



NEW JERSEY DEPARTMENT OF
CHILDREN AND FAMILIES

Commissioner's Monthly Report September-23

Christine Beyer
Commissioner

Monthly Report

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Sustainability & Exit Plan Performance as of June 2022

TO BE MAINTAINED Successfully Maintained			
Measure Description	Target	Performance	
Caseloads	Intake Workers Caseload (Local Offices)	95%	97%
	Intake Workers Caseload	90%	96%
	Permanency Workers Caseload (Local Offices)	95%	100%
	Permanency Workers Caseload	95%	100%
	Adoption Workers Caseload (Local Offices)	95%	100%
	Adoption Workers Caseload	95%	98%
	Supervisor/Worker Ratio	95%	100%
	IAIU Investigators Caseload	95%	100%
	Adequacy of DAGs Staffing	100%	98%
	Child Health Units	Met	Met
	Timeliness of Investigation Completion (60 days)	85%	86%
	Timeliness of Investigation Completion (90 days)	95%	95%
Process Measures	IAIU Timeliness of Investigation Completion (60 days)	80%	93%
	Initial Family Team Meetings	80%	94%
	Subsequent FTM within 12 months	80%	82%
	Subsequent FTM after 12 months Reunification Goal	90%	100%
	Subsequent FTM after 12 months Other than Reunification Goal	90%	96%
	Initial Case Plans- for Children Entering Placement	95%	98%
	Timeliness of Current Plans	95%	97%
	Caseworker Contacts with Children – New Placement/Placement Change	93%	97%
	Child Visits with Siblings	85%	91%

TO BE MAINTAINED CONT. Successfully Maintained			
Measure Description	Target	Performance	
Process Measures	Caseworker Contact with Children in Placement	93%	95%
	Parent-Child Visits –weekly	60%	81%
	Parent-Child Visits – biweekly	85%	93%
	Independent Living Assessments	90%	91%
Quality Measures Annually	Educational Needs (CY 2021)	80%	N/A
	Quality of Case Planning and Services	75%	N/A
	Housing (July-December 2020)	95%	93%
	Employment/Education (Jan-Dec 2021)	85%	95%
Outcome Measures Annually	Quality Investigations (February 2022)	85%	81%
	Placing Siblings groups of 2 & 3 (CY 2021)	80%	85%
	Placing Siblings groups of 4 or More (CY 2021)	80%	92%
	Recruitment for Sibling Homes Serving Four or More (Jul-Dec 2021)	Met	Met
	Placement Stability- First 12 Months in Care (CY 2020)	84%	89%
	Placement Stability- Children in Care 13 –24 Months (CY 2019)	88%	97%
	Abuse and Neglect of Children in Foster Care (CY 2021)	0.49%	0.17%
	Repeat Maltreatment In-home (CY 2020)	7.2%	3.1%
	Maltreatment Post-Reunification (CY 2018)	6.9%	3.6%
	Permanency within 12 Months (CY 2020)	42%	33%
	Permanency within 24 Months (CY 2019)	66%	61%
	Permanency within 36 Months (CY 2018)	80%	80%
	Permanency within 48 Months (CY 2017)	86%	90%
	Re-entry to Placement (CY 2019)	9%	10.2%
	Needs Assessment (July - Dec 2021)	Met	Met

FOUNDATIONAL ELEMENTS			
	Data Transparency successfully maintained		✓
	Case Practice Model successfully maintained		✓
	State Central Registry successfully maintained		✓
	Appropriate Placements successfully maintained		✓
	Service Array successfully maintained		✓
	Medical/Behavioral Health Services successfully maintained		✓
	Training successfully maintained		✓
	Flexible Funding successfully maintained		✓
	Resource Family Care Support Rates successfully maintained		✓
	Permanency successfully maintained		✓
	Adoption Practice successfully maintained		✓

TO BE ACHIEVED			
Measure Description	Target	Performance	
Process Measures Monthly	Caseworker Contacts with Family When Goal is Reunification	90%	81%
Quality Measures Annually	Quality of Teaming (CY 2021)	75%	N/A
	Quality of Case Plans (CY 2021)	80%	N/A
	Services to Support Transitions (CY 2021)	80%	N/A



NEW JERSEY DEPARTMENT OF
CHILDREN AND FAMILIES

SUSTAINABILITY AND EXIT PLAN

Key Performance Indicators

On or About July 31st, 2023

"To Be Achieved" Measures					
	Month	¹ Performance	Exit Plan Target	% to Meet Target	
CW Visits with Parent 2x/Month	July '23	59%	90%	-31%	
"To Be Maintained" Measures					
	Month	Performance	Exit Plan Target	% to Meet Target	
Initial FTMs within 45 days	June '23	62%	80%	-18%	
Subsequent FTMs within 12 Months	July '23	75%	80%	-5%	
Subsequent FTMs after 12 Months - Reunification Goal (n=23)	July '23	52%	90%	-38%	
Subsequent FTMs after 12 Months - Other than Reunification Goal	July '23	89%	90%	-1%	
Investigation Timeliness CP&P 60 Days	May '23	82%	85%	-3%	
Investigation Timeliness CP&P 90 Days	May '23	94%	95%	-1%	
Investigation Timeliness IAIU	July '23	76%	80%	-4%	
Initial Case Plans	July '23	83%	95%	-12%	
Ongoing Case Plans	July '23	95%	95%	0%	
Child Visit with Siblings	July '23	80%	85%	-5%	
Parent-Child Weekly Visit ²	July '23	48%	60%	-13%	
Parent-Child Visits Bi-weekly	July '23	58%	85%	-27%	
CW Visits Child Monthly (at placement site) ³	July '23	94%	93%	0%	
CW Visits Child 2x/Month for first 2 Months in Placement	May '23	81%	93%	-12%	
Ind. Living Assessments 14-18 Years Old	July '23	76%	90%	-14%	
Supervisor Worker Ratio	July '23	100%	95%	0%	
Caseloads: IAIU Investigators	July '23	100%	95%	0%	
Caseloads: Intake	July '23	92%	90%	0%	
Caseloads: Permanency	July '23	100%	95%	0%	
Caseloads: Adoption	July '23	100%	95%	0%	
 The blue bar indicates DCF performance in the current month.  The red bar indicates the difference between the current performance and the Exit Plan target.					

¹ Reported performance understates actual performance in some measures because data does not exclude all instances where an event could not occur.

² Compliance for Parent-Child Weekly Visits is calculated based on the average number of children with weekly visits over the average total number of eligible children for weekly visits.

³ Caseworker visits with Children in Placement (all locations) July 2023: **97%**.

DCF At A Glance Dashboard

On or About July 31st, 2023

DCF At a Glance		CSOC ⁴ Quick Facts	
DCF: Total Children Served in the Month¹	66,972	Youth Open with CSOC⁵ (unduplicated count)	39,092
CP&P: Children/Youth Served	27,880	DD Eligible Children (unduplicated count)	13,531
Children Under 18	25,980	MRSS: Dispatches in the month	1,359
OOH Setting (< 18)	2,817	MRSS: Interventions (includes prior dispatches)	2,306
In-Home Setting (< 18)	23,163	Remained in same Living situation	99%
Youth 18-21	1,900		
OOH Setting (>18)	227	Care Management: Children Served	17,890
In-Home Setting (>18)	1,673	OOH Settings : Children Served⁶ (BH, I/DD, and SU)	1,076
FCP: Total Clients Served² (June)	11,899	Behavioral Health Placed out of State	0
DOW: Total Clients Served (June) (Excludes Displaced Homemaker)	4,628	Intellectual /Developmental Disabilities Placed out of State	24
DCF: Families Served in the Month³	19,762		
CP&P	14,275	PerformCare Calls	7,194
FCP (Family Success Centers & Home Visiting) (June)	5,487	<i>DD Related Calls</i>	1,753

CP&P Quick Facts		FCP & DoW Quick Facts ⁸	
Hotline Referrals	14,966	FSCs: Families Served (June)	2,602
CPS Reports	31%	Home Visiting: Families Served (June)	2,885
CWS Referrals	6%	SBYSP: Clients Served (June)	6,412
Number of Human Trafficking Referrals⁷ (July 2023)	4		
Response Timeliness	98%	DV Services: Clients Served (June)	2,629
Monthly Staff Contacts/Children OOH-Placement Site	94%	Residential	16%
Entries to Care	137	Non-Residential	84%
Exits from Care	114		
Subsidized Adoptions/KLG (Includes Subsidized Adoptions and subsidized KLGs)	12,892	SAARC: Clients Served (June)	1,999

¹ Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

² FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

³ Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

⁴ CSOC Children may receive multiple services and are counted multiple times.

⁵ The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

⁶ As of October 2022, the CSOC OOH sections will now include all CSOC Out of Home Treatment Settings (Behavioral Health, Intellectual/Developmentally Disabled, and Substance Use). This includes updating the totals reported, a new 3-year OOH trend report, and a monthly OOH report grouped by similar treatment settings.

⁷ The cumulative number of human trafficking referrals between **November 2013 and July 2023 was 1,319**. This figure could change depending on when the data is extracted.

⁸ FCP quick facts are based on new families for FSCs, but both new and ongoing clients for Home Visiting and SBYSP. DoW quick facts are based on new clients for DV Services, but both new and ongoing clients served for SAARC, Displaced Homemakers and Rape Prevention Education.

Note: OOH Behavioral Health Settings: Children Served - Excludes Youth in Detention Alternatives and Diagnostic Settings.

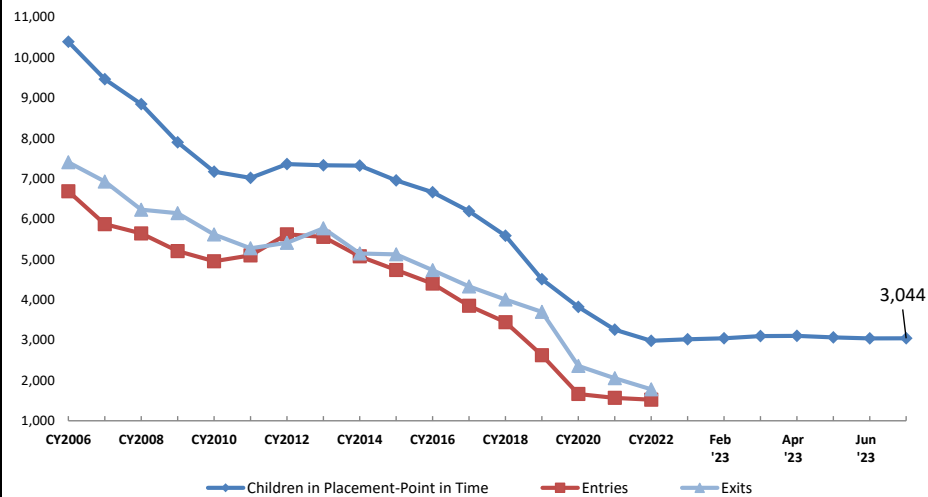
Effective June 2017, All DoW data is reported Monthly except for Residential DV shelters and Unmet Needs Data.

Note: Due to system upgrades within DCF, Displaced Homemaker data will not be available beginning November 2021. DCF will resume reporting on these data after the new systems have been updated with these data.

Section I: Child Protection & Permanency

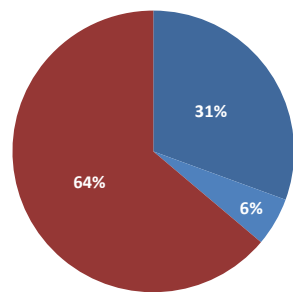
CP&P Quick Facts					
				Jul-23	Δ from Jul '22
Families Under CP&P Supervision				14,275	-10%
Children Under CP&P Supervision				27,880	-10%
Children Receiving CP&P In-Home Services				24,836	-10%
Children in CP&P Out-of-Home Placement					
Resource Family (non-Kin)		44%	1,328	3,044	-2%
Resource Family Kinship		45%	1,375		
Group and Residential		9%	280		
Independent Living		2%	61		
Children Legally Free for Adoption (Excludes TPR Appeals)				486	-9%
Finalized Adoptions to date (CY2023) - As of 07/31/2023				203	-30%
Children in Subsidized Kinship Legal Guardianship				1,244	0%
Children in Subsidized Adoptions				11,648	-6%
Entries to Care				137	23%
Exits from Care				114	-11%

Children in Out-of-Home Placement:
Annual Entries, Exits and Monthly Point in Time Children in Placement



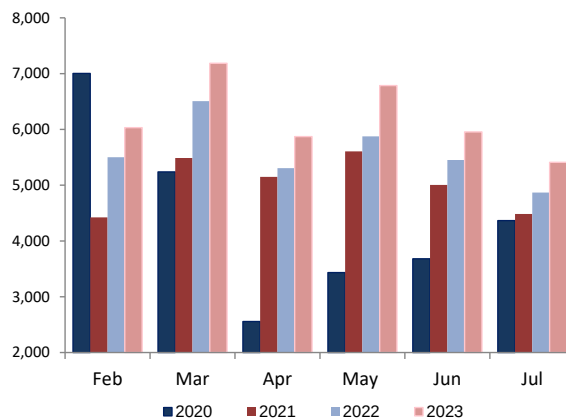
Total SCR Intakes

n = 14,966
July 2023

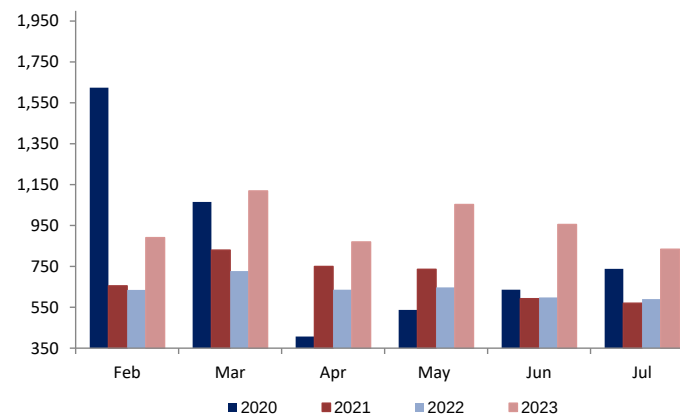


- CPS Reports
- CWS Referrals
- Non CPS/CWS Child Related Calls

CPS & CWS Referrals

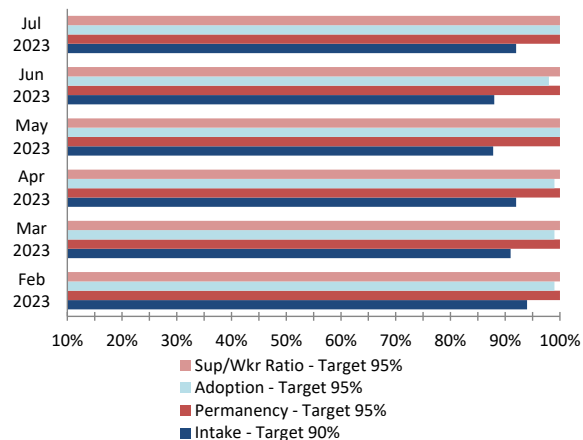


CWS Referrals Assigned to Local Offices

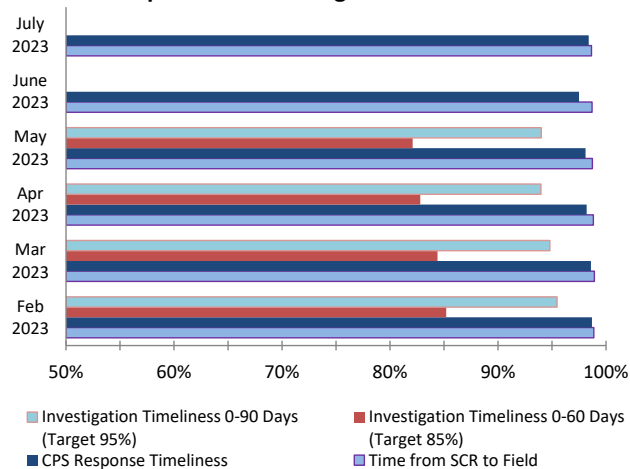


Section I: Child Protection & Permanency

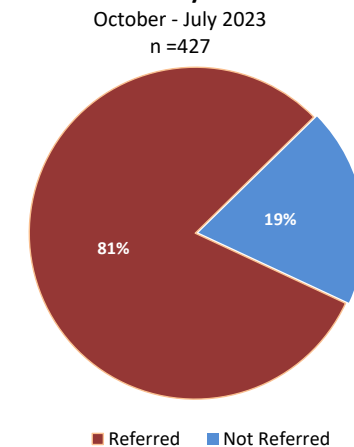
**Caseload Compliance
(Individual Worker Level)**



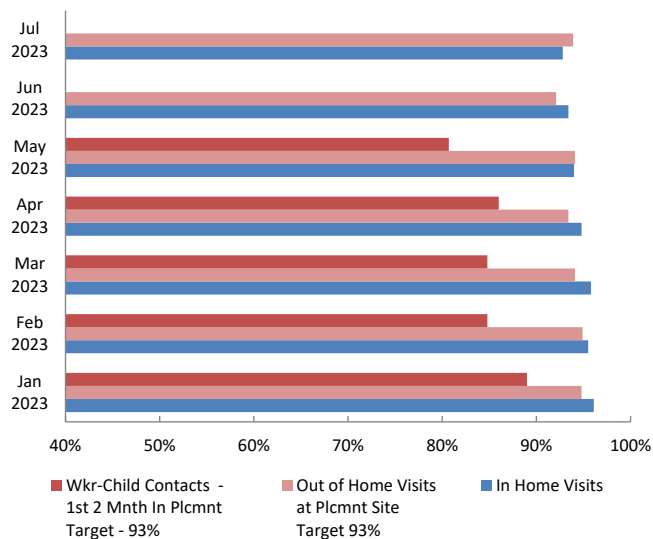
Response and Investigation Timeliness



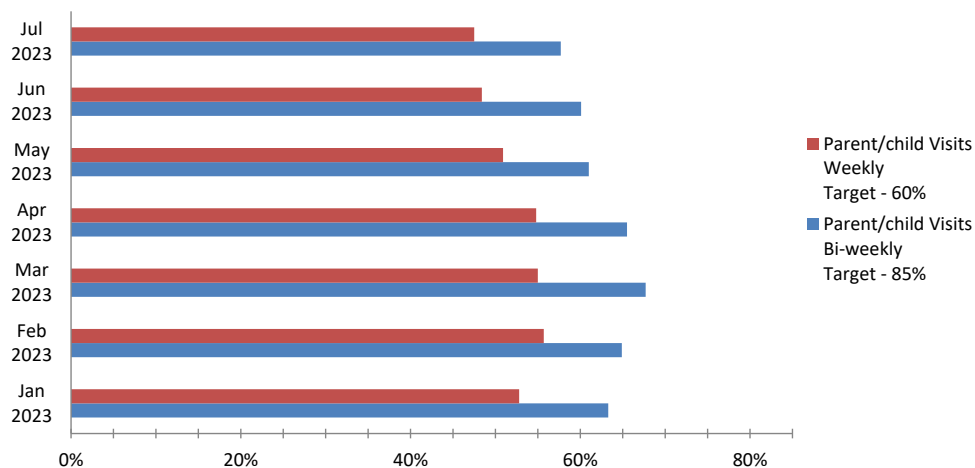
Referrals to Early Intervention



Worker - Child Visits

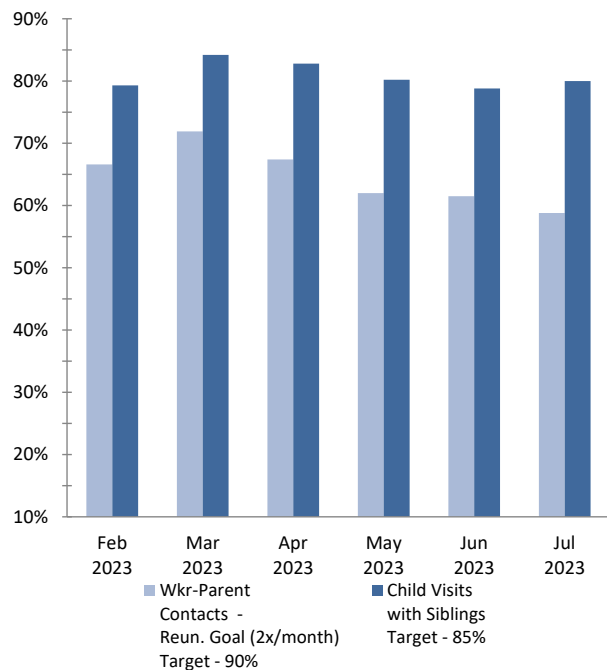


Parent - Child Visits

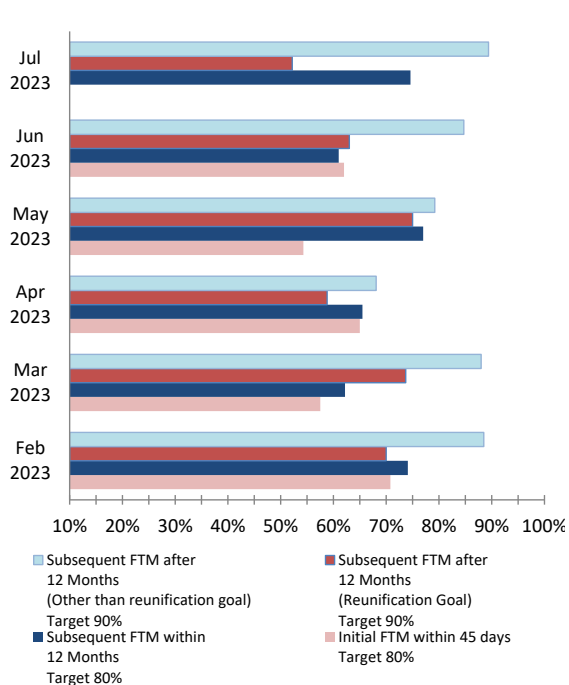


Section I: Child Protection & Permanency

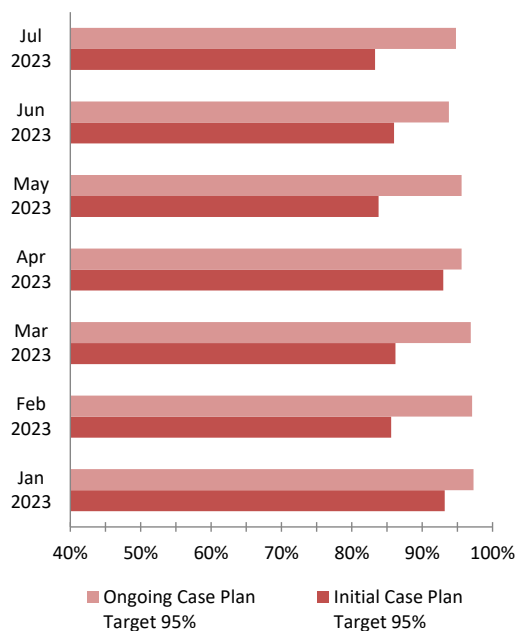
Worker- Parent Visits & Sibling Visits



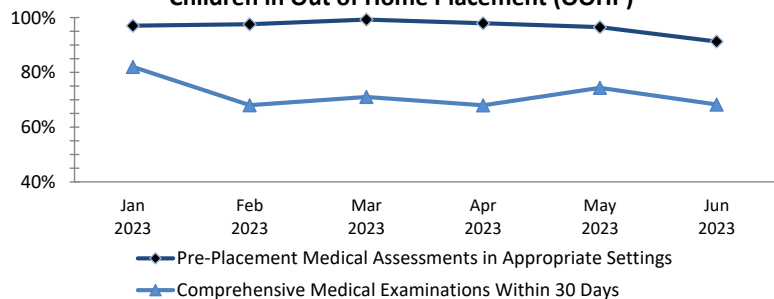
Initial & Subsequent Family Team Meetings



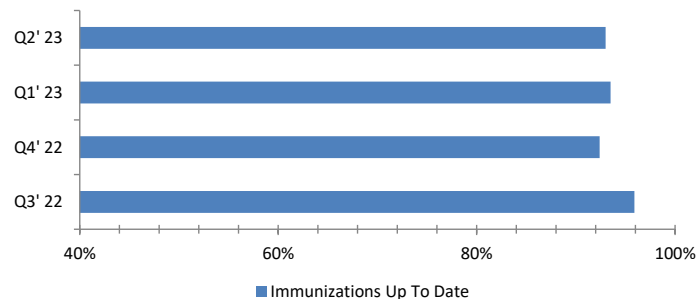
Initial & Ongoing Case Plans



Medical Assessments for
Children in Out of Home Placement (OOHP)



Immunizations for
Children in OOHP



Section II: Adolescent Services

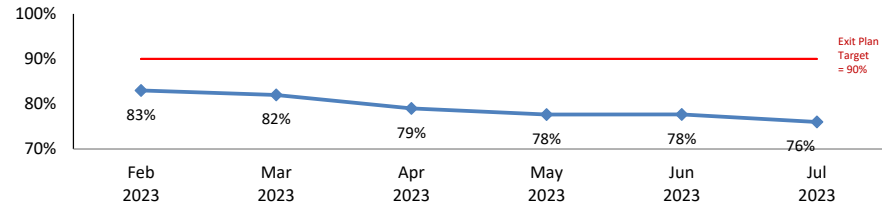
OAS Quick Facts (July 2023)
Youth 18-23

Youth 18-23 years old served by CP&P¹			1,900
Youth served "In Home" living with a parent/relative or living independently²			1,673
Youth served "Out-of-Home"			227
Resource Family (non-Kin)	(38.3%)	87	
Resource Family Kinship	(11.9%)	27	
Congregate Care Setting	(25.6%)	58	
Independent Living	(24.2%)	55	
Youth Receiving Adoption or KLG Subsidy			491

¹ The data includes all 18-21 year olds who are active participants in an open CP&P case as of the end of the month.

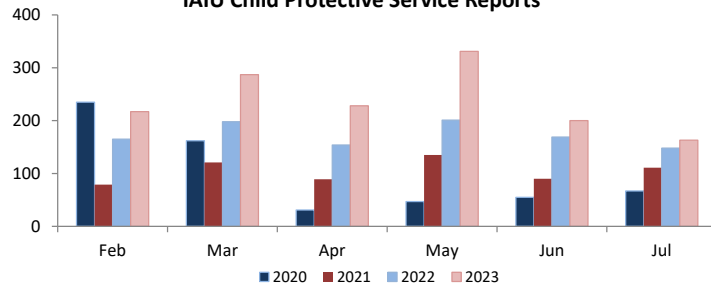
² The terms "out-of-home" and "in-home" may not be appropriate for all 18-21 year olds. Youth identified as "in-home" can either be residing with a parent/relative, or living independently. Any of these youth may be receiving services. These definitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningful categories for 18-21 year olds 1) Youth in a formal out-of-home placement setting, 2) Youth that achieved permanency, and 3) Youth that never achieved permanency.

Completed Independent Living Assessments
of Youth Ages 14-18 years



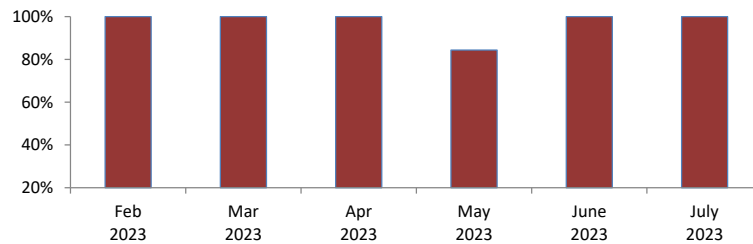
Section III: Institutional Abuse Investigation Unit

IAIU Child Protective Service Reports

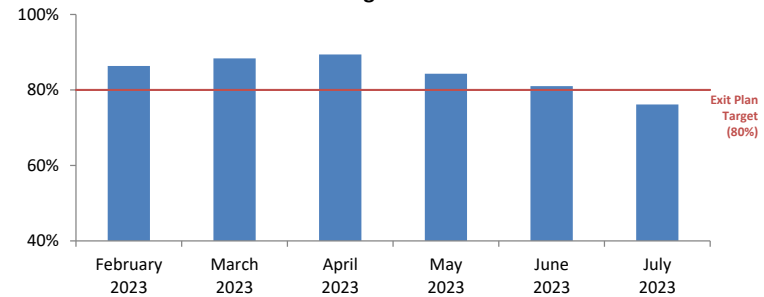


IAIU Caseload Report
Statewide

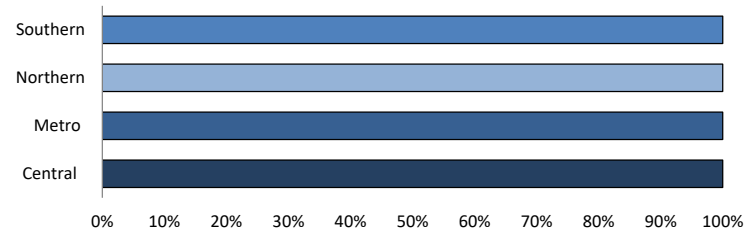
No more than 8 new investigations and 12 cases/month



IAIU Investigation Timeliness



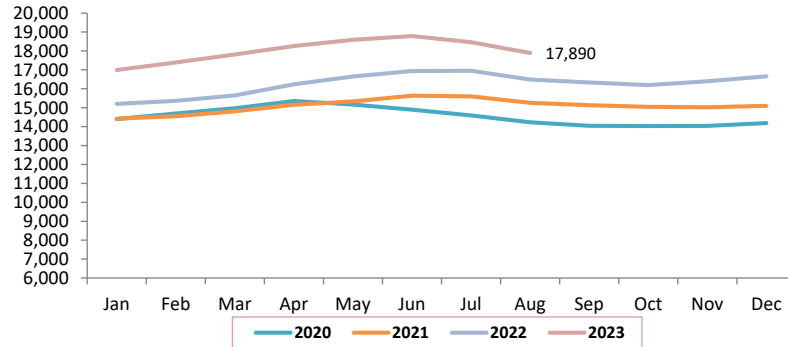
IAIU Caseload Report by Region
July 2023



Section IV: Children's System of Care

Children in Care Management

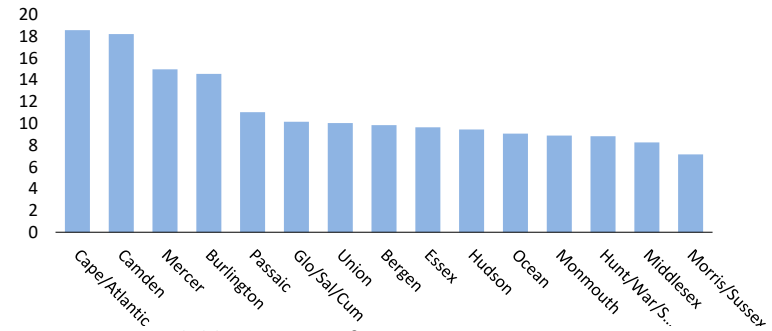
August 2023



Rate of Children in Care Management by Service Area

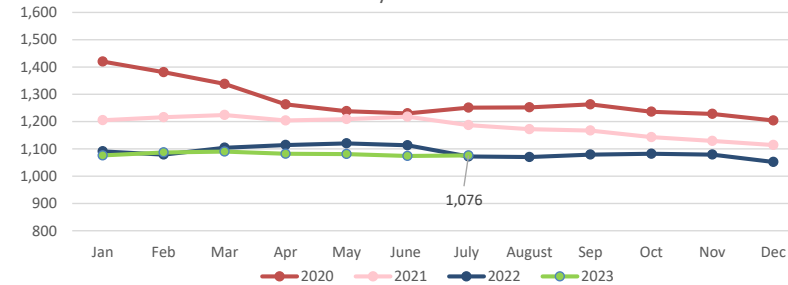
August 2023

n=17,890



Children in Out of Home Treatment Settings

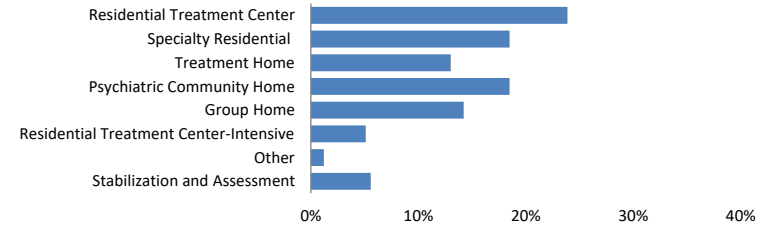
July 2023



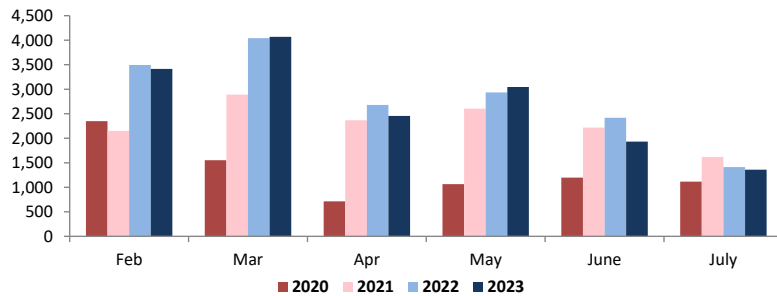
Children in Out-of-Home Treatment Settings

July 2023

n= 1,076

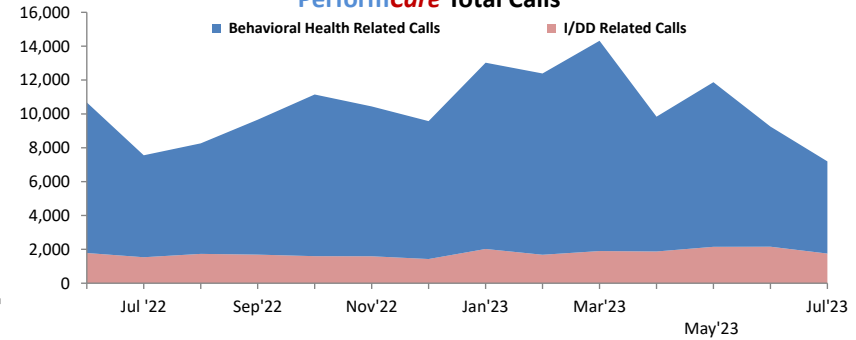


Mobile Response Stabilization Services (MRSS) Dispatched



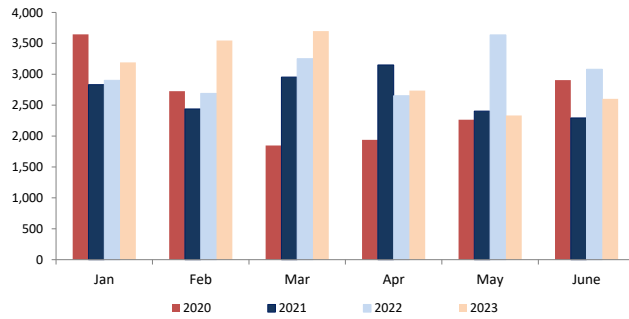
PerformCare Total Calls

Behavioral Health Related Calls I/DD Related Calls

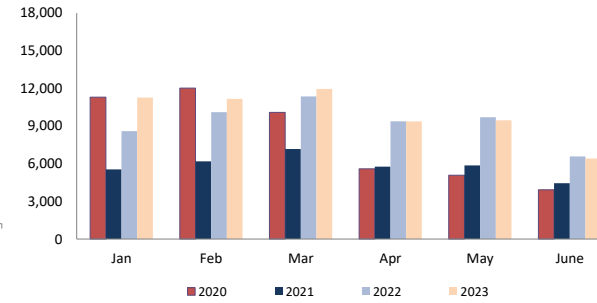


Section V: Family & Community Partnerships

Family Success Centers - Families Served

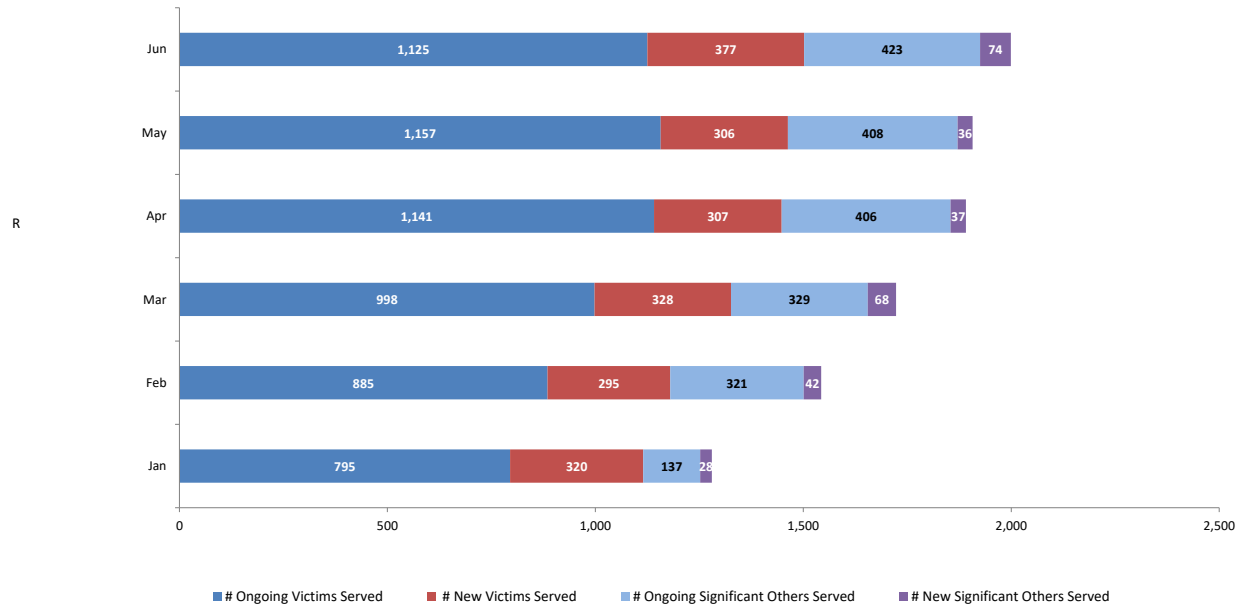


School-Based Youth Services Programs -
New and Ongoing Clients Served



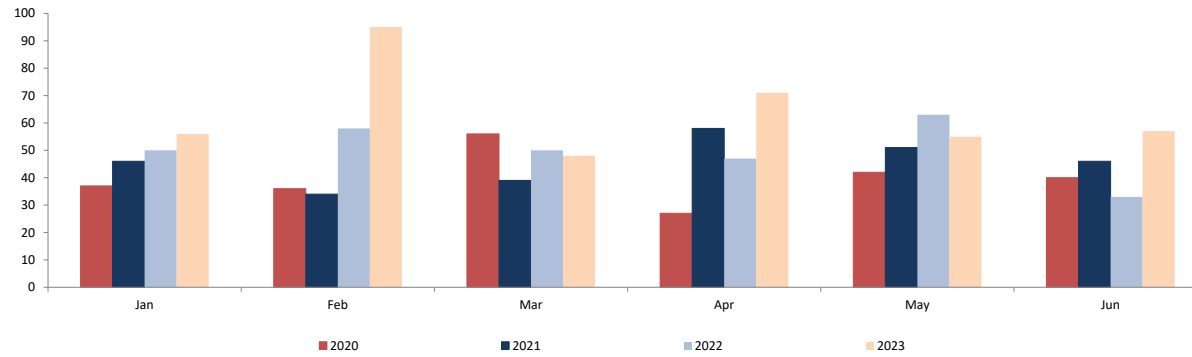
Section VI: Division on Women

Sexual Assault, Abuse and Rape Care Programs (SAARC)

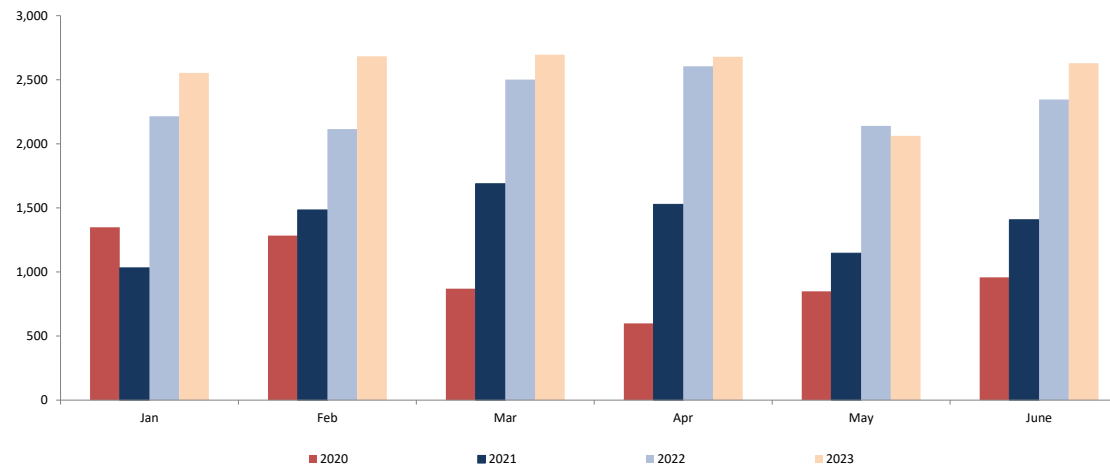


Section VI: Division on Women

**Residential Domestic Violence Programs:
Victims' Average Length of Stay (days)**



**Domestic Violence Services - Adults and Children
Admitted to Residential and Non-Residential Services
Total New Clients**



Worker and Office Caseads by Worker Type and by Local Office - July 2023

Local Office	Met Target		< 70% of workers in compliance			
	¹ Intake		² Permanency		³ Adoption	
	Worker Compliance	Office Compliant? Yes/No	Worker Compliance	Office Compliant? Yes/No	Worker Compliance	Office Compliant? Yes/No
Atlantic East	100%	Yes	100%	Yes	100%	Yes
Atlantic West	86%	No	100%	Yes	100%	Yes
Bergen Central	100%	Yes	100%	Yes	100%	Yes
Bergen South	100%	Yes	100%	Yes	100%	Yes
Burlington East	100%	Yes	100%	Yes	100%	Yes
Burlington West	100%	Yes	100%	Yes	100%	Yes
Camden Central	68%	No	100%	Yes	100%	Yes
Camden East	81%	No	100%	Yes	100%	Yes
Camden North	67%	No	100%	Yes	100%	Yes
Camden South	83%	No	100%	Yes	100%	Yes
Cape May	100%	Yes	100%	Yes	100%	Yes
Cumberland East	44%	No	100%	Yes	100%	Yes
Cumberland West	81%	No	100%	Yes	100%	Yes
Essex Central	100%	Yes	100%	Yes	100%	Yes
Essex North	100%	Yes	100%	Yes	100%	Yes
Essex South	100%	Yes	100%	Yes	100%	Yes
Gloucester East	100%	Yes	100%	Yes	100%	Yes
Gloucester West	80%	No	100%	Yes	100%	Yes
Hudson Central	100%	Yes	100%	Yes	100%	Yes
Hudson North	93%	Yes	100%	Yes	100%	Yes
Hudson South	94%	Yes	100%	Yes	100%	Yes
Hudson West	100%	Yes	100%	Yes	100%	Yes
Hunterdon	100%	Yes	100%	Yes	100%	Yes
Mercer North	94%	Yes	100%	Yes	100%	Yes
Mercer South	100%	Yes	100%	Yes	100%	Yes
Middlesex Central	80%	No	100%	Yes	100%	Yes
Middlesex Coastal	83%	No	96%	Yes	100%	Yes
Middlesex West	92%	Yes	100%	Yes	100%	Yes
Monmouth North	100%	Yes	100%	Yes	100%	Yes
Monmouth South	100%	Yes	100%	Yes	100%	Yes
Morris East	93%	Yes	100%	Yes	100%	Yes
Morris West	88%	No	100%	Yes	100%	Yes
Newark Center City	100%	Yes	100%	Yes	100%	Yes
Newark Northeast	100%	Yes	100%	Yes	100%	Yes
Newark South	100%	Yes	100%	Yes	100%	Yes
Ocean North	94%	Yes	100%	Yes	100%	Yes
Ocean South	97%	Yes	100%	Yes	100%	Yes
Passaic Central	100%	Yes	100%	Yes	100%	Yes
Passaic North	79%	No	100%	Yes	100%	Yes
Salem	83%	No	100%	Yes	100%	Yes
Somerset	100%	Yes	100%	Yes	100%	Yes
Sussex	93%	Yes	100%	Yes	100%	Yes
Union Central	100%	Yes	100%	Yes	100%	Yes
Union East	95%	Yes	100%	Yes	100%	Yes
Union West	71%	No	100%	Yes	100%	Yes
Warren	100%	Yes	100%	Yes	100%	Yes
Statewide⁴	92%	Yes	100%	Yes	100%	Yes

1 Intake

- Intake worker compliance: % of workers with no more than 8 new intakes in the month, no more than 12 Primary families and no more than a total of 14 families. Target=90%
- Office Compliance: % of offices that meet the casead standards of no more than 8 new intakes and 12 total families. Target = 95%

2 Permanency

- Permanency worker compliance: % of workers who meet the caseload standards of no more than 15 families and 10 children in placement. Target = 95%
- Office Compliance: % of offices that meet the casead standards of no more than 15 families and 10 children in placement. Target = 95%

3 Adoption

- Adoption worker compliance: % of adoption workers who meet the caseload standards of 15 or fewer children. Target = 95%
- Office Compliance: % of offices that meet the casead standards of 15 or fewer children. Target = 95%
- Offices with blank data do not carry adoption caseads, however adoption cases in those offices are handled by other offices in that area.

4 Statewide

- Performance is based on total workers in compliance for the month, not an average. Percentages are rounded to the whole number.

CP&P Key Performance Indicators by Local Office - 6 Months View

Met Target	Within 10% of Meeting Target					< 60% of Final Target								
Local Office	Measure 6	Measure 9	Measure 10	Measure 13	Measure 14	Measure 16	Measure 17	Measure 18	Measure 19	Measure 22	Measure 28	Measure 29	Measure 30	Measure 31
Atlantic East	99%	96%	94%	89%	95%	72%	77%	100%	95%	100%	54%	44%	63%	82%
Atlantic West	100%	100%	96%	84%	97%	87%	100%	100%	100%	100%	78%	52%	76%	55%
Bergen Central	100%	89%	99%	94%	98%	67%	25%		100%	86%	69%	56%	90%	86%
Bergen South	91%	88%	97%	93%	97%	55%	73%	100%	100%	88%	65%	59%	69%	80%
Burlington East	100%	89%	94%	86%	96%	47%	43%	17%	100%	97%	68%	45%	66%	86%
Burlington West	98%	89%	96%	78%	95%	46%	0%	0%	63%	85%	56%	42%	56%	75%
Camden Central	97%	82%	93%	86%	95%	84%	55%	100%	100%	83%	61%	47%	67%	76%
Camden East	96%	84%	92%	60%	86%	46%	79%	100%	100%	94%	65%	59%	68%	74%
Camden North	98%	95%	98%	79%	93%	68%	71%	50%	75%	100%	53%	42%	57%	98%
Camden South	88%	95%	95%	77%	94%	61%	100%	0%	71%	86%	61%	50%	60%	89%
Cape May	100%	81%	97%	86%	94%	88%	89%	0%	89%	100%	85%	65%	83%	89%
Cumberland East	100%	100%	94%	76%	90%	100%	100%	100%	100%	100%	74%	35%	49%	72%
Cumberland West	100%	72%	94%	68%	97%	75%	86%	100%	100%	92%	68%	33%	44%	86%
Essex Central	100%	94%	89%	87%	96%	69%	38%		50%	100%	81%	26%	50%	95%
Essex North	61%	75%	98%	87%	95%	38%	75%	0%	0%	89%	52%	58%	45%	84%
Essex South	100%	100%	96%	96%	98%	100%	78%	100%	100%	92%	63%	41%	63%	74%
Gloucester East	95%	100%	93%	93%	98%	75%	85%	100%	100%	88%	59%	61%	67%	86%
Gloucester West	95%	100%	97%	77%	91%	76%	9%	100%	87%	97%	62%	50%	70%	93%
Hudson Central	91%	75%	97%	83%	90%	42%	62%	80%	85%	86%	72%	50%	59%	81%
Hudson North	100%	89%	94%	92%	97%	63%	60%	67%	83%	100%	67%	36%	63%	66%
Hudson South	96%	86%	97%	73%	89%	33%	50%		100%	100%	70%	56%	64%	91%
Hudson West	93%	95%	97%	93%	98%	92%	100%		100%	90%	83%	72%	90%	80%
Hunterdon	100%	0%	97%	90%	98%	100%	50%		0%	100%	80%	100%	80%	100%
Mercer North	87%	47%	88%	71%	88%	38%	44%	0%	80%	62%	42%	39%	51%	70%
Mercer South	89%	43%	92%	80%	94%	57%	25%	17%	55%	82%	28%	42%	51%	78%
Middlesex Central	68%	64%	98%	66%	90%	50%	0%	0%	70%	56%	37%	41%	53%	53%
Middlesex Coastal	94%	91%	91%	83%	94%	31%	36%	0%	33%	77%	71%	53%	65%	68%
Middlesex West	100%	88%	93%	80%	95%	25%	18%	0%	18%	100%	51%	41%	65%	85%
Monmouth North	100%	100%	97%	100%	100%	86%	80%	60%	100%	100%	71%	54%	69%	83%
Monmouth South	93%	75%	97%	97%	99%	61%	88%	50%	100%	94%	73%	49%	61%	83%
Morris East	100%	93%	99%	92%	97%	79%	100%		100%	100%	79%	43%	51%	0%
Morris West	100%	90%	96%	78%	94%	67%	71%		100%	100%	80%	33%	58%	100%
Newark Center City	88%	100%	98%	88%	97%	100%	100%	80%	77%	100%	68%	57%	58%	78%
Newark Northeast	100%	100%	96%	89%	94%	64%	75%	100%	100%	100%	50%	34%	57%	90%
Newark South	100%	100%	98%	92%	97%	75%	100%	100%	100%	94%	77%	54%	71%	90%
Ocean North	95%	100%	95%	94%	98%	59%	92%	0%	73%	100%	69%	32%	46%	88%
Ocean South	94%	88%	90%	90%	96%	70%	86%	100%	40%	96%	69%	48%	69%	73%
Passaic Central	96%	100%	96%	94%	99%	100%	100%	100%	100%	100%	80%	37%	63%	92%
Passaic North	99%	88%	94%	91%	97%	100%	93%	100%	100%	100%	75%	48%	64%	86%
Salem	100%	96%	98%	61%	91%	80%	71%	100%	100%	100%	78%	63%	75%	86%
Somerset	100%	67%	88%	87%	97%	25%	43%		100%	75%	35%	43%	71%	53%
Sussex	100%	100%	95%	96%	98%	86%	50%		100%	100%	69%	49%	68%	100%
Union Central	96%	100%	92%	79%	93%	100%	90%	100%	100%	100%	78%	62%	74%	86%
Union East	89%	100%	95%	76%	93%	46%	60%	100%	44%	94%	76%	53%	59%	84%
Union West	100%	82%	92%	67%	87%	31%	80%	0%	60%	81%	70%	60%	66%	77%
Warren	100%	72%	85%	68%	89%	44%	50%		25%	83%	59%	27%	37%	81%
Statewide	96%	87%	94%	84%	95%	66%	69%	65%	82%	91%	65%	48%	63%	81%

Blank cells mean that the office did not have any children eligible for that measure during that period.

Measure #	Description of the Measure	Final Target	Time Period Analyzed
M# 6	Ongoing Case Plans	95%	February 23 - July 23
M# 9	Caseworker Visits with Children 2x/Month in 1st & 2nd Months of placement	93%	December 22 - May 23
M# 10	Monthly Caseworker Visits with Children at child's placement site	93%	February 23 - July 23
M# 13	Investigation Completion within 60 days	85%	December 22 - May 23
M# 14	Investigation Completion within 90 days	95%	December 22 - May 23
M# 16	Initial Family Team Meeting (FTMs) within 45 days of Child Removal	80%	January 23 - June 23
M# 17	3 Subsequent FTMs within 12 Months of Child Removal	80%	February 23 - July 23
M# 18	3 Subsequent FTMs after 12 Months in Placement - Reunification Goal	90%	February 23 - July 23
M# 19	2 Subsequent FTMs after 12 Months in Placement - Non - Reunification Goal	90%	February 23 - July 23
M# 22	Initial Case Plans within 30 Days of Child Removal	95%	February 23 - July 23
M# 28	Caseworker visits Parent 2x/Month	90%	February 23 - July 23
M# 29	Weekly Parent/Child Visits - Average weekly visits for 6 weeks.	60%	6/24/2023 - 7/29/2023
M# 30	Bi-weekly Parent-Child Visits	85%	February 23 - July 23
M#31	Sibling Visits	85%	February 23 - July 23