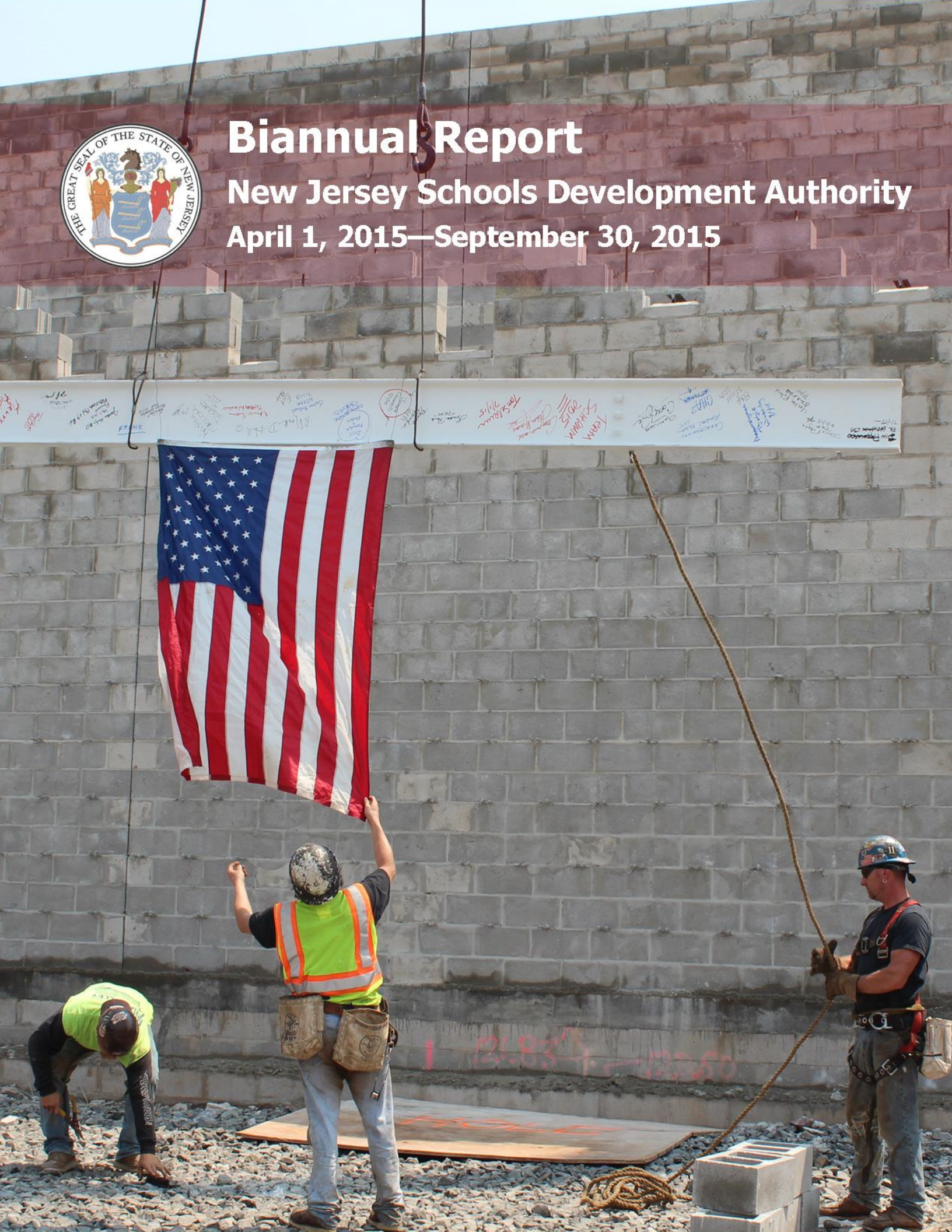




# Biannual Report

## New Jersey Schools Development Authority

April 1, 2015—September 30, 2015



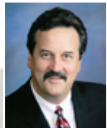


## SDA Board Members

### Public Members



**Edward Walsh, SDA Chairman**  
*Principal and Managing Director,  
Avison Young*



**Michael Capelli**  
*Executive Secretary-Treasurer,  
NJ Regional Council of Carpenters*



**Kevin Egan**  
*Business Representative, I.B.E.W. Local 456*



**Lester Lewis-Powder**  
*Executive Director, Let's Celebrate, Inc.*



**Loren P. Lemelle**  
*Retired Executive, Johnson and Johnson*



**Michael Maloney**  
*Business Manager/ Financial Secretary, Plumbers  
& Pipefitters Local Union No. 9  
President, Mercer County Central Labor Council*



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*Director, LECET & Health and Safety*



**Robert Nixon**  
*Director of Government Affairs,  
NJ State Policeman's Benevolent Assn.*



**Mario Vargas**  
*Farmers Insurance*

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*Chief Executive Officer, New Jersey Economic  
Development Authority*



**Charles A. Richman**  
*Commissioner, New Jersey Department  
of Community Affairs*



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*Commissioner, New Jersey Department of  
Education*



**Ford M. Scudder**  
*Acting State Treasurer, New Jersey Department  
of the Treasury*

# **New Jersey Schools Development Authority (SDA)**

The New Jersey Schools Development Authority (SDA) fully funds and manages the new construction, modernization and renovation of school facilities projects in 31 school districts, known as the SDA Districts. It also makes grants available to Regular Operating Districts (RODs) throughout New Jersey for facilities projects approved by the NJ Department of Education (DOE).

## **SDA Mission**

Our mission is to deliver high-quality educational facilities that best meet the needs of the students of the State of New Jersey. While providing efficiently designed facilities that enhance the academic environment, we promote fiscal responsibility in the management of taxpayers' resources.

## **SDA Executive Staff**

**Charles B. McKenna**  
*Chief Executive Officer*

**Jason E. Ballard**  
*Chief of Staff*

**Andrew D. Yosha**  
*Executive Vice President – Program Operations and Strategic Planning*

**Donald R. Guarriello**  
*Vice President and Chief Financial Officer*

**Jane F. Kelly**  
*Vice President – Corporate Governance and Operations*

**Raymond A. Arcario**  
*Vice President – Construction Operations*

## **Message from CEO Charles B. McKenna**



The pages that follow this message tell a far better tale about SDA's progress than I ever could. As the chart on page seven illustrates, we presently have 12 projects in active construction all across the state. The Elliott Street School in Newark will welcome students in January 2016 as will the addition at the Buckshutem Road Elementary School in Bridgeton. Before the end of the current school year, it is also expected that the Oliver Street School in Newark will open for students. In September 2016, we will open five new schools including high schools in Phillipsburg and Elizabeth. As these schools open, the SDA will begin construction of schools that are already on the drawing board. In short, the SDA is fulfilling the mission of this Administration to build schools effectively, efficiently, on-time and on-budget. A few of the schools opening between now and next September were schools that had been on the boards for ten or more years and were never built -- now they are a reality.

This past September, the Passaic Gifted and Talented Academy welcomed 785 students to its sparkling corridors. Across the street, the process of constructing another school has started. Once the Leonard Place School is complete, we will begin work on the Dayton Avenue project. This will be a large school, that when completed, should address all the overcrowding needs that currently exist in Passaic.

A new Trenton Central High School, which the community has sought for more than a decade, is becoming a reality. The old high school is being demolished and, in its place, a state-of-the-art facility will be built to house all of the city's high school students from grades 10 to 12. Gloucester City, which has been advocating for a new middle school for years, will be welcoming 685 students in September 2017. Paterson and Jersey City will also be opening the doors of new schools which will educate students for generations to come.

While much of the focus of our work is on new and renovated buildings in SDA districts, we do much more. We do major emergent projects on legacy buildings to ensure that they continue to provide quality learning spaces for our children. We also administer grants throughout the entire state which permit regular operating districts to perform much-needed work on their schools. These are two programs that support education across the state.

We also look to level the playing field for small, minority and women-owned businesses. Each year we run a training program to assist small, minority and women-owned companies in navigating the maze of state regulations so that they will be in a better position to seek and obtain work with the Authority and throughout the state. We are proud of a program that continually gets good reviews from its participants.

So flip through the pages of this report and take in all of the great work that SDA is getting accomplished. There is plenty more to do, but we are effectively making a change in school facilities across the state.



## **SCHOOL CONSTRUCTION STATEWIDE**

### **New School First of Three Phases to Address Overcrowding**



In September 2015, 785 students started a new chapter in their education at the newly constructed Passaic Gifted and Talented Academy (PGTA). Completion of the new school also marked the completion of the first of three phases toward alleviating the overcrowding that exists in Passaic. Over the next six years, the SDA will deliver two more projects to Passaic, including one just across the street. Once completed, these projects will provide seats for a total of over 4,000 students and go a long way to addressing this community's needs.

Walking down the student-lined hallway filled with cheers and excitement, Lieutenant Governor Kim Guadagno joined SDA, district and local officials for a ribbon cutting ceremony to mark the school's opening on September 30.

This project had a complicated and lengthy history that predated the Christie Administration. However, once many of the current Administration's reforms were enacted, change orders were minimal and the school was delivered on schedule.

The PGTA represents the careful consideration that goes into the design of a new facility: the school's exterior design bears a contextual relationship to the surrounding residential dwellings, suitably assimilating into its neighborhood near the city's vibrant downtown area.



In this \$55 million, twenty-first century school, the focus is on providing Passaic students with an opportunity to excel in academics, performing arts, physical education, and visual arts. With these programmatic goals in mind, the school includes multiple science demonstration labs and even a flexible lab to provide for additional science instruction space, if needed. There is an art room with a kiln, instrumental and vocal rooms and a dance studio.

## Realizing a Long-Awaited Vision



Multiple agencies contributed time and resources to the new Gloucester City Middle School project, in order to ensure that the site was appropriate and ready for a school. While the start of construction of this project had been long-awaited, it was the Christie Administration that finally made it happen. The groundbreaking held in May 2015 was a major step in bringing this important new school to fruition.

At a groundbreaking ceremony, Lieutenant Governor Kim Guadagno remarked that the Administration was keeping its promise to students and families in Gloucester City by providing the best possible learning opportunities to succeed.

The new \$63.9 million, 122,000-square-foot school is designed to educate approximately 685 students in the fourth through eighth grades. Utilizing the SDA's design-build approach, construction of the Gloucester City Middle School project made significant progress from the groundbreaking in May through the end of the reporting period. In fact, much of the steel was erected, allowing the community to visualize what their new school will look like.

## A New High School for New Jersey's Capital City Takes Shape

The new Trenton Central High School project is a prime example of the productive results that come from a successful collaboration among stakeholders. Together with the Trenton School District, community residents, and the New Jersey Department of Education, the SDA has made great progress on the new school.

Since the Christie Administration advanced the new school project, the SDA has actively encouraged stakeholder and community input into the design of the school. As previously reported, the SDA hosted a design workshop for future students of the new High School, aimed at getting the students' perspectives on what the new Trenton Central High School should look like. The students' work was presented at a meeting

of the Trenton Board of Education, and helped to inform the work of the SDA Design Studio. During the current reporting period, the SDA presented three different design concepts to the School District and community members for their consideration during multiple school board and community meetings. The District then gathered community members' opinions by conducting online polling and establishing a dedicated email address. The District also polled students and teachers throughout May and June. At the conclusion of these efforts, the Trenton School Board passed a resolution in June selecting the third design option, which has come to be known as the "tornado design," a nod to the school's mascot.



Since that time, the SDA has moved forward with the design of bridging documents which were used to advertise for design-build services on September 29, 2015. The abatement and demolition of the old facility, which commenced in April 2015, continues and is expected to be completed by Spring 2016. The new Trenton Central High School will be a 350,000 square-foot school designed to educate 1,850 students in grades 10 through 12.

## Capital Portfolio Overview

| SDA Projects in Construction as of September 30, 2015 |                               |                     |                            |                              |                    |
|-------------------------------------------------------|-------------------------------|---------------------|----------------------------|------------------------------|--------------------|
| District                                              | Project Name                  | Project Type        | Anticipated School Opening | Total Estimated Project Cost | Number of Students |
| Bridgeton                                             | Buckshutem Road E.S.          | Addition/Renovation | September 2017             | \$23.3 M                     | 581                |
| Bridgeton                                             | Quarter Mile Lane E.S.        | Addition/Renovation | September 2017             | \$39 M                       | 731                |
| Elizabeth                                             | Academic H.S.                 | New Construction    | September 2016             | \$64 M                       | 1,091              |
| Gloucester City                                       | Gloucester City Middle School | New Construction    | September 2017             | \$63.9 M                     | 685                |
| Jersey City                                           | E.S. #3                       | New Construction    | September 2017             | \$54 M                       | 770                |
| Jersey City                                           | P.S. #20                      | New Construction    | September 2016             | \$48.2 M                     | 628                |
| Keansburg                                             | Caruso E.S.                   | New Construction    | September 2016             | \$50.9 M                     | 736                |
| Newark                                                | Elliott Street E.S.           | New Construction    | January 2016               | \$46.7 M                     | 848                |
| Newark                                                | Oliver Street E.S.            | New Construction    | Spring 2016                | \$73.5 M                     | 848                |
| Paterson                                              | Marshall Street E.S.          | New Construction    | September 2016             | \$55.2 M                     | 650                |
| Paterson                                              | P.S. #16                      | New Construction    | September 2016             | \$62.3 M                     | 705                |
| Phillipsburg                                          | New H.S.                      | New Construction    | September 2016             | \$127.5 M                    | 1,846              |
| <b>12 Schools in construction</b>                     |                               |                     |                            | <b>\$708.5 M</b>             | <b>10,119</b>      |

The New Jersey Schools Development Authority is currently managing a multi-billion dollar portfolio of school facilities projects across the state. At the end of this reporting period, there were twelve projects in

construction and dozens more are anticipated to be ready for construction within the next few years. A total 40 projects have been designated as part of the SDA Capital Portfolio since the start of the Christie Administration. At the end of the reporting period, the current status is:

- 4 projects are complete;
- 12 projects are in active building construction;
- 1 project has initiated Design-Build activities;
- 4 projects are in Design-Build procurement;
- 1 project is in Design-Build procurement and has ongoing site work activity;
- 1 project is in construction procurement;
- 1 project is in early site package procurement;
- 5 projects have design in progress
- 7 projects are in design development; and
- 4 projects are in scope development.

Noteworthy advancement on projects during the reporting period includes:

#### Construction Notices to Proceed (NTP) Issued

- The new **Gloucester City Middle School** (Camden County) will provide a 122,000 square foot school designed to educate 685 students in grades four through eight. The anticipated school opening is September 2017.

#### Early Site Preparation Activities

- Demolition of the existing building for the new **Trenton Central High School** (Mercer County) began in April 2015.

#### Projects that Initiated Early Site Work or Design-Build Procurement

- Early Site Work (Demolition) for the new **Madison Avenue Elementary School in Irvington** (Essex County)
- Design-Build Services for the new **Leonard Place Elementary School in Passaic City** (Passaic County)
- Design-Build Services for the new **Trenton Central High School in Trenton** (Mercer County)
- Design-Build Services for the new **Vineland Middle School in Vineland** (Cumberland County)

For a full listing of all Capital Portfolio projects and their current status, please see Appendix B.



## Buckshutem Road Elementary School



This addition and renovation design-build project includes a new gymnasium and classrooms, conversion of spaces to a new media center and a student services center. Student capacity will increase from 404 students to 580 students in grades K-8. During the reporting period, exterior brick facade and roof installation work was completed. Interior work, including drywall installation, mechanical, electrical and plumbing rough-in was ongoing. The addition is scheduled to open to students in January 2016.

## Quarter Mile Lane Elementary School



This addition and renovation design-build project includes a new gymnasium, multi-purpose room, cafeteria and classrooms. Renovations will be made to existing classrooms and a new media center will be provided. Student capacity will increase from 254 students in grades K-8 to 730 students in grades Pre-K to 8. During the reporting period, interior work included mechanical, electrical and plumbing rough-in. Exterior work included roofing and masonry. The addition is scheduled to open to students in September 2016.

# Elizabeth Academic High School

The new 183,000 square-foot, four-story facility, designed to educate nearly 1,100 students in grades 9-12 is being constructed on a site adjacent to the existing Thomas Jefferson Arts Academy. During the reporting period, work to fully enclose the building was ongoing. In addition, all major trade work continued in the building interior. The school is scheduled to open to students in September 2016.







## Gloucester City Middle School

The new 122,000 square-foot school is designed to educate approximately 685 students in grades 4 through 8. During the reporting period, this project broke ground and underground utility, footings and foundation installation work was completed. Structural steel erection also commenced. This school is scheduled to open to students in September 2016.

# JERSEY CITY

## Public School Number 20

The new 108,800 square-foot, three-story school is designed to educate approximately 620 students in grades K to 5. During the reporting period, work to enclose the building was completed and interior work was ongoing. The school is scheduled to open to students in September 2016.



## Elementary School Number 3

The new 123,000 square-foot school will educate approximately 770 students in grades Pre-K to 5. During the reporting period, footings and foundation work continued and structural steel erection commenced. The school is scheduled to open to students in September 2017.





## Keansburg Joseph C. Caruso Elementary School

The new 122,000 square-foot school will educate approximately 750 students in grades kindergarten through four. The new facility is being constructed on the site of the original 58,000 square-foot school. During the reporting period, steel erection was completed and a beam signing ceremony was held. In addition, slab on metal decking, masonry and roof installation work were ongoing. The school is scheduled to open to students in September 2016.





# NEWARK

## Elliott Street Elementary School

Located in the North Ward, the new 138,000 square-foot Elliott Street Elementary School is being built on the site of the former school, which was demolished following fire damage caused by a lightning strike. The new school is designed to educate 850 students in grades Pre-K to 8. During the reporting period, work on the exterior masonry veneer, interior masonry work, drywall work and window installation were ongoing. The school is scheduled to open to students in January 2016.



## Oliver Street Elementary School

Located in the East Ward, the new 137,000 square-foot Oliver Street Elementary School is designed to educate 850 students in grades Pre-K to 8. During the reporting period, interior and exterior masonry work and roof installation work were ongoing. Sidewalks, curb and site grading activity is underway were ongoing. The school is scheduled to open to students in Spring 2016.



# PATERSON



## Public School Number 16

The new 109,500 square-foot, three-story facility will educate approximately 700 students in grades Pre-kindergarten through eight. During the reporting period, steel erection was completed, a beam signing ceremony was held, exterior masonry work was ongoing and mechanical, electrical and plumbing work was ongoing. The school is scheduled to open to students in September 2016.



## Marshall Street E.S.

The new nearly 109,000 square-foot school is designed to educate approximately 650 students in grades K to 8. During the reporting period, work to fully enclose the building was ongoing and interior work commenced. A pedestrian bridge over the NJ Transit track was also erected. The school is scheduled to open to students in September 2016.



# Phillipsburg High School



The new 330,000 square-foot school is designed to accommodate approximately 1,840 students in grades nine through twelve. During the reporting period building envelope work proceeded. Masonry work was ongoing in exterior and interior areas. Mechanical, electrical and plumbing work continued throughout the building. The school is scheduled to open to students in September 2016.





## Emergent Projects Replace Roofs and HVAC Systems on Aging Schools

Funding provided by SDA's Emergent Project Program makes possible important repair projects at aging schools throughout the state. Emergent projects are those deemed necessary by the state Department of Education in SDA Districts due to potential health and safety issues. These conditions in schools exist for various reasons.



Despite the diligent and proper maintenance efforts of the Vineland School District over many years, aging systems at the Vineland High School required attention. In July, SDA CEO Charles McKenna was joined by Assemblymen Fiocchi and Andrzejczak, Mayor Bermudez and District officials to tour the \$11.4 million emergent project at the Vineland High School. This emergent project will provide a hot water-based HVAC system that will be more efficient, provide proper heat and improve the overall air quality for students.



The work at the high school includes the removal of three steam boilers and associated piping, pumps and equipment, the installation of a new hot water distribution system including boilers, water source heat pumps and associated equipment, and the installation of a pneumatic control system and building management system. This work would also allow the district to install air conditioning at a later date at its own cost should it choose to do so.

In August, Mr. McKenna visited the northern part of the state to tour an emergent project at Irvington High School with Senator Rice, Assemblywoman Tucker, Mayor Vauss and District officials. The \$6.5 million emergent project is providing roof replacement, masonry repairs and replacement of roof top HVAC units. The work also includes the replacement of direct digital control systems for the Annex and Library.



One of the most recurrent problems SDA confronts in aging buildings is water infiltration. On the tour of the Irvington emergent project, officials ventured onto the roof to see firsthand the type of work being done to ensure students can learn in facilities without concerns such as leaking roofs.

These projects provide examples of the significant facility work that is undertaken through the SDA's emergent project program. Emergent projects require careful planning, design, and in many cases, phasing of the work to minimize any disruption to the students' learning. Remedial projects at these two schools, more than 200,000 square feet each, represent huge undertakings.

Work like this is ongoing at schools throughout the state. At the end of the reporting period, the SDA was managing 11 emergent projects at 9 schools:

- 7 projects were in construction;
- 3 projects were in design; and
- 1 project was in design procurement.

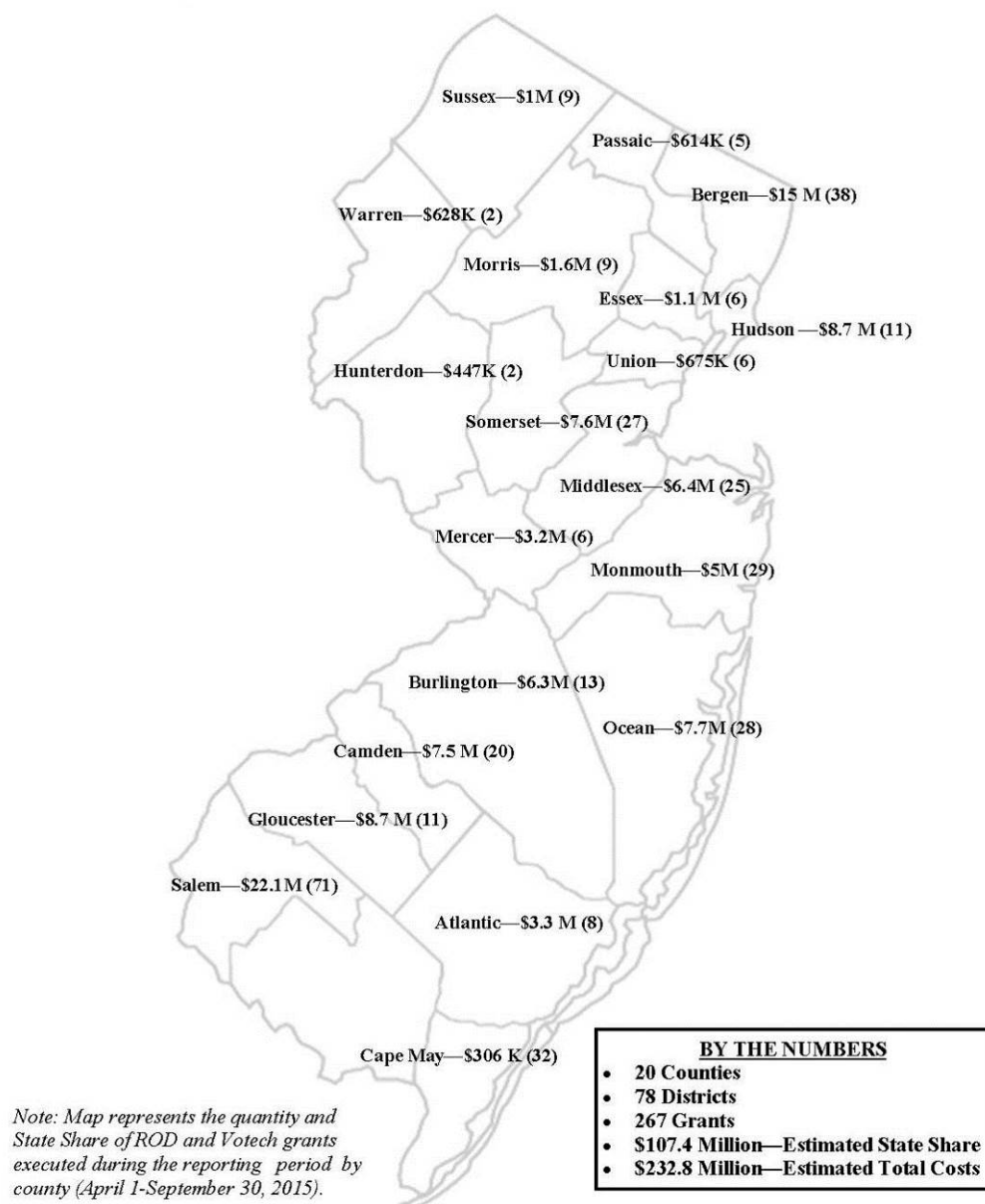
For a status report of the SDA's Emergent Projects, please see Appendix C.



## Grants Benefit Regular Operating Districts Statewide

SDA Regular Operating District (ROD) grants fund at least 40 percent of eligible costs for projects in the New Jersey's ROD districts, addressing health and safety issues, and other critical needs. With an active ROD Grant portfolio of more than \$604 million in state share, the positive impact of the SDA's ROD Grant program on school facilities across the state is clear. From April 1, 2015 to September 30, 2015, the SDA executed 267 grants from Allocation Four (announced in December 2013) to 78 school districts for school improvement projects. This \$107.4 million state investment leverages a local contribution of \$125.3 million.

From the start of the Christie Administration in January 2010 through the end of the reporting period on September 30, 2015, the SDA has executed a total of 2,226 grants in 391 school districts statewide.



## Spotlight on Salvage

Whenever SDA must demolish a building in order to provide a site for a new school, the contract with the demolition contractor includes salvage rights. This was the case with the abatement/demolition of the former Trenton Central High School facility. Prior to bidding the demolition/abatement contract, the SDA identified items to be salvaged by the SDA and District for reuse in the new school. Many items were saved from the former school including the weathervane, exterior lamps, one column capital and base, travertine wall veneer, and four mosaic panels, among other items. These items will be incorporated into the new building to allow future generations of Trenton Central High School students to recognize the past.

This school also sparked the interest of a national television show, “Salvage Dawgs.” As a result, negotiations were held between the show’s production company and the demolition contractor already contracted by the SDA. After finalizing negotiations in April, the “Salvage Dawgs” television show chronicled Black Dog Salvage’s efforts to salvage items that neither the Trenton Board of Education nor the demolition contractor wanted or could salvage themselves. This provided a way to salvage additional materials from Trenton Central High School.

The salvage done by SDA, the school district, Black Dog Salvage and the awarded contractor/subcontractor will help to ensure that pieces of the original TCHS building continue to be used for many years to come, rather than end up in a landfill.





## **SUPPORTING SMALL BUSINESSES**

### **Training Program Continues to Benefit New Jersey Firms**

The SDA's fifth annual Small Minority and Women-owned Business Enterprise (SMWBE) Contractor Training Program concluded in April 2015. The 16 firms successfully completing the program were able to receive instruction on various topics that would help their companies grow and do business with the SDA. Classes were held at locations in both Trenton and Newark. As in previous years, following the nine-week seminar, a networking graduation event was held to provide graduates with an opportunity to meet face-to-face with many of New Jersey's large construction-related firms.

The training program strives to provide businesses with additional knowledge of SDA's program and processes that will enable firms to participate on various projects and work throughout the state. SDA is committed to supporting the growth and success of small businesses in New Jersey and the SMWBE Contractor Training Program is one way in which we strive to do this.

Since the program was established, more than 80 firms have successfully completed the training program. Participants have consistently been pleased with the information and networking opportunities provided to them through the program.

***"All of the classes were well prepared and informative."***

***"All the classes had various aspects that I could use in my business to better it."***

***-Feedback from program graduates***



## Construction Contracts for Small Businesses

In December 2010, the Governor signed legislation that directs the SDA to biannually compile information on the number of school construction contracts entered into between the Authority and minority and women contractors during the reporting period. This information must include the total value of these contracts and the percentage that they represent of all school facilities project construction contracts entered into by the Authority.

| <b>SDA Contract Awards to Small Business Enterprises<br/>(April 1, 2015 – September 30, 2015)</b> |                     |
|---------------------------------------------------------------------------------------------------|---------------------|
| <b>Total SDA Construction Contracts</b>                                                           | <b>\$69,317,159</b> |
| Total SBE Contracts (inclusive of MBE, SMWBE contracts)                                           | \$31,356,572        |
| Percentage of SDA Contracts Awarded to SBEs                                                       | 45 %                |

The SDA's SBE program goal is to ensure that 25% of the total dollar value of all publicly advertised contracts awarded by the SDA during a fiscal year goes to Small Business Enterprises (SBE). The SDA requires consultants and prime contractors to make good-faith efforts to identify available SBE sub-consultants and SBE subcontractors and award at least 25% of the total contract value to them. The SDA consistently exceeds this goal, as evidenced by the nearly 45% of awards that went to SBEs during this reporting period.

During the reporting period, SBE/minority-owned businesses were awarded \$1,237,351 or 1.79% of SDA total construction contracts awarded. Also, SBE/women-owned businesses were awarded \$3,562,589 or 5.14% of SDA total construction contracts awarded.

In addition, although not required to do so, SDA has started to track and collect Veteran Owned Business (VOB) opportunities data. During the reporting period, Small Business Veteran Owned Businesses received \$999,000 or 1.44% of SDA total construction contracts awarded.

To view the breakdown of minority/female work hours by trade, please see Appendix A.



# **SDA FINANCES**

## **Financial Overview**

In total, the New Jersey State Legislature has authorized \$12.5 billion in funding for the SDA (\$8.9 billion for SDA Districts, \$3.45 billion for RODs and \$150 million for vocational schools). Since the program's inception, the amount of bonds issued to date to fund the program is \$10.109 billion. As reflected in Appendix F, there was a \$500 million bond issuance during the reporting period.

Bonding activity supports the entirety of the SDA's portfolio and is not tied to individual projects. Generally, the timing for such bonding activity coincides with projected cash flow requirements for already-committed projects in the SDA's portfolio. This ensures that the SDA has the necessary cash available to pay its vendors as projects progress.

SDA currently has approximately \$739.2 million in cash on hand, having disbursed \$232.2 million during the reporting period. The 2014 financial statements, audited by Ernst & Young LLP, were approved by the SDA Board in April 2015 and can be found on the SDA's website at

[http://www.njsda.gov/RP/reports/SDA\\_Financial\\_Statement\\_14.pdf](http://www.njsda.gov/RP/reports/SDA_Financial_Statement_14.pdf).

## **Fiscal Efficiency**

The SDA is committed to safeguarding the limited resources that have been allocated by New Jersey taxpayers to fund school construction projects throughout the state. Therefore, under the Christie Administration, the SDA has continued to scrutinize past and present projects to determine if there are any opportunities to recover funds to enable advancement of future SDA projects.

During the reporting period, SDA was successful in its cost recovery efforts. In August 2015, the SDA recovered \$177,128 for environmental remediation costs incurred in connection with the Newark Park Elementary School Project. In September 2015, the SDA settled cost recovery litigation against the project management firm, design consultant and environmental sub-consultant on the Trenton Martin Luther King, Jr. Elementary School Project, receiving a combined settlement payment of \$2,725,000. The Authority has also received the final payment of \$46,313 in a series of payments under a consent judgment entered against a consultant vendor on the East Orange Langston Hughes Elementary School Project.

In addition, between April 1, 2015 and September 30, 2015, the SDA resolved \$1,782,093 in contractor claims for a total settlement amount of \$1,150,217. These settlements equal roughly 65% of the original amounts claimed and represent a cost avoidance to the SDA of \$631,875.

## **APPENDIX**

**Appendix A - Number of Minority/Female Work-Hours by Trade**

**Appendix B - Status of Capital Portfolio Projects**

**Appendix C - Status of Emergent Project Program**

**Appendix D - School Facilities Projects Approved by DOE**

**Appendix E - Cost of Construction Per Square Foot Comparison to MSA**

**Appendix F - School Facilities Construction Bonds and Notes**

**Appendix G - Projects Advertised and Awarded Under the Christie  
Administration**



## Appendix A - Number of Minority/Female Work-Hours by Trade

| <b>Construction Contracts: Number of Minority/Female<br/>Work-Hours by Trade</b><br>(April 1, 2015 – September 30, 2015) |                             |                                     |                                                    |                                   |                                                  |
|--------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------------|----------------------------------------------------|-----------------------------------|--------------------------------------------------|
| <b>Trade</b>                                                                                                             | <b>Total<br/>Work-Hours</b> | <b>Minority<br/>Work-<br/>Hours</b> | <b>Minority<br/>Work-<br/>Hours<br/>Percentage</b> | <b>Female<br/>Work-<br/>Hours</b> | <b>Female<br/>Work-<br/>Hours<br/>Percentage</b> |
| Asbestos                                                                                                                 | 5,416                       | 5,112                               | 94.39%                                             | 304                               | 5.61%                                            |
| Bricklayer or Mason                                                                                                      | 124,967                     | 30,807                              | 24.65%                                             | 983                               | 0.79%                                            |
| Carpenter                                                                                                                | 65,346                      | 7,780                               | 11.91%                                             | 680                               | 1.04%                                            |
| Caulker                                                                                                                  | 1,781                       | 1,781                               | 100.0%                                             | 0                                 | 0.00%                                            |
| Electrician                                                                                                              | 51,864                      | 13,848                              | 26.70%                                             | 440                               | 0.68%                                            |
| Elevator Constructor                                                                                                     | 975                         | 352                                 | 36.10%                                             | 0                                 | 0.00%                                            |
| Excavation                                                                                                               | 566                         | 0                                   | 0.00%                                              | 16                                | 2.83%                                            |
| Fire Proofer                                                                                                             | 665                         | 499                                 | 75.04%                                             | 0                                 | 0.00%                                            |
| Glazier                                                                                                                  | 5,884                       | 864                                 | 14.68%                                             | 0                                 | 0.00%                                            |
| HVAC Mechanic                                                                                                            | 6,701                       | 280                                 | 4.18%                                              | 0                                 | 0.00%                                            |
| Insulator                                                                                                                | 3,651                       | 1,312                               | 35.94%                                             | 0                                 | 0.00%                                            |
| Ironworker                                                                                                               | 19,936                      | 2,949                               | 14.79%                                             | 170                               | 0.85%                                            |
| Laborer                                                                                                                  | 116,296                     | 48,114                              | 41.37%                                             | 1,488                             | 1.28%                                            |
| Operating Engineer                                                                                                       | 17,504                      | 2,743                               | 15.67%                                             | 1,062                             | 6.07%                                            |
| Painter                                                                                                                  | 7,973                       | 2,542                               | 31.88%                                             | 481                               | 6.03%                                            |
| Pipe Fitters                                                                                                             | 3,724                       | 680                                 | 18.26%                                             | 0                                 | 0.00%                                            |
| Plumber                                                                                                                  | 42,387                      | 10,768                              | 25.40%                                             | 82                                | 0.19%                                            |
| Roofer                                                                                                                   | 24,835                      | 9,217                               | 37.11%                                             | 0                                 | 0.61%                                            |
| Sheet Metal Worker                                                                                                       | 18,888                      | 5,901                               | 31.24%                                             | 772                               | 4.09%                                            |
| Sprinkler Fitter                                                                                                         | 7,513                       | 2,146                               | 28.56%                                             | 0                                 | 0.00%                                            |
| Steam Fitter                                                                                                             | 79                          | 0                                   | 0.00%                                              | 0                                 | 0.00%                                            |
| Surveyor                                                                                                                 | 135                         | 0                                   | 0.00%                                              | 0                                 | 0.00%                                            |
| Taper                                                                                                                    | 1,137                       | 220                                 | 19.35%                                             | 0                                 | 0.00%                                            |
| Tiler                                                                                                                    | 997                         | 0                                   | 0.00%                                              | 0                                 | 0.00%                                            |
| Truck Driver                                                                                                             | 8                           | 0                                   | 0.00%                                              | 0                                 | 0.00%                                            |
| Waterproofers                                                                                                            | 1,025                       | 143                                 | 13.95%                                             | 0                                 | 0.00%                                            |
| <b>TOTALS</b>                                                                                                            | <b>530,253</b>              | <b>148,058</b>                      | <b>27.92%</b>                                      | <b>6,478</b>                      | <b>1.22%</b>                                     |

## Appendix B - Status of Capital Portfolio Projects

| <div>  <div> STATE OF NEW JERSEY<br/> <b>SCHOOLS DEVELOPMENT AUTHORITY</b> </div> </div> <div> <b>Portfolio of Capital Projects</b><br/> <small>(as of September 30, 2015)</small> </div> |                                                  |                                                                                                                                               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| SDA Capital Portfolio                                                                                                                                                                                                                                                      |                                                  |                                                                                                                                               |
| School District                                                                                                                                                                                                                                                            | School Name                                      | Status                                                                                                                                        |
| Long Branch                                                                                                                                                                                                                                                                | George A. Catrambone Elementary School (Elberon) | Completed. School opened to students in September 2014.                                                                                       |
| New Brunswick                                                                                                                                                                                                                                                              | A. Chester Redshaw Elementary School             | Completed. School turned over to district in November 2014                                                                                    |
| Passaic City                                                                                                                                                                                                                                                               | New Henry Street Elementary School               | Completed. School opened to students in September 2015.                                                                                       |
| West New York                                                                                                                                                                                                                                                              | Memorial High School                             | Alternative Delivery Method complete. St. Joseph's H.S. purchased and transferred to district. Science lab renovations delegated to district. |
| Bridgeton                                                                                                                                                                                                                                                                  | Buckshutem Elementary School                     | Construction                                                                                                                                  |
| Bridgeton                                                                                                                                                                                                                                                                  | Quarter Mile Lane Elementary School              | Construction                                                                                                                                  |
| Elizabeth                                                                                                                                                                                                                                                                  | Academic High School                             | Construction                                                                                                                                  |
| Gloucester City                                                                                                                                                                                                                                                            | Gloucester City Middle School                    | Construction                                                                                                                                  |
| Jersey City                                                                                                                                                                                                                                                                | Elementary School 3                              | Construction                                                                                                                                  |
| Jersey City                                                                                                                                                                                                                                                                | PS 20 Elementary School                          | Construction                                                                                                                                  |
| Keansburg                                                                                                                                                                                                                                                                  | Caruso Elementary School                         | Construction                                                                                                                                  |
| Newark                                                                                                                                                                                                                                                                     | Elliot Street Elementary School                  | Construction                                                                                                                                  |
| Newark                                                                                                                                                                                                                                                                     | Oliver Street Elementary School                  | Construction                                                                                                                                  |
| Paterson                                                                                                                                                                                                                                                                   | Marshall Street Elementary School                | Construction                                                                                                                                  |
| Paterson                                                                                                                                                                                                                                                                   | PS Number 16 Elementary School                   | Construction                                                                                                                                  |
| Phillipsburg                                                                                                                                                                                                                                                               | Phillipsburg High School                         | Construction                                                                                                                                  |
| Elizabeth                                                                                                                                                                                                                                                                  | New ES @ Halloran PS #22 ES Site                 | Design-Build contract awarded, design underway                                                                                                |
| New Brunswick                                                                                                                                                                                                                                                              | Paul Robeson Elementary School                   | Design-Build Procurement in progress                                                                                                          |
| Newark                                                                                                                                                                                                                                                                     | South Street Elementary School                   | Design-Build Procurement in progress                                                                                                          |
| Passaic City                                                                                                                                                                                                                                                               | New Elementary School at Leonard Place           | Design-Build Procurement in progress                                                                                                          |
| Trenton                                                                                                                                                                                                                                                                    | Trenton Central High School                      | Design-Build Procurement in progress; Early site work ongoing                                                                                 |
| Vineland                                                                                                                                                                                                                                                                   | New Middle School                                | Design-Build Procurement in progress                                                                                                          |
| Garfield                                                                                                                                                                                                                                                                   | James Madison ES                                 | Construction Procurement in Progress                                                                                                          |
| Irvington                                                                                                                                                                                                                                                                  | Madison Avenue Elementary School                 | Early site package procurement in progress; In Design Development (SDA Design Studio)                                                         |
| East Orange                                                                                                                                                                                                                                                                | George Washington Carver Elementary School       | In Design Development (SDA Design Studio)                                                                                                     |
| Harrison                                                                                                                                                                                                                                                                   | New Elementary School                            | In Design Development (SDA Design Studio)                                                                                                     |
| Keansburg                                                                                                                                                                                                                                                                  | Port Monmouth Road School                        | In Design Development (SDA Design Studio)                                                                                                     |
| Millville                                                                                                                                                                                                                                                                  | Senior High School Addition/Renovation           | In Design Development                                                                                                                         |
| Passaic City                                                                                                                                                                                                                                                               | Dayton Avenue Elementary School Campus           | In Design Development (SDA Design Studio); Project to be sequenced with Leonard Place project                                                 |
| Paterson                                                                                                                                                                                                                                                                   | New MS @ Union Avenue                            | In Design Development (SDA Design Studio)                                                                                                     |
| Perth Amboy                                                                                                                                                                                                                                                                | Seaman Avenue Elementary School                  | In Design Development (SDA Design Studio)                                                                                                     |
| Camden                                                                                                                                                                                                                                                                     | Camden High School                               | Design in progress                                                                                                                            |
| Orange                                                                                                                                                                                                                                                                     | Cleveland Avenue Elementary School               | Design in progress                                                                                                                            |
| Orange                                                                                                                                                                                                                                                                     | Orange High School                               | Design in progress                                                                                                                            |
| Pemberton                                                                                                                                                                                                                                                                  | Denbo Elementary School                          | Design in progress                                                                                                                            |
| West New York                                                                                                                                                                                                                                                              | Harry L. Bain Elementary School                  | Design in progress                                                                                                                            |
| Hoboken                                                                                                                                                                                                                                                                    | Thomas G. Connors Elementary School              | Scope development with DOE and District                                                                                                       |
| Perth Amboy                                                                                                                                                                                                                                                                | All Grade Levels                                 | Scope development with DOE and District                                                                                                       |
| Plainfield                                                                                                                                                                                                                                                                 | Woodland and/or Cook Elementary School           | Scope development with DOE and District                                                                                                       |
| Union City                                                                                                                                                                                                                                                                 | Elementary School Grade Level                    | Scope development with DOE and District                                                                                                       |



## Appendix C - Status of Emergent Project Program

### Emergent Project Program Status as of September 30, 2015

#### SDA Managed Emergent Projects

##### **Construction**

| <u>District</u> | <u>School Name</u>                   | <u>Project Scope</u>           |
|-----------------|--------------------------------------|--------------------------------|
| Bridgeton       | Broad Street Elementary School       | Building Envelope              |
| Irvington       | Irvington High School                | Roof, HVAC and Masonry Repairs |
| Irvington       | University Middle School             | Building Envelope              |
| Irvington       | University Middle School             | Building Envelope              |
| Passaic City    | Number 12 HS                         | Building Envelope              |
| Trenton         | Hedgepath Williams Elementary School | Roof Repairs                   |
| Vineland        | High School South                    | HVAC                           |

##### **Design**

| <u>District</u> | <u>School Name</u>                   | <u>Project Scope</u> |
|-----------------|--------------------------------------|----------------------|
| Newark          | Chancellor Avenue School             | Structural           |
| Paterson        | Roberto Clemente                     | HVAC                 |
| Trenton         | Hedgepath Williams Elementary School | Domestic Water       |

##### **Design Procurement**

| <u>District</u> | <u>School Name</u>       | <u>Project Scope</u> |
|-----------------|--------------------------|----------------------|
| Camden          | Cramer Elementary School | Structural           |

## Appendix D - School Facilities Projects Approved by DOE

From April 1, 2015 through September 30, 2015, the New Jersey Department of Education did not approve any school facilities projects undertaken and funded by the SDA. As such, there are no projects exceeding the Facilities Efficiencies Standards (FES).

| School Facilities Projects Approved by DOE |                                           |                                          |                                                                        |                                                                               |
|--------------------------------------------|-------------------------------------------|------------------------------------------|------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| April 1, 2015 – September 30, 2015         |                                           |                                          |                                                                        |                                                                               |
|                                            | Total School Facilities Projects Approved | Required Educational Adequacy/FES Review | Projects Requiring Educational Adequacy/RES Review & Exceeding the FES | % of Projects Requiring Educational Adequacy/FES Review and Exceeding the FES |
| All Districts                              | 66                                        | 10                                       | 0                                                                      | 0                                                                             |
| SDA Districts                              | 0                                         | 0                                        | 0                                                                      | 0                                                                             |
| RODs                                       | 66                                        | 10                                       | 0                                                                      | 0                                                                             |

*The information included in the table above was provided by the New Jersey Department of Education, Office of School Facilities.*



## Appendix E - Cost of Construction Per Square Foot Comparison to MSA

| <b>Metropolitan Statistical Area (MSA) Totals</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                       |                          |                      |                    |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|--------------------------|----------------------|--------------------|
| <b>Cost Per Square Foot Comparison at Bid</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                       |                          |                      |                    |
| <b>Statistical Brief</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                       |                          |                      |                    |
| <b>Source</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <b>Area</b>           | <b>Elementary School</b> | <b>Middle School</b> | <b>High School</b> |
| <b>McGraw-Hill<br/>Metropolitan Statistical Area (MSA)</b><br>(April 2015 - June 2015)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Philadelphia          | -                        | -                    | -                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | New York              | \$573                    | -                    | \$355              |
| <b>School Planning &amp; Management</b><br>by Region 2 State Average <sup>1</sup><br>(January - December 2014)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | NY, NJ, PA<br>Average | \$235                    | \$251                | \$333              |
| <b>New York City<br/>School Construction Authority<sup>^</sup></b><br>(July 2013 - June 2014)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | New York<br>City      | \$552                    | \$604                | -                  |
| <b>SDA Managed Projects</b><br>(2nd and 3rd Quarter Actual)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Statewide             | \$269                    | -                    | -                  |
| <p><i>The table represents a statistical cross-section of data from numerous sources with report dates ranging from July 2013 to September 2015. Costs are at time of bid.</i></p> <p><i>1 - Current reporting is for Region 2 (for NJ, NY and PA only) as reported by School Planning &amp; Management.</i></p> <p><i><sup>^</sup>Numbers reflect the New York City Mayor's Management Report September 2014 costs at completion excluding budgeted Change Order Contingency of 10% percent.</i></p> <p><i>*Cost at Bid for 1 Addition/Renovation project (New Brunswick Robeson E.S.) and 2 new schools (Garfield James Madison E.S. and Newark South Street E.S.) SDA District Projects. Construction costs do not include costs for site construction. (For projects advanced via Design-Build Engagements, design fees included in the bid amount have been deducted to calculate the Construction Costs Per Square Foot).</i></p> |                       |                          |                      |                    |

The table above provides a comparison of cost per square-foot for new school construction (public schools) in both the Philadelphia and New York City Metropolitan Statistical Comparison (MSAs). This addresses the August 2007 statutory requirement that costs of school facilities projects undertaken and funded by the SDA be compared to similar school facilities projects constructed in the New York City and Philadelphia MSAs.

The U.S. Office of Management and Budget is responsible for developing standards for defining MSAs and for applying these standards with Census data.

The table above also includes information from the School Planning and Management School Construction Report, a recognized national construction data source, as well as information from the New York City Department of Education School Construction Authority. The use of multiple sources to monitor and analyze construction costs provides assurances that industry-wide pricing trends are addressed.

## Appendix F - School Facilities Construction Bonds and Notes

| <b>New Jersey Schools Development Authority</b><br><b>EDA School Facilities Construction Bonds and Notes</b><br><b>State Fiscal Years 2001–2016</b> |                   |               |                   |                      |                                |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------------|-------------------|----------------------|--------------------------------|
| <b>Fiscal Year</b>                                                                                                                                  | <b>Issue Date</b> | <b>Series</b> | <b>Restricted</b> | <b>Denominations</b> | <b>Principal Amount Issued</b> |
| 2001                                                                                                                                                | 04/02/01          | A             |                   | \$5,000              | \$ 500,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 500,000,000                 |
| 2002                                                                                                                                                | 12/28/01          | B             | QZAB              | \$5,000              | \$ 8,600,000                   |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 8,600,000                   |
| 2003                                                                                                                                                | 10/16/02          | C             |                   | \$5,000              | \$ 600,000,000                 |
| 2003                                                                                                                                                | 12/30/02          | D             | QZAB              | \$5,000              | \$ 29,400,000                  |
| 2003                                                                                                                                                | 03/14/03          | E             | QZAB              | \$5,000              | \$ 7,929,000                   |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 637,329,000                 |
| 2004                                                                                                                                                | 08/07/03          | F             |                   | \$5,000              | \$ 600,000,000                 |
| 2004                                                                                                                                                | 01/23/04          | G             |                   | \$5,000              | \$ 650,000,000                 |
| 2004                                                                                                                                                | 05/18/04          | H             |                   | \$5,000              | \$ 300,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 1,550,000,000               |
| 2005                                                                                                                                                | 08/31/04          | I             |                   | \$5,000              | \$ 250,000,000                 |
| 2005                                                                                                                                                | 08/31/04          | J             |                   | \$5,000              | \$ 500,000,000                 |
| 2005                                                                                                                                                | 04/06/05          | L             |                   | \$5,000              | \$ 150,000,000                 |
| 2005                                                                                                                                                | 04/06/05          | M             |                   | \$5,000              | \$ 500,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 1,400,000,000               |
| 2006                                                                                                                                                | 10/04/05          | O             |                   | \$5,000              | \$ 750,000,000                 |
| 2006                                                                                                                                                | 12/15/05          | P             |                   | \$5,000              | \$ 175,000,000                 |
| 2006                                                                                                                                                | 12/15/05          | Q             |                   | \$5,000              | \$ 500,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 1,425,000,000               |
| 2007                                                                                                                                                | 11/02/06          | R             |                   | \$5,000              | \$ 500,000,000                 |
| 2007                                                                                                                                                | 11/02/06          | S             |                   | \$5,000              | \$ 100,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 600,000,000                 |
| 2008                                                                                                                                                | 10/04/07          | T             |                   | \$5,000              | \$ 500,000,000                 |
| 2008                                                                                                                                                | 10/04/07          | U             |                   | \$5,000              | \$ 300,000,000                 |
| 2008                                                                                                                                                | 06/03/08          | X             |                   | \$5,000              | \$ 250,000,000                 |
| 2008                                                                                                                                                | 06/03/08          | Y             |                   | \$5,000              | \$ 200,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 1,250,000,000               |
| 2009                                                                                                                                                | 01/29/09          | Z             |                   | \$5,000              | \$ 175,000,000                 |
| 2009                                                                                                                                                | 06/18/09          | A Notes       |                   | \$5,000              | \$ 400,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 575,000,000                 |
| 2010                                                                                                                                                | 08/20/09          | BB            |                   | \$5,000              | \$ 200,000,000                 |
| 2010                                                                                                                                                | 05/17/10          | CC-1          | BAB               | \$5,000              | \$ 104,115,000                 |
| 2010                                                                                                                                                | 05/17/10          | CC-2          |                   | \$5,000              | \$ 48,910,000                  |
| 2010                                                                                                                                                | 05/17/10          | B Notes       | BAB               | \$2,000              | \$ 350,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 703,025,000                 |
| 2013                                                                                                                                                | 10/03/12          | G Notes       |                   | \$5,000              | \$ 119,060,000                 |
| 2013                                                                                                                                                | 10/03/12          | H Notes       |                   | \$5,000              | \$ 119,060,000                 |
| 2013                                                                                                                                                | 10/03/12          | KK            |                   | \$5,000              | \$ 136,880,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 375,000,000                 |
| 2014                                                                                                                                                | 05/06/14          | RR            |                   | \$5,000              | \$ 60,000,000                  |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 60,000,000                  |
| 2015                                                                                                                                                | 10/17/14          | UU            |                   | \$5,000              | \$ 525,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 525,000,000                 |
| 2016                                                                                                                                                | 08/31/15          | WW            |                   | \$5,000              | \$ 500,000,000                 |
| <i>Subtotal</i>                                                                                                                                     |                   |               |                   |                      | \$ 500,000,000                 |
| <b>Grand Total</b>                                                                                                                                  |                   |               |                   |                      | <b>\$ 10,108,954,000</b>       |



## **Appendix G - Projects Advertised and Awarded Under the Christie Administration**

## Work Advanced Under the Christie Administration

(January 1, 2010 - September 30, 2015)

| <u>District</u> | <u>Project</u>                                    | <u>Project Category</u> | <u>Activity</u> | <u>Construction Cost Estimate (CCE)</u> | <u>Contract Award Amount</u> | <u>Date</u> |
|-----------------|---------------------------------------------------|-------------------------|-----------------|-----------------------------------------|------------------------------|-------------|
| Camden          | Lanning Square Elementary School                  | Other Capital Work      | Advertisement   | \$4,486,270                             |                              | 1/6/10      |
| Passaic         | Leonard Place ECC/BOE Offices                     | Other Capital Work      | Advertisement   | \$4,315,016                             |                              | 1/6/10      |
| Irvington       | Union Avenue Middle School - Design Services      | Emergent Project        | Award           |                                         | \$120,264                    | 1/6/10      |
| Trenton         | Trenton Central High School - Design Services     | Emergent Project        | Award           |                                         | \$30,305                     | 1/7/10      |
| Garfield        | James Madison School #10                          | Other Capital Work      | Advertisement   | \$953,763                               |                              | 1/7/10      |
| Garfield        | Garfield Middle School                            | Emergent Project        | Award           |                                         | \$16,640                     | 1/27/10     |
| Elizabeth       | New PreK-8 School #29 - Consultant                | Capital Project         | Award           |                                         | \$2,000                      | 3/5/10      |
| Paterson        | School #16                                        | Emergent Project        | Award           |                                         | \$85,416                     | 4/5/13      |
| Paterson        | School #3                                         | Emergent Project        | Award           |                                         | \$142,000                    | 4/9/10      |
| East Orange     | Hart Middle School                                | Emergent Project        | Advertisement   | \$339,900                               |                              | 4/22/10     |
| Paterson        | Sage Adult High School                            | Emergent Project        | Advertisement   | \$465,870                               |                              | 4/30/10     |
| Paterson        | ECC at 14th Street                                | Emergent Project        | Advertisement   | \$217,842                               |                              | 4/30/10     |
| Camden          | Lanning Square Elementary School                  | Other Capital Work      | Award           |                                         | \$2,982,675                  | 5/7/10      |
| Neptune         | Midtown Community                                 | Emergent Project        | Award           |                                         | \$17,574                     | 5/18/10     |
| Paterson        | School #10                                        | Emergent Project        | Advertisement   | \$135,000                               |                              | 5/18/10     |
| Passaic         | Leonard Place ECC/BOE Offices                     | Other Capital Work      | Award           |                                         | \$2,593,000                  | 5/24/10     |
| East Orange     | Hart Middle School                                | Emergent Project        | Award           |                                         | \$213,000                    | 6/16/10     |
| Passaic         | Thomas Jefferson Elementary School                | Emergent Project        | Advertisement   | \$289,750                               |                              | 6/18/10     |
| Passaic         | William B. Cruise School #11                      | Emergent Project        | Advertisement   | \$1,487,206                             |                              | 6/18/10     |
| Passaic         | School #6                                         | Emergent Project        | Advertisement   | \$890,218                               |                              | 6/18/10     |
| East Orange     | Garfield Jackson Academy                          | Emergent Project        | Advertisement   | \$106,500                               |                              | 6/21/10     |
| Newark          | Weequahic High School                             | Emergent Project        | Advertisement   | \$2,471,114                             |                              | 7/6/10      |
| Newark          | Avon Avenue Elementary School                     | Emergent Project        | Advertisement   | \$409,506                               |                              | 7/8/10      |
| Newark          | Roberto Clemente Elementary School                | Emergent Project        | Advertisement   | \$933,207                               |                              | 7/8/10      |
| Newark          | Speedway Elementary School                        | Emergent Project        | Advertisement   | \$96,925                                |                              | 7/8/10      |
| Newark          | Bragaw Elementary School                          | Emergent Project        | Advertisement   | \$372,802                               |                              | 7/8/10      |
| Paterson        | ECC at 14th Street                                | Emergent Project        | Award           |                                         | \$215,000                    | 7/16/10     |
| Newark          | East Side High School                             | Emergent Project        | Advertisement   | \$1,377,818                             |                              | 7/14/10     |
| Newark          | Malcolm X. Shabazz High School                    | Emergent Project        | Advertisement   | \$2,676,698                             |                              | 7/14/10     |
| Camden          | Washington Elementary School                      | Emergent Project        | Award           |                                         | \$48,750                     | 7/19/10     |
| Camden          | Broadway School                                   | Emergent Project        | Award           |                                         | \$55,619                     | 7/21/10     |
| Paterson        | Sage Adult High School                            | Emergent Project        | Award           |                                         | \$328,000                    | 7/23/10     |
| Newark          | Warren Street High School                         | Emergent Project        | Advertisement   | \$1,576,844                             |                              | 7/23/10     |
| Newark          | Dr. William Horton Elementary School              | Emergent Project        | Advertisement   | \$680,527                               |                              | 7/23/10     |
| Newark          | Barringer High School                             | Emergent Project        | Advertisement   | \$283,799                               |                              | 7/23/10     |
| Paterson        | School #10                                        | Emergent Project        | Award           |                                         | \$109,900                    | 7/26/10     |
| Newark          | South Street Elementary School                    | Emergent Project        | Advertisement   | \$809,835                               |                              | 7/27/10     |
| Camden          | Fetters School                                    | Emergent Project        | Award           |                                         | \$42,651                     | 8/10/10     |
| East Orange     | Garfield Jackson Academy                          | Emergent Project        | Award           |                                         | \$139,000                    | 8/27/10     |
| Newark          | Avon Avenue Elementary School                     | Emergent Project        | Award           |                                         | \$387,000                    | 8/31/10     |
| Passaic         | William B. Cruise School #11                      | Emergent Project        | Award           |                                         | \$1,516,746                  | 9/2/10      |
| Newark          | Roberto Clemente Elementary School                | Emergent Project        | Award           |                                         | \$992,000                    | 9/3/10      |
| Passaic         | Thomas Jefferson Elementary School                | Emergent Project        | Award           |                                         | \$231,000                    | 9/7/10      |
| Trenton         | Central High School                               | Emergent Project        | Award           |                                         | \$134,702                    | 9/8/10      |
| Newark          | Wilson Avenue Elementary School - Design Services | Emergent Project        | Award           |                                         | \$178,174                    | 9/23/10     |
| Passaic         | School #6                                         | Emergent Project        | Award           |                                         | \$742,000                    | 9/27/10     |
| Newark          | Malcolm X. Shabazz High School                    | Emergent Project        | Award           |                                         | \$2,347,000                  | 10/1/10     |
| Newark          | Weequahic High School                             | Emergent Project        | Award           |                                         | \$1,488,000                  | 10/6/10     |
| Newark          | Barringer High School                             | Emergent Project        | Award           |                                         | \$311,000                    | 10/13/10    |
| Camden          | Camden High School                                | Emergent Project        | Award           |                                         | \$125,950                    | 10/21/10    |
| Newark          | Bragaw Elementary School                          | Emergent Project        | Award           |                                         | \$626,881                    | 10/21/10    |
| Paterson        | Don Bosco Academy                                 | Emergent Project        | Award           |                                         | \$87,725                     | 10/21/10    |
| Newark          | East Side High School                             | Emergent Project        | Award           |                                         | \$1,430,000                  | 10/28/10    |

| <u>District</u> | <u>Project</u>                                       | <u>Project Category</u>             | <u>Activity</u> | <u>Construction Cost Estimate (CCE)</u>                                         | <u>Contract Award Amount</u> | <u>Date</u> |
|-----------------|------------------------------------------------------|-------------------------------------|-----------------|---------------------------------------------------------------------------------|------------------------------|-------------|
| Newark          | South Street Elementary School                       | Emergent Project                    | Award           |                                                                                 | \$997,000                    | 11/4/10     |
| Camden          | Sharp Elementary School                              | Emergent Project                    | Advertisement   | \$226,130                                                                       |                              | 1/7/11      |
| Newark          | Dr. William Horton Elementary School                 | Emergent Project                    | Award           |                                                                                 | \$732,000                    | 1/31/11     |
| East Orange     | Warwick Institute                                    | Emergent Project                    | Advertisement   | \$625,500                                                                       |                              | 2/25/11     |
| East Orange     | Houston Academy                                      | Emergent Project                    | Advertisement   | \$960,247                                                                       |                              | 3/22/11     |
| Irvington       | Union Avenue Middle School                           | Emergent Project                    | Advertisement   | \$1,236,609                                                                     |                              | 3/24/11     |
| Camden          | Molina Elementary School                             | Emergent Project                    | Advertisement   | \$2,505,978                                                                     |                              | 3/25/11     |
| East Orange     | Ecole de Louverture Elementary School                | Emergent Project                    | Advertisement   | \$194,598                                                                       |                              | 4/15/11     |
| Camden          | Sharp Elementary School                              | Emergent Project                    | Award           |                                                                                 | \$196,146                    | 4/29/11     |
| Newark          | Science Park High School                             | Emergent Project                    | Advertisement   | \$270,875                                                                       |                              | 5/2/11      |
| Phillipsburg    | Phillipsburg High School                             | Other Capital Work                  | Advertisement   | \$696,765                                                                       |                              | 5/19/11     |
| Newark          | Roberto Clemente Elementary School - Consultant      | Emergent Project                    | Award           |                                                                                 | \$11,930                     | 5/19/11     |
| Newark          | Bragaw Elementary School - Consultant                | Emergent Project                    | Award           |                                                                                 | \$11,930                     | 5/19/11     |
| Pemberton       | ECC #1                                               | Corrective Work                     | Award           |                                                                                 | \$176,000                    | 5/27/11     |
| Camden          | Molina Elementary School                             | Emergent Project                    | Award           |                                                                                 | \$2,498,000                  | 5/31/11     |
| Jersey City     | PS 3 & MS 4 - Consultant Services                    | Other Capital Work                  | Advertisement   | \$251,400                                                                       |                              | 6/3/11      |
| East Orange     | Johnnie L. Cochrane Academy                          | Emergent Project                    | Advertisement   | \$200,938                                                                       |                              | 6/17/11     |
| East Orange     | Warwick Institute                                    | Emergent Project                    | Award           |                                                                                 | \$557,000                    | 6/22/11     |
| Irvington       | Union Avenue Middle School                           | Emergent Project                    | Award           |                                                                                 | \$1,063,000                  | 6/23/11     |
| Trenton         | Central High School                                  | Emergent Project                    | Award           |                                                                                 | \$59,730                     | 6/24/11     |
| East Orange     | Houston Academy                                      | Emergent Project                    | Award           |                                                                                 | \$538,100                    | 6/24/11     |
| Paterson        | Don Bosco Academy                                    | Emergent Project                    | Award           |                                                                                 | \$303,993                    | 6/29/11     |
| Newark          | Science Park High School                             | Emergent Project                    | Award           |                                                                                 | \$275,000                    | 6/29/11     |
| Jersey City     | PS 3 & MS 4 - Consultant Services                    | Other Capital Work                  | Award           |                                                                                 | \$156,511                    | 6/30/11     |
| East Orange     | Ecole de Louverture Elementary School                | Emergent Project                    | Award           |                                                                                 | \$187,777                    | 7/6/11      |
| Newark          | Science Park High School - Consultant                | Emergent Project                    | Advertisement   | \$20,000                                                                        |                              | 7/7/11      |
| Jersey City     | ECC #13                                              | Abatement, Demo & Site Improvements | Advertisement   | \$1,063,542                                                                     |                              | 7/28/11     |
| Newark          | Science Park High School                             | Emergent Project                    | Advertisement   | \$360,000                                                                       |                              | 8/1/11      |
| Jersey City     | PS 3 & MS 4 - Consultant Services                    | Other Capital Work                  | Award           |                                                                                 | \$152,200                    | 8/5/11      |
| East Orange     | Johnnie L. Cochrane Academy                          | Emergent Project                    | Award           |                                                                                 | \$218,800                    | 8/18/11     |
| Newark          | Science Park High School - Consultant                | Emergent Project                    | Award           |                                                                                 | \$19,900                     | 9/7/11      |
| Newark          | Science Park High School                             | Other Capital Work                  | Advertisement   | \$20,000                                                                        |                              | 9/13/11     |
| Jersey City     | ECC #13                                              | Abatement, Demo & Site Improvements | Award           |                                                                                 | \$673,673                    | 10/20/11    |
| Phillipsburg    | Phillipsburg High School                             | Other Capital Work                  | Award           |                                                                                 | \$667,040                    | 10/20/11    |
| Keansburg       | Caruso Elementary School - Early Site Package        | Capital Project                     | Advertisement   | \$1,082,473                                                                     |                              | 10/20/11    |
| Elizabeth       | Elizabeth High School - Early Site Package           | Capital Project                     | Advertisement   | \$2,215,000                                                                     |                              | 12/5/11     |
| Long Branch     | George L. Catrambone Elementary School               | Capital Project                     | Advertisement   | \$33,201,924                                                                    |                              | 12/20/11    |
| Keansburg       | Caruso Elementary School - Early Site Package        | Capital Project                     | Award           |                                                                                 | \$870,000                    | 1/27/12     |
| Camden          | Morgan Village Middle School - Demolition            | Capital Project                     | Advertisement   | \$2,487,506                                                                     |                              | 2/3/12      |
| Paterson        | PS #24                                               | Emergent Project                    | Award           |                                                                                 | \$13,280                     | 2/10/12     |
| Paterson        | Public School #16 - Early Site Package               | Capital Project                     | Advertisement   | \$2,288,170                                                                     |                              | 3/27/12     |
| Elizabeth       | Elizabeth High School - Early Site Package           | Capital Project                     | Award           |                                                                                 | \$1,587,500                  | 4/16/12     |
| Jersey City     | Public School 20 - Early Site Package                | Capital Project                     | Advertisement   | \$1,351,603                                                                     |                              | 4/17/12     |
| Camden          | East Camden Middle School                            | Emergent Project                    | Advertisement   | \$3,125,904                                                                     |                              | 4/24/12     |
| West New York   | Harry L. Bain - Warminster Building Demolition       | Capital Project                     | Advertisement   | \$1,427,167                                                                     |                              | 5/8/12      |
| Camden          | Morgan Village Middle School - Demolition            | Capital Project                     | Award           |                                                                                 | \$1,870,887                  | 5/21/12     |
| New Brunswick   | A. Chester Redshaw Elementary School                 | Capital Project                     | Advertisement   | \$41,411,806                                                                    |                              | 5/30/12     |
|                 |                                                      |                                     |                 | <b>As of May 30, 2012, over \$100 million in contracts have been advertised</b> |                              |             |
| Jersey City     | PS 3 & MS 4 - Design Services                        | Other Capital Work                  | Advertisement   | \$1,320,200                                                                     |                              | 5/31/12     |
| Newark          | Wilson Avenue Elementary School                      | Emergent Project                    | Advertisement   | \$2,678,776                                                                     |                              | 6/1/12      |
| Paterson        | International High School                            | Capital Project                     | Advertisement   | \$496,858                                                                       |                              | 6/1/12      |
| Paterson        | Marshall Street Elementary School - Soil Removal     | Capital Project                     | Advertisement   | \$101,626                                                                       |                              | 6/13/12     |
| Paterson        | Public School #16 - Early Site Package               | Capital Project                     | Award           |                                                                                 | \$1,376,000                  | 6/14/12     |
| Paterson        | PS 6                                                 | Emergent Project                    | Advertisement   | \$1,566,875                                                                     |                              | 6/22/12     |
| Jersey City     | Elementary School #3 - Early Site Package            | Capital Project                     | Advertisement   | \$2,776,200                                                                     |                              | 6/25/12     |
| Newark          | Oliver Street Elementary School - Early Site Package | Capital Project                     | Advertisement   | \$2,362,831                                                                     |                              | 6/27/12     |



| <u>District</u>                                                                       | <u>Project</u>                                         | <u>Project Category</u> | <u>Activity</u> | <u>Construction Cost Estimate (CCE)</u> | <u>Contract Award Amount</u> | <u>Date</u> |
|---------------------------------------------------------------------------------------|--------------------------------------------------------|-------------------------|-----------------|-----------------------------------------|------------------------------|-------------|
| Elizabeth                                                                             | Elizabeth High School                                  | Capital Project         | Advertisement   | \$53,500,000                            |                              | 7/11/12     |
| Greater Egg Harbor                                                                    | Cedar Creek HS                                         | Capital Project         | Advertisement   | \$464,000                               |                              | 7/17/12     |
| Camden                                                                                | East Camden Middle School                              | Emergent Project        | Award           |                                         | \$2,679,000                  | 7/19/12     |
| Jersey City                                                                           | Public School 20 - Early Site Package                  | Capital Project         | Award           |                                         | \$874,444                    | 7/20/12     |
| West New York                                                                         | Harry L. Bain - Warminster Building Demolition         | Capital Project         | Award           |                                         | \$1,350,000                  | 7/20/12     |
| Elizabeth                                                                             | Elizabeth High School - CM Services                    | Capital Project         | Advertisement   | \$2,184,746                             |                              | 7/23/12     |
| Newark                                                                                | Wilson Avenue Elementary School                        | Emergent Project        | Award           |                                         | \$1,940,000                  | 8/7/12      |
| Paterson                                                                              | Marshall Street Elementary School - Early Site Package | Capital Project         | Award           |                                         | \$82,013                     | 8/22/12     |
| Long Branch                                                                           | George L. Catrambone Elementary School                 | Capital Project         | Award           |                                         | \$27,500,000                 | 8/22/12     |
| Jersey City                                                                           | PS 3 & MS 4 - Design Services                          | Other Capital Work      | Award           |                                         | \$200,000                    | 8/29/12     |
| Paterson                                                                              | PS 6                                                   | Emergent Project        | Award           |                                         | \$1,483,300                  | 9/7/12      |
| Newark                                                                                | Oliver Street Elementary School - Early Site Package   | Capital Project         | Award           |                                         | \$1,844,444                  | 9/13/12     |
| Greater Egg Harbor                                                                    | Cedar Creek HS                                         | Capital Project         | Award           |                                         | \$394,444                    | 9/20/12     |
| Passaic                                                                               | Henry Street Elementary School                         | Capital Project         | Advertisement   | \$27,802,475                            |                              | 9/28/12     |
| <b>As of September 28, 2012, over \$200 million in contracts have been advertised</b> |                                                        |                         |                 |                                         |                              |             |
| Elizabeth                                                                             | Elizabeth High School - CM Services                    | Capital Project         | Award           |                                         | \$2,138,900                  | 10/4/12     |
| New Brunswick                                                                         | A. Chester Redshaw Elementary School                   | Capital Project         | Award           |                                         | \$34,872,000                 | 10/9/12     |
| <b>As of October 9, 2012, over \$100 million in contracts have been awarded</b>       |                                                        |                         |                 |                                         |                              |             |
| Jersey City                                                                           | Elementary School #3 - Early Site Package              | Capital Project         | Award           |                                         | \$1,869,000                  | 10/10/12    |
| Paterson                                                                              | International High School                              | Emergent Project        | Award           |                                         | \$546,000                    | 11/8/12     |
| Newark                                                                                | Ridge Street Elementary School                         | Emergent Project        | Advertisement   | \$731,826                               |                              | 11/21/12    |
| Newark                                                                                | Oliver Street Elementary School                        | Capital Project         | Advertisement   | \$38,867,000                            |                              | 11/29/12    |
| Newark                                                                                | West Side High School                                  | Emergent Project        | Award           |                                         | \$51,117                     | 11/29/12    |
| Newark                                                                                | Hawkins Street Elementary School                       | Emergent Project        | Advertisement   | \$700,042                               |                              | 12/6/12     |
| Elizabeth                                                                             | Elizabeth High School                                  | Capital Project         | Award           |                                         | \$42,977,700                 | 12/20/12    |
| Newark                                                                                | Elliott Street Elementary School                       | Capital Project         | Advertisement   | \$36,320,000                            |                              | 12/27/12    |
| Camden                                                                                | Sharp Elementary School                                | Emergent Project        | Award           |                                         | \$144,626                    | 1/15/13     |
| Newark                                                                                | Sussex Avenue Elementary School                        | Emergent Project        | Advertisement   | \$424,283                               |                              | 1/28/13     |
| Newark                                                                                | Oliver Street Elementary School - CM Services          | Capital Project         | Advertisement   | \$995,000                               |                              | 1/29/13     |
| Burlington City                                                                       | Burlington City High School                            | Capital Project         | Advertisement   | \$15,000                                |                              | 1/31/13     |
| Jersey City                                                                           | Public School 20 - CM Services                         | Capital Project         | Advertisement   | \$1,550,000                             |                              | 2/5/13      |
| Phillipsburg                                                                          | Phillipsburg High School                               | Capital Project         | Advertisement   | \$87,097,636                            |                              | 2/11/13     |
| <b>As of February 11, 2013, over \$300 million in contracts have been advertised</b>  |                                                        |                         |                 |                                         |                              |             |
| Paterson                                                                              | Marshall Street Elementary School                      | Capital Project         | Advertisement   | \$26,525,000                            |                              | 2/12/13     |
| <b>As of February 12, 2013, over \$400 million in contracts have been advertised</b>  |                                                        |                         |                 |                                         |                              |             |
| Trenton                                                                               | Central High School West                               | Emergent Project        | Advertisement   | \$1,170,180                             |                              | 2/20/13     |
| Paterson                                                                              | Marshall Street Elementary School - CM Services        | Capital Project         | Advertisement   | \$1,723,596                             |                              | 2/21/13     |
| Jersey City                                                                           | Elementary School #3                                   | Capital Project         | Advertisement   | \$34,213,000                            |                              | 2/25/13     |
| Newark                                                                                | Ridge Street Elementary School                         | Emergent Project        | Award           |                                         | \$757,000                    | 2/26/13     |
| Jersey City                                                                           | Public School 20                                       | Capital Project         | Advertisement   | \$28,867,800                            |                              | 3/6/13      |
| Newark                                                                                | Elliott Street Elementary School - CM Services         | Capital Project         | Advertisement   | \$1,025,000                             |                              | 3/6/13      |
| Burlington City                                                                       | Burlington City High School                            | Capital Project         | Award           |                                         | \$13,200                     | 3/19/13     |
| East Orange                                                                           | Ecole de Louverture Elementary School                  | Emergent Project        | Advertisement   | \$239,563                               |                              | 3/21/13     |
| Newark                                                                                | Hawkins Street Elementary School                       | Emergent Project        | Award           |                                         | \$713,000                    | 3/25/13     |
| Jersey City                                                                           | PS 3 & MS 4                                            | Other Capital Work      | Advertisement   | \$696,607                               |                              | 3/26/13     |
| Camden                                                                                | HB Wilson Elementary School                            | Other Capital Work      | Advertisement   | \$1,543,142                             |                              | 3/27/13     |
| Passaic                                                                               | Henry Street Elementary School                         | Capital Project         | Award           |                                         | \$28,900,000                 | 4/9/13      |
| West New York                                                                         | PS #1                                                  | Emergent Project        | Award           |                                         | \$1,040,570                  | 4/15/13     |
| Newark                                                                                | Oliver Street Elementary School                        | Capital Project         | Award           |                                         | \$40,895,000                 | 4/17/13     |
| Newark                                                                                | Sussex Avenue Elementary School                        | Emergent Project        | Award           |                                         | \$452,000                    | 4/17/13     |
| West New York                                                                         | PS #5                                                  | Emergent Project        | Award           |                                         | \$1,192,466                  | 4/18/13     |
| Newark                                                                                | Alma-Flagg Elementary School                           | Emergent Project        | Award           |                                         | \$470,250                    | 4/23/13     |
| Harrison                                                                              | Washington Middle School                               | Emergent Project        | Award           |                                         | \$281,779                    | 4/26/13     |
| Jersey City                                                                           | Elementary School #3 - CM Services                     | Capital Project         | Advertisement   | \$1,200,000                             |                              | 4/30/13     |
| Trenton                                                                               | Trenton Central High School - Design Services          | Capital Project         | Advertisement   | \$605,000                               |                              | 4/30/13     |
| Newark                                                                                | Elliott Street Elementary School                       | Capital Project         | Award           |                                         | \$37,937,000                 | 5/1/13      |

|               |                                                                    |                    | As of May 1, 2013, over \$200 million in contracts have been awarded           |                                  |                       |          |
|---------------|--------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------|----------------------------------|-----------------------|----------|
| District      | Project                                                            | Project Category   | Activity                                                                       | Construction Cost Estimate (CCE) | Contract Award Amount | Date     |
| East Orange   | Ecole de Louverture Elementary School                              | Emergent Project   | Award                                                                          |                                  | \$248,000             | 5/13/13  |
| Passaic       | Wm. B. Cruise Memorial School #11                                  | Emergent Project   | Award                                                                          |                                  | \$1,334,945           | 5/13/13  |
| Trenton       | Central High School West                                           | Emergent Project   | Award                                                                          |                                  | \$1,325,000           | 5/14/13  |
| Camden        | Pyne Point Middle School                                           | Emergent Project   | Award                                                                          |                                  | \$101,966             | 5/15/13  |
| Paterson      | Don Bosco Academy - UST Removals                                   | Other Capital Work | Advertisement                                                                  | \$134,277                        |                       | 5/21/13  |
| Vineland      | Vineland Sr. High School South - Design Services                   | Emergent Project   | Advertisement                                                                  | \$177,000                        |                       | 5/29/13  |
| Bridgeton     | Buckshutem & Quarter Mile Lane Elementary Schools                  | Capital Project    | Advertisement                                                                  | \$43,414,000                     |                       | 5/31/13  |
|               |                                                                    |                    | As of May 31, 2013, over \$500 million in contracts have been advertised       |                                  |                       |          |
| Phillipsburg  | Phillipsburg High School                                           | Capital Project    | Award                                                                          |                                  | \$80,490,000          | 6/6/13   |
|               |                                                                    |                    | As of June 6, 2013, over \$300 million in contracts have been awarded          |                                  |                       |          |
| Jersey City   | PS 3 & MS 4                                                        | Other Capital Work | Award                                                                          |                                  | \$688,000             | 6/10/13  |
| Irvington     | Union Avenue Middle School                                         | Emergent Project   | Award                                                                          |                                  | \$2,397,018           | 6/11/13  |
| Irvington     | Madison Avenue Elementary School                                   | Emergent Project   | Award                                                                          |                                  | \$247,511             | 6/11/13  |
| Salem         | Salem High School                                                  | Emergent Project   | Award                                                                          |                                  | \$647,217             | 6/13/13  |
| Irvington     | Chancellor Avenue Elementary School                                | Emergent Project   | Award                                                                          |                                  | \$555,490             | 6/13/13  |
| Paterson      | Marshall Street Elementary School                                  | Capital Project    | Award                                                                          |                                  | \$29,345,000          | 6/18/13  |
| Newark        | Oliver Street Elementary School - CM Services                      | Capital Project    | Award                                                                          |                                  | \$1,207,951           | 6/20/13  |
| Paterson      | Marshall Street Elementary School - CM Services                    | Capital Project    | Award                                                                          |                                  | \$1,522,607           | 6/21/13  |
| Passaic       | School #12                                                         | Emergent Project   | Award                                                                          |                                  | \$458,812             | 6/26/13  |
| Keansburg     | Joseph C. Caruso Elementary School                                 | Capital Project    | Advertisement                                                                  | \$32,434,000                     |                       | 6/27/13  |
| Camden        | HB Wilson Elementary School                                        | Other Capital Work | Award                                                                          |                                  | \$1,072,444           | 7/15/13  |
| Jersey City   | Elementary School #3                                               | Capital Project    | Award                                                                          |                                  | \$33,487,500          | 7/16/13  |
|               |                                                                    |                    | As of July 16, 2013, over \$400 million in contracts have been awarded         |                                  |                       |          |
| Newark        | Elliott Street Elementary School - CM Services                     | Capital Project    | Award                                                                          |                                  | \$1,031,178           | 7/17/13  |
| West New York | Harry L. Bain Elementary School - Design Services                  | Capital Project    | Advertisement                                                                  | \$472,199                        |                       | 7/22/13  |
| Trenton       | Trenton Central High School - Design Services                      | Capital Project    | Award                                                                          |                                  | \$430,980             | 7/25/13  |
| Irvington     | University Middle School                                           | Emergent Project   | Award                                                                          |                                  | \$2,816,095           | 7/26/13  |
| Paterson      | Don Bosco Academy - UST Removals                                   | Other Capital Work | Award                                                                          |                                  | \$158,740             | 7/26/13  |
| Salem City    | Salem Middle School                                                | Emergent Project   | Award                                                                          |                                  | \$1,230,364           | 7/29/13  |
| Paterson      | PS #16 - Existing School Demolition                                | Capital Project    | Advertisement                                                                  | \$548,727                        |                       | 8/6/13   |
| Bridgeton     | Buckshutem & Quarter Mile Lane Elementary Schools - CM Services    | Capital Project    | Advertisement                                                                  | \$2,970,000                      |                       | 8/7/13   |
| Orange        | Orange Middle School - Design Services                             | Emergent Project   | Award                                                                          |                                  | \$144,713             | 8/15/13  |
| Jersey City   | Public School 20 - CM Services                                     | Capital Project    | Award                                                                          |                                  | \$1,102,736           | 8/21/13  |
| Paterson      | PS #16                                                             | Capital Project    | Advertisement                                                                  | \$31,917,000                     |                       | 8/28/13  |
| Jersey City   | Public School 20                                                   | Capital Project    | Award                                                                          |                                  | \$28,735,000          | 9/16/13  |
| Newark        | South Street Elementary School - Early Site Package                | Capital Project    | Advertisement                                                                  | \$9,335,798                      |                       | 9/17/13  |
|               |                                                                    |                    | As of September 17, 2013, over \$600 million in contracts have been advertised |                                  |                       |          |
| Vineland      | Vineland Senior High School South - Design Services                | Emergent Project   | Award                                                                          |                                  | \$117,095             | 9/20/13  |
| Paterson      | PS #16 - Existing School Demolition                                | Capital Project    | Award                                                                          |                                  | \$486,000             | 10/9/13  |
| West New York | Harry L. Bain Elementary School - Design Services                  | Capital Project    | Award                                                                          |                                  | \$484,910             | 10/21/13 |
| Passaic       | Henry Street Elementary School - Design Services                   | Capital Project    | Award                                                                          |                                  | \$230,000             | 10/22/13 |
| Bridgeton     | Broad Street Elementary School                                     | Emergent Project   | Award                                                                          |                                  | \$80,405              | 10/29/13 |
| Jersey City   | Elementary School #3 - CM Services                                 | Capital Project    | Award                                                                          |                                  | \$1,140,962           | 11/4/13  |
| Bridgeton     | Buckshutem & Quarter Mile Lane Elementary Schools                  | Capital Project    | Award                                                                          |                                  | \$45,613,770          | 11/12/13 |
| Camden        | Bonsall Elementary School                                          | Emergent Project   | Award                                                                          |                                  | \$59,120              | 11/14/13 |
| Irvington     | Irvington High School                                              | Emergent Project   | Award                                                                          |                                  | \$122,485             | 11/14/13 |
| Millville     | Millville High School and Lakeside Middle School - Design Services | Capital Project    | Advertisement                                                                  | \$1,068,000                      |                       | 12/20/13 |
| Paterson      | PS #16 - CM Services                                               | Capital Project    | Advertisement                                                                  | \$1,188,000                      |                       | 12/24/13 |
| Newark        | South Street Elementary School - Early Site Package                | Capital Project    | Award                                                                          |                                  | \$8,262,700           | 1/2/14   |
| Bridgeton     | Buckshutem & Quarter Mile Lane Elementary Schools - CM Services    | Capital Project    | Award                                                                          |                                  | \$1,697,636           | 1/13/14  |
|               |                                                                    |                    | As of January 13, 2014, over \$500 million in contracts have been awarded      |                                  |                       |          |
| Paterson      | PS #16                                                             | Capital Project    | Award                                                                          |                                  | \$34,944,000          | 1/17/14  |
| Keansburg     | Joseph C. Caruso Elementary School - CM Services                   | Capital Project    | Advertisement                                                                  | \$1,231,500                      |                       | 1/27/14  |
| Keansburg     | Joseph C. Caruso Elementary School                                 | Capital Project    | Award                                                                          |                                  | \$34,333,000          | 1/31/14  |
| Trenton       | Trenton Central High School                                        | Emergent Project   | Award                                                                          |                                  | \$309,630             | 2/3/14   |

| <u>District</u>                                                                       | <u>Project</u>                                                     | <u>Project Category</u>             | <u>Activity</u> | <u>Construction Cost Estimate (CCE)</u> | <u>Contract Award Amount</u> | <u>Date</u> |
|---------------------------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------|-----------------|-----------------------------------------|------------------------------|-------------|
| Garfield                                                                              | James Madison School #10 - Demolition & Early Site Package         | Capital Project                     | Advertisement   | \$1,270,800                             |                              | 2/19/14     |
| Gloucester City                                                                       | Gloucester City New ES/MS                                          | Capital Project                     | Advertisement   | \$40,367,000                            |                              | 3/4/14      |
| Orange                                                                                | Orange Middle School                                               | Emergent Project                    | Advertisement   | \$1,593,409                             |                              | 3/20/14     |
| Newark                                                                                | Chancellor Avenue Elementary School - Design Services              | Emergent Project                    | Award           |                                         | \$82,610                     | 4/1/2014    |
| Newark                                                                                | Science Park High School - Design Services                         | Emergent Project                    | Award           |                                         | \$75,300                     | 4/1/2014    |
| Paterson                                                                              | PS #16 - CM Services                                               | Capital Project                     | Award           |                                         | \$1,198,800                  | 4/1/2014    |
| Trenton                                                                               | Hedgepath Williams School - Design Service                         | Emergent Project                    | Award           |                                         | \$56,420                     | 4/8/2014    |
| Keansburg                                                                             | Joseph C. Caruso Elementary School - CM Services                   | Capital Project                     | Award           |                                         | \$1,109,378                  | 5/1/2014    |
| Millville                                                                             | Millville High School and Lakeside Middle School - Design Services | Capital Project                     | Award           |                                         | \$698,500                    | 5/1/2014    |
| Garfield                                                                              | James Madison School #10 - Demolition & Early Site Package         | Capital Project                     | Award           |                                         | \$1,057,000                  | 6/2/2014    |
| Orange                                                                                | Orange Middle School                                               | Emergent Project                    | Award           |                                         | \$1,047,000                  | 6/4/2014    |
| Elizabeth                                                                             | New Elementary School                                              | Capital Project                     | Advertisement   | \$42,713,000                            |                              | 6/9/2014    |
| Long Branch                                                                           | New High School                                                    | Other Capital Work                  | Award           |                                         | \$1,691,825                  | 6/10/2014   |
| Gloucester City                                                                       | Gloucester City ES/MS                                              | Capital Project                     | Award           |                                         | \$40,000,000                 | 8/6/2014    |
| <b>As of August 6, 2014, over \$600 million in contracts have been awarded</b>        |                                                                    |                                     |                 |                                         |                              |             |
| Gloucester City                                                                       | Gloucester City ES/MS - CM Services                                | Capital Project                     | Advertisement   | \$1,350,000                             |                              | 8/8/2014    |
| Trenton                                                                               | Trenton Central High School - Temporary Fencing                    | Capital Project                     | Advertisement   | \$123,053                               |                              | 8/8/2014    |
| Trenton                                                                               | Trenton Central High School - Temporary Fencing                    | Capital Project                     | Award           |                                         | \$139,900                    | 9/23/2014   |
| Newark                                                                                | West Side High School                                              | Abatement, Demo & Site Improvements | Advertisement   | \$1,394,164                             |                              | 10/8/2014   |
| Gloucester City                                                                       | Gloucester City ES/MS - CM Services                                | Capital Project                     | Award           |                                         | \$1,320,000                  | 12/15/2014  |
| Elizabeth                                                                             | New Elementary School                                              | Capital Project                     | Award           |                                         | \$44,456,800                 | 12/16/2014  |
| Trenton                                                                               | Trenton Central High School                                        | Capital Project - Abatement & Demo  | Advertisement   | \$8,994,717                             |                              | 12/19/2014  |
| Orange                                                                                | Orange High School - Design Services                               | Capital Project                     | Advertisement   | N/A                                     |                              | 12/30/2014  |
| <b>As of December 31, 2014, over \$700 million in contracts have been advertised</b>  |                                                                    |                                     |                 |                                         |                              |             |
| Newark                                                                                | West Side High School                                              | Abatement, Demo & Site Improvements | Award           |                                         | \$800,000                    | 1/28/2015   |
| Pemberton                                                                             | Denbo-Crichton School - Design Services                            | Capital Project                     | Advertisement   | N/A                                     |                              | 2/6/2015    |
| Bridgeton                                                                             | Broad Street Elementary School                                     | Emergent Project                    | Advertisement   | \$1,899,366                             |                              | 3/16/2015   |
| Vineland                                                                              | Vineland High School South                                         | Emergent Project                    | Advertisement   | \$6,932,953                             |                              | 3/16/2015   |
| Irvington                                                                             | Irvington High School                                              | Emergent Project                    | Advertisement   | \$4,900,000                             |                              | 3/31/2015   |
| Elizabeth                                                                             | New Elementary School - CM Services                                | Capital Project                     | Advertisement   | \$1,375,000                             |                              | 4/2/2015    |
| Trenton                                                                               | Trenton Central High School                                        | Capital Project - Abatement & Demo  | Award           |                                         | \$8,496,870                  | 4/9/2015    |
| Trenton                                                                               | Trenton Central High School                                        | Capital Project - Abatement & Demo  | Award           |                                         | \$8,496,870                  | 4/9/2015    |
| New Brunswick                                                                         | Paul Robeson Community School                                      | Capital Project                     | Advertisement   | \$22,000,000                            |                              | 4/22/2015   |
| Garfield                                                                              | James Madison School #10 - CM Services                             | Capital Project                     | Advertisement   | \$1,443,000                             |                              | 5/1/2015    |
| Camden                                                                                | Camden High School - Design Services                               | Capital Project                     | Advertisement   | N/A                                     |                              | 5/4/2015    |
| Orange                                                                                | Orange High School - Design Services                               | Capital Project                     | Award           |                                         | \$412,070                    | 5/5/2015    |
| Jersey City                                                                           | Maple Street                                                       | Abatement, Demo & Site Improvements | Advertisement   |                                         |                              | 5/6/2015    |
| Orange                                                                                | Cleveland Street Elementary School - Design Services               | Capital Project                     | Advertisement   | N/A                                     |                              | 5/11/2015   |
| Pemberton                                                                             | Denbo Crichton - Design Services                                   | Capital Project                     | Award           |                                         | \$507,825                    | 6/18/2015   |
| Paterson                                                                              | Roberto Clemente                                                   | Emergent Project                    | Award           |                                         | \$42,540                     | 6/24/2015   |
| Newark                                                                                | South Street Elementary School                                     | Capital Project                     | Advertisement   | \$25-\$35 M                             |                              | 6/29/2015   |
| Garfield                                                                              | James Madison ES #10                                               | Capital Project                     | Advertisement   | \$14-\$18 M                             |                              | 6/30/2015   |
| Jersey City                                                                           | Maple Street                                                       | Abatement, Demo & Site Improvements | Award           |                                         | \$297,000                    | 7/15/2015   |
| Elizabeth                                                                             | New Elementary School - CM Services                                | Capital Project                     | Award           |                                         | \$1,160,134                  | 8/6/2015    |
| Passaic                                                                               | Leonard Place Elementary School                                    | Capital Project                     | Advertisement   | N/A                                     |                              | 8/13/2015   |
| Trenton                                                                               | Hegepeth-Williams Elementary School                                | Emergent Project                    | Award           |                                         | \$158,235                    | 8/20/2015   |
| Egg Harbor City                                                                       | Egg Harbor City Community School                                   | Corrective Work                     | Award           |                                         | \$389,789                    | 8/21/2015   |
| Camden                                                                                | Camden High School - Design Services                               | Capital Project                     | Award           |                                         | \$1,189,870                  | 9/11/2015   |
| Garfield                                                                              | James Madison School #10 - CM Services                             | Capital Project                     | Award           |                                         | \$956,976                    | 9/15/2015   |
| Vineland                                                                              | New Middle School                                                  | Capital Project                     | Advertisement   | \$35-\$40 M                             |                              | 9/24/2015   |
| <b>As of September 24, 2015, over \$800 million in contracts have been advertised</b> |                                                                    |                                     |                 |                                         |                              |             |
| Trenton                                                                               | Trenton Central High School                                        | Capital Project                     | Advertisement   | \$105-\$115 M                           |                              | 9/29/2015   |
| <b>As of September 30, 2015, over \$900 million in contracts have been advertised</b> |                                                                    |                                     |                 |                                         |                              |             |