

# DELAWARE RIVER PORT AUTHORITY BOARD MEETING



Wednesday, February 18, 2026  
9:00 a.m.

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



# Table of Contents

|                                                                                    |     |
|------------------------------------------------------------------------------------|-----|
| DRPA Board Meeting .....                                                           | 1   |
| DRPA Agenda .....                                                                  | 6   |
| CEO Report .....                                                                   | 8   |
| Report of CEO                                                                      |     |
| 2.18.26 CEO Report .....                                                           | 9   |
| Att. 1 Bridge and Finance .....                                                    | 15  |
| Public Safety Report .....                                                         | 16  |
| Revenue Audit Report .....                                                         | 26  |
| Traffic & Bridge Toll Figures .....                                                | 28  |
| Att. 2 Personnel Actions .....                                                     | 30  |
| Personnel .....                                                                    | 31  |
| Retiree Resolutions .....                                                          | 38  |
| Att. 3 Contracts and Purchases .....                                               | 43  |
| Actions of the CEO Article XII-C .....                                             | 44  |
| Summary of Authorized Contract & Engineering Payments .....                        | 46  |
| Att. 4 EEO Report .....                                                            | 49  |
| DRPA EEO Categories (By State) .....                                               | 50  |
| Att. 5 Legal Statistics Report .....                                               | 62  |
| Matter Count Report .....                                                          | 63  |
| CFO Report .....                                                                   | 66  |
| Report of the CFO .....                                                            | 67  |
| Unaudited Financial Summary .....                                                  | 77  |
| DRPA Board Meeting Minutes - Previous Month .....                                  | 92  |
| 12.10.25 DRPA Board Meeting Minutes .....                                          | 93  |
| DRPA Monthly List of Previously Approved Payments .....                            | 101 |
| November 2025 Previously Approved Payments .....                                   | 102 |
| December 2025 Previously Approved Payments .....                                   | 106 |
| January 2026 Previously Approved Payments .....                                    | 110 |
| DRPA Monthly List of Purchase Order Contracts .....                                | 115 |
| December 2025 Previously Approved Purchase Order Contracts .....                   | 116 |
| January 2026 Previously Approved Purchase Orders & Contracts .....                 | 119 |
| February 2026 Committee Meeting Minutes .....                                      | 123 |
| 2.3.26 O&M Committee Meeting Minutes .....                                         | 125 |
| 2.3.26 Labor Committee Meeting Minutes .....                                       | 132 |
| 2.4.26 Finance Committee Meeting Minutes .....                                     | 136 |
| February 2026 Committee Meeting Resolutions .....                                  | 140 |
| 2.3.26 O&M Committee Resolutions .....                                             | 131 |
| DRPA-26-001 □ Design Services for Benjamin Franklin Bridge Fourth Street Vehicular |     |
| Underpass .....                                                                    | 141 |

|                                                                                                                                                            |     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| DRPA-26-002 □ NJDOT Easement for Pipe Installation.....                                                                                                    | 146 |
| DRPA-26-003 □ Property Management Services for One Port Center.....                                                                                        | 148 |
| DRPA-26-004 □ Auto Parts Contract for DRPA and PATCO.....                                                                                                  | 151 |
| DRPA-26-005 □ Purchase of (6) Six Replacement Ford Vehicles for DRPA & PATCO Fleet...<br>.....                                                             | 154 |
| DRPA-26-006 □ Toll Plaza Lane Use Indicator Sign Purchase.....                                                                                             | 157 |
| 2.3.26 Labor Committee Resolutions .....                                                                                                                   | 131 |
| DRPA-26-007 □ 2026 Outside Employment Request for Board Approval.....                                                                                      | 160 |
| DRPA-26-008 □ Collective Bargaining Agreement between DRPA and IBEW.....                                                                                   | 164 |
| 2.4.26 Finance Committee Resolutions .....                                                                                                                 | 131 |
| DRPA-26-009 □ 2026 Software License Renewals.....                                                                                                          | 166 |
| DRPA-26-010 □ Public Safety Car Laptop/Modem Upgrades.....                                                                                                 | 170 |
| DRPA-26-011 □ Windows 11 Upgrade.....                                                                                                                      | 172 |
| DRPA-26-012 □ Benefits Administration Modernization Project.....                                                                                           | 174 |
| DRPA-26-013 □ Managed Implementation Support for Benefits Administration Modernization<br>Project .....                                                    | 182 |
| New Business .....                                                                                                                                         | 186 |
| DRPA-26-014 Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000) .....                                                                 | 187 |
| PATCO Board Meeting .....                                                                                                                                  | 192 |
| PATCO Agenda .....                                                                                                                                         | 194 |
| General Manager's Report .....                                                                                                                             | 196 |
| 2.18.26 General Manager's Report .....                                                                                                                     | 197 |
| Previous Months PATCO Board Meeting Minutes .....                                                                                                          | 216 |
| 12.10.25 PATCO Board Meeting Minutes .....                                                                                                                 | 217 |
| PATCO Monthly List of Previously Approved Payments .....                                                                                                   | 221 |
| November 2025 List of Previously Approved Payments .....                                                                                                   | 222 |
| December 2025 List of Previously Approved Payments .....                                                                                                   | 226 |
| January 2026 List of Previously Approved Payments .....                                                                                                    | 230 |
| PATCO Monthly List of Purchase Order Contracts .....                                                                                                       | 234 |
| December 2025 List of Previously Approved POs & Contracts .....                                                                                            | 235 |
| January 2026 List of Previously Approved POs & Contracts .....                                                                                             | 241 |
| PATCO Balance Sheet .....                                                                                                                                  | 246 |
| September 30, 2025 Balance Sheet .....                                                                                                                     | 247 |
| February 2026 Committee Meeting Minutes .....                                                                                                              | 250 |
| 2.3.26 O&M Committee Meeting Minutes .....                                                                                                                 | 125 |
| 2.3.26 Labor Committee Meeting Minutes .....                                                                                                               | 132 |
| February 2026 Committee Resolutions .....                                                                                                                  | 260 |
| 2.3.26 O&M Committee Resolutions .....                                                                                                                     | 260 |
| PATCO-26-001 □ DRPA/PATCO Medical Service Provider for Drug & Alcohol Testing/<br>Training, Physical Exams, Medical Evaluations and Health Screening ..... | 254 |
| 2.3.26 Labor Committee Resolutions .....                                                                                                                   | 260 |

|                                                                                              |     |
|----------------------------------------------------------------------------------------------|-----|
| PATCO-26-002 □ Collective Bargaining Agreement between PATCO and Teamsters .....             | 258 |
| New Business .....                                                                           | 260 |
| PATCO-26-003 Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000) ..... | 261 |



# **DRPA BOARD**

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**Wednesday, February 18, 2026 at 9:00 a.m.**

**One Port Center  
2 Riverside Drive  
Camden, New Jersey**

**DRPA Order of Business**

1. Pledge of Allegiance
2. Call to Order/Roll Call
3. Approval of the February Meeting Agenda
4. Public Comment
5. Report of the Chief Executive Officer
6. Report of the Chief Financial Officer
7. Approval of DRPA Board Meeting Minutes – December 10, 2025
8. Monthly Lists of Previously Approved Payments and Purchase Orders and Contracts - November 2025, December 2025, January 2026
9. Approval of Committee Meeting Minutes
  - a. Operations and Maintenance Committee – February 3, 2026
  - b. Labor Committee - February 3, 2026
  - c. Finance Committee - February 4, 2026
10. Adoption of Resolutions
  - a. Operations and Maintenance Committee

DRPA-26-001      Design Services for Benjamin Franklin Bridge Fourth  
Street Vehicular Underpass

DRPA-26-002      NJDOT Easement for Pipe Installation

DRPA-26-003      Property Management Services for One Port Center

- DRPA-26-004     Auto Parts Contract for DRPA and PATCO
- DRPA-26-005     Purchase of (6) Six Replacement Ford Vehicles for DRPA  
                                 & PATCO Fleet
- DRPA-26-006     Toll Plaza Lane Use Indicator Sign Purchase

b.     Labor   Committee Resolutions

- DRPA-26-007     2026 Outside Employment Request for Board Approval
- DRPA-26-008     Collective Bargaining Agreement between DRPA and  
                                 IBEW

c.     Finance Committee Resolutions

- DRPA-26-009     2026 Software License Renewals
- DRPA-26-010     Public Safety Car Laptop/Modem Upgrades
- DRPA-26-011     Windows 11 Upgrade
- DRPA-26-012     Benefits Administration Modernization Project
- DRPA-26-013     Managed Implementation Support for Benefits  
                                 Administration Modernization Project

11.     Report of the Citizens Advisory Committee

12.     Unfinished Business

13.     New Business

- DRPA-26-014     Consideration of Pending DRPA Contracts (Between  
                                 \$25,000 and \$100,000)

14.     Adjournment

# **CEO REPORT**



## Report of the Chief Executive Officer

**February 18, 2026**

Board of Commissioners  
 Delaware River Port Authority of Pennsylvania and New Jersey  
 One Port Center  
 2 Riverside Drive  
 Camden, New Jersey 08101-1949

**To the Commissioners:**

The following is a summary of recent DRPA activities. The appropriate reports are attached.

## AROUND THE AUTHORITY

### Emergency Powers

Please be advised that I approved the following emergency purchase order requests under the CEO Emergency Powers Provision under DRPA Bylaws Section XII(c)(8):

- Enterprise Training Software.** On January 8, 2026, I requested approval from the Chairman and Vice Chairman to proceed with a contract for BizLibrary, an enterprise training platform central to the Authority's Human Resources strategy for organizational development. Due to time constraints and the potential cancellation of the January 2026 Board meeting, I proceeded with the contract to avoid disrupting planned training initiatives. The contract value was approximately \$110,000.

## 2025 Rewind

In 2025, DRPA and PATCO advanced major capital investments while maintaining strong financial stewardship and holding toll rates steady. That disciplined approach delivered critical infrastructure improvements across bridges and the rail system, strengthened long-term reliability, and supported safe, efficient travel for the region.



Highlights from the year are available at [drpapatco.com/rewind](https://drpapatco.com/rewind), showcasing the projects, progress, and people behind another year of keeping communities connected.

## STEWARDSHIP

### Yes, We're Open!

When last month's winter storm moved through the region, winter operations were activated across DRPA and PATCO to maintain service for customers and the traveling public.

Trains continued operating, and vehicles continued crossing DRPA bridges. Crews were deployed on bridges and throughout the PATCO line to clear stations, parking lots, platforms, roadways, and critical access points to support safe travel. In advance of the storm, teams staged equipment, mounted plows, stocked salt supplies, and scheduled staff to enable rapid response as conditions evolved.



The photos included here reflect portions of that effort, from preparations to snow removal and deicing during the height of the storm and the subsequent cleanup period.

We thank our employees, particularly our frontline teams in the field assisting customers, for their professionalism and dedication during shifts and challenging weather conditions, helping customers, including essential workers, reach jobs, appointments, and services, and keeping communities connected throughout the snow event.



## 2026 Safety Slogan Highlights Commitment to Everyday Safety

Each year, DRPA and PATCO host a Safety Slogan contest encouraging employees to share ideas that reinforce the importance of workplace and public safety.

The winning entry for 2026, “Think Safe, Work Safe, Be Safe,” was submitted by **April Chaplin**, Legal Secretary in the DRPA and PATCO Legal Department.

The Central Safety and Health Committee’s Programs and Activities Subcommittee reviewed 188 submissions this year, reflecting strong employee engagement across the organization.



As part of the recognition, Chaplin will receive a reserved parking space for one month, recognition on Authority information screens, and acknowledgement at an upcoming Authority Board meeting. The slogan will also be added to the Authority’s Safety Slogan Hall of Fame.

The slogan underscores a shared commitment to keeping employee and traveling public safety top priorities across DRPA and PATCO.



## SERVICE

### Chief Engineer Outlines Five Year Capital Program

On January 28, DRPA **Chief Engineer Michael Venuto** spoke with the New Jersey Alliance for Action about the Authority's \$800 million five-year capital program, outlining planned investments in environmental improvements and major bridge maintenance and rehabilitation projects across the system. The discussion focused on how these initiatives will strengthen long-term infrastructure reliability, enhance sustainability, and support safe, efficient travel for the region.



## COMMUNITY

### Pull Together & Make a Difference Campaign

DRPA's Customer Service Department continues to work with our local Ronald McDonald House (RMHSNJ) to help offset the cost of housing families of hospitalized children while receiving care. It costs RMHSNJ \$100.00 a night to house the families, and families are only asked to pay \$15.00 a night. No one is turned away for an inability to pay.



DRPA/PATCO collects and donates pull tabs from food and beverage cans to the Ronald McDonald House of Southern New Jersey, who in turn recycle them for cash.

In 2025, DRPA/PATCO employees demonstrated outstanding commitment to the Pull Together & Make a Difference Campaign by donating an impressive total of 88,298 tabs. This represents a remarkable 108.35% increase over the 42,381 tabs collected in 2024, more than doubling last year's total.

This tremendous success is largely attributed to the extraordinary generosity of **Donna Harrity** from the Claims Department, whose personal contribution of 36,877 tabs made a significant impact.



## Special Ben Franklin Bridge Lightings

As part of our community stewardship with regional tri-state nonprofits (PA, NJ, & DE), we are pleased to provide special lighting on the Benjamin Franklin Bridge for the following occasions from February 1-28, 2026.



- **Internal Lightings:**
  - February 1, 2, 3, 4, 5, 24, 25, 26, 27, 28 – Black History Month (Red, Yellow, Green)
  - February 14 – Valentine’s Day (Red, Magenta)
  - February 16 – President’s Day (Red, White, Blue)
- **External Lightings:**
  - February 23 – Rare Disease Day (Rainbow)

## AROUND THE AUTHORITY

### Expanded Retirement Savings Options for Employees

Pursuant to the passing of the Secure 2.0 Act, we have included a Roth post-tax contribution option to our VOYA savings for retirement plans. This gives DRPA and PATCO employees greater flexibility in how they save for retirement. This addition allows participants to make after-tax contributions that can grow and be withdrawn tax-free in retirement, complementing our existing pre-tax deferral options. By incorporating this Roth post-tax option, we can now offer employees the opportunity to take a more diverse approach to retirement planning across different career stages and income levels while reinforcing our commitment to providing a more competitive benefits package.



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**For a list of Bridge and Finance actions, see Attachment 1**  
**For a list of Personnel Actions, see Attachment 2**  
**For a list of Contracts and Purchases, see Attachment 3**  
**For the Affirmative Action Report, see Attachment 4**  
**For a list of Legal Statistics, see Attachment 5**

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**PATCO**

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**For PATCO Ridership and Financial Information,  
See the General Manager's Report in the PATCO section.  
Attached are reports from the appropriate departments.**

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Respectfully Submitted,



John T. Hanson  
Chief Executive Officer

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 1  
BRIDGE AND FINANCE**



# Activity for the Month of December 2025

**Calls for Service: 5,361      Total Arrests: 50      Adults: 49      Juv.: 1      CDS Arrests: 2      DWI Arrests: 4**

**Arrests:    CBB: 2      BFB: 14      PATCO: 26      BRB: 5      WWB:3      Arrests NJ: 39      Arrests PA: 11**

**Reportable Accidents:      CBB: 14      BFB: 9      PATCO: 2      BRB: 6      WWB:13**

**Non Reportable Accidents:    CBB: 5      BFB: 6      PATCO: 1      BRB: 0      WWB:11**

**Accident with Injuries:      CBB: 2      BFB: 6      PATCO: 1      BRB: 1      WWB:2**

| Incident Type                       | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|-------------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 26 Assist-Routine PD Backup         |           | 86  | 429 | 511   | 106 | 241 | 1,373 |
| 33 MV Stop                          |           | 115 | 240 | 1     | 139 | 295 | 790   |
| 86 Removal                          |           |     | 24  | 536   |     |     | 560   |
| 47 Disabled MV                      |           | 74  | 77  | 1     | 84  | 172 | 408   |
| 35X Motorist/Patron Aid             |           | 37  | 85  | 90    | 62  | 71  | 345   |
| 25 Escort                           |           | 14  | 47  |       | 13  | 200 | 274   |
| 91 Ped Investigation/Stop           |           |     | 47  | 196   |     | 2   | 245   |
| 17X Open/Secured Property           |           |     | 52  | 123   | 1   |     | 176   |
| 84 Check On Subject Well-being      |           | 2   | 12  | 100   |     | 5   | 119   |
| 90M OPDA Medical                    |           | 1   | 6   | 111   |     |     | 118   |
| 46 Construction/Trades Backup       |           | 35  | 13  | 4     | 19  | 29  | 100   |
| 79 Roadway Hazard/Station Hazard    |           | 17  | 18  | 21    | 11  | 12  | 79    |
| 25EZ Easy Pass Redirect             |           | 1   | 13  |       |     | 63  | 77    |
| 96 Slow Traffic                     |           | 13  | 21  |       | 15  | 25  | 74    |
| 90 Other PD Assist                  |           | 5   | 23  | 23    | 7   | 10  | 68    |
| 78X Toll Evasion/TOS                |           | 6   | 5   | 41    | 7   | 1   | 60    |
| 25X Insufficient Funds              |           | 1   | 15  | 1     | 3   | 32  | 52    |
| 29 Alarm Activation                 |           |     | 20  | 18    | 1   |     | 39    |
| 71D Disturbance                     |           |     | 3   | 34    |     |     | 37    |
| 91R Ped in Road/Tolls               |           | 2   | 21  | 2     | 1   | 4   | 30    |
| 78 Toll Dispute                     |           | 5   | 4   |       | 7   | 7   | 23    |
| 33C CV Stop                         |           | 2   | 1   |       | 1   | 18  | 22    |
| 52 Erratic Driver/Unfit Motorist    |           | 3   | 5   |       | 2   | 10  | 20    |
| 8 911 Hang Up/Mis-Dial              |           |     | 1   | 17    |     | 1   | 19    |
| 101 BOLO                            |           |     | 12  | 3     | 1   | 2   | 18    |
| 56 Med Emerg/Injury Report          |           |     | 1   | 12    |     | 1   | 14    |
| 12 Suspicious Person/Activity/Event |           | 2   | 1   | 10    |     |     | 13    |
| 81 General Complaint                |           |     |     | 11    | 1   |     | 12    |



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**Reportable Accidents:      CBB: 14      BFB: 9      PATCO: 2      BRB: 6      WWB:13**

**Non Reportable Accidents:    CBB: 5      BFB: 6      PATCO: 1      BRB: 0      WWB:11**

**Accident with Injuries:      CBB: 2      BFB: 6      PATCO: 1      BRB: 1      WWB:2**

| Incident Type                         | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|---------------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 38 Transport Courtesy                 |           | 2   | 1   | 6     | 1   | 2   | 12    |
| 25R Revenue Escort                    |           | 3   | 2   |       | 1   | 6   | 12    |
| 94 Police Presence                    |           |     |     | 11    |     |     | 11    |
| 88X Parking Viol./Compl.              |           |     | 2   | 9     |     |     | 11    |
| 310 Bridge Damage/PATCO Damage        |           | 4   | 2   | 1     | 2   | 2   | 11    |
| 65 Vandalism/Criminal Mischief        |           |     |     | 9     |     |     | 9     |
| 341F Property Found                   |           |     |     | 9     |     |     | 9     |
| 64 Larceny/Theft                      |           |     |     | 8     |     |     | 8     |
| 67 EDP (Emotionally Disturbed Person) |           |     | 1   | 6     |     |     | 7     |
| 341L Property Lost                    |           |     |     | 6     |     | 1   | 7     |
| 29E Elevator Alarm                    |           | 1   |     | 5     |     | 1   | 7     |
| 12U Unattended Package                |           |     |     | 7     |     |     | 7     |
| 91T Ped in Tracks                     |           |     |     | 6     |     |     | 6     |
| 69 Juvenile Complaint                 |           |     | 1   | 4     |     | 1   | 6     |
| 56X Drug Overdose                     |           |     | 1   | 5     |     |     | 6     |
| 90A ALCO OPDA                         |           |     | 5   |       |     |     | 5     |
| 83 Counterfeit                        |           | 1   | 1   |       |     | 3   | 5     |
| 11 Fire                               |           |     |     | 4     |     | 1   | 5     |
| 87 Trespassing                        |           |     | 1   | 3     |     |     | 4     |
| 79X Debris Strike                     |           |     |     | 1     | 2   | 1   | 4     |
| 71X Harassment/Threats                |           |     |     | 4     |     |     | 4     |
| 101S BOLO Suicidal                    |           |     | 3   | 1     |     |     | 4     |
| 71 Fight                              |           |     |     | 3     |     |     | 3     |
| 70 Animal Complaint                   |           | 1   | 1   |       | 1   |     | 3     |
| 53 Abandoned Vehicle                  |           | 1   | 1   |       |     | 1   | 3     |
| 49 Investigate Location Conditions    |           |     | 1   | 2     |     |     | 3     |
| 25T Fare Problem                      |           |     |     | 1     |     | 2   | 3     |
| 17 Breaking & Entering                |           |     |     | 3     |     |     | 3     |



# Activity for the Month of December 2025

**Calls for Service: 5,361      Total Arrests: 50      Adults: 49      Juv.: 1      CDS Arrests: 2      DWI Arrests: 4**

**Arrests:    CBB: 2      BFB: 14      PATCO: 26      BRB: 5      WWB:3      Arrests NJ: 39      Arrests PA: 11**

**Reportable Accidents:      CBB: 14      BFB: 9      PATCO: 2      BRB: 6      WWB:13**

**Non Reportable Accidents:    CBB: 5      BFB: 6      PATCO: 1      BRB: 0      WWB:11**

**Accident with Injuries:      CBB: 2      BFB: 6      PATCO: 1      BRB: 1      WWB:2**

| Incident Type               | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|-----------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 98 Panhandling/Soliciting   |           |     |     | 2     |     |     | 2     |
| 85X Assault                 |           | 1   |     | 1     |     |     | 2     |
| 77 Domestic                 |           |     | 1   |       |     | 1   | 2     |
| 71R Road Rage               |           |     | 1   |       |     | 1   | 2     |
| 65X Lewdness                |           |     |     | 2     |     |     | 2     |
| 20 Stolen/Recovered Vehicle |           |     |     | 2     |     |     | 2     |
| 97 Traffic Pattern Adjust   |           | 1   |     |       |     |     | 1     |
| 92 Lost Load                |           |     | 1   |       |     |     | 1     |
| 79T Tracks Hazard           |           |     |     | 1     |     |     | 1     |
| 34 Suspicious Vehicle       |           |     |     | 1     |     |     | 1     |
| 18 Robbery                  |           |     |     | 1     |     |     | 1     |
| 101L LOJACK Hit             |           |     |     |       | 1   |     | 1     |



# Activity for the Year 2025

19

**Calls for Service: 77,633      Total Arrests: 933      Adults: 924    Juv.: 9    CDS Arrests: 41    DWI Arrests: 88**

**Arrests:    CBB: 66      BFB: 302      PATCO: 302      BRB: 27      WWB: 62      Arrests NJ: 717      Arrests PA: 216**

**Reportable Accidents:      CBB: 84      BFB: 126      PATCO: 29      BRB: 42      WWB: 144**

**Non Reportable Accidents:    CBB: 71      BFB: 121      PATCO: 18      BRB: 23      WWB: 203**

**Accident with Injuries:      CBB: 16      BFB: 39      PATCO: 18      BRB: 5      WWB: 53**

| Incident Type                    | BLANK = 0 | CBB   | BFB   | PATCO | BRB   | WWB   | Total  |
|----------------------------------|-----------|-------|-------|-------|-------|-------|--------|
| 26 Assist-Routine PD Backup      |           | 1,340 | 6,005 | 5,631 | 1,355 | 4,095 | 18,426 |
| 33 MV Stop                       |           | 2,557 | 4,266 | 129   | 2,818 | 5,034 | 14,804 |
| 86 Removal                       |           |       | 403   | 6,656 | 6     | 14    | 7,079  |
| 47 Disabled MV                   |           | 956   | 1,042 | 17    | 1,099 | 2,492 | 5,606  |
| 91 Ped Investigation/Stop        |           | 10    | 865   | 4,597 | 22    | 46    | 5,540  |
| 35X Motorist/Patron Aid          |           | 420   | 1,123 | 1,483 | 643   | 943   | 4,612  |
| 25 Escort                        |           | 767   | 665   | 3     | 232   | 2,755 | 4,422  |
| 46 Construction/Trades Backup    |           | 646   | 524   | 40    | 262   | 458   | 1,930  |
| 84 Check On Subject Well-being   |           | 17    | 183   | 1,470 | 13    | 42    | 1,725  |
| 17X Open/Secured Property        |           | 3     | 348   | 1,002 | 6     | 1     | 1,360  |
| 90M OPDA Medical                 |           | 5     | 64    | 1,042 | 6     | 7     | 1,124  |
| 96 Slow Traffic                  |           | 199   | 335   |       | 174   | 373   | 1,081  |
| 25EZ Easy Pass Redirect          |           | 20    | 152   |       | 18    | 860   | 1,050  |
| 90 Other PD Assist               |           | 101   | 239   | 398   | 80    | 166   | 984    |
| 79 Roadway Hazard/Station Hazard |           | 195   | 236   | 184   | 126   | 249   | 990    |
| 25X Insufficient Funds           |           | 11    | 96    | 35    | 27    | 507   | 676    |
| 78X Toll Evasion/TOS             |           | 54    | 52    | 339   | 56    | 34    | 535    |
| 33C CV Stop                      |           | 19    | 59    |       | 12    | 433   | 523    |
| 71D Disturbance                  |           |       | 23    | 329   | 3     | 6     | 361    |
| 91R Ped in Road/Tolls            |           | 34    | 180   | 8     | 31    | 103   | 356    |
| 78 Toll Dispute                  |           | 92    | 53    | 2     | 50    | 95    | 292    |
| 81 General Complaint             |           | 5     | 9     | 264   | 2     | 7     | 287    |
| 29 Alarm Activation              |           | 7     | 52    | 171   | 16    | 7     | 253    |
| 38 Transport Courtesy            |           | 10    | 69    | 109   | 9     | 22    | 219    |
| 8 911 Hang Up/Mis-Dial           |           | 3     | 29    | 167   | 2     | 4     | 205    |
| 101 BOLO                         |           | 13    | 95    | 46    | 13    | 37    | 204    |
| 88X Parking Viol./Compl.         |           |       | 4     | 197   |       | 2     | 203    |
| 25R Revenue Escort               |           | 34    | 41    | 4     | 9     | 107   | 195    |



# Activity for the Year 2025

20

**Calls for Service: 77,633      Total Arrests: 933      Adults: 924      Juv.: 9      CDS Arrests: 41      DWI Arrests: 88**

**Arrests:    CBB: 66      BFB: 302      PATCO: 476      BRB: 27      WWB: 62      Arrests NJ: 717      Arrests PA: 216**

**Reportable Accidents:      CBB: 84      BFB: 126      PATCO: 29      BRB: 42      WWB: 144**

**Non Reportable Accidents:    CBB: 71      BFB: 121      PATCO: 18      BRB: 23      WWB: 203**

**Accident with Injuries:      CBB: 16      BFB: 39      PATCO: 18      BRB: 5      WWB: 53**

| Incident Type                         | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|---------------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 341L Property Lost                    |           | 1   | 5   | 168   |     | 3   | 177   |
| 52 Erratic Driver/Unfit Motorist      |           | 20  | 49  | 1     | 14  | 86  | 170   |
| 12 Suspicious Person/Activity/Event   |           | 3   | 17  | 116   | 6   | 9   | 151   |
| 341F Property Found                   |           | 3   | 10  | 135   | 1   | 1   | 150   |
| 56 Med Emerg/Injury Report            |           |     | 25  | 106   | 3   | 12  | 146   |
| 310 Bridge Damage/PATCO Damage        |           | 27  | 28  | 14    | 16  | 28  | 113   |
| 83 Counterfeit                        |           | 15  | 31  |       | 14  | 44  | 104   |
| 91T Ped in Tracks                     |           |     | 3   | 94    |     |     | 97    |
| 64 Larceny/Theft                      |           | 1   | 1   | 92    | 2   | 1   | 97    |
| 94 Police Presence                    |           |     | 4   | 85    |     | 1   | 90    |
| 101S BOLO Suicidal                    |           | 12  | 42  | 9     | 4   | 21  | 88    |
| 67 EDP (Emotionally Disturbed Person) |           |     | 15  | 63    | 1   | 8   | 87    |
| 25T Fare Problem                      |           | 4   | 6   | 41    | 3   | 20  | 74    |
| 12U Unattended Package                |           |     | 2   | 69    |     |     | 71    |
| 65X Lewdness                          |           |     |     | 62    |     |     | 62    |
| 11 Fire                               |           | 2   | 8   | 39    | 7   | 6   | 62    |
| 98 Panhandling/Soliciting             |           |     | 1   | 59    |     |     | 60    |
| 71X Harassment/Threats                |           |     | 3   | 55    |     | 1   | 59    |
| 65 Vandalism/Criminal Mischief        |           |     | 3   | 49    | 2   | 1   | 55    |
| 79X Debris Strike                     |           | 9   | 15  | 1     | 5   | 17  | 47    |
| 70 Animal Complaint                   |           | 6   | 16  | 13    | 5   | 6   | 46    |
| 69 Juvenile Complaint                 |           |     | 4   | 40    |     | 2   | 46    |
| 71 Fight                              |           |     | 2   | 42    |     | 1   | 45    |
| 56X Drug Overdose                     |           |     | 2   | 35    |     |     | 37    |
| 87 Trespassing                        |           |     | 8   | 19    | 2   | 6   | 35    |
| 29E Elevator Alarm                    |           | 2   |     | 28    |     | 1   | 31    |
| 20 Stolen/Recovered Vehicle           |           |     | 8   | 16    |     | 3   | 27    |
| 74 Suicide Attempt                    |           | 1   | 13  | 6     | 2   | 4   | 26    |





# Activity for the Year 2025

21

**Calls for Service: 77,633      Total Arrests: 933      Adults: 924      Juv.: 9      CDS Arrests: 41      DWI Arrests: 88**

**Arrests:    CBB: 66      BFB: 302      PATCO: 476      BRB: 27      WWB: 62      Arrests NJ: 717      Arrests PA: 216**

**Reportable Accidents:      CBB: 84      BFB: 126      PATCO: 29      BRB: 42      WWB: 144**

**Non Reportable Accidents:      CBB: 71      BFB: 121      PATCO: 18      BRB: 23      WWB: 203**

**Accident with Injuries:      CBB: 16      BFB: 39      PATCO: 18      BRB: 5      WWB: 53**

| Incident Type                          | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|----------------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 85X Assault                            |           | 1   |     | 23    |     |     | 24    |
| 34 Suspicious Vehicle                  |           |     | 3   | 17    | 2   | 1   | 23    |
| 56S Slip/Fall                          |           |     | 1   | 21    |     |     | 22    |
| 77 Domestic                            |           | 1   | 4   | 10    |     | 6   | 21    |
| 65U Urinating/Defecating               |           |     |     | 21    |     |     | 21    |
| 53 Abandoned Vehicle                   |           | 1   | 9   | 4     | 1   | 6   | 21    |
| 90A ALCO OPDA                          |           |     | 19  |       |     | 1   | 20    |
| 71R Road Rage                          |           | 2   | 6   |       |     | 12  | 20    |
| 313 Complaint Against Police           |           |     | 13  | 6     |     | 1   | 20    |
| 49 Investigate Location Conditions     |           |     | 5   | 11    | 3   |     | 19    |
| 97 Traffic Pattern Adjust              |           | 4   | 5   |       | 2   | 2   | 13    |
| 101L LOJACK Hit                        |           |     |     |       | 12  | 1   | 13    |
| 17 Breaking & Entering                 |           |     | 2   | 8     |     |     | 10    |
| 18 Robbery                             |           |     | 2   | 7     |     |     | 9     |
| 76 Missing Person                      |           |     |     | 7     |     | 1   | 8     |
| 62 Sex Offense                         |           |     | 2   | 6     |     |     | 8     |
| 312 Complaint Against DRPA/PATCO       |           | 1   | 1   | 5     |     |     | 7     |
| 92 Lost Load                           |           | 2   | 2   |       |     | 1   | 5     |
| 79T Tracks Hazard                      |           |     |     | 5     |     |     | 5     |
| 79D Hazardous Driver                   |           |     | 5   |       |     |     | 5     |
| 14 Intoxicated Subject                 |           | 1   |     | 3     |     | 1   | 5     |
| 85 Past Assault                        |           |     |     | 4     |     |     | 4     |
| 48 Minor Incident                      |           |     |     | 4     |     |     | 4     |
| 314 Complaint Against Dispatcher       |           |     | 3   |       |     | 1   | 4     |
| 28 Bomb Threat                         |           | 1   | 1   | 1     |     | 1   | 4     |
| 212 Employee Injury                    |           | 1   |     | 2     |     | 1   | 4     |
| TRN Train Problem Equipment/Mechanical |           |     |     | 3     |     |     | 3     |
| TRK Track Problem Equipment/Mechanical |           |     |     | 3     |     |     | 3     |



# Activity for the Year 2025

22

**Calls for Service: 77,633      Total Arrests: 933      Adults: 924      Juv.: 9      CDS Arrests: 41      DWI Arrests: 88**

**Arrests:    CBB: 66      BFB: 302      PATCO: 476      BRB: 27      WWB: 62      Arrests NJ: 717      Arrests PA: 216**

**Reportable Accidents:      CBB: 84      BFB: 126      PATCO: 29      BRB: 42      WWB: 144**

**Non Reportable Accidents:    CBB: 71      BFB: 121      PATCO: 18      BRB: 23      WWB: 203**

**Accident with Injuries:      CBB: 16      BFB: 39      PATCO: 18      BRB: 5      WWB: 53**

| Incident Type                      | BLANK = 0 | CBB | BFB | PATCO | BRB | WWB | Total |
|------------------------------------|-----------|-----|-----|-------|-----|-----|-------|
| 89 Pursuit Vehicle/Foot            |           | 1   |     | 1     |     |     | 2     |
| 77C Child Custody Exchange/Dispute |           |     |     | 1     |     |     | 1     |
| 75R Recovered Body                 |           |     | 1   |       |     |     | 1     |
| 75 Suicide Confirmed               |           |     | 1   |       |     |     | 1     |
| 73 Shooting/Gun Shots              |           |     |     |       | 1   |     | 1     |
| 63 Narcotics Offense               |           |     |     | 1     |     |     | 1     |
| 42 Fatal                           |           |     |     |       | 1   |     | 1     |
| 39 Warrant Service                 |           |     |     | 1     |     |     | 1     |
| 342D Illegal Dumping               |           |     |     | 1     |     |     | 1     |
| 342 Illegal Activity               |           |     |     | 1     |     |     | 1     |
| 23 Water Rescue                    |           | 1   |     |       |     |     | 1     |
| 1 HQ                               |           |     | 1   |       |     |     | 1     |



# Activity for the Month of January 2026<sup>23</sup>

**Calls for Service: 5,786      Total Arrests: 79      Adults: 79      Juv.:      CDS Arrests: 3      DWI Arrests: 4**

**Arrests:    CBB: 1      BFB: 10      PATCO: 64      BRB: 1      WWB:3      Arrests NJ: 66      Arrests PA: 13**

**Reportable Accidents:      CBB: 6      BFB: 11      PATCO: 0      BRB: 2      WWB:12**

**Non Reportable Accidents:    CBB: 1      BFB: 5      PATCO: 1      BRB: 1      WWB:16**

**Accident with Injuries:      CBB: 0      BFB: 0      PATCO: 0      BRB: 0      WWB:4**

| Incident Type                       | BLANK=0 | CBB | BFB | PATCO | BRB | WWB | Total |
|-------------------------------------|---------|-----|-----|-------|-----|-----|-------|
| 26 Assist-Routine PD Backup         |         | 78  | 460 | 390   | 92  | 350 | 1,370 |
| 33 MV Stop                          |         | 148 | 331 | 13    | 185 | 354 | 1,031 |
| 91 Ped Investigation/Stop           |         |     | 45  | 437   |     | 4   | 486   |
| 86 Removal                          |         |     | 18  | 445   |     |     | 463   |
| 47 Disabled MV                      |         | 100 | 81  | 1     | 88  | 161 | 431   |
| 35X Motorist/Patron Aid             |         | 27  | 81  | 104   | 40  | 69  | 321   |
| 25 Escort                           |         | 10  | 45  |       | 15  | 193 | 263   |
| 17X Open/Secured Property           |         |     | 57  | 175   |     |     | 232   |
| 84 Check On Subject Well-being      |         |     | 18  | 113   | 2   | 7   | 140   |
| 46 Construction/Trades Backup       |         | 48  | 15  | 2     | 34  | 40  | 139   |
| 90M OPDA Medical                    |         |     | 9   | 114   |     |     | 123   |
| 96 Slow Traffic                     |         | 25  | 11  |       | 6   | 33  | 75    |
| 25EZ Easy Pass Redirect             |         | 2   | 7   |       | 1   | 52  | 62    |
| 79 Roadway Hazard/Station Hazard    |         | 17  | 19  | 6     | 5   | 12  | 59    |
| 88X Parking Viol./Compl.            |         |     | 25  | 33    |     |     | 58    |
| 90 Other PD Assist                  |         | 6   | 11  | 25    | 4   | 10  | 56    |
| 25x Insufficient Funds              |         | 4   | 9   | 2     | 1   | 29  | 45    |
| 33C CV Stop                         |         | 5   | 1   |       | 8   | 28  | 42    |
| 29 Alarm Activation                 |         |     | 16  | 18    | 3   |     | 37    |
| 78X Toll Evasion/TOS                |         | 6   | 5   | 20    | 3   |     | 34    |
| 91R Ped in Road/Tolls               |         |     | 11  | 1     |     | 10  | 22    |
| 78 Toll Dispute                     |         | 5   | 5   | 1     | 7   | 4   | 22    |
| 71D Disturbance                     |         |     |     | 18    |     | 1   | 19    |
| 341F Property Found                 |         |     | 1   | 14    |     | 2   | 17    |
| 38 Transport Courtesy               |         |     | 2   | 12    |     | 2   | 16    |
| 8 911 Hang Up/Mis-Dial              |         |     | 3   | 11    |     | 1   | 15    |
| 12 Suspicious Person/Activity/Event |         | 1   |     | 14    |     |     | 15    |
| 81 General Complaint                |         |     |     | 12    |     | 2   | 14    |



# Activity for the Month of January 2026<sup>24</sup>

**Calls for Service: 5,786      Total Arrests: 79      Adults: 79      Juv.:      CDS Arrests: 3      DWI Arrests: 4**

**Arrests:   CBB: 1      BFB: 10      PATCO: 64      BRB: 1      WWB:3      Arrests NJ: 66      Arrests PA: 13**

**Reportable Accidents:      CBB: 6      BFB: 11      PATCO: 0      BRB: 2      WWB:12**

**Non Reportable Accidents:      CBB: 1      BFB: 5      PATCO: 1      BRB: 1      WWB:16**

**Accident with Injuries:      CBB: 0      BFB: 0      PATCO: 0      BRB: 0      WWB:4**

| Incident Type                         | BLANK=0 | CBB | BFB | PATCO | BRB | WWB | Total |
|---------------------------------------|---------|-----|-----|-------|-----|-----|-------|
| 56 Med Emerg/Injury Report            |         |     | 2   | 11    | 1   |     | 14    |
| 25R Revenue Escort                    |         | 4   | 5   |       |     | 5   | 14    |
| 91T Ped in Tracks                     |         |     | 1   | 11    |     |     | 12    |
| 69 Juvenile Complaint                 |         |     |     | 9     |     |     | 9     |
| 83 Counterfeit                        |         |     | 4   |       | 2   | 2   | 8     |
| 341L Property Lost                    |         |     |     | 7     |     |     | 7     |
| 310 Bridge Damage/PATCO Damage        |         |     | 2   | 1     | 2   | 2   | 7     |
| 12U Unattended Package                |         |     |     | 7     |     |     | 7     |
| 101 BOLO                              |         |     | 2   | 3     |     | 2   | 7     |
| 64 Larceny/Theft                      |         |     |     | 6     |     |     | 6     |
| 25T Fare Problem                      |         | 1   |     |       |     | 5   | 6     |
| 101S BOLO Suicidal                    |         |     | 3   |       | 1   | 2   | 6     |
| 77 Domestic                           |         |     |     | 4     |     | 1   | 5     |
| 85X Assault                           |         |     |     | 4     |     |     | 4     |
| 79X Debris Strike                     |         | 1   |     |       |     | 3   | 4     |
| 67 EDP (Emotionally Disturbed Person) |         |     | 2   | 2     |     |     | 4     |
| 65 Vandalism/Criminal Mischief        |         |     | 1   | 2     |     | 1   | 4     |
| 56X Drug Overdose                     |         |     | 2   | 2     |     |     | 4     |
| 53 Abandoned Vehicle                  |         | 1   |     |       | 2   | 1   | 4     |
| 11 Fire                               |         |     |     | 4     |     |     | 4     |
| 94 Police Presence                    |         |     |     | 3     |     |     | 3     |
| 90A ALCO OPDA                         |         |     | 3   |       |     |     | 3     |
| 74 Suicide Attempt                    |         | 1   | 1   |       |     | 1   | 3     |
| 71X Harassment/Threats                |         |     |     | 1     |     | 2   | 3     |
| 71 Fight                              |         |     |     | 3     |     |     | 3     |
| 56S Slip/Fall                         |         |     |     | 3     |     |     | 3     |
| 98 Panhandling/Soliciting             |         |     |     | 2     |     |     | 2     |
| 76 Missing Person                     |         |     |     | 2     |     |     | 2     |



# Activity for the Month of January 2026<sup>25</sup>

**Calls for Service: 5,786      Total Arrests: 79      Adults: 79      Juv.:      CDS Arrests: 3      DWI Arrests: 4**

**Arrests:   CBB: 1      BFB: 10      PATCO: 64      BRB: 1      WWB:3      Arrests NJ: 66      Arrests PA: 13**

**Reportable Accidents:      CBB: 6      BFB: 11      PATCO: 0      BRB: 2      WWB:12**

**Non Reportable Accidents:      CBB: 1      BFB: 5      PATCO: 1      BRB: 1      WWB:16**

**Accident with Injuries:      CBB: 0      BFB: 0      PATCO: 0      BRB: 0      WWB:4**

| Incident Type                    | BLANK=0 | CBB | BFB | PATCO | BRB | WWB | Total |
|----------------------------------|---------|-----|-----|-------|-----|-----|-------|
| 70 Animal Complaint              |         | 1   |     |       | 1   |     | 2     |
| 65X Lewdness                     |         |     |     | 2     |     |     | 2     |
| 52 Erratic Driver/Unfit Motorist |         |     | 1   |       |     | 1   | 2     |
| 17 Breaking & Entering           |         |     |     | 2     |     |     | 2     |
| 101L LOJACK Hit                  |         |     |     |       | 2   |     | 2     |
| 97 Traffic Pattern Adjust        |         |     |     |       |     | 1   | 1     |
| 92 Lost Load                     |         |     |     |       |     | 1   | 1     |
| 87 Trespassing                   |         |     | 1   |       |     |     | 1     |
| 71R Road Rage                    |         |     | 1   |       |     |     | 1     |
| 48 Minor Incident                |         |     |     | 1     |     |     | 1     |
| 42 Fatal                         |         |     |     |       |     | 1   | 1     |
| 34 Suspicious Vehicle            |         |     |     | 1     |     |     | 1     |
| 313 Complaint Against Police     |         |     |     | 1     |     |     | 1     |
| 29E Elevator Alarm               |         |     |     | 1     |     |     | 1     |
| 20 Stolen/Recovered Vehicle      |         |     |     | 1     |     |     | 1     |
| 18 Robbery                       |         |     | 1   |       |     |     | 1     |

## FINANCE

### **REVENUE AUDIT**

Reported traffic and revenue for all four DRPA bridges for the month of October 2025:

|                 | <u>2024</u>     | <u>2025</u>     |
|-----------------|-----------------|-----------------|
| Cash Revenue    | \$6,549,343.06  | \$6,390,106.66  |
| ETC Revenue     | \$27,391,604.32 | \$27,604,986.93 |
| Total Revenue   | \$33,940,947.38 | \$33,995,093.59 |
| Non ETC Traffic | 1,021,474       | 995,881         |
| ETC Traffic     | 3,330,588       | 3,415,502       |
| Total Traffic   | 4,352,062       | 4,411,383       |

## FINANCE

### **REVENUE AUDIT**

Reported traffic and revenue for all four DRPA bridges for the month of November 2025:

|                 | <u>2024</u>     | <u>2025</u>     |
|-----------------|-----------------|-----------------|
| Cash Revenue    | \$6,150,977.94  | \$6,051,182.63  |
| ETC Revenue     | \$24,679,183.83 | \$25,459,106.10 |
| Total Revenue   | \$30,830,161.77 | \$31,510,288.73 |
| Non ETC Traffic | 962,262         | 950,462         |
| ETC Traffic     | 3,025,349       | 3,136,542       |
| Total Traffic   | 3,987,611       | 4,087,004       |

DELAWARE RIVER PORT AUTHORITY  
TRAFFIC & BRIDGE TOLL FIGURES  
FOR THE PERIODS INDICATED

|                 | MONTH OF OCTOBER   |                  |                    |                  | TRAFFIC   |         | BRIDGE TOLLS |                 |
|-----------------|--------------------|------------------|--------------------|------------------|-----------|---------|--------------|-----------------|
|                 | -----2025-----     |                  | -----2024-----     |                  | INC/(DEC) |         | INC/(DEC)    |                 |
|                 | TRAFFIC            | TOLLS            | TRAFFIC            | TOLLS            | %         | AMOUNT  | %            | AMOUNT          |
|                 |                    |                  |                    |                  |           |         |              |                 |
| BEN FRANKLIN    | 1,517,945          | \$10,562,026.78  | 1,474,611          | \$10,247,431.72  | 2.94      | 43,334  | 3.07         | \$314,595.06    |
| WALT WHITMAN    | 1,660,462          | 12,596,813.73    | 1,662,904          | 12,699,847.41    | -0.15     | (2,442) | -0.81        | (103,033.68)    |
| COMMODORE BARRY | 681,473            | 6,519,789.68     | 683,770            | 6,788,566.19     | -0.34     | (2,297) | -3.96        | (268,776.51)    |
| BETSY ROSS      | 551,503            | 4,316,463.40     | 530,777            | 4,205,125.06     | 3.90      | 20,726  | 2.65         | 111,338.34      |
|                 | 4,411,383          | \$33,995,093.59  | 4,352,062          | \$33,940,970.38  | 1.36      | 59,321  | 0.16         | \$54,123.21     |
|                 |                    |                  |                    |                  |           |         |              |                 |
| AVERAGE TOLL    |                    | \$7.71           |                    | \$7.80           |           |         |              |                 |
|                 |                    |                  |                    |                  |           |         |              |                 |
|                 | YEAR TO DATE       |                  |                    |                  | TRAFFIC   |         | BRIDGE TOLLS |                 |
|                 | 1/1/25 TO 10/31/25 |                  | 1/1/24 TO 10/31/24 |                  | INC/(DEC) |         | INC/(DEC)    |                 |
|                 | TRAFFIC            | TOLLS            | TRAFFIC            | TOLLS            | %         | AMOUNT  | %            | AMOUNT          |
|                 |                    |                  |                    |                  |           |         |              |                 |
| BEN FRANKLIN    | 14,423,878         | \$100,820,092.93 | 14,359,774         | \$86,396,132.05  | 0.45      | 64,104  | 16.70        | \$14,423,960.88 |
| WALT WHITMAN    | 16,591,911         | 125,757,605.13   | 16,519,224         | 108,040,036.29   | 0.44      | 72,687  | 16.40        | 17,717,568.84   |
| COMMODORE BARRY | 6,491,385          | 62,698,389.15    | 6,460,782          | 54,882,176.28    | 0.47      | 30,603  | 14.24        | 7,816,212.87    |
| BETSY ROSS      | 5,255,271          | 41,634,964.32    | 5,101,106          | 34,682,586.51    | 3.02      | 154,165 | 20.05        | 6,952,377.81    |
| TOTALS          | 42,762,445         | \$330,911,051.53 | 42,440,886         | \$284,000,931.13 | 0.76      | 321,559 | 16.52        | \$46,910,120.40 |
|                 |                    |                  |                    |                  |           |         |              |                 |
| AVERAGE TOLL    |                    | \$7.74           |                    | \$6.69           |           |         |              |                 |

Note: New Toll Schedule Went Into Effect September 1, 2024



DELAWARE RIVER PORT AUTHORITY  
TRAFFIC & BRIDGE TOLL FIGURES  
FOR THE PERIODS INDICATED

|                 | MONTH OF NOVEMBER  |                  |                    |                  | TRAFFIC   |         | BRIDGE TOLLS |                 |
|-----------------|--------------------|------------------|--------------------|------------------|-----------|---------|--------------|-----------------|
|                 | -----2025-----     |                  | -----2024-----     |                  | INC/(DEC) |         | INC/(DEC)    |                 |
|                 | TRAFFIC            | TOLLS            | TRAFFIC            | TOLLS            | %         | AMOUNT  | %            | AMOUNT          |
|                 |                    |                  |                    |                  |           |         |              |                 |
| BEN FRANKLIN    | 1,373,551          | \$9,538,002.45   | 1,332,275          | \$9,206,683.17   | 3.10      | 41,276  | 3.60         | \$331,319.28    |
| WALT WHITMAN    | 1,544,478          | 11,632,696.31    | 1,539,335          | 11,637,543.47    | 0.33      | 5,143   | -0.04        | (4,847.16)      |
| COMMODORE BARRY | 621,886            | 6,052,990.95     | 604,393            | 5,984,532.54     | 2.89      | 17,493  | 1.14         | 68,458.41       |
| BETSY ROSS      | 547,089            | 4,286,599.02     | 511,608            | 4,001,407.59     | 6.94      | 35,481  | 7.13         | 285,191.43      |
| AVERAGE TOLL    | 4,087,004          | \$31,510,288.73  | 3,987,611          | \$30,830,166.77  | 2.49      | 99,393  | 2.21         | \$680,121.96    |
|                 |                    |                  |                    |                  |           |         |              |                 |
|                 | YEAR TO DATE       |                  |                    |                  | TRAFFIC   |         | BRIDGE TOLLS |                 |
|                 | 1/1/25 TO 11/30/25 |                  | 1/1/24 TO 11/30/24 |                  | INC/(DEC) |         | INC/(DEC)    |                 |
|                 | TRAFFIC            | TOLLS            | TRAFFIC            | TOLLS            | %         | AMOUNT  | %            | AMOUNT          |
|                 |                    |                  |                    |                  |           |         |              |                 |
| BEN FRANKLIN    | 15,797,429         | \$110,358,095.38 | 15,692,049         | \$95,602,815.22  | 0.67      | 105,380 | 15.43        | \$14,755,280.16 |
| WALT WHITMAN    | 18,136,389         | 137,390,301.44   | 18,058,559         | 119,677,579.76   | 0.43      | 77,830  | 14.80        | 17,712,721.68   |
| COMMODORE BARRY | 7,113,271          | 68,751,380.10    | 7,065,175          | 60,866,708.82    | 0.68      | 48,096  | 12.95        | 7,884,671.28    |
| BETSY ROSS      | 5,802,360          | 45,921,563.34    | 5,612,714          | 38,683,994.10    | 3.38      | 189,646 | 18.71        | 7,237,569.24    |
| TOTALS          | 46,849,449         | \$362,421,340.26 | 46,428,497         | \$314,831,097.90 | 0.91      | 420,952 | 15.12        | \$47,590,242.36 |
| AVERAGE TOLL    |                    | \$7.74           |                    | \$6.78           |           |         |              |                 |

Note: New Toll Schedule Went Into Effect September 1, 2024

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 2  
PERSONNEL ACTIONS**

**DELAWARE RIVER PORT AUTHORITY  
ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
COMMISSION MEETING JANUARY 21, 2026  
ARTICLE XII-A  
ATTACHMENT 2  
  
PERSONNEL**

31

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**TEMPORARY APPOINTMENT** - None

**NEW HIRES (APPOINTMENTS)**

|                                |                                                                                     |          |
|--------------------------------|-------------------------------------------------------------------------------------|----------|
| Azad A. Armani<br>PA           | Police Officer<br>Public Safety Division<br>Public Safety – Administration          | 12/15/25 |
| Bianca Y. Gideon-Nichols<br>NJ | Toll Collector<br>Operations Division<br>Toll – BFB                                 | 12/15/25 |
| Shane F.D. Gorman<br>NJ        | Systems Administrator,<br>Systems<br>Executive Division<br>IS – Systems Development | 12/15/25 |
| Aniya T. Martin<br>NJ          | Toll Collector<br>Operations Division<br>Toll – BRB                                 | 12/15/25 |
| Kareem J. Young<br>NJ          | Toll Collector<br>Operations Division<br>Toll – WWB                                 | 12/15/25 |

**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION**

|                          |                                                                               |                                                                                                                                                     |
|--------------------------|-------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| Horace J. Nelson<br>NJ   | From: Maintenance Foreman<br>Operations Division<br>Maintenance Foreman – WWB | To: Acting Construction &<br>Maintenance Manager<br>Operations Division<br>Office the Bridge Director –<br>WWB<br>Eff: 11/29/25 to 01/02/26 (Retro) |
| Gregory S. Seiverd<br>DE | From: Maintenance Technician<br>Operations Division<br>Maintenance – WWB      | To: Acting Maintenance<br>Foreman<br>Operations Division<br>Maintenance – WWB<br>Eff: 11/29/25 to 01/02/26 (Retro)                                  |

**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

|                           |                                                                                      |                                                                                                                                          |
|---------------------------|--------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|
| Andrew M. Jones, II<br>NJ | From: Network Technician<br>Executive Division<br>IS – Production Systems            | To: Acting Systems<br>Administrator<br>Executive Division<br>IS – Production Systems<br>Eff: 11/29/25 to 02/27/26 (Retro)                |
| Daniel P. Stewart<br>NJ   | From: Electrical Technician<br>Operations Division<br>Electrical – WWB               | To: Acting Electrical Foreman<br>Operations Division<br>Electrical – WWB<br>Eff: 12/06/25 to 01/30/26                                    |
| Nicholas R. Kinkade<br>PA | From: Police Officer<br>Public Safety Division<br>Public Safety – Transit Unit       | To: Acting Corporal of Police<br>Public Safety Division<br>Public Safety – Transit Unit<br>Eff: 12/13/25 to 01/09/26                     |
| Daniel J. Caruso<br>NJ    | From: Corporal of Police<br>Public Safety Division<br>Public Safety – Transit Unit   | To: Acting Sergeant of Police<br>Public Safety Division<br>Public Safety – WWB<br>Eff: 12/13/25 to 01/09/26                              |
| Joseph A. Zaugg<br>NJ     | From: Maintenance Technician<br>Operations Division<br>Maintenance – BFB             | To: Acting Maintenance<br>Foreman<br>Operations Division<br>Maintenance – BFB<br>Eff: 12/20/25 to 01/02/26                               |
| John L. Angelucci<br>NJ   | From: Construction &<br>Maintenance Mechanic<br>Operations Division<br>Highway – BFB | To: Acting Highway Foreman<br>Operations Division<br>Highway – BFB<br>Eff: 12/27/25 to 01/02/26                                          |
| Scott M. Hillman<br>NJ    | From: Highway Foreman<br>Operations Division<br>Highway – BFB                        | To: Acting Construction &<br>Maintenance Manager<br>Operations Division<br>Office the Bridge Director – BFB<br>Eff: 12/27/25 to 01/02/26 |
| Edward T. Sabila<br>NJ    | From: Construction &<br>Maintenance Mechanic<br>Operations Division<br>Highway – BFB | To: Acting Highway Foreman<br>Operations Division<br>Highway – BFB<br>Eff: 12/27/25 to 01/02/26                                          |
| Nydia Rosario<br>PA       | From: HRS Specialist<br>Administration Division<br>Human Resource Services           | To: Acting Administrator,<br>Staffing & Recruiting<br>Administration Division<br>Human Resource Services<br>Eff: 06/28/25 to 09/26/25    |

**PROMOTIONS** – None

**TITLE & DEPARTMENTAL CHANGES** – None

**UPGRADE (GRADE CHANGE)** – None

**TRANSFERS - DEPARTMENTAL** – None

**INTERAGENCY PROMOTION to PATCO - from DRPA** – None

**INTERAGENCY PROMOTION to DRPA - from PATCO**

**INTERAGENCY TRANSFERS to PATCO - from DRPA** – None

**INTERAGENCY TRANSFERS to DRPA - from PATCO** – None

**RETIREMENTS**

Denis J. Moran

NJ

Maintenance Technician  
 Operations Division  
 Maintenance – BFB

12/05/25

**RESIGNATIONS**

Anthony S. Scavola

NJ

Construction & Maintenance  
 Mechanic  
 Operations Division  
 Highway – WWB

12/22/25

**LAYOFFS (INVOLUNTARY)** - None

**DECEASED** - None

**DELAWARE RIVER PORT AUTHORITY  
ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
COMMISSION MEETING FEBRUARY 18, 2026  
ARTICLE XII-A  
ATTACHMENT 2  
PERSONNEL**

34

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**TEMPORARY APPOINTMENT - None**

**NEW HIRES (APPOINTMENTS)**

|                                   |                                                                            |          |
|-----------------------------------|----------------------------------------------------------------------------|----------|
| Christopher P. Colbert, Jr.<br>PA | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Marc A. Diaz<br>NJ                | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Ryan B. Dumont<br>PA              | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Alex R. Juarez<br>PA              | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Vasilios N. Konstandinou<br>PA    | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Long T. Luu<br>NJ                 | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Charles R. Roats<br>NJ            | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| John R. Stokes<br>NJ              | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Matthew A. Strelecki<br>NJ        | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| William J. Viereck<br>NJ          | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |

### **NEW HIRES (APPOINTMENTS) - Continued**

|                                 |                                                                            |          |
|---------------------------------|----------------------------------------------------------------------------|----------|
| Braden J. Weissmann<br>NJ       | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| Theodore J. Zielinski<br>NJ     | Police Officer<br>Public Safety Division<br>Public Safety - Administration | 01/09/26 |
| McKenzi M. Hartman<br>NJ        | Toll Collector<br>Operations Division<br>Toll - WWB                        | 01/12/26 |
| Jayne R. Serviolo<br>PA         | Toll Collector<br>Operations Division<br>Toll - WWB                        | 01/12/26 |
| Kayla S. Thurston-Sapp<br>PA    | Toll Collector<br>Operations Division<br>Toll - WWB                        | 01/12/26 |
| Jennifer L. Vargas<br>NJ        | Toll Collector<br>Operations Division<br>Toll - BFB                        | 01/12/26 |
| Christopher S. Williamson<br>NJ | Auto Technician<br>Operations Division<br>Fleet - WWB                      | 01/12/26 |
| Kyle A. Plumley<br>NJ           | Maintenance Technician<br>Operations Division<br>Maintenance - BRB         | 01/26/26 |

### **TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION**

|                          |                                                                                     |                                                                                                                                       |
|--------------------------|-------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| Shawn T. Dougherty<br>PA | From: Captain of Police<br>Public Safety Division<br>Public Safety - Administration | To: Acting Police Chief<br>Public Safety Division<br>Public Safety - Administration<br>Eff: 01/03/26 to 02/06/26                      |
| David M. Longa<br>NJ     | From: Electrical Foreman<br>Operations Division<br>Electrical - WWB                 | To: Acting Construction & Maintenance Manager<br>Operations Division<br>Office the Bridge Director - WWB<br>Eff: 01/03/26 to 02/27/26 |

## **TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

Harry Reilly

NJ

From: Electrical Technician  
Operations Division  
Electrical - CBB

To: Acting Electrical Foreman  
Operations Division  
Electrical - CBB  
Eff: 01/31/26 to 02/06/26

Daniel J. Fleming

NJ

From: Electrical Foreman  
Operations Division  
Electrical - CBB

To: Acting Construction &  
Maintenance Manager  
Operations Division  
Office the Bridge Director - CBB  
Eff: 01/31/26 to 02/06/26

Daniel P. Stewart

NJ

From: Electrical Technician  
Operations Division  
Electrical - WWB

To: Acting Electrical Foreman  
Operations Division  
Electrical - WWB  
Eff: 01/31/26 to 02/13/26

Gregory S. Seiverd

DE

From: Maintenance Technician  
Operations Division  
Maintenance - WWB

To: Acting Maintenance  
Foreman  
Operations Division  
Maintenance - WWB  
Eff: 01/31/26 to 02/20/26

Tiffany N. Taylor

NJ

From: File Clerk  
General Counsel Division  
Office of the General Counsel

To: Acting Claims Assistant  
General Counsel Division  
Office of the General Counsel  
Eff: 01/31/26 to 05/01/26

## **PROMOTIONS**

John T. Hogan

NJ

From: Sergeant of Police  
Public Safety Division  
Public Safety - BFB

To: Lieutenant of Police  
Public Safety - BFB  
Eff: 01/10/26

Andrew M. Simko

PA

From: Corporal of Police  
Public Safety Division  
Public Safety - BFB

To: Sergeant of Police  
Public Safety - Transit Unit  
Eff: 01/10/26

Timothy R. Moebius

NJ

From: Police Officer  
Public Safety Division  
Public Safety - Transit Unit

To: Corporal of Police  
Public Safety - Transit Unit  
Eff: 01/10/26



## **TITLE CHANGE**

Emerson B. Lewis  
NJ

From: Sergeant of Police  
Public Safety Division  
Public Safety - BRB

To: Police Officer  
Public Safety - BRB  
Eff: 01/07/26

## **UPGRADE (GRADE CHANGE) - None**

## **INTERAGENCY PROMOTION to PATCO - from DRPA - None**

## **INTERAGENCY PROMOTION to DRPA - from PATCO – None**

## **INTERAGENCY TRANSFERS to PATCO - from DRPA - None**

## **INTERAGENCY TRANSFERS to DRPA - from PATCO - None**

## **TRANSFERS - DEPARTMENTAL - None**

## **RETIREMENTS**

George S. MacAdams  
NJ

Police Officer  
Public Safety Division  
Public Safety - CBB

01/09/26

Brian D. Reed  
NJ

Police Officer  
Public Safety Division  
Public Safety - BRB

01/09/26

Shawn Waters  
NJ

Police Officer  
Public Safety Division  
Public Safety - BFB

01/09/26

Toni Sinclair  
NJ

Plaza Supervisor  
Operations Division  
Toll - BFB

01/31/26

## **RESIGNATIONS**

Jamar R. Evans  
PA

Construction & Maintenance  
Mechanic  
Operations Division  
Highway - BFB

01/09/26

Barbara A. Wagner  
NJ

Executive Assistant to the CEO  
Executive Division  
Office of the CEO

01/30/26

## **LAYOFFS (INVOLUNTARY) - None**

## **DECEASED – None**

**RESOLUTION**

**WHEREAS,**        *JOSEPH N. CHRISTINA has faithfully served the Delaware River Port Authority for THIRTY years in a conscientious and reliable manner, and*

**WHEREAS,**        *JOSEPH N. CHRISTINA wishes to accept retirement effective January 23, 2026 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Money Room Supervisor, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to JOSEPH N. CHRISTINA.*

**RESOLUTION**

**WHEREAS,**        *GEORGE S. MACADAMS has faithfully served the Delaware River Port Authority for TWENTY-FOUR years in a conscientious and reliable manner, and*

**WHEREAS,**        *GEORGE S. MACADAMS wishes to accept retirement effective January 9, 2026 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Police Officer, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to GEORGE S. MACADAMS.*

**RESOLUTION**

**WHEREAS,**        *DENIS J. MORAN has faithfully served the Delaware River Port Authority for TWENTY-FOUR years in a conscientious and reliable manner, and*

**WHEREAS,**        *DENIS J. MORAN wishes to accept retirement effective December 5, 2025 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Maintenance Technician, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to DENIS J. MORN.*

**RESOLUTION**

**WHEREAS,**        *BRIAN D. REED has faithfully served the Delaware River Port Authority for TWENTY-FIVE years in a conscientious and reliable manner, and*

**WHEREAS,**        *BRIAN D. REED wishes to accept retirement effective January 9, 2026 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Police Officer, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to BRIAN D. REED.*

**RESOLUTION**

**WHEREAS,**        *SHAWN WATERS has faithfully served the Delaware River Port Authority for THIRTY years in a conscientious and reliable manner, and*

**WHEREAS,**        *SHAWN WATERS wishes to accept retirement effective January 9, 2026 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Police Officer, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to SHAWN WATERS.*

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

**ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
ARTICLE XII-C  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

44

**Re: Article XII-C, Section 1 (a)**

Purchase Order 4500025498, SHI International Corp. Somerset, NJ. Purchase Contract for Computer Parts. Contract Value: \$12,778. (State).

Purchase Order 4500025507, SHI International Corp. Somerset, NJ. Purchase Contract for Lepide Software Subscription Renewal. Contract Value: \$15,996. (State).

Purchase Order 4500025509, SHI International Corp. Somerset, NJ. Purchase Contract for AutoCAD Renewal. Contract Value: \$20,577. (State).

Purchase Order 4500025525, Joseph McAroy. Southampton, PA. Purchase Contract for Consulting Services. Contract Value: \$25,000. (Sole Source).

Purchase Order 4500025548, Pioneer Machine & Tool. Maple Shade, NJ. Purchase Contract for Retrofit at Splice. Contract Value: \$18,178. (Low Bid of Two, Five Vendors Solicited).

Purchase Order 4500025596, Joseph Fazzio Inc. Glassboro, NJ. Purchase Contract for Aluminum for Walt Whitman Bridge. Contract Value: \$16,625. (Low Bid of Three, Five Vendors Solicited).

Purchase Order 4500025671, The Hiller Companies LLC. Cherry Hill, NJ. Purchase Contract for Emergency Fire Alarm System Services. Contract Value: \$12,290. (Low Bid of Four, Seven Vendors Solicited).

**Re: Article XII-C, Section 5**

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems  
As follows: (see accompanying Schedule 1)

Contract and Engineering Payments:               **\$7,072,156**

**2026 CAPITAL BUDGET**

January 21, 2026



**ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
ARTICLE XII-C  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

45

**Re: Article XII-C, Section 1 (a)**

Purchase Order 4500025739, Dell Marketing L.P. Pittsburgh, PA. Purchase Contract for Equipment and Tools. Contract Value: \$24,999. (State).

Purchase Order 4500025743, ePlus Technology, Inc. Herndon, VA. Purchase Contract for Computer Equipment and Hardware. Contract Value: \$20,000. (State).

Purchase Order 4500025772, Traffic Safety Service LLC. South Plainfield, NJ. Purchase Contract for Attenuator Parts. Contract Value: \$20,000. (State).

Purchase Order 4500025794, Frank R Filipek. Bellmawr, NJ. Purchase Contract for Event Planning for BFB 100th Birthday Celebration. Contract Value: \$15,000. (Sole Source).

Purchase Order 4500025872, Atlantic Uniform Company Inc. Belleville, NJ. Purchase Contract for Law Enforcement Uniforms, Equipment, and Supplies. Contract Value: \$18,935. (State).

**Re: Article XII-C, Section 5**

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems  
As follows: (see accompanying Schedule 1)

Contract and Engineering Payments:                   **\$8,708,087**

**2026 CAPITAL BUDGET**

February 18, 2026

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (12/31/2025)**  
**Board Date: January 21, 2026**

| <i>Resolution #</i>                                         | <i>Contract/Engineer</i>                     | <i>Contract Amount</i> | <i>Completed Percent</i> | <i>Completed Work (Billed) Amount</i> | <i>Retained Amount</i> | <i>Prior Payments</i> | <i>Invoice No.</i> | <i>Invoice Amount</i>      |
|-------------------------------------------------------------|----------------------------------------------|------------------------|--------------------------|---------------------------------------|------------------------|-----------------------|--------------------|----------------------------|
| <b>D.A. Nolt, Inc.</b>                                      |                                              |                        |                          |                                       |                        |                       |                    |                            |
| (DRPA-24-029)                                               | PATCO Roof/HVAC Replacement                  | \$ 14,974,910          | 95.1%                    | \$ 14,233,681                         | \$ 1,086,057           | \$ 11,778,204         | 18-19              | \$ 1,369,420               |
| <b>Gannett Fleming, Inc.</b>                                |                                              |                        |                          |                                       |                        |                       |                    |                            |
| (DRPA-20-013)                                               | PATCO Subway Structure Renovation - Design   | 1,203,454              | 70.7%                    | 850,577                               | 17,962                 | 793,920               | 16                 | 38,695                     |
| <b>Jacobs Engineering Group</b>                             |                                              |                        |                          |                                       |                        |                       |                    |                            |
| (DRPA-19-022)                                               | PATCO Lindenwold Control Center              | 1,797,130              | 98.7%                    | 1,773,884                             | 151,122                | 1,601,016             | 14                 | 21,745                     |
| <b>Skanska Koch, Inc.</b>                                   |                                              |                        |                          |                                       |                        |                       |                    |                            |
| (DRPA-24-112)                                               | CBB Phase 3 Painting and Rehabilitation      | 220,148,547            | 24.2%                    | 53,166,108                            | 2,891,611              | 46,617,388            | 9-10               | 3,657,109                  |
| <b>Program Management and General Engineering Contracts</b> |                                              |                        |                          |                                       |                        |                       |                    |                            |
| (DRPA-17-093)                                               | General Engineering Contracts                | 10,000,000             | 75.7%                    | 7,565,550                             | 0                      | 7,559,212             | Various            | 6,338                      |
| (DRPA-18-084)                                               | Program Management Services                  | 3,000,000              | 30.5%                    | 914,849                               | 0                      | 864,187               | Various            | 50,662                     |
| (DRPA-20-065)                                               | Job Order Contracting Services South         | 5,000,000              | 79.0%                    | 3,949,521                             | 0                      | 3,768,982             | Various            | 180,539                    |
| (DRPA-21-014)                                               | General Engineering Contracts                | 10,000,000             | 83.2%                    | 8,315,589                             | 0                      | 8,274,455             | Various            | 41,134                     |
| (DRPA-22-014)                                               | Program Management Services                  | 3,000,000              | 38.6%                    | 1,156,792                             | 0                      | 1,140,459             | Various            | 16,333                     |
| (DRPA-24-092)                                               | General Engineering Services                 | 15,000,000             | 11.2%                    | 1,686,679                             | 0                      | 1,246,063             | Various            | 440,616                    |
| (DRPA-25-026)                                               | Program Management for Capital Programs      | 3,000,000              | 10.9%                    | 328,096                               | 0                      | 256,588               | Various            | 71,507                     |
| (DRPA-25-034)                                               | Operations & Maintenance BRB and BFB Bridges | 15,000,000             | 5.9%                     | 891,451                               | 0                      | 0                     | Various            | 891,451                    |
| <b>PRWT Services, Inc.</b>                                  |                                              |                        |                          |                                       |                        |                       |                    |                            |
| (DRPA-22-052)                                               | Contracted Toll Collectors                   | 12,508,976             | 49.6%                    | 6,199,130                             | 0                      | 5,912,524             | Various            | 286,606                    |
|                                                             |                                              |                        |                          |                                       |                        |                       |                    | <u><u>\$ 7,072,156</u></u> |

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (1/31/2026)**  
**Board Date: February 18, 2026**

| <i>Resolution #</i>                                       | <i>Contract/Engineer</i>                                    | <i>Contract Amount</i> | <i>Completed Percent</i> | <i>Completed Work (Billed) Amount</i> | <i>Retained Amount</i> | <i>Prior Payments</i> | <i>Invoice No.</i> | <i>Invoice Amount</i> |
|-----------------------------------------------------------|-------------------------------------------------------------|------------------------|--------------------------|---------------------------------------|------------------------|-----------------------|--------------------|-----------------------|
| <b>AECOM</b>                                              |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-24-117A)                                            | CBB Painting - Design Services                              | \$ 2,653,393           | 90.6%                    | \$ 2,402,663                          | \$ 3,800               | \$ 2,396,499          | 76                 | \$ 2,365              |
| (DRPA-22-104)                                             | BRB Maintenance Painting & Steel Repairs - Design           | 1,164,356              | 88.3%                    | 1,028,556                             | 7,949                  | 1,018,750             | 63                 | 1,856                 |
| (DRPA-24-016)                                             | 2024 Biennial Inspection - Betsy Ross Bridge                | 924,000                | 72.3%                    | 667,886                               | 34,360                 | 607,080               | 14-15              | 26,446                |
| <b>Allied Painting, Inc.</b>                              |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-23-001)                                             | BRB Painting & Steel Repairs Thru Truss & PA Approach Spans | 84,752,658             | 70.3%                    | 59,569,678                            | 5,097,300              | 52,056,325            | 30                 | 2,416,053             |
| <b>A.P. Construction, Inc.</b>                            |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-23-037)                                             | Center Tower/Command & Control Center Relocation            | 19,434,000             | 92.6%                    | 17,988,727                            | 1,385,286              | 15,842,817            | 21-22              | 760,624               |
| (DRPA-23-086)                                             | Woodcrest Station Platform Rehabilitation                   | 22,835,000             | 54.5%                    | 12,453,485                            | 1,193,549              | 9,832,354             | 17-18              | 1,427,582             |
| (DRPA-25-036)                                             | PATCO Security Gates                                        | 859,847                | 92.8%                    | 797,538                               | 0                      | 0                     | 1                  | 797,538               |
| <b>Atane Engineers, Architects and Land Surveyors, PC</b> |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-24-013)                                             | 2024 Biennial Inspection - Ben Franklin Bridge              | 1,065,000              | 83.5%                    | 888,867                               | 53,431                 | 800,383               | 11-12              | 35,053                |
| <b>Cornell and Company, Inc.</b>                          |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (Emergency)                                               | CBB Weld Remediation - Emergency Contract                   | 6,731,500              | 97.3%                    | 6,547,700                             | 0                      | 6,109,220             | 17                 | 438,480               |
| (DRPA-24-114)                                             | WWB Tower Link Rehabilitation Phase 2                       | 11,839,500             | 6.5%                     | 768,725                               | 76,873                 | 404,036               | 4-5                | 287,816               |
| <b>Greenman-Pedersen, Inc.</b>                            |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-19-132)                                             | BFB Rehabilitation of Suspension Spans & Anchorages - CMS   | 13,975,670             | 88.5%                    | 12,371,773                            | 1,021,887              | 11,115,837            | 65-67              | 234,049               |
| <b>HNTB</b>                                               |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-20-029)                                             | PATCO Interlocking - Phase 2 - Design                       | 3,339,045              | 81.1%                    | 2,709,096                             | 270,910                | 2,430,170             | 51-52              | 8,017                 |
| (DRPA-22-002)                                             | PATCO Franklin Square Station Re-Opening - CMS              | 4,627,800              | 99.9%                    | 4,621,547                             | 190,670                | 4,423,914             | 45-46              | 6,963                 |
| (DRPA-24-015)                                             | 2024 Biennial Inspection - Commodore Barry Bridge           | 1,448,750              | 92.7%                    | 1,343,096                             | 83,480                 | 1,212,913             | 18-19              | 46,703                |
| (DRPA-24-115)                                             | WWB Tower Link Rehabilitation Phase 2 - CMS                 | 1,646,530              | 24.3%                    | 399,492                               | 39,949                 | 273,714               | 8-9                | 85,829                |
| <b>Jacobs Engineering Group</b>                           |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-19-022)                                             | PATCO Lindenwold Control Center                             | 1,797,130              | 98.7%                    | 1,773,884                             | 172,867                | 1,581,343             | 13                 | 19,673                |
| <b>Kaser Mechanical, LLC</b>                              |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-24-012)                                             | BFB Maintenance Building Boiler                             | 964,900                | 92.1%                    | 889,026                               | 0                      | 800,123               | 4                  | 88,903                |
| <b>LiRo Engineers, Inc.</b>                               |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-24-113)                                             | CBB Phase 3 Painting & Rehabilitation - CMS                 | 8,822,472              | 7.9%                     | 701,175                               | 43,847                 | 407,972               | 3                  | 249,356               |
| <b>Michael Baker International, Inc.</b>                  |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-23-113)                                             | PATCO Roof Replacement - CMS                                | 1,495,284              | 76.0%                    | 1,136,169                             | 90,266                 | 820,244               | 12-14              | 225,659               |
| (DRPA-24-018)                                             | 2024 PATCO Biennial Inspection - Track & Facilities         | 792,634                | 89.2%                    | 707,000                               | 38,740                 | 649,746               | 7                  | 18,514                |
| <b>Pennoni Associates, Inc.</b>                           |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-23-114)                                             | Fender & Pier Rehabilitation (WWB & BFB)                    | 4,660,200              | 95.3%                    | 4,441,899                             | 244,738                | 3,757,708             | 9                  | 439,453               |
| <b>Remington &amp; Vernick Engineers</b>                  |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-23-051)                                             | Woodcrest Station Platform Rehabilitation - CMS             | 2,390,810              | 70.5%                    | 1,686,107                             | 123,670                | 1,475,501             | 23                 | 86,936                |
| <b>Thornton Tomasetti, Inc.</b>                           |                                                             |                        |                          |                                       |                        |                       |                    |                       |
| (DRPA-22-039)                                             | BFB Suspension Cable Investigation/Rehabilitation           | 3,685,000              | 100.0%                   | 3,685,000                             | 0                      | 3,568,814             | 37                 | 116,186               |

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (1/31/2026)**  
**Board Date: February 18, 2026**

48

| <i>Resolution #</i>                                         | <i>Contract/Engineer</i>                                          | <i>Contract Amount</i> | <i>Completed Work Percent</i> | <i>Completed Work (Billed) Amount</i> | <i>Retained Amount</i> | <i>Prior Payments</i> | <i>Invoice No.</i> | <i>Invoice Amount</i>      |
|-------------------------------------------------------------|-------------------------------------------------------------------|------------------------|-------------------------------|---------------------------------------|------------------------|-----------------------|--------------------|----------------------------|
| <b>Traffic Planning &amp; Design, Inc.</b>                  |                                                                   |                        |                               |                                       |                        |                       |                    |                            |
| (DRPA-25-037)                                               | BRB & CBB Sign Structures - Design Services                       | 1,963,522              | 5.9%                          | 116,146                               | 6,851                  | 25,296                | 2                  | 84,000                     |
| <b>TransSystems Corporation</b>                             |                                                                   |                        |                               |                                       |                        |                       |                    |                            |
| (DRPA-23-018)                                               | CBB Thru Truss Weld Investigation - Design Services               | 6,042,343              | 90.8%                         | 5,488,258                             | 230,317                | 5,200,740             | 25                 | 57,200                     |
| <b>Urban Engineers, Inc.</b>                                |                                                                   |                        |                               |                                       |                        |                       |                    |                            |
| (DRPA-25-039)                                               | Viaduct Substructure Preservation (Collingswood & Westmont) - CMS | 2,367,973              | 5.7%                          | 133,832                               | 13,383                 | 54,306                | 2                  | 66,143                     |
| <b>WSP USA, Inc.</b>                                        |                                                                   |                        |                               |                                       |                        |                       |                    |                            |
| (DRPA-22-101)                                               | BFB Eastbound Operational Improvements - Design                   | 841,700                | 57.7%                         | 485,551                               | 0                      | 430,718               | 15-17              | 54,833                     |
| (DRPA-24-014)                                               | 2024 WWB Biennial Inspection                                      | 1,346,835              | 74.2%                         | 999,734                               | 61,396                 | 918,882               | 11-12              | 19,457                     |
| <b>Program Management and General Engineering Contracts</b> |                                                                   |                        |                               |                                       |                        |                       |                    |                            |
| (DRPA-21-014)                                               | General Engineering Contracts                                     | 10,000,000             | 83.7%                         | 8,373,293                             | 0                      | 8,315,589             | Various            | 57,704                     |
| (DRPA-24-092)                                               | General Engineering Services                                      | 15,000,000             | 12.5%                         | 1,874,885                             | 0                      | 1,686,679             | Various            | 188,206                    |
| (DRPA-25-026)                                               | Program Management for Capital Programs                           | 3,000,000              | 16.2%                         | 486,648                               | 0                      | 328,096               | Various            | 158,552                    |
| (DRPA-25-035)                                               | Operations & Maintenance CBB and WWB Bridges                      | 15,000,000             | 0.3%                          | 40,883                                | 0                      | 0                     | Various            | 40,883                     |
| <b>PRWT Services, Inc.</b>                                  |                                                                   |                        |                               |                                       |                        |                       |                    |                            |
| (DRPA-22-052)                                               | Contracted Toll Collectors                                        | 12,508,976             | 50.8%                         | 6,360,186                             | 0                      | 6,199,130             | Various            | 161,056                    |
|                                                             |                                                                   |                        |                               |                                       |                        |                       |                    | <u><u>\$ 8,708,087</u></u> |

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 4  
EEO REPORT**

# DRPA EEO CATEGORIES

## (By State)

50

|    | JOB TITLE                                              | STATE OF RESIDENCE |    |    |
|----|--------------------------------------------------------|--------------------|----|----|
|    |                                                        | DE                 | NJ | PA |
| 1  | Chief Executive Officer                                |                    | 1  |    |
| 2  | Chief Administrative Officer                           |                    | 1  |    |
| 3  | Chief Financial Officer                                |                    | 1  |    |
| 4  | Chief Operating Officer                                |                    |    | 1  |
| 5  | General Counsel/Corporate Secretary                    |                    |    | 1  |
| 6  | Deputy Chief Executive Officer                         |                    |    | 1  |
| 7  | Chief Engineer                                         |                    | 1  |    |
| 8  | Chief Security/Safety Officer                          |                    | 1  |    |
| 9  | Inspector General                                      |                    |    | 1  |
|    |                                                        |                    |    |    |
| 1  | Bridge Director                                        |                    | 1  | 1  |
| 2  | Deputy General Counsel                                 |                    | 1  | 1  |
| 3  | Director, Finance                                      |                    | 1  |    |
| 4  | Director, Fleet Management                             |                    | 1  |    |
| 5  | Director, Government Relations & Grants Administration |                    |    | 1  |
| 6  | Director, Homeland Security & Emergency Management     |                    | 1  |    |
| 7  | Director, Human Resource Services                      |                    | 1  |    |
| 8  | Director, Information Services                         |                    | 1  |    |
| 9  | Director, Procurement                                  |                    |    |    |
| 10 | Director, Revenue & Treasury                           | 1                  |    |    |
| 11 | Director, Risk Management                              |                    |    |    |
| 12 | Director, Strategic Initiatives                        |                    | 1  |    |
| 13 | Manager, Construction & Maintenance                    |                    | 1  |    |
| 14 | Manager, Planning & Design                             |                    |    | 1  |
| 15 | Police Chief                                           |                    | 1  |    |
|    |                                                        |                    |    |    |
| 1  | Captain of Police                                      |                    | 1  | 1  |
| 2  | Construction & Maintenance Manager                     | 1                  | 1  | 1  |
| 3  | Engineering Program Manager                            |                    | 1  |    |
| 4  | Fleet Shop Manager                                     |                    | 1  |    |
| 5  | Manager, Accounting                                    |                    | 1  |    |
| 6  | Manager, Budget/Financial Analysis                     |                    | 1  |    |
| 7  | Manager, Community Relations                           |                    |    |    |
| 8  | Manager, Contract Administration                       |                    | 1  |    |
| 9  | Manager, Corporate Communications                      |                    |    | 1  |
| 10 | Manager, EEO                                           |                    | 1  |    |
| 11 | Manager, ERP & Applications                            |                    | 1  |    |
| 12 | Manager, EZ Pass Technology & Toll Analysis            |                    |    |    |

# DRPA EEO CATEGORIES

## (By State)

51

| JOB TITLE                                   | STATE OF RESIDENCE                             |     |    |    |
|---------------------------------------------|------------------------------------------------|-----|----|----|
|                                             | DE                                             | NJ  | PA |    |
| 13                                          | Manager, Government Relations                  | 1   |    |    |
| 14                                          | Manager, Grants Administration                 |     |    |    |
| 15                                          | Manager, Internal Audit                        |     | 1  |    |
| 16                                          | Manager, IT Audit                              |     | 1  |    |
| 17                                          | Manager, Payroll                               | 1   |    |    |
| 18                                          | Manager, Purchasing & Stores                   |     |    |    |
| 19                                          | Manager, Production Systems                    |     | 1  |    |
| 20                                          | Manager, Special Projects                      | 1   |    |    |
| 21                                          | Toll Manager                                   | 1   | 1  |    |
|                                             |                                                |     |    |    |
| 1                                           | Accounts Payable & Receivable Supervisor       |     | 1  |    |
| 2                                           | Electrical Foreman                             | 5   |    |    |
| 3                                           | Fleet Foreman                                  | 2   |    |    |
| 4                                           | Highway Foreman                                | 2   | 1  |    |
| 5                                           | HVAC Foreman                                   |     | 2  |    |
| 6                                           | Lieutenant of Police                           | 4   | 2  |    |
| 7                                           | Maintenance Foreman                            | 4   | 2  |    |
| 8                                           | Plaza Supervisor                               | 15  | 9  |    |
| 9                                           | Purchasing Agent                               | 1   |    |    |
| 10                                          | Sr. Accountant                                 | 2   |    |    |
| 11                                          | Supervisor, Cash Assurance                     | 1   |    |    |
| 12                                          | Supervisor, Central Store Room                 |     | 1  |    |
| 13                                          | Supervisor, EZ Pass Technology & Toll Analysis | 1   |    |    |
| 14                                          | Supervisor, Mail Room                          | 1   |    |    |
| 15                                          | Supervisor, Printing Services                  | 1   |    |    |
|                                             |                                                |     |    |    |
|                                             |                                                |     |    |    |
| OFFICIALS - ADMINISTRATORS (Total By State) |                                                | 4   | 72 | 33 |
|                                             |                                                |     |    |    |
| TOTAL OFFICIALS - ADMINISTRATORS            |                                                | 109 |    |    |
| 1                                           | Analyst, EZ Pass Technology & Toll Analysis    | 1   |    |    |
| 2                                           | Administrative Accountant - Revenue            |     | 1  |    |
| 3                                           | Administrative Accountant - General Ledger     |     | 1  |    |
| 4                                           | Benefits Administrator                         |     | 2  |    |
| 5                                           | Budget Analyst                                 |     | 1  |    |
| 6                                           | C&M Technical Assistant                        |     | 2  |    |
| 7                                           | Cash Assurance Auditor                         |     | 3  |    |
| 8                                           | Contract Administrator                         |     | 2  |    |

# DRPA EEO CATEGORIES

## (By State)

52

|                                       | JOB TITLE                                                 | STATE OF RESIDENCE |           |           |
|---------------------------------------|-----------------------------------------------------------|--------------------|-----------|-----------|
|                                       |                                                           | DE                 | NJ        | PA        |
| 9                                     | Digital Communications Specialist                         |                    | 1         | 1         |
| 10                                    | Grants Specialist                                         |                    | 1         |           |
| 11                                    | Graphic Design Administrator                              |                    |           | 1         |
| 12                                    | HRIS Specialist                                           |                    | 2         |           |
| 13                                    | HRS Specialist                                            |                    | 1         | 2         |
| 14                                    | Leadership Development & Organizational Change Agent      |                    |           | 1         |
| 15                                    | Payroll Administrator - Accountant                        |                    | 1         |           |
| 16                                    | Purchasing Specialist                                     |                    | 4         |           |
| 17                                    | Revenue Operations Assessor ETC                           |                    | 1         | 1         |
| 18                                    | Safety Specialist                                         |                    | 2         |           |
|                                       |                                                           |                    |           |           |
| 1                                     | Administrator, Compensation/HRIS                          |                    |           |           |
| 2                                     | Administrator, Staffing & Recruiting                      |                    | 1         |           |
| 3                                     | Administrator, Training & Employee Development            |                    |           |           |
| 4                                     | Associate Engineer                                        |                    | 2         | 1         |
| 5                                     | Auditor                                                   |                    | 1         |           |
| 6                                     | Claims Administrator                                      |                    | 2         |           |
| 7                                     | EEO Specialist                                            |                    |           | 1         |
| 8                                     | Engineering Management Specialist                         |                    |           |           |
| 9                                     | Engineering Program Analyst                               |                    | 1         |           |
| 10                                    | Management Analyst                                        |                    |           | 1         |
| 11                                    | Project Manager (Finance)                                 |                    |           |           |
| 12                                    | Project Manager (Office of the CAO)                       |                    |           |           |
| 13                                    | Project Manager (Public Safety, Technology)               |                    |           | 1         |
| 14                                    | Project Manager, Homeland Security & Emergency Management |                    | 1         |           |
| 15                                    | Records Manager                                           |                    | 1         |           |
|                                       |                                                           |                    |           |           |
| 1                                     | Assistant General Counsel                                 |                    | 4         | 2         |
| 2                                     | Electrical Engineer                                       |                    | 1         |           |
| 3                                     | Principal Engineer                                        |                    | 2         |           |
| 4                                     | Senior Engineer                                           |                    | 2         | 1         |
|                                       |                                                           |                    |           |           |
|                                       |                                                           |                    |           |           |
| <b>PROFESSIONALS (Total By State)</b> |                                                           | <b>1</b>           | <b>43</b> | <b>13</b> |
|                                       |                                                           |                    |           |           |
| <b>TOTAL PROFESSIONALS</b>            |                                                           |                    | <b>57</b> |           |



# DRPA EEO CATEGORIES

## (By State)

53

|                                            | JOB TITLE                           | STATE OF RESIDENCE |           |           |
|--------------------------------------------|-------------------------------------|--------------------|-----------|-----------|
|                                            |                                     | DE                 | NJ        | PA        |
| 1                                          | Police Officer                      | 2                  | 51        | 22        |
| 1                                          | Corporal of Police                  |                    | 9         | 3         |
| 1                                          | Sergeant of Police                  |                    | 17        | 6         |
| <b>PROTECTIVE SERVICE (Total By State)</b> |                                     | <b>2</b>           | <b>77</b> | <b>31</b> |
| <b>TOTAL PROTECTIVE SERVICE</b>            |                                     | <b>110</b>         |           |           |
| 1                                          | Auto Technician                     | 1                  | 10        | 3         |
| 1                                          | Construction & Maintenance Mechanic | 2                  | 29        | 17        |
| 1                                          | Electrical Technician               |                    | 18        | 4         |
| 1                                          | HVAC Technician                     | 1                  | 8         |           |
| 1                                          | Maintenance Technician              | 2                  | 27        | 10        |
| <b>SKILLED CRAFT (Total By State)</b>      |                                     | <b>6</b>           | <b>92</b> | <b>34</b> |
| <b>TOTAL SKILLED CRAFT</b>                 |                                     | <b>132</b>         |           |           |
| 1                                          | Business Analyst                    |                    |           |           |
| 2                                          | Data Base Administrator             |                    | 1         |           |

# DRPA EEO CATEGORIES

## (By State)

54

|                                                | JOB TITLE                      | STATE OF RESIDENCE |           |           |
|------------------------------------------------|--------------------------------|--------------------|-----------|-----------|
|                                                |                                | DE                 | NJ        | PA        |
| 3                                              | Network Technician             |                    | 1         | 2         |
| 4                                              | Programmer/Analyst             |                    |           | 1         |
| 5                                              | Systems Administrator          |                    | 6         | 3         |
| 6                                              | User Support Administrator     | 2                  |           |           |
| 7                                              | User Support Group Leader      |                    |           |           |
| <b>TECHNICIANS (Total By State)</b>            |                                | <b>2</b>           | <b>8</b>  | <b>6</b>  |
| <b>TOTAL TECHNICIANS</b>                       |                                | <b>16</b>          |           |           |
| 1                                              | Accounts Payable Specialist    |                    | 1         |           |
| 2                                              | Administrative Coordinator     |                    | 12        | 7         |
| 3                                              | Building Services Clerk        |                    | 3         |           |
| 4                                              | Central Stores Clerk           | 1                  |           |           |
| 5                                              | Claims Assistant               |                    |           | 1         |
| 6                                              | Contracts Administration Clerk |                    | 1         |           |
| 7                                              | Customer Service Coordinator   |                    | 1         |           |
| 8                                              | Data Management Coordinator    |                    | 2         |           |
| 9                                              | Executive Assistant to the CEO |                    | 2         |           |
| 10                                             | Executive Legal Secretary      |                    | 1         |           |
| 11                                             | File Clerk                     |                    | 1         | 1         |
| 12                                             | Legal Secretary                |                    | 1         | 2         |
| 13                                             | Media Specialist               |                    |           | 1         |
| 14                                             | Purchasing Clerk               |                    |           |           |
| 15                                             | Reproduction Technician        |                    | 1         | 1         |
| Sub-Total <b>NON-REP</b>                       |                                | <b>1</b>           | <b>26</b> | <b>13</b> |
| 1                                              | Toll Collector                 | 1                  | 30        | 25        |
| 2                                              | Revenue Operations Clerk       |                    | 3         |           |
| 1                                              | Lead Dispatcher                |                    | 4         |           |
| 2                                              | Dispatcher                     |                    | 3         | 5         |
| Sub-Total <b>IUOE</b>                          |                                | <b>1</b>           | <b>40</b> | <b>30</b> |
| <b>ADMINISTRATIVE SUPPORT (Total By State)</b> |                                | <b>2</b>           | <b>66</b> | <b>43</b> |

# DRPA EEO CATEGORIES

## (By State)

55

| JOB TITLE                    | STATE OF RESIDENCE |     |     |     |
|------------------------------|--------------------|-----|-----|-----|
|                              | DE                 | NJ  | PA  |     |
|                              |                    |     |     |     |
| TOTAL ADMINISTRATIVE SUPPORT |                    | 111 |     |     |
|                              |                    |     |     |     |
| TOTAL EMPLOYEES BY STATE     |                    | 17  | 358 | 160 |
|                              |                    |     |     |     |
| TOTAL DRPA EMPLOYEES -       |                    | 535 |     |     |
| SUMMARY (Employee Class)     |                    |     |     |     |
| NON-REP                      |                    | 6   | 141 | 59  |
|                              |                    |     |     |     |
|                              |                    | 206 |     |     |
|                              |                    |     |     |     |
| IUOE                         |                    | 7   | 132 | 64  |
|                              |                    |     |     |     |
|                              |                    | 203 |     |     |
|                              |                    |     |     |     |
| IBEW                         |                    | 2   | 8   | 6   |
|                              |                    |     |     |     |
|                              |                    | 16  |     |     |
|                              |                    |     |     |     |
| FOP                          |                    | 2   | 77  | 31  |
|                              |                    |     |     |     |
|                              |                    | 110 |     |     |

# DRPA EEO CATEGORIES

## (By State)

56

|    | JOB TITLE                                              | STATE OF RESIDENCE |    |    |
|----|--------------------------------------------------------|--------------------|----|----|
|    |                                                        | DE                 | NJ | PA |
| 1  | Chief Executive Officer                                |                    | 1  |    |
| 2  | Chief Administrative Officer                           |                    | 1  |    |
| 3  | Chief Financial Officer                                |                    | 1  |    |
| 4  | Chief Operating Officer                                |                    |    | 1  |
| 5  | General Counsel/Corporate Secretary                    |                    |    | 1  |
| 6  | Deputy Chief Executive Officer                         |                    |    | 1  |
| 7  | Chief Engineer                                         |                    | 1  |    |
| 8  | Chief Security/Safety Officer                          |                    | 1  |    |
| 9  | Inspector General                                      |                    |    | 1  |
|    |                                                        |                    |    |    |
| 1  | Bridge Director                                        |                    | 1  | 1  |
| 2  | Deputy General Counsel                                 |                    | 1  | 1  |
| 3  | Director, Finance                                      |                    | 1  |    |
| 4  | Director, Fleet Management                             |                    | 1  |    |
| 5  | Director, Government Relations & Grants Administration |                    |    | 1  |
| 6  | Director, Homeland Security & Emergency Management     |                    | 1  |    |
| 7  | Director, Human Resource Services                      |                    | 1  |    |
| 8  | Director, Information Services                         |                    | 1  |    |
| 9  | Director, Procurement                                  |                    |    |    |
| 10 | Director, Revenue & Treasury                           | 1                  |    |    |
| 11 | Director, Risk Management                              |                    |    |    |
| 12 | Director, Strategic Initiatives                        |                    | 1  |    |
| 13 | Manager, Construction & Maintenance                    |                    | 1  |    |
| 14 | Manager, Planning & Design                             |                    |    | 1  |
| 15 | Police Chief                                           |                    | 1  |    |
|    |                                                        |                    |    |    |
| 1  | Captain of Police                                      |                    | 1  | 1  |
| 2  | Construction & Maintenance Manager                     | 1                  | 1  | 1  |
| 3  | Engineering Program Manager                            |                    | 1  |    |
| 4  | Fleet Shop Manager                                     |                    | 1  |    |
| 5  | Manager, Accounting                                    |                    | 1  |    |
| 6  | Manager, Budget/Financial Analysis                     |                    | 1  |    |
| 7  | Manager, Community Relations                           |                    |    |    |
| 8  | Manager, Contract Administration                       |                    | 1  |    |
| 9  | Manager, Corporate Communications                      |                    |    | 1  |
| 10 | Manager, EEO                                           |                    | 1  |    |
| 11 | Manager, ERP & Applications                            |                    | 1  |    |
| 12 | Manager, EZ Pass Technology & Toll Analysis            |                    |    |    |

# DRPA EEO CATEGORIES

## (By State)

57

| JOB TITLE                                   | STATE OF RESIDENCE                             |     |    |    |
|---------------------------------------------|------------------------------------------------|-----|----|----|
|                                             | DE                                             | NJ  | PA |    |
| 13                                          | Manager, Government Relations                  | 1   |    |    |
| 14                                          | Manager, Grants Administration                 |     |    |    |
| 15                                          | Manager, Internal Audit                        |     | 1  |    |
| 16                                          | Manager, IT Audit                              |     | 1  |    |
| 17                                          | Manager, Payroll                               | 1   |    |    |
| 18                                          | Manager, Purchasing & Stores                   |     |    |    |
| 19                                          | Manager, Production Systems                    |     | 1  |    |
| 20                                          | Manager, Special Projects                      | 1   |    |    |
| 21                                          | Toll Manager                                   | 1   | 1  |    |
|                                             |                                                |     |    |    |
| 1                                           | Accounts Payable & Receivable Supervisor       |     | 1  |    |
| 2                                           | Electrical Foreman                             | 5   |    |    |
| 3                                           | Fleet Foreman                                  | 2   |    |    |
| 4                                           | Highway Foreman                                | 2   | 1  |    |
| 5                                           | HVAC Foreman                                   |     | 2  |    |
| 6                                           | Lieutenant of Police                           | 5   | 2  |    |
| 7                                           | Maintenance Foreman                            | 4   | 2  |    |
| 8                                           | Plaza Supervisor                               | 15  | 9  |    |
| 9                                           | Purchasing Agent                               | 1   |    |    |
| 10                                          | Sr. Accountant                                 | 2   |    |    |
| 11                                          | Supervisor, Cash Assurance                     | 1   |    |    |
| 12                                          | Supervisor, Central Store Room                 |     | 1  |    |
| 13                                          | Supervisor, EZ Pass Technology & Toll Analysis | 1   |    |    |
| 14                                          | Supervisor, Mail Room                          | 1   |    |    |
| 15                                          | Supervisor, Printing Services                  | 1   |    |    |
|                                             |                                                |     |    |    |
|                                             |                                                |     |    |    |
| OFFICIALS - ADMINISTRATORS (Total By State) |                                                | 4   | 73 | 33 |
|                                             |                                                |     |    |    |
| TOTAL OFFICIALS - ADMINISTRATORS            |                                                | 110 |    |    |
| 1                                           | Analyst, EZ Pass Technology & Toll Analysis    | 1   |    |    |
| 2                                           | Administrative Accountant - Revenue            |     | 1  |    |
| 3                                           | Administrative Accountant - General Ledger     |     | 1  |    |
| 4                                           | Benefits Administrator                         |     | 2  |    |
| 5                                           | Budget Analyst                                 |     | 1  |    |
| 6                                           | C&M Technical Assistant                        |     | 2  |    |
| 7                                           | Cash Assurance Auditor                         |     | 3  |    |
| 8                                           | Contract Administrator                         |     | 2  |    |

# DRPA EEO CATEGORIES

## (By State)

58

|                                       | JOB TITLE                                                 | STATE OF RESIDENCE |           |           |
|---------------------------------------|-----------------------------------------------------------|--------------------|-----------|-----------|
|                                       |                                                           | DE                 | NJ        | PA        |
| 9                                     | Digital Communications Specialist                         |                    | 1         |           |
| 10                                    | Grants Specialist                                         |                    | 1         |           |
| 11                                    | Graphic Design Administrator                              |                    |           | 1         |
| 12                                    | HRIS Specialist                                           |                    | 2         |           |
| 13                                    | HRS Specialist                                            |                    | 1         | 2         |
| 14                                    | Leadership Development & Organizational Change Agent      |                    |           | 1         |
| 15                                    | Payroll Administrator - Accountant                        |                    | 1         |           |
| 16                                    | Purchasing Specialist                                     |                    | 4         |           |
| 17                                    | Revenue Operations Assessor ETC                           |                    | 1         | 1         |
| 18                                    | Safety Specialist                                         |                    | 2         |           |
|                                       |                                                           |                    |           |           |
| 1                                     | Administrator, Compensation/HRIS                          |                    |           |           |
| 2                                     | Administrator, Staffing & Recruiting                      |                    | 1         |           |
| 3                                     | Administrator, Training & Employee Development            |                    |           |           |
| 4                                     | Associate Engineer                                        |                    | 2         | 1         |
| 5                                     | Auditor                                                   |                    | 1         |           |
| 6                                     | Claims Administrator                                      |                    | 2         |           |
| 7                                     | EEO Specialist                                            |                    |           | 1         |
| 8                                     | Engineering Management Specialist                         |                    |           |           |
| 9                                     | Engineering Program Analyst                               |                    | 1         |           |
| 10                                    | Management Analyst                                        |                    |           | 1         |
| 11                                    | Project Manager (Finance)                                 |                    |           |           |
| 12                                    | Project Manager (Office of the CAO)                       |                    |           |           |
| 13                                    | Project Manager (Public Safety, Technology)               |                    |           | 1         |
| 14                                    | Project Manager, Homeland Security & Emergency Management |                    | 1         |           |
| 15                                    | Records Manager                                           |                    | 1         |           |
|                                       |                                                           |                    |           |           |
| 1                                     | Assistant General Counsel                                 |                    | 4         | 2         |
| 2                                     | Electrical Engineer                                       |                    | 1         |           |
| 3                                     | Principal Engineer                                        |                    | 2         |           |
| 4                                     | Senior Engineer                                           |                    | 2         | 1         |
|                                       |                                                           |                    |           |           |
|                                       |                                                           |                    |           |           |
| <b>PROFESSIONALS (Total By State)</b> |                                                           | <b>1</b>           | <b>43</b> | <b>12</b> |
|                                       |                                                           |                    |           |           |
| <b>TOTAL PROFESSIONALS</b>            |                                                           |                    | <b>56</b> |           |

# DRPA EEO CATEGORIES

## (By State)

59

|                                            | JOB TITLE                           | STATE OF RESIDENCE |           |           |
|--------------------------------------------|-------------------------------------|--------------------|-----------|-----------|
|                                            |                                     | DE                 | NJ        | PA        |
| 1                                          | Police Officer                      | 2                  | 55        | 27        |
| 1                                          | Corporal of Police                  |                    | 10        | 2         |
| 1                                          | Sergeant of Police                  |                    | 15        | 7         |
| <b>PROTECTIVE SERVICE (Total By State)</b> |                                     | <b>2</b>           | <b>80</b> | <b>36</b> |
| <b>TOTAL PROTECTIVE SERVICE</b>            |                                     | <b>118</b>         |           |           |
| 1                                          | Auto Technician                     | 1                  | 11        | 3         |
| 1                                          | Construction & Maintenance Mechanic | 2                  | 29        | 16        |
| 1                                          | Electrical Technician               |                    | 18        | 4         |
| 1                                          | HVAC Technician                     | 1                  | 8         |           |
| 1                                          | Maintenance Technician              | 2                  | 28        | 10        |
| <b>SKILLED CRAFT (Total By State)</b>      |                                     | <b>6</b>           | <b>94</b> | <b>33</b> |
| <b>TOTAL SKILLED CRAFT</b>                 |                                     | <b>133</b>         |           |           |
| 1                                          | Business Analyst                    |                    |           |           |
| 2                                          | Data Base Administrator             |                    | 1         |           |

# DRPA EEO CATEGORIES

## (By State)

60

|                                                | JOB TITLE                      | STATE OF RESIDENCE |           |           |
|------------------------------------------------|--------------------------------|--------------------|-----------|-----------|
|                                                |                                | DE                 | NJ        | PA        |
| 3                                              | Network Technician             |                    | 1         | 2         |
| 4                                              | Programmer/Analyst             |                    |           | 1         |
| 5                                              | Systems Administrator          |                    | 6         | 3         |
| 6                                              | User Support Administrator     | 2                  |           |           |
| 7                                              | User Support Group Leader      |                    |           |           |
| <b>TECHNICIANS (Total By State)</b>            |                                | <b>2</b>           | <b>8</b>  | <b>6</b>  |
| <b>TOTAL TECHNICIANS</b>                       |                                | <b>16</b>          |           |           |
| 1                                              | Accounts Payable Specialist    |                    | 1         |           |
| 2                                              | Administrative Coordinator     |                    | 12        | 7         |
| 3                                              | Building Services Clerk        |                    | 3         |           |
| 4                                              | Central Stores Clerk           | 1                  |           |           |
| 5                                              | Claims Assistant               |                    |           | 1         |
| 6                                              | Contracts Administration Clerk |                    | 1         |           |
| 7                                              | Customer Service Coordinator   |                    | 1         |           |
| 8                                              | Data Management Coordinator    |                    | 2         |           |
| 9                                              | Executive Assistant to the CEO |                    | 1         |           |
| 10                                             | Executive Legal Secretary      |                    | 1         |           |
| 11                                             | File Clerk                     |                    | 1         | 1         |
| 12                                             | Legal Secretary                |                    | 1         | 2         |
| 13                                             | Media Specialist               |                    |           | 1         |
| 14                                             | Purchasing Clerk               |                    |           |           |
| 15                                             | Reproduction Technician        |                    | 1         | 1         |
| Sub-Total <b>NON-REP</b>                       |                                | <b>1</b>           | <b>25</b> | <b>13</b> |
| 1                                              | Toll Collector                 | 1                  | 32        | 26        |
| 2                                              | Revenue Operations Clerk       |                    | 3         |           |
| 1                                              | Lead Dispatcher                |                    | 4         |           |
| 2                                              | Dispatcher                     |                    | 3         | 5         |
| Sub-Total <b>IUOE</b>                          |                                | <b>1</b>           | <b>42</b> | <b>31</b> |
| <b>ADMINISTRATIVE SUPPORT (Total By State)</b> |                                | <b>2</b>           | <b>67</b> | <b>44</b> |



# DRPA EEO CATEGORIES

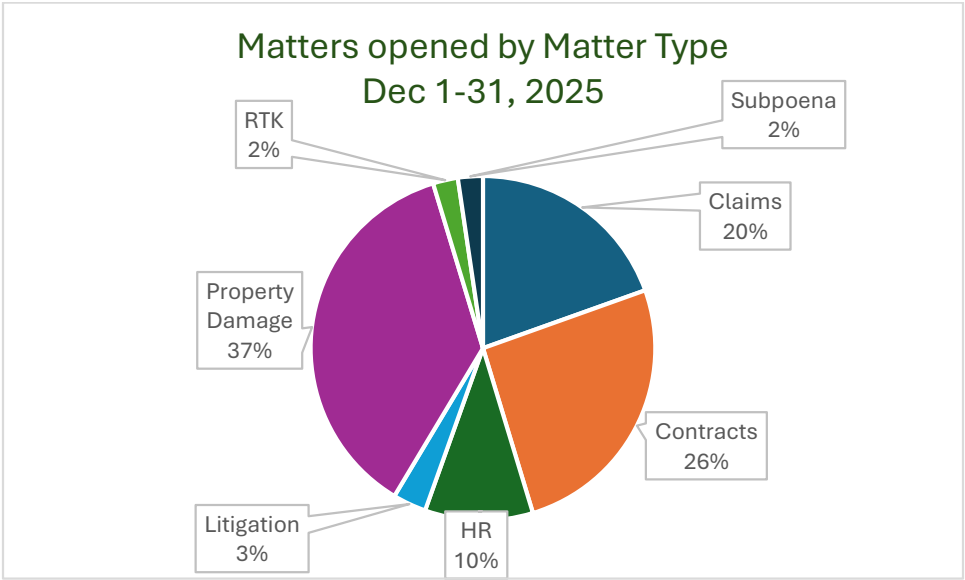
## (By State)

61

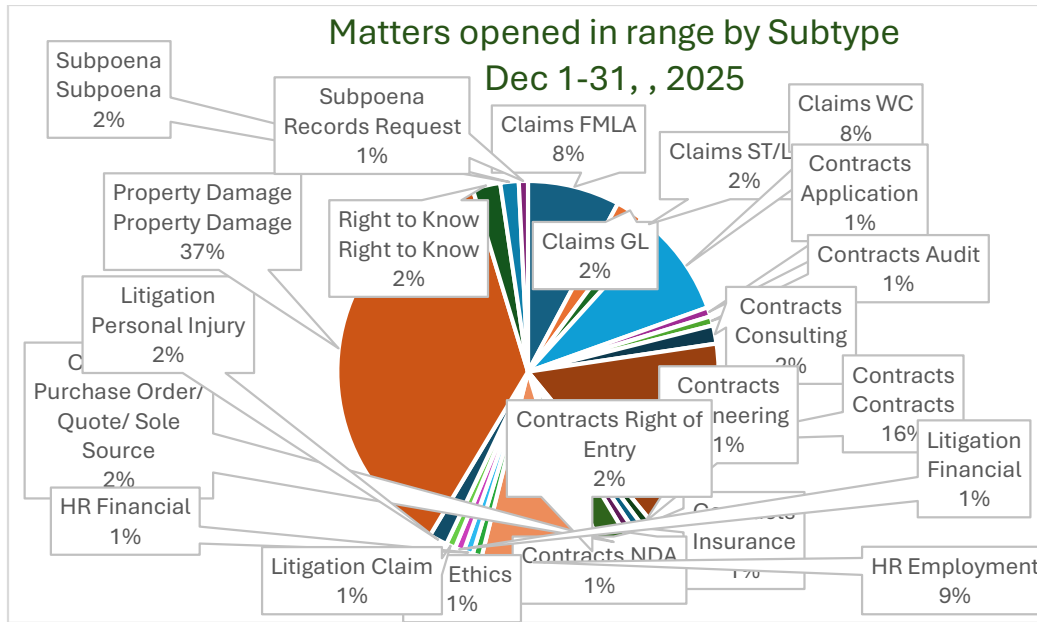
| JOB TITLE                    | STATE OF RESIDENCE |     |     |     |
|------------------------------|--------------------|-----|-----|-----|
|                              | DE                 | NJ  | PA  |     |
|                              |                    |     |     |     |
| TOTAL ADMINISTRATIVE SUPPORT |                    | 113 |     |     |
|                              |                    |     |     |     |
| TOTAL EMPLOYEES BY STATE     |                    | 17  | 365 | 164 |
|                              |                    |     |     |     |
| TOTAL DRPA EMPLOYEES -       |                    | 546 |     |     |
| SUMMARY (Employee Class)     |                    |     |     |     |
| NON-REP                      |                    | 6   | 141 | 58  |
|                              |                    |     |     |     |
|                              |                    | 205 |     |     |
|                              |                    |     |     |     |
| IUOE                         |                    | 7   | 136 | 64  |
|                              |                    |     |     |     |
|                              |                    | 207 |     |     |
|                              |                    |     |     |     |
| IBEW                         |                    | 2   | 8   | 6   |
|                              |                    |     |     |     |
|                              |                    | 16  |     |     |
|                              |                    |     |     |     |
| FOP                          |                    | 2   | 80  | 36  |
|                              |                    |     |     |     |
|                              |                    | 118 |     |     |

**REPORT OF THE CHIEF EXECUTIVE OFFICER  
ATTACHMENT 5  
LEGAL STATISTICS REPORT**

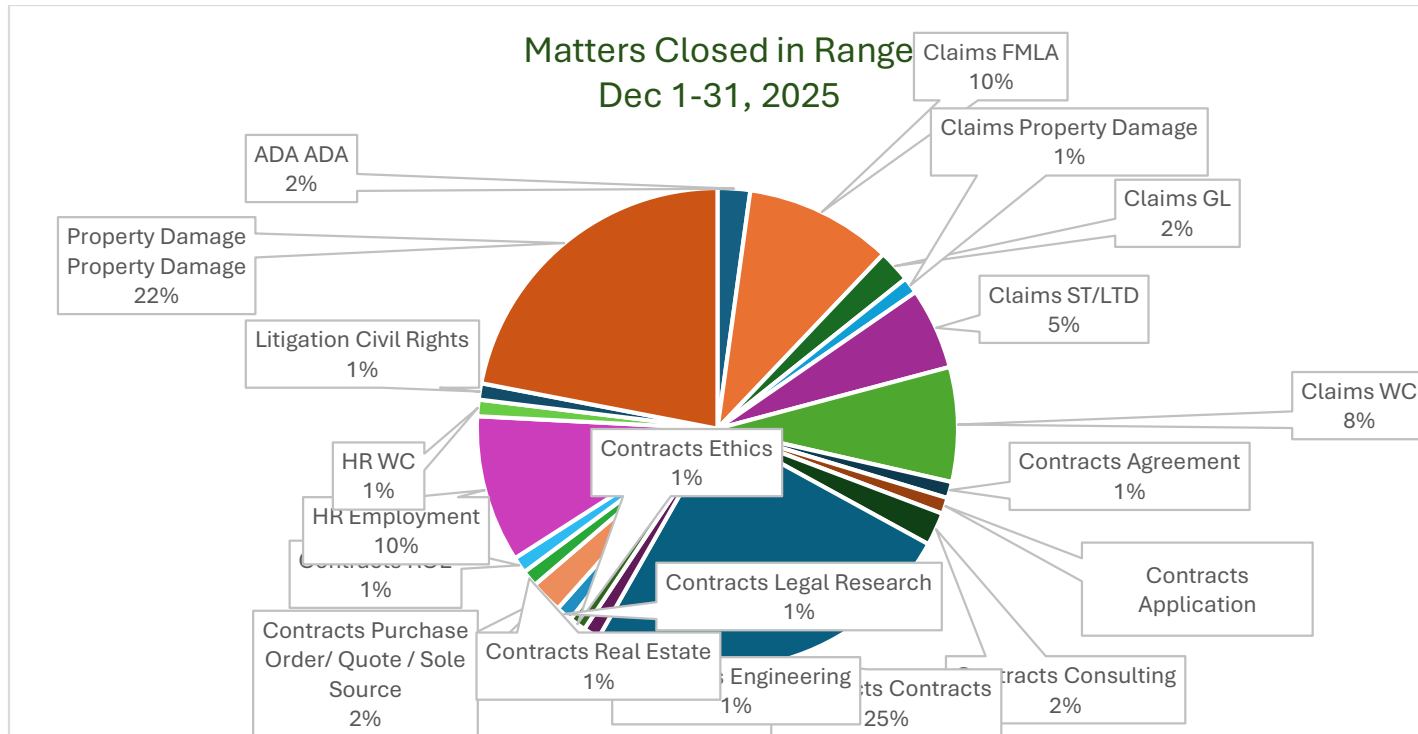
Legal Matter Count Report December 1-30 , 2025



| Matter type            | Matter type total |
|------------------------|-------------------|
| Claims                 | 25                |
| Contracts              | 33                |
| HR                     | 13                |
| Litigation             | 4                 |
| Property Damage        | 47                |
| RTK                    | 3                 |
| Subpoena               | 3                 |
|                        |                   |
| Total new cases opened | 128               |



| Matter type                   | Matter subtype                     | opened in range |
|-------------------------------|------------------------------------|-----------------|
| Claims                        | FMLA                               | 10              |
| Claims                        | GL                                 | 3               |
| Claims                        | ST/LTD                             | 2               |
| Claims                        | WC                                 | 10              |
| Contracts                     | Application                        | 1               |
| Contracts                     | Audit                              | 1               |
| Contracts                     | Consulting                         | 2               |
| Contracts                     | Contracts                          | 21              |
| Contracts                     | Engineering                        | 1               |
| Contracts                     | Insurance                          | 1               |
| Contracts                     | NDA                                | 1               |
| Contracts                     | Purchase Order/ Quote/ Sole Source | 3               |
| Contracts                     | Right of Entry                     | 2               |
| HR                            | Employment                         | 11              |
| HR                            | Ethics                             | 1               |
| HR                            | Financial                          | 1               |
| Litigation                    | Financial                          | 1               |
| Litigation                    | Claim                              | 1               |
| Litigation                    | Personal Injury                    | 2               |
| Property Damage               | Property Damage                    | 47              |
| Right to Know                 | Right to Know                      | 3               |
| Subpoena                      | Subpoena                           | 2               |
| Subpoena                      | Records Request                    | 1               |
| <b>Total new cases opened</b> |                                    | <b>128</b>      |



| Matter type               | Matter subtype                      | closed in range |
|---------------------------|-------------------------------------|-----------------|
| ADA                       | ADA                                 | 2               |
| Claims                    | FMLA                                | 9               |
| Claims                    | GL                                  | 2               |
| Claims                    | Property Damage                     | 1               |
| Claims                    | ST/LTD                              | 5               |
| Claims                    | WC                                  | 7               |
| Contracts                 | Agreement                           | 1               |
| Contracts                 | Application                         | 1               |
| Contracts                 | Consulting                          | 2               |
| Contracts                 | Contracts                           | 23              |
| Contracts                 | Engineering                         | 1               |
| Contracts                 | Ethics                              | 1               |
| Contracts                 | Legal Research                      | 1               |
| Contracts                 | Purchase Order/ Quote / Sole Source | 2               |
| Contracts                 | Real Estate                         | 1               |
| Contracts                 | ROE                                 | 1               |
| HR                        | Employment                          | 9               |
| HR                        | WC                                  | 1               |
| Litigation                | Civil Rights                        | 1               |
| Property Damage           | Property Damage                     | 20              |
| Right to Know             | Right to Know                       | 12              |
| <b>Total cases closed</b> |                                     | <b>103</b>      |

# **CFO REPORT**

## Report of the Chief Financial Officer

January 21<sup>st</sup>, 2026

Board of Commissioners  
Delaware River Port Authority of Pennsylvania and New Jersey  
One Port Center  
2 Riverside Drive  
Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

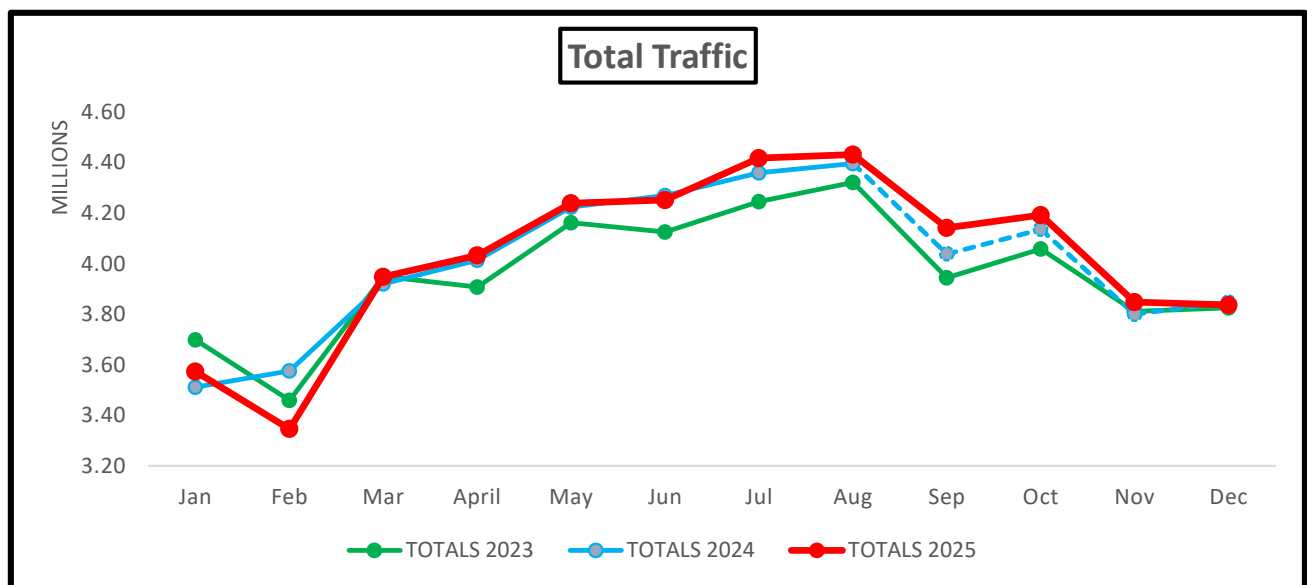
To the Commissioners:

The following descriptive financial summary is primarily based on the unaudited financial summary, dated January 3<sup>rd</sup>.

### **Current Trends DRPA Preliminary Traffic Volumes**

December YTD total traffic volume was 167K or 0.3% higher than last year. Ongoing traffic growth since July is a key driver of this favorable variance.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## **Toll October YTD Revenue**

| <b>Bridge Revenue October YTD</b> |                         |                  |                         |                         |                     |                        |
|-----------------------------------|-------------------------|------------------|-------------------------|-------------------------|---------------------|------------------------|
| <b>(\$Millions )</b>              | <b>2025<br/>Actuals</b> | <b>Budget</b>    | <b>2024<br/>Actuals</b> | <b>B/(W)<br/>Budget</b> | <b>B/(W)<br/>PY</b> | <b>2025<br/>Growth</b> |
| Passengers                        | \$ 233.96               | \$ 225.06        | \$ 201.55               | \$ 8.90                 | \$ 32.41            | 16.1%                  |
| Trucks                            | \$ 95.27                | \$ 89.78         | \$ 80.85                | \$ 5.49                 | \$ 14.41            | 17.8%                  |
| Other                             | \$ 1.69                 | \$ 1.14          | \$ 1.60                 | \$ 0.55                 | \$ 0.09             | 5.5%                   |
| <b>Total</b>                      | <b>\$ 330.91</b>        | <b>\$ 315.97</b> | <b>\$ 284.00</b>        | <b>\$ 14.94</b>         | <b>\$ 46.91</b>     | <b>16.5%</b>           |
| <b>Average Toll</b>               | <b>\$ 7.74</b>          | <b>\$ 7.69</b>   | <b>\$ 6.69</b>          | <b>\$ 0.05</b>          | <b>\$ 1.05</b>      | <b>15.6%</b>           |

| <b>Bridge Traffic October YTD</b> |                         |               |                         |                         |                     |                        |
|-----------------------------------|-------------------------|---------------|-------------------------|-------------------------|---------------------|------------------------|
| <b>(Millions )</b>                | <b>2025<br/>Actuals</b> | <b>Budget</b> | <b>2024<br/>Actuals</b> | <b>B/(W)<br/>Budget</b> | <b>B/(W)<br/>PY</b> | <b>2025<br/>Growth</b> |
| Passengers                        | 39.38                   | 37.94         | 39.15                   | 1.44                    | 0.23                | 0.6%                   |
| Trucks                            | 3.27                    | 3.02          | 3.18                    | 0.25                    | 0.09                | 2.9%                   |
| Other                             | 0.12                    | 0.12          | 0.11                    | (0.00)                  | 0.01                | 4.6%                   |
| <b>Total</b>                      | <b>42.76</b>            | <b>41.07</b>  | <b>42.44</b>            | <b>1.69</b>             | <b>0.32</b>         | <b>0.8%</b>            |

### **October 2025 YTD Final Traffic/Toll Revenues vs. YTD Budget**

- **Toll revenue** was \$330.9 million, \$14.9 million or 4.7% above budget
- **Traffic** was approximately 1.7 million vehicles or 4.1% above budget
  - 8.4% higher truck volume vs budget led to \$0.05 higher than budget average toll (\$7.74 vs \$7.69)

### **October 2025 YTD Final Traffic/Toll Revenues vs. YTD 2024**

- **Toll revenue** was \$330.9 million, \$46.9 million or 16.5% favorable to 2024, primarily driven by toll increase implemented as of September 1, 2024
- **Traffic** was 0.3 million vehicles or 0.8% higher than prior year. Continued strong traffic performance since July is the main driver of this favorability and helped offset the impact of the 2024 leap year effect.

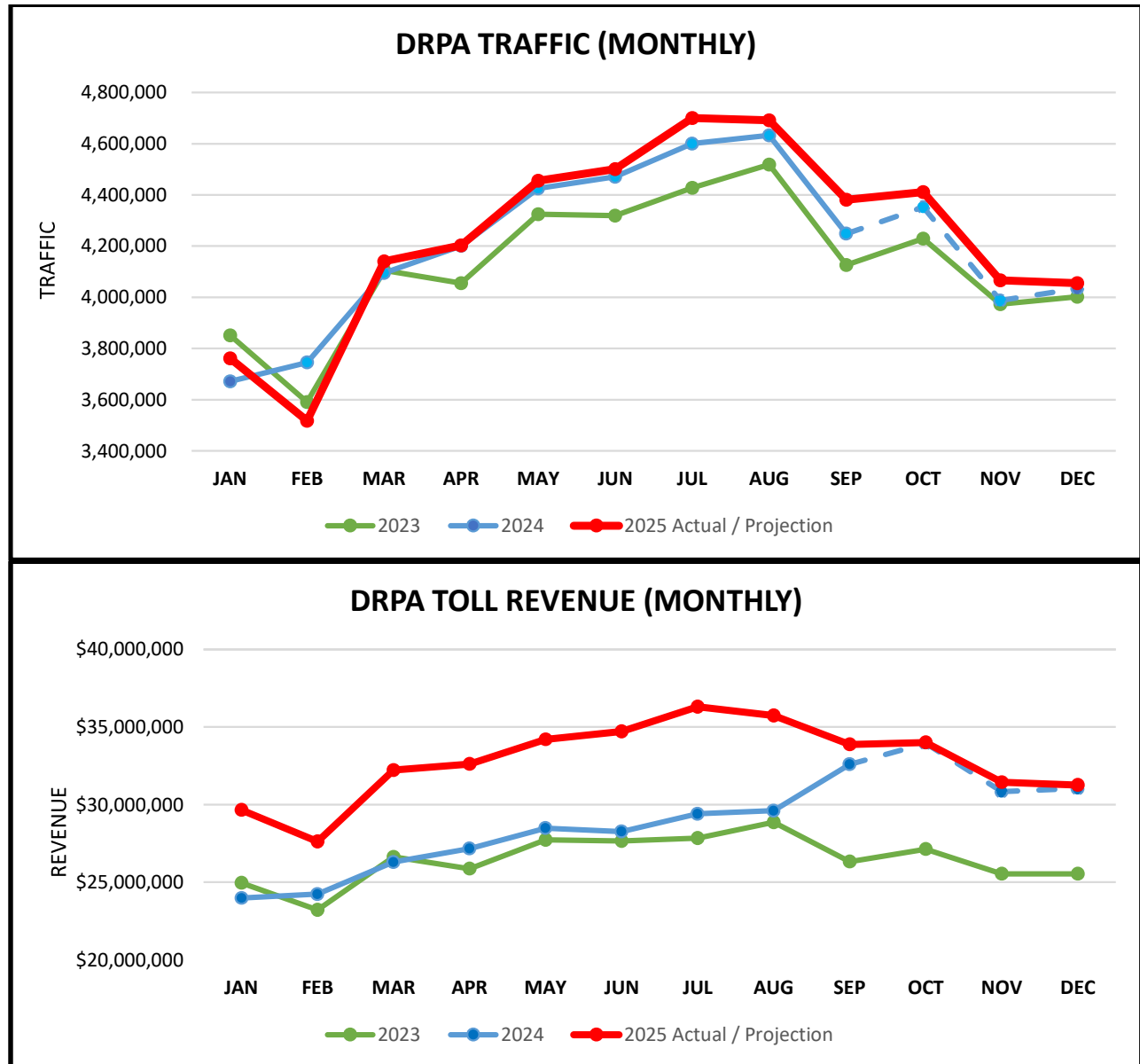


## Toll Revenue and Traffic Trend

The 2025 data on the graphs below represents October YTD actuals and forecast from November through December. Assumption for forecast are:

- November and December are based on preliminary traffic volumes.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## PATCO October YTD Revenue

| PATCO Revenue and Ridership October YTD |                |                |                |                |                |             |
|-----------------------------------------|----------------|----------------|----------------|----------------|----------------|-------------|
| (Millions )                             | 2025 Actuals   | Budget         | 2024 Actuals   | B/(W) Budget   | B/(W) PY       | 2025 Growth |
| Revenue                                 | \$ 11.83       | \$ 11.79       | \$ 11.15       | \$ 0.04        | \$ 0.68        | 6.1%        |
| Ridership                               | 4.93           | 4.97           | 4.72           | (0.04)         | 0.20           | 4.3%        |
| <b>Average Fare</b>                     | <b>\$ 2.40</b> | <b>\$ 2.37</b> | <b>\$ 2.36</b> | <b>\$ 0.03</b> | <b>\$ 0.04</b> | <b>1.8%</b> |

### PATCO October YTD 2025 – Ridership/ Passenger Revenues vs. Budget

- Passenger revenue was \$11.8 million, \$40K or 0.3% above budget
- Ridership was 4.9 million, 40K unfavorable or 0.9% below budget
- 1.2% increase in average fare is driving the favorable revenue variance to budget, even though the ridership is slightly unfavorable to budget

### PATCO October YTD 2025 – Ridership/Passenger Revenues vs. YTD 2024

- Passenger revenue was \$11.8 million, \$0.7 million or 6.1% higher vs prior year
- Ridership was 4.9 million, 0.2 million or 4.3% favorable to prior year
- Average Fare 1.8% favorable to prior year (\$2.40 vs \$2.37)

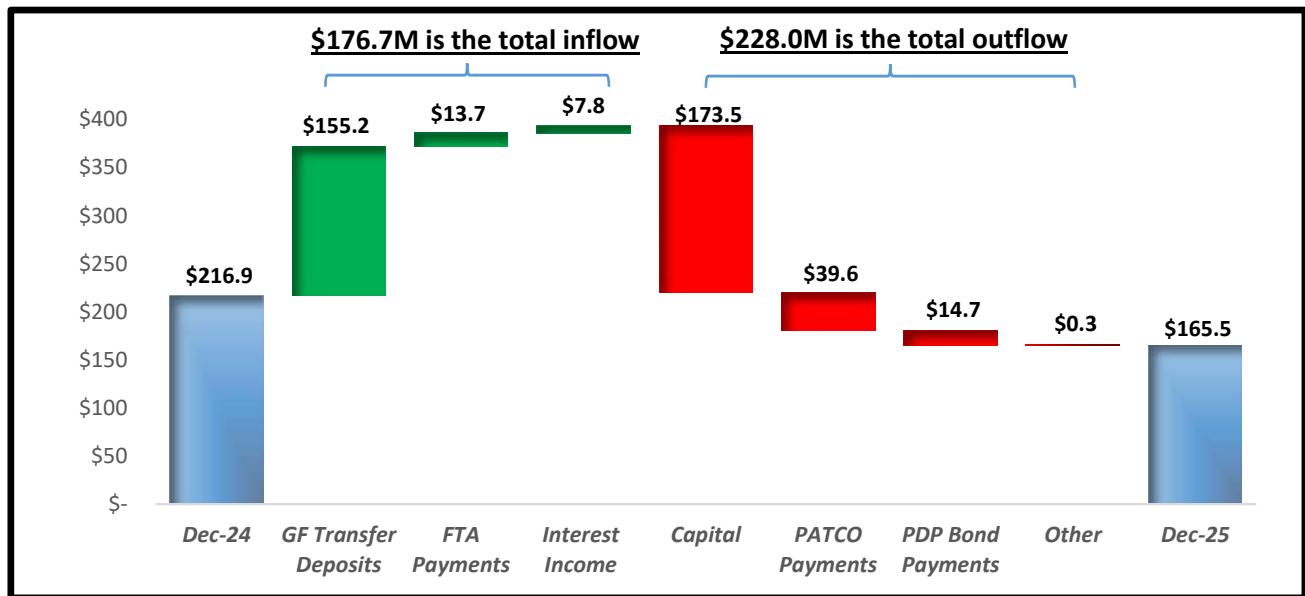
## DRPA and PATCO Preliminary YTD Operating expenses and Headcount

| DRPA & PATCO October YTD Operating Expenses |               |               |                 |                        |
|---------------------------------------------|---------------|---------------|-----------------|------------------------|
| (\$Millions )                               | 2025 Actuals  | Budget        | \$ B/(W) Budget | % B/(W) Budget         |
| Employee Related                            | 106.07        | 118.87        | 12.80           | 10.8%                  |
| Operating Expenses                          | 45.99         | 48.67         | 2.67            | 5.5%                   |
| <b>Total Expenses</b>                       | <b>152.06</b> | <b>167.54</b> | <b>15.5</b>     | <b>9.2%</b>            |
| DRPA & PATCO December Headcount             |               |               |                 |                        |
| Division                                    | Budgeted      | Active        | Open            | Recruitment in Process |
| Administration                              | 29            | 23            | 6               | 3                      |
| CEO                                         | 3             | 3             | 0               | 0                      |
| Deputy CEO                                  | 50            | 37            | 13              | 3                      |
| Engineering                                 | 22            | 16            | 6               | 0                      |
| Finance                                     | 21            | 17            | 4               | 2                      |
| Inspector General                           | 10            | 9             | 1               | 1                      |
| General Counsel                             | 20            | 20            | 0               | 0                      |
| Bridge Operation & Fleet                    | 275           | 262           | 13              | 12                     |
| Public Safety                               | 172           | 143           | 29              | 29                     |
| Strategic Initiatives & Corp Communications | 7             | 7             | 0               | 0                      |
| PATCO                                       | 345           | 299           | 46              | 29                     |
| <b>Total</b>                                | <b>954</b>    | <b>836</b>    | <b>118</b>      | <b>79</b>              |

- Favorable variance to budget in **employee related** expenses is driven by 118 open positions, which equates to 12.4% open headcount.
- Preliminary **operating expenses** are \$2.7 million favorable to budget, which is timing related.
- **DRPA** YTD preliminary expenses are \$99.0 million, **8.9% favorable to budget**.
- **PATCO** YTD preliminary expenses are \$53.0 million, **9.9% favorable to budget**

The Authority's expenses for the year are under budget, continuing the streak of a positive variance over the past twenty plus years, resulting from the continued cost-constraints that both DRPA and PATCO have placed on spending.

## General Fund



December 2025 General Fund Balance decreased by \$51.4 million  
 2025 ending General Fund balance in 165.5M

## Bonds Update

| Outstanding Debt by Bond                   | Principal (\$ M) |
|--------------------------------------------|------------------|
| 2025 Revenue Bonds                         | 219.02           |
| 2024A Revenue Bonds (Tax-Exempt Rates)     | 220.36           |
| 2022 Port District Project Refunding Bonds | 13.62            |
| 2018A Revenue Bonds                        | 273.48           |
| 2018B Revenue Bonds                        | 0.00             |
| <b>Total Outstanding Pricipal</b>          | <b>726.47</b>    |

- In 2027, total outstanding debt will be \$687.0M, \$39.5M less than from 2026
- 2022PDP bonds will be paid off in 2027
- 2024A Revenue bonds will be paid off in 2034 and the remainder bonds will be paid off in 2040

In August, Moody's has affirmed A1 rating for revenue bonds and A3 for PDP bonds and S&P has raised ratings for the revenue bonds to AA- from A+ and PDP bonds to A+ from A.

Respectfully submitted,

Jerry Sahi

CFO

## Report of the Chief Financial Officer

February 18<sup>th</sup>, 2026

Board of Commissioners  
 Delaware River Port Authority of Pennsylvania and New Jersey  
 One Port Center  
 2 Riverside Drive  
 Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

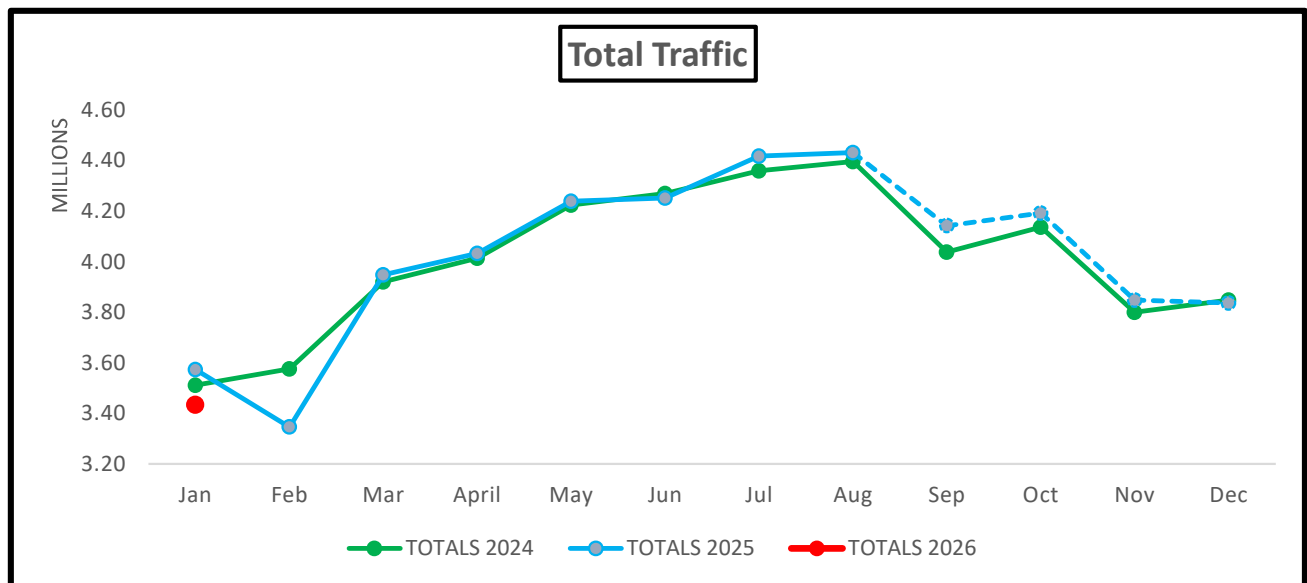
To the Commissioners:

The following descriptive financial summary is primarily based on the unaudited financial summary, dated February 4<sup>th</sup>.

### Current Trends DRPA Preliminary Traffic Volumes

January YTD total traffic volume was 139K or 3.9% lower than last year due to a significant snowstorm. Prior to late January storm, traffic had been trending 100K above last year.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## **Toll November YTD Revenue**

| <b>Bridge Revenue November YTD</b> |                         |                  |                         |                         |                     |                        |
|------------------------------------|-------------------------|------------------|-------------------------|-------------------------|---------------------|------------------------|
| <b>(\$Millions )</b>               | <b>2025<br/>Actuals</b> | <b>Budget</b>    | <b>2024<br/>Actuals</b> | <b>B/(W)<br/>Budget</b> | <b>B/(W)<br/>PY</b> | <b>2025<br/>Growth</b> |
| Passengers                         | \$ 256.36               | \$ 246.78        | \$ 223.39               | \$ 9.58                 | \$ 32.97            | 14.8%                  |
| Trucks                             | \$ 104.20               | \$ 98.44         | \$ 89.69                | \$ 5.76                 | \$ 14.51            | 16.2%                  |
| Other                              | \$ 1.86                 | \$ 1.25          | \$ 1.75                 | \$ 0.61                 | \$ 0.11             | 6.1%                   |
| <b>Total</b>                       | <b>\$ 362.42</b>        | <b>\$ 346.48</b> | <b>\$ 314.83</b>        | <b>\$ 15.95</b>         | <b>\$ 47.59</b>     | <b>15.1%</b>           |
| <b>Average Toll</b>                | <b>\$ 7.74</b>          | <b>\$ 7.70</b>   | <b>\$ 6.78</b>          | <b>\$ 0.03</b>          | <b>\$ 0.95</b>      | <b>14.1%</b>           |

| <b>Bridge Traffic November YTD</b> |                         |               |                         |                         |                     |                        |
|------------------------------------|-------------------------|---------------|-------------------------|-------------------------|---------------------|------------------------|
| <b>(Millions )</b>                 | <b>2025<br/>Actuals</b> | <b>Budget</b> | <b>2024<br/>Actuals</b> | <b>B/(W)<br/>Budget</b> | <b>B/(W)<br/>PY</b> | <b>2025<br/>Growth</b> |
| Passengers                         | 43.15                   | 41.55         | 42.83                   | 1.60                    | 0.32                | 0.7%                   |
| Trucks                             | 3.58                    | 3.31          | 3.48                    | 0.27                    | 0.09                | 2.7%                   |
| Other                              | 0.13                    | 0.13          | 0.12                    | (0.00)                  | 0.01                | 5.1%                   |
| <b>Total</b>                       | <b>46.85</b>            | <b>44.98</b>  | <b>46.43</b>            | <b>1.87</b>             | <b>0.42</b>         | <b>0.9%</b>            |

### **November 2025 YTD Final Traffic/Toll Revenues vs. YTD Budget**

- **Toll revenue** was \$362.4 million, \$15.9 million or 4.6% above budget
- **Traffic** was approximately 1.8 million vehicles or 4.2% above budget
  - 8.2% higher truck volume vs budget led to \$0.04 higher than budget average toll (\$7.74 vs \$7.70)

### **November 2025 YTD Final Traffic/Toll Revenues vs. YTD 2024**

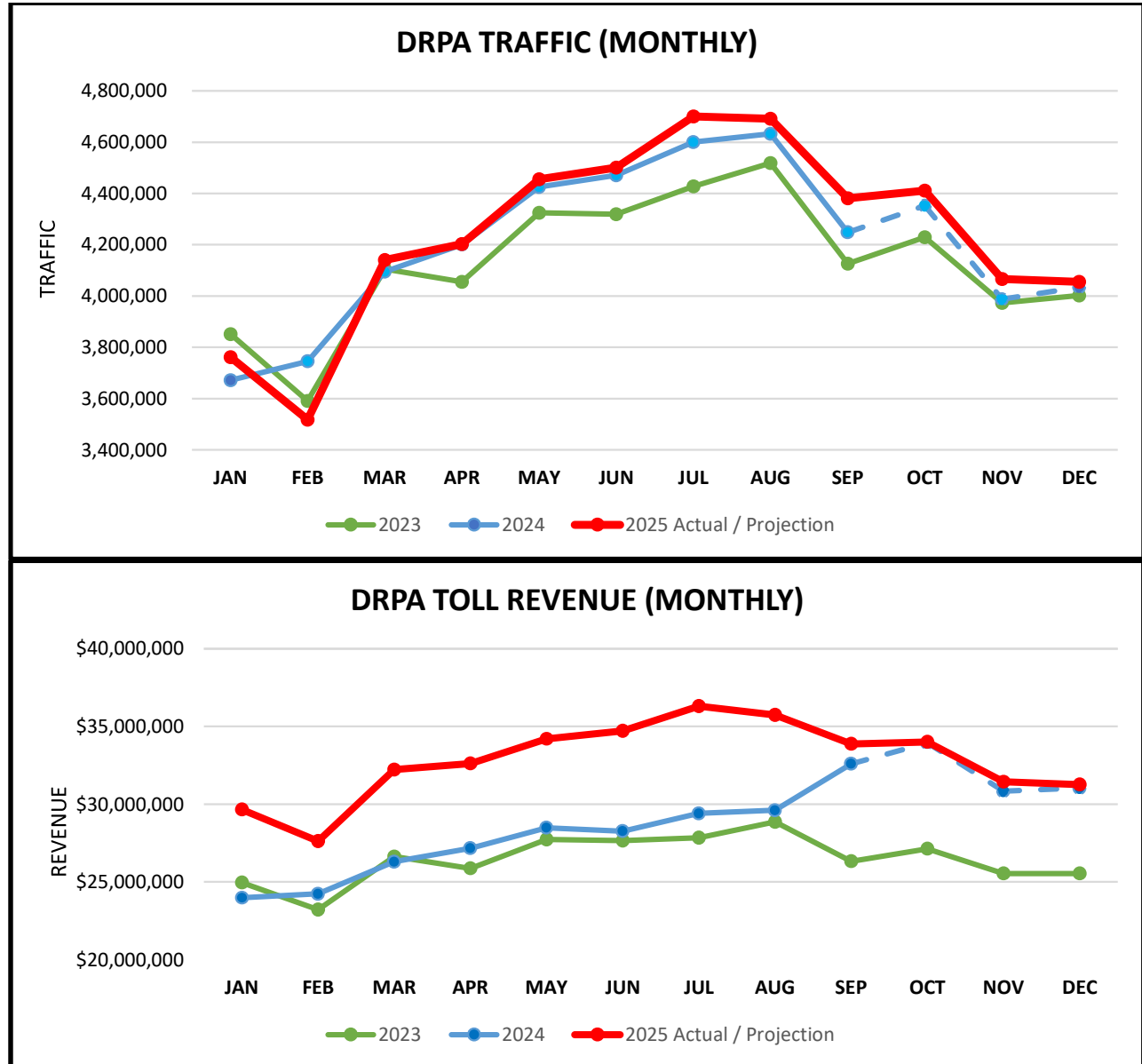
- **Toll revenue** was \$362.4 million, \$47.5 million or 15.1% favorable to 2024, primarily driven by toll increase implemented as of September 1, 2024
- **Traffic** was 0.4 million vehicles or 0.9% higher than prior year. Continued strong traffic performance since July is the main driver of this favorability and helped offset the impact of the 2024 leap year effect.

## Toll Revenue and Traffic Trend

The 2025 data on the graphs below represents November YTD actuals and forecast for December. Assumption for forecast is:

- December is based on preliminary traffic volumes.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



## PATCO November YTD Revenue

| PATCO Revenue and Ridership November YTD |                |                |                |                |                |             |
|------------------------------------------|----------------|----------------|----------------|----------------|----------------|-------------|
| (Millions )                              | 2025 Actuals   | Budget         | 2024 Actuals   | B/(W) Budget   | B/(W) PY       | 2025 Growth |
| Revenue                                  | \$ 12.96       | \$ 12.92       | \$ 12.24       | \$ 0.04        | \$ 0.72        | 5.9%        |
| Ridership                                | 5.39           | 5.45           | 5.18           | (0.06)         | 0.20           | 3.9%        |
| <b>Average Fare</b>                      | <b>\$ 2.41</b> | <b>\$ 2.37</b> | <b>\$ 2.36</b> | <b>\$ 0.03</b> | <b>\$ 0.04</b> | <b>1.8%</b> |

### PATCO November YTD 2025 – Ridership/ Passenger Revenues vs. Budget

- Passenger revenue was \$12.9 million, \$40K or 0.3% above budget
- Ridership was 5.3 million, 60K unfavorable or 1.1% below budget
- 1.4% increase in average fare is driving the favorable revenue variance to budget, even though the ridership is slightly unfavorable to budget

### PATCO November YTD 2025 – Ridership/Passenger Revenues vs. YTD 2024

- Passenger revenue was \$12.9 million, \$0.7 million or 5.9% higher vs prior year
- Ridership was 5.3 million, 0.2 million or 3.9% favorable to prior year
- Average Fare 1.8% favorable to prior year (\$2.40 vs \$2.37)

## DRPA and PATCO Preliminary YTD Operating expenses and Headcount

### DRPA & PATCO November YTD Operating Expense

| (\$Millions )         | 2025 Actuals  | Budget        | \$ B/(W) Budget | % B/(W) Budget |
|-----------------------|---------------|---------------|-----------------|----------------|
| Employee Related      | 116.31        | 130.90        | 14.59           | 11.1%          |
| Operating Expenses    | 50.97         | 53.50         | 2.54            | 4.7%           |
| <b>Total Expenses</b> | <b>167.27</b> | <b>184.40</b> | <b>17.1</b>     | <b>9.3%</b>    |

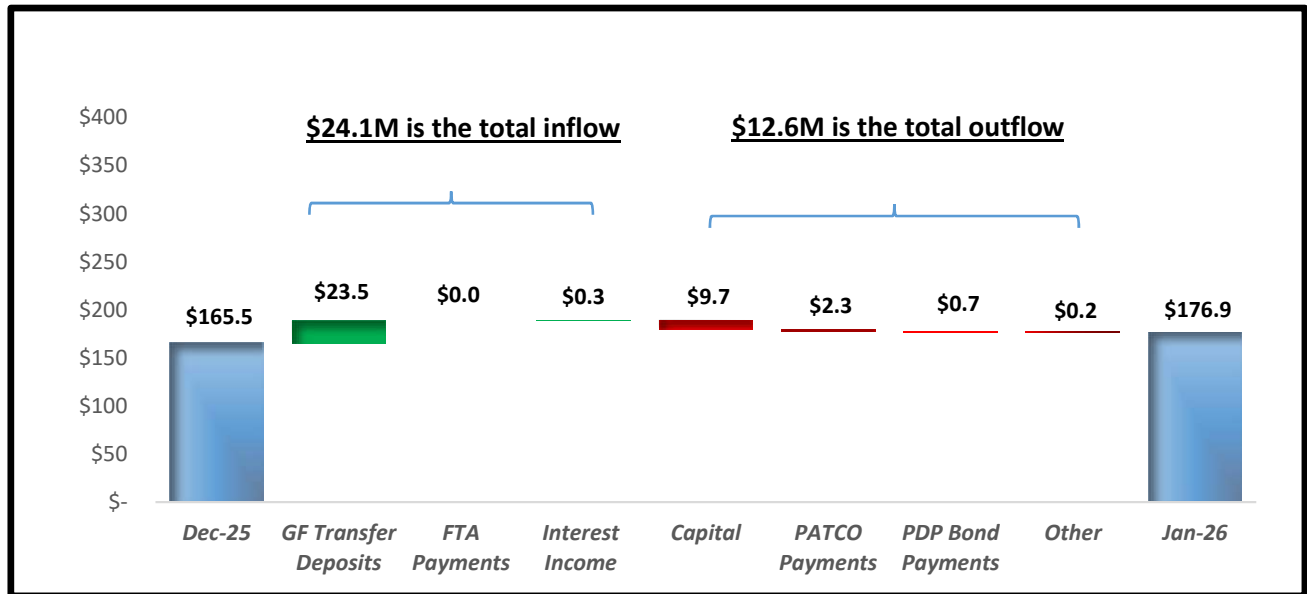
- Favorable variance to budget in **employee related** expenses is driven by 110 open positions, which equates to 11.5% open headcount.
- Preliminary **operating expenses** are \$2.5 million favorable to budget, which is timing related.
- **DRPA** YTD preliminary expenses are \$108.5 million, **9.3% favorable to budget.**
- **PATCO** YTD preliminary expenses are \$58.7 million, **9.3% favorable to budget**

### DRPA & PATCO December Headcount

| Division                                    | Budgeted   | Active     | Open       | Recruitment in Process |
|---------------------------------------------|------------|------------|------------|------------------------|
| Administration                              | 29         | 22         | 7          | 3                      |
| CEO                                         | 275        | 266        | 9          | 8                      |
| Deputy CEO                                  | 3          | 2          | 1          | 0                      |
| Engineering                                 | 50         | 35         | 15         | 3                      |
| Finance                                     | 22         | 16         | 6          | 0                      |
| Inspector General                           | 21         | 17         | 4          | 2                      |
| General Counsel                             | 20         | 19         | 1          | 0                      |
| Bridge Operation & Fleet                    | 10         | 9          | 1          | 1                      |
| Public Safety                               | 172        | 152        | 20         | 19                     |
| Strategic Initiatives & Corp Communications | 7          | 7          | 0          | 0                      |
| PATCO                                       | 345        | 299        | 46         | 38                     |
| <b>Total</b>                                | <b>954</b> | <b>844</b> | <b>110</b> | <b>74</b>              |

The Authority's expenses for the year are under budget, continuing the streak of a positive variance over the past twenty plus years, resulting from the continued cost-constraints that both DRPA and PATCO have placed on spending.

## General Fund



January 2026 General Fund Balance increased by \$11.4 million, primarily due to \$23.5 million contribution from Net Revenue Fund partially offset by capital expenditure and PATCO subsidy.

## Bonds Update

| Outstanding Debt by Bond                   | Principal (\$ M) |
|--------------------------------------------|------------------|
| 2025 Revenue Bonds                         | 219.02           |
| 2024A Revenue Bonds (Tax-Exempt Rates)     | 220.36           |
| 2022 Port District Project Refunding Bonds | 13.62            |
| 2018A Revenue Bonds                        | 273.48           |
| 2018B Revenue Bonds                        | 0.00             |
| <b>Total Outstanding Principal</b>         | <b>726.47</b>    |

- In 2027, total outstanding debt will be under \$700 million, reduction of \$39.5 million from 2026
- 2022 PDP bonds will be paid off in 2027
- 2024A Revenue bonds will be paid off in 2034 and the remainder bonds will be paid off in 2040

In August 2025, Moody's affirmed A1 rating for revenue bonds and A3 for PDP bonds and S&P has raised ratings for the revenue bonds to AA- from A+ and PDP bonds to A+ from A.

Respectfully submitted,

**Jerry Sahi**

CFO



## DELAWARE RIVER PORT AUTHORITY

## BALANCE SHEET

September 30, 2025

UNAUDITED

|                                                    | September 30, 2025<br>Combined<br><u>Total</u> | December 31, 2024<br>Combined<br><u>Total PY</u> |
|----------------------------------------------------|------------------------------------------------|--------------------------------------------------|
| <b>Assets</b>                                      |                                                |                                                  |
| <b>Current Assets</b>                              |                                                |                                                  |
| Cash and Cash Equivalents                          | \$ 18,814,478                                  | \$ 12,024,412                                    |
| Investments                                        | 165,558,136                                    | 206,069,814                                      |
| Accounts Receivable net of Allowance               | 22,116,341                                     | 26,732,795                                       |
| Lease Receivable                                   | 1,859,793                                      | 1,860,000                                        |
| Accrued Interest Receivable                        | 2,505,374                                      | 1,284,272                                        |
| Transit System and Storeroom Inventories           | 8,753,875                                      | 8,839,875                                        |
| Economic Development Loans net Current Portion     | 1,196,000                                      | 1,196,000                                        |
| Prepaid Expenses                                   | 2,339,777                                      | 3,336,435                                        |
| Due from fiduciary funds                           | 104,832                                        | 41,564                                           |
| Restricted Assets                                  |                                                |                                                  |
| Cash and Cash Equivalents                          | 17,797,225                                     | 17,592,770                                       |
| Investments                                        | 155,347,466                                    | 194,685,758                                      |
| Accrued Interest Receivable                        | 2,131,542                                      | 1,685,700                                        |
| <b>Total Current Assets</b>                        | <b>\$ 398,524,839</b>                          | <b>\$ 475,349,396</b>                            |
| <b>Non Current Assets</b>                          |                                                |                                                  |
| Capital Assets net of Accumulated Depreciation     |                                                |                                                  |
| Land                                               | 74,124,961                                     | 74,124,961                                       |
| Construction in Progress                           | 210,832,164                                    | 94,927,424                                       |
| Bridges and Related Buildings and Equipment        | 1,192,022,538                                  | 1,247,842,690                                    |
| Transit Property and Equipment                     | 568,594,085                                    | 596,467,724                                      |
| Port Enhancements                                  | 33,694                                         | 35,676                                           |
| Subscriptions                                      | 2,281,297                                      | 2,282,297                                        |
| <b>Total Non current Assets</b>                    | <b>\$ 2,047,888,739</b>                        | <b>\$ 2,015,680,773</b>                          |
| <b>Other</b>                                       |                                                |                                                  |
| Lease Receivable                                   | 3,904,782                                      | 3,904,576                                        |
| Economic Development Loans net Non Current Portion | 4,329,130                                      | 5,297,528                                        |
| <b>Total Other Assets</b>                          | <b>\$ 8,233,913</b>                            | <b>\$ 9,202,103</b>                              |
| <b>Total Non Current Assets</b>                    | <b>\$ 2,056,122,652</b>                        | <b>\$ 2,024,882,876</b>                          |
| <b>Total Assets</b>                                | <b>\$ 2,454,647,491</b>                        | <b>\$ 2,500,232,272</b>                          |
| <b>Deferred Outflows of Resources</b>              |                                                |                                                  |
| Pension Related Amounts                            | 42,864,682                                     | 42,931,023                                       |
| Postemployment Benefit Related Amounts             |                                                |                                                  |
| Loss on Refunding of Debt                          | 6,109,228                                      | 8,513,554                                        |
| <b>Total Deferred Outflows of Resources</b>        | <b>\$ 48,973,910</b>                           | <b>\$ 51,444,577</b>                             |

**DELAWARE RIVER PORT AUTHORITY**  
**BALANCE SHEET**  
**September 30, 2025**  
**UNAUDITED**

|                                            | <i>September 30, 2025</i> | <i>December 31, 2024</i> |
|--------------------------------------------|---------------------------|--------------------------|
|                                            | <i>Combined</i>           | <i>Combined</i>          |
|                                            | <u><i>Total</i></u>       | <u><i>Total PY</i></u>   |
| <b>Liabilities</b>                         |                           |                          |
| <b>Current Liabilities</b>                 |                           |                          |
| Accounts Payable                           |                           |                          |
| Retained Amounts on Contracts              | 21,580,337                | 23,127,314               |
| Other Accounts Payable                     | 18,989,042                | 44,288,845               |
| Subscriptions                              | 1,099,890                 | 1,099,890                |
| Accrued Liabilities                        |                           |                          |
| Claims and Judgments                       | 774,838                   | 710,000                  |
| Self Insurance                             | 2,256,645                 | 2,339,000                |
| Pension                                    | 568,506                   | 465,990                  |
| Sick and Vacation Leave Benefits           | 4,223,483                 | 4,330,000                |
| Other Accrued Liabilities                  | 2,661,397                 | 2,312,694                |
| Accrued Interest Payable                   | 36,194                    | 58,273                   |
| Unearned Revenue                           | 8,014,670                 | 7,372,502                |
| Liabilities Payable Restricted Assets      |                           |                          |
| Accrued Interest Payable                   | 7,352,235                 | 20,697,746               |
| Bond Payable - Current                     | 82,115,000                | 78,675,000               |
| <b>Total Current Liabilities</b>           | <b>\$ 149,672,236</b>     | <b>\$ 185,477,254</b>    |
| <b>Non Current Liabilities</b>             |                           |                          |
| Subscriptions                              | 1,375,263                 | 1,376,263                |
| Accrued Liabilities                        |                           |                          |
| Claims and Judgments                       | 1,162,256                 | 1,319,347                |
| Self Insurance                             | 3,384,967                 | 3,367,061                |
| Sick and Vacation Leave Benefits           | 6,298,486                 | 6,229,669                |
| Net Pension Liability                      | 165,535,196               | 165,837,058              |
| Other Post Employment Liabilities          | 30,324,636                | 30,324,636               |
| Unearned Revenue                           | 634,033                   | 964,549                  |
| Bonds Payable net of Amortizations         | 773,336,405               | 866,071,221              |
| <b>Total Noncurrent liabilities</b>        | <b>\$ 982,051,242</b>     | <b>\$ 1,075,489,804</b>  |
| <b>Total Liabilities</b>                   | <b>\$ 1,131,723,478</b>   | <b>\$ 1,260,967,058</b>  |
| <b>Deferred Inflows of Resources</b>       |                           |                          |
| Gain on Refunding                          | 1,015,893                 | 381,583                  |
| OPEB                                       | 1,385,193                 | 1,385,193                |
| Leases                                     | 5,154,488                 | 5,154,488                |
| Pension Related Amounts                    | 12,380,258                | 12,281,519               |
| <b>Total Deferred Inflows of Resources</b> | <b>\$ 19,935,832</b>      | <b>\$ 19,202,783</b>     |
| <b>Total Net Position</b>                  | <b>\$ 1,351,962,091</b>   | <b>\$ 1,271,507,006</b>  |

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statements of Revenues, Expenses and Changes in Net Position**  
**For The Periods Indicated (Unaudited)**

|                                                       | YTD                            |                                | Q3                             |                                |
|-------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
|                                                       | 9/30/2025                      | 9/30/2024                      | 9/30/2025                      | 9/30/2024                      |
| <b>Operating Revenues</b>                             |                                |                                |                                |                                |
| Bridges:                                              |                                |                                |                                |                                |
| Tolls (Schedule 4)                                    | \$ 296,862,929                 | \$ 249,859,840                 | \$ 105,934,725                 | \$ 91,383,449                  |
| Other Operating Revenues                              | 9,098,362                      | 7,816,713                      | 3,321,455                      | 2,903,811                      |
| Total Bridge Operating Revenues                       | <u>\$ 305,961,291</u>          | <u>\$ 257,676,553</u>          | <u>\$ 109,256,180</u>          | <u>\$ 94,287,260</u>           |
| Transit System:                                       |                                |                                |                                |                                |
| Passenger Fares                                       | 10,495,357                     | 9,802,384                      | 3,501,238                      | 3,294,824                      |
| Other Operating Revenues                              | 1,151,783                      | 1,192,565                      | 415,705                        | 389,024                        |
| Total Transit System Operating Revenues               | <u>\$ 11,647,140</u>           | <u>\$ 10,994,949</u>           | <u>\$ 3,916,943</u>            | <u>\$ 3,683,848</u>            |
| Other                                                 |                                |                                |                                |                                |
| Miscellaneous                                         | 249,949                        | 168,994                        | 94,298                         | 53,327                         |
| <b>Total Operating Revenues</b>                       | <u><b>\$ 317,858,380</b></u>   | <u><b>\$ 268,840,496</b></u>   | <u><b>\$ 113,267,420</b></u>   | <u><b>\$ 98,024,435</b></u>    |
| <b>Operating Expenses</b>                             |                                |                                |                                |                                |
| Operations                                            | 42,562,468                     | 39,991,033                     | 14,436,595                     | 14,490,607                     |
| Transit System                                        | 38,243,973                     | 35,641,301                     | 13,353,292                     | 12,070,276                     |
| Community Impact                                      | 374,995                        | 374,995                        | 124,998                        | 124,998                        |
| General & Administrative                              | 57,043,224                     | 54,864,114                     | 21,105,905                     | 21,514,321                     |
| Depreciation                                          | 92,219,196                     | 77,163,732                     | 29,585,161                     | 25,028,588                     |
| <b>Total Operating Expenses</b>                       | <u><b>\$ 230,443,856</b></u>   | <u><b>\$ 208,035,175</b></u>   | <u><b>\$ 78,605,952</b></u>    | <u><b>\$ 73,228,791</b></u>    |
| <b>Operating Income</b>                               | <u><b>\$ 87,414,524</b></u>    | <u><b>\$ 60,805,321</b></u>    | <u><b>\$ 34,661,469</b></u>    | <u><b>\$ 24,795,644</b></u>    |
| <b>Non Operating Revenues (Expenses)</b>              |                                |                                |                                |                                |
| Investment Income                                     | 10,380,414                     | 14,030,399                     | 3,515,988                      | 5,079,192                      |
| <b>Interest on Funded Debt</b>                        |                                |                                |                                |                                |
| Revenue Bonds, Series 2025                            | (1,034,238)                    |                                | (1,034,238)                    |                                |
| Amort Prem Gain Rev Bond Series 2025                  | 152,153                        |                                | 152,153                        |                                |
| Port District Project Refunding Bonds, Series 2022    | (646,222)                      | (958,098)                      | (215,407)                      | (319,366)                      |
| Amortization Gain on 2022 PDP Bond Refunding          | 191,648                        | 284,140                        | 63,883                         | 94,713                         |
| Revenue Bonds, Series A-B 2018                        | (12,810,000)                   | (15,260,625)                   | (4,270,000)                    | (5,086,875)                    |
| Amortization Premium Rev Bonds Series A-B 2018        | 1,860,613                      | 1,625,170                      | 620,204                        | 541,723                        |
| Revenue Refunding Bonds 2024A Tax Exempt              | (5,108,619)                    | (5,095,339)                    | (1,702,873)                    | (1,674,492)                    |
| Revenue Bonds, Series 2013                            | (5,937,312)                    | (8,965,054)                    | 39,391                         | (2,988,352)                    |
| Amort Loss on 2013 Bond Refunding                     | (847,157)                      | (847,157)                      | (282,386)                      | (282,386)                      |
| <b>Total Interest on Funded Debt</b>                  | <u><b>\$ (24,179,134)</b></u>  | <u><b>\$ (29,216,962)</b></u>  | <u><b>\$ (6,629,273)</b></u>   | <u><b>\$ (9,715,033)</b></u>   |
| Economic Development Activities                       | (13,205)                       | (13,027)                       | (3,235)                        | (3,235)                        |
| Gain (Loss) on Assets                                 | (2,144)                        | 62,820                         | (6,039)                        | 31,233                         |
| Other Grant Revenues                                  | 3,033,602                      | 2,593,258                      | 1,375,666                      | 1,336,274                      |
| Other Non Operating Income                            | 142,830                        | 25,715                         | 78,952                         | 7,855                          |
| Other Non Operating Expenses                          | (828,862)                      | (310,290)                      | (368,526)                      | (28,110)                       |
| <b>Total Non Operating Revenues (Expenses)</b>        | <u><b>\$ (11,466,498)</b></u>  | <u><b>\$ (12,828,088)</b></u>  | <u><b>\$ (2,036,466)</b></u>   | <u><b>\$ (3,291,824)</b></u>   |
| <b>Income Before Capital Contributions</b>            | <u><b>\$ 75,948,027</b></u>    | <u><b>\$ 47,977,234</b></u>    | <u><b>\$ 32,625,002</b></u>    | <u><b>\$ 21,503,819</b></u>    |
| Fed & State Capital Improvement Grants                | 4,507,058                      | 10,310,064                     | 2,885,149                      | 4,537,553                      |
| <b>Change in Net Position</b>                         | <u><b>\$ 80,455,084.83</b></u> | <u><b>\$ 58,287,298</b></u>    | <u><b>\$ 35,510,151</b></u>    | <u><b>\$ 26,041,372</b></u>    |
| Net Position, January 1st (YTD) and January 1st (QRT) | \$ 1,271,507,006               | \$ 1,193,149,006               | \$ 1,271,507,006               | \$ 1,193,149,006               |
| <b>Net Position, September 30</b>                     | <u><b>\$ 1,351,962,091</b></u> | <u><b>\$ 1,251,436,303</b></u> | <u><b>\$ 1,307,017,158</b></u> | <u><b>\$ 1,219,190,378</b></u> |

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**For the Periods Ended September 30, 2025 and September 30, 2024 (Unaudited)**  
*(amounts expressed in thousands)*

**Cash Flow Statement**

|                                                             | Periods Ended              |                            |
|-------------------------------------------------------------|----------------------------|----------------------------|
|                                                             | <u>9/30/2025</u>           | <u>9/30/2024</u>           |
| <b>Cash Flows From Operating Activities</b>                 |                            |                            |
| Receipts from Customers and Users                           | \$ 322,723                 | \$ 272,332                 |
| Payment for Other Goods and Services                        | (62,860)                   | (61,650)                   |
| Payments for Employee Services                              | (98,803)                   | (90,841)                   |
| Proceeds from Non Operating Income                          | 143                        | 26                         |
| Payments for Non Operating Expenses                         | (2,921)                    | (2,390)                    |
| Deferred Inflow Outflow                                     | 498                        | (284)                      |
| <b>Net cash Provided by Operating Activities</b>            | <u><u>\$ 158,780</u></u>   | <u><u>\$ 117,193</u></u>   |
| <b>Cash Flows From Non Capital Financing</b>                |                            |                            |
| Payments for Econ Dev Activity                              | (13)                       | (13)                       |
| Repayment of Econ Development Loans                         | 968                        | 898                        |
| Grants Received                                             | 3,034                      | 2,593                      |
| <b>Net Cash Provided by Non Capital Finance</b>             | <u><u>\$ 3,989</u></u>     | <u><u>\$ 3,478</u></u>     |
| <b>Cash Flows From Capital Financing</b>                    |                            |                            |
| Acquisition & Construction of Capital Asset & Subscriptions | (124,433)                  | (89,501)                   |
| Proceeds From Sale of Capital Assets                        | 4                          | 63                         |
| Capital Contributions Received                              | 4,507                      | 10,310                     |
| Proceeds From Termination of Forward Delivery               |                            |                            |
| Proceeds From Issuance of Capital Debt                      |                            |                            |
| Payments on Capital Debt Refunding                          |                            |                            |
| Principal Paid on Bonded Debt                               | (85,714)                   | (79,726)                   |
| Interest Paid on Debt and Subscriptions                     | (45,740)                   | (39,233)                   |
| <b>Net Cash Provided by Capital Finance</b>                 | <u><u>\$ (251,376)</u></u> | <u><u>\$ (198,087)</u></u> |
| <b>Cash Flows From Investing Activities</b>                 |                            |                            |
| Purchase of Investments                                     | (714,576)                  | (359,615)                  |
| Proceeds from Sale/Maturity Investments                     | 801,464                    | 431,999                    |
| Interest Received                                           | 8,713                      | 13,865                     |
| <b>Net Cash Provided by Investing Activity</b>              | <u><u>\$ 95,602</u></u>    | <u><u>\$ 86,249</u></u>    |
| <b>Net Increase (Decrease) in Cash and Equivalents</b>      | <u><u>\$ 6,995</u></u>     | <u><u>\$ 8,833</u></u>     |
| <b>Cash, Beginning of Year</b>                              | <u><u>\$ 29,617</u></u>    | <u><u>\$ 25,426</u></u>    |
| <b>Cash, End of Period</b>                                  | <u><u>\$ 36,612</u></u>    | <u><u>\$ 34,259</u></u>    |
| <b>Cash at Sep 30</b>                                       |                            |                            |
| Unrestricted                                                | 18,814                     | 12,453                     |
| Restricted                                                  | 17,797                     | 21,806                     |
|                                                             | <u><u>\$ 36,612</u></u>    | <u><u>\$ 34,259</u></u>    |

Combined Supplemental Schedule of Changes in Fund Net Position Information by Fund  
For the Periods Ended September 30, 2025 and December 31, 2024 (Unaudited)

(amounts expressed in thousands)

|                                                 | Capital Fund        | Revenue Fund        | General Fund       | Restricted Fund Maintenance | Restricted Funds Bond Service | Bond Reserve Funds | Restricted Combined Project Funds | September 30, 2025 Total | December 31, 2024 Total |
|-------------------------------------------------|---------------------|---------------------|--------------------|-----------------------------|-------------------------------|--------------------|-----------------------------------|--------------------------|-------------------------|
| <b>Net Position (Deficiency), January 1</b>     | <b>\$ 1,118,852</b> | <b>\$ (143,474)</b> | <b>\$ 125,033</b>  | <b>\$ 3,134</b>             | <b>\$ 81,085</b>              | <b>\$ 86,345</b>   | <b>\$ 533</b>                     | <b>\$ 1,271,507</b>      | <b>\$ 1,193,149</b>     |
| Revenues & Expenses:                            |                     |                     |                    |                             |                               |                    |                                   |                          |                         |
| Operating Revenue                               |                     | 306,105             | 11,754             |                             |                               |                    |                                   | 317,858                  | 371,224                 |
| Operating Expenses                              | (92,219)            | (42,562)            | (38,619)           |                             |                               |                    |                                   | (173,401)                | (227,978)               |
| General & Administration Expense                |                     | (46,609)            | (10,434)           |                             |                               |                    |                                   | (57,043)                 | (69,092)                |
| Lease Interest/Investment Income                |                     | 362                 | 6,260              | 96                          | 1,173                         | 2,490              |                                   | 10,380                   | 18,628                  |
| Interest Expense                                | 1,323               |                     | 581                |                             | (26,083)                      |                    |                                   | (24,179)                 | (39,109)                |
| Economic Development Activities                 |                     |                     | (13)               |                             |                               |                    |                                   | (13)                     | (16)                    |
| Other Non Operating Revenues (Expenses)         | (10)                | 87                  | (765)              |                             |                               |                    |                                   | (688)                    | (235)                   |
| Other Grant Revenues                            |                     |                     | 3,034              |                             |                               |                    |                                   | 3,034                    | 2,436                   |
| <b>Total Revenue &amp; Expenses</b>             | <b>\$ (90,906)</b>  | <b>\$ 217,381</b>   | <b>\$ (28,203)</b> | <b>\$ 96</b>                | <b>\$ (24,910)</b>            | <b>\$ 2,490</b>    |                                   | <b>\$ 75,948</b>         | <b>\$ 55,859</b>        |
| Gov't Contributions for Cap Improvements        |                     |                     | 4,507              |                             |                               |                    |                                   | 4,507                    | 22,499                  |
| <b>Total Interfund Transfers &amp; Payments</b> | <b>\$ 195,464</b>   | <b>\$ (205,750)</b> | <b>\$ 15,320</b>   |                             | <b>\$ 6,500</b>               | <b>\$ (11,535)</b> |                                   |                          |                         |
| <b>Net Position (Deficiency)</b>                | <b>\$ 1,223,410</b> | <b>\$ (131,843)</b> | <b>\$ 116,657</b>  | <b>\$ 3,230</b>             | <b>\$ 62,676</b>              | <b>\$ 77,299</b>   | <b>\$ 533</b>                     | <b>\$ 1,351,962</b>      | <b>\$ 1,271,507</b>     |

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statement of Changes in Fiduciary Position**  
**For the Periods Ended September 30, 2025 and September 30, 2024 (Unaudited)**  
*(amounts expressed in thousands)*

|                                            | September 30, 2025                |                 | September 30, 2024                |                 |
|--------------------------------------------|-----------------------------------|-----------------|-----------------------------------|-----------------|
|                                            | Other Post<br>Employment Benefits | Custodial Funds | Other Post<br>Employment Benefits | Custodial Funds |
| <b>Assets</b>                              |                                   |                 |                                   |                 |
| Cash                                       |                                   |                 |                                   | \$ 73           |
| Investments                                | \$ 31,475                         |                 | \$ 34,638                         |                 |
| Intergovernmental receivables              |                                   | \$ 1,470        |                                   | 1,007           |
| Accrued interest receivable                | 108                               |                 | 151                               |                 |
| <b>Total Assets</b>                        | <b>31,583</b>                     | <b>1,470</b>    | <b>34,789</b>                     | <b>1,080</b>    |
| <b>Liabilities</b>                         |                                   |                 |                                   |                 |
| Accrued expenses                           |                                   |                 |                                   |                 |
| Other                                      | 25                                | 1,365           | 28                                | 970             |
| Due to enterprise fund expenses            |                                   | 105             |                                   | 110             |
| <b>Total Liabilities</b>                   | <b>25</b>                         | <b>1,470</b>    | <b>28</b>                         | <b>1,080</b>    |
| <b>Net Position</b>                        |                                   |                 |                                   |                 |
| Postemployment Benefits Other Than Pension | 31,831                            |                 | 34,761                            |                 |
| <b>Total Net Position</b>                  | <b>\$ 31,831</b>                  |                 | <b>\$ 34,761</b>                  |                 |

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statement of Changes in Fiduciary Net Position**  
**For the Periods Ended September 30, 2025 and September 30, 2024 (Unaudited)**  
*(amounts expressed in thousands)*  
Unaudited

|                                            | September 30, 2025                |                 | September 30, 2024                |                 |
|--------------------------------------------|-----------------------------------|-----------------|-----------------------------------|-----------------|
|                                            | Other Post<br>Employment Benefits | Custodial Funds | Other Post<br>Employment Benefits | Custodial Funds |
| <b>Additions</b>                           |                                   |                 |                                   |                 |
| Employer Contributions                     |                                   |                 |                                   |                 |
| Investment Income (Loss)                   | \$ 993                            |                 | \$ 1,325                          |                 |
| Collections From Project/Funding Partners  |                                   | \$ 4,387        |                                   | \$ 16,589       |
| <b>Total additions</b>                     | <b>993</b>                        | <b>4,387</b>    | <b>1,325</b>                      | <b>16,589</b>   |
| <b>Deductions</b>                          |                                   |                 |                                   |                 |
| Benefit Payments                           |                                   |                 |                                   |                 |
| Administrative Expenses                    | 71                                |                 | 77                                |                 |
| Project Payments                           |                                   | 4,387           |                                   | 16,589          |
| <b>Total deductions</b>                    | <b>71</b>                         | <b>4,387</b>    | <b>77</b>                         | <b>16,589</b>   |
| <b>Increase (Decrease) in Net Position</b> | <b>923</b>                        |                 | <b>1,248</b>                      |                 |
| <b>Net Position, January 1</b>             | <b>30,908</b>                     |                 | <b>33,513</b>                     |                 |
| <b>Net Position, September 30</b>          | <b>\$ 31,831</b>                  |                 | <b>\$ 34,761</b>                  |                 |

**DELAWARE RIVER PORT AUTHORITY**  
**Cash & Cash Equivalents**  
**September 30, 2025 (Unaudited)**

**REVENUE FUND**

Cash on hand:

|                                    |                   |                      |
|------------------------------------|-------------------|----------------------|
| Undeposited Tolls and Ticket Sales | \$ 768,554        |                      |
| Santander Bank, N.A.               | 1,670,060         |                      |
| TD Bank N.A.                       | 284,636           |                      |
| Bank of America, N.A.              | 10,718,168        |                      |
| Bank Of New York Mellon, N.A.      | 4,245,342         |                      |
| Wells Fargo Bank, N.A.             | 697,555           |                      |
|                                    | <u>18,384,315</u> | <u>\$ 18,384,315</u> |

**1999 PORT DISTRICT PROJECT FUND**

|                        |                |                   |
|------------------------|----------------|-------------------|
| Wells Fargo Bank, N.A. | <u>473,158</u> | <u>\$ 473,158</u> |
|------------------------|----------------|-------------------|

**1999 PROJECT FUND**

|                      |               |                  |
|----------------------|---------------|------------------|
| Santander Bank, N.A. | <u>59,566</u> | <u>\$ 59,566</u> |
|----------------------|---------------|------------------|

**GENERAL FUND**

Cash on Hand - Change and Working Funds for PATCO Transit

|                        |                   |                      |
|------------------------|-------------------|----------------------|
| System Stations        | 225,766           |                      |
| Wells Fargo Bank, N.A. | 4,082,452         |                      |
| Santander Bank, N.A.   | 6,631,098         |                      |
| TD Bank N.A.           | 6,755,349         |                      |
|                        | <u>17,694,665</u> | <u>\$ 17,694,665</u> |

|              |                             |
|--------------|-----------------------------|
| <b>Total</b> | <u><b>\$ 36,611,703</b></u> |
|--------------|-----------------------------|



**DELAWARE RIVER PORT AUTHORITY**  
**Investments (Unaudited)**  
**September 30, 2025 (Unaudited)**

|                                                                      | Avg Yield | Par Value             | Fair Value         |
|----------------------------------------------------------------------|-----------|-----------------------|--------------------|
| <b>REVENUE FUND:</b>                                                 |           |                       |                    |
| Wells Fargo Securities Revenue Fund Money Market                     | 4.1%      | 6,893,304             | 6,893,304          |
| TD Bank Settlement                                                   | 3.7%      | 28,041                | 28,041             |
|                                                                      |           | <b>\$ 6,921,345</b>   | <b>6,921,345</b>   |
| <b>MAINTENANCE RESERVE FUND (Restricted):</b>                        |           |                       |                    |
| Goldman Sachs Treasury Obligation Money Market                       | 4.0%      | <b>\$ 3,219,871</b>   | <b>3,219,871</b>   |
| <b>2013 DEBT SERVICE FUND (Restricted):</b>                          |           |                       |                    |
| Goldman Sachs Treasury Obligation Money Market                       | 4.0%      | <b>\$ 74,933</b>      | <b>74,933</b>      |
| <b>2024A DEBT SERVICE FUND (Restricted):</b>                         |           |                       |                    |
| Goldman Sachs Treasury Obligation Money Market                       | 4.0%      | <b>\$ 1,743,273</b>   | <b>1,743,273</b>   |
| <b>1998B BOND RESERVE FUND (Restricted):</b>                         |           |                       |                    |
| TD Wealth CD 12/15/2025                                              | 4.0%      | 64,356,757            | 64,356,757         |
| Goldman Sachs Treasury Obligation Money Market                       | 4.1%      | 5,267,242             | 5,267,242          |
|                                                                      |           | <b>\$ 69,623,999</b>  | <b>69,623,999</b>  |
| <b>2022 PORT DISTRICT DEBT RESERVE FUND (Restricted):</b>            |           |                       |                    |
| Goldman Sachs Treasury Obligation Money Market                       | 4.0%      | <b>\$ 5,760,417</b>   | <b>5,760,417</b>   |
| <b>2022 PORT DISTRICT DEBT SERVICE FUND (Restricted):</b>            |           |                       |                    |
| Goldman Sachs Treasury Obligation Money Market                       | 4.0%      | <b>\$ 10,973,125</b>  | <b>10,973,125</b>  |
| <b>2018A DEBT SERVICE FUND (Restricted):</b>                         |           |                       |                    |
| Goldman Sachs Treasury Obligation Money Market                       | 4.0%      | <b>\$ 3,506,187</b>   | <b>3,506,187</b>   |
| <b>2018B DEBT SERVICE FUND (Restricted):</b>                         |           |                       |                    |
| Goldman Sachs Treasury Obligation Money Market                       | 4.0%      | <b>\$ 52,581,315</b>  | <b>52,581,315</b>  |
| <b>2025 DEBT SERVICE FUND (Restricted):</b>                          |           |                       |                    |
| Cash                                                                 |           | <b>\$ 943,000</b>     | <b>943,000</b>     |
| <b>GENERAL FUND:</b>                                                 |           |                       |                    |
| Wells Fargo Securities Money Market                                  | 4.0%      | 32,873,403            | 32,873,403         |
| Wells Fargo Investment Account (CDs)                                 | 4.0%      | 10,000,000            | 10,000,000         |
| UBS Investments*                                                     | 3.5%      | 55,025,392            | 54,347,438         |
| First State Trust                                                    | 5.2%      | 4,055,011             | 4,042,116          |
| Haverford Trust Investments                                          | 4.2%      | 4,603,267             | 4,597,279          |
| TD Bank Investment Account (CDs)                                     | 4.3%      | 54,427,842            | 54,427,842         |
| TD Bank Investment Money Market                                      | 2.0%      | 507,769               | 507,769            |
| Wells Fargo Capital Reserve Pay-as-You-Go Money Market               | 4.1%      | 1,169,991             | 1,169,991          |
| Victor Lofts Custody (Goldman Sachs Gov't Fund Institutional Shares) | 4.0%      | 348,391               | 348,391            |
| UBS Investments PATCO                                                | 4.0%      | 3,243,907             | 3,243,907          |
|                                                                      |           | <b>\$ 166,254,972</b> | <b>165,558,136</b> |
| <b>Total investments</b>                                             |           | <b>\$ 321,602,438</b> | <b>320,905,602</b> |

\* The DRPA holds a minimal position in Asset-Backed Securities (<0.1% of General Fund investments), acquired before Board Resolution DRPA-19-017 established the current investment policy.

DELAWARE RIVER PORT AUTHORITY  
Interest Income by Fund (Unaudited)

|                                              | <i>Periods Ended</i> |                      |
|----------------------------------------------|----------------------|----------------------|
|                                              | 9/30/2025            | 9/30/2024            |
| Revenue Fund                                 | \$ 361,529           | \$ 321,447           |
| Maintenance Reserve Fund                     | 96,304               | 154,086              |
| 2022 Port District Debt Service Reserve Fund | 172,487              | 216,233              |
| 2022 Port District Debt Service              | 167,600              | 202,897              |
| 1998 Bond Reserve Fund                       | 2,317,329            | 3,092,456            |
| 2013 Debt Service Fund                       | 74,696               | 100,594              |
| 2018 Debt Service Fund                       | 888,361              | 1,085,000            |
| 2024A Debt Service Fund                      | 42,265               | 61,244               |
| 2025 Debt Service Fund                       |                      |                      |
| General Fund                                 | 6,259,843            | 8,796,441            |
|                                              | <u>\$ 10,380,414</u> | <u>\$ 14,030,399</u> |

**DELAWARE RIVER PORT AUTHORITY**  
**Bridge Revenues And Operating Expenses\***  
**For The Periods Indicated (Unaudited)**

|                                 | YTD                   |                       | Q3                    |                      |
|---------------------------------|-----------------------|-----------------------|-----------------------|----------------------|
|                                 | <u>9/30/2025</u>      | <u>9/30/2024</u>      | <u>9/30/2025</u>      | <u>9/30/2024</u>     |
| <b>BENJAMIN FRANKLIN BRIDGE</b> |                       |                       |                       |                      |
| Operating Revenues              |                       |                       |                       |                      |
| Bridge Tolls                    | \$ 90,228,826         | \$ 76,076,161         | \$ 32,339,755         | \$ 27,469,420        |
| Other Operating Revenues        | 3,768,569             | 3,076,704             | 1,394,261             | 1,183,379            |
| <b>Total Operating Revenues</b> | <b>\$ 93,997,395</b>  | <b>\$ 79,152,865</b>  | <b>\$ 33,734,016</b>  | <b>\$ 28,652,799</b> |
| Operating Expenses              | 13,888,173            | 12,453,882            | 4,707,203             | 4,142,582            |
| <b>Net Operating Income</b>     | <b>\$ 80,109,222</b>  | <b>\$ 66,698,983</b>  | <b>\$ 29,026,813</b>  | <b>\$ 24,510,217</b> |
| <b>WALT WHITMAN BRIDGE</b>      |                       |                       |                       |                      |
| Operating Revenues              |                       |                       |                       |                      |
| Bridge Tolls                    | 113,161,986           | 95,283,761            | 40,357,648            | 35,143,170           |
| Other Operating Revenues        | 3,915,425             | 3,202,352             | 1,461,864             | 1,224,904            |
| <b>Total Operating Revenues</b> | <b>\$ 117,077,411</b> | <b>\$ 98,486,113</b>  | <b>\$ 41,819,512</b>  | <b>\$ 36,368,075</b> |
| Operating Expenses              | 14,563,141            | 14,159,650            | 5,003,034             | 5,130,848            |
| <b>Net Operating Income</b>     | <b>\$ 102,514,270</b> | <b>\$ 84,326,463</b>  | <b>\$ 36,816,479</b>  | <b>\$ 31,237,227</b> |
| <b>COMMODORE BARRY BRIDGE</b>   |                       |                       |                       |                      |
| Operating Revenues              |                       |                       |                       |                      |
| Bridge Tolls                    | 56,162,875            | 48,049,564            | 20,462,255            | 17,771,980           |
| Other Operating Revenues        | 3,601                 | 4,378                 | 1,085                 | 1,765                |
| <b>Total Operating Revenues</b> | <b>\$ 56,166,476</b>  | <b>\$ 48,053,943</b>  | <b>\$ 20,463,341</b>  | <b>\$ 17,773,745</b> |
| Operating Expenses              | 6,986,724             | 6,937,169             | 2,289,964             | 3,018,980            |
| <b>Net Operating Income</b>     | <b>\$ 49,179,752</b>  | <b>\$ 41,116,774</b>  | <b>\$ 18,173,377</b>  | <b>\$ 14,754,765</b> |
| <b>BETSY ROSS BRIDGE</b>        |                       |                       |                       |                      |
| Operating Revenues              |                       |                       |                       |                      |
| Bridge Tolls                    | 37,309,242            | 30,450,353            | 12,775,066            | 10,998,878           |
| Other Operating Revenues        | 2,944                 | 3,383                 | 1,007                 | 1,477                |
| <b>Total Operating Revenues</b> | <b>\$ 37,312,186</b>  | <b>\$ 30,453,736</b>  | <b>\$ 12,776,073</b>  | <b>\$ 11,000,355</b> |
| Operating Expenses              | 7,124,429             | 6,440,333             | 2,436,394             | 2,198,197            |
| <b>Net Operating Income</b>     | <b>\$ 30,187,757</b>  | <b>\$ 24,013,403</b>  | <b>\$ 10,339,678</b>  | <b>\$ 8,802,158</b>  |
| <b>COMBINED TOTALS</b>          |                       |                       |                       |                      |
| Operating Revenues:             |                       |                       |                       |                      |
| Bridge Tolls                    | 296,862,929           | 249,859,840           | 105,934,725           | 91,383,449           |
| Other                           | 7,690,539             | 6,286,817             | 2,858,217             | 2,411,525            |
| <b>Total Operating Revenues</b> | <b>\$ 304,553,468</b> | <b>\$ 256,146,657</b> | <b>\$ 108,792,942</b> | <b>\$ 93,794,974</b> |
| Operating Expenses              | 42,562,468            | 39,991,033            | 14,436,595            | 14,490,607           |
| <b>Net Operating Income</b>     | <b>\$ 261,991,001</b> | <b>\$ 216,155,624</b> | <b>\$ 94,356,347</b>  | <b>\$ 79,304,366</b> |

\* This report is strictly for DRPA bridge related revenues and expenditures.

**DELAWARE RIVER PORT AUTHORITY**  
**Economic Development Activity**  
**For The Periods Ended September 30, 2025 & December 31, 2024 (Unaudited)**

|                                                | <i>Periods Ended</i>    |                          | <i>2025 YTD Activity</i>                  |
|------------------------------------------------|-------------------------|--------------------------|-------------------------------------------|
|                                                | <u><i>9/30/2025</i></u> | <u><i>12/31/2024</i></u> | <i>(Loans and<br/>Principal Payments)</i> |
| <b>ECONOMIC DEVELOPMENT LOANS:</b>             |                         |                          |                                           |
| Camden Aquarium                                | \$ 6,721,808            | \$ 7,647,262             | \$ (925,455)                              |
| Cooper River Boathouse                         | 147,873                 | 190,816                  | (42,943)                                  |
| <b>Total Loans</b>                             | <b>\$ 6,869,681</b>     | <b>\$ 7,838,078</b>      | <b>\$ (968,397)</b>                       |
| <br>Provision for loan losses                  | <br>\$ (1,344,551)      | <br>\$ (1,344,551)       | <br>\$                                    |
| <br><b>Total Loans per Balance Sheet - Net</b> | <br><b>\$ 5,525,130</b> | <br><b>\$ 6,493,528</b>  | <br><b>\$ (968,397)</b>                   |

## Combined Financial Statements and Financial Summary

**Reserves:** The Authority maintains a reserve for sick and vacation leave benefits. Prior to 1993, the Authority maintained actuarially determined reserves for sick leave in accordance with its sick leave benefits policy. During 1993, the Authority changed its policy for the majority of its represented employees and all non-represented employees, eliminating future accumulations of unused sick pay for which employees may be compensated, and freezing the number of days eligible for payment at separation. As a result of this change, the remaining reserve for sick pay benefits is determined sufficient to meet the associated liability and will require no further additions for the foreseeable future. Reimbursement for accumulated sick leave at separation is charged against the sick leave reserve.

The Authority maintains reserves for the uninsured portion of workers' compensation and general liability claims. Reserves necessary to provide for the self-insured portion of these workers' compensation and general liability claims are periodically reviewed by staff and third parties to ensure their adequacy. Amounts are charged against operations during the year to maintain a sufficient level of reserves.

In accordance with the Authority's Indentures of Trust, the Authority maintains certain funds as reserves for its outstanding long-term debt.

**Depreciation:** Depreciation and amortization figures are provided using the straight-line method over the estimated useful lives of the related assets, including those financed by federal and state contributions.

Asset lives used in the calculation of depreciation are generally as follows:

|                                                       |               |
|-------------------------------------------------------|---------------|
| • Bridges, freeways and tunnels                       | 100 years     |
| • Buildings, stations and certain bridge components   | 35 - 50 years |
| • Electrification, signals and communications system  | 30 - 40 years |
| • Transit cars, machinery and equipment               | 10 - 25 years |
| • Computer equipment, automobiles and other equipment | 3 - 10 years  |
| • Subscription assets                                 | 2 - 5 years   |

### Balance Sheet

- The accounting entries related to GASB Statement 68, *Accounting and Financial Reporting for Pensions*, and Statement 75, *Accounting and Financial Reporting for Post Employment Benefits Other than Pensions*, are typically done on an annual basis after the external auditor review.
- **Total Current Assets decreased by \$76.8M due to the following:**
  - Total "non-restricted" cash and cash equivalents and investments, primarily the General Fund, decreased by \$33.7 million to \$184.4 million YTD September 2025, a decrease of 15.5% primarily driven by capital investments and PATCO subsidy.
  - Total "restricted" cash and cash equivalents and investments decreased by \$39.1 million to \$173.1 million YTD September 2025, a decrease of 18.4%. This is primarily driven by:
    - A reduction of \$101.4 million resulting from principal and interest payments made in January 2025 from the debt service fund.
    - An addition of \$69.8 million into the debt service fund to support principal and interest payments scheduled for January 2026.
    - A reduction of approximately \$11.2 million in the debt service reserve fund, reflecting adjustments made to comply with the 1998 Bond Indenture requirements.
    - An addition of \$3.8 million in interest income in the debt funds.
- **Total Non-Current Assets increased by \$31.2M due to the following:**
  - Capital Assets net of Accumulated Depreciation increased by \$32.2 million or by 1.6% due to increased spending on projects.
- **Total Liabilities decreased by \$129.2M due to the following:**
  - Total principal outstanding debt decreased by \$103.6 million in outstanding debt from \$912.2 million in 2024 to \$808.6 million in September 2025.

## Combined Financial Statements and Financial Summary

- The Authority issued the 2025 Bonds to currently refund, on a tax-exempt basis, the remaining outstanding Revenue Bonds, Series of 2013 (“2013 Bonds”) consisting of \$243,945,000 of term bonds maturing in 2037 and 2040.
- The issuance of the 2025 bonds generated \$39,646,700 of (gross) cashflow relief and \$22,651,605.57 of present value savings representing 9.3% of the par amount of 2013 bonds refunded.

### Combined Statement of Revenues, Expenses and Changes in Net Position

- Total Bridge operating revenues were \$306.0 million YTD September 2025 vs. a total of \$257.7 million YTD September 2024, or an increase of \$48.3 million or by 18.7%. Primarily driven by \$48.3 million from 20% toll increase implemented September 1, 2024.
- PATCO transit system operating revenues increased by \$0.7 million, or by 5.9% totaling \$11.6 million for YTD September 2025, up from the previous year’s YTD September total of \$11.1 million, driven by increased ridership.
- Total operating expenses were \$230.4 million, up \$22.4 million, or by 10.8%. Primarily driven by:
  - \$15 million of the increase in depreciation expense, primarily due to the completion of \$410.7 million of capital projects in 2024.
- Total interest on funded debt decreased by \$5.0 million, or by 17.2% over YTD September 2024. The decrease is primarily due to a reduction in outstanding debt balance and the refunding of the 2013 bonds with 2025 series bonds.
- The above aforementioned factors drove the net position to increase by \$80.5 million dollars to \$1,352.0 million.

### Combined Statements of Fiduciary Position and Changes in Fiduciary Net Position

- As part of the Authority’s combined financial statements, two funds are maintained: a proprietary fund (enterprise fund) and a fiduciary fund (consisting of another employee benefit trust fund and a custodial fund). The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. The focus of fiduciary funds is also the measurement of economic resources.
- The enterprise fund is maintained on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity’s cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.
- The fiduciary fund is also maintained on the accrual basis of accounting. The fiduciary fund accounts for the recording and accumulation of other postemployment benefit resources, which are held in trust for the exclusive benefit of the Authority’s retirees. This fund is referred to as the “Other Postemployment Benefits” (“OPEB”) Trust. In addition, the fiduciary fund maintains custodial funds that account for the recording and accumulation of resources for the proposed Glassboro-Camden Line (GCL) project, which is an 18-mile passenger rail line between Glassboro and Camden in Southern New Jersey. (Note: The Authority is the project manager for the GCL, on behalf of the NJ Transit, and is provided with the authority to implement various pre-development activities for the project. The Authority has no financial responsibility related to the funding of the GCL project.)

### Investments and Interest Income by Fund

- The average yield earned on our investments ranged from 3.7% to 5.2 % in 2025.

## **Combined Financial Statements and Financial Summary**

- Interest income decreased \$3.6 million for YTD September 2025 to \$10.4 million, down from the previous year's YTD September total of \$14.0 million. Primarily driven by a lower balance in the General Fund.
- All general fund investment purchases have followed the guidance of the latest General Fund Investment Policy written in 2019.

# **DRPA BOARD MINUTES**



**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

93

**One Port Center  
Camden, New Jersey  
Wednesday, December 10, 2025**

**Pennsylvania Commissioners**

James Schultz, Esq., Chairman of the Board  
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor)  
Dave White (for Pennsylvania Treasurer Stacy Garrity)  
Gregory Schwab, Esq  
Robert Ghormoz (via Teams)  
Vaughn Ross (via Teams)  
Keiwana McKinney-Forde (via Teams)  
Garrett Snider (via Teams)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Richard Sweeney  
Aaron Nelson (via Teams)  
Jonathan Young  
Sarah Lipsett (via Teams)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer DRPA/President PATCO  
Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
Toni P. Brown, Chief Administrative Officer, DRPA  
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
Michael Venuto, Chief Engineer, DRPA  
John Rink, General Manager, PATCO (via Teams)  
Robert Hicks, Chief Operating Officer, DRPA  
David Aubrey, Inspector General, DRPA  
Robert Finnegan, Chief Safety and Security Officer, DRPA  
Ed Cobbs, Jr., Chief of Police, DRPA  
Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
William Shanahan, Director, Homeland Security and Emergency Management, DRPA  
Christopher Jones, Director, Information Services, DRPA  
Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)  
Michael Christie, Bridge Director, BFB/BRB  
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
Mark Ciechon, Director, Finance, PATCO  
Darcie DeBeaumont, Director, Finance, DRPA  
Christina Maroney, Director, Strategic Initiatives, DRPA  
Carol Herbst, Senior Accountant, Finance, DRPA (by Teams)  
Rohan Hepkins, Assistant General Manager, PATCO  
Francis Kelly, Assistant General Manager, PATCO  
Darlene Callands, Director, Government Relations & Grants Administration, DRPA

Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA  
 Amy Ash, Manager, Contract Administration, DRPA  
 Mike Williams, Manager, Communications, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA  
 Ryan Linhart, Budget/Financial Analysis, Finance, DRPA  
 Joseph McGonigle, Manager, Budget/Financial Analysis, Finance, DRPA  
 Jack Peffer, Supervisor, EZ Pass Technology & Toll Analysis, Finance, DRPA  
 Nickolas Papaioannou, Manager, Accounting, Finance, DRPA  
 Dawn Whiton, Executive Assistant to the CEO, DRPA

### **Others Present**

Christopher Gibson, Esq., Archer & Greiner, P.C.  
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit  
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)  
 Hayden Rigo, Deputy Chief of Staff, Office of the Pennsylvania Auditor General (via Teams)

## **OPEN SESSION**

### **Roll Call**

Chairman Schultz called the meeting to order at 9:02 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, White, Frattali, Nelson, Ross, Sweeney, Schwab, McKinney-Forde, Young, Lipsett, Ghormoz and Snider.

### **Public Comment**

There was no public comment.

### **Report of the Chief Executive Officer**

Chief Executive Officer Hanson stated that his Report stood as previously submitted. He thanked the Staff for their work and the Board for its guidance throughout the year. Commissioner Deon moved to accept the CEO's Report and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Report of the Chief Financial Officer**

Chief Financial Officer Sahi stated that his Report stood as previously submitted and he had no further comments. There were no questions or comments from the Commissioners.

### **Approval of DRPA Board Meeting Minutes – November 19, 2025**

Chairman Schultz stated that the November 19, 2025, DRPA Board Meeting Minutes were previously provided to all Commissioners and to the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes.

Commissioner Deon moved to approve the Minutes and Commissioner White seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of November 2025**

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of November 2025 was previously provided to all Commissioners. There were no questions or comments.

Commissioner Sweeney moved to receive and file the List and Commissioner Deon seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Operations & Maintenance Committee Meeting Minutes of December 2, 2025**

Chairman Schultz stated that the Minutes of the December 2, 2025, Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Adoption of Resolutions Approved by the Operations & Maintenance Committee on December 2, 2025**

Chairman Schultz stated that there were eight (8) Resolutions from the Operations & Maintenance Committee Meeting for consideration. Chairman Schultz stated that the first five (5) of the Summary Statements and Resolutions dealt with the procurement of Professional Services for the 2026 Biennial Inspections for DRPA and PATCO and that for the ease of presentation, and if there was no objection, those five (5) resolutions would be presented and voted on as a group. There was no objection by Commissioners.

The following five (5) Summary Statements and Resolutions were discussed as a group and voted on as one:

**DRPA-25-111                      Professional Services for the 2026 Biennial Inspection of the Ben Franklin Bridge**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of AECOM to provide engineering services required to perform the 2026 Biennial Inspection of the Ben Franklin Bridge and to negotiate an Agreement with AECOM for an amount not to exceed \$1,281,000.00.

**DRPA-25-112                      Professional Services for the 2026 Biennial Inspection of the Walt Whitman Bridge**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of HNTB Corporation to provide engineering services required to perform the 2026 Biennial Inspection of the Walt Whitman Bridge and to negotiate an Agreement with HNTB Corporation for an amount not to exceed \$1,665,150.00.

**DRPA-25-113                      Professional Services for the 2026 Biennial Inspection of the Commodore Barry Bridge**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of GFT Infrastructure, Inc. to provide engineering services required to perform the 2026 Biennial Inspection of the Commodore Barry Bridge and to negotiate an Agreement with GFT Infrastructure, Inc. for an amount not to exceed \$1,258,600.00.

**DRPA-25-114                      Professional Services for the 2026 Biennial Inspection of the Betsy Ross Bridge**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of WSP Technical Services, Inc. to provide engineering services required to perform the 2026 Biennial Inspection of the Betsy Ross Bridge and to negotiate an Agreement with WSP USA, Inc. for an amount not to exceed \$1,479,672.00.

**DRPA-25-115                      Professional Services for the 2026 Biennial Inspection of PATCO Track & Facilities**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board to accept the proposal of Remington and Vernick Engineers to provide engineering services required to perform the 2026 Biennial Inspection of PATCO Track & Facilities and to negotiate an Agreement with Remington and Vernick Engineers for an amount not to exceed \$928,514.

Commissioner Deon asked about the use of engineering firms and Chief Engineer Venuto and CEO Hanson discussed the issue. Commissioner Young moved to adopt Resolutions DRPA-25-111, DRPA-25-112, DRPA-25-113, DRPA-25-114, and DRPA-25-115. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolutions.

**DRPA-25-116                      Contract Modifications**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization of contract modifications to certain contracts for DRPA projects.

The first contract is with Pennoni Associates, relating to the provision of design services for the Ben Franklin Bridge and Walt Whitman Bridge Fender and Pier Rehabilitation. Staff is seeking authorization to increase the agreement with Pennoni Associates in the amount of \$899,785.00 for a total adjusted amount of \$5,559,985.00 and a time extension of 18 months.

The second contract is with Cornell and Company relating to the Commodore Barry Bridge Weld Remediation Project. Staff is seeking authorization to increase the agreement with Cornell and Company in the amount of \$843,850.79, for a total adjusted amount of \$7,575,350.79 and a time extension of 204 days.

Commissioner Sweeney moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted

the Resolution.

**DRPA-25-117**

**Contract No. BR-25-2024, BRB Sign Gantry Substation Cabinets**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate an agreement with Carr & Duff, Inc. to perform construction services for the Betsy Ross Bridge Electrical Cabinet Replacement Project in the amount not to exceed \$1,341,630.00.

Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-25-118**

**Procurement and Delivery of Highway Rock Salt for DRPA and PATCO Facilities**

Bridge Director Christie presented the Summary Statement and Resolution seeking authorization for staff to purchase 9,820 tons of roadway rock salt from Morton Salt, Inc. The salt will be distributed to the four of DRPA bridges (WWB, BFB, BRB, CBB) and to the PATCO facilities for use on the bridges, highways, and parking lots. The agreement will be for a period of two (2) years, for a total amount not to exceed \$747,935.50.

Commissioner Sweeney moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Approval of Finance Committee Meeting Minutes of December 3, 2025**

Chairman Schultz stated that the Minutes of the December 3, 2025, Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Deon moved to approve the Minutes and Commissioner Young seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

**2026 Budget Presentation**

Chief Executive Officer Hanson spoke on the process and work that was done to accomplish the 2026 Operating Budget, giving praise to all involved for their hard work and dedication to keeping the Authority frugal and operational. Chief Financial Officer Sahi then presented an overview of the overall DRPA and PATCO 2026 Budget. He stated that the Authority's 2026 Budget is \$291.0 million, a decrease of 10.43% over the previous year. He stated that the decline in debt service costs is the main factor contributing to the overall budget reduction. He explained the 2026 budget creation process. He also discussed the Authority's total operating expense budget, including the separate components of the DRPA, PATCO and Indenture budgets. He reviewed DRPA and PATCO's 2026 revenue budget and its components. He discussed the General Fund Projection,

and Sections 5.15 and 5.09 Certification required by the 1998 Indenture of Trust dated as of July 1, 1998,, and the Section 5.07 Certification required by the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022.

**Adoption of Resolutions Approved by the Finance Committee on December 3, 2025**

Chairman Schultz stated that there were four (4) Resolutions from the Finance Committee Meeting for consideration. Chairman Schultz stated that for ease of presentation and if there was no objection, the three (3) Resolutions that relate to the DRPA's 2026 Budget would be considered as a group, followed by the remaining resolution for consideration. There was no objection.

The following three (3) Summary Statements and Resolutions were discussed as a group and voted on as one:

**DRPA-25-119                      DRPA's 2026 Operating Budget**

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board authorization to adopt the 2026 DRPA Operating Budget.

**DRPA-25-120                      Resolution in accordance with Sections 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998, with TD Bank, N.A. as Trustee, to adopt an Annual Budget for the Delaware River Port Authority for the 2026 Fiscal Year**

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board adoption of the Annual Budget of the DRPA for the 2026 Fiscal Year, in accordance with Section 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998, with TD Bank, N.A. as Trustee.

**DRPA-25-121                      Resolution in accordance with Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022, with TD Bank, N.A. as Trustee, to adopt an Annual Budget of the Delaware River Port Authority for the 2026 Fiscal Year**

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board adoption of the Annual Budget of the DRPA for the 2026 Fiscal Year, in accordance with Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022, with TD Bank, N.A. as Trustee.

Commissioner Deon moved to adopt Resolutions DRPA-25-119, DRPA-25-120, and DRPA-25-121 and Commissioner Frattali seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolutions.

**DRPA-25-122                      Age 65 & Over Retiree Medicare Supplemental Benefits – 2026 (DRPA/PATCO)**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization to accept the rate actions from AARP/United Health Group for the provision of supplemental medical coverage to age 65 and over retirees, and to their eligible spouses, for an estimated premium of \$2,978,647, which is an estimated premium increase of \$388,519 (over current premium, which is an approximate +15% increase).

Commissioner Sweeney moved to adopt the Resolution and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

#### **Approval of Audit Committee Meeting Minutes of December 3, 2025**

Chairman Schultz stated that the Minutes of the December 3, 2025, Audit Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Deon moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

#### **Adoption of Resolutions Approved by the Audit Committee on December 3, 2024**

Chairman Schultz stated that there was one (1) Resolution from the Audit Committee Meeting for consideration:

**DRPA-25-123**

#### **Approval of Citizens Advisory Committee Membership Nomination**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board approval of the nomination made by the Citizens Advisory Committee (“CAC”) to fill one (1) New Jersey vacancy on the CAC with nominee Daniel “Dan” J. Coyle.

Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

#### **Citizens’ Advisory Committee Report**

There was no Citizens’ Advisory Committee Report.

#### **Unfinished Business**

There were no Unfinished Business items.

#### **New Business**

Chairman Schultz stated that there was one (1) New Business item for consideration:

**DRPA-25-124**

#### **Resolution Honoring the Philadelphia Chapter of the Tuskegee Airmen**

Director of Homeland Security and Emergency Management Shanahan presented the Summary Statement and Resolution seeking Board authorization for staff to prepare and present a resolution

honoring the Philadelphia Chapter of the Tuskegee Airmen for their service, educational outreach, community service and for their participation in the 2025 Veteran Celebration at One Port Center in Camden. Director Shanahan spoke about the incredible accomplishments and legacy of the Tuskegee Airmen. He highlighted the attendance at the Authority's luncheon of two (2) of the Airmen's original members, both one hundred years old, Dr. Eugene Richardson and Ms. Alma Bailey.

Commissioner Deon moved to adopt the Resolution and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

#### **DRPA Board Meeting Held in Abeyance**

At 9:50 a.m., the DRPA Board meeting was held in abeyance to allow the PATCO Board Meeting to convene.

#### **ADJOURNMENT**

With no further business, Commissioner Frattali moved to adjourn the Meeting. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:58 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary



# **DRPA MONTHLY LIST OF PREVIOUSLY APPROVED PAYMENTS**

**DELAWARE RIVER PORT AUTHORITY**  
**MONTHLY LIST OF PAYMENTS 11/01/2025 THRU 11/30/2025**  
**MEETING DATE 01/21/2026**

102

| <u>VENDOR NAME</u>                  | <u>DESCRIPTION</u>                                    | <u>FUNCTIONAL AREA</u> | <u>TOTAL NET<br/>AMOUNT</u> |
|-------------------------------------|-------------------------------------------------------|------------------------|-----------------------------|
| DELTA DENTAL OF NEW JERSEY, INC.    | ACTIVE EMPLOYEE DENTAL INSURANCE                      | NONE                   | \$ 25,506.58                |
|                                     | <b>ACTIVE EMPLOYEE DENTAL INSURANCE TOTAL</b>         |                        | <b>\$ 25,506.58</b>         |
| AMERIHEALTH INSURANCE COMPANY OF NE | ACTIVE EMPLOYEE MEDICAL INSURANCE                     | NONE                   | \$ 1,422,509.22             |
|                                     | <b>ACTIVE EMPLOYEE MEDICAL INSURANCE TOTAL</b>        |                        | <b>\$ 1,422,509.22</b>      |
| VISION BENEFITS OF AMERICA          | ACTIVE EMPLOYEE VISON INSURANCE                       | NONE                   | \$ 2,535.26                 |
|                                     | <b>ACTIVE EMPLOYEE VISON INSURANCE TOTAL</b>          |                        | <b>\$ 2,535.26</b>          |
| CANON FINANCIAL SERVICES INC        | AUTHORITY WIDE COPIERS & PRINTERS                     | D-16-083               | \$ 679.36 **                |
|                                     | <b>AUTHORITY WIDE COPIERS &amp; PRINTERS TOTAL</b>    |                        | <b>\$ 679.36</b>            |
| BRUCE TURNER                        | AUTO BODY/ACCESSORIES/PARTS                           | 25KTHRES               | \$ 4,919.65                 |
| FASTENAL COMPANY                    | AUTO BODY/ACCESSORIES/PARTS                           | 25KTHRES               | \$ 2,101.68                 |
| LACAL EQUIPMENT INC                 | AUTO BODY/ACCESSORIES/PARTS                           | 25KTHRES               | \$ 1,822.80                 |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | AUTO BODY/ACCESSORIES/PARTS                           | 25KTHRES               | \$ 544.20                   |
|                                     | <b>AUTO BODY/ACCESSORIES/PARTS TOTAL</b>              |                        | <b>\$ 9,388.33</b>          |
| SCHNEIDER ELECTRIC BUILDINGS        | BFB ELECTRONIC SECURITY SYSTEM                        | D-21-074               | \$ 143,421.89 **            |
|                                     | <b>BFB ELECTRONIC SECURITY SYSTEM TOTAL</b>           |                        | <b>\$ 143,421.89</b>        |
| HNTB CORPORATION                    | BIENNIAL INSPECTION                                   | D-24-015               | \$ 35,661.74                |
|                                     | <b>BIENNIAL INSPECTION TOTAL</b>                      |                        | <b>\$ 35,661.74</b>         |
| TD BANK, N.A.                       | BOND SERVICE                                          |                        | \$ 9,891,000.00             |
|                                     | <b>BOND SERVICE TOTAL</b>                             |                        | <b>\$ 9,891,000.00</b>      |
| ALLIED PAINTING INC                 | BRB MAINTENANCE PAINTING AND STEEL REPAI              | D-23-001               | \$ 2,161,426.30 **          |
|                                     | <b>BRB MAINTENANCE PAINTING AND STEEL REPAI TOTAL</b> |                        | <b>\$ 2,161,426.30</b>      |
| TRI-COUNTY TERMITE & PEST CONTROL,  | BUILDING MAINT SRVS                                   | 25KTHRES               | \$ 320.00                   |
|                                     | <b>BUILDING MAINT SRVS TOTAL</b>                      |                        | <b>\$ 320.00</b>            |
| CORNELL & COMPANY, INC.             | CBB WELD INVESTIGATION AND STEEL REMEDI               | CEOEMG                 | \$ 220,120.00 **            |
|                                     | <b>CBB WELD INVESTIGATION AND STEEL REMEDI TOTAL</b>  |                        | <b>\$ 220,120.00</b>        |
| THOMAS J. MEEHAN                    | CDL LICENSE FEES                                      | 25KTHRES               | \$ 127.50                   |
|                                     | <b>CDL LICENSE FEES TOTAL</b>                         |                        | <b>\$ 127.50</b>            |
| TOTALENERGIES RENEWABLES USA, LLC   | CITY HALL DRAINAGE                                    | 25KTHRES               | \$ 7,776.13 **              |
|                                     | <b>CITY HALL DRAINAGE TOTAL</b>                       |                        | <b>\$ 7,776.13</b>          |
| DENISE ZANE-LAYTON                  | CLOTHING UNIFORM                                      | 25KTHRES               | \$ 957.90                   |
|                                     | <b>CLOTHING UNIFORM TOTAL</b>                         |                        | <b>\$ 957.90</b>            |
| EPLUS TECHNOLOGY, INC.              | COMPUTER HARDWARE/SOFTWARE                            | 25KTHRES               | \$ 4,008.00                 |
| SCHNEIDER ELECTRIC BUILDINGS        | COMPUTER HARDWARE/SOFTWARE                            | NONE                   | \$ 657.00                   |
| WEST PUBLISHING CORPORATION         | COMPUTER HARDWARE/SOFTWARE                            | 25KTHRES               | \$ 400.24                   |
|                                     | <b>COMPUTER HARDWARE/SOFTWARE TOTAL</b>               |                        | <b>\$ 5,065.24</b>          |
| CASTOR MATERIALS, INC.              | CONCRETE REPAIRS - SIDEWALKS AT MAINT BL              | 25KTHRES               | \$ 2,864.00 **              |
| CASTOR MATERIALS, INC.              | CONCRETE REPAIRS - SIDEWALKS AT MAINT BL              | 25KTHRES               | \$ 1,095.00 **              |
|                                     | <b>CONCRETE REPAIRS - SIDEWALKS AT MAINT BL TOTAL</b> |                        | <b>\$ 3,959.00</b>          |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACT SERVICE EXPENSE                              | D-16-125               | \$ 895.65                   |
| CONNER STRONG & BUCKELEW, LLC       | CONTRACT SERVICE EXPENSE                              | D-25-018C              | \$ 87.50                    |
| JAMES NOTTINGHAM                    | CONTRACT SERVICE EXPENSE                              | D-23-082               | \$ 3,583.33                 |
| SHIELDS BUSINESS SOLUTIONS, INC.    | CONTRACT SERVICE EXPENSE                              | CEOEMG                 | \$ 33,367.18                |
| TRIAD ADVISORY SERVICES INC         | CONTRACT SERVICE EXPENSE                              | D-25-024A              | \$ 4,480.00                 |
|                                     | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                 |                        | <b>\$ 42,413.66</b>         |
| PRWT SERVICES INC                   | CONTRACTED P/T TOLL COLLECTORS                        | D-22-052               | \$ 122,215.76               |
|                                     | <b>CONTRACTED P/T TOLL COLLECTORS TOTAL</b>           |                        | <b>\$ 122,215.76</b>        |
| PRWT SERVICES INC                   | CONTRACTED TEMP HELP - TOLL COLLECTORS                | D-22-052               | \$ 16,542.58                |
|                                     | <b>CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL</b>   |                        | <b>\$ 16,542.58</b>         |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACTORS - EZP VPC                                 | D-16-125               | \$ 284,271.68               |
|                                     | <b>CONTRACTORS - EZP VPC TOTAL</b>                    |                        | <b>\$ 284,271.68</b>        |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACTORS - EZP WALK IN CSC                         | D-16-125               | \$ 40,848.22                |
|                                     | <b>CONTRACTORS - EZP WALK IN CSC TOTAL</b>            |                        | <b>\$ 40,848.22</b>         |
| AMERICAN EXPRESS                    | CREDIT CARD FEES                                      |                        | \$ 58.59                    |
| PAYMENTECH                          | CREDIT CARD FEES                                      |                        | \$ 1,403.85                 |
|                                     | <b>CREDIT CARD FEES TOTAL</b>                         |                        | <b>\$ 1,462.44</b>          |
| A.P. CONSTRUCTION, INC.             | CURB AND SIDEWALK REPLACEMENT                         | D-20-064               | \$ 226,279.66 **            |
|                                     | <b>CURB AND SIDEWALK REPLACEMENT TOTAL</b>            |                        | <b>\$ 226,279.66</b>        |
| CJ MAINTENANCE INC                  | CUSTODIAL SERVICES                                    | D-20-068               | \$ 23,271.95                |
|                                     | <b>CUSTODIAL SERVICES TOTAL</b>                       |                        | <b>\$ 23,271.95</b>         |
| BOTTOMLINE TECHNOLOGIES INC         | DATA PROC SRVS & SW                                   | 25KTHRES               | \$ 870.00                   |
| CROWN CASTLE INTERNATION CORP       | DATA PROC SRVS & SW                                   | D-18-074               | \$ 33,924.00                |
| SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW                                   | 25KTHRES               | \$ 42,284.08                |
|                                     | <b>DATA PROC SRVS &amp; SW TOTAL</b>                  |                        | <b>\$ 77,078.08</b>         |
| AECOM TECHNICAL SERVICES, INC       | DELEADING AND REPAINTING                              | D-24-117A              | \$ 3,976.54 **              |
| BURNS ENGINEERING, INC.             | DELEADING AND REPAINTING                              | D-21-014               | \$ 986.16 **                |
| LIRO ENGINEERS, INC.                | DELEADING AND REPAINTING                              | D-24-113               | \$ 185,336.09 **            |
| SKANSKA KOCH INC.                   | DELEADING AND REPAINTING                              | D-24-112               | \$ 3,031,348.64 **          |
|                                     | <b>DELEADING AND REPAINTING TOTAL</b>                 |                        | <b>\$ 3,221,647.43</b>      |
| EAST RIVER ENERGY, INC.             | DIESEL FUEL                                           | D-24-005               | \$ 5,715.62                 |
|                                     | <b>DIESEL FUEL TOTAL</b>                              |                        | <b>\$ 5,715.62</b>          |
| SCHNEIDER ELECTRIC BUILDINGS        | DRPA FACILITY HARDENING - BFB                         | D-22-079               | \$ 173,493.30 **            |
|                                     | <b>DRPA FACILITY HARDENING - BFB TOTAL</b>            |                        | <b>\$ 173,493.30</b>        |
| VM ML HOSPITALITY LLC               | EASTERN STATE SURVEY                                  | 25KTHRES               | \$ 26,294.28                |
|                                     | <b>EASTERN STATE SURVEY TOTAL</b>                     |                        | <b>\$ 26,294.28</b>         |
| SUPREME SAFETY, INC                 | ELECTRICAL EQUIPMENT                                  | 25KTHRES               | \$ 170.00                   |
| TINA A LISTON-HORNER                | ELECTRICAL EQUIPMENT                                  | 25KTHRES               | \$ 2,629.52                 |
|                                     | <b>ELECTRICAL EQUIPMENT TOTAL</b>                     |                        | <b>\$ 2,799.52</b>          |
| ATLANTIC CITY ELECTRIC              | ELECTRICITY EXPENSE                                   | UTILITY                | \$ 10,668.15                |
| PECO - PAYMENT PROCESSING           | ELECTRICITY EXPENSE                                   | UTILITY                | \$ 23,220.40                |
| PSE&G CO.                           | ELECTRICITY EXPENSE                                   | UTILITY                | \$ 37,362.28                |
| TOTALENERGIES STRONG, LLC           | ELECTRICITY EXPENSE                                   | UTILITY                | \$ 25,951.26                |
|                                     | <b>ELECTRICITY EXPENSE TOTAL</b>                      |                        | <b>\$ 97,202.09</b>         |

|                                    |                                                          |          |                        |
|------------------------------------|----------------------------------------------------------|----------|------------------------|
| ELITE ELEVATOR SERVICES LLC        | ELEVATORS & ESCALATORS                                   | D-24-082 | \$ 6,799.95            |
|                                    | <b>ELEVATORS &amp; ESCALATORS TOTAL</b>                  |          | <b>\$ 6,799.95</b>     |
| BURNS ENGINEERING, INC.            | ENGINEERING SERVICES                                     | D-21-014 | \$ 14,772.72           |
| CHI CONSULTING ENGINEERS LLC       | ENGINEERING SERVICES                                     | D-24-092 | \$ 19,378.93           |
| FRENCH & PARRELLO ASSOCIATES, PA   | ENGINEERING SERVICES                                     | D-24-092 | \$ 36,243.91           |
| GANNETT FLEMING, INC.              | ENGINEERING SERVICES                                     | D-24-092 | \$ 6,824.05            |
| GREENMAN-PEDERSEN, INC.            | ENGINEERING SERVICES                                     | D-24-092 | \$ 4,069.48            |
| HATCH ASSOCIATES CONSULTANTS, INC. | ENGINEERING SERVICES                                     | D-24-092 | \$ 14,565.39           |
| JOHNSON, MIRMIRAN & THOMPSON, INC. | ENGINEERING SERVICES                                     | D-24-092 | \$ 10,670.81           |
| MICHAEL BAKER INTERNATIONAL INC    | ENGINEERING SERVICES                                     | D-24-092 | \$ 4,048.13            |
| PENNONI ASSOCIATES INC.            | ENGINEERING SERVICES                                     | D-24-092 | \$ 1,768.06            |
| VANASSE HANGEN BRUSTLIN INC        | ENGINEERING SERVICES                                     | D-21-014 | \$ 2,623.57            |
|                                    | <b>ENGINEERING SERVICES TOTAL</b>                        |          | <b>\$ 114,965.05</b>   |
| BDF CHEMICAL CO INC                | EQUIPMENT & TOOLS                                        | 25KTHRES | \$ 288.36              |
| CAPTAIN CARWASH III                | EQUIPMENT & TOOLS                                        | 25KTHRES | \$ 63.00               |
| GRAYBAR ELECTRIC CO INC            | EQUIPMENT & TOOLS                                        | 25KTHRES | \$ 570.00              |
| SCHNEIDER ELECTRIC BUILDINGS       | EQUIPMENT & TOOLS                                        | 25KTHRES | \$ 5,443.00            |
| SCHNEIDER ELECTRIC BUILDINGS       | EQUIPMENT & TOOLS                                        | D-24-089 | \$ 71,665.30           |
| SLATEBELT SAFETY                   | EQUIPMENT & TOOLS                                        | 25KTHRES | \$ 1,095.00            |
|                                    | <b>EQUIPMENT &amp; TOOLS TOTAL</b>                       |          | <b>\$ 79,124.66</b>    |
| CONDUENT STATE & LOCAL SOLUTIONS   | E-ZPASS CREDIT CARD FEES                                 | D-16-125 | \$ 26,274.81           |
| NJ E-ZPASS                         | E-ZPASS CREDIT CARD FEES                                 | D-16-125 | \$ 491,206.26          |
|                                    | <b>E-ZPASS CREDIT CARD FEES TOTAL</b>                    |          | <b>\$ 517,481.07</b>   |
| PACIFICO FORD, INC.                | F550 CREW CAB STAKE BODY                                 | D-24-081 | \$ 155,942.00          |
|                                    | <b>F550 CREW CAB STAKE BODY TOTAL</b>                    |          | <b>\$ 155,942.00</b>   |
| ARAMSCO, INC.                      | FIRST AID & SAFETY EQP                                   | 25KTHRES | \$ 5,346.00            |
| CONIGLIO & CONIGLIO, INC.          | FIRST AID & SAFETY EQP                                   | 25KTHRES | \$ 230.50              |
| PENDERGAST SAFETY EQUIPMENT CO     | FIRST AID & SAFETY EQP                                   | 25KTHRES | \$ 200.00              |
| STAUFFER GLOVE & SAFETY            | FIRST AID & SAFETY EQP                                   | 25KTHRES | \$ 1,329.00            |
| SUPREME SAFETY, INC                | FIRST AID & SAFETY EQP                                   | 25KTHRES | \$ 2,386.50            |
| W.W. GRAINGER INC.                 | FIRST AID & SAFETY EQP                                   | 25KTHRES | \$ 141.34              |
|                                    | <b>FIRST AID &amp; SAFETY EQP TOTAL</b>                  |          | <b>\$ 9,633.34</b>     |
| NEWMARK                            | FUNDING FOR MONTHLY EXPENSES                             |          | \$ 75,000.00           |
|                                    | <b>FUNDING FOR MONTHLY EXPENSES TOTAL</b>                |          | <b>\$ 75,000.00</b>    |
| OFFICE BASICS INC.                 | FURNITURE                                                | 25KTHRES | \$ 7,761.26            |
| W.B. MASON CO. INC                 | FURNITURE                                                | 25KTHRES | \$ 1,813.60            |
|                                    | <b>FURNITURE TOTAL</b>                                   |          | <b>\$ 9,574.86</b>     |
| EAST RIVER ENERGY, INC.            | GASOLINE - UNLEADED                                      | D-24-005 | \$ 23,392.94           |
|                                    | <b>GASOLINE - UNLEADED TOTAL</b>                         |          | <b>\$ 23,392.94</b>    |
| A.P. CONSTRUCTION, INC.            | GENERAL CONSTRUCTION SERVICES 2025                       | D-20-064 | \$ 88,916.50           |
|                                    | <b>GENERAL CONSTRUCTION SERVICES 2025 TOTAL</b>          |          | <b>\$ 88,916.50</b>    |
| SYMETRA LIFE INSURANCE COMP.       | GROUP LIFE & ACCIDENT INSURANCE PAYABLE                  | D-23-060 | \$ 129,034.39          |
|                                    | <b>GROUP LIFE &amp; ACCIDENT INSURANCE PAYABLE TOTAL</b> |          | <b>\$ 129,034.39</b>   |
| PHILADELPHIA GAS WORKS             | HEATING EXPENSE                                          | UTILITY  | \$ 3,246.24            |
| PSE&G CO.                          | HEATING EXPENSE                                          | UTILITY  | \$ 8,151.79            |
|                                    | <b>HEATING EXPENSE TOTAL</b>                             |          | <b>\$ 11,398.03</b>    |
| PORT AUTHORITY TRANSIT CORPORATION | INTERCOMPANY TRANSFERS                                   | NONE     | \$ 3,800,000.00        |
|                                    | <b>INTERCOMPANY TRANSFERS TOTAL</b>                      |          | <b>\$ 3,800,000.00</b> |
| ACCOUNTANTS FOR YOU, INC           | INVESTMENT IN PATCO                                      | NONE     | \$ 9,396.61            |
| HIGHSPRING CONSULTING LLC          | INVESTMENT IN PATCO                                      | NONE     | \$ 4,851.00            |
| ISEARCH PARTNERS INC               | INVESTMENT IN PATCO                                      | NONE     | \$ 9,705.46            |
| VERIZON                            | INVESTMENT IN PATCO                                      | NONE     | \$ 721.71              |
|                                    | <b>INVESTMENT IN PATCO TOTAL</b>                         |          | <b>\$ 24,674.78</b>    |
| IUOE 542 BENEFIT FUNDS             | IUOE HEALTH INSURANCE                                    | D-22-096 | \$ 2,315.00            |
|                                    | <b>IUOE HEALTH INSURANCE TOTAL</b>                       |          | <b>\$ 2,315.00</b>     |
| ANA SOURCING LLC                   | JANITORIAL SUPPLIES                                      | 25KTHRES | \$ 518.04              |
| NCH CORPORATION                    | JANITORIAL SUPPLIES                                      | 25KTHRES | \$ 1,487.80            |
| PABCO INDUSTRIES LLC               | JANITORIAL SUPPLIES                                      | 25KTHRES | \$ 4,800.60            |
| T. FRANK MCCALL'S, INC.            | JANITORIAL SUPPLIES                                      | 25KTHRES | \$ 597.60              |
|                                    | <b>JANITORIAL SUPPLIES TOTAL</b>                         |          | <b>\$ 7,404.04</b>     |
| BORTON-LAWSON ENGINEERING, LLC     | LINDENWOLD YARD REMEDIATION                              | D-21-014 | \$ 380.00              |
|                                    | <b>LINDENWOLD YARD REMEDIATION TOTAL</b>                 |          | <b>\$ 380.00</b>       |
| ST ENGINEERING URBAN SOLUTIONS USA | MAINT. FEE - TOLL COLLECTION EQUIP                       | D-24-020 | \$ 88,035.00           |
|                                    | <b>MAINT. FEE - TOLL COLLECTION EQUIP TOTAL</b>          |          | <b>\$ 88,035.00</b>    |
| KASER MECHANICAL, LLC              | MAINTENANCE BUILDING BOILER                              | D-24-012 | \$ 25,200.00           |
| REMINGTON & VERNICK ENGINEERS II,  | MAINTENANCE BUILDING BOILER                              | D-21-014 | \$ 6,172.18            |
|                                    | <b>MAINTENANCE BUILDING BOILER TOTAL</b>                 |          | <b>\$ 31,372.18</b>    |
| CONIGLIO & CONIGLIO, INC.          | MATERIAL INVENTORY                                       | 25KTHRES | \$ 11.40               |
| NCH CORPORATION                    | MATERIAL INVENTORY                                       | 25KTHRES | \$ 14.95               |
|                                    | <b>MATERIAL INVENTORY TOTAL</b>                          |          | <b>\$ 26.35</b>        |
| QUENTIN M. BURDETTE                | MEETING EXPENSES                                         | 25KTHRES | \$ 49.00               |
|                                    | <b>MEETING EXPENSES TOTAL</b>                            |          | <b>\$ 49.00</b>        |
| DIRECTV                            | MEMBERSHIPS & SUBSCRIPTIONS                              | 25KTHRES | \$ 30.00               |
|                                    | <b>MEMBERSHIPS &amp; SUBSCRIPTIONS TOTAL</b>             |          | <b>\$ 30.00</b>        |
| TD BANK, N.A.                      | NET PAYROLL                                              |          | \$ 3,561.20            |
| WELLS FARGO BANK, NA               | NET PAYROLL                                              |          | \$ 2,693,379.62        |
|                                    | <b>NET PAYROLL TOTAL</b>                                 |          | <b>\$ 2,696,940.82</b> |
| FRENCH & PARRELLO ASSOCIATES, PA   | NJ ATTENUATOR REPLACEMENTS                               | D-21-014 | \$ 2,522.69            |
|                                    | <b>NJ ATTENUATOR REPLACEMENTS TOTAL</b>                  |          | <b>\$ 2,522.69</b>     |
| CONDUENT STATE & LOCAL SOLUTIONS   | NJ CSC TRANSACTIONS                                      | D-16-125 | \$ 94,009.29           |
|                                    | <b>NJ CSC TRANSACTIONS TOTAL</b>                         |          | <b>\$ 94,009.29</b>    |
| UNITED ELECTRIC SUPPLY CO., INC.   | NJ ELECTRICAL FEEDER                                     | 25KTHRES | \$ 3,691.03            |
|                                    | <b>NJ ELECTRICAL FEEDER TOTAL</b>                        |          | <b>\$ 3,691.03</b>     |
| TINA A LISTON-HORNER               | NON ELECTRON-CBL/WRE                                     | 25KTHRES | \$ -                   |
|                                    | <b>NON ELECTRON-CBL/WRE TOTAL</b>                        |          | <b>\$ -</b>            |
| CANON FINANCIAL SERVICES INC       | OFFICE SUPPLIES                                          | D-21-121 | \$ 34.04               |
| W.B. MASON CO. INC                 | OFFICE SUPPLIES                                          | 25KTHRES | \$ 241.54              |
| W.B. MASON CO. INC                 | OFFICE SUPPLIES                                          | D-23-121 | \$ 1,317.60            |
|                                    | <b>OFFICE SUPPLIES TOTAL</b>                             |          | <b>\$ 1,593.18</b>     |
| FRENCH & PARRELLO ASSOCIATES, PA   | OPC LOADING DOCK REHABILITATION                          | D-21-014 | \$ 4,795.03            |

|                                     |                                                       |           |    |                     |    |
|-------------------------------------|-------------------------------------------------------|-----------|----|---------------------|----|
| PENNONI ASSOCIATES INC.             | OPC LOADING DOCK REHABILITATION                       | D-24-092  | \$ | 3,234.69            | ** |
| JPC GROUP, INC.                     | <b>OPC LOADING DOCK REHABILITATION TOTAL</b>          |           | \$ | <b>8,028.72</b>     |    |
| REMINGTON & VERNICK ENGINEERS II,   | PA APPROACH OVERPASS REHAB                            | D-19-127  | \$ | 1,000,000.00        | ** |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | <b>PA APPROACH OVERPASS REHAB TOTAL</b>               |           | \$ | <b>1,000,000.00</b> |    |
| BURNS ENGINEERING, INC.             | PA SUBSTATIONS REHABILITATION                         | D-21-014  | \$ | 1,098.54            | ** |
| D.A. NOLT, INC.                     | <b>PA SUBSTATIONS REHABILITATION TOTAL</b>            |           | \$ | <b>1,098.54</b>     |    |
| MICHAEL BAKER INTERNATIONAL INC     | PAINTING EQP/ACCESS                                   | 25KTHRES  | \$ | 459.00              |    |
| CITY OF PHILADELPHIA                | <b>PAINTING EQP/ACCESS TOTAL</b>                      |           | \$ | <b>459.00</b>       |    |
| INTERNAL REVENUE SERVICE            | PATCO ROOF REPLACEMENT                                | D-21-014  | \$ | 61,040.01           | ** |
| PA DEPT OF REVENUE                  | PATCO ROOF REPLACEMENT                                | D-24-029  | \$ | 944,034.19          | ** |
| TREASURER - STATE OF NEW JERSEY     | PATCO ROOF REPLACEMENT                                | D-23-113  | \$ | 81,346.94           | ** |
| PNC BANK P-CARD                     | <b>PATCO ROOF REPLACEMENT TOTAL</b>                   |           | \$ | <b>1,086,421.14</b> |    |
| 9TO5 SEATING LLC                    | PAYROLL TAX                                           | NONE      | \$ | 36,322.42           |    |
| N-EAR, INC                          | PAYROLL TAX                                           | NONE      | \$ | 1,070,084.94        |    |
| TACTICAL PUBLIC SAFETY LLC          | PAYROLL TAX                                           | NONE      | \$ | 37,417.57           |    |
| THOMAS J MORRIS III                 | PAYROLL TAX                                           | NONE      | \$ | 119,073.42          |    |
| KEYPORT ARMY NAVY                   | <b>PAYROLL TAX TOTAL</b>                              |           | \$ | <b>1,262,898.35</b> |    |
| GOVERNOR'S AUTHORITIES UNIT         | P-CARD PURCHASES                                      | NONE      | \$ | 181,312.60          |    |
| JOHN F. LOTIERZO                    | <b>P-CARD PURCHASES TOTAL</b>                         |           | \$ | <b>181,312.60</b>   |    |
| BROWN & CONNNERY LLP                | POLICE EQP AND SUPP                                   | 25KTHRES  | \$ | 533.00              |    |
| COZEN O'CONNOR                      | POLICE EQP AND SUPP                                   | 25KTHRES  | \$ | 4,963.35            |    |
| DILWORTH PAXSON LLP                 | POLICE EQP AND SUPP                                   | D-23-032  | \$ | 8,573.48            |    |
| DUANE MORRIS LLP                    | POLICE EQP AND SUPP                                   | 25KTHRES  | \$ | 6,933.37            |    |
| LAMB MCERLANE PC                    | <b>POLICE EQP AND SUPP TOTAL</b>                      |           | \$ | <b>21,003.20</b>    |    |
| OBERMAYER REBMANN MAXWELL           | PRINTING PLANT EQP                                    | 25KTHRES  | \$ | 205.59              |    |
| INTERSTATE MOBILE CARE, INC.        | <b>PRINTING PLANT EQP TOTAL</b>                       |           | \$ | <b>205.59</b>       |    |
| OCCUPATIONAL HEALTH CENTERS         | PROFESSIONAL FEES - AUDIT                             | 25KTHRES  | \$ | 22,789.24           |    |
| AECOM TECHNICAL SERVICES, INC       | <b>PROFESSIONAL FEES - AUDIT TOTAL</b>                |           | \$ | <b>22,789.24</b>    |    |
| BENEFIT HARBOR LP                   | PROFESSIONAL FEES - CONSULTING                        | D-25-010A | \$ | 3,685.90            |    |
| CONSOLIDATED RAIL CORPORATION       | <b>PROFESSIONAL FEES - CONSULTING TOTAL</b>           |           | \$ | <b>3,685.90</b>     |    |
| HNTB CORPORATION                    | PROFESSIONAL FEES - LEGAL COSTS                       | D-24-128  | \$ | 12,568.00           |    |
| HNTB CORPORATION                    | PROFESSIONAL FEES - LEGAL COSTS                       | D-24-128  | \$ | 10,341.00           |    |
| NEW JERSEY TURNPIKE AUTHORITY       | PROFESSIONAL FEES - LEGAL COSTS                       | D-24-128  | \$ | 2,172.50            |    |
| RELX INC                            | PROFESSIONAL FEES - LEGAL COSTS                       | D-24-128  | \$ | 1,237.50            |    |
| REMINGTON & VERNICK ENGINEERS II,   | PROFESSIONAL FEES - LEGAL COSTS                       | D-24-128  | \$ | 1,430.00            |    |
| TRI-COUNTY TERMITE & PEST CONTROL,  | PROFESSIONAL FEES - LEGAL COSTS                       | D-24-128  | \$ | 140.00              |    |
| JAVERBAUM WURGAFT HICKS KAHN WIKSTR | <b>PROFESSIONAL FEES - LEGAL COSTS TOTAL</b>          |           | \$ | <b>27,889.00</b>    |    |
| SCIBAL ASSOCIATES INC               | PROFESSIONAL FEES - MEDICAL                           | P-21-008  | \$ | 3,887.00            |    |
| CONIGLIO & CONIGLIO, INC.           | PROFESSIONAL FEES - MEDICAL                           | P-21-008  | \$ | 4,934.50            |    |
| FADDIS CONCRETE PRODUCTS INC        | <b>PROFESSIONAL FEES - MEDICAL TOTAL</b>              |           | \$ | <b>8,821.50</b>     |    |
| GRM INFORMATION MANAGEMENT SERVICES | PROFESSIONAL SERVICES                                 | D-22-014  | \$ | 3,096.62            |    |
| HNTB CORPORATION                    | PROFESSIONAL SERVICES                                 | D-22-059  | \$ | 7,615.76            |    |
| CAMDEN COUNTY TREASURER             | PROFESSIONAL SERVICES                                 | NONE      | \$ | 32,533.22           |    |
| TRANE U.S. INC.                     | PROFESSIONAL SERVICES                                 | D-22-014  | \$ | 1,963.38            |    |
| JACOBS ENGINEERING GROUP INC.       | PROFESSIONAL SERVICES                                 | D-25-026  | \$ | 150,870.41          |    |
| ALENCO FENCE & LBR CORPORATION      | PROFESSIONAL SERVICES                                 | D-16-125  | \$ | 25,223.88           |    |
| CITY OF PHILA                       | PROFESSIONAL SERVICES                                 | D-24-093C | \$ | 1,171.00            |    |
| HNTB CORPORATION                    | PROFESSIONAL SERVICES                                 | D-23-051  | \$ | 94,515.19           |    |
| TOTALENERGIES RENEWABLES USA, LLC   | PROFESSIONAL SERVICES                                 | 25KTHRES  | \$ | 275.00              |    |
| HIGHSPRING CONSULTING LLC           | <b>PROFESSIONAL SERVICES TOTAL</b>                    |           | \$ | <b>317,264.46</b>   |    |
| PHOENIX BUSINESS INC                | PUBLIC LIABILITY RESERVE                              | 25KTHRES  | \$ | 15,000.00           |    |
| APLUS CONFERENCING LTD              | PUBLIC LIABILITY RESERVE                              | D-22-036  | \$ | 21.00               |    |
| VERIZON                             | <b>PUBLIC LIABILITY RESERVE TOTAL</b>                 |           | \$ | <b>15,021.00</b>    |    |
| VERIZON BUSINESS                    | PURCHASE PRICE VARIANCE                               | 25KTHRES  | \$ | 3.60                |    |
| VERIZON WIRELESS                    | <b>PURCHASE PRICE VARIANCE TOTAL</b>                  |           | \$ | <b>3.60</b>         |    |
| ZAYO GROUP HOLDINGS INC             | RD&HWY BUILD. MATS                                    | 25KTHRES  | \$ | 15,000.00           |    |
| ACCOUNTANTS FOR YOU, INC            | <b>RD&amp;HWY BUILD. MATS TOTAL</b>                   |           | \$ | <b>15,000.00</b>    |    |
| ACCOUNTANTS FOR YOU, INC            | RECORDS MANAGEMENT FEES                               | D-20-090  | \$ | 2,686.46            |    |
| ISEARCH PARTNERS INC                | <b>RECORDS MANAGEMENT FEES TOTAL</b>                  |           | \$ | <b>2,686.46</b>     |    |
| ONE CALL CONCEPTS, INC.             | REOPENING FRANKLIN SQUARE                             | D-22-002  | \$ | 6,356.22            | ** |
|                                     | <b>REOPENING FRANKLIN SQUARE TOTAL</b>                |           | \$ | <b>6,356.22</b>     |    |
|                                     | REPAIR PARTS - BUILDINGS                              | 25KTHRES  | \$ | 50.00               |    |
|                                     | REPAIR PARTS - BUILDINGS                              | D-22-031  | \$ | 882.00              |    |
|                                     | <b>REPAIR PARTS - BUILDINGS TOTAL</b>                 |           | \$ | <b>932.00</b>       |    |
|                                     | REPLACEMENT OF TRACK TIES                             | D-21-014  | \$ | 46.50               | ** |
|                                     | <b>REPLACEMENT OF TRACK TIES TOTAL</b>                |           | \$ | <b>46.50</b>        |    |
|                                     | SPRINGER ROAD SECURITY GATE REHABILITATI              | D-25-052F | \$ | 26,966.00           | ** |
|                                     | <b>SPRINGER ROAD SECURITY GATE REHABILITATI TOTAL</b> |           | \$ | <b>26,966.00</b>    |    |
|                                     | STORMWATER & SEWER EXPENSE                            | UTILITY   | \$ | 8,896.04            |    |
|                                     | <b>STORMWATER &amp; SEWER EXPENSE TOTAL</b>           |           | \$ | <b>8,896.04</b>     |    |
|                                     | SUSPENSION SPANS REHABILITATION                       | D-21-037  | \$ | 8,657.60            | ** |
|                                     | <b>SUSPENSION SPANS REHABILITATION TOTAL</b>          |           | \$ | <b>8,657.60</b>     |    |
|                                     | SWITCHGEAR POWER METER                                | 25KTHRES  | \$ | 1,450.00            | ** |
|                                     | <b>SWITCHGEAR POWER METER TOTAL</b>                   |           | \$ | <b>1,450.00</b>     |    |
|                                     | TECHNOLOGY EXPENSE                                    | D-24-137  | \$ | 9,009.00            |    |
|                                     | <b>TECHNOLOGY EXPENSE TOTAL</b>                       |           | \$ | <b>9,009.00</b>     |    |
|                                     | TECHNOLOGY SERVICE CONTRACTS                          | D-24-090  | \$ | 15,546.96           |    |
|                                     | <b>TECHNOLOGY SERVICE CONTRACTS TOTAL</b>             |           | \$ | <b>15,546.96</b>    |    |
|                                     | TELEPHONE & TELECOM EXPENSE                           | UTILITY   | \$ | 588.36              |    |
|                                     | TELEPHONE & TELECOM EXPENSE                           | UTILITY   | \$ | 4,367.06            |    |
|                                     | TELEPHONE & TELECOM EXPENSE                           | UTILITY   | \$ | 294.83              |    |
|                                     | TELEPHONE & TELECOM EXPENSE                           | UTILITY   | \$ | 11,551.20           |    |
|                                     | TELEPHONE & TELECOM EXPENSE                           | 25KTHRES  | \$ | 2,586.00            |    |
|                                     | <b>TELEPHONE &amp; TELECOM EXPENSE TOTAL</b>          |           | \$ | <b>19,387.45</b>    |    |
|                                     | TEMPORARY SERVICES                                    | D-25-029  | \$ | 702.00              |    |
|                                     | TEMPORARY SERVICES                                    | D-25-048  | \$ | 1,713.53            |    |
|                                     | TEMPORARY SERVICES                                    | D-25-048  | \$ | 1,738.09            |    |
|                                     | <b>TEMPORARY SERVICES TOTAL</b>                       |           | \$ | <b>4,153.62</b>     |    |
|                                     | TESTING AND INSPECTION FEES                           | 25KTHRES  | \$ | 68.40               |    |
|                                     | <b>TESTING AND INSPECTION FEES TOTAL</b>              |           | \$ | <b>68.40</b>        |    |

|                                     |                                                       |           |    |                      |    |
|-------------------------------------|-------------------------------------------------------|-----------|----|----------------------|----|
| CUSTOM BANDAG INC.                  | TIRES AND TUBES                                       | 25KTHRES  | \$ | 1,500.00             |    |
|                                     | <b>TIRES AND TUBES TOTAL</b>                          |           | \$ | <b>1,500.00</b>      |    |
| ARCADIS U.S., INC.                  | TOLL TECHNOLOGY DESIGN - PHASE 1                      | D-22-073  | \$ | 72,475.97            | ** |
|                                     | <b>TOLL TECHNOLOGY DESIGN - PHASE 1 TOTAL</b>         |           | \$ | <b>72,475.97</b>     |    |
| HNTB CORPORATION                    | TOWER LINK REHABILITATION - PHASE 2                   | D-24-115  | \$ | 74,574.06            | ** |
|                                     | <b>TOWER LINK REHABILITATION - PHASE 2 TOTAL</b>      |           | \$ | <b>74,574.06</b>     |    |
| TRANSPO INDUSTRIES INC              | TRAFFIC CTRL DEVICES                                  | D-24-084  | \$ | 5,116.40             |    |
|                                     | <b>TRAFFIC CTRL DEVICES TOTAL</b>                     |           | \$ | <b>5,116.40</b>      |    |
| THOMAS M. MESSINA                   | TRAINING REGISTRATION FEES                            | 25KTHRES  | \$ | 188.00               |    |
|                                     | <b>TRAINING REGISTRATION FEES TOTAL</b>               |           | \$ | <b>188.00</b>        |    |
| DARLENE P. CALLANDS                 | TRAINING TRAVEL COSTS                                 | 25KTHRES  | \$ | 169.77               |    |
| NYDIA ROSARIO                       | TRAINING TRAVEL COSTS                                 | 25KTHRES  | \$ | 102.04               |    |
|                                     | <b>TRAINING TRAVEL COSTS TOTAL</b>                    |           | \$ | <b>271.81</b>        |    |
| TOM MASANO FORD INC                 | TRANSIT 150 VAN (IS)                                  | D-25-061C | \$ | 57,800.00            | ** |
|                                     | <b>TRANSIT 150 VAN (IS) TOTAL</b>                     |           | \$ | <b>57,800.00</b>     |    |
| WASTE MANAGEMENT OF NEW JERSEY, INC | TRASH REMOVAL                                         | D-24-123  | \$ | 5,492.57             |    |
|                                     | <b>TRASH REMOVAL TOTAL</b>                            |           | \$ | <b>5,492.57</b>      |    |
| BRIAN K. SPENCE                     | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 8.40                 |    |
| DARLEEN HART                        | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 6.30                 |    |
| DOMINICK J. LUCENTE                 | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 14.00                |    |
| JOHN T. HANSON                      | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 28.00                |    |
| JOSEPH R. MOORE                     | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 4.20                 |    |
| MICHAEL P. VENUTO                   | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 28.00                |    |
| SABRINA M. SPEI                     | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 4.20                 |    |
| TARIQ E. LEWIS                      | TRAVEL EXPENSES                                       | 25KTHRES  | \$ | 7.70                 |    |
|                                     | <b>TRAVEL EXPENSES TOTAL</b>                          |           | \$ | <b>100.80</b>        |    |
| ELISABETH L. KLAUNN                 | TUITION REIMBURSEMENT EXPENSE                         | 25KTHRES  | \$ | 873.00               |    |
| HUGH P. MCINTYRE                    | TUITION REIMBURSEMENT EXPENSE                         | 25KTHRES  | \$ | 1,485.00             |    |
|                                     | <b>TUITION REIMBURSEMENT EXPENSE TOTAL</b>            |           | \$ | <b>2,358.00</b>      |    |
| ACMACK CORP                         | UNIFORM CLEANING EXPENSE                              | 25KTHRES  | \$ | 324.40               |    |
|                                     | <b>UNIFORM CLEANING EXPENSE TOTAL</b>                 |           | \$ | <b>324.40</b>        |    |
| PNC BANK P-CARD                     | UNIFORM EXPENSE                                       | NONE      | \$ | 20,867.46            |    |
|                                     | <b>UNIFORM EXPENSE TOTAL</b>                          |           | \$ | <b>20,867.46</b>     |    |
| EMPLOYEE PASS THROUGH PAYMENTS      | UNION DUES EMPLOYEES CONTRIBUTIONS, ETC.              | NONE      | \$ | 4,235,365.70         |    |
|                                     | <b>UNION DUES EMPLOYEES CONTRIBUTIONS, ETC. TOTAL</b> |           | \$ | <b>4,235,365.70</b>  |    |
| INTERCON TRUCK EQUIPMENT INC        | UTILITY BODY FOR RAIL TRUCK (PATCO)                   | D-25-024E | \$ | 14,995.00            | ** |
|                                     | <b>UTILITY BODY FOR RAIL TRUCK (PATCO) TOTAL</b>      |           | \$ | <b>14,995.00</b>     |    |
| B.C.K. WILLIAMS CORP.               | VEHICLE PARTS FOR REPAIRS                             | D-25-007  | \$ | 2,759.05             |    |
| ECHELON FORD INC                    | VEHICLE PARTS FOR REPAIRS                             | 25KTHRES  | \$ | 665.95               |    |
| GENUINE PART COMPANY                | VEHICLE PARTS FOR REPAIRS                             | D-25-007  | \$ | 9,899.65             |    |
|                                     | <b>VEHICLE PARTS FOR REPAIRS TOTAL</b>                |           | \$ | <b>13,324.65</b>     |    |
| BLUE MOUNTAIN DISTRIBUTORS          | WATER & SEWER EXPENSE                                 | D-23-031  | \$ | 2,512.20             |    |
| PENNSAUKEN SEWERAGE AUTHORITY       | WATER & SEWER EXPENSE                                 | UTILITY   | \$ | 1,422.02             |    |
|                                     | <b>WATER &amp; SEWER EXPENSE TOTAL</b>                |           | \$ | <b>3,934.22</b>      |    |
| TRANSYSTEMS CORPORATION             | WOODCREST STATION PLATFORM REHABILITATIO              | D-21-014  | \$ | 5,877.35             | ** |
|                                     | <b>WOODCREST STATION PLATFORM REHABILITATIO TOTAL</b> |           | \$ | <b>5,877.35</b>      |    |
| COOPER LEVENSON, PA                 | WORKER'S COMP RESERVE                                 | D-24-128  | \$ | 8,737.50             |    |
| SCIBAL ASSOCIATES INC               | WORKER'S COMP RESERVE                                 | D-22-036  | \$ | 35,572.76            |    |
|                                     | <b>WORKER'S COMP RESERVE TOTAL</b>                    |           | \$ | <b>44,310.26</b>     |    |
| MCMASTER-CARR SUPPLY COMPANY        | WWB STOREROOM FIRE PROOF CABINETS                     | 25KTHRES  | \$ | 1,865.76             | ** |
| MCMASTER-CARR SUPPLY COMPANY        | WWB STOREROOM FIRE PROOF CABINETS                     | 25KTHRES  | \$ | 71.82                | ** |
|                                     | <b>WWB STOREROOM FIRE PROOF CABINETS TOTAL</b>        |           | \$ | <b>1,937.58</b>      |    |
| <b>GRAND TOTAL</b>                  |                                                       |           | \$ | <b>34,903,170.19</b> |    |

**DELAWARE RIVER PORT AUTHORITY**  
**MONTHLY LIST OF PAYMENTS 12/01/2025 THRU 12/31/2025**  
**MEETING DATE 01/21/2026**

106

| <u>VENDOR NAME</u>                  | <u>DESCRIPTION</u>                                     | <u>FUNCTIONAL AREA</u> | <u>TOTAL NET<br/>AMOUNT</u> |
|-------------------------------------|--------------------------------------------------------|------------------------|-----------------------------|
| DELTA DENTAL OF NEW JERSEY, INC.    | ACTIVE EMPLOYEE DENTAL INSURANCE                       | NONE                   | \$ 25,555.89                |
|                                     | <b>ACTIVE EMPLOYEE DENTAL INSURANCE TOTAL</b>          |                        | <b>\$ 25,555.89</b>         |
| AMERIHEALTH INSURANCE COMPANY OF NE | ACTIVE EMPLOYEE MEDICAL INSURANCE                      | NONE                   | \$ 715,727.89               |
|                                     | <b>ACTIVE EMPLOYEE MEDICAL INSURANCE TOTAL</b>         |                        | <b>\$ 715,727.89</b>        |
| VISION BENEFITS OF AMERICA          | ACTIVE EMPLOYEE VISON INSURANCE                        | NONE                   | \$ 2,551.07                 |
|                                     | <b>ACTIVE EMPLOYEE VISON INSURANCE TOTAL</b>           |                        | <b>\$ 2,551.07</b>          |
| PHILADELPHIA TRIBUNE                | ADVERTISING - PUBLIC RELATIONS                         | 25KTHRES               | \$ 4,410.00                 |
|                                     | <b>ADVERTISING - PUBLIC RELATIONS TOTAL</b>            |                        | <b>\$ 4,410.00</b>          |
| B.C.K. WILLIAMS CORP.               | AUTO PARTS & ACCESSORIES                               | D-25-007               | \$ 880.82                   |
| CAPTAIN CARWASH III                 | AUTO PARTS & ACCESSORIES                               | 25KTHRES               | \$ 52.50                    |
| EMERGI-CLEAN INC                    | AUTO PARTS & ACCESSORIES                               | 25KTHRES               | \$ 305.00                   |
| GENUINE PART COMPANY                | AUTO PARTS & ACCESSORIES                               | D-25-007               | \$ 9,490.37                 |
|                                     | <b>AUTO PARTS &amp; ACCESSORIES TOTAL</b>              |                        | <b>\$ 10,728.69</b>         |
| H.A. DEHART & SON, INC.             | F350 CREW CAB (PATCO)                                  | 25KTHRES               | \$ 11,334.32 **             |
|                                     | <b>F350 CREW CAB (PATCO) TOTAL</b>                     |                        | <b>\$ 11,334.32</b>         |
| TRAFFIC SAFETY SERVICE LLC          | AUTO PARTS & ACCESSORIES                               | 25KTHRES               | \$ 5,460.04                 |
| Y-PERS, INC.                        | AUTO PARTS & ACCESSORIES                               | 25KTHRES               | \$ 231.92                   |
|                                     | <b>AUTO PARTS &amp; ACCESSORIES TOTAL</b>              |                        | <b>\$ 5,691.96</b>          |
| TRANSPO INDUSTRIES INC              | BARRELS & CONTAINERS                                   | D-24-084               | \$ 39,484.00                |
|                                     | <b>BARRELS &amp; CONTAINERS TOTAL</b>                  |                        | <b>\$ 39,484.00</b>         |
| TD BANK, N.A.                       | BOND SERVICE                                           | BOND RESOLUTION        | \$ 9,891,000.00             |
|                                     | <b>BOND SERVICE TOTAL</b>                              |                        | <b>\$ 9,891,000.00</b>      |
| TRI-COUNTY TERMITE & PEST CONTROL,  | BUILDING MAINT SRVS                                    | 25KTHRES               | \$ 320.00                   |
|                                     | <b>BUILDING MAINT SRVS TOTAL</b>                       |                        | <b>\$ 320.00</b>            |
| JOSEPH FAZZIO INC.                  | BUILDINGS & GROUNDS                                    | 25KTHRES               | \$ 2,350.44                 |
| PENNSYLVANIA STEEL COMPANY INC.     | BUILDINGS & GROUNDS                                    | 25KTHRES               | \$ 3,626.00                 |
| SELCO MANUFACTURING CORP.           | BUILDINGS & GROUNDS                                    | 25KTHRES               | \$ 1,105.55                 |
| SET RITE CORP                       | BUILDINGS & GROUNDS                                    | 25KTHRES               | \$ 4,959.00                 |
| THE HILLER COMPANIES LLC            | BUILDINGS & GROUNDS                                    | 25KTHRES               | \$ 780.00                   |
|                                     | <b>BUILDINGS &amp; GROUNDS TOTAL</b>                   |                        | <b>\$ 12,820.99</b>         |
| EDWARD C. SMITH                     | CDL LICENSE FEES                                       | 25KTHRES               | \$ 44.00                    |
|                                     | <b>CDL LICENSE FEES TOTAL</b>                          |                        | <b>\$ 44.00</b>             |
| JACOBS ENGINEERING GROUP INC.       | CENTER TOWER/COMMAND & CONTROL CENTER                  | D-19-022               | \$ 21,745.29 **             |
|                                     | <b>CENTER TOWER/COMMAND &amp; CONTROL CENTER TOTAL</b> |                        | <b>\$ 21,745.29</b>         |
| A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM                                       | 25KTHRES               | \$ 1,381.00                 |
| KEYPORT ARMY NAVY                   | CLOTHING UNIFORM                                       | 25KTHRES               | \$ 7,909.20                 |
| LANDSMAN UNIFORMS INC               | CLOTHING UNIFORM                                       | 25KTHRES               | \$ 792.00                   |
| SUPREME SAFETY, INC                 | CLOTHING UNIFORM                                       | 25KTHRES               | \$ 1,078.00                 |
|                                     | <b>CLOTHING UNIFORM TOTAL</b>                          |                        | <b>\$ 11,160.20</b>         |
| TACTICAL PUBLIC SAFETY LLC          | COMMUNICATIONS EQUIPMENT                               | 25KTHRES               | \$ 468.30                   |
|                                     | <b>COMMUNICATIONS EQUIPMENT TOTAL</b>                  |                        | <b>\$ 468.30</b>            |
| BOROUGH OF COLLINGSWOOD             | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 30,000.00                |
| BOROUGH OF HADDONFIELD              | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 30,000.00                |
| BOROUGH OF LAWNESIDE                | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 15,000.00                |
| BOROUGH OF LINDENWOLD               | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 90,000.00                |
| BOROUGH OF SOMERDALE                | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 15,000.00                |
| BOROUGH OF STRATFORD                | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 15,000.00                |
| CITY OF CAMDEN                      | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 75,000.00                |
| CITY OF PHILADELPHIA                | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 75,000.00                |
| TOWNSHIP OF HADDON                  | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 30,000.00                |
| TOWNSHIP OF VOORHEES                | COMMUNITY IMPACT PAYMENTS                              | D-94-075               | \$ 50,000.00                |
|                                     | <b>COMMUNITY IMPACT PAYMENTS TOTAL</b>                 |                        | <b>\$ 425,000.00</b>        |
| KOVA, CORP.                         | NICE AUDIO RECORDING                                   | D-25-042               | \$ 173,354.40 **            |
|                                     | <b>NICE AUDIO RECORDING TOTAL</b>                      |                        | <b>\$ 173,354.40</b>        |
| DELL MARKETING LP                   | COMPUTER RELATED                                       | 25KTHRES               | \$ 1,132.74                 |
| EPLUS TECHNOLOGY, INC.              | COMPUTER RELATED                                       | 25KTHRES               | \$ 4,959.64                 |
| WEST PUBLISHING CORPORATION         | COMPUTER RELATED                                       | 25KTHRES               | \$ 400.24                   |
|                                     | <b>COMPUTER RELATED TOTAL</b>                          |                        | <b>\$ 6,492.62</b>          |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACT SERVICE EXPENSE                               | D-16-125               | \$ 990.39                   |
| CONNER STRONG & BUCKELEW, LLC       | CONTRACT SERVICE EXPENSE                               | 25KTHRES               | \$ 1,780.10                 |
|                                     | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                  |                        | <b>\$ 2,770.49</b>          |
| D.A. NOLT, INC.                     | PATCO ROOF REPLACEMENT                                 | D-24-029               | \$ 1,369,419.85 **          |
|                                     | <b>PATCO ROOF REPLACEMENT TOTAL</b>                    |                        | <b>\$ 1,369,419.85</b>      |
| JAMES NOTTINGHAM                    | CONTRACT SERVICE EXPENSE                               | D-23-082               | \$ 3,583.33                 |
| MOUNT CONSTRUCTION CO., INC.        | CONTRACT SERVICE EXPENSE                               | D-20-065               | \$ 10,053.16                |
|                                     | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                  |                        | <b>\$ 13,636.49</b>         |
| MOUNT CONSTRUCTION CO., INC.        | FRONT STREET SUBSTATION BUILDING REHAB                 | D-20-065               | \$ 170,485.49 **            |
|                                     | <b>FRONT STREET SUBSTATION BUILDING REHAB TOTAL</b>    |                        | <b>\$ 170,485.49</b>        |
| NJ E-ZPASS                          | CONTRACT SERVICE EXPENSE                               | D-16-125               | \$ 103,578.52               |
|                                     | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                  |                        | <b>\$ 103,578.52</b>        |
| SCHNEIDER ELECTRIC BUILDINGS        | WWB ELECTRONIC SURVEILLANCE SYS REPLACE                | D-23-080               | \$ 16,130.00 **             |
|                                     | <b>WWB ELECTRONIC SURVEILLANCE SYS REPLACE TOTAL</b>   |                        | <b>\$ 16,130.00</b>         |
| SHIELDS BUSINESS SOLUTIONS, INC.    | CONTRACT SERVICE EXPENSE                               | CEOEMG                 | \$ 29,585.81                |
| SILKROAD TECHNOLOGY, INC.           | CONTRACT SERVICE EXPENSE                               | 25KTHRES               | \$ 8,729.90                 |
| SILKROAD TECHNOLOGY, INC.           | CONTRACT SERVICE EXPENSE                               | D-23-120               | \$ 48,246.01                |
|                                     | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                  |                        | <b>\$ 86,561.72</b>         |
| SKANSKA KOCH INC.                   | DELEADING AND REPAINTING                               | D-24-112               | \$ 3,657,109.16 **          |
|                                     | <b>DELEADING AND REPAINTING TOTAL</b>                  |                        | <b>\$ 3,657,109.16</b>      |
| TRIAD ADVISORY SERVICES INC         | CONTRACT SERVICE EXPENSE                               | D-25-024A              | \$ 2,905.00                 |
|                                     | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                  |                        | <b>\$ 2,905.00</b>          |
| PRWT SERVICES INC                   | CONTRACTED P/T TOLL COLLECTORS                         | D-22-052               | \$ 57,613.40                |
|                                     | <b>CONTRACTED P/T TOLL COLLECTORS TOTAL</b>            |                        | <b>\$ 57,613.40</b>         |

|                                     |                                                          |           |    |                     |
|-------------------------------------|----------------------------------------------------------|-----------|----|---------------------|
| PRWT SERVICES INC                   | CONTRACTED TEMP HELP - TOLL COLLECTORS                   | D-22-052  | \$ | 15,351.41           |
| CONDUENT STATE & LOCAL SOLUTIONS    | <b>CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL</b>      |           | \$ | <b>15,351.41</b>    |
| CONDUENT STATE & LOCAL SOLUTIONS    | CONTRACTORS - EZP VPC                                    | D-16-125  | \$ | 16,935.33           |
|                                     | <b>CONTRACTORS - EZP VPC TOTAL</b>                       |           | \$ | <b>16,935.33</b>    |
|                                     | CONTRACTORS - EZP WALK IN CSC                            | D-16-125  | \$ | 40,848.22           |
|                                     | <b>CONTRACTORS - EZP WALK IN CSC TOTAL</b>               |           | \$ | <b>40,848.22</b>    |
| AMERICAN EXPRESS                    | CREDIT CARD FEES                                         | NONE      | \$ | 38.98               |
| PAYMENTECH                          | CREDIT CARD FEES                                         | NONE      | \$ | 1,174.68            |
|                                     | <b>CREDIT CARD FEES TOTAL</b>                            |           | \$ | <b>1,213.66</b>     |
| CJ MAINTENANCE INC                  | CUSTODIAL SERVICES                                       | D-20-068  | \$ | 14,719.02           |
| CJ MAINTENANCE INC                  | CUSTODIAL SERVICES                                       | D-25-059  | \$ | 20,822.90           |
|                                     | <b>CUSTODIAL SERVICES TOTAL</b>                          |           | \$ | <b>35,541.92</b>    |
| CROWN CASTLE INTERNATION CORP       | DATA PROC SRVS & SW                                      | D-18-074  | \$ | 11,308.00           |
| DELL MARKETING LP                   | DATA PROC SRVS & SW                                      | D-25-049  | \$ | 650,592.62          |
| SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW                                      | 25KTHRES  | \$ | 19,016.26           |
|                                     | <b>DATA PROC SRVS &amp; SW TOTAL</b>                     |           | \$ | <b>680,916.88</b>   |
| MARTEK INDUSTRIES, INC.             | ELECTRICAL EQUIPMENT                                     | 25KTHRES  | \$ | 3,112.80            |
| SAMSON ELECTRICAL SUPPLY INC        | ELECTRICAL EQUIPMENT                                     | 25KTHRES  | \$ | 374.50              |
| SUPREME SAFETY, INC                 | ELECTRICAL EQUIPMENT                                     | 25KTHRES  | \$ | 396.00              |
| TINA A LISTON-HORNER                | ELECTRICAL EQUIPMENT                                     | 25KTHRES  | \$ | 1,529.04            |
| TURTLE & HUGHES, INC.               | ELECTRICAL EQUIPMENT                                     | 25KTHRES  | \$ | 1,517.40            |
| UNITED ELECTRIC SUPPLY CO., INC.    | ELECTRICAL EQUIPMENT                                     | 25KTHRES  | \$ | 3,301.96            |
| US ELECTRICAL SERVICES, INC.        | ELECTRICAL EQUIPMENT                                     | 25KTHRES  | \$ | 150.00              |
|                                     | <b>ELECTRICAL EQUIPMENT TOTAL</b>                        |           | \$ | <b>10,381.70</b>    |
| ATLANTIC CITY ELECTRIC              | ELECTRICITY EXPENSE                                      | UTILITY   | \$ | 11,947.88           |
| PECO - PAYMENT PROCESSING           | ELECTRICITY EXPENSE                                      | UTILITY   | \$ | 24,089.11           |
| PSE&G CO.                           | ELECTRICITY EXPENSE                                      | UTILITY   | \$ | 862.88              |
| TOTALENERGIES STRONG, LLC           | ELECTRICITY EXPENSE                                      | UTILITY   | \$ | 11,902.67           |
|                                     | <b>ELECTRICITY EXPENSE TOTAL</b>                         |           | \$ | <b>48,802.54</b>    |
| ELITE ELEVATOR SERVICES LLC         | ELEVATORS & ESCALATORS                                   | D-24-082  | \$ | 9,325.35            |
|                                     | <b>ELEVATORS &amp; ESCALATORS TOTAL</b>                  |           | \$ | <b>9,325.35</b>     |
| CAREBRIDGE CORPORATION              | EMPLOYEE ASSISTANCE PROGRAM PAYABLE                      | D-21-070A | \$ | 2,391.12            |
|                                     | <b>EMPLOYEE ASSISTANCE PROGRAM PAYABLE TOTAL</b>         |           | \$ | <b>2,391.12</b>     |
| ANA SOURCING LLC                    | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 209.94              |
| ANDAX INDUSTRIES, LLC               | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 848.00              |
| BEACON GRAPHICS LLC                 | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 25,657.64           |
| ONE CALL CONCEPTS, INC.             | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 68.40               |
| POWERPAK CIVIL & SAFETY, LLC.       | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 560.00              |
| SCHNEIDER ELECTRIC BUILDINGS        | EQUIPMENT & TOOLS                                        | D-24-089  | \$ | 1,860.00            |
| SLATEBELT SAFETY                    | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 108.00              |
| STAUFFER GLOVE & SAFETY             | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 959.70              |
| SUPREME SAFETY, INC                 | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 5,956.15            |
| T. FRANK MCCALL'S, INC.             | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 2,075.70            |
| Y-PERS, INC.                        | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 525.00              |
| Y-PERS, INC.                        | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 755.10              |
| Y-PERS, INC.                        | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 1,160.00            |
| Y-PERS, INC.                        | EQUIPMENT & TOOLS                                        | 25KTHRES  | \$ | 2,147.00            |
|                                     | <b>EQUIPMENT &amp; TOOLS TOTAL</b>                       |           | \$ | <b>42,890.63</b>    |
| CONDUENT STATE & LOCAL SOLUTIONS    | E-ZPASS CREDIT CARD FEES                                 | D-16-125  | \$ | 21,603.70           |
| NJ E-ZPASS                          | E-ZPASS CREDIT CARD FEES                                 | D-16-125  | \$ | 447,058.84          |
|                                     | <b>E-ZPASS CREDIT CARD FEES TOTAL</b>                    |           | \$ | <b>468,662.54</b>   |
| AVANTI DATA PRODUCTS CORP           | FARE COLLECTION EQP                                      | 25KTHRES  | \$ | 2,284.00            |
|                                     | <b>FARE COLLECTION EQP TOTAL</b>                         |           | \$ | <b>2,284.00</b>     |
| INTERNAL REVENUE SERVICE            | FED TAXES                                                | NONE      | \$ | 106.51              |
|                                     | <b>FED TAXES TOTAL</b>                                   |           | \$ | <b>106.51</b>       |
| EAST RIVER ENERGY, INC.             | FUEL - DIESEL                                            | D-24-005  | \$ | 8,043.98            |
|                                     | <b>FUEL - DIESEL TOTAL</b>                               |           | \$ | <b>8,043.98</b>     |
| EAST RIVER ENERGY, INC.             | FUEL - GASOLINE                                          | D-24-005  | \$ | 22,469.59           |
|                                     | <b>FUEL - GASOLINE TOTAL</b>                             |           | \$ | <b>22,469.59</b>    |
| Y-PERS, INC.                        | FURNITURE                                                | 25KTHRES  | \$ | 1,393.00            |
|                                     | <b>FURNITURE TOTAL</b>                                   |           | \$ | <b>1,393.00</b>     |
| SYMETRA LIFE INSURANCE COMP.        | GROUP LIFE & ACCIDENT INSURANCE PAYABLE                  | D-23-060  | \$ | 130,071.36          |
|                                     | <b>GROUP LIFE &amp; ACCIDENT INSURANCE PAYABLE TOTAL</b> |           | \$ | <b>130,071.36</b>   |
| CARR'S HARDWARE                     | HARDWARE & RELATED                                       | 25KTHRES  | \$ | 576.00              |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | HARDWARE & RELATED                                       | 25KTHRES  | \$ | 256.80              |
|                                     | <b>HARDWARE &amp; RELATED TOTAL</b>                      |           | \$ | <b>832.80</b>       |
| PHILADELPHIA GAS WORKS              | HEATING EXPENSE                                          | UTILITY   | \$ | 6,915.16            |
| PSE&G CO.                           | HEATING EXPENSE                                          | UTILITY   | \$ | 5,965.19            |
| SOUTH JERSEY GAS COMPANY            | HEATING EXPENSE                                          | UTILITY   | \$ | 7,920.49            |
|                                     | <b>HEATING EXPENSE TOTAL</b>                             |           | \$ | <b>20,800.84</b>    |
| PDM GROUP                           | HVAC                                                     | 25KTHRES  | \$ | 11,065.00           |
|                                     | <b>HVAC TOTAL</b>                                        |           | \$ | <b>11,065.00</b>    |
| PORT AUTHORITY TRANSIT CORPORATION  | INTERCOMPANY TRANSFERS                                   | NONE      | \$ | 4,236,397.07        |
|                                     | <b>INTERCOMPANY TRANSFERS TOTAL</b>                      |           | \$ | <b>4,236,397.07</b> |
| PORT AUTHORITY TRANSIT CORPORATION  | INTERCOMPANY TRANSFERS - CAPITAL                         | NONE      | \$ | 2,283,521.31        |
|                                     | <b>INTERCOMPANY TRANSFERS - CAPITAL TOTAL</b>            |           | \$ | <b>2,283,521.31</b> |
| THE HAVERFORD TRUST COMPANY         | INTEREST INCOME - INVESTMENTS                            | 25KTHRES  | \$ | 1,978.34            |
|                                     | <b>INTEREST INCOME - INVESTMENTS TOTAL</b>               |           | \$ | <b>1,978.34</b>     |
| ACCOUNTANTS FOR YOU, INC            | INVESTMENT IN PATCO                                      | NONE      | \$ | 10,043.48           |
| CHERRY HILL TOWNSHIP                | INVESTMENT IN PATCO                                      | D-25-075  | \$ | 75,000.00           |
| CONNER STRONG & BUCKELEW, LLC       | INVESTMENT IN PATCO                                      | NONE      | \$ | 1,150,012.58        |
| HIGHSRING CONSULTING LLC            | INVESTMENT IN PATCO                                      | NONE      | \$ | 73.50               |
| ISEARCH PARTNERS INC                | INVESTMENT IN PATCO                                      | NONE      | \$ | 36,374.38           |
| PHOENIX BUSINESS INC                | INVESTMENT IN PATCO                                      | NONE      | \$ | 7,470.54            |
| SCIBAL ASSOCIATES INC               | INVESTMENT IN PATCO                                      | NONE      | \$ | 4,452.09            |
|                                     | <b>INVESTMENT IN PATCO TOTAL</b>                         |           | \$ | <b>1,283,426.57</b> |
| T. FRANK MCCALL'S, INC.             | JANITORIAL SUPPLIES                                      | 25KTHRES  | \$ | 207.36              |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | JANITORIAL SUPPLIES                                      | 25KTHRES  | \$ | 299.40              |
|                                     | <b>JANITORIAL SUPPLIES TOTAL</b>                         |           | \$ | <b>506.76</b>       |
| CANON FINANCIAL SERVICES INC        | AUTHORITY WIDE COPIERS & PRINTERS                        | D-16-083  | \$ | 679.36              |

|                                    |                                                           |           |    |                     |    |
|------------------------------------|-----------------------------------------------------------|-----------|----|---------------------|----|
| UNITED ELECTRIC SUPPLY CO., INC.   | AUTHORITY WIDE COPIERS & PRINTERS TOTAL                   |           | \$ | 679.36              |    |
|                                    | LIGHT FIXTURES - STD                                      | 25KTHRES  | \$ | 46.87               |    |
|                                    | <b>LIGHT FIXTURES - STD TOTAL</b>                         |           | \$ | <b>46.87</b>        |    |
| DENNEY ELECTRIC SUPPLY OF AMBLER,  | MAINT/REPAIR-ELECT.                                       | 25KTHRES  | \$ | 11,100.00           |    |
|                                    | <b>MAINT/REPAIR-ELECT. TOTAL</b>                          |           | \$ | <b>11,100.00</b>    |    |
| ANDAX INDUSTRIES, LLC              | MATERIAL INVENTORY                                        | 25KTHRES  | \$ | 115.59              |    |
| SAMSON ELECTRICAL SUPPLY INC       | MATERIAL INVENTORY                                        | 25KTHRES  | \$ | 23.02               |    |
|                                    | <b>MATERIAL INVENTORY TOTAL</b>                           |           | \$ | <b>138.61</b>       |    |
| CAMDEN COMMUNITY PARTNERSHIP, INC. | MEMBERSHIPS & SUBSCRIPTIONS                               | 25KTHRES  | \$ | 24,990.00           |    |
| DIRECTV                            | MEMBERSHIPS & SUBSCRIPTIONS                               | 25KTHRES  | \$ | 42.00               |    |
|                                    | <b>MEMBERSHIPS &amp; SUBSCRIPTIONS TOTAL</b>              |           | \$ | <b>25,032.00</b>    |    |
| JOSEPH FAZZIO INC.                 | METALS                                                    | 25KTHRES  | \$ | 5,459.71            |    |
|                                    | <b>METALS TOTAL</b>                                       |           | \$ | <b>5,459.71</b>     |    |
| KNOWLTON CONSTRUCTION SUPPLIES INC | WWB PA INLET & DRAINAGE REHABILITATION                    | 25KTHRES  | \$ | 4,878.00            | ** |
|                                    | <b>WWB PA INLET &amp; DRAINAGE REHABILITATION TOTAL</b>   |           | \$ | <b>4,878.00</b>     |    |
| SELCO MANUFACTURING CORP.          | METALS                                                    | 25KTHRES  | \$ | 2,020.82            |    |
|                                    | <b>METALS TOTAL</b>                                       |           | \$ | <b>2,020.82</b>     |    |
| MATHESON TRI-GAS INC               | MISCELLANEOUS SUPPLIES                                    | 25KTHRES  | \$ | 2,862.25            |    |
|                                    | <b>MISCELLANEOUS SUPPLIES TOTAL</b>                       |           | \$ | <b>2,862.25</b>     |    |
| TD BANK, N.A.                      | NET PAYROLL                                               | PAYROLL   | \$ | 3,511.40            |    |
| WELLS FARGO BANK, NA               | NET PAYROLL                                               | PAYROLL   | \$ | 2,715,028.70        |    |
|                                    | <b>NET PAYROLL TOTAL</b>                                  |           | \$ | <b>2,718,540.10</b> |    |
| CONDUENT STATE & LOCAL SOLUTIONS   | NJ CSC TRANSACTIONS                                       | D-16-125  | \$ | 87,907.71           |    |
|                                    | <b>NJ CSC TRANSACTIONS TOTAL</b>                          |           | \$ | <b>87,907.71</b>    |    |
| CANON FINANCIAL SERVICES INC       | OFFICE SUPPLIES                                           | D-21-121  | \$ | 34.04               |    |
| PITNEY BOWES INC                   | OFFICE SUPPLIES                                           | 25KTHRES  | \$ | 429.87              |    |
| W.B. MASON CO. INC                 | OFFICE SUPPLIES                                           | 25KTHRES  | \$ | 662.62              |    |
| W.B. MASON CO. INC                 | OFFICE SUPPLIES                                           | D-23-121  | \$ | 1,583.51            |    |
|                                    | <b>OFFICE SUPPLIES TOTAL</b>                              |           | \$ | <b>2,710.04</b>     |    |
| NEWMARK                            | OPC - LOADING DOCK PROJECT AND MGMT. FEE                  | NONE      | \$ | 38,229.45           |    |
|                                    | <b>OPC - LOADING DOCK PROJECT AND MGMT. FEE TOTAL</b>     |           | \$ | <b>38,229.45</b>    |    |
| NEWMARK                            | OPC - ROOFING PROJECT                                     | NONE      | \$ | 55,700.00           |    |
|                                    | <b>OPC - ROOFING PROJECT TOTAL</b>                        |           | \$ | <b>55,700.00</b>    |    |
| THE SHERWIN WILLIAMS COMPANY       | PAINT-COATINGS, ETC                                       | 25KTHRES  | \$ | 297.00              |    |
|                                    | <b>PAINT-COATINGS, ETC TOTAL</b>                          |           | \$ | <b>297.00</b>       |    |
| CITY OF PHILADELPHIA               | PAYROLL TAXES                                             | NONE      | \$ | 36,439.83           |    |
| INTERNAL REVENUE SERVICE           | PAYROLL TAXES                                             | NONE      | \$ | 1,061,952.82        |    |
| PA DEPT OF REVENUE                 | PAYROLL TAXES                                             | NONE      | \$ | 37,361.72           |    |
| TREASURER - STATE OF NEW JERSEY    | PAYROLL TAXES                                             | NONE      | \$ | 119,661.71          |    |
|                                    | <b>PAYROLL TAXES TOTAL</b>                                |           | \$ | <b>1,255,416.08</b> |    |
| PNC BANK P-CARD                    | P-CARD PURCHASES                                          | NONE      | \$ | 183,422.30          |    |
|                                    | <b>P-CARD PURCHASES TOTAL</b>                             |           | \$ | <b>183,422.30</b>   |    |
| AED BRANDS, LLC                    | POLICE EQP AND SUPP                                       | 25KTHRES  | \$ | 1,582.20            |    |
| ATLANTIC UNIFORM COMPANY INC       | POLICE EQP AND SUPP                                       | 25KTHRES  | \$ | 16,022.05           |    |
| GMES LLC                           | POLICE EQP AND SUPP                                       | 25KTHRES  | \$ | 7,691.25            |    |
| PUBLIC SAFETY UNLIMITED, LLC       | POLICE EQP AND SUPP                                       | 25KTHRES  | \$ | 6,480.00            |    |
| ROYAL TRUCK & EQUIPMENT LLC        | POLICE EQP AND SUPP                                       | 25KTHRES  | \$ | 4,000.00            |    |
| TACTICAL PUBLIC SAFETY LLC         | POLICE EQP AND SUPP                                       | D-23-032  | \$ | 8,573.48            |    |
|                                    | <b>POLICE EQP AND SUPP TOTAL</b>                          |           | \$ | <b>44,348.98</b>    |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-24-096  | \$ | 190,991.00          |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-24-102  | \$ | 28,875.75           |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-084  | \$ | 352,579.00          |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-085  | \$ | 92,700.00           |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-086  | \$ | 202,460.00          |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-087  | \$ | 216,000.00          |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-088  | \$ | 17,579.00           |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-089  | \$ | 203,174.45          |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-090  | \$ | 37,612.50           |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-091  | \$ | 113,739.37          |    |
| CONNER STRONG & BUCKELEW, LLC      | PREPAID INSURANCE                                         | D-25-092  | \$ | 186,324.00          |    |
|                                    | <b>PREPAID INSURANCE TOTAL</b>                            |           | \$ | <b>1,642,035.07</b> |    |
| W.B. MASON CO. INC                 | PRINTING PLANT SUPPLIES                                   | D-25-043C | \$ | 87.76               |    |
|                                    | <b>PRINTING PLANT SUPPLIES TOTAL</b>                      |           | \$ | <b>87.76</b>        |    |
| AON RISK SERVICES CENTRAL INC      | CBB WELD INVESTIGATION AND STEEL REMEDIATION              | D-22-053  | \$ | 4,724.22            | ** |
|                                    | <b>CBB WELD INVESTIGATION AND STEEL REMEDIATION TOTAL</b> |           | \$ | <b>4,724.22</b>     |    |
| AON RISK SERVICES CENTRAL INC      | DELEADING AND REPAINTING                                  | D-22-053  | \$ | 23,621.08           | ** |
|                                    | <b>DELEADING AND REPAINTING TOTAL</b>                     |           | \$ | <b>23,621.08</b>    |    |
| AON RISK SERVICES CENTRAL INC      | BRB MAINTENANCE PAINTING AND STEEL REPAIR                 | D-22-053  | \$ | 25,195.82           | ** |
|                                    | <b>BRB MAINTENANCE PAINTING AND STEEL REPAIR TOTAL</b>    |           | \$ | <b>25,195.82</b>    |    |
| AON RISK SERVICES CENTRAL INC      | CENTER TOWER/COMMAND & CONTROL CENTER                     | D-22-053  | \$ | 26,770.56           | ** |
|                                    | <b>CENTER TOWER/COMMAND &amp; CONTROL CENTER TOTAL</b>    |           | \$ | <b>26,770.56</b>    |    |
| AON RISK SERVICES CENTRAL INC      | PROFESSIONAL FEES                                         | D-22-053  | \$ | 45,667.43           |    |
|                                    | <b>PROFESSIONAL FEES TOTAL</b>                            |           | \$ | <b>45,667.43</b>    |    |
| ARCADIS U.S., INC.                 | TOLL TECHNOLOGY DESIGN - PHASE 1                          | D-22-073  | \$ | 114,747.22          | ** |
|                                    | <b>TOLL TECHNOLOGY DESIGN - PHASE 1 TOTAL</b>             |           | \$ | <b>114,747.22</b>   |    |
| MARIANNE FORTINO                   | PROFESSIONAL FEES - CONSULTING                            | D-25-094G | \$ | 8,023.32            |    |
|                                    | <b>PROFESSIONAL FEES - CONSULTING TOTAL</b>               |           | \$ | <b>8,023.32</b>     |    |
| CONNER STRONG & BUCKELEW, LLC      | PROFESSIONAL FEES - INS BROKERS                           | D-23-062  | \$ | 11,621.93           |    |
| CONNER STRONG & BUCKELEW, LLC      | PROFESSIONAL FEES - INS BROKERS                           | D-23-063  | \$ | 17,990.25           |    |
| SCIBAL ASSOCIATES INC              | PROFESSIONAL FEES - INS BROKERS                           | D-22-036  | \$ | 4,939.91            |    |
|                                    | <b>PROFESSIONAL FEES - INS BROKERS TOTAL</b>              |           | \$ | <b>34,552.09</b>    |    |
| ARCHER & GREINER, PC               | PROFESSIONAL FEES - LEGAL COSTS                           | D-24-128  | \$ | 38,107.60           |    |
|                                    | <b>PROFESSIONAL FEES - LEGAL COSTS TOTAL</b>              |           | \$ | <b>38,107.60</b>    |    |
| BROWN & CONNERY LLP                | PATCO ROW EMBANKMENT - PHASE 5                            | D-24-128  | \$ | 385.00              | ** |
|                                    | <b>PATCO ROW EMBANKMENT - PHASE 5 TOTAL</b>               |           | \$ | <b>385.00</b>       |    |
| BROWN & CONNERY LLP                | PROFESSIONAL FEES - LEGAL COSTS                           | D-24-128  | \$ | 2,652.66            |    |
| COZEN O'CONNOR                     | PROFESSIONAL FEES - LEGAL COSTS                           | D-24-128  | \$ | 302.50              |    |
| DILWORTH PAXSON LLP                | PROFESSIONAL FEES - LEGAL COSTS                           | D-24-128  | \$ | 1,045.00            |    |
| DUANE MORRIS LLP                   | PROFESSIONAL FEES - LEGAL COSTS                           | D-22-001  | \$ | 5,857.50            |    |
| PARKER MCCAY P.A.                  | PROFESSIONAL FEES - LEGAL COSTS                           | D-24-128  | \$ | 300.00              |    |



|                                     |                                                      |           |    |               |    |
|-------------------------------------|------------------------------------------------------|-----------|----|---------------|----|
| PARKER MCCAY P.A.                   | PROFESSIONAL FEES - LEGAL COSTS TOTAL                |           | \$ | 10,157.66     |    |
|                                     | GLASSBORO-CAMDEN LINE                                | D-24-128  | \$ | 9,755.00      | ** |
| INTERSTATE MOBILE CARE, INC.        | GLASSBORO-CAMDEN LINE TOTAL                          |           | \$ | 9,755.00      |    |
|                                     | PROFESSIONAL FEES - MEDICAL                          | P-21-008  | \$ | 3,493.00      |    |
| BENEFIT HARBOR LP                   | PROFESSIONAL FEES - MEDICAL TOTAL                    |           | \$ | 3,493.00      |    |
| GANNETT FLEMING, INC.               | PROFESSIONAL SERVICES                                | D-22-059  | \$ | 7,621.80      |    |
| JOSEPH MCARROY                      | PROFESSIONAL SERVICES                                | D-20-013  | \$ | 38,695.27     | ** |
| SOUTH JERSEY TRANSIT PARTNERS       | PROFESSIONAL SERVICES                                | 25KTHRES  | \$ | 691.02        |    |
| TRANSPORTATION RESOURCE ASSOCIATES  | PROFESSIONAL SERVICES                                | NONE      | \$ | 359,477.88    |    |
| TREASURER, STATE OF NEW JERSEY      | PROFESSIONAL SERVICES                                | P-25-009  | \$ | 18,189.16     |    |
| TRI-COUNTY TERMITE & PEST CONTROL,  | PROFESSIONAL SERVICES                                | 25KTHRES  | \$ | 2,500.00      |    |
|                                     | PROFESSIONAL SERVICES                                | 25KTHRES  | \$ | 275.00        |    |
| PREMIUM POWER SERVICES LLC          | PROFESSIONAL SERVICES TOTAL                          |           | \$ | 427,450.13    |    |
|                                     | POWER TRANSMISSION EQUIPMENT                         | D-25-052G | \$ | 33,000.00     |    |
| GRM INFORMATION MANAGEMENT SERVICES | POWER TRANSMISSION EQP TOTAL                         |           | \$ | 33,000.00     |    |
|                                     | RECORDS MANAGEMENT FEES                              | D-20-090  | \$ | 2,488.56      |    |
| SPA SAFETY SYSTEMS, LLC             | RECORDS MANAGEMENT FEES TOTAL                        |           | \$ | 2,488.56      |    |
|                                     | RENTAL EQUIPMENT                                     | 25KTHRES  | \$ | 11,203.78     |    |
| AMERIHEALTH INSURANCE COMPANY OF NE | RENT/LEASE- HVY EQP TOTAL                            |           | \$ | 11,203.78     |    |
| UNITED HEALTHCARE                   | RETIREE MEDICAL INSURANCE                            | D-24-104  | \$ | 201,903.78    |    |
|                                     | RETIREE MEDICAL INSURANCE                            | D-25-122  | \$ | 151,801.86    |    |
| HORIZON BLUE CROSS BLUE SHIELD OF N | RETIREE MEDICAL INSURANCE TOTAL                      |           | \$ | 353,705.64    |    |
|                                     | RETIREE MEDICAL PRESCRIPTION INSURANCE OVER 65       | D-24-105  | \$ | 87,534.31     |    |
| POTTERS INDUSTRIES LLC              | RETIREE MEDICAL PRESCRIPTION INSURANCE OVER 65 TOTAL |           | \$ | 87,534.31     |    |
| THE SHERWIN WILLIAMS COMPANY        | ROAD PAINT & PAINT SUPPLIES                          | 25KTHRES  | \$ | 5,840.00      |    |
|                                     | ROAD PAINT & PAINT SUPPLIES                          | D-25-033A | \$ | 5,126.00      |    |
| GMES LLC                            | ROAD PAINT & PAINT SUPPLIES TOTAL                    |           | \$ | 10,966.00     |    |
|                                     | SECURITY SUPPLIES & EQUIPMENT                        | 25KTHRES  | \$ | 18.91         |    |
| HIGHSRING CONSULTING LLC            | SECURITY SUPPLIES & EQUIPMENT TOTAL                  |           | \$ | 18.91         |    |
|                                     | TECHNOLOGY EXPENSE                                   | D-24-137  | \$ | 136.50        |    |
| PHOENIX BUSINESS INC                | TECHNOLOGY EXPENSE TOTAL                             |           | \$ | 136.50        |    |
|                                     | TECHNOLOGY SERVICE CONTRACTS                         | D-24-090  | \$ | 13,873.86     |    |
| VERIZON                             | TECHNOLOGY SERVICE CONTRACTS TOTAL                   |           | \$ | 13,873.86     |    |
| VERIZON BUSINESS                    | TELEPHONE & TELECOM EXPENSE                          | UTILITY   | \$ | 8,346.93      |    |
| VERIZON WIRELESS                    | TELEPHONE & TELECOM EXPENSE                          | UTILITY   | \$ | 207.21        |    |
|                                     | TELEPHONE & TELECOM EXPENSE                          | UTILITY   | \$ | 2,661.98      |    |
| ACCOUNTANTS FOR YOU, INC            | TELEPHONE & TELECOM EXPENSE TOTAL                    |           | \$ | 11,216.12     |    |
| ISEARCH PARTNERS INC                | TEMPORARY SERVICES                                   | D-25-048  | \$ | 3,916.64      |    |
|                                     | TEMPORARY SERVICES                                   | D-25-048  | \$ | 4,382.50      |    |
| ONE CALL CONCEPTS, INC.             | TEMPORARY SERVICES TOTAL                             |           | \$ | 8,299.14      |    |
|                                     | TESTING AND INSPECTION FEES                          | 25KTHRES  | \$ | 13.30         |    |
| SERVICE TIRE TRUCK CENTER INC.      | TESTING AND INSPECTION FEES TOTAL                    |           | \$ | 13.30         |    |
|                                     | TIRES AND TUBES                                      | 25KTHRES  | \$ | 1,716.48      |    |
| ST ENGINEERING URBAN SOLUTIONS USA  | TIRES AND TUBES TOTAL                                |           | \$ | 1,716.48      |    |
|                                     | TOLL COLLECTION EQUIPMENT                            | D-24-020  | \$ | 88,035.00     |    |
| GREGORY R. NOONAN                   | TOLL COLLECTION EQUIP TOTAL                          |           | \$ | 88,035.00     |    |
| MARJORY M. MCCOY                    | TRANSIT ENHANCEMENTS - 2025                          | 25KTHRES  | \$ | 2,695.04      | ** |
|                                     | TRANSIT ENHANCEMENTS - 2025                          | 25KTHRES  | \$ | 2,280.06      | ** |
| MID-ATLANTIC LEEDS                  | TRANSIT ENHANCEMENTS - 2025 TOTAL                    |           | \$ | 4,975.10      |    |
|                                     | TRAINING COURSE FEES                                 | 25KTHRES  | \$ | 900.00        |    |
| ANTONIO G. IOCONO                   | TRAINING COURSE FEES TOTAL                           |           | \$ | 900.00        |    |
| CATHERINE M. BURNS                  | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 446.78        |    |
| HAYLEE J. COURANT                   | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 15.40         |    |
| JACK J. PEPPER                      | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 19.60         |    |
| MARK A. ZITZLER                     | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 248.64        |    |
| MICHAEL T. CHRISTIE                 | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 63.10         |    |
| MONICA M. BROWN                     | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 154.30        |    |
| NICOLE C. OCHROCH                   | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 6.30          |    |
| NICOLE D. BECK                      | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 96.54         |    |
| PATRICIA A. FULLMER                 | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 6.30          |    |
| RASHIDAH SMITH                      | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 35.00         |    |
| RAYMOND O. BYARD                    | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 56.00         |    |
| RICARDO N. DEOLIVEIRA               | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 12.60         |    |
| RICHARD F. TIGHE                    | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 230.30        |    |
| SABRINA M. SPEI                     | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 37.10         |    |
| SOTIRIOS A. DELIMARIS               | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 29.40         |    |
| STEVEN R. DEVILLASANTA              | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 12.60         |    |
|                                     | TRAVEL EXPENSES                                      | 25KTHRES  | \$ | 80.00         |    |
| ACMACK CORP                         | TRAVEL EXPENSES TOTAL                                |           | \$ | 1,549.96      |    |
|                                     | UNIFORM CLEANING EXPENSE                             | 25KTHRES  | \$ | 379.15        |    |
| PNC BANK P-CARD                     | UNIFORM CLEANING EXPENSE TOTAL                       |           | \$ | 379.15        |    |
|                                     | UNIFORM EXPENSE                                      | NONE      | \$ | 23,650.07     |    |
| EMPLOYEE PASS THROUGH PAYMENTS      | UNIFORM EXPENSE TOTAL                                |           | \$ | 23,650.07     |    |
|                                     | UNION DUES EMPLOYEES CONTRIBUTIONS, ETC.             | NONE      | \$ | 2,710,391.19  |    |
| BLUE MOUNTAIN DISTRIBUTORS          | UNION DUES EMPLOYEES CONTRIBUTIONS, ETC. TOTAL       |           | \$ | 2,710,391.19  |    |
| CITY OF PHILA                       | WATER & SEWER EXPENSE                                | D-23-031  | \$ | 424.37        |    |
| NEW JERSEY AMERICAN WATER           | WATER & SEWER EXPENSE                                | UTILITY   | \$ | 2,011.63      |    |
|                                     | WATER & SEWER EXPENSE                                | UTILITY   | \$ | 760.73        |    |
| COOPER LEVENSON, PA                 | WATER & SEWER EXPENSE TOTAL                          |           | \$ | 3,196.73      |    |
| COOPER LEVENSON, PA                 | WORKER'S COMP RESERVE                                | D-22-001  | \$ | 463.90        |    |
| MALAMUT & ASSOCIATES, LLC           | WORKER'S COMP RESERVE                                | D-24-128  | \$ | 40.00         |    |
| MATTLEMAN, WEINROTH & MILLER, P.C.  | WORKER'S COMP RESERVE                                | D-24-128  | \$ | 2,440.00      |    |
| SCIBAL ASSOCIATES INC               | WORKER'S COMP RESERVE                                | D-22-001  | \$ | 52.50         |    |
|                                     | WORKER'S COMP RESERVE                                | D-22-036  | \$ | 218,731.20    |    |
|                                     | WORKER'S COMP RESERVE TOTAL                          |           | \$ | 221,727.60    |    |
| GRAND TOTAL                         |                                                      |           | \$ | 36,656,795.81 |    |

**DELAWARE RIVER PORT AUTHORITY**  
**MONTHLY LIST OF PAYMENTS 01/01/2026 THRU 01/31/2026**  
**MEETING DATE 02/18/2026**

110

| <u>VENDOR NAME</u>                 | <u>DESCRIPTION</u>                                        | <u>FUNCTIONAL AREA</u> | <u>TOTAL NET<br/>AMOUNT</u> |
|------------------------------------|-----------------------------------------------------------|------------------------|-----------------------------|
| AMERIHEALTH INSURANCE COMPANY      | ACTIVE EMPLOYEE MEDICAL INSURANCE                         | NONE                   | \$ 786,634.70               |
|                                    | <b>ACTIVE EMPLOYEE MEDICAL INSURANCE TOTAL</b>            |                        | <b>\$ 786,634.70</b>        |
| CANON FINANCIAL SERVICES INC       | AUTHORITY COPIERS & PRINTERS 2023-2027                    | D-21-121               | \$ 22,937.95 **             |
|                                    | <b>AUTHORITY COPIERS &amp; PRINTERS 2023-2027 TOTAL</b>   |                        | <b>\$ 22,937.95</b>         |
| TACTICAL PUBLIC SAFETY LLC         | AUTHORITY-WIDE 800MHZ RADIO UPGRADE 2025                  | D-24-079               | \$ 95,517.60 **             |
|                                    | <b>AUTHORITY-WIDE 800MHZ RADIO UPGRADE 2025 TOTAL</b>     |                        | <b>\$ 95,517.60</b>         |
| BRUCE TURNER                       | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 4,889.90                 |
| MICHAEL GABOR & ASSOCIATES LLC     | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 4,055.00                 |
| JIM D'S DPF CLEANING SERVICE, LLC  | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 4,043.65                 |
| SERVICE TIRE TRUCK CENTER INC.     | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 1,430.40                 |
| B.C.K. WILLIAMS CORP.              | AUTO REPAIR PARTS & SERVICES                              | D-25-007               | \$ 1,303.61                 |
| FOULKE MANAGEMENT CORP             | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 741.43                   |
| FELTON L. WALKER                   | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 629.70                   |
| FASTENAL COMPANY                   | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 587.52                   |
| HOLMAN RETAIL HOLDINGS LLC         | AUTO REPAIR PARTS & SERVICES                              | 25KTHRES               | \$ 46.13                    |
|                                    | <b>AUTO REPAIR PARTS &amp; SERVICES TOTAL</b>             |                        | <b>\$ 17,727.34</b>         |
| WSP USA INC.                       | BFB EASTBOUND OPERATIONAL IMPROVEMENTS                    | D-22-101               | \$ 54,832.77 **             |
|                                    | <b>BFB EASTBOUND OPERATIONAL IMPROVEMENTS TOTAL</b>       |                        | <b>\$ 54,832.77</b>         |
| CHI CONSULTING ENGINEERS LLC       | BFB SAFETY IMPROVEMENTS                                   | D-24-092               | \$ 48,372.35 **             |
|                                    | <b>BFB SAFETY IMPROVEMENTS TOTAL</b>                      |                        | <b>\$ 48,372.35</b>         |
| REMINGTON & VERNICK ENGINEERS II,  | BFB UNDER-BRIDGE LIGHTING TRANSFORMERS                    | D-24-092               | \$ 686.43 **                |
|                                    | <b>BFB UNDER-BRIDGE LIGHTING TRANSFORMERS TOTAL</b>       |                        | <b>\$ 686.43</b>            |
| HNTB CORPORATION                   | BIENNIAL INSPECTION                                       | D-24-015               | \$ 46,703.45                |
| ATANE ENGINEERS ARCHITECTS & LAND  | BIENNIAL INSPECTION                                       | D-24-013               | \$ 35,052.98                |
| AECOM TECHNICAL SERVICES, INC      | BIENNIAL INSPECTION                                       | D-24-016               | \$ 26,445.96                |
| WSP USA INC.                       | BIENNIAL INSPECTION                                       | D-24-014               | \$ 19,456.83                |
| MICHAEL BAKER INTERNATIONAL INC    | BIENNIAL INSPECTION                                       | D-24-018               | \$ 18,514.03                |
|                                    | <b>BIENNIAL INSPECTION TOTAL</b>                          |                        | <b>\$ 146,173.25</b>        |
| TD BANK, N.A.                      | BOND SERVICE                                              | NONE                   | \$ 3,166,862.36             |
|                                    | <b>BOND SERVICE TOTAL</b>                                 |                        | <b>\$ 3,166,862.36</b>      |
| TD BANK, N.A.                      | BOND TRUSTEE FEES                                         | D-21-033               | \$ 8,500.00                 |
|                                    | <b>BOND TRUSTEE FEES TOTAL</b>                            |                        | <b>\$ 8,500.00</b>          |
| TRAFFIC PLANNING AND DESIGN INC    | BRB & CBB SIGN STRUCTURES                                 | D-25-037               | \$ 83,999.51 **             |
|                                    | <b>BRB &amp; CBB SIGN STRUCTURES TOTAL</b>                |                        | <b>\$ 83,999.51</b>         |
| ALLIED PAINTING INC                | BRB MAINTENANCE PAINTING AND STEEL REPAI                  | D-23-001               | \$ 2,416,052.59 **          |
| AECOM TECHNICAL SERVICES, INC      | BRB MAINTENANCE PAINTING AND STEEL REPAI                  | D-18-031               | \$ 1,292.56                 |
| AECOM TECHNICAL SERVICES, INC      | BRB MAINTENANCE PAINTING AND STEEL REPAI                  | D-22-104               | \$ 563.24 **                |
|                                    | <b>BRB MAINTENANCE PAINTING AND STEEL REPAI TOTAL</b>     |                        | <b>\$ 2,417,908.39</b>      |
| GRAYBAR ELECTRIC CO INC            | BRIDGE FIBER OPTIC ENHANCEMT(WWB/CBB/BFB                  | D-25-064               | \$ 4,060.96 **              |
|                                    | <b>BRIDGE FIBER OPTIC ENHANCEMT(WWB/CBB/BFB TOTAL</b>     |                        | <b>\$ 4,060.96</b>          |
| NATIONAL HIGHWAY PRODUCTS INC      | BRIDGE LUS INDICATOR REPLACEMENT                          | 25KTHRES               | \$ 3,664.00 **              |
|                                    | <b>BRIDGE LUS INDICATOR REPLACEMENT TOTAL</b>             |                        | <b>\$ 3,664.00</b>          |
| PENNSYLVANIA STEEL COMPANY INC.    | BUILDINGS & GROUNDS                                       | 25KTHRES               | \$ 632.00                   |
| TRI-COUNTY TERMITE & PEST CONTROL, | BUILDINGS & GROUNDS                                       | 25KTHRES               | \$ 320.00                   |
|                                    | <b>BUILDINGS &amp; GROUNDS TOTAL</b>                      |                        | <b>\$ 952.00</b>            |
| CORNELL & COMPANY, INC.            | CBB WELD INVESTIGATION AND STEEL REMEDI                   | CEOEMG                 | \$ 438,480.00 **            |
| TRANSYSTEMS CORPORATION            | CBB WELD INVESTIGATION AND STEEL REMEDI                   | D-23-018               | \$ 57,200.39 **             |
|                                    | <b>CBB WELD INVESTIGATION AND STEEL REMEDI TOTAL</b>      |                        | <b>\$ 495,680.39</b>        |
| CHRISTOPHER REDMAN JR              | CDL LICENSE FEES                                          | 25KTHRES               | \$ 125.00                   |
|                                    | <b>CDL LICENSE FEES TOTAL</b>                             |                        | <b>\$ 125.00</b>            |
| A.P. CONSTRUCTION, INC.            | CENTER TOWER/COMMAND & CONTROL CENTER RE                  | D-23-037               | \$ 760,623.56 **            |
| JACOBS ENGINEERING GROUP INC.      | CENTER TOWER/COMMAND & CONTROL CENTER RE                  | D-19-022               | \$ 19,673.20 **             |
|                                    | <b>CENTER TOWER/COMMAND &amp; CONTROL CENTER RE TOTAL</b> |                        | <b>\$ 780,296.76</b>        |
| MCCORMICK TAYLOR, INC.             | CITY HALL DRAINAGE                                        | D-24-092               | \$ 21,700.57 **             |
|                                    | <b>CITY HALL DRAINAGE TOTAL</b>                           |                        | <b>\$ 21,700.57</b>         |
| KEYPORT ARMY NAVY                  | CLOTHING ACCESSORIES                                      | 25KTHRES               | \$ 2,522.80                 |
|                                    | <b>CLOTHING ACCESSORIES TOTAL</b>                         |                        | <b>\$ 2,522.80</b>          |
| KEYPORT ARMY NAVY                  | CLOTHING UNIFORM                                          | 25KTHRES               | \$ 3,536.12                 |
| DENISE ZANE-LAYTON                 | CLOTHING UNIFORM                                          | 25KTHRES               | \$ 462.32                   |
| A-1 UNIFORM CITY INC.              | CLOTHING UNIFORM                                          | 25KTHRES               | \$ 395.00                   |
|                                    | <b>CLOTHING UNIFORM TOTAL</b>                             |                        | <b>\$ 4,393.44</b>          |
| SHI INTERNATIONAL CORP.            | COMPUTER SUPPORT, HARDWARE & SOFTWARE                     | D-25-072C              | \$ 26,051.00                |
| SAP PUBLIC SERVICES INC            | COMPUTER SUPPORT, HARDWARE & SOFTWARE                     | D-24-008               | \$ 17,726.28                |
| SHI INTERNATIONAL CORP.            | COMPUTER SUPPORT, HARDWARE & SOFTWARE                     | 25KTHRES               | \$ 1,892.24                 |
| WEST PUBLISHING CORPORATION        | COMPUTER SUPPORT, HARDWARE & SOFTWARE                     | 25KTHRES               | \$ 400.24                   |
|                                    | <b>COMPUTER SUPPORT, HARDWARE &amp; SOFTWARE TOTAL</b>    |                        | <b>\$ 46,069.76</b>         |
| A.P. CONSTRUCTION, INC.            | CONTRACT SERVICE EXPENSE                                  | D-23-086               | \$ 1,427,581.99             |
| SOUTH STATE, INC.                  | CONTRACT SERVICE EXPENSE                                  | D-25-034               | \$ 849,001.36               |
| A.P. CONSTRUCTION, INC.            | CONTRACT SERVICE EXPENSE                                  | D-25-036               | \$ 797,537.93               |
| SHIELDS BUSINESS SOLUTIONS, INC.   | CONTRACT SERVICE EXPENSE                                  | CEOEMG                 | \$ 33,435.14                |
| JAMES NOTTINGHAM                   | CONTRACT SERVICE EXPENSE                                  | D-23-082               | \$ 3,583.33                 |
| CONDUENT STATE & LOCAL SOLUTIONS   | CONTRACT SERVICE EXPENSE                                  | D-16-125               | \$ 1,125.44                 |
| AECOM TECHNICAL SERVICES, INC      | CONTRACT SERVICE EXPENSE                                  | 25KTHRES               | \$ 546.36                   |
|                                    | <b>CONTRACT SERVICE EXPENSE TOTAL</b>                     |                        | <b>\$ 3,112,811.55</b>      |
| PRWT SERVICES INC                  | CONTRACTED P/T TOLL COLLECTORS                            | D-22-052               | \$ 300,189.12               |
|                                    | <b>CONTRACTED P/T TOLL COLLECTORS TOTAL</b>               |                        | <b>\$ 300,189.12</b>        |
| PRWT SERVICES INC                  | CONTRACTED TEMP HELP - TOLL COLLECTORS                    | D-22-052               | \$ 48,315.36                |
|                                    | <b>CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL</b>       |                        | <b>\$ 48,315.36</b>         |
| CONDUENT STATE & LOCAL SOLUTIONS   | CONTRACTORS - EZP VPC                                     | D-16-125               | \$ 282,506.13               |
|                                    | <b>CONTRACTORS - EZP VPC TOTAL</b>                        |                        | <b>\$ 282,506.13</b>        |
| CONDUENT STATE & LOCAL SOLUTIONS   | CONTRACTORS - EZP WALK IN CSC                             | D-16-125               | \$ 40,848.22                |
|                                    | <b>CONTRACTORS - EZP WALK IN CSC TOTAL</b>                |                        | <b>\$ 40,848.22</b>         |

|                                     |                                                               |           |    |                     |    |
|-------------------------------------|---------------------------------------------------------------|-----------|----|---------------------|----|
| PAYMENTECH                          | CREDIT CARD FEES                                              | NONE      | \$ | 1,159.32            |    |
| AMERICAN EXPRESS                    | CREDIT CARD FEES                                              | NONE      | \$ | 49.73               |    |
|                                     | <b>CREDIT CARD FEES TOTAL</b>                                 |           | \$ | <b>1,199.65</b>     |    |
| CJ MAINTENANCE INC                  | CUSTODIAL SERVICES                                            | D-25-059  | \$ | 49,091.09           |    |
| CJ MAINTENANCE INC                  | CUSTODIAL SERVICES                                            | D-20-068  | \$ | 5,239.40            |    |
|                                     | <b>CUSTODIAL SERVICES TOTAL</b>                               |           | \$ | <b>54,330.49</b>    |    |
| JOHNSON CONTROLS US HOLDINGS LLC    | DATA PROC SRVS & SW                                           | D-25-094D | \$ | 42,797.00           |    |
| SHI INTERNATIONAL CORP.             | DATA PROC SRVS & SW                                           | 25KTHRES  | \$ | 20,577.10           |    |
| CROWN CASTLE INTERNATION CORP       | DATA PROC SRVS & SW                                           | D-18-074  | \$ | 11,308.00           |    |
| CANON U.S.A., INC.                  | DATA PROC SRVS & SW                                           | 25KTHRES  | \$ | 8,393.86            |    |
|                                     | <b>DATA PROC SRVS &amp; SW TOTAL</b>                          |           | \$ | <b>83,075.96</b>    |    |
| LIRO ENGINEERS, INC.                | DELEADING AND REPAINTING                                      | D-24-113  | \$ | 249,355.82          | ** |
| BURNS ENGINEERING, INC.             | DELEADING AND REPAINTING                                      | D-21-014  | \$ | 3,802.34            | ** |
| AECOM TECHNICAL SERVICES, INC       | DELEADING AND REPAINTING                                      | D-24-117A | \$ | 2,364.78            | ** |
|                                     | <b>DELEADING AND REPAINTING TOTAL</b>                         |           | \$ | <b>255,522.94</b>   |    |
| HNTB CORPORATION                    | DRPA PATCO INTERLOCKING AND TRACK REHAB                       | D-20-029  | \$ | 8,016.61            | ** |
|                                     | <b>DRPA PATCO INTERLOCKING AND TRACK REHAB TOTAL</b>          |           | \$ | <b>8,016.61</b>     |    |
| UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL                                          | 25KTHRES  | \$ | 12,707.10           |    |
| TURTLE & HUGHES, INC.               | ELEC EQP/SUPP-NO CBL                                          | 25KTHRES  | \$ | 2,740.74            |    |
| DENNEY ELECTRIC SUPPLY OF AMBLER,   | ELEC EQP/SUPP-NO CBL                                          | 25KTHRES  | \$ | 909.30              |    |
| THE COLONIAL ELECTRIC SUPPLY COMPAN | ELEC EQP/SUPP-NO CBL                                          | 25KTHRES  | \$ | 807.68              |    |
| TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL                                          | 25KTHRES  | \$ | 211.68              |    |
|                                     | <b>ELEC EQP/SUPP-NO CBL TOTAL</b>                             |           | \$ | <b>17,376.50</b>    |    |
| UNITED ELECTRIC SUPPLY CO., INC.    | ELEC&SIG PARTS/MAINT                                          | 25KTHRES  | \$ | 2,785.95            |    |
| DAKTRONICS, INC                     | ELEC&SIG PARTS/MAINT                                          | D-25-072A | \$ | 2,550.00            |    |
|                                     | <b>ELEC&amp;SIG PARTS/MAINT TOTAL</b>                         |           | \$ | <b>5,335.95</b>     |    |
| PSE&G CO.                           | ELECTRICITY EXPENSE                                           | UTILITY   | \$ | 91,874.60           |    |
| PECO - PAYMENT PROCESSING           | ELECTRICITY EXPENSE                                           | UTILITY   | \$ | 27,435.75           |    |
| ATLANTIC CITY ELECTRIC              | ELECTRICITY EXPENSE                                           | UTILITY   | \$ | 17,167.98           |    |
| TOTALENERGIES STRONG, LLC           | ELECTRICITY EXPENSE                                           | UTILITY   | \$ | 7,458.76            |    |
|                                     | <b>ELECTRICITY EXPENSE TOTAL</b>                              |           | \$ | <b>143,937.09</b>   |    |
| ELITE ELEVATOR SERVICES LLC         | ELEVATRS & ESCALATRS                                          | D-24-082  | \$ | 3,691.50            |    |
|                                     | <b>ELEVATRS &amp; ESCALATRS TOTAL</b>                         |           | \$ | <b>3,691.50</b>     |    |
| WSP USA INC.                        | ENGINEERING SERVICES                                          | D-24-092  | \$ | 45,179.76           |    |
| HATCH ASSOCIATES CONSULTANTS, INC.  | ENGINEERING SERVICES                                          | D-24-092  | \$ | 41,872.70           |    |
| GREENMAN-PEDERSEN, INC.             | ENGINEERING SERVICES                                          | D-24-092  | \$ | 30,469.94           |    |
| BURNS ENGINEERING, INC.             | ENGINEERING SERVICES                                          | D-21-014  | \$ | 22,163.93           |    |
| FRENCH & PARRELLO ASSOCIATES, PA    | ENGINEERING SERVICES                                          | D-24-092  | \$ | 16,096.03           |    |
| PENNONI ASSOCIATES INC.             | ENGINEERING SERVICES                                          | D-17-093  | \$ | 6,338.40            |    |
| MICHAEL BAKER INTERNATIONAL INC     | ENGINEERING SERVICES                                          | D-24-092  | \$ | 4,274.34            |    |
| GANNETT FLEMING, INC.               | ENGINEERING SERVICES                                          | D-24-092  | \$ | 2,630.20            |    |
|                                     | <b>ENGINEERING SERVICES TOTAL</b>                             |           | \$ | <b>169,025.30</b>   |    |
| AXON ENTERPRISE INC                 | EQUIPMENT & TOOLS                                             | D-24-080  | \$ | 14,255.90           |    |
| TACTICAL PUBLIC SAFETY LLC          | EQUIPMENT & TOOLS                                             | D-23-032  | \$ | 8,573.48            |    |
| AMERICAN POWER LLC                  | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 2,727.00            |    |
| MATHESON TRI-GAS INC                | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 1,578.73            |    |
| SUPREME SAFETY, INC                 | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 1,290.00            |    |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 1,053.50            |    |
| UNITED ELECTRIC SUPPLY CO., INC.    | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 905.58              |    |
| DIVAL SAFETY EQUIPMENT              | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 700.00              |    |
| T. FRANK MCCALL'S, INC.             | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 668.16              |    |
| ANA SOURCING LLC                    | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 641.44              |    |
| ANA SOURCING LLC                    | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 619.98              |    |
| GRAYBAR ELECTRIC CO INC             | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 550.10              |    |
| COLLINGS CONTRACTING TECHNOLOGIES,  | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 545.50              |    |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 319.20              |    |
| THE SHERWIN WILLIAMS COMPANY        | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 256.20              |    |
| CONIGLIO & CONIGLIO, INC.           | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 230.50              |    |
| SLATEBELT SAFETY                    | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 217.00              |    |
| FASTENAL COMPANY                    | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 186.30              |    |
| CARR'S HARDWARE                     | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 179.64              |    |
| THE HILLER COMPANIES LLC            | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 125.00              |    |
| UNITED ELECTRIC SUPPLY CO., INC.    | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 78.20               |    |
| ONE CALL CONCEPTS, INC.             | EQUIPMENT & TOOLS                                             | 25KTHRES  | \$ | 38.00               |    |
|                                     | <b>EQUIPMENT &amp; TOOLS TOTAL</b>                            |           | \$ | <b>35,739.41</b>    |    |
| NJ E-ZPASS                          | E-ZPASS CREDIT CARD FEES                                      | D-16-125  | \$ | 1,200,647.01        |    |
| CONDUENT STATE & LOCAL SOLUTIONS    | E-ZPASS CREDIT CARD FEES                                      | D-16-125  | \$ | 16,457.80           |    |
|                                     | <b>E-ZPASS CREDIT CARD FEES TOTAL</b>                         |           | \$ | <b>1,217,104.81</b> |    |
| INDOORMEDIA INC                     | FARE COLLECTION EQP                                           | 25KTHRES  | \$ | 2,250.00            |    |
| EMERALD BUSINESS SUPPLY INC.        | FARE COLLECTION EQP                                           | 25KTHRES  | \$ | 516.48              |    |
|                                     | <b>FARE COLLECTION EQP TOTAL</b>                              |           | \$ | <b>2,766.48</b>     |    |
| PENNONI ASSOCIATES INC.             | FENDER & PIER REHABILITATION (WWB & BFB)                      | D-23-114  | \$ | 439,453.34          | ** |
|                                     | <b>FENDER &amp; PIER REHABILITATION (WWB &amp; BFB) TOTAL</b> |           | \$ | <b>439,453.34</b>   |    |
| CHI CONSULTING ENGINEERS LLC        | FINGER JOINT REHABILITATION                                   | D-21-014  | \$ | 2,849.70            | ** |
|                                     | <b>FINGER JOINT REHABILITATION TOTAL</b>                      |           | \$ | <b>2,849.70</b>     |    |
| TRI STEEL CORPORATION               | FOOTWALK DECORATIVE HANDRAIL CASTING REP                      | 25KTHRES  | \$ | 2,073.00            | ** |
|                                     | <b>FOOTWALK DECORATIVE HANDRAIL CASTING REP TOTAL</b>         |           | \$ | <b>2,073.00</b>     |    |
| GRAYBAR ELECTRIC CO INC             | FOOTWALK LIGHTING WIRING HARNESS UPGRADE                      | D-25-061B | \$ | 34,362.52           | ** |
|                                     | <b>FOOTWALK LIGHTING WIRING HARNESS UPGRADE TOTAL</b>         |           | \$ | <b>34,362.52</b>    |    |
| EAST RIVER ENERGY, INC.             | FUEL- DIESEL                                                  | D-24-005  | \$ | 4,035.61            |    |
|                                     | <b>FUEL- DIESEL TOTAL</b>                                     |           | \$ | <b>4,035.61</b>     |    |
| EAST RIVER ENERGY, INC.             | FUEL- GASOLINE                                                | D-24-005  | \$ | 27,002.18           |    |
|                                     | <b>FUEL- GASOLINE TOTAL</b>                                   |           | \$ | <b>27,002.18</b>    |    |
| PARKER MCCAY P.A.                   | GLASSBORO-CAMDEN LINE                                         | D-24-128  | \$ | 632.50              | ** |
|                                     | <b>GLASSBORO-CAMDEN LINE TOTAL</b>                            |           | \$ | <b>632.50</b>       |    |
| SYMETRA LIFE INSURANCE COMP.        | GROUP LIFE & ACCIDENT INSURANCE PAYABLE                       | D-23-060  | \$ | 131,072.38          |    |
|                                     | <b>GROUP LIFE &amp; ACCIDENT INSURANCE PAYABLE TOTAL</b>      |           | \$ | <b>131,072.38</b>   |    |
| STV INCORPORATED                    | HADDONFIELD DRAINAGE IMPROVEMENTS                             | D-24-092  | \$ | 54,599.04           | ** |
| DEWBERRY ENGINEERS INC              | HADDONFIELD DRAINAGE IMPROVEMENTS                             | D-24-092  | \$ | 27,601.26           | ** |
| DEWBERRY ENGINEERS INC              | HADDONFIELD DRAINAGE IMPROVEMENTS                             | D-21-014  | \$ | 2,618.71            | ** |

|                                     |                                                                |           |    |                     |
|-------------------------------------|----------------------------------------------------------------|-----------|----|---------------------|
| PSE&G CO.                           | HADDONFIELD DRAINAGE IMPROVEMENTS TOTAL                        |           | \$ | 84,819.01           |
| PHILADELPHIA GAS WORKS              | HEATING EXPENSE                                                | UTILITY   | \$ | 64,994.23           |
| SOUTH JERSEY GAS COMPANY            | HEATING EXPENSE                                                | UTILITY   | \$ | 14,432.17           |
|                                     | HEATING EXPENSE                                                | UTILITY   | \$ | 3,968.45            |
|                                     | <b>HEATING EXPENSE TOTAL</b>                                   |           | \$ | <b>83,394.85</b>    |
| CARRIER CORPORATION                 | HVAC                                                           | 25KTHRES  | \$ | 7,376.00            |
|                                     | <b>HVAC TOTAL</b>                                              |           | \$ | <b>7,376.00</b>     |
| PARAGON ASSET RECOVERY SERVICES, LL | INSURANCE - VEHICLES                                           | D-24-096  | \$ | 2,500.00            |
|                                     | <b>INSURANCE - VEHICLES TOTAL</b>                              |           | \$ | <b>2,500.00</b>     |
| PORT AUTHORITY TRANSIT CORPORATION  | INTERCOMPANY TRANSFERS                                         | NONE      | \$ | 2,560,388.33        |
|                                     | <b>INTERCOMPANY TRANSFERS TOTAL</b>                            |           | \$ | <b>2,560,388.33</b> |
| PORT AUTHORITY TRANSIT CORPORATION  | INTERCOMPANY TRANSFERS - CAPITAL                               | NONE      | \$ | 1,571,717.41        |
|                                     | <b>INTERCOMPANY TRANSFERS - CAPITAL TOTAL</b>                  |           | \$ | <b>1,571,717.41</b> |
| CONNER STRONG & BUCKELEW, LLC       | INVESTMENT IN PATCO                                            | NONE      | \$ | 509,654.61          |
| PHOENIX BUSINESS INC                | INVESTMENT IN PATCO                                            | NONE      | \$ | 16,844.52           |
| SCIBAL ASSOCIATES INC               | INVESTMENT IN PATCO                                            | NONE      | \$ | 13,356.27           |
| SAP PUBLIC SERVICES INC             | INVESTMENT IN PATCO                                            | NONE      | \$ | 9,544.92            |
| ISEARCH PARTNERS INC                | INVESTMENT IN PATCO                                            | NONE      | \$ | 6,459.60            |
| ACCOUNTANTS FOR YOU, INC            | INVESTMENT IN PATCO                                            | NONE      | \$ | 6,349.56            |
| CANON FINANCIAL SERVICES INC        | INVESTMENT IN PATCO                                            | NONE      | \$ | 2,486.75            |
| VERIZON                             | INVESTMENT IN PATCO                                            | NONE      | \$ | 686.71              |
|                                     | <b>INVESTMENT IN PATCO TOTAL</b>                               |           | \$ | <b>565,382.94</b>   |
| Y-PERS, INC.                        | JANITORIAL SUPPLIES                                            | 25KTHRES  | \$ | 4,935.50            |
| ANA SOURCING LLC                    | JANITORIAL SUPPLIES                                            | 25KTHRES  | \$ | 151.20              |
|                                     | <b>JANITORIAL SUPPLIES TOTAL</b>                               |           | \$ | <b>5,086.70</b>     |
| SHI INTERNATIONAL CORP.             | LEGAL SOFTWARE                                                 | D-24-088  | \$ | 41,796.00           |
|                                     | <b>LEGAL SOFTWARE TOTAL</b>                                    |           | \$ | <b>41,796.00</b>    |
| ST ENGINEERING URBAN SOLUTIONS USA  | MAINT. FEE - TOLL COLLECTION EQUIP                             | D-25-093  | \$ | 88,035.00           |
|                                     | <b>MAINT. FEE - TOLL COLLECTION EQUIP TOTAL</b>                |           | \$ | <b>88,035.00</b>    |
| JOHNSON CONTROLS US HOLDINGS LLC    | MAINT/REPAIR-BLDG                                              | 25KTHRES  | \$ | 550.00              |
|                                     | <b>MAINT/REPAIR-BLDG TOTAL</b>                                 |           | \$ | <b>550.00</b>       |
| PREMIUM POWER SERVICES LLC          | MAINT/REPAIR-ELECT.                                            | D-24-122  | \$ | 593.00              |
|                                     | <b>MAINT/REPAIR-ELECT. TOTAL</b>                               |           | \$ | <b>593.00</b>       |
| KASER MECHANICAL, LLC               | MAINTENANCE BUILDING BOILER                                    | D-24-012  | \$ | 88,902.60           |
|                                     | <b>MAINTENANCE BUILDING BOILER TOTAL</b>                       |           | \$ | <b>88,902.60</b>    |
| ZONE STRIPING, INC.                 | MARKING, STENC. DEVS                                           | 25KTHRES  | \$ | 2,375.00            |
|                                     | <b>MARKING, STENC. DEVS TOTAL</b>                              |           | \$ | <b>2,375.00</b>     |
| QUEST SAFETY PRODUCTS, INC.         | MATERIAL INVENTORY                                             | 25KTHRES  | \$ | 87.08               |
| CONIGLIO & CONIGLIO, INC.           | MATERIAL INVENTORY                                             | 25KTHRES  | \$ | 15.00               |
|                                     | <b>MATERIAL INVENTORY TOTAL</b>                                |           | \$ | <b>102.08</b>       |
| FULTON FOODS LLC                    | MEETING EXPENSES                                               | 25KTHRES  | \$ | 5,950.40            |
|                                     | <b>MEETING EXPENSES TOTAL</b>                                  |           | \$ | <b>5,950.40</b>     |
| INTERNATIONAL RISK MANAGEMENT INSTI | MEMBERSHIPS & SUBSCRIPTIONS                                    | 25KTHRES  | \$ | 7,168.00            |
| AMERICAN SOCIETY OF CIVIL ENGINEERS | MEMBERSHIPS & SUBSCRIPTIONS                                    | 25KTHRES  | \$ | 2,453.00            |
| DIRECTV                             | MEMBERSHIPS & SUBSCRIPTIONS                                    | 25KTHRES  | \$ | 1,109.88            |
| PENNSYLVANIA BAR ASSOCIATION        | MEMBERSHIPS & SUBSCRIPTIONS                                    | 25KTHRES  | \$ | 375.00              |
|                                     | <b>MEMBERSHIPS &amp; SUBSCRIPTIONS TOTAL</b>                   |           | \$ | <b>11,105.88</b>    |
| JOSEPH FAZZIO INC.                  | METALS                                                         | 25KTHRES  | \$ | 16,624.85           |
| PENNSYLVANIA STEEL COMPANY INC.     | METALS                                                         | 25KTHRES  | \$ | 7,129.50            |
|                                     | <b>METALS TOTAL</b>                                            |           | \$ | <b>23,754.35</b>    |
| WELLS FARGO BANK, NA                | NET PAYROLL                                                    | NONE      | \$ | 3,369,608.32        |
| TD BANK, N.A.                       | NET PAYROLL                                                    | NONE      | \$ | 4,400.66            |
|                                     | <b>NET PAYROLL TOTAL</b>                                       |           | \$ | <b>3,374,008.98</b> |
| CONDUENT STATE & LOCAL SOLUTIONS    | NJ CSC TRANSACTIONS                                            | D-16-125  | \$ | 85,387.24           |
|                                     | <b>NJ CSC TRANSACTIONS TOTAL</b>                               |           | \$ | <b>85,387.24</b>    |
| W.B. MASON CO. INC                  | OFFICE SUPPLIES                                                | D-23-121  | \$ | 2,573.04            |
| W.B. MASON CO. INC                  | OFFICE SUPPLIES                                                | D-25-043C | \$ | 782.20              |
| QUEST SAFETY PRODUCTS, INC.         | OFFICE SUPPLIES                                                | 25KTHRES  | \$ | 202.00              |
| W.W. GRAINGER INC.                  | OFFICE SUPPLIES                                                | 25KTHRES  | \$ | 133.74              |
| CANON FINANCIAL SERVICES INC        | OFFICE SUPPLIES                                                | D-21-121  | \$ | 34.04               |
|                                     | <b>OFFICE SUPPLIES TOTAL</b>                                   |           | \$ | <b>3,725.02</b>     |
| CITY OF CAMDEN REDEVELOPMENT AGENCY | OPC - REDEVELOPMENT FEE                                        | D-13-015  | \$ | 181,666.67          |
|                                     | <b>OPC - REDEVELOPMENT FEE TOTAL</b>                           |           | \$ | <b>181,666.67</b>   |
| NEWMARK                             | OPC - STATE OF NJ 4TH FLOOR WORK - APPLICATION #1              | NONE      | \$ | 59,826.00           |
|                                     | <b>OPC - STATE OF NJ 4TH FLOOR WORK - APPLICATION #1 TOTAL</b> |           | \$ | <b>59,826.00</b>    |
| NEWMARK                             | OPC - STATE OF NJ 4TH FLOOR WORK - APPLICATION #2              | NONE      | \$ | 890.00              |
|                                     | <b>OPC - STATE OF NJ 4TH FLOOR WORK - APPLICATION #2 TOTAL</b> |           | \$ | <b>890.00</b>       |
| NEWMARK                             | OPC - STATE OF NJ 4TH FLOOR WORK - CABLING                     | NONE      | \$ | 9,630.00            |
|                                     | <b>OPC - STATE OF NJ 4TH FLOOR WORK - CABLING TOTAL</b>        |           | \$ | <b>9,630.00</b>     |
| PENNONI ASSOCIATES INC.             | OPC LOADING DOCK REHABILITATION                                | D-24-092  | \$ | 1,487.84            |
|                                     | <b>OPC LOADING DOCK REHABILITATION TOTAL</b>                   |           | \$ | <b>1,487.84</b>     |
| BURNS ENGINEERING, INC.             | PA SUBSTATIONS REHABILITATION                                  | D-24-092  | \$ | 1,017.41            |
| REMINGTON & VERNICK ENGINEERS II,   | PA SUBSTATIONS REHABILITATION                                  | D-21-014  | \$ | 477.19              |
|                                     | <b>PA SUBSTATIONS REHABILITATION TOTAL</b>                     |           | \$ | <b>1,494.60</b>     |
| KS ENGINEERS, P.C.                  | PA SUBSTRUCTURE PRESERVATION                                   | D-21-014  | \$ | 6,453.31            |
|                                     | <b>PA SUBSTRUCTURE PRESERVATION TOTAL</b>                      |           | \$ | <b>6,453.31</b>     |
| MICHAEL BAKER INTERNATIONAL INC     | PATCO ROOF REPLACEMENT                                         | D-23-113  | \$ | 225,659.01          |
|                                     | <b>PATCO ROOF REPLACEMENT TOTAL</b>                            |           | \$ | <b>225,659.01</b>   |
| BROWN & CONNERY LLP                 | PATCO ROW EMBANKMENT - PHASE 5                                 | D-24-128  | \$ | 55.00               |
|                                     | <b>PATCO ROW EMBANKMENT - PHASE 5 TOTAL</b>                    |           | \$ | <b>55.00</b>        |
| INTERNAL REVENUE SERVICE            | PAYROLL TAXES                                                  | NONE      | \$ | 1,370,436.24        |
| TREASURER - STATE OF NEW JERSEY     | PAYROLL TAXES                                                  | NONE      | \$ | 150,830.68          |
| PA DEPT OF REVENUE                  | PAYROLL TAXES                                                  | NONE      | \$ | 47,381.01           |
| CITY OF PHILADELPHIA                | PAYROLL TAXES                                                  | NONE      | \$ | 43,497.83           |
|                                     | <b>PAYROLL TAXES TOTAL</b>                                     |           | \$ | <b>1,612,145.76</b> |
| PNC BANK P-CARD                     | P-CARD PURCHASES                                               | NONE      | \$ | 188,079.38          |
|                                     | <b>P-CARD PURCHASES TOTAL</b>                                  |           | \$ | <b>188,079.38</b>   |
| NJ DIV OF PENSION AND BENEFITS      | PENSION                                                        | NONE      | \$ | 42,465.98           |
|                                     | <b>PENSION TOTAL</b>                                           |           | \$ | <b>42,465.98</b>    |
| STV INCORPORATED                    | PHILADELPHIA SUBWAY SIGNAL CABLE                               | D-24-092  | \$ | 18,918.38           |

|                                     |                                                    |           |    |              |    |
|-------------------------------------|----------------------------------------------------|-----------|----|--------------|----|
| INTERCON TRUCK EQUIPMENT INC        | PHILADELPHIA SUBWAY SIGNAL CABLE TOTAL             |           | \$ | 18,918.38    |    |
|                                     | PLATFORM TRUCK                                     | D-25-021  | \$ | 159,625.00   | ** |
| CONNER STRONG & BUCKELEW, LLC       | PLATFORM TRUCK TOTAL                               |           | \$ | 159,625.00   |    |
| CONNER STRONG & BUCKELEW, LLC       | PREPAID INSURANCE                                  | D-25-101  | \$ | 4,592,777.80 |    |
| CONNER STRONG & BUCKELEW, LLC       | PREPAID INSURANCE                                  | D-25-102  | \$ | 95,006.58    |    |
|                                     | PREPAID INSURANCE                                  | D-25-088  | \$ | 25,385.00    |    |
|                                     | PREPAID INSURANCE TOTAL                            |           | \$ | 4,713,169.38 |    |
| W.B. MASON CO. INC                  | PRINTING SERVICE SUPPLIES                          | D-25-043C | \$ | 853.56       |    |
|                                     | PRINTING SERVICE SUPPLIES TOTAL                    |           | \$ | 853.56       |    |
| JOHN F. LOTIERZO                    | PROFESSIONAL FEES - CONSULTING                     | D-25-010A | \$ | 8,159.00     |    |
| ROBERT T. GORMAN                    | PROFESSIONAL FEES - CONSULTING                     | D-25-052A | \$ | 8,038.50     |    |
| MARIANNE FORTINO                    | PROFESSIONAL FEES - CONSULTING                     | D-25-094G | \$ | 3,659.76     |    |
|                                     | PROFESSIONAL FEES - CONSULTING TOTAL               |           | \$ | 19,857.26    |    |
| GALLAGHER BENEFIT SERVICES, INC     | PROFESSIONAL FEES - INS BROKERS                    | D-23-061  | \$ | 27,187.50    |    |
| SCIBAL ASSOCIATES INC               | PROFESSIONAL FEES - INS BROKERS                    | D-22-036  | \$ | 14,819.73    |    |
|                                     | PROFESSIONAL FEES - INS BROKERS TOTAL              |           | \$ | 42,007.23    |    |
| COZEN O'CONNOR                      | PROFESSIONAL FEES - LEGAL COSTS                    | D-24-128  | \$ | 4,552.50     |    |
| DILWORTH PAXSON LLP                 | PROFESSIONAL FEES - LEGAL COSTS                    | D-24-128  | \$ | 4,113.46     |    |
| DUANE MORRIS LLP                    | PROFESSIONAL FEES - LEGAL COSTS                    | D-24-128  | \$ | 4,015.00     |    |
| ARCHER & GREINER, PC                | PROFESSIONAL FEES - LEGAL COSTS                    | D-24-128  | \$ | 3,198.53     |    |
| BROWN & CONNERY LLP                 | PROFESSIONAL FEES - LEGAL COSTS                    | D-24-128  | \$ | 3,063.10     |    |
| STRADLEY RONON STEVENS & YOUNG, LLP | PROFESSIONAL FEES - LEGAL COSTS                    | D-24-128  | \$ | 2,615.00     |    |
| OBERMAYER REBMANN MAXWELL           | PROFESSIONAL FEES - LEGAL COSTS                    | D-24-128  | \$ | 346.00       |    |
|                                     | PROFESSIONAL FEES - LEGAL COSTS TOTAL              |           | \$ | 21,903.59    |    |
| INTERSTATE MOBILE CARE, INC.        | PROFESSIONAL FEES - MEDICAL                        | P-21-008  | \$ | 17,222.00    |    |
|                                     | PROFESSIONAL FEES - MEDICAL TOTAL                  |           | \$ | 17,222.00    |    |
| SOUTH JERSEY TRANSIT PARTNERS       | PROFESSIONAL SERVICES                              | NONE      | \$ | 651,077.42   |    |
| HNTB CORPORATION                    | PROFESSIONAL SERVICES                              | D-25-026  | \$ | 122,528.86   |    |
| REMINGTON & VERNICK ENGINEERS II,   | PROFESSIONAL SERVICES                              | D-23-051  | \$ | 86,936.33    |    |
| CONSOLIDATED RAIL CORPORATION       | PROFESSIONAL SERVICES                              | NONE      | \$ | 57,543.71    |    |
| JACOBS ENGINEERING GROUP INC.       | PROFESSIONAL SERVICES                              | D-18-084  | \$ | 50,661.81    |    |
| THE GORDIAN GROUP, INC.             | PROFESSIONAL SERVICES                              | D-25-034  | \$ | 42,450.07    |    |
| NEW JERSEY TURNPIKE AUTHORITY       | PROFESSIONAL SERVICES                              | D-16-125  | \$ | 35,142.89    |    |
| AECOM TECHNICAL SERVICES, INC       | PROFESSIONAL SERVICES                              | D-25-026  | \$ | 24,665.33    |    |
| JACOBS ENGINEERING GROUP INC.       | PROFESSIONAL SERVICES                              | D-22-014  | \$ | 16,062.91    |    |
| JENNIFER KELLY                      | PROFESSIONAL SERVICES                              | D-21-036D | \$ | 8,697.02     |    |
| BENEFIT HARBOR LP                   | PROFESSIONAL SERVICES                              | D-22-059  | \$ | 7,628.48     |    |
| WASTE MANAGEMENT OF NEW JERSEY, INC | PROFESSIONAL SERVICES                              | D-24-123  | \$ | 7,193.56     |    |
| ANTHONY T GALINDO                   | PROFESSIONAL SERVICES                              | 25KTHRES  | \$ | 7,000.00     |    |
| BOWMAN CONSULTING GROUP LTD         | PROFESSIONAL SERVICES                              | D-21-014  | \$ | 2,303.20     |    |
| RELX INC                            | PROFESSIONAL SERVICES                              | D-24-093C | \$ | 1,171.00     |    |
| TRI-COUNTY TERMITE & PEST CONTROL,  | PROFESSIONAL SERVICES                              | 25KTHRES  | \$ | 275.00       |    |
| WSP USA INC.                        | PROFESSIONAL SERVICES                              | D-22-014  | \$ | 270.11       |    |
|                                     | PROFESSIONAL SERVICES TOTAL                        |           | \$ | 1,121,607.70 |    |
| GRM INFORMATION MANAGEMENT SERVICES | RECORDS MANAGEMENT FEES                            | D-20-090  | \$ | 23.44        |    |
|                                     | RECORDS MANAGEMENT FEES TOTAL                      |           | \$ | 23.44        |    |
| HNTB CORPORATION                    | REOPENING FRANKLIN SQUARE                          | D-22-002  | \$ | 6,963.36     | ** |
|                                     | REOPENING FRANKLIN SQUARE TOTAL                    |           | \$ | 6,963.36     |    |
| DRAEGER INC                         | REPAIRS AND MAINTENANCE - OTHER                    | 25KTHRES  | \$ | 400.00       |    |
|                                     | REPAIRS AND MAINTENANCE - OTHER TOTAL              |           | \$ | 400.00       |    |
| WSP USA INC.                        | RIGHT OF WAY IMPROVEMENTS                          | D-22-014  | \$ | 7,799.30     | ** |
|                                     | RIGHT OF WAY IMPROVEMENTS TOTAL                    |           | \$ | 7,799.30     |    |
| HNTB CORPORATION                    | SMOKE & FIRE CONTROL, FORCED AIR VENTILATION       | D-24-092  | \$ | 146,467.08   | ** |
|                                     | SMOKE & FIRE CONTROL, FORCED AIR VENTILATION TOTAL |           | \$ | 146,467.08   |    |
| MID-SOUTH METAL PRODUCTS, INC.      | STORAGE SHED REPLACEMENT                           | 25KTHRES  | \$ | 16,595.00    | ** |
|                                     | STORAGE SHED REPLACEMENT TOTAL                     |           | \$ | 16,595.00    |    |
| THORNTON TOMASETTI, INC.            | SUSPENSION CABLE INSPECT/DESIGN                    | D-16-022  | \$ | 88,671.61    | ** |
| THORNTON TOMASETTI, INC.            | SUSPENSION CABLE INSPECT/DESIGN                    | D-22-039  | \$ | 23,496.54    | ** |
| THORNTON TOMASETTI, INC.            | SUSPENSION CABLE INSPECT/DESIGN                    | D-22-039  | \$ | 4,017.42     | ** |
|                                     | SUSPENSION CABLE INSPECT/DESIGN TOTAL              |           | \$ | 116,185.57   |    |
| GREENMAN-PEDERSEN, INC.             | SUSPENSION SPANS REHABILITATION                    | D-19-132  | \$ | 234,048.86   | ** |
| AECOM TECHNICAL SERVICES, INC       | SUSPENSION SPANS REHABILITATION                    | D-21-014  | \$ | 3,096.91     | ** |
| ARCHER & GREINER, PC                | SUSPENSION SPANS REHABILITATION                    | D-24-128  | \$ | 220.00       | ** |
|                                     | SUSPENSION SPANS REHABILITATION TOTAL              |           | \$ | 237,365.77   |    |
| INTERCON TRUCK EQUIPMENT INC        | T480 DUMP TRUCK                                    | D-25-014  | \$ | 166,450.00   | ** |
|                                     | T480 DUMP TRUCK TOTAL                              |           | \$ | 166,450.00   |    |
| PHOENIX BUSINESS INC                | TECHNOLOGY SERVICE CONTRACTS                       | D-24-090  | \$ | 31,282.68    |    |
|                                     | TECHNOLOGY SERVICE CONTRACTS TOTAL                 |           | \$ | 31,282.68    |    |
| VERIZON WIRELESS                    | TELEPHONE & TELECOM EXPENSE                        | UTILITY   | \$ | 17,772.43    |    |
| VERIZON BUSINESS                    | TELEPHONE & TELECOM EXPENSE                        | UTILITY   | \$ | 4,725.74     |    |
| VERIZON                             | TELEPHONE & TELECOM EXPENSE                        | UTILITY   | \$ | 2,481.87     |    |
| ZAYO GROUP HOLDINGS INC             | TELEPHONE & TELECOM EXPENSE                        | 25KTHRES  | \$ | 517.20       |    |
|                                     | TELEPHONE & TELECOM EXPENSE TOTAL                  |           | \$ | 25,497.24    |    |
| FULTON FOODS LLC                    | TEMP SERVICES                                      | 25KTHRES  | \$ | 3,953.00     |    |
| ACCOUNTANTS FOR YOU, INC            | TEMP SERVICES                                      | D-25-048  | \$ | 1,494.97     |    |
|                                     | TEMP SERVICES TOTAL                                |           | \$ | 5,447.97     |    |
| ONE CALL CONCEPTS, INC.             | TESTING AND INSPECTION FEES                        | 25KTHRES  | \$ | 7.60         |    |
|                                     | TESTING AND INSPECTION FEES TOTAL                  |           | \$ | 7.60         |    |
| CORNELL & COMPANY, INC.             | TOWER LINK REHABILITATION - PHASE 2                | D-24-114  | \$ | 287,816.40   | ** |
| HNTB CORPORATION                    | TOWER LINK REHABILITATION - PHASE 2                | D-24-115  | \$ | 85,829.13    | ** |
|                                     | TOWER LINK REHABILITATION - PHASE 2 TOTAL          |           | \$ | 373,645.53   |    |
| TRANSPO INDUSTRIES INC              | TRAFFIC CONTROL DEVICES                            | D-24-084  | \$ | 7,125.00     |    |
| U.S. MUNICIPAL SUPPLY, INC.         | TRAFFIC CONTROL DEVICES                            | 25KTHRES  | \$ | 2,212.00     |    |
|                                     | TRAFFIC CONTROL DEVICES TOTAL                      |           | \$ | 9,337.00     |    |
| CAMDEN COUNTY COLLEGE               | TRAINING REGISTRATION FEES                         | 25KTHRES  | \$ | 16,150.00    |    |
|                                     | TRAINING REGISTRATION FEES TOTAL                   |           | \$ | 16,150.00    |    |
| ROBERT P. HICKS JR                  | TRAVEL EXPENSES                                    | 25KTHRES  | \$ | 661.60       |    |
| ANNETTE MELENDEZ-FREEMAN            | TRAVEL EXPENSES                                    | 25KTHRES  | \$ | 523.98       |    |
| RICHARD F. TIGHE                    | TRAVEL EXPENSES                                    | 25KTHRES  | \$ | 78.70        |    |
| MATTHEW LICATA                      | TRAVEL EXPENSES                                    | 25KTHRES  | \$ | 44.30        |    |

|                                   |                                                        |           |                    |                         |    |
|-----------------------------------|--------------------------------------------------------|-----------|--------------------|-------------------------|----|
| BRIAN K. SPENCE                   | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 32.20                   |    |
| BRITTANY R. GARDNER               | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 28.20                   |    |
| HAYLEE J. COURANT                 | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 114                     |    |
| SABRINA M. SPEI                   | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 25.90                   |    |
| PATRICIA A. FULLMER               | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 23.38                   |    |
| CATHERINE M. BURNS                | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 15.95                   |    |
| JACQUELINE MULLEN                 | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 15.40                   |    |
| MONICA M. BROWN                   | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 15.40                   |    |
| CECILE S. WILKS                   | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 14.70                   |    |
| NIROBI K. MOORE                   | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 14.00                   |    |
| KAWANZA N. THURSTON               | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 14.00                   |    |
| NICOLE D. BECK                    | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 13.40                   |    |
| KIA A. MCCANTS                    | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 12.83                   |    |
| LATOYIA N. SHOCKLEY               | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 11.90                   |    |
| ROMEO H.C. GOHI                   | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 9.66                    |    |
| DARLEEN HART                      | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 6.53                    |    |
| DESTINY D. WOODWARD               | TRAVEL EXPENSES                                        | 25KTHRES  | \$                 | 4.20                    |    |
|                                   | <b>TRAVEL EXPENSES TOTAL</b>                           | 25KTHRES  | \$                 | 4.20                    |    |
|                                   | <b>TRAVEL EXPENSES TOTAL</b>                           |           | \$                 | <b>1,570.23</b>         |    |
| DAWN B. WHITON                    | TUITION REIMBURSEMENT EXPENSE                          | 25KTHRES  | \$                 | 612.00                  |    |
|                                   | <b>TUITION REIMBURSEMENT EXPENSE TOTAL</b>             |           | \$                 | <b>612.00</b>           |    |
| ACMACK CORP                       | UNIFORM CLEANING EXPENSE                               | 25KTHRES  | \$                 | 273.25                  |    |
|                                   | <b>UNIFORM CLEANING EXPENSE TOTAL</b>                  |           | \$                 | <b>273.25</b>           |    |
| PNC BANK P-CARD                   | UNIFORM EXPENSE                                        | NONE      | \$                 | 17,255.19               |    |
| PNC BANK P-CARD                   | UNIFORM EXPENSE                                        | 25KTHRES  | \$                 | 286.00                  |    |
|                                   | <b>UNIFORM EXPENSE TOTAL</b>                           |           | \$                 | <b>17,541.19</b>        |    |
| EMPLOYEE PASS THROUGH PAYMENTS    | UNION DUES EMPLOYEES CONTRIBUTIONS, ETC.               | NONE      | \$                 | 2,662,630.86            |    |
|                                   | <b>UNION DUES EMPLOYEES CONTRIBUTIONS, ETC. TOTAL</b>  |           | \$                 | <b>2,662,630.86</b>     |    |
| INTERCON TRUCK EQUIPMENT INC      | UTILITY BODY FOR RAIL TRUCK (PATCO)                    | D-25-024E | \$                 | 14,995.00               | ** |
|                                   | <b>UTILITY BODY FOR RAIL TRUCK (PATCO) TOTAL</b>       |           | \$                 | <b>14,995.00</b>        |    |
| URBAN ENGINEERS, INC.             | VIADUCT SUBSTRUCTURE PRESERVATION                      | D-25-039  | \$                 | 66,142.69               | ** |
|                                   | <b>VIADUCT SUBSTRUCTURE PRESERVATION TOTAL</b>         |           | \$                 | <b>66,142.69</b>        |    |
| CITY OF PHILA                     | WATER & SEWER EXPENSE                                  | UTILITY   | \$                 | 11,255.05               |    |
| CITY OF CAMDEN                    | WATER & SEWER EXPENSE                                  | UTILITY   | \$                 | 6,200.84                |    |
| CAMDEN COUNTY MUNICIPAL UTILITIES | WATER & SEWER EXPENSE                                  | UTILITY   | \$                 | 5,580.00                |    |
| MERCHANTVILLE-PENNSAUKEN WATER    | WATER & SEWER EXPENSE                                  | UTILITY   | \$                 | 2,335.75                |    |
| NEW JERSEY AMERICAN WATER         | WATER & SEWER EXPENSE                                  | UTILITY   | \$                 | 1,399.01                |    |
|                                   | <b>WATER &amp; SEWER EXPENSE TOTAL</b>                 |           | \$                 | <b>26,770.65</b>        |    |
| TRANSYSTEMS CORPORATION           | WESTMONT PLATFORM HEADHOUSES                           | D-21-014  | \$                 | 8,643.82                | ** |
| TRANSYSTEMS CORPORATION           | WESTMONT PLATFORM HEADHOUSES                           | D-21-014  | \$                 | 164.02                  | ** |
|                                   | <b>WESTMONT PLATFORM HEADHOUSES TOTAL</b>              |           | \$                 | <b>8,807.84</b>         |    |
| TRANSYSTEMS CORPORATION           | WOODCREST STATION PLATFORM REHABILITATION              | D-21-014  | \$                 | 5,100.90                | ** |
|                                   | <b>WOODCREST STATION PLATFORM REHABILITATION TOTAL</b> |           | \$                 | <b>5,100.90</b>         |    |
| SCIBAL ASSOCIATES INC             | WORKER'S COMP RESERVE                                  | D-22-036  | \$                 | 49,424.73               |    |
| COOPER LEVENSON, PA               | WORKER'S COMP RESERVE                                  | D-24-128  | \$                 | 14,723.50               |    |
| MALAMUT & ASSOCIATES, LLC         | WORKER'S COMP RESERVE                                  | D-24-128  | \$                 | 4,777.50                |    |
| AHMAD ZAFFARESE LLC               | WORKER'S COMP RESERVE                                  | D-24-128  | \$                 | 647.50                  |    |
| MALAMUT & ASSOCIATES, LLC         | WORKER'S COMP RESERVE                                  | D-22-001  | \$                 | 122.50                  |    |
|                                   | <b>WORKER'S COMP RESERVE TOTAL</b>                     |           | \$                 | <b>69,695.73</b>        |    |
|                                   |                                                        |           | <b>GRAND TOTAL</b> | <b>\$ 35,718,618.95</b> |    |

**DRPA MONTHLY LIST OF PREVIOUSLY  
APPROVED  
PURCHASE ORDERS & CONTRACTS**

## DRPA Monthly List of Previously Approved Purchase Order Contracts December 2025

| Purchasing Document | Document Date | Vendor/supplying plant                   | Material Group Desc. | Net Order Value |
|---------------------|---------------|------------------------------------------|----------------------|-----------------|
| 4500025471          |               |                                          |                      | 179.64          |
| 4500025471          | 12/1/2025     | 102708 CARR'S HARDWARE                   | PAINTING EQP/ACCESS  | 179.64          |
| 4500025472          |               |                                          |                      | 5,951.84        |
| 4500025472          | 12/1/2025     | 101476 UNITED ELECTRIC SUPPLY CO., INC.  | ELEC EQP/SUPP-NO CBL | 5,951.84        |
| 4500025473          |               |                                          |                      | 2,212.00        |
| 4500025473          | 12/1/2025     | 100484 U.S. MUNICIPAL SUPPLY, INC.       | TRAFFIC CTRL DEVICES | 2,212.00        |
| 4500025477          |               |                                          |                      | 7,605.00        |
| 4500025477          | 12/1/2025     | 103763 ON COMPUTER SERVICES LLC          | MAINT/REPAIR-POW EQP | 2,605.00        |
| 4500025477          | 12/1/2025     | 103763 ON COMPUTER SERVICES LLC          | MAINT/REPAIR-POW EQP | 2,500.00        |
| 4500025477          | 12/1/2025     | 103763 ON COMPUTER SERVICES LLC          | PWR TRANSMISSION EQP | 2,500.00        |
| 4500025484          |               |                                          |                      | 560.00          |
| 4500025484          | 12/3/2025     | 103055 POWERPAK CIVIL & SAFETY, LLC.     | 1ST AID & SAFETY EQP | 560.00          |
| 4500025485          |               |                                          |                      | 775.00          |
| 4500025485          | 12/3/2025     | 104088 GMES LLC                          | POLICE EQP AND SUPP  | 370.00          |
| 4500025485          | 12/3/2025     | 104088 GMES LLC                          | POLICE EQP AND SUPP  | 162.00          |
| 4500025485          | 12/3/2025     | 104088 GMES LLC                          | POLICE EQP AND SUPP  | 243.00          |
| 4500025487          |               |                                          |                      | 9,516.80        |
| 4500025487          | 12/3/2025     | 100270 LACAL EQUIPMENT INC               | AUTO ACCESSORIES     | 9,516.80        |
| 4500025489          |               |                                          |                      | 983.78          |
| 4500025489          | 12/3/2025     | 101476 UNITED ELECTRIC SUPPLY CO., INC.  | FASTENERS            | 78.20           |
| 4500025489          | 12/3/2025     | 101476 UNITED ELECTRIC SUPPLY CO., INC.  | NON ELECTRON-CBL/WRE | 905.58          |
| 4500025498          |               |                                          |                      | 12,777.79       |
| 4500025498          | 12/4/2025     | 100530 SHI INTERNATIONAL CORP.           | COMP HW/PERIPH-MICRO | 8,234.95        |
| 4500025498          | 12/4/2025     | 100530 SHI INTERNATIONAL CORP.           | COMP HW/PERIPH-MICRO | 1,103.80        |
| 4500025498          | 12/4/2025     | 100530 SHI INTERNATIONAL CORP.           | COMP HW/PERIPH-MICRO | 430.75          |
| 4500025498          | 12/4/2025     | 100530 SHI INTERNATIONAL CORP.           | COMP HW/PERIPH-MICRO | 1,116.05        |
| 4500025498          | 12/4/2025     | 100530 SHI INTERNATIONAL CORP.           | COMP HW/PERIPH-MICRO | 1,892.24        |
| 4500025501          |               |                                          |                      | 4,828.95        |
| 4500025501          | 12/5/2025     | 100525 Y-PERS, INC.                      | SALT-SODIUM CHLORIDE | 3,755.85        |
| 4500025501          | 12/5/2025     | 100525 Y-PERS, INC.                      | SALT-SODIUM CHLORIDE | 1,073.10        |
| 4500025502          |               |                                          |                      | 355.00          |
| 4500025502          | 12/5/2025     | 103485 DIVAL SAFETY EQUIPMENT            | 1ST AID & SAFETY EQP | 132.00          |
| 4500025502          | 12/5/2025     | 103485 DIVAL SAFETY EQUIPMENT            | 1ST AID & SAFETY EQP | 223.00          |
| 4500025507          |               |                                          |                      | 15,996.00       |
| 4500025507          | 12/8/2025     | 100530 SHI INTERNATIONAL CORP.           | COMP HW/PERIPH-MICRO | 15,000.00       |
| 4500025507          | 12/8/2025     | 100530 SHI INTERNATIONAL CORP.           | COMP HW/PERIPH-MICRO | 996.00          |
| 4500025509          |               |                                          |                      | 20,577.10       |
| 4500025509          | 12/8/2025     | 100530 SHI INTERNATIONAL CORP.           | DATA PROC SRVS & SW  | 20,577.10       |
| 4500025527          |               |                                          |                      | 516.48          |
| 4500025527          | 12/9/2025     | 101852 EMERALD BUSINESS SUPPLY INC.      | FARE COLLECTION EQP  | 516.48          |
| 4500025539          |               |                                          |                      | 4,043.65        |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 1,638.00        |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 2,025.00        |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 23.90           |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 65.90           |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 6.95            |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 23.95           |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 14.95           |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 20.00           |
| 4500025539          | 12/10/2025    | 104137 JIM D'S DPF CLEANING SERVICE, LLC | AUTO MAINT/RPR PRTS  | 225.00          |
| 4500025545          |               |                                          |                      | 629.70          |
| 4500025545          | 12/11/2025    | 100302 FELTON L. WALKER                  | AUTO ACCESSORIES     | 151.08          |
| 4500025545          | 12/11/2025    | 100302 FELTON L. WALKER                  | AUTO ACCESSORIES     | 478.62          |
| 4500025548          |               |                                          |                      | 18,178.00       |
| 4500025548          | 12/12/2025    | 104132 PIONEER MACHINE & TOOL CO INC     | ROAD/GRDS/PARK AREA  | 18,178.00       |
| 4500025559          |               |                                          |                      | 7,392.21        |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 1,504.57        |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 1,371.27        |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 306.96          |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 102.10          |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 252.94          |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 14.48           |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 3.52            |
| 4500025559          | 12/15/2025    | 101583 GRANTURK EQUIPMENT CO INC         | AUTO MAINT/RPR PRTS  | 11.80           |



## DRPA Monthly List of Previously Approved Purchase Order Contracts December 2025

|            |            |        |                                     |                      |           |
|------------|------------|--------|-------------------------------------|----------------------|-----------|
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 1.46      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 18.62     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 19.04     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 786.23    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 742.04    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 120.62    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 97.79     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 46.20     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 36.00     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 17.20     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 34.40     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 38.72     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 6.02      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 123.59    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 140.04    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 139.61    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 211.25    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 80.78     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 14.03     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 3.68      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 10.40     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 2.40      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 45.30     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 22.20     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 431.12    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 119.29    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 7.47      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 1.00      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 1.94      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 60.41     |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 116.86    |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 2.72      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 1.20      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 1.04      |
| 4500025559 | 12/15/2025 | 101583 | GRANTURK EQUIPMENT CO INC           | AUTO MAINT/RPR PRTS  | 323.90    |
| 4500025560 |            |        |                                     |                      | 4,889.90  |
| 4500025560 | 12/15/2025 | 102029 | BRUCE TURNER                        | AUTO BODY/ACS PRTS   | 4,889.90  |
| 4500025563 |            |        |                                     |                      | 202.00    |
| 4500025563 | 12/16/2025 | 103338 | QUEST SAFETY PRODUCTS, INC.         | OFFICE SUPPLIES      | 202.00    |
| 4500025565 |            |        |                                     |                      | 660.21    |
| 4500025565 | 12/16/2025 | 100646 | W.W. GRAINGER INC.                  | OFFICE SUPPLIES      | 526.47    |
| 4500025565 | 12/16/2025 | 100646 | W.W. GRAINGER INC.                  | OFFICE SUPPLIES      | 133.74    |
| 4500025571 |            |        |                                     |                      | 1,472.40  |
| 4500025571 | 12/17/2025 | 100411 | SCHNEIDER ELECTRIC BUILDINGS        | COMP HW/PERIPH-MICRO | 1,472.40  |
| 4500025577 |            |        |                                     |                      | 446.00    |
| 4500025577 | 12/17/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 195.00    |
| 4500025577 | 12/17/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 195.00    |
| 4500025577 | 12/17/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 56.00     |
| 4500025578 |            |        |                                     |                      | 465.00    |
| 4500025578 | 12/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | AUTO ACCESSORIES     | 465.00    |
| 4500025579 |            |        |                                     |                      | 1,430.40  |
| 4500025579 | 12/17/2025 | 102162 | SERVICE TIRE TRUCK CENTER INC.      | TIRES AND TUBES      | 1,430.40  |
| 4500025580 |            |        |                                     |                      | 641.44    |
| 4500025580 | 12/17/2025 | 102375 | ANA SOURCING LLC                    | 1ST AID & SAFETY EQP | 641.44    |
| 4500025589 |            |        |                                     |                      | 256.20    |
| 4500025589 | 12/18/2025 | 101125 | THE SHERWIN WILLIAMS COMPANY        | PAINTING EQP/ACCESS  | 256.20    |
| 4500025593 |            |        |                                     |                      | 2,727.00  |
| 4500025593 | 12/18/2025 | 103036 | AMERICAN POWER LLC                  | HARDWARE & RELATED   | 2,727.00  |
| 4500025595 |            |        |                                     |                      | 305.04    |
| 4500025595 | 12/18/2025 | 100646 | W.W. GRAINGER INC.                  | HARDWARE & RELATED   | 305.04    |
| 4500025596 |            |        |                                     |                      | 16,624.85 |
| 4500025596 | 12/18/2025 | 100950 | JOSEPH FAZZIO INC.                  | METALS               | 16,624.85 |
| 4500025639 |            |        |                                     |                      | 1,403.00  |
| 4500025639 | 12/23/2025 | 102708 | CARR'S HARDWARE                     | HARDWARE & RELATED   | 1,271.00  |
| 4500025639 | 12/23/2025 | 102708 | CARR'S HARDWARE                     | PAINTING EQP/ACCESS  | 132.00    |

## DRPA Monthly List of Previously Approved Purchase Order Contracts December 2025

|            |            |        |                                   |                      |           |
|------------|------------|--------|-----------------------------------|----------------------|-----------|
| 4500025652 |            |        |                                   |                      | 545.50    |
| 4500025652 | 12/24/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES | NON ELECTRON-CBL/WRE | 545.50    |
| 4500025664 |            |        |                                   |                      | 909.30    |
| 4500025664 | 12/26/2025 | 102397 | DENNEY ELECTRIC SUPPLY OF AMBLER, | ELEC EQP/SUPP-NO CBL | 346.80    |
| 4500025664 | 12/26/2025 | 102397 | DENNEY ELECTRIC SUPPLY OF AMBLER, | ELEC EQP/SUPP-NO CBL | 562.50    |
| 4500025669 |            |        |                                   |                      | 345.00    |
| 4500025669 | 12/30/2025 | 103485 | DIVAL SAFETY EQUIPMENT            | 1ST AID & SAFETY EQP | 345.00    |
| 4500025670 |            |        |                                   |                      | 211.68    |
| 4500025670 | 12/30/2025 | 101067 | TINA A LISTON-HORNER              | ELEC EQP/SUPP-NO CBL | 211.68    |
| 4500025671 |            |        |                                   |                      | 12,290.00 |
| 4500025671 | 12/30/2025 | 104082 | THE HILLER COMPANIES LLC          | FIRE PROTECTION EQP  | 920.00    |
| 4500025671 | 12/30/2025 | 104082 | THE HILLER COMPANIES LLC          | FIRE PROTECTION EQP  | 225.00    |
| 4500025671 | 12/30/2025 | 104082 | THE HILLER COMPANIES LLC          | FIRE PROTECTION EQP  | 5,000.00  |
| 4500025671 | 12/30/2025 | 104082 | THE HILLER COMPANIES LLC          | FIRE PROTECTION EQP  | 920.00    |
| 4500025671 | 12/30/2025 | 104082 | THE HILLER COMPANIES LLC          | FIRE PROTECTION EQP  | 225.00    |
| 4500025671 | 12/30/2025 | 104082 | THE HILLER COMPANIES LLC          | FIRE PROTECTION EQP  | 5,000.00  |
| 4500025676 |            |        |                                   |                      | 192.44    |
| 4500025676 | 12/30/2025 | 100879 | FASTENAL COMPANY                  | FASTENERS            | 161.30    |
| 4500025676 | 12/30/2025 | 100879 | FASTENAL COMPANY                  | FASTENERS            | 31.14     |
| 4500025677 |            |        |                                   |                      | 83.05     |
| 4500025677 | 12/30/2025 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.  | ELEC EQP/SUPP-NO CBL | 83.05     |

## DRPA Monthly List of Previously Approved Purchase Order Contracts January 2026

| Purchasing Document | Document Date | Vendor/supplying plant                     | Material Group Desc. | Net Order Value |
|---------------------|---------------|--------------------------------------------|----------------------|-----------------|
| 4500025165          |               |                                            |                      | 6,672.21        |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 274.19          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 548.38          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 274.19          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 548.38          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 576.82          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 1,096.76        |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 274.19          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 548.38          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 421.82          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 843.64          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 421.82          |
| 4500025165          | 1/11/2026     | 101476 UNITED ELECTRIC SUPPLY CO., INC.    | ELEC EQP/SUPP-NO CBL | 843.64          |
| 4500025273          |               |                                            |                      | 395.00          |
| 4500025273          | 1/11/2026     | 101518 A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM     | 28.00           |
| 4500025273          | 1/11/2026     | 101518 A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM     | 52.00           |
| 4500025273          | 1/11/2026     | 101518 A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM     | 27.00           |
| 4500025273          | 1/11/2026     | 101518 A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM     | 112.00          |
| 4500025273          | 1/11/2026     | 101518 A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM     | 90.00           |
| 4500025273          | 1/11/2026     | 101518 A-1 UNIFORM CITY INC.               | CLOTHING UNIFORM     | 86.00           |
| 4500025456          |               |                                            |                      | 5,000.00        |
| 4500025456          | 1/1/2026      | 101410 NATIONAL PAVING CO., INC            | RD&HWY EQP (ASPHALT) | 2,500.00        |
| 4500025456          | 1/1/2026      | 101410 NATIONAL PAVING CO., INC            | RD&HWY EQP (ASPHALT) | 2,500.00        |
| 4500025474          |               |                                            |                      | 5,000.00        |
| 4500025474          | 1/1/2026      | 101383 AIRCON FILTER SALES & SERVICE       | MAINT/REPAIR-GEN.EQP | 1,000.00        |
| 4500025474          | 1/1/2026      | 101383 AIRCON FILTER SALES & SERVICE       | MAINT/REPAIR-GEN.EQP | 2,000.00        |
| 4500025474          | 1/1/2026      | 101383 AIRCON FILTER SALES & SERVICE       | MAINT/REPAIR-GEN.EQP | 1,000.00        |
| 4500025474          | 1/1/2026      | 101383 AIRCON FILTER SALES & SERVICE       | MAINT/REPAIR-GEN.EQP | 1,000.00        |
| 4500025480          |               |                                            |                      | 5,000.00        |
| 4500025480          | 1/1/2026      | 100365 POLLUTION CONTROL FINANCING AUTHORI | DISPOSAL SERVICES    | 4,000.00        |
| 4500025480          | 1/1/2026      | 100365 POLLUTION CONTROL FINANCING AUTHORI | DISPOSAL SERVICES    | 1,000.00        |
| 4500025500          |               |                                            |                      | 5,000.00        |
| 4500025500          | 1/1/2026      | 101819 EMERGI-CLEAN INC                    | ENV AND ECO SRVS     | 5,000.00        |
| 4500025508          |               |                                            |                      | 5,000.00        |
| 4500025508          | 1/1/2026      | 104012 CAPTAIN CARWASH III                 | MAINT/REPAIR-VEHICLE | 5,000.00        |
| 4500025530          |               |                                            |                      | 1,400.00        |
| 4500025530          | 1/1/2026      | 102617 CLIF WYCK FARM KENNELS              | POLICE EQP AND SUPP  | 1,400.00        |
| 4500025532          |               |                                            |                      | 1,250.00        |
| 4500025532          | 1/1/2026      | 100065 ELYSE R. AION                       | POLICE EQP AND SUPP  | 1,250.00        |
| 4500025533          |               |                                            |                      | 4,500.00        |
| 4500025533          | 1/1/2026      | 104103 MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025533          | 1/1/2026      | 104103 MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025533          | 1/1/2026      | 104103 MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025533          | 1/1/2026      | 104103 MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025534          |               |                                            |                      | 4,500.00        |
| 4500025534          | 1/1/2026      | 100845 DRAEGER INC                         | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025534          | 1/1/2026      | 100845 DRAEGER INC                         | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025534          | 1/1/2026      | 100845 DRAEGER INC                         | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025534          | 1/1/2026      | 100845 DRAEGER INC                         | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025535          |               |                                            |                      | 2,500.00        |
| 4500025535          | 1/1/2026      | 100381 R&R RADAR, INC.                     | POLICE EQP AND SUPP  | 625.00          |
| 4500025535          | 1/1/2026      | 100381 R&R RADAR, INC.                     | POLICE EQP AND SUPP  | 625.00          |
| 4500025535          | 1/1/2026      | 100381 R&R RADAR, INC.                     | POLICE EQP AND SUPP  | 625.00          |
| 4500025535          | 1/1/2026      | 100381 R&R RADAR, INC.                     | POLICE EQP AND SUPP  | 625.00          |
| 4500025536          |               |                                            |                      | 5,000.00        |
| 4500025536          | 1/1/2026      | 102742 EMERGENT DEVICES INC.               | POLICE EQP AND SUPP  | 5,000.00        |
| 4500025537          |               |                                            |                      | 4,500.00        |
| 4500025537          | 1/1/2026      | 100448 TACTICAL PUBLIC SAFETY LLC          | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025537          | 1/1/2026      | 100448 TACTICAL PUBLIC SAFETY LLC          | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025537          | 1/1/2026      | 100448 TACTICAL PUBLIC SAFETY LLC          | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025537          | 1/1/2026      | 100448 TACTICAL PUBLIC SAFETY LLC          | POLICE EQP AND SUPP  | 1,125.00        |
| 4500025549          |               |                                            |                      | 4,500.00        |
| 4500025549          | 1/1/2026      | 100377 PUBLIC SAFETY UNLIMITED, LLC        | POLICE EQP AND SUPP  | 4,500.00        |
| 4500025550          |               |                                            |                      | 5,000.00        |
| 4500025550          | 1/1/2026      | 100094 CERTIFIED SPEEDOMETER SERVICE INC   | POLICE EQP AND SUPP  | 1,250.00        |
| 4500025550          | 1/1/2026      | 100094 CERTIFIED SPEEDOMETER SERVICE INC   | POLICE EQP AND SUPP  | 1,250.00        |

## DRPA Monthly List of Previously Approved Purchase Order Contracts January 2026

|            |           |        |                                     |                      |           |
|------------|-----------|--------|-------------------------------------|----------------------|-----------|
| 4500025550 | 1/1/2026  | 100094 | CERTIFIED SPEEDOMETER SERVICE INC   | POLICE EQP AND SUPP  | 1,250.00  |
| 4500025550 | 1/1/2026  | 100094 | CERTIFIED SPEEDOMETER SERVICE INC   | POLICE EQP AND SUPP  | 1,250.00  |
| 4500025551 |           |        |                                     |                      | 4,000.00  |
| 4500025551 | 1/1/2026  | 100329 | ONE CALL CONCEPTS, INC.             | MISC PROF SRVS       | 2,000.00  |
| 4500025551 | 1/1/2026  | 100329 | ONE CALL CONCEPTS, INC.             | MISC PROF SRVS       | 2,000.00  |
| 4500025552 |           |        |                                     |                      | 20,000.00 |
| 4500025552 | 1/1/2026  | 101125 | THE SHERWIN WILLIAMS COMPANY        | PAINT-COATINGS, ETC  | 20,000.00 |
| 4500025555 |           |        |                                     |                      | 5,000.00  |
| 4500025555 | 1/1/2026  | 100061 | ATLAS FLASHER AND SUPPLY CO., INC.  | TRAFFIC CTRL DEVICES | 5,000.00  |
| 4500025556 |           |        |                                     |                      | 5,000.00  |
| 4500025556 | 1/1/2026  | 101369 | REDY BATTERY                        | AUTO MAINT/RPR PRTS  | 2,500.00  |
| 4500025556 | 1/1/2026  | 101369 | REDY BATTERY                        | AUTO MAINT/RPR PRTS  | 2,500.00  |
| 4500025557 |           |        |                                     |                      | 5,000.00  |
| 4500025557 | 1/1/2026  | 101820 | AUTO SUPER WASH, INC                | MAINT/REPAIR-VEHICLE | 5,000.00  |
| 4500025561 |           |        |                                     |                      | 5,000.00  |
| 4500025561 | 1/1/2026  | 103304 | FOULKE MANAGEMENT CORP              | AUTO MAINT/RPR PRTS  | 5,000.00  |
| 4500025588 |           |        |                                     |                      | 5,000.00  |
| 4500025588 | 1/1/2026  | 100098 | CHERRY VALLEY TRACTOR SALES         | AUTO MAINT/RPR PRTS  | 5,000.00  |
| 4500025613 |           |        |                                     |                      | 10,000.00 |
| 4500025613 | 1/1/2026  | 101125 | THE SHERWIN WILLIAMS COMPANY        | PAINT-COATINGS, ETC  | 10,000.00 |
| 4500025672 |           |        |                                     |                      | 4,530.00  |
| 4500025672 | 1/3/2026  | 104139 | ULTIMATE TRAINING MUNITIONS INC     | POLICE EQP AND SUPP  | 2,990.00  |
| 4500025672 | 1/3/2026  | 104139 | ULTIMATE TRAINING MUNITIONS INC     | POLICE EQP AND SUPP  | 1,540.00  |
| 4500025701 |           |        |                                     |                      | 173.76    |
| 4500025701 | 1/7/2026  | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 173.76    |
| 4500025703 |           |        |                                     |                      | 1,957.00  |
| 4500025703 | 1/7/2026  | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 943.50    |
| 4500025703 | 1/7/2026  | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 1,013.50  |
| 4500025704 |           |        |                                     |                      | 119.80    |
| 4500025704 | 1/7/2026  | 100342 | PENDERGAST SAFETY EQUIPMENT CO      | 1ST AID & SAFETY EQP | 119.80    |
| 4500025706 |           |        |                                     |                      | 595.00    |
| 4500025706 | 1/7/2026  | 100525 | Y-PERS, INC.                        | CLOTHING UNIFORM     | 238.00    |
| 4500025706 | 1/7/2026  | 100525 | Y-PERS, INC.                        | CLOTHING UNIFORM     | 357.00    |
| 4500025707 |           |        |                                     |                      | 4,751.10  |
| 4500025707 | 1/7/2026  | 100270 | LACAL EQUIPMENT INC                 | AUTO ACCESSORIES     | 4,751.10  |
| 4500025708 |           |        |                                     |                      | 2,508.41  |
| 4500025708 | 1/7/2026  | 101937 | WITMER PUBLIC SAFETY GRP INC        | POLICE EQP AND SUPP  | 1,755.00  |
| 4500025708 | 1/7/2026  | 101937 | WITMER PUBLIC SAFETY GRP INC        | POLICE EQP AND SUPP  | 325.00    |
| 4500025708 | 1/7/2026  | 101937 | WITMER PUBLIC SAFETY GRP INC        | POLICE EQP AND SUPP  | 82.80     |
| 4500025708 | 1/7/2026  | 101937 | WITMER PUBLIC SAFETY GRP INC        | POLICE EQP AND SUPP  | 345.61    |
| 4500025716 |           |        |                                     |                      | 485.40    |
| 4500025716 | 1/8/2026  | 100646 | W.W. GRAINGER INC.                  | 1ST AID & SAFETY EQP | 151.80    |
| 4500025716 | 1/8/2026  | 100646 | W.W. GRAINGER INC.                  | HARDWARE & RELATED   | 333.60    |
| 4500025722 |           |        |                                     |                      | 877.50    |
| 4500025722 | 1/8/2026  | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | AUTO ACCESSORIES     | 877.50    |
| 4500025724 |           |        |                                     |                      | 1,383.40  |
| 4500025724 | 1/9/2026  | 103338 | QUEST SAFETY PRODUCTS, INC.         | 1ST AID & SAFETY EQP | 553.36    |
| 4500025724 | 1/9/2026  | 103338 | QUEST SAFETY PRODUCTS, INC.         | 1ST AID & SAFETY EQP | 276.68    |
| 4500025724 | 1/9/2026  | 103338 | QUEST SAFETY PRODUCTS, INC.         | 1ST AID & SAFETY EQP | 553.36    |
| 4500025728 |           |        |                                     |                      | 2,030.00  |
| 4500025728 | 1/12/2026 | 100377 | PUBLIC SAFETY UNLIMITED, LLC        | POLICE EQP AND SUPP  | 1,085.00  |
| 4500025728 | 1/12/2026 | 100377 | PUBLIC SAFETY UNLIMITED, LLC        | POLICE EQP AND SUPP  | 945.00    |
| 4500025739 |           |        |                                     |                      | 24,999.00 |
| 4500025739 | 1/12/2026 | 100837 | DELL MARKETING LP                   | COMP ACCESS./SUPP.   | 24,999.00 |
| 4500025740 |           |        |                                     |                      | 3,137.00  |
| 4500025740 | 1/12/2026 | 100525 | Y-PERS, INC.                        | JANITORIAL SUPPLIES  | 2,499.50  |
| 4500025740 | 1/12/2026 | 100525 | Y-PERS, INC.                        | JANITORIAL SUPPLIES  | 637.50    |
| 4500025741 |           |        |                                     |                      | 2,231.70  |
| 4500025741 | 1/12/2026 | 100097 | NCH CORPORATION                     | JANITORIAL SUPPLIES  | 2,231.70  |
| 4500025743 |           |        |                                     |                      | 20,000.00 |
| 4500025743 | 1/12/2026 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP ACCESS./SUPP.   | 20,000.00 |
| 4500025745 |           |        |                                     |                      | 267.48    |
| 4500025745 | 1/13/2026 | 100755 | BDF CHEMICAL CO INC                 | HARDWARE & RELATED   | 267.48    |
| 4500025746 |           |        |                                     |                      | 5,000.00  |
| 4500025746 | 1/13/2026 | 101256 | GRAYBAR ELECTRIC CO INC             | COMP ACCESS./SUPP.   | 5,000.00  |
| 4500025764 |           |        |                                     |                      | 31.98     |
| 4500025764 | 1/14/2026 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 31.98     |

## DRPA Monthly List of Previously Approved Purchase Order Contracts January 2026

|            |           |        |                                     |                      |           |
|------------|-----------|--------|-------------------------------------|----------------------|-----------|
| 4500025765 |           |        |                                     |                      | 117.72    |
| 4500025765 | 1/14/2026 | 100646 | W.W. GRAINGER INC.                  | ELEC EQP/SUPP-NO CBL | 117.72    |
| 4500025772 |           |        |                                     |                      | 20,000.00 |
| 4500025772 | 1/15/2026 | 103014 | TRAFFIC SAFETY SERVICE LLC          | TRAFFIC CTRL DEVICES | 20,000.00 |
| 4500025775 |           |        |                                     |                      | 525.00    |
| 4500025775 | 1/15/2026 | 103312 | DOOR SERVICE CORPORATION            | MAINT/REPAIR-BLDG    | 525.00    |
| 4500025790 |           |        |                                     |                      | 4,946.69  |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 3,028.60  |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 645.12    |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 144.06    |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 348.25    |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 328.89    |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 55.89     |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 219.33    |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 113.95    |
| 4500025790 | 1/20/2026 | 101476 | UNITED ELECTRIC SUPPLY CO., INC.    | NON ELECTRON-CBL/WRE | 62.60     |
| 4500025791 |           |        |                                     |                      | 229.50    |
| 4500025791 | 1/20/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HARDWARE & RELATED   | 229.50    |
| 4500025807 |           |        |                                     |                      | 1,629.72  |
| 4500025807 | 1/22/2026 | 100445 | T. FRANK MCCALL'S, INC.             | 1ST AID & SAFETY EQP | 1,310.40  |
| 4500025807 | 1/22/2026 | 100445 | T. FRANK MCCALL'S, INC.             | FARE COLLECTION EQP  | 319.32    |
| 4500025811 |           |        |                                     |                      | 1,100.00  |
| 4500025811 | 1/23/2026 | 100937 | INTERNATIONAL ROAD DYNAMICS CORP.   | FASTENERS            | 1,100.00  |
| 4500025818 |           |        |                                     |                      | 3,602.90  |
| 4500025818 | 1/23/2026 | 103175 | CRANIUM HOLDING INC                 | MISC PROF SRVS       | 3,602.90  |
| 4500025841 |           |        |                                     |                      | 1,959.50  |
| 4500025841 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 1,175.00  |
| 4500025841 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 652.50    |
| 4500025841 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 132.00    |
| 4500025842 |           |        |                                     |                      | 374.40    |
| 4500025842 | 1/28/2026 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 374.40    |
| 4500025845 |           |        |                                     |                      | 1,716.48  |
| 4500025845 | 1/28/2026 | 102162 | SERVICE TIRE TRUCK CENTER INC.      | TIRES AND TUBES      | 1,716.48  |
| 4500025848 |           |        |                                     |                      | 2,335.88  |
| 4500025848 | 1/28/2026 | 102375 | ANA SOURCING LLC                    | 1ST AID & SAFETY EQP | 401.80    |
| 4500025848 | 1/28/2026 | 102375 | ANA SOURCING LLC                    | JANITORIAL SUPPLIES  | 388.96    |
| 4500025848 | 1/28/2026 | 102375 | ANA SOURCING LLC                    | AUTO ACCESSORIES     | 1,545.12  |
| 4500025849 |           |        |                                     |                      | 801.00    |
| 4500025849 | 1/28/2026 | 100525 | Y-PERS, INC.                        | HARDWARE & RELATED   | 801.00    |
| 4500025852 |           |        |                                     |                      | 880.00    |
| 4500025852 | 1/28/2026 | 100048 | ANDAX INDUSTRIES, LLC               | 1ST AID & SAFETY EQP | 880.00    |
| 4500025853 |           |        |                                     |                      | 900.72    |
| 4500025853 | 1/28/2026 | 100970 | LAWSON PRODUCTS INC                 | HARDWARE & RELATED   | 900.72    |
| 4500025854 |           |        |                                     |                      | 259.20    |
| 4500025854 | 1/28/2026 | 100445 | T. FRANK MCCALL'S, INC.             | JANITORIAL SUPPLIES  | 259.20    |
| 4500025858 |           |        |                                     |                      | 2,850.00  |
| 4500025858 | 1/29/2026 | 104103 | MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 1,200.00  |
| 4500025858 | 1/29/2026 | 104103 | MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 1,650.00  |
| 4500025859 |           |        |                                     |                      | 394.56    |
| 4500025859 | 1/29/2026 | 100646 | W.W. GRAINGER INC.                  | AUTO ACCESSORIES     | 394.56    |
| 4500025860 |           |        |                                     |                      | 960.00    |
| 4500025860 | 1/29/2026 | 102672 | US ELECTRICAL SERVICES, INC.        | ELEC EQP/SUPP-NO CBL | 960.00    |
| 4500025861 |           |        |                                     |                      | 4,315.00  |
| 4500025861 | 1/29/2026 | 104086 | KNOWLTON CONSTRUCTION SUPPLIES INC  | METALS               | 2,290.00  |
| 4500025861 | 1/29/2026 | 104086 | KNOWLTON CONSTRUCTION SUPPLIES INC  | METALS               | 2,025.00  |
| 4500025864 |           |        |                                     |                      | 143.60    |
| 4500025864 | 1/29/2026 | 100735 | ARBILL INDUSTRIES INC               | 1ST AID & SAFETY EQP | 143.60    |
| 4500025866 |           |        |                                     |                      | 204.36    |
| 4500025866 | 1/29/2026 | 100755 | BDF CHEMICAL CO INC                 | HARDWARE & RELATED   | 144.36    |
| 4500025866 | 1/29/2026 | 100755 | BDF CHEMICAL CO INC                 | FASTENERS            | 60.00     |
| 4500025867 |           |        |                                     |                      | 588.80    |
| 4500025867 | 1/30/2026 | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 392.00    |
| 4500025867 | 1/30/2026 | 100436 | STAUFFER GLOVE & SAFETY             | 1ST AID & SAFETY EQP | 196.80    |
| 4500025868 |           |        |                                     |                      | 384.00    |
| 4500025868 | 1/30/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HARDWARE & RELATED   | 124.80    |
| 4500025868 | 1/30/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | JANITORIAL SUPPLIES  | 259.20    |
| 4500025872 |           |        |                                     |                      | 18,935.15 |
| 4500025872 | 1/30/2026 | 103555 | ATLANTIC UNIFORM COMPANY INC        | POLICE EQP AND SUPP  | 1,625.00  |
| 4500025872 | 1/30/2026 | 103555 | ATLANTIC UNIFORM COMPANY INC        | POLICE EQP AND SUPP  | 993.85    |

## DRPA Monthly List of Previously Approved Purchase Order Contracts January 2026

|            |           |        |                              |                     |           |
|------------|-----------|--------|------------------------------|---------------------|-----------|
| 4500025872 | 1/30/2026 | 103555 | ATLANTIC UNIFORM COMPANY INC | POLICE EQP AND SUPP | 10,725.00 |
| 4500025872 | 1/30/2026 | 103555 | ATLANTIC UNIFORM COMPANY INC | POLICE EQP AND SUPP | 5,591.30  |

**FEBRUARY 2026 COMMITTEE  
MEETING MINUTES**

# **OPERATIONS & MAINTENANCE COMMITTEE**



**DELAWARE RIVER PORT AUTHORITY**  
**Operations & Maintenance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Tuesday, February 3, 2026

**Commissioners:**

Robert Ghormoz, Vice Chairman of Operations & Maintenance Committee (by Teams)  
 Richard Sweeney (by Teams)  
 Dave White (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)  
 Jonathan Young (by Teams)  
 Gregory Schwab (by Teams)  
 Charles Fentress (by Teams)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
 Michael Venuto, Chief Engineer, DRPA  
 Robert Finnegan, Chief Safety and Security Officer, DRPA  
 John Rink, General Manager, PATCO  
 Francis Kelly, Assistant General Manager, PATCO  
 Rohan Hepkins, Assistant General Manager, PATCO (by Teams)  
 David Aubrey, Inspector General, DRPA  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Robert Hicks, Chief Operating Officer, DRPA  
 Michael Christie, Director, BFB/BRB  
 Ricardo DeOliveira, Director, CBB/WWB, DRPA (by Teams)  
 Christopher Jones, Director, Information Services, DRPA  
 Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
 Matt Licata, Director, Fleet Management, DRPA  
 Christina Maroney, Director, Strategic Initiatives, DRPA  
 Gerald Faber, Esq., Assistant General Counsel, DRPA  
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA (by Teams)  
 Carol Herbst, Senior Accountant, Finance, DRPA (by Teams)  
 Joseph McGonigle, Manager, Budget, Finance, DRPA (by Teams)  
 Amy Ash, Manager, Contracts Administration, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Anne Nelson, Executive Legal Secretary, Office of General Counsel, DRPA  
 Ryan Linhart, Budget/Financial Analysis, Finance, DRPA  
 Dan Cosgrove, Principal Engineer, Engineering, DRPA

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (by Teams)

## **CALL TO ORDER**

Committee Vice Chairman Ghormoz called the Meeting to order at 9:03a.m. and asked the Corporate Secretary to call the roll.

## **ROLL CALL**

The following Commissioners were present constituting a quorum: Committee Vice Chairman Ghormoz, Commissioners Sweeney, Fentress, White, Schwab and Young.

## **OPEN SESSION**

### **Summary Statements and Resolutions for Consideration**

Committee Vice Chairman Ghormoz stated there were seven (7) Summary Statements and Resolutions for the Committee's consideration.

#### **1. DRPA-26-001 Design Services for Benjamin Franklin Bridge Fourth Street Vehicular Underpass**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization to staff to negotiate an Agreement with HDR Engineering, Inc. to provide Design Services for Benjamin Franklin Bridge Camden Fourth Street Vehicular Underpass for an amount not to exceed \$1,596,211.00

Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

#### **2. DRPA-26-002 NJDOT Easement for Pipe Installation**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate and enter into an easement agreement and deed of easement in favor of NJDOT for installation, maintenance, repair, and replacement responsibilities attributed to the installation of an outflow pipe from Interstate 676 (I-676), into Newtown Creek Main branch, the storm water drainage pipe collecting water from the I-676 southbound ramp, Collings Avenue, and the Interstate 76 (I-76) Connector Ramp.

Commissioner Schwab moved to forward the Resolution to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

#### **3. DRPA-26-003 Property Management Services for One Port Center**

Deputy CEO Parker presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate an agreement with Newmark Group, Inc. to provide the DRPA with property management services for its headquarters, the building known as One Port Center, located at 2 Riverside Drive in Camden, NJ, the adjacent parking lot and related grounds. The

agreement will be for three (3) years with two (2) one (1) year extension options at the \$862,686.71 plus additional fees associated with leasing and maintenance of the property.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**4. PATCO-26-001 DRPA/PATCO Medical Service Provider for Drug & Alcohol Testing/Training, Physical Exams, Medical Evaluations and Health Screening**

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a General Services Contract with Interstate Mobile Care, Inc. to provide medical services that are required by the US Department of Transportation (DOT) and DRPA/PATCO Policies and Procedures. The total cost of this General Services Contract shall not exceed \$900,000 over a three (3) year term.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**5. DRPA-26-004 Auto Parts Contract for DRPA and PATCO**

Fleet Director Licata presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a one (1) year contract with National Auto Parts Association (NAPA) - Genuine Parts Company 2999 Circle 75 Pkwy SE, Atlanta, GA 30339 for the purchase of aftermarket automotive parts to maintain an adequate inventory of auto parts to support the fleet operations of DRPA and PATCO. In an effort to obtain price discounts and benefits offered by national wholesale distributors of auto parts, the aftermarket automotive parts will be purchased under Sourcewell Contract #100124-GPC. The auto parts requirement for DRPA and PATCO is approximately \$165,000.00 annually.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**6. DRPA-26-005 Purchase of (6) Six Replacement Ford Vehicles for DRPA & PATCO Fleet**

Fleet Director Licata presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with Pacifico Ford, Inc., 6701 Essington Avenue, Philadelphia, PA 19153 to purchase two (2) 2026 Ford Police Interceptor vehicles, two (2) 2026 Ford F-250 SD Crew Cabs 6.75' box, one (1) 2025 Ford F-250 4x4 SD Crew Cab 8' Box, and one (1) 2026 Ford Ranger Super Crew in the amount of \$334,898.50. The two (2) 2026 Ford Police Interceptor Utility AWD are being purchased under Costars Contract #013-E25-326, the three (3)

F250 trucks and (1) Ford Ranger will be purchased under Costars Contract #025-E23-587. Pacifico Ford, Inc. is the vendor for the (2) Costars Contracts.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

## **7. DRPA-26-006 Toll Plaza Lane Use Indicator Sign Purchase**

Bridge Director Christie presented the Summary Statement and Resolution seeking Board authorization for staff to purchase fifty-two (52) LED multi-function lane use indicator signs from COSTARS supplier Denny Electric Supply for the amount of \$222,789.32.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

## **General Discussion**

Committee Vice Chairman Ghormoz stated there were six (6) items for General Discussion.

### **1. Change Orders**

#### **a. Contract 3-E PATCO Viaduct Substructure Preservation**

Chief Engineer Venuto discussed Contract No. 3-E, stating it is an approximately \$8.7M contract with \$250,000 reserved for site coordination and conditions. He stated that staff is seeking to allocate \$86,967.10 from site coordination and conditions in Change Order No. 1. This change consists of the addition of one (1) new contract item and the decrease of one (1) contract item. He discussed the new contract item, UV and Color Coating of the handrails on the viaduct and stated that the Authority will develop a standard for handrail color and UV protection. This is the first change order, for a total of \$86,967.10, all from the site coordination and conditions. The changes were reviewed and recommended by the construction monitoring consultant. This change does not require a change in contract costs or a change in contract time.

There were no questions or comments from Commissioners on this item.

#### **b. Contract 12-K Woodcrest Platform Reconstruction and Collingswood Headhouse**

Chief Engineer Venuto discussed Contract 12-K, which is an approximately \$22.8M contract with \$900,00.00 reserved for site coordination and conditions. He stated that staff is seeking to allocate \$61,298.14 from site coordination and conditions in Change Order No. 2. This change consists of the addition of nine (9) new contract items and a decrease in quantity of one (1) contract item. The new contract items include additional concrete demolition, conduit demolition, escalator cover plate replacement, security camera relocations, additional epoxy floor coating and headhouse door

replacement. This is the second change order, for a total of \$94,874.14, all from site coordination and conditions. The changes were reviewed and recommended by the construction monitoring consultant. This change does not require a change in contract costs or a change in contract time.

There were no questions or comments from Commissioners on this item.

## **2. Job Order Contracts**

### **a. Osage Culvert**

Chief Engineer Venuto stated that Engineering proposes to use a job order contract with A.P. Construtiction, Inc. to rehabilitate an existing three-pipe culvert beneath PATCO and NJ Transit tracks at MP 13.44 (Osage Avenue) in Voorhees, NJ. Rehabilitation is required due to significant corrosion of the existing corrugated metal popes (or CMPs). The Project will also include the stabilization of PATCO embankments and streambanks immediately adjacent to the culvert headwalls. Legal agreements with Voorhees Township and three (3) property owners will be required for construction access. Coordination with NJ Transit for flagging services is ongoing. The cost for this Job Order Contract will not exceed \$900,000.00. He noted that this Project has been approved by NJDEP Flood Hazard Analysis and Fresh Water Wetlands permits. It was also approved by Camden County Soil Conversation District Soil Erosion and Sediment Control Plan Certification.

There were no questions or comments from Commissioners on this item.

### **b. CBB Route 130 Overpass Joint Replacement**

Chief Engineer Venuto informed the Commissioners that this item was being tabled.

## **3. ACEC/PA 2026 Diamond Award for BFB Cable Dehumidification**

Chief Engineer Venuto explained that the Benjamin Franklin Bridge Rehabilitation of Suspension Spans and Anchorages project consisted of five separate design projects combined together into one construction project. He noted that one of the key components of the project was the dehumidification of the main cable. He reported that DRPA's construction manager on the project, AECOM, submitted the project to the American Council of Engineering Companies of Pennsylvania and the it was selected for their Diamond Award for Construction Management/Construction Inspection.

Mr. Venuto explained the project was the first known humidification system installed on previously low suspension bridge main cables in the world. Innovative solutions significantly extend the life span of the main cable, which are critical bridge components by reducing the relative humidity while minimizing the long-term maintenance costs.

CEO Hanson spoke about the project being the first of its kind, worldwide, and the incredible work done in partnership with all those involved to ensure its safety, praising the close work of the Engineering Department and the O&M Committee.

#### **4. BFB Resurfacing and Finger Joint Rehabilitation Presentation**

Chief Engineer Venuto stated that DRPA was getting ready to undertake a large very project, the Ben Franklin Bridge Resurfacing and Finger Joint Rehabilitation Project. He noted that the Project would cause significant lane closure issues, but his department was looking at many scenarios to minimize disruptions to the public going. He stated that the Project was going out to bid in several months. Principal Engineer Cosgrove then gave a presentation on the Project and its phasing. Mr. Cosgrove explained several key factors to the Project, including: the scope of the work, the phasing, cost estimate, time duration, recommended paving materials, partnering with PennDOT's Engineering and Construction Management System and the staging of lane closures. Several Commissioners had questions and CEO Hanson provided additional information.

#### **ADJOURNMENT**

With no further business for Open Session, Committee Vice Chairman Ghormoz announced that following adjournment the Committee would meet in Executive Session to discuss pending or anticipated contract negotiations to which the Authority is or may become a party. He called for a motion to adjourn the Meeting and to meet in Executive Session. Commissioner Young made the motion and Commissioner Schwab seconded the motion. All Commissioners in attendance voted to approve the motion and the meeting adjourned at 9:46 a.m.

#### **EXECUTIVE SESSION**

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Young moved to close the Executive Session and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 10:01 a.m.

## **LABOR COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Labor Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Tuesday, February 3, 2026

**Commissioners:**

Vaughn Ross, Labor Committee Chairman (by Teams)  
 Richard Sweeney (by Teams)  
 Hayden Rigo (for Tim DeFoor, Pennsylvania State Auditor) (by Teams)  
 Charles Fentress (by Teams)  
 Jonathan Young (by Teams)

**DRPA/PATCO Staff:**

John Hanson, Chief Executive Officer DRPA/President PATCO  
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Toni P. Brown, Chief Administrative Officer, DRPA  
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
 John Rink, General Manager, PATCO  
 Francis Kelly, Assistant General Manager, PATCO  
 Rohan Hepkins, Assistant General Manager, PATCO (by Teams)  
 David Aubrey, Inspector General, DRPA  
 Robert Finnegan, Chief Safety and Security Officer, DRPA  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Robert Hicks, Chief Operating Officer, DRPA  
 Christopher Jones, Director, Information Services, DRPA  
 Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Anne Nelson, Executive Legal Secretary, Office of General Counsel, DRPA  
 Ryan Linhart, Budget/Financial Analysis, Finance, DRPA  
 Dan Cosgrove, Principal Engineer, Engineering, DRPA

**Others Present:**

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit  
 (by Teams)  
 David Hackett, Esq., Cozen/O'Connor  
 Margaret McHugh, Esq., Brown & Connery

**CALL TO ORDER**

Committee Chairman Ross called the Meeting to order at 10:32 a.m. and asked the Corporate Secretary to call the roll.

**ROLL CALL**

The following Commissioners were present, constituting a quorum: Committee Chairman Ross, Commissioners Sweeney, Fentress, Young and Rigo.



## OPEN SESSION

### Summary Statements and Resolutions for Consideration

Committee Chairman Ross announced that there were three (3) items for the Committee's consideration.

#### **1) DRPA-26-007 2026 Outside Employment Request for Board Approval**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization of the outside employment of the following employees: Chief of Police Edward Cobbs, Jr., Chief Engineer Michael Venuto, Director of Homeland Security and Emergency Management William Shanahan, PATCO Assistant General Manager Rohan Hepkins, Deputy General Counsel Stephen Holden, and Chief Safety and Security Officer Robert J. Finnegan. Ms. Brown advised that in all cases, it was determined that the outside employment will not conflict with the business of the DRPA/PATCO and will not reduce the employees' efficiency in performing work for DRPA/PATCO.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

#### **2) DRPA-26-008 Collective Bargaining Agreement between DRPA and IBEW**

General Counsel Santarelli presented the Summary Statement and Resolution seeking Board approval of the terms outlined in the Memorandum of Agreement ("MOA") with Local 351, International Brotherhood of Electrical Workers (IBEW) and authorization for staff to finalize the remaining terms of the Collective Bargaining Agreement in accordance with the terms set forth in the MOA.

Commissioner Fentress moved to forward the Resolution to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

#### **3) PATCO-26-002 Collective Bargaining Agreement between PATCO and Teamsters**

General Counsel Santarelli presented the Summary Statement and Resolution seeking Board approval of the provisions and terms outlined in the attached Memorandum of Agreement ("MOA") with Teamsters Union Local No. 676 (Teamsters) and authorization for staff to finalize the remaining terms of a Collective Bargaining Agreement in accordance with the terms set forth in the MOA.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

**ADJOURNMENT**

With no further business, Commissioner Fentress moved to adjourn the meeting and Commissioner Young seconded the motion. All Commissioners voted in the affirmative and the meeting adjourned at 10:43 a.m.

## **FINANCE COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Finance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Wednesday, January 4, 2026

**Commissioners:**

Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman (by Teams)  
 Alison Diebert (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)  
 Aaron Nelson (by Teams)  
 Richard Sweeney (by Teams)  
 Vaughn Ross (by Teams)  
 Gregory Schwab (by Teams)

**DRPA/PATCO Staff:**

Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
 Toni P. Brown, Chief Administrative Officer, DRPA  
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
 John Rink, General Manager, PATCO  
 David Aubrey, Inspector General, DRPA  
 Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)  
 Michael Christie, Bridge Director, BFB/BRB (via Teams)  
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
 Carol Herbst, Senior Accountant, Finance, DRPA (by Teams)  
 Ryan Linhart, Budget/Financial Analysis, Finance, DRPA  
 Christopher Jones, Director, Information Services, DRPA  
 Robert Hicks, Chief Operating Officer, DRPA (by Teams)  
 Francis Kelly, Assistant General Manager, PATCO  
 Rohan Hepkins, Assistant General Manager, PATCO  
 Matt Licata, Director, Fleet Management, DRPA (by Teams)  
 Darlene Callands, Director, Government Relations & Grants Administration, DRPA (by Teams)  
 Christina Maroney, Director, Strategic Initiatives, DRPA (by Teams)  
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
 Mark Ciechon, Director, Finance, PATCO  
 Darcie DeBeaumont, Director, Finance, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA

**CALL TO ORDER**

Committee Chairman Nash called the meeting to order at 9:00 a.m. and asked the Corporate Secretary to call the roll.

**ROLL CALL**

The following were present, constituting a quorum: Committee Chairman Nash, Acting Vice Chair Diebert and Commissioners Nelson, Sweeney, Ross, and Schwab.

## OPEN SESSION

Committee Chairman Nash stated that there were six (6) items for Open Session, the Financial Update and five (5) Summary Statements and Resolutions.

### 1) Financial Update

Chief Financial Officer Sahi provided the Financial Update. Mr. Sahi highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic volumes and toll revenue, PATCO ridership volume and revenue, DRPA and PATCO preliminary operating expenses and headcount, 2026 YTD General Fund movement, and debt service. There were no questions or comments from the Commissioners on this item.

### 2) DRPA-26-009          2026 Software License Renewals

Information Services Director Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate contracts with the following vendors: Dell Technologies, Inc., ePlus Technology, Inc., EJ Ward, Inc., Schneider Electric, Johnson Controls, and SHI, Inc. for a total amount not to exceed \$800,000.00 for various software and services license renewals needed for 2026. This purchase will be provided with pricing under the following contracts:

- Dell
  - Dell NASPO Computer Equipment PA - New Jersey C000000005003
- ePlus
  - Costars 006-E22-218 Software Contract
  - Costars #003-E22-579- IT Hardware
- EJ Ward
  - Sourcewell 092920-EJW
- Schneider Electric
  - Costars #040-E22-135
- Johnson Controls
  - PA State Contract Surveillance & Security Systems Contract #4400023962
- SHI
  - Sourcewell- Technology Products & Solutions Contract #121923-SHI
  - Sourcewell- Technology Catalog Solutions Contract #081419-SHI
  - Costars 006-E22-250 Software Contract

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

### 3) DRPA-26-010          Public Safety Car Laptop/Modem Upgrades

Information Services Director Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate contracts with the following vendors: Dell Technologies, Inc. for an amount not to exceed \$40,694.85, and PMC Wireless for an amount not to exceed

\$60,045.30 for various hardware needed to upgrade the laptops and modems used by the vehicles of public safety (for a total not to exceed \$100,740.15). This purchase is provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C000001128033, and Physical Security Products Bid #HCEC-CAT-25-10.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

#### **4) DRPA-26-011                      Windows 11 Upgrade**

Information Services Director Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate contracts with the following vendors: Dell Technologies, Inc., and SHI, Inc., for an amount not to exceed \$200,000.00 for various hardware needed to upgrade the Authority's desktop computers in order to run Windows 11. This purchase will be provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C000001128033, and Sourcewell- Technology Products & Solutions Contract #121923-SHI.

Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

#### **5) DRPA-26-012                      Benefits Administration Modernization Project**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to enter into a contract with Benefit Harbor for three (3) years, from January 1, 2027, through December 31, 2029, for a total of \$428,870. This contract will modernize the Authority's benefits administration model by transitioning from the current manual, phone and paper-dependent process to a secure, integrated online self-service platform supported by a third-party administrator. This choice was recommended by Arthur J. Gallagher, which led the Authority's Request for Proposal process for this project.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

#### **6) DRPA-26-013                      Managed Implementation Support for Benefits Administration Modernization Project**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to engage Gallagher HR Technology to provide professional services in support of the implementation phase of the Authority's Benefits Administration Modernization project. The contract will be for a period of 12 months, at a total professional services fee not to exceed \$150,000.

Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Nelson seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

#### **ADJOURNMENT**

With no further business for the Committee, Commissioner Young moved to adjourn the meeting. Commissioner Schwab seconded the motion. All Commissioners in attendance voted to approve the motion. The meeting adjourned at 9:22 a.m.

# **FEBRUARY 2026 COMMITTEE RESOLUTIONS**



## **SUMMARY STATEMENT**

|                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>ITEM NO.:</b>               | <b>DRPA-26-001</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>SUBJECT:</b>                | <b>Design Services for Benjamin Franklin Bridge Camden Fourth Street Vehicular Underpass</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>COMMITTEE:</b>              | <b>Operations &amp; Maintenance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>COMMITTEE MEETING DATE:</b> | <b>February 3, 2026</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>BOARD ACTION DATE:</b>      | <b>February 18, 2026</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>PROPOSAL:</b>               | <p><b>That the Board authorizes staff to negotiate an agreement with HDR Engineering, Inc. to provide Design Services for the Benjamin Franklin Bridge Camden Fourth Street Vehicular Underpass.</b></p> <p><b>Amount:</b> <b>\$1,596,211.00</b></p> <p><b>Consultant:</b> <b>HDR Engineering, Inc.</b></p> <p><b>Other Consultants:</b> <b>GFT Infrastructure, Inc. (Formerly TranSystems)</b><br/> <b>Greenman-Pederson, Inc.</b><br/> <b>STV Incorporated</b></p> <p><b>Engineers Estimate:</b> <b>\$1,550,000.00</b></p>                                                                                                                                                                                                                                                       |
| <b>PURPOSE:</b>                | <b>To provide engineering design services required to develop the most feasible and economical alternatives and final design for Benjamin Franklin Bridge Fourth Street Vehicular Underpass in Camden, NJ.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>BACKGROUND:</b>             | <p><b>Recent Biennial Inspections identified sections of the underpass, the abutment and approach spans to be in need of repair to extend their useful life. This project will address design activities required to develop a detailed design for the proposed structural, lighting, communications, and utility improvement in Camden, NJ.</b></p> <p><b>The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. Six (6) firms responded with Statements of Qualifications on April 7, 2025. Four (4) firms were deemed qualified and were sent a formal Request for Proposal. A review committee of three (3) staff engineers evaluated the Proposals on the basis of technical merit.</b></p> |

**HDR Engineering Inc. was the highest technically ranked firm. The proposed Project Manager has previous experience with rehabilitation projects. HDR Engineering Inc.'s Team has experience inspecting and designing underpass repairs similar to those required for this contract. Overall, the team assembled by HDR Engineering, Inc. was found to possess the necessary experience and qualifications to successfully complete the project.**

**In accordance with the Delaware River Port Authority's qualification-based selection procedure, the Price Proposal was evaluated against the Engineer's Estimate and that of other recommended firms. Based on this evaluation and subsequent negotiation, HDR Engineering Inc.'s price was determined to be fair and reasonable.**

**It is recommended that an engineering services agreement be negotiated with HDR Engineering, Inc. for the costs and associated fees not to exceed \$1,596,211.00 to provide engineering services in accordance with the Request for Proposal.**

**SUMMARY:**

|                                |                       |
|--------------------------------|-----------------------|
| <b>Amount:</b>                 | <b>\$1,596,211.00</b> |
| <b>Source of Funds:</b>        | <b>General Funds</b>  |
| <b>Capital Project #:</b>      | <b>BFB.01903</b>      |
| <b>Operating Budget:</b>       | <b>N/A</b>            |
| <b>Master Plan Status:</b>     | <b>N/A</b>            |
| <b>Other Fund Sources:</b>     | <b>N/A</b>            |
| <b>Duration of Contract:</b>   | <b>24 Months</b>      |
| <b>Other Parties Involved:</b> | <b>N/A</b>            |
| <b>Estimated Number of</b>     |                       |
| <b>Jobs Supported:</b>         | <b>4</b>              |

**DRPA-26-001**  
**Operations & Maintenance Committee: February 3, 2026**  
**Board Date: February 18, 2026**  
**Design Services for Benjamin Franklin Bridge**  
**Camden Fourth Street Vehicular Underpass**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of HDR Engineering, Inc. to provide Design Services for Benjamin Franklin Bridge Camden Fourth Street Vehicular Underpass and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with HDR Engineering, Inc. for an amount not to exceed \$1,596,211.00, as per the attached Summary Statement; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                       |
|-----------------|--------------------------------|-----------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$1,596,211.00</b> |
|                 | <b>Source of Funds:</b>        | <b>General Funds</b>  |
|                 | <b>Capital Project #:</b>      | <b>BFB.01903</b>      |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>            |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>            |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>            |
|                 | <b>Duration of Contract:</b>   | <b>24 Months</b>      |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>            |
|                 | <b>Estimated Number of</b>     |                       |
|                 | <b>Jobs Supported:</b>         | <b>4</b>              |



## MEMORANDUM

### DELAWARE RIVER PORT AUTHORITY *of Pennsylvania & New Jersey*

**TO:** O&M Committee Members

**FROM:** Michael P. Venuto, Chief Engineer

**SUBJECT:** Professional Service Selection for  
Design Services for BFB Camden Fourth Street Vehicular Underpass  
Technical Proposal Evaluation, Findings and Recommendation Report

**DATE:** February 3, 2026

The Request for Qualifications (RFQs), which was posted on the Authority's web-site, invited consultants to submit Statements of Qualifications (SOQs). Six (6) firms submitted SOQs on April 7, 2025.

Policy 303a outlines the procedure for Request for Proposal selection of consultants by the Engineering Department. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical and sealed Price Proposals from the top ranked firms:

GFT Infrastructure, Inc. (formerly TranSystems)  
Greenman-Pederson, Inc.  
HDR Engineering, Inc.  
STV Incorporated

The short-listed firms were sent a RFP on June 23, 2025. The Technical Proposals and separate sealed Price Proposals were received on July 31, 2025 from GFT Infrastructure, Inc. (formerly TranSystems), Greenman-Pederson, Inc., HDR Engineering, Inc. and STV Incorporated. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

HDR Engineering, Inc. was the highest technically ranked firm. The proposed Project Manager has previous experience with rehabilitation projects. Overall, the team assembled by HDR Engineering, Inc. was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be opened and negotiations commence using other recommended firm's Price Proposals and the Engineer's Estimate in the amount of 1,550,000.00 as a guide. Price Proposals were opened on September 25, 2025.

Below are the Technical Proposal rankings, proposed hours and fees of these firms, along with the Engineer's estimate of hours.

| Rank | Firm                     | Hours | Original Price Proposal | Negotiated |                |
|------|--------------------------|-------|-------------------------|------------|----------------|
|      |                          |       |                         | Hours      | Fee            |
|      | Engineer's Estimate      | 8,036 | \$1,550,000.00          |            |                |
| 1    | HDR Engineering, Inc.    | 8,337 | \$1,798,356.91          | 7,914      | \$1,596,211.00 |
| 2    | GFT Infrastructure, Inc. | 8,235 | \$1,485,545.40          |            |                |
| 3    | STV Incorporated         | 8,083 | \$1,617,115.00          |            |                |
| 4    | Greenman-Pederson, Inc.  | 9,447 | \$2,130,543.75          |            |                |

The Price Proposal from the highest technically ranked firm, HDR Engineering, Inc., dated July 31, 2025 was reviewed by Engineering Department staff. It was observed to be higher than the Engineer's Estimate. Negotiations commenced and HDR Engineering, Inc. was informed that infill option for the Camden abutment would not be required, geotechnical effort and associated MPT costs for the infill were removed from the scope which resulted in a final Price Proposal amount of \$1,596,211.00.

Based on the Review Committee's findings, the Price Proposal of HDR Engineering, Inc. has been determined to be fair and reasonable and therefore the committee recommends that an Engineering Services Agreement be issued to the highest technically ranked firm, HDR Engineering, Inc.

Based on a review of the Review Committee's evaluation and supporting documentation, I concur with the recommendation to engage HDR Engineering Inc. of Philadelphia, Pennsylvania, in the amount of \$1,596,211.00. for this Agreement.

**SUMMARY STATEMENT**

|                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|------------|-------------------------|------------|---------------------------|------------|--------------------------|------------|----------------------------|------------|----------------------------|------------|------------------------------|------------------|--------------------------------|------------|
| <b>ITEM NO.</b>                | <b>DRPA-26-002</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>SUBJECT:</b>                | <b>NJDOT Easement for Pipe Installation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>COMMITTEE:</b>              | <b>Operations and Maintenance</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>COMMITTEE MEETING DATE:</b> | <b>February 3, 2026</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>BOARD ACTION DATE:</b>      | <b>February 18, 2026</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>PROPOSAL:</b>               | That the Board authorize staff to negotiate and enter into an easement agreement and deed of easement in favor of NJDOT for installation, maintenance, repair, and replacement responsibilities attributed to the installation of an outflow pipe from Interstate 676 (I-676), into Newtown Creek Main branch, the storm water drainage pipe collecting water from the I-676 southbound ramp, Collings Avenue, and the Interstate 76 (I-76) Connector Ramp.                                                                                        |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>PURPOSE:</b>                | To adopt a resolution authorizing staff to negotiate and enter into an easement agreement and deed of easement in favor of NJDOT for installation, maintenance, repair, and replacement responsibilities attributed to the installation of an outflow pipe from Interstate 676 (I-676), into Newtown Creek Main branch, the storm water drainage pipe collecting water from the I-676 southbound ramp, Collings Avenue, and the Interstate 76 (I-76) Connector Ramp.                                                                               |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>BACKGROUND:</b>             | <p>NJDOT is performing installation, maintenance, repair, and replacement of an outflow pipe related to Contract No. 001208050, Route 76/676 Bridges and Pavement, Contract 3.</p> <p>NJDOT would be fully responsible for all costs and obligations attendant to the project and its subsequent maintenance and repairs. The agreement will provide NJDOT indemnification and insurance obligations.</p>                                                                                                                                          |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>SUMMARY:</b>                | <table> <tr> <td><b>Amount:</b></td><td><b>N/A</b></td></tr> <tr> <td><b>Source of Funds:</b></td><td><b>N/A</b></td></tr> <tr> <td><b>Capital Project #:</b></td><td><b>N/A</b></td></tr> <tr> <td><b>Operating Budget:</b></td><td><b>N/A</b></td></tr> <tr> <td><b>Master Plan Status:</b></td><td><b>N/A</b></td></tr> <tr> <td><b>Other Fund Sources:</b></td><td><b>N/A</b></td></tr> <tr> <td><b>Duration of Contract:</b></td><td><b>Perpetual</b></td></tr> <tr> <td><b>Other Parties Involved:</b></td><td><b>N/A</b></td></tr> </table> | <b>Amount:</b> | <b>N/A</b> | <b>Source of Funds:</b> | <b>N/A</b> | <b>Capital Project #:</b> | <b>N/A</b> | <b>Operating Budget:</b> | <b>N/A</b> | <b>Master Plan Status:</b> | <b>N/A</b> | <b>Other Fund Sources:</b> | <b>N/A</b> | <b>Duration of Contract:</b> | <b>Perpetual</b> | <b>Other Parties Involved:</b> | <b>N/A</b> |
| <b>Amount:</b>                 | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>Source of Funds:</b>        | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>Capital Project #:</b>      | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>Operating Budget:</b>       | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>Master Plan Status:</b>     | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>Other Fund Sources:</b>     | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>Duration of Contract:</b>   | <b>Perpetual</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |
| <b>Other Parties Involved:</b> | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                |            |                         |            |                           |            |                          |            |                            |            |                            |            |                              |                  |                                |            |

**DRPA-26-002**  
**Operations and Maintenance Committee: February 3, 2026**  
**Board Date: February 18, 2026**  
**NJDOT Easement for Pipe Installation**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to negotiate and enter into an easement agreement and deed of easement in favor of NJDOT for installation, maintenance, repair, and replacement responsibilities attributed to the installation of an outflow pipe from Interstate 676 (I-676), into Newtown Creek Main branch, the storm water drainage pipe collecting water from the I-676 southbound ramp, Collings Avenue, and the Interstate 76 (I-76) Connector Ramp; and be it further

**RESOLVED:** The Chair, Vice Chair, and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair, and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                  |
|-----------------|--------------------------------|------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>N/A</b>       |
|                 | <b>Source of Funds:</b>        | <b>N/A</b>       |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>       |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>       |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>       |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>       |
|                 | <b>Duration of Contract:</b>   | <b>Perpetual</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>       |

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-26-003

**SUBJECT:** Property Management Services for One Port Center

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to negotiate an agreement with Newmark Group, Inc. to provide the DRPA with property management services for its headquarters, the building known as One Port Center, located at 2 Riverside Drive in Camden, NJ, the adjacent parking lot and related grounds. The agreement will be for three (3) years with two (2) one (1) year extension options.

**PURPOSE:** To engage a vendor to provide property management services to the DRPA's headquarters, the building known as One Port Center, located at 2 Riverside Drive, in Camden, NJ, the adjacent parking lot and related grounds.

**BACKGROUND:** On March 21, 2025, the request for proposals (RFP) was publicly advertised to invite consultants to submit proposals to provide property management services for One Port Center, its adjacent parking lots and related grounds. The of scope of work required but not limited to include:

- General facility management services
- Leasing services
- General building maintenance
- Financial management and accounting
- Energy efficiency and other cost savings opportunities

The incumbent, Newmark Group, Inc. was the only firm to attend the required pre-proposal and site visit meetings as outlined in the RFP document. The Newmark proposal included providing DRPA an onsite property manager, annual energy audits, and the experience of licensed salespersons to market vacant space in One Port Center. Offsite services will be delivered and managed from two local offices one in Philadelphia, PA at 2005 Market Street, Suite 900 and one in Marlton, NJ at 401 Route 73 North, Suite 120, 40 Lake Executive Park.

After review of the Newmark Group, Inc. written response and cost proposal, the review committee determined that the proposal and



associated cost were fair and accurately reflected the scope of work. The Newmark Group, Inc. cost proposal includes:

- Fixed monthly management fee of \$4,606 with a 2.5% annual increase on the anniversary of effective date.
- Property Manager Salary \$107,233.89 (75% of time onsite)
- Construction fees will be procured by Newmark in accordance with DRPA subcontracting rules with DRPA having final budgetary approval.
- Leasing fees are based on a percentage of gross rent, net of electric fees determined by length of lease. (In accordance with standard market rates for commercial real estate services)

Year 1 of the proposed contract will be \$162,503.89 plus additional fees associated with leasing and maintenance of the property with an 2.5% increase annually. Based on the cost proposal, enhanced services, and ability to deliver quality service, the review committee recommends Newmark Group, Inc. to provide property management services to the DRPA.

|                 |                                            |                                                                                                                         |
|-----------------|--------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                             | <b>\$862,686.71 plus additional fees associated with leasing and maintenance for (3) years and (2) one-year options</b> |
|                 | <b>Source of Funds:</b>                    | <b>Revenue Fund</b>                                                                                                     |
|                 | <b>Capital Project #:</b>                  | <b>N/A</b>                                                                                                              |
|                 | <b>Operating Budget:</b>                   | <b>\$862,686.71 plus additional fees associated with leasing and maintenance for (3) years and (2) one-year options</b> |
|                 | <b>Master Plan Status:</b>                 | <b>N/A</b>                                                                                                              |
|                 | <b>Other Funds Source:</b>                 | <b>N/A</b>                                                                                                              |
|                 | <b>Duration of Contract:</b>               | <b>Three (3) years with two (2) one (1) year extensions</b>                                                             |
|                 | <b>Other Parties Involved:</b>             | <b>N/A</b>                                                                                                              |
|                 | <b>Estimated Number of Jobs supported:</b> | <b>N/A</b>                                                                                                              |

DRPA-26-003

O&amp;M Committee: February 3, 2026

Board Date: February 18, 2026

Property Management Services for One Port Center

**RESOLUTION**

**RESOLVED:** That the Board hereby authorizes DRPA staff to negotiate an agreement with Newmark Group, Inc. to provide the DRPA with property management services for its headquarters, the building known as One Port Center, located at 2 Riverside Drive in Camden, NJ, the adjacent parking lot and related grounds. The agreement will be for three (3) years with two (2) one (1) year extension options.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary Agreements or other documents on behalf of the DRPA. If such Agreements or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                            |                                                                                                                  |
|-----------------|--------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                             | \$862,686.71 plus additional fees associated with leasing and maintenance for (3) years and (2) one-year options |
|                 | <b>Source of Funds:</b>                    | Revenue Fund                                                                                                     |
|                 | <b>Capital Project #:</b>                  | N/A                                                                                                              |
|                 | <b>Operating Budget:</b>                   | \$862,686.71 plus additional fees associated with leasing and maintenance for (3) years and (2) one-year options |
|                 | <b>Master Plan Status:</b>                 | N/A                                                                                                              |
|                 | <b>Other Funds Source:</b>                 | N/A                                                                                                              |
|                 | <b>Duration of Contract:</b>               | Three (3) years with two (2) one (1) year extensions                                                             |
|                 | <b>Other Parties Involved:</b>             | N/A                                                                                                              |
|                 | <b>Estimated Number of Jobs supported:</b> | N/A                                                                                                              |

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-26-004

**SUBJECT:** Auto Parts Contract for DRPA and PATCO

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to negotiate a one (1) year contract with National Auto Parts Association (NAPA) - Genuine Parts Company 2999 Circle 75 Pkwy SE, Atlanta, GA 30339 for the purchase of Aftermarket Automotive Parts for the DRPA and PATCO. In an effort to obtain price discounts and benefits offered by National Wholesale Distributors of Auto Parts, the aftermarket automotive parts will be purchased Sourcewell Contract #100124-GPC.

**Contractor:** DRPA - Ben Franklin Bridge  
National Auto Parts Association (NAPA)  
600 E Black Horse Pike  
West Collingswood Heights, NJ 08059  
Telephone No.: 856-854-1525  
Amount: \$40,000.00

**Contractor:** DRPA - Betsy Ross Bridge  
National Auto Parts Association (NAPA)  
1939 Olney Avenue  
Cherry Hill, NJ 08003  
Telephone No: 856-234-8420  
Amount: \$25,000.00

**Contractor:** DRPA - Commodore Barry Bridge  
Williams Auto Parts (NAPA)  
118 North Virginia Avenue  
Pennsgrove, NJ 08069  
Telephone: 856-299-1800  
Amount: \$25,000.00

**Contractor:** **DRPA - Walt Whitman Bridge**  
**National Auto Parts Association (NAPA)**  
**600 E Black Horse Pike**  
**West Collingswood Heights, NJ 08059**  
**Telephone No.: 856-854-1525**  
**Amount: \$40,000.00**

**Contractor:** **PATCO**  
**National Auto Parts Association (NAPA)**  
**1675 Blackwood Clementon Road**  
**Blackwood, NJ 08012**  
**Telephone: 856-227-3180**  
**Amount: \$35,000.00**

**PURPOSE:** To negotiate a supply contract to purchase auto parts to support the fleet operations of DRPA and PATCO at the lowest overall cost available and to maintain an adequate inventory of auto parts.

**BACKGROUND:** In an effort to obtain price discounts and benefits offered by national Wholesale Distributors of Auto Parts, the aftermarket automotive parts will be purchased under Sourcewell Contract #100124-GPC. The auto parts requirement for DRPA and PATCO is approximately \$165,000.00 annually.

**SUMMARY:**

|                              |                                      |
|------------------------------|--------------------------------------|
| <b>Amount:</b>               | <b>\$165,000.00</b>                  |
| <b>Source of Funds:</b>      | <b>Revenue / General Fund</b>        |
| <b>Capital Project #:</b>    | <b>N/A</b>                           |
| <b>Operating Budget:</b>     | <b>2026</b>                          |
| <b>Master Plan Status:</b>   | <b>N/A</b>                           |
| <b>Other Fund Sources:</b>   | <b>N/A</b>                           |
| <b>Duration of Contract:</b> | <b>May 1, 2026 to April 30, 2027</b> |

**DRPA-26-004**  
**Operations & Maintenance: February 3, 2026**  
**Board Date: February 18, 2026**  
**Auto Parts Contract for DRPA and PATCO**

**RESOLUTION**

**RESOLVED:** That the Board authorizes staff to negotiate a contract with National Auto Parts Association (NAPA) - Genuine Parts Company 2999 Circle 75 Pkwy SE, Atlanta, GA 30339 for the purchase of Aftermarket Automotive Parts for the DRPA fleet operations for a period of one (1) year, for a total amount not-to-exceed \$165,000.00; and be it further.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA and PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA and PATCO, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable; and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA and PATCO.

|                 |                              |                                      |
|-----------------|------------------------------|--------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>               | <b>\$165,000.00</b>                  |
|                 | <b>Source of Funds:</b>      | <b>Revenue/General Fund</b>          |
|                 | <b>Capital Project #:</b>    | <b>N/A</b>                           |
|                 | <b>Operating Budget:</b>     | <b>2026</b>                          |
|                 | <b>Master Plan Status:</b>   | <b>N/A</b>                           |
|                 | <b>Other Fund Sources:</b>   | <b>N/A</b>                           |
|                 | <b>Duration of Contract:</b> | <b>May 1, 2026 to April 30, 2027</b> |

## **SUMMARY STATEMENT**

**ITEM NO.:** DRPA-26-005

**SUBJECT:** Purchase of (6) Six replacement Ford Vehicles for DRPA and PATCO Fleet

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to negotiate a contract with Pacifico Ford, Inc., 6701 Essington Avenue, Philadelphia, PA 19153 to purchase Two (2) 2026 Ford Police Interceptor vehicles, Two (2) 2026 Ford F-250 SD Crew Cabs 6.75' box, One (1) 2025 Ford F-250 4x4 SD Crew Cab 8' Box, One (1) 2026 Ford Ranger Super Crew.

**PURPOSE:** To replace police and maintenance vehicles that have reached the end of their useful life. Police and maintenance vehicles are vital to the safety of our patrons and key in bridge operations and maintenance. The 2026 capital budget provides funding to replace these vehicles.

**BACKGROUND:** Two (2) 2026 Ford Police Interceptor Utility AWD are being purchased under Costars Contract #013-E25-326. Three (3) F250 trucks and (1) Ford Ranger will be purchased under Costars Contract #025-E23-587. Pacifico Ford, Inc. is the vendor for the (2) Costars Contracts.

Experience has shown that state contract pricing is the most cost-effective means of purchasing vehicles and equipment because pricing is quantity based. The 2026 Capital Budget includes funding for the purchase of the Two (2) 2026 Ford Police Interceptor vehicles, Two (2) 2026 Ford F-250 SD Crew Cabs 6.75' Box, One (1) 2026 Ford F-250 4x4 SD Crew Cab 8' Box, One (1) 2026 Ford Ranger Super Crew in the amount of \$334,898.50.

|                 |                                |                                                                             |
|-----------------|--------------------------------|-----------------------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$334,898.50</b>                                                         |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b>                                                         |
|                 | <b>Capital Project:</b>        | <b>SCV.00526, SCV.03026, SCV.41026,<br/>SCV.53026, SCV.53326, SCV.40626</b> |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>                                                                  |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                                                                  |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                                                                  |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b>                                                                  |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                                                                  |

**DRPA-26-005**  
**Operations & Maintenance: February 3, 2026**  
**Board Date: February 18, 2026**  
**Purchase of (6) Six replacement Ford**  
**Vehicles for DRPA and PATCO Fleet**

## RESOLUTION

**RESOVLED:** That the Board authorizes staff to negotiate a contract with That the Board authorizes staff to negotiate a purchase contract with Pacifico Ford, 6701 Essington Avenue, Philadelphia, PA 19153 to purchase Two (2) 2026 Ford Police Interceptor vehicles, Two (2) 2026 Ford F-250 SD Crew Cabs 6.75' box, One (1) 2025 Ford F-250 4x4 SD Crew Cab 8' Box, One (1) 2026 Ford Ranger Super Crew in the amount of \$334,898.50.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                                                                         |
|-----------------|--------------------------------|-------------------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$334,898.50</b>                                                     |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b>                                                     |
|                 | <b>Capital Project #:</b>      | <b>SCV.00526, SCV.03026, SCV.41026, SCV.53026, SCV.53326, SCV.40626</b> |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>                                                              |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                                                              |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                                                              |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b>                                                              |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                                                              |



## **SUMMARY STATEMENT**

**ITEM NO.:** DRPA-26-006

**SUBJECT:** Toll Plaza Lane Use Indicator Sign Purchase

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the DRPA Board of Commissioners authorize staff to negotiate a contract with Denny Electric Supply, a COSTARS supplier, for the purchase of fifty-two (52) LED multi-function lane use indicator signs for the four bridge Toll Plazas in an amount not to exceed \$222,789.32

**Amount:** \$222,789.32

**Vendor:** Denny Electric Supply  
106 West Lincoln Highway  
Penndel, PA 19047

**PURPOSE:** The purpose is to allow Bridge Operations to purchase fifty-two LED multi-function lane use indicator signs from state contract COSTARS supplier Denny Electric Supply (COSTARS 018-E22-017).

**BACKGROUND:** The lane use indicator signs are used at the four bridge Toll Plazas to inform motorists which lanes are open, closed, or EZPass accepted. The current signs are reaching the end of functional service life and do not support the multi-mode lane functionality which will be available when the Toll Technology Enhancement project is completed. The new signs will be capable of indicating open, closed, and EZPass in all toll lanes, supporting the functionality of the new multi-mode tolling system. Installation will be completed by Bridge Operations staff. Denny Electric Supply is a state contract certified COSTARS supplier providing the lowest cost for the purchase of fifty-two LED multi-function lane use indicator signs. Material and installation costs will be covered under 2026 Capital Project MTB.02508 Toll Plaza Message Board and Lane Indicator Replacement.

|                 |                                |                     |
|-----------------|--------------------------------|---------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$222,789.32</b> |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b> |
|                 | <b>Operating Budget:</b>       | <b>2026</b>         |
|                 | <b>Capital Project #:</b>      | <b>MTB.02508</b>    |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>          |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>          |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b>          |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>          |

**DRPA-26-006**  
**Operations & Maintenance Committee Date: February 3, 2024**  
**Board Date: February 18, 2024**  
**Toll Plaza Lane Use Indicator Sign Purchase**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorize staff to purchase fifty-two (52) LED multi-function lane use indicator signs from COSTARS supplier Denny Electric Supply for the amount of \$222,789.32 and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                     |
|-----------------|--------------------------------|---------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$222,789.32</b> |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b> |
|                 | <b>Operating Budget:</b>       | <b>2026</b>         |
|                 | <b>Capital Project #:</b>      | <b>MTB.02508</b>    |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>          |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>          |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b>          |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>          |
|                 | <b>Estimated Number of</b>     | <b>N/A</b>          |
|                 | <b>Jobs Supported:</b>         | <b>N/A</b>          |

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-26-007

**SUBJECT:** 2026 Outside Employment Request for Board Approval

**COMMITTEE:** Labor

**COMMITTEE MEETING DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board evaluate and authorize outside employment for employees at the level of director and above as specifically listed below.

**PURPOSE:** To evaluate outside employment for potential conflicts with employment at DRPA/PATCO that may reduce the employee's efficiency in performing work for DPRA/PATCO or which would involve an employment relationship with a contractor, vendor or other organization that transacts significant business with DPRA/PATCO.

**BACKGROUND:** The Reform Resolutions passed by the Board on October 17, 2012 (DRPA-10-052) require that all employment or compensation received by employees at the level of director or above is approved by the Board. All requests were evaluated by the appropriate supervisors and also by the Chief Executive Officer for potential conflicts.

In all cases, it was determined that the outside employment will not conflict with the business of the DRPA/PATCO and will not reduce the employee's efficiency in performing work for DRPA/PATCO. If approved, the outside employment would be authorized for a period of one (1) year, after which the employee will have to seek approval to continue the outside employment engagement.

The following employees have requested authorization for outside employment as listed below:

**Edward W. Cobbs, Jr., Police Chief, Public Safety-**

- Walden University-College of Psychology and Community Services, Minneapolis, MN- a) Advisory Board Member; b) Paid Consultant- paid \$1,500 annually; paid airfare and hotel and related expenses when required to travel during the year; c) contributing faculty member
- Rowan College at Burlington County, Mount Laurel, NJ-

- Senior Adjunct Associate Instructor: 6-10 hours per week.**
- **Wilmington University, New Castle, DE-Adjunct Assistant Professor: 6-10 hours per week.**

**Michael Venuto, Chief Engineer-**

- **Adjunct Instructor at Rowan University Instruct Civil Engineering / Construction Management Courses**

**William Shanahan, Director, Homeland Security & Emergency Management-**

- **Attorney, William C Shanahan Esq. LLC. Perform limited attorney services in non-conflicting situations during off work hours.**

**Rohan Hepkins, Assistant General Manager, PATCO-**

- **Pastor for The Chapel of the Good Shepherd**
- **Yeadon, PA Mayor, Borough of Yeadon, PA**

**Stephen Holden, Deputy General Counsel-**

- **Self-employed attorney-duties include: mediation, arbitration, dispute resolution and general legal services restricted to non-DRPA/PATCO properties, personnel, contracts or incidents.**

**Robert J. Finnegan, Chief Safety and Security Officer-**

- **Principal/Co- Owner of Thor Secure, LLC (investigations and security cameras)-5-10 hours/week;**
- **Adjunct Professor, Fairleigh Dickinson University- 5-10 hours/week;**
- **Washington Township MUA & Zoning Boards Sewell, NJ-Board Member**

|                 |                                |            |
|-----------------|--------------------------------|------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$0</b> |
|                 | <b>Source of Funds:</b>        | <b>N/A</b> |
|                 | <b>Capital Project #:</b>      | <b>N/A</b> |
|                 | <b>Operating Budget:</b>       | <b>N/A</b> |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b> |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b> |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b> |

**DRPA-26-007**  
**Committee Meeting Date: February 3, 2026**  
**Board Meeting Date: February 18, 2026**  
**2026 Outside Employment**  
**Request for Board Approval**

**RESOLUTION**

**RESOLVED:** That the Board authorizes the outside employment of the following employees:

**Edward W. Cobbs, Jr., Police Chief, Public Safety-**

- **Walden University-College of Psychology and Community Services, Minneapolis, MN- a) Advisory Board Member; b) Paid Consultant- paid \$1,500 annually; paid airfare and hotel and related expenses when required to travel during the year; c) contributing faculty member**
- **Rowan College at Burlington County, Mount Laurel, NJ- Senior Adjunct Associate Instructor: 6-10 hours per week.**
- **Wilmington University, New Castle, DE-Adjunct Assistant Professor: 6-10 hours per week.**

**Michael Venuto, Chief Engineer-**

- **Adjunct Instructor at Rowan University Instruct Civil Engineering / Construction Management Courses**

**William Shanahan, Director, Homeland Security & Emergency Management-**

- **Attorney, William C Shanahan Esq. LLC. Perform limited attorney services in non-conflicting situations during off work hours.**

**Rohan Hepkins, Assistant General Manager, PATCO-**

- **Pastor for The Chapel of the Good Shepherd**
- **Yeadon, PA Mayor, Borough of Yeadon, PA**

**Stephen Holden, Deputy General Counsel-**

- **Self-employed attorney-duties include: mediation, arbitration, dispute resolution and general legal services restricted to non-DRPA/PATCO properties, personnel, contracts or incidents.**

**Robert J. Finnegan, Chief Safety and Security Officer-**

- **Principal/Co- Owner of Thor Secure, LLC (investigations and security cameras)-5-10 hours/week;**
- **Adjunct Professor, Fairleigh Dickinson University- 5-10 hours/week;**
- **Washington Township MUA & Zoning Boards Sewell, NJ-Board Member**

|                 |                                |            |
|-----------------|--------------------------------|------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$0</b> |
|                 | <b>Source of Funds:</b>        | <b>N/A</b> |
|                 | <b>Capital Project #:</b>      | <b>N/A</b> |
|                 | <b>Operating Budget:</b>       | <b>N/A</b> |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b> |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b> |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b> |

## SUMMARY STATEMENT

**ITEM NO.** DRPA-26-008

**SUBJECT:** Collective Bargaining Agreement between DRPA and IBEW

**COMMITTEE MEETING:** Labor

**COMMITTEE DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board of the Delaware River Port Authority (DRPA) approve the provisions and terms outlined in the attached Memorandum of Agreement (MOA) with Local 351, International Brotherhood of Electrical Workers (IBEW), and authorize staff to finalize the remaining terms of the Collective Bargaining Agreement in accordance with the terms set forth in the MOA.

**BACKGROUND:** IBEW, currently representing certain DRPA employees in DRPA's Information Services Department, has been operating under an expired Collective Bargaining Agreement ("CBA") since December 31, 2025. After extensive negotiations, IBEW and DRPA management have reached an agreement on the terms for a new CBA, which are outlined in the attached Memorandum of Agreement (MOA) (Attachment A).

**SUMMARY:**

|                                |                                                                |
|--------------------------------|----------------------------------------------------------------|
| <b>Amount:</b>                 | N/A                                                            |
| <b>Source of Funds:</b>        | Operating Budget                                               |
| <b>Operating Budget:</b>       | DRPA Operating Budget (Payroll and Employee Services expenses) |
| <b>Other Fund Sources:</b>     | None                                                           |
| <b>Duration of Contract:</b>   | See Attachment A; through December 31, 2028                    |
| <b>Other Parties Involved:</b> | IBEW                                                           |



**DRPA-26-008**  
**Labor Committee: February 3, 2026**  
**Board Date: February 18, 2026**  
**Collective Bargaining Agreement**  
**Between DRPA and IBEW**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority approves the provisions and terms set forth in the attached Memorandum of Agreement (Attachment A), and authorizes staff to negotiate and finalize a Collective Bargaining Agreement between the DRPA and IBEW; and be it further

**RESOLVED:** That the Chair, Vice Chair and the CEO must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If the Chair, Vice Chair and CEO have approved such agreements, contracts, or other documents and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA. If both the Chair and Vice Chair are absent or unavailable, and any agreement or agreements need to be executed during their absence, then the CEO may execute on behalf of DRPA.

|                 |                                |                                                                |
|-----------------|--------------------------------|----------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | N/A                                                            |
|                 | <b>Source of Funds:</b>        | Operating Budget                                               |
|                 | <b>Operating Budget:</b>       | DRPA Operating Budget (Payroll and Employee Services expenses) |
|                 | <b>Other Fund Sources:</b>     | None                                                           |
|                 | <b>Duration of Contract:</b>   | See Attachment A; through December 31, 2028                    |
|                 | <b>Other Parties Involved:</b> | IBEW                                                           |

## **MEMORANDUM OF AGREEMENT**

**Between**

**DELAWARE RIVER PORT AUTHORITY**

**And**

**INTERNATIONAL BROTHERHOOD OF ELECTRICAL WORKERS, LOCAL 351**

This Memorandum of Agreement ("MOA") is entered into by and between the International Brotherhood of Electrical Workers, Local 351 ("IBEW" or "Union") and the Delaware River Port Authority ("DRPA" or "Authority") (collectively, the "Parties"). This MOA is entered into on this 21<sup>st</sup> day of January, 2026. *SCC*

The Authority and Union have engaged in collective bargaining negotiations regarding a successor agreement to replace the current agreement between the Parties which expired December 31, 2025. The Authority and Union have reached a tentative agreement as to changes to be included in the new agreement and the purpose of the MOA is to confirm those understandings, as set forth below.

1. Wage increases shall be applied, and Exhibit J (Wage Schedule) shall be amended, as follows:

4.0% wage increase retroactive to January 1, 2026;

3.0% wage increase effective January 1, 2027;

3.0% wage increase effective January 1, 2028.

If the Authority and another bargaining unit with a collective bargaining agreement expiring on December 31, 2025 enter into an agreement that effectively provides general wage percentage increase for 2026 through 2028 that are greater than the general wage increases provided for in this agreement, then the largest of such wage increases shall replace the terms herein.

2. All other terms and conditions of the January 1, 2021 to December 31, 2025 collective bargaining agreement not modified by this MOA shall remain in full force and effect through and including December 31, 2028.

This Memorandum of Agreement may be executed in counterparts.

This Agreement is contingent upon ratification by the Union's membership and the Delaware River Port Authority Board of Commissioners, and non-veto by the Governors of Pennsylvania and New Jersey. The Union's bargaining team unanimously endorses the ratification of this Agreement and agrees to promote such action by the Union membership.

**[SIGNATURES ON NEXT PAGE]**

**DELAWARE RIVER PORT AUTHORITY**

By: \_\_\_\_\_

DATE: \_\_\_\_\_

Reviewed by the Office of General Counsel  
And approved as to legal form.

\_\_\_\_\_

**INTERNATIONAL BROTHERHOOD  
OF ELECTRICAL WORKERS, LOCAL  
351**

By: Daniel Cosner

Name: Daniel Cosner

Title: Business Manager

DATE: 1/21/26

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-26-009

**SUBJECT:** 2026 Software License Renewals

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** February 4, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technologies, Inc., ePlus Technology, Inc., EJ Ward, Inc., Schneider Electric, Johnson Controls, and SHI, Inc. for a total amount not to exceed \$800,000.00 for various software and services license renewals needed for 2026. This purchase will be provided with pricing under the following contracts:

- **Dell**
  - Dell NASPO Computer Equipment PA - New Jersey C000000005003
- **ePlus**
  - Costars 006-E22-218 Software Contract
  - Costars #003-E22-579- IT Hardware
- **EJ Ward**
  - Sourcewell 092920-EJW
- **Schneider Electric**
  - Costars #040-E22-135
- **Johnson Controls**
  - PA State Contract Surveillance & Security Systems Contract #4400023962
- **SHI**
  - Sourcewell- Technology Products & Solutions Contract #121923-SHI
  - Sourcewell- Technology Catalog Solutions Contract #081419-SHI
  - Costars 006-E22-250 Software Contract

**PURPOSE:** To renew needed software licenses and services for 2026.

**BACKGROUND:** The Authority uses various software which requires licenses as well as services/support. These licenses usually need to be renewed in one or three year increments. The software needed includes the following:

- KEMP Enterprise LoadMaster
- SolarWinds
- EJ Ward Fuel System Support
- Forcepoint Triton Websense Security
- LawSoft CAD Support
- ManageEngine
- RedHat
- CBB Data Center UPC Support
- C-Cure Support
- AutoCAD AutoDesk
- ACL for SAP
- VMWare Workspace
- PCI Compliance Services

Staff therefore recommends negotiating contracts with the following vendors: Dell Technologies, Inc., ePlus Technology, Inc., EJ Ward, Inc., Schneider Electric, Johnson Controls, and SHI, Inc. for a total amount not to exceed \$800,000.00 for various software and services license renewals needed for 2026.

|                 |                                |                                         |
|-----------------|--------------------------------|-----------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$800,000.00</b>                     |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b>                     |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>                              |
|                 | <b>Operating Budget:</b>       | <b>2026 DRPA 610180</b>                 |
|                 |                                | <b>2026 DRPA 780200</b>                 |
|                 |                                | <b>2026 PATCO 700110</b>                |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                              |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                              |
|                 | <b>Duration of Contract:</b>   | <b>One (1) year, or three (3) years</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                              |

**DRPA-26-009**  
**Finance Committee: February 4, 2026**  
**Board: February 18, 2026**  
**2026 Software License Renewals**

**RESOLUTION**

**RESOLVED:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technologies, Inc., ePlus Technology, Inc., EJ Ward, Inc., Schneider Electric, Johnson Controls, and SHI, Inc. for a total amount not to exceed \$800,000.00 for various software and services license renewals needed for 2026. This purchase will be provided with pricing under the following contracts:

- **Dell**
  - **Dell NASPO Computer Equipment PA - New Jersey C000000005003**
- **ePlus**
  - **Costars 006-E22-218 Software Contract**
  - **Costars #003-E22-579- IT Hardware**
- **EJ Ward**
  - **Sourcewell 092920-EJW**
- **Schneider Electric**
  - **Costars #040-E22-135**
- **Johnson Controls**
  - **PA State Contract Surveillance & Security Systems Contract #4400023962**
- **SHI**
  - **Sourcewell- Technology Products & Solutions Contract #121923-SHI**
  - **Sourcewell- Technology Catalog Solutions Contract #081419-SHI**
  - **Costars 006-E22-250 Software Contract**

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                                         |
|-----------------|--------------------------------|-----------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$800,000.00</b>                     |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b>                     |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>                              |
|                 | <b>Operating Budget:</b>       | <b>2026 DRPA 610180</b>                 |
|                 |                                | <b>2026 DRPA 780200</b>                 |
|                 |                                | <b>2026 PATCO 700110</b>                |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                              |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                              |
|                 | <b>Duration of Contract:</b>   | <b>One (1) year, or three (3) years</b> |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                              |

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-26-010

**SUBJECT:** Public Safety Car Laptop/Modem Upgrades

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** February 4, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technologies, Inc. for an amount not to exceed \$40,694.85, and PMC Wireless for an amount not to exceed \$60,045.30 for various hardware needed to upgrade the laptops and modems used by the vehicles of public safety (for a total not to exceed \$100,740.15). This purchase is provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C000001128033, and Physical Security Products Bid #HCESC-CAT-25-10.

**PURPOSE:** To upgrade the laptops and modems which are at end-of-life in all public safety vehicles.

**BACKGROUND:** Public safety vehicles require laptops and modems in order for officers to effectively and safely perform their duties. This hardware is used for CJIS searches, accident reports, uploading video, etc.

Staff therefore recommends negotiating contracts with the following vendors: Dell Technologies, Inc. for an amount not to exceed \$40,694.85, and PMC Wireless for an amount not to exceed \$60,045.30 to upgrade the laptops and modems used by public safety vehicles.

**SUMMARY:**

|                                |                                                                          |
|--------------------------------|--------------------------------------------------------------------------|
| <b>Amount:</b>                 | \$40,694.85 - Dell Technologies, Inc.<br>\$60,045.30 - PMC Wireless      |
| <b>Source of Funds:</b>        | General Fund                                                             |
| <b>Capital Project #:</b>      | TEP.02603 (Dell - \$40,694.85)<br>TEP.02604 (PMC Wireless - \$60,045.30) |
| <b>Operating Budget:</b>       | N/A                                                                      |
| <b>Master Plan Status:</b>     | N/A                                                                      |
| <b>Other Fund Sources:</b>     | N/A                                                                      |
| <b>Duration of Contract:</b>   | N/A                                                                      |
| <b>Other Parties Involved:</b> | N/A                                                                      |



**DRPA-26-010**  
**Finance Committee: February 4, 2026**  
**Board: February 18, 2026**  
**Public Safety Car Laptop/Modem Upgrades**

**RESOLUTION**

**RESOLVED:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technologies, Inc. for an amount not to exceed \$40,694.85, and PMC Wireless for an amount not to exceed \$60,045.30 for various hardware needed to replace the audio system in the Board Room (for a total not to exceed \$100,740.15). This purchase is provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C000001128033, and Physical Security Products Bid #HCESC-CAT-25-10.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                                                                                        |
|-----------------|--------------------------------|----------------------------------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$40,694.85 - Dell Technologies, Inc.</b><br><b>\$60,045.30 - PMC Wireless</b>      |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b>                                                                    |
|                 | <b>Capital Project #:</b>      | <b>TEP.02603 (Dell - \$40,694.85)</b><br><b>TEP.02604 (PMC Wireless - \$60,045.30)</b> |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>                                                                             |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                                                                             |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                                                                             |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b>                                                                             |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                                                                             |

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-26-011

**SUBJECT:** Windows 11 Upgrade

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** February 4, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technologies, Inc., and SHI, Inc. for an amount not to exceed \$200,000.00 for various hardware needed to upgrade the Authority's desktop computers in order to run Windows 11. This purchase will be provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C000001128033, and Sourcewell- Technology Products & Solutions Contract #121923-SHI.

**PURPOSE:** To ensure all desktop computers used by the Authority are using Windows 11.

**BACKGROUND:** Windows 10 reached end of support in October 2025, after which only security patches will be available. As such, the remaining desktop computers using Windows 10 need to be upgraded to new machines in order to run the currently supported version, Windows 11.

Staff therefore recommends negotiating contracts with the following vendors: Dell Technologies, Inc., and SHI, Inc. for an amount not to exceed \$200,000.00 to upgrade the desktop computers as needed for the Authority to be running to Windows 11.

**SUMMARY:**

|                                |                     |
|--------------------------------|---------------------|
| <b>Amount:</b>                 | <b>\$200,000.00</b> |
| <b>Source of Funds:</b>        | <b>General Fund</b> |
| <b>Capital Project #:</b>      | <b>TEP.02605</b>    |
| <b>Operating Budget:</b>       | <b>N/A</b>          |
| <b>Master Plan Status:</b>     | <b>N/A</b>          |
| <b>Other Fund Sources:</b>     | <b>N/A</b>          |
| <b>Duration of Contract:</b>   | <b>N/A</b>          |
| <b>Other Parties Involved:</b> | <b>N/A</b>          |

**DRPA-26-011**  
**Finance Committee: February 4, 2026**  
**Board: February 18, 2026**  
**Windows 11 Upgrade**

### RESOLUTION

**RESOLVED:** That the Board authorizes staff to negotiate contracts with the following vendors: Dell Technologies, Inc., and SHI, Inc. for an amount not to exceed \$200,000.00 for various hardware needed to upgrade the Authority's desktop computers in order to run Windows 11. This purchase will be provided with pricing under the following contracts: Dell NASPO Computer Equipment PA - New Jersey C000001128033, and Sourcewell- Technology Products & Solutions Contract #121923-SHI.

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                     |
|-----------------|--------------------------------|---------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$200,000.00</b> |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b> |
|                 | <b>Capital Project #:</b>      | <b>TEP.02605</b>    |
|                 | <b>Operating Budget:</b>       | <b>N/A</b>          |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>          |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>          |
|                 | <b>Duration of Contract:</b>   | <b>N/A</b>          |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>          |

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-26-012

**SUBJECT:** Benefits Administration Modernization Project

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** February 4, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** Staff is seeking authorization to proceed with the modernization of the organization's benefits administration model by transitioning from the current manual, phone and paper-dependent process to a secure, integrated online self-service platform supported by a third-party administrator.

For the reasons stated herein, staff recommend proceeding with the incumbent vendor as the most prudent option to achieve modernization objectives while preserving service stability, minimizing transition risk, ensuring robust retiree support, and exercising responsible fiscal stewardship.

**PURPOSE:** To modernize the organization's benefits administration model by transitioning from a labor-intensive, manual, and phone-dependent process to a secure, automated, and self-service platform that better supports employees and retirees while reducing operational risk and administrative burden.

This proposal was informed by a competitive RFP process and a thorough evaluation of cost, capability, service continuity, and implementation risk.

**BACKGROUND:** Current Model  
Our current benefits administration model relies heavily on manual workflows between in-house staff and an offsite Third-Party Administrator (TPA). It requires multiple steps to initiate, process, and verify benefit enrollments and eligibility updates:

- Annual open enrollment elections are completed primarily by phone through the TPA rather than through self-service.
- New hires and retirements require in-house staff to notify

the TPA via activity reports and transmit documentation through secure email for manual processing.

- The TPA then updates its internal system and sends eligibility feeds to carriers to activate, change, or terminate coverage.

The current manual process has served the organization reasonably well. While the current system is functional, it introduces avoidable operational risk (key-person dependency, process variability, delayed carrier updates), compliance exposure (privacy and data handling risk inherent in document transmission and manual entry), and service limitations (employees and retirees must call to conduct routine transactions rather than self-serve through a secure online portal).

#### **Strategic Evaluation of Future State**

Staff seek to deliver the best employee experience possible, streamline processes, provide administrative efficiencies, and to identify a partner who provides a high-level of customer service including strategic guidance on benefits administration best practices.

#### **Selection Process**

Pursuant to Board Resolution DRPA-24-093 (Benefits Administration Technology Consulting Proposal), staff sought support from Arthur J. Gallagher's Technology Division ("Gallagher Team" or "Gallagher"), to manage the RFP process.

Gallagher's work began with a market check, which led to a comprehensive Discovery and Requirements analysis that captured our current processes and outlined potential future state changes. Based on insights gained from that process, the Gallagher team recommended we consider issuing an RFP to a curated list of potential service providers.

Vendors were required to complete and submit responses to 400 questions before being considered. The Gallagher team evaluated vendors across key criteria, including:

- Functional capabilities (enrollment, life events, retiree administration, dependent verification support, document management, reporting)
- Technical integration (carrier eligibility feeds, HRIS/payroll compatibility, data migration approach, file flexibility)
- Member experience (portal usability, accessibility, mobile readiness, communications and confirmations)
- Implementation approach (timeline, change management)

- support, testing)
- Service model (call center support, escalation management, dedicated account team)
- Security and controls (privacy standards, audit logs, security certifications, incident response readiness)
- Cost structure and value
- References and outcomes demonstrated (peer organizations and complexity like ours)

The Gallagher team vetted potential candidates and identified four (4) service providers that would be the best fit for DRPA based on our service requirements. They are:

- Benefit Harbor (incumbent)
- Aptia
- Benefitfocus
- Empyrean

Aptia opted out of the RFP due to the complexity of DRPA's benefits structure for the Medicare-eligible retirees (age 65+), leaving three finalists: Benefit Harbor, Benefitfocus, and Empyrean. The Gallagher team facilitated meetings with the vendors; the meetings included product web demonstrations.

Gallagher team subsequently released the RFP on April 21, 2025, to the remaining three (3) service providers. Responses were due on May 12, 2025. Upon reviewing the submissions, the Gallagher team prepared a detailed analysis that evaluated the service and cost proposals and presented the analysis to staff for review. The Gallagher team considered the following parameters:

- Configurable platform
- Support required and optional services
- Strategic partner
- Reputation for providing high level customer service
- Administrative efficiencies
- Top notch employee experience and engagement

The Gallagher team conducted a detailed review of each cost proposal, underlying assumptions, and included services. An overview of the bottom-line annual cost proposals submitted by each vendor, summarized over a three-year period, is presented in the chart below.

### **Summary of Fees**

| Summary of Fees - 3 Years |                  |                  |                  |
|---------------------------|------------------|------------------|------------------|
|                           | BENEFITFOCUS     | BENEFIT HARBOR   | EMPYREAN         |
| Year 1                    | \$164,271        | \$156,290        | \$233,196        |
| Year 2                    | \$164,271        | \$136,290        | \$208,196        |
| Year 3                    | \$164,271        | \$136,290        | \$208,196        |
| <b>Total</b>              | <b>\$492,813</b> | <b>\$428,870</b> | <b>\$649,588</b> |

### **Staff Recommendation**

Based on a review of all relevant information, we have determined that Benefit Harbor is the best overall fit for DRPA's operational needs, member population (including retirees), and unique benefit plan structure for the Medicare-eligible retirees.

### **Key factors supporting the recommendation include:**

- Intuitive navigation and clear election confirmation
- Better self-service coverage for routine events
- Improved transparency and status tracking
- Proven capability supporting timely eligibility updates
- Standard discrepancy reporting and exception resolution processes
- Defined data migration strategy and validation checkpoints
- Structured go-live readiness plan and stabilization support
- Continuation of reporting for Affordable Care Act and GASB requirements as part of the quote
- Strong audit trails
- Competitive and transparent pricing
- Lower administrative burden

### **Additional considerations supporting the selection of Benefit Harbor (Incumbent) include:**

- **Longstanding, proven partnership:** Benefit Harbor has supported our organization since it was competitively selected in 2008 and has demonstrated consistent reliability, responsiveness, and accountability in administering our benefit programs.

- **Deep institutional and historical knowledge:** Benefit Harbor possesses detailed knowledge of our plan designs, eligibility rules, historical exceptions and administrative nuances, knowledge that would take time for a new vendor to fully replicate.
- **Demonstrated understanding of plan complexity:** Our benefits structure includes unique and complex elements that require careful administration. The incumbent vendor has a proven ability to support these intricacies accurately and consistently.
- **Lower transition and conversion risk:** Because core data structures, eligibility logic, and carrier interfaces are already established, the transition from the current manual model to a more automated, portal-based model can occur without a full system conversion, significantly reducing implementation risk.
- **Seamless evolution:** The recommended approach allows our organization to modernize benefits administration by building an existing, well-understood foundation rather than introducing a wholesale change that could be disruptive to employees and retirees.
- **Service continuity for retirees:** Retirees benefit from continuity with a vendor already familiar with their plans, billing structures, and service expectations. This is an important consideration for a population that values stability and accuracy.

#### **Remaining Vendors**

While both remaining vendors (Benefitfocus and Empyrean) demonstrated technical competence and the ability to deliver modern enrollment and administration capabilities, each presented material limitations that ultimately outweighed their strengths.

#### **Benefitfocus**

Currently, between DRPA and PATCO, we have approximately 425 active benefit-eligible employees. The pricing model submitted by Benefitfocus requires a minimum billing threshold of 1,000 active employee lives, obligating DRPA to pay for services beyond actual utilization until that threshold is exceeded. In addition, while Benefitfocus offers a robust enrollment experience for active employees, its solution does not fully align with DRPA's retiree administration needs. Taken together, these factors introduce both cost inefficiency and service risk for a population that often requires specialized attention.



**Empyrean**

The other viable vendor, Empyrean, submitted a cost proposal that was significantly higher than those of the other finalists without demonstrating a commensurate increase in value. More importantly, Empyrean was unable to sufficiently demonstrate proven experience administering individually rated, group-billed retiree plans, which is a critical component of DRPA's benefits program for Medicare-eligible retirees.

For these reasons, while **Benefitfocus** and **Empyrean** are capable in certain respects, neither vendor offers the balanced combination of cost alignment, retiree expertise, and risk mitigation necessary to best serve DRPA at this time.

|                 |                                |                                                                                                                   |
|-----------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$428,870 (over a three-year period).<br/>Year 1: \$156,290, Year 2: \$136,290, and<br/>Year 3: \$136,290)</b> |
|                 | <b>Source of Funds:</b>        | <b>Revenue/General Fund</b>                                                                                       |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>                                                                                                        |
|                 | <b>Operating Budget:</b>       | <b>DRPA/PATCO</b>                                                                                                 |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                                                                                                        |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                                                                                                        |
|                 | <b>Duration of Contract:</b>   | <b>12 Months</b>                                                                                                  |
|                 | <b>Other Parties Involved:</b> | <b>Arthur J. Gallagher, Benefit Harbor, and<br/>other partners to be determined</b>                               |

**DRPA-26-012**  
**Finance: February 4, 2026**  
**Board Date: February 18, 2026**  
**Benefits Administration**  
**Modernization Project**

**RESOLUTION**

- RESOVLED:** That the Board authorizes staff to proceed with Benefit Harbor, as recommended through the Request for Proposal process led by Arthur J. Arthur J. Gallagher, to transition benefits administration to an automated, self-service platform; and be it
- RESOLVED:** That the Board authorizes staff to enter a contract with Benefit Harbor for three (3) years, from January 1, 2027, through December 31, 2029, for a total of \$428,870; and be it
- RESOLVED:** That the Board authorizes Benefit Harbor to partner with other vendors to administer our Flexible Spending Account Program, Section 132 Transportation & Parking Program, and COBRA benefits, at no additional fee to DRPA/PATCO; and be it further
- RESOLVED:** Benefit Harbor has agreed to continue to provide Affordable Care Act and GASB Reporting, at no additional cost; and be it further
- RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                                                                                                                   |
|-----------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>\$428,870 (over a three-year period).<br/>Year 1: \$156,290, Year 2: \$136,290, and<br/>Year 3: \$136,290)</b> |
|                 | <b>Source of Funds:</b>        | <b>Revenue/General Fund</b>                                                                                       |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>                                                                                                        |
|                 | <b>Operating Budget:</b>       | <b>DRPA/PATCO</b>                                                                                                 |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                                                                                                        |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                                                                                                        |
|                 | <b>Duration of Contract:</b>   | <b>12 Months</b>                                                                                                  |
|                 | <b>Other Parties Involved:</b> | <b>Arthur J. Gallagher, Benefit Harbor, and<br/>other partners to be determined</b>                               |

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-26-013

**SUBJECT:** Managed Implementation Support for Benefits Administration Modernization Project

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** February 4, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to engage Gallagher HR Technology, a division of Gallagher, to manage and support the implementation of our organization's benefits administration modernization project.

Gallagher HR previously managed the RFP process, vetted the vendor pool, facilitated the vendor demonstrations and evaluation deliberations that resulted in the recommendation of Benefit Harbor to the Board. This prior involvement provides Gallagher HR with deep familiarity with the objectives, requirements, and decision rationale related to the benefits administration modernization project, eliminating the learning curve for the consultant team and enabling the project to proceed efficiently.

**PURPOSE:** The purpose of the consultant engagement is to provide focused implementation coordination, strategic guidance, and independent oversight for a complex, time-bound modernization project, enabling the organization to execute the transition effectively. This approach reflects best practice for large-scale system transitions involving sensitive data, carrier integrations, active employee and retiree populations, and mission-critical service delivery.

**BACKGROUND:** The proposed consulting engagement will provide support across the following eight (8) core service areas:

1. Active participation in implementation meetings: Attend and actively participate in all key implementation meetings, including preparation of agendas, detailed meeting documentation, decision tracking, and action item management to ensure accountability and forward momentum.

2. **Strategic guidance and best-practice advisory support:** Provide strategic counsel informed by prior benefits system implementations, helping staff anticipate challenges, avoid common pitfalls, and apply proven best practices throughout the transition.
3. **Project plan oversight and milestone management:** Develop, monitor, and manage the implementation plan, including milestones, dependencies, deliverable, and readiness checkpoints, ensuring alignment with agreed-upon timelines and scope.
4. **Risk Identification and mitigation support:** Proactively identify implementation, operational, compliance, and service risks, and work with stakeholders to develop mitigation strategies, escalation protocols, and contingency plans.
5. **Vendor coordination and accountability management:** Serve as a central point of coordination between staff, the vendor, carriers, and other stakeholders to ensure roles, responsibilities, and expectations are clearly defined and met.
6. **Data migration, testing, and validation support:** Support oversight of data migration, eligibility configuration, and testing phases, including review of validation results, issue resolution tracking, and readiness sign-off prior to go-live.
7. **Change management and communications support:** Assist with planning and sequencing communications, training materials, and transition strategies for employees and retirees to minimize disruption.
8. **Go-live readiness and post-implementation stabilization:** Support final readiness assessments, go-live coordination, and early stabilization activities.

**Fixed Fee for Professional Services:**

The total fixed fee for the professional services in support of the implementation phase of the strategic benefits administration modernization project shall not exceed \$150,000.

**DRPA-Approved Travel expenses:**

All expenses must be pre-approved by DRPA Chief Executive Officer John T. Hanson and will be billed at cost. Gallagher will invoice separately for any approved business expenses. Travel time will be invoiced at \$150 per hour. If weekend travel is requested, travel time will be billed at \$350 per hour.

|                 |                                |                             |
|-----------------|--------------------------------|-----------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>n-t-e \$150,000.00</b>   |
|                 | <b>Source of Funds:</b>        | <b>Revenue/General Fund</b> |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>                  |
|                 | <b>Operating Budget:</b>       | <b>DRPA/PATCO</b>           |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                  |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                  |
|                 | <b>Duration of Contract:</b>   | <b>12 Months</b>            |
|                 | <b>Other Parties Involved:</b> | <b>Arthur J. Gallagher</b>  |

**DRPA-26-013**  
**Finance: February 4, 2026**  
**Board Date: February 21, 2026**  
**Managed Implementation Support for Benefits**  
**Administration Modernization Project**

**RESOLUTION**

**RESOVLED:** That the Board authorizes staff to engage Gallagher HR Technology, a division of Gallagher, previously involved in the benefits administration modernization RFP to provide professional services in support of the implementation phase of the project for a period of 12 months, at a total professional services fee not-to-exceed \$150,000; and be it further

**RESOLVED:** That all expenses must be pre-approved by DRPA Chief Executive Officer John T. Hanson and will be billed at cost. Gallagher will invoice separately for any approved business expenses. Travel time will be invoiced at \$150 per hour. If weekend travel is requested, travel time will be billed at \$350 per hour; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

|                 |                                |                             |
|-----------------|--------------------------------|-----------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>n-t-e \$150,000.00</b>   |
|                 | <b>Source of Funds:</b>        | <b>Revenue/General Fund</b> |
|                 | <b>Capital Project #:</b>      | <b>N/A</b>                  |
|                 | <b>Operating Budget:</b>       | <b>DRPA/PATCO</b>           |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                  |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                  |
|                 | <b>Duration of Contract:</b>   | <b>12 Months</b>            |
|                 | <b>Other Parties Involved:</b> | <b>Arthur J. Gallagher</b>  |

## **NEW BUSINESS**



## SUMMARY STATEMENT

|                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                          |
|--------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b>ITEM NO.:</b>               | <b>DRPA-26-014</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                          |
| <b>SUBJECT:</b>                | <b>Consideration of Pending DRPA Contracts<br/>(Between \$25,000 and \$100,000)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                          |
| <b>COMMITTEE:</b>              | <b>New Business</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                          |
| <b>COMMITTEE MEETING DATE:</b> | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                          |
| <b>BOARD ACTION DATE:</b>      | <b>February 18, 2026</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                          |
| <b>PROPOSAL:</b>               | <b>That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                          |
| <b>PURPOSE:</b>                | <b>To permit staff to continue and maintain DRPA operations in a safe and orderly manner.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                          |
| <b>BACKGROUND:</b>             | <b>At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.</b> |                          |
| <b>SUMMARY:</b>                | <b>Amount:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>N/A</b>               |
|                                | <b>Source of Funds:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>See Attached List</b> |
|                                | <b>Capital Project #:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>N/A</b>               |
|                                | <b>Operating Budget:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>N/A</b>               |
|                                | <b>Master Plan Status:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>N/A</b>               |
|                                | <b>Other Fund Sources:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>N/A</b>               |
|                                | <b>Duration of Contract:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <b>N/A</b>               |
|                                | <b>Other Parties Involved:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | <b>N/A</b>               |

**DRPA-26-014**  
**New Business: February 18, 2026**  
**Board Date: February 18, 2026**  
**Consideration of Pending DRPA Contracts**  
**(Between \$25,000 and \$100,000)**

### RESOLUTION

**RESOLVED:** That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

**SUMMARY:**

|                                |                          |
|--------------------------------|--------------------------|
| <b>Amount:</b>                 | <b>N/A</b>               |
| <b>Source of Funds:</b>        | <b>See Attached List</b> |
| <b>Capital Project #:</b>      | <b>N/A</b>               |
| <b>Operating Budget:</b>       | <b>N/A</b>               |
| <b>Master Plan Status:</b>     | <b>N/A</b>               |
| <b>Other Fund Sources:</b>     | <b>N/A</b>               |
| <b>Duration of Contract:</b>   | <b>N/A</b>               |
| <b>Other Parties Involved:</b> | <b>N/A</b>               |



**DRPA**  
CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, February 18, 2026

| Item #   | Vendor/Contractor                                       | Description                                                                                                                                            | Amount      | Procurement Method                                                                                              | Bids Received                                              | Bid Amounts    | Source of Funds |
|----------|---------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|----------------|-----------------|
| <b>A</b> | GPS Insight, Inc.<br>Scottsdale, AZ                     | One (1) Year Renewal of the GPS Monitoring System                                                                                                      | \$66,984.00 | In Accordance with Sourcewell Contract #020221-GPI                                                              | 1. GPS Insight, Inc.<br>Scottsdale, AZ                     | 1. \$66,984.00 | Revenue fund    |
| <b>B</b> | Sunbelt Rental, Inc.<br>Fort Mill, SC                   | Seven (7) month rental of one (1) 85-foot straight boom (STR) manlift equipped with a jib attachment to support operational and maintenance activities | \$31,666.50 | In Accordance with Sourcewell Contract #062320-SNB                                                              | 1. Sunbelt Rental, Inc.<br>Fort Mill, SC                   | 1. \$31,666.50 | Revenue fund    |
| <b>C</b> | Equipment Depot Pennsylvania, Inc.<br>Mechanicsburg, PA | Purchase of one (1) Final Compliant Diesel Pneumatic Tire Lift Truck                                                                                   | \$60,104.13 | In Accordance with Sourcewell Account: Mitsubishi Logisnext Americas (Houston)- Sourcewell Contract# 063024-MCF | 1. Equipment Depot Pennsylvania, Inc.<br>Mechanicsburg, PA | 1. \$60,104.13 | General Fund    |
| <b>D</b> | United Electric Supply<br>New Castle, DE                | Purchase of roadway lighting for the Betsy Ross Bridge access road                                                                                     | \$32,745.19 | In Accordance with PA CoStars Contract #008-E22-791                                                             | 1. United Electric Supply<br>New Castle, DE                | 1. \$32,745.19 | General Fund    |



**CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, February 18, 2026**  
**DRPA**

| <b>Item #</b> | <b>Vendor/Contractor</b>                      | <b>Description</b>                                                                                                                                                         | <b>Amount</b> | <b>Procurement Method</b>                                                              | <b>Bids Received</b>                             | <b>Bid Amounts</b> | <b>Source of Funds</b> |
|---------------|-----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|----------------------------------------------------------------------------------------|--------------------------------------------------|--------------------|------------------------|
| <b>E</b>      | Eplus Technology, Inc.<br>King of Prussia, PA | Uninterrupted Power Supply replacement for the Betsy Ross Administration Building                                                                                          | \$89,669.10   | In Accordance with PA CoStars Contract #001-E22-089                                    | 1. Eplus Technology, Inc.<br>King of Prussia, PA | 1. \$89,669.10     | <b>General Fund</b>    |
| <b>F</b>      | Lindsay Corp.<br>Omaha, NE                    | Purchase of five (5) VLB13MASH Blocks for the Walt Whitman Bridge                                                                                                          | \$66,750.00   | Sole Source Provider, See attached SoleSource Justification Memo marked as "Exhibit 1" | 1. Lindsay Corp.<br>Omaha, NE                    | 1. \$66,750.00     | <b>General Fund</b>    |
| <b>G</b>      | Carasoft Technology Corp.<br>Reston, VA       | Secureworks Renewal which provides the Delaware River Port Authority with 24/7 cyber and data security services to protect the Authority against advanced security threats | \$98,843.39   | In Accordance with NJ State Contract 19-COMP-00601                                     | 1. Carasoft Technology Corp.<br>Reston, VA       | 1. \$98,843.39     | <b>Revenue Fund</b>    |

# Memorandum: Purchases Greater Than \$25,000

View File(s)

## DRPA - Sole Source Purchase Order Request

Attach File(s)

**TO:** Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

From: Name David Longa Division Director/Project Manager DEPARTMENT A/C & M Manager

**SUBJECT:** Sole Source Approval

COMPANY PROVIDING SERVICE / PRODUCT

Lindsay Transportation Solutions LLC

PURCHASE REQUISITION NUMBER

10039259

DATE

02/04/2006

### Background:

The WWB movable traffic barrier contains a percentage of variable length blocks that allow the wall to expand and contract as needed. Vehicle strikes damage these blocks requiring their immediate replacement. As replacements from the vendor may take up to 60 days to manufacture and deliver, we like to keep a few spares on hand.

### Justification for Proprietary/ Sole Source:

These segments are proprietary to Lindsay Transportation Solutions, the manufacturer of the movable barrier, and are the only supplier of these parts.

5 VLB13MASH unit cost \$11,750, total for five units: \$58,750  
Shipping from Omaha, NE \$8,000  
Total Cost: \$66,750

### Cost:

\$66,750

Division Director: Ricardo DeOliveira

Signature

Jerry S.Sahi, CFO: Jatinder Sahi

Signature

John T. Hanson, CEO-DRPA/  
President-PATCO: Jalila D. Parker

Signature

Jan, 25 2024

# PORT AUTHORITY TRANSIT CORP. BOARD MEETING



Wednesday, February 18, 2026  
Immediately following the DRPA Board Meeting

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



## **PATCO BOARD**

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**Wednesday, February 18, 2026  
Immediately following the DRPA Board Meeting  
One Port Center  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Call to Order/Roll Call
2. Approval of the February Meeting Agenda
3. Public Comment
4. Report of the General Manager
5. Approval of PATCO Board Meeting Minutes – December 10, 2025
6. Monthly Lists of Previously Approved Payments and Purchase Orders and Contracts - November 2025, December 2025, January 2026
7. Approval of Balance Sheet and Equity Statement – September 30, 2025
8. Approval of Committee Meeting Minutes
  - a. Operations and Maintenance Committee – February 3, 2026
  - b. Labor Committee - February 3, 2026
9. Adoption of Resolutions
  - a. Operations and Maintenance Committee
    - PATCO-26-001 DRPA/PATCO Medical Service Provider for Drug & Alcohol Testing/Training, Physical Exams, Medical Evaluations and Health Screening
  - b. Labor Committee Resolutions
    - PATCO-26-002 Collective Bargaining Agreement between PATCO and Teamsters



10. Unfinished Business

11. New Business

PATCO-26-003      Consideration of Pending PATCO Contracts (Between  
\$25,000 and \$100,000)

12. Executive Session

13. Adjournment

# **GENERAL MANAGER'S REPORT**



## REPORT OF THE GENERAL MANAGER

*As stewards of public assets, we provide for the safe and efficient operation of transportation services and facilities in a manner that creates value for the public we serve.*

February 18, 2026

To the Commissioners:

The following is a summary of recent PATCO activities, with supplemental information attached.

### **HIGHLIGHTS**

---

#### **Snow and Ice –**

PATCO implemented our well-established procedures to combat snow, ice, and prolonged, severe cold temperatures, starting with preparations during the wee hours of January 25. Heaters prevented any icing of the third rail, a situation that would bring service to a halt. The Track Utility Vehicle's de-icing addressed the



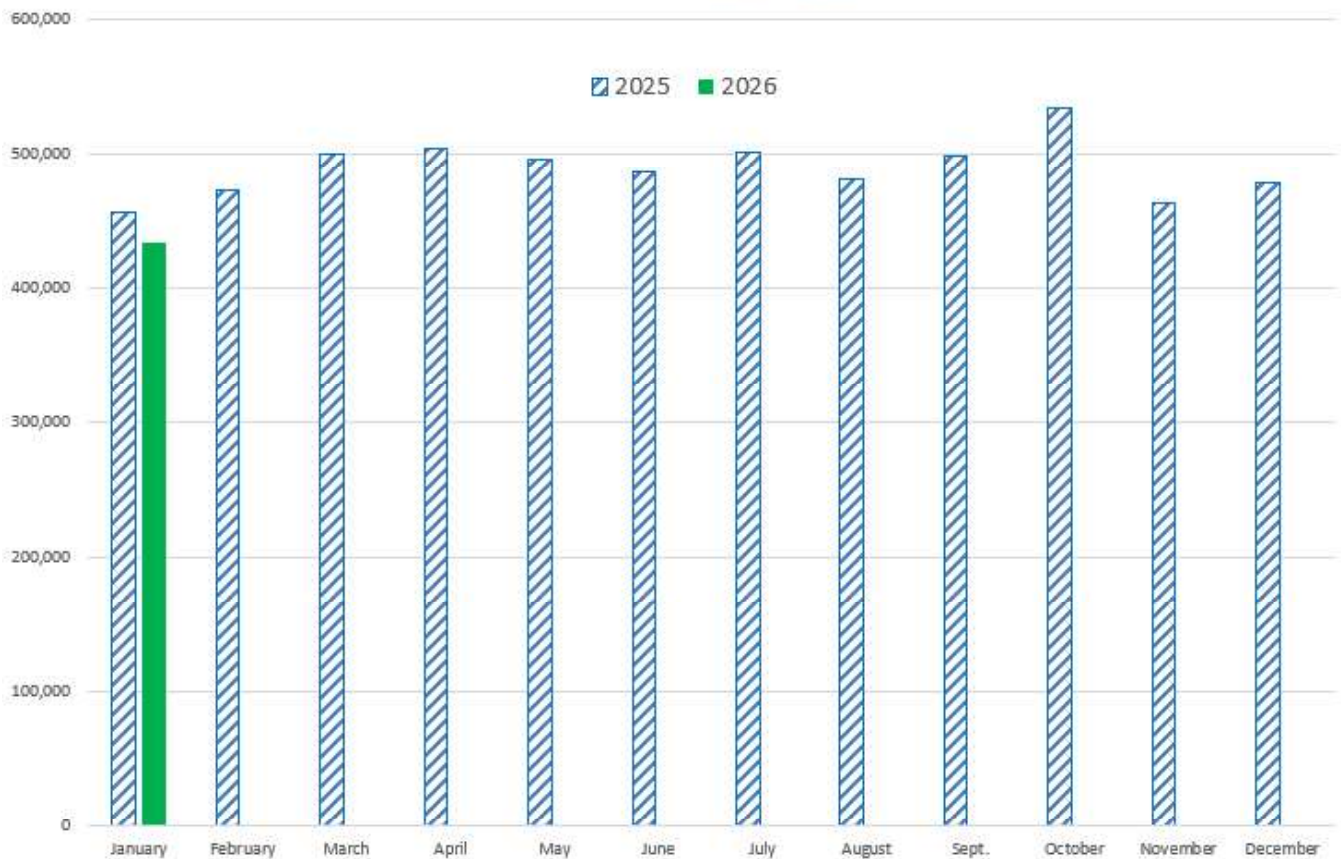
issue of potentially slippery rail. Crews worked night and day to clear the snow and ice from access drives, parking lots, sidewalks and platforms at our 7 above-ground stations. PATCO ran a special Snow Schedule on Monday, January 26.

**New TransitWeight World Champion** – On Sunday, January 25, 2026, during the large snowstorm, **Steve Linhares** went above and beyond the call of duty by helping to save the life of one of our riders. While operating westbound at Westmont, Steve noticed an individual acting erratically; unfortunately, the person proceeded to fall into the track area. Steve acted with efficiency and professionalism by notifying Center Tower with the correct information necessary to de-energize 3<sup>rd</sup> rail power and request police/EMS assistance. He remained with the individual and continued to provide information while waiting for EMS responders. The police were able to extract the individual from the track area and facilitate transportation to the hospital to receive medical care. It was an excellent example of a proper response to an emergency.

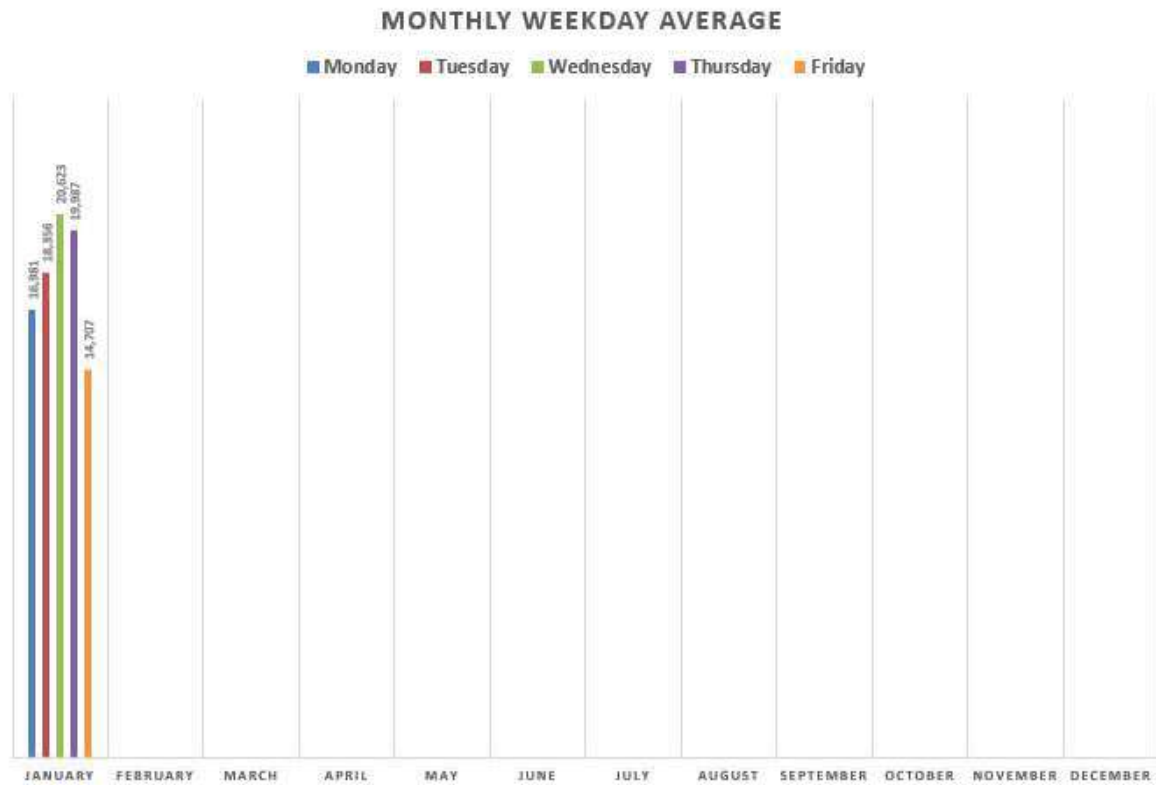


**Ridership** – Ridership in January was 433,538, a decrease of 22,909 (-5.02%) when compared to January of 2025. Ridership during the last week of the month was 17,532 less than the previous week, evidence of the effect of the major snowstorm of January 25 and the subsequent snow, ice, and pervasive cold conditions.

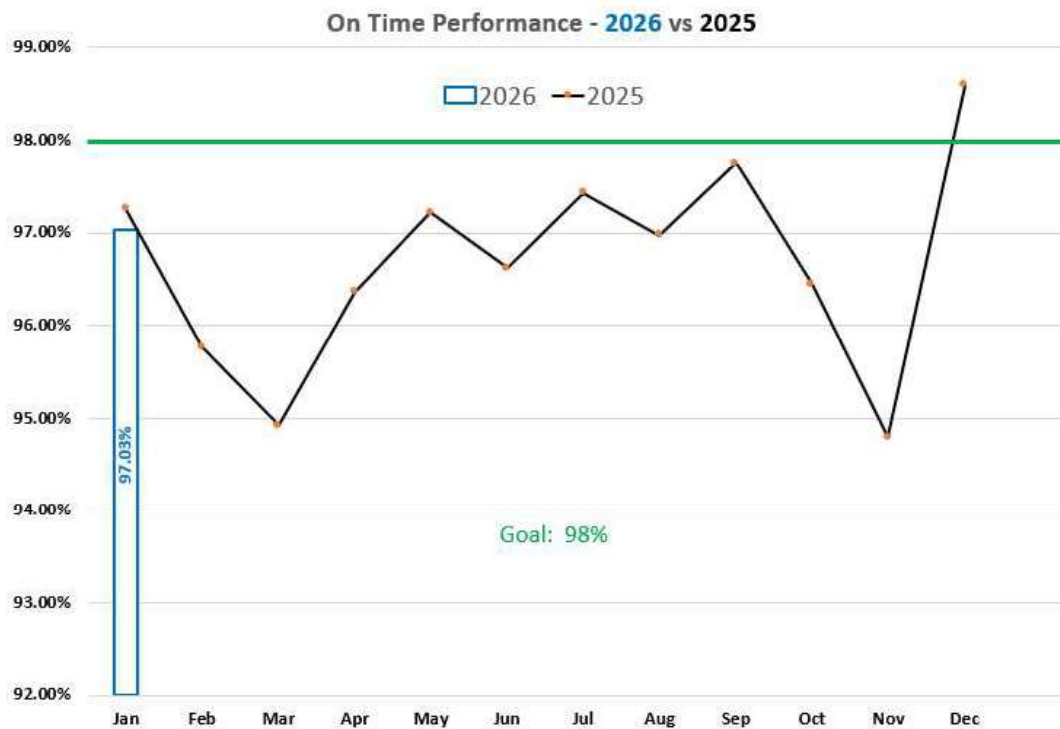
PATCO Ridership - 2025 vs 2026

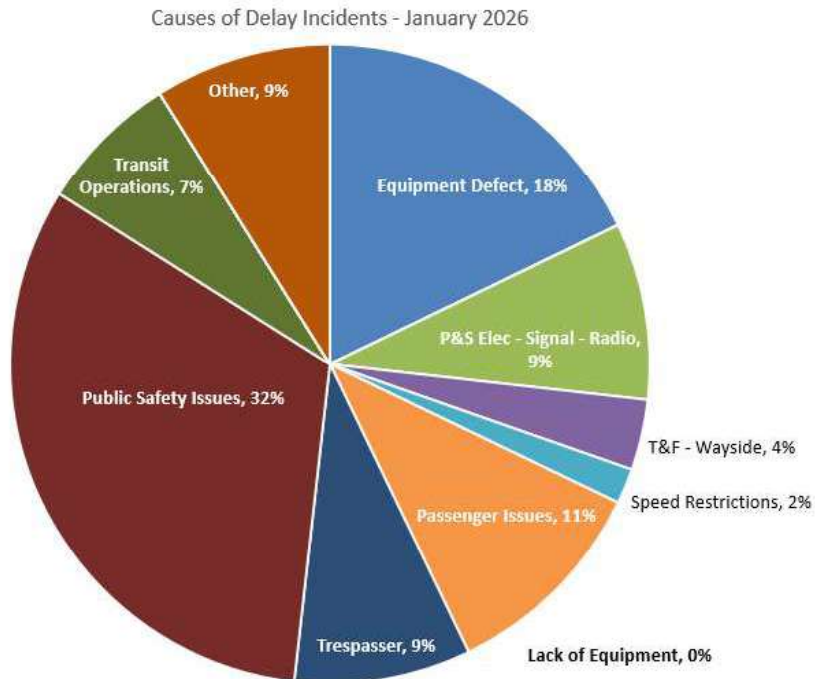


Ridership on weekdays continues to vary significantly by day of the week with many more customers riding mid-week.



**On-Time Performance** – On-time performance for the month of January was **97.03%**, falling short of our goal of 98%. Of the 4,611 trips scheduled for January, 9 were cancelled, 122 trains were late, and 78 stations were bypassed.



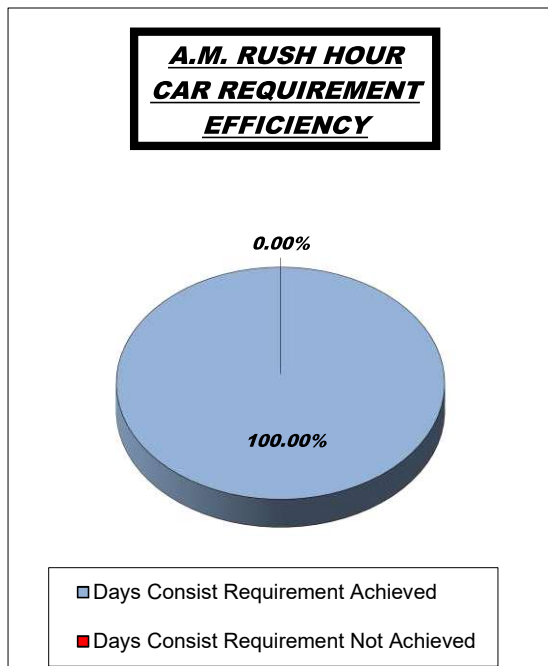


**Availability of Transit Equipment** – PATCO closely monitors the availability of equipment to meet the needs of our peak service customers. For the 37<sup>th</sup> consecutive month, we achieved **100%** availability.

## DAILY LOADLINE CAR REQUIREMENT FOR January 2026

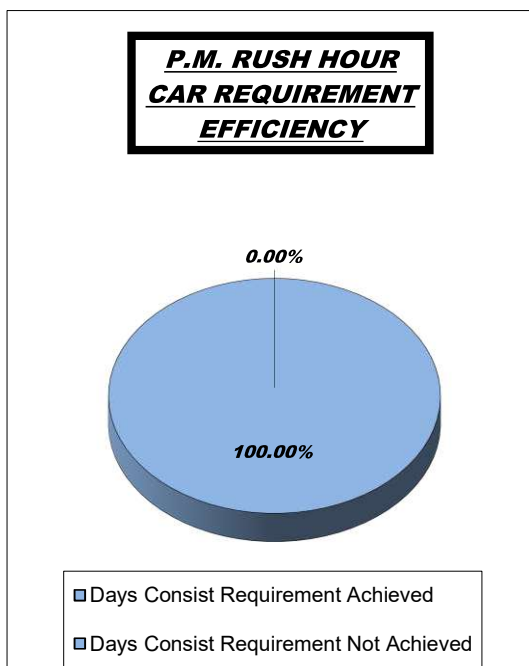
### A.M. RUSH HOUR (54 CARS REQUIRED )

Achieved **21** **100.00%**  
 Not Achieved **0** **0.00%**  
 TOTAL DAYS **21**



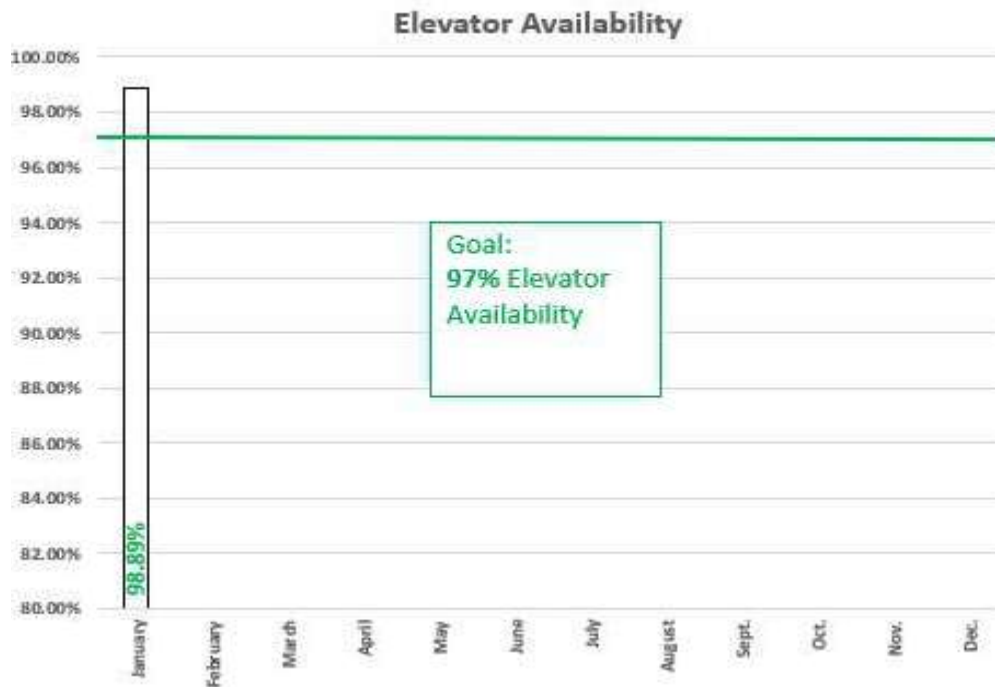
### P.M. RUSH HOUR (54 CARS REQUIRED )

Achieved **21** **100.00%**  
 Not Achieved **0** **0.00%**  
 TOTAL DAYS **21**



### Elevators and Escalators

- Availability of all **elevators** was **98.89%** in January, exceeding our goal of 97%.



- Availability of all **escalators** was **95.75%** in January, falling just short of our goal of 96%.



- Performance of Preventive Maintenance** - Monthly preventive maintenance was performed on all available elevators and escalators in January.



**FREEDOM Card Service Center** – The Service Center at Woodcrest Station is open every weekday from 7 a.m. to 6 p.m. and at Broadway on Mondays from 10 a.m. to 2 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards and change credit card information.

| Service                             | # of Customers Served in January |
|-------------------------------------|----------------------------------|
| Calls                               | 632                              |
| Walk-Ups                            | 557                              |
| Replacement Cards Issued            | 215                              |
| Reduced Fare Program Sign-ups       | 77                               |
| SHARE Sign-ups                      | 24                               |
| Student Sign-ups                    | 1                                |
| "T" (Transit Benefit) Card sign-ups | 14                               |

## FINANCE

*(The following is unaudited data as of 2/10/2026)*

PATCO Income year to date (through 10/31/2025) amounted to \$13,169,274 compared with a Budget Anticipated Income of \$12,741,312, a **favorable** variance of \$427,962 **(+3.36%)**.

Operating expenses during October amounted to \$4,956,009, compared with a Budget Anticipated Expense of \$5,887,589, a **favorable** variance of \$931,580 or **15.82%**. Year to date expenses totaled \$52,511,477 compared with a Budget Anticipated Expense of \$58,849,637, a **favorable** variance of \$6,338,160 or **10.77%**.

During the month of October, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of \$3,562,198. Total Cumulative Loss year to date (excluding rental and non-recurring charges) equaled \$39,342,203. Total Cumulative Loss year to date (including Lease Rental charges) equaled \$44,443,873.

Net Transit Loss (including lease expense) for the month of October 2025 was \$4,072,365.

| Year to Date<br>Through October 2025 | 2025<br>Budget | 2025<br>Actual | Variance    |          |
|--------------------------------------|----------------|----------------|-------------|----------|
| Income                               | \$12,741,312   | \$13,169,274   | \$427,962   | <b>F</b> |
| Expenses                             | \$58,849,637   | \$52,511,477   | \$6,338,160 | <b>F</b> |
| Operating Ratio                      | .2165          | .2508          |             | <b>F</b> |
| Passengers                           | 4,969,311      | 4,926,616      | 42,695      | <b>U</b> |
| Car Miles                            | 4,819,017      | 4,262,924      | 556,093     |          |



**PERSONNEL TRANSACTIONS**

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The following personnel transactions occurred in January of 2026:

| NAME                            | POSITION           | DEPT.              | DATE      |
|---------------------------------|--------------------|--------------------|-----------|
| <u>NEW HIRES (APPOINTMENTS)</u> |                    |                    |           |
| Shinaa N. Cross<br>PA           | Train Operator     | Transit Services   | 1/26/2026 |
| Michael C. Innella<br>NJ        | Dispatcher Trainee | Transit Services   | 1/26/2026 |
| Brian J. Leyva<br>NJ            | Custodian          | Track & Facilities | 1/26/2026 |
| Anthony T. Tolbert<br>PA        | Custodian          | Track & Facilities | 1/26/2026 |
| Michael A. Worlds<br>NJ         | Custodian          | Track & Facilities | 1/26/2026 |

TEMPORARY APPOINTMENTS - NonePROMOTION

|                        |                                                                             |                                      |           |
|------------------------|-----------------------------------------------------------------------------|--------------------------------------|-----------|
| Jamir K. Bennett<br>PA | From: Customer Service<br>Agent / Traffic Checker<br>To: Dispatcher Trainee | Transit Services<br>Transit Services | 1/03/2026 |
|------------------------|-----------------------------------------------------------------------------|--------------------------------------|-----------|

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

|                           |                                                                                |                                          |                      |
|---------------------------|--------------------------------------------------------------------------------|------------------------------------------|----------------------|
| Edward F. Ruffin II<br>NJ | From: Track Foreman<br>To: Acting Manager,<br>Track Structures &<br>Facilities | Track & Facilities<br>Track & Facilities | 12/25/2025-1/02/2026 |
| Jesse L. Mickel<br>NJ     | From: Purchasing Agent<br>To: Acting Manager,<br>Procurement & Stores          | Purchasing<br>Purchasing                 | 1/31 - 5/01/2026     |
| LaTisha Y. Pierce<br>NJ   | From: Purchasing Specialist<br>To: Acting Purchasing<br>Agent                  | Purchasing<br>Purchasing                 | 1/31 – 5/01/2026     |

TITLE & DEPARTMENTAL CHANGE - None

UPGRADE (GRADE CHANGE) - None

INTERAGENCY PROMOTIONS - None

INTERAGENCY TRANSFERS – None

TRANSFERS – DEPARTMENTAL - None

RETIREMENT

|                     |                       |                    |            |
|---------------------|-----------------------|--------------------|------------|
| Joseph N. Christina | Money Room Supervisor | Passenger Services | 01/23/2026 |
| <u>NJ</u>           |                       |                    |            |

RESIGNATION(S) - None

LAY OFFS (INVOLUNTARY) - None

DECEASED - None

**PURCHASING**

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During the month of January, 122 purchase orders were issued with a total value of \$1,344,327.

**MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)**

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The following significant maintenance initiatives progressed in January:

- Nineteen (19) overhauled motors are available for installation as needed. Seventy-two (72) motors are in the overhaul process, including eight (8) at Swiger Coil, seventeen (17) at RAM, sixteen (16) at WALCO, seventeen (17) at Sherwood, twelve (12) pending outbound shipment, and two (2) undergoing in-house mini overhaul.

**Traction Motor Overhaul  
Thru January 31, 2026**

|                                 | 2023                 | 2024                   | 2025                   | Total                  |
|---------------------------------|----------------------|------------------------|------------------------|------------------------|
| Resolution D23-054              | \$ 900,332.00        | \$ 2,905,336.00        | \$ 2,870,550.00        | \$ 6,676,218.00        |
| <b>Totals</b>                   | <b>\$ 900,332.00</b> | <b>\$ 2,905,336.00</b> | <b>\$ 2,870,550.00</b> | <b>\$ 6,676,218.00</b> |
| <b>Vendor Breakdown</b>         |                      |                        |                        |                        |
| RAM Industrial                  | \$ 167,083.00        | \$ 788,961.00          | \$ 520,687.00          | \$ 1,476,731.00        |
| Sherwood                        | \$ 75,662.00         | \$ 885,908.00          | \$ 601,490.00          | \$ 1,563,060.00        |
| Swiger Coil (DBA Motive Power)  | \$ 437,092.00        | \$ 645,186.00          | \$ 1,103,158.00        | \$ 2,185,436.00        |
| Walco Electric                  | \$ 220,495.00        | \$ 585,281.00          | \$ 645,215.00          | \$ 1,450,991.00        |
| <b>Totals</b>                   | <b>\$ 900,332.00</b> | <b>\$ 2,905,336.00</b> | <b>\$ 2,870,550.00</b> | <b>\$ 6,676,218.00</b> |
| <b>Remaining Contract Funds</b> |                      |                        |                        | <b>\$10,823,782.00</b> |

- We established a goal of thirty-two (32) truck overhauls in 2026.
- Twenty-four (24) rebuilt gearboxes are currently available, and five (5) wheelsets are assembled for truck building. Eleven (11) gearboxes are in the overhaul process with zero (0) at UTC, zero (0) at Penn Machine, zero (0) at PATCO and eleven (11) pending outbound shipment.

**Gearbox Overhaul  
Thru January 31, 2026**

| Resolution | 2024          | 2025          | Grand Total   |
|------------|---------------|---------------|---------------|
| D-21-085   | \$ 407,094.25 | \$ 37,618.49  | \$ 444,712.74 |
| D-25-020   |               | \$ 479,960.03 | \$ 479,960.03 |
| Totals     | \$ 407,094.25 | \$ 517,578.52 | \$ 924,672.77 |

**Vendor Breakdown**

UTC/RAS & PENN MACHINE

UTC/RAS

PENN MACHINE COMPANY LLC

Totals

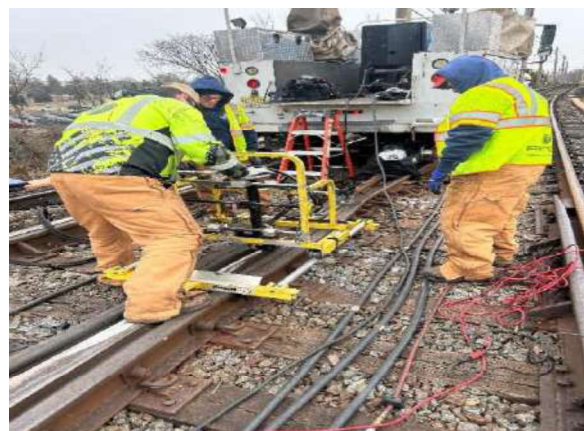
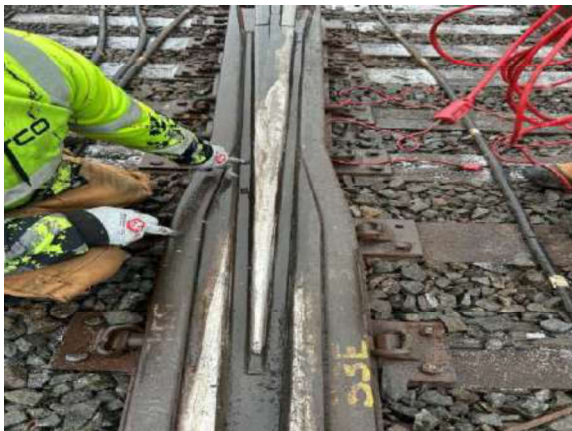
**Remaining Contract Funds**

|               |               |                 |
|---------------|---------------|-----------------|
| \$ 54,997.65  | \$ 92,416.48  | \$ 147,414.13   |
| \$ 352,096.60 | \$ 425,162.04 | \$ 777,258.64   |
| \$ 407,094.25 | \$ 517,578.52 | \$ 924,672.77   |
|               |               | \$ 1,075,327.23 |

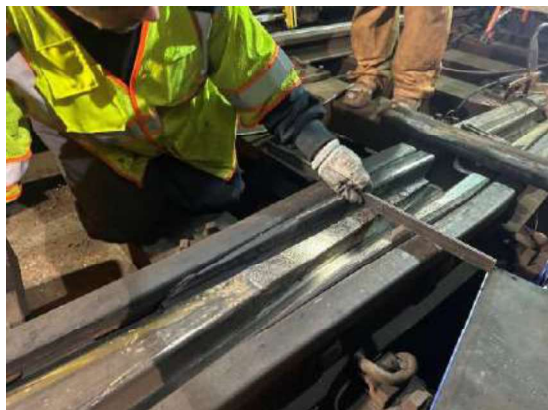
- In January, custodial employees scrubbed twenty (20) cars (intensive interior cleaning and buffing floors). We also completed thirty (30) exterior washes.

## TRACK & FACILITIES

- In December, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections.
- Support services (flagging and scheduling) were provided as required for the following projects:
  - Woodcrest Station Platform Rehabilitation
  - Viaduct Preservation Project
- Mechanical and Structural Technicians welded 53E frog and East Ferry.



- M&S Techs also welded 17W frog at City Hall.



- M&S Techs painted the men's locker room at the Lindenwold maintenance facility.



- Staff braved the pervasive cold and worked around the clock to address the effects of the extremely challenging conditions resulting from the January 25 snowstorm.

## **POWER & SIGNALS**

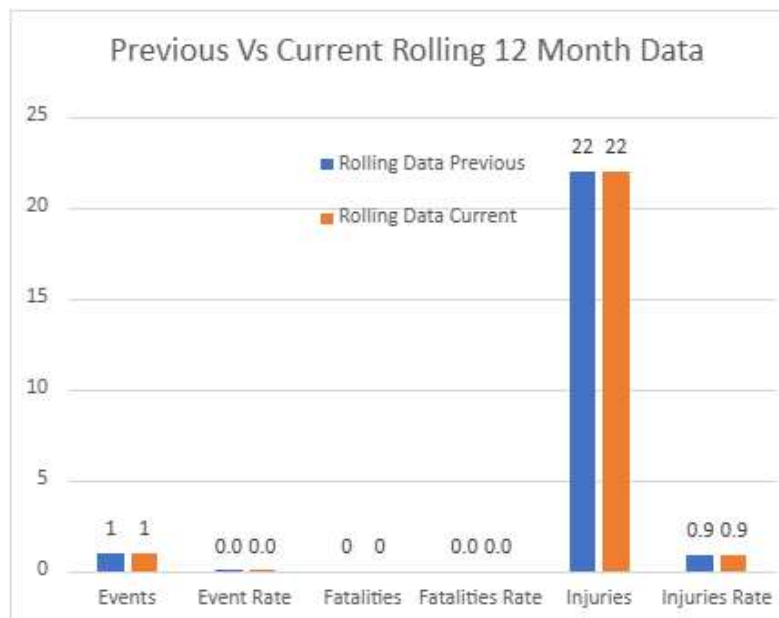
- Staff performed mainline traffic testing between Linden and Wood Interlockings.
- New LED light fixtures were installed within Front Street Substation.
- Staff assisted ASPLUNDH Electrical Testing with the isolation and testing of the rectifier transformer (30RT1) located at Locust Substation.
- Staff established field testing reports for the newly revised signal related standard operating procedures.
- Staff performed snow/ice related tasks associated with the storms of January 18 and 25, 2026
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at mainline interlockings.
- Stations, subway tunnels, and parking lots were re-lamped as necessary.
- Staff established mainline track outages for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Support services were also provided as required for the following projects:
  - Collingswood and Westmont Viaduct (Contract #3-E)
  - Woodcrest Station Platform Rehabilitation

- Maintenance and repair of escalators and elevators

### **SAFETY PERFORMANCE MEASUREMENT KPIS**

Data reported for the most recent period are as follows:

| Rolling 12 Month Rates                                                                 |           |           |           |           | Current   |                            |                                                                                     |
|----------------------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|----------------------------|-------------------------------------------------------------------------------------|
| Dates are displayed in MMM-YY format. Each column is a cumulative of a 12 month range. | Oct-24    | Nov-24    | Dec-24    | Jan-25    | Feb-25    | % Change Since Last Period | Trend                                                                               |
|                                                                                        | to Sep-25 | to Oct-25 | to Nov-25 | to Dec-25 | to Jan-26 |                            |                                                                                     |
| Events                                                                                 | 3         | 3         | 3         | 1         | 1         | 0.00%                      |  |
| Event Rate                                                                             | 0.12      | 0.12      | 0.12      | 0.04      | 0.04      | 0.24%                      |  |
| Fatalities                                                                             | 0         | 0         | 0         | 0         | 0         | 0.00%                      |  |
| Fatalities Rate                                                                        | 0.00      | 0.00      | 0.00      | 0.00      | 0.00      | 0.00%                      |  |
| Injuries                                                                               | 18        | 20        | 22        | 22        | 22        | 0.00%                      |  |
| Injuries Rate                                                                          | 0.72      | 0.80      | 0.88      | 0.88      | 0.88      | 0.24%                      |  |
| Vehicle Revenue Miles                                                                  | 2,504,154 | 2,510,193 | 2,503,554 | 2,507,267 | 2,501,252 | -0.24%                     |  |
| Major Mechanical Failures                                                              | 131       | 135       | 136       | 131       | 127       | -3.05%                     |  |
| Mean Distance Between Failures                                                         | 19,116    | 18,594    | 18,408    | 19,139    | 19,695    | 2.90%                      |  |



Respectfully submitted,



John D. Rink  
General Manager

**PORT AUTHORITY TRANSIT CORPORATION  
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES  
October 31, 2025 Monthly and YTD**

|                             | 1ST A/P<br>1/31/2025 | 2ND A/P<br>2/28/2025 | 3RD A/P<br>3/31/2025 | 4TH A/P<br>4/30/2025 | 5TH A/P<br>5/31/2025 | 6TH A/P<br>6/30/2025 | 7TH A/P<br>7/31/2025 | 8TH A/P<br>8/31/2025 | 9TH A/P<br>9/30/2025 | 10TH A/P<br>10/31/2025 |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------|
| <b>INCOME</b>               |                      |                      |                      |                      |                      |                      |                      |                      |                      |                        |
| Operating                   | 1,133,146            | 1,181,782            | 1,231,694            | 1,248,053            | 1,228,941            | 1,202,321            | 1,239,008            | 1,183,095            | 1,222,211            | 1,301,991              |
| Non-Operating               | 99,249               | 182,855              | 67,460               | 108,597              | 56,735               | 65,528               | 79,633               | 88,886               | 156,269              | 91,820                 |
| Total Income-Pd             | 1,232,395            | 1,364,637            | 1,299,154            | 1,356,650            | 1,285,676            | 1,267,849            | 1,318,641            | 1,271,981            | 1,378,480            | 1,393,811              |
| Total Oper.Inc.-YTD         | 2,314,929            | 3,546,623            | 4,794,676            | 4,794,676            | 6,023,617            | 7,225,938            | 8,464,947            | 9,648,041            | 10,870,252           | 12,172,243             |
| Total NonOper.Inc.-YTD      | 282,103              | 349,563              | 349,563              | 458,160              | 514,895              | 580,423              | 660,056              | 748,942              | 905,211              | 997,031                |
| <b>Total Income-YTD</b>     | <b>2,597,032</b>     | <b>3,896,186</b>     | <b>5,144,239</b>     | <b>5,252,836</b>     | <b>6,538,512</b>     | <b>7,806,361</b>     | <b>9,125,002</b>     | <b>10,396,983</b>    | <b>11,775,463</b>    | <b>13,169,274</b>      |
| <b>EXPENSE</b>              |                      |                      |                      |                      |                      |                      |                      |                      |                      |                        |
| Way & Power                 | 1,211,662            | 1,240,717            | 692,489              | 1,234,297            | 1,172,310            | 1,111,020            | 1,183,294            | 1,401,675            | 1,397,867            | 1,210,259              |
| Equipment                   | 742,732              | 719,982              | 641,257              | 607,741              | 755,759              | 811,406              | 722,391              | 714,176              | 767,210              | 735,072                |
| Transportation              | 1,915,378            | 1,873,506            | 1,908,450            | 1,864,001            | 1,874,813            | 1,878,496            | 2,029,972            | 1,960,768            | 1,881,520            | 1,880,653              |
| Administration              | 811,526              | 741,689              | 967,679              | 631,463              | 1,166,771            | 1,063,250            | 747,782              | 1,019,062            | 738,214              | 599,392                |
| Purchased Power             | 515,802              | 446,448              | 417,728              | 413,918              | 394,220              | 446,550              | 461,091              | 432,850              | 400,477              | 383,423                |
| Ins & Claims                | 147,211              | 147,211              | 176,380              | 147,211              | 157,076              | 145,853              | 205,855              | 150,051              | 147,211              | 147,211                |
| Sub-Total-Pd                | 5,344,310            | 5,169,554            | 4,803,982            | 4,898,633            | 5,520,948            | 5,456,573            | 5,350,386            | 5,678,582            | 5,332,500            | 4,956,009              |
| <b>Sub-Total-YTD</b>        | <b>10,513,864</b>    | <b>15,317,846</b>    | <b>20,216,479</b>    | <b>20,216,479</b>    | <b>25,737,427</b>    | <b>31,194,000</b>    | <b>36,544,386</b>    | <b>42,222,968</b>    | <b>47,555,468</b>    | <b>52,511,477</b>      |
| Rent-DRPA-PD                | 510,167              | 510,167              | 510,167              | 510,167              | 510,167              | 510,167              | 510,167              | 510,167              | 510,167              | 510,167                |
| Rent-DRPA-YTD               | 1,020,334            | 1,020,334            | 1,020,334            | 1,020,334            | 1,020,334            | 1,020,334            | 1,020,334            | 1,020,334            | 1,020,334            | 1,020,334              |
| Total Expenses-Pd           | 5,854,477            | 5,679,721            | 5,314,149            | 5,408,800            | 6,031,115            | 5,966,740            | 5,860,553            | 6,188,749            | 5,842,667            | 5,466,176              |
| <b>Total Expenses-YTD</b>   | <b>11,534,198</b>    | <b>16,848,347</b>    | <b>22,257,147</b>    | <b>22,257,147</b>    | <b>28,288,262</b>    | <b>34,255,002</b>    | <b>40,115,555</b>    | <b>46,304,304</b>    | <b>52,146,971</b>    | <b>57,613,147</b>      |
| <b>STATISTICS</b>           |                      |                      |                      |                      |                      |                      |                      |                      |                      |                        |
| Passengers-PD               | 456,434              | 472,301              | 500,176              | 503,924              | 495,149              | 485,468              | 500,514              | 480,448              | 498,748              | 533,454                |
| Passengers-YTD              | 928,735              | 1,428,911            | 1,932,835            | 1,932,835            | 2,427,984            | 2,913,452            | 3,413,966            | 3,894,414            | 4,393,162            | 4,926,616              |
| Oper Rev. /Pass-Pd          | 2.48                 | 2.50                 | 2.46                 | 2.48                 | 2.48                 | 2.48                 | 2.48                 | 2.46                 | 2.45                 | 2.44                   |
| Oper Rev. /Pass-YTD         | 2.49                 | 2.49                 | 2.48                 | 2.48                 | 2.48                 | 2.48                 | 2.48                 | 2.48                 | 2.47                 | 2.47                   |
| Oper Exp. /Pass-Pd          | 11.71                | 10.95                | 9.60                 | 9.72                 | 11.15                | 11.24                | 10.69                | 11.82                | 10.69                | 9.29                   |
| Oper Exp. /Pass-YTD         | 11.32                | 11.32                | 10.72                | 10.46                | 10.60                | 10.71                | 10.70                | 10.84                | 10.82                | 10.66                  |
| Car Miles-Pd                | 438,230              | 410,842              | 439,056              | 429,378              | 435,960              | 435,124              | 440,374              | 422,492              | 401,310              | 410,158                |
| Car Miles-YTD               | 849,072              | 1,288,128            | 1,717,506            | 1,717,506            | 2,153,466            | 2,588,590            | 3,028,964            | 3,451,456            | 3,852,766            | 4,262,924              |
| Oper Rev. /CM-PD            | 2.59                 | 2.88                 | 2.81                 | 2.91                 | 2.82                 | 2.76                 | 2.81                 | 2.80                 | 3.05                 | 3.17                   |
| Oper Rev. /CM-YTD           | 2.73                 | 2.73                 | 2.75                 | 2.79                 | 2.80                 | 2.79                 | 2.79                 | 2.80                 | 2.82                 | 2.86                   |
| Oper Exp./CM-PD             | 12.20                | 12.58                | 10.94                | 11.41                | 12.66                | 12.54                | 12.15                | 13.44                | 13.29                | 12.08                  |
| Oper Exp./CM-YTD            | 12.38                | 12.38                | 11.89                | 11.77                | 11.95                | 12.05                | 12.07                | 12.23                | 12.34                | 12.32                  |
| <b>Avg. Rev. /Pass- YTD</b> | <b>2.70</b>          | <b>2.80</b>          | <b>2.73</b>          | <b>2.72</b>          | <b>2.69</b>          | <b>2.68</b>          | <b>2.67</b>          | <b>2.67</b>          | <b>2.68</b>          | <b>2.67</b>            |

**Port Authority Transit Corporation**  
**Analysis of Budgeted/Actual Income - Year 2025**  
**10th Accounting Period Ending**  
**October 31, 2025**

|                         | <b>Annual<br/>Budget</b> | <b>Current</b> |               |                 |          | <b>Year-To-Date</b> |               |                 |
|-------------------------|--------------------------|----------------|---------------|-----------------|----------|---------------------|---------------|-----------------|
|                         |                          | <b>Budget</b>  | <b>Actual</b> | <b>Variance</b> |          | <b>Budget</b>       | <b>Actual</b> | <b>Variance</b> |
| <b>Income</b>           |                          |                |               |                 |          |                     |               |                 |
| Passenger Fare Revenue  | \$13,976,360             | \$1,293,231    | \$1,256,412   | (\$36,819)      | -2.85% U | \$11,723,503        | \$11,772,047  | \$48,544        |
| Smart Card Sales        | 81,900                   | 6,825          | 7,070         | 245             | 3.59% F  | 68,250              | 74,575        | 6,325           |
| Total Passenger Revenue | \$14,058,260             | \$1,300,056    | \$1,263,482   | (\$36,574)      | -2.81% U | \$11,791,753        | \$11,846,622  | \$54,869        |
| Advertising             | 324,685                  | 27,057         | 51,689        | 24,632          | 91.04% F | 270,571             | 548,164       | 277,593         |
| Parking                 | 379,065                  | 31,589         | 38,509        | 6,920           | 21.91% F | 315,888             | 325,621       | 9,734           |
| Leases & Rentals        | 368,061                  | 24,740         | 24,005        | (735)           | -2.97% U | 318,583             | 324,519       | 5,936           |
| Interest                | 41,043                   | 3,420          | 10,991        | 7,571           | + F      | 34,203              | 110,811       | 76,609          |
| Miscellaneous           | 12,379                   | 1,032          | 5,135         | 4,104           | + F      | 10,316              | 13,537        | 3,221           |
| Total Income            | \$15,183,493             | \$1,387,893    | \$1,393,811   | \$5,918         | 0.43% F  | \$12,741,312        | \$13,169,274  | \$427,962       |
| Passengers              | 5,924,243                | 548,169        | 533,454       | (14,715)        | -2.68% U | 4,969,311           | 4,926,616     | (42,695)        |
|                         |                          |                |               |                 |          |                     |               | -0.86% U        |

**Port Authority Transit Corporation**  
**Comparative Analysis - 2025**  
**Budget /Actual-Income & Departmental Expenses**  
**for the Month Ending**  
**October 31, 2025**

|                                 | <b>Annual<br/>Budget</b> | <b>Current</b>       |                  |                | <b>Year-To-Date</b>   |                       |                    |
|---------------------------------|--------------------------|----------------------|------------------|----------------|-----------------------|-----------------------|--------------------|
|                                 | <b>Budget</b>            | <b>Actual</b>        | <b>Variance</b>  |                | <b>Budget</b>         | <b>Actual</b>         | <b>Variance</b>    |
| Passenger Fare Revenue          | \$13,976,360             | \$1,256,412          | (\$36,819)       | -2.8% U        | \$11,723,503          | \$11,772,047          | \$48,544           |
| Smart Card Sales                | 81,900                   | 7,070                | 245              | 3.6% F         | 68,250                | 74,575                | 6,325              |
| Total Passenger Revenue         | \$14,058,260             | 1,263,482            | (36,574)         | -2.8% U        | 11,791,753            | 11,846,622            | 54,869             |
| Other                           | <u>1,125,233</u>         | <u>130,329</u>       | <u>42,492</u>    | <u>48.4% F</u> | <u>949,560</u>        | <u>1,322,652</u>      | <u>373,092</u>     |
| Total Income                    | <u>\$15,183,493</u>      | <u>\$1,393,811</u>   | <u>\$5,918</u>   | <u>0.4% F</u>  | <u>\$12,741,312</u>   | <u>\$13,169,274</u>   | <u>\$427,962</u>   |
| Way & Power                     | \$16,053,215             | \$1,210,259          | \$127,674        | 9.5% F         | \$13,353,200          | \$11,855,590          | \$1,497,611        |
| Equipment                       | 10,262,107               | 735,072              | 124,987          | 14.5% F        | 8,541,988             | 7,217,726             | 1,324,262          |
| Transportation                  | 24,734,786               | 1,880,653            | 179,531          | 8.7% F         | 20,614,958            | 19,067,557            | 1,547,401          |
| Administration                  | 12,466,862               | 599,392              | 435,790          | 42.1% F        | 10,397,180            | 8,486,828             | 1,910,352          |
| Insurance & Claims              | 2,530,773                | 147,211              | 63,687           | 30.2% F        | 2,108,977             | 1,571,270             | 537,707            |
| Purchased Power                 | <u>4,600,000</u>         | <u>383,423</u>       | <u>(90)</u>      | <u>0.0% U</u>  | <u>3,833,333</u>      | <u>4,312,507</u>      | <u>(479,174)</u>   |
| Sub-Total                       | \$70,647,743             | \$4,956,009          | \$931,580        | 15.8% F        | \$58,849,637          | \$52,511,477          | \$6,338,160        |
| Transit Subsidy (before rent)   | (\$55,464,250)           | (\$3,562,198)        | \$937,498        | 20.8% F        | (\$46,108,325)        | (\$39,342,203)        | \$6,766,122        |
| Rent-DRPA                       | 6,122,000                | 510,167              | —                | — F            | 5,101,670             | 5,101,670             | —                  |
| Total Expenses                  | <u>\$76,769,743</u>      | <u>\$5,466,176</u>   | <u>\$931,580</u> | <u>14.6% F</u> | <u>\$63,951,307</u>   | <u>\$57,613,147</u>   | <u>\$6,338,160</u> |
| Transit Subsidy (includes rent) | <u>(\$61,586,250)</u>    | <u>(\$4,072,365)</u> | <u>\$937,498</u> | <u>18.7% F</u> | <u>(\$51,209,995)</u> | <u>(\$44,443,873)</u> | <u>\$6,766,122</u> |
|                                 |                          |                      |                  |                |                       |                       | <u>13.2% F</u>     |



## **RESOLUTION**

**WHEREAS,**      *JOSEPH N. CHRISTINA has faithfully served the Delaware River Port Authority for THIRTY years in a conscientious and reliable manner, and*

**WHEREAS,**      *JOSEPH N. CHRISTINA wishes to accept retirement effective January 23, 2026 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:** *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Money Room Supervisor, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:** *That a copy of the foregoing resolution be suitably prepared and forwarded to JOSEPH N. CHRISTINA.*

# PATCO EEO CATEGORIES

## (By State)

212

|    | JOB TITLE                                           | STATE OF RESIDENCE |    |    |
|----|-----------------------------------------------------|--------------------|----|----|
|    |                                                     | DE                 | NJ | PA |
| 1  | General Manager                                     |                    | 1  |    |
| 2  | Assistant General Manager                           |                    |    | 1  |
| 3  | Assistant General Manager, Public & Gov't Relations |                    |    | 1  |
| 1  | Director, Equipment                                 |                    | 1  |    |
| 2  | Director, Fare Collection Operations                |                    | 1  |    |
| 3  | Director, Finance                                   |                    | 1  |    |
| 4  | Director, Power & Signals                           |                    | 1  |    |
| 5  | Director, Safety Services                           |                    | 1  |    |
| 6  | Director, Track & Facilities                        |                    | 1  |    |
| 7  | Director, Transit Services                          |                    | 1  |    |
| 1  | Manager, Electrical & Electronics                   |                    |    |    |
| 2  | Manager, Fare Collection                            |                    |    | 1  |
| 3  | Manager, Mechanical & Custodial                     |                    | 1  |    |
| 4  | Manager, Passenger Services                         |                    | 1  |    |
| 5  | Manager, Power, Signals & Communications            |                    | 2  |    |
| 6  | Manager, Track & Facilities                         |                    | 1  |    |
| 7  | Manager, Track, Structures & Mechanical Equipment   |                    | 1  |    |
| 8  | Supervising Dispatcher                              |                    | 2  |    |
| 9  | Technical Supervisor, Electrical Systems            |                    |    |    |
| 10 | Technical Supervisor, Civil/Mechanical Systems      |                    |    | 1  |
| 11 | Technical Supervisor, Equipment                     |                    |    | 1  |
| 12 | Technical Supervisor, Transit Services              |                    |    | 1  |
| 1  | Custodial Foreman                                   |                    |    | 1  |
| 2  | Dispatcher                                          |                    | 7  | 2  |
| 3  | Dispatcher Trainee                                  |                    | 2  |    |
| 4  | Electrical Foreman                                  |                    | 6  |    |
| 5  | Fare Collection Foreman                             |                    | 1  |    |
| 6  | Fleet Foreman                                       |                    | 1  |    |

# PATCO EEO CATEGORIES

## (By State)

213

|                                                    | JOB TITLE                       | STATE OF RESIDENCE |           |           |
|----------------------------------------------------|---------------------------------|--------------------|-----------|-----------|
|                                                    |                                 | DE                 | NJ        | PA        |
| 7                                                  | Maintenance Foreman             |                    | 1         |           |
| 8                                                  | Mechanical Foreman              |                    |           | 1         |
| 9                                                  | Money Room Supervisor           |                    |           |           |
| 10                                                 | Payroll Administrator, General  |                    | 1         |           |
| 11                                                 | Purchasing Agent                |                    | 1         |           |
| 12                                                 | Sr. Accountant                  |                    | 2         |           |
| 13                                                 | Station Supervisor              |                    | 4         | 2         |
| 14                                                 | Supervisor, Storeroom           | 1                  |           |           |
| 15                                                 | Supervisor, Transit Services    |                    | 3         |           |
| 16                                                 | Supervisor/Traffic Analyst      |                    | 9         |           |
| 17                                                 | Track Foreman                   |                    | 2         | 1         |
|                                                    |                                 |                    |           |           |
|                                                    |                                 |                    |           |           |
| <b>OFFICIALS - ADMINISTRATORS (Total By State)</b> |                                 | <b>1</b>           | <b>56</b> | <b>13</b> |
|                                                    |                                 |                    |           |           |
| <b>TOTAL OFFICIALS - ADMINISTRATORS</b>            |                                 | <b>70</b>          |           |           |
| 1                                                  | Fare Collection Systems Analyst |                    | 1         |           |
| 2                                                  | Program Analyst                 |                    |           |           |
| 3                                                  | Project Manager, Technical      |                    |           | 1         |
| 4                                                  | Purchasing Specialist           |                    | 3         |           |
| 5                                                  | Safety Specialist               |                    | 2         |           |
|                                                    |                                 |                    |           |           |
|                                                    |                                 |                    |           |           |
| <b>PROFESSIONALS (Total By State)</b>              |                                 | <b>0</b>           | <b>6</b>  | <b>1</b>  |
|                                                    |                                 |                    |           |           |
| <b>TOTAL PROFESSIONALS</b>                         |                                 | <b>7</b>           |           |           |
| 1                                                  | Train Operator                  |                    | 41        | 11        |
|                                                    |                                 |                    |           |           |
|                                                    |                                 |                    |           |           |
| <b>PARAPROFESSIONALS (Total By State)</b>          |                                 | <b>0</b>           | <b>41</b> | <b>11</b> |

# PATCO EEO CATEGORIES

## (By State)

214

|    | JOB TITLE                                      | STATE OF RESIDENCE |           |           |
|----|------------------------------------------------|--------------------|-----------|-----------|
|    |                                                | DE                 | NJ        | PA        |
|    |                                                |                    |           |           |
|    |                                                |                    |           |           |
|    | <b>TOTAL PARAPROFESSIONALS</b>                 |                    | <b>52</b> |           |
| 1  | Custodian                                      |                    | 15        | 14        |
| 2  | Revenue Collector                              |                    | 1         |           |
|    |                                                |                    |           |           |
|    |                                                |                    |           |           |
|    | <b>SERVICE - MAINTENANCE (Total By State)</b>  | <b>0</b>           | <b>16</b> | <b>14</b> |
|    |                                                |                    |           |           |
|    | <b>TOTAL SERVICE - MAINTENANCE</b>             |                    | <b>30</b> |           |
| 1  | Accounts Payable Specialist                    |                    | 2         |           |
| 2  | Administrative Coordinator                     |                    | 6         | 1         |
| 3  | Customer Service Agent/Traffic Checker         |                    | 3         | 3         |
| 4  | Data Entry Clerk                               |                    |           | 1         |
| 5  | Media Production Technician                    |                    | 1         |           |
| 6  | Storekeeper                                    |                    | 5         |           |
|    |                                                |                    |           |           |
|    |                                                |                    |           |           |
|    | <b>ADMINISTRATIVE SUPPORT (Total By State)</b> | <b>0</b>           | <b>17</b> | <b>5</b>  |
|    |                                                |                    |           |           |
|    | <b>TOTAL ADMINISTRATIVE SUPPORT</b>            |                    | <b>22</b> |           |
| 1  | Apprentice, Electronic Technician              |                    | 4         | 1         |
| 2  | Apprentice, Maintainer                         |                    | 2         |           |
| 3  | Car Monitoring & Diagnostic System Technician  |                    | 1         |           |
| 4  | Electronic Technician                          | 1                  | 11        | 5         |
| 5  | Equipment Electrician                          |                    | 3         | 1         |
| 6  | Equipment Electrician A/C                      |                    | 5         |           |
| 7  | Equipment Mechanic                             | 1                  | 18        |           |
| 8  | Fare Collection Repairman                      |                    |           | 1         |
| 9  | Groundskeeper                                  |                    | 2         |           |
| 10 | Machine Operator 1/C                           |                    | 4         |           |

## 215

Page 4 of 4

# **PATCO BOARD MINUTES**

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, November 19, 2025**

**Pennsylvania Commissioners**

James Schultz, Esq., Chairman of the Board  
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor)  
Dave White (for Pennsylvania Treasurer Stacy Garrity)  
Gregory Schwab, Esq  
Robert Ghormoz (via Teams)  
Keiwana McKinney-Forde (via Teams)  
Garrett Snider (via Teams)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Richard Sweeney  
Aaron Nelson (via Teams)  
Jonathan Young  
Sarah Lipsett (via Teams)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer DRPA/President PATCO  
Jalila D. Parker, Deputy Chief Executive Officer, DRPA  
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA  
Toni P. Brown, Chief Administrative Officer, DRPA  
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA  
Michael Venuto, Chief Engineer, DRPA  
John Rink, General Manager, PATCO (via Teams)  
Robert Hicks, Chief Operating Officer, DRPA  
David Aubrey, Inspector General, DRPA  
Robert Finnegan, Chief Safety and Security Officer, DRPA  
Ed Cobbs, Jr., Chief of Police, DRPA  
Stephen M. Holden, Esq., Deputy General Counsel, DRPA  
Megan S. Scheib, Esq., Deputy General Counsel, DRPA  
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA  
William Shanahan, Director, Homeland Security and Emergency Management, DRPA  
Christopher Jones, Director, Information Services, DRPA  
Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)  
Michael Christie, Director, BFB/BRB  
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA  
Mark Ciechon, Director, Finance, PATCO  
Darcie DeBeaumont, Director, Finance, DRPA  
Christina Maroney, Director, Strategic Initiatives, DRPA  
Carol Herbst, Senior Accountant, Finance, DRPA (by Teams)  
Rohan Hepkins, Assistant General Manager, PATCO  
Francis Kelly, Assistant General Manager, PATCO

Darlene Callands, Director, Government Relations & Grants Administration, DRPA  
 Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA  
 Amy Ash, Manager, Contract Administration, DRPA  
 Mike Williams, Manager, Communications, DRPA  
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA  
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA  
 Ryan Linhart, Budget/Financial Analysis, Finance, DRPA  
 Joseph McGonigle, Manager, Budget/Financial Analysis, Finance, DRPA  
 Jack Pepper, Supervisor, EZ Pass Technology & Toll Analysis, Finance, DRPA  
 Nickolas Papaioannou, Manager, Accounting, Finance, DRPA  
 Dawn Whiton, Executive Assistant to the CEO, DRPA

### **Others Present**

Christopher Gibson, Esq., Archer & Greiner, P.C.  
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit  
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)  
 Hayden Rigo, Deputy Chief of Staff, Office of the Pennsylvania Auditor General (via Teams)

## **OPEN SESSION**

### **Roll Call**

Chairman Schultz called the meeting to order at 9:50 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, White, Frattali, Nelson, Sweeney, Schwab, McKinney-Forde, Young, Lipsett, Ghormoz and Snider.

### **Public Comment**

There was no public comment.

### **Report of the General Manager**

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted and he had no further comments to the Report. There were no questions or comments from Commissioners.

Commissioner Deon moved to accept the General Manager's Report and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Approval of the PATCO Board Meeting Minutes – November 19, 2025**

Chairman Schultz stated that the Minutes of the November 19, 2025, PATCO Board Meeting were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes. Commissioner Deon moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of November 2025**



Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of November 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item. Commissioner Deon moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Operations and Maintenance Committee Meeting Minutes of December 2, 2025**

Chairman Schultz stated that the Minutes of the December 2, 2025, Operations and Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments on or corrections to the Minutes. Commissioner Deon moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

**Adoption of Resolutions Approved by the Operations and Maintenance Committee on December 2, 2025**

Chairman Schultz stated that there were two (2) Resolution from the December 2, 2025. Operations and Maintenance Committee Meeting for consideration:

**PATCO-25-023      Industry, Historical and Technical Societies and Schools  
Touring PATCO Facilities in 2026**

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization to allow tours of PATCO facilities to Industry, Peer Groups, Historical and Technical Societies, and Schools in 2026 in order to promote the exchange of information about transit car technology and public transportation.

There were no questions or comments from Commissioners on this item. Commissioner Deon moved to approve the Resolution and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**PATCO-25-024      Promotion of PATCO to Students in 2026**

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to promote PATCO ridership through special programs for students in 2026, including waiving the \$5.00 purchase fee for the FREEDOM card and allowing school groups to travel at half fare.

There were no questions or comments from Commissioners on this item. Commissioner Deon moved to approve the Resolution and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Approval of Finance Committee Meeting Minutes of December 3, 2025**

Chairman Schultz stated that the Minutes of the December 3, 2025, Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections.

Commissioner Deon moved to approve the Minutes and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

**Adoption of Resolutions Approved by the Finance Committee on December 3, 2024**

Chairman Schultz stated that there was one (1) Resolution from the Finance Committee Meeting for consideration:

**PATCO-25-025      2026 PATCO Operating Budget**

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board authorization to adopt the 2026 PATCO Operating Budget.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Unfinished Business**

There was no Unfinished Business.

**New Business**

Vice Chairman Nash stated that there was one (1) New Business item for consideration:

**PATCO-25-026      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into the twenty-one (21) pending PATCO contracts identified in the attachments to the Resolution.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**ADJOURNMENT**

With no further business, Commissioner Frattali moved to adjourn the Meeting. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:58 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED PAYMENTS**

**Port Authority Transit Corporation**  
**Monthly List Of Previously Approved Payments 11/01/25 through 11/30/25**  
**Meeting Date 01/21/2026**

| Vendor Name                         | Item Description                                          | Resolution # / Authorization | Amount     |
|-------------------------------------|-----------------------------------------------------------|------------------------------|------------|
| ARBILL INDUSTRIES INC               | 1st Aid & Safety Equipment                                | 25KTHRES                     | 98.16      |
| SID TOOL CO., INC                   | 1st Aid & Safety Equipment                                | 25KTHRES                     | 60.93      |
| STAUFFER GLOVE & SAFETY             | 1st Aid & Safety Equipment                                | 25KTHRES                     | 842.07     |
| SUPREME SAFETY, INC                 | 1st Aid & Safety Equipment                                | 25KTHRES                     | 2,091.68   |
| Y-PERS, INC.                        | 1st Aid & Safety Equipment                                | 25KTHRES                     | 636.00     |
|                                     | <b>1st Aid &amp; Safety Equipment Total</b>               |                              | 3,728.84   |
| BRINK'S, INCORPORATED               | Armored Car Services                                      | P-18-027                     | 7,718.55   |
|                                     | <b>Armored Car Services Total</b>                         |                              | 7,718.55   |
| DEL VEL CHEMICAL CO., INC.          | Buildings Grounds & Maint.                                | 25KTHRES                     | 1,277.40   |
| HOMELAND INDUSTRIAL SUPPLY INC      | Buildings Grounds & Maint.                                | 25KTHRES                     | 1,925.00   |
| MKG SALES ASSOCIATES, INC.          | Buildings Grounds & Maint.                                | 25KTHRES                     | 550.00     |
| MORTON SALT, INC.                   | Buildings Grounds & Maint.                                | D-24-124                     | 11,611.79  |
| POLES INC                           | Buildings Grounds & Maint.                                | 25KTHRES                     | 348.00     |
| ROCKFORD BOLT AND STEEL COMPANY     | Buildings Grounds & Maint.                                | 25KTHRES                     | 337.50     |
| SELCO MANUFACTURING CORP.           | Buildings Grounds & Maint.                                | 25KTHRES                     | 1,900.00   |
|                                     | <b>Buildings Grounds &amp; Maint. Total</b>               |                              | 17,949.69  |
| GRAYBAR ELECTRIC CO INC             | Center Tower/Command & Control Center Re                  | 25KTHRES                     | 3,748.70   |
| SHI INTERNATIONAL CORP.             | Center Tower/Command & Control Center Re                  | P-25-015                     | 58,158.92  |
|                                     | <b>Center Tower/Command &amp; Control Center Re Total</b> |                              | 61,907.62  |
| FASTENAL COMPANY                    | Cleaning Materials                                        | 25KTHRES                     | 2,523.84   |
| INDCO INC                           | Cleaning Materials                                        | 25KTHRES                     | 312.00     |
| PENN JERSEY PAPER COMPANY, LLC      | Cleaning Materials                                        | 25KTHRES                     | 327.92     |
| TINA A LISTON-HORNER                | Cleaning Materials                                        | 25KTHRES                     | 2,664.00   |
|                                     | <b>Cleaning Materials Total</b>                           |                              | 5,827.76   |
| QUIK STITCH EMBROIDERY              | Clothing & Uniforms                                       | 25KTHRES                     | 210.00     |
|                                     | <b>Clothing &amp; Uniforms Total</b>                      |                              | 210.00     |
| AMERIHEALTH INSURANCE COMPANY OF NE | Cobra Reimbursement Receivable                            | D-24-104                     | 4,751.30   |
| DELTA DENTAL OF NEW JERSEY, INC.    | Cobra Reimbursement Receivable                            | D-23-059                     | 148.55     |
|                                     | <b>Cobra Reimbursement Receivable Total</b>               |                              | 4,899.85   |
| FELTON L. WALKER                    | Commercial Chemicals & Solvents                           | 25KTHRES                     | 234.00     |
| SID TOOL CO., INC                   | Commercial Chemicals & Solvents                           | 25KTHRES                     | 132.66     |
|                                     | <b>Commercial Chemicals &amp; Solvents Total</b>          |                              | 366.66     |
| CINTAS CORPORATION                  | Contract Service Expense                                  | 25KTHRES                     | 82.59      |
| ELMER DOOR AND EXTERIORS LLC        | Contract Service Expense                                  | 25KTHRES                     | 238.40     |
| ONE CALL CONCEPTS, INC.             | Contract Service Expense                                  | 25KTHRES                     | 140.60     |
| SAF-GARD SAFETY SHOE COMPANY        | Contract Service Expense                                  | P-24-032S                    | 454.99     |
| SEPTA                               | Contract Service Expense                                  | P-24-006                     | 576,751.40 |
| SOUTH JERSEY TRANSPORTATION         | Contract Service Expense                                  | 25KTHRES                     | 120.00     |
| STV INCORPORATED                    | Contract Service Expense                                  | P-25-009                     | 90,294.87  |
|                                     | <b>Contract Service Expense Total</b>                     |                              | 668,082.85 |
| BLUE MOUNTAIN DISTRIBUTORS          | Coolers/Bottle Water                                      | D-23-031                     | 3,018.96   |
|                                     | <b>Coolers/Bottle Water Total</b>                         |                              | 3,018.96   |
| SCHNEIDER ELECTRIC BUILDINGS        | Data Processing Services                                  | D-24-089                     | 44,700.00  |
|                                     | <b>Data Processing Services Total</b>                     |                              | 44,700.00  |
| EAST RIVER ENERGY, INC.             | Diesel Fuel                                               | D-24-005                     | 6,682.52   |
|                                     | <b>Diesel Fuel Total</b>                                  |                              | 6,682.52   |
| APPLIED INDUSTRIAL TECHNOLOGIES, IN | Direct Materials                                          | 25KTHRES                     | 3,301.20   |
| CINTAS CORPORATION                  | Direct Materials                                          | 25KTHRES                     | 32.23      |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Direct Materials                                          | 25KTHRES                     | 376.80     |
| COOPER ELECTRIC SUPPLY CO.          | Direct Materials                                          | 25KTHRES                     | 1,477.74   |
| EDWARD KURTH & SONS INC             | Direct Materials                                          | 25KTHRES                     | 905.53     |
| HOME DEPOT U.S.A., INC.             | Direct Materials                                          | P-24-032T                    | 2,372.12   |
| REDY BATTERY                        | Direct Materials                                          | 25KTHRES                     | 355.50     |
| W.B. MASON CO. INC                  | Direct Materials                                          | D-25-043C                    | 566.28     |
| W.W. GRAINGER INC.                  | Direct Materials                                          | 25KTHRES                     | 128.51     |
| WHARTON HARDWARE & SUPPLY CORP.     | Direct Materials                                          | 25KTHRES                     | 649.25     |
|                                     | <b>Direct Materials Total</b>                             |                              | 10,165.16  |
| CARR'S HARDWARE                     | Electrical Equipment & Supplies                           | 25KTHRES                     | 166.80     |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Electrical Equipment & Supplies                           | 25KTHRES                     | 1,313.50   |
| ELECTRONIC CONNECTIONS              | Electrical Equipment & Supplies                           | 25KTHRES                     | 250.00     |
| GRAYBAR ELECTRIC CO INC             | Electrical Equipment & Supplies                           | 25KTHRES                     | 110.00     |
| ROBEL NORTH AMERICA CORP            | Electrical Equipment & Supplies                           | 25KTHRES                     | 588.84     |
| S&C DISTRIBUTION COMPANY            | Electrical Equipment & Supplies                           | 25KTHRES                     | 7,651.00   |
| SUPREME SAFETY, INC                 | Electrical Equipment & Supplies                           | 25KTHRES                     | 504.00     |
| TINA A LISTON-HORNER                | Electrical Equipment & Supplies                           | 25KTHRES                     | 425.50     |
| US ELECTRICAL SERVICES, INC.        | Electrical Equipment & Supplies                           | 25KTHRES                     | 5,400.00   |
|                                     | <b>Electrical Equipment &amp; Supplies Total</b>          |                              | 16,409.64  |
| ATLANTIC CITY ELECTRIC              | Electricity Expense                                       | UTILITY                      | 41.03      |
| PSE&G CO.                           | Electricity Expense                                       | UTILITY                      | 15,558.30  |
| SEPTA                               | Electricity Expense                                       | UTILITY                      | 92.87      |
|                                     | <b>Electricity Expense Total</b>                          |                              | 15,692.20  |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Electronic Components                                     | 25KTHRES                     | 444.64     |
| HITACHI RAIL STS USA, INC.          | Electronic Components                                     | P-24-032A                    | 2,935.80   |

|                                     |                                                          |           |            |
|-------------------------------------|----------------------------------------------------------|-----------|------------|
| TEC ELEVATOR INC.                   | <b>Electronic Components Total</b>                       |           | 3,380.44   |
|                                     | Elevator Modernizations                                  | D-24-063  | 66,000.00  |
| 4IMPRINT, INC.                      | <b>Elevator Modernizations Total</b>                     |           | 66,000.00  |
|                                     | Employee Awards                                          | 25KTHRES  | 73.56      |
| NATIONAL DRIVE                      | <b>Employee Awards Total</b>                             |           | 73.56      |
| VOYA FINANCIAL                      | Employee Payroll Deductions                              | NONE      | 8.00       |
|                                     | Employee Payroll Deductions                              | NONE      | 50,888.00  |
|                                     | <b>Employee Payroll Deductions Total</b>                 |           | 50,896.00  |
| TREASURER - STATE OF NEW JERSEY     | Employer Gross Income Tax                                | NONE      | 64,742.21  |
|                                     | <b>Employer Gross Income Tax Total</b>                   |           | 64,742.21  |
| ROBEL NORTH AMERICA CORP            | Equipment & Tools                                        | 25KTHRES  | 278.84     |
| THORNTON ENTERPRISES INC            | Equipment & Tools                                        | 25KTHRES  | 138.88     |
|                                     | <b>Equipment &amp; Tools Total</b>                       |           | 417.72     |
| CUBIC TRANSPORTATION SYSTEMS INC    | Fare Collection Equipment                                | P-24-023B | 13,521.28  |
| DIGI-KEY CORPORATION                | Fare Collection Equipment                                | 25KTHRES  | 2,500.77   |
| TINA A LISTON-HORNER                | Fare Collection Equipment                                | 25KTHRES  | 706.50     |
|                                     | <b>Fare Collection Equipment Total</b>                   |           | 16,728.55  |
| INTERNAL REVENUE SERVICE            | Federal/FICA Payroll Taxes                               | NONE      | 531,895.84 |
|                                     | <b>Federal/FICA Payroll Taxes Total</b>                  |           | 531,895.84 |
| SPECIALTY FREIGHT SERVICES, INC     | Freight                                                  | 25KTHRES  | 255.00     |
|                                     | <b>Freight Total</b>                                     |           | 255.00     |
| EAST RIVER ENERGY, INC.             | Fuel/Oil/Grease                                          | D-24-005  | 12,039.20  |
|                                     | <b>Fuel/Oil/Grease Total</b>                             |           | 12,039.20  |
| UTCAS LLC                           | Gearbox Rebuild - 2025                                   | D-25-020  | 20,945.00  |
|                                     | <b>Gearbox Rebuild - 2025 Total</b>                      |           | 20,945.00  |
| SYMETRA LIFE INSURANCE COMP.        | Group Life & Accident Insurance Payable                  | D-23-060  | 43,417.93  |
|                                     | <b>Group Life &amp; Accident Insurance Payable Total</b> |           | 43,417.93  |
| SOUTH JERSEY GAS COMPANY            | Heating Expense                                          | UTILITY   | 6,207.95   |
|                                     | <b>Heating Expense Total</b>                             |           | 6,207.95   |
| TS AIR SCIENCES LLC                 | HVAC                                                     | 25KTHRES  | 646.92     |
|                                     | <b>HVAC Total</b>                                        |           | 646.92     |
| SELCO MANUFACTURING CORP.           | Maintenance/Repair                                       | 25KTHRES  | 19,800.00  |
|                                     | <b>Maintenance/Repair Total</b>                          |           | 19,800.00  |
| AMERICAN AIR FILTER COMPANY         | Material Inventory                                       | 25KTHRES  | 3,667.13   |
| APPLIED INDUSTRIAL TECHNOLOGIES, IN | Material Inventory                                       | 25KTHRES  | 53.44      |
| CARR'S HARDWARE                     | Material Inventory                                       | 25KTHRES  | 677.61     |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Material Inventory                                       | 25KTHRES  | 6.00       |
| DIGI-KEY CORPORATION                | Material Inventory                                       | 25KTHRES  | 6.99       |
| FELTON L. WALKER                    | Material Inventory                                       | 25KTHRES  | 434.81     |
| FRANKLIN FIBRE-LAMITEX CORP.        | Material Inventory                                       | 25KTHRES  | 469.00     |
| GRAY MANUFACTURING INDUSTRIES, LLC  | Material Inventory                                       | 25KTHRES  | 7,400.00   |
| HELWIG CARBON PRODUCTS, INC.        | Material Inventory                                       | P-24-023C | 45,759.60  |
| HILTI INC                           | Material Inventory                                       | 25KTHRES  | 431.87     |
| INDCO INC                           | Material Inventory                                       | 25KTHRES  | 6,533.23   |
| KSL SUPPLIES INC.                   | Material Inventory                                       | 25KTHRES  | 132.00     |
| MARTINDALE ELECTRIC COMPANY         | Material Inventory                                       | P-24-032M | 5,664.32   |
| MCMMASTER-CARR SUPPLY COMPANY       | Material Inventory                                       | 25KTHRES  | 435.63     |
| NATIONAL BOLT & NUT CORP.           | Material Inventory                                       | 25KTHRES  | 7,634.00   |
| POLES INC                           | Material Inventory                                       | 25KTHRES  | 48.39      |
| SEAL REINFORCED FIBERGLASS, INC.    | Material Inventory                                       | 25KTHRES  | 1,712.00   |
| SID TOOL CO., INC                   | Material Inventory                                       | 25KTHRES  | 432.26     |
| SNAP-ON INCORPORATED                | Material Inventory                                       | 25KTHRES  | 3,116.28   |
| SOSMETAL PRODUCTS INC               | Material Inventory                                       | 25KTHRES  | 194.28     |
| STRATO INC.                         | Material Inventory                                       | 25KTHRES  | 1,053.20   |
| SUPREME SAFETY, INC                 | Material Inventory                                       | 25KTHRES  | 2,254.00   |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Material Inventory                                       | 25KTHRES  | 1,861.10   |
| TS AIR SCIENCES LLC                 | Material Inventory                                       | 25KTHRES  | 160.94     |
| VAL-U AUTO PARTS LLC                | Material Inventory                                       | 25KTHRES  | 350.18     |
| W BAKER MANAGEMENT INC              | Material Inventory                                       | P-24-023F | 12,265.82  |
| W.W. GRAINGER INC.                  | Material Inventory                                       | 25KTHRES  | 49.95      |
| WESTINGHOUSE AIR BRAKE TECHNOLOGIES | Material Inventory                                       | P-24-023G | 27,106.82  |
|                                     | <b>Material Inventory Total</b>                          |           | 129,910.85 |
| AMERIHEALTH INSURANCE COMPANY OF NE | Medical & Health Benefits                                | D-24-104  | 399,084.87 |
| DELTA DENTAL OF NEW JERSEY, INC.    | Medical & Health Benefits                                | NONE      | 6,587.62   |
|                                     | <b>Medical &amp; Health Benefits Total</b>               |           | 405,672.49 |
| KEY BUSINESS SOLUTIONS              | Office Equipment                                         | 25KTHRES  | 50.14      |
|                                     | <b>Office Equipment Total</b>                            |           | 50.14      |
| CINTAS CORPORATION                  | Office Supplies                                          | 25KTHRES  | 137.63     |
| SOSMETAL PRODUCTS INC               | Office Supplies                                          | 25KTHRES  | 957.00     |
| W.B. MASON CO. INC                  | Office Supplies                                          | D-23-121  | 1,110.28   |
|                                     | <b>Office Supplies Total</b>                             |           | 2,204.91   |
| BLUE MOUNTAIN DISTRIBUTORS          | Other Office Expenses                                    | D-23-031  | 718.92     |
|                                     | <b>Other Office Expenses Total</b>                       |           | 718.92     |
| PA DEPT OF REVENUE                  | PA Payroll Taxes                                         | NONE      | 12,726.85  |
|                                     | <b>PA Payroll Taxes Total</b>                            |           | 12,726.85  |
| PNC BANK P-CARD                     | P-Card Purchases                                         | NONE      | 59,446.04  |
|                                     | <b>P-Card Purchases Total</b>                            |           | 59,446.04  |
| PA STATE EMPLOYEES RETIREMENT SYSTE | Pension - PA SERS                                        | NONE      | 2,659.02   |

|                                     |                                                         |          |            |
|-------------------------------------|---------------------------------------------------------|----------|------------|
| EMPOWER TRUST COMPANY, LLC          | <b>Pension - PA SERS Total</b>                          |          | 2,659.02   |
| STATE EMPLOYEES RETIREMENT SYSTEM   | Pension - SERS                                          | NONE     | 17,406.96  |
|                                     | Pension - SERS                                          | NONE     | 241,666.65 |
|                                     | <b>Pension - SERS Total</b>                             |          | 259,073.61 |
| CITY OF PHILADELPHIA                | Philadelphia Payroll Taxes                              | NONE     | 11,363.09  |
|                                     | <b>Philadelphia Payroll Taxes Total</b>                 |          | 11,363.09  |
| DENNEY ELECTRIC SUPPLY OF AMBLER,   | Platform & Station Parking Lots - LEDs                  | 25KTHRES | 21,175.44  |
|                                     | <b>Platform &amp; Station Parking Lots - LEDs Total</b> |          | 21,175.44  |
| FELTON L. WALKER                    | Plumbing Equipment & Supplies                           | 25KTHRES | 88.20      |
| MCMASTER-CARR SUPPLY COMPANY        | Plumbing Equipment & Supplies                           | 25KTHRES | 63.11      |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Plumbing Equipment & Supplies                           | 25KTHRES | 8.00       |
|                                     | <b>Plumbing Equipment &amp; Supplies Total</b>          |          | 159.31     |
| FEDERAL EXPRESS CORPORATION         | Postage Expenses                                        | 25KTHRES | 413.62     |
|                                     | <b>Postage Expenses Total</b>                           |          | 413.62     |
| CERTIFIED SPEEDOMETER SERVICE INC   | Professional Fees                                       | 25KTHRES | 216.00     |
|                                     | <b>Professional Fees Total</b>                          |          | 216.00     |
| COZEN O'CONNOR                      | Professional Fees - Labor Relations                     | P-24-026 | 82.50      |
| DILWORTH PAXSON LLP                 | Professional Fees - Labor Relations                     | P-24-026 | 9,072.50   |
|                                     | <b>Professional Fees - Labor Relations Total</b>        |          | 9,155.00   |
| ZELLER & WIELICZKO, LLP             | Professional Fees - Legal Costs                         | P-24-026 | 2,031.68   |
|                                     | <b>Professional Fees - Legal Costs Total</b>            |          | 2,031.68   |
| BROWN & CONNERY LLP                 | Professional Fees - Litigation Costs                    | P-24-026 | 15,371.93  |
| COMMONWEALTH OF PENNSYLVANIA        | Professional Fees - Litigation Costs                    | 25KTHRES | 814.00     |
| DILWORTH PAXSON LLP                 | Professional Fees - Litigation Costs                    | P-24-026 | 337.50     |
|                                     | <b>Professional Fees - Litigation Costs Total</b>       |          | 16,523.43  |
| INTERSTATE MOBILE CARE, INC.        | Professional Fees - Medical                             | P-21-008 | 9,433.00   |
| OCCUPATIONAL HEALTH CENTERS         | Professional Fees - Medical                             | P-21-008 | 624.00     |
|                                     | <b>Professional Fees - Medical Total</b>                |          | 10,057.00  |
| ACADACA, LLC                        | Professional Services                                   | P-24-030 | 33,454.00  |
| BENEFIT HARBOR LP                   | Professional Services                                   | D-22-059 | 2,351.04   |
| JOHN MILLIGAN                       | Professional Services                                   | 25KTHRES | 6,270.00   |
|                                     | <b>Professional Services Total</b>                      |          | 42,075.04  |
| 4IMPRINT, INC.                      | Promotional Items                                       | 25KTHRES | 1,036.97   |
| REM INDUSTRIES LLC                  | Promotional Items                                       | 25KTHRES | 1,281.32   |
|                                     | <b>Promotional Items Total</b>                          |          | 2,318.29   |
| PECO - PAYMENT PROCESSING           | Purchased Power                                         | P-24-031 | 58,308.14  |
| PSE&G CO.                           | Purchased Power                                         | P-24-031 | 184,600.33 |
| TOTALENERGIES STRONG, LLC           | Purchased Power                                         | P-24-031 | 171,286.36 |
|                                     | <b>Purchased Power Total</b>                            |          | 414,194.83 |
| INDCO INC                           | Rags, Shop Towels                                       | 25KTHRES | 3,392.00   |
|                                     | <b>Rags, Shop Towels Total</b>                          |          | 3,392.00   |
| BIRD CONTROL SERVICES, INC.         | Rail Car Cleaning Materials                             | 25KTHRES | 87.00      |
|                                     | <b>Rail Car Cleaning Materials Total</b>                |          | 87.00      |
| GRM INFORMATION MANAGEMENT SERVICES | Records Management Fees                                 | D-20-090 | 74.44      |
|                                     | <b>Records Management Fees Total</b>                    |          | 74.44      |
| Jo Winston                          | Refunds                                                 | NONE     | 5.00       |
| Kener Jovany Murillo Lopez          | Refunds                                                 | NONE     | 6.00       |
| Lisa Pearson                        | Refunds                                                 | NONE     | 40.00      |
| Rosanne Breakenridge                | Refunds                                                 | NONE     | 5.00       |
| Sebastiano Lombardo                 | Refunds                                                 | NONE     | 10.00      |
|                                     | <b>Refunds Total</b>                                    |          | 66.00      |
| WILLIAMS SCOTSMAN INC.              | Rental - Property & Other Equipment                     | 25KTHRES | 1,713.16   |
|                                     | <b>Rental - Property &amp; Other Equipment Total</b>    |          | 1,713.16   |
| LAUREL LAWNMOWER SERVICE, INC       | Repair Parts - Landscaping Equipment                    | 25KTHRES | 193.94     |
|                                     | <b>Repair Parts - Landscaping Equipment Total</b>       |          | 193.94     |
| JESCO INC.                          | Repair Parts - Snow Removal Equipment                   | 25KTHRES | 505.17     |
|                                     | <b>Repair Parts - Snow Removal Equipment Total</b>      |          | 505.17     |
| SAFETY-KLEEN SYSTEMS INC            | Repairs and Maintenance - Other                         | 25KTHRES | 1,303.70   |
|                                     | <b>Repairs and Maintenance - Other Total</b>            |          | 1,303.70   |
| AMERIHEALTH INSURANCE COMPANY OF NE | Retiree Medical Insurance                               | D-24-104 | 26,381.94  |
| UNITED HEALTHCARE                   | Retiree Medical Insurance                               | D-24-133 | 62,492.29  |
|                                     | <b>Retiree Medical Insurance Total</b>                  |          | 88,874.23  |
| MORTON SALT, INC.                   | Snow Removal - Salt & Supplies                          | D-24-124 | 0.01       |
|                                     | <b>Snow Removal - Salt &amp; Supplies Total</b>         |          | 0.01       |
| LISAM AMERICA INC                   | Software License Fees                                   | 25KTHRES | 8,345.06   |
|                                     | <b>Software License Fees Total</b>                      |          | 8,345.06   |
| TEAMSTERS HEALTH & WELFARE          | Teamsters Health and Welfare                            | P-23-009 | 327,578.54 |
|                                     | <b>Teamsters Health and Welfare Total</b>               |          | 327,578.54 |
| TEAMSTER PENSION FUND               | Teamsters Pension                                       | P-23-009 | 145,973.41 |
|                                     | <b>Teamsters Pension Total</b>                          |          | 145,973.41 |
| TEAMSTERS LOCAL UNION 676           | Teamsters Union Dues                                    | NONE     | 12,618.00  |
|                                     | <b>Teamsters Union Dues Total</b>                       |          | 12,618.00  |
| CROWN CASTLE INTERNATION CORP       | Telephone & Telecom Expense                             | CEOEMG   | 2,223.44   |
| DIRECTV                             | Telephone & Telecom Expense                             | UTILITY  | 254.32     |
| VERIZON                             | Telephone & Telecom Expense                             | UTILITY  | 2,083.50   |
| VERIZON BUSINESS                    | Telephone & Telecom Expense                             | UTILITY  | 1,150.17   |
|                                     | <b>Telephone &amp; Telecom Expense Total</b>            |          | 5,711.43   |
| CUBIC TRANSPORTATION SYSTEMS INC    | Temp Services - Customer Service Center                 | P-25-001 | 37,184.61  |

|                                     |                                                      |           |           |
|-------------------------------------|------------------------------------------------------|-----------|-----------|
| L.B. FOSTER RAIL TECHNOLOGIES, INC. | <b>Temp Services - Customer Service Center Total</b> |           | 37,184.61 |
| ROBEL NORTH AMERICA CORP            | Track & ROW Maintenance                              | 25KTHRES  | 1,950.00  |
|                                     | Track & ROW Maintenance                              | 25KTHRES  | 760.00    |
|                                     | <b>Track &amp; ROW Maintenance Total</b>             |           | 2,710.00  |
| INTEGRATED POWER SERVICES LLC       | Traction Motor Rebuilds - Yearly - 2025              | D-23-054  | 97,777.00 |
|                                     | <b>Traction Motor Rebuilds - Yearly - 2025 Total</b> |           | 97,777.00 |
| CLARK TRANSPORTATION CONSULTING &   | Training Course Fees                                 | P-25-016  | 35,376.77 |
|                                     | <b>Training Course Fees Total</b>                    |           | 35,376.77 |
| ALL SUPPLIES AND PARTS INC          | Transit Car Equipment-Electrical                     | P-24-032R | 10,967.00 |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Transit Car Equipment-Electrical                     | 25KTHRES  | 352.75    |
| DARRAH ELECTRIC COMPANY             | Transit Car Equipment-Electrical                     | 25KTHRES  | 7,325.64  |
| SUPREME SAFETY, INC                 | Transit Car Equipment-Electrical                     | 25KTHRES  | 412.50    |
| THUNDERBIRD INTERNATIONAL CORPORATI | Transit Car Equipment-Electrical                     | 25KTHRES  | 5,732.45  |
|                                     | <b>Transit Car Equipment-Electrical Total</b>        |           | 24,790.34 |
| COUNTY CONSERVATION COMPANY, LLC    | Trash Removal                                        | 25KTHRES  | 102.00    |
| TAB INC                             | Trash Removal                                        | 25KTHRES  | 208.34    |
| WASTE MANAGEMENT OF NEW JERSEY, INC | Trash Removal                                        | P-23-013  | 5,961.54  |
|                                     | <b>Trash Removal Total</b>                           |           | 6,271.88  |
| HATCH ASSOCIATES CONSULTANTS, INC.  | TRUCK FRAME REINFORCEMENT                            | D-24-030  | 3,341.86  |
|                                     | <b>TRUCK FRAME REINFORCEMENT Total</b>               |           | 3,341.86  |
| CINTAS CORPORATION                  | Uniform Cleaning Expense                             | P-24-004  | 10,859.14 |
|                                     | <b>Uniform Cleaning Expense Total</b>                |           | 10,859.14 |
| CINTAS CORPORATION                  | Uniform Expense                                      | 25KTHRES  | 45.07     |
| PNC BANK P-CARD                     | Uniform Expense                                      | NONE      | 5,098.64  |
| SAF-GARD SAFETY SHOE COMPANY        | Uniform Expense                                      | P-24-032S | 1,463.07  |
| SLATEBELT SAFETY                    | Uniform Expense                                      | 25KTHRES  | 5,851.00  |
|                                     | <b>Uniform Expense Total</b>                         |           | 12,457.78 |
| AUTO & TRUCK PARTS OF DEPTFORD INC  | Vehicle Parts for Repairs                            | D-25-007  | 291.30    |
| CINTAS CORPORATION                  | Vehicle Parts for Repairs                            | 25KTHRES  | 20.32     |
|                                     | <b>Vehicle Parts for Repairs Total</b>               |           | 311.62    |
| EXPERTPAY CHILD SUPPORT             | Wage Attachment                                      | NONE      | 8,800.32  |
|                                     | <b>Wage Attachment Total</b>                         |           | 8,800.32  |
| CITY OF CAMDEN                      | Water & Sewer Expense                                | UTILITY   | 828.74    |
| CITY OF PHILA                       | Water & Sewer Expense                                | UTILITY   | 696.39    |
| NEW JERSEY AMERICAN WATER           | Water & Sewer Expense                                | UTILITY   | 2,781.29  |
|                                     | <b>Water &amp; Sewer Expense Total</b>               |           | 4,306.42  |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Welding Equipment                                    | 25KTHRES  | 37.00     |
|                                     | <b>Welding Equipment Total</b>                       |           | 37.00     |
| AHMAD ZAFFARESE LLC                 | Worker's Comp Reserve                                | P-24-026  | 7,029.90  |
| COOPER LEVENSON, PA                 | Worker's Comp Reserve                                | P-24-026  | 9,830.00  |
| MALAMUT & ASSOCIATES, LLC           | Worker's Comp Reserve                                | P-24-026  | 980.00    |
| MATTLEMAN, WEINROTH & MILLER, P.C.  | Worker's Comp Reserve                                | P-22-001  | 350.00    |
| SCIBAL ASSOCIATES INC               | Worker's Comp Reserve                                | P-23-028  | 76,445.00 |
|                                     | <b>Worker's Comp Reserve Total</b>                   |           | 94,634.90 |
|                                     | <b>Grand Total</b>                                   |           | #####     |

\* D indicates a DRPA resolution

\* P indicates a PATCO resolution

**Port Authority Transit Corporation**  
**Monthly List Of Previously Approved Payments 12/01/25 through 12/31/25**  
**Meeting Date 01/21/2026**

| Vendor Name                         | Item Description                                          | Resolution # / Authorization | Amount     |
|-------------------------------------|-----------------------------------------------------------|------------------------------|------------|
| ANA SOURCING LLC                    | 1st Aid & Safety Equipment                                | 25KTHRES                     | 186.00     |
| LOVELINE INDUSTRIES, INC.           | 1st Aid & Safety Equipment                                | 25KTHRES                     | 2,700.00   |
| PENDERGAST SAFETY EQUIPMENT CO      | 1st Aid & Safety Equipment                                | 25KTHRES                     | 338.00     |
| STAUFFER GLOVE & SAFETY             | 1st Aid & Safety Equipment                                | 25KTHRES                     | 268.51     |
| SUPREME SAFETY, INC                 | 1st Aid & Safety Equipment                                | 25KTHRES                     | 2,452.52   |
| Y-PERS, INC.                        | 1st Aid & Safety Equipment                                | 25KTHRES                     | 3,956.50   |
|                                     | <b>1st Aid &amp; Safety Equipment Total</b>               |                              | 9,901.53   |
| ATLANTIC TRACK & TURNOUT INC        | 3rd Rail Extension Plates - 2025                          | P-25-014E                    | 86,612.50  |
|                                     | <b>3rd Rail Extension Plates - 2025 Total</b>             |                              | 86,612.50  |
| ACADACA, LLC                        | ADA Web Aecessability for PATCO Website                   | P-25-014A                    | 20,000.00  |
|                                     | <b>ADA Web Aecessability for PATCO Website Total</b>      |                              | 20,000.00  |
| DELL MARKETING LP                   | AFC Device Refresh                                        | 25KTHRES                     | 3,866.86   |
|                                     | <b>AFC Device Refresh Total</b>                           |                              | 3,866.86   |
| GYK INDUSTRIES                      | Buildings Grounds & Maint.                                | 25KTHRES                     | 698.50     |
| HOMELAND INDUSTRIAL SUPPLY INC      | Buildings Grounds & Maint.                                | 25KTHRES                     | 2,100.00   |
| SELCO MANUFACTURING CORP.           | Buildings Grounds & Maint.                                | 25KTHRES                     | 2,900.00   |
|                                     | <b>Buildings Grounds &amp; Maint. Total</b>               |                              | 5,698.50   |
| EPLUS TECHNOLOGY, INC.              | Center Tower/Command & Control Center Re                  | 25KTHRES                     | 11,817.94  |
| EPLUS TECHNOLOGY, INC.              | Center Tower/Command & Control Center Re                  | P-25-015                     | 98,626.31  |
| GRAYBAR ELECTRIC CO INC             | Center Tower/Command & Control Center Re                  | 25KTHRES                     | 28.17      |
| SHI INTERNATIONAL CORP.             | Center Tower/Command & Control Center Re                  | P-25-015                     | 1,130.36   |
|                                     | <b>Center Tower/Command &amp; Control Center Re Total</b> |                              | 111,602.78 |
| BIOCHEM SYSTEMS INC.                | Cleaning Materials                                        | 25KTHRES                     | 1,708.00   |
| FASTENAL COMPANY                    | Cleaning Materials                                        | 25KTHRES                     | 3,126.02   |
| FELTON L. WALKER                    | Cleaning Materials                                        | 25KTHRES                     | 612.00     |
| PENN JERSEY PAPER COMPANY, LLC      | Cleaning Materials                                        | 25KTHRES                     | 1,639.60   |
| SUPREME SAFETY, INC                 | Cleaning Materials                                        | 25KTHRES                     | 554.00     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Cleaning Materials                                        | 25KTHRES                     | 462.60     |
| W.B. MASON CO. INC                  | Cleaning Materials                                        | 25KTHRES                     | 945.96     |
|                                     | <b>Cleaning Materials Total</b>                           |                              | 9,048.18   |
| A&A SALES ASSOCIATES LLC            | Clothing & Uniforms                                       | 25KTHRES                     | 350.00     |
| KEYPORT ARMY NAVY                   | Clothing & Uniforms                                       | 25KTHRES                     | 1,104.30   |
| KEYPORT ARMY NAVY                   | Clothing & Uniforms                                       | P-25-018B                    | 5,284.40   |
| QUIK STITCH EMBROIDERY              | Clothing & Uniforms                                       | 25KTHRES                     | 3,569.55   |
|                                     | <b>Clothing &amp; Uniforms Total</b>                      |                              | 10,308.25  |
| AMERIHEALTH INSURANCE COMPANY OF NE | Cobra Reimbursement Receivable                            | D-24-104                     | 2,375.65   |
| DELTA DENTAL OF NEW JERSEY, INC.    | Cobra Reimbursement Receivable                            | D-23-059                     | 148.55     |
| VISION BENEFITS OF AMERICA          | Cobra Reimbursement Receivable                            | D-22-060                     | 35.66      |
|                                     | <b>Cobra Reimbursement Receivable Total</b>               |                              | 2,559.86   |
| CHEMPACE CORPORATION                | Commercial Chemicals & Solvents                           | 25KTHRES                     | 496.65     |
| INDCO INC                           | Commercial Chemicals & Solvents                           | 25KTHRES                     | 1,150.00   |
|                                     | <b>Commercial Chemicals &amp; Solvents Total</b>          |                              | 1,646.65   |
| CINTAS CORPORATION                  | Contract Service Expense                                  | 25KTHRES                     | 142.24     |
| FLATIRON CRANE OPERATING COMPANY,   | Contract Service Expense                                  | P-22-022A                    | 8,380.00   |
| HAMPTON CLARKE INC                  | Contract Service Expense                                  | 25KTHRES                     | 606.00     |
| ONE CALL CONCEPTS, INC.             | Contract Service Expense                                  | 25KTHRES                     | 174.80     |
| SAF-GARD SAFETY SHOE COMPANY        | Contract Service Expense                                  | P-24-032S                    | 306.26     |
| SOUTH JERSEY TRANSPORTATION         | Contract Service Expense                                  | 25KTHRES                     | 480.00     |
| TERMINIX INTERNATIONAL COMPANY      | Contract Service Expense                                  | 25KTHRES                     | 510.12     |
|                                     | <b>Contract Service Expense Total</b>                     |                              | 10,599.42  |
| BLUE MOUNTAIN DISTRIBUTORS          | Coolers/Bottle Water                                      | D-23-031                     | 2,012.64   |
|                                     | <b>Coolers/Bottle Water Total</b>                         |                              | 2,012.64   |
| CENTER CITY DISTRICT                | Custodial Services                                        | P-25-012                     | 116,944.00 |
|                                     | <b>Custodial Services Total</b>                           |                              | 116,944.00 |
| DELL MARKETING LP                   | Data Processing Services                                  | D-25-049                     | 350,318.87 |
| GOENGINEER LLC                      | Data Processing Services                                  | 25KTHRES                     | 1,869.00   |
|                                     | <b>Data Processing Services Total</b>                     |                              | 352,187.87 |
| EAST RIVER ENERGY, INC.             | Diesel Fuel                                               | D-24-005                     | 5,002.97   |
|                                     | <b>Diesel Fuel Total</b>                                  |                              | 5,002.97   |
| ANIXTER INC.                        | Direct Materials                                          | 25KTHRES                     | 1,230.78   |
| BURLINGTON SAFETY LABORATORY, INC.  | Direct Materials                                          | 25KTHRES                     | 1,805.00   |
| CINTAS CORPORATION                  | Direct Materials                                          | 25KTHRES                     | 44.19      |
| DIGI-KEY CORPORATION                | Direct Materials                                          | 25KTHRES                     | 6.99       |
| HOME DEPOT U.S.A., INC.             | Direct Materials                                          | P-24-032T                    | 2,976.69   |
| JOHNSON CONTROLS US HOLDINGS LLC    | Direct Materials                                          | P-25-007                     | 8,544.42   |
| KB RAIL CANADA INC.                 | Direct Materials                                          | 25KTHRES                     | 336.55     |
| THE COLONIAL ELECTRIC SUPPLY COMPAN | Direct Materials                                          | 25KTHRES                     | 204.32     |
| UNITED RENTALS NORTH AMERICA, INC   | Direct Materials                                          | 25KTHRES                     | 494.22     |
| W.W. GRAINGER INC.                  | Direct Materials                                          | 25KTHRES                     | 510.27     |
|                                     | <b>Direct Materials Total</b>                             |                              | 16,153.43  |
| CEMBRE INC.                         | Electrical Equipment & Supplies                           | 25KTHRES                     | 1,755.60   |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Electrical Equipment & Supplies                           | 25KTHRES                     | 3,589.60   |
| GRAYBAR ELECTRIC CO INC             | Electrical Equipment & Supplies                           | 25KTHRES                     | 337.38     |
| HITACHI RAIL STS USA, INC.          | Electrical Equipment & Supplies                           | 25KTHRES                     | 111.60     |
| KSL SUPPLIES INC.                   | Electrical Equipment & Supplies                           | 25KTHRES                     | 2,000.00   |



|                                     |                                                          |           |            |
|-------------------------------------|----------------------------------------------------------|-----------|------------|
| MARTEK INDUSTRIES, INC.             | Electrical Equipment & Supplies                          | 25KTHRES  | 3,960.00   |
| NATIONAL RAILWAY SUPPLY, LLC.       | Electrical Equipment & Supplies                          | 25KTHRES  | 5,400.00   |
| ROBEL NORTH AMERICA CORP            | Electrical Equipment & Supplies                          | 25KTHRES  | 977.86     |
| SYSCOM COMPONENTS, LLC              | Electrical Equipment & Supplies                          | 25KTHRES  | 169.52     |
| TINA A LISTON-HORNER                | Electrical Equipment & Supplies                          | 25KTHRES  | 1,757.92   |
| TS AIR SCIENCES LLC                 | Electrical Equipment & Supplies                          | 25KTHRES  | 250.92     |
| W.W. GRAINGER INC.                  | Electrical Equipment & Supplies                          | 25KTHRES  | 663.86     |
| Y-PERS, INC.                        | Electrical Equipment & Supplies                          | 25KTHRES  | 449.40     |
|                                     | <b>Electrical Equipment &amp; Supplies Total</b>         |           | 21,423.66  |
| ATLANTIC CITY ELECTRIC              | Electricity Expense                                      | UTILITY   | 39.80      |
| PSE&G CO.                           | Electricity Expense                                      | UTILITY   | 20,712.83  |
|                                     | <b>Electricity Expense Total</b>                         |           | 20,752.63  |
| G-TEL ENTERPRISES INC               | Electronic Components                                    | 25KTHRES  | 415.75     |
| TINA A LISTON-HORNER                | Electronic Components                                    | 25KTHRES  | 114.00     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Electronic Components                                    | 25KTHRES  | 61.38      |
|                                     | <b>Electronic Components Total</b>                       |           | 591.13     |
| JOHNSON CONTROLS US HOLDINGS LLC    | Elevator Modernizations                                  | 25KTHRES  | 32,230.00  |
| TEC ELEVATOR INC.                   | Elevator Modernizations                                  | D-24-063  | 52,500.00  |
|                                     | <b>Elevator Modernizations Total</b>                     |           | 84,730.00  |
| CAREBRIDGE CORPORATION              | Employee Assistance Program Expense                      | D-21-070A | 1,662.12   |
|                                     | <b>Employee Assistance Program Expense Total</b>         |           | 1,662.12   |
| VOYA FINANCIAL                      | Employee Payroll Deductions                              | NONE      | 63,672.50  |
|                                     | <b>Employee Payroll Deductions Total</b>                 |           | 63,672.50  |
| TREASURER - STATE OF NEW JERSEY     | Employer Gross Income Tax                                | NONE      | 80,761.73  |
|                                     | <b>Employer Gross Income Tax Total</b>                   |           | 80,761.73  |
| AUTO & TRUCK PARTS OF DEPTFORD INC  | Equipment & Tools                                        | NONE      | 3.00       |
| HOME DEPOT U.S.A., INC.             | Equipment & Tools                                        | NONE      | 0.18       |
| SCHNEIDER ELECTRIC BUILDINGS        | Equipment & Tools                                        | D-24-089  | 4,960.00   |
| THORNTON ENTERPRISES INC            | Equipment & Tools                                        | 25KTHRES  | 134.40     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Equipment & Tools                                        | 25KTHRES  | 3.45       |
|                                     | <b>Equipment &amp; Tools Total</b>                       |           | 5,101.03   |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Fare Collection Equipment                                | 25KTHRES  | 325.00     |
| CUBIC TRANSPORTATION SYSTEMS INC    | Fare Collection Equipment                                | P-23-019B | 4,350.12   |
| CUBIC TRANSPORTATION SYSTEMS INC    | Fare Collection Equipment                                | P-24-023B | 2,345.76   |
| DIGI-KEY CORPORATION                | Fare Collection Equipment                                | 25KTHRES  | 1,259.25   |
| MCMMASTER-CARR SUPPLY COMPANY       | Fare Collection Equipment                                | 25KTHRES  | 26.16      |
| T & F BATTERY INC.                  | Fare Collection Equipment                                | 25KTHRES  | 453.60     |
| TACTICAL PUBLIC SAFETY LLC          | Fare Collection Equipment                                | 25KTHRES  | 1,808.40   |
| TEAM ONE REPAIR, INC.               | Fare Collection Equipment                                | P-24-032E | 4,467.71   |
| W.W. GRAINGER INC.                  | Fare Collection Equipment                                | 25KTHRES  | 51.03      |
|                                     | <b>Fare Collection Equipment Total</b>                   |           | 15,087.03  |
| INTERNAL REVENUE SERVICE            | Federal/FICA Payroll Taxes                               | NONE      | 659,940.94 |
|                                     | <b>Federal/FICA Payroll Taxes Total</b>                  |           | 659,940.94 |
| EAST RIVER ENERGY, INC.             | Fuel/Oil/Grease                                          | D-24-005  | 6,001.04   |
|                                     | <b>Fuel/Oil/Grease Total</b>                             |           | 6,001.04   |
| PENN MACHINE COMPANY LLC            | Gearbox Rebuild - 2025                                   | D-25-020  | 24,990.09  |
|                                     | <b>Gearbox Rebuild - 2025 Total</b>                      |           | 24,990.09  |
| SYMETRA LIFE INSURANCE COMP.        | Group Life & Accident Insurance Payable                  | D-23-060  | 43,545.19  |
|                                     | <b>Group Life &amp; Accident Insurance Payable Total</b> |           | 43,545.19  |
| INDCO INC                           | Hardware & Related                                       | 25KTHRES  | 441.50     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Hardware & Related                                       | 25KTHRES  | 312.96     |
|                                     | <b>Hardware &amp; Related Total</b>                      |           | 754.46     |
| SOUTH JERSEY GAS COMPANY            | Heating Expense                                          | UTILITY   | 17,388.75  |
|                                     | <b>Heating Expense Total</b>                             |           | 17,388.75  |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Maintenance/Repair                                       | 25KTHRES  | 1,449.00   |
|                                     | <b>Maintenance/Repair Total</b>                          |           | 1,449.00   |
| ALSTOM TRANSPORTATION INC.          | Material Inventory                                       | NONE      | 5,025.00   |
| APPLIED INDUSTRIAL TECHNOLOGIES     | Material Inventory                                       | 25KTHRES  | 4,275.48   |
| APPLIED INDUSTRIAL TECHNOLOGIES, IN | Material Inventory                                       | 25KTHRES  | 386.86     |
| BIOCHEM SYSTEMS INC.                | Material Inventory                                       | 25KTHRES  | 150.00     |
| CHEMPACE CORPORATION                | Material Inventory                                       | 25KTHRES  | 152.25     |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Material Inventory                                       | 25KTHRES  | 1,151.98   |
| FELTON L. WALKER                    | Material Inventory                                       | 25KTHRES  | 315.00     |
| GKY INDUSTRIES                      | Material Inventory                                       | 25KTHRES  | 564.00     |
| HOMELAND INDUSTRIAL SUPPLY INC      | Material Inventory                                       | 25KTHRES  | 864.00     |
| INDCO INC                           | Material Inventory                                       | 25KTHRES  | 4,492.10   |
| JAMAICA BEARINGS CO INC.            | Material Inventory                                       | 25KTHRES  | 6,244.28   |
| L.B. FOSTER RAIL TECHNOLOGIES, INC. | Material Inventory                                       | 25KTHRES  | 2,770.00   |
| MCMMASTER-CARR SUPPLY COMPANY       | Material Inventory                                       | 25KTHRES  | 75.68      |
| PABCO INDUSTRIES LLC                | Material Inventory                                       | 25KTHRES  | 11,029.80  |
| PENN JERSEY PAPER COMPANY, LLC      | Material Inventory                                       | 25KTHRES  | 119.90     |
| SID TOOL CO., INC                   | Material Inventory                                       | 25KTHRES  | 16.54      |
| SNAP-ON INCORPORATED                | Material Inventory                                       | 25KTHRES  | 2,215.70   |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Material Inventory                                       | 25KTHRES  | 2,590.86   |
| TS AIR SCIENCES LLC                 | Material Inventory                                       | 25KTHRES  | 151.91     |
| VENUS SUPPLIES AND SERVICES         | Material Inventory                                       | 25KTHRES  | 1,521.84   |
| VOSS ENGINEERING, INC.              | Material Inventory                                       | 25KTHRES  | 757.25     |
| W BAKER MANAGEMENT INC              | Material Inventory                                       | P-24-023F | 11,930.00  |
| W.W. GRAINGER INC.                  | Material Inventory                                       | 25KTHRES  | 109.16     |
| WESTINGHOUSE AIR BRAKE TECHNOLOGIES | Material Inventory                                       | P-24-023G | 33,307.70  |

|                                     |                                                             |           |            |
|-------------------------------------|-------------------------------------------------------------|-----------|------------|
| AMERIHEALTH INSURANCE COMPANY OF NE | Material Inventory Total                                    |           | 90,217.29  |
| DELTA DENTAL OF NEW JERSEY, INC.    | Medical & Health Benefits                                   | NONE      | 196,574.55 |
| VISION BENEFITS OF AMERICA          | Medical & Health Benefits                                   | NONE      | 6,528.54   |
|                                     | Medical & Health Benefits                                   | NONE      | 1,399.51   |
|                                     | <b>Medical &amp; Health Benefits Total</b>                  |           | 204,502.60 |
| EPLUS TECHNOLOGY, INC.              | Nextfare Cloud Hosting                                      | P-23-006  | 24,000.00  |
|                                     | <b>Nextfare Cloud Hosting Total</b>                         |           | 24,000.00  |
| CINTAS CORPORATION                  | Office Supplies                                             | 25KTHRES  | 198.37     |
| W.B. MASON CO. INC                  | Office Supplies                                             | D-23-121  | 1,487.04   |
|                                     | <b>Office Supplies Total</b>                                |           | 1,685.41   |
| PA DEPT OF REVENUE                  | PA Payroll Taxes                                            | NONE      | 15,534.21  |
|                                     | <b>PA Payroll Taxes Total</b>                               |           | 15,534.21  |
| PNC BANK P-CARD                     | P-Card Purchases                                            | NONE      | 54,667.02  |
|                                     | <b>P-Card Purchases Total</b>                               |           | 54,667.02  |
| EMPOWER TRUST COMPANY, LLC          | Pension - SERS                                              | NONE      | 13,648.60  |
| STATE EMPLOYEES RETIREMENT SYSTEM   | Pension - SERS                                              | NONE      | 293,779.49 |
|                                     | <b>Pension - SERS Total</b>                                 |           | 307,428.09 |
| CITY OF PHILADELPHIA                | Philadelphia Payroll Taxes                                  | NONE      | 9,394.68   |
|                                     | <b>Philadelphia Payroll Taxes Total</b>                     |           | 9,394.68   |
| FELTON L. WALKER                    | Plumbing Equipment & Supplies                               | 25KTHRES  | 822.03     |
| GKY INDUSTRIES                      | Plumbing Equipment & Supplies                               | 25KTHRES  | 83.60      |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Plumbing Equipment & Supplies                               | 25KTHRES  | 244.01     |
|                                     | <b>Plumbing Equipment &amp; Supplies Total</b>              |           | 1,149.64   |
| FEDERAL EXPRESS CORPORATION         | Postage Expenses                                            | 25KTHRES  | 374.69     |
|                                     | <b>Postage Expenses Total</b>                               |           | 374.69     |
| CONNER STRONG & BUCKELEW, LLC       | Prepaid Insurance                                           | P-25-017  | 171,911.00 |
|                                     | <b>Prepaid Insurance Total</b>                              |           | 171,911.00 |
| CMRS-FP                             | Prepaid Postage                                             | 25KTHRES  | 2,000.00   |
|                                     | <b>Prepaid Postage Total</b>                                |           | 2,000.00   |
| COZEN O'CONNOR                      | Professional Fees - Labor Relations                         | P-24-026  | 12,592.50  |
| DILWORTH PAXSON LLP                 | Professional Fees - Labor Relations                         | P-24-026  | 2,162.50   |
|                                     | <b>Professional Fees - Labor Relations Total</b>            |           | 14,755.00  |
| STRADLEY RONON STEVENS & YOUNG, LLP | Professional Fees - Legal Costs                             | P-22-001  | 105.00     |
| STRADLEY RONON STEVENS & YOUNG, LLP | Professional Fees - Legal Costs                             | P-24-026  | 3,850.00   |
|                                     | <b>Professional Fees - Legal Costs Total</b>                |           | 3,955.00   |
| BROWN & CONNERY LLP                 | Professional Fees - Litigation Costs                        | P-24-026  | 2,779.55   |
| COMMONWEALTH OF PENNSYLVANIA        | Professional Fees - Litigation Costs                        | 25KTHRES  | 2,057.00   |
|                                     | <b>Professional Fees - Litigation Costs Total</b>           |           | 4,836.55   |
| INTERSTATE MOBILE CARE, INC.        | Professional Fees - Medical                                 | P-21-008  | 4,317.00   |
| OCCUPATIONAL HEALTH CENTERS         | Professional Fees - Medical                                 | P-21-008  | 510.00     |
|                                     | <b>Professional Fees - Medical Total</b>                    |           | 4,827.00   |
| ACADACA, LLC                        | Professional Services                                       | P-23-005  | 35,840.86  |
| BENEFIT HARBOR LP                   | Professional Services                                       | D-22-059  | 2,335.04   |
| CUBIC TRANSPORTATION SYSTEMS INC    | Professional Services                                       | D-21-027  | 351,905.05 |
| KELLY D'AMICO                       | Professional Services                                       | 25KTHRES  | 2,642.50   |
|                                     | <b>Professional Services Total</b>                          |           | 392,723.45 |
| PECO - PAYMENT PROCESSING           | Purchased Power                                             | P-24-031  | 57,755.29  |
| PSE&G CO.                           | Purchased Power                                             | P-24-031  | 222,496.69 |
| TOTALENERGIES STRONG, LLC           | Purchased Power                                             | P-24-031  | 226,825.17 |
|                                     | <b>Purchased Power Total</b>                                |           | 507,077.15 |
| INDCO INC                           | Rags, Shop Towels                                           | 25KTHRES  | 2,756.00   |
|                                     | <b>Rags, Shop Towels Total</b>                              |           | 2,756.00   |
| BIRD CONTROL SERVICES, INC.         | Rail Car Cleaning Materials                                 | 25KTHRES  | 87.00      |
| WRS ENVIRONMENTAL SERVICES, INC.    | Rail Car Cleaning Materials                                 | P-24-009A | 16,633.77  |
|                                     | <b>Rail Car Cleaning Materials Total</b>                    |           | 16,720.77  |
| PENN MACHINE COMPANY LLC            | Rebuild Gearboxes - Yearly                                  | D-21-085  | 37,618.49  |
|                                     | <b>Rebuild Gearboxes - Yearly Total</b>                     |           | 37,618.49  |
| GRM INFORMATION MANAGEMENT SERVICES | Records Management Fees                                     | D-20-090  | 74.44      |
|                                     | <b>Records Management Fees Total</b>                        |           | 74.44      |
| Brenda Chimbwanda                   | Refunds                                                     | NONE      | 5.20       |
| Conner Quinn Simpkins               | Refunds                                                     | NONE      | 5.20       |
| Jordan Hopchik                      | Refunds                                                     | NONE      | 115.90     |
| Lee Friedman                        | Refunds                                                     | NONE      | 17.90      |
| William Brocco                      | Refunds                                                     | NONE      | 5.00       |
|                                     | <b>Refunds Total</b>                                        |           | 149.20     |
| WILLIAMS SCOTSMAN INC.              | Rental - Property & Other Equipment                         | 25KTHRES  | 1,713.16   |
|                                     | <b>Rental - Property &amp; Other Equipment Total</b>        |           | 1,713.16   |
| OLIVER COMMUNICATIONS GROUP INC.    | REOPENING FRANKLIN SQUARE                                   | D-25-019  | 108,133.00 |
|                                     | <b>REOPENING FRANKLIN SQUARE Total</b>                      |           | 108,133.00 |
| LAUREL LAWNMOWER SERVICE, INC       | Repair Parts - Landscaping Equipment                        | 25KTHRES  | 233.00     |
|                                     | <b>Repair Parts - Landscaping Equipment Total</b>           |           | 233.00     |
| AMERIHEALTH INSURANCE COMPANY OF NE | Retiree Medical Insurance                                   | D-24-104  | 11,437.52  |
| UNITED HEALTHCARE                   | Retiree Medical Insurance                                   | D-25-122  | 61,720.98  |
|                                     | <b>Retiree Medical Insurance Total</b>                      |           | 73,158.50  |
| HORIZON BLUE CROSS BLUE SHIELD OF N | Retiree Medical Prescription Insurance Over 65              | D-24-105  | 16,918.09  |
|                                     | <b>Retiree Medical Prescription Insurance Over 65 Total</b> |           | 16,918.09  |
| TEAMSTERS HEALTH & WELFARE          | Teamsters Health and Welfare                                | NONE      | 321,890.58 |
|                                     | <b>Teamsters Health and Welfare Total</b>                   |           | 321,890.58 |
| TEAMSTER PENSION FUND               | Teamsters Pension                                           | P-23-009  | 134,091.58 |

|                                     |                                                      |           |              |
|-------------------------------------|------------------------------------------------------|-----------|--------------|
| TEAMSTERS LOCAL UNION 676           | <b>Teamsters Pension Total</b>                       |           | 134,091.58   |
|                                     | Teamsters Union Dues                                 | NONE      | 12,121.00    |
|                                     | <b>Teamsters Union Dues Total</b>                    |           | 12,121.00    |
| CROWN CASTLE INTERNATIONAL CORP     | Telephone & Telecom Expense                          | CEOEMG    | 8,355.57     |
| DIRECTV                             | Telephone & Telecom Expense                          | UTILITY   | 244.32       |
| MCI COMMUNICATIONS SERVICES INC     | Telephone & Telecom Expense                          | UTILITY   | 1,761.35     |
| VERIZON                             | Telephone & Telecom Expense                          | UTILITY   | 2,130.93     |
| VERIZON BUSINESS                    | Telephone & Telecom Expense                          | UTILITY   | 1,150.17     |
|                                     | <b>Telephone &amp; Telecom Expense Total</b>         |           | 13,642.34    |
| CUBIC TRANSPORTATION SYSTEMS INC    | Temp Services - Customer Service Center              | P-25-001  | 37,184.61    |
|                                     | <b>Temp Services - Customer Service Center Total</b> |           | 37,184.61    |
| HITACHI RAIL STS USA, INC.          | Track & ROW Maintenance                              | P-24-032A | 2,379.52     |
| ROBEL NORTH AMERICA CORP            | Track & ROW Maintenance                              | 25KTHRES  | 1,717.36     |
|                                     | <b>Track &amp; ROW Maintenance Total</b>             |           | 4,096.88     |
| DELTA RAILROAD CONSTRUCTION INC     | Track Resurfacing and Profiling - 2025               | D-25-041  | 1,335,765.00 |
|                                     | <b>Track Resurfacing and Profiling - 2025 Total</b>  |           | 1,335,765.00 |
| INTEGRATED POWER SERVICES LLC       | Traction Motor Rebuilds - Yearly - 2025              | D-23-054  | 60,290.00    |
| SHERWOOD ELECTROMOTION INC.         | Traction Motor Rebuilds - Yearly - 2025              | D-23-054  | 63,938.00    |
| WALCO ELECTRIC COMPANY              | Traction Motor Rebuilds - Yearly - 2025              | D-23-054  | 149,736.00   |
|                                     | <b>Traction Motor Rebuilds - Yearly - 2025 Total</b> |           | 273,964.00   |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Transit Car Equipment-Electrical                     | 25KTHRES  | 1,311.20     |
| MARTEK INDUSTRIES, INC.             | Transit Car Equipment-Electrical                     | 25KTHRES  | 447.60       |
| POST GLOVER RESISTORS INC           | Transit Car Equipment-Electrical                     | P-25-014B | 33,348.63    |
| RG INDUSTRIES INC                   | Transit Car Equipment-Electrical                     | 25KTHRES  | 351.13       |
| SCHALTBAU NORTH AMERICA             | Transit Car Equipment-Electrical                     | P-24-032L | 6,337.36     |
|                                     | <b>Transit Car Equipment-Electrical Total</b>        |           | 41,795.92    |
| TAB INC                             | Trash Removal                                        | 25KTHRES  | 208.34       |
| WASTE MANAGEMENT OF NEW JERSEY, INC | Trash Removal                                        | P-23-013  | 4,640.00     |
|                                     | <b>Trash Removal Total</b>                           |           | 4,848.34     |
| STATE OF NEW JERSEY                 | Unemployment Benefits Payable                        | NONE      | 47,012.00    |
|                                     | <b>Unemployment Benefits Payable Total</b>           |           | 47,012.00    |
| CINTAS CORPORATION                  | Uniform Cleaning Expense                             | P-24-004  | 11,575.95    |
|                                     | <b>Uniform Cleaning Expense Total</b>                |           | 11,575.95    |
| CINTAS CORPORATION                  | Uniform Expense                                      | 25KTHRES  | 68.55        |
| PNC BANK P-CARD                     | Uniform Expense                                      | NONE      | 5,053.81     |
| QUIK STITCH EMBROIDERY              | Uniform Expense                                      | 25KTHRES  | 0.45         |
| SAF-GARD SAFETY SHOE COMPANY        | Uniform Expense                                      | P-24-032S | 6,434.10     |
| SLATEBELT SAFETY                    | Uniform Expense                                      | 25KTHRES  | 163.00       |
|                                     | <b>Uniform Expense Total</b>                         |           | 11,719.91    |
| AUTO & TRUCK PARTS OF DEPTFORD INC  | Vehicle Parts for Repairs                            | D-25-007  | 3,852.46     |
| CINTAS CORPORATION                  | Vehicle Parts for Repairs                            | 25KTHRES  | 32.28        |
|                                     | <b>Vehicle Parts for Repairs Total</b>               |           | 3,884.74     |
| EXPERTPAY CHILD SUPPORT             | Wage Attachment                                      | NONE      | 10,852.40    |
|                                     | <b>Wage Attachment Total</b>                         |           | 10,852.40    |
| CITY OF CAMDEN                      | Water & Sewer Expense                                | UTILITY   | 402.98       |
| CITY OF PHILA                       | Water & Sewer Expense                                | UTILITY   | 1,133.99     |
| NEW JERSEY AMERICAN WATER           | Water & Sewer Expense                                | UTILITY   | 1,471.67     |
|                                     | <b>Water &amp; Sewer Expense Total</b>               |           | 3,008.64     |
| T&T SUPPLY CO                       | Welding Equipment                                    | 25KTHRES  | 99.78        |
|                                     | <b>Welding Equipment Total</b>                       |           | 99.78        |
| AHMAD ZAFFARESE LLC                 | Worker's Comp Reserve                                | P-24-026  | 550.50       |
| COOPER LEVENSON, PA                 | Worker's Comp Reserve                                | P-22-001  | 285.00       |
| COOPER LEVENSON, PA                 | Worker's Comp Reserve                                | P-24-026  | 11,566.25    |
| MALAMUT & ASSOCIATES, LLC           | Worker's Comp Reserve                                | P-24-026  | 7,772.50     |
| MATTLEMAN, WEINROTH & MILLER, P.C.  | Worker's Comp Reserve                                | P-24-026  | 927.50       |
| SCIBAL ASSOCIATES INC               | Worker's Comp Reserve                                | P-23-028  | 249,860.94   |
|                                     | <b>Worker's Comp Reserve Total</b>                   |           | 270,962.69   |
|                                     | <b>Grand Total</b>                                   |           | 6,419,026.53 |

\* D indicates a DRPA resolution

\* P indicates a PATCO resolution

**Port Authority Transit Corporation**  
**Monthly List Of Previously Approved Payments 01/01/25 through 01/31/25**  
**Meeting Date 02/18/25**

| Vendor Name                       | Item Description                                      | Resolution # / Authorization | Amount     |
|-----------------------------------|-------------------------------------------------------|------------------------------|------------|
| ARBILL INDUSTRIES INC             | 1st Aid & Safety Equipment                            | 25KTHRES                     | 432.84     |
| FELTON L. WALKER                  | 1st Aid & Safety Equipment                            | 25KTHRES                     | 947.45     |
| NEW PIG CORPORATION               | 1st Aid & Safety Equipment                            | 25KTHRES                     | 610.10     |
| SUPREME SAFETY, INC               | 1st Aid & Safety Equipment                            | 25KTHRES                     | 4,601.85   |
|                                   | <b>1st Aid &amp; Safety Equipment Total</b>           |                              | 6,592.24   |
| CENTER CITY DISTRICT              | Advertising - Promotions                              | 25KTHRES                     | 5,000.00   |
|                                   | <b>Advertising - Promotions Total</b>                 |                              | 5,000.00   |
| DENNEY ELECTRIC SUPPLY OF AMBLER, | Annex Bldg Upgrades-Shop Fans, LED Light              | D-24-062                     | 170,242.50 |
|                                   | <b>Annex Bldg Upgrades-Shop Fans, LED Light Total</b> |                              | 170,242.50 |
| BRINK'S, INCORPORATED             | Armored Car Services                                  | P-18-027                     | 6,755.05   |
|                                   | <b>Armored Car Services Total</b>                     |                              | 6,755.05   |
| REDY BATTERY                      | Batteries                                             | 25KTHRES                     | 1,154.20   |
|                                   | <b>Batteries Total</b>                                |                              | 1,154.20   |
| DENNEY ELECTRIC SUPPLY OF AMBLER, | Blow Pit E-Stop Wiring                                | 25KTHRES                     | 15,658.40  |
|                                   | <b>Blow Pit E-Stop Wiring Total</b>                   |                              | 15,658.40  |
| GKY INDUSTRIES                    | Buildings Grounds & Maint.                            | 25KTHRES                     | 1,306.40   |
| INDCO INC                         | Buildings Grounds & Maint.                            | 25KTHRES                     | 72.00      |
|                                   | <b>Buildings Grounds &amp; Maint. Total</b>           |                              | 1,378.40   |
| FELTON L. WALKER                  | Chem/Solv-Commercial                                  | 25KTHRES                     | 260.00     |
| KSL SUPPLIES INC.                 | Chem/Solv-Commercial                                  | 25KTHRES                     | 259.60     |
|                                   | <b>Chem/Solv-Commercial Total</b>                     |                              | 519.60     |
| BIOCHEM SYSTEMS INC.              | Cleaning Materials                                    | 25KTHRES                     | 1,778.32   |
|                                   | <b>Cleaning Materials Total</b>                       |                              | 1,778.32   |
| DELTA DENTAL OF NEW JERSEY, INC.  | Cobra Reimbursement Receivable                        | D-23-059                     | 40.16      |
| VISION BENEFITS OF AMERICA        | Cobra Reimbursement Receivable                        | D-22-060                     | 13.86      |
|                                   | <b>Cobra Reimbursement Receivable Total</b>           |                              | 54.02      |
| PETERSON SERVICE CO., INC.        | Collingswood Station HVAC                             | D-23-056                     | 121,513.00 |
|                                   | <b>Collingswood Station HVAC Total</b>                |                              | 121,513.00 |
| HAMPTON CLARKE INC                | Contract Service Expense                              | 25KTHRES                     | 1,901.00   |
| ONE CALL CONCEPTS, INC.           | Contract Service Expense                              | 25KTHRES                     | 82.94      |
| RAILPOD, INC.                     | Contract Service Expense                              | P-24-013                     | 10,750.00  |
| T. SLACK ENVIRONMENTAL SERVICES   | Contract Service Expense                              | D-23-099                     | 220.00     |
| TERMINIX INTERNATIONAL COMPANY    | Contract Service Expense                              | 25KTHRES                     | 468.00     |
|                                   | <b>Contract Service Expense Total</b>                 |                              | 13,421.94  |
| A.H. KNOETTNER & SONS             | Direct Materials                                      | 25KTHRES                     | 122.37     |
| ANIXTER INC.                      | Direct Materials                                      | 25KTHRES                     | 1,157.58   |
| CONDOR TECHNOLOGIES INC           | Direct Materials                                      | 25KTHRES                     | 87.68      |
| HADDON LOCKSMITH LLC              | Direct Materials                                      | 25KTHRES                     | 51.83      |
| HOME DEPOT U.S.A., INC.           | Direct Materials                                      | P-24-032T                    | 3,820.60   |
| LOWE'S COMPANIES, INC.            | Direct Materials                                      | 25KTHRES                     | 326.62     |
| T&T SUPPLY CO                     | Direct Materials                                      | 25KTHRES                     | 103.02     |
| UNITED RENTALS NORTH AMERICA, INC | Direct Materials                                      | 25KTHRES                     | 51.95      |
|                                   | <b>Direct Materials Total</b>                         |                              | 5,721.65   |
| ERICO INTERNATIONAL CORPORATION   | Electrical & Signal Parts                             | 25KTHRES                     | 2,076.69   |
| TINA A LISTON-HORNER              | Electrical & Signal Parts                             | 25KTHRES                     | 416.25     |
|                                   | <b>Electrical &amp; Signal Parts Total</b>            |                              | 2,492.94   |
| KSL SUPPLIES INC.                 | Electrical Components & Parts                         | 25KTHRES                     | 516.00     |
| SUPREME SAFETY, INC               | Electrical Components & Parts                         | 25KTHRES                     | 1,716.00   |
|                                   | <b>Electrical Components &amp; Parts Total</b>        |                              | 2,232.00   |
| KSL SUPPLIES INC.                 | Electrical Equipment & Supplies                       | 25KTHRES                     | 374.00     |
| TINA A LISTON-HORNER              | Electrical Equipment & Supplies                       | 25KTHRES                     | 320.13     |
| TURTLE & HUGHES, INC.             | Electrical Equipment & Supplies                       | 25KTHRES                     | 4,890.00   |
| US ELECTRICAL SERVICES, INC.      | Electrical Equipment & Supplies                       | 25KTHRES                     | 101.55     |
|                                   | <b>Electrical Equipment &amp; Supplies Total</b>      |                              | 5,685.68   |
| ATLANTIC CITY ELECTRIC            | Electricity Expense                                   | UTILITY                      | 55.75      |
| PSE&G CO.                         | Electricity Expense                                   | UTILITY                      | 43,105.14  |
| SEPTA                             | Electricity Expense                                   | UTILITY                      | 185.74     |
|                                   | <b>Electricity Expense Total</b>                      |                              | 43,346.63  |
| CAREBRIDGE CORPORATION            | Employee Assistance Program Payable                   | D-21-070A                    | 1,608.66   |
|                                   | <b>Employee Assistance Program Payable Total</b>      |                              | 1,608.66   |
| NATIONAL DRIVE                    | Employee Payroll Deductions                           | NONE                         | 10.00      |
| VOYA FINANCIAL                    | Employee Payroll Deductions                           | NONE                         | 55,477.00  |
|                                   | <b>Employee Payroll Deductions Total</b>              |                              | 55,487.00  |
| TREASURER - STATE OF NEW JERSEY   | Employer Gross Income Tax                             | NONE                         | 60,547.21  |
|                                   | <b>Employer Gross Income Tax Total</b>                |                              | 60,547.21  |
| SCHNEIDER ELECTRIC BUILDINGS      | Equipment & Tools                                     | D-21-055                     | 2,400.00   |
| THORNTON ENTERPRISES INC          | Equipment & Tools                                     | 25KTHRES                     | 138.88     |
| W.W. GRAINGER INC.                | Equipment & Tools                                     | 25KTHRES                     | 1,215.80   |
|                                   | <b>Equipment &amp; Tools Total</b>                    |                              | 3,754.68   |
| CUBIC TRANSPORTATION SYSTEMS INC  | Fare Collection Equipment                             | P-23-019B                    | 2,756.80   |
| W.W. GRAINGER INC.                | Fare Collection Equipment                             | 25KTHRES                     | 63.91      |
|                                   | <b>Fare Collection Equipment Total</b>                |                              | 2,820.71   |

|                                     |                                                          |           |              |
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| BISCO INDUSTRIES                    | Fasteners                                                | 25KTHRES  | 153.76       |
| FELTON L. WALKER                    | Fasteners                                                | 25KTHRES  | 269.26       |
| GKY INDUSTRIES                      | Fasteners                                                | 25KTHRES  | 1,256.50     |
|                                     | <b>Fasteners Total</b>                                   |           | 1,679.52     |
| INTERNAL REVENUE SERVICE            | Federal/FICA Payroll Taxes                               | NONE      | 513,567.43   |
|                                     | <b>Federal/FICA Payroll Taxes Total</b>                  |           | 513,567.43   |
| JOHNSON CONTROLS US HOLDINGS LLC    | Fire Alarm Expansion                                     | D-23-053  | 72,643.95    |
|                                     | <b>Fire Alarm Expansion Total</b>                        |           | 72,643.95    |
| STAUFFER GLOVE & SAFETY             | Floor Maint. Equipment                                   | 25KTHRES  | 157.68       |
|                                     | <b>Floor Maint. Equipment Total</b>                      |           | 157.68       |
| FELTON L. WALKER                    | Fuel/Oil/Grease                                          | 25KTHRES  | 2,008.00     |
| GLOBE PETROLEUM INC                 | Fuel/Oil/Grease                                          | 25KTHRES  | 417.72       |
| PRIME LUBE, INC.                    | Fuel/Oil/Grease                                          | 25KTHRES  | 277.95       |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Fuel/Oil/Grease                                          | 25KTHRES  | 291.60       |
|                                     | <b>Fuel/Oil/Grease Total</b>                             |           | 2,995.27     |
| EAST RIVER ENERGY, INC.             | Gasoline - Unleaded                                      | D-24-005  | 10,731.14    |
|                                     | <b>Gasoline - Unleaded Total</b>                         |           | 10,731.14    |
| SYMETRA LIFE INSURANCE COMP.        | Group Life & Accident Insurance Payable                  | D-23-060  | 42,071.99    |
|                                     | <b>Group Life &amp; Accident Insurance Payable Total</b> |           | 42,071.99    |
| ELECTRONIC CONNECTIONS              | Hand Tools                                               | 25KTHRES  | 454.80       |
| FELTON L. WALKER                    | Hand Tools                                               | 25KTHRES  | 103.50       |
| GKY INDUSTRIES                      | Hand Tools                                               | 25KTHRES  | 188.52       |
| INDCO INC                           | Hand Tools                                               | 25KTHRES  | 88.50        |
| KSL SUPPLIES INC.                   | Hand Tools                                               | 25KTHRES  | 207.50       |
| MCMaster-CARR SUPPLY COMPANY        | Hand Tools                                               | 25KTHRES  | 393.85       |
| SNAP-ON INCORPORATED                | Hand Tools                                               | 25KTHRES  | 2,443.17     |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Hand Tools                                               | 25KTHRES  | 133.46       |
| W.W. GRAINGER INC.                  | Hand Tools                                               | 25KTHRES  | 50.85        |
|                                     | <b>Hand Tools Total</b>                                  |           | 4,064.15     |
| INDCO INC                           | Hardware & Related                                       | 25KTHRES  | 100.50       |
|                                     | <b>Hardware &amp; Related Total</b>                      |           | 100.50       |
| TS AIR SCIENCES LLC                 | HVAC                                                     | 25KTHRES  | 215.52       |
|                                     | <b>HVAC Total</b>                                        |           | 215.52       |
| UNITED REFRIGERATION, INC.          | Industrial Gases                                         | 25KTHRES  | 210.10       |
|                                     | <b>Industrial Gases Total</b>                            |           | 210.10       |
| CENTRAL POLY-BAG CORP.              | Janitorial Supplies                                      | 25KTHRES  | 4,248.00     |
| INDCO INC                           | Janitorial Supplies                                      | 25KTHRES  | 2,620.10     |
| PABCO INDUSTRIES LLC                | Janitorial Supplies                                      | 25KTHRES  | 3,500.80     |
| W.W. GRAINGER INC.                  | Janitorial Supplies                                      | 25KTHRES  | 594.94       |
|                                     | <b>Janitorial Supplies Total</b>                         |           | 10,963.84    |
| DENNEY ELECTRIC SUPPLY OF AMBLER,   | Lindenwold Mini Sub Back-Up Generator                    | D-22-066  | 92,218.00    |
|                                     | <b>Lindenwold Mini Sub Back-Up Generator Total</b>       |           | 92,218.00    |
| TS AIR SCIENCES LLC                 | Maint/Repair-Railroad                                    | 25KTHRES  | 1,011.84     |
|                                     | <b>Maint/Repair-Railroad Total</b>                       |           | 1,011.84     |
| AMERIHEALTH INSURANCE COMPANY       | Medical                                                  | D-24-104  | 387,083.15   |
|                                     | <b>Medical Total</b>                                     |           | 387,083.15   |
| DELTA DENTAL OF NEW JERSEY, INC.    | Medical Dental                                           | D-23-059  | 6,930.34     |
|                                     | <b>Medical Dental Total</b>                              |           | 6,930.34     |
| VISION BENEFITS OF AMERICA          | Medical Vision                                           | D-22-060  | 742.24       |
|                                     | <b>Medical Vision Total</b>                              |           | 742.24       |
| CROSS COUNTY CONNECTION TMA, INC.   | Memberships & Subscriptions                              | 25KTHRES  | 10,000.00    |
|                                     | <b>Memberships &amp; Subscriptions Total</b>             |           | 10,000.00    |
| CUBIC TRANSPORTATION SYSTEMS INC    | Nextfare Cloud Hosting                                   | D-21-027  | 290,000.00   |
|                                     | <b>Nextfare Cloud Hosting Total</b>                      |           | 290,000.00   |
| W.B. MASON CO. INC                  | Office Supplies                                          | D-23-121  | 2,184.41     |
|                                     | <b>Office Supplies Total</b>                             |           | 2,184.41     |
| BLUE MOUNTAIN DISTRIBUTORS          | Other Office Expenses                                    | D-23-031  | 544.17       |
|                                     | <b>Other Office Expenses Total</b>                       |           | 544.17       |
| PA DEPT OF REVENUE                  | PA Payroll Taxes                                         | NONE      | 11,861.45    |
|                                     | <b>PA Payroll Taxes Total</b>                            |           | 11,861.45    |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Paint-Coatings                                           | 25KTHRES  | 351.60       |
|                                     | <b>Paint-Coatings Total</b>                              |           | 351.60       |
| EMERALD BUSINESS SUPPLY INC.        | Paper Office/Print Shop                                  | D-24-037A | 204.90       |
|                                     | <b>Paper Office/Print Shop Total</b>                     |           | 204.90       |
| PATCO - Payroll Account             | Payroll For Accounting Period                            | NONE      | 1,722,227.25 |
|                                     | <b>Payroll For Accounting Period Total</b>               |           | 1,722,227.25 |
| PNC BANK P-CARD                     | P-Card Purchases                                         | NONE      | 44,411.53    |
|                                     | <b>P-Card Purchases Total</b>                            |           | 44,411.53    |
| EMPOWER TRUST COMPANY, LLC          | Pension - SERS                                           | NONE      | 9,923.18     |
| PA STATE EMPLOYEES RETIREMENT SYSTE | Pension - SERS                                           | NONE      | 359,254.30   |
|                                     | <b>Pension - SERS Total</b>                              |           | 369,177.48   |
| CITY OF PHILADELPHIA                | Philadelphia Payroll Taxes                               | NONE      | 9,522.42     |
|                                     | <b>Philadelphia Payroll Taxes Total</b>                  |           | 9,522.42     |
| FELTON L. WALKER                    | Plumbing Equipment & Supplies                            | 25KTHRES  | 166.08       |
| TRISTATE INDUSTRIAL DISTRIBUTORS OF | Plumbing Equipment & Supplies                            | 25KTHRES  | 92.27        |
| WILLIER ELECTRIC MOTOR REPAIR       | Plumbing Equipment & Supplies                            | 25KTHRES  | 6,057.00     |
|                                     | <b>Plumbing Equipment &amp; Supplies Total</b>           |           | 6,315.35     |

|                                     |                                                             |           |            |
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| GLOBAL EQUIPMENT COMPANY INC.       | Police Equipment and Supplies                               | 25KTHRES  | 1,635.20   |
|                                     | <b>Police Equipment and Supplies Total</b>                  |           | 1,635.20   |
| FEDERAL EXPRESS CORPORATION         | Postage Expenses                                            | 25KTHRES  | 1,339.40   |
| US POSTAL SERVICE                   | Postage Expenses                                            | 25KTHRES  | 442.00     |
|                                     | <b>Postage Expenses Total</b>                               |           | 1,781.40   |
| CMRS-FP                             | Prepaid Postage                                             | 25KTHRES  | 2,000.00   |
|                                     | <b>Prepaid Postage Total</b>                                |           | 2,000.00   |
| STV INCORPORATED                    | Professional Fees - Consulting                              | P-20-003  | 577.36     |
| TRANSPORTATION RESOURCE ASSOCIATES  | Professional Fees - Consulting                              | P-20-003  | 1,171.72   |
|                                     | <b>Professional Fees - Consulting Total</b>                 |           | 1,749.08   |
| GALLAGHER BENEFIT SERVICES, INC     | Professional Fees - Ins Brokers                             | D-23-061  | 9,062.50   |
|                                     | <b>Professional Fees - Ins Brokers Total</b>                |           | 9,062.50   |
| ZELLER & WIELICZKO, LLP             | Professional Fees - Legal Costs                             | P-22-001  | 2,011.08   |
|                                     | <b>Professional Fees - Legal Costs Total</b>                |           | 2,011.08   |
| DILWORTH PAXSON LLP                 | Professional Fees - Litigation Costs                        | P-22-001  | 1,687.50   |
|                                     | <b>Professional Fees - Litigation Costs Total</b>           |           | 1,687.50   |
| INTERSTATE MOBILE CARE, INC.        | Professional Fees - Medical                                 | P-21-008  | 3,395.00   |
| OCCUPATIONAL HEALTH CENTERS         | Professional Fees - Medical                                 | P-21-008  | 820.00     |
|                                     | <b>Professional Fees - Medical Total</b>                    |           | 4,215.00   |
| BENEFIT HARBOR LP                   | Professional Services                                       | D-22-059  | 2,405.95   |
| CUBIC TRANSPORTATION SYSTEMS INC    | Professional Services                                       | P-24-014  | 46,879.50  |
| EPLUS TECHNOLOGY, INC.              | Professional Services                                       | P-24-001  | 19,000.00  |
|                                     | <b>Professional Services Total</b>                          |           | 68,285.45  |
| PECO - PAYMENT PROCESSING           | Purchased Power                                             | P-23-028  | 57,554.90  |
| PSE&G CO.                           | Purchased Power                                             | P-23-028  | 388,862.81 |
| TOTALENERGIES STRONG, LLC           | Purchased Power                                             | P-23-028  | 101,327.92 |
|                                     | <b>Purchased Power Total</b>                                |           | 547,745.63 |
| INDCO INC                           | Rags, Shop Towels                                           | 25KTHRES  | 2,862.00   |
|                                     | <b>Rags, Shop Towels Total</b>                              |           | 2,862.00   |
| BIRD CONTROL SERVICES, INC.         | Rail Car Cleaning Materials                                 | 25KTHRES  | 87.00      |
|                                     | <b>Rail Car Cleaning Materials Total</b>                    |           | 87.00      |
| WESTCODE INC.                       | Rail Car HVAC Inverter Replacement                          | D-24-031  | 75,000.00  |
|                                     | <b>Rail Car HVAC Inverter Replacement Total</b>             |           | 75,000.00  |
| GRM INFORMATION MANAGEMENT SERVICES | Records Management Fees                                     | D-20-090  | 37.16      |
|                                     | <b>Records Management Fees Total</b>                        |           | 37.16      |
| CHRISTINE ALPIN                     | Refund                                                      | 25KTHRES  | 6.00       |
| CONNIE MCMONAGLE                    | Refund                                                      | 25KTHRES  | 14.00      |
| HARRISON POTTS                      | Refund                                                      | 25KTHRES  | 7.00       |
| MALCOLM RUDOLPH                     | Refund                                                      | 25KTHRES  | 20.00      |
| MARIA FONTANEZ                      | Refund                                                      | 25KTHRES  | 20.20      |
| MYLES CRUZ                          | Refund                                                      | 25KTHRES  | 10.00      |
| NICOLETTA DIEFENBACH                | Refund                                                      | 25KTHRES  | 24.00      |
| ONE TIME VENDOR                     | Refund                                                      | 25KTHRES  | 29.80      |
| PATRICIA PARKER                     | Refund                                                      | 25KTHRES  | 16.70      |
| THOMAS POL                          | Refund                                                      | 25KTHRES  | 6.00       |
| TRACEY WOODEN                       | Refund                                                      | 25KTHRES  | 13.50      |
| YOLANDA PALILLERO                   | Refund                                                      | 25KTHRES  | 15.00      |
|                                     | <b>Refund Total</b>                                         |           | 182.20     |
| WILLIAMS SCOTSMAN INC.              | Rental - Property & Other Equipment                         | 25KTHRES  | 1,713.16   |
|                                     | <b>Rental - Property &amp; Other Equipment Total</b>        |           | 1,713.16   |
| B&C TRANSIT, INC.                   | Reopening Franklin Square                                   | P-24-009B | 52,500.00  |
|                                     | <b>Reopening Franklin Square Total</b>                      |           | 52,500.00  |
| LAUREL LAWNMOWER SERVICE, INC       | Repair Parts - Landscaping Equipment                        | 25KTHRES  | 144.00     |
|                                     | <b>Repair Parts - Landscaping Equipment Total</b>           |           | 144.00     |
| ARKANSAS INDUSTRIAL COMPUTING, INC. | Repairs and Maintenance - Other                             | 25KTHRES  | 2,680.00   |
| SAFETY-KLEEN SYSTEMS INC            | Repairs and Maintenance - Other                             | 25KTHRES  | 1,092.16   |
|                                     | <b>Repairs and Maintenance - Other Total</b>                |           | 3,772.16   |
| AMERIHEALTH INSURANCE COMPANY       | Retiree Medical Insurance                                   | D-24-104  | 27,929.19  |
| UNITED HEALTHCARE                   | Retiree Medical Insurance                                   | D-24-133  | 59,641.18  |
|                                     | <b>Retiree Medical Insurance Total</b>                      |           | 87,570.37  |
| HORIZON BLUE CROSS BLUE SHIELD OF N | Retiree Medical Prescription Insurance Over 65              | D-24-105  | 34,813.10  |
|                                     | <b>Retiree Medical Prescription Insurance Over 65 Total</b> |           | 34,813.10  |
| SEPTA                               | SEPTA Fares Collected (Payable to SEPTA)                    | P-15-017  | 40,708.00  |
|                                     | <b>SEPTA Fares Collected (Payable to SEPTA) Total</b>       |           | 40,708.00  |
| MYTHICS, LLC                        | Software License Fees                                       | 25KTHRES  | 3,260.30   |
|                                     | <b>Software License Fees Total</b>                          |           | 3,260.30   |
| TEAMSTERS HEALTH & WELFARE          | Teamsters Health and Welfare                                | P-23-009  | 295,464.96 |
|                                     | <b>Teamsters Health and Welfare Total</b>                   |           | 295,464.96 |
| TEAMSTERS LOCAL UNION 676           | Teamsters Union Dues                                        | P-23-009  | 11,498.00  |
|                                     | <b>Teamsters Union Dues Total</b>                           |           | 11,498.00  |
| ELLIOTT-LEWIS CORP.                 | Technology Service Contracts                                | 25KTHRES  | 3,920.17   |
|                                     | <b>Technology Service Contracts Total</b>                   |           | 3,920.17   |
| DIRECTV                             | Telephone & Telecom Expense                                 | UTILITY   | 92.99      |
| MCI COMMUNICATIONS SERVICES INC     | Telephone & Telecom Expense                                 | UTILITY   | 875.84     |
| VERIZON                             | Telephone & Telecom Expense                                 | UTILITY   | 2,332.44   |
|                                     | <b>Telephone &amp; Telecom Expense Total</b>                |           | 3,301.27   |

|                                     |                                                      |           |              |
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| CUBIC TRANSPORTATION SYSTEMS INC    | Temp Services - Customer Service Center              | P-20-005  | 35,413.92    |
| ACCOUNTANTS FOR YOU, INC            | <b>Temp Services - Customer Service Center Total</b> |           | 35,413.92    |
| ISEARCH PARTNERS INC                | Temporary Services                                   | D-19-058  | 20,910.00    |
|                                     | Temporary Services                                   | D-19-058  | 25,886.88    |
|                                     | <b>Temporary Services Total</b>                      |           | 46,796.88    |
| TIRE CORRAL OF AMERICA, INC.        | Tires and Tubes                                      | 25KTHRES  | 827.35       |
|                                     | <b>Tires and Tubes Total</b>                         |           | 827.35       |
| GKY INDUSTRIES                      | Track & Right of Way Maint                           | 25KTHRES  | 13.75        |
| RAILROAD TOOLS AND SOLUTIONS LLC    | Track & Right of Way Maint                           | 25KTHRES  | 3,165.06     |
|                                     | <b>Track &amp; Right of Way Maint Total</b>          |           | 3,178.81     |
| INTEGRATED POWER SERVICES LLC       | Traction Motor Rebuilds                              | D-23-054  | 40,558.00    |
| RAM INDUSTRIAL SERVICES, LLC        | Traction Motor Rebuilds                              | D-23-054  | 10,171.00    |
| SHERWOOD ELECTROMOTION INC.         | Traction Motor Rebuilds                              | D-23-054  | 81,620.00    |
| WALCO ELECTRIC COMPANY              | Traction Motor Rebuilds                              | D-23-054  | 54,648.00    |
|                                     | <b>Traction Motor Rebuilds Total</b>                 |           | 186,997.00   |
| PLASSER AMERICAN CORPORATION        | Training Registration Fees                           | 25KTHRES  | 14,500.00    |
|                                     | <b>Training Registration Fees Total</b>              |           | 14,500.00    |
| ALBATROS NORTH AMERICA INC          | Transit Car Equipment-Electrical                     | P-24-032G | 1,950.71     |
| COLLINGS CONTRACTING TECHNOLOGIES,  | Transit Car Equipment-Electrical                     | 25KTHRES  | 298.00       |
| SUPREME SAFETY, INC                 | Transit Car Equipment-Electrical                     | 25KTHRES  | 400.00       |
| TECHNOLOGIES LANKA INC              | Transit Car Equipment-Electrical                     | P-23-019E | 280.00       |
| WESTCODE INC.                       | Transit Car Equipment-Electrical                     | P-23-020J | 3,508.38     |
|                                     | <b>Transit Car Equipment-Electrical Total</b>        |           | 6,437.09     |
| AAR SUPPLY CHAIN INC                | Transit Car Equipment-Mechanical                     | 25KTHRES  | 3,799.92     |
| ALBATROS NORTH AMERICA INC          | Transit Car Equipment-Mechanical                     | P-24-032G | 4,813.52     |
| APPLIED INDUSTRIAL TECHNOLOGIES     | Transit Car Equipment-Mechanical                     | 25KTHRES  | 258.28       |
| FELTON L. WALKER                    | Transit Car Equipment-Mechanical                     | 25KTHRES  | 111.54       |
| HELWIG CARBON PRODUCTS, INC.        | Transit Car Equipment-Mechanical                     | P-23-019C | 31,642.24    |
| JAMAICA BEARINGS CO INC.            | Transit Car Equipment-Mechanical                     | 25KTHRES  | 557.04       |
| KODIAK CONTROLS INC                 | Transit Car Equipment-Mechanical                     | 25KTHRES  | 718.49       |
| MAC PRODUCTS, INC                   | Transit Car Equipment-Mechanical                     | 25KTHRES  | 7,453.00     |
| MCMASTER-CARR SUPPLY COMPANY        | Transit Car Equipment-Mechanical                     | 25KTHRES  | 11.09        |
| MURPHY & READ SPRING MFG CO INC     | Transit Car Equipment-Mechanical                     | 25KTHRES  | 716.88       |
| SEATS, INC.                         | Transit Car Equipment-Mechanical                     | 25KTHRES  | 662.32       |
| STRATO INC.                         | Transit Car Equipment-Mechanical                     | 25KTHRES  | 584.16       |
| THE ROWLAND COMPANY                 | Transit Car Equipment-Mechanical                     | 25KTHRES  | 3,310.16     |
| W BAKER MANAGEMENT INC              | Transit Car Equipment-Mechanical                     | P-23-019F | 10,957.00    |
| WESTINGHOUSE AIR BRAKE TECHNOLOGIES | Transit Car Equipment-Mechanical                     | P-23-019G | 6,360.14     |
|                                     | <b>Transit Car Equipment-Mechanical Total</b>        |           | 71,955.78    |
| TAB INC                             | Trash Removal                                        | 25KTHRES  | 208.34       |
| WASTE MANAGEMENT OF NEW JERSEY, INC | Trash Removal                                        | P-23-013  | 4,606.35     |
|                                     | <b>Trash Removal Total</b>                           |           | 4,814.69     |
| HATCH ASSOCIATES CONSULTANTS, INC.  | Truck Frame Reinforcement                            | D-24-030  | 67,382.61    |
|                                     | <b>Truck Frame Reinforcement Total</b>               |           | 67,382.61    |
| ARVA INDUSTRIES                     | TUV Tunnel Wash Down Arch                            | D-24-075  | 45,125.00    |
|                                     | <b>TUV Tunnel Wash Down Arch Total</b>               |           | 45,125.00    |
| CINTAS CORPORATION                  | Uniform Cleaning Expense                             | P-24-004  | 10,922.84    |
|                                     | <b>Uniform Cleaning Expense Total</b>                |           | 10,922.84    |
| PNC BANK P-CARD                     | Uniform Expense                                      | NONE      | 2,771.85     |
| SAF-GARD SAFETY SHOE COMPANY        | Uniform Expense                                      | P-23-020Q | 3,868.87     |
|                                     | <b>Uniform Expense Total</b>                         |           | 6,640.72     |
| AUTO & TRUCK PARTS OF DEPTFORD INC  | Vehicle Parts for Repairs                            | D-24-033  | 2,657.33     |
|                                     | <b>Vehicle Parts for Repairs Total</b>               |           | 2,657.33     |
| DAMON K. LACEY, COURT OFFICER       | Wage Attachment                                      | NONE      | 590.41       |
| EXPERTPAY CHILD SUPPORT             | Wage Attachment                                      | NONE      | 9,659.40     |
|                                     | <b>Wage Attachment Total</b>                         |           | 10,249.81    |
| BOROUGH OF COLLINGSWOOD             | Water & Sewer Expense                                | UTILITY   | 403.75       |
| CAMDEN COUNTY MUNICIPAL UTILITIES   | Water & Sewer Expense                                | UTILITY   | 3,676.00     |
| CITY OF CAMDEN                      | Water & Sewer Expense                                | UTILITY   | 445.96       |
| CITY OF PHILA                       | Water & Sewer Expense                                | UTILITY   | 1,638.86     |
| NEW JERSEY AMERICAN WATER           | Water & Sewer Expense                                | UTILITY   | 1,191.93     |
| TOWNSHIP OF HADDON                  | Water & Sewer Expense                                | UTILITY   | 87.50        |
|                                     | <b>Water &amp; Sewer Expense Total</b>               |           | 7,444.00     |
| SCIBAL ASSOCIATES INC               | Worker's Comp Reserve                                | P-23-028  | 75,772.74    |
|                                     | <b>Worker's Comp Reserve Total</b>                   |           | 75,772.74    |
|                                     | <b>Grand Total</b>                                   |           | 5,996,075.31 |

\* D indicates a DRPA resolution

\* P indicates a PATCO resolution

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED  
PURCHASE ORDERS & CONTRACTS**



## PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2025

| Purchasing Document | Document Date | Vendor/supplying plant                     | Material Group Desc. | Net Order Value |
|---------------------|---------------|--------------------------------------------|----------------------|-----------------|
| 4500025469          |               |                                            |                      | 431.76          |
| 4500025469          | 12/1/2025     | 102708 CARR'S HARDWARE                     | JANITORIAL SUPPLIES  | 431.76          |
| 4500025470          |               |                                            |                      | 911.25          |
| 4500025470          | 12/1/2025     | 100137 DIGI-KEY CORPORATION                | FARE COLLECTION EQP  | 911.25          |
| 4500025475          |               |                                            |                      | 822.03          |
| 4500025475          | 12/1/2025     | 100302 FELTON L. WALKER                    | PLUMBING EQP & SUPP  | 822.03          |
| 4500025479          |               |                                            |                      | 2,964.55        |
| 4500025479          | 12/1/2025     | 103497 COLLINGS CONTRACTING TECHNOLOGIES,  | ELECTRON COMPON/PRTS | 340.00          |
| 4500025479          | 12/1/2025     | 103497 COLLINGS CONTRACTING TECHNOLOGIES,  | HAND TOOLS           | 146.55          |
| 4500025479          | 12/1/2025     | 103497 COLLINGS CONTRACTING TECHNOLOGIES,  | ELECTRON COMPON/PRTS | 2,478.00        |
| 4500025481          |               |                                            |                      | 945.96          |
| 4500025481          | 12/2/2025     | 100501 W.B. MASON CO. INC                  | COMP ACCESS./SUPP.   | 945.96          |
| 4500025482          |               |                                            |                      | 16,430.00       |
| 4500025482          | 12/2/2025     | 102912 JOHNSON CONTROLS US HOLDINGS LLC    | SEC/FIRE/EMER SRVS   | 16,430.00       |
| 4500025486          |               |                                            |                      | 15,800.00       |
| 4500025486          | 12/3/2025     | 102912 JOHNSON CONTROLS US HOLDINGS LLC    | SEC/FIRE/EMER SRVS   | 15,800.00       |
| 4500025488          |               |                                            |                      | 843.50          |
| 4500025488          | 12/3/2025     | 100963 KSL SUPPLIES INC.                   | BAGS/EROSION EQUIP   | 596.00          |
| 4500025488          | 12/3/2025     | 100963 KSL SUPPLIES INC.                   | HAND TOOLS           | 247.50          |
| 4500025491          |               |                                            |                      | 337.38          |
| 4500025491          | 12/4/2025     | 101256 GRAYBAR ELECTRIC CO INC             | ELEC&SIG PARTS/MAINT | 337.38          |
| 4500025492          |               |                                            |                      | 543.36          |
| 4500025492          | 12/4/2025     | 100646 W.W. GRAINGER INC.                  | ELEC&SIG PARTS/MAINT | 543.36          |
| 4500025493          |               |                                            |                      | 182.65          |
| 4500025493          | 12/4/2025     | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 103.05          |
| 4500025493          | 12/4/2025     | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 79.60           |
| 4500025494          |               |                                            |                      | 192.50          |
| 4500025494          | 12/4/2025     | 100191 GKY INDUSTRIES                      | FASTENERS            | 192.50          |
| 4500025495          |               |                                            |                      | 1,750.00        |
| 4500025495          | 12/4/2025     | 104136 ASPLUNDH ELECTRICAL TESTING, LLC    | ELEC EQP/SUPP-NO CBL | 1,750.00        |
| 4500025496          |               |                                            |                      | 447.60          |
| 4500025496          | 12/4/2025     | 102031 VENUS SUPPLIES AND SERVICES         | TRAN CAR EQUIP-MECH  | 447.60          |
| 4500025504          |               |                                            |                      | 1,869.00        |
| 4500025504          | 12/8/2025     | 103557 GOENGINEER LLC                      | DATA PROC SRVS & SW  | 1,869.00        |
| 4500025505          |               |                                            |                      | 453.60          |
| 4500025505          | 12/8/2025     | 100306 T & F BATTERY INC.                  | FARE COLLECTION EQP  | 453.60          |
| 4500025510          |               |                                            |                      | 120.50          |
| 4500025510          | 12/8/2025     | 100646 W.W. GRAINGER INC.                  | ELEC&SIG PARTS/MAINT | 120.50          |
| 4500025511          |               |                                            |                      | 101.84          |
| 4500025511          | 12/8/2025     | 101615 MCMaster-CARR SUPPLY COMPANY        | FUEL/OIL/GREASE      | 75.68           |
| 4500025511          | 12/8/2025     | 101615 MCMaster-CARR SUPPLY COMPANY        | FARE COLLECTION EQP  | 26.16           |
| 4500025513          |               |                                            |                      | 1,741.30        |
| 4500025513          | 12/8/2025     | 100732 APPLIED INDUSTRIAL TECHNOLOGIES, IN | FUEL/OIL/GREASE      | 1,741.30        |
| 4500025514          |               |                                            |                      | 623.00          |
| 4500025514          | 12/8/2025     | 100525 Y-PERS, INC.                        | 1ST AID & SAFETY EQP | 623.00          |
| 4500025515          |               |                                            |                      | 3,866.86        |
| 4500025515          | 12/8/2025     | 100837 DELL MARKETING LP                   | COMP HW/PERIPH-MICRO | 3,866.86        |
| 4500025517          |               |                                            |                      | 394.75          |
| 4500025517          | 12/8/2025     | 101769 G-TEL ENTERPRISES INC               | ELECTRON COMPON/PRTS | 394.75          |
| 4500025518          |               |                                            |                      | 1,800.00        |
| 4500025518          | 12/8/2025     | 100061 ATLAS FLASHER AND SUPPLY CO., INC.  | ELECTRON COMPON/PRTS | 1,800.00        |
| 4500025519          |               |                                            |                      | 3,080.90        |
| 4500025519          | 12/8/2025     | 100231 INDCO INC                           | JANITORIAL SUPPLIES  | 102.90          |
| 4500025519          | 12/8/2025     | 100231 INDCO INC                           | HAND TOOLS           | 118.00          |
| 4500025519          | 12/8/2025     | 100231 INDCO INC                           | HARDWARE & RELATED   | 104.00          |
| 4500025519          | 12/8/2025     | 100231 INDCO INC                           | RAGS, SHOP TOWELS    | 2,756.00        |
| 4500025521          |               |                                            |                      | 542.16          |
| 4500025521          | 12/9/2025     | 101067 TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 317.52          |
| 4500025521          | 12/9/2025     | 101067 TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 224.64          |
| 4500025522          |               |                                            |                      | 4,969.40        |
| 4500025522          | 12/9/2025     | 103497 COLLINGS CONTRACTING TECHNOLOGIES,  | TRANS CAR EQUIP-ELEC | 1,311.20        |
| 4500025522          | 12/9/2025     | 103497 COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC EQP/SUPP-NO CBL | 2,580.00        |
| 4500025522          | 12/9/2025     | 103497 COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC EQP/SUPP-NO CBL | 36.60           |
| 4500025522          | 12/9/2025     | 103497 COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC&SIG PARTS/MAINT | 1,041.60        |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2025

|            |            |        |                                     |                      |           |
|------------|------------|--------|-------------------------------------|----------------------|-----------|
| 4500025524 |            |        |                                     |                      | 14,807.80 |
| 4500025524 | 12/9/2025  | 101137 | SOUTH CAMDEN IRON WORKS             | SEC/FIRE/EMER SRVS   | 14,807.80 |
| 4500025526 |            |        |                                     |                      | 804.00    |
| 4500025526 | 12/9/2025  | 104141 | STARLIGHT MAINTENANCE INC           | FUEL/OIL/GREASE      | 300.00    |
| 4500025526 | 12/9/2025  | 104141 | STARLIGHT MAINTENANCE INC           | FUEL/OIL/GREASE      | 504.00    |
| 4500025528 |            |        |                                     |                      | 2,961.00  |
| 4500025528 | 12/10/2025 | 100462 | THERMAL-FLEX SYSTEMS, INC.          | TRK&RHT OF WAY MAINT | 2,961.00  |
| 4500025529 |            |        |                                     |                      | 4,640.40  |
| 4500025529 | 12/10/2025 | 100771 | BROAD ALLIANCE TRANSPORT SUPPLY, LL | TRAN CAR EQUIP-MECH  | 4,640.40  |
| 4500025531 |            |        |                                     |                      | 937.80    |
| 4500025531 | 12/10/2025 | 101153 | STRATO INC.                         | TRAN CAR EQUIP-MECH  | 937.80    |
| 4500025538 |            |        |                                     |                      | 379.76    |
| 4500025538 | 12/10/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 37.00     |
| 4500025538 | 12/10/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | PAINT-COATINGS, ETC  | 52.80     |
| 4500025538 | 12/10/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | PLUMBING EQP & SUPP  | 9.16      |
| 4500025538 | 12/10/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | CLEANING MATERIALS   | 228.00    |
| 4500025538 | 12/10/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | PAINT-COATINGS, ETC  | 52.80     |
| 4500025540 |            |        |                                     |                      | 1,006.32  |
| 4500025540 | 12/10/2025 | 103597 | BLUE MOUNTAIN DISTRIBUTORS          | COOLERS/BTL WATER    | 1,006.32  |
| 4500025542 |            |        |                                     |                      | 378.72    |
| 4500025542 | 12/10/2025 | 102375 | ANA SOURCING LLC                    | 1ST AID & SAFETY EQP | 378.72    |
| 4500025543 |            |        |                                     |                      | 543.23    |
| 4500025543 | 12/10/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 187.85    |
| 4500025543 | 12/10/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 355.38    |
| 4500025544 |            |        |                                     |                      | 554.88    |
| 4500025544 | 12/11/2025 | 103552 | TS AIR SCIENCES LLC                 | HVAC                 | 554.88    |
| 4500025553 |            |        |                                     |                      | 987.00    |
| 4500025553 | 12/15/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | TRAN CAR EQUIP-MECH  | 987.00    |
| 4500025554 |            |        |                                     |                      | 5,326.08  |
| 4500025554 | 12/15/2025 | 100445 | T. FRANK MCCALL'S, INC.             | JANITORIAL SUPPLIES  | 5,326.08  |
| 4500025558 |            |        |                                     |                      | 9,593.20  |
| 4500025558 | 12/15/2025 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 630.00    |
| 4500025558 | 12/15/2025 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 1,632.40  |
| 4500025558 | 12/15/2025 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 7,330.80  |
| 4500025562 |            |        |                                     |                      | 8,452.50  |
| 4500025562 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 735.00    |
| 4500025562 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 1,984.50  |
| 4500025562 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 2,168.25  |
| 4500025562 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 2,168.25  |
| 4500025562 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 845.25    |
| 4500025562 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 441.00    |
| 4500025562 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 110.25    |
| 4500025564 |            |        |                                     |                      | 3,675.00  |
| 4500025564 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 918.75    |
| 4500025564 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 1,470.00  |
| 4500025564 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 735.00    |
| 4500025564 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 367.50    |
| 4500025564 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 183.75    |
| 4500025566 |            |        |                                     |                      | 2,254.50  |
| 4500025566 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 250.50    |
| 4500025566 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 501.00    |
| 4500025566 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 501.00    |
| 4500025566 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 501.00    |
| 4500025566 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 501.00    |
| 4500025567 |            |        |                                     |                      | 1,250.01  |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 160.80    |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 160.80    |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 80.00     |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 206.55    |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 177.50    |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 114.08    |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 114.08    |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 49.18     |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 76.71     |
| 4500025567 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 110.31    |
| 4500025568 |            |        |                                     |                      | 2,313.00  |
| 4500025568 | 12/16/2025 | 100525 | Y-PERS, INC.                        | CLOTHING ACCESSORIES | 1,165.50  |
| 4500025568 | 12/16/2025 | 100525 | Y-PERS, INC.                        | CLOTHING ACCESSORIES | 1,147.50  |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2025

|            |            |        |                                     |                      |           |
|------------|------------|--------|-------------------------------------|----------------------|-----------|
| 4500025570 |            |        |                                     |                      | 99.40     |
| 4500025570 | 12/16/2025 | 100262 | KEYPORT ARMY NAVY                   | CLOTHING UNIFORM     | 99.40     |
| 4500025572 |            |        |                                     |                      | 708.45    |
| 4500025572 | 12/17/2025 | 101067 | TINA A LISTON-HORNER                | FARE COLLECTION EQP  | 600.00    |
| 4500025572 | 12/17/2025 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 108.45    |
| 4500025573 |            |        |                                     |                      | 358.56    |
| 4500025573 | 12/17/2025 | 100735 | ARBILL INDUSTRIES INC               | 1ST AID & SAFETY EQP | 358.56    |
| 4500025574 |            |        |                                     |                      | 2,910.70  |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 528.00    |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 220.50    |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 722.40    |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 258.00    |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 86.40     |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | BLDGS/GRNDS- MAINT.  | 313.50    |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | HAND TOOLS           | 189.00    |
| 4500025574 | 12/17/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 592.90    |
| 4500025575 |            |        |                                     |                      | 1,231.20  |
| 4500025575 | 12/17/2025 | 101153 | STRATO INC.                         | TRAN CAR EQUIP-MECH  | 1,231.20  |
| 4500025576 |            |        |                                     |                      | 591.10    |
| 4500025576 | 12/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 300.60    |
| 4500025576 | 12/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | JANITORIAL SUPPLIES  | 79.60     |
| 4500025576 | 12/17/2025 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | BAGS/EROSION EQUIP   | 210.90    |
| 4500025584 |            |        |                                     |                      | 4,512.84  |
| 4500025584 | 12/18/2025 | 100449 | TEAM ONE REPAIR, INC.               | FARE COLLECTION EQP  | 2,259.11  |
| 4500025584 | 12/18/2025 | 100449 | TEAM ONE REPAIR, INC.               | FARE COLLECTION EQP  | 2,253.73  |
| 4500025585 |            |        |                                     |                      | 3,797.42  |
| 4500025585 | 12/18/2025 | 100449 | TEAM ONE REPAIR, INC.               | FARE COLLECTION EQP  | 1,939.52  |
| 4500025585 | 12/18/2025 | 100449 | TEAM ONE REPAIR, INC.               | FARE COLLECTION EQP  | 1,857.90  |
| 4500025586 |            |        |                                     |                      | 2,000.00  |
| 4500025586 | 12/18/2025 | 101604 | TRANSCAT, INC.                      | TRANS CAR EQUIP-ELEC | 2,000.00  |
| 4500025587 |            |        |                                     |                      | 24,904.66 |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 6,442.30  |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 4,385.50  |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 413.00    |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 1,664.32  |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 1,266.87  |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 943.94    |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 65.06     |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 975.88    |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 61.81     |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 4,460.28  |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 3,551.94  |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 347.76    |
| 4500025587 | 12/18/2025 | 100169 | EPLUS TECHNOLOGY, INC.              | COMP HW/PERIPH-MICRO | 326.00    |
| 4500025590 |            |        |                                     |                      | 5,000.00  |
| 4500025590 | 12/18/2025 | 100977 | LOWE'S COMPANIES, INC.              | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025591 |            |        |                                     |                      | 5,000.00  |
| 4500025591 | 12/18/2025 | 102579 | ORGO-THERMIT, INC.                  | TRK&RHT OF WAY MAINT | 5,000.00  |
| 4500025592 |            |        |                                     |                      | 5,000.00  |
| 4500025592 | 12/18/2025 | 103952 | A.H. KNOETTNER & SONS               | PLUMBING EQP & SUPP  | 5,000.00  |
| 4500025594 |            |        |                                     |                      | 448.32    |
| 4500025594 | 12/18/2025 | 100488 | UNITED LABORATORIES, INC.           | BLDGS/GRNDS- MAINT.  | 448.32    |
| 4500025597 |            |        |                                     |                      | 2,500.00  |
| 4500025597 | 12/19/2025 | 100329 | ONE CALL CONCEPTS, INC.             | CONSTR SRVS GENERAL  | 2,500.00  |
| 4500025598 |            |        |                                     |                      | 2,500.00  |
| 4500025598 | 12/19/2025 | 100727 | ANIXTER INC.                        | COMP ACCESS./SUPP.   | 2,500.00  |
| 4500025599 |            |        |                                     |                      | 4,000.00  |
| 4500025599 | 12/19/2025 | 100818 | COOPER ELECTRIC SUPPLY CO.          | ELEC&SIG PARTS/MAINT | 4,000.00  |
| 4500025600 |            |        |                                     |                      | 4,000.00  |
| 4500025600 | 12/19/2025 | 100677 | PEIRCE-PHELPS LLC                   | HVAC                 | 4,000.00  |
| 4500025601 |            |        |                                     |                      | 4,000.00  |
| 4500025601 | 12/19/2025 | 100808 | THE COLONIAL ELECTRIC SUPPLY COMPAN | ELEC&SIG PARTS/MAINT | 4,000.00  |
| 4500025602 |            |        |                                     |                      | 2,500.00  |
| 4500025602 | 12/22/2025 | 101239 | WILLIER ELECTRIC MOTOR REPAIR       | ELEC EQP/SUPP-NO CBL | 2,500.00  |
| 4500025603 |            |        |                                     |                      | 1,738.00  |
| 4500025603 | 12/22/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | JANITORIAL SUPPLIES  | 356.40    |
| 4500025603 | 12/22/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC&SIG PARTS/MAINT | 1,360.00  |
| 4500025603 | 12/22/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC EQP/SUPP-NO CBL | 21.60     |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2025

|            |            |        |                                    |                      |           |
|------------|------------|--------|------------------------------------|----------------------|-----------|
| 4500025604 |            |        |                                    |                      | 2,492.90  |
| 4500025604 | 12/22/2025 | 102708 | CARR'S HARDWARE                    | HAND TOOLS           | 29.94     |
| 4500025604 | 12/22/2025 | 102708 | CARR'S HARDWARE                    | HAND TOOLS           | 123.96    |
| 4500025604 | 12/22/2025 | 102708 | CARR'S HARDWARE                    | JANITORIAL SUPPLIES  | 2,304.00  |
| 4500025604 | 12/22/2025 | 102708 | CARR'S HARDWARE                    | PUMPING EQP&ACCESS   | 35.00     |
| 4500025606 |            |        |                                    |                      | 20,694.00 |
| 4500025606 | 12/22/2025 | 101514 | JAMES L. HOWARD & CO., INC.        | TRANS CAR EQUIP-ELEC | 20,694.00 |
| 4500025607 |            |        |                                    |                      | 5,000.00  |
| 4500025607 | 12/22/2025 | 101366 | JESCO INC.                         | RD&HWY EQP & PARTS   | 5,000.00  |
| 4500025608 |            |        |                                    |                      | 3,701.25  |
| 4500025608 | 12/22/2025 | 100828 | CUBIC TRANSPORTATION SYSTEMS INC   | FARE COLLECTION EQP  | 3,701.25  |
| 4500025609 |            |        |                                    |                      | 5,000.00  |
| 4500025609 | 12/22/2025 | 100022 | ACE PLUMBING & ELECTRICAL SUPPLIES | PLUMBING EQP & SUPP  | 5,000.00  |
| 4500025610 |            |        |                                    |                      | 5,000.00  |
| 4500025610 | 12/22/2025 | 100231 | INDCO INC                          | CLEANING MATERIALS   | 5,000.00  |
| 4500025611 |            |        |                                    |                      | 3,500.00  |
| 4500025611 | 12/22/2025 | 100667 | SNAP-ON INCORPORATED               | TRAN CAR EQUIP-MECH  | 3,500.00  |
| 4500025612 |            |        |                                    |                      | 2,500.00  |
| 4500025612 | 12/22/2025 | 101353 | UNITED REFRIGERATION, INC.         | HVAC                 | 2,500.00  |
| 4500025614 |            |        |                                    |                      | 10,000.00 |
| 4500025614 | 12/23/2025 | 100646 | W.W. GRAINGER INC.                 | BLDGS/GRNDS- MAINT.  | 10,000.00 |
| 4500025615 |            |        |                                    |                      | 5,000.00  |
| 4500025615 | 12/23/2025 | 101137 | SOUTH CAMDEN IRON WORKS            | HARDWARE & RELATED   | 5,000.00  |
| 4500025616 |            |        |                                    |                      | 4,000.00  |
| 4500025616 | 12/23/2025 | 100512 | WHARTON HARDWARE & SUPPLY CORP.    | BLDGS/GRNDS- MAINT.  | 4,000.00  |
| 4500025617 |            |        |                                    |                      | 4,000.00  |
| 4500025617 | 12/23/2025 | 104014 | HADDON LOCKSMITH LLC               | LOCKS/LOCKSMITH SRVS | 4,000.00  |
| 4500025618 |            |        |                                    |                      | 5,000.00  |
| 4500025618 | 12/23/2025 | 100712 | EDWARD KURTH & SONS INC            | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025619 |            |        |                                    |                      | 5,000.00  |
| 4500025619 | 12/23/2025 | 101977 | COUNTY CONSERVATION COMPANY, LLC   | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025620 |            |        |                                    |                      | 2,500.00  |
| 4500025620 | 12/23/2025 | 100252 | T&T SUPPLY CO                      | HVAC                 | 2,500.00  |
| 4500025621 |            |        |                                    |                      | 2,000.00  |
| 4500025621 | 12/23/2025 | 101369 | REDY BATTERY                       | RADIO COMMUN./TELE   | 2,000.00  |
| 4500025622 |            |        |                                    |                      | 5,000.00  |
| 4500025622 | 12/23/2025 | 103536 | CONDOR TECHNOLOGIES INC            | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025623 |            |        |                                    |                      | 1,000.00  |
| 4500025623 | 12/23/2025 | 100512 | WHARTON HARDWARE & SUPPLY CORP.    | BLDGS/GRNDS- MAINT.  | 1,000.00  |
| 4500025624 |            |        |                                    |                      | 5,000.00  |
| 4500025624 | 12/23/2025 | 103683 | APR SUPPLY CO                      | PLUMBING EQP & SUPP  | 5,000.00  |
| 4500025625 |            |        |                                    |                      | 3,000.00  |
| 4500025625 | 12/23/2025 | 101369 | REDY BATTERY                       | AUTO MAINT/RPR PRTS  | 3,000.00  |
| 4500025626 |            |        |                                    |                      | 5,000.00  |
| 4500025626 | 12/23/2025 | 101703 | UNITED RENTALS NORTH AMERICA, INC  | HARDWARE & RELATED   | 5,000.00  |
| 4500025627 |            |        |                                    |                      | 5,000.00  |
| 4500025627 | 12/23/2025 | 100207 | HARRYS SUPPLY LLC                  | MAINT/REPAIR-PLUMB.  | 5,000.00  |
| 4500025628 |            |        |                                    |                      | 2,000.00  |
| 4500025628 | 12/23/2025 | 100646 | W.W. GRAINGER INC.                 | TRAN CAR EQUIP-MECH  | 2,000.00  |
| 4500025629 |            |        |                                    |                      | 5,000.00  |
| 4500025629 | 12/23/2025 | 100151 | ED'S RENTAL AND TOOLS INC.         | HARDWARE & RELATED   | 5,000.00  |
| 4500025630 |            |        |                                    |                      | 2,500.00  |
| 4500025630 | 12/23/2025 | 100329 | ONE CALL CONCEPTS, INC.            | CONSTR SRVS GENERAL  | 2,500.00  |
| 4500025631 |            |        |                                    |                      | 5,000.00  |
| 4500025631 | 12/23/2025 | 100648 | ERIAL CONCRETE INC.                | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025632 |            |        |                                    |                      | 5,000.00  |
| 4500025632 | 12/23/2025 | 100967 | LAUREL LAWNMOWER SERVICE, INC      | LAWN MAINT EQP       | 5,000.00  |
| 4500025633 |            |        |                                    |                      | 5,000.00  |
| 4500025633 | 12/23/2025 | 100111 | CONROY, INC.                       | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025634 |            |        |                                    |                      | 3,000.00  |
| 4500025634 | 12/23/2025 | 100950 | JOSEPH FAZZIO INC.                 | TRAN CAR EQUIP-MECH  | 3,000.00  |
| 4500025635 |            |        |                                    |                      | 2,000.00  |
| 4500025635 | 12/23/2025 | 100950 | JOSEPH FAZZIO INC.                 | HARDWARE & RELATED   | 2,000.00  |
| 4500025636 |            |        |                                    |                      | 5,000.00  |
| 4500025636 | 12/23/2025 | 100082 | BURLINGTON SAFETY LABORATORY, INC. | ELEC EQP/SUPP-NO CBL | 5,000.00  |
| 4500025637 |            |        |                                    |                      | 3,000.00  |
| 4500025637 | 12/23/2025 | 100463 | TIRE CORRAL OF AMERICA, INC.       | TIRES AND TUBES      | 3,000.00  |
| 4500025638 |            |        |                                    |                      | 2,500.00  |
| 4500025638 | 12/23/2025 | 100252 | T&T SUPPLY CO                      | TRAN CAR EQUIP-MECH  | 2,500.00  |
| 4500025640 |            |        |                                    |                      | 5,000.00  |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2025

|            |            |        |                                     |                      |           |
|------------|------------|--------|-------------------------------------|----------------------|-----------|
| 4500025640 | 12/23/2025 | 103622 | SPECIALTY FREIGHT SERVICES, INC     | TRANS CAR EQUIP-ELEC | 5,000.00  |
| 4500025641 |            |        |                                     |                      | 5,000.00  |
| 4500025641 | 12/23/2025 | 102872 | KB RAIL CANADA INC.                 | TRANS CAR EQUIP-ELEC | 5,000.00  |
| 4500025642 |            |        |                                     |                      | 673.56    |
| 4500025642 | 12/23/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 99.00     |
| 4500025642 | 12/23/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 185.76    |
| 4500025642 | 12/23/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 388.80    |
| 4500025643 |            |        |                                     |                      | 827.64    |
| 4500025643 | 12/23/2025 | 100646 | W.W. GRAINGER INC.                  | CHEM/SOLV-COMMERCIAL | 827.64    |
| 4500025644 |            |        |                                     |                      | 2,660.64  |
| 4500025644 | 12/23/2025 | 101067 | TINA A LISTON-HORNER                | COMP ACCESS./SUPP.   | 2,220.00  |
| 4500025644 | 12/23/2025 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 440.64    |
| 4500025645 |            |        |                                     |                      | 1,045.80  |
| 4500025645 | 12/24/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 102.90    |
| 4500025645 | 12/24/2025 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 942.90    |
| 4500025646 |            |        |                                     |                      | 4,500.00  |
| 4500025646 | 12/24/2025 | 100377 | PUBLIC SAFETY UNLIMITED, LLC        | POLICE EQP AND SUPP  | 4,500.00  |
| 4500025647 |            |        |                                     |                      | 158.40    |
| 4500025647 | 12/24/2025 | 100258 | KC ELECTRONIC DISTRIBUTORS INC      | ELEC EQP/SUPP-NO CBL | 158.40    |
| 4500025648 |            |        |                                     |                      | 276.66    |
| 4500025648 | 12/24/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 76.28     |
| 4500025648 | 12/24/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 72.38     |
| 4500025648 | 12/24/2025 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 128.00    |
| 4500025649 |            |        |                                     |                      | 615.60    |
| 4500025649 | 12/24/2025 | 100951 | KAESER COMPRESSORS                  | TRK&RHT OF WAY MAINT | 615.60    |
| 4500025650 |            |        |                                     |                      | 4,500.00  |
| 4500025650 | 12/24/2025 | 104103 | MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 4,500.00  |
| 4500025651 |            |        |                                     |                      | 4,500.00  |
| 4500025651 | 12/24/2025 | 102617 | CLIF WYCK FARM KENNELS              | POLICE EQP AND SUPP  | 4,500.00  |
| 4500025653 |            |        |                                     |                      | 4,500.00  |
| 4500025653 | 12/24/2025 | 103571 | JOSEPH SIMONE                       | POLICE EQP AND SUPP  | 4,500.00  |
| 4500025654 |            |        |                                     |                      | 10,800.00 |
| 4500025654 | 12/24/2025 | 103485 | DIVAL SAFETY EQUIPMENT              | TRAN CAR EQUIP-MECH  | 10,800.00 |
| 4500025655 |            |        |                                     |                      | 711.06    |
| 4500025655 | 12/24/2025 | 100318 | NEW PIG CORPORATION                 | 1ST AID & SAFETY EQP | 711.06    |
| 4500025656 |            |        |                                     |                      | 2,600.40  |
| 4500025656 | 12/24/2025 | 100963 | KSL SUPPLIES INC.                   | ELEC&SIG PARTS/MAINT | 600.40    |
| 4500025656 | 12/24/2025 | 100963 | KSL SUPPLIES INC.                   | ELEC EQP/SUPP-NO CBL | 2,000.00  |
| 4500025658 |            |        |                                     |                      | 3,754.50  |
| 4500025658 | 12/24/2025 | 101014 | MORTON SALT, INC.                   | BLDGS/GRNDS- MAINT.  | 3,754.50  |
| 4500025659 |            |        |                                     |                      | 899.00    |
| 4500025659 | 12/26/2025 | 100525 | Y-PERS, INC.                        | JANITORIAL SUPPLIES  | 276.00    |
| 4500025659 | 12/26/2025 | 100525 | Y-PERS, INC.                        | 1ST AID & SAFETY EQP | 623.00    |
| 4500025660 |            |        |                                     |                      | 188.00    |
| 4500025660 | 12/26/2025 | 100176 | FJC, INC.                           | ELEC EQP/SUPP-NO CBL | 188.00    |
| 4500025661 |            |        |                                     |                      | 186.84    |
| 4500025661 | 12/26/2025 | 100607 | CAMDEN TOOL                         | HAND TOOLS           | 186.84    |
| 4500025662 |            |        |                                     |                      | 1,194.00  |
| 4500025662 | 12/26/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC EQP/SUPP-NO CBL | 998.00    |
| 4500025662 | 12/26/2025 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC EQP/SUPP-NO CBL | 196.00    |
| 4500025663 |            |        |                                     |                      | 239.85    |
| 4500025663 | 12/26/2025 | 100111 | CONROY, INC.                        | PAINT-COATINGS, ETC  | 239.85    |
| 4500025666 |            |        |                                     |                      | 103.35    |
| 4500025666 | 12/26/2025 | 101615 | MCMaster-CARR SUPPLY COMPANY        | TRAN CAR EQUIP-MECH  | 103.35    |
| 4500025667 |            |        |                                     |                      | 4,400.00  |
| 4500025667 | 12/29/2025 | 103261 | W BAKER MANAGEMENT INC              | FASTENERS            | 4,400.00  |
| 4500025673 |            |        |                                     |                      | 1,378.80  |
| 4500025673 | 12/30/2025 | 101973 | SUPREME SAFETY, INC                 | BLDGS/GRNDS- MAINT.  | 252.00    |
| 4500025673 | 12/30/2025 | 101973 | SUPREME SAFETY, INC                 | BLDGS/GRNDS- MAINT.  | 960.00    |
| 4500025673 | 12/30/2025 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 166.80    |
| 4500025675 |            |        |                                     |                      | 460.00    |
| 4500025675 | 12/30/2025 | 100859 | ELECTRONIC CONNECTIONS              | HAND TOOLS           | 460.00    |
| 4500025678 |            |        |                                     |                      | 2,680.00  |
| 4500025678 | 12/30/2025 | 101371 | ARKANSAS INDUSTRIAL COMPUTING, INC. | TRAN CAR EQUIP-MECH  | 2,680.00  |
| 4500025679 |            |        |                                     |                      | 58.83     |
| 4500025679 | 12/30/2025 | 100646 | W.W. GRAINGER INC.                  | FARE COLLECTION EQP  | 58.83     |
| 4500025680 |            |        |                                     |                      | 840.46    |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2025

|            |            |        |                            |                      |        |
|------------|------------|--------|----------------------------|----------------------|--------|
| 4500025680 | 12/31/2025 | 100729 | HITACHI RAIL STS USA, INC. | ELEC&SIG PARTS/MAINT | 111.56 |
| 4500025680 | 12/31/2025 | 100729 | HITACHI RAIL STS USA, INC. | TRK&RHT OF WAY MAINT | 728.90 |



## PATCO Monthly List of Previously Approved Purchase Order Contracts - January 2026

| Purchasing Document | Document Date | Vendor/supplying plant                     | Material Group Desc. | Net Order Value |
|---------------------|---------------|--------------------------------------------|----------------------|-----------------|
| 4500025691          |               |                                            |                      | 690.38          |
| 4500025691          | 1/2/2026      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 88.08           |
| 4500025691          | 1/2/2026      | 100667 SNAP-ON INCORPORATED                | HAND TOOLS           | 602.30          |
| 4500025692          |               |                                            |                      | 2,935.80        |
| 4500025692          | 1/2/2026      | 100729 HITACHI RAIL STS USA, INC.          | ELECTRON COMPON/PRTS | 2,935.80        |
| 4500025693          |               |                                            |                      | 671.40          |
| 4500025693          | 1/5/2026      | 102375 ANA SOURCING LLC                    | JANITORIAL SUPPLIES  | 671.40          |
| 4500025694          |               |                                            |                      | 4,923.91        |
| 4500025694          | 1/5/2026      | 101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 330.36          |
| 4500025694          | 1/5/2026      | 101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 2,748.80        |
| 4500025694          | 1/5/2026      | 101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 367.25          |
| 4500025694          | 1/5/2026      | 101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 1,313.70        |
| 4500025694          | 1/5/2026      | 101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 163.80          |
| 4500025695          |               |                                            |                      | 236.00          |
| 4500025695          | 1/5/2026      | 100191 GKY INDUSTRIES                      | FASTENERS            | 10.00           |
| 4500025695          | 1/5/2026      | 100191 GKY INDUSTRIES                      | FASTENERS            | 18.00           |
| 4500025695          | 1/5/2026      | 100191 GKY INDUSTRIES                      | FASTENERS            | 156.00          |
| 4500025695          | 1/5/2026      | 100191 GKY INDUSTRIES                      | FASTENERS            | 16.00           |
| 4500025695          | 1/5/2026      | 100191 GKY INDUSTRIES                      | FASTENERS            | 36.00           |
| 4500025696          |               |                                            |                      | 537.12          |
| 4500025696          | 1/6/2026      | 102031 VENUS SUPPLIES AND SERVICES         | TRAN CAR EQUIP-MECH  | 537.12          |
| 4500025697          |               |                                            |                      | 2,245.98        |
| 4500025697          | 1/6/2026      | 100828 CUBIC TRANSPORTATION SYSTEMS INC    | FARE COLLECTION EQP  | 2,199.90        |
| 4500025697          | 1/6/2026      | 100828 CUBIC TRANSPORTATION SYSTEMS INC    | FARE COLLECTION EQP  | 46.08           |
| 4500025698          |               |                                            |                      | 2,272.00        |
| 4500025698          | 1/6/2026      | 100871 EUROFINS QC, INC                    | MAINT/REPAIR-GEN.EQP | 1,136.00        |
| 4500025698          | 1/6/2026      | 100871 EUROFINS QC, INC                    | MAINT/REPAIR-GEN.EQP | 1,136.00        |
| 4500025700          |               |                                            |                      | 1,006.32        |
| 4500025700          | 1/7/2026      | 103597 BLUE MOUNTAIN DISTRIBUTORS          | COOLERS/BTL WATER    | 1,006.32        |
| 4500025702          |               |                                            |                      | 21,000.00       |
| 4500025702          | 1/7/2026      | 101776 SUNBELT RENTALS, INC.               | RENT/LEASE- HVY EQP  | 7,000.00        |
| 4500025702          | 1/7/2026      | 101776 SUNBELT RENTALS, INC.               | RENT/LEASE- HVY EQP  | 7,000.00        |
| 4500025702          | 1/7/2026      | 101776 SUNBELT RENTALS, INC.               | RENT/LEASE- HVY EQP  | 7,000.00        |
| 4500025705          |               |                                            |                      | 708.48          |
| 4500025705          | 1/7/2026      | 101973 SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 247.68          |
| 4500025705          | 1/7/2026      | 101973 SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 460.80          |
| 4500025709          |               |                                            |                      | 2,500.00        |
| 4500025709          | 1/8/2026      | 103837 CINTAS CORPORATION                  | 1ST AID & SAFETY EQP | 2,500.00        |
| 4500025710          |               |                                            |                      | 2,500.00        |
| 4500025710          | 1/8/2026      | 103837 CINTAS CORPORATION                  | 1ST AID & SAFETY EQP | 2,500.00        |
| 4500025711          |               |                                            |                      | 2,500.00        |
| 4500025711          | 1/8/2026      | 103837 CINTAS CORPORATION                  | 1ST AID & SAFETY EQP | 2,500.00        |
| 4500025712          |               |                                            |                      | 2,000.00        |
| 4500025712          | 1/8/2026      | 103837 CINTAS CORPORATION                  | 1ST AID & SAFETY EQP | 2,000.00        |
| 4500025713          |               |                                            |                      | 2,500.00        |
| 4500025713          | 1/8/2026      | 103837 CINTAS CORPORATION                  | 1ST AID & SAFETY EQP | 2,500.00        |
| 4500025714          |               |                                            |                      | 2,500.00        |
| 4500025714          | 1/8/2026      | 103837 CINTAS CORPORATION                  | 1ST AID & SAFETY EQP | 2,500.00        |
| 4500025717          |               |                                            |                      | 1,075.04        |
| 4500025717          | 1/8/2026      | 100963 KSL SUPPLIES INC.                   | TRK&RHT OF WAY MAINT | 775.04          |
| 4500025717          | 1/8/2026      | 100963 KSL SUPPLIES INC.                   | 1ST AID & SAFETY EQP | 300.00          |
| 4500025718          |               |                                            |                      | 390.00          |
| 4500025718          | 1/8/2026      | 101302 JAMES DOORCHECK INC                 | BLDGS/GRNDS- MAINT.  | 390.00          |
| 4500025719          |               |                                            |                      | 2,500.00        |
| 4500025719          | 1/8/2026      | 100428 THORNTON ENTERPRISES INC            | INDUSTRIAL GASES     | 1,000.00        |
| 4500025719          | 1/8/2026      | 100428 THORNTON ENTERPRISES INC            | INDUSTRIAL GASES     | 1,500.00        |
| 4500025723          |               |                                            |                      | 1,675.70        |
| 4500025723          | 1/9/2026      | 100771 BROAD ALLIANCE TRANSPORT SUPPLY, LL | TRAN CAR EQUIP-MECH  | 1,675.70        |
| 4500025727          |               |                                            |                      | 2,500.00        |
| 4500025727          | 1/12/2026     | 103837 CINTAS CORPORATION                  | 1ST AID & SAFETY EQP | 2,500.00        |
| 4500025729          |               |                                            |                      | 580.65          |
| 4500025729          | 1/12/2026     | 100684 SOSMETAL PRODUCTS INC               | OFFICE SUPPLIES      | 580.65          |
| 4500025730          |               |                                            |                      | 462.00          |
| 4500025730          | 1/12/2026     | 100512 WHARTON HARDWARE & SUPPLY CORP.     | FASTENERS            | 462.00          |
| 4500025731          |               |                                            |                      | 249.48          |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - January 2026

|            |           |        |                                    |                      |           |
|------------|-----------|--------|------------------------------------|----------------------|-----------|
| 4500025731 | 1/12/2026 | 100428 | THORNTON ENTERPRISES INC           | FUEL/OIL/GREASE      | 249.48    |
| 4500025732 |           |        |                                    |                      | 324.00    |
| 4500025732 | 1/12/2026 | 100967 | LAUREL LAWNMOWER SERVICE, INC      | FUEL/OIL/GREASE      | 324.00    |
| 4500025733 |           |        |                                    |                      | 674.22    |
| 4500025733 | 1/12/2026 | 100667 | SNAP-ON INCORPORATED               | HAND TOOLS           | 674.22    |
| 4500025734 |           |        |                                    |                      | 65.35     |
| 4500025734 | 1/12/2026 | 101615 | MCMaster-CARR SUPPLY COMPANY       | PLUMBING EQP & SUPP  | 65.35     |
| 4500025735 |           |        |                                    |                      | 2,686.84  |
| 4500025735 | 1/12/2026 | 100828 | CUBIC TRANSPORTATION SYSTEMS INC   | FARE COLLECTION EQP  | 2,686.84  |
| 4500025736 |           |        |                                    |                      | 87.76     |
| 4500025736 | 1/12/2026 | 100501 | W.B. MASON CO. INC                 | PAPER OFFCE/PRT SHOP | 87.76     |
| 4500025737 |           |        |                                    |                      | 2,700.00  |
| 4500025737 | 1/12/2026 | 101983 | LOVELINE INDUSTRIES, INC.          | 1ST AID & SAFETY EQP | 2,700.00  |
| 4500025738 |           |        |                                    |                      | 1,435.00  |
| 4500025738 | 1/12/2026 | 100525 | Y-PERS, INC.                       | 1ST AID & SAFETY EQP | 195.00    |
| 4500025738 | 1/12/2026 | 100525 | Y-PERS, INC.                       | CLEANING MATERIALS   | 1,240.00  |
| 4500025742 |           |        |                                    |                      | 11,492.72 |
| 4500025742 | 1/12/2026 | 100530 | SHI INTERNATIONAL CORP.            | DATA PROC SRVS & SW  | 9,031.68  |
| 4500025742 | 1/12/2026 | 100530 | SHI INTERNATIONAL CORP.            | DATA PROC SRVS & SW  | 2,461.04  |
| 4500025744 |           |        |                                    |                      | 1,599.10  |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | FASTENERS            | 140.00    |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | FASTENERS            | 63.00     |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | TRAN CAR EQUIP-MECH  | 330.00    |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | FASTENERS            | 192.50    |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | FASTENERS            | 18.00     |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | BLDGS/GRNDS- MAINT.  | 490.60    |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | FASTENERS            | 90.00     |
| 4500025744 | 1/13/2026 | 100191 | GKY INDUSTRIES                     | FASTENERS            | 275.00    |
| 4500025747 |           |        |                                    |                      | 3,836.60  |
| 4500025747 | 1/13/2026 | 100231 | INDCO INC                          | JANITORIAL SUPPLIES  | 1,603.60  |
| 4500025747 | 1/13/2026 | 100231 | INDCO INC                          | JANITORIAL SUPPLIES  | 825.60    |
| 4500025747 | 1/13/2026 | 100231 | INDCO INC                          | JANITORIAL SUPPLIES  | 594.00    |
| 4500025747 | 1/13/2026 | 100231 | INDCO INC                          | JANITORIAL SUPPLIES  | 220.50    |
| 4500025747 | 1/13/2026 | 100231 | INDCO INC                          | JANITORIAL SUPPLIES  | 592.90    |
| 4500025748 |           |        |                                    |                      | 4,600.00  |
| 4500025748 | 1/13/2026 | 100646 | W.W. GRAINGER INC.                 | CLEANING MATERIALS   | 4,600.00  |
| 4500025749 |           |        |                                    |                      | 821.00    |
| 4500025749 | 1/13/2026 | 101067 | TINA A LISTON-HORNER               | ELEC EQP/SUPP-NO CBL | 18.00     |
| 4500025749 | 1/13/2026 | 101067 | TINA A LISTON-HORNER               | ELEC EQP/SUPP-NO CBL | 33.00     |
| 4500025749 | 1/13/2026 | 101067 | TINA A LISTON-HORNER               | ELEC EQP/SUPP-NO CBL | 170.00    |
| 4500025749 | 1/13/2026 | 101067 | TINA A LISTON-HORNER               | NON ELECTRON-CBL/WRE | 600.00    |
| 4500025750 |           |        |                                    |                      | 820.00    |
| 4500025750 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 820.00    |
| 4500025751 |           |        |                                    |                      | 15,580.00 |
| 4500025751 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 15,580.00 |
| 4500025752 |           |        |                                    |                      | 8,610.00  |
| 4500025752 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 8,610.00  |
| 4500025753 |           |        |                                    |                      | 15,170.00 |
| 4500025753 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 15,170.00 |
| 4500025754 |           |        |                                    |                      | 2,050.00  |
| 4500025754 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 2,050.00  |
| 4500025755 |           |        |                                    |                      | 2,870.00  |
| 4500025755 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 2,870.00  |
| 4500025756 |           |        |                                    |                      | 17,425.00 |
| 4500025756 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 17,425.00 |
| 4500025757 |           |        |                                    |                      | 410.00    |
| 4500025757 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 410.00    |
| 4500025758 |           |        |                                    |                      | 1,230.00  |
| 4500025758 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | SHOES AND BOOTS      | 1,230.00  |
| 4500025759 |           |        |                                    |                      | 205.00    |
| 4500025759 | 1/13/2026 | 100664 | SAF-GARD SAFETY SHOE COMPANY       | CLOTHING ACCESSORIES | 205.00    |
| 4500025762 |           |        |                                    |                      | 1,696.50  |
| 4500025762 | 1/14/2026 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES, | ELEC&SIG PARTS/MAINT | 1,488.00  |
| 4500025762 | 1/14/2026 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES, | ELECTRON COMPON/PRTS | 180.00    |
| 4500025762 | 1/14/2026 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES, | ELECTRON COMPON/PRTS | 28.50     |
| 4500025766 |           |        |                                    |                      | 1,701.00  |
| 4500025766 | 1/14/2026 | 100700 | AMERICAN AIR FILTER COMPANY        | TRAN CAR EQUIP-MECH  | 835.20    |



## PATCO Monthly List of Previously Approved Purchase Order Contracts - January 2026

|            |           |        |                                     |                      |           |
|------------|-----------|--------|-------------------------------------|----------------------|-----------|
| 4500025766 | 1/14/2026 | 100700 | AMERICAN AIR FILTER COMPANY         | TRAN CAR EQUIP-MECH  | 865.80    |
| 4500025768 |           |        |                                     |                      | 3,920.60  |
| 4500025768 | 1/14/2026 | 101973 | SUPREME SAFETY, INC                 | ELECTRON COMPON/PRTS | 1,656.60  |
| 4500025768 | 1/14/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 108.00    |
| 4500025768 | 1/14/2026 | 101973 | SUPREME SAFETY, INC                 | JANITORIAL SUPPLIES  | 2,156.00  |
| 4500025770 |           |        |                                     |                      | 527.17    |
| 4500025770 | 1/15/2026 | 100501 | W.B. MASON CO. INC                  | PAPER OFFCE/PRT SHOP | 96.96     |
| 4500025770 | 1/15/2026 | 100501 | W.B. MASON CO. INC                  | PAPER OFFCE/PRT SHOP | 430.21    |
| 4500025771 |           |        |                                     |                      | 440.00    |
| 4500025771 | 1/15/2026 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 258.00    |
| 4500025771 | 1/15/2026 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 182.00    |
| 4500025773 |           |        |                                     |                      | 659.25    |
| 4500025773 | 1/15/2026 | 100979 | SID TOOL CO., INC                   | HAND TOOLS           | 659.25    |
| 4500025776 |           |        |                                     |                      | 79.92     |
| 4500025776 | 1/15/2026 | 100252 | T&T SUPPLY CO                       | WELDING EQP & SUPP   | 79.92     |
| 4500025781 |           |        |                                     |                      | 6,048.00  |
| 4500025781 | 1/15/2026 | 100056 | D.R. SCOTT, INC. DBA                | SALT-SODIUM CHLORIDE | 6,048.00  |
| 4500025782 |           |        |                                     |                      | 3,360.00  |
| 4500025782 | 1/16/2026 | 102073 | BISCO INDUSTRIES                    | FASTENERS            | 3,360.00  |
| 4500025783 |           |        |                                     |                      | 375.00    |
| 4500025783 | 1/16/2026 | 102793 | CABLE & CONNECTIONS ACQUISITION     | NON ELECTRON-CBL/WRE | 375.00    |
| 4500025784 |           |        |                                     |                      | 1,188.40  |
| 4500025784 | 1/19/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 568.00    |
| 4500025784 | 1/19/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 620.40    |
| 4500025785 |           |        |                                     |                      | 6,153.75  |
| 4500025785 | 1/19/2026 | 100913 | HELWIG CARBON PRODUCTS, INC.        | TRAN CAR EQUIP-MECH  | 6,153.75  |
| 4500025786 |           |        |                                     |                      | 5,000.00  |
| 4500025786 | 1/19/2026 | 103786 | ELMER DOOR AND EXTERIORS LLC        | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025787 |           |        |                                     |                      | 6,411.45  |
| 4500025787 | 1/19/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | SHOES AND BOOTS      | 1,243.25  |
| 4500025787 | 1/19/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 3,030.60  |
| 4500025787 | 1/19/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 2,137.60  |
| 4500025788 |           |        |                                     |                      | 505.20    |
| 4500025788 | 1/19/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 74.80     |
| 4500025788 | 1/19/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | PAINT-COATINGS, ETC  | 44.40     |
| 4500025788 | 1/19/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 34.40     |
| 4500025788 | 1/19/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | PAINT-COATINGS, ETC  | 351.60    |
| 4500025789 |           |        |                                     |                      | 546.00    |
| 4500025789 | 1/19/2026 | 100883 | FOTRONIC CORPORATION                | ELECTRON COMPON/PRTS | 546.00    |
| 4500025792 |           |        |                                     |                      | 20,625.00 |
| 4500025792 | 1/20/2026 | 101497 | TRANSPORTATION LEARNING CENTER      | EDUCATIONAL SRVS     | 10,312.50 |
| 4500025792 | 1/20/2026 | 101497 | TRANSPORTATION LEARNING CENTER      | EDUCATIONAL SRVS     | 10,312.50 |
| 4500025793 |           |        |                                     |                      | 3,325.08  |
| 4500025793 | 1/20/2026 | 100577 | POWERDMS INC                        | DATA PROC SRVS & SW  | 3,325.08  |
| 4500025795 |           |        |                                     |                      | 16,430.00 |
| 4500025795 | 1/21/2026 | 102912 | JOHNSON CONTROLS US HOLDINGS LLC    | SEC/FIRE/EMER SRVS   | 16,430.00 |
| 4500025796 |           |        |                                     |                      | 10,479.60 |
| 4500025796 | 1/21/2026 | 102164 | NATIONAL BOLT & NUT CORP.           | FASTENERS            | 10,479.60 |
| 4500025797 |           |        |                                     |                      | 22,613.76 |
| 4500025797 | 1/21/2026 | 100651 | WILLIAMS SCOTSMAN INC.              | RENT/LEASE-OFFICE    | 22,613.76 |
| 4500025798 |           |        |                                     |                      | 524.85    |
| 4500025798 | 1/21/2026 | 100525 | Y-PERS, INC.                        | CLOTHING UNIFORM     | 524.85    |
| 4500025799 |           |        |                                     |                      | 900.00    |
| 4500025799 | 1/21/2026 | 100963 | KSL SUPPLIES INC.                   | ELECTRON COMPON/PRTS | 810.00    |
| 4500025799 | 1/21/2026 | 100963 | KSL SUPPLIES INC.                   | ELECTRON COMPON/PRTS | 90.00     |
| 4500025801 |           |        |                                     |                      | 986.94    |
| 4500025801 | 1/21/2026 | 100828 | CUBIC TRANSPORTATION SYSTEMS INC    | FARE COLLECTION EQP  | 467.94    |
| 4500025801 | 1/21/2026 | 100828 | CUBIC TRANSPORTATION SYSTEMS INC    | FARE COLLECTION EQP  | 519.00    |
| 4500025803 |           |        |                                     |                      | 1,006.32  |
| 4500025803 | 1/21/2026 | 103597 | BLUE MOUNTAIN DISTRIBUTORS          | COOLERS/BTL WATER    | 1,006.32  |
| 4500025804 |           |        |                                     |                      | 184.00    |
| 4500025804 | 1/21/2026 | 103426 | SHARDA PAPER INC                    | ENVELOPES, PLAIN/PRT | 184.00    |
| 4500025805 |           |        |                                     |                      | 6,613.56  |
| 4500025805 | 1/21/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 4,016.56  |
| 4500025805 | 1/21/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 504.68    |
| 4500025805 | 1/21/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 1,362.24  |
| 4500025805 | 1/21/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 730.08    |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - January 2026

|            |           |        |                                     |                      |           |
|------------|-----------|--------|-------------------------------------|----------------------|-----------|
| 4500025806 |           |        |                                     |                      | 3,900.00  |
| 4500025806 | 1/22/2026 | 104136 | ASPLUNDH ELECTRICAL TESTING, LLC    | ELEC EQP/SUPP-NO CBL | 3,900.00  |
| 4500025808 |           |        |                                     |                      | 19,909.71 |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 1,344.95  |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 246.84    |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 3,158.43  |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 9,892.48  |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 1,313.15  |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 134.64    |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 122.92    |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 966.48    |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 2,182.82  |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 153.20    |
| 4500025808 | 1/22/2026 | 101233 | WESTINGHOUSE AIR BRAKE TECHNOLOGIES | TRAN CAR EQUIP-MECH  | 393.80    |
| 4500025809 |           |        |                                     |                      | 4,239.84  |
| 4500025809 | 1/22/2026 | 100082 | BURLINGTON SAFETY LABORATORY, INC.  | ELEC EQP/SUPP-NO CBL | 4,239.84  |
| 4500025810 |           |        |                                     |                      | 137.76    |
| 4500025810 | 1/23/2026 | 100646 | W.W. GRAINGER INC.                  | FARE COLLECTION EQP  | 137.76    |
| 4500025812 |           |        |                                     |                      | 180.96    |
| 4500025812 | 1/23/2026 | 100913 | HELWIG CARBON PRODUCTS, INC.        | TRAN CAR EQUIP-MECH  | 180.96    |
| 4500025813 |           |        |                                     |                      | 69.82     |
| 4500025813 | 1/23/2026 | 101615 | MCMaster-CARR SUPPLY COMPANY        | BARREL/DRUM/CONTAIN. | 69.82     |
| 4500025814 |           |        |                                     |                      | 127.96    |
| 4500025814 | 1/23/2026 | 100646 | W.W. GRAINGER INC.                  | TRK&RHT OF WAY MAINT | 127.96    |
| 4500025815 |           |        |                                     |                      | 226.11    |
| 4500025815 | 1/23/2026 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 35.68     |
| 4500025815 | 1/23/2026 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 109.76    |
| 4500025815 | 1/23/2026 | 100667 | SNAP-ON INCORPORATED                | HAND TOOLS           | 80.67     |
| 4500025816 |           |        |                                     |                      | 1,624.72  |
| 4500025816 | 1/23/2026 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 38.78     |
| 4500025816 | 1/23/2026 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 63.70     |
| 4500025816 | 1/23/2026 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 147.60    |
| 4500025816 | 1/23/2026 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 763.30    |
| 4500025816 | 1/23/2026 | 100231 | INDCO INC                           | JANITORIAL SUPPLIES  | 611.34    |
| 4500025817 |           |        |                                     |                      | 79.90     |
| 4500025817 | 1/23/2026 | 100950 | JOSEPH FAZZIO INC.                  | 1ST AID & SAFETY EQP | 79.90     |
| 4500025820 |           |        |                                     |                      | 171.96    |
| 4500025820 | 1/23/2026 | 100258 | KC ELECTRONIC DISTRIBUTORS INC      | ELEC EQP/SUPP-NO CBL | 171.96    |
| 4500025821 |           |        |                                     |                      | 985.25    |
| 4500025821 | 1/23/2026 | 100979 | SID TOOL CO., INC                   | HAND TOOLS           | 985.25    |
| 4500025822 |           |        |                                     |                      | 1,072.40  |
| 4500025822 | 1/27/2026 | 100525 | Y-PERS, INC.                        | ELEC EQP/SUPP-NO CBL | 449.40    |
| 4500025822 | 1/27/2026 | 100525 | Y-PERS, INC.                        | 1ST AID & SAFETY EQP | 623.00    |
| 4500025823 |           |        |                                     |                      | 145.44    |
| 4500025823 | 1/27/2026 | 100436 | STAUFFER GLOVE & SAFETY             | FLOOR MAINT. EQP     | 145.44    |
| 4500025824 |           |        |                                     |                      | 2,049.00  |
| 4500025824 | 1/27/2026 | 100243 | JAMAICA BEARINGS CO INC.            | TRAN CAR EQUIP-MECH  | 814.80    |
| 4500025824 | 1/27/2026 | 100243 | JAMAICA BEARINGS CO INC.            | TRAN CAR EQUIP-MECH  | 124.68    |
| 4500025824 | 1/27/2026 | 100243 | JAMAICA BEARINGS CO INC.            | TRAN CAR EQUIP-MECH  | 1,109.52  |
| 4500025826 |           |        |                                     |                      | 48.48     |
| 4500025826 | 1/27/2026 | 100428 | THORNTON ENTERPRISES INC            | WELDING EQP & SUPP   | 48.48     |
| 4500025827 |           |        |                                     |                      | 353.52    |
| 4500025827 | 1/27/2026 | 100735 | ARBILL INDUSTRIES INC               | 1ST AID & SAFETY EQP | 353.52    |
| 4500025828 |           |        |                                     |                      | 45.00     |
| 4500025828 | 1/28/2026 | 100449 | TEAM ONE REPAIR, INC.               | FARE COLLECTION EQP  | 45.00     |
| 4500025829 |           |        |                                     |                      | 463.18    |
| 4500025829 | 1/28/2026 | 100191 | GKY INDUSTRIES                      | TRAN CAR EQUIP-MECH  | 294.40    |
| 4500025829 | 1/28/2026 | 100191 | GKY INDUSTRIES                      | HAND TOOLS           | 77.80     |
| 4500025829 | 1/28/2026 | 100191 | GKY INDUSTRIES                      | FARE COLLECTION EQP  | 13.20     |
| 4500025829 | 1/28/2026 | 100191 | GKY INDUSTRIES                      | FASTENERS            | 1.98      |
| 4500025829 | 1/28/2026 | 100191 | GKY INDUSTRIES                      | HAND TOOLS           | 40.80     |
| 4500025829 | 1/28/2026 | 100191 | GKY INDUSTRIES                      | FASTENERS            | 20.00     |
| 4500025829 | 1/28/2026 | 100191 | GKY INDUSTRIES                      | FASTENERS            | 15.00     |
| 4500025830 |           |        |                                     |                      | 1,925.00  |
| 4500025830 | 1/28/2026 | 100919 | HOMELAND INDUSTRIAL SUPPLY INC      | BLDGS/GRNDS- MAINT.  | 1,925.00  |
| 4500025831 |           |        |                                     |                      | 3,955.30  |
| 4500025831 | 1/28/2026 | 103493 | AAR SUPPLY CHAIN INC                | TRAN CAR EQUIP-MECH  | 3,955.30  |

## PATCO Monthly List of Previously Approved Purchase Order Contracts - January 2026

|            |           |        |                                     |                      |           |
|------------|-----------|--------|-------------------------------------|----------------------|-----------|
| 4500025832 |           |        |                                     |                      | 218.64    |
| 4500025832 | 1/28/2026 | 100734 | ARAMSCO, INC.                       | 1ST AID & SAFETY EQP | 218.64    |
| 4500025835 |           |        |                                     |                      | 224.64    |
| 4500025835 | 1/28/2026 | 101067 | TINA A LISTON-HORNER                | ELEC EQP/SUPP-NO CBL | 224.64    |
| 4500025836 |           |        |                                     |                      | 181.94    |
| 4500025836 | 1/28/2026 | 102708 | CARR'S HARDWARE                     | PUMPING EQP&ACCESS   | 35.00     |
| 4500025836 | 1/28/2026 | 102708 | CARR'S HARDWARE                     | FASTENERS            | 45.00     |
| 4500025836 | 1/28/2026 | 102708 | CARR'S HARDWARE                     | HAND TOOLS           | 101.94    |
| 4500025837 |           |        |                                     |                      | 145.11    |
| 4500025837 | 1/28/2026 | 102672 | US ELECTRICAL SERVICES, INC.        | ELEC EQP/SUPP-NO CBL | 145.11    |
| 4500025838 |           |        |                                     |                      | 387.00    |
| 4500025838 | 1/28/2026 | 100231 | INDCO INC                           | HAND TOOLS           | 195.00    |
| 4500025838 | 1/28/2026 | 100231 | INDCO INC                           | CLEANING MATERIALS   | 192.00    |
| 4500025839 |           |        |                                     |                      | 2,119.50  |
| 4500025839 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 624.00    |
| 4500025839 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 154.00    |
| 4500025839 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 187.50    |
| 4500025839 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | TRANS CAR EQUIP-ELEC | 450.00    |
| 4500025839 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 424.00    |
| 4500025839 | 1/28/2026 | 101973 | SUPREME SAFETY, INC                 | 1ST AID & SAFETY EQP | 280.00    |
| 4500025843 |           |        |                                     |                      | 5,000.00  |
| 4500025843 | 1/28/2026 | 102114 | ROOT 24 HOURS PLUMBING, INC.        | PLUMBING EQP & SUPP  | 5,000.00  |
| 4500025844 |           |        |                                     |                      | 2,500.00  |
| 4500025844 | 1/28/2026 | 101246 | XYLEM WATER SOLUTIONS USA, INC.     | ELEC EQP/SUPP-NO CBL | 2,500.00  |
| 4500025846 |           |        |                                     |                      | 2,500.00  |
| 4500025846 | 1/28/2026 | 101370 | TAB INC                             | PAPER/PLAS-DISPOSE   | 2,500.00  |
| 4500025847 |           |        |                                     |                      | 5,000.00  |
| 4500025847 | 1/28/2026 | 102502 | PENNSYLVANIA INSERT CORPORATION     | BLDGS/STRUCTS- FAB.  | 5,000.00  |
| 4500025850 |           |        |                                     |                      | 5,000.00  |
| 4500025850 | 1/28/2026 | 101302 | JAMES DOORCHECK INC                 | BLDGS/GRNDS- MAINT.  | 5,000.00  |
| 4500025851 |           |        |                                     |                      | 1,092.00  |
| 4500025851 | 1/28/2026 | 101354 | BIRD CONTROL SERVICES, INC.         | TRAN CAR EQUIP-MECH  | 1,092.00  |
| 4500025856 |           |        |                                     |                      | 3,045.01  |
| 4500025856 | 1/28/2026 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | HAND TOOLS           | 117.32    |
| 4500025856 | 1/28/2026 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | TRAN CAR EQUIP-MECH  | 2,734.00  |
| 4500025856 | 1/28/2026 | 103497 | COLLINGS CONTRACTING TECHNOLOGIES,  | ELEC&SIG PARTS/MAINT | 193.69    |
| 4500025862 |           |        |                                     |                      | 81.60     |
| 4500025862 | 1/29/2026 | 100646 | W.W. GRAINGER INC.                  | FARE COLLECTION EQP  | 81.60     |
| 4500025863 |           |        |                                     |                      | 1,267.00  |
| 4500025863 | 1/29/2026 | 104103 | MES I ACQUISITION INC               | POLICE EQP AND SUPP  | 1,267.00  |
| 4500025865 |           |        |                                     |                      | 5,000.00  |
| 4500025865 | 1/29/2026 | 100732 | APPLIED INDUSTRIAL TECHNOLOGIES, IN | TRANS CAR EQUIP-ELEC | 5,000.00  |
| 4500025869 |           |        |                                     |                      | 3,849.50  |
| 4500025869 | 1/30/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | PAINT-COATINGS, ETC  | 2,760.00  |
| 4500025869 | 1/30/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | FUEL/OIL/GREASE      | 302.40    |
| 4500025869 | 1/30/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | JANITORIAL SUPPLIES  | 405.20    |
| 4500025869 | 1/30/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 139.80    |
| 4500025869 | 1/30/2026 | 101191 | TRISTATE INDUSTRIAL DISTRIBUTORS OF | HAND TOOLS           | 242.10    |
| 4500025870 |           |        |                                     |                      | 75.18     |
| 4500025870 | 1/30/2026 | 100607 | CAMDEN TOOL                         | HAND TOOLS           | 75.18     |
| 4500025871 |           |        |                                     |                      | 227.52    |
| 4500025871 | 1/30/2026 | 103552 | TS AIR SCIENCES LLC                 | ELEC&SIG PARTS/MAINT | 227.52    |
| 4500025873 |           |        |                                     |                      | 5,000.00  |
| 4500025873 | 1/30/2026 | 100951 | KAESER COMPRESSORS                  | STEAM&HOT WTR BOILER | 5,000.00  |
| 4500025874 |           |        |                                     |                      | 16,500.00 |
| 4500025874 | 1/30/2026 | 103673 | ADVANCED RAIL MANAGEMENT            | EDUCATIONAL SRVS     | 16,500.00 |

# **BALANCE SHEET**

**PORT AUTHORITY TRANSIT CORPORATION**

**BALANCE SHEET**

**September 30, 2025**

**PRELIMINARY / UNAUDITED**

**ASSETS**

|                                                            | <u><b>December 31, 2024</b></u> | <u><b>September 30, 2025</b></u> |
|------------------------------------------------------------|---------------------------------|----------------------------------|
| Cash                                                       | 1,766,691                       | 1,559,265                        |
| Investments (Note 1)                                       | 3,144,087                       | 3,243,907                        |
| Accounts Receivable                                        | 4,782,752                       | 6,076,853                        |
| Inventory at lower of cost (first-in, first-out) or market | 8,157,401                       | 8,074,864                        |
| Prepaid Expenses                                           | 1,458,648                       | 592,038                          |
| Subscription Assets                                        | 1,106,674                       | 1,106,674                        |
|                                                            | <u>20,416,254</u>               | <u>20,653,601</u>                |

**LIABILITIES AND EQUITY**

Liabilities:

Accounts Payable:

|                                        |             |             |
|----------------------------------------|-------------|-------------|
| Trade                                  | 4,661,697   | 3,463,737   |
| Delaware River Port Authority (Note 2) | 312,072,000 | 316,663,503 |

Accrued Liabilities:

|                                                     |                    |                    |
|-----------------------------------------------------|--------------------|--------------------|
| Reserve for Other Post Employment Benefits (Note 4) | 9,402,156          | 9,402,156          |
| Deferred Revenue (Note 5)                           | 7,372,502          | 7,660,898          |
| Long Term Liability - Subscription                  | 833,719            | 833,719            |
| Wages                                               | 796,666            | 793,142            |
| Pension and Other                                   | 75,898             | 217,934            |
| Sick Leave Benefits                                 | 1,839,589          | 1,839,589          |
| Reserve for Unused Vacation                         | 750,642            | 750,642            |
| Reserve for contingent liabilities (Note 3)         | 4,855,912          | 4,703,712          |
|                                                     | <u>342,660,782</u> | <u>346,329,032</u> |

Equity:

|                                             |                        |                        |
|---------------------------------------------|------------------------|------------------------|
| Advances from Delaware River Port Authority | 737,655,154            | 774,595,757            |
| Deficit                                     | <u>(1,059,899,682)</u> | <u>(1,100,271,189)</u> |
|                                             | <u>20,416,254</u>      | <u>20,653,601</u>      |

**PORT AUTHORITY TRANSIT CORPORATION**  
(A Wholly Owned Subsidiary Of Delaware River Port Authority)  
**STATEMENT OF REVENUES AND EXPENSES AND DEFICIT**  
**FOR THE PERIOD INDICATED**  
**PRELIMINARY / UNAUDITED**

|                                                  | Year to date ended    | Month ended          |
|--------------------------------------------------|-----------------------|----------------------|
|                                                  | September 30, 2025    | September 30, 2025   |
| Revenues:                                        |                       |                      |
| Passenger fares                                  | 10,511,170            | 1,176,931            |
| Passenger parking                                | 287,112               | 37,008               |
| Passenger - other                                | 71,970                | 8,272                |
| Advertising                                      | 496,475               | 47,112               |
| Telecommunications Rental Income                 | 300,514               | 98,316               |
| Miscellaneous                                    | 8,402                 | 2                    |
| Interest Income                                  | 99,820                | 10,840               |
|                                                  | <u>\$11,775,463</u>   | <u>\$1,378,480</u>   |
| Operating Expenses:                              |                       |                      |
| Maintenance of Way and Power                     | 10,645,331            | 1,397,867            |
| Maintenance of Equipment                         | 6,482,654             | 767,210              |
| Purchased Power                                  | 3,929,084             | 400,477              |
| Transportation                                   | 17,186,904            | 1,881,520            |
| General Insurance                                | 1,424,059             | 147,211              |
| Superintendence and General Office               | 7,887,436             | 738,214              |
|                                                  | <u>47,555,467</u>     | <u>5,332,499</u>     |
| Rent of Rapid Transit System Facilities (Note 2) | 4,591,503             | 510,167              |
| Other Post Employment Benefits Accrual (Note 4)  | -                     | -                    |
| Net Income (loss)                                | <u>(\$40,371,507)</u> | <u>(\$4,464,186)</u> |
| Deficit, December 31, 2024:                      | (\$1,059,899,682)     |                      |
| Deficit, September 30, 2025:                     | (\$1,100,271,189)     |                      |

See Notes To Financial Statements

**PORT AUTHORITY TRANSIT CORPORATION**  
 (A Wholly Owned Subsidiary of the Delaware River Port Authority)  
**September 30, 2025**

**NOTES TO FINANCIAL STATEMENTS**

**1. Investments:**

The Corporation has set aside \$3,243,907 to partially fund its liability for self-insurance with the following limits:

- (a) Voluntary Workers Compensation from the first dollar to \$1,000,000 per occurrence.
- (b) Comprehensive General Liability from the first dollar to \$5,000,000 per occurrence.

**2. Rent of transit system facilities:**

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of \$6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling \$316,663,503 from January 1, 1974 through September 30, 2025 have not been made to the Authority.

**3. Reserves for Contingent Liabilities:**

Pursuant to a policy of self-insurance, the Corporation has reserved \$1,824,697 for Comprehensive General Liability and \$2,879,016 for Workers' Compensation.

**4. Other Post-Employment Benefits:**

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

**5. Deferred Revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.**

**FEBURARY 2026 COMMITTEE  
MEETING MINUTES**



**REFER TO THE OPERATIONS &  
MAINTENANCE MINUTES IN THE  
DRPA BOARD PACKET**

**REFER TO THE LABOR MINUTES  
IN THE DRPA BOARD PACKET**

# **FEBRUARY 2026 COMMITTEE RESOLUTIONS**

**SUMMARY STATEMENT**

**ITEM NO.** PATCO-26-001

**SUBJECT:** DRPA/PATCO Medical Service Provider for Drug & Alcohol Testing/Training, Physical Exams, Medical Evaluations and Health Screening

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board authorizes staff to negotiate a three-year General Services Contract with the firm of Interstate Mobile Care, Inc. to provide the medical services that are required by the United States Department of Transportation (DOT) and the DRPA/PATCO Policies and Procedures. The total cost of this General Services Contract shall not exceed \$900,000 over a three-year term.

The firm shall be advised, in writing, that they are not guaranteed any portion of the \$900,000 over the three-year term.

The n-t-e \$900,000 contract value is based on a yearly expenditure (based on historical data) averaging approximately \$300,000 per year for medical services.

**AMOUNT:** Not To Exceed \$900,000 (three-year term)

**Firm:** Interstate Mobile Care, Inc.  
PO Box 64  
Sewell, NJ 08080

**PURPOSE:** To retain a firm to provide medical services that are required by the United States Department of Transportation (DOT) and Authority Policies and Procedures.

**BACKGROUND:** The Authority publicly advertised its intent to retain a Medical Service Provider and invited interested vendors to submit Technical and Cost Proposals. We advertised the Request for Proposal (RFP) on DRPA's website beginning on September 11, 2025. The proposals were due on October 9, 2025.

**Each proposer was required to submit a Technical Proposal and a Cost Proposal using Ariba. The committee received proposals from the following five (5) Medical Service Providers:**

**Interstate Mobile Care, Inc.  
PO Box 64  
Sewell, NJ 08080**

**DSI Medical Services  
200 Precision Rd., #200-A  
Horsham, PA 19044**

**LongView International Technology Solutions, Inc. (dba LTS)  
12930 Worldgate Drive, Suite 300  
Herndon, VA 20170**

**Statcare Urgent & Walk-in Medical Care PLLC  
(dba Nao Medical)  
135 Mineola Blvd.  
Mineola, NY 11501**

**Tailored Testing Services  
17949 Main Street #682  
Dumfries, VA 22026**

**The review committee to evaluate the Technical and Cost Proposals consisted of authority staff and was overseen by Contract Administration.**

**David Fullerton, Director, Safety Services  
Beth Pratt, Director, Transit Services  
Ashley Taylor, Administrator, Claims Administration  
Greg Noonan, Administrator, Contract Administration**

**The Inspector General's Office confirmed that all proposers submitted the required Political Contribution Disclosure & Certification Forms.**

**The entire RFQ process was overseen by the Contracts Administration Department.**

**The committee agreed that the Authority would benefit by having the ability to choose the vendor who could provide the required medical services at the best rate and with minimal disruption to Authority operations. The selection of a highly qualified vendor – Interstate Mobile Care, Inc. – will meet the Authority's medical service needs in a cost effective and efficient manner.**

In making its recommendation, the committee also considered that Interstate Mobile Care has provided services and training to the Authority for many years. Interstate Mobile Care is known for strong technical skills and knowledge of DOT regulations, as well as DRPA/PATCO policies and procedures.

Therefore, staff seek authorization to negotiate an agreement with Interstate Mobile Care, Inc. at a not-to-exceed cost of \$900,000.

**SUMMARY:**

|                                |                                                 |
|--------------------------------|-------------------------------------------------|
| <b>Amount:</b>                 | <b>Not to exceed \$900,000 over 3-year term</b> |
| <b>Source of Funds:</b>        | <b>General Fund</b>                             |
| <b>Operating Budget:</b>       | <b>DRPA and PATCO Operating Budgets</b>         |
| <b>Master Plan Status:</b>     | <b>N/A</b>                                      |
| <b>Other Fund Sources:</b>     | <b>N/A</b>                                      |
| <b>Duration of Contract:</b>   | <b>Three Years</b>                              |
| <b>Other Parties Involved:</b> | <b>N/A</b>                                      |

**PATCO-26-001**  
**Operations & Maintenance: February 3, 2026**  
**Board Date: February 18, 2026**  
**DRPA/PATCO Medical Service Provider for**  
**Drug & Alcohol Testing/Training,**  
**Physical Exams, Medical Evaluations**  
**and Health Screening**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of Port Authority Transit Corporation authorizes staff to negotiate a General Services Contract for a term of three (3) years with Interstate Mobile Care, Inc. to provide medical services that are required by the US Department of Transportation (DOT) and Authority Policies and Procedures at a not-to-exceed cost of \$900,000; and be it further

**RESOLVED:** The Chair, Vice Chair and the President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of PATCO along with the President. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the President shall execute such documents on behalf of PATCO.

|                 |                                |                                                 |
|-----------------|--------------------------------|-------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | <b>Not to exceed \$900,000 over 3-year term</b> |
|                 | <b>Source of Funds:</b>        | <b>General Fund</b>                             |
|                 | <b>Operating Budget:</b>       | <b>DRPA and PATCO Operating Budgets</b>         |
|                 | <b>Master Plan Status:</b>     | <b>N/A</b>                                      |
|                 | <b>Other Fund Sources:</b>     | <b>N/A</b>                                      |
|                 | <b>Duration of Contract:</b>   | <b>Three Years</b>                              |
|                 | <b>Other Parties Involved:</b> | <b>N/A</b>                                      |

**SUMMARY STATEMENT**

**ITEM NO.** PATCO-26-002

**SUBJECT:** Collective Bargaining Agreement between PATCO and Teamsters

**COMMITTEE MEETING:** Labor Committee

**COMMITTEE DATE:** February 3, 2026

**BOARD ACTION DATE:** February 18, 2026

**PROPOSAL:** That the Board of the Port Authority Transit Corporation (PATCO) approve the provisions and terms outlined in the attached Memorandum of Agreement (MOA) with Teamsters Union Local No. 676 (Teamsters) (Attachment A) and authorize staff to finalize the remaining terms of a Collective Bargaining Agreement in accordance with the terms set forth in the MOA.

**BACKGROUND:** Teamsters, currently representing certain PATCO employees, has been operating under an expired Collective Bargaining Agreement ("CBA") since December 31, 2025. After extensive negotiations, Teamsters and PATCO management have reached an agreement on the terms for a new CBA, which are outlined in the attached Memorandum of Agreement (MOA) (Attachment A).

|                 |                                |                                                                 |
|-----------------|--------------------------------|-----------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | N/A                                                             |
|                 | <b>Source of Funds:</b>        | Operating Budget                                                |
|                 | <b>Operating Budget:</b>       | PATCO Operating Budget (Payroll and Employee Services expenses) |
|                 | <b>Other Fund Sources:</b>     | None                                                            |
|                 | <b>Duration of Contract:</b>   | See Attachment A; through December 31, 2028                     |
|                 | <b>Other Parties Involved:</b> | Teamsters Local Union No. 676                                   |



**PATCO-26-002**  
**Labor Committee: February 3, 2026**  
**Board Date: February 18, 2026**  
**Collective Bargaining Agreement**  
**between PATCO and Teamsters**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Port Authority Transit Corporation (PATCO) approves the provisions and terms set forth in the attached Memorandum of Agreement (Attachment A), and authorizes staff to negotiate and finalize a Collective Bargaining Agreement between PATCO and Teamsters; and be it further

**RESOLVED:** That the Chair, Vice Chair and the President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of PATCO. If both the Chair and Vice Chair are absent or unavailable, and any agreement or agreements need to be executed during their absence, then the President may execute on behalf of PATCO.

|                 |                                |                                                                 |
|-----------------|--------------------------------|-----------------------------------------------------------------|
| <b>SUMMARY:</b> | <b>Amount:</b>                 | N/A                                                             |
|                 | <b>Source of Funds:</b>        | Operating Budget                                                |
|                 | <b>Operating Budget:</b>       | PATCO Operating Budget (Payroll and Employee Services expenses) |
|                 | <b>Other Fund Sources:</b>     | None                                                            |
|                 | <b>Duration of Contract:</b>   | See Attachment A; through December 31, 2028                     |
|                 | <b>Other Parties Involved:</b> | Teamsters Local Union No. 676                                   |

## MEMORANDUM OF AGREEMENT

**WHEREAS**, the Port Authority Transit Corporation ("Employer" or "PATCO") and the International Brotherhood of Teamsters, Local No. 676 ("Union") are parties to a collective bargaining agreement ("Agreement") governing the terms and conditions of employment for non-office clerical, non-professional, non-storeroom, non-policeman, non-Customer Service Agents, non-supervisory full-time and regular part-time hourly employees of Employer which expires on December 31, 2025;

**WHEREAS**, the parties have reached a new agreement which amends and modifies said Agreement;

**NOW, THEREFORE**, the parties this 23<sup>rd</sup> day of December, 2025 agree to the following changes to the Agreement:

1. **Section 4.1 Probationary Period** – Add sentence to the end the section stating:

"An employee who is excused from work more than thirty (30) consecutive calendar days during his or her probationary period shall be considered to be a newly hired employee with no seniority who must begin the probationary period anew after returning to work after being absent for thirty (30) or more consecutive calendar days."

2. **Section 8.7 Vacation** -- Replace the third and fourth sentence of this section with the following language:

"Vacation picks shall be held in October for January through December of the following year."

Add to end of this section the following language:

After vacation week pick is completed, then a pick selection by seniority shall be immediately conducted for "stand in" week slots where someone could fill in and utilize the slot chosen by another employee if that employee becomes unavailable to utilize the time or cancels utilizing his/her selected week. See Section 30.2(i) for language on ability to utilize selected "stand in" week.

3. **Section 8.9 Loss of Seniority**

Add the following to be the next to last sentence of this section:

This eighteen (18) month period shall be interpreted as cumulative eighteen (18) months relating to any one injury or illness, including recurrence or aggravation thereof within any twenty-four (24) month period of the same injury or illness.

4. **Section 19.2 Meal Allowance** – Revise as follows:

- a. Revise first sentence to state “when an employee is required to be on duty three (3) hours or more before start of or after expiration of his scheduled tour of duty, works three (3) hours or more during scheduled time off during a swing shift, or over five (5) hours after reporting when called in for emergency service, . . . .”
- b. Revise to provide the meal allowance amount will be \$10 for calendar year 2026; \$11 for calendar year 2027; and \$12 in calendar year 2028 and thereafter.

5. **Article 21 – Upgrading – Temporary**

Add sentence at end of first paragraph stating:

“Employee shall be upgraded to a grade 18 for a rescue pursuant to terms within this Article.”

6. **Section 24.1 Wages and other Monetary Compensation** –

- a. Revise subsection (a) to provide:

4.0% wage increase retroactive to January 1, 2026;  
3.0% wage increase effective January 1, 2027;  
3.0% wage increase effective January 1, 2028.

If the Employer and another bargaining unit with a collective bargaining agreement expiring on December 31, 2025 enter into an agreement that effectively provides general wage percentage increases for 2026 through 2028 that are greater than the general wage increases provided for in this agreement, then the largest of such increases shall replace the terms herein.

- b. Revise phrase at end of paragraph 2 to state “on or after January 1, 2026, and received pay as a member of the bargaining unit on or after that date.” Eliminate 3rd paragraph.
- c. Add following language outlining work leader and employee in charge responsibilities and pay scale:

Employees may be temporarily upgraded to work as a Work Leader and/or a Railway Worker in Charge (“RWIC”). An employee will be temporarily assigned to be a work leader or RWIC based upon seniority per pay grade.

**A work leader will be responsible for:**

- Supervise all construction and maintenance assigned to foreman covering for.
- Plan, delegate, and monitor completion of assigned work tasks.
- Answer radio and phone calls directed to foreman covering for.

- Assist managers in the identification of materials necessary for assigned work assignments.
- Perform necessary record keeping that is assigned to foreman covering for.
- Assure job safety for assigned employees.
- Creates, updates and transmits reports as required for the position
- Conduct RWIC briefings as required.
- All other tasks assigned to Foreman covering for, other than discipline.

Work Leader will be compensated at Grade 18.

### **Railway Worker In Charge (RWIC)**

The RWIC is responsible for the on-track safety for all members of the roadway work group.

The RWIC must provide a job safety briefing to all members of the roadway work group before any on-track safety procedures change during the work period, whenever on-track safety conditions change, or immediately following an observed violation of on-track safety procedures, before work in the track zone may continue.

In the event of an emergency, the RWIC must warn each roadway worker to immediately leave the roadway and not return until on-track safety is re-established, and a job safety briefing is completed.

The RWIC will be compensated at a Grade 18 when performing these functions.

Bargaining Unit member can serve as an RWIC without serving as a Work Leader. Bargaining Unit Member can decline the opportunity to perform the Work Leader or RWIC role because he or she does not want to have RWIC responsibilities.

- d. Upgrade Mechanical and Structural Technician and Machinist 1/C positions from Grade 14 to Grade 16.
7. **Section 24.2 Overtime and Holiday Pay.** Revise the paragraph at the top of page 18 in the current collective bargaining agreement to read:
 

“Overtime work shall be compensated at the rate of time and one-half. There shall be no pyramiding of overtime. An employee who is called in on a Sunday or a scheduled second relief day on an emergency basis will receive double-time for all hours worked.”
8. **Section 24.4 Holidays.** In subsection (e) second sentence, replace the phrase "the Friday before or the Monday after his scheduled vacation" with the phrase " the last day before or the first day after the employee's scheduled vacation week".



9. **Section 24.5 Pension Plan.** Effective each August 1<sup>st</sup> during the term of the Agreement, Employer will increase its pension plan contribution by 2.5% as reflected in the following language:

“Effective January 1, 2026 through July 31, 2026, PATCO will continue to contribute for each regular employee covered by this Agreement but not including part-time, temporary, or probationary employees, Thirty-Eight Dollars and Twenty-Nine Cents (\$38.29) per day worked, not to exceed One Hundred Ninety-One Dollars and Forty-Five Cents (191.45) per week, to the Pension Plan. The exclusion of contributions for probationary employees shall not apply to the probationary period established in Article 10 for employees transferred or promoted into another position.

Effective August 1, 2026, such daily sum shall be increased to Thirty-Nine Dollars and Twenty-Five Cents (\$39.25), and such weekly maximum shall be increased to One Hundred Ninety-Six Dollars and Twenty-Five Cents (\$196.25).

Effective August 1, 2027, such daily sum shall be increased to Forty Dollars and Twenty-Three Cents (\$40.23), and such weekly maximum shall be increased to Two Hundred One Dollars and Fifteen Cents (\$201.15).

Effective August 1, 2028, such daily sum shall be increased to Forty-One Dollars and Twenty-Four Cents (\$41.24), and such weekly maximum shall be increased to Two Hundred Six Dollars and Twenty Cents (\$206.20).

10. **Section 24.6 – Group Life, Medical and Disability Insurance and Related Benefits.**

Add to end of subsection (f) the following language:

“The waiting period for short-term disability eligibility shall be fourteen (14) days. Employees may take sick leave, vacation leave, personal holidays or unpaid leave during the fourteen (14) day waiting period.”

11. **Section 24.7 – The Benefit Plan**

Replace the second paragraph of Section 24.7(b)(3) with the following language:

With hours worked or paid effective January 1, 2026, PATCO shall continue remitting contributions at the monthly per employee rate of One Thousand Thirty-Six Dollars and Sixty-Three Cents (\$1,036.63) for single coverage and at the composite rate of One Thousand Eight Hundred and Thirteen Dollars and Thirty-Five Cents (\$1,813.35) for any level of dependent coverage. With hours worked or paid effective June 1, 2026, PATCO shall remit contributions at the monthly per employee rate of One Thousand Ninety-One Dollars and Thirty Cents (\$1,091.30) for single coverage and at the composite rate of One Thousand Eight Hundred Seventy-Four Dollars and Two Cents (\$1,874.02) for any level of dependent coverage. With hours worked or paid effective June 1, 2027, the single and composite contribution rates shall not exceed the published rates, but not greater than a

10% increase. With hours worked or paid effective June 1, 2028, the single and composite contribution rates shall not exceed the published rates, but not greater than a 10% increase.

#### **12. Section 27.5 – Work Boots/Shoes**

Increase the annual allowance from Two Hundred Five Dollars (\$205) to Three Hundred Dollars (\$300).

#### **13. Section 30.2 – Vacation Rules**

- a. Replace the first sentence of subsection (b) with the following language:

“An employee may elect to carry over from one year to the next an aggregate of no more than two (2) weeks of vacation.”

- b. Revise subsection (g) and (j) to provide that each employee may take up to three (3) weeks of his vacation eligibility in individual vacation days and such days may be utilized for payment for family and medical leave.

- c. Add the following language to the end of subsection (i):

Anyone unavailable to work must contact PATCO within 15 days of a vacation week the employee has previously selected and provide an update on the employee’s return-to-work status including whether the employee will be able to utilize his/her selected vacation week. If the employee fails to do so, then the week is forfeited by the employee. If a vacation week becomes available after the vacation week picking, then it shall be filled by the employee who selected the week as a “stand in” slot. If nobody has selected the week as a “stand in” slot, then the week may be selected by an employee on a first come, first served basis.

#### **14. Section 31.12 Periodic Medical Examination**

Replace the last sentence of this section with the following language:

“If the periodic examination must be done on the affected employee’s free time, the employee must have a PATCO form completed by the medical examination provider documenting the employee’s arrival time and departure time from the provider’s office. The form must be submitted to the employee’s supervisor, and the employee will be compensated at the employee’s regular rate of pay for time spent at the medical provider’s office. Any abuse of this benefit will subject an employee to discipline up to and including termination from employment.”

**15. Section 31.16 Apprenticeship Program**

Add new section with the following language:

“If PATCO plans to make any changes to its apprenticeship program, it will notify the Union and outline the proposed changes to the Union. The Union will have thirty (30) days from this notification to comment on the proposed changes. PATCO retains full discretion over its apprenticeship program.”

- 16. Section 33.1 Term of Agreement**—Replace dates in section to reflect the Agreement shall be in full force and effect from January 1, 2026 through December 31, 2028.

**17. Appendix III**

Remove re-rate to Grade 6 for custodians driving trucks or floor scrubber and upgrade all custodians from Grade 2 to Grade 3 effective the first full payroll period following the union membership ratification and Port Authority Transit Corporation Board of Commissioners' approval.

- 18. Side Letter**—The Parties agree to the terms of the side letter attached hereto as Exhibit A.

- 19.** This Agreement is contingent upon ratification by the Union's membership and the Port Authority Transit Corporation Board of Commissioners. The Union's bargaining team unanimously endorses the ratification of this Agreement and agrees to promote such action by the union membership.

**PORT AUTHORITY TRANSIT  
CORPORATION**

By: \_\_\_\_\_

John T. Hanson  
President

**INTERNATIONAL BROTHERHOOD  
OF TEAMSTERS, LOCAL NO. 676**

By: \_\_\_\_\_

Jeremy Beal  
Business Agent

By: \_\_\_\_\_

Print Name: Louis M. WITJE JR

By: \_\_\_\_\_

Print Name: JEFF HOLDIMAN

By: Fred J. Labrosian

Print Name: Fred J. Labrosian

By: Peter N. Belone

Print Name: Peter N. Belone

By: Louis M. Witte Jr

Print Name: Louis M. Witte Jr

Jeff Holdiman  
JEFF HOLDIMAN



## EXHIBIT A

Pursuant to Section 20.2(a) of the collective bargaining agreement, PATCO and the Union agree to discuss procedures for randomly selecting video recordings for review in the Labor-Management committee during 2026.

**PORT AUTHORITY TRANSIT  
CORPORATION**

**INTERNATIONAL BROTHERHOOD  
OF TEAMSTERS, LOCAL NO. 676**

By: \_\_\_\_\_

John T. Hanson  
President

Date:

By: \_\_\_\_\_

  
Jeremy Beal  
Business Agent

Date: 12-23-25

## **NEW BUSINESS**

## SUMMARY STATEMENT

|                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                          |
|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| <b>ITEM NO.:</b>               | <b>PATCO-26-003</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                          |
| <b>SUBJECT:</b>                | <b>Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                          |
| <b>COMMITTEE:</b>              | <b>New Business</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                          |
| <b>COMMITTEE MEETING DATE:</b> | <b>N/A</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                          |
| <b>BOARD ACTION DATE:</b>      | <b>February 18, 2026</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                          |
| <b>PROPOSAL:</b>               | <b>That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                          |
| <b>PURPOSE:</b>                | <b>To permit staff to continue and maintain PATCO operations in a safe and orderly manner.</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                          |
| <b>BACKGROUND:</b>             | <b>At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.</b> |                          |
| <b>SUMMARY:</b>                | <b>Amount:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>N/A</b>               |
|                                | <b>Source of Funds:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <b>See Attached List</b> |
|                                | <b>Capital Project #:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>N/A</b>               |
|                                | <b>Operating Budget:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>N/A</b>               |
|                                | <b>Master Plan Status:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>N/A</b>               |
|                                | <b>Other Fund Sources:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>N/A</b>               |
|                                | <b>Duration of Contract:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>N/A</b>               |
|                                | <b>Other Parties Involved:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>N/A</b>               |

**PATCO-26-003**  
**New Business: February 18, 2026**  
**Board Date: February 18, 2026**  
**Consideration of Pending PATCO Contracts**  
**(Between \$25,000 and \$100,000)**

### RESOLUTION

**RESOLVED:**      That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

**SUMMARY:**

|                                |                          |
|--------------------------------|--------------------------|
| <b>Amount:</b>                 | <b>N/A</b>               |
| <b>Source of Funds:</b>        | <b>See Attached List</b> |
| <b>Capital Project #:</b>      | <b>N/A</b>               |
| <b>Operating Budget:</b>       | <b>N/A</b>               |
| <b>Master Plan Status:</b>     | <b>N/A</b>               |
| <b>Other Fund Sources:</b>     | <b>N/A</b>               |
| <b>Duration of Contract:</b>   | <b>N/A</b>               |
| <b>Other Parties Involved:</b> | <b>N/A</b>               |



**PATCO**

CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, February 18, 2026

| Item # | Vendor/Contractor                      | Description                                                                                                                                          | Amount      | Procurement Method                                                                      | Bids Received                             | Bid Amounts    | Source of Funds |
|--------|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------------------------|-------------------------------------------|----------------|-----------------|
| A      | Siemens Mobility, Inc.<br>New York, NY | Procurement of push button upgrades and fixed ladder access at the PATCO Crossover Diamond switches (1CE, 1CW, 2CE, and 2CW) in the Lindenwold Yard. | \$40,219.08 | Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 1" | 1. Siemens Mobility, Inc.<br>New York, NY | 1. \$40,219.08 | General Funds   |

## Exhibit 1

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------------|--------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------|--|--|-----------|----------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------|--|--|-----------|---------------------------|-------------------------------------------------------------------------|------------------------------------------------------------------------|--|--|-----------|------------------------------------------------------|-----------------------------------------------------------------------|----------------------------------------------------------------------|--|--|-----------|
| <b>Memorandum: Purchases Greater Than \$25,000</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                          | <a href="#">View File(s)</a>                                                  |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <b>PATCO - Sole Source Purchase Order Request</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                          | <a href="#">Attach File(s)</a>                                                |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <p><b>TO:</b> John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer<br/>         John T. Hanson, CEO-DRPA / President-PATCO</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <b>FROM:</b> NAME                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | DEPARTMENT                                                               |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <div style="border: 1px solid black; padding: 2px;">William Shaw</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Division Director/<br>Project Manager                                    | <div style="border: 1px solid black; padding: 2px;">Power &amp; Signals</div> |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <p><b>SUBJECT:</b> Sole Source Approval</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| COMPANY PROVIDING SERVICE / PRODUCT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <div style="border: 1px solid black; padding: 2px;">Siemens</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| PURCHASE REQUISITION NUMBER                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                          | DATE                                                                          |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <div style="border: 1px solid black; padding: 2px;">PR# 10039233</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                                          | <div style="border: 1px solid black; padding: 2px;">01/09/2026</div>          |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <p><b>Background:</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <div style="border: 1px solid black; padding: 2px;">Capital project # PTD.32691 (Lindenwold Diamond Crossover - Push Button Station Upgrades and Access) was approved within the DRPA 2026 Capital Program. These enhancements address needed control upgrades as well as provide for fixed ladder access to the new push button stations.</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <p><b>Justification for Proprietary/ Sole Source:</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <div style="border: 1px solid black; padding: 2px;">Contract 14-N (PATCO Lindenwold Yard &amp; Viaduct Rehabilitation) previously addressed all of the switch machines located within PATCO's Lindenwold Yard with the exception of the Diamond Crossover switches 1CE, 1CW, 2CE, and 2CW. These switch push button control stations need to be upgraded with fixed ladder access similar to the other switches located throughout Lindenwold Yard. Employee safety concerns have arose when addressing these four switch locations. The components and materials to be procured are now proprietary to Siemens. Note that Siemens acquired Safetran Systems Corporation in April 2013.</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <div style="border: 1px solid black; padding: 2px; min-height: 40px;">\$40,219.08</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
| <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 40%; vertical-align: top;"> <b>Division Director</b> </td> <td style="width: 30%; vertical-align: top;"> <div style="border: 1px solid black; padding: 2px;">William B Shaw</div> </td> <td style="width: 30%; vertical-align: top;">           Digitally signed by William B Shaw<br/>           Date: 2026.01.09 10:49:06 -05'00'         </td> </tr> <tr> <td></td> <td></td> <td style="text-align: center;">Signature</td> </tr> <tr> <td style="vertical-align: top;"> <b>John Rink, GM-PATCO</b> </td> <td style="vertical-align: top;"> <div style="border: 1px solid black; padding: 2px;">John D. Rink</div> </td> <td style="vertical-align: top;">           Digitally signed by John D. Rink<br/>           Date: 2026.01.21 14:44:01 -05'00'         </td> </tr> <tr> <td></td> <td></td> <td style="text-align: center;">Signature</td> </tr> <tr> <td style="vertical-align: top;"> <b>Jerry S. Sahi, CFO</b> </td> <td style="vertical-align: top;"> <div style="border: 1px solid black; padding: 2px;">Jatinder Sahi</div> </td> <td style="vertical-align: top;">           Digitally signed by Jatinder Sahi<br/>           Date: 2026.01.21 15:15:33 -05'00'         </td> </tr> <tr> <td></td> <td></td> <td style="text-align: center;">Signature</td> </tr> <tr> <td style="vertical-align: top;"> <b>John T. Hanson, CEO-DRPA/<br/>President-PATCO</b> </td> <td style="vertical-align: top;"> <div style="border: 1px solid black; padding: 2px;">John Hanson</div> </td> <td style="vertical-align: top;">           Digitally signed by John Hanson<br/>           Date: 2026.01.21 16:11:19 -05'00'         </td> </tr> <tr> <td></td> <td></td> <td style="text-align: center;">Signature</td> </tr> </table> |                                                                          |                                                                               | <b>Division Director</b> | <div style="border: 1px solid black; padding: 2px;">William B Shaw</div> | Digitally signed by William B Shaw<br>Date: 2026.01.09 10:49:06 -05'00' |  |  | Signature | <b>John Rink, GM-PATCO</b> | <div style="border: 1px solid black; padding: 2px;">John D. Rink</div> | Digitally signed by John D. Rink<br>Date: 2026.01.21 14:44:01 -05'00' |  |  | Signature | <b>Jerry S. Sahi, CFO</b> | <div style="border: 1px solid black; padding: 2px;">Jatinder Sahi</div> | Digitally signed by Jatinder Sahi<br>Date: 2026.01.21 15:15:33 -05'00' |  |  | Signature | <b>John T. Hanson, CEO-DRPA/<br/>President-PATCO</b> | <div style="border: 1px solid black; padding: 2px;">John Hanson</div> | Digitally signed by John Hanson<br>Date: 2026.01.21 16:11:19 -05'00' |  |  | Signature |
| <b>Division Director</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <div style="border: 1px solid black; padding: 2px;">William B Shaw</div> | Digitally signed by William B Shaw<br>Date: 2026.01.09 10:49:06 -05'00'       |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
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| <b>John Rink, GM-PATCO</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <div style="border: 1px solid black; padding: 2px;">John D. Rink</div>   | Digitally signed by John D. Rink<br>Date: 2026.01.21 14:44:01 -05'00'         |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
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| <b>Jerry S. Sahi, CFO</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <div style="border: 1px solid black; padding: 2px;">Jatinder Sahi</div>  | Digitally signed by Jatinder Sahi<br>Date: 2026.01.21 15:15:33 -05'00'        |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
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| <b>John T. Hanson, CEO-DRPA/<br/>President-PATCO</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div style="border: 1px solid black; padding: 2px;">John Hanson</div>    | Digitally signed by John Hanson<br>Date: 2026.01.21 16:11:19 -05'00'          |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |
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| Jan, 25 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                          |                                                                               |                          |                                                                          |                                                                         |  |  |           |                            |                                                                        |                                                                       |  |  |           |                           |                                                                         |                                                                        |  |  |           |                                                      |                                                                       |                                                                      |  |  |           |