<b>Repair Parts - Landscaping Equipment Total</b>		107.96
HATCH ASSOCIATES CONSULTANTS, INC.	Repairs and Maintenance - Other	D-24-030	15,272.41
	<b>Repairs and Maintenance - Other Total</b>		15,272.41
AMERIHEALTH INSURANCE COMPANY OF NE	Retiree Medical Insurance	D-24-104	14,944.42
UNITED HEALTHCARE	Retiree Medical Insurance	D-24-133	62,799.99
	<b>Retiree Medical Insurance Total</b>		77,744.41
HORIZON BLUE CROSS BLUE SHIELD OF N	Retiree Medical Prescription Insurance Over 65	D-24-105	16,802.07
	<b>Retiree Medical Prescription Insurance Over 65 Total</b>		16,802.07
SEPTA	SEPTA Fares Collected	P-15-017	24,392.50
	<b>SEPTA Fares Collected Total</b>		24,392.50
EPLUS TECHNOLOGY, INC.	Software License Fees	D-25-017	47,892.61
	<b>Software License Fees Total</b>		47,892.61
TEAMSTERS HEALTH & WELFARE	Teamsters Health and Welfare	P-23-009	352,330.92
	<b>Teamsters Health and Welfare Total</b>		352,330.92
TEAMSTER PENSION FUND	Teamsters Pension	P-23-009	139,950.56
	<b>Teamsters Pension Total</b>		139,950.56
DIRECTV	Telephone & Telecom Expense	UTILITY	150.98
MCI COMMUNICATIONS SERVICES INC	Telephone & Telecom Expense	UTILITY	874.97
VERIZON	Telephone & Telecom Expense	UTILITY	3,601.84
VERIZON BUSINESS	Telephone & Telecom Expense	UTILITY	1,135.28
	<b>Telephone &amp; Telecom Expense Total</b>		5,763.07
CUBIC TRANSPORTATION SYSTEMS INC	Temp Services - Customer Service Center	P-25-001	37,184.61
	<b>Temp Services - Customer Service Center Total</b>		37,184.61
ACCOUNTANTS FOR YOU, INC	Temporary Services	D-25-029	9,427.50
	<b>Temporary Services Total</b>		9,427.50
ROBEL NORTH AMERICA CORP	Track & ROW Maintenance	25KTHRES	1,145.77
	<b>Track &amp; ROW Maintenance Total</b>		1,145.77
INTEGRATED POWER SERVICES LLC	Traction Motor Rebuilds - Yearly - 2025	D-23-054	40,940.00
RAM INDUSTRIAL SERVICES, LLC	Traction Motor Rebuilds - Yearly - 2025	D-23-054	129,171.00
WALCO ELECTRIC COMPANY	Traction Motor Rebuilds - Yearly - 2025	D-23-054	22,840.00
	<b>Traction Motor Rebuilds - Yearly - 2025 Total</b>		192,951.00
ALL SUPPLIES AND PARTS INC	Transit Car Equipment-Electrical	P-24-032R	11,757.00
	<b>Transit Car Equipment-Electrical Total</b>		11,757.00
FRANKLIN FIBRE-LAMITEX CORP.	Transit Car Equipment-Mechanical	25KTHRES	9,969.60
HELWIG CARBON PRODUCTS, INC.	Transit Car Equipment-Mechanical	P-24-023C	5,716.50
MAC PRODUCTS, INC	Transit Car Equipment-Mechanical	25KTHRES	14,267.52
STRATO INC.	Transit Car Equipment-Mechanical	25KTHRES	943.20
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-23-019G	853.20
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-24-023G	4,669.56
	<b>Transit Car Equipment-Mechanical Total</b>		36,419.58
TAB INC	Trash Removal	25KTHRES	208.34
WASTE MANAGEMENT OF NEW JERSEY, INC	Trash Removal	P-23-013	7,056.45
	<b>Trash Removal Total</b>		7,264.79
Beth M. Pratt	Travel Expenses	25KTHRES	104.00
Brian S. Miller	Travel Expenses	25KTHRES	275.84
Gary S. Fox	Travel Expenses	25KTHRES	241.60
John E. Barrett	Travel Expenses	25KTHRES	104.00
Kathleen F. Imperatore	Travel Expenses	25KTHRES	242.80
Paul E. Benyola	Travel Expenses	25KTHRES	104.00
Robert G. Colanzi	Travel Expenses	25KTHRES	104.00
Robert T. Iwanaga	Travel Expenses	25KTHRES	104.00
	<b>Travel Expenses Total</b>		1,280.24
Mark S. Green	Tuition Reimbursement Expense	25KTHRES	2,578.00
	<b>Tuition Reimbursement Expense Total</b>		2,578.00
NJ DEPT. OF LABOR & WORKFORCE	Unemployment Benefits Payable	NONE	5,658.32
STATE OF NEW JERSEY	Unemployment Benefits Payable	NONE	7,964.43
	<b>Unemployment Benefits Payable Total</b>		13,622.75
CINTAS CORPORATION	Uniform Cleaning Expense	P-24-004	7,625.48
	<b>Uniform Cleaning Expense Total</b>		7,625.48
PNC BANK P-CARD	Uniform Expense	NONE	1,034.83
SAF-GARD SAFETY SHOE COMPANY	Uniform Expense	P-24-032S	1,067.30
SLATEBELT SAFETY	Uniform Expense	25KTHRES	653.00
	<b>Uniform Expense Total</b>		2,755.13
TEAMSTERS LOCAL UNION 676	Union Dues	P-23-009	13,291.00
	<b>Union Dues Total</b>		13,291.00
AUTO & TRUCK PARTS OF DEPTFORD INC	Vehicle Parts for Repairs	D-25-007	3,000.53
HOLMAN RETAIL HOLDINGS LLC	Vehicle Parts for Repairs	25KTHRES	1,144.42
	<b>Vehicle Parts for Repairs Total</b>		4,144.95
EXPERTPAY CHILD SUPPORT	Wage Attachment	NONE	8,858.76
	<b>Wage Attachment Total</b>		8,858.76
CITY OF PHILA	Water & Sewer Expense	UTILITY	665.71
NEW JERSEY AMERICAN WATER	Water & Sewer Expense	UTILITY	2,241.02

T&T SUPPLY CO	<b>Water &amp; Sewer Expense Total</b>		2,906.73
	Welding Equipment	25KTHRES	103.67
	<b>Welding Equipment Total</b>		103.67
COOPER LEVENSON, PA	Worker's Comp Reserve	P-22-001	2,050.00
COOPER LEVENSON, PA	Worker's Comp Reserve	P-24-026	13,763.45
SCIBAL ASSOCIATES INC	Worker's Comp Reserve	P-23-028	77,166.63
	<b>Worker's Comp Reserve Total</b>		92,980.08
	<b>Grand Total</b>		3,685,406.54

\* D indicates a DRPA resolution  
 \* P indicates a PATCO resolution

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED  
PURCHASE ORDERS & CONTRACTS**

## PATCO Monthly List of Previously Approved Purchase Order Contracts - August 2025

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500024412				16,921.00
4500024412	8/22/2025	101178 TRANE U.S. INC.	HVAC	16,921.00
4500024620				2,039.83
4500024620	8/25/2025	102205 PSX INC.	ELEC&SIG PARTS/MAINT	1,199.65
4500024620	8/25/2025	102205 PSX INC.	ELEC&SIG PARTS/MAINT	375.38
4500024620	8/25/2025	102205 PSX INC.	ELEC&SIG PARTS/MAINT	464.80
4500024804				312.75
4500024804	8/1/2025	100525 Y-PERS, INC.	CLEANING MATERIALS	213.75
4500024804	8/1/2025	100525 Y-PERS, INC.	1ST AID & SAFETY EQP	99.00
4500024805				146.50
4500024805	8/1/2025	100302 FELTON L. WALKER	TRAN CAR EQUIP-MECH	119.10
4500024805	8/1/2025	100302 FELTON L. WALKER	HAND TOOLS	27.40
4500024806				408.75
4500024806	8/1/2025	101256 GRAYBAR ELECTRIC CO INC	ELEC EQP/SUPP-NO CBL	408.75
4500024807				3,700.00
4500024807	8/1/2025	100837 DELL MARKETING LP	COMP HW/PERIPH-MICRO	3,700.00
4500024808				112.00
4500024808	8/1/2025	100191 GKY INDUSTRIES	FASTENERS	105.00
4500024808	8/1/2025	100191 GKY INDUSTRIES	FASTENERS	7.00
4500024809				10,436.32
4500024809	8/1/2025	100729 HITACHI RAIL STS USA, INC.	ELEC EQP/SUPP-NO CBL	10,436.32
4500024810				103.67
4500024810	8/1/2025	100252 T&T SUPPLY CO	WELDING EQP & SUPP	103.67
4500024811				447.00
4500024811	8/4/2025	102708 CARR'S HARDWARE	FASTENERS	90.00
4500024811	8/4/2025	102708 CARR'S HARDWARE	PAINT-COATINGS, ETC	357.00
4500024812				2,099.36
4500024812	8/4/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	624.00
4500024812	8/4/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	185.76
4500024812	8/4/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	217.10
4500024812	8/4/2025	101973 SUPREME SAFETY, INC	ELEC EQP/SUPP-NO CBL	450.00
4500024812	8/4/2025	101973 SUPREME SAFETY, INC	TRANS CAR EQUIP-ELEC	412.50
4500024812	8/4/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	210.00
4500024814				12,811.00
4500024814	8/4/2025	100836 DAVID WEBER OIL CO.	FUEL/OIL/GREASE	5,144.00
4500024814	8/4/2025	100836 DAVID WEBER OIL CO.	FUEL/OIL/GREASE	4,508.00
4500024814	8/4/2025	100836 DAVID WEBER OIL CO.	FUEL/OIL/GREASE	3,159.00
4500024815				1,741.30
4500024815	8/4/2025	100732 APPLIED INDUSTRIAL TECHNOLOGIES, IN	FUEL/OIL/GREASE	1,741.30
4500024816				181.38
4500024816	8/4/2025	102737 ERICO INTERNATIONAL CORPORATION	FASTENERS	181.38
4500024817				10,800.00
4500024817	8/5/2025	104087 1004335 ONTARIO INC	TRANS CAR EQUIP-ELEC	10,800.00
4500024820				5,136.00
4500024820	8/5/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	0.00
4500024820	8/5/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	2,568.00
4500024820	8/5/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	2,568.00
4500024820	8/5/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	0.00
4500024821				2,196.62
4500024821	8/5/2025	100231 INDCO INC	JANITORIAL SUPPLIES	68.00
4500024821	8/5/2025	100231 INDCO INC	JANITORIAL SUPPLIES	247.50
4500024821	8/5/2025	100231 INDCO INC	BLDGS/GRNDS- MAINT.	1,605.00
4500024821	8/5/2025	100231 INDCO INC	JANITORIAL SUPPLIES	276.12
4500024822				1,085.00
4500024822	8/5/2025	102073 BISCO INDUSTRIES	ELEC EQP/SUPP-NO CBL	830.00
4500024822	8/5/2025	102073 BISCO INDUSTRIES	ELEC EQP/SUPP-NO CBL	255.00
4500024823				533.00
4500024823	8/5/2025	103868 9TO5 SEATING LLC	POLICE EQP AND SUPP	533.00
4500024824				415.00
4500024824	8/5/2025	101476 UNITED ELECTRIC SUPPLY CO., INC.	ELEC EQP/SUPP-NO CBL	415.00
4500024825				1,040.00
4500024825	8/5/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,040.00
4500024826				510.00
4500024826	8/5/2025	102613 TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	220.00

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4500024826	8/5/2025	102613	TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	290.00
4500024827					249.12
4500024827	8/5/2025	100445	T. FRANK MCCALL'S, INC.	PAINTING EQP/ACCESS	249.12
4500024828					405.68
4500024828	8/5/2025	100176	FJC, INC.	ELECTRON COMPON/PRTS	405.68
4500024829					1,300.00
4500024829	8/6/2025	100965	L.B. FOSTER RAIL TECHNOLOGIES, INC.	TRK&RHT OF WAY MAINT	1,300.00
4500024830					930.00
4500024830	8/6/2025	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.	930.00
4500024831					550.00
4500024831	8/6/2025	100296	MKG SALES ASSOCIATES, INC.	BLDGS/GRNDS- MAINT.	550.00
4500024832					2,990.00
4500024832	8/6/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,610.00
4500024832	8/6/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,380.00
4500024833					1,006.32
4500024833	8/6/2025	103597	BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER	1,006.32
4500024834					2,272.41
4500024834	8/7/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	22.28
4500024834	8/7/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	140.65
4500024834	8/7/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	280.74
4500024834	8/7/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	692.16
4500024834	8/7/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	837.76
4500024834	8/7/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	226.38
4500024834	8/7/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	72.44
4500024835					1,785.00
4500024835	8/7/2025	103342	TRI STEEL CORPORATION	PIPE & TUBING	1,785.00
4500024836					2,857.72
4500024836	8/7/2025	100646	W.W. GRAINGER INC.	FARE COLLECTION EQP	2,857.72
4500024837					3,540.00
4500024837	8/7/2025	100283	M.L. RUBERTON CONSTRUCTION CO., INC	PIPE & TUBING	3,540.00
4500024838					4,959.00
4500024838	8/7/2025	101124	SET RITE CORP	BLDGS/GRNDS- MAINT.	4,959.00
4500024840					9,596.00
4500024840	8/7/2025	103786	ELMER DOOR AND EXTERIORS LLC	BLDGS/GRNDS- MAINT.	9,596.00
4500024841					239.64
4500024841	8/7/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	143.64
4500024841	8/7/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	96.00
4500024842					600.00
4500024842	8/7/2025	102073	BISCO INDUSTRIES	ELEC EQP/SUPP-NO CBL	600.00
4500024844					539.88
4500024844	8/7/2025	102422	GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	539.88
4500024845					4,591.08
4500024845	8/7/2025	100686	TERMINIX INTERNATIONAL COMPANY	BLDGS/GRNDS- MAINT.	4,591.08
4500024846					1,281.16
4500024846	8/7/2025	100729	HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	754.20
4500024846	8/7/2025	100729	HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	472.50
4500024846	8/7/2025	100729	HITACHI RAIL STS USA, INC.	ELEC&SIG PARTS/MAINT	54.46
4500024847					5,813.64
4500024847	8/7/2025	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	5,813.64
4500024848					7,400.00
4500024848	8/7/2025	101601	GRAY MANUFACTURING INDUSTRIES, LLC	TRAN CAR EQUIP-MECH	7,400.00
4500024850					8,642.09
4500024850	8/8/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	430.49
4500024850	8/8/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	1,000.00
4500024850	8/8/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	611.60
4500024850	8/8/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	6,600.00
4500024851					21,158.85
4500024851	8/8/2025	102373	VERTIV CORPORATION	COMP HW/PERIPH-MICRO	1,752.67
4500024851	8/8/2025	102373	VERTIV CORPORATION	COMP HW/PERIPH-MICRO	10,673.15
4500024851	8/8/2025	102373	VERTIV CORPORATION	COMP HW/PERIPH-MICRO	8,733.03
4500024852					1,115.00
4500024852	8/8/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP	590.00
4500024852	8/8/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP	165.00
4500024852	8/8/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP	360.00
4500024853					119.90
4500024853	8/8/2025	102606	PENN JERSEY PAPER COMPANY, LLC	JANITORIAL SUPPLIES	119.90

## PATCO Monthly List of Previously Approved Purchase Order Contracts - August 2025

4500024854						311.70
4500024854	8/8/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM		119.00
4500024854	8/8/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM		126.00
4500024854	8/8/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM		66.70
4500024855						2,969.75
4500024855	8/11/2025	100525	Y-PERS, INC.	JANITORIAL SUPPLIES		2,499.50
4500024855	8/11/2025	100525	Y-PERS, INC.	JANITORIAL SUPPLIES		470.25
4500024856						2,083.75
4500024856	8/11/2025	100660	PABCO INDUSTRIES LLC	FARE COLLECTION EQP		2,083.75
4500024857						578.96
4500024857	8/11/2025	102708	CARR'S HARDWARE	HAND TOOLS		224.00
4500024857	8/11/2025	102708	CARR'S HARDWARE	HAND TOOLS		179.96
4500024857	8/11/2025	102708	CARR'S HARDWARE	HAND TOOLS		175.00
4500024858						4,500.00
4500024858	8/11/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP		1,125.00
4500024858	8/11/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP		1,125.00
4500024858	8/11/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP		1,125.00
4500024858	8/11/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP		1,125.00
4500024859						3,685.74
4500024859	8/11/2025	101615	MCMMASTER-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH		3,685.74
4500024860						4,500.00
4500024860	8/11/2025	104103	MES I ACQUISITION INC	POLICE EQP AND SUPP		4,500.00
4500024861						183.86
4500024861	8/11/2025	100979	SID TOOL CO., INC	HAND TOOLS		17.22
4500024861	8/11/2025	100979	SID TOOL CO., INC	HAND TOOLS		166.64
4500024862						210.00
4500024862	8/11/2025	103426	SHARDA PAPER INC	ENVELOPES, PLAIN/PRT		210.00
4500024863						3,067.20
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	HAND TOOLS		85.05
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC EQP/SUPP-NO CBL		9.50
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT		212.80
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	MAIN/REPAIR-TEST EQP		2,001.00
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	HAND TOOLS		122.55
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	HAND TOOLS		168.00
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS		21.30
4500024863	8/12/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT		447.00
4500024864						497.50
4500024864	8/12/2025	101852	EMERALD BUSINESS SUPPLY INC.	PAPER OFFCE/PRT SHOP		497.50
4500024865						75.00
4500024865	8/12/2025	101973	SUPREME SAFETY, INC	PLUMBING EQP & SUPP		75.00
4500024866						7,548.78
4500024866	8/12/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	MAINT/REPAIR-ELECT.		7,548.78
4500024867						2,283.53
4500024867	8/12/2025	100879	FASTENAL COMPANY	CLEANING MATERIALS		2,283.53
4500024868						306.25
4500024868	8/12/2025	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP		306.25
4500024869						714.20
4500024869	8/12/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		620.00
4500024869	8/12/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		94.20
4500024870						224.64
4500024870	8/12/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL		224.64
4500024871						760.00
4500024871	8/12/2025	103369	ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT		760.00
4500024872						1,031.22
4500024872	8/12/2025	103338	QUEST SAFETY PRODUCTS, INC.	1ST AID & SAFETY EQP		420.96
4500024872	8/12/2025	103338	QUEST SAFETY PRODUCTS, INC.	JANITORIAL SUPPLIES		336.96
4500024872	8/12/2025	103338	QUEST SAFETY PRODUCTS, INC.	POISONS		273.30
4500024873						416.39
4500024873	8/12/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		239.55
4500024873	8/12/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		119.34
4500024873	8/12/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		57.50
4500024874						19,602.98
4500024874	8/13/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		3,318.00
4500024874	8/13/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		1,622.40
4500024874	8/13/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		1,766.28
4500024874	8/13/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		10,326.72
4500024874	8/13/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		2,569.58

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4500024875					266.00
4500024875	8/13/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	190.50
4500024875	8/13/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	75.50
4500024876					180.00
4500024876	8/13/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS	180.00
4500024878					1,986.69
4500024878	8/13/2025	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,099.44
4500024878	8/13/2025	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	887.25
4500024879					209.76
4500024879	8/13/2025	101256	GRAYBAR ELECTRIC CO INC	ELEC EQP/SUPP-NO CBL	209.76
4500024880					1,570.60
4500024880	8/14/2025	100231	INDCO INC	HARDWARE & RELATED	108.00
4500024880	8/14/2025	100231	INDCO INC	HAND TOOLS	88.50
4500024880	8/14/2025	100231	INDCO INC	JANITORIAL SUPPLIES	431.20
4500024880	8/14/2025	100231	INDCO INC	JANITORIAL SUPPLIES	942.90
4500024881					1,750.00
4500024881	8/14/2025	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.	1,750.00
4500024882					755.10
4500024882	8/14/2025	100525	Y-PERS, INC.	HARDWARE & RELATED	755.10
4500024884					119.80
4500024884	8/14/2025	101125	THE SHERWIN WILLIAMS COMPANY	PAINTING EQP/ACCESS	119.80
4500024885					457.20
4500024885	8/14/2025	100302	FELTON L. WALKER	AUTO ACCESSORIES	457.20
4500024887					1,472.50
4500024887	8/14/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	667.50
4500024887	8/14/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	180.00
4500024887	8/14/2025	101067	TINA A LISTON-HORNER	NON ELECTRON-CBL/WRE	625.00
4500024889					190.00
4500024889	8/14/2025	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	190.00
4500024891					19,800.00
4500024891	8/14/2025	100695	SELCO MANUFACTURING CORP.	MAIN/REPAIR-RAILROAD	19,800.00
4500024892					85.40
4500024892	8/14/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	85.40
4500024894					2,000.00
4500024894	8/15/2025	102030	CUSTOM BANDAG INC.	TIRES AND TUBES	2,000.00
4500024895					6,048.00
4500024895	8/15/2025	102882	LEWIS BOLT & NUT COMPANY	BLDGS/GRNDS- MAINT.	6,048.00
4500024896					1,680.00
4500024896	8/15/2025	102613	TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	1,680.00
4500024897					141.76
4500024897	8/18/2025	100646	W.W. GRAINGER INC.	FUEL/OIL/GREASE	141.76
4500024898					449.64
4500024898	8/18/2025	100525	Y-PERS, INC.	ELEC EQP/SUPP-NO CBL	449.64
4500024899					661.20
4500024899	8/18/2025	101048	NORTH AMERICAN EQUIPMENT SALES CO.,	MAINT/REPAIR-VEHICLE	661.20
4500024900					528.00
4500024900	8/18/2025	100231	INDCO INC	JANITORIAL SUPPLIES	528.00
4500024901					300.00
4500024901	8/18/2025	101595	PRO-LINE INDUSTRIAL PRODUCTS, INC.	BLDGS/GRNDS- MAINT.	300.00
4500024902					2,785.95
4500024902	8/18/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	ELEC&SIG PARTS/MAINT	2,297.06
4500024902	8/18/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	ELEC&SIG PARTS/MAINT	488.89
4500024903					2,840.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	690.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	720.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	1,140.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	130.00
4500024903	8/19/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	160.00
4500024904					321.66
4500024904	8/19/2025	100445	T. FRANK MCCALL'S, INC.	PAINTING EQP/ACCESS	239.04
4500024904	8/19/2025	100445	T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	82.62
4500024905					3,718.78
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	344.97
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	79.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	239.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	55.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	53.98

## PATCO Monthly List of Previously Approved Purchase Order Contracts - August 2025

4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	153.98
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	329.94
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	1,899.99
4500024905	8/19/2025	100389	RAY ALLEN MANUFACTURING	POLICE EQP AND SUPP	559.98
4500024906					7,894.50
4500024906	8/19/2025	102624	TESCO- THE EASTERN SPECIALTY CO	ELEC EQP/SUPP-NO CBL	7,894.50
4500024907					1,521.84
4500024907	8/19/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	ELEC EQP/SUPP-NO CBL	879.72
4500024907	8/19/2025	101476	UNITED ELECTRIC SUPPLY CO., INC.	NON ELECTRON-CBL/WRE	642.12
4500024908					597.54
4500024908	8/20/2025	102708	CARR'S HARDWARE	HAND TOOLS	49.90
4500024908	8/20/2025	102708	CARR'S HARDWARE	HAND TOOLS	116.00
4500024908	8/20/2025	102708	CARR'S HARDWARE	PAINT-COATINGS, ETC	431.64
4500024909					1,095.04
4500024909	8/20/2025	101569	GENUINE PART COMPANY	PLUMBING EQP & SUPP	1,095.04
4500024910					6,480.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	4,200.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	560.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	1,080.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	360.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	160.00
4500024910	8/20/2025	100377	PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	120.00
4500024911					2,452.70
4500024911	8/20/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	70.70
4500024911	8/20/2025	101973	SUPREME SAFETY, INC	JANITORIAL SUPPLIES	2,058.00
4500024911	8/20/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	324.00
4500024912					1,006.32
4500024912	8/20/2025	103597	BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER	1,006.32
4500024913					6,125.00
4500024913	8/20/2025	100837	DELL MARKETING LP	COMP HW/PERIPH-MICRO	6,125.00
4500024914					573.20
4500024914	8/20/2025	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	154.40
4500024914	8/20/2025	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	418.80
4500024915					1,215.10
4500024915	8/20/2025	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	749.95
4500024915	8/20/2025	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	465.15
4500024916					13,303.00
4500024916	8/20/2025	100860	ELLIOTT-LEWIS CORP.	DATA PROC SRVS & SW	13,303.00
4500024917					5,500.00
4500024917	8/20/2025	100860	ELLIOTT-LEWIS CORP.	DATA PROC SRVS & SW	5,500.00
4500024918					374.08
4500024918	8/20/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	FASTENERS	202.00
4500024918	8/20/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PAINT-COATINGS, ETC	43.20
4500024918	8/20/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	25.05
4500024918	8/20/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	99.75
4500024918	8/20/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	FASTENERS	4.08
4500024919					546.00
4500024919	8/20/2025	102672	US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	546.00
4500024920					21,240.00
4500024920	8/20/2025	100013	A&K RAILROAD MATERIALS INC	BLDGS/GRNDS- MAINT.	21,240.00
4500024921					855.00
4500024921	8/21/2025	100919	HOMELAND INDUSTRIAL SUPPLY INC	JANITORIAL SUPPLIES	855.00
4500024922					626.64
4500024922	8/21/2025	102031	VENUS SUPPLIES AND SERVICES	TRAN CAR EQUIP-MECH	626.64
4500024923					1,778.44
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	588.60
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	73.35
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	118.56
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	192.60
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	76.14
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	86.43
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	98.79
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	84.52
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	98.79
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	157.65
4500024923	8/21/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	203.01

## PATCO Monthly List of Previously Approved Purchase Order Contracts - August 2025

4500024924					1,334.52
4500024924	8/21/2025	100879	FASTENAL COMPANY	CLEANING MATERIALS	1,334.52
4500024925					1,800.00
4500024925	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	MISC PROF SRVS	1,800.00
4500024927					1,500.00
4500024927	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	MISC PROF SRVS	1,500.00
4500024928					455.63
4500024928	8/21/2025	102672	US ELECTRICAL SERVICES, INC.	HAND TOOLS	455.63
4500024929					3,840.00
4500024929	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	BUILDING MAINT SRVS	2,100.00
4500024929	8/21/2025	100477	TRI-COUNTY TERMITE & PEST CONTROL,	BUILDING MAINT SRVS	1,740.00
4500024931					995.00
4500024931	8/22/2025	100525	Y-PERS, INC.	FURNITURE	995.00
4500024932					602.70
4500024932	8/22/2025	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	72.78
4500024932	8/22/2025	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	529.92
4500024934					7,105.56
4500024934	8/22/2025	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	7,105.56
4500024935					2,500.00
4500024935	8/22/2025	103785	INDOORMEDIA INC	FARE COLLECTION EQP	2,500.00
4500024936					253.20
4500024936	8/22/2025	100445	T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	253.20
4500024937					182.40
4500024937	8/22/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	182.40
4500024938					3,126.02
4500024938	8/22/2025	100879	FASTENAL COMPANY	COMP ACCESS./SUPP.	3,126.02
4500024939					59.75
4500024939	8/22/2025	100191	GKY INDUSTRIES	TRAN CAR EQUIP-MECH	34.75
4500024939	8/22/2025	100191	GKY INDUSTRIES	FASTENERS	25.00
4500024940					458.88
4500024940	8/22/2025	101852	EMERALD BUSINESS SUPPLY INC.	FARE COLLECTION EQP	458.88
4500024941					65.26
4500024941	8/22/2025	101353	UNITED REFRIGERATION, INC.	STEAM&HOT WTR ACCESS	65.26
4500024942					754.25
4500024942	8/22/2025	100231	INDCO INC	JANITORIAL SUPPLIES	79.75
4500024942	8/22/2025	100231	INDCO INC	JANITORIAL SUPPLIES	612.00
4500024942	8/22/2025	100231	INDCO INC	HARDWARE & RELATED	62.50
4500024943					768.00
4500024943	8/25/2025	102708	CARR'S HARDWARE	HARDWARE & RELATED	312.00
4500024943	8/25/2025	102708	CARR'S HARDWARE	HARDWARE & RELATED	456.00
4500024944					328.64
4500024944	8/25/2025	102162	SERVICE TIRE TRUCK CENTER INC.	AUTO ACCESSORIES	328.64
4500024945					11,229.60
4500024945	8/25/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	11,229.60
4500024946					12,230.00
4500024946	8/25/2025	100972	LINDSAY CORPORATION	AUTO/RELATED TRANSP	6,115.00
4500024946	8/25/2025	100972	LINDSAY CORPORATION	AUTO/RELATED TRANSP	6,115.00
4500024947					692.00
4500024947	8/26/2025	100302	FELTON L. WALKER	ABRASIVES	612.00
4500024947	8/26/2025	100302	FELTON L. WALKER	FASTENERS	80.00
4500024948					1,865.76
4500024948	8/26/2025	101615	MCMaster-CARR SUPPLY COMPANY	HARDWARE & RELATED	1,865.76
4500024950					7,085.00
4500024950	8/26/2025	104109	VG CONTROLS, INC.	ELECTRON COMPON/PRTS	7,085.00
4500024951					860.98
4500024951	8/27/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	860.98
4500024952					59.76
4500024952	8/27/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HARDWARE & RELATED	59.76
4500024953					170.25
4500024953	8/27/2025	101067	TINA A LISTON-HORNER	FASTENERS	56.25
4500024953	8/27/2025	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	114.00
4500024954					111.60
4500024954	8/27/2025	100729	HITACHI RAIL STS USA, INC.	ELEC&SIG PARTS/MAINT	111.60
4500024955					3,040.00
4500024955	8/27/2025	104110	RDM INDUSTRIAL PRODUCTS, INC.	MISC PROF SRVS	3,040.00
4500024956					556.00
4500024956	8/28/2025	100191	GKY INDUSTRIES	BLDGS/GRNDS- MAINT.	556.00

## PATCO Monthly List of Previously Approved Purchase Order Contracts - August 2025

4500024957					3,060.00
4500024957	8/28/2025	102092	MARTEK INDUSTRIES, INC.	TRK&RHT OF WAY MAINT	3,060.00
4500024958					563.00
4500024958	8/28/2025	100670	MURPHY & READ SPRING MFG CO INC	TRAN CAR EQUIP-MECH	563.00
4500024959					6,100.01
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	1,578.09
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	1,197.00
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	1,723.50
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	828.00
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	108.00
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	8.42
4500024959	8/29/2025	100411	SCHNEIDER ELECTRIC BUILDINGS	COMP HW/PERIPH-MICRO	657.00
4500024960					454.66
4500024960	8/29/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	143.64
4500024960	8/29/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	212.16
4500024960	8/29/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	98.86
4500024961					3,879.18
4500024961	8/29/2025	101615	MCMaster-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH	3,879.18

# **BALANCE SHEET**

**PORT AUTHORITY TRANSIT CORPORATION**

**BALANCE SHEET**

**June 30, 2025**

**PRELIMINARY / UNAUDITED**

**ASSETS**

	<u>December 31, 2024</u>	<u>June 30, 2025</u>
Cash	1,766,691	1,136,861
Investments (Note 1)	3,144,087	3,210,234
Accounts Receivable	4,782,752	3,522,053
Inventory at lower of cost (first-in, first-out) or market	8,157,401	8,060,518
Prepaid Expenses	1,458,648	1,034,951
Subscription Assets	1,106,674	1,106,674
	<u>20,416,254</u>	<u>18,071,291</u>

**LIABILITIES AND EQUITY**

Liabilities:

Accounts Payable:		
Trade	4,661,697	3,077,585
Delaware River Port Authority (Note 2)	312,072,000	315,133,002
Accrued Liabilities:		
Reserve for Other Post Employment Benefits (Note 4)	9,402,156	9,402,156
Deferred Revenue (Note 5)	7,372,502	7,559,258
Long Term Liability - Subscription	833,719	833,719
Wages	796,666	747,873
Pension and Other	75,898	73,142
Sick Leave Benefits	1,839,589	1,839,589
Reserve for Unused Vacation	750,642	750,642
Reserve for contingent liabilities (Note 3)	4,855,912	4,853,428
	<u>342,660,782</u>	<u>344,270,395</u>

Equity:

Advances from Delaware River Port Authority	737,655,154	760,149,218
Deficit	(1,059,899,682)	(1,086,348,323)
	<u>20,416,254</u>	<u>18,071,291</u>

**PORT AUTHORITY TRANSIT CORPORATION**  
(A Wholly Owned Subsidiary Of Delaware River Port Authority)  
**STATEMENT OF REVENUES AND EXPENSES AND DEFICIT**  
**FOR THE PERIOD INDICATED**  
**PRELIMINARY / UNAUDITED**

	Year to date ended	Month ended
	June 30, 2025	June 30, 2025
Revenues:		
Passenger fares	6,993,901	1,161,980
Passenger parking	184,527	31,560
Passenger - other	47,510	8,781
Advertising	366,868	27,834
Telecommunications Rental Income	139,493	26,697
Miscellaneous	7,915	11
Interest Income	66,146	10,985
	\$7,806,361	\$1,267,849
Operating Expenses:		
Maintenance of Way and Power	6,662,495	1,111,020
Maintenance of Equipment	4,278,877	811,406
Purchased Power	2,634,666	446,550
Transportation	11,314,644	1,878,496
General Insurance	920,942	145,853
Superintendence and General Office	5,382,378	1,063,250
	31,194,000	5,456,575
Rent of Rapid Transit System Facilities (Note 2)	3,061,002	510,167
Other Post Employment Benefits Accrual (Note 4)	-	-
Net Income (loss)	(\$26,448,641)	(\$4,698,891)
Deficit, December 31, 2024:	(\$1,059,899,682)	
Deficit, June 30, 2025:	(\$1,086,348,323)	

See Notes To Financial Statements

**PORT AUTHORITY TRANSIT CORPORATION**  
(A Wholly Owned Subsidiary of the Delaware River Port Authority)  
**June 30, 2025**

**NOTES TO FINANCIAL STATEMENTS**

1. Investments:

The Corporation has set aside \$3,210,233 to partially fund its liability for self-insurance with the following limits:

- (a) Voluntary Workers Compensation from the first dollar to \$1,000,000 per occurrence.
- (b) Comprehensive General Liability from the first dollar to \$5,000,000 per occurrence.

2. Rent of transit system facilities:

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of \$6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling \$315,133,002 from January 1, 1974 through June 30, 2025 have not been made to the Authority.

3. Reserves for Contingent Liabilities:

Pursuant to a policy of self-insurance, the Corporation has reserved \$ 1,889,221 for Comprehensive General Liability and \$2,964,207 for Workers' Compensation.

4. Other Post-Employment Benefits:

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

5. Deferred Revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.

**OPERATIONS & MAINTENANCE  
COMMITTEE**

**REFER TO THE OPERATIONS &  
MAINTENANCE MINUTES IN THE  
DRPA BOARD PACKET**

# **LABOR COMMITTEE**

**REFER TO THE LABOR MINUTES  
IN THE DRPA BOARD PACKET**

# **FINANCE COMMITTEE**

**TGHGT'VQ'VJ G'FINANCE O KPWGU'  
K'VJ G'FTRC'DQCTF'RCEMGV**

**SUMMARY STATEMENT**

**ITEM NO.:** PATCO-25-015

**SUBJECT:** IT Hardware for New PATCO Center Tower

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** September 10, 2025

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technology, Inc. for an amount not to exceed \$100,960.02, ePlus Technology, Inc. for an amount not to exceed \$99,098.12, and SHI, Inc. for an amount not to exceed \$62,155.51 for various hardware needed for the new PATCO Center Tower (for a total not to exceed \$262,213.65). This purchase is provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C00001128033, Costars #003-E22-579- IT Hardware, and Sourcewell 121923-SHI.

**PURPOSE:** To provide the new PATCO Center Tower at Lindenwold with the IT hardware needed.

**BACKGROUND:** PATCO Center Tower is the command-and-control center utilized for dispatch, track control, and monitoring of the line. The current facility in Camden is now out of date, and a new state-of-the-art facility is being constructed at the Lindenwold yard. This purchase will address the technology needs for the new building.

Staff therefore recommends negotiating contracts with the following vendors: Dell Technology, Inc. for an amount not to exceed \$100,960.02, ePlus Technology, Inc. for an amount not to exceed \$99,098.12, and SHI, Inc. for an amount not to exceed \$62,155.51 for various hardware needed for the new PATCO Center Tower.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$100,960.02 - Dell Technology, Inc.</b> <b>\$99,098.12 - ePlus Technology, Inc.</b> <b>\$62,155.51 - SHI, Inc.</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Capital Project #:</b>	<b>PFA.31504</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**PATCO-25-015**  
**Finance Committee: September 10, 2025**  
**Board: September 17, 2025**  
**IT Hardware for New PATCO Center Tower**

**RESOLUTION**

**RESOLVED:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technology, Inc. for an amount not to exceed \$100,960.02, ePlus Technology, Inc. for an amount not to exceed \$99,098.12, and SHI, Inc. for an amount not to exceed \$62,155.51 for various hardware needed for the new PATCO Center Tower (for a total not to exceed \$262,213.65). This purchase is provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C00001128033, Costars #003-E22-579- IT Hardware, and Sourcewell 121923-SHI.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	\$100,960.02 - Dell Technology, Inc. \$99,098.12 - ePlus Technology, Inc. \$62,155.51 - SHI, Inc.
	<b>Source of Funds:</b>	General Fund
	<b>Capital Project #:</b>	PFA.31504
	<b>Operating Budget:</b>	N/A
	<b>Master Plan Status:</b>	N/A
	<b>Other Fund Sources:</b>	N/A
	<b>Duration of Contract:</b>	N/A
	<b>Other Parties Involved:</b>	N/A

# **NEW BUSINESS**

**SUMMARY STATEMENT**

**ITEM NO.:** PATCO-25-016

**SUBJECT:** Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)

**COMMITTEE:** New Business

**COMMITTEE MEETING DATE:** N/A

**BOARD ACTION DATE:** September 17, 2025

**PROPOSAL:** That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

**PURPOSE:** To permit staff to continue and maintain PATCO operations in a safe and orderly manner.

**BACKGROUND:** At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

**SUMMARY:**

<b>Amount:</b>	N/A
<b>Source of Funds:</b>	See Attached List
<b>Capital Project #:</b>	N/A
<b>Operating Budget:</b>	N/A
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Duration of Contract:</b>	N/A
<b>Other Parties Involved:</b>	N/A

**PATCO-25-016**  
**New Business: September 17, 2025**  
**Board Date: September 17, 2025**  
**Consideration of Pending PATCO Contracts**  
**(Between \$25,000 and \$100,000)**

**RESOLUTION**

**RESOLVED:** That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

**SUMMARY:**

<b>Amount:</b>	<b>N/A</b>
<b>Source of Funds:</b>	<b>See Attached List</b>
<b>Capital Project #:</b>	<b>N/A</b>
<b>Operating Budget:</b>	<b>N/A</b>
<b>Master Plan Status:</b>	<b>N/A</b>
<b>Other Fund Sources:</b>	<b>N/A</b>
<b>Duration of Contract:</b>	<b>N/A</b>
<b>Other Parties Involved:</b>	<b>N/A</b>



CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, September 17, 2025

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
<b>A</b>	Clark Transportation Consulting & Services, LLC dba Bison Rail Systems Flemington, NJ	Provide railway signal relay training associated with Hitachi Rail STS relays for the PATCO Power & Signals department personnel.	\$35,376.77	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 1"	1. Clark Transportation Consulting & Services, LLC dba Bison Rail Systems Flemington, NJ	1. \$35,376.77	General Funds

**Exhibit 1**

<b>Memorandum: Purchases Greater Than \$25,000</b>		<input type="button" value="View File(s)"/>
<b>PATCO - Sole Source Purchase Order Request</b>		<input type="button" value="Attach File(s)"/>
<p><b>TO:</b> John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer                  John T. Hanson, CEO-DRPA / President-PATCO</p>		
<b>FROM:</b> NAME	<input type="text" value="William Shaw"/>	DEPARTMENT
	Division Director/ Project Manager	<input type="text" value="Power &amp; Signals"/>
<b>SUBJECT: Sole Source Approval</b>		
COMPANY PROVIDING SERVICE / PRODUCT		
<input type="text" value="BISON Rail Systems"/>		
PURCHASE REQUISITION NUMBER	DATE	
<input type="text" value="10037904"/>	<input type="text" value="08/14/2025"/>	
<b>Background:</b>		
<small>PATCO's Power &amp; Signals Department is requesting formal signal relay training associated with HITACHI RAIL STS relays. These signal relays are utilized throughout PATCO's mainline and Lindenwood Yard track areas. Traffic, signal, switch, track, and other protective circuits governing all train movements are directly related to these relay circuit responses. Derived testing and calibration parameters need to be met at specific frequency intervals. Currently, the Power &amp; Signals Department only has one (1) maintainer formally trained to conduct relay testing. In 2007, six (6) maintainers were formally trained; unfortunately, five (5) of the formally trained maintainers have either retired, promoted, or transferred to other DRPA careers. In order to ensure a safe continuity of operations, another formal signal relay training format need to be provided.</small>		
<b>Justification for Proprietary/ Sole Source:</b>		
BISON Rail Systems has submitted a quote to perform this formal signal training at a cost of \$35,376.77. Larry Cirincione will be the instructor assigned. Note that Mr. Cirincione was previously employed by HITACHI RAIL STS as their signal relay instructor. HITACHI RAIL STS indicated that they no longer provide this training format. No other training source can be identified.		
<b>Cost:</b>		
<input type="text" value="\$35,376.77"/>		
<b>Division Director</b>	<input type="text" value="William B Shaw"/>	Digitally signed by William B Shaw Date: 2025.08.14 11:19:29 -04'00' Signature
<b>John Rink, GM-PATCO</b>	<input type="text" value="John D. Rink"/>	Digitally signed by John D. Rink Date: 2025.08.14 12:44:38 -04'00' Signature
<b>Jerry S. Sahi, CFO</b>	<input type="text" value="Jatinder Sahi"/>	Digitally signed by Jatinder Sahi Date: 2025.08.14 14:02:03 -04'00' Signature
<b>John T. Hanson, CEO-DRPA/ President-PATCO</b>	<input type="text" value="John T. Hanson"/>	Digitally signed by John T. Hanson Date: 2025.08.15 16:09:12 -04'00' Signature
Jan, 25 2024		