DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

Wednesday, January 19, 2022
9:00 a.m.

One Port Center

Board Room/Zoom

Camden, NJ

John T. Hanson, Chief Executive Officer

STEWARDSHIP. SERVICE. COMMUNITY.

DRPA BOARD

DELAWARE RIVER PORT AUTHORITY
BOARD MEETING

Wednesday, January 19, 2022 at 9:00 a.m.
One Port Center
2 Riverside Drive
Camden, New Jersey

ORDER OF BUSINESS

1. Roll Call

2. Public Comment

3. Report of the CEO

4. Report of the CFO

5. Third Quarter 2021 Financial Statements and Footnotes.

6. Approval of December 8, 2021 Board Meeting Minutes.

7. Monthly List of Previously Approved Payments – November and December 2021

8. Monthly List of Previously Approved Purchase Orders and Contracts – December 2021

9. Approval of Operations & Maintenance Committee Meeting Minutes – January 4, 2022

10. Adopt Resolutions Approved by Operations & Maintenance Committee – January 4, 2022

DRPA-22-002	Construction Monitoring Services for Contract No. 12-J, Re-Opening of Franklin Square.
DRPA-22-003	Capital Project Contract Modifications.
DRPA-22-004	Ten (10) 2022 Dodge Charger Police Vehicles.
DRPA-22-005	Two (2) 2023 Ford F-750 Diesel Crew Cab.
DRPA-22-006	One (1) 2022 Wheel Loader.
DRPA-22-007	Fuel Contract for DRPA and PATCO.
DRPA-22-008	2022 Charity Event Bridge Closures at the BFB & CBB.

11. Approval of Labor Committee Meeting Minutes – January 4, 2022

12. Adopt Resolutions Approved by Labor Committee – January 4, 2022

DRPA-22-001 Qualified Law Firms to Provide Legal Services to DRPA and PATCO.

13. Approval of Finance Committee Meeting Minutes – January 5, 2022

14. Adopt Resolutions Approved by Finance Committee – January 5, 2022

DRPA-22-009 Renewal of Agreement for 10th Street & Packer Avenue Parking Lot.

15. Citizens Advisory Report

16. Unfinished Business

17. New Business

DRPA-22-010 Consideration of Pending DRPA Contracts.
(Between $25,000 and $100,000)

18. Adjournment

CEO REPORT

STEWARDSHIP. SERVICE. COMMUNITY.

Report of the Chief Executive Officer

January 19, 2022

Board of Commissioners
Delaware River Port Authority of Pennsylvania and New Jersey
One Port Center
2 Riverside Drive
Camden, New Jersey 08101-1949

To the Commissioners:

The following is a summary of recent DRPA activities. The appropriate reports are attached.

AROUND THE AUTHORITY

100th Anniversary of Ben Franklin Bridge Start of Construction

On January 6, 1922, an official groundbreaking event with Pennsylvania Governor William Sproul and New Jersey Governor Edward Edwards was held to mark the start of construction of the Delaware River Bridge, which would later be renamed the Ben Franklin Bridge. Four years later, in 1926, the bridge would open to traffic and become a vital transportation link and iconic landmark, which carries more than 30 million vehicles today.

Follow-up News:
The Successful Inaugural DRPA/PATCO Virtual Health Fair

As previously reported, the first DRPA/PATCO Virtual Health Fair occurred on October 20 and 21. For those employees who did not have the opportunity to participate on those days, we provided the link to the fair website from October 25, 2021 to November 30, 2021.

we care
health fair

Employees who tuned in during this extended time could view the recordings of the below nine (9) live event presentations by experts in their field with the exception of the proprietary mock teen bedroom. Spouses and dependents could also tune in for these valuable recorded health events. The recorded events included:

- “Parenting on your Feet”
- “Preventing Cancer, Diabetes & Heart Disease”
- “Cooking Demonstration” (three (3) healthy autumnal recipes)
- “Chronic Inflammation – What is it and How to Reduce your Risk”
- “The Trouble with Alcohol”
- “Bike Tune-up Workshop” (for riders of all levels)
- “Cannabis It’s Complicated (esp. For Kids!)”
- “Healthy Thinking”
- “Mindfulness”

Along with the nine (9) wellness presentations, employees could visit the following vendor’s virtual exhibit booths until November 30 and see the resources they provided:

- AmeriHealth of NJ
- Delta Dental

- Vision Benefits of America
- Symetra Insurance
- Cooper Employee Assistance Program (EAP)
- Police & Fire Federal Credit Union
- First Harvest Credit Union
- Aflac
- VOYA
- HRS Retirement Ready
- Benefits Administration Department

The total statistics for the virtual health fair include:

- On October 20 and 21, 2021, we had 70 on-site registrations, 556-page views of the website, 10 individual appointments with vendors, and 138 live event attendees.
- From October 25, 2021 – November 30, 2021, we had an additional 58 viewers and visitors who visited the virtual health fair website to view the previously recorded trainings.
- A total of 15 % (128) of DRPA and PATCO employees (856) participated in the virtual health fair. We are encouraged by this data metric, as this was our first time ever offering a virtual health fair.
- We are in the process of preparing a brief survey to get feedback from employees. We will use that feedback to improve future in-person and virtual health fair offerings.

SERVICE

DRPA Commissioner Angelina Perryman Named to National Associated General Contractors Leadership Council Steering Committee

Commissioner Angelina Perryman

I am pleased to announce Commissioner Angelina Perryman was recently named to the Associated General Contractors of America Leadership Council Steering Committee.

The Associated General Contractors of America (AGC) is the leading association for the construction industry. AGC represents more than 27,000 firms, including over 6,500 of America's leading general contractors and over 9,000 specialty-contracting firms. Their steering committee serves as a conduit for participants to network, exchange ideas about work and the industry, and serve local communities and continuing education, including professional development and leadership skills.

On behalf of the staff of DRPA and PATCO, I offer our congratulations!

COMMUNITY

OBD&EO Memberships

As part of our ongoing vendor diversity efforts and in accordance with the shared values of *Diversity & Inclusion*, and *Community Stewardship*, the Office of Business Development & Equal Opportunity (OBD&EO) has committed to another year of partnerships with local community groups. These partnerships afford staff networking opportunities with local MBE/WBE business owners and provide resources that will continue to allow us to grow our programs. These partnerships also provide us with invaluable opportunities to provide the members of these organizations with upcoming opportunities to do business with DRPA and PATCO, and information about how to connect with key staff members.

The DRPA has renewed council/non-profit level memberships with:

- The Women's Business Enterprise Council of PA – NJ - DE (WBEC East);
- The African American Chamber of Commerce of New Jersey;
- The Greater Philadelphia Hispanic Chamber of Commerce;
- The Eastern Minority Supplier Development Council (EMSDC); and
- The Statewide Hispanic Chamber of Commerce of New Jersey.

Ben Franklin Bridge Special Lightings

As part of our community stewardship with regional tristate non-profits (PA, NJ & DE), we are pleased to provide special lighting on the Benjamin Franklin Bridge during January for the following occasions:

- **January 1:** Rainbow for New Year's Day
- **January 15 & 16:** Green for the Philadelphia Eagles
- **January 17:** Red, white & blue for Martin Luther King Jr. Day

For a list of Bridge and Finance actions, see Attachment 1
For a list of Personnel Actions, see Attachment 2
For a list of Contracts and Purchases, see Attachment 3
For the Affirmative Action Report, see Attachment 4
For a list of Legal Statistics, see Attachment 5

PATCO

For PATCO Ridership and Financial Information,
See the General Manager's Report in the PATCO section
Attached are reports from the appropriate departments.

Respectfully Submitted,

John T. Hanson

John T. Hanson
Chief Executive Officer

REPORT OF THE CHIEF EXECUTIVE OFFICER

ATTACHMENT 1

BRIDGE AND FINANCE

Activity for the Month of December 2021

Calls for Service: 3,556 **Total Arrests:** 31 **Adults:** 31 **Juv.:** **CDS Arrests:** **DWI Arrests:** 4

Arrests: **CBB:** **BFB:** 8 **PATCO:** 16 **BRB:** 1 **WWB:**6 **Arrests NJ:** 25 **Arrests PA:** 6

Reportable Accidents: **CBB:** 2 **BFB:** 9 **PATCO:** 2 **BRB:** 4 **WWB:**8

Non Reportable Accidents: **CBB:** 4 **BFB:** 9 **PATCO:** 4 **BRB:** 2 **WWB:**13

Accident with Injuries: **CBB:** 2 **BFB:** 3 **PATCO:** 0 **BRB:** 1 **WWB:**2

Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup	41	242	184	68	241	776
35X Motorist/Patron Aid	34	78	189	51	91	443
25 Escort	192	53		11	142	398
86 Removal		15	305	1		321
47 Disabled MV	45	75	3	43	109	275
33 MV Stop	19	36	1	51	143	250
46 Construction/Trades Backup	32	95	2	11	69	209
96 Slow Traffic	25	93		25	20	163
79 Roadway Hazard/Station Hazard	15	21	16	17	19	88
90 Other PD Assist	3	8	34	2	23	70
84 Check On Subject Well-being	1	9	54	2	3	69
90M OPDA Medical		2	51		1	54
25EZ Easy Pass Redirect		4			46	50
78X Toll Evasion/TOS	5	13	9	3	1	31
17X Open/Secured Property		20	6		1	27
29 Alarm Activation		3	16	1	1	21
341F Property Found		1	16		1	18
25X Insufficient Funds			1		16	17
91R Ped in Road/Tolls		8		2	6	16
71 Fight/Disturbance		1	11	2	2	16
56 Med Emerg/Injury Report	1	3	9		1	14
17P Permit Premises Entry		14				14
38 Transport Courtesy		4	5	1	3	13
65 Vandalism/Criminal Mischief		1	10		1	12
341L Property Lost		1	11			12
12 Suspicious Person/Activity/Event		4	8			12
91 Ped Investigation/Stop			11			11
8 911 Hang Up/Mis-Dial	1	1	8		1	11

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Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
101 BOLO	1	4	1	1	4	11
52 Erratic Driver/Unfit Motorist	2	2		3	3	10
25T Fare Problem			9		1	10
78 Toll Dispute	1	6		1	1	9
310 Bridge Damage/PATCO Damage		3	1		4	8
101S BOLO Suicidal	1	3	1	1	2	8
83 Counterfeit		4			3	7
88X Parking Viol./Compl.			6			6
81 General Complaint			5			5
12U Unattended Package		1	4			5
97 Traffic Pattern Adjust	1	2			1	4
87 Trespassing		3	1			4
70 Animal Complaint			3		1	4
64 Larceny/Theft			4			4
56S Slip/Fall			4			4
98 Panhandling/Soliciting			2		1	3
79X Debris Strike	1				2	3
77 Domestic			3			3
56X Drug Overdose			2		1	3
53 Abandoned Vehicle	1				2	3
74 Suicide Attempt		2				2
67 EDP (Emotionally Disturbed Person)			2			2
34 Suspicious Vehicle		1	1			2
29E Elevator Alarm			2			2
20 Stolen/Recovered Vehicle		2				2
91T Ped in Tracks			1			1
85X Assault			1			1
76 Missing Person			1			1

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Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
71X Harassment/Threats			1			1
71R Road Rage	1					1
65X Lewdness			1			1
65U Urinating/Defecating			1			1
62 Sex Offense			1			1
60 Stolen Check/Wanted		1				1
313 Complaint Against Police		1				1
312 Complaint Against DRPA/PATCO			1			1
25R Revenue Escort		1				1
11 Fire			1			1
101L LOJACK Hit					1	1

Total CFS Activity For 2021

Calls for Service: 58,453 **Total Arrests:** 500 **Adults:** 497 **Juv.:** 3 **CDS Arrests:** 13 **DWI Arrests:** 89

Arrests: CBB: 4 BFB: 93 PATCO: 314 BRB: 22 WWB:67 Arrests NJ: 422 Arrests PA: 78

Reportable Accidents: CBB: 52 BFB: 147 PATCO: 15 BRB: 27 WWB:214

Non Reportable Accidents: CBB: 47 BFB: 164 PATCO: 27 BRB: 20 WWB:221

Accident with Injuries: CBB: 15 BFB: 56 PATCO: 0 BRB: 9 WWB:67

Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup	803	4,551	2,763	1,229	4,802	14,148
35X Motorist/Patron Aid	531	1,230	3,068	864	1,480	7,173
33 MV Stop	530	1,353	149	1,287	3,654	6,973
25 Escort	2,762	869	8	187	1,556	5,382
96 Slow Traffic	480	2,429	2	626	951	4,488
86 Removal	2	466	3,479	3	37	3,987
47 Disabled MV	455	834	26	487	1,618	3,420
46 Construction/Trades Backup	503	648	35	185	1,660	3,031
90 Other PD Assist	97	226	509	66	257	1,155
84 Check On Subject Well-being	15	149	710	35	101	1,010
79 Roadway Hazard/Station Hazard	142	240	90	188	289	949
90M OPDA Medical	2	56	545	2	4	609
91 Ped Investigation/Stop	2	14	443	4	7	470
25EZ Easy Pass Redirect	15	48		3	349	415
88X Parking Viol./Compl.		8	331		14	353
17X Open/Secured Property	4	248	62	18	10	342
25X Insufficient Funds	6	16	66	2	243	333
12 Suspicious Person/Activity/Event	8	68	160	17	49	302
78X Toll Evasion/TOS	25	109	71	14	25	244
17P Permit Premises Entry		193	2	23	1	219
91R Ped in Road/Tolls	22	106	2	26	62	218
341F Property Found		20	180	5	4	209
56 Med Emerg/Injury Report	7	39	131	8	16	201
29 Alarm Activation	1	28	157	5	5	196
25T Fare Problem	2	5	144		11	162
38 Transport Courtesy	10	35	66	17	34	162
33C CV Stop	1	24		4	133	162
8 911 Hang Up/Mis-Dial	2	18	113	2	2	137

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Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
71 Fight/Disturbance		14	109	5	3	131
310 Bridge Damage/PATCO Damage	19	41	22	9	35	126
101 BOLO	18	41	30	4	24	117
65 Vandalism/Criminal Mischief		37	67	3	3	110
341L Property Lost		6	99	1	1	107
78 Toll Dispute	22	48		6	22	98
52 Erratic Driver/Unfit Motorist	16	21	1	14	42	94
79X Debris Strike	14	16		13	29	72
81 General Complaint		10	54	2	4	70
101S BOLO Suicidal	8	43	4	2	10	67
67 EDP (Emotionally Disturbed Person)		20	42			62
87 Trespassing	2	13	28	6	5	54
70 Animal Complaint	1	6	18	8	13	46
64 Larceny/Theft		2	44		1	47
83 Counterfeit	4	20		3	19	46
12U Unattended Package		3	39	1		43
74 Suicide Attempt	4	26	3	3	6	42
53 Abandoned Vehicle	4	11	9	2	15	41
97 Traffic Pattern Adjust	2	19		2	15	38
69 Juvenile Complaint		1	29		2	32
71X Harassment/Threats		2	26		1	29
98 Panhandling/Soliciting		3	21		2	26
65X Lewdness		1	24			25
56X Drug Overdose		1	19		4	24
20 Stolen/Recovered Vehicle		7	11		6	24
11 Fire		4	12	1	6	23
65U Urinating/Defecating			21			21
34 Suspicious Vehicle	1	3	12		5	21

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Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
101L LOJACK Hit		10		2	8	20
56S Slip/Fall		1	18			19
14 Intoxicated Subject	2	5	9	1	2	19
91T Ped in Tracks			18			18
25R Revenue Escort		7	1		10	18
77 Domestic		4	8	2	3	17
313 Complaint Against Police		7	5	1	1	14
85X Assault		1	10			11
29E Elevator Alarm			8			8
90A ALCO OPDA		7				7
48 Minor Incident		4	1		2	7
TRN Train Problem Equipment/Mechanical			6			6
85 Past Assault		1	5			6
62 Sex Offense		2	4			6
92 Lost Load	1	2			2	5
49 Investigate Location Conditions		1	1		2	4
314 Complaint Against Dispatcher		4				4
312 Complaint Against DRPA/PATCO		2	2		1	5
212 Employe Injury		3	2			5
76 Missing Person			4			4
93 Property Removal		1	2			3
79T Tracks Hazard			3			3
75 Suicide Found		2			1	3
71R Road Rage	1	1			1	3
18 Robbery			3			3
77C Child Custody Exchange/Dispute		1	1			2
73 Shooting/Gun Shots		1	1			2
1 HQ	1				1	2

Total CFS Activity For 2021

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Accident with Injuries: CBB: 15 BFB: 56 PATCO: 0 BRB: 9 WWB:67

Incident Type	CBB	BFB	PATCO	BRB	WWB	Total
TRK Track Problem Equipment/Mechanical			1			1
94 Police Presence			1			1
79D Hazardous Driver					1	1
60 Stolen Check/Wanted		1				1
42 Fatal		1				1
342D Illegal Dumping					1	1
309 Special Detail			1			1
302 Security Check/Detail			1			1
17 Breaking & Entering		1				1
102 BOLO Recovered			1			1

FINANCE

REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of October 2021:

	2020	2021
Cash Revenue	$6,279,447.81	$6,420,631.20
ETC Revenue	$18,413,606.31	$20,600,093.56
Total Revenue	$24,693,054.12	$27,020,724.76
Non ETC Traffic	1,160,150	1,198,862
ETC Traffic	2,551,191	2,997,355
Total Traffic	3,711,341	4,196,217

Attachment 1

DELAWARE RIVER PORT AUTHORITY
TRAFFIC & BRIDGE TOLL FIGURES
FOR THE PERIODS INDICATED

	MONTH OF OCTOBER				TRAFFIC		BRIDGE TOLLS	
	-----2021-----		-----2020-----		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	1,578,167	$9,175,871.35	1,453,930	$8,700,575.59	8.54	124,237	5.46	$475,295.76
WALT WHITMAN	1,638,734	10,449,723.52	1,275,679	8,354,679.97	28.46	363,055	25.08	2,095,043.55
COMMODORE BARRY	617,698	4,971,617.35	535,436	4,608,295.43	15.36	82,262	7.88	363,321.92
BETSY ROSS	361,618	2,423,542.54	446,296	3,029,548.13	-18.97	(84,678)	-20.00	(606,005.59)
	4,196,217	$27,020,754.76	3,711,341	$24,693,099.12	13.06	484,876	9.43	$2,327,655.64

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	YEAR TO DATE				TRAFFIC		BRIDGE TOLLS	
	1/1/21 TO 10/31/21		1/1/20 TO 10/31/20		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	15,094,258	$88,899,024.87	12,330,006	$72,604,183.31	22.42	2,764,252	22.44	$16,294,841.56
WALT WHITMAN	14,783,792	94,373,951.56	12,604,262	83,460,548.01	17.29	2,179,530	13.08	10,913,403.55
COMMODORE BARRY	5,629,454	46,352,346.45	4,707,840	39,994,059.87	19.58	921,614	15.90	6,358,286.58
BETSY ROSS	3,315,911	22,560,688.74	4,221,438	28,850,651.42	-21.45	(905,527)	-21.80	(6,289,962.68)
TOTALS	38,823,415	$252,186,011.62	33,863,546	$224,909,442.61	14.65	4,959,869	12.13	$27,276,569.01

Note: New Toll Schedule Went Into Effect July 1st, 2011.

Distribution: John Hanson
Jim White

REPORT OF THE CHIEF EXECUTIVE OFFICER

ATTACHMENT 2

PERSONNEL ACTIONS

DELAWARE RIVER PORT AUTHORITY
ACTIONS OF THE CHIEF EXECUTIVE OFFICER
COMMISSION MEETING JANUARY 19, 2022
ARTICLE XII-A
ATTACHMENT 2

PERSONNEL

****

TEMPORARY APPOINTMENTS - None

NEW HIRES (APPOINTMENTS)

Angeleen Coppolino PA	Manager, Internal Audit Executive Division Inspector General's Office (OPC)	12/13/2021

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Edward S. Prescott PA	From: Maintenance Technician Operations Division Maintenance (BFB)	To: Acting Maintenance Foreman Operations Division Maintenance (BFB) Eff: 11/27/2021 to 12/24/2021 [**Retro**]
Steven R. Hulmes PA	From: HVAC Foreman Operations Division Controls (BRB)	To: Acting Electrical Foreman Operations Division Electrical (BRB) Eff: 11/29/2021 to 11/30/2021 [**Retro**]
Glenn T. Carney NJ	From: Data Management Coordinator Operations Division Bridge Director's Office (BRB)	To: Acting C&M Technical Assistant Operations Division Bridge Director's Office (BFB & BRB) Eff: 12/04/2021 to 01/28/2022
Tina M. Thomson NJ	From: Administrative Coordinator 5 Operations Division Bridge Director's Office (CBB)	To: Acting C&M Technical Assistant Operations Division Bridge Director's Office (WWB) Eff: 12/04/2021 to 12/17/2021

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued

Janel M. Caputo NJ	From: Revenue Operations Clerk Operations Division Revenue Operations (BFB)	To: Acting Revenue Operations Assessor - ETC Operations Division Revenue Operations (BFB) Eff: 12/06/2021, 12/07/2021, 12/13/2021, 12/14/2021, 12/20/2021, 12/21/2021, 12/27/2021, 12/28/2021 **8 days - not consecutive)**
Jerome K. Patton DE	From: Highway Foreman Operations Division Highway (WWB)	To: Acting Construction & Maintenance Manager Operations Division Bridge Director's Office (WWB) Eff: 12/11/2021 to 02/04/2022
Edward O. Braun NJ	From: Auto Technician Operations Division Fleet Operations (BFB)	To: Acting Fleet Foreman Operations Division Fleet Operations (BFB) Eff: 12/18/2021 to 02/11/2022
Robert J. Finnegan NJ	From: Captain of Police Public Safety Division Public Safety Administration (BFB)	To: Acting Police Chief Public Safety Division Public Safety Administration (BFB) Eff: 12/18/2021 to 01/14/2022
Kathleen E. Harris PA	From: Administrative Coordinator 5 Operations Division Bridge Director's Office (WWB)	To: Acting C&M Technical Assistant Operations Division Bridge Director's Office (WWB) Eff: 12/18/2021 to 12/31/2021
Matthew Licata NJ	From: Fleet Foreman Operations Division Fleet Operations (BFB)	To: Acting Fleet Shop Manager Operations Division Fleet Operations (CBB) Eff: 12/18/2021 to 02/11/2022
Stephanie A. Schaffer PA	From: Toll Collector Operations Division Bridge/Toll (WWB)	To: Acting Plaza Supervisor Operations Division Bridge/Toll (BFB) Eff: 12/18/2021 to 02/11/2022

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued

Renee M. Nelson NJ	From: Highway Foreman Operations Division Highway (CBB)	To: Acting Construction & Maintenance Manager Operations Division Bridge Director's Office (CBB) Eff: 12/25/2021 to 12/31/2021
Richard W. Tutak PA	From: Construction & Maintenance Manager Operations Division Bridge Director's Office (CBB)	To: Acting Bridge Director (WWB & CBB) Operations Division Bridge Director's Office (WWB) Eff: 12/25/2021 to 12/31/2021

PROMOTIONS - None

INTERAGENCY PROMOTION to PATCO - from DRPA - None

TITLE CHANGES - None

INTERAGENCY PROMOTION to DRPA - from PATCO - None

INTERAGENCY TRANSFERS to PATCO - from DRPA - None

INTERAGENCY TRANSFERS to DRPA - from PATCO - None

TRANSFERS - DEPARTMENTAL - None

RETIREMENTS - None

RESIGNATIONS

Julie H. Rizer NJ	Police Officer Public Safety Public Safety - Administration (BFB)	12/11/2021
Adam M. Lipiec NJ	Police Officer Public Safety Division Public Safety - Transit Unit, Platoon 3	12/28/2021
Courtney L. Glorioso NJ	Dispatcher Public Safety Division Public Safety - Administration (BFB)	12/31/2021

LAYOFFS (INVOLUNTARY) - None

END OF TEMPORARY ASSIGNMENT – None

DECEASED - None

REPORT OF THE CHIEF EXECUTIVE OFFICER

ATTACHMENT 3

CONTRACTS AND PURCHASES

ATTACHMENT 3

MONTHLY REPORT
GENERAL PROCUREMENT ACTIVITY

During the month of December there were 56 Purchase Orders awarded totaling $962,690.53.

Approximately 17.55% or $168,926.18 of the monthly dollar total was made available to MBE's and WBE's, representing 28.57% or 16 of the monthly total number of Purchase Orders.

Of the total monthly procurement available to MBE's and WBE's, approximately 91.21% or $154,071.08 was awarded to MBE's and approximately 3.97% or $6,714.76 was awarded to WBE's.

Of the total number of Purchase Orders available to MBE's and WBE's, approximately 50.00% or 8 Purchase Orders were awarded to MBE's and approximately 37.50% or 6 Purchase Orders were awarded to WBE's.

Page 1

DRPA GENERAL PROCUREMENT ACTIVITY – DECEMBER 2021

DRPA

DRPA MBE/WBE Solicitations and Awards

	Total Purchase Orders	Total Spend	% of Total Spending
Total Purchase Orders Awarded	56	$962,690.53	--
Purchase Orders Made Available to MBE/WBE[1]	16	$168,926.18	17.55%
MBE Awarded	8	$154,071.08	16.00%
WBE Awarded	6	$6,714.76	0.70%

DRPA MBE Award Recipients

Vendor Name	Net Order Value	# Purchase Orders	Description	NAICS Code
ANA Sourcing	$834.40	2	MRO and Safety Supplies	424320
Multifacet, Inc.	$780.0	1	Industrial Supplies	423840
SHI International Corp.	$152,456.68	5	Electronics Stores	443142

[1] 40 Purchase Orders totaling $793,764.35 precluded MBE/WBE participation due to inability to locate MBE/WBE vendors or the unique nature and availability of the product/service (blankets, emergencies, state contract, small purchases, informal quotes, sole source, etc.). Specifically, there were 12 Blanket purchase orders totaling $81,999.00, 3 Emergency purchase orders totaling $12,354.00, 1 GSA purchase order totaling $13,088.00, 6 IFQ purchase orders totaling $337,970.50 for unique services (rock salt, equipment, and laundry services), 9 small no-bid purchase orders totaling $19,852.25, 5 Sole Source purchase orders totaling $74,305.00, and 4 IS State Contract purchase orders totaling $254,195.60.

DRPA WBE Award Recipients				
Vendor Name	**Net Order Value**	**# Purchase Orders**	**Description**	**NAICS Code**
Supreme Safety	**$3,778.40**	**2**	**Industrial Supplies**	**423840**
Pemberton Electrical	**$2696.36**	**3**	**Electrical Supplies**	**423610**
Carr’s Hardware	**$240.00**	**1**	**Hardware Stores**	**444130**

ACTIONS OF THE CHIEF EXECUTIVE OFFICER
ARTICLE XII-C
ATTACHMENT 3
CONTRACTS AND PURCHASES

Re: Article XII-C, Section 1 (a)

Purchase Order 4500016411, Zayo Group Holdings Inc. Boulder, CO. Purchase Contract for Internet Services Renewal. Contract Value: $13,088.00. (GSA Contract).

Purchase Order 4500016627, Bucks County International Inc. Langhorne, PA. Purchase Contract for Truck Repair Parts at WWB. Contract Value: $20,000.00. (NJ State Contract).

Purchase Order 4500016623, Eplus Technology, Inc. Herndon, VA. Purchase Contract for Equipment and Tools. Contract Value: $10,000.00. (NJ State Contract).

Purchase Order 4500016633, Dell Marketing L.P. Pittsburgh, PA. Purchase Contract for Equipment and Tools. Contract Value: $10,000.00. (NJ State Contract).

Purchase Order 4500016740, Shi International Corp. Somerset, NJ. Purchase Contract for ACL Robotics Renewal. Contract Value: $13,704.54. (NJ State Contract).

Purchase Order 4500016742, Dell Marketing L.P. Pittsburgh, PA. Purchase Contract for Ten (10) Dell Latitude 3520. Contract Value: $13,150.00. (NJ State Contract).

Purchase Order 4500016752, Transpo Industries Inc. New Rochelle, NY. Purchase Contract for Roadway and Highway Building Materials at WWB. Contract Value: $18,420.00. (Sole Source).

Purchase Order 4500016786, Shi International Corp. Somerset, NJ. Purchase Contract for One (1) Year Subscription to Lepide Active Directory Auditing Software. Contract Value: $10,516.53. (NJ State Contract).

Re: Article XII-C, Section 5

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems As follows: (see accompanying Schedule 1)

Contract and Engineering Payments: $10,480,146

ARTICLE XII-C, SECTION 5
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS
BRIDGES AND PATCO SYSTEM (as of 12/31/21)
Board Date: January 19, 2022

Resolution #	*Contract/Engineer*	*Contract Amount*	*Completed Work (Billed) Percent*	*Completed Work (Billed) Amount*	*Retained Amount*	*Prior Payments*	*Invoice No.*	*Amount*
	HNTB Corporation							
(DRPA-17-031)	BFB Maintenance Paint & Steel Repair	$ 4,466,087	94.6%	$ 4,223,816	$ 339,672	$ 3,719,139	44 - 45	$ 165,005
(DRPA-20-005)	2020 Commodore Barry Bridge Biennial Inspection	1,099,930	91.0%	1,000,660	47,070	932,741	18	20,849
	Jacobs Engineering Group							
(DRPA-18-123)	Design Oversight & CMS for DRPA Solar System	2,570,590	74.3%	1,911,166	128,251	1,678,019	13	104,896
	A.P. Construction, Inc.							
(DRPA-17-046)	PATCO Installation of Elevators in Remaining PATCO Stations	31,900,000	76.4%	24,369,134	2,015,957	21,525,944	47	827,233
(DRPA-20-051)	PATCO Station Enhancements	9,669,959	79.8%	7,715,851	627,542	5,899,013	14	1,189,297
	Burns Engineering, Inc.							
(PATCO-17-011)	CMS for PATCO Installation of Elevators at Remaining Stations	3,998,504	82.8%	3,311,791	330,966	2,884,701	45	96,124
(DRPA-17-069)	PATCO Re-Opening Franklin Square Station - Design	2,568,650	87.8%	2,254,758	217,837	2,032,953	39	3,968
	AECOM							
(DRPA-17-005)	WWB Corridor Rehabilitation	4,050,282	99.1%	4,014,862	284,639	3,728,691	35	1,532
(DRPA-17-067)	BFB Main Cable Dehumidification - Construction Monitoring	2,065,270	75.2%	1,552,080	130,582	1,257,423	26 - 27	164,075
(DRPA-20-002)	2020 Betsy Ross Bridge Biennial Inspection	845,187	88.4%	747,026	44,043	636,482	16 - 17	66,500
(DPRA-20-087)	PATCO Way Interlocking & Subway Structure Renovation - CMS	1,697,680	33.5%	568,591	38,796	471,881	10	57,914
	Sowinski Sullivan Architects							
(DRPA-13-080)	PATCO Install Elevators in Remaining Stations - Design (Non-FT/	306,115	56.1%	171,827	7,053	163,176	67	1,598
	Railroad Construction/Railroad Construction Co. of SJ, Inc.							
(DRPA-20-091)	PATCO Way Interlocking & Subway Structure Renovation	14,277,180	45.8%	6,543,528	654,353	5,039,370	10	849,805
	B&C Transit							
(PATCO-16-031)	PATCO Upgrade Center Tower SCADA-CTC	1,977,573	100.0%	1,977,573	0	1,976,688	16	886
	Greenman-Pedersen, Inc.							
(DRPA-19-130)	WWB NJ Approach Painting - CMS	3,056,592	57.2%	1,747,979	147,446	1,480,699	20 - 21	119,834
(DRPA-19-132)	BFB Rehabilitation of Suspension Spans & Anchorages - CMS	13,975,670	21.7%	3,034,053	266,403	2,585,818	20	181,832
	Atane Engineers, Architects and Land Surveyors, PC							
(DRPA-20-003)	2020 Benjamin Franklin Bridge Biennial Inspection	885,045	77.6%	686,773	38,822	603,106	11	44,845

ARTICLE XII-C, SECTION 5
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS
BRIDGES AND PATCO SYSTEM (as of 12/31/21)
Board Date: January 19, 2022

Resolution #	*Contract/Engineer*	*Contract Amount*	*Completed Work (Billed) Percent*	*Completed Work (Billed) Amount*	*Retained Amount*	*Prior Payments*	*Invoice No.*	*Amount*
	Scalfo Electric, Inc.							
(PATCO-18-016)	PATCO Substation DC Upgrades	4,837,498	99.9%	4,831,642	0	4,449,829	23	381,813
	Driscoll Construction Co Inc.							
(DRPA-20-053)	CBB Structural Rehabilitation - Phase 2	19,254,220	53.6%	10,315,678	997,139	7,817,449	14	1,501,090
	JPC Group, Inc.							
(DRPA-19-127)	WWB Corridor Rehabilitation at I-76 - PA Approach	66,991,144	89.4%	59,867,331	4,332,867	54,401,978	20	1,132,487
	KS Engineers, P.C.							
(DRPA-19-115)	WWB Anchorage Preservation - CMS	2,193,245	93.8%	2,056,541	183,052	1,838,236	21	35,253
	Michael Baker International, Inc.							
(DRPA-20-052)	PATCO Station Enhancements - CMS	1,109,417	94.1%	1,043,942	103,563	888,655	15	51,723
	Skanska Koch, Inc.							
(DRPA-19-131)	BFB Rehabilitation of Suspension Spans & Anchorages	194,990,000	43.8%	85,460,304	8,546,030	73,956,179	21	2,958,095
	Tri-M Group, LLC							
(DRPA-19-044)	BRB & CBB Traffic System Upgrade	531,033	93.3%	495,358	0	469,743	16	25,615
	WSP USA							
(DRPA-18-060)	Asset Management Program	1,359,895	86.4%	1,175,433	84,904	1,088,616	36	1,913
(DRPA-19-134)	WWB Main Cable Dehumidification - Design	9,699,817	57.4%	5,565,512	99,456	5,098,321	13	367,735
(DRPA-20-004)	2020 PATCO Biennial Inspection	1,362,504	84.1%	1,146,176	69,742	1,074,351	14	2,083
	Program Management General Engineering Contracts							
(DRPA-17-093)	General Engineering Contracts	10,000,000	65.0%	6,499,350	0	6,405,604	Various	93,746
(DRPA-18-084)	General Engineering Contracts	3,000,000	18.4%	551,134	0	518,734	Various	32,400
	Total Contract and Engineering Payments							**$ 10,480,146**

REPORT OF THE CHIEF EXECUTIVE OFFICER

ATTACHMENT 4

EEO REPORT

DRPA EEO CATEGORIES
(By State)

	JOB TITLE	STATE OF RESIDENCE DE	NJ	PA
1	Chief Executive Officer		1	
2	Chief Administrative Officer		1	
3	Chief Engineer		1	
4	Chief Financial Officer		1	
5	Chief Operating Officer			1
6	Deputy Chief Executive Officer			1
7	Deputy General Counsel		1	1
8	General Counsel/Corporate Secretary			1
9	Inspector General			1
1	Bridge Directors		1	1
2	Captain of Police		2	
3	Director, Corporate Communications & Community Relations			
4	Director, Finance		1	
5	Director, Fleet Management		1	
6	Director, Government Relations		1	
7	Director, Homeland Security & Emergency Management			
8	Director, Human Resource Services		1	
9	Director, Information Services			1
10	Director, Procurement			1
11	Director, Risk Management		1	
12	Director, Strategic Initiatives		1	
13	Engineering Program Manager			1
14	Manager, Construction & Maintenance		1	
15	Manager, Planning & Design			1
16	Police Chief			
1	Construction & Maintenance Manager	1	2	1
2	Fleet Shop Manager			
3	Manager, Accounting		1	
4	Manager, Budget/Financial Analysis		1	
5	Manager, Capital Grants			
6	Manager, Community Relations			1
7	Manager, Contract Administration		1	
8	Manager, Corporate Communications			1

As of DECEMBER 31, 2021
Prepared: DECEMBER 21, 2021

DRPA EEO CATEGORIES
(By State)

	JOB TITLE	DE	NJ	PA
		STATE OF RESIDENCE		
9	Manager, ERP & Applications		1	
10	Manager, Government Relations			1
11	Manager, Internal Audit			1
12	Manager, Payroll		1	
13	Manager, Production Systems			1
14	Manager, Procurement & Stores			1
15	Manager, EZ Pass Technology & Toll Analysis			1
16	Manager, Special Projects		1	
17	Sr. Project Manager			
18	Toll Manager		2	
1	Electrical Foreman		5	
2	Fleet Foreman		2	
3	Highway Foreman	2	7	1
4	HVAC Foreman			2
5	Lead Programmer/Analyst			
6	User Support Group Leader			1
7	Maintenance Foreman		4	1
8	Purchasing Agent		1	
9	Sr. Accountant		1	
10	Supervisor, Revenue Audit			
1	Supervisor, Central Storeroom	1		
2	Supervisor, Mail Room		1	
3	Supervisor, Print Shop		1	
4	Supervisor, Cash Assurance		1	
5	Accounts Payable & Receivable Supervisor			1
	OFFICIALS & ADMINISTRATORS (Total By State)	**4**	**48**	**24**
	TOTAL OFFICIALS & ADMINISTRATORS		**76**	
1	Lieutenant of Police		3	2

As of DECEMBER 31, 2021
Prepared: DECEMBER 21, 2021

DRPA EEO CATEGORIES
(By State)

	JOB TITLE	STATE OF RESIDENCE DE	NJ	PA
1	Plaza Supervisor		13	12
1	Administrative Coordinator	1	11	9
2	C&M Technical Assistant		1	
3	Digital Communications Specialist		1	1
4	EEO Specialist		1	
5	Grants Specialist		1	
6	Graphic Design Administrator			1
7	HRIS Specialist		1	
8	HRS Specialist		1	1
9	Management Analyst			1
10	Project Analyst			1
11	Purchasing Specialist		3	
12	Sr. Reproduction Technician			
1	Accountant		1	1
2	Administrator, Compensation/HRIS			1
3	Administrator, Employee Relations, Programs & Policies			
4	Administrator, Staffing & Recruiting		1	
5	Administrator, Training & Employee Development			1
6	Associate Engineer		1	1
7	Auditor		1	
8	Budget Analyst		1	
9	Claims Administrator		1	
10	Construction Contract Compliance Specialist			
11	Contract Administrator			2
12	Engineering Program Analyst		1	
13	Financial Analyst		1	
14	IT Auditor			
15	Project Manager (Office of the CAO)		1	
16	Project Manager, HS & EM		2	
17	Records Manager		1	
18	Supervisor, EZ Pass Technology & Toll Analysis		1	
19	Safety Specialist		2	

DRPA EEO CATEGORIES
(By State)

	JOB TITLE	STATE OF RESIDENCE DE	NJ	PA
1	Assistant General Counsel		4	2
2	Electrical Engineer		1	
3	Principal Engineer		2	
4	Senior Engineer		4	2
	PROFESSIONALS (Total By State)	**1**	**62**	**38**
	TOTAL PROFESSIONALS		**101**	
1	Police Officer	3	62	23
1	Corporal of Police		11	3
1	Sergeant of Police		18	5
	PROTECTIVE SERVICE WORKERS (Total By State)	**3**	**91**	**31**
	TOTAL PROTECTIVE SERVICE WORKERS		**125**	
1	HVAC Technician		7	1
1	Auto Technician	1	13	2
1	Electrical Technician		17	4
1	Construction & Maintenance Mechanic	3	27	13

DRPA EEO CATEGORIES
(By State)

	JOB TITLE	STATE OF RESIDENCE DE	NJ	PA
1	Maintenance Technician	1	28	8
	CRAFT WORKERS (SKILLED) (Total By State)	**5**	**92**	**28**
	TOTAL CRAFT WORKERS (SKILLED)		**125**	
1	Business Analyst		1	
2	Data Base Administrator		1	
3	Network Technician		2	2
4	Programmer/Analyst			1
5	Systems Administrator		9	1
6	User Support Administrator	1	1	1
	TECHNICIANS (Total By State)	**1**	**14**	**5**
	TOTAL TECHNICIANS		**20**	
1	Customer Service Coordinator			
2	Executive Assistant to the CEO		2	
3	Executive Legal Secretary			
4	Legal Assistant, Claims		1	
5	Legal Secretary		1	2
1	Accounting Clerk		2	
2	Administrative Clerk (Revenue Audit)			
3	Building Services Clerk		3	
4	Central Stores Clerk			1
5	Contracts Administration Clerk		1	
6	Data Management Coordinator		2	
7	Dispatcher		9	7
8	Lead Dispatcher			1
9	File Clerk		1	1
10	Media Specialist			1
11	Purchasing Clerk		1	
12	Reproduction Technician		1	

DRPA EEO CATEGORIES
(By State)

	JOB TITLE	DE	NJ	PA
		STATE OF RESIDENCE		
13	Temporary With Benefits			
1	Analyst, EZ Pass Technology & Toll Analysis	1		
1	Cash Assurance Auditor (formerly Revenue Auditor)		3	
1	Revenue Operations Assessor ETC (formerly Revenue Auditor)		1	
1	Toll Collector	1	34	23
1	Revenue Operations Clerk		3	
	ADMINISTRATIVE SUPPORT (Total By State)	**2**	**65**	**36**
	TOTAL ADMINISTRATIVE SUPPORT		**103**	
	TOTAL EMPLOYEES BY STATE	**16**	**372**	**162**
	TOTAL DRPA EMPLOYEES -	**550**		

SUMMARY (Employee Class)

	DE	NJ	PA
NON-REP	**6**	**129**	**66**
		201	
IUOE	**6**	**138**	**59**
		203	
IBEW	**1**	**14**	**6**

DRPA EEO CATEGORIES
(By State)

	JOB TITLE	STATE OF RESIDENCE DE	NJ	PA
		21		
	FOP	3	91	31
		125		

As of DECEMBER 31, 2021
Prepared: DECEMBER 21, 2021

DELAWARE RIVER PORT AUTHORITY EEO SCORECARD
ATTACHMENT 5
QUARTER ENDING December 31, 2021

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	75	18	24%	15	20%	2	3%	1	1%	0	0%	0	0%	18	24%
PROFESSIONALS	102	60	59%	27	26%	10	10%	1	1%	0	0%	1	1%	39	38%
TECHNICIANS	20	7	35%	3	15%	0	0%	1	5%	0	0%	0	0%	4	20%
PROTECTIVE SERVICE WORKERS	124	11	9%	10	8%	12	10%	0	0%	0	0%	0	0%	22	18%
ADMINISTRATIVE SUPPORT	106	52	49%	39	37%	3	3%	0	0%	0	0%	2	2%	44	42%
CRAFT WORKERS (SKILLED)	126	2	2%	5	4%	3	2%	1	1%	0	0%	0	0%	9	7%
TOTALS	553	150	27%	99	18%	30	5%	4	1%	0	0.00%	3	0.54%	136	25%

QUARTER ENDING September 30, 2021

CURRENT UTILIZATION															
EEO CATEGORIES	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	76	18	24%	14	18%	2	3%	1	1%	0	0%	0	0%	17	22%
PROFESSIONALS	105	61	58%	28	27%	10	10%	1	1%	0	0%	1	1%	40	38%
TECHNICIANS	18	6	33%	1	6%	0	0%	1	6%	0	0%	0	0%	2	11%
PROTECTIVE SERVICE WORKERS	128	11	9%	10	8%	12	9%	0	0%	0	0%	1	1%	23	18%
ADMINISTRATIVE SUPPORT	108	54	50%	39	36%	3	3%	0	0%	0	0%	2	2%	44	41%
CRAFT WORKERS (SKILLED)	127	2	2%	5	4%	4	3%	1	1%	0	0%	0	0%	10	8%
TOTALS	562	152	27%	97	17%	31	6%	4	1%	0	0.00%	4	0.71%	136	24%

DRPA AFFIRMATIVE ACTION REPORT

QUARTER ENDING: **December 31, 2021**

goods and supplies

TOTAL $ VALUE AVAILABLE FOR BID BY MBEs/WBEs THIS QUARTER:

$599,791.15

54.2%
MBE- 40.7% WBE- 13.5%
AWARDED

$ MBE/WBE AWARDED

MBE: $244,200.76 WBE: $80,835.35

TOTAL: **$325,036.11**

TOTAL # POs AWARDED TO ALL VENDORS THIS QUARTER:

113

77.0%
MBE- 27.4% WBE- 49.6%
AWARDED

POs MBE/WBE AWARDED

MBE: 31 WBE: 56

TOTAL: **87**

procurement card (p-card)

TOTAL $ P-CARD PURCHASES

$614,032.86

1.5%
MBE- 0.7% WBE- 0.9%
VOB- 0.0%
AWARDED

$ MBE/WBE/VOB AWARDED

MBE: $4,027.60 WBE: $5,254.20

VOB: $0.00

TOTAL: **$9,281.80**

TOTAL P-CARD TRANSACTIONS

1,670

0.7%
MBE- 0.2% WBE- 0.5%
VOB- 0.0%
AWARDED

TOTAL MBE/WBE/VOB TRANSACTIONS

MBE: 3 WBE: 8

VOB: -

TOTAL: **11**

KEY:

PO=PURCHASE ORDER

MBE=MINORITY BUSINESS ENTERPRISE

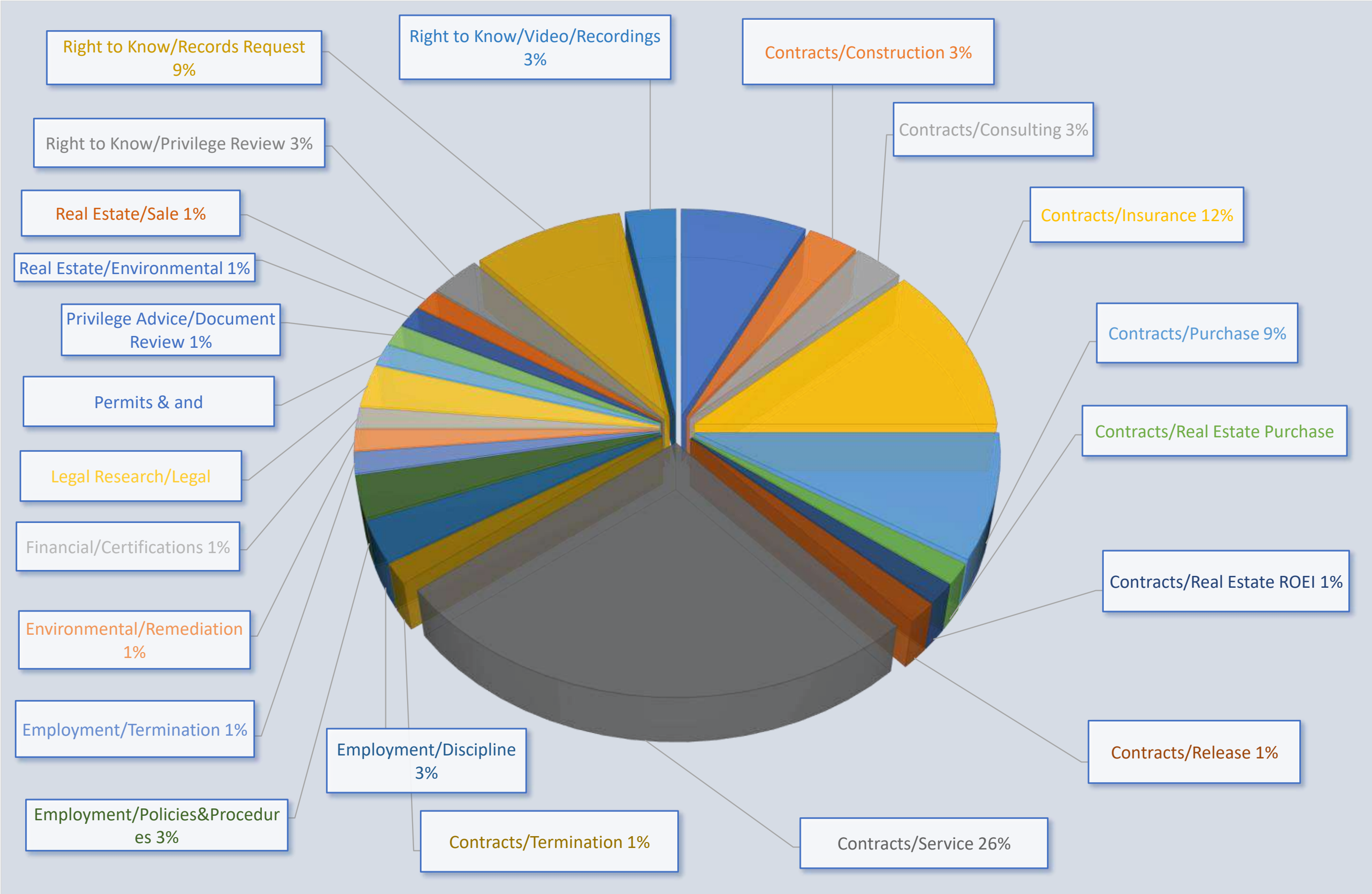
WBE=WOMEN BUSINESS ENTERPRISE

VOB=VETERAN OWNED BUSINESS

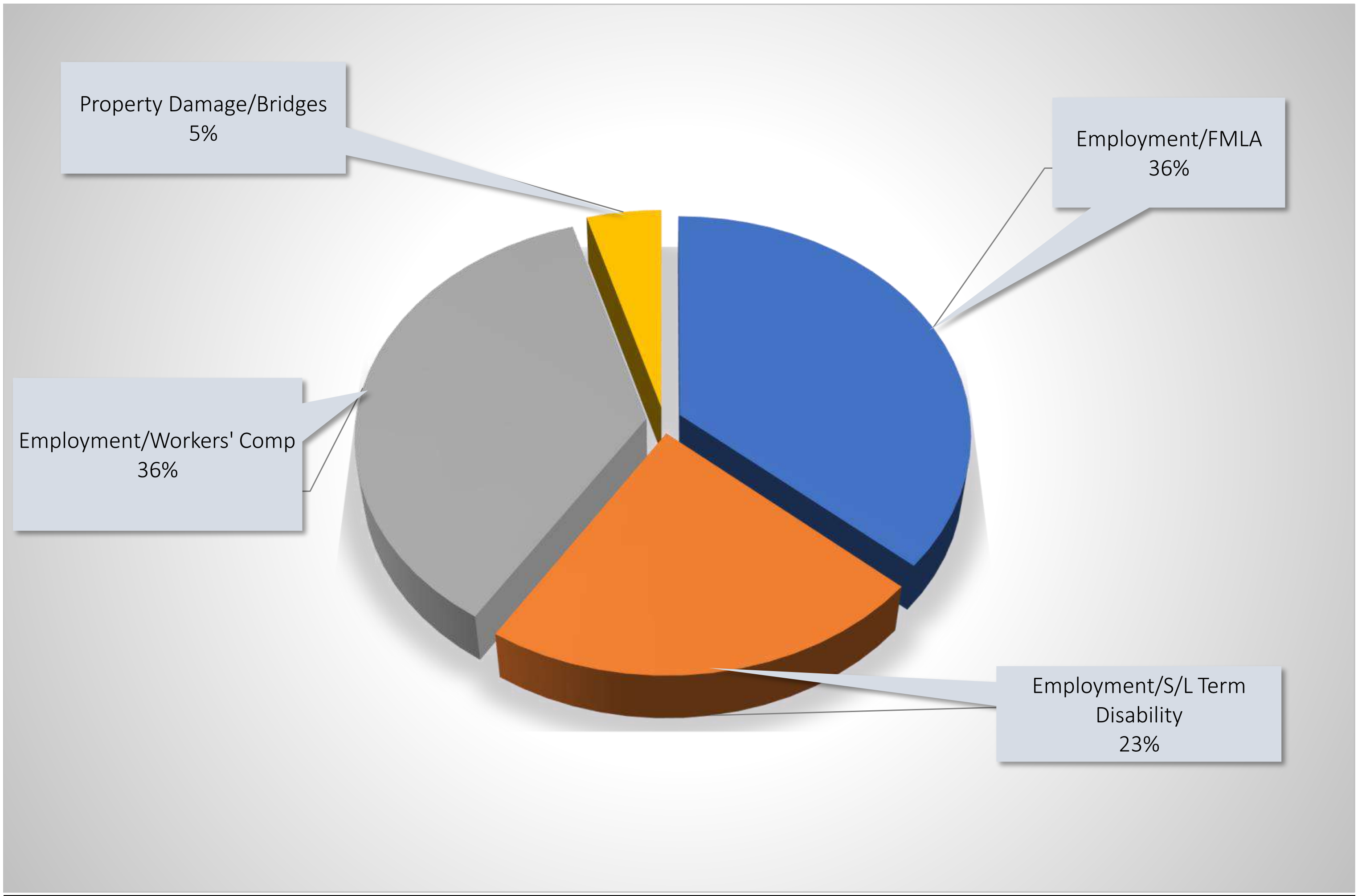
REPORT OF THE CHIEF EXECUTIVE OFFICER

ATTACHMENT 5

LEGAL STATISTICS REPORT



Legal Matters	Opened
Contracts/Construction	2
Contracts/Consulting	2
Contracts/Insurance	8
Contracts/Purchase	6
Contracts/Real Estate Purchase	1
Contracts/Real Estate ROEI	1
Contracts/Release	1
Contracts/Service	18
Contracts/Termination	1
Employment/Discipline	2
Employment/Policies&Procedures	2
Employment/Termination	1
Environmental/Remediation	1
Financial/Certifications	1
Legal Research/Legal Opinion	2
Permits & and Licenses/Reports	1
Privilege Advice/Document Review	1
Real Estate/Environmental	1
Real Estate/Sale	1
Right to Know/Privilege Review	2
Right to Know/Records Request	6
Right to Know/Video/Recordings	2
Grand Total	68



Litigation Matters	Opened
Employment/FMLA	**8**
Employment/S/L Term Disability	**5**
Employment/Workers' Comp	**8**
Property Damage/Bridges	**1**
Grand Total	**22**

CFO REPORT

Report of the Chief Financial Officer

January 12, 2022

Delaware River Port Authority
Of Pennsylvania and New Jersey
One Port Center
2 Riverside Drive
Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

The following descriptive financial summary is primarily based on the unaudited financial summary report dated January 4, which follows this summary in the CFO section of the Board packet.

Current Trends

1. **Traffic figures have remained at around 90% of pre-COVID levels, over the past six months, including December.**
2. **PATCO passenger volumes peaked at about 44% of COVID prior to the holidays. The current trend over the past few weeks is not clear because of inclement weather, the holidays and COVID impact.**
3. **DRPA and PATCO actual expenditures will be under the 2021 budget and are still being constrained in the current environment (2022).**
4. **Capital expenditures have decreased over the past two months, but still total about $13-15 million per month, down considerably from the average spending of approx. $20 million per month during most of the third and fourth quarters.**
5. **General Fund balances total $300 million, which positions the DRPA to fund the next two (2) annual capital budgets, for 2022 and 2023.**
6. **DRPA has paid down $71.3 million as of January 1, 2022, reducing it total outstanding bonds below the $1.1 billion mark. (Total bonds outstanding have been reduced by almost $535 million since year-end 2013.)**

October 2021 YTD Audited Traffic and Toll Revenues

As expected, DRPA traffic and toll revenues improved vs. October 2020 YTD numbers. October 2021 YTD figures reflect the stabilization of traffic during the June through December 2021 timeframe at, or near, 90% of pre-COVID volumes.

- **Total 2021 traffic of 38.8 million vehicles reflects a 5.0 million vehicle (or 14.7%) increase compared against 2020 traffic volume of 33.9 million vehicles.**

- **Total YTD 2021 toll revenues of $252.2 million increased by $27.3 million (or by 12.1%) when compared against 2020 toll revenues of $224.9 million.**

- **The average toll thru October was $6.50/vehicle, flat against the $6.50/vehicle during the previous month. (Note: The average YTD toll in 2020 was $6.64/vehicle largely due to much lower passenger volume crossing the bridges.)**

December 2021 YTD Unaudited Traffic and Toll Revenues

Through December, unaudited YTD traffic is 16.8% higher vs. 2020 unaudited volumes, or up at least 6.5 million vehicles.

- **In December, commercial vehicle monthly volume showed an increase of about 4,000 vehicles vs. 2020 activity. Commercial YTD vehicle traffic has almost reached 2.8 million vehicles, which is a positive YTD increase of 2.8%. (This increased commercial volume is a major factor in the monthly change in average toll rates in general.)**

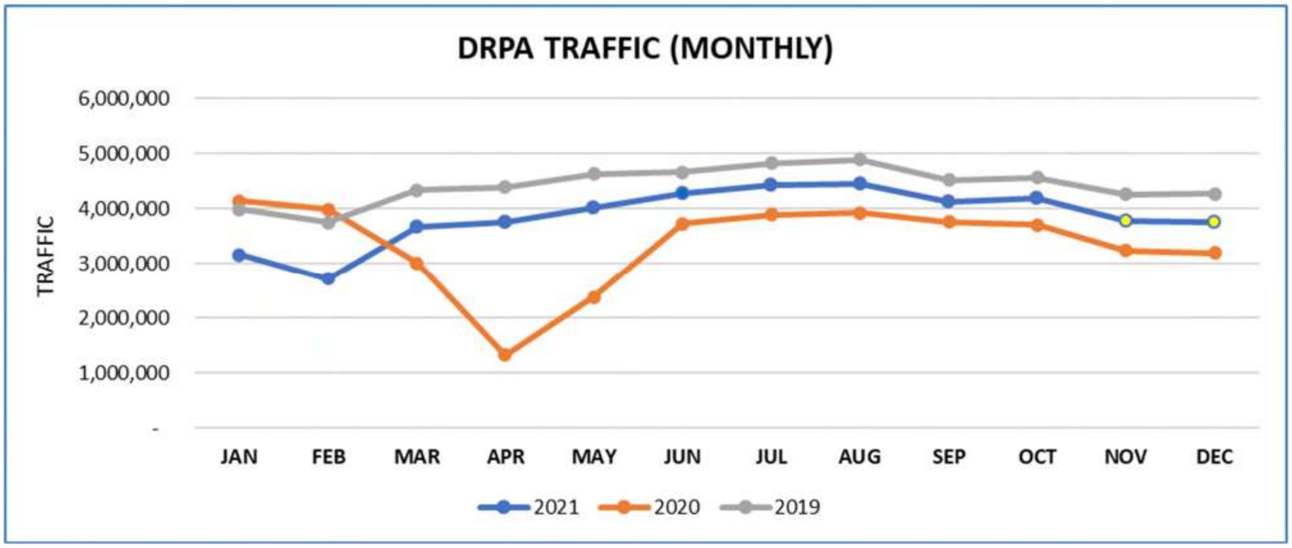
- **Unaudited December toll revenues of $24.1 million are slightly above December budgeted revenues. (Toll revenues have averaged over $25 million/month during the past five months)**

- **Unaudited 2021 YTD traffic of 45.0 million vehicles is higher than budgeted traffic of 42.5 million.**

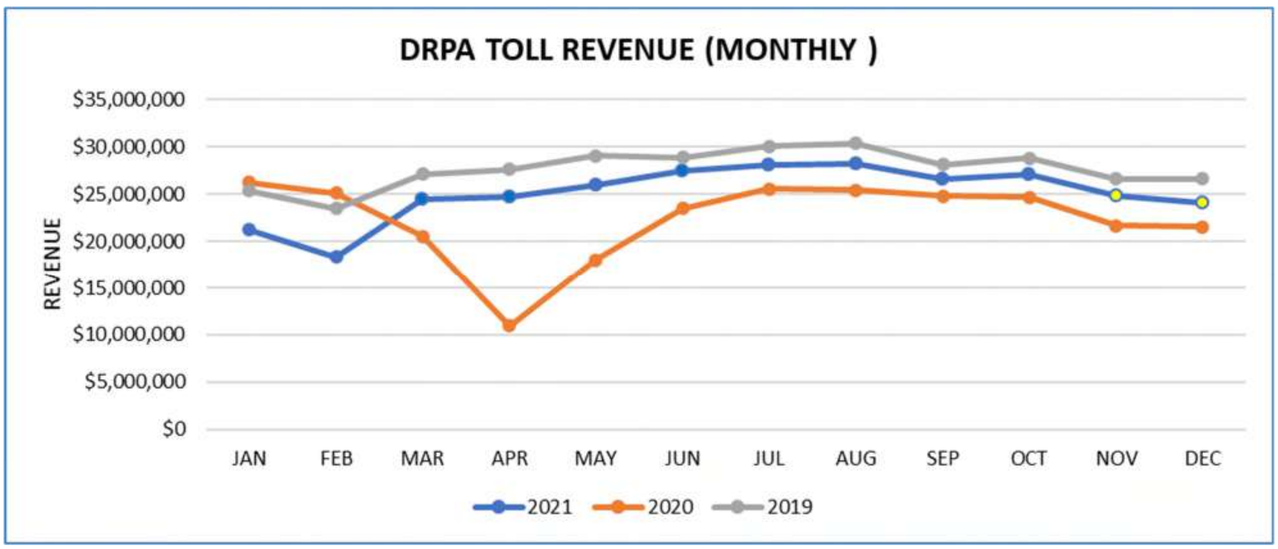
- **Unaudited toll revenues thru December will be at least $21.7 million higher than budgeted. This improved cash flow has contributed to higher monthly General Fund transfers during the year.**

Overall Traffic and Revenue Trend since 2019

The overall traffic trend since January 2019 is shown in the chart below. (Note: Data from January 2019 thru October 2021 reflects actual figures, while November and December 2021 figures are unaudited):



As noted above, traffic began to recover significantly in May and June 2020, and then trended downwards towards the end of 2020. In 2021, traffic volume has shown a continued upward climb since March and has reached, and at times exceeded, the 90% level vs. pre-pandemic 2019 volumes.

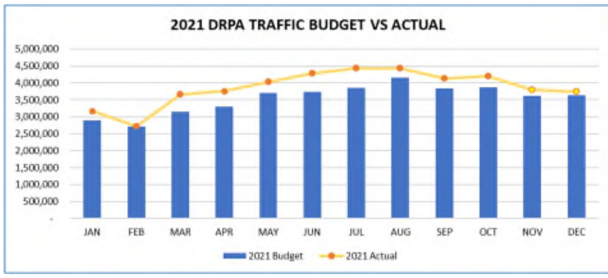


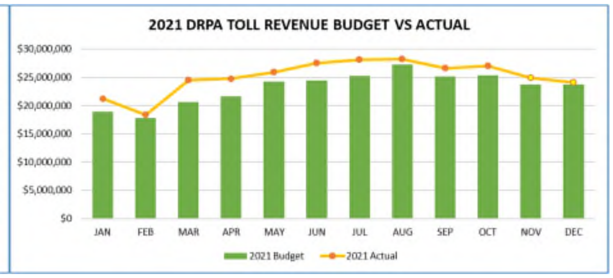
The Authority's toll revenue experience from January 2019 through December 2021 is captured in the above graph. (Note: November and December figures in the above graph are unaudited.)

As bridge traffic volume has increased, since the lowest levels of the pandemic, so also have DRPA toll revenues. As mentioned in earlier reports, actual annual bridge tolls were down $64 million in 2020 vs. 2019 toll revenues.

Bridge toll revenues in 2021 will be higher than 2020 figures, but my expectation is that 2021 annual revenues may still reflect a shortfall of approx. $31 million below 2019 numbers.

Actual Monthly Traffic and Revenues vs. Budget *





TRAFFIC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	103.9%	106.6%	69.4%	30.1%	51.3%	80.0%	80.6%	80.2%	83.1%	81.4%	75.9%	74.9%
2021 % of 2019 (act.)	79.5%	72.7%	84.6%	85.5%	86.9%	91.7%	91.9%	90.8%	91.3%	92.0%	*88.8% **	87.8% *
2021 Budget % of 2019 (act.)	72.5%	72.5%	72.5%	75.0%	80.0%	80.0%	80.0%	85.0%	85.0%	85.0%	85.0%	85.0%

*** November and December 2021 are unaudited**

October YTD actual traffic and toll revenues have exceeded 2020 YTD numbers, and actual DRPA traffic and toll revenues have exceeded the 2021 budget, by 3.6 million vehicles and $21.4 million, respectively. Thus far, traffic and toll revenues were 10.2% and 9.3%, respectively, above budget.

Through December, based on YTD actual and unaudited traffic, it appears that toll revenues are roughly $21.7 million higher than budgeted with total annual toll revenues approaching $300 million. This would mean that bridge toll revenues were at least $32 million higher than the 2020 actual total toll revenues of $268 million. (Note: Each increase or decrease in traffic by 1.0% equates to an approx. impact of $250,000).

PATCO Ridership and Net Passenger Revenues

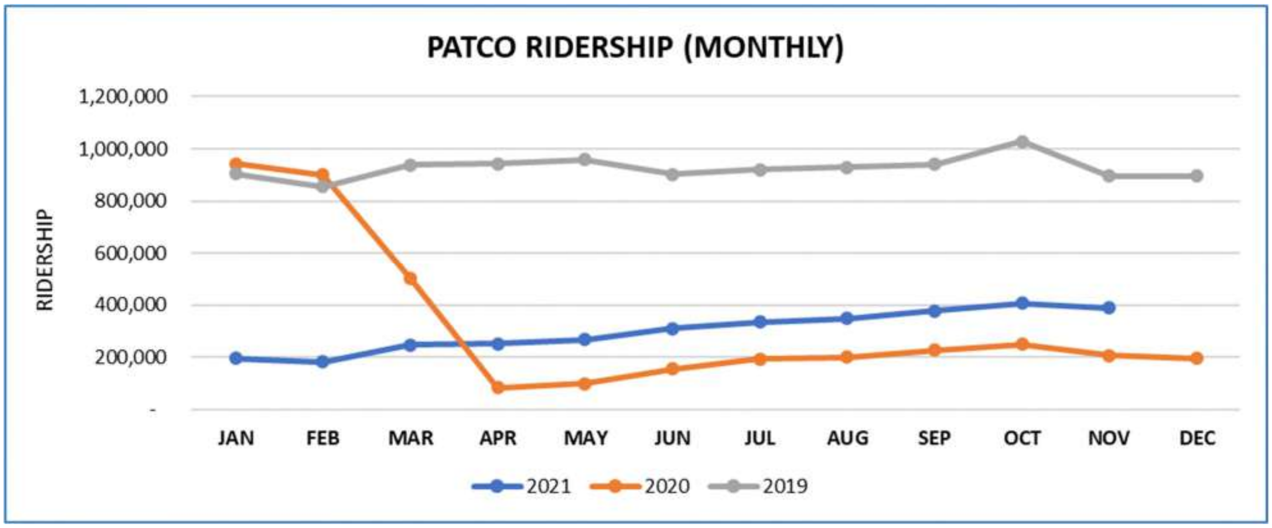
Since April 2021, PATCO ridership has been inching upwards and ridership appeared to have stabilized at about 42-44% of 2019, until the last few weeks of the year.

November 2021 YTD Ridership/Passenger Revenues: Ridership and net passenger revenues have continued an upward trend, improving against 2020 November YTD numbers.

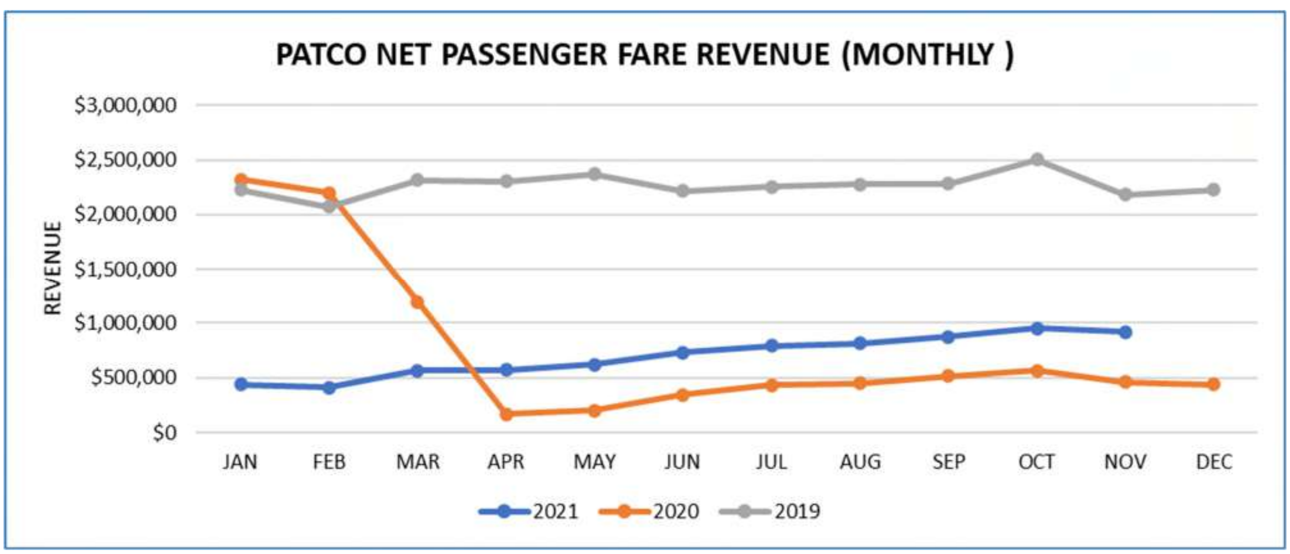
- **Ridership – PATCO ridership increased to 3.3 million riders (vs. 3.8 million in 2020)**
  - **November 2021 YTD figures reflects a 183K increase in riders over October 2021**
  - **YTD ridership was 448K passengers below 2020 figures, or a decrease of 11.9%. (October numbers reflected a 17.8% decrease so these numbers are slowly improving)**
- **Net passenger revenues totaled $7.7 million vs. $8.9 million during the same period in 2020, reflecting a $1.2 million decrease (or 13.2% drop) vs. November 2020 YTD figures.**

- **2021 v. 2019 - When compared against 2019, PATCO ridership is down 6.9 million riders and net passenger revenues are down $17.3 million.**

Overall Monthly Ridership Trend since 2019



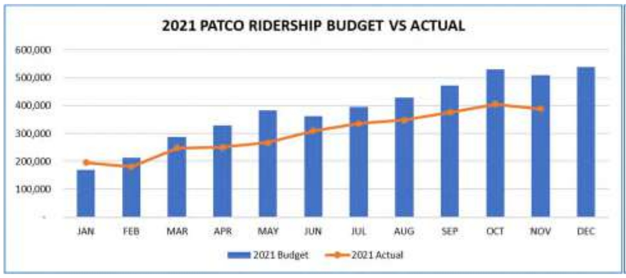
As shown above, PATCO ridership, like bridge traffic, took a precipitous dive in mid-March 2020. Last fall and winter, ridership fluctuated between 22-24% of 2019 levels. More recently, ridership has been exceeding 42% of 2019 activity, but has tailed off lately due to the holidays and other factors.

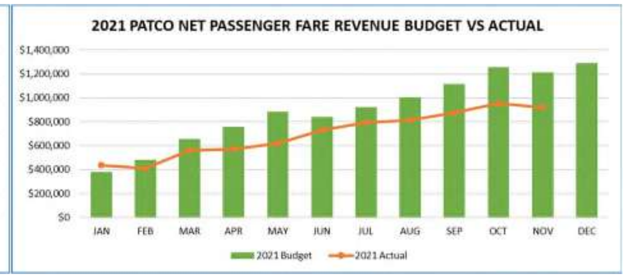


Net passenger fare revenues in 2021 have followed the upward trend experienced in ridership.

Actual Ridership and Passenger Fare Revenue vs. Budget thru November

Current information through November, reflects the fact that PATCO ridership/revenues are <u>below</u> the 2021 budget by 774K riders (down 19.0%) with net passenger revenues down $1.8 million (decrease of 19.1%). For the year, PATCO ridership and revenues will be under-budget as projected percentages were higher than actual activity, as shown in the lower chart below.



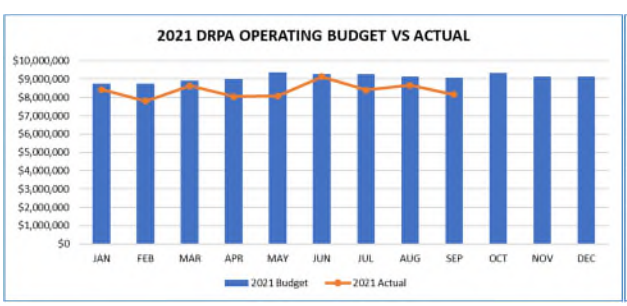


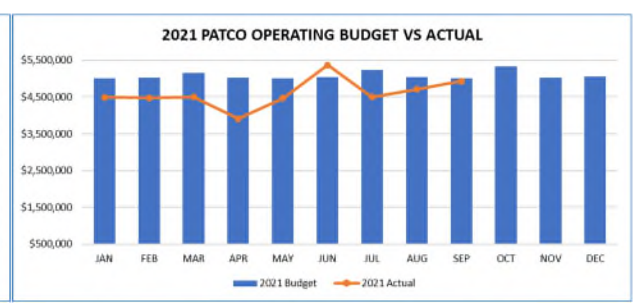
RIDERSHIP	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	104.2%	105.2%	53.4%	8.8%	10.2%	17.3%	21.0%	21.4%	24.2%	24.3%	23.0%	21.7%
2021 % of 2019 (act.)	21.6%	21.1%	26.4%	26.6%	27.9%	34.4%	36.5%	37.5%	40.1%	39.5%	43.4%	
2021 Budget % of 2019 (act.)	18.7%	24.8%	30.7%	35.0%	40.0%	40.1%	43.1%	46.0%	50.3%	51.7%	56.8%	60.2%

<u>DRPA and PATCO Operating Budget vs. Actual</u>

As shown in the Financial Summary, thus far, thru September 2021, the combined expenses for DRPA and PATCO totaled about $116.7 million against combined budgets of $127.2 million, resulting in a $10.4 million, or an 8.2% <u>under budget</u> situation. This positive variance increased by about $1.0 million during September. Lower personnel costs (salary, benefits, pension, etc.) account for roughly 50% or more of the reduced expenses during the period.

Preliminary numbers for October, just received, indicate that the positive variance, as expected has widened for both PATCO and the DRPA. We expect final unaudited numbers for 2021 will reflect a higher positive variance since the Authority's spending was still being constrained, for both personnel and non-personnel expenses, for the remaining two months of the year





2021 Capital Plan Funding (General Fund and Bond Project Funds)

2020: **As of December 31, 2020, the combined balance of bond project and general funds totaled $429.9 million, which reflected a $124.6 million (or a 22.5%) decrease during the year. (Audited capital expenditures exceeded $200 million during 2020).**

2021: As of December 31, 2021, the General Fund (GF) balances totaled $299.8 million. Combined project fund and GF balances decreases by approx. $130.1 million during the year. No bond project funds remain.

In the past two years robust capital expenditures and the PATCO subsidy have contributed to a $255 million reduction in bond project and GF balances.

The increase in the GF balance is attributable a large GF monthly transfer of $11.6 million and $1.1 million in draws against the FTA transit operating grants which offset the December capital expenditures and PATCO subsidy payments. (The General Fund would be much lower were it not for the $28.1 million in funds received from the CARES/CRRSAA/American Rescue Plan grants during 2021).

This means we have spent the entire $290 million in bond proceeds (issued in 2018) within 3 years on the Authority's major capital projects. Beginning in October, the General Fund is being used to fund all capital expenditures.

General Fund/Project Fund Historical View

	Dec 2017	Dec 2018	Dec 2019	Dec 2020	Dec 2021	CHANGE FROM PREVIOUS MONTH
EST GF BALANCE	$600.1	$260.7	$305.5	$289.4	$299.8	$0.1
EST PF BALANCE	$0.0	$290.0	$249.0	$140.5	$0.0	$0.0
TOTAL FUNDS AVAILABLE	$600.1	$550.7	$554.5	$429.9	$299.8	$0.1
CHANGE FROM PRIOR YEAR		($49.4)	$3.9	($124.6)	($130.1)	

The chart above shows a decrease in the General Fund and bond project fund monies available over time. In 2018, the GF exceeded $600 million, just prior to the use of $282 million to defease the 2010 Bonds, and the issuance of $290 million in new bond project funds. Beginning in 2019, "long-lived" capital projects were primarily funded through our bond project funds, which have now been exhausted. The General Fund balance presently totals $299.8 million.

2022 OPERATING AND CAPITAL BUDGETS

The capital budget, which was passed by the Board at its November meeting, became effective on January 1, 2022. The 2022 budget projects expenditures (net of grant funding) of $143.2 million.

The Authority's total overall operating budget, also effective as of January 1, 2022, is increasing by 0.53%, or an $1.6 million increase over the 2021 budget.

The budget projects $356.1 million in total Authority revenues with total budgeted expenditures totaling $306.8 million, including debt service. The net result of total revenues minus total expenses is a projected $49.3 million increase in the General Fund, which will increase the amount available to fund the 2022 Capital Program. (Note: The 2021 budget reflected a projected $1.3 million contribution to the General Fund.)

BOND RELATED INFORMATION

Bond Refundings: **The *Request for Information* (RFI) was released to eleven (11) underwriting firms, including the five (5) firms which were added to bond underwriting pool, after passage of a Board Resolution in September. Five (5) of these firms have been selected to participate in the 2012 PDP and 2013 Bond Refundings, including two (2) "under-represented firms," as shown below:**

1. **2012 Tax-exempt Forward Refunding – Citi, Bank of America, Seibert Williams Shank.**
2. **2013 Taxable Revenue Bond Refunding – Bank of America, Citibank, Seibert Williams Shank, Royal Bank of Canada and Ramirez & Co.**

We are still in process of selecting other professionals (legal counsels) for the bond team.

Federal Transit Grants – CARES Act, CRRSAA and American Rescue Plan Grants

Since early 2020, the aforementioned transit operating grants have been important in offsetting lost revenues and operating losses from our PATCO operation. To date, we have

drawn down the entire amount of CARES Act and almost all of the CRRSAA transit grant funds.

- **American Rescue Plan Act of 2021 – The Authority began its first draws against this grant in November and December, with a total draw of $0.7 million for 2021. Roughly $27 million is available for year 2022. This funding will carry us into the third quarter of 2022.**

Respectfully submitted,

James M. White, Jr.

CFO/Treasurer

CONSULTATIVE AND DELIBERATIVE WORKPAPERS

DRPA/PATCO UNAUDITED FINANCIAL SUMMARY
January 4, 2022

DRPA TRAFFIC / PATCO RIDERSHIP AND REVENUE
YEAR-TO-YEAR COMPARISON

2021 vs. 2020 YTD thru 10/31/2021	2021 Actual	2020 Actual	Year-to-Year Change	% Change
DRPA Traffic	38,823,415	33,863,546	4,959,869	14.65%
DRPA Toll Revenues	$252,186,012	$224,909,443	$27,276,569	12.13%
Average Toll	$6.4957	$6.6416	($0.1459)	(2.20%)
DRPA Traffic Increase (Decrease) from prior month			484,876	
DRPA Revenue Increase (Decrease) from prior month			$2,327,656	

2021 vs. 2019 YTD thru 10/31/2021	2021 Actual	2019 Actual	Year-to-Year Change	% Change
DRPA Traffic	38,823,415	44,570,901	(5,747,486)	(12.90%)
DRPA Toll Revenues	$252,186,012	$278,916,810	($26,730,798)	(9.58%)
Average Toll	$6.4957	$6.2578	$0.2379	3.80%

2021 vs. 2020 YTD thru 11/30/2021	2021 Actual	2020 Actual	Year-to-Year Change	% Change
PATCO Ridership	3,307,096	3,754,634	(447,538)	(11.92%)
PATCO Net Passenger Revenues	$7,691,539	$8,864,676	($1,173,137)	(13.23%)
Average Fare	$2.3258	$2.3610	($0.0352)	(1.49%)
PATCO Ridership Increase (Decrease) from prior month			182,712	
PATCO Revenue Increase (Decrease) from prior month			$458,164	

2021 vs. 2019 YTD thru 11/30/2021	2021 Actual	2019 Actual	Year-to-Year Change	% Change
PATCO Ridership	3,307,096	10,211,727	(6,904,631)	(67.61%)
PATCO Net Passenger Revenues	$7,691,539	$25,014,115	($17,322,576)	(69.25%)
Average Fare	$2.3258	$2.4495	($0.1238)	(5.05%)

BUDGET VS. ACTUAL

2021 YTD thru 10/31/2021	2021 Budget (10 mo)	2021 Actual (10 mo)	(Under) / Over Budget	% (Under) / Over Budget
DRPA Traffic	35,230,946	38,823,415	3,592,469	10.20%
DRPA Toll Revenues	$230,762,696	$252,186,012	$21,423,316	9.28%
DRPA Traffic Increase (Decrease) from prior month			318,761	
DRPA Revenue Increase (Decrease) from prior month			$1,623,418	

Frequent Bridge Traveler Credit	$1,451,227	$955,926	($495,301)	(34.13%)
Delayed Transaction (Net) Revenue	$1,658,545	$3,970,504	$2,311,959	139.40%

# of Transactions Reviewed: 860,682 YTD 2021
# of Transactions Reviewed: 5,358,548 since May 2016

2021 YTD thru 11/30/2021	2021 Budget (11 mo)	2021 YTD Actual (11 mo)	(Under) / Over Budget	% (Under) / Over Budget
PATCO Ridership	4,080,830	3,307,096	(773,734)	(18.96%)
PATCO Net Passenger Revenues	$9,508,058	$7,691,539	($1,816,519)	(19.11%)
PATCO Ridership Increase (Decrease) from prior month			(120,361)	
PATCO Revenue Increase (Decrease) from prior month			($290,783)	

OPERATING EXPENSES - YTD SEPTEMBER 2021
BUDGET VS. ACTUAL (UNAUDITED) *

2021 YTD thru 9/30/2021	2021 YTD Budget	2021 YTD Actual	(Under) / Over Budget	% (Under) / Over Budget
DRPA Budget	$81,616,263	$75,364,162	($6,252,101)	(7.66%)
PATCO Budget	$45,557,550	$41,372,287	($4,185,263)	(9.19%)
Total	$127,173,813	$116,736,449	($10,437,364)	(8.21%)
Change in Budget variance			($1,013,262)	

* DRPA and PATCO actuals are preliminary

2021 YTD thru 9/30/2021	2021 YTD Budget	2021 YTD Actual	(Under) / Over Budget	% (Under) / Over Budget
PATCO Subsidy	($37,614,913)	($35,076,673)	($2,538,240)	(6.75%)

CONSULTATIVE AND DELIBERATIVE WORKPAPERS

DRPA/PATCO UNAUDITED FINANCIAL SUMMARY
January 4, 2022

(CAPITAL) PROJECT FUND BALANCE

Balance as of 12/31/2021	$0.0	million
Change in project fund balance from previous month	$0.0	million

*Project fund consists of proceeds from the December 2018 Revenue Bond issuance to fund major capital projects.

ESTIMATED GENERAL FUND BALANCE

Estimated Balance as of 12/31/2021	$299.8	million
Est. change in general fund balance from previous month	$0.1	million

Reflects balance after use of $281.6MM for defeasement of 2010D in November 2018. In 2019 General Fund used to fund smaller "short-lived" 2019 capital projects.

ESTIMATED FUNDS AVAILABLE TO FUND CAPITAL PROGRAM (Total Project and General Fund Bal.)

Est. Balance as of 12/31/2021	$299.8	million
Estimated change from previous month	$0.1	million
Estimated Balance as of 12/31/2020	$429.9	million
Estimated Balance as of 12/31/2019	$554.5	million
Estimated Balance as of 12/31/2018	$552.7	million

TOTAL DRPA BOND DEBT
As of 12/31/2021 (in thousands of dollars)

	Principal Outstanding	% of Total	Bond Ratings (Moody's/S&P)	Updates
Revenue Bonds	$ 1,063,965	91.7%	A1/ A +	In April 2021, S&P revised our issuer outlook to "stable" from "negative. In March 2020, Moody's changed toll sector to negative outlook but did not change DRPA outlook.
PDP Bonds	95,780	8.3%	Baa1 / A	
Total Debt	$ 1,159,745	100.0%		

Total Debt at its lowest level since 2012.
Total Debt was reduced by $71.3 million after 1/1/2022 principal payment.

RATINGS ACTIONS

In April 2016, S&P upgraded DRPA's PDP Bond ratings from "BBB" to "A-". The Revenue Bonds were affirmed at "A", stable outlook.
In August 2017 S&P reaffirmed the existing bond ratings. On Nov. 16, 2018, S&P upgraded all DRPA Revenue and PDP bonds , taking the revenue bonds to "A+" from "A" and the PDP bonds fom "Baa3" to "Baa2". S&P changed outlook to negative in mid-March 2020.
In April 2021, S&P changed outlook from negative to stable.

In October 2017, Moody's upgraded DRPA's Revenue Bond ratings from "A3" to "A2" with a stable outlook and upgraded the PDP Bond ratings from "Baa3" to "Baa2" with a stable outlook. Moody's raised the "outlook" on all bonds, from stable to positive. Moody's upgraded the DRPA Revenue and PDP Bonds on Feb. 4, 2020, with a stable outlook. Moody's changed entire toll sector to negative outlook on 3/20/20.

2018-2019 ACTION PLAN INITIATIVES

1. DRPA extended Barclays LOC for 4 year term at slighly reduced LOC facility costs.
2. DRPA Board has authorized defeasement of all or portion of 2010D bonds based on market conditions
3. DRPA Board has authorized new money issuance subject to market conditions
4. DRPA assessing impact of new tax law on FRN (Floating Rate Notes) procured with 3 banks in 2016. (See principal amounts above)
5. Investment analysis of General Fund and new proposed investment guidelines to be discussed again at Finance Committee meeting in early 2019.
6. Renegotiated FRN rate with Wells Fargo.
7. November 16: 2010D Bonds Defeased in the amount of $308.4 million using $281.6 million in General Funds
8. December 12: Terminated the 2000 Swaptions (Inactive)
9. December 18: Issuance of 2018 Revenue Bonds Series A $273.5 million, Revenue Refunding Bonds Series B $404.1 million, Revenue Bonds Series C $22.9 million and Terminated the remainder of the swaps. The DRPA has eliminated ALL variable rate debt, and swaps, as of 12/18/18.
1. New investment policy approved by Finance and Board in Feb. Phase I of implementation: Contacted existing money managers on new policy, after veto period expired.

2021 ACTION PLAN INITIATIVES

1. Termination of Maintenance Reserve Fund Forward Delivery Agreement - Net of $593K
2. Board Authorization per SS&R to refund, if prudent, the 2012 PDP bonds
3. Expansion of extension of the bond pool to December 31, 2021
4. Underwriter team selected. Full bond team not yet assembled.

2021 Third Quarter
Financial Statement

DELAWARE RIVER PORT AUTHORITY
BALANCE SHEET
September 30, 2021
UNAUDITED

	Capital Fund	Revenue Fund	General Fund	Restricted Funds Maintenance Fund	Restricted Funds Bond Service Funds	Bond Reserve Funds	Restricted Funds Project Funds	September 30, 2021 Combined Total	December 31, 2020 Combined Total PY
Assets									
Current Assets									
Cash and Cash Equivalents		$ 5,164,172	$ 37,807,477					$ 42,971,649	$ 22,556,351
Investments			286,241,919					286,241,919	269,233,556
Accounts Receivable net of Allowance		9,691,503	12,577,673					22,269,176	21,904,142
Accrued Interest Receivable			626,623					626,623	625,848
Transit System and Storeroom Inventories		737,638	6,651,276					7,388,914	7,145,943
Prepaid Expenses		1,655,017	516,533					2,171,550	5,944,702
Economic Development Loans net Current Portion			698,894					698,894	771,000
Restricted Assets									
Cash and Cash Equivalents		13,141,083					536,831	$ 13,677,914	8,168,430
Investments		3,144,856		6,217,130	69,130,038	124,051,529		202,543,554	241,203,408
Accrued Interest Receivable				133	1,340	149,374	284	151,131	54,608
Total Current Assets	**$ -**	**$ 33,534,269**	**$ 345,120,395**	**$ 6,217,263**	**$ 69,131,379**	**$ 124,200,903**	**$ 537,115**	**$ 578,741,324**	**$ 577,607,987**
Non Current Assets									
Restricted Investments for Capital Assets							3,527,099	$ 3,527,099	$ 140,489,980
Derivative instrument - Forward delivery agreements					2,844,000			$ 2,844,000	$ 3,517,000
Capital Assets net of Accumulated Depreciation									
Land	74,034,450		25,000					74,059,450	74,059,450
Construction in Progress	817,739,769							817,739,769	684,279,935
Bridges and Related Buildings and Equipment	601,928,101							601,928,101	634,373,281
Transit Property and Equipment	415,431,232							415,431,232	433,776,933
Port Enhancements	392,332							392,332	582,578
Total Non current Assets	**$ 1,909,525,884**	**$ -**	**$ 25,000**	**$ -**	**$ 2,844,000**	**$ -**	**$ 3,527,099**	**$ 1,915,921,983**	**$ 1,971,079,157**
Other									
Economic Development Loans net Non Current Portion			9,424,584					9,424,584	9,876,647
Total Other Assets	**$ -**	**$ -**	**$ 9,424,584**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,424,584**	**$ 9,876,647**
Total Non Current Assets	**$ 1,909,525,884**	**$ -**	**$ 9,449,584**	**$ -**	**$ 2,844,000**	**$ -**	**$ 3,527,099**	**$ 1,925,346,566**	**$ 1,980,955,805**
Total Assets	**$ 1,909,525,884**	**$ 33,534,269**	**$ 354,569,979**	**$ 6,217,263**	**$ 71,975,379**	**$ 124,200,903**	**$ 4,064,214**	**$ 2,504,087,890**	**$ 2,558,563,791**
Deferred Outflows of Resources									
Postemployment Benefit Related Amounts								-	
Pension Related Amounts		22,914,910	9,762,770					32,677,680	32,677,680
Loss on Refunding of Debt	22,323,916		426,358					22,750,274	30,052,421
Total Deferred Outflows of Resources	**$ 22,323,916**	**$ 22,914,910**	**$ 10,189,128**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 55,427,954**	**$ 62,730,101**
Liabilities									
Current Liabilities									
Accounts Payable									
Retained Amounts on Contracts		314,627	27,705,348					28,019,974	23,257,299
Other Accounts Payable		1,575,526	17,221,019					18,796,545	48,409,404
Accrued Liabilities									
Claims and Judgments		82,240	247,301					329,541	740,000
Self Insurance		991,368	1,285,092					2,276,460	3,040,000
Pension		377,654	160,769					538,423	1,014,287
Sick and Vacation Leave Benefits		1,755,077	703,265					2,458,342	2,216,000
Other Accrued Liabilities		1,606,992	1,137,102					2,744,094	1,240,945
Unearned Revenue		386,065	2,757,348					3,143,413	6,834,722
Liabilities Payable Restricted Assets									
Accrued Interest Payable					14,451,998			14,451,998	30,687,232
Bond Payable - Current	57,645,000		14,085,000					71,730,000	70,785,000
Total Current Liabilities	**$ 57,645,000**	**$ 7,089,548**	**$ 65,302,244**	**$ -**	**$ 14,451,998**	**$ -**	**$ -**	**$ 144,488,790**	**$ 188,224,889**
Non Current Liabilities									
Accrued Liabilities									
Claims and Judgments		123,360	370,951					494,311	131,074
Self Insurance		1,487,052	1,927,638					3,414,690	1,496,140
Sick and Vacation Leave Benefits		2,632,615	395,587					3,028,201	3,324,729
Net Pension Liability		137,737,899	19,972,997					157,710,896	157,710,896
Other Post Employment Liabilities		60,069,100	9,335,273					69,404,373	69,404,373
Unearned Revenue		579,097	4,136,022					4,715,119	965,472
Bonds Payable net of Amortizations	1,068,675,514		86,108,630					1,154,784,144	1,236,233,893
Total Noncurrent liabilities	**$ 1,068,675,514**	**$ 202,629,123**	**$ 122,247,098**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,393,551,735**	**$ 1,469,266,576**
Total Liabilities	**$ 1,126,320,514**	**$ 209,718,670**	**$ 187,549,342**	**$ -**	**$ 14,451,998**	**$ -**	**$ -**	**$ 1,538,040,525**	**$ 1,657,491,465**
Deferred Inflows of Resources									
OPEB		8,343,042	1,750,871					10,093,913	10,093,913
Pension Related Amounts		14,004,293	2,462,978					16,467,271	16,467,271
Forward delivery agreement related amounts					2,844,000			2,844,000	3,517,000
Total Deferred Inflows of Resources	**$ -**	**$ 22,347,335**	**$ 4,213,849**	**$ -**	**$ 2,844,000**	**$ -**	**$ -**	**$ 29,405,184**	**$ 30,078,184**
Total Net Position	**$ 805,529,285**	**$ (175,616,826)**	**$ 172,995,915**	**$ 6,217,263**	**$ 54,679,380**	**$ 124,200,903**	**$ 4,064,214**	**$ 992,070,135**	**$ 933,724,244**

DELAWARE RIVER PORT AUTHORITY

Combined Statements of Revenues, Expenses and Changes in Net Position

For The Periods Indicated (Unaudited)

(amounts expressed in thousands)

	Period Ended		*Third quarter*	
	9/30/2021	9/30/2020	2021	2020
Operating Revenues				
Bridges:				
Tolls (Schedule 4)	$ 225,200,931	$ 200,227,282	$ 82,919,830	$ 75,842,045
Other Operating Revenues	5,966,467	5,526,188	2,161,410	2,830,288
Total Bridge Operating Revenues	231,167,398	$ 205,753,470	$ 85,081,240	$ 78,672,333
Transit System:				
Passenger Fares	5,774,319	7,801,146	2,462,738	1,390,381
Other Operating Revenues	504,883	789,665	228,422	230,168
Total Transit System Operating Revenues	$ 6,279,202	$ 8,590,811	$ 2,691,160	$ 1,620,549
Other				
Miscellaneous	150,135	98,228	52,750	55,641
Total Operating Revenues	**$ 237,596,735**	**$ 214,442,509**	**$ 87,825,150**	**$ 80,348,523**
Operating Expenses				
Operations	36,184,184	34,727,993	11,966,637	11,106,094
Transit System	32,464,997	32,858,296	10,897,168	10,944,309
Community Impact	374,994	374,995	124,998	124,998
General & Administrative	49,475,028	50,199,398	17,012,167	17,259,070
Depreciation	51,856,409	55,797,509	15,953,787	16,995,119
Total Operating Expenses	**$ 170,355,612**	**$ 173,958,191**	**$ 55,954,757**	**$ 56,429,590**
Operating Income	**$ 67,241,123**	**$ 40,484,318**	**$ 31,870,393**	**$ 23,918,933**
Non Operating Revenues (Expenses)				
Interest Income	1,864,552	10,072,949	430,267	898,271
	$ 1,864,552	$ 10,072,949	$ 430,267	$ 898,271
Interest on Funded Debt				
Port District Project Bonds, Series 1999	-	(79,350)	-	(26,450)
Port District Project Refunding Bonds 2012	(2,570,630)	(2,976,479)	(984,052)	(992,160)
Revenue Bonds, Series 2018	(22,026,750)	(24,179,250)	(7,342,250)	(8,059,750)
Amortization Expense Rev Bonds Series A-B 2018	975,117	768,317	325,039	256,106
Revenue Bonds, Series 2013	(17,316,131)	(17,316,131)	(5,772,044)	(5,772,044)
	$ (40,938,394)	$ (43,782,893)	$ (13,773,306)	$ (14,594,298)
Economic Development Activities	(21,476)	(55,389)	(6,207)	(14,933)
Gain (Loss) on Assets	107,443	14,345	59,766	14,345
Other Grant Revenues	18,573,894	29,615,049	7,900,268	27,350,861
Other Non Operating Income	159,136	183,696	(32,847)	53,094
Other Non Operating Expenses	(787,667)	(820,613)	(185,571)	(221,928)
Total Non Operating Revenues (Expenses)	**$ (21,042,512)**	**$ (4,772,856)**	**$ (5,607,630)**	**$ 13,485,412**
Income Before Capital Contributions	**$ 46,198,611**	**$ 35,711,462**	**$ 26,262,763**	**$ 37,404,345**
Fed & State Capital Improvement Grants	12,147,280	14,064,134	4,662,354	12,657,721
Change in Net Position	**$ 58,345,891**	**$ 49,775,596**	**$ 30,925,117**	**$ 50,062,066**
Net Position, January 1	$ 933,724,244	$ 879,404,998	$ 961,145,018	$ 879,118,528
Net Position, Setember 30	**992,070,135**	**$ 929,180,594**	**$ 992,070,135**	**$ 929,180,594**

CONSOLIDATED STATEMENT OF CASH FLOWS
For the Periods Ended September 30, 2021 and September 30, 2020 (Unaudited)
(amounts expressed in thousands)

Cash Flow Statement	**Period Ending 9/30/2021**	**9/30/2020**
Cash Flows From Operating Activities		
Receipts from Customers and Users	$ 237,290	$ 202,112
Payment for Other Goods and Services	(47,463)	(41,560)
Payments for Employee Services	(88,851)	(87,732)
Net cash Provided by Operating Activities	**100,976**	**72,820**
Cash Flows From Non Capital Financing		
Payments for Econ Dev Activity	(21)	(55)
Repayment of Econ Development Loans	524	391
Grants Received	18,574	29,615
Proceeds from Non Operating Income	159	184
Payments for Non Operating Expenses	(2,212)	(2,153)
Net Cash Provided by Non Capital Finance	**$ 17,023**	**$ 27,982**
Cash Flows From Capital Financing		
Acquisition & Construction of Capital Asset	(134,336)	(120,315)
Proceeds From Sale of Capital Assets	108	14
Capital Contributions Received	12,147	14,064
Principal Paid on Bonded Debt	(76,218)	(68,340)
Interest Paid on Debt	(54,158)	(62,923)
Net Cash Provided by Capital Finance	**$ (252,457)**	**$ (237,499)**
Cash Flows From Investing Activities		
Purchase of Investments	(673,744)	(323,194)
Proceeds from Sale/Maturity Investments	832,359	477,268
Interest Received	1,767	11,530
Net Cash Provided by Investing Activity	**$ 160,382**	**$ 165,604**
Net Increase (Decrease) in Cash and Equivalents	**$ 25,925**	**$ 28,907**
Cash, Beginning of Year	**$ 30,725**	**$ 27,699**
Cash, End of Period	**$ 56,650**	**$ 56,606**
Cash at September 30	$ 56,650	$ 56,606
Unrestricted	$ 42,972	$ 21,155
Restricted	**$ 13,678**	**$ 35,451**

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Combined Supplemental Schedule of Changes in Fund Net Position Information by Fund
For the Periods Ended September 30, 2021 and December 31, 2020 (Unaudited)

	Capital Fund	Revenue Fund	General Fund	Restricted Maintenance Fund	Restricted Funds Bond Service Funds	Bond Reserve Funds	Restricted Combined Project Funds	September 30, 2021 Total	December 31, 2020 Total
Net Position (Deficiency), January 1	**$ 664,250**	**$ (184,964)**	**$ 109,875**	**$ 5,607**	**$ 70,803**	**$ 127,124**	**$ 141,030**	**$ 933,724**	**$ 879,405**
Revenues & Expenses:									
Operating Revenue		231,269	6,328					237,597	287,205
Operating Expenses	(51,856)	(36,184)	(32,840)					(120,881)	(171,651)
General & Administration Expense	-	(39,691)	(9,784)					(49,475)	(68,323)
Investment Income	-	5	678	631	8	509	34	1,865	10,733
Interest Expense	1,400	-	1,018		(43,356)			(40,938)	(58,377)
Economic Development Activities	-	-	(21)					(21)	(104)
Other Non Operating Revenues (Expenses)	107	(163)	(466)					(521)	(1,686)
Other Grant Revenues			18,574					18,574	34,529
Total Revenue & Expenses	**$ (50,349)**	**$ 155,235**	**$ (16,514)**	**$ 631**	**$ (43,347)**	**$ 509**	**$ 34**	**$ 46,199**	**$ 32,327**
Gov't Contributions for Cap Improvements			12,147					12,147	21,992
Total Interfund Transfers & Payments	**$ 191,628**	**$ (145,888)**	**$ 67,488**	**$ (20)**	**$ 27,224**	**$ (3,431)**	**$ (137,000)**	**0**	
Net Position (Deficiency)	**$ 805,529**	**$ (175,617)**	**$ 172,996**	**$ 6,217**	**$ 54,679**	**$ 124,201**	**$ 4,064**	**$ 992,070**	**$ 933,724**

DELAWARE RIVER PORT AUTHORITY
Other Postemployment Benefits Trust
Combined Statement of Trust Net Position Available for Benefits
For the Period Ended Sepember 30, 2021 (Unaudited)
(amounts expressed in thousands)

	9/30/2021
Assets	
Investments	$ 33,070
Accrued Interest Receivable	103
Total Assets	33,174
Liabilities	
Accrued Expenses	26
Total Liabilities	26
Net Position	
Held in Trust for Retiree Health Benefits	33,147
Total Net Position	$ 33,147

The accompanying notes to combined financial statements are an integral part of this statement.

DELAWARE RIVER PORT AUTHORITY
Other Postemployment Benefits Trust
Combined Statement of Changes in Trust Net Position
For the Period Ended September 30, 2021 (Unaudited)
(amounts expressed in thousands)
Unaudited

		9/30/2021
Additions		
Investment Income (Loss)		16
Total additions		16
Deductions		
Benefit Payments		
Administrative Expenses		75
Total deductions		75
Increase (Decrease) in Net Position		(59)
Net Position, January 1		33,206
Net Position, September 30, 2021	$	33,147

The accompanying notes to combined financial statements are an integral part of this statement.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies

Description of Operations: The Delaware River Port Authority (the "Authority") is a public corporate instrumentality of the Commonwealth of Pennsylvania (the "Commonwealth") and the State of New Jersey (the "State"), created with the consent of Congress by compact legislation between the Commonwealth and the State. The Authority has no stockholders or equity holders. The Authority is vested with the ownership, control, operation, and collection of tolls and revenues of certain bridges spanning the Delaware River; namely, the Benjamin Franklin, Walt Whitman, Commodore Barry, and Betsy Ross bridges. The Authority has also constructed, and owns, a high-speed transit system that is operated by the Port Authority Transit Corporation ("PATCO"). The transit system operates between Philadelphia, Pennsylvania and Lindenwold, New Jersey.

The costs of providing facilities and services to the general public on a continuing basis are recovered primarily in the form of tolls and fares. The Authority is a member of the E-ZPass Interagency Group, the largest interoperable electronic toll collection system in the world, comprised of thirty-four (34) agencies in nineteen (19) states. Through September 30, 2021, customer participation in the E-ZPass electronic toll collection process exceeded seventy-seven percent (78%) of its toll collection activity during rush hour periods. Toll revenues collected through E-ZPass are seventy-five percent (76%) of total toll revenues.

The Authority owns its One Port Center headquarters building and leases several floors to various tenants. The building is managed by a real estate management firm, which is overseen by Authority senior management.

Basis of Presentation: The combined financial statements of the Authority have been prepared in conformity with accounting principles generally accepted in the United States of America, as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

As part of the Authority's combined financial statements, two funds are maintained: a proprietary fund (enterprise fund) and a fiduciary fund (other employee benefit trust fund). The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. The focus of fiduciary funds is also the measurement of economic resources.

The enterprise fund is maintained on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity's cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.

The fiduciary fund is also maintained on the accrual basis of accounting. The fiduciary fund accounts for the recording and accumulation of other postemployment benefit resources, which are held in trust for the exclusive benefit of the Authority's retirees. This fund is referred to as the "Other Postemployment Benefits ("OPEB") Trust.

Cash and Cash Equivalents: The Authority considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents (Note 2) for purposes of the combined statements of cash flows. In addition, according to the various Indentures of Trust, which govern the flow and accounting of the Authority's financial resources, certain accounts are required to be maintained in order to comply with the provisions of the Indentures of Trust. For the accounts that are restricted, the Authority has recorded the applicable cash and cash equivalents as restricted on the combined financial statements (Note 11).

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies (Continued)

Investment in Securities: Investments are stated at fair value, generally based on quoted market prices. Certain investments are maintained in connection with the Authority's bonded debt (Notes 3 and 12) and the OPEB Trust. Likewise, as with cash and cash equivalents, the accounts that are restricted as per the various Indentures of Trust have been recorded as restricted investments on the combined financial statements (Note 11).

Accounts Receivable: The Authority establishes a provision for the estimated amount of uncollectible accounts based upon periodic analysis of collection history.

Transit System Inventory: Transit system inventory, consisting principally of spare parts for maintenance of transit system facilities, is stated at the lower of cost (first-in, first-out method) or market.

Debt Insurance Costs, Bond Premiums, Bond Discounts, and Loss on Refunding: Insurance purchased as part of the issuance of debt is amortized by the straight-line method from the issue date to maturity and is recorded as a noncurrent asset on the combined statements of net position. Bond premiums and discounts are amortized by the effective interest method from the issue date to maturity and are presented as an adjustment to the face amount of the bonds. Likewise, a loss on refunding arising from the issuance of the revenue bonds and port district project bonds is amortized by the effective interest method from the issue date to maturity. The loss on refunding of debt, however, is classified as a deferred outflow of resources on the combined statements of net position.

Investment in Facilities: Investment in facilities is stated at cost, which generally includes expenses for legal expenses incurred during the construction period. Investment in facilities also includes the cost incurred for port-related projects, and improvements, enlargements and betterments to the original facilities. Replacements of existing facilities (except for primarily police and certain other vehicles whose estimated useful life is two years or less) are also recorded at cost. The related costs and accumulated depreciation of the property replaced are removed from the respective accounts, and any gain or loss on disposition is credited or charged to non-operating revenues or expenses. Assets capitalizable generally have an original cost of five thousand dollars or more and a useful life in excess of three years. Depreciation and amortization are provided using the straight-line method over the estimated useful lives of the related assets, including those financed by federal and state contributions (Notes 7 and 13).

Asset lives used in the calculation of depreciation are generally as follows:

Bridges, freeways and tunnels	100 years
Buildings, stations and certain bridge components	35 - 50 years
Electrification, signals and communications system	30 - 40 years
Transit cars, machinery and equipment	10 - 25 years
Computer equipment, automobiles and other equipment	3 - 10 years

Maintenance and Repairs: Maintenance and repair costs considered necessary to maintain bridge facilities in good operating condition are charged to operations as incurred.

Self-insurance: The Authority provides for the uninsured portion of potential public liability and workers' compensation claims through self-insurance programs and charges current operations for estimated claims to be paid (Note 14).

Note 1. Summary of Significant Accounting Policies (Continued)

Pensions: For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Pennsylvania State Employees' Retirement System ("SERS") and the State of New Jersey Public Employees' Retirement System ("PERS"), and additions to/deductions from SERS and PERS fiduciary net position, have been determined on the same basis as reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Postemployment Benefits Other Than Pensions ("OPEB"): For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Authority's OPEB Trust and additions to/deductions from the OPEB Trust's fiduciary net position have been determined on the same basis as they are reported by the OPEB Trust. For this purpose, the OPEB Trust recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Economic Development Activities: The Authority establishes loan loss provisions for economic development loans receivable, based upon collection history and analysis of creditor's ability to pay. The Authority has established a loss reserve in the amount of $1,345 as of September 30, 2021, and December 31, 2020, for its economic development loans outstanding.

Net Position: Net position is classified in the following three components:

Net Investment in Capital Assets: This component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any bonds, notes or other borrowings, and deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of net investment in capital assets. Rather, that portion of the debt is included in the same net position component as the unspent proceeds.

Restricted: This component of net position consists of external constraints imposed by creditors (such as debt covenants), grantors, contributors, laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation, that restricts the use of net position.

Unrestricted: This component of net position consists of a net position that does not meet the definition of "restricted" or "net investment in capital assets." This component includes net position that may be allocated for specific purposes by the Board. A deficiency will require future funding.

Operating and Non-Operating Revenues and Expenses: Operating revenues include all revenues derived from facility charges (i.e., toll revenues, which include E-ZPass revenues), PATCO operations (passenger fare, advertising and parking), and other revenue sources. Non-operating revenues principally consist of interest income earned on various interest-bearing accounts and on investments in debt securities.

Operating expenses include expenses associated with the operation, maintenance, and repair of the bridges, PATCO, and general administrative expenses. Non-operating expenses principally include expenses attributable to the Authority's interest on funded debt and economic development activities.

When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies (Continued)

Debt Management: Total outstanding bond debt reflected on the combined statements of net position is net of unamortized bond discounts and premiums (Note 12).

Derivative Instruments: The Authority was a party to two (2) forward delivery agreements during 2020 and 2019; one related to its maintenance reserve and the other related to the debt service reserve for the 2012 Port District Project Bonds (Note 4). These forward delivery agreements allowed the Authority to earn a guaranteed fixed rate of return over the life of the investments in both reserves. In February 2021, the Authority terminated the maintenance reserve forward agreement and now only has one active forward agreement, specifically the one related to the 2012 PDP debt service reserve.

Budget: In accordance with Section 5.15 of the 1998 Revenue Refunding Bonds Indenture of Trust and its Supplemental Indentures and Section 5.07 of the 1999 and 2012 Port District Project ("PDP") Bond Indentures of Trust, the Authority must annually adopt an Annual Budget on or before December 31 for the ensuing year. (Note: an Annual Budget for the 1999 PDP Bonds was not necessary for the year 2021 since all remaining bonds matured on January 1, 2021.) For the Revenue Bonds, Section 5.15 of the 1998 Revenue Refunding Bond Indenture of Trust requires that the Authority, on or before December 31, in each year, adopt a final budget for the ensuing year of (i) operational expenses, (ii) the PATCO Subsidy, (iii) the amount to be deposited to the credit of the Maintenance Reserve Fund, and (iv) the estimated amounts to be deposited into the Debt Service Fund, the Debt Service Reserve Fund, and the Rebate Fund. Each Annual Budget must also contain the Authority's projections of revenues for the ensuing year demonstrating compliance with the covenant as to facility charges as set forth in Section 5.09 of the Indentures of Trust. On or before December 31 in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustee.

The Port District Project Bond Indentures require the following: the adopted budget must set forth, inter alia, the PATCO Subsidiary, the amount of any operating subsidy paid or payable by the Authority to or for the account of any other subsidiary of the Authority (including, without limitation, the Port of Philadelphia and Camden) and all other material operating expenses of the Authority payable from the General Fund (see Note 11 for description of funds established under the Trust Indentures). The Authority must also include the debt service payable on the bonds and any additional subordinated indebtedness during the ensuing year and all amounts required to be paid by the Authority into the Debt Service Reserve Fund or the Rebate Fund or to any Reserve Fund Credit Facility issuer during the ensuing year. On or before December 31, in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustees and Credit Facility Issuer.

The Authority filed the appropriate budgets for 2020 and 2019, as described above, to its bond trustees by December 31, 2020 and 2019, in compliance with the bond indentures. These budgets became effective on January 1, 2020 and January 1, 2019, respectively (see Note 19. Subsequent Events).

The Authority may at any time adopt an amended or supplemental Annual Budget for the remainder of the then-current year, which shall be treated as the Annual Budget under the provisions of the Indentures of Trust. A copy of any amended or supplemental Annual Budget must be promptly filed with the Trustees.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 1. Summary of Significant Accounting Policies (Continued)

Interfunds: Interfund receivables/payables represent amounts that are owed, other than charges for goods and services rendered, to/from a particular fund. These receivables/payables are eliminated during the aggregation process.

Use of Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes: The Authority is a public corporate instrumentality of the State of New Jersey and the Commonwealth of Pennsylvania, and is described in its amended governing Compact, has been "deemed to be exercising an essential government function in effectuating such purposes," and therefore is exempt from income taxes pursuant to the Internal Revenue Code (Section 115).

Note 2. Cash and Cash Equivalents

Custodial Credit Risk Related to Deposits: Custodial credit risk is the risk that, in the event of a bank failure, the Authority's deposits might not be recovered. The Authority does not have a deposit policy for custodial credit risk; however, the Authority has agreements with various banks where most of the deposits are collateralized or secured by U.S. Treasury notes or through a Federal Home Loan Bank Letter of Credit.

Note 3. Investment in Securities

Excluding the investments of the OPEB Trust, the Authority's investments in various securities are maintained for specified funds in accordance with the provisions of the Indenture of Trust adopted as of July 1, 1998 (revised in 2018) or the Authority's General Fund investment policy (for unrestricted investments), which was revised and became effective on March 15, 2019 (see reference below under *Interest Rate Risk*).

Custodial Credit Risk Related to Investments: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. The Authority's investments as of September 30, 2021, and December 31, 2020, totaled $492,313 and $650,927, respectively. These investments consisted of short-term investments, asset backed securities, commercial paper, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All of the Authority's investments are maintained in the Authority's name, by a third-party financial institution acting as the Authority's agent.

The short-term investments primarily consist of money market funds and certificates of deposits with a maturity of greater than one year. Since these funds are held by a third party financial institution, and it is the policy of the Authority to re-invest these funds in investments with longer maturities, these amounts have been classified as investments, as opposed to cash and cash equivalents, in the combined statements of net position.

Interest Rate Risk: The Authority's General Fund investment policy (approved by the Board in February 2019) limits investment maturities (on unrestricted investments) as a means of managing its exposure to fair value losses arising from increasing interest rates and is as follows: the average effective duration of the portfolio is not to exceed thirty-six (36) months, and the maximum effective duration of any individual security is not to exceed seven (7) years, unless otherwise specified.

(dollars expressed in thousands)

Note 3. Investment in Securities (Continued)

Credit Risk: Investments are purchased in accordance with the 1998 Indenture of Trust and its Supplemental Indenture and General Fund investment parameters and generally include U.S. government obligations, money market funds, obligations of U.S. agencies or instrumentalities, and obligations of public agencies or municipalities rated in either of the two highest rating categories by Standard & Poor's Ratings or Moody's Investors Service. In accordance with the 1998 Indenture of Trust and its Supplemental Indentures and its General Fund investment guidelines, the Authority invests in corporate bonds and commercial paper rated A-1 by Standard & Poor's Corporation.

Guaranteed income contracts are collateralized by U.S. government and agency securities, and debt obligations having a rating in the highest rating category from Moody's Investors Service or Standard & Poor's Rating Services.

Concentration of Credit Risk: The Authority's investment policy on the concentration of credit risk for its General Fund investments states that no limitations exist on the purchase of investments in obligations of the U.S. government and U.S. federal agencies since they are fully guaranteed or backed by the U.S. government.

For the purchase of investments in obligations of all other issuers, total investments held from any one issuer shall not exceed ten percent (10%) of the aggregate market value of the entire portfolio, except for repurchase agreements, which, from any one issuer, shall not exceed twenty-five percent (25%) of the aggregate market value of the portfolio.

OPEB Trust

As previously stated, the OPEB Trust accounts for the recording and accumulation of other postemployment benefit resources (Authority contributions), which are held in trust for the exclusive benefit of the Authority's retirees. These contributions are invested by the Authority.

Custodial Credit Risk Related to Investments: The Authority's investments at September 30, 2021 and December 31, 2020 totaled $33,070 and $33,063, respectively. These investments consisted of money market funds, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All of the Authority's investments are maintained in the Authority's name, by a third-party financial institution acting as the Authority's agent.

As of September 30, 2021, and December 31, 2020, the Authority had the following investments in the OPEB Trust:

Investment	Fair Value Hierarchy Level	9/30/2021	12/31/2020
Money Market funds	Level 1	$ 182	$ 136
Corporate Bonds and Notes	Level 1	5,443	4,203
U.S. Federal Agency Notes and Bonds	Level 1	599	927
U.S. Government Treasuries	Level 1	26,847	27,797
Total		$ 33,070	$ 33,063

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Note 3. Investment in Securities (Continued)

Interest Rate Risk: The Authority's investment policy for the OPEB Trust calls for investments predominately in fixed income assets (corporate bonds, US treasury and agency paper, totaling approximately 99% of the portfolio), with the remainder held in high quality money market securities.

Credit Risk: As of September 30, 2021, the actual ratings by Moody's for the OPEB Trust investments were as follows:

Actual Rating	Corporate Bonds and Notes	U.S. Federal Agency Notes and Bonds	U.S. Government Treasuries
Aaa		$ 599	$ 26,847
Aa1	$ 258		
Aa2	566		
Aa3	197		
A1	188		
A2	365		
A3	3,870		
Unrated			
	$ 5,443	$ 599	$ 26,847

Note 4. Derivative Instruments

Forward Delivery Agreements

At December 31, 2020, the Authority was a party to two (2) forward delivery agreements with different institutions.

In February 2021, the forward delivery agreement that required one counterparty financial institution (Wells Fargo Bank) to deposit securities in the maintenance reserve funds, was terminated. The Authority received net proceeds of $574, as a result of the termination.

Therefore, as of September 30, 2021, the Authority is party to one active (1) forward delivery agreement. The effective forward delivery agreement requires one counterparty financial institution, the Bank of America, to deposit securities in the bond service fund, for the Port District Project Bonds, Series 2012. The effective forward delivery agreement provides the Authority with a guaranteed rate of return of 5.92% for those funds. The securities that are deposited into this account are timed to meet scheduled debt service requirements, as mandated by its Indenture of Trust (Note 11).

"Eligible Securities" under the forward delivery agreement means "direct, full faith and credit-non-callable obligations of the United States of America; REFCORP Interest Strips, senior debt obligations issued by Fannie Mae or the Federal Home Loan Mortgage Corporation; and commercial paper which is rated "P-1"by Moody's and "A-1+" by S&P, and which matures not more than 270 days after the date of delivery."

Objective and Terms of the Effective Forward Delivery Agreement: The forward delivery agreement allows the Authority to earn a guaranteed fixed rate of return over the life of the investments. This agreement is utilized by the Authority to earn a rate of return in excess of a rate that would otherwise be feasible by investing in securities with a shorter term.

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Note 4. Derivative Instruments (Continued)

The general terms of the effective forward delivery agreement are set forth in the table below:

	Effective Date of Agreement	Termination Date	Scheduled Amount	Guaranteed Rate	Fair Value * 9/30/2021	Fair Value * 12/31/2020
Series 2012 port district project bonds bond service fund	12/22/99	01/01/26	$ 10,436	5.92%	$ 2,844	$ 2,844
Maintenance reserve fund	12/22/99	02/22/21	3,000	4.90%	-	673
					$ 2,844	$ 3,517

* Level 3 inputs are unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities.

Fair Value: The fair value of each forward delivery agreement is based on the value of the future discounted cash flows expected to be received over the life of the agreement relative to an estimate of discounted cash flows that could be received over the same term based on current market conditions. The fair values of the forward delivery agreements are classified as a noncurrent asset. As the forward delivery agreements are effective hedging instruments, the offsetting balances are reflected as deferred inflows of resources. The fair values of the agreements are assessed at the end of each year.

Credit Risk: Credit risk is the risk that the counterparty will not fulfill its obligations. Under the terms of the effective forward delivery agreement, the Authority is either holding cash or an approved security within certain bond service funds. None of the principal amount of an investment under the forward delivery agreement is at risk to the credit of the counterparty. Should the counterparty default, the Authority's maximum exposure is the positive termination value, if any, related to this agreement.

Interest Rate Risk: Interest rate risk is the risk that changes in interest rates will adversely affect the fair values of the Authority's financial instruments or cash flows. The fair value of the effective forward delivery agreement is expected to fluctuate over the life of the agreement in response to changes in interest rates. The Authority does not have a formally adopted policy related for interest rate risk on the forward delivery agreement.

Termination Risk: The Authority or the counterparty may terminate the effective forward delivery agreement if the other party fails to perform under the terms of the contract. If the forward delivery agreement has a negative fair value at the time of termination, the Authority would be liable to the counterparty for a payment equivalent to the fair value of the instrument at the time of termination.

Note 5. Accounts Receivable

Accounts receivable for September 30, 2021 and December 31, 2020 are as follows:

	9/30/2021	12/31/2020
Reimbursements from governmental agencies - Federal Transit Administration	$ 11,671	$ 13,752
Reimbursements from other governmental agencies	389	976
Development projects	3,500	3,500
E-ZPass bridge tolls from other agencies	9,319	6,171
Other	890	1,005
Gross receivables	25,769	25,404
Less: allowance for uncollectibles	(3,500)	(3,500)
Net total receivables	$ 22,269	$ 21,904

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Note 6. Changes in Long-Term Liabilities

Long-term liability activity for the period ended September 30, 2021 is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
Bonds payable					
1999 Port District Project Bonds	$ 1,035		$ (1,035)	$ -	
2012 Port District Project Refunding Bonds	108,130		(12,350)	95,780	14,085
2013 Revenue Bonds	476,585			476,585	
2018 Revenue Bonds	644,780		(57,400)	587,380	57,645
Issuance discounts/premiums	76,489		(9,720)	66,769	
Total bonds payable	1,307,019	-	(80,505)	1,226,514	71,730
Other liabilities					
Claims and judgments	871	$ 539	(586)	824	330
Self-insurance	4,536	3,914	(2,759)	5,691	2,276
Sick and vacation leave	5,541	0	(55)	5,487	2,458
Net pension liability	157,711			157,711	
Unearned revenue	7,800	4,230	(4,172)	7,859	3,143
Other postemployment benefits	69,404			69,404	
	$ 1,552,882	$ 8,684	$ (88,077)	$ 1,473,489	$ 79,938

Long-term liability activity for the year ended December 31, 2020 is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
Bonds payable					
1999 Port District Project Bonds	$ 6,330		$ (5,295)	$ 1,035	$ 1,035
2012 Port District Project Refunding Bonds	115,450		(7,320)	108,130	12,350
2013 Revenue Bonds	476,585			476,585	
2018 Revenue Bonds	700,505		(55,725)	644,780	57,400
Issuance discounts/premiums	91,119		(14,630)	76,489	
Total bonds payable	1,389,989	-	(82,970)	1,307,019	70,785
Other liabilities					
Claims and judgments	835	$ 425	(389)	871	740
Self-insurance	4,229	3,043	(2,736)	4,536	3,040
Sick and vacation leave	4,294	5,672	(4,425)	5,541	2,216
Net pension liability	182,856	45,651	(70,796)	157,711	
Unearned revenue	7,046	8,303	(7,549)	7,800	6,835
Other postemployment benefits	95,104	1,827	(27,527)	69,404	
	$ 1,684,353	$ 64,921	$ (196,392)	$ 1,552,882	$ 83,616

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Note 7. Investment in Facilities

Capital assets for the period ended September 30, 2021 were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	$ 74,059			$ 74,059
Construction in progress	684,280	$ 134,336	$ (876)	817,740
Total capital assets not being depreciated	758,339	134,336	(876)	891,799
Capital assets being depreciated				
Bridges and related building and equipment	1,387,548	14		1,387,562
Transit property and equipment	789,434	861		790,295
Port enhancements	6,703			6,703
Total capital assets being depreciated	2,183,685	876	-	2,184,561
Less: accumulated depreciation for:				
Bridges and related building and equipment	(753,175)	(32,459)		(785,634)
Transit property and equipment	(355,657)	(19,207)		(374,864)
Port enhancements	(6,120)	(190)		(6,310)
Total accumulated depreciation	(1,114,952)	(51,856)		(1,166,808)
Total capital assets being depreciated, net	1,068,733	(50,981)	-	1,017,752
Total capital assets, net	$ 1,827,072	$ 83,355	$ (876)	$ 1,909,551

Capital assets for the year ended December 31, 2020 were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	$ 74,059			$ 74,059
Construction in progress	519,295	$ 196,362	$ (31,377)	684,280
Total capital assets not being depreciated	593,354	196,362	(31,377)	758,339
Capital assets being depreciated				
Bridges and related building and equipment	1,371,382	16,166		1,387,548
Transit property and equipment	769,865	21,440	(1,871)	789,434
Port enhancements	6,703			6,703
Total capital assets being depreciated	2,147,950	37,606	(1,871)	2,183,685
Less: accumulated depreciation for:				
Bridges and related building and equipment	(704,040)	(49,135)		(753,175)
Transit property and equipment	(332,119)	(25,403)	1,865	(355,657)
Port enhancements	(5,867)	(253)		(6,120)
Total accumulated depreciation	(1,042,026)	(74,791)	1,865	(1,114,952)
Total capital assets being depreciated, net	1,105,924	(37,185)	(6)	1,068,733
Total capital assets, net	$ 1,699,278	$ 159,177	$ (31,383)	$ 1,827,072

Total depreciation expense for the periods ended September 30, 2021 and December 31, 2020 was $51,856 and $74,791, respectively.

Note 8. Deferred Compensation Plan

The Authority offers its employees a deferred compensation plan in accordance with Internal Revenue Code Section 457. The plan, available to all full-time employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Authority does not make any contributions to the plan. To comply with changes in federal regulations and GASBS 32, *Accounting and Financial Reporting for Internal Revenue Code 457 Deferred Compensation Plans*, the Authority amended the plan in 1998 so that all amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are solely the property of the employees.

Note 9. Pension Plans

Employees of the Authority participate in the Pennsylvania State Employees' Retirement System ("SERS"), the State of New Jersey Public Employees' Retirement System ("PERS"), or the Teamsters Pension Plan of Philadelphia and Vicinity.

General Information about the Plans

Plan Descriptions

Pennsylvania State Employees' Retirement System: The Pennsylvania State Employees' Retirement System is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the Commonwealth of Pennsylvania ("Commonwealth") to provide pension benefits for employees of state government and certain independent agencies. SERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund. Membership in SERS is mandatory for most state employees. Members and employees of the General Assembly, certain elected or appointed officials in the executive branch, department heads, and certain employees in the field of education are not required but are given the option to participate.

SERS provides retirement, death, and disability benefits. Article II of the Commonwealth's constitution assigns the authority to establish and amend the benefit provision of the plan to the General Assembly. Member retirement benefits are determined by taking years of credited service, multiplied by final average salary, multiplied by 2%, multiplied by class of service multiplier. According to the State Employees' Retirement Code, all obligations of SERS will be assumed by the Commonwealth should SERS terminate.

The Pennsylvania State Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Pennsylvania State Employees' Retirement System, 30 North 3rd Street, Suite 150, Harrisburg, Pennsylvania 17101.

State of New Jersey Public Employees' Retirement System: The Public Employees' Retirement System ("PERS") is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the State of New Jersey ("State") which was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability, and medical benefits to certain qualified members. Membership in the PERS is mandatory for some full-time employees of the Authority, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

The State of New Jersey Public Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to State of New Jersey, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Plan Descriptions (Continued)

Teamsters Pension Plan of Philadelphia and Vicinity: The Teamsters Health and Welfare Fund of Philadelphia and Vicinity (the "Fund") covers all eligible employees working for employers who have a collective bargaining agreement with a Teamsters local union which is party to the Fund and under which the employers have agreed to make contributions to the Fund on the employees' behalf in accordance with negotiated hourly rates. The Fund is a cost-sharing multiple-employer defined benefit that was established under the terms of collective bargaining agreements between the employers and Teamsters local unions (the local unions), located in central and northeast portions of Pennsylvania, along the eastern shore of Maryland, Maine, New York and Ohio, and is not a state or local governmental pension plan. The Fund is generally non-contributory but does provide for participant contributions under the Consolidated Omnibus Budget Reconciliation Act (COBRA). The Fund provides health and other benefits to eligible participants who are covered under collective bargaining agreements, or other written agreements, with the local unions. The Fund is administered by a Board of Trustees (Trustees) with equal representation by the employers and the local unions and is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA). Benefit terms are established, and amended, by the Trustees. The Authority is not subject to any provisions regarding withdrawal from the Fund.

The Teamsters Pension Plan of Philadelphia and Vicinity issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Teamsters Pension Plan of Philadelphia and Vicinity, Fourth and Cherry Streets, Philadelphia, Pennsylvania 19106.

Vesting and Benefit Provisions

Pennsylvania State Employees' Retirement System: A member may retire after completing three years of service and after reaching normal retirement age (the age of 60, except police officers at age 50, or the age at which 35 years of service has been completed, whichever occurs first). Benefits vest after five years of service, or after 10 years of service for those hired on or after January 1, 2011. If an employee terminates his or her employment after at least five years of service (10 years if hired on or after January 1, 2011) but before the normal retirement age, he or she may receive pension benefits immediately or defer pension benefits until reaching retirement age. Employees who retire after reaching the normal retirement age with at least three years of credited service who started on or prior to December 31, 2010 are entitled to receive pension benefits equal to 2.5% (2.0% for employees starting on or after January 1, 2011, unless they opt to pay more to be eligible for the 2.5%) of their final average compensation (average of the three highest years in earnings) times the number of years for which they were a participant in the plan. The pension benefits received by an employee who retires after five years of credited service but before normal retirement age are reduced for the number of years that person is under normal retirement age.

Pension provisions include death benefits, under which the surviving beneficiary may be entitled to receive the employee's accumulated contributions less the amount of pension payments that the employee received, the present value of the employees' account at retirement less the amount of pension benefits received by the employee, the same pension benefits formerly received by the employee, or one-half of the monthly pension payment formerly received by the employee. The maximum pension benefit to the employee previously described may be reduced depending on the benefits elected for the surviving beneficiary.

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Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Vesting and Benefit Provisions (Continued)

State of New Jersey Public Employees' Retirement System: The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
4	Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Teamsters Pension Plan of Philadelphia and Vicinity: A member may retire at the later of (a) the date the employee reaches 65 or (b) the tenth anniversary of the employee's commencement of participation in the plan. Additionally, employees are eligible for early retirement after 10 years of participation in the plan and (a) completion of 30 years of vested service or (b) attainment of age 50 and completion of 10 years of vested service. Benefits vest after 10 years of service. An employee who retires on or after his or her normal retirement age is entitled to receive benefits based on his or her credited years of service multiplied by a monthly benefit rate, which is determined based on the employer's daily contributions. The benefits are subject to maximum rates that vary according to employer daily contribution rates. Members may also receive benefits after early retirement at reduced rates, depending on age at retirement.

An employee who qualifies for disability retirement benefits (total and permanent disability with 10 years of vested service and 5 years of continuous service with at least 300 covered days of contributions) is entitled to receive two hundred dollars per month until retirement age, when retirement benefits would commence.

Provisions include surviving spouse death benefits, under which the surviving spouse is entitled to a 50% survivor annuity in certain cases.

At December 31, 2020, 2019, and 2018, the Authority had 220, 203, and 218 employees, respectively, covered by the Fund.

Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Contributions

Pennsylvania State Employees' Retirement System: The contribution requirements of plan members and the Authority are established and amended by the Pennsylvania State Employees' Retirement System Board. As of January 1, 2011, employee's contribution rates range from 5% to 9.3% of their gross earnings depending on their plan selection.

Employer contribution rates are certified by the SERS Board annually, typically in April of each year to become effective the following fiscal year beginning in June. It is customary for rates to result from an independent actuarial valuation of the pension fund. The employer contribution rate is set so that it can fund all retirement benefits earned by employees working during the year and pay toward any unfunded liability that may exist. In some cases, however, the actuarially calculated employer contribution rate has been set or adjusted by Pennsylvania law.

The Authority's contractually required contribution rate for the years ended December 31, 2020 and 2019 was 34.37% and 30.78%, respectively, of the Authority's covered payroll, and the Authority's contractually required quarterly contributions to the pension plan for 2020 and 2019 totaled $17,006 (includes $940 of accrued pension liability) and $16,663 (includes $12,052 of accrued pension liability), respectively. Employee contributions to the plan during 2020 and 2019 were $3,599 and $3,593, respectively.

State of New Jersey Public Employees' Retirement System: The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.34% in State fiscal year 2018. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. Employers' contribution is based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The Authority's contractually required contribution rate for the years ended December 31, 2020 and 2019 was 15.72% and 12.37%, respectively, of the Authority's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability. The Authority's contractually required contributions to the pension plan for the years ended December 31, 2020 and 2019 were $132 and $106, which is and was due on April 1, 2021 and April 1, 2020, respectively. Employee contributions to the plan during 2020 and 2019 were $63 and $66, respectively.

Teamsters Pension Plan of Philadelphia and Vicinity: The employer's contribution requirements are determined under the terms of one Collective Bargaining Agreement ("CBA") in force. The CBA between Port Authority Transit Corporation ("PATCO") and Teamsters Local 676 ("Teamsters") expired December 31, 2017. PATCO and Teamsters subsequently entered into an Agreement executed by PATCO on July 23, 2018. That Agreement extended the CBA without change and provided that PATCO will continue to make contributions to the Teamsters Health and Welfare Fund of Philadelphia and Vicinity and the Teamsters Pension Trust Fund of Philadelphia and Vicinity in the same manner and method as set forth in the CBA at the contribution rates established by the Trustees of the respective Funds, increasing effective June 1, 2018 and August 1, 2018, respectively, subject to increases on a yearly basis, until such time as a new CBA is reached or either party terminates the Agreement. During 2020, the Authority was required to and did contribute thirty dollars and seventy cents ($30.70) per day from January 1 through July 31, and thirty-two dollars and twenty-four cents ($32.24) per day from August 1 through December 31 for each PATCO participating employee. For the 2019 year, the Authority was required to and did contribute twenty-nine dollars and twenty-four cents ($29.24) per day from January 1 through June 30, and thirty dollars and seventy cents ($30.70) per day, from July 1 through December 31 for each PATCO participating employee.

Note 9. Pension Plans (Continued)

General Information about the Plans (Continued)

Contributions (Continued)

Teamsters Pension Plan of Philadelphia and Vicinity (Continued): The Authority's contributions totaled 10.02%, 9.27%, and 9.55% of covered payroll in 2020, 2019 and 2018, respectively.

The employees of the Authority do not contribute to the Fund. The Authority contributed $1,608, $1,474, and $1,378 in 2020, 2019 and 2018, respectively, which represented 100% of the required contributions for the aforementioned years.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pennsylvania State Employees' Retirement System: At December 31, 2020, the Authority's proportionate share of the SERS net pension liability was $155,749. The net pension liability was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2019 measurement date, the Authority's proportion was .85679926%, which was a decrease of .01162913% from its proportion measured as of December 31, 2018.

At December 31, 2019, the Authority's proportionate share of the SERS net pension liability was $180,903. The net pension liability was measured as of December 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2018 measurement date, the Authority's proportion was .86842839%, which was an increase of .04515274% from its proportion measured as of December 31, 2017.

At December 31, 2020 and 2019, the Authority's proportionate share of the SERS pension expense, calculated by the Plan as of the December 31, 2019 and 2018 measurement dates, was $24,216 and $28,225, respectively.

State of New Jersey Public Employees' Retirement System: At December 31, 2020, the Authority's proportionate share of the PERS net pension liability was $1,962. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2020 measurement date, the Authority's proportion was .0120311762%, which was an increase of .0011909983% from its proportion measured as of June 30, 2019.

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

State of New Jersey Public Employees' Retirement System (Continued): At December 31, 2019, the Authority's proportionate share of the PERS net pension liability was $1,953. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2019. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2019 measurement date, the Authority's proportion was .0108401779%, which was an increase of .0006893442% from its proportion measured as of June 30, 2018.

At December 31, 2020 and 2019, the Authority's proportionate share of the PERS pension expense, calculated by the Plan as of the June 30, 2020 and 2019 measurement dates, was $224 and $136, respectively.

Deferred Outflows of Resources and Deferred Inflows of Resources

Certain changes in the net pension liability are to be recognized as deferred outflows of resources or deferred inflows of resources and are amortized as either an increase or decrease to future year's pension expense, using a systematic and rational method over a closed period.

At December 31, 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	$ 1,942	$ 36	$ 1,978	$ 1,055	$ 7	$ 1,062
Changes of assumptions	6,002	64	6,066		821	821
Net difference between projected and actual earnings on pension plan investments		67	67	11,108		11,108
Differences between employer contributions and proportionate share of contributions	6		6	1,469		1,469
Changes in proportion	7,463	766	8,229	2,007		2,007
Employer contributions subsequent to the measurement date	16,266	66	16,332			
	$ 31,679	$ 999	$ 32,678	$ 15,639	$ 828	$ 16,467

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

At December 31, 2019, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	$ 2,715	$ 35	$ 2,750	$ 1,960	$ 9	$ 1,969
Changes of assumptions	4,820	195	5,015		678	678
Net difference between projected and actual earnings on pension plan investments	17,601		17,601		31	31
Differences between employer contributions and proportionate share of contributions	12		12	1,257		1,257
Changes in proportion	10,896	790	11,686	815	116	931
Employer contributions subsequent to the measurement date	16,392	53	16,445			
	$ 52,436	$ 1,073	$ 53,509	$ 4,032	$ 834	$ 4,866

At December 31, 2020, $16,266 and $66 for SERS and PERS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2021. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plans' net pension liability, but before the end of the financial statement period for the Authority.

For SERS, this amount was based on actual contributions made during 2020, which was subsequent to the measurement date of December 31, 2019. For PERS, the amount was based on an estimated April 1, 2022 contractually required contribution, prorated from the pension plan's measurement date of June 30, 2020 to the Authority's year-end of December 31, 2020.

At December 31, 2019, $16,392 and $53 for SERS and PERS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2020. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plan's net pension liability, but before the end of the financial statement period for the Authority. For SERS, this amount was based on actual contributions made during 2019, which was subsequent to the measurement date of December 31, 2018. For PERS, the amount was based on an estimated April 1, 2021 contractually required contribution, prorated from the pension plans measurement date of June 30, 2019 to the Authority's year-end of December 31, 2019.

The components of deferred outflows of resources and deferred inflows of resources for SERS and PERS are amortized into pension expense over the number of years in the table that follows. The years of amortization are based on a closed period for the December 31, 2019 and June 30, 2020 measurement periods, respectively, which reflect the weighted average remaining service life of all SERS and PERS members, beginning the year in which the deferred amount occurs.

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Deferred Outflows of Resources and Deferred Inflows of Resources (Continued)

	SERS		PERS	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Net difference between projected and actual earnings on pension plan investments				
2020			5.00	
2019		5.00	5.00	
2018		5.00	5.00	
2017		5.00	5.00	
2016		5.00	5.00	
2015		5.00		
Differences between expected and actual experience				
2020			5.16	
2019	5.30		5.21	
2018	5.30			5.63
2017	5.20		5.48	
2016		5.20	5.57	
2015	5.20		5.72	
2014	5.60			
Changes of assumptions				
2020				5.16
2019				5.21
2018				5.63
2017				5.48
2016	5.20		5.57	
2015	5.20		5.72	
2014			6.44	

The amounts of deferred outflows of resources and deferred inflows of resources related to the respective net pension liabilities measured at December 31, 2019 for SERS and June 30, 2020 for PERS that will be recognized in pension expense in future periods are as follows:

Year Ending Dec. 31	SERS	PERS	Total
2021	$ 1,524	$ 44	$ 1,568
2022	23	23	46
2023	2,727	34	2,761
2024	(4,644)	6	(4,638)
2025	144	(2)	142
Totals	$ (226)	$ 105	$ (121)

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Note 9. Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Actuarial Assumptions

Since the measurement of the net pension liability of SERS is the same date as the actuarial valuation of the net pension liability, no roll forward procedures are required for the net pension liability. For PERS, however, the net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total PERS pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020.

The actuarial valuations for the year ended December 31, 2020 used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2019 for SERS and June 30, 2020 for PERS:

	SERS	PERS
Inflation	2.60%	2.75%
Projected salary increases	average of 5.60% with range of 3.70% - 8.90% including inflation	2.00% - 6.00% based on years of service (through 2026); 3.00% - 7.00% based on years of service (thereafter)
Investment rate of return	7.125%	7.00%
Mortality rate table	projected RP-2000 mortality tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2011 - 2015	July 1, 2014 - June 30, 2018

The actuarial valuations for the year ended December 31, 2019 used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2018 for SERS and June 30, 2019 for PERS:

	SERS	PERS
Inflation	2.60%	2.75%
Projected salary increases	average of 5.60% with range of 3.70% - 8.90% including inflation	2.00% - 6.00% based on years of service (through 2026) 3.00% - 7.00% based on years of service (thereafter)
Investment rate of return	7.25%	7.00%
Mortality rate table	projected RP-2000 mortality tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2011 - 2015	July 1, 2014 - June 30, 2018

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Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

The long-term expected real rate of return on pension plan investments is determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2019 for SERS and June 30, 2020 for PERS, are summarized in the following table:

	SERS		PERS	
Asset Class	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	3.00%	0.00%	4.00%	0.50%
Emerging markets equity			5.50%	10.23%
Fixed income	11.00%	1.26%		
Global public equity	48.00%	5.15%		
High yield			2.00%	5.95%
Investment grade credit			8.00%	2.67%
Multi-Strategy	10.00%	4.44%		
Non-U.S. developed markets equity			13.50%	8.57%
Private credit			8.00%	7.59%
Private equity	16.00%	7.25%	13.00%	11.42%
Real assets			3.00%	9.73%
Real estate (property)	12.00%	5.26%	8.00%	9.56%
Risk mitigation strategies			3.00%	3.40%
U.S. equity			27.00%	7.71%
U.S. treasuries			5.00%	1.94%
Total	100.00%		100.00%	

(dollars expressed in thousands)

Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2018 for SERS and June 30, 2019 for PERS, are summarized in the following table:

	SERS		PERS	
Asset Class	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	3.00%	0.00%	5.00%	2.00%
Emerging markets equity			6.50%	11.37%
Fixed income	11.00%	1.26%		
Global public equity	48.00%	5.15%		
High yield			2.00%	5.37%
Investment grade credit			10.00%	4.25%
Multi-Strategy	10.00%	4.44%		
Non-U.S. developed markets equity			12.50%	9.00%
Private credit			6.00%	7.92%
Private equity	16.00%	7.25%	12.00%	10.85%
Real assets			2.50%	9.31%
Real estate (property)	12.00%	5.26%	7.50%	8.33%
Risk mitigation strategies			3.00%	4.67%
U.S. equity			28.00%	8.26%
U.S. treasuries			5.00%	2.68%
Total	100.00%		100.00%	

Discount Rate: The discount rate used to measure the total pension liability at December 31, 2019 and 2018 for SERS was 7.125% and 7.25%, respectively. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the rates applicable for each member and that employer contributions will be made based on rates determined by the actuary. Based on those assumptions, SERS fiduciary net position was projected to be available to make all projected future benefit payments of current active and non-active SERS members; therefore, the long-term expected rate of return on SERS investments was applied to all periods of projected benefit payments to determine the total pension liability.

The discount rate used to measure the total pension liability at June 30, 2020 and 2019 for PERS was 7.00% and 6.28%, respectively. These single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% and 3.50%, as of June 30, 2020 and 2019, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers will be based on 78% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers.

(dollars expressed in thousands)

Note 9. Pension Plans (Continued)

Actuarial Assumptions (Continued)

Discount Rate (Continued): Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Pennsylvania State Employees' Retirement System: The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of December 31, 2019 and December 31, 2018, calculated using a discount rate of 7.125% and 7.25%, respectively, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2020		
	1% Decrease 6.125%	Current Discount Rate 7.125%	1% Increase 8.125%
Authority's proportionate share of the net pension liability - measurement date December 31, 2019	$ 197,905	$ 155,749	$ 119,659

	December 31, 2019		
	1% Decrease 6.25%	Current Discount Rate 7.25%	1% Increase 8.25%
Authority's proportionate share of the net pension liability - measurement date December 31, 2018	$ 222,134	$ 180,903	$ 145,570

State of New Jersey Public Employees' Retirement System: The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of June 30, 2020 and June 30, 2019, calculated using a discount rate of 7.00% for June 30, 2020 and 6.28% for June 30, 2019, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2020		
	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of the net pension liability - measurement date June 30, 2020	$ 2,470	$ 1,962	$ 1,531

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Note 9. Pension Plans (Continued)

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate (Continued)

State of New Jersey Public Employees' Retirement System (Continued):

	December 31, 2019		
	1% Decrease 5.28%	Current Discount Rate 6.28%	1% Increase 7.28%
Authority's proportionate share of the net pension liability - measurement date June 30, 2019	$ 2,467	$ 1,953	$ 1,520

Note 10. Postemployment Healthcare Plan ("OPEB")

General Information about the OPEB Plan

Plan Description: The Authority's defined benefit OPEB plan ("Plan") provides OPEB for all permanent full-time employees of the Authority hired prior to January 1, 2007. The Plan is a single employer defined benefit OPEB plan administered by the Authority through a trust that meets the criteria of paragraph 4 of GASBS No. 75. The trust is fiscally dependent upon funding contributions from the Authority. The Authority's Board of Commissioners ("Commissioners") establish and amend the benefit terms of the Plan. As such, the Plan is considered a fiduciary component unit of the Authority. The Plan does not issue a stand-alone financial report.

Benefits Provided: The Plan provides medical, including prescription drug coverage, and life insurance benefits for retirees and their dependents. Benefits are provided through a third-party insurer, and the full cost of the benefits is covered by the Plan, along with retiree contributions.

Employees Covered by Benefit Terms: Based on the December 31, 2020 actuarial valuation, the following employees were covered by the benefit terms:

Inactive plan members or beneficiaries currently receiving benefit payments	781
Inactive plan members entitled to but not yet receiving benefit payments	2
Active plan members	362
	1,145

The Plan is closed to new entrants. Employees hired after January 1, 2007 are not eligible for retirement benefits.

Contributions: The contribution requirements of plan members and the Authority are established, and amended, by the Commissioners. For the years ended December 31, 2020 and 2019, the Authority's average contribution rate was 19.02% and 15.19%, respectively, of covered-employee payroll. Total contributions to the Plan by the Authority during 2020 and 2019 were $5,416 and $5,012, respectively. Contributions for 2020 and 2019 by plan members receiving benefits for medical and prescription ranged from $10.00 to $2,936.25 per month depending on the plan type and coverage selected.

Net OPEB Liability

The Authority's net OPEB liability was measured as of December 31, 2020 and had a valuation date as of January 1, 2020.

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Note 10. Postemployment Healthcare Plan ("OPEB") (Continued)

Actuarial Assumptions: The total OPEB liability in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Salary increase 3.5 percent

Healthcare cost trend rates The following assumptions are used for annual healthcare cost inflation (trend)

	Year	Pre-65	Post 65
Year 1 Trend	January 1, 2022	7.0%	7.0%
Ultimate Trend	January 1, 2032 & Later	4.5%	4.5%
Grading Per Year		0.25%	0.25%

Mortality rates were based on the RP 2014 Healthy Male and Female Tables that are based on the Employee and Healthy Annuitant Tables for both pre & post retirement projected with mortality improvement using the most current Society of Actuaries Mortality Improvement Scale MP-2019.

The OPEB Plan fiduciary net position was projected with an investment return of 2.02% and 2.90% for the years ended December 31, 2020 and 2019, respectively.

Discount Rate: The discount rate used to measure the total OPEB liability as of December 31, 2020 was 2.02%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO - 2.12%, S&P Municipal Bond 20 Year High Grade Rate Index - 1.93%, Fidelity GA AA 20 Years - 2.00%).

The discount rate used to measure the total OPEB liability as of December 31, 2019 was 2.90%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO - 2.74%, S&P Municipal Bond 20 Year High Grade Rate Index - 3.26%, and Fidelity GA AA 20 Years - 2.75%).

The projection of cash flows used to determine the discount rates assumed that Authority contributions would be made at rates equal to the actuarial determined contribution rates. Based on those assumptions, the OPEB Plan's fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees assuming that such payments are paid separate from the OPEB Plan fiduciary fund. Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Changes in the Net OPEB Liability

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2020	$ 127,389	$ 32,285	$ 95,104
Changes for the year:			
Service cost	229		229
Interest	2,519		2,519
Differences between expected and actual experience	(22,111)		(22,111)
Contributions - employer:			
Pay-as-you-go costs		5,416	(5,416)
Net investment income		1,022	(1,022)
Benefit payments	(5,416)	(5,416)	
Administrative expense		(101)	101
Net changes	(24,779)	921	(25,700)
Balances at December 31, 2020	$ 102,610	$ 33,206	$ 69,404

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Note 10. Postemployment Healthcare Plan ("OPEB") (Continued)

Changes in the Net OPEB Liability (Continued)

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2019	$ 113,596	$ 31,083	$ 82,513
Changes for the year:			
Service cost	389		389
Interest	3,650		3,650
Differences between expected and actual experience	14,766		14,766
Contributions - employer:			
Pay-as-you-go costs		5,012	(5,012)
Net investment income		1,298	(1,298)
Benefit payments	(5,012)	(5,012)	
Administrative expense		(96)	96
Net changes	13,793	1,202	12,591
Balances at December 31, 2019	$ 127,389	$ 32,285	$ 95,104

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate: The following presents the net OPEB liability of the Authority as well as what the Authority's net OPEB liability would be if it were calculated using a discount rate of 2.02% and 2.90% for December 31, 2020 and 2019, respectively, that is 1-percentage-point lower or 1-percentage-point higher than the aforementioned discount rates used:

	December 31, 2020		
	1% Decrease (1.02%)	Discount Rate (2.02%)	1% Increase (3.02%)
Net OPEB liability	$ 86,758	$ 69,404	$ 55,907

	December 31, 2019		
	1% Decrease (1.90%)	Discount Rate (2.90%)	1% Increase (3.90%)
Net OPEB liability	$ 115,049	$ 95,104	$ 79,151

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates: The following presents the net OPEB liability of the Authority as well as what the Authority's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	December 31, 2020		
	Trend Rate Less 1%	Healthcare Cost Trend Rates	Trend Rate Plus 1%
Net OPEB liability	$ 57,317	$ 69,404	$ 84,692

(dollars expressed in thousands)

Note 10. Postemployment Healthcare Plan ("OPEB") (Continued)

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates (Continued):

	December 31, 2019		
	Trend Rate Less 1%	Healthcare Cost Trend Rates	Trend Rate Plus 1%
Net OPEB liability	$ 77,377	$ 95,104	$ 117,604

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the years ended December 31, 2020 and 2019, the Authority recognized OPEB expense of $2,115 and $5,298, respectively. At December 31, 2020, the Authority reported deferred inflows of resources related to OPEB from the changes in assumptions of $10,094. No deferred outflows of resources were reported.

At December 31, 2019, the Authority reported deferred outflows of resources related to OPEB from the changes in assumptions of $12,304. No deferred inflows of resources were reported.

Amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows: $10,094 during the year ending December 31, 2021.

Payable to the OPEB Plan

At December 31, 2020 and 2019, there were no payables reported to the OPEB Plan.

Note 11. Indentures of Trust

The Authority's outstanding Revenue Bonds are subject to the provisions of the following Indentures of Trust: Revenue Refunding Bonds of 1998, dated July 1, 1998; the 2013 Revenue Bonds, dated December 1, 2013, and the 2018 Revenue and Revenue Refunding Bonds, dated December 18, 2018 (collectively the "Bond Resolution").

In addition, The Authority's 2012 Port District Project Refunding Bonds, dated December 1, 2012, are governed by a separate, individual indenture. (The 1999 PDP Bonds fully matured on January 1, 2021).

The Bond Resolution requires the maintenance of the following accounts:

Project Fund: This *restricted* account was established in accordance with Section 6.02 of the Bond Resolution. The Project Fund is held by the Trustee and is applied to pay the cost of the Projects and is pledged, pending application to such payment of costs for the security of the payment of principal and interest on the Revenue, Revenue Refunding, and Project Bonds (the "Bonds").

Note 11. Indentures of Trust (Continued)

The Bond Resolution requires the maintenance of the following accounts (continued):

Debt Service Fund: This *restricted* account was established in accordance with Section 6.04 of the Bond Resolution for the payment of maturing interest and principal on the Bonds. The balance on deposit must be sufficient to enable the Trustee to withdraw amounts equal to interest due on the Bonds, principal amounts maturing on Bonds, accrued interest included in the purchase price of the bonds purchased for retirement and sinking fund installments when payments are required.

Debt Service Reserve Fund: This *restricted* account was established in accordance with Section 6.05 of the Bond Resolution. The amount of funds on deposit must be maintained at a level equal to the Maximum Debt Service to ensure funds are available for payment of Debt Service.

Bond Redemption Fund: This *restricted* account was established in accordance with section 6.06 of the Bond Resolution to account for amounts received from any source for the redemption of Bonds, other than mandatory sinking fund payments.

Rebate Fund: This *restricted* account was established in accordance with Section 6.07 of the bond Resolution account for amounts deposited from time to time in order to comply with the arbitrage rebate requirements of Section 148 of the Code as applicable to any Series of Tax-Exempt Bonds issued.

Revenue Fund: This *unrestricted* account was established in accordance with Section 6.03 of the Bond Resolution for the Authority to deposit all Revenues. On or before the 20th day of each calendar month, the Trustee shall, to the extent money is available, after deduction of cash and investment balances for the 15% working capital reserve, transfer to or credit funds needed in the following order: (1) the Debt Service Fund, (2) the Debt Service Reserve Fund, (3) any Reserve Fund Credit Facility Issuer, (4) the Trustee's Rebate Fund, (5) the Maintenance Reserve Fund, (6) the General Fund.

Maintenance Reserve Fund: This *restricted* account was established in accordance with Section 6.08 of the Bond Resolution. These funds are maintained for reasonable and necessary expenses with respect to the system for major repairs, renewals, replacements, additions, betterments, enlargements, improvements and extraordinary expenses, all to the extent not provided for in the then current Annual Budget. Money in this account is pledged for the security of payment of principal and interest on the bonds. Whenever the amount in this account exceeds the "Maintenance Reserve Fund Requirement," the excess shall be deposited in the General Fund. The "Maintenance Reserve Fund Requirement" on any date is at least $3,000.

General Fund: This *unrestricted* account was established in accordance with Section 6.09 of the Bond Resolution. All excess funds of the Authority are recorded in the General Account. If the Authority is not in default in the payment of bond principal or interest and all fund requirements are satisfied, the excess funds may be used by the Authority for any lawful purpose.

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Note 12. Funded and Long-Term Debt

Total Outstanding Funded Debt: At September 30, 2021 and December 31, 2020, the Authority had $1,226,514 and $1,307,019; respectively, in Revenue and Port District Project (outstanding for December 31, 2020 only) and Project Refunding Bonds outstanding (including unamortized premiums), consisting of bonds issued in 1999 (not outstanding as of January 2021), 2012, 2013, and 2018. The 1999 Port District Project Bonds were issued pursuant to an Indenture of Trust dated December 1, 1999. The 2012 Port District Project Refunding Bonds were issued pursuant to an Indenture of Trust dated December 1, 2012. The 2013 Revenue Bonds were issued pursuant to an Indenture of Trust, a Ninth Supplemental Indenture, dated as of December 1, 2013. The 2018 Revenue and Revenue Refunding Bonds were issued pursuant to a Fourteenth Supplemental Indenture dated December 18, 2018.

1999 Port District Project Bonds (Fully matured January 1, 2021): On December 22, 1999, the Authority issued $272,095 to provide funds to finance (a) all or a portion of the cost of certain port improvement and economic development projects within the Port District, (b) a deposit of cash or a Reserve Fund Credit Facility to the credit of the Debt Service Reserve Fund established under the 1999 Port District Project Bond Indenture and (c) all or a portion of the costs and expenses of the Authority relating to the issuance and sale of the 1999 Port District Project Bonds (Series A and B).

The 1999 Port District Project Bonds were general corporate obligations of the Authority. The 1999 Port District Project Bonds were not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the monies, if any, on deposit from time to time in the Funds established under the 1999 Port District Project Bond Indenture. No tolls, rents, rates or other such charges were pledged for the benefit of the 1999 Port District Project Bonds. The 1999 Port District Project Bonds were equally and ratably secured by the funds on deposit in the Funds established under the 1999 Port District Project Bond Indenture, except for the Rebate Fund. The 1999 Port District Project Bonds were payable from such Funds and from other monies of the Authority legally available.

The 1999 Port District Project Bonds were subject to optional redemption and mandatory sinking fund redemption prior to maturity. The scheduled payment of principal and interest on the 1999 Port District Project Bonds when due were guaranteed under an insurance policy issued concurrently with the delivery of the 1999 Port District Project Bonds by Financial Security Assurance Inc. The Authority paid off the balance of the 1999 Port District Project bonds, in full, on January 1, 2021.

2012 Port District Project Refunding Bonds: On December 20, 2012, the Authority issued $153,030 in Port District Project Refunding Bonds, Series 2012. The Port District Project Refunding Bonds, Series 2012 (the “2012 Bonds”) were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act (as such terms are defined herein) and an Indenture of Trust (the "Indenture") dated as of December 1, 2012, between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as trustee (the "Trustee").

The 2012 Bonds were issued to (i) refund and redeem all of the outstanding principal balance of and interest accrued on the Authority's outstanding Port District Project Bonds, Series B of 1998, Port District Project Bonds, Series B of 1999, and Port District Project Bonds, Series A of 2001.

The refunding resulted in a loss (difference between the reacquisition price and the net carrying amount of the old debt) of $7,000. This difference, reported in the accompanying combined financial statements as a deferred outflow of resources, is being charged to operations through the year 2025 using the effective interest method.

The 2012 Bonds are general corporate obligations of the Authority. The 2012 Bonds are not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the moneys, if any, on deposit from time to time in the Funds established under the Indenture, except for the Rebate Fund. No tolls, rents, rates or other charges are pledged for the benefit of the 2012 Bonds. The 2012 Bonds are equally and ratably secured by the monies, if any, on deposit in the Funds established under the Indenture, except for the Rebate Fund. The 2012 Bonds are payable from such Funds and from other monies of the Authority legally available therefore.

(dollars expressed in thousands)

Note 12. Funded and Long-Term Debt (Continued)

2012 Port District Project Refunding Bonds (Continued):

Redemption Provisions:

Optional Redemption: The 2012 Bonds maturing on or after January 1, 2024 are subject to redemption prior to maturity at the option of the Authority on or after January 1, 2023, in whole at any time, or in part at any time and from time to time, in any order of maturity specified by the Authority and within a maturity as selected by the Trustee as provided in the Indenture and as summarized below under the subheading "Redemption Provisions - Selection of 2012 Bonds to be Redeemed." Any such redemption shall be made at a redemption price equal to the principal amount of the Bonds to be redeemed, plus interest accrued to the date fixed for redemption.

Payment of Redemption Price: Notice of redemption having been given in the manner provided in the Indenture, or written waivers of notice having been filed with the Trustee prior to the date set for redemption, the 2012 Bonds (or portions thereof) so called for redemption shall become due and payable on the redemption date so designated and interest on such 2012 Bonds (or portions thereof) shall cease to accrue from the redemption date whether or not such Bonds shall be presented for payment. The principal amount of all 2012 Bonds so called for redemption, together with the redemption premium, if any, payable with respect thereto and accrued and unpaid interest thereon to the date of redemption, shall be paid (upon presentation and surrender of such 2012 Bonds) by the Paying Agent out of the appropriate Fund or other funds deposited for the purpose.

Selection of 2012 Bonds to be Redeemed: If less than all of the 2012 Bonds are to be redeemed and paid prior to maturity, 2012 Bonds registered in the name of the Authority shall be redeemed before other 2012 Bonds are redeemed. Thereafter, the portion of 2012 Bonds to be redeemed shall be selected by the Authority, or if no such selection is made, by lot by the Trustee from among all outstanding 2012 Bonds eligible for redemption.

In the case of a partial redemption of 2012 Bonds when 2012 Bonds of denominations greater than the minimum Authorized Denomination are outstanding, then for all purposes in connection with such redemption, each principal amount equal to the minimum authorized denomination shall be treated as though it were a separate 2012 Bond for purposes of selecting the 2012 Bonds to be redeemed, provided that no 2012 Bonds shall be redeemed in part if the principal amount to be outstanding following such partial redemption is not an authorized denomination.

Selection of 2012 Bonds to be Redeemed (Continued):

The 2012 Port District Project Refunding Bonds outstanding at September 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.00%	14,085	2024	5.00%	$ 15,520
2023	3.00%	240	2025	5.00%	16,300
2023	5.00%	14,545	2026	5.00%	17,115
			2027	5.00%	17,975

Total par value of 2012 Port District Project Refunding Bonds	95,780
Add: unamortized bond premium	4,414
Total 2012 Port District Project Refunding Bonds, net	$ 100,194

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
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Note 12. Funded and Long-Term Debt (Continued)

2013 Revenue Bonds: On December 18, 2013, the Delaware River Port Authority issued its Revenue Bonds, Series of 2013 in the aggregate principal amount of $476,585. The 2013 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2013 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2013 Revenue Bonds will be payable semi-annually on January 1 and July 1 of each year commencing July 1, 2014.

The 2013 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, N.A., as trustee, as heretofore supplemented from time to time, including as supplemented by a Ninth Supplemental Indenture, dated as of December 1, 2013 (collectively, the “1998 Revenue Bond Indenture”). The 2013 Revenue Bonds are being issued for the purpose of: (i) financing a portion of the costs of the Authority’s approved capital improvement program; (ii) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (iii) paying the costs of issuance of the 2013 Revenue Bonds.

The 2013 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2013 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the “Commonwealth”) or the State of New Jersey (the “State”) or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2013 Revenue Bonds. The 2013 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

The 2013 Revenue Bonds outstanding at September 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	5.000%	$ 23,560	2034	4.625%	$ 810
2027	4.125%	845	2035	5.000%	34,870
2028	5.000%	25,615	2035	4.750%	1,000
2029	5.000%	26,895	2036	5.000%	36,660
2030	5.000%	28,070	2036	4.750%	1,000
2030	4.500%	170	2037	5.000%	38,540
2031	5.000%	29,650	2037	4.750%	1,000
2032	4.500%	31,135	2038	5.000%	41,515
2033	5.000%	32,535	2039	5.000%	43,590
2034	5.000%	33,355	2040	5.000%	45,770
Total par value of 2013 Revenue Bonds					476,585
Add: unamortized bond premium					7,379
Total 2013 Revenue Bonds, net					$ 483,964

Optional Redemption: The 2013 Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2024. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2013 Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds: On December 18, 2018, the Delaware River Port Authority issued its Revenue Bonds, Series of 2018, totaling $700,505, consisting of: its Revenue Bonds, Series A of 2018 in the aggregate principal amount of $273,475, its Revenue Refunding Bonds, Series B of 2018 (the "2018B Revenue Refunding Bonds") in the aggregate principal amount of $404,060, and its Revenue Bonds, Series C of 2018 (Federally Taxable) (the "2018C Revenue Bonds) in the aggregate principal amount of $22,970, and together with the 2018A Revenue Bonds, the 2018B Revenue Refunding Bonds, and the 2018C Revenue Bonds collectively called the "2018 Revenue Bonds". The 2018 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2018 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2018 Revenue Bonds is payable semi-annually on January 1 and July 1 of each year commencing July 1, 2019.

The 2018 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, National Association, as trustee, as heretofore amended and supplemented from time to time, including as amended and supplemented by a Fourteenth Supplemental Indenture, dated as of December 18, 2018 (collectively, the "1998 Revenue Bond Indenture").

The 2018 Revenue Bonds, Series A, B and C, as more particularly specified within, were issued for the purpose of: (i) financing a portion of the costs of the Authority's approved capital improvement program; (ii) current refunding all of (1) $100,120 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A of 2008, (2) $111,240 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series B of 2008, (3) $51,305 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A-1 of 2010, (4) $55,330 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A-2 of 2010, (5) $106,635 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series B of 2010, and (6) $35,535 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series C of 2010; (iii) financing a portion of the cash settlement cost to terminate all of the Authority's 1995 Revenue Bond Swaption and 1999 Revenue Bond Swaption; (iv) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (v) paying the costs of issuance of the 2018 Revenue Bonds.

The 2018 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2018 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the "Commonwealth") or the State of New Jersey (the "State") or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2018 Revenue Bonds. The 2018 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

2018A Revenue Bonds: On December 18, 2018, the Authority issued new fixed rate bonds, in the amount of $273,475, at a premium of $43,893. As a result of this transaction (including payment of debt service reserve and cost of issuance requirements), $290,000 was deposited into the 2018 new bond project fund account, to support the 2019 and subsequent 5-year Capital Plans.

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Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds (Continued):

2018A Revenue Bonds (Continued):

The 2018A Revenue Bonds outstanding at September 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	5.000%	$ 1,690	2034	5.000%	$ 20,565
2028	5.000%	15,345	2035	5.000%	21,590
2029	5.000%	16,110	2036	5.000%	22,670
2030	5.000%	16,920	2037	5.000%	23,805
2031	5.000%	17,760	2038	5.000%	24,995
2032	5.000%	18,650	2039	5.000%	26,240
2033	5.000%	19,580	2040	5.000%	27,555
Total par value of 2018A Revenue Bonds					273,475
Add: unamortized bond premium					36,171
Total 2018A Revenue Bonds, net					$ 309,646

Optional Redemption*:* The 2018A Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2029. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2018A Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

2018B Revenue Refunding Bonds: On December 18, 2018, the Authority issued $404,060 in fixed rate bonds, and used these funds, along with “other available funding sources”, to refund $460,165 in variable rate debt (specifically, the 2008 Series A&B and 2010 Series A, B and C Revenue Refunding Bonds). As a result, the Authority eliminated all of its variable debt. This transaction also resulted in the termination of two LOCs, which supported the 2008B and 2010B Revenue Bonds (principal amount totaling $217,875). Four (4) LIBOR Index Rate-based bank purchase loans (a.k.a., “Floating Rate Notes”), with three banks totaling $242,290, which supported the 2008A, 2010A and 2010C Revenue Refunding Bonds (principal amount were also terminated. In addition, as a result of this transaction the 1999 Revenue Bond Swaption was terminated and cash-settled in the amount of $35,721.

The 2018B Revenue Refunding Bonds outstanding at September 30, 2021 are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.000%	57,645	2024	5.000%	$ 62,680
2023	5.000%	60,105	2025	5.000%	65,350
			2026	5.000%	68,125
Total par value of 2018B Revenue Refunding Bonds					313,905
Add: unamortized bond premium					18,805
Total 2018B Revenue Refunding Bonds, net					$ 332,710

DELAWARE RIVER PORT AUTHORITY
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Note 12. Funded and Long-Term Debt (Continued)

2018 Revenue Bonds (Continued):

2018B Revenue Refunding Bonds (Continued):

Optional Redemption*:* The 2018B Revenue Refunding Bonds are not subject to redemption at the option of the Authority, prior to maturity.

2018C Revenue Bonds: On December 18, 2018, the Authority issued $22,970 in federally taxable fixed rate bonds, proceeds of which, along with a $5,200 contribution from the Authority, were used to pay the cash-settlement termination cost of the 1995 Swap with TD Bank, N.A., in the amount of $28,050. The Authority paid off the balance of the 2018C Revenue Bonds, in full, on January 1, 2020.

***2018 Revenue Bonds*: The total collective 2018 Revenue Bonds outstanding at September 30, 2021 are as follows:**

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2022	5.000%	57,645	2031	5.000%	$ 17,760
2023	5.000%	60,105	2032	5.000%	18,650
2024	5.000%	62,680	2033	5.000%	19,580
2025	5.000%	65,350	2034	5.000%	20,565
2026	5.000%	68,125	2035	5.000%	21,590
2027	5.000%	1,690	2036	5.000%	22,670
2028	5.000%	15,345	2037	5.000%	23,805
2029	5.000%	16,110	2038	5.000%	24,995
2030	5.000%	16,920	2039	5.000%	26,240
			2040	5.000%	27,555
Total par value of 2018 Revenue Bonds					587,380
Add: unamortized bond premium					54,976
Total 2018 Revenue Bonds, net					$ 642,356

Maturities of Principal and Interest on Bonds: The following presents the principal and interest due on all bonds outstanding as of September 30, 2020:

Period Ending September 30,	Principal	Interest	Total
2022	71,730	56,015	127,745
2023	74,890	52,352	127,242
2024	78,200	48,527	126,727
2025	81,650	44,531	126,181
2026-2030	258,435	176,107	434,542
2031-2035	261,500	116,994	378,494
2036-2040	333,340	43,286	376,626
	1,159,745	$ 537,812	$ 1,697,557
Net unamortized bond premiums	66,769		
	$ 1,226,514		

Interest on all of the Authority's fixed rate debt (revenue bonds and port district project bonds issued in 2012, 2013, and 2018) is payable semi-annually on January 1 and July 1 in each year. The Authority is current on all of its monthly debt service payments on all obligations.

Note 12. Funded and Long-Term Debt (Continued)

Debt Authorized but not Issued: At its August 2013 meeting, the Authority's Board authorized the issuance, sale and delivery of up to $550,000 in taxable or tax-exempt fixed rate bonds, to fund the 5-year 2013 Capital Plan (DRPA-13-094). This resolution rescinded and repealed all prior resolutions (DRPA-09-064 and DRPA-13-030) and any prior inconsistent resolutions. In December 2013, the Authority issued $476,585 in fixed rate bonds (the 2013 Revenue Bonds) based on this resolution, and $73,415 remains authorized but not issued under this Board resolution.

Resolution DRPA-16-098: At its September 21, 2016 meeting, the Authority's Board authorized the Authority to issue Revenue Refunding Bonds "in an aggregate principal amount not to exceed $960,000," "to advance refund and redeem all or a portion of the outstanding" 2013D Revenue Bonds, "to effect interest cost savings for the Authority, and, to the extent deemed economically advantageous and fiscally prudent, amend, replace or terminate any or all of the Authority's outstanding Interest Rate Swap Agreements." Based on this resolution, $960,000 remains authorized but not issued.

Resolution DRPA-18-008: This resolution authorized the issuance of up to $350,000 in new revenue bonds, subject to market conditions. On December 18, 2018, the Authority issued $273,475 in new revenue bonds (2018A Revenue Bonds), as per the resolution leaving $76,525 in authorized but not issued bonds.

These authorizations, which total $1,109,940 as of December 31, 2020, provide flexibility for the Authority to engage in the aforementioned transactions, under the right conditions, but do not obligate the Authority to execute any of the transactions.

Resolution DRPA-21-033: In May 2021, the Authority's Board passed DRPA resolution #21-033, "Authorization for Issuance of Port District Project Refunding Bonds, Series 2012." As a result of the resolution's passage, the "total debt authorized not issued" has increased by $75,000, to total $1.18 million as of September 30, 2021.

Bond Ratings

Significant changes to the Authority's bond ratings, over the past four (4) years, are described below:

Moody's Investors Service Bond Ratings ("Moody's"): In its report dated October 31, 2017, Moody's upgraded its bond ratings on **all** Authority outstanding bonds. The revenue bonds were upgraded from 'A3' to 'A2' and the port district project bonds were upgraded from 'Baa3' to 'Baa2,' all bonds being assigned a "stable outlook." This was the first Moody's upgrade of the Authority's bonds in over a decade. In its report, Moody's cited a number of core strengths of the Authority including: "positive traffic momentum," "a strong liquidity profile," "a manageable capital program and, "no-near term debt needs until 2021", all key factors supporting the ratings increases.

On November 16, 2018, just prior to the issuance of the 2018 Revenue Bonds (Series A, B and C), Moody's assigned a "A2" rating to the new bonds and affirmed the rating on the Authority's existing revenue bonds at "A2". The Port District Project bonds were also affirmed at "Baa2". The ratings outlook was changed, for all bond issues, to "positive" from "stable."

In its report, Moody's cited the "expected elimination of DRPA's variable rate debt exposure and the termination of all of the outstanding swaps", along with stable future traffic volumes, continued strong liquidity with a "manageable capital plan", as key factors in the upward change in the outlook.

In February 2020, Moody's increased the Authority's bond ratings on **all** of its bonds, raising the revenue bond rating to "A1" (from "A2") and the port district project bonds from "Baa2" to "Baa1." (The "outlook" on all bonds was changed from "positive" to "stable" due to the upgrade).

Note 12. Funded and Long-Term Debt (Continued)

Bond Ratings (Continued):

Standard & Poor's Ratings Services Bond Ratings ("S&P"): On April 21, 2016, S&P issued a bond ratings report on the Authority's debt, using its new joint ratings criteria, wherein the Authority's Port District Project Bonds were upgraded from "BBB" to "A-" (with stable outlook) and the Revenue Bonds were affirmed at "A", with a stable outlook. S&P cited the Authority's historical performance against budget, its strong financial stability and liquidity (including its capital "pay-go" fund), and its affordable 5-year capital plan of $662,400, as underlying strengths supporting its ratings actions.

In its report dated August 1, 2017, S&P reaffirmed the Authority's ratings on both its Revenue and Port District Project Bonds. The report cited "historically strong liquidity levels," "DRPA's long history of stable transaction and revenue growth," "the maintenance of good debt service coverage, and "conservative" capital and operating budgets.

On November 16, 2018, just prior to the issuance of $700,505 in 2018 Revenue Bonds (Series A, B and C), S&P assigned a rating of "A+" to the new bonds and upgraded its underlying rating on the existing revenue bonds to "A+" from "A", with a stable outlook. The Authority Port District Project Bonds were also upgraded to "A" from "A-", with a stable outlook. The upgrades reflected the application of S&P's new updated ratings criteria, published on March 12, 2018. S&P cited the Authority's "very strong enterprise risk profile and strong financial risk profile", along with the "long history of favorable net revenue growth and strategic capital funding leading to strong sustainable debt service coverage" and the Authority's strong liquidity and financial flexibility, which supported the upgrade decision.

In March 2020, Moody's changed the entire toll sector to "negative outlook". However, Moody's did not change the Authority's "stable outlook."

Impact of COVID-19 on Ratings Outlook: As mentioned above, the Authority's bonds were upgraded by Moody's in February 2020, prior to the explosion of the COVID-19 pandemic. As a result of the pandemic's impact on traffic and toll revenues, in March 2020, both Moody's and S&P changed the outlook for the entire toll sector to "negative". S&P also changed the Authority's outlook from "stable" to "negative"; however, Moody's did not change the Authority's "stable" outlook.

In March 2021, S&P restored the "stable" outlook for the toll road sector and also on the Authority's bonds, from "negative", after its review of the on-going recovery in the toll road sector, since the beginning of 2021.

Note 13. Government Contributions for Capital Improvements, Additions, and Other Projects

The Authority receives contributions in aid for financing capital improvements to the rapid transit system from the Federal Transit Administration and other government agencies. Capital improvement grant funds of $12,147 and $21,992 were received as of September 30, 2021 and in the full year 2020, respectively. The Authority receives federal and state grants for specific construction purposes that are subject to review and audit by the grantor agencies. Although such audits could result in disallowances under terms of the grants, it is the opinion of management that any required reimbursements will not be material to the Authority's net position.

Note 14. Contingencies

Public liability claim exposures are self-insured by the Authority within its self-insured retention limit of $5 million for each occurrence, after which, exists a claims-made excess liability policy with a limit of $25 million per occurrence, and in the aggregate, to respond to any large losses exceeding the self-retention. The claims and judgments liability of $760 and $871 reported at September 30, 2021 and December 31, 2020, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount off the loss can be reasonably estimated. The amount of the loss liability, which

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Note 14. Contingencies (Continued)

includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the claims and judgments liability of the Authority for the periods ended September 30, 2021 and December 31, 2020:

Claims and Judgments	9/30/2021	12/31/2020
Beginning balance	$ 871	$ 835
Incurred claims	539	425
Payment of claims	(586)	(389)
Ending balance	$ 824	$ 871

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years.

In addition, the Authority self-insures the initial $1 million limit as a self-insured retention, per accident, for workers' compensation claims, after which a $25 million limit of excess workers' compensation insurance is provided by the policy to respond to significant worker compensation injuries. PATCO, however, self-insures the initial $1 million limit, per accident, for workers' compensation claims, after which a $5 million limit of excess workers' compensation insurance is retained to respond to significant worker compensation claims.

The self-insurance (workers' compensation) liability of $5,691 and $4,536 reported at September 30, 2021 and December 31, 2020, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount of the loss can be reasonably estimated. The amount of the loss liability, which includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the self-insurance liability of the Authority for Workers' Compensation claims for the periods ended September 30, 2021 and December 31, 2020:

Self-Insurance (Workers' Compensation)	9/30/2021	12/31/2020
Beginning balance	$ 4,536	$ 4,229
Incurred claims	3,914	3,043
Payment of claims	(2,759)	(2,736)
Ending balance	$ 5,691	$ 4,536

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years.

The Authority is involved in various actions arising in the ordinary course of business and from workers' compensation claims. In the opinion of management, the ultimate outcome of these actions will not have a material adverse effect on the Authority's combined net position and combined results of operations.

The Authority purchases commercial insurance for all other risks of loss, e.g. bridge and non-bridge property, crime, terrorism, etc. The Authority reviews annually, and where appropriate, adjusts policy loss limits and deductibles as recommended by its insurance consultants in response to prevailing market conditions, loss experience, and revenues. Policy loss limits are established with the professional assistance of independent insurance broker consultants to ensure that sufficient coverage exists to accommodate the maximum probable loss that may result in the ordinary course of business.

(dollars expressed in thousands)

Note 14. Contingencies (Continued)

Article 5.11 Certification: Per Article 5.11 of the 1998 Bond Indenture, *"...the Authority must maintain with responsible insurers all insurance required….to provide against loss of or damage to the Facilities and loss of Revenues...to protect the interests of the Authority and the Bondholders*."

The Authority must submit in writing certifications, by "the Insurance Consultant" to the bond trustee, by April 30 of each year, stating that it has sufficient coverage with regards to "multi-risk insurance" (on DRPA and PATCO facilities), "use and occupancy insurance" (i.e., business interruption), etc., in compliance with the Indenture of Trust. The certifications must provide "in *reasonable detail the insurance then in effect pursuant to"* Section 5.11 and also must state whether, during the calendar year, any facility has been "materially damaged or destroyed, and if so, the amount of insurance proceeds covering such loss or damage…" The Authority filed its annual insurance certifications for 2019 and 2020 prior to the April 30, 2020 and April 30, 2021 deadlines, asserting that "no material damage occurred at any facility" during the year.

Note 15. Commitments

Community Impact: The Authority has an agreement with the City of Philadelphia ("City") for Community Impact regarding the PATCO high-speed transit system ("Locust Street Subway Lease"). The agreement expires on December 31, 2050. For the years 2019 through 2050, the annual base payment shall equal one dollar. The Authority made its annual payment in the amount of one dollar to the City in January 2020. In addition, for the duration of the lease, the Authority is required to annually create a PATCO Community Impact Fund in the amount of $500, with payment of such fund to be divided annually between communities within the Commonwealth and the State, based on PATCO track miles in the respective states.

Community Impact (Continued): The estimated minimum commitment at September 30, 2021, is as follows:

Year	Amount
2021	$ 125
2022	500
2023	500
2024	500
2026	500
Thereafter	12,000
	$ 14,125

Redevelopment Fee: The Authority, pursuant to a January 2016 amendment to an original agreement dated December 31, 1991, is obligated to pay a net redevelopment fee to the City of Camden Redevelopment Agency in the net amount of $363 annually, as an "ongoing yearly obligation". This fee is paid annually on or by July 1. The Authority made its annual payment for this obligation in 2020 and 2021.

Note 15. Commitments (Continued)

OCIP Letters of Credit: In May 2008, the Authority entered into two new separate irrevocable (evergreen) standby Letters of Credit ("LOC") with TD Bank, N.A. (formerly Commerce Bank) and Wachovia Bank, in support of the Authority's "Owner Controlled Insurance Program ("OCIP")." Under this insurance program, the Authority purchased various insurance policies and eligible contractors working on major capital construction projects enrolled into the OCIP. The original LOC with Wells Fargo Bank (formerly Wachovia Bank) was for a four-year term in the amount of $5,000 with an expiration date of May 7, 2012. The LOC with TD Bank, N.A. was in an initial amount of $3,015 and automatically increased annually each May, in the amount of $816, until it expired on May 7, 2012.

The OCIP program was subsequently renewed in 2010, 2013 and 2014, and finally expired on December 31, 2014. During this period, the LOCs were reduced after consultation and approval by the insurance carrier. Although the OCIP program ended in 2015 (the Railroad Protective Liability policy was extended to March of 2015 to meet the completion date of the project), the insurance carrier, AIG required the Authority to maintain the required LOC coverage to cover anticipated workers' compensation and general liability claims.

Statutes of Limitations ("SOL") for filing workers' compensation claims, whether based on an occupational disability or a physical injury, vary from state-to-state. In New Jersey, there is a two-year SOL. Pennsylvania has a three-year SOL.

Pursuant to DRPA-15-064, the Board approved the renewal of the LOC in 2015, with TD Bank, N.A. with an expiration date of December 31, 2016 in the amount of $5,462. Based on its annual reviews since 2016, AIG agreed to lower the LOC from $5,462 to $216, as of December 10, 2018. The Authority renewed the LOC in the amount of $216, on December 31, 2018, for one year, to expire December 31, 2019. The LOC was subsequently renewed with the bank, in the amount of $216, on December 31, 2019, to expire on December 31, 2020. In March 2020, the LOC was reduced to $128. At December 31, 2020, the LOC was renewed at $128 to expire on December 31, 2021. On February 4, 2021, after a review of outstanding claims, AIG advised the Authority and its LOC bank that it was reducing the LOC requirement from $128 to $94. The LOC will mature on December 31, 2021 (see Note 19. Subsequent Events).

(dollars expressed in thousands)

Note 15. Commitments (Continued)

Contractual Commitments: As of September 30, 2021, the Authority had board-approved contracts with remaining balances as follows:

	Total
Benjamin Franklin Bridge:	
Bridge, building and pavement repairs and inspection	$ 3,800
4th Street Garage Repairs	1,410
Suspension Span Rehabilitation	122,721
Temporary toll, clerical, administration and custodial workers	1,696
Toll revenue, transportation, processing and systems upgrade	1,508
ERP consulting services	5,034
Engineering services - program management and task orders	26,249
Pedestrian bike ramp	296
Other	1,263
Walt Whitman Bridge:	
Design services for New Jersey approach	1,396
Corridor Rehabilitation	20,372
Cable Investigation Dehumidification	6,506
Painting spans and towers	2,047
Emergency generator replacement	103
Commodore Barry Bridge:	
Bridge painting phase I & II and inspection	1,985
Structural repairs & other	22,421
Betsy Ross Bridge:	
Bridge Painting Phase I & II and Inspection	2,221
Bridge Resurfacing and Other	8,149
PATCO System:	
Car overhaul program	2,261
Elevators installation	10,913
Station enhancements	7,306
Westmont & Lindenwold viaduct and track rehabilitation	468
Subway structure, center tower & other rehabilitation	17,279
Other	
Other equipment and system upgrades and professional services and maintenance	5,955
	$ 273,357

NJ Customer Service Center Contract: In 2015, the Authority signed a contract to participate in the NJ Customer Service Center Contract, related to the implementation of a new software system for the NJ E-ZPass group, of which the Authority is a member. The system went live in October 2017. The implementation of the software is in phase two.

(dollars expressed in thousands)

Note 15. Commitments (Continued)

NJ Customer Service Center Contract (Continued): In 2016, the Authority signed a memorandum of agreement (MOA) related to this implementation, which also sets forth how "certain non-toll revenues and expenses of the NJ E-ZPass Group" incurred will be shared among the Agencies…." (DRPA-16-125), including the resolution of prior "negative customer balances", which have accumulated under the old contract. Under this MOA, the Authority was assigned a "Revenue Allocation share" which resulted in an initial one-time cash payment of approximately $2,400 in 2017, representing the Authority's pro-rata share of the past negative balances. Since then, the Authority has received a bill annually for their pro-rata share of the negative balances.

Note 16. Bridge and PATCO Fare Schedules

Bridge Fares: On July 1, 2011, the approved new bridge toll schedule was implemented as follows:

Class 1 - Motorcycle	$ 5.00
Class 2 - Automobile	5.00
Class 3 - Two Axle Trucks	15.00
Class 4 - Three Axle Trucks	22.50
Class 5 - Four Axle Trucks	30.00
Class 6 - Five Axle Trucks	37.50
Class 7 - Six Axle Trucks	45.00
Class 8 - Bus	7.50
Class 9 - Bus	11.25
Class 10 - Senior Citizen	2.50
Class 13 - Auto with Trailer (1 axle)	8.75

PATCO Passenger Fares: On July 1, 2011, a new fare schedule was implemented as follows:

Lindenwold/Ashland Woodcrest	$ 3.00
Haddonfield/Westmont/Collingswood	2.60
Ferry Avenue	2.25
New Jersey	1.60
City Hall/Broadway/Philadelphia	1.40
Off-Peak Reduced Fare Program	0.70

As noted above, PATCO has a federally mandated reduced off-peak fare program for "elderly persons and persons with disabilities." This off-peak rate is $0.70/trip.

Frequent Bridge Traveler Credit: At its July 2015 meeting, the Authority's Board approved a resolution, DRPA-15-090, to re-implement an $18 credit/18 trips per month for commuter passenger vehicles in the NJ E-ZPass system (the Authority is a member of this consortium).

Programming to implement this initiative was finalized and the new "frequent bridge traveler credit" program became effective on December 1, 2015. In January 2016, frequent users received their first credit since reintroduction of the program.

Note 16. Bridge and PATCO Fare Schedules (Continued)

Deferral of CPI Based Toll Increase: In January 2017, the Authority's Board approved resolution DRPA-17-002, which authorized the deferral of the CPI index based biennial toll increase. The toll increase was deferred from January 1, 2017 to January 1, 2019.

The Authority performed a calculation to determine if a CPI-indexed toll rate change would be enacted for January 1, 2019, using CPI data for September 2018. Based on increases in the CPI for the calculation period, a toll rate increase would have become effective on January 1, 2019. However, the Authority's Board determined that "sufficient revenues and bond project funds and General Fund "pay go" capital funds were available to fund the next four to five years of its capital plan. Therefore, on December 5, 2018, the Authority's Board approved resolution DRPA#18-131, which authorized the deferral of the CPI-based biennial toll increase from January 1, 2019 to January 1, 2021.

On December 9, 2020, the Authority's Board approved resolution DRPA#20-133 that authorized the deferral of the CPI-based biennial toll increase again, this time for one year only, from January 1, 2021 to January 1, 2022. (See Note 19, "Subsequent Events")

Note 17. New Governmental Accounting Pronouncements

The Governmental Accounting Standards Board (GASB) has issued the following statements that have effective dates that may affect future financial presentations:

Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The Statement will become effective for the Authority's year ending December 31, 2022. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the Authority.

Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement establishes accounting requirements for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. This Statement also reiterates that in financial statements prepared using the current financial resources measurement focus, interest cost incurred before the end of a construction period should be recognized as an expenditure on a basis consistent with governmental fund accounting principles. The Statement will become effective for the Authority's year ending December 31, 2021. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the Authority.

Note 17. New Governmental Accounting Pronouncements (Continued)

Statement No. 96, *Subscription-Based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset, an intangible asset, and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, Leases, as amended. The Statement will become effective for the Authority's year ending December 31, 2023. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the Authority.

Note 18. Blended Component Unit

Port Authority Transit Corporation (PATCO) is a wholly owned subsidiary of the Delaware River Port Authority (DRPA) established to operate and maintain the rapid transit system owned and constructed by DRPA. PATCO and DRPA share the same Board of Commissioners.

A financial benefit or burden relationship exists between DRPA and PATCO as DRPA subsidizes the losses of PATCO and intends to continue to do so. The financial results of PATCO have been blended with those of DRPA in the financial statements.

Rent of Transit System Facilities: All rapid transit system facilities used by PATCO are leased from the Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires PATCO to operate and maintain the Locust-Lindenwold line. The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that PATCO pay a minimum annual rental of $6,122, which approximates the sum of the annual interest expense to the Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority.

In addition, the lease requires PATCO to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

PATCO's outstanding liability to the DRPA for period January 1, 1974, to September 30, 2021, related to this agreement totals $292,175.

Net Position: The net position totaling ($889,804) and ($865,343) as of September 30, 2021 and December 31, 2020, respectively, represents the total losses for PATCO since inception.

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the period ended September 30, 2021 is as follows:

	September 30, 2021		
	DRPA	PATCO	Total
Current assets	$ 565,640	$ 13,101	$ 578,741
Receivable from primary government	(4,250)	4,250	0
Capital assets	1,909,551		1,909,551
Other noncurrent assets	15,796		15,796
Total assets	2,486,736	17,352	2,504,088
Deferred outflows of resources	45,665	9,763	55,428
Total assets and deferred outflows of resources	2,532,401	27,115	2,559,516
Current liabilities	135,154	9,335	144,489
Payables to primary government:			
Lease agreement	(292,175)	292,175	0
Advances from DRPA	(590,058)	590,058	0
Noncurrent liabilities	1,372,415	21,136	1,393,552
Total liabilities	625,336	912,705	1,538,041
Deferred inflows of resources	25,191	4,214	29,405
Total net position (deficiency)	$ 1,881,874	$ (889,804)	$ 992,070

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the period ended September 30, 2021 is as follows (continued):

	September 30, 2021		
	DRPA	PATCO	Total
Operating revenues			
Bridge revenues	$ 231,167		$ 231,167
Transit systems		$ 6,279	6,279
Other	150		150
Total operating revenues	231,318	6,279	237,597
Operating expenses			
Operating - other	92,334	26,165	118,499
Depreciation	51,856		51,856
Total operating expenses	144,190	26,165	170,355
Operating income (loss)	87,127	(19,886)	67,241
Nonoperating revenues (expenses)			
Interest expense	(39,074)		(39,074)
Economic development activities	(21)		(21)
Lease rental	4,591	(4,591)	0
Other	18,037	16	18,053
Total nonoperating revenues (expenses)	(16,467)	(4,575)	(21,043)
Capital contributions	12,147	-	12,147
Change in net position	82,807	(24,461)	58,346
Net position (deficiency), January 1	1,799,067	(865,343)	933,724
Net position (deficiency), September 30	$ 1,881,874	$ (889,804)	$ 992,070

	September 30, 2021		
	DRPA	PATCO	Total
Net cash provided by (used in) operating activities	$ 129,979	$ (29,002)	$ 100,976
Net cash provided by (used in) noncapital financing activities	(13,041)	30,064	17,023
Net cash provided by (used in) capital and related financing activities	(252,457)		(252,457)
Net cash provided by (used in) investing activities	160,382		160,382
Net increase (decrease) in cash and cash equivalents	24,863	1,062	25,925
Cash and cash equivalents, January 1	29,689	1,036	30,725
Cash and cash equivalents, June 30	$ 54,552	$ 2,098	$ 56,650

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the year ended December 31, 2020 is as follows:

	December 31, 2020		
	DRPA	PATCO	Total
Current assets	$ 565,847	$ 11,761	$ 577,608
Receivable from primary government	(3,011)	3,011	
Capital assets	1,827,072		1,827,072
Other noncurrent assets	153,883		153,883
Total assets	2,543,791	14,772	2,558,563
Deferred outflows of resources	52,967	9,763	62,730
Total assets and deferred outflows of resources	2,596,758	24,535	2,621,293
Current liabilities	175,337	12,888	188,225
Payables to primary government:			
Lease agreement	(287,584)	287,584	
Advances from DRPA	(554,365)	554,365	
Noncurrent liabilities	1,438,439	30,827	1,469,266
Total liabilities	771,827	885,664	1,657,491
Deferred inflows of resources	25,864	4,214	30,078
Total net position (deficiency)	$ 1,799,067	$ (865,343)	$ 933,724

DELAWARE RIVER PORT AUTHORITY
Notes to Combined Financial Statements
For the Period and Year Ended September 30, 2021 (unaudited) and December 31, 2020
(dollars expressed in thousands)

Note 18. Blended Component Unit (Continued)

Condensed combining financial information applicable to DRPA and PATCO as of and for the year ended December 31, 2020 is as follows:

	December 31, 2020		
	DRPA	PATCO	Total
Operating revenues			
Bridge revenues	$ 276,865		$ 276,865
Transit systems		$ 10,192	10,192
Other	148		148
Total operating revenues	277,013	10,192	287,205
Operating expenses			
Operating - other	111,496	54,050	165,546
Depreciation	74,791		74,791
Total operating expenses	186,287	54,050	240,337
Operating income (loss)	90,726	(43,858)	46,868
Nonoperating revenues (expenses)			
Interest expense	(58,377)		(58,377)
Economic development activities	(104)		(104)
Lease rental	6,122	(6,122)	
Other	43,904	35	43,939
Total nonoperating revenues (expenses)	(8,455)	(6,087)	(14,542)
Capital contributions	21,992	-	21,992
Change in net position	104,263	(49,945)	54,318
Net position (deficiency), January 1	1,694,804	(815,398)	879,406
Net position (deficiency), December 31	$ 1,799,067	$ (865,343)	$ 933,724

	December 31, 2020		
	DRPA	PATCO	Total
Net cash provided by (used in) operating activities	$ 184,656	$ (46,194)	$ 138,462
Net cash provided by (used in) noncapital financing activities	(13,548)	44,473	30,925
Net cash provided by (used in) capital and related financing activities	(311,991)		(311,991)
Net cash provided by (used in) investing activities	145,631		145,631
Net increase (decrease) in cash and cash equivalents	4,748	(1,721)	3,027
Cash and cash equivalents, January 1	24,942	2,757	27,699
Cash and cash equivalents, December 31	$ 29,690	$ 1,036	$ 30,726

Note 19. Subsequent Events

COVID-19 Impact: In late December of 2019, a novel strain of coronavirus causing the disease known as "COVID-19" was discovered in Wuhan, China. Since then, COVID-19 has spread throughout the world, including throughout the United States and the region in which the DRPA provides services, resulting in the World Health Organization proclaiming COVID-19 to be a pandemic, the President of the United States declaring a national emergency, and the governors of the Commonwealth of Pennsylvania (the “Commonwealth”) and the State of New Jersey (the “State”) declaring states of emergency in March 2020. The spread of COVID-19 has altered the behavior of businesses and people in a manner that has caused significant disruptions to the global, national, and regional economy. The effects of the spread of COVID-19 and the related governmental, non-profit, and private responses continue to evolve. However, COVID-19 has, in general, resulted in reduced traffic and corresponding reduced revenues for the Authority as described below.

Traffic/ Revenue: While traffic and bridge toll revenues are still below 2019 levels, there has been a continual improvement in these numbers since the lows experienced in March and April of 2020. Traffic and bridge toll revenues have rebounded nicely in 2021 as described below:

Audited traffic data through October 31, 2021, shows a 14.7% increase in overall traffic, as compared to October 2020 year-to-date figures. Toll revenues YTD are $27.3 million, or 12.1% above 2020 figures. Through October, DRPA traffic and toll revenues are 3.6 million (or 10.2%) and $21.4 million (or 9.3%) ahead of the 2021 budget, respectively. These traffic and revenue figures are expected to continue to improve, based on traffic levels of approximately 90% of 2019 (i.e., pre-COVID) traffic levels over the past six months of 2021. (Note: Each 1.0% increase, or decrease, in traffic translates to a gain, or loss, of about $250 thousand in toll revenues).

Ridership/Fare Revenues*:* PATCO YTD ridership numbers through November 2021, were about 11.9% (or 448K riders) below November 2020 figures, with revenues down approximately $1.2 million (or 13.29). The drop in ridership and net passenger revenues since March 2020 has widened the overall subsidy provided by the Authority to PATCO and, therefore, has required increased funding by the Authority. PATCO ridership and net passenger revenue figures are approximately 19% under budget thru November YTD.

Fortunately, the Authority has received three (3) federal transit operating grants, specifically the CARES Act, CRRSAA and American Rescue Plan, totaling over $84 million, which funds can be used to offset lost revenues and operating expenses. During 2021, the Authority executed cash drawdowns of $28.1 million from these grants.

Debt Service Payments and Liquidity: The Authority has made and continues to make all of its required monthly debt service payments for all outstanding revenue and port district bonds through December 2021 and such payments are expected to continue uninterrupted given the Authority’s cash flow and sizeable General Fund balance of approximately $300 million, as of December 31, 2021.

Investment Income: Due to precipitous drops in interest rates and general market volatility, investment income has been significantly impacted year-to-date through 2020 and now into 2021. Management believes that investment income will continue to underperform versus 2019 and 2020 due to the almost historic low interest rates, not seen since the 2008 financial collapse.

Note 19. Subsequent Events (Continued)

COVID-19 Impact (Continued):

While no assurances can be given, and none is given, because of the evolving nature of the effects of COVID-19 on the Authority, based on the revenues audited for 2021 thus far, management estimates that 2021's actual annual bridge toll revenues will be higher versus 2020 figures by at least $32 million. Through November 2021, estimated traffic/revenues have surpassed budget expectations. As a result, the Authority is certain that toll revenues will surpass the estimated $278.3 million budgeted for 2021 (however no assurances are given as to final results for 2021). Management's response, throughout the pandemic, has been among other things, implementation and continuation of its cost-cutting strategies to help to offset the financial impact of reduced traffic/ridership volumes and revenues. These cost control strategies remain in place.

Labor Relations: The DRPA Board approved two (2) resolutions authorizing staff to negotiate one-year extensions of its Collective Bargaining Agreements ("CBA") with the International Union of Operating Engineers Local 542 ("IUOE") and International Brotherhood of Electrical Workers Local 351 ("IBEW"), both of which expired on December 31, 2020. The PATCO Board approved a resolution authorizing staff to negotiate a one-year extension for the CBA with the International Brotherhood of Teamsters Local 676 ("Teamsters") that expired effective December 31, 2020. The IUOE and Teamsters extension agreements were fully executed, and each CBA expired December 31, 2021; the IBEW declined to execute an extension agreement, and IBEW represented employees continue to work under the terms of their expired CBA. DRPA's 2017 CBA with FOP Lodge 30 of Pennsylvania and New Jersey ("FOP") expired on December 31, 2021.

Negotiations related to new CBAs with the FOP, Teamsters, IUOE and IBEW have commenced and are ongoing. Employees in these unions continue to work under the terms of the expired agreements.

Bond Compliance – Section 5.09 Net Reserve Requirement Certification: The Authority forwarded its certificate in accordance with Section 5.09 of the 1998 Revenue Bond Indenture to its bond trustee, prior to the December 1, 2021, deadline. This certification attests to the fact that the Authority's Net Revenues equal, or will exceed, the Net Reserve Requirement for the year 2021, by an estimated $72.5 million.

Possible Bond Refunding of the Revenue Bonds and 2012 Port District Project Bonds: It is expected that the bond refunding for both the 2013 revenue bonds and the 2012 PDP bonds will commence in the beginning of the first quarter of 2022.

2022 Budgets: The Authority finalized its Capital and Operating Budgets for the year 2022 in November and December 2021, respectively. The budgets will become effective January 1st, 2022.

The Capital Budget for 2022 projects capital expenditures of $143.2 million. This amount is down considerably from the originally projected 2022 figure of $196.7 million included in the 2021 capital plan. The total 2022 5-year plan, totaling $738.9 million, has also been reduced considerably (by over $100 million) from the 2021 5-year plan.

The DRPA operating budgets increased by $3.2 million (or by 3.3%) over the 2021 budgets to total $112.4 million. The PATCO operating budget increased by $2.4 million or by 3.9% over the 2021 budget. The total overall Authority budget, which includes debt service, increased by $1.6 million, or by 0.53% to total $306.8 million.

Note 19. Subsequent Events (Continued)

2022 Budgets (Continued): Projected revenues are expected to total $356.1 million, creating a General Fund contribution of $49.3 million, which is up substantially from the $1.3 million budgeted for the 2021 fiscal year. (The Authority's budget anticipates receipt of approximately $17.3 million in FTA transit operating grant revenues during 2022).

In compliance with its Bond Indentures, the Authority forwarded its 2022 "*Annual Budgets*" to the bond trustee, prior to the December 31, 2021, deadline.

Deferral of CPI Based Toll Increase: On December 8, 2021, the Authority's Board approved resolution DRPA #21-120 that authorized the deferral of the CPI-based biennial toll increase again, for one year only, from January 1, 2022, to January 1, 2023.

OCIP LOC: The Authority renewed the LOC in the amount of $79.8 thousand, on December 31, 2021, for one year, to expire December 31, 2022.

Renewal of Insurances: The Authority's Board in November approved one-year, or multi-year, renewals of various healthcare-related and other key insurances (including commercial non-bridge property, bridge property damage, commercial general liability, etc.). In compliance with its bond indenture (Section 4.11), the Authority submits required insurances, in force as of December 31, to its bond trustee, by April 30 of the following year.

Schedule 1

DELAWARE RIVER PORT AUTHORITY
CASH & CASH EQUIVALENTS
September 30, 2021 (Unaudited)

REVENUE FUND:		
Cash on hand:		
Undeposited Tolls and Ticket Sales	$ 794,411	
Santander Bank, N.A.	248,146	
TD Bank N.A.	4,233,029	
Bank of America, N.A.	6,155,643	
Bank Of New York Mellon, N.A.	2,384,861	
Wells Fargo Bank, N.A.	4,489,165	$ 18,305,255
1998 PORT DISTRICT PROJECT FUND:		
Santander Bank, N.A.		$ 4,108
1999 PORT DISTRICT PROJECT FUND:		
Wells Fargo Bank, N.A.		$ 473,158
1999 PROJECT FUND:		
Santander Bank, N.A.		$ 59,566
GENERAL FUND:		
Cash on Hand - Change and Working Funds for PATCO Transit System Stations	230,849	
Wells Fargo Bank, N.A.	10,748,970	
Santander Bank, N.A.	3,622,065	
Bank Of New York Mellon, N.A.	149,295	
TD Bank N.A.	23,056,299	$ 37,807,477
Total		**$ 56,649,563**

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DELAWARE RIVER PORT AUTHORITY
INVESTMENTS
09/30/2021

		Par Value	*Fair Value*
REVENUE FUND:			
Wells Fargo Securities Revenue Fund Money Market	$	**3,144,856**	**3,144,856**
MAINTENANCE RESERVE FUND (Restricted):			
Goldman Sachs Treasury Obligation Money Market	$	**6,217,130**	**6,217,130**
2012 PDP DEBT SERVICE FUND (Restricted):			
Goldman Sachs Treasury Obligation Money Market	$	**11,927,222**	**11,927,222**
2013 DEBT SERVICE FUND (Restricted):			
Goldman Sachs Treasury Obligation Money Market	$	**6,227,939**	**6,227,939**
1998B BOND RESERVE FUND (Restricted):			
Goldman Sachs Treasury Obligation Money Market	$	**106,180,658**	**106,180,658**
2012 PORT DISTRICT DEBT SERVICE RESERVE FUND (Restricted):			
Societe General Paper due 01/03/2022 (includes accrued interest)	$	10,745,000	10,745,513
Goldman Sachs Treasury Obligation Money Market		7,125,358	7,125,358
	$	**17,870,358**	**17,870,871**
2018A DEBT SERVICE FUND (Restricted):			
Goldman Sachs Treasury Obligation Money Market	$	**3,603,410**	**3,603,410**
2018B DEBT SERVICE FUND (Restricted):			
Goldman Sachs Treasury Obligation Money Market	$	**47,371,467**	**47,371,467**
GENERAL FUND:			
Wells Fargo Securities Money Market	$	41,054,531	41,054,531
UBS Investments		34,221,042	34,111,907
Morgan Stanley / Dean Witter Investment Portfolio		29,775,636	28,760,312
Swarthmore Group Investments		57,786,137	59,989,330
Haverford Trust Investments		5,899,011	5,923,947
Haverford Trust C/D		6,799,723	6,799,723
TD Bank Investment Account		74,368,643	74,368,643
Wells Fargo Capital Reserve Pay-as-You-Go Money Market		32,114,427	32,114,427
Victor Lofts Custody (Goldman Sachs Gov't Fund Institutional Shares)		313,291	313,291
UBS Investments PATCO		2,805,809	2,805,809
	$	**285,138,248**	**286,241,919**
2018 REVENUE BOND PROJECT FUND:			
Goldman Sachs Treasury Obligation Money Market	$	**3,527,099**	**3,527,099**
Total investments	$	**491,208,389**	**492,312,572**

DELAWARE RIVER PORT AUTHORITY
INTEREST INCOME BY FUND (Unaudited)

	Periods Ended	
	9/30/2021	9/30/2020
Revenue Fund	$ 4,893	$ 1,854,312
Maintenance Reserve Fund	630,693	101,097
1999 Port Project Fund		
2001 Port Project Fund		
2018 Revenue Bonds Project Fund	33,950	1,432,740
1998 Port District Debt Service Fund	1,376	7,867
1999 Port District Debt Service Fund	-	4,957
2010 Debt Service Fund A, B, C		0
2010 Debt Service Fund D		
1998 Bond Reserve Fund	46,693	667,694
2012 Port Debt Service Reserve Fund	461,994	486,342
2008 Debt Service Fund		0
2013 Debt Service Fund	1,184	11,120
2018 Debt Service Fund	5,935	37,244
General Fund	677,834	5,469,574
	$ **1,864,552**	$ **10,072,949**

Schedule 4

DELAWARE RIVER PORT AUTHORITY
BRIDGE REVENUES AND OPERATING EXPENSES*
FOR THE PERIODS INDICATED (Unaudited)

	Period Ended		*Third Quarter*	
	9/30/2021	*9/30/2020*	*9/30/2021*	*9/30/2020*
BENJAMIN FRANKLIN BRIDGE				
Operating Revenues				
Bridge Tolls	$ 79,723,407	$ 63,898,937	$ 28,664,873	$ 25,532,410
Other Operating Revenues	2,245,403	2,076,726	834,130	1,166,626.00
Total Operating Revenues	**81,968,810**	**65,975,663**	**29,499,003**	**26,699,036**
Operating Expenses	11,809,866	11,529,683	3,879,440	3,802,969
Net Operating Income	**70,158,944**	**54,445,980**	**25,619,563**	**22,896,067**
WALT WHITMAN BRIDGE				
Operating Revenues				
Bridge Tolls	83,959,396	75,127,826	31,927,262	27,316,005
Other Operating Revenues	2,452,799	2,064,986	876,179	1,214,093
Total Operating Revenues	**86,412,195**	**77,192,812**	**32,803,441**	**28,530,098**
Operating Expenses	13,490,715	12,373,372	4,352,448	3,843,989
Net Operating Income	**72,921,480**	**64,819,440**	**28,450,993**	**24,686,109**
COMMODORE BARRY BRIDGE				
Operating Revenues				
Bridge Tolls	41,380,939	35,382,215	15,346,656	13,433,020
Other Operating Revenues	454	315	190	36
Total Operating Revenues	**41,381,393**	**35,382,530**	**15,346,846**	**13,433,056**
Operating Expenses	4,950,380	5,317,717	1,684,188	1,644,368
Net Operating Income	**36,431,013**	**30,064,813**	**13,662,658**	**11,788,688**
BETSY ROSS BRIDGE				
Operating Revenues				
Bridge Tolls	20,137,190	25,818,304	6,981,039	9,560,610
Other Operating Revenues	412	267	190	30
Total Operating Revenues	**20,137,602**	**25,818,571**	**6,981,229**	**9,560,640**
Operating Expenses	5,933,223	5,507,221	2,050,561	1,814,768
Net Operating Income	**14,204,379**	**20,311,350**	**4,930,668**	**7,745,872**
COMBINED TOTALS				
Operating Revenues:				
Bridge Tolls	$ 225,200,931	$ 200,227,282	$ 82,919,830	$ 75,842,045
Other	4,699,068	4,142,294	1,710,689	2,380,785
Total Operating Revenues	**229,900,000**	**204,369,576**	**84,630,519**	**78,222,830**
Operating Expenses	36,184,184	34,727,993	11,966,637	11,106,094
Net Operating Income	**$ 193,715,816**	**$ 169,641,583**	**$ 72,663,882**	**$ 67,116,736**

DELAWARE RIVER PORT AUTHORITY
ECONOMIC DEVELOPMENT ACTIVITY
FOR THE PERIODS ENDING SEPTEMBER 30, 2021 AND DECEMBER 31, 2020 (Unaudited)

	Year Ended 09/30/21	Year Ended 12/31/20	2021 YTD Activity (Loans and Principal Payments)
ECONOMIC DEVELOPMENT LOANS:			
Cooper River Boathouse	$ 369,653	$ 409,302	$ (39,649)
Camden Aquarium	11,098,375	11,582,896	(484,521)
Total Loans	**$ 11,468,028**	**$ 11,992,198**	**$ (524,170)**
Provision for loan losses	$ (1,344,551)	$ (1,344,551)	$ -
Total Loans per Balance Sheet - Net	**$ 10,123,477**	**$ 10,647,647**	**$ (524,170)**

DRPA BOARD MINUTES

DELAWARE RIVER PORT AUTHORITY
BOARD MEETING

One Port Center/Zoom
Wednesday, December 8, 2021

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Pennsylvania Commissioners
Cherelle Parker, Chair of the Board
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor)
Joseph Martz
Donna Powell
Ted Christian (for Pennsylvania Treasurer Stacy Garrity)
Keiwana McKinney
Angelina Perryman
Kathleen McGinty

New Jersey Commissioners
Jeffrey Nash, Esq., Vice Chair of the Board
Sara Lipsett
Albert Frattali
Charles Fentress
Aaron Nelson
Richard Sweeney

DRPA/PATCO Staff
John T. Hanson, Chief Executive Officer (in person)
Obra Kernodle, Deputy Chief Executive Officer (in person)
Raymond J. Santarelli, General Counsel and Corporate Secretary (in person)
Narisa Sasitorn, Deputy General Counsel
James White, Chief Financial Officer (in person)
Toni Brown, Chief Administrative Officer
David Aubrey, Inspector General
John Rink, General Manager, PATCO
Michael Venuto, Chief Engineer
William Shanahan, Acting Homeland Security Officer
Robert Finnegan, Acting Chief of Police
John Lotierzo, Director of Finance
Orville Parker, Manager, Budget and Finance Analysis
Richard Mosback, Director, Procurement DRPA/PATCO
Steve Reiners, Director, Fleet Management
Joseph McAvoy, Bridge Director, BFB & BRB
Ricardo DeOliveira, Bridge Director, WWB & CBB
Christina Maroney, Director, Strategic Initiatives
Tonyelle Cook-Artis, Acting Director, Government Relations
Darlene Callands, Manager Community Relations
Darci DeBeaumont, Manager, Accounting
Amy Ash, Manager, Contract Administration

Michael Williams, Manager, Corporate Communications
Kathleen Vandy, Assistant General Counsel
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present
Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
Alan Kessler, PA Counsel, Duane Morris, LLP
Christopher Gibson, NJ Counsel, Archer & Greiner, P.C.
Monique Curry-Mims, S&S Consulting, LLC

OPEN SESSION

Notice
The Corporate Secretary announced that pursuant to its by-laws public notice of this meeting of the DRPA Board of Commissioners had been given by posting proper notice in the lobby at One Port Center and by issuing proper notice to the public and news media. The Secretary also noted that, due to the ongoing pandemic, the public was not allowed inside the One Port Center building but had been invited to attend via telecast and to submit any questions or comments electronically prior to the meeting.

Roll Call
Chairwoman Parker called the meeting to order at 9:02 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Rigo, Sweeney, Perryman, Christian, Frattali, Lipsett, Nelson, Martz, McKinney and McKinney.

Chairwoman's Remarks
Chairwoman Parker stated that she wanted to express her gratitude to the Board of Commissioners and staff for their support and service on the DRPA and PATCO Boards. She noted that she had joined the Board on February 17, 2021, and in that short period of time she had learned quite a bit about the intricacies of the operations of the DRPA and PATCO.

She recognized the Executive team, who she stated were exceptional during all phase of the COVID pandemic. The Executive team under the leadership of CEO Hanson, worked diligently to create work environment, policies and protocols that meet and in times exceeded CDC guidelines. At all times the team's primary focus was, and continues to be, the wellbeing of more than 850 employees. From all accounts, their collective efforts have worked extremely well. She thanked Vice Chairman Nash for his generous spirit in sharing his institutional history and knowledge. Vice Chairman Nash's history and knowledge has helped to provide proper perspective in context when dealing with the complex and thorny issues. She called him an outstanding partner.

She complimented the work that has been performed by the Board's Committees. Firstly, she listed the Finance Committee's accomplishments, including; safeguarding the funds entrusted to the DRPA and PATCO especially during the Pandemic; the vetting of the Capital Budget that was presented to the November Board that will ensure the ability to maintain our bridges, the PATCO rail line, and all facilities as necessary; the thorough review of the Authority's financial condition and determined that the Net Revenue for 2021 will be sufficient to cover the debt service operating expenditures, the PATCO subsidy and the Authority's other responsibilities. She pointed out that our Bond covenants require that we make critical certification before December 1 on an annual basis., which deadline we made. She noted that the Finance Committee also vetted a comprehensive Operating Budget for 2022, which will be presented today for the Board's approval after a brief presentation by CFO White.

Secondly, she thanked the members of the Operations and Maintenance Committee, including Committee Chair Frattali for their outstanding work in supervising all aspects of the facilities that are operated by the Authority. She noted that this Committee oversees a very aggressive budget and works to overcome the challenges of supply chains during the pandemic. This Committee never lost sight of the Authority's Stewardship Mission related to our core assets. The Committee has always, without exception, advanced critical projects for our consideration, approved necessary repairs, upgrades, rehabilitations, and other improvements. Thanks to this Committees earlier work, the Authority has recently received, for the Ben Franklin Bridge Suspension Span and Anchorage Rehabilitation Project, the Philadelphia Major Bridge Project Award and New Jersey's Leading Infrastructure Project Award from the New Jersey Alliance.

Thirdly, she thanked the Audit Committee including General DeFoor, Commissioner Rigo, Vice Chair Commissioner Nelson for their important oversight work performed in 2021 related to financial and management audit, internal controls, compliance, risk assessment practices and maintaining a connection between the Board and the Citizens Advisory Committee.

Fourthly, she thanked the Labor Committee for the proud moment on June 16, 2021, when, for the first time in the Authority's history, there was recognition and introduction of the Juneteenth holiday as a paid holiday for all DRPA and PATCO employees. On September 22, 2021, this Board approved the resolution recognizing formally Juneteenth National Independence Day. As a result of that action, in 2022 and beyond, Juneteenth will be a paid annual holiday for all DRPA and PATCO employees. She stated that she is especially proud of this accomplishment, and she wanted to thank the Commissioners who serve with her on the Labor Committee in helping her advance this resolution for Board consideration.

Fifthly, she thanked the SAP Taskforce and the Board's response for their excellent work in creating a path forward for the SAP upgrade. The Task Force, made up of Commissioner Martz, Commissioner Powell, Commissioner Nelson, Commissioner Lipsett, Commissioner Garganio, General DeFoor represented by Commissioner Rigo, Treasure Garrity represented by Commissioner Christian, conducted a comprehensive review which included soliciting input and feedback from stakeholders and key business units. After considering all the relevant information, the Board determined that it would not be prudent to proceed with the SAP upgrade at this time.

Chairwoman Parker completed her remarks by stating that while we have experienced a loss of toll and transit revenue during the Pandemic, she is pleased that bridge traffic and PATCO ridership are rebounding. She said that she is very optimistic about the future of the DRPA and PATCO and she looks forward to working with everyone in 2022. She said she is bound and committed to making sure the Board meets in person in the near future. She extended her wishes to all present and their families for a very happy holiday season.

Public Comment

Corporate Secretary Santarelli reported that staff reviewed the designated Public Comment email and voicemail accounts and there were no items for Public Comment.

Report of the Chief Executive Officer

CEO Hanson stated that the CEO Report stood as previously submitted. Commissioner Frattali moved to approve the CEO's Report and Commissioner Rigo seconded the motion. All Commissioners in attendance voted to approve the CEO's Report. The motion carried.

Report of the Chief Financial Officer

CFO White stated that his Report stood as previously submitted.

Approval of the November 17, 2021 DRPA Board Meeting Minutes

Chairwoman Parker stated that the Minutes of the November 17, 2021 DRPA Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the DRPA Commissioners. There were no comments or corrections. Commissioner Rigo moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of November 2021.

Chairwoman Parker stated that the List of Previously Approved Purchase Orders and Contracts covering the month of November 2021 were previously provided to all Commissioners. There were no questions or comments. Commissioner Fentress moved to receive and file the lists and Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Operations & Maintenance Committee Meeting Minutes of November 30, 2021

Chairwoman Parker stated that the Minutes of the November 30, 2021 Operations & Maintenance Committee Meetings were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Operations & Maintenance Committee on November 30, 2021

Chairwoman Parker stated that there were six (6) Resolutions from the November 30, 2021 Operations & Maintenance Committee Meeting for consideration:

DRPA-21-112 Capital Project Contract Modifications.

PATCO General Manager Rink presented Summary Statement and Resolution No. DRPA-21-112 seeking Board authorization to execute contract modifications to one (1) contract with NS Corporation for the PATCO Train Car Wash Equipment Upgrades, in an amount not to exceed

$30,587.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner McKinney moved to adopt DRPA-21-112 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried.

DRPA-21-113 Southeast Youth Athletic Association (SEYAA) Carnival on DRPA (WWB) Property at 7th and Packer in Philadelphia.

Acting Director of Government Relations Cook-Artis presented Summary Statement and Resolution No. DRPA-21-113 seeking Board authorization to enter into an agreement with Southeast Youth Athletic Association ("SEYAA") permitting the use of DRPA property on the southeast corner of 7th and Packer Streets in Philadelphia, adjacent to the Walt Whitman Bridge, for a fundraising event from April 9, 2022 to April 24, 2022, at no cost to the DRPA. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Martz moved to adopt Resolution No. DRPA-21-113 and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-21-123 Contract No. 12-J, Re-Opening of Franklin Square.

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-21-123 seeking Board authorization to negotiate a construction contact with the firm of Daniel J. Keating Company to perform the Construction Services for the re-opening of Franklin Square, in an amount not to exceed $26,798,000.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-21-123 and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-21-109 Contract No. BF-55-2019, Ben Franklin Bridge Toll Booth HVAC Replacement Project.

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-21-109 seeking Board authorization to negotiate a construction contract with the firm of Kaser Mechanical, LLC to perform the Construction Services for the Benjamin Franklin Bridge Toll Booth HVAC Replacement Project, in an amount not to exceed $1,665,315.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. DRPA-21-109 and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-21-111 Solar Canopy CCTV Camera Installations.

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-21-111 seeking Board authorization to negotiate a purchase contract with Denney Electric Supply for the installation of security cameras and associated conduit, cabling, and network equipment, in an amount not to exceed $1,034,370.00, to address video-surveillance needs in the parking lots of One Port Center and several PATCO stations. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. DRPA-21-111 and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-21-110 PATCO Car Overhaul HLTK Supplement – Car Overhaul Close Out.

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-21-110 seeking Board authorization to execute a contract supplement/modification to the existing agreement with Hatch LTK to provide engineering support and construction monitoring services in order to close out Contract No. 18-C PATCO Transit Car Overhaul, in an amount not to exceed $265,200.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. DRPA-21-110 and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Approval of Labor Committee Meeting Minutes of November 30, 2021

Chairwoman Parker stated that the Minutes of the November 30, 2021 Labor Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Labor Committee on November 30, 2021

Chairwoman Parker stated that there was one (1) Resolution from the November 30, 2021 Labor Committee Meeting for consideration:

DRPA-21-114 Outside Employment Request for Approval.

Chief Administrative Officer Brown presented Summary Statement and Resolution No. DRPA-21-090 seeking Board evaluation and authorization of outside employment for employees at the level of director and above for one year. There are seven (7) employees that have requested authorization for outside employment: 1) Michael Venuto, Chief Engineer – adjunct Instructor at Rowan University; 2) William Shanahan, Acting Director, Homeland Security – private practice for William C. Shanahan, Esq., LLC; 3) Rohan Hepkins, Assistant General Manager, PATCO – Pastor for The Chapel of the Good Shepherd, Yeadon, PA; Mayor, Borough of Yeadon, PA; 4) Stephen Holden, Deputy General Counsel – self-employed attorney; 5) Stephen Reiners, Director, Fleet Management – baseball umpire, basketball and soccer referee for the 2022 season; 6) Ed Cobbs, Acting Police Chief/Captain, Public Safety – adjunct instructor Criminal Justice at Rowan College and assistant adjunct Professor Criminal Justice at Wilmington University, Delaware; and Obra S. Kernodle IV, Deputy Executive Officer – employed by Global Advisory Service, a minority business enterprise and local insurance broker, and self-employment as a consultant. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-21-114 and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Approval of Finance Committee Meeting Minutes of December 1, 2021

Chairwoman Parker stated that the Minutes of the December 1, 2021 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Christian requested the Minutes be corrected to reflect that he is voting in the affirmative for Resolution Nos. DRPA-21-118 and DRPA-21-119. There were no other corrections, questions or comments. Commissioner Fentress moved to approve the Minutes as corrected and Commissioner Nelson seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as corrected. The motion carried.

Adoption of Resolutions Approved by the Finance Committee on December 1, 2021

Chairwoman Parker stated that there were five (5) Resolutions from the December 1, 2021 Finance Committee Meeting for consideration.

DRPA-21-121 60-Month Lease Agreement for Authority-Wide Multi-Function Copier Devices.

Director of Procurement Mosback presented Summary Statement and Resolution No. DRPA-21-121 seeking Board authorization to enter into an agreement with Canon Solutions America, Inc. to provide the Authority with 40 multi-function copier devices (MFD's) throughout the DRPA and PATCO for a 60-month period, in an amount not to exceed $751,452.00. The purchase will be in accordance with the Commonwealth of Pennsylvania COSTARS Contract #001-025. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Martz moved to adopt Resolution No. DRPA-21-121 and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Chairwoman Parker stated that before the Board's consideration of the budget related Resolutions, Chief Financial Officer Jim White will discuss the overall Authority budget process, including key highlights, major budget considerations and the major assumptions relied upon in preparing the budget. Chief Financial Officer White made a presentation to the Board outlining the overall Authority budget process, including key highlights, major budget considerations and the major assumptions relied upon in preparing the budget. Commissioner Martz commended Chief Financial Officer White, his staff and the Authority on an outstanding and in-depth presentation on the Operating Budget. Chairman Nash reinforced his sentiments.

DRPA-21-117 2022 DRPA Operating Budget.

Chief Financial Officer White presented Summary Statement and Resolution No. DRPA-21-117 seeking Board authorization to adopt the 2022 DRPA Operating Budget. Following a presentation by CFO White, Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Martz moved to forward DRPA-21-117 to the Board for consideration and Commissioner Rigo seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

DRPA-21-118 Resolution in accordance with Sections 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998 with TD Bank, N.A. as Trustee, to adopt an Annual of the Delaware River Port Authority for the 2022 Fiscal Year.

Chief Financial Officer White presented Summary Statement and Resolution No. DRPA-21-118 that the adoption and approval of the 2022 Annual Budget is deemed and intended to fulfill the requirements of Section 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998 with TD Bank, N.A. as successor Trustee to Commerce Bank N.A. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt DRPA-21-118 and Commissioner Lipsett seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

DRPA-21-119 Resolution in accordance with Section 5.07 of the 2012 Port District Project Bonds Indenture dated December 1, 2012 with TD Bank, N.A. as Trustee, to adopt an Annual Budget of the Delaware River Port Authority for the 2022 Fiscal Year.

Chief Financial Officer White presented Summary Statement and Resolution No. DRPA-21-119 that the adoption and approval of the 2022 Annual Budget is deemed and intended fulfill the requirements of Section 5.07 of the 2012 Port District Bonds Indenture dated December 1, 2012 with TD Bank, N.A. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Martz moved to adopt DRPA-21-119 and Commissioner Fentress seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

DRPA-21-120 Authorization to Defer Effective Date of Biennial CPI-Based Toll Increase to January 1, 2023.

Chief Financial Officer White presented Summary Statement and Resolution No. DRPA-21-120 that the Board authorize and direct that the scheduled effective date for the biennial Consumer Price Index-based toll increase authorized by DRPA-08-064, as amended by resolutions DRPA-09-096, and DRPA-14-147, DRPA-17-002, DRPA-18-131 and DRPA-20-133, be deferred from January 1, 2022 to January 1, 2023. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner McKinney moved to adopt DRPA-21-120 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

Approval of Audit Committee Meeting Minutes of December 1, 2021

Chairwoman Parker stated that the Minutes of the December 1, 2021 Audit Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried and the Board adopted the Minutes.

Adoption of Resolutions Approved by the Audit Committee on December 1, 2021

Chairwoman Parker stated that there was one (1) Resolution from the December 1, 2021 Audit Committee Meeting for consideration.

DRPA-21-122 Surveillance and Investigative Services.

General Counsel Santarelli presented Summary Statement and Resolution No. DRPA-21-122 seeking Board authorization to negotiate a contract with Advance Detective Bureau Inc, (dba D.O. Richardson & Associates) and Detective Private Investigators, Inc. (t/a Prime Source), to provide investigative and surveillance services in support of the Authority's Claims Administration Department and Office of the Inspector General. The contract shall be for a term of three-years plus two one-year options, and in an amount not to exceed $45,000.00 annually. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-21-122 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Citizens Advisory Committee Report

There was no report from the Citizens Advisory Committee.

Unfinished Business

There were no Unfinished Business items.

New Business

Chairwoman Parker announced there was one (1) item of New Business for consideration**:**

DRPA-21-124 Consideration of Pending DRPA Contracts (Between $25,000 and $100,000).

Procurement Director Mosback presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate pending DRPA contracts between $25,000 and $100,000. Mr. Mosback explained that there was one (1) contract or change order/supplement for consideration with the following vendor: Everbridge Inc., in the amount of $29,205.96. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Rigo moved to adopt Resolution No. DRPA-21-124 and Commissioner Fentress seconded the motion. Commissioner Christian noted his abstention from the vote because Everbridge, Inc. is a client of his employer's parent corporation. All other Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

<u>The DRPA Board Meeting was held in abeyance at 10:10 a.m.</u>

<u>Adjournment</u>

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn. Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 10:24 a.m.

Respectfully Submitted,

Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

DRPA MONTHLY LIST OF PREVIOUSLY APPROVED PAYMENTS

DELAWARE RIVER PORT AUTHORITY
MONTHLY LIST OF PAYMENTS 11/01/21 THRU 11/30/21
1/19/2022

VENDOR NAME	ITEM DESCRIPTION	RESOLUTION #/ AUTHORIZATION	AMOUNT	
DELTA DENTAL OF NEW JERSEY, INC.	ACTIVE DENTAL INSURANCE	D-19-078	$26,994.36	
	ACTIVE DENTAL INSURANCE TOTAL		$26,994.36	
AMERIHEALTH INSURANCE COMPANY	ACTIVE MEDICAL INSURANCE	D-20-095	$677,001.52	
	ACTIVE MEDICAL INSURANCE TOTAL		$677,001.52	
KS ENGINEERS, P.C.	ANCHORAGE PRESERVATION	D-19-115	$91,617.07	**
	ANCHORAGE PRESERVATION TOTAL		$91,617.07	
CANON FINANCIAL SERVICES INC	AUTHORITY WIDE COPIERS & PRINTERS	CEOEMG	$2,836.66	**
CANON FINANCIAL SERVICES INC	AUTHORITY WIDE COPIERS & PRINTERS	D-16-083	$7,024.50	**
	AUTHORITY WIDE COPIERS & PRINTERS TOTAL		$9,861.16	
ATLAS FLASHER AND SUPPLY CO., INC.	AUTO ACCESSORIES	25KTHRES	$855.00	
LACAL EQUIPMENT INC	AUTO ACCESSORIES	25KTHRES	$3,530.40	
	AUTO ACCESSORIES TOTAL		$4,385.40	
PSX INC.	BFB HYDRAULIC GATE OPERATORS	D-21-032	$57,479.00	**
	BFB HYDRAULIC GATE OPERATORS TOTAL		$57,479.00	
AECOM TECHNICAL SERVICES, INC	BIENNIAL INSPECTION	D-20-002	$16,442.17	
HNTB CORPORATION	BIENNIAL INSPECTION	D-20-005	$65,238.91	
JOHNSON, MIRMIRAN & THOMPSON, INC.	BIENNIAL INSPECTION	D-20-006	$8,509.88	
WSP USA INC.	BIENNIAL INSPECTION	D-20-004	$4,333.06	
	BIENNIAL INSPECTION TOTAL		$94,524.02	
TD BANK, N.A.	BOND SERVICE	BOND RESOLUTIO	$10,509,000.00	
	BOND SERVICE TOTAL		$10,509,000.00	
JOHNSON CONTROLS US HOLDINGS LLC	BRB ADMIN BLDG. PROX CARD READERS	25KTHRES	$5,960.14	**
	BRB ADMIN BLDG. PROX CARD READERS TOTAL		$5,960.14	
WSP USA INC.	CABLE INVESTIGATION	D-19-134	$547,735.46	**
	CABLE INVESTIGATION TOTAL		$547,735.46	
BENJAMIN J. DIDINO	CDL LICENSE FEES	25KTHRES	$44.00	
THOMAS J. MEEHAN	CDL LICENSE FEES	25KTHRES	$68.00	
	CDL LICENSE FEES TOTAL		$112.00	
EVERBRIDGE INC	COMPUTER SOFTWARE	D-21-059F	$7,000.00	
	COMPUTER SOFTWARE TOTAL		$7,000.00	
AECOM TECHNICAL SERVICES, INC	CONTRACT SERVICE EXPENSE	25KTHRES	$500.00	
HR CONSULTANTS, INC.	CONTRACT SERVICE EXPENSE	D-20-139	$6,481.25	
NORTHEAST WORK & SAFETY BOATS LLC	CONTRACT SERVICE EXPENSE	D-21-050	$20,212.73	
RED COMMERCE ,INC	CONTRACT SERVICE EXPENSE	D-21-041C	$29,400.00	
TACTICAL PUBLIC SAFETY LLC	CONTRACT SERVICE EXPENSE	D-20-097	$254,416.68	
TRI-COUNTY TERMITE & PEST CONTROL	CONTRACT SERVICE EXPENSE	25KTHRES	$355.00	
	CONTRACT SERVICE EXPENSE TOTAL		$311,365.66	
LAZ KARP ASSOCIATES, LLC	CONTRACTED P/T TOLL COLLECTORS	D-20-112	$165,588.64	
	CONTRACTED P/T TOLL COLLECTORS TOTAL		$165,588.64	
LAZ KARP ASSOCIATES, LLC	CONTRACTED TEMP HELP - TOLL COLLECTORS	D-20-112	$23,134.63	
	CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL		$23,134.63	
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP VPC	D-16-125	$30,242.54	
	CONTRACTORS - EZP VPC TOTAL		$30,242.54	
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP WALK IN CSC	D-16-125	$13,496.37	
	CONTRACTORS - EZP WALK IN CSC TOTAL		$13,496.37	
CJ MAINTENANCE INC	CUSTODIAL SERVICES	D-20-068	$41,889.39	
	CUSTODIAL SERVICES TOTAL		$41,889.39	
CARAHSOFT TECHNOLOGY CORPORATION	DATA PROCESSING EXPENSE	25KTHRES	$24,995.10	
DELL MARKETING LP	DATA PROCESSING EXPENSE	25KTHRES	$13,487.65	
SCHNEIDER ELECTRIC BUILDINGS	DATA PROCESSING EXPENSE	D-21-055	$22,925.00	
ZAYO GROUP HOLDINGS INC	DATA PROCESSING EXPENSE	D-16-086	$1,636.00	
	DATA PROCESSING EXPENSE TOTAL		$63,043.75	
URBAN ENGINEERS, INC.	DECK CONDITION ASSESSMENT AND FEASIBILI	D-19-086	$5,489.53	**
	DECK CONDITION ASSESSMENT AND FEASIBILITY TOTAL		$5,489.53	
RIGGINS INC	DIESEL FUEL	D-20-113	$8,557.40	
	DIESEL FUEL TOTAL		$8,557.40	
HNTB CORPORATION	DRPA PATCO INTERLOCKING AND TRACK REH	D-20-029	$381,591.73	**
	DRPA PATCO INTERLOCKING AND TRACK REHAB TOTAL		$381,591.73	
ATLANTIC CITY ELECTRIC	ELECTRICITY EXPENSE	UTILITY	$14,077.49	
PECO - PAYMENT PROCESSING	ELECTRICITY EXPENSE	UTILITY	$24,894.48	
PSE&G CO.	ELECTRICITY EXPENSE	UTILITY	$49,669.48	
	ELECTRICITY EXPENSE TOTAL		$88,641.45	
ELITE ELEVATOR SERVICES LLC	ELEVATORS & ESCALATORS	D-18-114	$6,345.85	
ELITE ELEVATOR SERVICES LLC	ELEVATORS & ESCALATORS	D-20-092	$7,064.00	
	ELEVATORS & ESCALATORS TOTAL		$13,409.85	

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DRPA EMPLOYEES ASSOCIATION	EMPLOYEE WELFARE ASSOCIATION	NONE	$2,910.00	
	EMPLOYEE WELFARE ASSOCIATION TOTAL		$2,910.00	
BUCHART HORN, INC.	ENGINEERING SERVICES	D-21-014	$7,972.16	
CHURCHILL CONSULTING ENGINEERS	ENGINEERING SERVICES	D-17-093	$4,325.63	
PENNONI ASSOCIATES INC.	ENGINEERING SERVICES	D-17-093	$15,165.35	
PENNONI ASSOCIATES INC.	ENGINEERING SERVICES	D-21-014	$7,945.05	
UNIVERSAL TECHNICAL RESOURCE	ENGINEERING SERVICES	D-19-111	$11,635.80	
	ENGINEERING SERVICES TOTAL		$47,043.99	
ANA SOURCING LLC	EQUIPMENT & TOOLS	25KTHRES	$1,965.42	
ATLANTIC TACTICAL	EQUIPMENT & TOOLS	25KTHRES	$369.90	
BILLOWS ELECTRIC SUPPLY CO INC	EQUIPMENT & TOOLS	25KTHRES	$4,412.50	
FELTON L. WALKER	EQUIPMENT & TOOLS	25KTHRES	$1,948.16	
GLOBAL EQUIPMENT COMPANY INC.	EQUIPMENT & TOOLS	25KTHRES	$582.46	
JAMES NOTTINGHAM	EQUIPMENT & TOOLS	D-20-139	$2,750.00	
KT MT CORP	EQUIPMENT & TOOLS	25KTHRES	$234.88	
LAWSON PRODUCTS INC	EQUIPMENT & TOOLS	25KTHRES	$671.22	
ROLFERRY'S IMPRINT SPECIALTIES, INC	EQUIPMENT & TOOLS	25KTHRES	$972.00	
SUPREME SAFETY, INC	EQUIPMENT & TOOLS	25KTHRES	$3,990.00	
T. FRANK MCCALL'S, INC.	EQUIPMENT & TOOLS	25KTHRES	$335.76	
TACTICAL PUBLIC SAFETY LLC	EQUIPMENT & TOOLS	D-18-115	$8,823.00	
THOMAS J. MORRIS JR.	EQUIPMENT & TOOLS	25KTHRES	$5,026.00	
TINA A LISTON-HORNER	EQUIPMENT & TOOLS	25KTHRES	$621.20	
TRISTATE INDUSTRIAL DISTRIBUTORS	EQUIPMENT & TOOLS	25KTHRES	$78.00	
US ELECTRICAL SERVICES, INC.	EQUIPMENT & TOOLS	25KTHRES	$3,762.00	
WEST PUBLISHING CORPORATION	EQUIPMENT & TOOLS	25KTHRES	$1,410.52	
Y-PERS, INC.	EQUIPMENT & TOOLS	25KTHRES	$9,282.50	
	EQUIPMENT & TOOLS TOTAL		$47,235.52	
N.E. BRIDGE CONTRACTORS, INC	EQUIPMENT RENTALS	D-19-136	$27,000.00	
	EQUIPMENT RENTALS TOTAL		$27,000.00	
NEW JERSEY TURNPIKE AUTHORITY	E-Z PASS TRANSPONDERS - MARK IV - 2021	D-16-125	$17,059.50	**
	E-Z PASS TRANSPONDERS - MARK IV - 2021 TOTAL		$17,059.50	
AMERICAN EXPRESS	E-ZPASS CREDIT CARD FEES	D-04-031	$49.66	
NJ E-ZPASS	E-ZPASS CREDIT CARD FEES	D-16-125	$374,825.09	
PAYMENTECH	E-ZPASS CREDIT CARD FEES	D-04-031	$899.55	
	E-ZPASS CREDIT CARD FEES TOTAL		$375,774.30	
ANCHORAGE MARINA INC	GASOLINE - UNLEADED	25KTHRES	$1,608.65	
RIGGINS INC	GASOLINE - UNLEADED	D-20-113	$42,578.00	
	GASOLINE - UNLEADED TOTAL		$44,186.65	
SYMETRA LIFE INSURANCE COMP.	GROUP LIFE & ACCIDENT INSURANCE	D-20-081	$112,981.26	
	GROUP LIFE & ACCIDENT INSURANCE TOTAL		$112,981.26	
PHILADELPHIA GAS WORKS	HEATING EXPENSE	UTILITY	$1,987.61	
PSE&G CO.	HEATING EXPENSE	UTILITY	$6,853.12	
SOUTH JERSEY GAS COMPANY	HEATING EXPENSE	UTILITY	$3,271.66	
	HEATING EXPENSE TOTAL		$12,112.39	
A.P. CONSTRUCTION, INC.	INST ELEVATORS REMAINING STATIONS	D-17-046	$823,843.79	**
SOWINSKI SULLIVAN ARCHITECTS, PC	INST ELEVATORS REMAINING STATIONS	D-13-080	$1,217.70	**
	INST ELEVATORS REMAINING STATIONS TOTAL		$825,061.49	
A.P. CONSTRUCTION, INC.	INSTALL NEW IN-FLOOR TRAIN CAR HOIST	D-19-116	$287,894.65	**
MOTT MACDONALD GROUP, INC.	INSTALL NEW IN-FLOOR TRAIN CAR HOIST	D-17-093	$4,616.22	**
	INSTALL NEW IN-FLOOR TRAIN CAR HOIST TOTAL		$292,510.87	
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS	NONE	$2,034,655.98	
	INTERCOMPANY TRANSFERS TOTAL		$2,034,655.98	
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS-CAPITAL	NONE	$1,009,381.07	**
	INTERCOMPANY TRANSFERS-CAPITAL TOTAL		$1,009,381.07	
UBS GLOBAL ASSET MANAGEMENT	INVESTMENT MANAGEMENT FEES	D-00-079	$14,683.95	
	INVESTMENT MANAGEMENT FEES TOTAL		$14,683.95	
IUOE 542 BENEFIT FUNDS	IUOE HEALTH & WELFARE	D-20-135	$418,200.00	
	IUOE HEALTH & WELFARE TOTAL		$418,200.00	
KOVA, CORP.	KONA VOICE RECORDER UPGRADE	D-20-028	$38,315.20	**
	KONA VOICE RECORDER UPGRADE TOTAL		$38,315.20	
TRANSCORE LP	MAINT. FEE - TOLL COLLECTION EQUIP	D-20-059	$75,558.00	
	MAINT. FEE - TOLL COLLECTION EQUIP TOTAL		$75,558.00	
JOHN T. HANSON	MEETING EXPENSES	25KTHRES	$97.04	
WOMEN'S BUSINESS ENTERPRISE CENTER	MEETING EXPENSES	25KTHRES	$265.00	
	MEETING EXPENSES TOTAL		$362.04	

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DIRECTV	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	$21.01	
THOMSON REUTERS(TAX & ACCOUNTING)	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	$1,744.77	
	MEMBERSHIPS & SUBSCRIPTIONS TOTAL		$1,765.78	
AUTO SUPER WASH, INC	MISCELLANEOUS SUPPLIES	25KTHRES	$563.55	
	MISCELLANEOUS SUPPLIES TOTAL		$563.55	
TD BANK, N.A.	NET PAYROLL	NONE	$2,167,572.70	
WELLS FARGO BANK, NA	NET PAYROLL	NONE	$14,318.37	
	NET PAYROLL TOTAL		$2,181,891.07	
JACOBS ENGINEERING GROUP INC.	NEW RADIO UPGRADES	D-18-084	$8,874.39	**
	NEW RADIO UPGRADES TOTAL		$8,874.39	
AECOM TECHNICAL SERVICES, INC	NJ APPROACH BRIDGES PAINTING	D-17-102	$1,779.76	**
GREENMAN-PEDERSEN, INC.	NJ APPROACH BRIDGES PAINTING	D-19-130	$68,221.66	**
JUPITER PAINTING CONTRACTING	NJ APPROACH BRIDGES PAINTING	D-19-129	$1,218,463.84	**
	NJ APPROACH BRIDGES PAINTING TOTAL		$1,288,465.26	
CONDUENT STATE & LOCAL SOLUTIONS	NJ CSC TRANSACTIONS	D-16-125	$85,922.67	
	NJ CSC TRANSACTIONS TOTAL		$85,922.67	
BROWN'S GRAPHIC SOLUTIONS, INC	OFFICE SUPPLIES	25KTHRES	$118.25	
W.B. MASON CO. INC	OFFICE SUPPLIES	D-20-126	$1,573.15	
	OFFICE SUPPLIES TOTAL		$1,691.40	
BE A PART OF THE CONVERSATION	OTHER GRANT RECEIVABLES	25KTHRES	$4,000.00	
FUNCTIONAL HEALTH CENTER LLC	OTHER GRANT RECEIVABLES	25KTHRES	$700.00	
OXFORD COMMUNICATIONS INC	OTHER GRANT RECEIVABLES	D-19-139	$27,248.00	
TRANSPORTATION RESOURCE ASSOCIATES	OTHER GRANT RECEIVABLES	D-19-035	$20,754.50	
U.S. REGIONAL OCCUPATIONAL HEALTH	OTHER GRANT RECEIVABLES	25KTHRES	$1,780.00	
	OTHER GRANT RECEIVABLES TOTAL		$54,482.50	
AECOM TECHNICAL SERVICES, INC	PA APPROACH OVERPASS REHAB	D-17-005	$3,363.72	**
JPC GROUP, INC.	PA APPROACH OVERPASS REHAB	D-19-127	$1,547,813.19	**
STV INCORPORATED	PA APPROACH OVERPASS REHAB	D-19-128	$317,035.07	**
	PA APPROACH OVERPASS REHAB TOTAL		$1,868,211.98	
PA STATE EMPLOYEES RETIREMENT SYSTEM	PA SERS	NONE	$1,649,580.88	
	PA SERS TOTAL		$1,649,580.88	
W.B. MASON CO. INC	PAPER PRINT SHOP	D-20-129	$131.20	
	PAPER PRINT SHOP TOTAL		$131.20	
AECOM TECHNICAL SERVICES, INC	PATCO HALL & WAY INTERLK REHAB	D-20-087	$66,122.35	**
RAILROAD CONSTRUCTION CO. INC	PATCO HALL & WAY INTERLK REHAB	D-20-091	$452,000.93	**
	PATCO HALL & WAY INTERLK REHAB TOTAL		$518,123.28	
TURNER SURETY AND INSURANCE	PATCO PROFESSIONAL FEES - INS BROKERS	D-18-054	$20,448.45	
	PATCO PROFESSIONAL FEES - INS BROKERS TOTAL		$20,448.45	
SCIBAL ASSOCIATES INC	PATCO PROFESSIONAL SERVICES	D-17-017	$19,468.62	
	PATCO PROFESSIONAL SERVICES TOTAL		$19,468.62	
HNTB CORPORATION	PATCO RAIL REPLACEMENT - FERRY-BROADW/	D-17-093	$7,761.13	**
	PATCO RAIL REPLACEMENT - FERRY-BROADWAY TOTAL		$7,761.13	
GANNETT FLEMING, INC.	PATCO ROW EMBANKMENT - PHASE 5	D-20-109	$36,255.03	**
	PATCO ROW EMBANKMENT - PHASE 5 TOTAL		$36,255.03	
A.P. CONSTRUCTION, INC.	PATCO STATION ENHANCEMENTS	D-20-051	$1,724,563.57	**
MICHAEL BAKER INTERNATIONAL INC	PATCO STATION ENHANCEMENTS	D-20-052	$119,334.37	**
TRANSYSTEMS CORPORATION	PATCO STATION ENHANCEMENTS	D-20-110	$5,338.57	**
	PATCO STATION ENHANCEMENTS TOTAL		$1,849,236.51	
SPRINT	PATCO TELEPHONE EXPENSE	UTILITY	$37.38	
T MOBILE USA INC	PATCO TELEPHONE EXPENSE	UTILITY	$125.76	
VERIZON	PATCO TELEPHONE EXPENSE	UTILITY	$1,141.53	
VERIZON BUSINESS	PATCO TELEPHONE EXPENSE	UTILITY	$33.12	
	PATCO TELEPHONE EXPENSE TOTAL		$1,337.79	
CITY OF PHILADELPHIA	PAYROLL TAXES	NONE	$34,688.44	
INTERNAL REVENUE SERVICE	PAYROLL TAXES	NONE	$883,294.75	
PA DEPT OF REVENUE	PAYROLL TAXES	NONE	$30,226.55	
TREASURER - STATE OF NEW JERSEY	PAYROLL TAXES	NONE	$89,036.60	
	PAYROLL TAXES TOTAL		$1,037,246.34	
PNC BANK P-CARD	P-CARD PURCHASES	25KTHRES	$137,737.63	
	P-CARD PURCHASES TOTAL		$137,737.63	
REMINGTON & VERNICK ENGINEERS	PENNDOT I95 INTERCHANGE IMPROVEMENT	D-21-015	$44,758.00	**
	PENNDOT I95 INTERCHANGE IMPROVEMENT TOTAL		$44,758.00	
THE PITNEY BOWES BANK INC	POSTAGE EXPENSES	D-21-070	$50,000.00	
UNITED PARCEL SERVICE (UPS)	POSTAGE EXPENSES	25KTHRES	$197.95	
	POSTAGE EXPENSES TOTAL		$50,197.95	

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GOVERNOR'S AUTHORITIES UNIT	PROFESSIONAL FEES - AUDIT	25KTHRES	$21,926.31	
	PROFESSIONAL FEES - AUDIT TOTAL		$21,926.31	
TURNER SURETY AND INSURANCE	PROFESSIONAL FEES - INS BROKERS	D-18-055	$49,802.80	
	PROFESSIONAL FEES - INS BROKERS TOTAL		$49,802.80	
ARCHER & GREINER	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$330.00	
DILWORTH PAXSON LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$4,072.11	
GENOVA BURNS LLC	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$3,740.00	
KLEINBARD LLC	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$2,157.75	
MCELROY DEUTSCH MULVANEY	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$139.21	
PARKER MCCAY PA	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$3,455.00	
STEVENS & LEE	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$2,810.00	
	PROFESSIONAL FEES - LEGAL COSTS TOTAL		$16,704.07	
INTERSTATE MOBILE CARE, INC.	PROFESSIONAL FEES - MEDICAL	P-18-004	$9,790.00	
PHILADELPHIA OCCUPATIONAL HEALTH PC	PROFESSIONAL FEES - MEDICAL	P-18-004	$523.90	
U.S. REGIONAL OCCUPATIONAL HEALTH	PROFESSIONAL FEES - MEDICAL	P-18-004	$475.10	
	PROFESSIONAL FEES - MEDICAL TOTAL		$10,789.00	
BENEFIT HARBOR LP	PROFESSIONAL SERVICES	D-20-094	$8,075.60	
EPLUS TECHNOLOGY, INC.	PROFESSIONAL SERVICES	25KTHRES	$2,042.50	
GOVERNMENT FINANCE OFFICERS ASSOC	PROFESSIONAL SERVICES	25KTHRES	$610.00	
NEW JERSEY DIVISION OF WEIGHTS	PROFESSIONAL SERVICES	25KTHRES	$580.00	
RELX INC	PROFESSIONAL SERVICES	D-18-079	$1,900.00	
SCIBAL ASSOCIATES INC	PROFESSIONAL SERVICES	D-17-017	$13,002.16	
	PROFESSIONAL SERVICES TOTAL		$26,210.26	
GRM INFORMATION MANAGEMENT SERVICES	RECORDS MANAGEMENT FEES	D-20-090	$2,557.51	
	RECORDS MANAGEMENT FEES TOTAL		$2,557.51	
BURNS ENGINEERING, INC.	RENEWABLE ENERGY INTEGRATION	D-17-093	$15,151.73	**
	RENEWABLE ENERGY INTEGRATION TOTAL		$15,151.73	
PREMIUM POWER SERVICES LLC	REPAIR PARTS - HEATING / AC	25KTHRES	$356.00	
	REPAIR PARTS - HEATING / AC TOTAL		$356.00	
IRVINE FIRE & SAFETY EQUIPMENT INC	REPAIR PARTS - OTHER EQUIPMENT	25KTHRES	$2,225.00	
	REPAIR PARTS - OTHER EQUIPMENT TOTAL		$2,225.00	
DRAEGER INC	REPAIRS AND MAINTENANCE - OTHER	25KTHRES	$179.00	
	REPAIRS AND MAINTENANCE - OTHER TOTAL		$179.00	
TRI-M GROUP LLC	REPLACE BRB & CBB FIBER	D-19-044	$13,555.00	**
	REPLACE BRB & CBB FIBER TOTAL		$13,555.00	
GANNETT FLEMING, INC.	REPLACE ELECTRICAL CABLES IN SUBWAYS	D-19-108	$27,838.13	**
	REPLACE ELECTRICAL CABLES IN SUBWAYS TOTAL		$27,838.13	
AMERIHEALTH INSURANCE COMPANY	RETIREE MEDICAL INSURANCE	D-20-095	$199,190.86	
UNITED HEALTHCARE	RETIREE MEDICAL INSURANCE	D-20-124	$126,128.26	
	RETIREE MEDICAL INSURANCE TOTAL		$325,319.12	
HORIZON BLUE CROSS BLUE SHIELD	RETIREE MEDICAL PRESCRIPTION INSURANCE	D-20-100	$71,703.70	
	RETIREE MEDICAL PRESCRIPTION INSURANCE TOTAL		$71,703.70	
ATLANTIC SALT INC	SALT-SODIUM CHLORIDE	D-20-129	$2,967.38	
MORTON SALT, INC.	SALT-SODIUM CHLORIDE	D-20-119	$11,336.42	
	SALT-SODIUM CHLORIDE TOTAL		$14,303.80	
SAP NATIONAL SECURITY SERVICES INC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-21-007	$112,997.51	**
SAP PUBLIC SERVICES INC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-18-025	$26,513.74	**
	SAP ENTERPRISE RESOURCE PLANNING SYSTEM TOTAL		$139,511.25	
DARLENE P. CALLANDS	SPECIAL EVENTS	25KTHRES	$99.00	
	SPECIAL EVENTS TOTAL		$99.00	
KASER MECHANICAL, LLC	STEAM & HOT WTR BOILER	25KTHRES	$8,625.00	
	STEAM & HOT WTR BOILER TOTAL		$8,625.00	
WSP USA INC.	STRATEGIC STUDIES	D-18-060	$8,133.29	
	STRATEGIC STUDIES TOTAL		$8,133.29	
DRISCOLL CONSTRUCTION CO INC	STRUCTURAL REHABILITATION-PHASE II	D-20-053	$1,144,494.79	**
URBAN ENGINEERS, INC.	STRUCTURAL REHABILITATION-PHASE II	D-20-066	$227,382.59	**
	STRUCTURAL REHABILITATION-PHASE II TOTAL		$1,371,877.38	
TURNER SURETY AND INSURANCE	SUSPENDED SPAN ROAD LIGHTING CONDUIT	25KTHRES	$1,725.00	**
	SUSPENDED SPAN ROAD LIGHTING CONDUIT TOTAL		$1,725.00	
AECOM TECHNICAL SERVICES, INC	SUSPENSION CABLE INSPECT/DESIGN	D-17-067	$114,863.39	**
	SUSPENSION CABLE INSPECT/DESIGN TOTAL		$114,863.39	
GREENMAN-PEDERSEN, INC.	SUSPENSION SPANS REHABILITATION	D-19-132	$144,435.95	**
HNTB CORPORATION	SUSPENSION SPANS REHABILITATION	D-20-058	$29,859.52	**
SKANSKA KOCH INC.	SUSPENSION SPANS REHABILITATION	D-19-131	$3,161,397.79	**
	SUSPENSION SPANS REHABILITATION TOTAL		$3,335,693.26	

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T. SLACK ENVIRONMENTAL SERVICES	TANKS	D-20-129	$1,250.00	
	TANKS TOTAL		$1,250.00	
FORTRESS PROTECTION LLC	TECHNOLOGY EXPENSE	25KTHRES	$1,901.93	
KOVA, CORP.	TECHNOLOGY EXPENSE	25KTHRES	$10,890.00	
KOVA, CORP.	TECHNOLOGY EXPENSE	D-21-083C	$34,648.78	
SHI INTERNATIONAL CORP.	TECHNOLOGY EXPENSE	25KTHRES	$12,373.00	
	TECHNOLOGY EXPENSE TOTAL		$59,813.71	
BLUE MARBLE CONSULTING, INC	TECHNOLOGY SERVICE CONTRACTS	D-20-050	$111,293.00	
SCHNEIDER ELECTRIC BUILDINGS	TECHNOLOGY SERVICE CONTRACTS	D-20-082	$6,433.65	
	TECHNOLOGY SERVICE CONTRACTS TOTAL		$117,726.65	
APLUS CONFERENCING LTD	TELEPHONE & TELECOM EXPENSE	UTILITY	$2,262.28	
SPRINT	TELEPHONE & TELECOM EXPENSE	UTILITY	$149.49	
T MOBILE USA INC	TELEPHONE & TELECOM EXPENSE	UTILITY	$511.04	
VERIZON	TELEPHONE & TELECOM EXPENSE	UTILITY	$7,377.87	
VERIZON BUSINESS	TELEPHONE & TELECOM EXPENSE	UTILITY	$2,792.54	
VERIZON WIRELESS	TELEPHONE & TELECOM EXPENSE	UTILITY	$9,233.81	
	TELEPHONE & TELECOM EXPENSE TOTAL		$22,327.03	
ACCOUNTANTS FOR YOU, INC	TEMPORARY SERVICES	D-19-058	$20,786.70	
ISEARCH PARTNERS INC	TEMPORARY SERVICES	D-19-058	$11,362.63	
	TEMPORARY SERVICES TOTAL		$32,149.33	
CAMDEN COUNTY TREASURER	TESTING AND INSPECTION FEES	25KTHRES	$250.00	
ONE CALL CONCEPTS, INC.	TESTING AND INSPECTION FEES	25KTHRES	$30.03	
TREASURER-STATE OF NEW JERSEY	TESTING AND INSPECTION FEES	25KTHRES	$4,140.00	
	TESTING AND INSPECTION FEES TOTAL		$4,420.03	
SERVICE TIRE TRUCK CENTER INC.	TIRES	25KTHRES	$1,685.52	
	TIRES TOTAL		$1,685.52	
M.MCNASBY	TOLL REFUND	25KTHRES	$45.00	
	TOLL REFUND TOTAL		$45.00	
IBI GROUP PROFESSIONAL SERVICES USA	TOLL TECHNOLOGY DESIGN - PHASE 1	D-18-125	$1,898.76	**
	TOLL TECHNOLOGY DESIGN - PHASE 1 TOTAL		$1,898.76	
MICHAEL BAKER INTERNATIONAL INC	TRACTION MOTOR REBUILDS - YEARLY - 2021	D-17-093	$1,840.43	**
	TRACTION MOTOR REBUILDS - YEARLY - 2021 TOTAL		$1,840.43	
WASTE MANAGEMENT OF NEW JERSEY, INC	TRASH REMOVAL	D-18-064	$7,728.78	
	TRASH REMOVAL TOTAL		$7,728.78	
DANIELLE WOODARD	TRAVEL EXPENSES	25KTHRES	$35.28	
DARLENE P. CALLANDS	TRAVEL EXPENSES	25KTHRES	$13.27	
DENISE L. SANCHEZ	TRAVEL EXPENSES	25KTHRES	$40.88	
DONALD D. DALY	TRAVEL EXPENSES	25KTHRES	$6.16	
EILEEN L. SMITH	TRAVEL EXPENSES	25KTHRES	$180.32	
JANET D. ROMANI	TRAVEL EXPENSES	25KTHRES	$10.08	
JEFFREY L. GRIM	TRAVEL EXPENSES	25KTHRES	$5.04	
LAURA SADLER HUNTER	TRAVEL EXPENSES	25KTHRES	$9.52	
MARINO A. MORRONE	TRAVEL EXPENSES	25KTHRES	$22.40	
MICHAEL D. MARCHAND	TRAVEL EXPENSES	25KTHRES	$44.80	
MICHAEL S. PELLEGRINO	TRAVEL EXPENSES	25KTHRES	$22.40	
MONICA M. JAMES	TRAVEL EXPENSES	25KTHRES	$5.04	
MR JOSEPH K. ADAMS III	TRAVEL EXPENSES	25KTHRES	$30.80	
PARIS C. COLEY	TRAVEL EXPENSES	25KTHRES	$5.04	
PATRICIA A. FULLMER	TRAVEL EXPENSES	25KTHRES	$15.68	
SABRINA M. SPEI	TRAVEL EXPENSES	25KTHRES	$12.32	
STEFAN D. WILSON	TRAVEL EXPENSES	25KTHRES	$6.16	
SULTAN M. SALEEM-BROWN	TRAVEL EXPENSES	25KTHRES	$22.40	
WALTER A. MORRIS	TRAVEL EXPENSES	25KTHRES	$200.48	
	TRAVEL EXPENSES TOTAL		$688.07	
PA OFFICE OF UNEMPLOYMENT COMPENSAT	UNEMPLOYMENT COMPENSATION TAX	NONE	$1,314.48	
	UNEMPLOYMENT COMPENSATION TAX TOTAL		$1,314.48	
ACME UNIFORMS FOR INDUSTRY	UNIFORM CLEANING EXPENSE	25KTHRES	$511.30	
	UNIFORM CLEANING EXPENSE TOTAL		$511.30	
A-1 UNIFORM CITY INC.	UNIFORM EXPENSE	25KTHRES	$387.00	
ALKO DISTRIBUTORS	UNIFORM EXPENSE	25KTHRES	$446.99	
LAWMEN SUPPLY CO OF NEW JERSEY INC	UNIFORM EXPENSE	25KTHRES	$122.39	
PNC BANK P-CARD	UNIFORM EXPENSE	25KTHRES	$18,162.95	
	UNIFORM EXPENSE TOTAL		$19,119.33	
EMPLOYEE PASS THROUGH PAYMENTS	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC	NONE	$213,885.50	
	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC. TOTAL		$213,885.50	

** Capital Expenditure

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VENDOR NAME	ITEM DESCRIPTION	RESOLUTION #/ AUTHORIZATION	AMOUNT	
STV INCORPORATED	UPGRADE CENTER TWR SCADA SOFTWARE	D-17-093	$249.97	**
	UPGRADE CENTER TWR SCADA SOFTWARE TOTAL		$249.97	
B.C.K. WILLIAMS CORP.	VEHICLE PARTS FOR REPAIRS	D-21-019	$1,699.47	
BUCKS COUNTY INTERNATIONAL INC	VEHICLE PARTS FOR REPAIRS	25KTHRES	$2,388.08	
GENUINE PART COMPANY	VEHICLE PARTS FOR REPAIRS	D-21-019	$7,357.39	
	VEHICLE PARTS FOR REPAIRS TOTAL		$11,444.94	
CAMDEN COUNTY MUNICIPAL UTILITIES	WATER & SEWER EXPENSE	UTILITY	$5,297.08	
CITY OF PHILA	WATER & SEWER EXPENSE	UTILITY	$7,327.00	
NEW JERSEY AMERICAN WATER	WATER & SEWER EXPENSE	UTILITY	$1,467.04	
PECO - PAYMENT PROCESSING	WATER & SEWER EXPENSE	UTILITY	$664.02	
PENNSAUKEN SEWERAGE AUTHORITY	WATER & SEWER EXPENSE	UTILITY	$1,309.22	
W.B. MASON CO. INC	WATER & SEWER EXPENSE	D-20-069	$278.84	
	WATER & SEWER EXPENSE TOTAL		$16,343.20	
CROWN CASTLE INTERNATION CORP	WIDE AREA NETWORK REDUNDANCY	D-18-074	$11,308.00	**
	WIDE AREA NETWORK REDUNDANCY TOTAL		$11,308.00	
EPLUS TECHNOLOGY, INC.	WI-FI PROJECT - PHASE 1 DESIGN	D-20-125	$2,688.08	**
	WI-FI PROJECT - PHASE 1 DESIGN TOTAL		$2,688.08	
COOPER LEVENSON, PA	WORKMEN'S COMPENSATION	D-19-030	$235.75	
MALAMUT & ASSOCIATES, LLC	WORKMEN'S COMPENSATION	D-19-030	$1,557.50	
SCIBAL ASSOCIATES INC	WORKMEN'S COMPENSATION	D-17-017	$172,264.69	
	WORKMEN'S COMPENSATION TOTAL		$174,057.94	
			$35,718,949.74	

** Capital Expenditure

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VENDOR NAME	ITEM DESCRIPTION	RESOLUTION #/ AUTHORIZATION	AMOUNT
ANA SOURCING LLC	1ST AID & SAFETY EQP	25KTHRES	$6,408.00
STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	25KTHRES	$1,387.68
SUPREME SAFETY, INC	1ST AID & SAFETY EQP	25KTHRES	$2,018.60
Y-PERS, INC.	1ST AID & SAFETY EQP	25KTHRES	$1,944.00
	1ST AID & SAFETY EQP TOTAL		$11,758.28
H.A. DEHART & SON, INC.	7400 SWAP LOADER TRUCK	D-21-020	$47,729.93 **
	7400 SWAP LOADER TRUCK TOTAL		$47,729.93
DELTA DENTAL OF NEW JERSEY, INC.	ACTIVE DENTAL INSURANCE	D-19-078	$26,799.49
	ACTIVE DENTAL INSURANCE TOTAL		$26,799.49
AMERIHEALTH INSURANCE COMPANY	ACTIVE MEDICAL INSURANCE	D-20-095	$657,838.23
	ACTIVE MEDICAL INSURANCE TOTAL		$657,838.23
KS ENGINEERS, P.C.	ANCHORAGE PRESERVATION	D-19-115	$35,253.49 **
	ANCHORAGE PRESERVATION TOTAL		$35,253.49
CANON FINANCIAL SERVICES INC	AUTHORITY WIDE COPIERS & PRINTERS	CEOEMG	$2,836.66 **
CANON FINANCIAL SERVICES INC	AUTHORITY WIDE COPIERS & PRINTERS	D-16-083	$7,024.50 **
	AUTHORITY WIDE COPIERS & PRINTERS TOTAL		$9,861.16
LINDSAY CORPORATION	AUTO ACCESSORIES	25KTHRES	$1,014.00
	AUTO ACCESSORIES TOTAL		$1,014.00
BRUCE TURNER	AUTO/RELATED TRANSPO	25KTHRES	$7,971.33
	AUTO/RELATED TRANSPO TOTAL		$7,971.33
THE GORDIAN GROUP, INC.	BAIRD PIER REHABILITATION	D-20-065	$5,319.81 **
	BAIRD PIER REHABILITATION TOTAL		$5,319.81
AECOM TECHNICAL SERVICES, INC	BIENNIAL INSPECTION	D-20-002	$66,500.15
ATANE ENGINEERS ARCHITECTS & LAND	BIENNIAL INSPECTION	D-20-002	$44,845.37
HNTB CORPORATION	BIENNIAL INSPECTION	D-20-005	$20,849.24
WSP USA INC.	BIENNIAL INSPECTION	D-20-004	$2,083.21
	BIENNIAL INSPECTION TOTAL		$134,277.97
TD BANK, N.A.	BOND SERVICE	BOND RESOLUTIONS	$10,509,000.00
	BOND SERVICE TOTAL		$10,509,000.00
TD BANK, N.A.	BOND TRUSTEE FEES	D-18-008	$9,000.00
	BOND TRUSTEE FEES TOTAL		$9,000.00
GANNETT MEDIA CORP	BRIDGE DECK REHABILITATION - 2021	25KTHRES	$92.04 **
	BRIDGE DECK REHABILITATION - 2021 TOTAL		$92.04
TRI-COUNTY TERMITE & PEST CONTROL,	BUILDING MAINT SRVS	25KTHRES	$500.00
	BUILDING MAINT SRVS TOTAL		$500.00
WSP USA INC.	CABLE INVESTIGATION	D-19-134	$367,735.36 **
	CABLE INVESTIGATION TOTAL		$367,735.36
UNIFIED DOOR & HARDWARE GROUP LLC	CBB ADMIN BUILDING EXTERIOR DOORS	D-21-051A	$15,876.00 **
	CBB ADMIN BUILDING EXTERIOR DOORS TOTAL		$15,876.00
A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	25KTHRES	$383.00
KEYPORT ARMY NAVY	CLOTHING UNIFORM	25KTHRES	$7,673.90
SUPREME SAFETY, INC	CLOTHING UNIFORM	25KTHRES	$180.00
	CLOTHING UNIFORM TOTAL		$8,236.90
BOROUGH OF COLLINGSWOOD	COMMUNITY IMPACT FEE	D-94-075	$30,000.00
BOROUGH OF HADDONFIELD	COMMUNITY IMPACT FEE	D-94-075	$30,000.00
BOROUGH OF LAWNSIDE	COMMUNITY IMPACT FEE	D-94-075	$15,000.00
BOROUGH OF LINDENWOLD	COMMUNITY IMPACT FEE	D-94-075	$90,000.00
BOROUGH OF SOMERDALE	COMMUNITY IMPACT FEE	D-94-075	$15,000.00
BOROUGH OF STRATFORD	COMMUNITY IMPACT FEE	D-94-075	$15,000.00
CHERRY HILL TOWNSHIP	COMMUNITY IMPACT FEE	D-94-075	$75,000.00
CITY OF CAMDEN	COMMUNITY IMPACT FEE	D-94-075	$75,000.00
CITY OF PHILADELPHIA	COMMUNITY IMPACT FEE	D-94-075	$75,000.00
TOWNSHIP OF HADDON	COMMUNITY IMPACT FEE	D-94-075	$30,000.00
TOWNSHIP OF VOORHEES	COMMUNITY IMPACT FEE	D-94-075	$50,000.00
	COMMUNITY IMPACT FEE TOTAL		$500,000.00
EPLUS TECHNOLOGY, INC.	COMMVAULT UPGRADE	D-21-083B	$754.50 **
	COMMVAULT UPGRADE TOTAL		$754.50
SHI INTERNATIONAL CORP.	COMP HW/PERIPH-MICRO	25KTHRES	$2,279.00
	COMP HW/PERIPH-MICRO TOTAL		$2,279.00
WEST PUBLISHING CORPORATION	COMPUTER SOFTWARE	25KTHRES	$311.78
	COMPUTER SOFTWARE TOTAL		$311.78
AECOM TECHNICAL SERVICES, INC	CONTRACT SERVICE EXPENSE	25KTHRES	$500.00
BRINK'S, INCORPORATED	CONTRACT SERVICE EXPENSE	D-20-045	$6,279.20
JAMES NOTTINGHAM	CONTRACT SERVICE EXPENSE	D-17-073	$2,750.00
LEGAL SUITE USA, INC.	CONTRACT SERVICE EXPENSE	25KTHRES	$355.81
RED COMMERCE ,INC	CONTRACT SERVICE EXPENSE	D-20-084	$90,580.00
	CONTRACT SERVICE EXPENSE TOTAL		$100,465.01
LAZ KARP ASSOCIATES, LLC	CONTRACTED P/T TOLL COLLECTORS	D-20-112	$55,470.35
	CONTRACTED P/T TOLL COLLECTORS TOTAL		$55,470.35
LAZ KARP ASSOCIATES, LLC	CONTRACTED TEMP HELP - TOLL COLLECTORS	D-20-112	$4,430.13

** Capital Expenditures

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VENDOR NAME	ITEM DESCRIPTION	RESOLUTION #/ AUTHORIZATION	AMOUNT
	CONTRACTED TEMP HELP - TOLL COLLECTORS TOTAL		$4,430.13
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP VPC	D-16-125	$57,874.18
	CONTRACTORS - EZP VPC TOTAL		$57,874.18
CONDUENT STATE & LOCAL SOLUTIONS	CONTRACTORS - EZP WALK IN CSC	D-16-125	$47,124.29
	CONTRACTORS - EZP WALK IN CSC TOTAL		$47,124.29
CJ MAINTENANCE INC	CUSTODIAL SERVICES	D-20-068	$27,821.85
	CUSTODIAL SERVICES TOTAL		$27,821.85
BENTLEY SYSTEMS, INC.	DATA PROC SRVS & SW	25KTHRES	$295.50
BOTTOMLINE TECHNOLOGIES INC	DATA PROC SRVS & SW	25KTHRES	$496.00
CANON SOLUTIONS AMERICA INC	DATA PROC SRVS & SW	25KTHRES	$5,953.49
LEGAL SUITE USA, INC.	DATA PROC SRVS & SW	25KTHRES	$8,083.00
SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	25KTHRES	$44,154.17
	DATA PROC SRVS & SW TOTAL		$58,982.16
ARCHER & GREINER	DECK CONDITION ASSESSMENT AND FEASIBILITY	D-19-030	$13,419.12 **
	DECK CONDITION ASSESSMENT AND FEASIBILITY TOTAL		$13,419.12
ARCHER & GREINER	DELEADING AND REPAINTING	D-19-030	$41,125.00 **
	DELEADING AND REPAINTING TOTAL		$41,125.00
RIGGINS INC	DIESEL FUEL	D-20-113	$7,477.63
	DIESEL FUEL TOTAL		$7,477.63
BILLOWS ELECTRIC SUPPLY CO INC	ELEC EQP/SUPP-NO CBL	25KTHRES	$6,979.10
COLONIAL ELECTRIC SUPPLY COMPANY INC	ELEC EQP/SUPP-NO CBL	25KTHRES	$356.90
GRAYBAR ELECTRIC CO. INC.	ELEC EQP/SUPP-NO CBL	25KTHRES	$8,106.86
TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	25KTHRES	$952.19
	ELEC EQP/SUPP-NO CBL TOTAL		$16,395.05
ATLANTIC CITY ELECTRIC	ELECTRICITY EXPENSE	UTILITY	$1,173.75
CITY OF PHILA	ELECTRICITY EXPENSE	UTILITY	$17.40
PECO - PAYMENT PROCESSING	ELECTRICITY EXPENSE	UTILITY	$20,278.18
PSE&G CO.	ELECTRICITY EXPENSE	UTILITY	$17,352.60
	ELECTRICITY EXPENSE TOTAL		$38,821.93
JACOBS ENGINEERING GROUP INC.	ELECTRONIC SURVEILLANCE & INTEGRATION	D-18-084	$18,565.63 **
	ELECTRONIC SURVEILLANCE & INTEGRATION TOTAL		$18,565.63
ELITE ELEVATOR SERVICES LLC	ELEVATRS & ESCALATRS	D-18-114	$6,345.85
ELITE ELEVATOR SERVICES LLC	ELEVATRS & ESCALATRS	D-20-092	$2,280.00
	ELEVATRS & ESCALATRS TOTAL		$8,625.85
VISION BENEFITS OF AMERICA	EMPLOYEE VISION INSURANCE	D-19-079	$2,882.40
	EMPLOYEE VISION INSURANCE TOTAL		$2,882.40
AECOM TECHNICAL SERVICES, INC	ENGINEERING SERVICES	D-21-014	$79,953.84
BUCHART HORN, INC.	ENGINEERING SERVICES	D-21-014	$14,739.08
LTK CONSULTING SERVICES INC	ENGINEERING SERVICES	D-21-014	$9,693.04
PENNONI ASSOCIATES INC.	ENGINEERING SERVICES	D-17-093	$3,849.31
VANASSE HANGEN BRUSTLIN INC	ENGINEERING SERVICES	D-21-014	$21,825.04
	ENGINEERING SERVICES TOTAL		$130,060.31
SLATEBELT SAFETY	EQUIPMENT & TOOLS	25KTHRES	$6,180.00
	EQUIPMENT & TOOLS TOTAL		$6,180.00
SUNBELT RENTALS, INC.	EQUIPMENT RENTALS	D-19-137	$49.00
	EQUIPMENT RENTALS TOTAL		$49.00
WHITMOYER FORD INC	ESCAPE	D-21-008	$49,766.00 **
	ESCAPE TOTAL		$49,766.00
NEW JERSEY TURNPIKE AUTHORITY	E-Z PASS TRANSPONDERS - MARK IV - 2021	D-16-125	$27,454.00 **
	E-Z PASS TRANSPONDERS - MARK IV - 2021 TOTAL		$27,454.00
AMERICAN EXPRESS	E-ZPASS CREDIT CARD FEES	D-04-031	$31.58
CONDUENT STATE & LOCAL SOLUTIONS	E-ZPASS CREDIT CARD FEES	D-16-125	$44,119.69
NJ E-ZPASS	E-ZPASS CREDIT CARD FEES	D-16-125	$391,820.33
PAYMENTECH	E-ZPASS CREDIT CARD FEES	D-04-031	$827.35
	E-ZPASS CREDIT CARD FEES TOTAL		$436,798.95
INTERNATIONAL ROAD DYNAMICS CORP.	FARE COLLECTION EQP	D-19-126	$16,191.25
	FARE COLLECTION EQP TOTAL		$16,191.25
CHI CONSULTING ENGINEERS LLC	FINGER JOINT REHABILITATION	D-17-093	$72,375.20 **
	FINGER JOINT REHABILITATION TOTAL		$72,375.20
ANCHORAGE MARINA INC	GASOLINE - UNLEADED	25KTHRES	$525.43
RIGGINS INC	GASOLINE - UNLEADED	D-20-113	$11,299.22
	GASOLINE - UNLEADED TOTAL		$11,824.65
MICHAEL BAKER INTERNATIONAL INC	GEARBOX REBUILD - YEARLY - 2021	D-17-093	$2,816.17 **
	GEARBOX REBUILD - YEARLY - 2021 TOTAL		$2,816.17
PARKER MCCAY PA	GLASSBORO-CAMDEN LINE	D-19-030	$990.00 **
	GLASSBORO-CAMDEN LINE TOTAL		$990.00
SYMETRA LIFE INSURANCE COMP.	GROUP LIFE & ACCIDENT INSURANCE	D-20-081	$112,628.01
	GROUP LIFE & ACCIDENT INSURANCE TOTAL		$112,628.01
W.W. GRAINGER INC.	HAND TOOLS	25KTHRES	$850.09
	HAND TOOLS TOTAL		$850.09

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VENDOR NAME	ITEM DESCRIPTION	RESOLUTION #/ AUTHORIZATION	AMOUNT
ANA SOURCING LLC	HARDWARE & RELATED	25KTHRES	$1,977.00
TINA A LISTON-HORNER	HARDWARE & RELATED	25KTHRES	$1,518.00
	HARDWARE & RELATED TOTAL		$3,495.00
PHILADELPHIA GAS WORKS	HEATING EXPENSE	UTILITY	$7,900.16
PSE&G CO.	HEATING EXPENSE	UTILITY	$20,075.47
SOUTH JERSEY GAS COMPANY	HEATING EXPENSE	UTILITY	$9,031.38
	HEATING EXPENSE TOTAL		$37,007.01
A.P. CONSTRUCTION, INC.	INST ELEVATORS REMAINING STATIONS	D-17-046	$827,233.45 **
BURNS ENGINEERING, INC.	INST ELEVATORS REMAINING STATIONS	P-17-011	$96,124.11 **
SOWINSKI SULLIVAN ARCHITECTS, PC	INST ELEVATORS REMAINING STATIONS	D-13-080	$1,598.24 **
	INST ELEVATORS REMAINING STATIONS TOTAL		$924,955.80
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-20-103	$216,694.00
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-094	$316,626.00
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-096	$176,530.00
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-098	$33,825.00
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-099	$28,876.00
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-100	$259,526.00
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-102	$60,000.00
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-103	$1,805,989.33
TURNER SURETY AND INSURANCE	INSURANCE EXPENSE	D-21-104	$585,750.00
	INSURANCE EXPENSE TOTAL		$3,483,816.33
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS	NONE	$2,502,575.07
	INTERCOMPANY TRANSFERS TOTAL		$2,502,575.07
PORT AUTHORITY TRANSIT CORPORATION	INTERCOMPANY TRANSFERS-CAPITAL	NONE	$2,126,794.08 **
	INTERCOMPANY TRANSFERS-CAPITAL TOTAL		$2,126,794.08
IUOE 542 BENEFIT FUNDS	IUOE HEALTH & WELFARE	D-20-135	$416,160.00
	IUOE HEALTH & WELFARE TOTAL		$416,160.00
ANA SOURCING LLC	JANITORIAL SUPPLIES	25KTHRES	$1,351.00
CARR'S HARDWARE	JANITORIAL SUPPLIES	25KTHRES	$1,728.00
PABCO INDUSTRIES LLC	JANITORIAL SUPPLIES	25KTHRES	$5,428.00
	JANITORIAL SUPPLIES TOTAL		$8,507.00
JOHN F. LOTIERZO	JOB CERTIFICATIONS & LICENSES	25KTHRES	$100.00
	JOB CERTIFICATIONS & LICENSES TOTAL		$100.00
LAWSOFT INC	LAWSOFT-BEAST INTEGRATION	25KTHRES	$12,000.00 **
	LAWSOFT-BEAST INTEGRATION TOTAL		$12,000.00
TURNER SURETY AND INSURANCE	MAINT. BLDG. BOILER REPLACEMENT	D-16-109	$1,750.00 **
	MAINT. BLDG. BOILER REPLACEMENT TOTAL		$1,750.00
TRANSCORE LP	MAINT. FEE - TOLL COLLECTION EQUIP	D-20-059	$75,558.00
	MAINT. FEE - TOLL COLLECTION EQUIP TOTAL		$75,558.00
TRI-M GROUP LLC	MAINT/REPAIR-BLDG	D-20-111	$3,275.00
	MAINT/REPAIR-BLDG TOTAL		$3,275.00
TRI-M GROUP LLC	MAINT/REPAIR-ELECT.	25KTHRES	$12,650.00
US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	25KTHRES	$5,344.00
	MAINT/REPAIR-ELECT. TOTAL		$17,994.00
MBI GROUP, INC.	MAINT/REPAIR-POW EQP	25KTHRES	$5,391.00
	MAINT/REPAIR-POW EQP TOTAL		$5,391.00
LINDSAY CORPORATION	MATERIAL INVENTORY	25KTHRES	$125.77
	MATERIAL INVENTORY TOTAL		$125.77
DIRECTV	MEMBERSHIPS & SUBSCRIPTIONS	25KTHRES	$27.25
	MEMBERSHIPS & SUBSCRIPTIONS TOTAL		$27.25
HADCO METAL TRADING CO. LLC	METALS	25KTHRES	$400.00
	METALS TOTAL		$400.00
RELX INC	MISC PROF SRVS	D-18-079	$950.00
SILKROAD TECHNOLOGY, INC.	MISC PROF SRVS	D-21-070B	$15,246.00
TRI-COUNTY TERMITE & PEST CONTROL	MISC PROF SRVS	25KTHRES	$115.00
	MISC PROF SRVS TOTAL		$16,311.00
PENNSYLVANIA OFFICE OF LABOR &	MISCELLANEOUS EXPENSES	25KTHRES	$7,378.00
	MISCELLANEOUS EXPENSES TOTAL		$7,378.00
ONE CALL CONCEPTS, INC.	MISCELLANEOUS SUPPLIES	25KTHRES	$15.73
	MISCELLANEOUS SUPPLIES TOTAL		$15.73
TD BANK, N.A.	NET PAYROLL	NONE	$18,898.58
WELLS FARGO BANK, NA	NET PAYROLL	NONE	$2,686,377.12
	NET PAYROLL TOTAL		$2,705,275.70
EPLUS TECHNOLOGY, INC.	NETWORK CABINET AC UNITS	25KTHRES	$12,116.89 **
	NETWORK CABINET AC UNITS TOTAL		$12,116.89
EPLUS TECHNOLOGY, INC.	NETWORK SECURITY UPGRADES - RSA/ARCSIGHT	D-20-036	$78,765.00 **
	NETWORK SECURITY UPGRADES - RSA/ARCSIGHT TOTAL		$78,765.00
GREENMAN-PEDERSEN, INC.	NJ APPROACH BRIDGES PAINTING	D-19-130	$119,834.23 **
	NJ APPROACH BRIDGES PAINTING TOTAL		$119,834.23
CONDUENT STATE & LOCAL SOLUTIONS	NJ CSC TRANSACTIONS	D-16-125	$88,620.80

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VENDOR NAME	ITEM DESCRIPTION	RESOLUTION #/ AUTHORIZATION	AMOUNT
	NJ CSC TRANSACTIONS TOTAL		$88,620.80
ACCOUNTANTS FOR YOU, INC	NON- RECURRING CAPITAL SUPPORT	D-19-058	$4,656.00
ISEARCH PARTNERS INC	NON- RECURRING CAPITAL SUPPORT	D-19-058	$2,047.50
	NON- RECURRING CAPITAL SUPPORT TOTAL		$6,703.50
PITNEY BOWES INC	OFFICE EQUIPMENT	25KTHRES	$1,719.48
	OFFICE EQUIPMENT TOTAL		$1,719.48
CANON SOLUTIONS AMERICA INC	OFFICE SUPPLIES	D-16-083	$9,285.63
SUPREME SAFETY, INC	OFFICE SUPPLIES	25KTHRES	$432.00
W.B. MASON CO. INC	OFFICE SUPPLIES	D-20-126	$3,273.01
	OFFICE SUPPLIES TOTAL		$12,990.64
TRANSPORTATION RESOURCE ASSOCIATES	OTHER GRANT RECEIVABLES	D-19-035	$70,112.06
TRIAD ADVISORY SERVICES INC	OTHER GRANT RECEIVABLES	D-16-050	$9,275.00
	OTHER GRANT RECEIVABLES TOTAL		$79,387.06
DELL MARKETING LP	OTHER MISC. EQUIPMENT	25KTHRES	$224.74
	OTHER MISC. EQUIPMENT TOTAL		$224.74
AECOM TECHNICAL SERVICES, INC	PA APPROACH OVERPASS REHAB	D-17-005	$1,531.75 **
JPC GROUP, INC.	PA APPROACH OVERPASS REHAB	D-19-127	$1,132,486.67 **
TRI-M GROUP LLC	PA APPROACH OVERPASS REHAB	25KTHRES	$9,600.00 **
	PA APPROACH OVERPASS REHAB TOTAL		$1,143,618.42
PA STATE EMPLOYEES RETIREMENT SYSTEM	PA SERS	NONE	$1,302,026.35
	PA SERS TOTAL		$1,302,026.35
TINA A LISTON-HORNER	PAINTING EQP/ACCESS	25KTHRES	$576.00
	PAINTING EQP/ACCESS TOTAL		$576.00
W.B. MASON CO. INC	PAPER OFFCE/PRT SHOP	D-20-129	$918.40
	PAPER OFFCE/PRT SHOP TOTAL		$918.40
CANON SOLUTIONS AMERICA INC	PATCO COPIER EXPENSE	25KTHRES	$1,112.81
	PATCO COPIER EXPENSE TOTAL		$1,112.81
AECOM TECHNICAL SERVICES, INC	PATCO HALL & WAY INTERLK REHAB	D-20-087	$57,913.57 **
RAILROAD CONSTRUCTION CO. INC	PATCO HALL & WAY INTERLK REHAB	D-20-091	$849,804.89 **
	PATCO HALL & WAY INTERLK REHAB TOTAL		$907,718.46
TURNER SURETY AND INSURANCE	PATCO PROFESSIONAL FEES - INS BROKERS	D-18-054	$969,986.00
	PATCO PROFESSIONAL FEES - INS BROKERS TOTAL		$969,986.00
A.P. CONSTRUCTION, INC.	PATCO STATION ENHANCEMENTS	D-20-051	$1,189,296.81 **
MICHAEL BAKER INTERNATIONAL INC	PATCO STATION ENHANCEMENTS	D-20-052	$51,723.46 **
	PATCO STATION ENHANCEMENTS TOTAL		$1,241,020.27
SPRINT	PATCO TELEPHONE EXPENSE	UTILITY	$24.75
T MOBILE USA INC	PATCO TELEPHONE EXPENSE	UTILITY	$127.36
VERIZON	PATCO TELEPHONE EXPENSE	UTILITY	$677.28
VERIZON BUSINESS	PATCO TELEPHONE EXPENSE	UTILITY	$33.12
	PATCO TELEPHONE EXPENSE TOTAL		$862.51
CITY OF PHILADELPHIA	PAYROLL TAXES	NONE	$35,034.91
INTERNAL REVENUE SERVICE	PAYROLL TAXES	NONE	$1,085,526.45
INTERNAL REVERNUE SERVICE	PAYROLL TAXES	NONE	$5,000.00
NJ GIT/LBR PAYMENT	PAYROLL TAXES	NONE	$877.50
PA DEPT OF REVENUE	PAYROLL TAXES	NONE	$37,482.60
TREASURER - STATE OF NEW JERSEY	PAYROLL TAXES	NONE	$106,824.43
	PAYROLL TAXES TOTAL		$1,270,745.89
PNC BANK P-CARD	P-CARD PURCHASES	25KTHRES	$115,531.34
	P-CARD PURCHASES TOTAL		$115,531.34
NJ DIVISION OF PENSION AND BENEFITS	PENSION	NONE	$22,000.00
	PENSION TOTAL		$22,000.00
ATLANTIC TACTICAL	POLICE EQP AND SUPP	25KTHRES	$842.80
ELYSE R. AION	POLICE EQP AND SUPP	25KTHRES	$1,183.50
JAMES NOTTINGHAM	POLICE EQP AND SUPP	D-20-139	$2,750.00
MED-TEX SERVICES INC	POLICE EQP AND SUPP	25KTHRES	$2,429.42
PUBLIC SAFETY UNLIMITED, LLC	POLICE EQP AND SUPP	25KTHRES	$1,247.00
TACTICAL PUBLIC SAFETY LLC	POLICE EQP AND SUPP	D-18-115	$8,823.00
WEST PUBLISHING CORPORATION	POLICE EQP AND SUPP	25KTHRES	$549.37
	POLICE EQP AND SUPP TOTAL		$17,825.09
UNITED PARCEL SERVICE (UPS)	POSTAGE EXPENSES	25KTHRES	$170.95
	POSTAGE EXPENSES TOTAL		$170.95
ORALIA DOMINIC	PROFESSIONAL FEES	CEOEMG	$8,800.00
	PROFESSIONAL FEES TOTAL		$8,800.00
ARCHER & GREINER	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$35,852.50
BROWN & CONNERY LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$3,451.89
DILWORTH PAXSON LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$4,780.00
GENOVA BURNS LLC	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$3,767.50
KLEINBARD LLC	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$3,547.50
STEVENS & LEE	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$4,295.80
STRADLEY RONON STEVENS & YOUNG, LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$632.50

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ZELLER & WIELICZKO, LLP	PROFESSIONAL FEES - LEGAL COSTS	D-19-030	$1,712.38
	PROFESSIONAL FEES - LEGAL COSTS TOTAL		$58,040.07
INTERSTATE MOBILE CARE, INC.	PROFESSIONAL FEES - MEDICAL	P-18-004	$6,378.00
U.S. REGIONAL OCCUPATIONAL HEALTH	PROFESSIONAL FEES - MEDICAL	P-18-004	$126.50
	PROFESSIONAL FEES - MEDICAL TOTAL		$6,504.50
AECOM TECHNICAL SERVICES, INC	PROFESSIONAL SERVICES	D-18-084	$9,542.77
BENEFIT HARBOR LP	PROFESSIONAL SERVICES	D-20-094	$8,036.78
EPLUS TECHNOLOGY, INC.	PROFESSIONAL SERVICES	25KTHRES	$430.00
FIRST STATE TRUST COMPANY	PROFESSIONAL SERVICES	25KTHRES	$5,836.75
WSP USA INC.	PROFESSIONAL SERVICES	D-18-084	$4,291.33
	PROFESSIONAL SERVICES TOTAL		$28,137.63
MBI GROUP, INC.	PWR TRANSMISSION EQP	25KTHRES	$7,392.00
	PWR TRANSMISSION EQP TOTAL		$7,392.00
TRANSPO INDUSTRIES INC	RD&HWY BUILD. MATS	25KTHRES	$17,878.50
	RD&HWY BUILD. MATS TOTAL		$17,878.50
LINDSAY CORPORATION	RD&HWY EQP & PARTS	25KTHRES	$4,443.88
	RD&HWY EQP & PARTS TOTAL		$4,443.88
GRM INFORMATION MANAGEMENT SERVICES	RECORDS MANAGEMENT FEES	D-20-090	$2,417.03
	RECORDS MANAGEMENT FEES TOTAL		$2,417.03
BURNS ENGINEERING, INC.	RENEWABLE ENERGY INTEGRATION	D-17-093	$12,040.36 **
JACOBS ENGINEERING GROUP INC.	RENEWABLE ENERGY INTEGRATION	D-18-123	$104,895.56 **
	RENEWABLE ENERGY INTEGRATION TOTAL		$116,935.92
BURNS ENGINEERING, INC.	REOPENING FRANKLIN SQUARE	D-19-023	$3,968.44 **
	REOPENING FRANKLIN SQUARE TOTAL		$3,968.44
T. SLACK ENVIRONMENTAL SERVICES	REPAIR PARTS - BRIDGES	D-20-129	$76.48
	REPAIR PARTS - BRIDGES TOTAL		$76.48
IRVINE FIRE & SAFETY EQUIPMENT INC	REPAIR PARTS - OTHER EQUIPMENT	25KTHRES	$180.00
	REPAIR PARTS - OTHER EQUIPMENT TOTAL		$180.00
DRAEGER INC	REPAIRS AND MAINTENANCE - OTHER	25KTHRES	$299.00
ELYSE R. AION	REPAIRS AND MAINTENANCE - OTHER	25KTHRES	$197.50
	REPAIRS AND MAINTENANCE - OTHER TOTAL		$496.50
TRI-M GROUP LLC	REPLACE BRB & CBB FIBER	D-19-044	$25,615.00 **
	REPLACE BRB & CBB FIBER TOTAL		$25,615.00
AMERIHEALTH INSURANCE COMPANY	RETIREE MEDICAL INSURANCE	D-20-095	$196,385.67
UNITED HEALTHCARE	RETIREE MEDICAL INSURANCE	D-20-124	$127,048.28
	RETIREE MEDICAL INSURANCE TOTAL		$323,433.95
ESTATE OF EVERETTE P. WOODS	RETIREE MEDICAL INSURANCE REIMBURSEMENT	25KTHRES	$277.32
	RETIREE MEDICAL INSURANCE REIMBURSEMENT TOTAL		$277.32
LINDSAY CORPORATION	ROADWAY MATERIALS & SUPPLIES	25KTHRES	$68.00
	ROADWAY MATERIALS & SUPPLIES TOTAL		$68.00
ATLANTIC SALT INC	SALT-SODIUM CHLORIDE	D-20-129	$16,443.11
MORTON SALT, INC.	SALT-SODIUM CHLORIDE	D-20-119	$29,041.27
	SALT-SODIUM CHLORIDE TOTAL		$45,484.38
KLEINBARD LLC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-19-030	$1,072.50 **
SAP NATIONAL SECURITY SERVICES INC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-21-007	$225,995.00 **
SAP PUBLIC SERVICES INC	SAP ENTERPRISE RESOURCE PLANNING SYSTEM	D-18-025	$25,909.60 **
	SAP ENTERPRISE RESOURCE PLANNING SYSTEM TOTAL		$252,977.10
GREEN LAWN FERTILIZING LLC	SEED, SOD, SOIL, ETC	25KTHRES	$767.00
	SEED, SOD, SOIL, ETC TOTAL		$767.00
TRIMBLE INC.	SOFTWARE LICENSE FEES	D-21-059C	$87,068.00
	SOFTWARE LICENSE FEES TOTAL		$87,068.00
CHAMBER OF COMMERCE SOUTHERN NJ	SPECIAL EVENTS	25KTHRES	$40.00
	SPECIAL EVENTS TOTAL		$40.00
KASER MECHANICAL, LLC	STEAM&HOT WTR BOILER	25KTHRES	$9,392.85
	STEAM&HOT WTR BOILER TOTAL		$9,392.85
WSP USA INC.	STRATEGIC STUDIES - INDENTURE	D-18-060	$1,912.72
	STRATEGIC STUDIES - INDENTURE TOTAL		$1,912.72
DRISCOLL CONSTRUCTION CO INC	STRUCTURAL REHABILITATION-PHASE II	D-20-053	$1,501,090.16 **
	STRUCTURAL REHABILITATION-PHASE II TOTAL		$1,501,090.16
SCALFO ELECTRIC, INC.	SUBSTATION EQUIP REPLACEMENT PROG	D-21-003	$381,813.11 **
	SUBSTATION EQUIP REPLACEMENT PROG TOTAL		$381,813.11
BUCHART HORN, INC.	SUBWAY STRUCTURE RENOVATION	D-17-093	$2,539.60 **
	SUBWAY STRUCTURE RENOVATION TOTAL		$2,539.60
AECOM TECHNICAL SERVICES, INC	SUSPENSION CABLE INSPECT/DESIGN	D-17-067	$164,075.10 **
	SUSPENSION CABLE INSPECT/DESIGN TOTAL		$164,075.10
GREENMAN-PEDERSEN, INC.	SUSPENSION SPANS REHABILITATION	D-19-132	$181,831.67 **
HNTB CORPORATION	SUSPENSION SPANS REHABILITATION	D-20-058	$13,033.14 **
HNTB CORPORATION	SUSPENSION SPANS REHABILITATION	D-21-037	$151,971.42 **
SKANSKA KOCH INC.	SUSPENSION SPANS REHABILITATION	D-19-131	$2,958,095.12 **
	SUSPENSION SPANS REHABILITATION TOTAL		$3,304,931.35

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T. SLACK ENVIRONMENTAL SERVICES	TANKS	D-20-129	$2,500.00
	TANKS TOTAL		$2,500.00
BLUE MARBLE CONSULTING, INC	TECHNOLOGY SERVICE CONTRACTS	D-20-050	$61,470.50
	TECHNOLOGY SERVICE CONTRACTS TOTAL		$61,470.50
APLUS CONFERENCING LTD	TELEPHONE & TELECOM EXPENSE	UTILITY	$993.24
SPRINT	TELEPHONE & TELECOM EXPENSE	UTILITY	$98.97
T MOBILE USA INC	TELEPHONE & TELECOM EXPENSE	UTILITY	$509.44
VERIZON	TELEPHONE & TELECOM EXPENSE	UTILITY	$4,876.57
VERIZON BUSINESS	TELEPHONE & TELECOM EXPENSE	UTILITY	$3,507.24
VERIZON WIRELESS	TELEPHONE & TELECOM EXPENSE	UTILITY	$9,526.01
	TELEPHONE & TELECOM EXPENSE TOTAL		$19,511.47
ACCOUNTANTS FOR YOU, INC	TEMPORARY SERVICES	D-19-058	$18,855.60
ISEARCH PARTNERS INC	TEMPORARY SERVICES	D-19-058	$2,793.75
MACON PACE INC	TEMPORARY SERVICES	D-19-058	$4,410.25
	TEMPORARY SERVICES TOTAL		$26,059.60
ONE CALL CONCEPTS, INC.	TESTING AND INSPECTION FEES	25KTHRES	$47.19
TREASURER-STATE OF NEW JERSEY	TESTING AND INSPECTION FEES	25KTHRES	$610.00
	TESTING AND INSPECTION FEES TOTAL		$657.19
SERVICE TIRE TRUCK CENTER INC.	TIRES AND TUBES	25KTHRES	$1,123.68
TIREHUB LLC	TIRES AND TUBES	25KTHRES	$1,540.00
	TIRES AND TUBES TOTAL		$2,663.68
ALEXANDER LIM	TOLL REFUND	25KTHRES	$10.00
EDWARD PETERS	TOLL REFUND	25KTHRES	$15.00
JOSEPH FERIOZZI	TOLL REFUND	25KTHRES	$5.00
TODD GORDAN	TOLL REFUND	25KTHRES	$5.00
	TOLL REFUND TOTAL		$35.00
TRI-M GROUP LLC	TRAFFIC CTRL DEVICES	D-20-111	$7,361.00
	TRAFFIC CTRL DEVICES TOTAL		$7,361.00
WASTE MANAGEMENT OF NEW JERSEY, INC	TRASH REMOVAL	D-18-064	$5,551.25
	TRASH REMOVAL TOTAL		$5,551.25
DONALD D. DALY	TRAVEL EXPENSES	25KTHRES	$6.16
EILEEN L. SMITH	TRAVEL EXPENSES	25KTHRES	$25.20
ELISABETH L. KLAWUNN	TRAVEL EXPENSES	25KTHRES	$23.00
JAMES P. MURRAY	TRAVEL EXPENSES	25KTHRES	$17.36
JANET D. ROMANI	TRAVEL EXPENSES	25KTHRES	$20.16
JEFFREY L. GRIM	TRAVEL EXPENSES	25KTHRES	$20.16
JOSEPH K. ADAMS III	TRAVEL EXPENSES	25KTHRES	$168.00
JOSEPH T. DESIMONE	TRAVEL EXPENSES	25KTHRES	$3.36
KIMBERLY A. MARCHELLINO	TRAVEL EXPENSES	25KTHRES	$6.16
MICHAEL D. MARCHAND	TRAVEL EXPENSES	25KTHRES	$39.76
MICHAEL P. VENUTO	TRAVEL EXPENSES	25KTHRES	$30.00
MICHAEL S. PELLEGRINO	TRAVEL EXPENSES	25KTHRES	$73.36
NICOLE D. AULETTO	TRAVEL EXPENSES	25KTHRES	$11.20
PATRICIA A. FULLMER	TRAVEL EXPENSES	25KTHRES	$17.36
RASHIDAH SMITH	TRAVEL EXPENSES	25KTHRES	$3.36
SABRINA M. SPEI	TRAVEL EXPENSES	25KTHRES	$21.84
SOUTHERN NEW JERSEY DEVELOPMENT	TRAVEL EXPENSES	25KTHRES	$120.00
STEFAN D. WILSON	TRAVEL EXPENSES	25KTHRES	$12.32
STEPHANIE A. SCHAFFER	TRAVEL EXPENSES	25KTHRES	$6.16
SUSAN M. NIXON	TRAVEL EXPENSES	25KTHRES	$12.32
TARIQ E. LEWIS	TRAVEL EXPENSES	25KTHRES	$11.20
TIMOTHY A. AHERN	TRAVEL EXPENSES	25KTHRES	$11.20
WALTER A. MORRIS	TRAVEL EXPENSES	25KTHRES	$30.24
YADIJAH D. WALTON	TRAVEL EXPENSES	25KTHRES	$3.36
	TRAVEL EXPENSES TOTAL		$693.24
ADAM E. CARMASINE	TUITION REIMBURSEMENT EXPENSE	25KTHRES	$1,247.39
	TUITION REIMBURSEMENT EXPENSE TOTAL		$1,247.39
ACME UNIFORMS FOR INDUSTRY	UNIFORM CLEANING EXPENSE	25KTHRES	$379.05
	UNIFORM CLEANING EXPENSE TOTAL		$379.05
LAWMEN SUPPLY CO OF NEW JERSEY INC	UNIFORM EXPENSE	25KTHRES	$89.98
PNC BANK P-CARD	UNIFORM EXPENSE	25KTHRES	$30,790.56
	UNIFORM EXPENSE TOTAL		$30,880.54
EMPLOYEE PASS THROUGH PAYMENTS	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC.	NONE	$188,069.24
	UNION DUES, EMPLOYEE CONTRIBUTIONS, ETC. TOTAL		$188,069.24
B&C TRANSIT, INC.	UPGRADE CENTER TWR SCADA SOFTWARE	D-20-075	$885.50 **
STV INCORPORATED	UPGRADE CENTER TWR SCADA SOFTWARE	D-17-093	$124.98 **
	UPGRADE CENTER TWR SCADA SOFTWARE TOTAL		$1,010.48
B.C.K. WILLIAMS CORP.	VEHICLE PARTS FOR REPAIRS	D-21-019	$13.73
BUCKS COUNTY INTERNATIONAL INC	VEHICLE PARTS FOR REPAIRS	25KTHRES	$760.05
GENUINE PART COMPANY	VEHICLE PARTS FOR REPAIRS	D-20-010	$362.22

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GENUINE PART COMPANY	VEHICLE PARTS FOR REPAIRS	D-21-019	$8,780.46
	VEHICLE PARTS FOR REPAIRS TOTAL		$9,916.46
EMERGI-CLEAN INC	VEHICLE REPAIRS - EXTERNAL SERVICES	25KTHRES	$769.50
	VEHICLE REPAIRS - EXTERNAL SERVICES TOTAL		$769.50
CITY OF PHILA	WATER & SEWER EXPENSE	UTILITY	$7,087.82
NEW JERSEY AMERICAN WATER	WATER & SEWER EXPENSE	UTILITY	$127.24
W.B. MASON CO. INC	WATER & SEWER EXPENSE	D-20-069	$774.84
	WATER & SEWER EXPENSE TOTAL		$7,989.90
TRANSYSTEMS CORPORATION	WESTMONT PLATFORM HEADHOUSES	D-21-014	$13,311.43 **
	WESTMONT PLATFORM HEADHOUSES TOTAL		$13,311.43
EPLUS TECHNOLOGY, INC.	WI-FI PROJECT - PHASE 1 DESIGN	D-20-125	$369,073.44 **
	WI-FI PROJECT - PHASE 1 DESIGN TOTAL		$369,073.44
AHMAD ZAFFARESE LLC	WORKER'S COMP RESERVE	D-19-030	$1,662.50
COOPER LEVENSON, PA	WORKER'S COMP RESERVE	D-19-030	$2,544.34
SCIBAL ASSOCIATES INC	WORKER'S COMP RESERVE	D-17-017	$65,762.90
TESTAN LAW, A PROFESSIONAL	WORKER'S COMP RESERVE	D-19-030	$35.00
	WORKER'S COMP RESERVE TOTAL		$70,004.74
			$40,638,371.74

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DRPA MONTHLY LIST OF PREVIOUSLY APPROVED PURCHASE ORDERS & CONTRACTS

DRPA Monthtly List of Previously Approved Purchase Order Contracts December 2021

Purchasing Document	Item	Document Date	Vendor/supplying plant		Material Group Desc.	Net Order Value
4500015844						775.00
4500015844	1	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	64.00
4500015844	2	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	80.00
4500015844	3	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	125.00
4500015844	4	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	100.00
4500015844	5	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	20.00
4500015844	6	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	80.00
4500015844	7	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	100.00
4500015844	8	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	18.00
4500015844	9	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	48.00
4500015844	10	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	40.00
4500015844	11	12/20/2021	101518	A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	100.00
4500016411						13,088.00
4500016411	1	12/17/2021	101701	ZAYO GROUP HOLDINGS INC	DATA PROC SRVS & SW	13,088.00
4500016481						8,559.00
4500016481	1	12/23/2021	102307	BRADLEY-SCIOCCHETTI INC	STEAM&HOT WTR BOILER	8,559.00
4500016625						5,000.00
4500016625	1	12/1/2021	101383	AIRCON FILTER SALES & SERVICE	MAINT/REPAIR-GEN.EQP	1,000.00
4500016625	2	12/1/2021	101383	AIRCON FILTER SALES & SERVICE	MAINT/REPAIR-GEN.EQP	1,000.00
4500016625	3	12/1/2021	101383	AIRCON FILTER SALES & SERVICE	MAINT/REPAIR-GEN.EQP	2,000.00
4500016625	4	12/1/2021	101383	AIRCON FILTER SALES & SERVICE	MAINT/REPAIR-GEN.EQP	1,000.00
4500016627						20,000.00
4500016627	1	12/1/2021	100081	BUCKS COUNTY INTERNATIONAL INC	AUTO MAINT/RPR PRTS	20,000.00
4500016629						5,000.00
4500016629	1	12/1/2021	100365	POLLUTION CONTROL FINANCING AUTHORI	DISPOSAL SERVICES	4,000.00
4500016629	2	12/1/2021	100365	POLLUTION CONTROL FINANCING AUTHORI	DISPOSAL SERVICES	1,000.00
4500016630						5,000.00
4500016630	1	12/1/2021	101256	GRAYBAR ELECTRIC CO INC	COMP ACCESS./SUPP.	5,000.00
4500016631						2,855.48
4500016631	1	12/1/2021	101309	PITNEY BOWES INC	OFFICE EQUIPMENT	1,719.48
4500016631	2	12/1/2021	101309	PITNEY BOWES INC	OFFICE EQUIPMENT	216.00
4500016631	3	12/1/2021	101309	PITNEY BOWES INC	OFFICE EQUIPMENT	920.00
4500016632						10,000.00
4500016632	1	12/1/2021	100169	EPLUS TECHNOLOGY, INC.	COMP ACCESS./SUPP.	10,000.00
4500016633						10,000.00
4500016633	1	12/1/2021	100837	DELL MARKETING LP	COMP ACCESS./SUPP.	10,000.00
4500016634						5,000.00
4500016634	1	12/1/2021	101410	NATIONAL PAVING CO., INC	RD&HWY EQP (ASPHALT)	2,500.00
4500016634	2	12/1/2021	101410	NATIONAL PAVING CO., INC	RD&HWY EQP (ASPHALT)	2,500.00
4500016641						3,020.00
4500016641	1	12/23/2021	100162	ELMER DOOR CO., INC.	MAINT/REPAIR-BLDG	1,540.00
4500016641	2	12/23/2021	100162	ELMER DOOR CO., INC.	MAINT/REPAIR-BLDG	1,480.00
4500016655						5,000.00
4500016655	1	12/2/2021	102349	HOLMAN RETAIL HOLDINGS LLC	AUTO MAINT/RPR PRTS	5,000.00
4500016656						4,999.00
4500016656	1	12/2/2021	102349	HOLMAN RETAIL HOLDINGS LLC	AUTO MAINT/RPR PRTS	4,999.00
4500016657						5,000.00
4500016657	1	12/2/2021	102349	HOLMAN RETAIL HOLDINGS LLC	AUTO MAINT/RPR PRTS	5,000.00
4500016658						5,000.00
4500016658	1	12/2/2021	102349	HOLMAN RETAIL HOLDINGS LLC	AUTO MAINT/RPR PRTS	5,000.00
4500016673						4,485.00
4500016673	1	12/3/2021	103271	WIND RIVER ENVIRONMENTAL,LLC	TANKS	4,485.00
4500016675						1,300.00
4500016675	1	12/3/2021	100659	OLD DOMINION BRUSH COMPANY INC	AUTO ACCESSORIES	1,300.00
4500016676						1,157.79
4500016676	1	12/3/2021	101583	GRANTURK EQUIPMENT CO INC	AUTO ACCESSORIES	1,157.79
4500016677						3,651.00
4500016677	1	12/3/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	381.00
4500016677	2	12/3/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,750.00
4500016677	3	12/3/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	20.00
4500016677	4	12/3/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,500.00
4500016678						239.40
4500016678	1	12/3/2021	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	239.40

4500016679						3,430.00
4500016679	1	12/3/2021	100525	Y-PERS, INC.	SALT-SODIUM CHLORIDE	3,430.00
4500016680						978.08
4500016680	1	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	25.00
4500016680	2	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	45.00
4500016680	3	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	28.00
4500016680	4	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	32.00
4500016680	5	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	40.00
4500016680	6	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	510.00
4500016680	7	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	26.08
4500016680	8	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	148.00
4500016680	9	12/1/2021	102672	US ELECTRICAL SERVICES, INC.	MAINT/REPAIR-ELECT.	124.00
4500016681						6,178.90
4500016681	1	12/6/2021	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	6,178.90
4500016691						127.40
4500016691	1	12/6/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	127.40
4500016693						2,000.00
4500016693	1	12/6/2021	100329	ONE CALL CONCEPTS, INC.	MISC PROF SRVS	1,000.00
4500016693	2	12/6/2021	100329	ONE CALL CONCEPTS, INC.	MISC PROF SRVS	1,000.00
4500016711						8,836.50
4500016711	1	12/7/2021	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	8,836.50
4500016713						240.00
4500016713	1	12/7/2021	102708	CARR'S HARDWARE	PAINTING EQP/ACCESS	240.00
4500016720						939.60
4500016720	1	12/7/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	939.60
4500016724						353.50
4500016724	1	12/7/2021	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	169.40
4500016724	2	12/7/2021	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	166.60
4500016724	3	12/7/2021	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	17.50
4500016740						13,704.54
4500016740	1	12/9/2021	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	13,704.54
4500016742						13,150.00
4500016742	1	12/9/2021	100837	DELL MARKETING LP	COMP HW/PERIPH-MICRO	13,150.00
4500016752						18,420.00
4500016752	1	12/9/2021	101181	TRANSPO INDUSTRIES INC	RD&HWY BUILD. MATS	8,850.00
4500016752	2	12/9/2021	101181	TRANSPO INDUSTRIES INC	RD&HWY BUILD. MATS	4,410.00
4500016752	3	12/9/2021	101181	TRANSPO INDUSTRIES INC	RD&HWY BUILD. MATS	4,410.00
4500016752	4	12/9/2021	101181	TRANSPO INDUSTRIES INC	RD&HWY BUILD. MATS	750.00
4500016756						4,292.40
4500016756	1	12/10/2021	102660	EPI-USE LABS, LLC	DATA PROC SRVS & SW	4,292.40
4500016767						780.00
4500016767	1	12/13/2021	100302	FELTON L. WALKER	AUTO ACCESSORIES	780.00
4500016773						1,511.00
4500016773	1	12/14/2021	101067	TINA A LISTON-HORNER	NON ELECTRON-CBL/WRE	1,125.00
4500016773	2	12/14/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	386.00
4500016775						7,500.00
4500016775	1	12/14/2021	100026	ACME UNIFORMS FOR INDUSTRY	LAUNDRY & DRY CLEAN	1,000.00
4500016775	2	12/14/2021	100026	ACME UNIFORMS FOR INDUSTRY	LAUNDRY & DRY CLEAN	2,500.00
4500016775	3	12/14/2021	100026	ACME UNIFORMS FOR INDUSTRY	LAUNDRY & DRY CLEAN	2,500.00
4500016775	4	12/14/2021	100026	ACME UNIFORMS FOR INDUSTRY	LAUNDRY & DRY CLEAN	1,500.00
4500016786						10,516.53
4500016786	1	12/15/2021	100530	SHI INTERNATIONAL CORP.	COMP HW/PERIPH-MICRO	6,450.00
4500016786	2	12/15/2021	100530	SHI INTERNATIONAL CORP.	COMP HW/PERIPH-MICRO	2,400.00
4500016786	3	12/15/2021	100530	SHI INTERNATIONAL CORP.	COMP HW/PERIPH-MICRO	296.00
4500016786	4	12/15/2021	100530	SHI INTERNATIONAL CORP.	COMP HW/PERIPH-MICRO	1,370.53
4500016792						595.00
4500016792	1	12/16/2021	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	210.00
4500016792	2	12/16/2021	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	385.00
4500016798						7,912.64
4500016798	1	12/16/2021	103014	TRAFFIC SAFETY SERVICE LLC	SIGN MAT/MAKING EQP	1,836.88
4500016798	2	12/16/2021	103014	TRAFFIC SAFETY SERVICE LLC	SIGN MAT/MAKING EQP	2,757.76
4500016798	3	12/16/2021	103014	TRAFFIC SAFETY SERVICE LLC	SIGN MAT/MAKING EQP	3,318.00
4500016806						8,516.50
4500016806	1	12/20/2021	100270	LACAL EQUIPMENT INC	AUTO ACCESSORIES	8,516.50
4500016808						1,000.00
4500016808	1	12/20/2021	100525	Y-PERS, INC.	JANITORIAL SUPPLIES	1,000.00

DRPA Monthtly List of Previously Approved Purchase Order Contracts December 2021

4500016816						245.76
4500016816	1	12/21/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	245.76
4500016824						227.70
4500016824	1	12/21/2021	101125	SHERWIN WILLIAMS	PAINT-COATINGS, ETC	227.70
4500016850						21,735.00
4500016850	1	12/28/2021	100834	DAKTRONICS, INC	ELEC&SIG PARTS/MAINT	21,735.00
4500016851						19,000.00
4500016851	1	12/28/2021	100834	DAKTRONICS, INC	TRAFFIC CTRL DEVICES	19,000.00
4500016852						1,650.00
4500016852	1	12/28/2021	100834	DAKTRONICS, INC	ELEC&SIG PARTS/MAINT	1,650.00
4500016853						13,500.00
4500016853	1	12/28/2021	100834	DAKTRONICS, INC	ELEC&SIG PARTS/MAINT	13,500.00

OPERATIONS & MAINTENANCE COMMITTEE

DELAWARE RIVER PORT AUTHORITY
Operations & Maintenance Committee Meeting

One Port Center
2 Riverside Drive
Camden, New Jersey
Tuesday, January 4, 2022

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Commissioners:
Albert Frattali, Chairman of the Operations & Maintenance Committee
Angelina Perryman
Ted Christian (for Stacy Garrity, Pennsylvania State Treasurer)
Richard Sweeney
Joseph Martz
Daniel Christy
Bruce Garganio
Charles Fentress
Kathleen McGinty

DRPA/PATCO Staff:
John Hanson, Chief Executive Officer
Obra Kernodle, Deputy Chief Executive Officer
Raymond J. Santarelli, General Counsel and Corporate Secretary (attended in person)
Stephen Holden, Deputy General Counsel (attended in person)
Gerald Faber, Assistant General Counsel (attended in person)
Michael Venuto, Chief Engineer
John Rink, General Manager, PATCO
David Aubrey, Inspector General
William Shanahan, Acting Homeland Security Director
Robert Hicks, Chief Operating Officer
Richard Mosback, Director of Procurement
Tonyelle Cook-Artis, Manager, Government Relations
Amy Ash, Contracts Administration, Manager
Christina Maroney, Director, Strategic Initiatives
Joe McAroy, Bridge Director, BFB/BRB
Steve Reiners, Director, Fleet Management
Ricardo DeOliveira, Bridge Director, WWB & CBB
Mike Williams, Manager, Corporate Communications
Kathleen Vandy, Assistant General Counsel
Darcie DeBeaumont, Manager, Accounting
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (attended in person)

Others Present:
Stacy Garrity, Pennsylvania State Treasurer
Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
Thomas Young, Board Liaison, Bellevue Strategies

CALL TO ORDER

Committee Chairman Frattali called the Meeting of the Operations & Maintenance Committee of the Delaware River Port Authority to order at 9:01 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present, constituting a quorum: Committee Chair Frattali, Committee Vice Chair Perryman, Sweeney, Martz, Garganio, McGinty, Fentress, Christian and Christy.

OPEN SESSION

Summary Statements and Resolutions for Consideration

Committee Chairman Frattali stated that there were seven (7) Summary Statements and Resolutions for the Committee's consideration:

1) **DRPA-22-002 Construction Monitoring Services for Contract No. 12-J, Reopening of Franklin Square.**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-22-002 seeking Board authorization to negotiate an agreement with HNTB Corporation to provide Construction Monitoring Services for Contract 12-J, Re-opening of Franklin Square Station, in an amount not to exceed $4,627,800.00. Commissioner Fentress moved to forward DRPA-22-002 to the Board for consideration and Commissioner Garganio seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

2) **DRPA-22-003 Capital Project Contract Modifications.**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-22-003 seeking Board authorization to execute modifications to two (2) capital project contracts and amend the 2022 Capital Budget for: 1) CMS Contract No. PATCO-65-2018, PATCO Station Enhancements, with Michael Baker International, Inc in the amount of $68,300.00 and, 2) CMS Contract No. BF-49-2017, BFB Main Cable Dehumidification, with AECOM Technical Services, Inc. in the amount of $1,923,000.00. Commissioner Martz moved to forward DRPA-22-003 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

3) **DRPA-22-004 Ten (10) 2022 Dodge Charger Police Vehicles.**

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-004 seeking Board authorization of staff to negotiate a purchase contract with Hertrich Fleet Services, Inc. for the purchase of ten (10) 2022 Dodge Charger Police Vehicles, in an amount not to exceed $320,830.00. Commissioner Fentress moved to forward DRPA-22-004 to the Board for consideration and Commissioner Martz seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

4) DRPA-22-005 Two (2) 2023 Ford F-150 Diesel Crew Cabs.

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-005 seeking Board authorization of staff to negotiate a purchase contract with Whitmoyer Ford for the purchase of Two (2) 2023 Ford F-750 Diesel Crew Cabs, in an amount not to exceed $157,090.00. Commissioner Fentress moved to forward DRPA-22-005 to the Board for consideration and Commissioner Christy seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

5) DRPA-22-006 One (1) Wheel Loader.

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-006 seeking Board authorization of staff to negotiate a purchase contract with JESCO, Inc. for the purchase of one (1) 2022 John Deere Wheel Loader, in an amount not to exceed $150,970.70. Commissioner Martz moved to forward DRPA-22-006 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

6) DRPA-22-007 Fuel Contract for DRPA and PATCO.

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-007 seeking Board authorization of staff to negotiate a contract with Petroleum Trades Corporation for the purchase of unleaded gasoline, low-sulfur automotive diesel fuel, diesel 2% biofuel and low-sulfur heating fuel oil, in an amount not to exceed $750,000.00. Commissioner Garganio moved to forward DRPA-22-007 to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

7) DRPA-22-008 2022 Charity Event Bridge Closures at the BFB and CBB.

Acting Director of Government Relations Cook-Artis presented Summary Statement and Resolution No. DRPA-22-008 seeking Board authorization to provide labor support for five (5) annual charity events during 2022 that involve bridge roadway or ramp closures at two of our four bridges: three (3) events at the Benjamin Franklin Bridge and two (2) events at the Commodore Barry Bridge. DRPA will provide Construction & Maintenance support for sign placement, lane closures, and traffic control, Public Safety support, and Information Services (IS) support, as needed, for the events. Commissioner Fentress moved to forward DRPA-22-008 to the Board for consideration and Commissioner McGinty seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

General Discussion

Committee Chairman Frattali stated there two (2) change orders for general discussion.

1. BF-54-2019, Rehabilitation of Suspension Spans and Anchorages.

   Chief Engineer Venuto presented Change Order Number 7 for Contract No. BF-54-2019, Rehabilitation of Suspension Spans and Anchorages. He explained that this Change Order consists of a decrease of one contract item, an increase in quantity of four contract items, the deletion of two contract items and one new contract item in the amount of $744,375.00. The original contract amount remains unchanged at $194,000,000.00 with $10,000,000.00 in reserve for unforeseen conditions.

2. WW-31-2018 Walt Whitman Bridge New Jersey Approach Spans Painting and Steel Repairs.

   Chief Engineer Venuto presented the Second and Final Change Order for Contract WW-31-2018 Walt Whitman Bridge New Jersey Approach Spans Painting and Steel Repairs. He explained that is the final change order for the contract and results in a credit of $445,495.33. The change order consists of a decrease in two contract items and one new contract item. The contract has completed 57 days ahead of schedule. The original contract amount remains unchanged at $13,000,000.00 with $500,000.00 in reserve for unforeseen conditions.

ADJOURNMENT

With no further business for Open Session, Committee Chair Frattali announced that following adjournment the Committee would meet in Executive Session to discuss pending and anticipated contract negotiations and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion. Commissioner Martz seconded the motion. All Commissioners in attendance voted to approve the motion. The Finance Committee Meeting adjourned and the Committee moved into Executive Session at 9:19 a.m.

EXECUTIVE SESSION

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Fentress moved to close the Executive Session and Commissioner Christy seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 9:27 a.m.

SUMMARY STATEMENT

ITEM NO.	**DRPA-22-002**
SUBJECT:	**Construction Monitoring Services for Contract No. 12-J, Re-opening of Franklin Square Station**
COMMITTEE:	**Operations & Maintenance**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board authorizes staff to negotiate an agreement with HNTB Corporation to provide Construction Monitoring Services for Contract 12-J, Re-opening of Franklin Square Station.**

Amount: **$4,627,800.00**

Consultant: **HNTB Corporation**
1650 Arch Street
Suite 1700
Philadelphia, PA 19103

Other Consultants: **Johnson, Mirmiran, & Thompson, Inc.**
Michael Baker International, Inc.
Naik Consulting Group, Inc.
WSP USA Inc.

Engineers Estimate: **$4,388,000.00**

DBE Goals: **DBE: 10%**

Consultant
DBE Commitments: **DBE: 16.7%**

PURPOSE: **To provide full-time, on-site construction inspection and monitoring services for DRPA Contract No. 12-J, Re-opening of Franklin Square Station. The services will include a full-time Resident Engineer and support inspection staff for inspecting all contract field activities and monitoring the contractor's compliance with the plans and specifications.**

BACKGROUND: **The work to be completed under Contract 12-J consists of the oversight of the installation of a new headhouse structure, relocation of a 36" water main, installation of new elevators, escalators, fire-life safety systems, fare collection, electrical, and communication systems.**

The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. fourteen (14) firms responded with Statements of Qualifications on May 6, 2021. Seven (7) firms were deemed qualified and were sent a formal Request for Proposal. Only five (5) firms responded with Proposals. A review committee of staff engineers evaluated the Proposals on the basis of Technical merit.

HNTB, Incorporated was the highest technically ranked firm. The firm has been involved with the rehabilitation of sixteen subway and elevated stations on the New York Subway, track improvements for PATCO on the Benjamin Franklin Bridge and Lindenwold Yard. The proposed Resident Engineer and inspectors served as Resident Engineers for the station rehabilitations in New York.

This project involves the use of federal funding through the Federal Transit Administration (FTA). In accordance with the federally approved Brooks method of consultant selection, which is qualifications based, the Price Proposal submitted by HNTB, Incorporated was opened and evaluated against the Engineer's Estimate. Based on this evaluation, a negotiated price of $4,627,800.00 was determined to be fair and reasonable.

It is recommended that a construction monitoring services agreement be negotiated with HNTB, Incorporated for the costs and associated fees not to exceed $4,627,800.00 to provide construction monitoring services in accordance with the Request for Proposal.

SUMMARY:

Amount:	**$4,627,800.00**
Source of Funds:	**2018 A Revenue Bonds 50% ($2,313,900.00)**
Capital Project #:	**PTD.01502**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**Federal Transit Administration 50% ($2,313,900.00)**
Duration of Contract:	**26 Months**
Other Parties Involved:	**Federal Transit Administration**
Estimated Number of Jobs Supported:	**13**

DRPA-22-002
Operations & Maintenance Committee: January 4, 2022
Board Date: January 19, 2022
Construction Monitoring Services for
Franklin Square Station Re-opening

RESOLUTION

RESOLVED: **That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of HNTB Corporation to provide Construction Monitoring Services for the Franklin Square Station Re-opening Project and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with HNTB Corporation for an amount not to exceed $4,627,800.00 as per the attached Summary Statement; and be it further**

The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	**Amount:**	**$4,627,800.00**
	Source of Funds:	**2018 A Revenue Bonds** **50% ($2,313,900.00)**
	Capital Project #:	**PTD.01502**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**Federal Transit Administration** **50% ($2,313,900.00)**
	Duration of Contract:	**26 Months**
	Other Parties Involved:	**Federal Transit Administration**
	Estimated Number of Jobs Supported:	**13**

MEMORANDUM

DELAWARE RIVER PORT AUTHORITY
of Pennsylvania & New Jersey

TO: O&M Committee Members

FROM: Michael P. Venuto, Chief Engineer

SUBJECT: Professional Service Selection for
Construction Monitoring Services for [INSERT]
Technical Proposal Evaluation, Findings and Recommendation Report

DATE: December 21, 2021

The Request for Qualifications (RFQs), which was posted on the Authority's web-site, invited consultants to submit Statements of Qualifications (SOQs). Fourteen (14) firms submitted SOQs on May 6, 2021.

Since this project is partially funded by the Federal Transit Administration the Brooks method of consultant selection was used. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical Proposals from the top ranked firms:

Gannett Fleming
HNTB Corporation
Johnson, Mirmiran, & Thompson, Inc.
Michael Baker International, Inc.
Naik Consulting Group, Inc.
Urban Engineers, Inc.
WSP USA Inc.

The short-listed firms were sent a RFP on September 9, 2021. The Technical Proposals were received on October 18, 2021 from HNTB Corporation; Johnson, Mirmiran, & Thompson, Inc.; Michael Baker International, Inc.; Naik Consulting Group, Inc.; and WSP USA Inc. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

HNTB Corporation was the highest technically ranked firm. The proposed Project Manager has previous experience with station rehabilitation projects and has been very responsive on past DRPA and PATCO track projects. The proposed Project Manager has over 29 years-experience in transit and bridge projects for DRPA. HNTB's Team has been involved on several station rehabilitation and improvements projects for New York Subway, SEPTA, and Amtrak. Overall, the team assembled by HNTB Corporation was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be requested from HNTB Corporation and negotiations commence using the Engineer's Estimate in the amount of $3,900,000 as a guide. The Price Proposal was submitted on December 7, 2021.

Below are the Technical Proposal rankings, proposed hours and fees of the firm, along with the Engineer's Estimate of hours.

Rank	**Firm**	**Hours**	**Original Price Proposal**	**Negotiated Fee**
	Engineer's Estimate	26,500	$4,388,000	
1	HNTB Corporation	33,633	$5,891,000	$4,627,800.00
2	Michael Baker Int'l	N/A	N/A	
3	Naik Consulting Group	N/A	N/A	
4	JMT, Inc.	N/A	N/A	
5	WSP USA, Inc.	N/A	N/A	

The Price Proposal from the highest technically ranked firm, HNTB, dated December 7, 2021 was reviewed by Engineering Department staff. It was observed to be 30% higher than the Engineer's Estimate. HNTB's initial cost included hours for shop drawing and design submittal reviews. The firm who performed the design will be performing the shop drawing and design submittal review. This cost has been removed from HNTB's cost proposal. Negotiations commenced which resulted in a final Price Proposal in an amount of $4,627,800.00. Based on the Review Committee's findings, the Price Proposal of HNTB Corporation has been determined to be fair and reasonable and therefore the committee recommends that an Engineering Services Agreement be issued to the highest technically ranked firm, HNTB Corporation.

Based on a review of the Review Committee's evaluation and supporting documentation, I concur with the recommendation to engage HNTB Corporation of Philadelphia, Pennsylvania, in the amount of $4,627,800.00 for this Agreement.

January 3, 2022

Via Electronic Transmission (rjsantarelli@drpa.org)

Raymond Santarelli, General Counsel
Delaware River Port Authority
One Port Center
2 Riverside Drive
Camden, New Jersey 08101-1949

Dear Mr. Santarelli:

I write to disclose the Pennsylvania Treasurer's lawful receipt of a $1,000.00 campaign contribution in January of last year from HNTB Corporation, which has submitted a proposal for the contract to provide Construction Monitoring Services for Contract 12-J, the re-opening of Franklin Square Station (SS&R DRPA-22-002, Contract No. 12-J). I note that neither the Treasurer nor any designee of the Treasurer participated in the solicitation, evaluation, or final recommendation of the proposed vendor.

Placing the $1,000.00 contribution in appropriate context, the Treasurer's campaign committee received approximately $240,000.00 from all sources during the last year. All contributions are a matter of public record and are disclosed on the Treasurer's campaign committee's financial reports filed with the Pennsylvania Department of State, Bureau of Elections.

To be clear, notwithstanding the lawful receipt of campaign contributions, the Treasurer and her designees are capable of participating in any matter that may involve this corporation, impartially, objectively and consistent with their fiduciary obligation to the Delaware River Port Authority.

Please include this letter as part of the formal record of the Board.

Sincerely,

Christopher B. Craig
Chief Counsel

cc: Ted Christian, Designee for the Pennsylvania Treasurer

SUMMARY STATEMENT

ITEM NO.	**DRPA-22-003**
SUBJECT:	**Capital Project Contract Modifications**
COMMITTEE:	**Operations & Maintenance**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board authorize the execution of contract modifications to certain contract(s) for Authority capital project(s) and that the Board amend the 2022 Capital Budget to include the increase in contract amount(s) being requested in this Resolution.**

PURPOSE: **To approve contract modifications in the amount and time set forth herein for the identified Authority capital project(s) and to assure that the 2022 Capital Budget reflects the actual Board approved project costs.**

BACKGROUND: **The Authority is presently undertaking several capital projects previously approved by the Board. During the course of the project(s) identified in the Attachment (attached hereto and made a part hereof), Engineering has determined that conditions affecting each project require contract modification adjusting the scope of work/contract items, compensation and/or the time to perform the contract work as set forth in the Attachment.**

Engineering staff has evaluated the contract modification(s) identified in the Attachment and any supporting documentation and has determined the contract adjustments as proposed are fair and reasonable and meet the needs of the Authority.

SUMMARY:

Amount	**See Attachment**
Source of Funds:	**See Attachment**
Capital Project#:	**See Attachment**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**See Attachment**
Other Parties:	**N/A**

DRPA-22-003
Operations & Maintenance Committee: January 4, 2022
Board Date: January 19, 2022
Capital Project Contract Modifications

RESOLUTION

RESOLVED: That the Board authorizes the execution of contract modifications to the contracts identified in the Attachment in such amounts and/or times set forth therein; and be it further

RESOLVED: That the Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of the DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer may execute such documents on behalf of the DRPA.

SUMMARY:	**Amount**	**See Attachment**
	Source of Funds:	**See Attachment**
	Capital Project#:	**See Attachment**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**See Attachment**
	Other Parties:	**N/A**

ATTACHMENT

December 28, 2021

Summary of Supplemental Agreement and Change Orders

Approved Resolution	Title	Consultant/ Contractor	Summary of Request	Current Contract/ Agreement Amount	Change Order / Supplemental Amount	Adjusted Contract Agreement Amount	Duration	Funding
DRPA-20-052	CMS Contract No. PATCO-65-2018 PATCO Station Enhancements	Michael Baker International, Inc.	Provide Construction Monitoring services to close out PATCO-65-2018	$1,109,417.00	$68,300.00	$1,177,717.00	12 months	General Fund
DRPA-17-067	CMS Contract No. BF-49-2017, BFB Main Cable Dehumidification	AECOM Technical Services, Inc.	Provide construction monitoring services for the Benjamin Franklin Bridge Main Cable Dehumidification portion of work for Contract BF-54-2019	$2,065,269.76	$1,923,000.00	$3,988,269.76	58 months	General Fund

SUMMARY STATEMENT

ITEM NO.:	**DRPA-22-004**
SUBJECT:	**Ten (10) 2022 Dodge Charger Police Vehicles**
COMMITTEE:	**Operations and Maintenance**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board authorizes staff to negotiate a purchase contract with Hertrich Fleet Services, Inc., 1427 Bay Road, Milford, DE 19963 to purchase Ten (10) 2022 Dodge Charger Police Vehicles in the amount of $320,830.00.**

PURPOSE: **To replace Patrol Vehicles that cannot be efficiently maintained and to assure that police are able to safely travel to various locations for the purpose of investigating accidents and the enforcement of criminal and motor vehicle codes of Pennsylvania and New Jersey; also the protection of DRPA patrons, employees and property.**

BACKGROUND: **Ten (10) 2022 Dodge Charger Police Vehicle, are being purchased under PA State Contract No.: 4400019930. Past experience has shown that state contract pricing is the most cost-effective means of purchasing vehicles and equipment because pricing is quantity based. The 2022 Capital Budget includes funding for the purchase of Ten (10) 2022 Dodge Charger Police Vehicles.**

SUMMARY:

Amount:	**$320,830.00**
Source of Funds:	**General Fund**
Capital Project #:	**SCV.02219, SCV.022220, SCV.02221, SCV.02222, SCV.02223, SCV.02224, SCV.02225, SCV.02226, SCV.02227, SCV.02228**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**N/A**
Other Parties Involved:	**N/A**

DRPA-22-004
Operations & Maintenance Committee: January 4, 2022
Board Date: January 19, 2022
Ten (10) 2022 Dodge Charger Police Vehicles

RESOLUTION

RESOLVED: That the Board authorizes staff to negotiate a purchase contract with Hertrich Fleet Services, Inc., 1427 Bay Road, Milford, DE 19963 to purchase Ten (10) 2022 Dodge Charger Police vehicles in the amount of $320,830.00.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable; and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	**Amount:**	**$320,830.00**
	Source of Funds:	**General Fund**
	Capital Project #:	**SCV.02219, SCV.022220, SCV.02221, SCV.02222, SCV.02223, SCV.02224, SCV.02225, SCV.02226, SCV.02227, SCV.02228**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**N/A**
	Other Parties Involved:	**N/A**

SUMMARY STATEMENT

ITEM NO.	**DRPA-22-005**
SUBJECT:	**Two (2) 2023 Ford F-750 Diesel Crew Cabs**
COMMITTEE:	**Operations and Maintenance**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board authorizes staff to negotiate a purchase contract with Whitmoyer Ford, 1001 East Main Street, Mount Joy, PA 17552 for the purchase of (2) Two 2023 Ford F-750 Diesel Crew Cab in the amount of $157,090.00.**

PURPOSE: **To provide replacement Cab and Chassis Trucks to keep the Authority's fleet operational to maintain the facility roadways and provide safe passage during winter season and to be able to transport equipment from facility to facility.**

BACKGROUND: **The 2023 Ford F-750's is being purchased under the Costars Contract #25-162. Experience has shown that state contract pricing is the most cost-effective means of purchasing vehicles and equipment because pricing is quantity based. The 2022 Capital Budget includes funding for the purchase of the Ford F-750 Diesel Crew Cab.**

SUMMARY:

Amount:	**$157,090.00**
Source of Funds:	**General Fund**
Capital Project #:	**SCV.02216 & SCV.02217**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**N/A**
Other Parties Involved:	**N/A**

DRPA-22-005
O & M Committee Meeting: January 4, 2022
Board Date: January 19, 2022
Two (2) 2023 Ford F-750 Diesel Crew Cabs

RESOLUTION

RESOLVED: **That the Board authorizes staff to negotiate a contract with Whitmoyer Ford, 1001 East Main Street, Mount Joy, PA 17552 for the purchase of (2) Two, 2023 Ford F-750 Diesel Crew Cabs Base in the amount of $157,090.00**

RESOLVED: **The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable; and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.**

SUMMARY:	**Amount:**	**$157,090.00**
	Source of Funds:	**General Fund**
	Capital Project #:	**SCV.02216 & SCV.02217**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**N/A**
	Other Parties Involved:	**N/A**

SUMMARY STATEMENT

ITEM NO.	**DRPA-22-006**
SUBJECT:	**One (1) 2022 Wheel Loader**
COMMITTEE:	**Operations and Maintenance**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board authorizes staff to negotiate a purchase contract with JESCO Inc., 118 Nicholas Ave. South Plainfield, NJ, 08048 for the purchase of a 2022 John Deere Wheel Loader in the amount of $150,970.70.**

PURPOSE: **To provide replacement John Deere Wheel Loaders to keep the Authority's fleet operational in order to maintain the facility roadways and provide safe passage during winter season.**

BACKGROUND: **The 2022 John Deere Wheel Loader is being purchased under the New Jersey State Contract T-3057 Bid #17DPP00032. Past experience has shown that state contract pricing is the most cost-effective means of purchasing vehicles and equipment because pricing is quantity based. The 2022 Capital Budget includes funding for the purchase of a Wheel Loader.**

SUMMARY:

Amount:	**$150,970.70**
Source of Funds:	**General Fund**
Capital Project #:	**SCV.02119**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**N/A**
Other Parties Involved:	**N/A**

DRPA-22-006
O & M Committee Meeting: January 4, 2022
Board Date: January 19, 2022
One (1) 2022 Wheel Loader

RESOLUTION

RESOLVED: **That the Board authorizes staff to negotiate a contract with JESCO Inc., 118 Nicholas Ave. South Plainfield, NJ, 08048 for the purchase of a 2021 John Deere Wheel Loader in the amount of $150,970.70.**

RESOLVED: **The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable; and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.**

SUMMARY:

Amount:	**$150,970.70**
Source of Funds:	**General Fund**
Capital Project #:	**SCV.02119**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**N/A**
Other Parties Involved:	**N/A**

SUMMARY STATEMENT

ITEM NO.:	**DRPA-22-007**
SUBJECT:	**Fuel Contract for DRPA and PATCO**
COMMITTEE:	**Operations & Maintenance**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board authorizes staff to negotiate a contract with Petroleum Trades Corporation PO. Box 2357, Fort Wayne, IN 46801 for the purchase of unleaded gasoline, low-sulfur automotive diesel fuel, diesel 2% biofuel and low-sulfur heating fuel oil.**

PURPOSE: **To purchase fuel for all Delaware River Port Authority and PATCO vehicles including maintenance, snow removal, public safety, emergency generators and staff operation vehicles and low-sulfur heating fuel oil for PATCO Administration Buildings.**

BACKGROUND: **Pricing for supplying the following fuel for all DRPA and PATCO fleet activities were based on the following requirements:**

a. **Approximately 275,000 gallons of unleaded gasoline for DRPA & PATCO.**

b. **Approximately 70,000 gallons of low-sulfur automotive diesel fuel for DRPA & PATCO facility locations in New Jersey.**

c. **Approximately 18,000 gallons of diesel 2% biofuel for the Walt Whitman Bridge location in Pennsylvania.**

d. **Approximately 12,000 gallons of low-sulfur heating fuel for PATCO.**

Contract pricing is based on "Reseller Tank Car Price" for each commodity, calculated by the gallon, as posted in the Journal of Commerce on October 14, 2021. On that date, regular unleaded gasoline was reported as $2.5224 per gallon, low-sulfur diesel was $2.6598 per gallon, diesel 2% biofuel was $2.6646 per gallon and low-sulfur heating oil was $2.6198 per gallon. We are asking for a not to exceed contract amount of $750,000.00.

The reported price will fluctuate during the contract period depending on market conditions. However, the differential cost will remain firm for the length of the contract. The original fuel bid was publicly advertised, and bid opened on October 14, 2021.

<u>SUMMARY OF 2019 FUEL BID RESULTS:</u>

	BID/DIFFERENTIAL
PETROLEUM TRADERS FT WAYNE, IN.	**$1,186,891.20**
RIGGINS, INC. VINELAND, NJ	$1,195,184.80
Sprague Operating Resources, LLC	$1.200,051.60

Eleven (11) vendors were solicited and Three (3) Bid were received.

Petroleum Traders was the lowest and was Nonresponsive with insurance requirements, Riggins Inc. was the next lowest responsible bidder and their indicated low bid was based on a fixed differential which varies by fuel type as referenced below:

Unleaded gasoline	**+$.0140**
Low-Sulfur diesel	**+$.1228**
Diesel 2% Biofuel	**+$.0738**
Low-Sulfur Heating Oil	**+$.0854**
Anti-Jelling Solution	**+0.0250**

SUMMARY:	**Amount:**	**$750,000.00* (not to exceed)**
	Source of Funds:	**Revenue Fund**
	Capital Project #:	**N/A**
	Operating Budget:	**2022**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**N/A**

***Fuel prices subject to market fluctuations**

DRPA-22-007
Operations & Maintenance: January 4, 2022
Board Date: January 19, 2022
Fuel Contract for DRPA and PATCO

RESOLUTION

RESOLVED: **That the Board authorizes staff to negotiate a (1) one year contract with Petroleum Trades Fort Wayne, IN. for the purchase of unleaded gasoline, low-sulfur diesel fuel and low-sulfur heating oil for the period of one (1) year to provide unleaded gasoline to the Benjamin Franklin, Commodore Barry, Betsy Ross, Walt Whitman Bridges and PATCO at an average price differential of +$.0140, provide low-sulfur diesel fuel to the Benjamin Franklin, Commodore Barry, Betsy Ross, and PATCO at an average price differential of +$.1228, and provide diesel 2% bio fuel for the Walt Whitman Bridge at a differential of +$.0738 and low sulfur heating fuel oil for PATCO at a fixed differential of +$.0854 and Anti-Jelling solution differential of +$0.0250. Cost of the one (1) year contract is hereby requested with an n-t-e cost of $750,000.00.**

RESOLVED: **The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA and PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA and PATCO, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA and PATCO.**

SUMMARY:	**Amount:**	**$750,000.00* (not to exceed)**
	Source of Funds:	**Revenue Fund**
	Capital Project #:	**N/A**
	Operating Budget:	**2022**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**N/A**
	Other Parties Involved:	**N/A**

*** Fuel prices subject to market fluctuations**

SUMMARY STATEMENT

ITEM NO.:	**DRPA-22-008**
SUBJECT:	**2022 Charity Event Bridge Closures at BFB & CBB**
COMMITTEE:	**Operations & Maintenance**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board authorizes staff to provide labor support for five (5) annual charity events during 2022 that involve bridge roadway or ramp closures at two of our four bridges: three (3) events at the Benjamin Franklin Bridge, and two (2) events at the Commodore Barry Bridge**

PURPOSE: **To allow DRPA to provide Construction & Maintenance support for sign placement, lane closures, and traffic control; Public Safety support; and Information Services (IS) support, as needed, for the events.**

BACKGROUND: **DRPA has permitted bridge roadway and/ or ramp closures over the past several years, generally during off-peak periods of lower traffic volume (such as early weekend or holiday mornings) for charity-related events. Coordination with local and state police and transportation agencies and extensive public notice helps ensure safe, efficient bridge closures that minimize the impact on the traveling public.**

There are three (3) Sunday events that close the Ben Franklin Bridge for periods of up to two (2) hours on designated Sundays between 5:30 am and 10:00 am. These closures are well-publicized throughout the region on local media, media advisories, DRPA e-alerts, social media, website, and VMS displays. New Jersey and Pennsylvania Departments of Transportation also provide support by posting closure alerts on VMS boards on roads approaching the BFB for several days prior to the closures.

Due to this advanced notice, it is anticipated that drivers will either divert to another DRPA bridge during the closure hours, advance or delay their departure times in consideration of these closures.

Below is a listing of dates, descriptions, approximate closure duration, and approximate labor costs to DRPA for each of the four (4) charity event-related bridge or ramp closures during 2022.

<u>Tuesday, May 10 – Police Unity Tour at CBB.</u> The primary purpose of the Police Unity Tour is to raise awareness of and honor law enforcement officers who have died in the line of duty. An additional goal is to raise funds for the National Law Enforcement Officers Memorial and Museum. For several years, the Commodore Barry Bridge has been closed for approximately 20 minutes between the hours of 3:00 pm-5:00 pm in the westbound direction to accommodate the arrival of participating bicyclists. The group bikes from North Jersey to the National Law Enforcement Officer's Memorial in Washington, DC.

<u>2022 Estimated Costs:</u>	**Bridge Operations Support**	**$0**
	Public Safety Support	**$0**
	Impact on DRPA toll revenue	**<u>$0</u>**
	Total Cost	**$0**

<u>September 10 - Ancient Order of Hibernians-Annual (AOH) Commemoration of Commodore John Barry.</u> Since 1976 AOH & DRPA have worked together to honor the memory of Commodore John Barry by allowing the use of the Barry Bridge Plaza and electrical outlet. This event is scheduled to take no more than one (1) hour to lay a wreath at the Naval Anchor to remember John Barry's life accomplishments and contributions to our nation's history.

<u>2018 Estimated Costs:</u>	**Bridge Operations Support**	**$0**
	Public Safety Support	**$0**
	Impact on DRPA toll revenue	**<u>$0</u>**
	Total Cost	**$0**

<u>Sunday, June 12, 2022 – American Cancer Society Annual Bike-A-Thon at the BFB.</u> For more than 40 years, the DRPA has allowed the use of the Ben Franklin Bridge roadway to accommodate this bike ride from Philadelphia to Hammonton, New Jersey. The Bike-A-thon raises funds for cancer research and provides special services to cancer patients. For this event, the DRPA has allowed the roadway's closure in both directions for approximately two (2) hours.

<u>2022 Estimated Costs:</u>	**Bridge Operations Support**	**$4308**
	Public Safety Support	**$2000**
	IS Tech Support	**$ 750**
	Impact on DRPA toll revenue	**<u>$ 0</u>**
	Total Cost	**$7058**

<u>Sunday, July 24, 2022 – Families Behind The Badge.</u> For more than 20 years, the Tour de Shore has crossed the Ben Franklin Bridge for this charity event that begins in Philadelphia and ends in Atlantic City. Proceeds benefit law enforcement charities and surviving families of police and firefighters throughout the region. For this event, the DRPA has allowed the roadway's closure in both directions for approximately two (2) hours.

<u>2022 Estimated Costs:</u>	**Bridge Operations Support**	**$4916**
	Public Safety Support	**$2000**
	IS Tech Support	**$ 750**
	Impact on DRPA toll revenue	**<u>$ 0</u>**
	Total Cost	**$7666**

<u>Sunday, November 7, 2022 – Cooper Norcross Run The Bridge for the LARC School.</u> For more than ten (10) years, the DRPA has hosted the Run the Bridge race on the Ben Franklin Bridge. This event, which is a premier 10K run in the region, supports the LARC School in Bellmawr, New Jersey, which serves students with a wide range of moderate to severe disabilities. For this event, DRPA has allowed closure of the roadway in both directions for approximately two (2) hours.

<u>2018 Estimated Costs:</u>	**Bridge Operations Support**	**$10092**
	Public Safety Support	**$ 2000**
	IS Tech Support	**$ 750**
	Impact on DRPA toll revenue	**<u>$ 0</u>**
	Total Cost	**$12,842**

SUMMARY:	**Amount:**	**$27,566.00**
	Source of Funds:	**Revenue Fund**
	Capital Project #:	**N/A**
	Operating Budget:	**$27,566.00**
	Master Plan Status:	**N/A**
	Other Funds Source:	**N/A**
	Duration of Contract:	**N/A**
	Other Parties Involved:	**N/A**
	Estimated Number of Jobs supported:	**N/A**

DRPA-22-008
Operations & Maintenance Committee: January 4, 2022
Board Date: January 19, 2022
2022 Charity Event Bridge
Closures at BFB & CBB

RESOLUTION

RESOLVED: **That the Board hereby authorizes DRPA to provide labor support for four (5) annual charity events in 2022 involving bridge roadway or ramp closures, three (3) at the Benjamin Franklin Bridge and two (2) at the Commodore Barry Bridge**

SUMMARY:	**Amount**	**$27,566.00**
	Source of Funds:	**Revenue Fund**
	Capital Project #:	**N/A**
	Operating Budget:	**$27,566.00**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**N/A**
	Other Parties:	**N/A**

LABOR COMMITTEE

DELAWARE RIVER PORT AUTHORITY
Labor Committee Meeting

One Port Center
2 Riverside Drive
Camden, New Jersey
Tuesday, January 4, 2022

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Commissioners:
Chairwoman Cherelle Parker
Vice Chair Albert Frattali
Hayden Rigo (for Timothy DeFoor, Pennsylvania Auditor General)
Ted Christian (for Stacy Garrity, Pennsylvania State Treasurer)
Charles Fentress
Bruce Garganio
Richard Sweeney

DRPA/PATCO Staff:
John Hanson, Chief Executive Officer
Raymond Santarelli, General Counsel and Corporate Secretary (in person)
Stephen Holden, Deputy General Counsel (in person)
James White, Chief Financial Officer
Toni Brown, Chief Administrative Officer
David Aubrey, Inspector General
John Rink, PATCO General Manager
Richard Mosback, Director of Procurement
Kathleen Vandy, Assistant General Counsel
Mike Williams, Manager, Corporate Communications
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present:
Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
Thomas Young, Board Liaison, Bellevue Strategies

CALL TO ORDER

Chairwoman Parker called the meeting of the Labor Committee of the Delaware River Port Authority to order at 10:35 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present, constituting a quorum: Committee Chair Parker, Committee Vice Chair Frattali, Rigo, Christian, Garganio, Sweeney and Fentress.

OPEN SESSION

Chairwoman Parker stated there are five (5) items for discussion.

Chief Administrative Officer Brown presented the following matters to the Committee:

- 2022 Holiday Calendar for DRPA and PATCO,
- Status of Mandatory EEO Training,
- Recent DRPA and PATCO Retirees, and,
- Introduction of the Succession Planning Initiative – New Retirement Ready Resources.

There were no comments or questions from Commissioners on the matters presented.

Before discussion and presentation concerning the Authority's Purchasing Card ("P-Card") Program, Chairwoman Parker offered some remarks. She began by stating her hope that everyone had a wonderful Holiday and Happy New Year. She noted that 2022 begins her first full year Chairing the Labor Committee meeting and she is proud to serve with Vice Chair Albert Frattali and the other Commissioners and looks forward to 2022. She continued that she joined the Board in February 2021 and had the pleasure to be able to include a letter in the 2020 Year End Report. The Authority's Office of Business Development and Equal Opportunity issues the Year End Report to more than 800 individuals, regional business and sister agencies. She continued, stating that in her letter she acknowledged the progress made to date to diversify the vendors, contractors, and professional consultants interested in doing business with the DRPA and PATCO, and that we would continue to find ways to have full and fair access to economic opportunity at the DRPA and PATCO. She noted that one section of the Year End report raised an issue to work on: The P-Card Program. The Chairwoman noted that in 2020, employees used P-Cards to purchase goods and services totaling more than $1.7 million, with only $47,000.00 or 2.68% of the P-Card usage being spent using minority owned, women owned and veteran owned businesses, and in 2019 that number was less than 1% of employee P-Card usage. She continued that with two (2) of DRPA's and PATCO's shared values being diversity and inclusion, we want to do everything we can and will do better with our P-Card program's inclusion of the disadvantaged businesses. When Deputy CEO Obra Kernodle arrived in November of 2021, he and I met to discuss priorities and initiatives and since the Purchasing Department is part of his portfolio, we spent a considerable amount of time discussing the P-Card program and the statistics. Deputy CEO Kernodle assured that he would address three areas: 1) carefully review existing policies, procedures, and practices, 2) set clear goals to improve participation and 3) make concrete recommendations with an eye towards improving access for diverse vendors. In collaboration with Richard Mosback, Director of Procurement, they will perform a careful review of the P-Card program and present a high-level overview of their review and recommendations.

Following Chairwoman Parker's remarks, CAO Brown gave an introduction regarding the Purchasing Card ("P-Card") Program. Director of Procurement Mosback gave a presentation to the Committee concerning the P-Card Program and the steps the Authority intends to increase its effectiveness and promotion to better utilize minority owned, women owned and veteran owned businesses.

Summary Statements and Resolutions for Consideration

Chairwoman Parker stated that there were two (2) items for the Committee's consideration:

1) DRPA-22-001 and PATCO-22-001 Qualified Law Firms to Provide Legal Services to DRPA and PATCO.

General Counsel Santarelli presented Summary Statements and Resolutions Nos. DRPA-22-001 and PATCO-22-001 seeking Board approval of the list of law firms qualified to provide legal services to Delaware River Port Authority ("DRPA") and Port Authority Transit Corporation ("PATCO"). Commissioner Sweeney moved to forward DRPA-22-001 and PATCO-22-001 to the Board for consideration and Commissioner Rigo seconded the motion. There were no questions or comments. Chairwoman Parker and Commissioner Christian abstained from the vote. All other Commissioners in attendance voted to approve the motion.

ADJOURNMENT

With no further business for Open Session, Chairwoman Parker announced that following adjournment the Committee would meet in Executive Session to discuss personnel matters and pending contract negotiations and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion. Commissioner Rigo seconded the motion. All Commissioners in attendance voted to approve the motion. The Labor Committee Meeting adjourned and the Committee moved into Executive Session at 11:19 a.m.

EXECUTIVE SESSION

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Fentress moved to close the Executive Session and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 11:33 a.m.

SUMMARY STATEMENT

ITEM NO.:	**DRPA-22-001**
SUBJECT:	**Qualified Law Firms to Provide Legal Services to DRPA and PATCO**
COMMITTEE:	**Labor**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board adopt a resolution approving a list of law firms qualified to provide legal services to Delaware River Port Authority ("DRPA") and Port Authority Transit Corporation ("PATCO").**

PURPOSE: **To approve the selection of qualified law firms eligible to provide legal services to DRPA and PATCO.**

BACKGROUND: **In 2021, DRPA advertised a Request for Qualification for Legal Services ("RFQ") seeking "law firms, partnerships, legal limited liability corporations, and/or individual attorneys to provide legal services to DRPA and PATCO" in certain areas of practice. Responding firms were advised that one of the areas to be considered in evaluating a firm's submissions was: "The inclusion of women and or minority attorneys within the proposing firm or partnership and the inclusion of qualified minority and or women as part of the team that would actually perform work for DRPA."**

A Panel consisting of five (5) members from the Office of General Counsel (General Counsel Raymond Santarelli, Deputies General Counsel Stephen Holden and Narisa Sasitorn and Assistants General Counsel Roxanne LaRoc and Ryan Mulderrig) reviewed Statements of Qualification ("SOQ") from responding law firms and developed the attached list of 27 firms recommended for inclusion on a list of qualified counsel. Inclusion on this list does not guarantee that a specific firm will be assigned legal work; the decision to assign a legal matter to any of the law firms will depend upon the legal needs of the DRPA and PATCO and decisions made by the General Counsel. Before assigning work to any firm on the list, staff will confirm that the law firm has submitted all required certifications and complied with all relevant insurance requirements.

DRPA and PATCO have sought to maintain fees for legal services on par with fees paid by similar governmental entities in the region. Many cases and matters require the immediate attention of skilled and experienced counsel. In fact, it has been our experience that DRPA and PATCO are almost always represented by law firm partners, most often those with seniority. In a number of matters, DRPA and PATCO have been represented by counsel

who are the top practitioners in their fields. Our outside counsel confirm that they regard representing the DRPA and PATCO as an important public service. It is the intention of DRPA and PATCO to fairly compensate those providing services, paying them for services at a rate within the range of rates generally paid by other governmental entities in the region. Compensation for legal work will be at rates set forth herein, or as determined on a case-by-case basis by the General Counsel, after consultation with the Chief Executive Officer and approval of Board Chair and Vice Chair.

SUMMARY:	**Amount:**	**N/A**
	Source of Funds:	**Revenue Fund and General Fund.**
	Capital Project #:	**N/A**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**

DRPA-22-001
Labor Committee: January 4, 2022
Board Date: January 19, 2022
Qualified Law Firms to Provide Legal Services to DRPA and PATCO

RESOLUTION

RESOLVED: That the Board hereby approves the list of law firms identified in Attachment "A" to provide legal services to the DRPA and PATCO during the term of the list and as directed by the General Counsel; and be it further

That assignment of work will depend on actual legal needs and will be made by the General Counsel following appropriate consultation; and be it further

That should a matter arise requiring a particular expertise that may be unavailable from the Approved Counsel List, General Counsel, with the approval of the Chief Executive Officer/President and the Chair and Vice Chair, may engage other counsel as might be necessary; and be it further

That Compensation for legal work will be at rates set forth in Attachment "B", or as determined on a case-by-case basis by the General Counsel, after consultation with the Chief Executive Officer/President and approval of Chair and Vice Chair; and be it further

That law firms providing legal services for the DRPA and PATCO shall each month submit a Diversity Commitment Log with their invoices on a form prescribed by the DRPA and PATCO.

SUMMARY:

Amount:	**N/A**
Source of Funds:	**Revenue Fund and General Fund.**
Capital Project #:	**N/A**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**

ATTACHMENT A

LIST OF QUALIFIED LAW FIRMS

DRPA and PATCO APPROVED COUNSEL LIST
(FEBRUARY 1, 2022 THROUGH JANUARY 31, 2025)

Number	Firm	Office Location
1.	Ahmad Zaffarese	Philadelphia, PA
2.	Archer & Greiner	Haddonfield, NJ
3.	Brown & Connery	Westmont, NJ, Woodbury, NJ, Haddonfield, NJ
4.	Clark Hill	Philadelphia, PA
5.	Cooper Levenson	Atlantic City, NJ
6.	McElroy, Deutsch, Mulvaney & Carpenter	Philadelphia, PA and Morristown, NJ
7.	Dilworth Paxson	Philadelphia, PA
8.	Duane Morris	Philadelphia, PA
9.	Elliott Greenleaf	Blue Bell, PA
10.	Florio Perrucci Steinhardt Cappelli Tipton & Taylor, LLC	Camden, NJ
11.	Genova Burns	Camden, NJ
12.	Gosfield Law	Philadelphia, PA
13.	Greenberg Traurig	Philadelphia, PA
14.	Hardin Thompson	Philadelphia, PA
15.	Impact Law & Strategy	Philadelphia, PA
16.	Kleinbard LLC	Philadelphia, PA
17.	Malamut and Associates	Cherry Hill, NJ
18.	Mattleman, Weinroth, & Miller	Cherry Hill, NJ
19.	Montgomery McCracken	Cherry Hill, NJ
20.	Parker McCay	Mount Laurel, NJ
21.	Perez & Morris	Philadelphia, PA
22.	Raffaele Puppio	Media, PA
23.	Rudolph Clarke	Philadelphia, PA, Radnor, PA
24.	Schaff & Young	Philadelphia, PA
25.	Stevens & Lee	King of Prussia, PA
26.	Stradley Ronon	Philadelphia, PA
27.	Zeller & Wieliczko	Cherry Hill, NJ

This Approved Counsel List shall remain in effect until changed by Board of Commissioners.

DRPA and PATCO retain the sole discretion to make changes to or extend the duration of this list.

All firms must comply with DRPA and PATCO approved insurance requirements before being eligible to perform any work on behalf of DRPA and PATCO. These insurance requirements may change from time to time at the sole discretion of DRPA and PATCO.

All work must be performed in accordance with DRPA and PATCO Outside Counsel Guidelines in effect at the time. Such Outside Counsel Guidelines may be changed from time to time at the sole discretion of DRPA and PATCO.

Inclusion on this list of Approved Counsel is not a guarantee of a work assignment. General Counsel will determine the assignment of work based on the specific needs of DRPA and/or PATCO.

ATTACHMENT B
Approved Fee Schedule for Outside Counsel

FEE SCHEDULE FOR LEGAL SERVICES

1. **For paralegal personnel, a rate of $100.00/hour.**
2. **For all Workers' Compensation Matters, a blended rate for all attorneys at $175.00/hour.**
3. **For all Personal Injury Matters (other than Workers Compensation Matters), a blended rate for all attorneys at $225.00/hour.**
4. **For Employment Litigation, a blended rate for all attorneys at $275.00/hour.**
5. **For Environmental matters, a blended rate for all attorneys at $275.00/hour.**
6. **For Labor Negotiations a blended rate for all attorneys at $300.00/hour.**
7. **For matters of specific DRPA debt issuance, a negotiated fee, which shall be paid from debt proceeds.**
8. **For Bond, Tax and Finance matters outside of a specific debt issuance, a blended hourly rate for all attorneys at $300.00/hour.**
9. **General Rate for all other matters, a blended rate for all attorneys at $275.00/hour.**
10. **The Authority and PATCO do not pay for secretarial, clerical or other non-paralegal services.**
11. **The Authority does not pay fees and expenses related to attorney court admission.**
12. **The Authority does not pay for travel expenses to and/or from meetings at the Authority's premises, including but not limited to attorney's travel time, mileage and tolls.**
13. **The Authority does not pay for attorney and/or paralegal travel time to meetings and court proceedings.**
14. **The Authority requires advance notice and approval for all expenses in excess of $500.00.**
15. **The Authority must approve the retention of any expert witnesses or consultants.**
16. **The Authority shall not pay the costs of on-line legal research without prior approval.**
17. **All expenses must be documented and reasonable.**

FINANCE COMMITTEE

DELAWARE RIVER PORT AUTHORITY
Finance Committee Meeting

One Port Center
2 Riverside Drive
Camden, New Jersey
Wednesday, January 5, 2022

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Commissioners:
Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman
Charles Fentress
Joseph Martz
Daniel Christy
Ted Christian (for Stacy Garrity, Pennsylvania State Treasurer)
Keiwana McKinney
Aaron Nelson

DRPA/PATCO Staff:
John Hanson, Chief Executive Officer
Raymond Santarelli, General Counsel and Corporate Secretary (attended in person)
Stephen Holden, Deputy General Counsel (attended in person)
Narisa Sasitorn, Deputy General Counsel
James White, Chief Financial Officer (attended in person)
John Rink, General Manager, PATCO
Robert Hicks, Chief Operating Officer
Rohan Hepkins, Assistant General Manager, PATCO
David Aubrey, Inspector General
Christina Maroney, Director, Strategic Initiatives
Kathleen Vandy, Assistant General Counsel
John Lotierzo, Director of Finance, DRPA
Orville Parker, Manager, Budget/Financial Analysis
Joseph McAroy, Bridge Director, BFB/BRB
Michael Williams, Manager Corporate Communications
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (attended in person)

Others Present:
Stacy Garrity, Pennsylvania State Treasurer
Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit

OPEN SESSION

Committee Chair Nash called the meeting of the Finance Committee of the Delaware River Port Authority to order at 9:02 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present, constituting a quorum: Committee Chair Nash, Fentress, McKinney, Christy, Nelson, Christian and Martz.

OPEN SESSION

Committee Chair Nash stated that there were two (2) items for Open Session.

1) Financial Update

Chief Financial Officer/Treasurer White highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic and PATCO ridership volume and revenue and the COVID-19 pandemic's effect on same. CFO White read from an article from NJ.com regarding toll increases across the New York, New Jersey and Pennsylvania area that stated *"Is it possible for a toll agency to be a superhero to drivers? It is if they didn't raise tolls in more than a decade. Which is what the Delaware River Port Authority Commissioners did for 2021. The Authority voted to hold tolls stable for the 11th straight year to cross it's four bridges between New Jersey and Pennsylvania."* CFO White continued by thanking the Commissioners for their support and guidance. CEO Hanson added his appreciation to the Commissioners and discussed the potential long-term effects for DRPA/PATCO of decreased traffic and ridership caused by the pandemic. Committee Chair Nash and Commissioner Martz also commented on the update.

2) DRPA-22-009 Renewal of Agreement for 10th Street & Packer Avenue Parking Lot.

Deputy General Counsel Sasitorn presented Summary Statement and Resolution No. DRPA-22-009 seeking Board authorization to enter into a one-year renewal of an existing agreement with Evans All Pro Properties, LLC for the use of forty parking spaces within a DRPA-owned parking lot in the vicinity of 10th Street and Packer Avenue in Philadelphia, PA. Monthly rent is set at not less than $900 per month. Commissioner Martz moved to forward the Resolution to the Board for consideration and Commissioner Fentress seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

ADJOURNMENT

With no further business for Open Session, Committee Chairman Nash announced that following adjournment the Committee would meet in Executive Session to discuss pending contract negotiations and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Fentress made the motion. Commissioner Christy seconded the motion. All Commissioners in attendance voted to approve the motion. The Finance Committee Meeting adjourned and the Committee moved into Executive Session at 9:22 a.m.

EXECUTIVE SESSION

The Committee met in Executive Session.

Following discussion, and with no further business for the Finance Committee meeting Executive Session, Commissioner Fentress moved to close the Executive Session and Commissioner Christian seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 9:27 a.m.

SUMMARY STATEMENT

ITEM NO.: DRPA-22-009

SUBJECT: Renewal of Agreement for 10th Street & Packer Avenue Parking Lot

COMMITTEE: Finance

COMMITTEE MEETING DATE: January 5, 2022

BOARD ACTION DATE: January 19, 2022

PROPOSAL: That the Board authorizes staff to negotiate and enter into a one (1) year renewal of an existing agreement with Evans All Pro Properties, LLC regarding use of forty parking spaces within a DRPA owned parking lot in the vicinity of 10th Street and Packer Avenue, Philadelphia, PA. The Board also allows an amendment to the original agreement to allow Chair and Vice-Chair approval for the future renewals to this agreement.

PURPOSE: To renew for one (1) year the agreement in favor of Evans All Pro Properties, LLC permitting use of forty (40) parking spaces in a DRPA owned parking lot near 10th Street and Packer Avenue, Philadelphia, PA solely for the employees and patrons of Evans All Pro LLC's restaurant located at 3101 S. 13th Street, Philadelphia, PA. To also allow future renewals to be approved by Chair and Vice-Chair approval.

BACKGROUND: At its March 20, 2019 Board Meeting, the DRPA Board of Commissioners authorized staff to enter into a one (1) year agreement with four (4) one (1) year extension options in favor of Evans All Pro Properties, LLC for use of up to forty (40) spaces in a DRPA parking lot near 10'1' & Packer Streets for the sole purpose of providing parking to the employees and patrons of Evans All Pro Properties, LLC's restaurant located at 3101 S. 13th Street, Philadelphia, PA. Monthly rent was set at not less than $900.00 per month. The Board stipulated that each renewal term of the agreement would require additional Board approval. As the term of the agreement has now expired, staff seeks to exercise the second of the one (1) year term extensions, subject to the same terms and conditions of the previously negotiated License Agreement. Staff also seeks an amendment to the original agreement that allows for Chair and Vice-Chair approval for further renewals moving forward.

SUMMARY:

Amount	Not less than $900.00 per month
Source of Funds:	N/A
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	1 year
Other Parties Involved:	N/A

DRPA-22-009
O&M Committee Meeting: January 5, 2022
Board Meeting Date: January 19, 2022
Renewal of Agreement for 10th Street & Packer Avenue Parking Lot

RESOLUTION

RESOLVED: **That the Board authorizes staff to negotiate and enter into a one (1) year renewal of an existing agreement with Evans All Pro Properties, LLC regarding use of forty parking spaces within a DRPA owned parking lot in the vicinity of 10th Street and Packer Avenue, Philadelphia, PA. Parking shall be limited to the passenger vehicles of the employees and patrons of Evans All Pro LLC's restaurant located at 3101 S. 13th Street, Philadelphia, PA. The license fee payable to the DRPA shall be no less than $900.00 per month. The Board also authorizes an amendment to the original agreement allowing future requests for renewals be reviewed by Chair and Vice-Chair approval.**

The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable; and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	**Amount:**	**Not less than $900.00 per month**
	Source of Funds:	**N/A**
	Capital Project #:	**N/A**
	Operating Budget:	**$0**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**1 year**
	Other Parties Involved:	**N/A**

UNFINISHED BUSINESS

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.:	**DRPA-22-010**
SUBJECT:	**Consideration of Pending DRPA Contracts (Between $25,000 and $100,000)**
COMMITTEE:	**New Business**
COMMITTEE MEETING DATE:	**N/A**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.**

PURPOSE: **To permit staff to continue and maintain DRPA operations in a safe and orderly manner.**

BACKGROUND: **At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between $25,000 and $100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.**

SUMMARY:

Amount:	**N/A**
Source of Funds:	**See Attached List**
Capital Project #:	**N/A**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**N/A**
Other Parties Involved:	**N/A**

DRPA-22-010
New Business: January 19, 2022
Board Date: January 19, 2022
Consideration of Pending DRPA Contracts
(Between $25,000 and $100,000)

RESOLUTION

RESOLVED: **That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.**

SUMMARY:

Amount:	**N/A**
Source of Funds:	**See Attached List**
Capital Project #:	**N/A**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**N/A**
Other Parties Involved:	**N/A**

CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN $25,000 - $100,000) – Wednesday, January 19, 2022

DRPA

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
A	Henke Manufacturing Leavenworth, KS	Purchase of Two (2) Henke 10' Plows	$29,636.00	In Accordance with Sourcewell Contract No.: 080818-HEN	1. Henke Manufacturing Leavenworth, KS	1. $29,636.00	**General Fund**
B	General Sales Administration T/A Major Police Supply Kenvil, NJ	Purchase of Police Lighting and Equipment for Ten (10) 2022 Police Vehicles	$47,060.70	In Accordance with NJ Contract No. #17-Fleet - 00719 - 00726	1. General Sales Administration T/A Major Police Supply Kenvil, NJ	1. $47,060.70	**General Fund**
C	H.A. DeHart & Sons Thorofare, NJ	Purchase of Two (2) Hydraulic Units and Swap Loader	$54,852.30	In Accordance with PA Costars Contract No.: 025-052	1. H.A. DeHart & Sons Thorofare, NJ	1. $54,852.30	**General Fund**

CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN $25,000 - $100,000) – Wednesday, January 19, 2022

DRPA

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
D	JJD Electric, LLC Paulsboro, NJ	Due to a design revision to incorporate a 26.4kV high voltage manual disconnect switch, PATCO's 26.4kV distribution pipe bus located at Lindenwold Substation needed to be modified to permit / enable the interface connection of this new high voltage manual disconnect switch. If this scope of work was not applied, the interconnection of the photovoltaic (PV) panels associated with Lindenwold Station's solar field site could not be energized / enabled.	$43,869.11	To ensure project continuity, the assigned electrical subcontractor (JJD) associated with the solar project performed this scope of work under a T&M basis. Interfacing the solar project's equipment with PATCO's 26.4kV distribution pipe bus was identified as a required critical path / process to maintain the solar project's CPM schedule as well as to provide for a means of interconnection.	N/A	N/A	**General Funds**

PORT AUTHORITY TRANSIT CORP.

BOARD MEETING

Wednesday, January 19, 2022

Immediately following the DRPA Board Meeting

One Port Center

Board Room/Zoom

Camden, NJ

John T. Hanson, Chief Executive Officer

PATCO BOARD

PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING

Wednesday, January 19, 2022
Immediately following the DRPA Board Meeting
One Port Center
Camden, New Jersey

ORDER OF BUSINESS

1. Roll Call

2. Public Comment

3. Report of the General Manager – January 2022

4. Approval of December 8, 2021 PATCO Board Meeting Minutes

5. Monthly List of Previously Approved Payments – November and December 2021

6. Monthly List of Previously Approved Purchase Orders and Contracts – December 2021

7. Approval of Balance Sheet and Equity Statement dated October 31, 2021.

8. Approval of Labor Committee Meeting Minutes – January 4, 2022

9. Adopt Resolutions Approved by Labor Committee – January 4, 2022

    PATCO-22-001 Qualified Law Firms to Provide Legal Services to DRPA and PATCO.

10. Unfinished Business

11. New Business

    PATCO-22-002 Consideration of Pending PATCO Contracts. (Between $25,000 and $100,000)

12. Executive Session

13. Adjournment

GENERAL MANAGER’S REPORT

REPORT OF THE GENERAL MANAGER

As stewards of public assets,
we provide for the safe and efficient operation
of transportation services and facilities
in a manner that creates value for the public we serve.

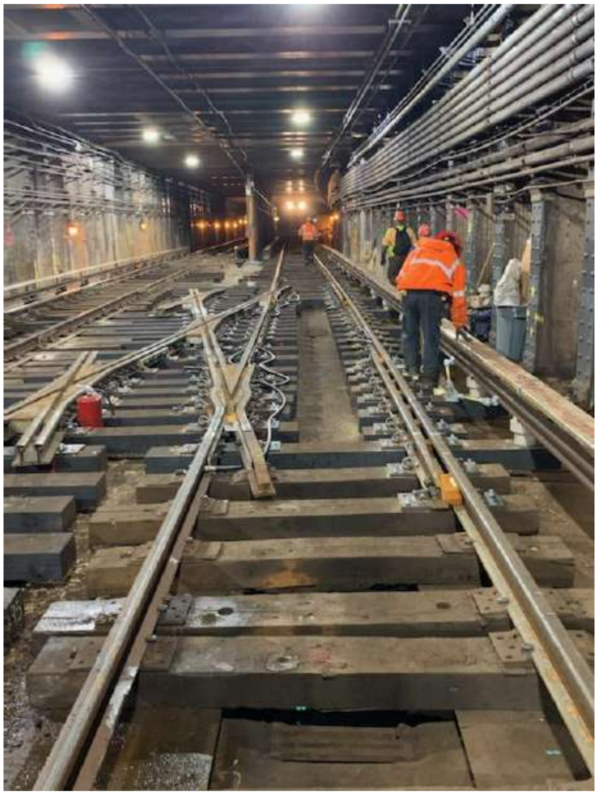
January 19, 2022

To the Commissioners:

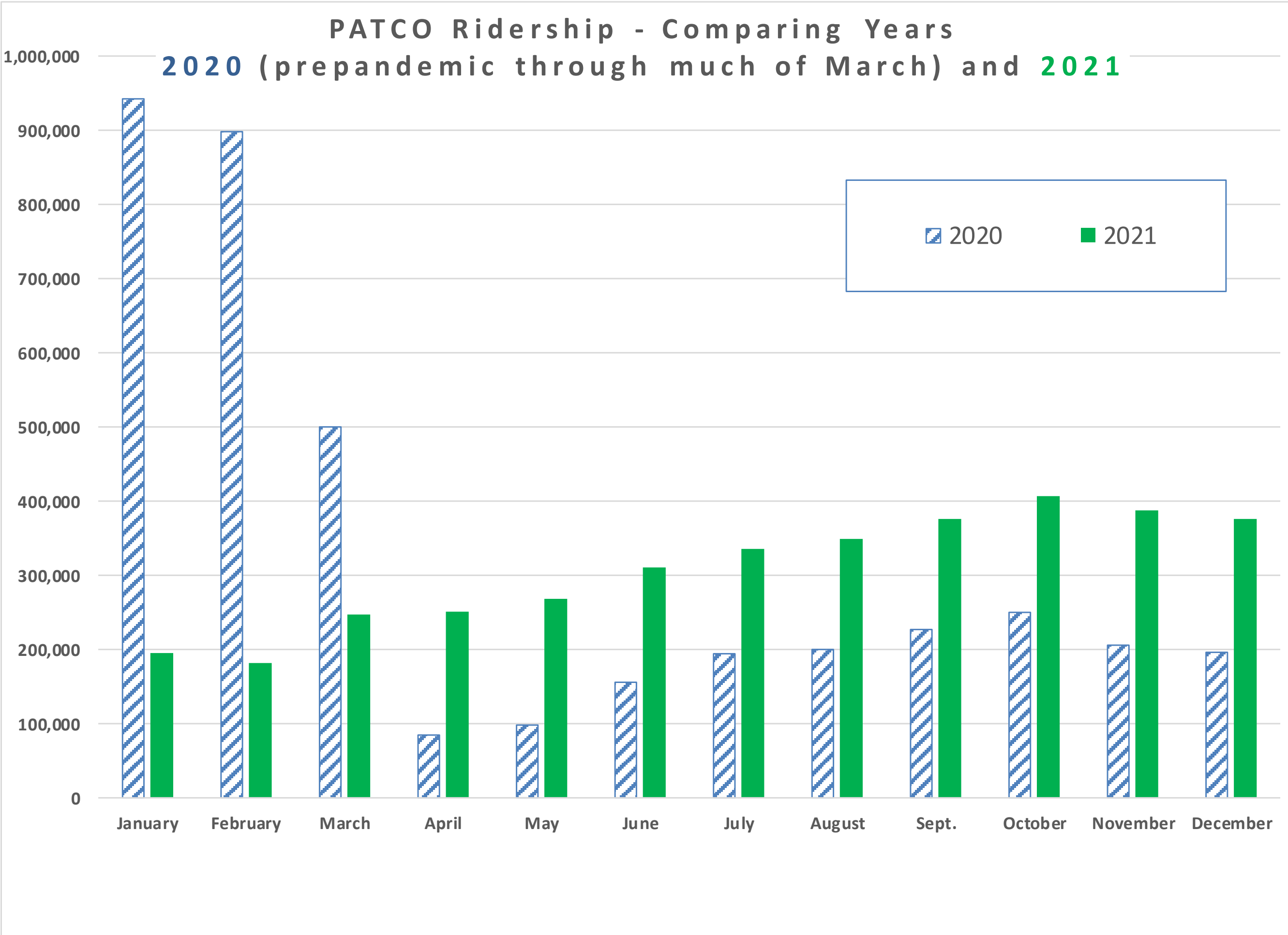
The following is a summary of recent PATCO activities, with supplemental information attached.

HIGHLIGHTS

While You were Sleeping - Way Interlocking Project – Throughout weekends when we can take a track out of service with minimal inconvenience to our customers, work on the Way Interlocking progresses. For example, over one weekend, existing temporary track was removed on Track 1, shared timbers and diamond frogs were installed, and rail was installed and aligned. Following this RCC work and AECOM inspection, PATCO ran a test train at restricted speed through the area to ensure the integrity of the track and readiness for revenue service. This project, overseen by Engineering, requires coordination of RCC (the project contractor), AECOM (the construction monitor), and PATCO Transit Services, Track & Facilities, and Power & Signals Departments.



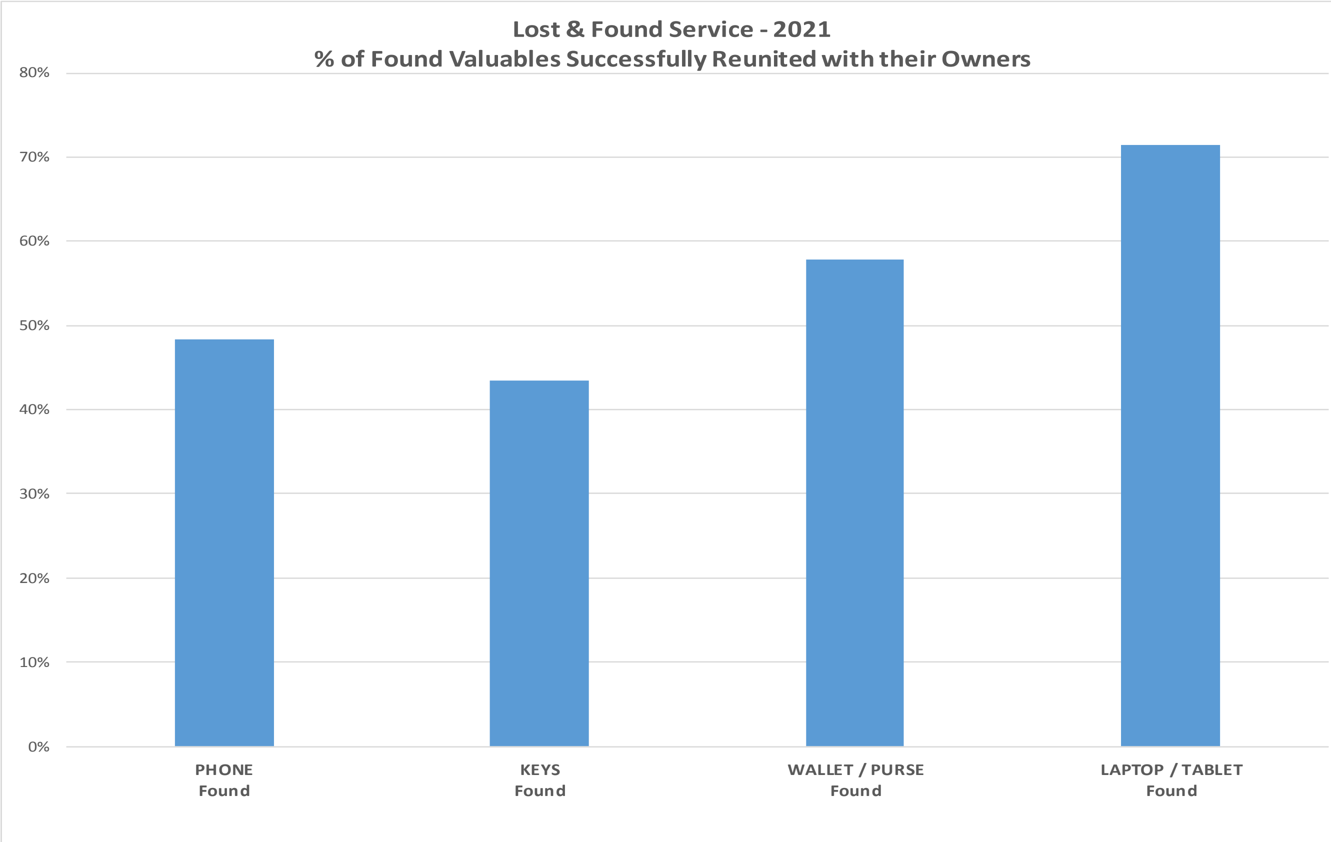
Ridership – COVID-19's effect on travel patterns lingers. December's total ridership was 375,994, an **increase** of 181,178 **(+93%)** when compared to December of 2020. Annual ridership was 3,683,090, a decrease of 266,360 **(-6.74%)** when compared to 2020.



Count Down –At long last, our LED signage lets our customers on the platforms know that a train is coming in **5**, **4**, **3**, **2**, and **1** minute(s). The countdown is triggered by our signal system and augments the posting of schedules on the LCD displays. Our customers have eagerly anticipated this amenity.

SERVICE

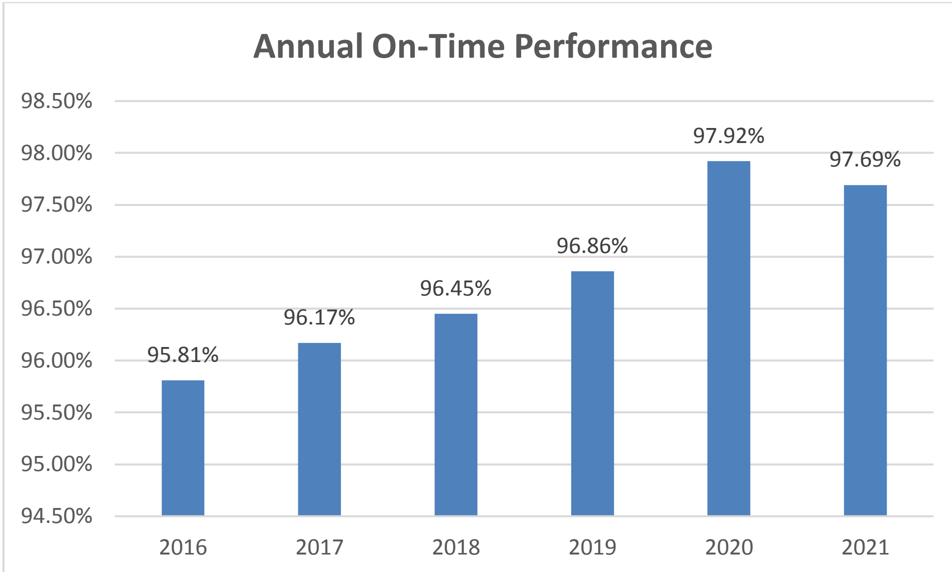
Lost & Found – During 2021, we received almost 200 emailed inquiries about Lost items, in addition to many daily telephone calls. Our Lost & Found supervisor proactively makes a concerted effort to notify customers when we have found items that are identified, and she keeps track of inquiries to match up reports of lost belongings with the inventory of items left in our stations and on the trains. We also publicize our Lost & Found service through our digital signage and social media. Sometimes a customer realizes s/he just left an item on the train, and our Transit Services staff looks for it as soon as possible and returns it directly to the passenger. Although many items such as single gloves, water bottles, umbrellas, and papers remain unclaimed, we were able to return more than half the potentially more valuable items. Note, however, the designation of "valuable" below is somewhat arbitrary, as many of the unclaimed phones have cracked screens or older technology, and a key fob for a car may be expensive to replace, but a single traditional house key is not. All that aside, PATCO's Lost & Found Department provides a valuable service to our customers.



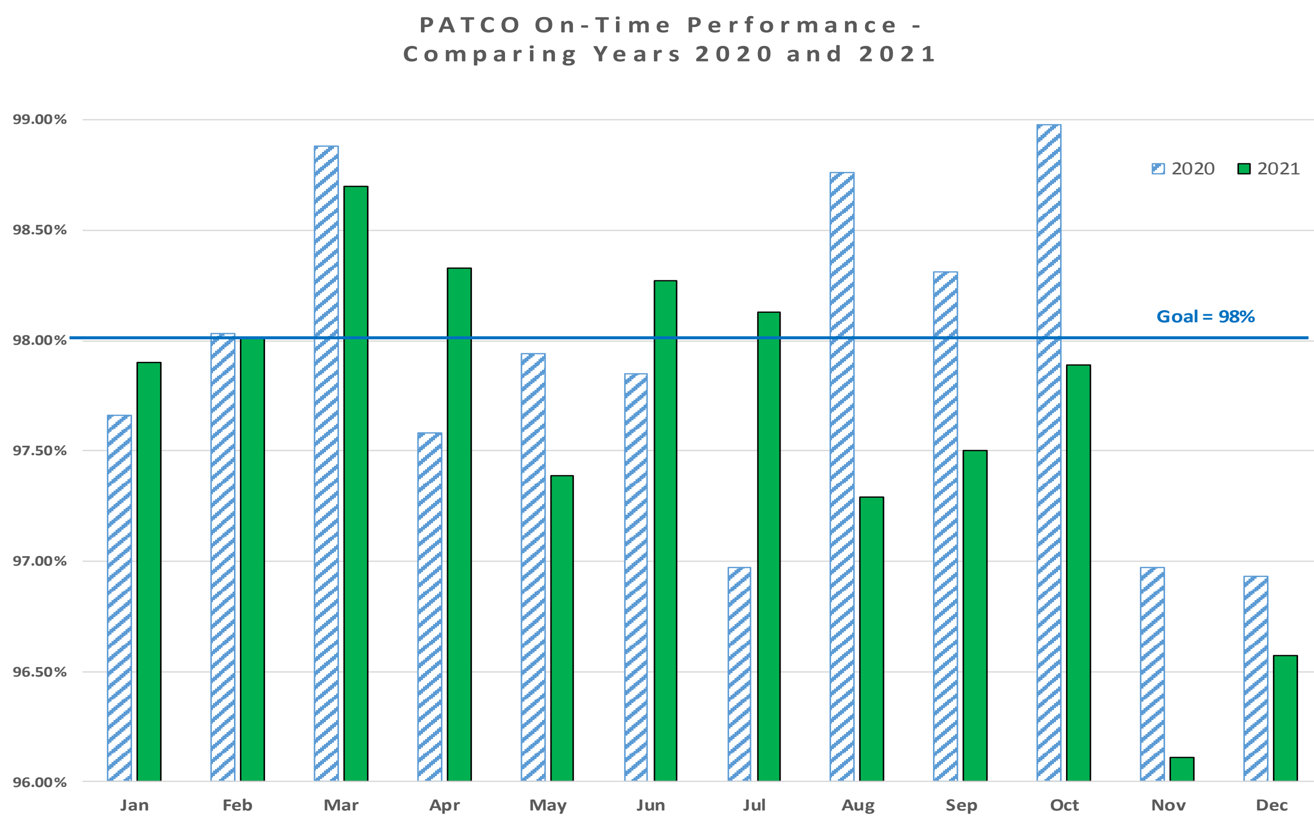
FREEDOM Service Center –The Service Center at Broadway Station is open on weekdays from 7 a.m. to 4:30 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards, and change credit card information.

Service	# of Customers Served in December	# of Customers Served in 2021
Calls	765	8,907
Walk-Ups	383	3,829
Replacement Cards Issued	359	3,647
SHARE Card Sign-ups	36	435
Reduced Fare Program Sign-ups	45	451
Student Sign-ups	4	96
"T" Card sign-ups	8	74

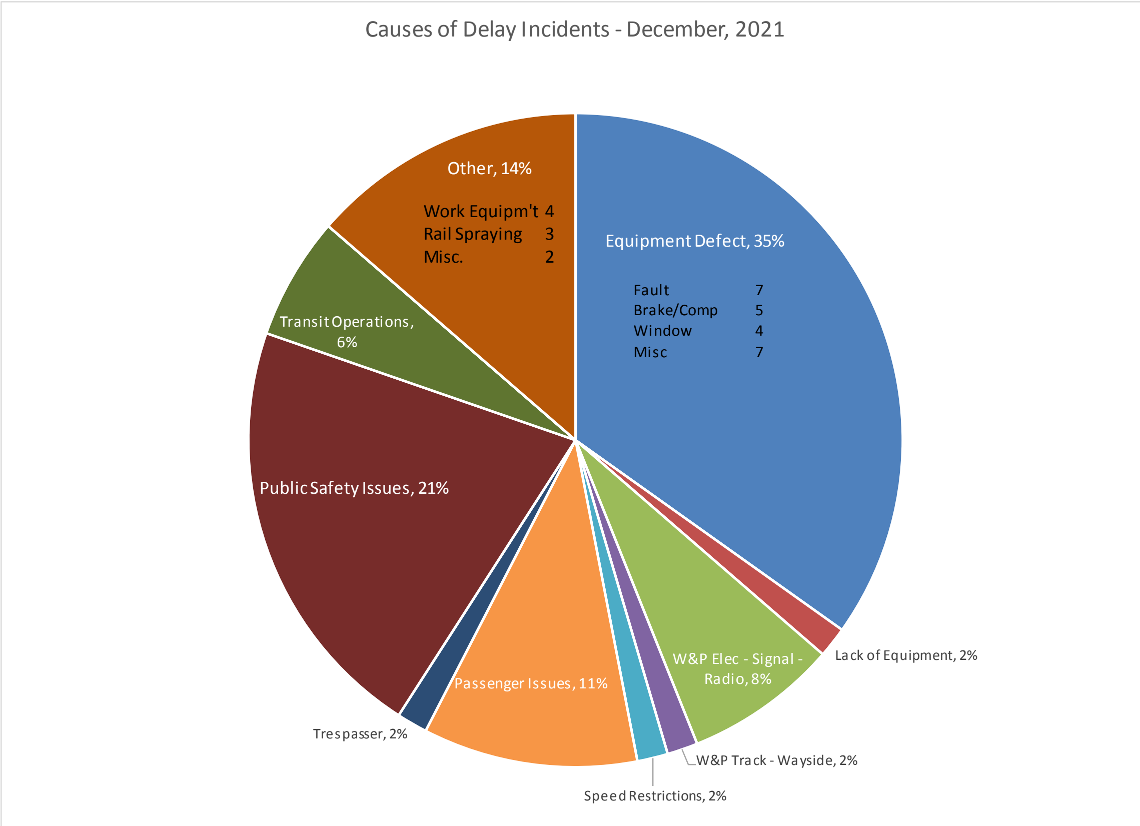
On-Time Performance –



In **December**, our on-time performance was 96.57%, falling short of our goal of 98%. Of the 4,942 scheduled trips, 16 were cancelled, 149 were late, and 57 stations were bypassed. Many of the delay incidents resulted from rail spraying operations to reduce the slipperiness of leaf oils on the tracks.



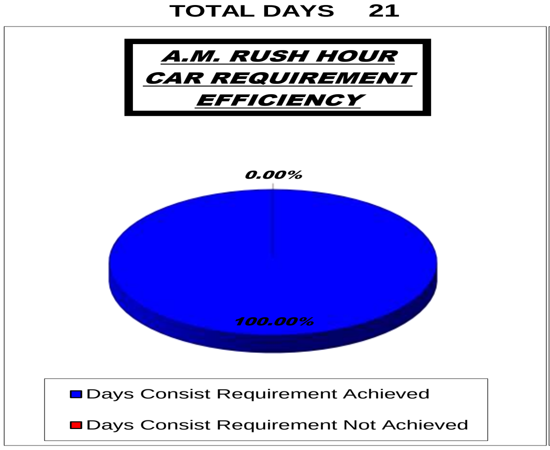
In December, most delays involved only a train or two. Exceptions included a signal code generator failure on December 5, resulting in 3 annulments and 21 late trains; failure of relays resulting in 11 late trains on the 13th; and a door problem on the 14th causing 8 trains to be late during the evening commute.

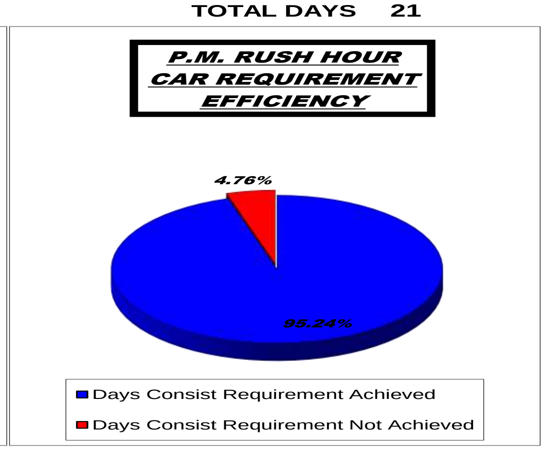


Availability of Transit Equipment – PATCO closely monitors the availability of equipment to meet the needs of our peak service customers. As noted below, we started only one evening "rush" without the requisite number of cars available for service.

DAILY LOADLINE CAR REQUIREMENT FOR December 2021

A.M. RUSH HOUR (60 CARS REQUIRED)			P.M. RUSH HOUR (60 CARS REQUIRED)		
Achieved	21	100.00%	Achieved	20	95.24%
Not Achieved	0	0.00%	Not Achieved	1	4.76%
TOTAL DAYS	21		TOTAL DAYS	21	

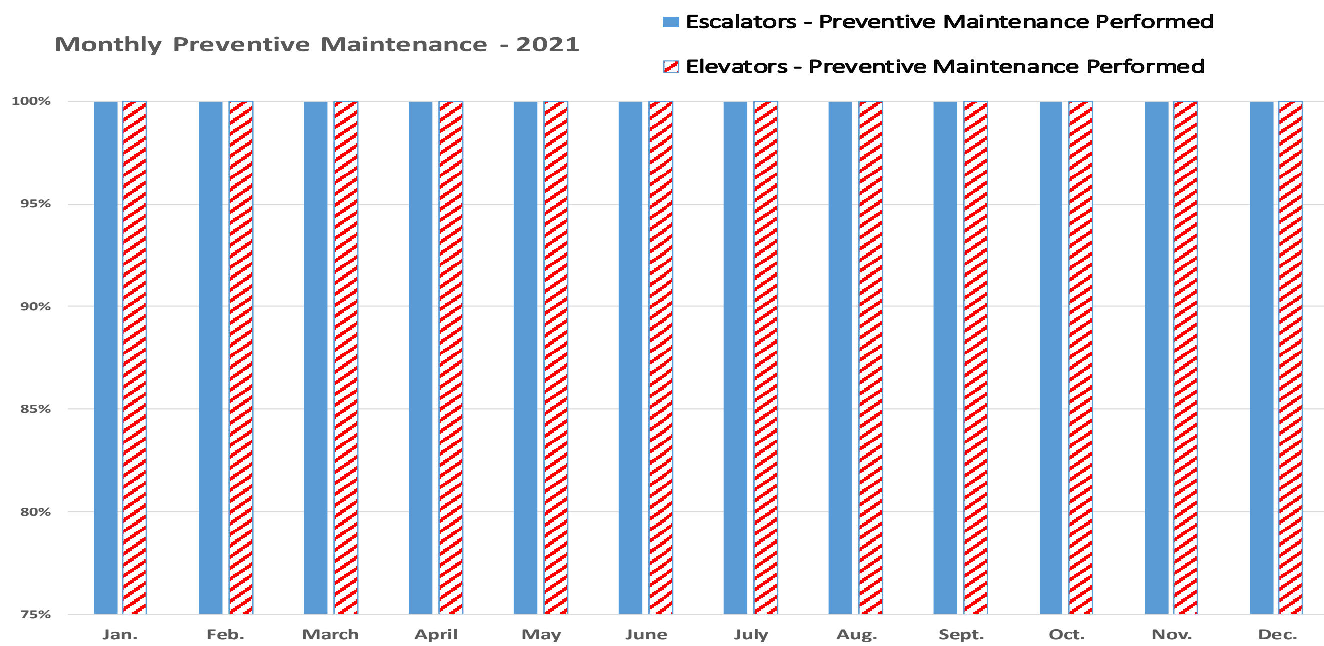




STEWARDSHIP

Elevators / Escalators

- **Availability**
  - Availability of all **elevators** was **97.99%** in December, with 60% of elevator outages related to the station enhancement project at Lindenwold Station. For the year overall, elevator availability was **98.61%,** surpassing our goal of 97%.
  - Availability of all **escalators** was **95.54%** in **December,** below our goal of 96% but significantly better than recent months. During December, at least 20% of the escalator outage was attributable to the continuing station enhancement work. For the year overall, availability of escalators was 92.98%.
- **Performance of Preventive Maintenance** - Monthly preventive maintenance was performed on all available elevators and escalators in December.



FINANCE

(The following unaudited data are preliminary and reflect records in SAP as of 1/11/2022.)

PATCO Income year to date (**through 10/31/2021**) amounted to $7,293,733, compared with a Budget Anticipated Income of $8,989,927, an **unfavorable** variance of $1,696,194 **(-18.87%)**.

Operating expenses during **October** amounted to $4,208,579, compared with a Budget Anticipated Expense of $5,331,010, a **favorable** variance of $1,122,431 or **(21.05%)**. Year to date expenses totaled $45,580,865 compared with a Budget Anticipated Expense of $50,888,560, a **favorable** variance of $5,307,695 or **10.43%.**

During the month of **October**, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of $3,210,460. Total Cumulative Loss year to date (excluding rental and non-recurring charges) equaled $38,287,132. Total Cumulative Loss year to date (including Lease Rental charges) equaled $43,388,798.

Net Transit Loss (including lease expense) for the month of **October**, 2021 was $3,720,627.

Year to Date as of 10/31/2021

Through October 31, 2021	2021 Budget	2021 Actual	Variance	
Income	$8,989,927	$7,293,733	$1,696,194	U
Expenses	$50,888,560	$45,580,865	$5,307,695	F
Operating Ratio	.1767	.16		
Passengers	3,572,240	2,918,867	653,373	U
Car Miles	4,133,041	3,753,450	379,591	

PERSONNEL TRANSACTIONS

The following personnel transactions occurred in December, 2021:

NAME	POSITION	DEPT.	DATE
APPOINTMENT(S)			
Brandon J. Scott NJ	Dispatcher Trainee	Transit Services	11/29/2021 (Retro)
TEMPORARY APPOINTMENTS			
PROMOTION(S)			
David Conway NJ	From: Maintainer To: Electrical Foreman	Power & Signals Power & Signals	12/11/2021
Keith A. Hagan NJ	From: Maintainer To: Electrical Foreman	Power & Signals Power & Signals	12/11/2021
TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION			
Julie M. Luther PA	From: Dispatcher To: Acting Supervising Dispatcher	Transit Services Transit Services	12/06 – 12/10/2021

Charles F. Glennan NJ	From: Manager, Power, Signals and Communication	Power & Signals	
	To: Acting Director	Power & Signals	12/10 – 12/15/2021
Sylvia Cuevas	From: Manager	Passenger Services	
NJ	To: Acting Director	Fare Collection Oper.	12/11 – 12/24/2021
William L. Dobner	From: Supervising Dispatcher	Transit Services	
NJ	To: Acting Technical Supervisor	Transit Services	12/18 – 12/24/2021
Jesse D. Pachell	From: Technical Supervisor	Transit Services	
PA	To: Acting Director	Transit Services	12/18 – 12/24/2021

UPGRADE (GRADE CHANGE)- None

INTERAGENCY PROMOTION FROM PATCO TO DRPA - None

INTERAGENCY PROMOTION FROM DRPA TO PATCO - None

TRANSFERS - None

RETIREMENT(S) - None

RESIGNATION(S)

Richard L. Palmer NJ	Train Operator (Part-time)	Transit Services	12/14/2021

LAY OFFS - None

END OF TEMPORARY ASSIGNMENT - None

DECEASED - None

The quarterly Affirmative Action Scorecard is attached to this report.

PURCHASING & MATERIAL MANAGEMENT

During the month of **December**, 154 purchase orders were issued with a total value of $763,853. Of the $37,534 in monthly purchases where minority vendors could have served PATCO needs, $6,932 was awarded to MBEs and $24,969 to WBEs. The $31,901 total MBE/WBE purchases in December represent 4.18% of the total spent and 84.99% of the purchases available to MBE/WBEs.

Attached to this report is the Affirmative Action Report summarizing purchases during the fourth quarter of 2021.

MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)

The following significant maintenance initiatives progressed in December:

- In December no (0) overhauled motors were available for installation as needed. Seventy-eight (78) are in the overhaul process, including twelve (12) at Swiger Coil, twenty-nine (29) at RAM, nineteen (19) at WALCO, eighteen (18) at Sherwood, none (0) pending outbound shipment, and none (0) undergoing in-house mini-overhaul.

Traction Motor Overhaul
Thru December 31, 2021

	2020	2021	Total
Resolution P-19-018	$ 2,658,439.76	$ 2,581,538.55	**$ 5,239,978.31**
Totals	**$ 2,658,439.76**	**$ 2,581,538.55**	**$ 5,239,978.31**
Vendor Breakdown			
RAM Industrial	$ 761,512.00	$ 566,237.00	$ 1,327,749.00
Sherwood	$ 315,583.00	$ 564,567.00	$ 880,150.00
Swiger Coil (DBA Motive Power)	$ 816,488.76	$ 666,757.55	$ 1,483,246.31
Walco Electric	$ 764,856.00	$ 783,977.00	$ 1,548,833.00
Totals	**$ 2,658,439.76**	**$ 2,581,538.55**	**$ 5,239,978.31**
Remaining Contract Funds			**$5,260,021.69**

- We established a goal of 40 truck overhauls in 2021. Ten (10) have been assembled so far, with one (1) in progress.
- Thirty-two (32) rebuilt gearboxes are currently available, and no (0) wheelsets are assembled for truck building. Thirty (30) gearboxes are in the overhaul process with none (0) at UTC, seventeen (17) at Penn Machine, five (5) at PATCO and eight (8) pending outbound shipment.
  Fleetwide gearbox inspection and repairs are underway. Sixty-three percent (63%) of the fleet has been inspected and repaired.

Gearbox Overhaul
Thru December 31, 2021

Resolution		2018	2019	2020	2021	Grand Total
P-18-025		-	$ 366,838.96	$ 622,789.96	$ 482,623.59	$ 1,472,252.51
	Totals	-	**$ 366,838.96**	**$ 622,789.96**	**$ 482,623.59**	**$ 1,472,252.51**
Vendor Breakdown						
UTC/RAS			$ 148,152.72	$ 25,361.34		$ 173,514.06
Penn Machine LLC			$ 218,686.24	$ 597,428.62	$ 482,623.59	$ 1,298,738.45
	Totals		**$ 366,838.96**	**$ 622,789.96**	**$ 482,623.59**	**$ 1,472,252.51**
	Remaining Contract Funds					**$ 27,747.49**
	Change Order Funds					**$ 99,000.00**
	Total Remaining Funds					**$ 126,747.49**

- In December, custodial employees scrubbed twenty-eight (28) cars (intensive interior cleaning and buffing floors) and completed 142 exterior washes.
- Overhaul of the shop:
  - Site acceptance testing has been completed.
  - The vendor (BBM) is providing operational training for all employees.
- Car overhaul – Warranty has expired for all 120 train cars. Alstom is finishing FMIs and preparing to close out the refurbishment project.
- The wayside monitoring and diagnostic system demonstration took place on March 10, 2021. Quester Tangent upper management witnessed slow performance of WMDS system. QT acknowledges the problem with the system and is working on a resolution.

TRACK & FACILITIES

- In December, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections. The Track Department completed track inspections on weekends to make up for days lost during the week due to weather.
- Staff replaced 37' of damaged rail just east of Market Interlocking on Track 1 (south rail).
- Broken hold-down bolts and Pandrol clips were replaced, and loose hardware was tightened at Fern Rock Curve.
- Clips were also replaced on Westmont Viaduct.
- IJs and expansion joints at Franklin Square just east of Philadelphia anchorage were dressed. IJ was also dressed on Track 2, Wood Interlocking to Haddon Turnback.
- 57 and 61E frogs were welded on Track 2 at Haddon Turnback.
- Annual fire extinguisher inspections were performed.
- Stair risers were painted at Broadway Station, and the third rail cover board was painted from Market to Hall.
- Support services (flagging and scheduling) were provided as required for the following projects:
  - Way Interlocking Rehabilitation (Contract No. PATCO-59-2017).
  - Ben Franklin Rehabilitation capital project (Contract No. BF-54-2019).
  - Solar project

POWER AND SIGNALS

- Traction return bonding was applied to new rail replacement as required.
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at interlockings and substations.
- Stations, subway tunnels, and parking lots were relamped as necessary.
- Support services were also provided as required for the following projects:
  - Way Interlocking signal and rail renewal - provided flagging, scheduling and field coordination
  - BFB suspension cable – provided support personnel
  - Maintenance and repairs of escalators and elevators

SAFETY

The monthly report of the Safety Department is enclosed with this report.

Respectfully submitted,

John D. Rink
General Manager

PORT AUTHORITY TRANSIT CORPORATION
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES
October 31, 2021 Monthly and YTD

	1ST A/P 1/31/2021	2ND A/P 2/28/2021	3RD A/P 3/31/2021	4TH A/P 4/30/2021	5TH A/P 5/31/2021	6TH A/P 6/30/2021	7TH A/P 7/31/2021	8TH A/P 8/31/2021	9TH A/P 9/30/2021	10TH A/P 10/31/2021
INCOME										
Operating	446,026	414,684	573,644	580,504	628,158	742,426	807,024	827,521	890,492	971,310
Non-Operating	34,011	40,875	35,104	40,195	44,458	22,145	38,011	81,966	48,370	26,809
Total Income-Pd	480,037	455,559	608,748	620,699	672,616	764,571	845,035	909,487	938,862	998,119
Total Oper.Inc.-YTD		860,710	1,434,354	2,014,858	2,643,016	3,385,442	4,192,466	5,019,987	5,910,479	6,881,789
Total NonOper.Inc.-YTD		74,886	109,990	150,185	194,643	216,788	254,799	336,765	385,135	411,944
Total Income-YTD		**935,596**	**1,544,344**	**2,165,043**	**2,837,659**	**3,602,230**	**4,447,265**	**5,356,752**	**6,295,614**	**7,293,733**
EXPENSE										
Way & Power	1,156,493	1,250,490	1,196,801	1,022,420	1,074,838	1,047,377	1,035,498	998,037	956,925	1,089,561
Equipment	504,067	654,197	605,343	257,067	612,165	613,314	632,470	640,711	646,270	653,597
Transportation	1,622,931	1,443,161	1,529,275	1,536,150	1,536,889	1,576,197	1,642,305	1,597,285	1,521,952	1,472,966
Administration	634,247	521,209	645,266	769,140	762,142	1,622,762	680,482	885,161	1,228,030	536,349
Purchased Power	461,302	495,844	392,200	343,277	244,656	391,374	401,507	430,665	393,543	344,352
Ins & Claims	111,754	111,755	131,456	(15,957)	239,632	122,093	112,045	162,961	183,112	111,754
Sub-Total-Pd	4,490,794	4,476,656	4,500,341	3,912,097	4,470,322	5,373,117	4,504,307	4,714,821	4,929,832	4,208,579
Sub-Total-YTD		**8,967,451**	**13,467,791**	**17,379,888**	**21,850,209**	**27,223,327**	**31,727,634**	**36,442,455**	**41,372,286**	**45,580,865**
OPEB Accrual-PD	0	0	0	0	0	0	0	0	0	0
OPEB Accrual-YTD		**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Rent-DRPA-PD	510,163	510,167	510,167	510,167	510,167	510,167	510,167	510,167	510,167	510,167
Rent-DRPA-YTD		**1,020,330**	**1,530,497**	**2,040,664**	**2,550,831**	**3,060,998**	**3,571,165**	**4,081,332**	**4,591,499**	**5,101,666**
Total Expenses-Pd	5,000,957	4,986,823	5,010,508	4,422,264	4,980,489	5,883,284	5,014,474	5,224,988	5,439,999	4,718,746
Total Expenses-YTD		**9,987,781**	**14,998,288**	**19,420,552**	**24,401,040**	**30,284,325**	**35,298,799**	**40,523,787**	**45,963,785**	**50,682,531**
STATISTICS										
Passengers-PD	195,421	180,888	247,650	250,811	267,782	310,274	335,529	348,348	376,496	405,668
Passengers-YTD		**376,309**	**623,959**	**874,770**	**1,142,552**	**1,452,826**	**1,788,355**	**2,136,703**	**2,513,199**	**2,918,867**
Oper Rev. /Pass-Pd	2.28	2.29	2.32	2.31	2.35	2.39	2.41	2.38	2.37	2.39
Oper Rev. /Pass-YTD		**2.29**	**2.30**	**2.30**	**2.31**	**2.33**	**2.34**	**2.35**	**2.35**	**2.36**
Oper Exp. /Pass-Pd	22.98	24.75	18.17	15.60	16.69	17.32	13.42	13.53	13.09	10.37
Oper Exp. /Pass-YTD		**23.83**	**21.58**	**19.87**	**19.12**	**18.74**	**17.74**	**17.06**	**16.46**	**15.62**
Car Miles-Pd	355,376	348,464	372,794	362,474	343,634	388,864	400,242	391,890	390,196	399,516
Car Miles-YTD		**703,840**	**1,076,634**	**1,439,108**	**1,782,742**	**2,171,606**	**2,571,848**	**2,963,738**	**3,353,934**	**3,753,450**
Oper Rev. /CM-PD	1.26	1.19	1.54	1.60	1.83	1.91	2.02	2.11	2.28	2.43
Oper Rev. /CM-YTD		**1.22**	**1.33**	**1.40**	**1.48**	**1.56**	**1.63**	**1.69**	**1.76**	**1.83**
Oper Exp./CM-PD	12.64	12.85	12.07	10.79	13.01	13.82	11.25	12.03	12.63	10.53
Oper Exp./CM-YTD		**12.74**	**12.51**	**12.08**	**12.26**	**12.54**	**12.34**	**12.30**	**12.34**	**12.14**
Avg. Rev. /Pass- YTD	2.46	2.49	2.48	2.48	2.48	2.48	2.49	2.51	2.51	2.50

Port Authority Transit Corporation
Analysis of Budgeted/Actual Income - Year 2021
10th Accounting Period Ending
October 31, 2021

	2021	Current					Year-To-Date				
Income	**Budget**	**Budget**	**Actual**	**Variance**			**Budget**	**Actual**	**Variance**		
Gross Passenger Revenue	$10,766,698	$1,254,701	$944,920	($309,782)	-24.69%	U	$8,268,992	$6,723,316	($1,545,676)	-18.69%	U
Smart Card Sales	33,000	2,750	6,570	3,820	138.91%	F	$27,500	47,440	19,940	72.51%	F
Net Passenger Revenue	$10,799,698	$1,257,451	$951,490	($305,962)	-24.33%	U	$8,296,492	$6,770,756	($1,525,736)	-18.39%	U
Advertising	225,000	$18,750	8,471	(10,279)	-54.82%	U	187,500	90,422	(97,078)	-51.77%	U
Parking	273,401	31,418	19,820	(11,598)	-36.91%	U	211,395	111,033	(100,362)	-47.48%	U
Leases & Rentals	325,550	21,755	12,093	(9,662)	-44.41%	U	282,040	303,016	20,976	7.44%	F
Interest	3,000	250	23	(227)	-90.80%	U	2,500	269	(2,231)	-89.24%	U
Miscellaneous	12,000	1,000	6,222	5,222	522.22%	F	10,000	18,237	8,237	82.37%	F
Total Income	$11,638,649	$1,330,624	$998,119	($332,505)	-24.99%	U	$8,989,927	$7,293,733	($1,696,194)	-18.87%	U
Passengers	4,620,033	530,908	405,668	(125,240)	-23.59%	U	3,572,240	2,918,867	(653,373)	-18.29%	U

Port Authority Transit Corporation
Comparative Analysis - 2021
Budget /Actual-Income & Departmental Expenses
for the Month Ending
October 31, 2021

	2021	Current					Year-To-Date			
	BUDGET	BUDGET	ACTUAL	VARIANCE			BUDGET	ACTUAL	VARIANCE		
Gross Passenger Revenue	$10,766,698	$1,254,701	$944,920	($309,782)	-24.7%	U	$8,268,992	$6,723,316	($1,545,676)	-18.7%	U
Smart Card Sales	33,000	2,750	6,570	3,820	138.9%	F	27,500	47,440	19,940	72.5%	F
Net Passenger Revenue	$10,799,698	1,257,451	951,490	(305,962)	-24.3%	U	8,296,492	6,770,756	(1,525,736)	-18.4%	U
Other	838,951	73,173	46,629	(26,543)	-36.3%	U	693,435	522,977	(170,458)	-24.6%	U
Total Income	$11,638,649	$1,330,624	$998,119	($332,505)	-25.0%	U	$8,989,927	$7,293,733	($1,696,194)	-18.9%	U
Way & Power Dept.	$13,276,517	$1,101,122	$1,089,561	$11,561	1.1%	F	$11,059,145	$10,828,440	$230,705	2.1%	F
Equipment Dept.	9,742,613	811,302	653,597	157,705	19.4%	F	8,120,008	5,819,201	2,300,807	28.3%	F
Transportation Dept.	21,532,972	1,793,874	1,472,966	320,908	17.9%	F	17,945,720	15,479,111	2,466,609	13.7%	F
Administration Dept.	9,444,318	1,043,696	536,349	507,347	48.6%	F	7,953,523	8,284,788	(331,265)	-4.2%	U
Insurance & Claims	2,092,196	174,350	111,754	62,596	35.9%	F	1,743,497	1,270,605	472,892	27.1%	F
Purchased Power	4,880,000	406,667	344,352	62,315	15.3%	F	4,066,667	3,898,720	167,947	4.1%	F
Sub-Total	$60,968,615	$5,331,010	$4,208,579	$1,122,431	21.1%	F	$50,888,560	$45,580,865	$5,307,695	10.4%	F
Rent-DRPA	6,122,000	510,167	510,167	—	—	F	5,101,666	5,101,666	—	—	F
Reserve Accrual for Other Post Employment Benefits	0	0	0	—	—	F	0	0	—	—	F
Total Expenses	$67,090,615	$5,841,177	$4,718,746	$1,122,431	19.2%	F	$55,990,226	$50,682,531	$5,307,695	9.5%	F
Transit Subsidy (includes rent)	($55,451,966)	($4,510,553)	($3,720,627)	$789,926	17.5%	F	($47,000,299)	($43,388,798)	$3,611,501	7.7%	F

PORT AUTHORITY TRANSIT CORPORATION EEO SCORECARD
QUARTER ENDING December 31, 2021

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN and NATIVE HAWAIIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	67	17	25%	19	28%	3	4%	1	1%	0	0%	1	1%	24	36%
PROFESSIONALS	14	12	86%	6	43%	0	0%	0	0%	1	7%	0	0%	7	50%
PARAPROFESSIONALS (Semi-Skilled)	51	7	14%	25	49%	1	2%	3	6%	0	0%	0	0%	29	57%
SERVICE MAINTENANCE	34	9	26%	24	71%	3	9%	0	0%	0	0%	0	0%	27	79%
ADMINISTRATIVE SUPPORT	15	7	47%	6	40%	2	13%	0	0%	0	0%	0	0%	8	53%
CRAFT WORKERS (SKILLED)	122	0	0%	17	14%	7	6%	1	1%	0	0%	0	0%	25	20%
TOTALS	303	52	17%	97	32%	16	5%	5	2%	1	0%	1	0%	120	40%

QUARTER ENDING September 30, 2021

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN and NATIVE HAWAIIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	69	18	26%	21	30%	3	4%	1	1%	0	0%	1	1%	26	38%
PROFESSIONALS	14	12	86%	6	43%	0	0%	0	0%	1	7%	0	0%	7	50%
PARAPROFESSIONALS (Semi-Skilled)	53	7	13%	27	51%	1	2%	3	6%	0	0%	0	0%	31	58%
SERVICE MAINTENANCE	34	9	26%	24	71%	3	9%	0	0%	0	0%	0	0%	27	79%
ADMINISTRATIVE SUPPORT	16	7	44%	6	38%	2	13%	0	0%	0	0%	0	0%	8	50%
CRAFT WORKERS (SKILLED)	123	0	0%	17	14%	7	6%	1	1%	0	0%	1	2%	26	21%
TOTALS	309	53	17%	101	33%	16	5%	5	2%	1	0%	2	1%	125	40%

PORT AUTHORITY TRANSIT CORPORATION
AFFIRMATIVE ACTION REPORT
GOODS AND SUPPLIES

QUARTER ENDING DECEMBER 31, 2021

TOTAL $ VALUE OF ALL POs AVAILABLE F/BID BY MBEs/WBEs THIS QUARTER	TOTAL $ AWARDED TO MBEs/WBEs THIS QUARTER	% $ AWARDED TO MBEs/WBEs THIS QUARTER
$115,710.40	$54,075.46 MBE = $9,755.52 WBE = $44,320.94	46.73% MBE = 8.43% WBE = 38.30%
TOTAL POs FOR QUARTER AVAILABLE F/BID BY MBEs/WBE's	**TOTAL POs TO MBEs/WBEs FOR QUARTER**	**% POs TO MBE's/WBEs FOR QUARTER**
60	48 MBE = 11 WBE = 37	80.00% MBE = 18.33% WBE = 61.67%

QUARTER ENDING SEPTEMBER 30, 2021

TOTAL $ VALUE OF ALL POs AVAILABLE F/BID BY MBEs/WBEs THIS QUARTER	TOTAL $ AWARDED TO MBEs/WBEs THIS QUARTER	% $ AWARDED TO MBEs/WBEs THIS QUARTER
$369,897.79	$45,422.19 MBE = $16,148.79 WBE = $29,273.40	12.28% MBE = 4.37% WBE = 7.91%
TOTAL POs FOR QUARTER AVAILABLE F/BID BY MBEs/WBE's	**TOTAL POs TO MBEs/WBEs FOR QUARTER**	**% POs TO MBE's/WBEs FOR QUARTER**
63	46 MBE = 15 WBE = 31	73.02% MBE = 23.81% WBE = 49.21%

PO = Purchase Order
MBE = Minority Business Enterprise
WBE = Woman Business Enterprise

PORT AUTHORITY TRANSIT CORPORATION
AFFIRMATIVE ACTION REPORT
GOODS AND SUPPLIES

QUARTER ENDING DECEMBER 31, 2021

TOTAL $ VALUE OF ALL POs ENTERED INTO THIS QUARTER	TOTAL $ AWARDED TO MBEs/WBEs THIS QUARTER	% $ AWARDED TO MBEs/WBEs
$2,916,014.59	$54,075.46 MBE = $9,755.52 WBE = $44,320.94	1.85% MBE = 0.33 % WBE = 1.52 %
TOTAL# POs AWARDED TO ALL VENDORS THIS QUARTER	**TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER**	**% POs AWARDED TO MBEs/WBEs THIS QUARTER**
364	48 MBE = 11 WBE = 37	13.18% MBE = 3.02% WBE = 10.16%

QUARTER ENDING SEPTEMBER 30, 2021

TOTAL $ VALUE OF ALL POs ENTERED INTO THIS QUARTER	TOTAL $ AWARDED TO MBEs/WBEs THIS QUARTER	% $ AWARDED TO MBEs/WBEs
$999,227.77	$45,422.19 MBE = $16,148.79 WBE = $29,273.40	4.55% MBE = 1.62% WBE = 2.93%
TOTAL # POs AWARDED TO ALL VENDORS THIS QUARTER	**TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER**	**% POs AWARDED TO MBEs/WBEs THIS QUARTER**
296	46 MBE = 15 WBE = 31	15.54% MBE = 5.07% WBE = 10.47%

PO = Purchase Order
MBE = Minority Business Enterprise
WBE = Woman Business Enterprise

PATCO GENERAL PROCUREMENT ACTIVITY – DECEMBER 2021

PATCO

PATCO MBE/WBE Solicitations and Awards

	Total Purchase Orders	Total Spend	% of Total Spending
Total Purchase Orders Awarded	154	$763,853.24	--
Purchase Orders Made Available to MBE/WBE[1]	20	$37,534.45	4.91%
MBE Awarded	7	$6,931.91	1.00%
WBE Awarded	12	$24,968.59	3.30%

PATCO MBE Award Recipients

Vendor Name	Net Order Value	# Purchase Orders	Description	NAICS Code
G. A. Blanco & Sons Inc.	$3,497.00	2	Office Furniture	453210
Multifacet, Inc.	$3077.53	3	Industrial Supplies	423840
BDF Chemical	$1,113.06	1	Industrial Supplies	423840
ANA Sourcing	$244.32	1	MRO and Safety Supplies	424320

[1] 134 Purchase Orders totaling $361,359.24 precluded MBE/WBE participation due to inability to locate MBE/WBE vendors or the unique nature and availability of the product/service (blankets, emergencies, state contract, small purchases, informal quotes, sole source, etc.). Specifically, there were 24 purchase orders totaling $361,359.24 for unique products and services and 14 Sole Source purchase orders totaling $269,359.24 for transit and track components. There were additional State Contract purchase orders totaling $92,000 and MRP/inventory purchase orders that precluded competition.

PATCO WBE Award Recipients				
Vendor Name	**Net Order Value**	**# Purchase Orders**	**Description**	**NAICS Code**
Norris Sales Co. Inc.	$5,000.00	1	Industrial Supplies	423840
Arbill Industries Inc.	$768.63	2	Industrial Supplies	423840
T. Frank McCall's Inc.	$1,475.10	2	Service Equipment	423850
Pemberton Electrical	$1,910.66	1	Electrical Supplies	423610
Supreme Safety	$1,809.20	3	Industrial Supplies	423840
Homeland Industrial Supply	$1,750.00	1	Industrial Supplies	423840
Detwiler Promotional Marketing	$2,255.00	1	Advertising Agencies	541810
T&T Supply Co.	$10,000.00	1	Hardware and Plumbing	423720

MEMORANDUM

PORT AUTHORITY TRANSIT CORPORATION
of Pennsylvania & New Jersey

TO: **John Rink**

FROM: **David Fullerton**

SUBJECT: **Monthly Report: Safety Department – December, 2021**

DATE: **January 7, 2022**

1. Safety Services Staff was involved in the following activities concerning Contractors' Safety:

- Conducted Contractors' Safety Briefings and created the necessary follow-up reports of safety briefings as shown below (total of 49 people trained):

DATE	CONTRACTOR	PATCO CONTRACT #	PROJECT/WORK AREA	#
12/06/21	AECOM	PATCO-59-2017	PATCO Way Interlocking	1
12/06/21	Borton-Lawson	T/O EG7404	Lindenwold Yard Remediation	3
12/06/21	Brilliant Environmental	T/O EG7404	Lindenwold Yard Remediation	3
12/06/21	GC Zarnas	PATCO-59-2017	PATCO Way Interlocking	1
12/06/21	PKB Engineering		2021 BFB Interim Inspection	1
12/06/21	Railroad Construction Co	PATCO-59-2017	PATCO Way Interlocking	1
12/13/21	A.A. Duckett, Inc.		Install/Service AC Units in PATCO Stations	4
12/13/21	DRPA New Hire		Manager, Internal Audits	1
12/13/21	GC Zarnas	PATCO-59-2017	PATCO Way Interlocking	1
12/13/21	Highlighting Construction	GN-0040-18	DRPA Solar Photovoltaic Systems	8
12/13/21	Michael Baker Int'l	PATCO-65-2018	PATCO Station Enhancements	1
12/13/21	Skanska, Inc.	BF-54-2019	Rehab. of Substations and Anchorages Project	3
12/20/21	All Reliable Services		PATCO Tree Trimming Project	14

DATE	CONTRACTOR	PATCO CONTRACT #	PROJECT/WORK AREA	#
12/20/21	Brinks, Inc.	GN-0019-12	Revenue Collection & Armored Car Services	3
12/20/21	Munoz Engineering	PATCO-59-2017	PATCO Way Interlocking	2
12/27/21	Railroad Construction Co	PATCO-59-2017	PATCO Way Interlocking	2

Drug & Alcohol Tests – for December 2021

Random Drug only	8
Random Alcohol only	0
Random Drug & Alcohol	4
Reasonable Suspicion Drug only	0
Reasonable Suspicion Alcohol only	0
Post-Accident	1
TOTAL TESTS COMPLETED	**13**

2. **Internal PATCO Safety Activities:**

- Attended Prebid: Center Tower Pump Room, PATCO-72-2020, via Zoom, December 1st, 2021
- Conducted Audit Prep and Pre-Audit Testing, December 1st, 2021
- Facilitated Testing for Equipment Department, Safety Office, December 1st, 2021
- Conducted Audit Prep with Dave Fullerton, December 2nd, 2021
- Participated in Mandatory Telephone Conference with CEO Hanson and GM John Rink, December 2nd, 13th, 20th, 21st, 23rd, 28th, and 30th, 2021
- Conducted Audit Prep, December 7th and 8th, 2021
- Observation Safety Walk, PATCO, December 7th, 14th, 21st, and 28th, 2021
- Participated in Meeting with Fred Labrosciano, December 7th, 2021
- Participated in PATCO Directors' Meeting, Microsoft Teams, December 7th and 21st, 2021
- Conducted TUV SSCP Review and Shoe Certification Next Steps/Critical Path, Microsoft Teams, December 7th, 2021
- Conducted Audit Prep and Pre-Audit Inspections, December 8th, 2021
- Conducted Audit Prep with Dave Fullerton, December 9th, 2021
- Attended FTA MIS Overview, Virtual Presentation, December 9th and 14th, 2021
- Participated in SSOA Monthly Meeting with PATCO via Microsoft Teams, December 9th, 2021
- Conducted Audit Prep, December 14th and 15th, and Pre-Audit Inspections, December 15th, 2021
- Reviewed Train Operators' Yard Safety, December 14th, 2021
- Attended PATCO Staff Meeting, Microsoft Teams, December 14th, 2021
- Conducted Audit Prep with Dave Fullerton, December 16th, 2021
- Attended Senior Staff Meeting, Telephone Conference Call, December 16th, 2021
- Conducted and Participated in PATCO Internal Safety Audit, December 20th, 2021

- Participated in Vaccine Mandates, Telephone Conference, December 20th, 2021
- Conducted Audit Prep, December 21st, 2021
- Conducted Audit Prep and Pre-Audit Inspections with Mark Green, December 22nd, 2021
- Participated in External – DRPA/OSHA Telephone Conference with Ray Santarelli, December 22nd, 2021
- Conducted Audit Prep with Dave Fullerton, December 23rd, 2021
- Conducted Audit Prep, December 28th and 29th, 2021
- Conducted Pre-Audit Inspections with Mark Green, December 29th,2021
- Conducted Audit Prep with Dave Fullerton, December 30th, 2021

3. **Internal DRPA Safety Activities:**

- Conducted BFB Shop Safety Inspections, December 1st and 14th, 2021
- Conducted CBB Shop Safety Inspections, December 2nd, 6th, 9th, 16th, 23rd, and 30th, 2021
- Conducted BRB Shop Safety Inspections, December 2nd, 8th, and 15th, 2021
- Attended C&M Managers' Meeting 2021, Conference Call, December 7th, 2021
- Attended Digital Safety Webinar, December 7th, 2021
- Conducted WWB Shop Safety Inspections, December 7th, 14th, 21st, and 28th, 2021
- Attended WWB Workplace Safety Committee Meeting, Conference Call, December 8th, 2021
- Attended Regional Safety Task Force Virtual Meeting, December 8th and 9th, 2021
- Attended BRB Staff Meeting, Conference Call, December 5th and 19th, 2021
- Attended CBB Workplace Safety Committee Meeting, Conference Call, December 13th, 2021
- Attended BFB Workplace Safety Committee Meeting, Conference Call, December 14th and 17th, 2021
- Attended BRB Staff Meeting, Conference Call, December 17th, 2021
- Created 2022 Safety Slogan Printshop Requests, December 23rd, 2021
- Scheduled Random Drug & Alcohol screenings with Interstate Mobile, December 2021
- Reviewed various Health and Safety plans from contractors who were awarded construction and/or design projects during the month of December.
- Reviewed and commented on various Engineering Technical and Special Provisions documents for future DRPA projects. Conducted various site safety visits and inspections at DRPA Non-OCIP construction projects at the four bridges.

4. **Joint PATCO/DRPA Safety Activities:**

- Participated in Safety Services Daily Team Meeting, via Microsoft Teams, December 1st-3rd, 6th-10th, 13th-17th, 20th-23rd, 27th, and 30th, 2021
- Conducted and participated in Weekly PATCO Contractor Safety Briefings on December 6th, 13th, 20th, and 27th, 2021
- Participated in monthly Central Safety and Health Committee Meeting via Microsoft Teams and Telephone Conference, December 6th, 2021
- Participated in Reasonable Suspicion Training, via Zoom, December 9th, 2021

- Conducted and participated in monthly SACC/Joint Workplace Committee meeting via Microsoft Teams and Telephone Conference, December 9th, 2021
- Participated in IAIC Committee Meeting via Telephone Conference, December 9th, 2021
- Conducted and participated in New Hire Orientation for one (1) DRPA Manager Internal Audits on December 13th, 2021
- Participated in Bridge, Fleet, Safety and Risk Management Directors' Meeting with Safety Specialists, Microsoft Teams, December 15th, 2021
- Prepared to Conduct Joint Workplace Members Committee Virtual Meeting, December 28th, 2021

5. **Joint PATCO/DRPA Safety Outside Agency Involvement.**

   None.

PATCO BOARD MINUTES

PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING

One Port Center/Zoom
Wednesday, December 8, 2021

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Pennsylvania Commissioners
Cherelle Parker, Chair of the Board
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor)
Joseph Martz
Donna Powell
Ted Christian (for Pennsylvania Treasurer Stacy Garrity)
Keiwana McKinney
Angelina Perryman
Kathleen McGinty

New Jersey Commissioners
Jeffrey Nash, Esq., Vice Chair of the Board
Sara Lipsett
Albert Frattali
Charles Fentress
Aaron Nelson

DRPA/PATCO Staff
John T. Hanson, Chief Executive Officer (in person)
Obra Kernodle, Deputy Chief Executive Officer (in person)
Raymond J. Santarelli, General Counsel and Corporate Secretary (in person)
Narisa Sasitorn, Deputy General Counsel
James White, Chief Financial Officer (in person)
Toni Brown, Chief Administrative Officer
David Aubrey, Inspector General
John Rink, General Manager, PATCO
Michael Venuto, Chief Engineer
William Shanahan, Acting Homeland Security Officer
Robert Finnegan, Acting Chief of Police
John Lotierzo, Director of Finance
Orville Parker, Manager, Budget and Finance Analysis
Richard Mosback, Director, Procurement DRPA/PATCO
Steve Reiners, Director, Fleet Management
Joseph McAvoy, Bridge Director, BFB & BRB
Ricardo DeOliveira, Bridge Director, WWB & CBB
Christina Maroney, Director, Strategic Initiatives
Tonyelle Cook-Artis, Acting Director, Government Relations
Darlene Callands, Manager Community Relations
Darci DeBeaumont, Manager, Accounting
Amy Ash, Manager, Contract Administration

Michael Williams, Manager, Corporate Communications
Kathleen Vandy, Assistant General Counsel
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present
Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
Alan Kessler, PA Counsel, Duane Morris, LLP
Christopher Gibson, NJ Counsel, Archer & Greiner, P.C.
Monique Curry-Mims, S&S Consulting, LLC

OPEN SESSION

Notice
The Corporate Secretary announced that pursuant to its by-laws public notice of this meeting of the PATCO Board of Commissioners had been given by posting proper notice in the lobby at One Port Center and by issuing proper notice to the public and news media. The Secretary also noted that, due to the ongoing pandemic, the public was not allowed inside the One Port Center building but had been invited to attend via telecast and to submit any questions or comments electronically prior to the meeting.

Roll Call
Chairwoman Parker called the meeting to order at 10:11 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Rigo, Perryman, Christian, Frattali, Lipsett, Nelson, Martz, McKinney and McKinney.

Public Comment
Corporate Secretary Santarelli reported that staff reviewed the designated Public Comment email and voicemail accounts and there were no items for Public Comment.

Report of the General Manager
PATCO General Manager Rink stated that his report stood as previously submitted. Commissioner Fentress moved to approve the General Manager's Report and Commissioner Frattali seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative to approve the General Manager's Report. The motion carried.

Approval of the November 17, 2021 PATCO Board Meeting Minutes
Chairwoman Parker stated that the Minutes of the November 17, 2021 PATCO Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the PATCO Commissioners. Commissioner Frattali moved to approve the Minutes and Commissioner Fentress seconded the motion. There were no comments on or corrections to the Minutes. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of November 2021.

Chairwoman Parker stated that the List of Previously Approved Purchase Orders and Contracts covering the month of November 2021, were previously provided to all Commissioners. Commissioner Fentress moved to receive and file the list and Commissioner Martz seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Balance Sheet and Equity Statement dated September 30, 2021.

Chairwoman Parker stated that the Balance Sheet and Equity Statement dated September 30, 2021, were previously provided to all Commissioners. Commissioner Rigo moved to receive and file the Balance Sheet and Equity Statement and Commissioner Lipsett seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Operations & Maintenance Committee Meeting Minutes of November 30, 2021

Chairwoman Parker stated that the Minutes of the November 30, 2021 Operations & Maintenance Committee Meetings were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Perryman seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Operations & Maintenance Committee on November 30, 2021

Chairwoman Parker stated that there were two (2) Resolutions from the November 30, 2021 Operations & Maintenance Committee Meeting for consideration:

PATCO-21-017 Promotion of PATCO to Students in 2022.

PATCO General Manager Rink presented Summary Statement and Resolution No. PATCO-21-017 seeking Board authorization to promote PATCO ridership through a limited incentive to students to become regular riders. The promotion would waive the $5.00 fee for the initial FREEDOM card. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Perryman moved to adopt PATCO-21-017 to the Board for consideration and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried.

PATCO-21-018 In-Kind Support of 2022 Community Initiatives.

PATCO General Manager Rink presented Summary Statement and Resolution No. PATCO-21-018 seeking Board authorization for staff to provide in-kind services in support of 501c3 organizations which request the use of DRPA/PATCO properties to promote community events at no cost the DRPA or PATCO. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner McKinney moved to adopt PATCO-21-018 and Commissioner Powell seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried.

Approval of Finance Committee Meeting Minutes of December 1, 2021

Chairwoman Parker stated that the Minutes of the December 1, 2021 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Finance Committee on December 1, 2021

Chairwoman Parker stated that there was one (1) Resolution from the December 1, 2021 Finance Committee Meeting for consideration:

PATCO-21-019 2022 PATCO Operating Budget

Chief Financial Officer White presented Summary Statement and Resolution No. PATCO-21-019 seeking Board authorization to adopt the 2022 PATCO Operating Budget. Following a presentation by CFO White, Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. PATCO-21-019 and Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Unfinished Business

Chairwoman Parker stated there were no items for Unfinished Business.

New Business

Chairwoman Parker stated that there was two (2) Resolutions of New Business for consideration:

PATCO-21-020 Consideration of Pending PATCO Contracts (Between $25,000 and $100,000).

Procurement Director Mosback presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate pending PATCO contracts between $25,000 and $100,000. Mr. Mosback explained that there were seventeen (17) contracts or change orders/supplements for consideration. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. PATCO-21-020 and Commissioner Martz seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

Adjournment

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn the Meeting. Commissioner Lipsett seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 10:24 a.m.

Respectfully Submitted,

Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

PATCO MONTHLY LIST OF PREVIOUSLY APPROVED PAYMENTS

Vendor Name	Item Description	Resolution # / Authorization	Amount
GALLAWAY GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	177.20
HOMELAND INDUSTRIAL SUPPLY INC	1st Aid & Safety Equipment	25KTHRES	632.00
NEW PIG CORPORATION	1st Aid & Safety Equipment	25KTHRES	218.32
STAUFFER GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	236.16
SUPREME SAFETY, INC	1st Aid & Safety Equipment	25KTHRES	263.85
Y-PERS, INC.	1st Aid & Safety Equipment	25KTHRES	3,300.00
	1st Aid & Safety Equipment Total		4,827.53
AMERIHEALTH INSURANCE COMPANY	Active Medical Insurance	D-20-095	179,611.49
	Active Medical Insurance Total		179,611.49
VISUAL RESOURCES LLC	Advertising - Promotions	25KTHRES	975.00
	Advertising - Promotions Total		975.00
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Air Compressor Accessories	25KTHRES	348.66
	Air Compressor Accessories Total		348.66
BRINK'S, INCORPORATED	Armored Car Services	P-18-027	4,622.96
	Armored Car Services Total		4,622.96
BDF CHEMICAL CO INC	Buildings Grounds & Maint.	25KTHRES	1,545.00
HILTI INC	Buildings Grounds & Maint.	25KTHRES	890.68
HOMELAND INDUSTRIAL SUPPLY INC	Buildings Grounds & Maint.	25KTHRES	3,675.00
ROCKFORD BOLT AND STEEL COMPANY	Buildings Grounds & Maint.	25KTHRES	255.74
	Buildings Grounds & Maint. Total		6,366.42
SUPREME SAFETY, INC	Chemicals	25KTHRES	303.12
	Chemicals Total		303.12
CITY OF PHILADELPHIA	City of Philadelphia Employee Withholding Taxes	NONE	2.00
	City of Philadelphia Employee Withholding Taxes Total		2.00
GENERAL CHEMICAL AND SUPPLY	Cleaning Materials	25KTHRES	263.00
	Cleaning Materials Total		263.00
DELTA DENTAL OF NEW JERSEY, INC.	Cobra Reimbursement	D-19-078	172.58
	Cobra Reimbursement Total		172.58
ALLEN CHASE ENTERPRISES, INC.	Contract Service Expense	D-20-007	16,062.00
EMSL ANALYTICAL INC	Contract Service Expense	25KTHRES	1,260.95
EWT HOLDINGS III CORP	Contract Service Expense	25KTHRES	520.00
ONE CALL CONCEPTS, INC.	Contract Service Expense	25KTHRES	85.80
PAT MCBRIDE	Contract Service Expense	25KTHRES	3,395.00
PRIME GROUP REMEDIATION, INC.	Contract Service Expense	25KTHRES	3,400.00
SEPTA	Contract Service Expense	P-19-009	178,392.35
TERMINIX INTERNATIONAL COMPANY	Contract Service Expense	25KTHRES	400.00
TYCO FIRE AND SECURITY US	Contract Service Expense	25KTHRES	272.34
	Contract Service Expense Total		203,788.44
SCHNEIDER ELECTRIC BUILDINGS	Data Processing Services & Switches	D-21-055	52,375.00
	Data Processing Services & Switches Total		52,375.00
ALMOND GLASS WORKS, INC.	Direct Materials	25KTHRES	2,929.00
BARTON SUPPLY INC.	Direct Materials	25KTHRES	1,078.53
COLONIAL ELECTRIC SUPPLY COMPANY IN	Direct Materials	25KTHRES	7,769.42
CONROY, INC.	Direct Materials	25KTHRES	373.83
HOME DEPOT U.S.A., INC.	Direct Materials	P-20-027	1,130.37
JAS VENTURE INC DBA HADDON	Direct Materials	25KTHRES	638.25
REDY BATTERY	Direct Materials	25KTHRES	667.20
	Direct Materials Total		14,586.60
COOPER ELECTRIC SUPPLY CO.	Electrical Components & Parts	25KTHRES	198.00
GALLAWAY GLOVE & SAFETY	Electrical Components & Parts	25KTHRES	568.44
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Electrical Components & Parts	25KTHRES	260.76
	Electrical Components & Parts Total		1,027.20
ALLIED WIRE & CABLE INC	Electrical Equipment & Supplies	25KTHRES	259.72
KSL SUPPLIES INC.	Electrical Equipment & Supplies	25KTHRES	1,761.20
MCMASTER-CARR SUPPLY COMPANY	Electrical Equipment & Supplies	25KTHRES	1,786.40
SUPREME SAFETY, INC	Electrical Equipment & Supplies	25KTHRES	399.00
TESCO- THE EASTERN SPECIALTY CO	Electrical Equipment & Supplies	25KTHRES	4,679.89
TINA A LISTON-HORNER	Electrical Equipment & Supplies	25KTHRES	1,194.97
	Electrical Equipment & Supplies Total		10,081.18
ATLANTIC CITY ELECTRIC	Electricity Expense	Utility	38.17
PSE&G CO.	Electricity Expense	Utility	7,050.20
SEPTA	Electricity Expense	Utility	92.87
	Electricity Expense Total		7,181.24
NATIONAL DRIVE	Employee Payroll Deductions	NONE	8.00
TREASURER - STATE OF NEW JERSEY	Employee Payroll Deductions	NONE	64,207.28
UNITED WAY OF GREATER PHILA	Employee Payroll Deductions	NONE	144.00
VOYA FINANCIAL	Employee Payroll Deductions	NONE	62,037.59
	Employee Payroll Deductions Total		126,396.87

THORNTON ENTERPRISES INC	Equipment & Tools	25KTHRES	187.56
	Equipment & Tools Total		231 187.56
PAULA HUHN	Estate of Nierzwicki	25KTHRES	2,898.27
	Estate of Nierzwicki Total		2,898.27
CUBIC TRANSPORTATION SYSTEMS INC	Fare Collection Equipment	P-20-021	25,859.96
KSL SUPPLIES INC.	Fare Collection Equipment	25KTHRES	147.00
TEAM ONE REPAIR, INC.	Fare Collection Equipment	25KTHRES	1,853.47
UNITED ELECTRIC SUPPLY CO., INC.	Fare Collection Equipment	25KTHRES	285.96
	Fare Collection Equipment Total		28,146.39
BDF CHEMICAL CO INC	Fasteners	25KTHRES	353.31
COLONY HARDWARE CORPORATION	Fasteners	25KTHRES	63.04
GRIER ABRASIVE CO., INC	Fasteners	25KTHRES	4,440.84
KT MT CORP	Fasteners	25KTHRES	17.00
MCMASTER-CARR SUPPLY COMPANY	Fasteners	25KTHRES	162.68
WHARTON HARDWARE & SUPPLY CORP.	Fasteners	25KTHRES	408.00
	Fasteners Total		5,444.87
INTERNAL REVENUE SERVICE	Federal/FICA Payroll Taxes	NONE	603,344.18
	Federal/FICA Payroll Taxes Total		603,344.18
GALLAWAY GLOVE & SAFETY	Floor Maint. Equipment	25KTHRES	118.88
	Floor Maint. Equipment Total		118.88
KSL SUPPLIES INC.	Fuel/Oil/Grease	25KTHRES	1,215.00
L.B. FOSTER RAIL TECHNOLOGIES, INC.	Fuel/Oil/Grease	25KTHRES	1,015.00
THORNTON ENTERPRISES INC	Fuel/Oil/Grease	25KTHRES	269.90
UNITED REFRIGERATION, INC.	Fuel/Oil/Grease	25KTHRES	86.22
	Fuel/Oil/Grease Total		2,586.12
RIGGINS INC	Gasoline - Unleaded	D-20-113	7,518.10
	Gasoline - Unleaded Total		7,518.10
SYMETRA LIFE INSURANCE COMP.	Group Life & Accident Insurance	D-20-081	39,035.40
	Group Life & Accident Insurance Total		39,035.40
CAMDEN TOOL	Hand Tools	25KTHRES	616.80
COLONY HARDWARE CORPORATION	Hand Tools	25KTHRES	299.00
CONTEMPORARY MACHINERY &	Hand Tools	25KTHRES	3,203.64
FELTON L. WALKER	Hand Tools	25KTHRES	175.38
MCMASTER-CARR SUPPLY COMPANY	Hand Tools	25KTHRES	35.63
SNAP-ON INCORPORATED	Hand Tools	25KTHRES	6,386.97
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Hand Tools	25KTHRES	710.32
UNITED REFRIGERATION, INC.	Hand Tools	25KTHRES	261.10
WHARTON HARDWARE & SUPPLY CORP.	Hand Tools	25KTHRES	175.80
	Hand Tools Total		11,864.64
SOUTH JERSEY GAS COMPANY	Heating Expense	Utility	3,955.41
	Heating Expense Total		3,955.41
TRI-DIM FILTER CORPORATION	HVAC	25KTHRES	250.80
	HVAC Total		250.80
ASPEN REFRIGERENTS CO	Industrial Gases	25KTHRES	13,281.32
UNITED REFRIGERATION, INC.	Industrial Gases	25KTHRES	204.83
	Industrial Gases Total		13,486.15
INDCO INC	Janitorial Supplies	25KTHRES	1,588.32
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Janitorial Supplies	25KTHRES	94.00
	Janitorial Supplies Total		1,682.32
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Machinery/Hardware, Industrial	P-20-021	6,330.00
	Machinery/Hardware, Industrial Total		6,330.00
DELTA DENTAL OF NEW JERSEY, INC.	Medical	D-19-078	7,236.27
	Medical Total		7,236.27
DENNEY ELECTRIC SUPPLY OF AMBLER,	Mickle St. Tunnel LED Wall Lights	D-21-026	84,405.89
	Mickle St. Tunnel LED Wall Lights Total		84,405.89
W.B. MASON CO. INC	Office Supplies	D-20-126	1,111.70
	Office Supplies Total		1,111.70
W.B. MASON CO. INC	Other Office Expenses	D-20-069	2,218.04
	Other Office Expenses Total		2,218.04
PA DEPT OF REVENUE	PA Payroll Taxes	NONE	14,114.96
	PA Payroll Taxes Total		14,114.96
ELECTRONIC CONNECTIONS	Paint-Coatings	25KTHRES	549.87
	Paint-Coatings Total		549.87
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Paper/Plastic-Disposables	25KTHRES	155.00
	Paper/Plastic-Disposables Total		155.00
B&C TRANSIT, INC.	Passenger Info & Message System-Phase 5	P-20-016	174,179.02
	Passenger Info & Message System-Phase 5 Total		174,179.02
PATCO - Payroll Account	Payroll For Accounting Period	NONE	1,237,417.33
	Payroll For Accounting Period Total		1,237,417.33
PNC BANK P-CARD	P-Card Purchases	NONE	79,441.90
	P-Card Purchases Total		79,441.90
PA STATE EMPLOYEES RETIREMENT SYSTE	Pension - SERS	NONE	220,250.51
	Pension - SERS Total		220,250.51
CITY OF PHILADELPHIA	Philadelphia Payroll Taxes	NONE	9,409.85
	Philadelphia Payroll Taxes Total		9,409.85

FELTON L. WALKER	Plumbing Equipment & Supplies	25KTHRES	529.61
MCMASTER-CARR SUPPLY COMPANY	Plumbing Equipment & Supplies	25KTHRES	75.98
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Plumbing Equipment & Supplies	25KTHRES	53.94
	Plumbing Equipment & Supplies Total		659.53
UNIVERSITY OF PENNSYLVANIA	Police Equipment & Supplies	25KTHRES	3,908.37
	Police Equipment & Supplies Total		3,908.37
FEDERAL EXPRESS CORPORATION	Postage Expenses	25KTHRES	188.28
	Postage Expenses Total		188.28
UNITED STATES POSTAL SERVICE	Prepaid Postage	NONE	1,500.00
	Prepaid Postage Total		1,500.00
TRANSPORTATION RESOURCE ASSOCIATES	Professional Fees - Consulting	P-20-003	3,136.35
	Professional Fees - Consulting Total		3,136.35
INTERSTATE MOBILE CARE, INC.	Professional Fees - Medical	P-18-004	1,513.00
U.S. REGIONAL OCCUPATIONAL HEALTH	Professional Fees - Medical	P-18-004	905.00
	Professional Fees - Medical Total		2,418.00
BENEFIT HARBOR LP	Professional Services	D-20-094	2,426.00
	Professional Services Total		2,426.00
PECO - PAYMENT PROCESSING	Purchased Power	P-20-012	35,652.05
PSE&G CO.	Purchased Power	P-20-012	647,200.24
	Purchased Power Total		682,852.29
INDCO INC	Rags, Shop Towels	25KTHRES	1,092.50
	Rags, Shop Towels Total		1,092.50
GRM INFORMATION MANAGEMENT SERVICES	Records Management Fees	D-20-090	75.67
	Records Management Fees Total		75.67
ANDERS BERGREN	Refund	25KTHRES	105.00
BURLYNE McCARRIN	Refund	25KTHRES	14.44
DARYL LLOYD	Refund	25KTHRES	41.85
ERICA DyREYES	Refund	25KTHRES	5.00
GARY MAMROI	Refund	25KTHRES	20.00
IRINI KUTOROFF	Refund	25KTHRES	5.00
KAREN PRETE	Refund	25KTHRES	10.40
KENNETH AND MERLE GLASS	Refund	25KTHRES	14.20
NICHOLAS KIRCHNER	Refund	25KTHRES	13.00
QIBEN DAI and ZHIGAO SHI	Refund	25KTHRES	36.50
RONALD GREEN	Refund	25KTHRES	96.00
SARAH DeVOS	Refund	25KTHRES	5.20
	Refund Total		366.59
SAFETY-KLEEN SYSTEMS INC	Rental Expenses - General Equipment	25KTHRES	972.35
	Rental Expenses - General Equipment Total		972.35
KEY BUSINESS SOLUTIONS	Rental Expenses - Office	25KTHRES	480.00
	Rental Expenses - Office Total		480.00
AMERIHEALTH INSURANCE COMPANY	Retiree Medical Insurance	D-20-095	19,658.97
UNITED HEALTHCARE	Retiree Medical Insurance	D-20-124	53,542.67
	Retiree Medical Insurance Total		73,201.64
HORIZON BLUE CROSS BLUE SHIELD OF N	Retiree Medical Prescription Insurance Over 65	D-20-100	14,915.03
	Retiree Medical Prescription Insurance Over 65 Total		14,915.03
LISA MONAHAN, DAVID MONAHAN,	Settlement	NONE	62,500.00
	Settlement Total		62,500.00
TEAMSTERS HEALTH & WELFARE	Teamsters Health and Welfare	P-20-024	305,921.12
	Teamsters Health and Welfare Total		305,921.12
TEAMSTER PENSION FUND	Teamsters Pension	D-18-090	251,275.06
	Teamsters Pension Total		251,275.06
TEAMSTERS LOCAL UNION 676	Teamsters Union Dues	NONE	11,581.00
	Teamsters Union Dues Total		11,581.00
BLUE MARBLE CONSULTING, INC	Technology Service Contracts	D-20-050	26,558.00
	Technology Service Contracts Total		26,558.00
MCI COMMUNICATIONS SERVICES INC	Telephone & Telecom Expense	Utility	852.03
VERIZON	Telephone & Telecom Expense	Utility	482.31
	Telephone & Telecom Expense Total		1,334.34
CUBIC TRANSPORTATION SYSTEMS INC	Temp Services - Customer Service Center	P-20-005	32,408.75
	Temp Services - Customer Service Center Total		32,408.75
ISEARCH PARTNERS INC	Temporary Services	D-19-058	3,385.67
	Temporary Services Total		3,385.67
T&T SUPPLY CO	Test/Calibration Services	25KTHRES	491.88
	Test/Calibration Services Total		491.88
TIRE-TECH, INC.	Tires and Tubes	25KTHRES	1,006.50
	Tires and Tubes Total		1,006.50
MOTIVE POWER INC.	Traction Motor Rebuilds	P-19-018	88,675.77
RAM INDUSTRIAL SERVICES, LLC	Traction Motor Rebuilds	P-19-018	29,847.00
SHERWOOD ELECTROMOTION INC.	Traction Motor Rebuilds	P-19-018	68,197.00
WALCO ELECTRIC COMPANY	Traction Motor Rebuilds	P-19-018	105,589.00
	Traction Motor Rebuilds Total		292,308.77

AVIA DYNAMICS, INC.	Transit Car Equipment-Electrical	25KTHRES	745.20
NATIONAL ELECTRICAL CARBON PRODUCTS	Transit Car Equipment-Electrical	25KTHRES	1,436.36
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Electrical	P-20-021	6,806.16
	Transit Car Equipment-Electrical Total		8,987.72
CARR'S HARDWARE	Transit Car Equipment-Mechanical	25KTHRES	4,228.00
GRAY MANUFACTURING INDUSTRIES, LLC	Transit Car Equipment-Mechanical	P-21-002	31,850.00
HADADY CORPORATION	Transit Car Equipment-Mechanical	25KTHRES	1,281.47
KSU N.A. LLC	Transit Car Equipment-Mechanical	P-20-027	2,601.40
KT MT CORP	Transit Car Equipment-Mechanical	25KTHRES	177.10
MAC PRODUCTS, INC	Transit Car Equipment-Mechanical	25KTHRES	1,905.60
MCMASTER-CARR SUPPLY COMPANY	Transit Car Equipment-Mechanical	25KTHRES	240.84
NEWARK CORPORATION	Transit Car Equipment-Mechanical	25KTHRES	1,779.06
TECHNOLOGIES LANKA INC	Transit Car Equipment-Mechanical	P-20-021	11,089.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Transit Car Equipment-Mechanical	25KTHRES	484.90
UKM TRANSIT PRODUCTS, INC.	Transit Car Equipment-Mechanical	25KTHRES	7,907.00
W.W. GRAINGER INC.	Transit Car Equipment-Mechanical	25KTHRES	1,021.54
WESTCODE INC.	Transit Car Equipment-Mechanical	P-20-027	100.10
WHARTON HARDWARE & SUPPLY CORP.	Transit Car Equipment-Mechanical	25KTHRES	67.50
	Transit Car Equipment-Mechanical Total		64,733.51
TAB INC	Trash Removal	25KTHRES	208.34
WASTE MANAGEMENT OF NEW JERSEY, INC	Trash Removal	P-20-011	4,353.95
	Trash Removal Total		4,562.29
James E Hegeman Sr	Travel Expenses	25KTHRES	1.12
	Travel Expenses Total		1.12
STATE OF NEW JERSEY N.J.-927-W	Unemployment Compensation Tax	NONE	1,450.18
	Unemployment Compensation Tax Total		1,450.18
UNIFIRST CORPORATION	Uniform Cleaning Expense	P-19-024	4,480.40
	Uniform Cleaning Expense Total		4,480.40
KEYPORT ARMY NAVY	Uniform Expense	25KTHRES	12,790.05
LEHIGH OUTFITTERS	Uniform Expense	P-20-027	4,658.92
MULTI MEDIA PROMOS LLC	Uniform Expense	25KTHRES	4,385.60
PNC BANK P-CARD	Uniform Expense	NONE	1,339.57
QUIK STITCH EMBROIDERY	Uniform Expense	25KTHRES	79.00
REFLECTIVE APPAREL FACTORY, INC	Uniform Expense	25KTHRES	72.49
	Uniform Expense Total		23,325.63
GENUINE PART COMPANY	Vehicle Parts for Repairs	D-21-019	1,159.83
PACIFICO FORD, INC.	Vehicle Parts for Repairs	D-21-008	665.97
	Vehicle Parts for Repairs Total		1,825.80
EXPERTPAY CHILD SUPPORT	Wage Attachment	NONE	8,836.35
SUPERIOR COURT OF NJ SPECIAL CIVIL	Wage Attachment	NONE	408.12
	Wage Attachment Total		9,244.47
CAMDEN COUNTY MUNICIPAL UTILITIES	Water & Sewer Expense	Utility	7,826.00
CITY OF CAMDEN	Water & Sewer Expense	Utility	164.43
CITY OF PHILA	Water & Sewer Expense	Utility	315.43
NEW JERSEY AMERICAN WATER	Water & Sewer Expense	Utility	1,301.53
	Water & Sewer Expense Total		9,607.39
COLONY HARDWARE CORPORATION	Welding Equipment & Supplies	25KTHRES	19.00
	Welding Equipment & Supplies Total		19.00
SCIBAL ASSOCIATES INC	Worker's Comp Reserve	P-20-023	129,695.05
	Worker's Comp Reserve Total		129,695.05
	Grand Total		5,205,164.97

* D indicates a DRPA resolution
* P indicates a PATCO resolution

Port Authority Transit Corporation
Monthly List Of Previously Approved Payments 12/01/21 through 12/31/21
Meeting Date 01/17/22

Vendor Name	Item Description	Resolution # / Authorization	Amount
ARBILL INDUSTRIES INC	1st Aid & Safety Equipment	25KTHRES	583.04
BURLINGTON SAFETY LAB.	1st Aid & Safety Equipment	25KTHRES	1,586.17
M S C INDUSTRIAL SUPPLY CO. INC.	1st Aid & Safety Equipment	25KTHRES	104.84
STAUFFER GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	172.41
SUPREME SAFETY, INC	1st Aid & Safety Equipment	25KTHRES	1,012.52
V.E.RALPH & SON,INC.	1st Aid & Safety Equipment	25KTHRES	1,770.00
Y-PERS, INC.	1st Aid & Safety Equipment	25KTHRES	1,600.00
	1st Aid & Safety Equipment Total		6,828.98
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Air Compressor Accessories	25KTHRES	771.40
EVERLAST CLIMBING INDUSTRIES INC	Air Compressor Accessories	25KTHRES	4,253.52
	Air Compressor Accessories Total		5,024.92
STATE OF NEW JERSEY	Assessments, Fees, & Permits	NONE	561.00
	Assessments, Fees, & Permits Total		561.00
DENNEY ELECTRIC SUPPLY OF AMBLER,	Back-Up Generator (Woodcrest & Ferry)	D-21-022	165,615.00
	Back-Up Generator (Woodcrest & Ferry) Total		165,615.00
ERICO INTERNATIONAL CORPORATION	Buildings Grounds & Maint.	25KTHRES	800.07
SELCO MANUFACTURING CORP.	Buildings Grounds & Maint.	25KTHRES	2,000.00
Y-PERS, INC.	Buildings Grounds & Maint.	25KTHRES	85.92
COLONY HARDWARE CORPORATION	Buildings Grounds & Maint.	25KTHRES	264.50
READING CRANE	Buildings Grounds & Maint.	25KTHRES	3,300.00
	Buildings Grounds & Maint. Total		6,450.49
PENNSYLVANIA OFFICE OF LABOR &	Bureau of Workers' Comp Self Insurer BWC	25KTHRES	10,737.00
	Bureau of Workers' Comp Self Insurer BWC Total		10,737.00
BIRD CONTROL SERVICES, INC.	Chemical/Solvents-Commercial	25KTHRES	87.00
	Chemical/Solvents-Commercial Total		87.00
A&M INDUSTRIAL, INC	Cleaning Materials	25KTHRES	399.84
INDCO INC	Cleaning Materials	25KTHRES	206.10
PENETONE CORPORATION	Cleaning Materials	25KTHRES	4,635.00
SUPREME SAFETY, INC	Cleaning Materials	25KTHRES	504.00
Y-PERS, INC.	Cleaning Materials	25KTHRES	256.00
	Cleaning Materials Total		6,000.94
A&A SALES ASSOCIATES LLC	Uniform Expense	P-20-018	921.00
REFLECTIVE APPAREL FACTORY, INC	Uniform Expense	25KTHRES	185.80
	Uniform Expense Total		1,106.80
DELTA DENTAL OF NEW JERSEY, INC.	Cobra Reimbursement Receivable	D-19-078	172.58
VISION BENEFITS OF AMERICA	Cobra Reimbursement Receivable	D-19-079	24.50
	Cobra Reimbursement Receivable Total		197.08
US ELECTRICAL SERVICES, INC.	Computer Accessories/Supplies	25KTHRES	1,971.00
EPLUS TECHNOLOGY, INC.	Computer Accessories/Supplies	25KTHRES	5,392.52
	Computer Accessories/Supplies Total		7,363.52
EMSL ANALYTICAL INC	Contract Service Expense	25KTHRES	91.00
EWT HOLDINGS III CORP	Contract Service Expense	25KTHRES	2,184.00
IPS CRANES INC	Contract Service Expense	P-21-003	240,677.85
OLIVER COMMUNICATIONS GROUP INC.	Contract Service Expense	25KTHRES	1,370.00
ONE CALL CONCEPTS, INC.	Contract Service Expense	25KTHRES	85.80
TERMINIX INTERNATIONAL COMPANY	Contract Service Expense	25KTHRES	400.00
	Contract Service Expense Total		244,808.65
BOTTOMLINE TECHNOLOGIES INC	Data Processing Services & Switches	25KTHRES	89.23
COMPUTER AIDED TECHNOLOGY, LLC	Data Processing Services & Switches	25KTHRES	1,495.00
EPLUS TECHNOLOGY, INC.	Data Processing Services & Switches	25KTHRES	12,542.12
	Data Processing Services & Switches Total		14,126.35
RIGGINS INC	Diesel Fuel	D-20-113	5,969.91
	Diesel Fuel Total		5,969.91
BARTON SUPPLY INC.	Direct Materials	25KTHRES	98.97
BEARING & DRIVE SOLUTIONS VII INC	Direct Materials	25KTHRES	1,288.01
CONROY, INC.	Direct Materials	25KTHRES	173.95
HOME DEPOT U.S.A., INC.	Direct Materials	P-20-027	114.73
NORRIS SALES CO. INC.	Direct Materials	25KTHRES	44.34
SOUTH CAMDEN IRON WORKS	Direct Materials	25KTHRES	445.50
T&T SUPPLY CO	Direct Materials	25KTHRES	350.74
UNIVERSAL ELECTRONIC SUPPLY CO.	Direct Materials	25KTHRES	21.00
	Direct Materials Total		2,537.24

BURLINGTON SAFETY LAB.	Electrical Equipment & Supplies	25KTHRES	502.99
COLE-PARMER INSTRUMENT COMPANY LLC	Electrical Equipment & Supplies	25KTHRES	810.45
DIGI-KEY CORPORATION	Electrical Equipment & Supplies	25KTHRES	834.99
KSL SUPPLIES INC.	Electrical Equipment & Supplies	25KTHRES	276.00
TINA A LISTON-HORNER	Electrical Equipment & Supplies	25KTHRES	1,422.42
US ELECTRICAL SERVICES, INC.	Electrical Equipment & Supplies	25KTHRES	232.50
Y-PERS, INC.	Electrical Equipment & Supplies	25KTHRES	1,425.54
	Electrical Equipment & Supplies Total		5,504.89
G-TEL ENTERPRISES INC	Electrical & Signal Parts	25KTHRES	336.00
PEIRCE-PHELPS LLC	Electrical & Signal Parts	25KTHRES	39.42
TWINCO MFG. CO., INC.	Electrical & Signal Parts	25KTHRES	1,086.00
W.W. GRAINGER INC.	Electrical & Signal Parts	25KTHRES	3,263.68
	Electrical & Signal Parts Total		4,725.10
ATLANTIC CITY ELECTRIC	Electricity Expense	Utility	34.91
PSE&G CO.	Electricity Expense	Utility	24,254.51
SEPTA	Electricity Expense	Utility	92.87
	Electricity Expense Total		24,382.29
ATLAS FLASHER AND SUPPLY CO., INC.	Electrical Components & Parts	25KTHRES	1,045.00
FOTRONIC CORPORATION	Electrical Components & Parts	25KTHRES	198.00
KC ELECTRONIC DISTRIBUTORS INC	Electrical Components & Parts	25KTHRES	179.12
M S C INDUSTRIAL SUPPLY CO. INC.	Electrical Components & Parts	25KTHRES	65.50
	Electrical Components & Parts Total		1,487.62
AFLAC	Employee Payroll Deductions	NONE	11,348.70
NATIONAL DRIVE	Employee Payroll Deductions	NONE	10.00
TREASURER - STATE OF NEW JERSEY	Employee Payroll Deductions	NONE	50,317.74
UNITED WAY OF GREATER PHILA	Employee Payroll Deductions	NONE	180.00
VOYA FINANCIAL	Employee Payroll Deductions	NONE	47,786.24
	Employee Payroll Deductions Total		109,642.68
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Epoxy Formulations	25KTHRES	155.60
	Epoxy Formulations Total		155.60
HOPPECKE BATTERIES, INC.	Equipment & Tools	P-20-027	6,968.11
	Equipment & Tools Total		6,968.11
CUBIC TRANSPORTATION SYSTEMS INC	Fare Collection Equipment	P-20-021	17,840.91
GLOBAL EQUIPMENT COMPANY INC.	Fare Collection Equipment	25KTHRES	303.64
KC ELECTRONIC DISTRIBUTORS INC	Fare Collection Equipment	25KTHRES	338.40
PARAGON MAGNADATA, INC.	Fare Collection Equipment	25KTHRES	7,778.90
TEAM ONE REPAIR, INC.	Fare Collection Equipment	25KTHRES	1,194.91
W.W. GRAINGER INC.	Fare Collection Equipment	25KTHRES	1,276.14
	Fare Collection Equipment Total		28,732.90
CARR'S HARDWARE	Fasteners	25KTHRES	42.00
HILTI INC	Fasteners	25KTHRES	120.96
NATIONAL BOLT & NUT CORP.	Fasteners	25KTHRES	3,689.30
	Fasteners Total		3,852.26
INTERNAL REVENUE SERVICE	Federal/FICA Payroll Taxes	NONE	472,200.98
	Federal/FICA Payroll Taxes Total		472,200.98
IRVINE FIRE & SAFETY EQUIPMENT INC	Fire Protection Equipment	25KTHRES	53.00
	Fire Protection Equipment Total		53.00
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Fuel/Oil/Grease	25KTHRES	1,247.86
HOUGH PETROLEUM CORP	Fuel/Oil/Grease	D-20-048	3,688.55
L.B. FOSTER RAIL TECHNOLOGIES, INC.	Fuel/Oil/Grease	25KTHRES	1,015.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Fuel/Oil/Grease	25KTHRES	278.40
	Fuel/Oil/Grease Total		6,229.81
RIGGINS INC	Gasoline - Unleaded	D-20-113	9,885.52
	Gasoline - Unleaded Total		9,885.52
PENN MACHINE COMPANY LLC	Gearbox Rebuild	P-18-025	53,209.31
	Gearbox Rebuild Total		53,209.31
SYMETRA LIFE INSURANCE COMP.	Group Life & Accident Insurance	D-20-081	39,083.04
	Group Life & Accident Insurance Total		39,083.04
BILLOWS ELECTRIC SUPPLY CO INC	Hand Tools	25KTHRES	245.56
CARR'S HARDWARE	Hand Tools	25KTHRES	649.97
COLONY HARDWARE CORPORATION	Hand Tools	25KTHRES	534.31
M S C INDUSTRIAL SUPPLY CO. INC.	Hand Tools	25KTHRES	353.63
SNAP-ON INCORPORATED	Hand Tools	25KTHRES	2,261.39
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Hand Tools	25KTHRES	214.40
	Hand Tools Total		4,259.26
COLONY HARDWARE CORPORATION	Hardware & Related	25KTHRES	72.00
INDCO INC	Hardware & Related	25KTHRES	50.40
	Hardware & Related Total		122.40

CARR'S HARDWARE	Janitorial Supplies	25KTHRES	780.00
CENTRAL POLY-BAG CORP.	Janitorial Supplies	P-19-015	2,838.50
COLONY HARDWARE CORPORATION	Janitorial Supplies	25KTHRES	79.09
INDCO INC	Janitorial Supplies	25KTHRES	2,568.19
US ELECTRICAL SERVICES, INC.	Janitorial Supplies	25KTHRES	196.50
	Janitorial Supplies Total		6,462.28
A.P. CONSTRUCTION, INC.	Lindenwold Water Main Repair	CEOEMG	107,800.00
	Lindenwold Water Main Repair Total		107,800.00
ARNOLD'S SAFE & LOCK CO., INC.	Locks/Locksmith Services	25KTHRES	927.00
	Locks/Locksmith Services Total		927.00
ARKANSAS INDUSTRIAL COMPUTING, INC.	Machinery/Hardware, Industrial	25KTHRES	2,530.00
	Machinery/Hardware, Industrial Total		2,530.00
ORGO-THERMIT, INC.	Maintenance/Repair-Railroad	25KTHRES	2,626.14
	Maintenance/Repair-Railroad Total		2,626.14
AMERIHEALTH INSURANCE COMPANY	Medical	D-20-095	177,616.29
DELTA DENTAL OF NEW JERSEY, INC.	Medical	D-19-078	7,057.02
VISION BENEFITS OF AMERICA	Medical	NONE	822.60
	Medical Total		185,495.91
ELECTRO WIRE	Electrical Equipment & Supplies	25KTHRES	50.00
	Electrical Equipment & Supplies Total		50.00
A&A SALES ASSOCIATES LLC	Office Supplies	P-20-018	158.60
W.B. MASON CO. INC	Office Supplies	D-20-126	3,015.39
	Office Supplies Total		3,173.99
W.B. MASON CO. INC	Other Office Expenses	D-20-069	1,181.28
	Other Office Expenses Total		1,181.28
PA DEPT OF REVENUE	PA Payroll Taxes	NONE	10,888.28
	PA Payroll Taxes Total		10,888.28
CARR'S HARDWARE	Paint-Coatings	25KTHRES	191.68
	Paint-Coatings Total		191.68
INDCO INC	Paper/Plastic-Disposables	25KTHRES	248.00
	Paper/Plastic-Disposables Total		248.00
B&C TRANSIT, INC.	Passenger Info & Message System-Phase 5	P-20-016	31,500.00
	Passenger Info & Message System-Phase 5 Total		31,500.00
SAP NATIONAL SECURITY SERVICES INC	PATCO SAP Enterprise Resource Planning	D-21-007	121,689.61
	PATCO SAP Enterprise Resource Planning Total		121,689.61
PATCO - Payroll Account	Payroll For Accounting Period	NONE	1,222,190.00
	Payroll For Accounting Period Total		1,222,190.00
PNC BANK P-CARD	P-Card Purchases	NONE	49,207.26
	P-Card Purchases Total		49,207.26
PA STATE EMPLOYEES RETIREMENT SYSTE	Pension - SERS	NONE	274,072.40
	Pension - SERS Total		274,072.40
CITY OF PHILADELPHIA	Philadelphia Payroll Taxes	NONE	7,546.54
	Philadelphia Payroll Taxes Total		7,546.54
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Plumbing Equipment & Supplies	25KTHRES	596.00
W.W. GRAINGER INC.	Plumbing Equipment & Supplies	25KTHRES	41.58
	Plumbing Equipment & Supplies Total		637.58
FEDERAL EXPRESS CORPORATION	Postage Expenses	25KTHRES	529.32
	Postage Expenses Total		529.32
W.B. MASON CO. INC	Print Shop Office Paper	D-20-129	131.20
	Print Shop Office Paper Total		131.20
STEVENS & LEE	Professional Fees - Labor Relations	D-19-030	3,820.00
	Professional Fees - Labor Relations Total		3,820.00
INTERSTATE MOBILE CARE, INC.	Professional Fees - Medical	P-18-004	6,981.00
U.S. REGIONAL OCCUPATIONAL HEALTH	Professional Fees - Medical	P-18-004	5,919.00
	Professional Fees - Medical Total		12,900.00
ACADACA, LLC	Professional Services	P-18-005	29,619.82
BENEFIT HARBOR LP	Professional Services	D-20-094	2,393.28
CUBIC TRANSPORTATION SYSTEMS INC	Professional Services	P-17-006	155,795.25
TURNER SURETY AND INSURANCE	Professional Services	D-16-109	3,500.00
	Professional Services Total		191,308.35
PECO - PAYMENT PROCESSING	Purchased Power	P-20-012	36,622.72
	Purchased Power Total		36,622.72
INDCO INC	Rags, Shop Towels	25KTHRES	2,529.60
	Rags, Shop Towels Total		2,529.60
ACV ENVIRONMENTAL SERVICES, INC.	Rail Car Cleaning Materials	P-20-020	3,888.40
	Rail Car Cleaning Materials Total		3,888.40
GRM INFORMATION MANAGEMENT SERVICES	Records Management Fees	D-20-090	96.63
	Records Management Fees Total		96.63

CHARLES ROWAN	Refund	25KTHRES	22.00
EUGENE & ELIZABETH GILLIN	Refund	25KTHRES	63.40
FELIX BRASWELL	Refund	25KTHRES	5.00
JENNIFER PICCOLI	Refund	25KTHRES	15.60
JOAN GIGLIO	Refund	25KTHRES	32.50
LORETTA FISHER	Refund	25KTHRES	8.60
LORI R. MITCHELL	Refund	25KTHRES	13.85
MARLENE GOLDHAGEN	Refund	25KTHRES	25.00
	Refund Total		185.95
PITNEY BOWES INC	Rental Expenses - Office	25KTHRES	219.00
	Rental Expenses - Office Total		219.00
CERTIFIED SPEEDOMETER SERVICE INC	Repairs and Maintenance - Other	25KTHRES	252.00
	Repairs and Maintenance - Other Total		252.00
AMERIHEALTH INSURANCE COMPANY	Retiree Medical Insurance	D-20-095	19,658.97
UNITED HEALTHCARE	Retiree Medical Insurance	D-20-124	52,300.30
	Retiree Medical Insurance Total		71,959.27
SEPTA	SEPTA Fares Collected	P-15-017	94,506.00
	SEPTA Fares Collected Total		94,506.00
ACV ENVIRONMENTAL SERVICES, INC.	Shop Supplies	P-20-020	5,832.60
	Shop Supplies Total		5,832.60
TEAMSTERS HEALTH & WELFARE	Teamsters Health and Welfare	P-20-024	301,809.88
	Teamsters Health and Welfare Total		301,809.88
TEAMSTER PENSION FUND	Teamsters Pension	D-18-090	126,602.54
	Teamsters Pension Total		126,602.54
TEAMSTERS LOCAL UNION 676	Teamsters Union Dues	NONE	11,374.00
	Teamsters Union Dues Total		11,374.00
BLUE MARBLE CONSULTING, INC	Technology Service Contracts	D-20-050	33,099.50
SCHNEIDER ELECTRIC BUILDINGS	Technology Service Contracts	D-20-082	5,041.80
	Technology Service Contracts Total		38,141.30
MCI COMMUNICATIONS SERVICES INC	Telephone & Telecom Expense	Utility	851.83
VERIZON	Telephone & Telecom Expense	Utility	482.60
	Telephone & Telecom Expense Total		1,334.43
CUBIC TRANSPORTATION SYSTEMS INC	Temp Services - Customer Service Center	P-20-005	32,408.75
	Temp Services - Customer Service Center Total		32,408.75
ISEARCH PARTNERS INC	Temporary Services	D-19-058	6,628.28
	Temporary Services Total		6,628.28
MOTIVE POWER INC.	Traction Motor Rebuilds	P-19-018	26,773.56
SHERWOOD ELECTROMOTION INC.	Traction Motor Rebuilds	P-19-018	18,102.00
WALCO ELECTRIC COMPANY	Traction Motor Rebuilds	P-19-018	65,907.00
	Traction Motor Rebuilds Total		110,782.56
N/S Corporation	Train Wash Equipment Upgrades	D-21-010	94,685.40
	Train Wash Equipment Upgrades Total		94,685.40
MAC PRODUCTS, INC	Transit Car Equipment-Mechanical	25KTHRES	3,945.60
MURPHY & READ SPRING MFG CO INC	Transit Car Equipment-Mechanical	25KTHRES	576.82
PENN DETROIT DIESEL ALLISON LLC	Transit Car Equipment-Mechanical	25KTHRES	1,949.50
VOSS ENGINEERING, INC.	Transit Car Equipment-Mechanical	25KTHRES	714.85
W BAKER MANAGEMENT INC	Transit Car Equipment-Mechanical	P-20-021	17,405.00
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-20-021	17,239.72
	Transit Car Equipment-Mechanical Total		41,831.49
AVIA DYNAMICS, INC.	Transit Car Equipment-Electrical	25KTHRES	227.30
KC ELECTRONIC DISTRIBUTORS INC	Transit Car Equipment-Electrical	25KTHRES	242.00
MARTEK INDUSTRIES, INC.	Transit Car Equipment-Electrical	25KTHRES	434.20
SCHALTBAU NORTH AMERICA	Transit Car Equipment-Electrical	P-20-027	5,459.16
SYSCOM COMPONENTS, LLC	Transit Car Equipment-Electrical	25KTHRES	1,034.60
TECHNOLOGIES LANKA INC	Transit Car Equipment-Electrical	P-20-021	3,445.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Transit Car Equipment-Electrical	25KTHRES	879.75
	Transit Car Equipment-Electrical Total		11,722.01
COUNTY CONSERVATION COMPANY, LLC	Trash Removal	25KTHRES	64.00
WASTE MANAGEMENT OF NEW JERSEY, INC	Trash Removal	P-20-011	1,864.00
	Trash Removal Total		1,928.00
ATLANTIC TRACK & TURNOUT INC	Track & Right of Way Maint	D-21-044	25,182.30
CEMBRE INC.	Track & Right of Way Maint	25KTHRES	361.80
HOUGEN MFG	Track & Right of Way Maint	25KTHRES	1,509.60
W.W. GRAINGER INC.	Track & Right of Way Maint	25KTHRES	65.43
	Track & Right of Way Maint Total		27,119.13
UNIFIRST CORPORATION	Uniform Cleaning Expense	P-19-024	4,309.97
	Uniform Cleaning Expense Total		4,309.97
LEHIGH OUTFITTERS	Uniform Expense	P-20-027	4,369.26
PNC BANK P-CARD	Uniform Expense	NONE	8,332.25
SLATEBELT SAFETY	Uniform Expense	25KTHRES	3,962.00
	Uniform Expense Total		16,663.51

GENUINE PART COMPANY	Vehicle Parts for Repairs	D-21-019	513.98
	Vehicle Parts for Repairs Total		513.98
EXPERTPAY CHILD SUPPORT	Wage Attachment	NONE	6,683.17
SUPERIOR COURT OF NJ SPECIAL CIVIL	Wage Attachment	NONE	593.38
	Wage Attachment Total		7,276.55
CITY OF CAMDEN	Water & Sewer Expense	Utility	551.63
CITY OF PHILA	Water & Sewer Expense	Utility	370.66
NEW JERSEY AMERICAN WATER	Water & Sewer Expense	Utility	1,533.54
	Water & Sewer Expense Total		2,455.83
CAPEHART & SCATCHARD	Worker's Comp Reserve	D-19-030	1,672.50
SCIBAL ASSOCIATES INC	Worker's Comp Reserve	P-20-023	152,927.99
	Worker's Comp Reserve Total		154,600.49
	Grand Total		4,693,296.74

* D indicates a DRPA resolution
* P indicates a PATCO resolution

PATCO MONTHLY LIST OF PREVIOUSLY APPROVED PURCHASE ORDERS & CONTRACTS

PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2021

Purchasing Document	Item	Document Date	Vendor/supplying plant		Material Group Desc.	Net Order Value
4500016628						919.52
4500016628	1	12/1/2021	102422	GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	39.92
4500016628	2	12/1/2021	102422	GALLAWAY GLOVE & SAFETY	1ST AID & SAFETY EQP	879.60
4500016635						5,633.95
4500016635	1	12/2/2021	100169	EPLUS TECHNOLOGY, INC.	DATA PROC SRVS & SW	2,041.64
4500016635	2	12/2/2021	100169	EPLUS TECHNOLOGY, INC.	DATA PROC SRVS & SW	2,155.08
4500016635	3	12/2/2021	100169	EPLUS TECHNOLOGY, INC.	DATA PROC SRVS & SW	461.96
4500016635	4	12/2/2021	100169	EPLUS TECHNOLOGY, INC.	DATA PROC SRVS & SW	975.27
4500016636						1,495.00
4500016636	1	12/2/2021	102943	COMPUTER AIDED TECHNOLOGY, LLC	DATA PROC SRVS & SW	1,495.00
4500016637						5,000.00
4500016637	1	12/2/2021	100648	ERIAL CONCRETE INC.	BLDGS/GRNDS- MAINT.	5,000.00
4500016638						5,000.00
4500016638	1	12/2/2021	100151	ED'S RENTAL AND TOOLS INC.	HARDWARE & RELATED	5,000.00
4500016639						5,000.00
4500016639	1	12/2/2021	101977	COUNTY CONSERVATION COMPANY, LLC	BLDGS/GRNDS- MAINT.	5,000.00
4500016640						5,000.00
4500016640	1	12/2/2021	100291	MERCHANTVILLE OVERHEAD DOOR COMPANY	BLDGS/GRNDS- MAINT.	5,000.00
4500016642						5,000.00
4500016642	1	12/2/2021	100712	EDWARD KURTH & SONS INC	BLDGS/GRNDS- MAINT.	5,000.00
4500016643						2,500.00
4500016643	1	12/2/2021	101370	TAB INC	PAPER/PLAS-DISPOSE	2,500.00
4500016644						5,000.00
4500016644	1	12/2/2021	101137	SOUTH CAMDEN IRON WORKS	HARDWARE & RELATED	5,000.00
4500016645						4,000.00
4500016645	1	12/2/2021	100201	JAS VENTURE INC DBA HADDON	LOCKS/LOCKSMITH SRVS	4,000.00
4500016646						5,000.00
4500016646	1	12/2/2021	100955	KENNEDY CULVERT & SUPPLY CO.	PLUMBING EQP & SUPP	5,000.00
4500016647						5,000.00
4500016647	1	12/2/2021	101047	NORRIS SALES CO. INC.	HARDWARE & RELATED	5,000.00
4500016650						8,505.00
4500016650	1	12/2/2021	100371	PROGRESS RAIL SERVICES CORPORATION	MAIN/REPAIR-RAILROAD	8,505.00
4500016651						5,000.00
4500016651	1	12/2/2021	100231	INDCO INC	CLEANING MATERIALS	5,000.00
4500016652						3,930.00
4500016652	1	12/2/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016652	2	12/2/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016652	3	12/2/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016652	4	12/2/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016652	5	12/2/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016652	6	12/2/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016653						5,000.00
4500016653	1	12/2/2021	100207	HARRYS SUPPLY LLC	MAINT/REPAIR-PLUMB.	5,000.00
4500016654						49.30
4500016654	1	12/2/2021	101037	NEWARK CORPORATION	FARE COLLECTION EQP	49.30
4500016659						5,000.00
4500016659	1	12/2/2021	101454	OLIVER COMMUNICATIONS GROUP INC.	ELECTRON COMPON/PRTS	5,000.00
4500016660						5,000.00
4500016660	1	12/2/2021	100646	W.W. GRAINGER INC.	ELEC&SIG PARTS/MAINT	5,000.00
4500016661						3,000.00
4500016661	1	12/2/2021	100646	W.W. GRAINGER INC.	TRAN CAR EQUIP-MECH	3,000.00
4500016662						1,469.00
4500016662	1	12/3/2021	100351	PEPCO MANUFACTURING CO	AUTO BODY/ACS PRTS	1,469.00
4500016663						477.00
4500016663	1	12/3/2021	101189	TRI-DIM FILTER CORPORATION	HVAC	38.52
4500016663	2	12/3/2021	101189	TRI-DIM FILTER CORPORATION	HVAC	438.48
4500016664						48.00
4500016664	1	12/3/2021	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	48.00
4500016664	2	12/3/2021	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	0.00
4500016665						396.40
4500016665	1	12/3/2021	100818	COOPER ELECTRIC SUPPLY CO.	HAND TOOLS	396.40
4500016666						123.00
4500016666	1	12/3/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	123.00
4500016667						764.50

4500016667	1	12/3/2021	100191	GKY INDUSTRIES	BLDGS/GRNDS- MAINT.	669.50
4500016667	2	12/3/2021	100191	GKY INDUSTRIES	FASTENERS	95.00
4500016668						321.20
4500016668	1	12/3/2021	100231	INDCO INC	JANITORIAL SUPPLIES	321.20
4500016669						590.40
4500016669	1	12/3/2021	100302	FELTON L. WALKER	TRAN CAR EQUIP-MECH	295.60
4500016669	3	12/3/2021	100302	FELTON L. WALKER	ELECTRON COMPON/PRTS	294.80
4500016670						107.01
4500016670	1	12/3/2021	100646	W.W. GRAINGER INC.	TRK&RHT OF WAY MAINT	65.43
4500016670	2	12/3/2021	100646	W.W. GRAINGER INC.	PLUMBING EQP & SUPP	41.58
4500016671						613.20
4500016671	1	12/3/2021	102672	US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	145.80
4500016671	2	12/3/2021	102672	US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	467.40
4500016672						325.00
4500016672	1	12/3/2021	101441	PRINTING PLUS OF SOUTH JERSEY, INC.	FORMS CONTINUOUS	325.00
4500016674						462.72
4500016674	1	12/3/2021	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	362.64
4500016674	2	12/3/2021	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	100.08
4500016682						2,500.00
4500016682	1	12/6/2021	100329	ONE CALL CONCEPTS, INC.	CONSTR SRVS GENERAL	2,500.00
4500016683						10,000.00
4500016683	1	12/6/2021	100646	W.W. GRAINGER INC.	BLDGS/GRNDS- MAINT.	10,000.00
4500016684						5,000.00
4500016684	1	12/6/2021	102502	PENNSYLVANIA INSERT CORPORATION	BLDGS/STRUCTS- FAB.	5,000.00
4500016685						5,000.00
4500016685	1	12/6/2021	100677	PEIRCE-PHELPS LLC	HVAC	5,000.00
4500016686						4,000.00
4500016686	1	12/6/2021	101369	REDY BATTERY	RADIO COMMUN./TELE	4,000.00
4500016687						5,000.00
4500016687	1	12/6/2021	101353	UNITED REFRIGERATION, INC.	HVAC	5,000.00
4500016688						4,000.00
4500016688	1	12/6/2021	100491	UNIVERSAL ELECTRONIC SUPPLY CO.	ELEC&SIG PARTS/MAINT	4,000.00
4500016689						5,000.00
4500016689	1	12/6/2021	100950	JOSEPH FAZZIO INC.	HARDWARE & RELATED	5,000.00
4500016690						5,000.00
4500016690	1	12/6/2021	101239	WILLIER ELECTRIC MOTOR REPAIR	ELEC EQP/SUPP-NO CBL	5,000.00
4500016692						10,000.00
4500016692	1	12/6/2021	100879	FASTENAL COMPANY	HARDWARE & RELATED	10,000.00
4500016694						4,000.00
4500016694	1	12/6/2021	100512	WHARTON HARDWARE & SUPPLY CORP.	BLDGS/GRNDS- MAINT.	4,000.00
4500016695						5,000.00
4500016695	1	12/6/2021	100111	CONROY, INC.	BLDGS/GRNDS- MAINT.	5,000.00
4500016696						23,500.00
4500016696	1	12/6/2021	101857	JOHNSTON GP INC	ELEC EQP/SUPP-NO CBL	23,500.00
4500016697						10,000.00
4500016697	1	12/6/2021	100252	T&T SUPPLY CO	HVAC	10,000.00
4500016698						3,000.00
4500016698	1	12/6/2021	100950	JOSEPH FAZZIO INC.	HARDWARE & RELATED	3,000.00
4500016699						2,500.00
4500016699	1	12/7/2021	100329	ONE CALL CONCEPTS, INC.	CONSTR SRVS GENERAL	2,500.00
4500016701						1,000.00
4500016701	1	12/7/2021	100512	WHARTON HARDWARE & SUPPLY CORP.	BLDGS/GRNDS- MAINT.	1,000.00
4500016702						3,000.00
4500016702	1	12/7/2021	100950	JOSEPH FAZZIO INC.	TRAN CAR EQUIP-MECH	3,000.00
4500016703						50.00
4500016703	1	12/7/2021	101429	ELECTRO WIRE	NON ELECTRON-CBL/WRE	50.00
4500016704						787.50
4500016704	1	12/7/2021	102793	CABLE & CONNECTIONS	NON ELECTRON-CBL/WRE	787.50
4500016705						5,000.00
4500016705	1	12/7/2021	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.	5,000.00
4500016706						5,000.00
4500016706	1	12/7/2021	100022	ACE PLUMBING & ELECTRICAL SUPPLIES	PLUMBING EQP & SUPP	5,000.00
4500016707						5,000.00
4500016707	1	12/7/2021	100951	KAESER COMPRESSORS	STEAM&HOT WTR BOILER	5,000.00
4500016708						5,000.00
4500016708	1	12/7/2021	100753	BARTON SUPPLY INC.	PLUMBING EQP & SUPP	5,000.00
4500016709						2,500.00

4500016709	1	12/7/2021	100727	ANIXTER INC.	COMP ACCESS./SUPP.	2,500.00
4500016710						2,530.00
4500016710	1	12/7/2021	101371	ARKANSAS INDUSTRIAL COMPUTING, INC.	MACH/HW, INDUSTRIAL	2,530.00
4500016712						1,200.00
4500016712	1	12/7/2021	101354	BIRD CONTROL SERVICES, INC.	CHEM/SOLV-COMMERCIAL	1,200.00
4500016714						5,000.00
4500016714	1	12/7/2021	100620	BILLOWS ELECTRIC SUPPLY CO INC	ELEC&SIG PARTS/MAINT	5,000.00
4500016715						5,000.00
4500016715	1	12/7/2021	100082	BURLINGTON SAFETY LAB.	ELEC EQP/SUPP-NO CBL	5,000.00
4500016716						3,500.00
4500016716	1	12/7/2021	102932	BEARING & DRIVE SOLUTIONS VII INC	HVAC	3,500.00
4500016717						5,000.00
4500016717	1	12/7/2021	101766	CONSOLIDATED ELECTRICAL	ELEC&SIG PARTS/MAINT	5,000.00
4500016718						3,000.00
4500016718	1	12/7/2021	101073	PETSMART STORE# 1225	POLICE EQP AND SUPP	3,000.00
4500016719						2,500.00
4500016719	1	12/7/2021	101246	XYLEM WATER SOLUTIONS USA, INC.	ELEC EQP/SUPP-NO CBL	2,500.00
4500016721						5,000.00
4500016721	1	12/7/2021	101256	GRAYBAR ELECTRIC CO INC	ELEC&SIG PARTS/MAINT	5,000.00
4500016722						3,500.00
4500016722	1	12/7/2021	100667	SNAP-ON INCORPORATED	TRAN CAR EQUIP-MECH	3,500.00
4500016723						1,500.00
4500016723	1	12/7/2021	100667	SNAP-ON INCORPORATED	TRAN CAR EQUIP-MECH	1,500.00
4500016725						1,262.00
4500016725	1	12/7/2021	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	390.00
4500016725	2	12/7/2021	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	140.00
4500016725	3	12/7/2021	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	390.00
4500016725	4	12/7/2021	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	140.00
4500016725	5	12/7/2021	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	150.00
4500016725	6	12/7/2021	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	52.00
4500016726						2,000.00
4500016726	1	12/7/2021	101298	G A BLANCO & SONS INC.	OFFICE EQUIPMENT	2,000.00
4500016727						587.40
4500016727	1	12/7/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	587.40
4500016728						400.00
4500016728	1	12/7/2021	100065	ELYSE R. AION	POLICE EQP AND SUPP	400.00
4500016730						500.00
4500016730	1	12/7/2021	100968	LAWMEN SUPPLY CO OF NEW JERSEY INC	POLICE EQP AND SUPP	500.00
4500016731						1,400.00
4500016731	1	12/7/2021	102617	CLIF WYCK FARM KENNELS	POLICE EQP AND SUPP	1,400.00
4500016733						3,210.00
4500016733	1	12/8/2021	103275	HIBISCUS ROAD CAPITAL LLC	FARE COLLECTION EQP	3,210.00
4500016734						1,497.00
4500016734	1	12/8/2021	101298	G A BLANCO & SONS INC.	FURNITURE	1,497.00
4500016735						2,182.45
4500016735	1	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	360.00
4500016735	2	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	52.20
4500016735	3	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	58.40
4500016735	4	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	717.50
4500016735	5	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	283.80
4500016735	6	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	50.10
4500016735	7	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	54.30
4500016735	8	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	141.00
4500016735	9	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	366.35
4500016735	10	12/8/2021	100326	NORTHSTAR INDUSTRIAL SUPPLY, LLC	CLOTHING UNIFORM	98.80
4500016738						1,000.00
4500016738	1	12/8/2021	101369	REDY BATTERY	AUTO MAINT/RPR PRTS	1,000.00
4500016739						5,000.00
4500016739	1	12/8/2021	100967	LAUREL LAWNMOWER SERVICE, INC	LAWN MAINT EQP	5,000.00
4500016741						5,000.00
4500016741	1	12/9/2021	100463	TIRE CORRAL OF AMERICA, INC.	TIRES AND TUBES	5,000.00
4500016743						5,000.00
4500016743	1	12/9/2021	101366	JESCO INC.	RD&HWY EQP & PARTS	5,000.00
4500016744						5,000.00
4500016744	1	12/9/2021	102349	HOLMAN RETAIL HOLDINGS LLC	AUTO MAINT/RPR PRTS	5,000.00
4500016745						1,174.20
4500016745	1	12/9/2021	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	391.00

4500016745	2	12/9/2021	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	783.20
4500016748						2,500.00
4500016748	1	12/9/2021	101246	XYLEM WATER SOLUTIONS USA, INC.	ELEC EQP/SUPP-NO CBL	2,500.00
4500016751						5,000.00
4500016751	1	12/9/2021	100808	COLONIAL ELECTRIC SUPPLY COMPANY IN	ELEC&SIG PARTS/MAINT	5,000.00
4500016753						305.91
4500016753	1	12/10/2021	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	305.91
4500016754						228.00
4500016754	1	12/10/2021	100448	TACTICAL PUBLIC SAFETY LLC	ELEC&SIG PARTS/MAINT	228.00
4500016755						383.40
4500016755	1	12/10/2021	100231	INDCO INC	JANITORIAL SUPPLIES	290.40
4500016755	2	12/10/2021	100231	INDCO INC	JANITORIAL SUPPLIES	21.00
4500016755	3	12/10/2021	100231	INDCO INC	BLDGS/GRNDS- MAINT.	72.00
4500016757						193.60
4500016757	1	12/10/2021	100734	ARAMSCO, INC.	1ST AID & SAFETY EQP	193.60
4500016758						1,113.06
4500016758	1	12/10/2021	100755	BDF CHEMICAL CO INC	BLDGS/GRNDS- MAINT.	1,082.40
4500016758	2	12/10/2021	100755	BDF CHEMICAL CO INC	FASTENERS	30.66
4500016759						244.32
4500016759	1	12/10/2021	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	244.32
4500016760						5,000.00
4500016760	1	12/10/2021	101503	SCALFO ELECTRIC, INC.	ELEC EQP/SUPP-NO CBL	5,000.00
4500016762						1,435.00
4500016762	1	12/10/2021	100379	QUIK STITCH EMBROIDERY	1ST AID & SAFETY EQP	1,435.00
4500016763						2,682.90
4500016763	1	12/10/2021	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	2,682.90
4500016764						9,450.00
4500016764	1	12/10/2021	103278	CIRCUIT BREAKER SALES NE LLC	ELEC EQP/SUPP-NO CBL	9,450.00
4500016765						400.80
4500016765	1	12/13/2021	100511	WESTCODE INC.	TRAN CAR EQUIP-MECH	15.00
4500016765	2	12/13/2021	100511	WESTCODE INC.	TRAN CAR EQUIP-MECH	77.00
4500016765	3	12/13/2021	100511	WESTCODE INC.	TRAN CAR EQUIP-MECH	308.80
4500016769						1,850.00
4500016769	1	12/13/2021	102126	READING CRANE	BUILDING MAINT SRVS	1,850.00
4500016771						3,930.00
4500016771	1	12/14/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016771	2	12/14/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016771	3	12/14/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016771	4	12/14/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016771	5	12/14/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016771	6	12/14/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	655.00
4500016772						3,000.00
4500016772	1	12/14/2021	101604	TRANSCAT, INC.	MAIN/REPAIR-TEST EQP	3,000.00
4500016774						383.20
4500016774	1	12/14/2021	100231	INDCO INC	JANITORIAL SUPPLIES	176.20
4500016774	2	12/14/2021	100231	INDCO INC	JANITORIAL SUPPLIES	207.00
4500016776						1,356.92
4500016776	1	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	59.40
4500016776	2	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	123.96
4500016776	3	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	114.16
4500016776	4	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	124.70
4500016776	5	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	39.33
4500016776	6	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	459.99
4500016776	7	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	218.30
4500016776	8	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	127.62
4500016776	9	12/14/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	89.46
4500016777						1,750.00
4500016777	1	12/14/2021	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.	1,750.00
4500016778						1,304.60
4500016778	1	12/14/2021	101973	SUPREME SAFETY, INC	ELECTRON COMPON/PRTS	1,304.60
4500016779						139.06
4500016779	1	12/14/2021	101744	GLOBAL EQUIPMENT COMPANY INC.	PAPER/PLAS-DISPOSE	139.06
4500016780						1,097.10
4500016780	1	12/14/2021	100445	T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	1,097.10

PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2021

4500016781						555.00
4500016781	1	12/14/2021	100207	HARRYS SUPPLY LLC	ELEC&SIG PARTS/MAINT	555.00
4500016782						1,204.06
4500016782	1	12/14/2021	100760	BIOCHEM SYSTEMS INC.	CLEANING MATERIALS	1,204.06
4500016783						1,142.78
4500016783	1	12/14/2021	100302	FELTON L. WALKER	HAND TOOLS	188.12
4500016783	2	12/14/2021	100302	FELTON L. WALKER	ELEC EQP/SUPP-NO CBL	504.72
4500016783	3	12/14/2021	100302	FELTON L. WALKER	FASTENERS	235.50
4500016783	4	12/14/2021	100302	FELTON L. WALKER	1ST AID & SAFETY EQP	214.44
4500016784						24,500.00
4500016784	1	12/14/2021	102912	JOHNSON CONTROLS US HOLDINGS LLC	SEC/FIRE/EMER SRVS	24,500.00
4500016785						1,325.00
4500016785	1	12/14/2021	100963	KSL SUPPLIES INC.	ELEC EQP/SUPP-NO CBL	1,325.00
4500016787						1,500.00
4500016787	1	12/15/2021	100428	THORNTON ENTERPRISES INC	INDUSTRIAL GASES	1,000.00
4500016787	2	12/15/2021	100428	THORNTON ENTERPRISES INC	INDUSTRIAL GASES	500.00
4500016791						5,000.00
4500016791	1	12/16/2021	101569	GENUINE PART COMPANY	AUTO/RELATED TRANSPO	5,000.00
4500016793						29.70
4500016793	1	12/16/2021	100818	COOPER ELECTRIC SUPPLY CO.	ELEC&SIG PARTS/MAINT	29.70
4500016795						2,255.00
4500016795	1	12/16/2021	100129	DEBORAH DETWILER	AD/PROMO ITEMS	2,200.00
4500016795	2	12/16/2021	100129	DEBORAH DETWILER	AD/PROMO ITEMS	55.00
4500016796						155.90
4500016796	1	12/16/2021	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	155.90
4500016797						2,695.00
4500016797	1	12/16/2021	100503	WALCO ELECTRIC COMPANY	TRANS CAR EQUIP-ELEC	2,695.00
4500016800						6,544.00
4500016800	1	12/17/2021	101701	ZAYO GROUP HOLDINGS INC	DATA PROC SRVS & SW	6,544.00
4500016801						14,842.14
4500016801	1	12/20/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	1,357.92
4500016801	2	12/20/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	6,643.20
4500016801	3	12/20/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRANS CAR EQUIP-ELEC	5,118.00
4500016801	4	12/20/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	1,187.50
4500016801	5	12/20/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	126.00
4500016801	6	12/20/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	74.00
4500016801	7	12/20/2021	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	335.52
4500016802						1,910.66
4500016802	1	12/20/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	142.56
4500016802	2	12/20/2021	101067	TINA A LISTON-HORNER	ELEC&SIG PARTS/MAINT	482.50
4500016802	3	12/20/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	76.00
4500016802	4	12/20/2021	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	44.25
4500016802	5	12/20/2021	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	303.45
4500016802	6	12/20/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	21.00
4500016802	7	12/20/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	120.00
4500016802	8	12/20/2021	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	720.90
4500016804						2,664.41
4500016804	1	12/20/2021	100729	HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	2,664.41
4500016807						548.46
4500016807	1	12/20/2021	100231	INDCO INC	JANITORIAL SUPPLIES	229.50
4500016807	2	12/20/2021	100231	INDCO INC	FUEL/OIL/GREASE	318.96
4500016809						1,241.12
4500016809	1	12/20/2021	101189	TRI-DIM FILTER CORPORATION	HVAC	292.32
4500016809	2	12/20/2021	101189	TRI-DIM FILTER CORPORATION	ELEC&SIG PARTS/MAINT	948.80
4500016810						306.45
4500016810	1	12/20/2021	100859	ELECTRONIC CONNECTIONS	HAND TOOLS	306.45
4500016811						721.50
4500016811	1	12/20/2021	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	721.50
4500016812						220.00
4500016812	1	12/20/2021	100386	RAILROAD TOOLS AND SOLUTIONS LLC	HAND TOOLS	220.00
4500016813						823.98
4500016813	1	12/20/2021	102616	COLE-PARMER INSTRUMENT COMPANY LLC	ELEC EQP/SUPP-NO CBL	823.98
4500016814						337.44
4500016814	1	12/20/2021	102672	US ELECTRICAL SERVICES, INC.	HAND TOOLS	151.44
4500016814	2	12/20/2021	102672	US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	186.00
4500016815						811.40

PATCO Monthly List of Previously Approved Purchase Order Contracts - December 2021

4500016815	1	12/21/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	FUEL/OIL/GREASE	276.00
4500016815	2	12/21/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	418.50
4500016815	3	12/21/2021	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ABRASIVES	116.90
4500016817						5,670.00
4500016817	1	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	240.00
4500016817	2	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	945.00
4500016817	3	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	1,100.00
4500016817	4	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	825.00
4500016817	5	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	1,055.00
4500016817	6	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	220.00
4500016817	7	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRAN CAR EQUIP-MECH	770.00
4500016817	8	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	275.00
4500016817	9	12/21/2021	102872	TECHNOLOGIES LANKA INC	TRANS CAR EQUIP-ELEC	240.00
4500016820						58.14
4500016820	1	12/21/2021	101125	SHERWIN WILLIAMS	PAINT-COATINGS, ETC	58.14
4500016821						128.70
4500016821	1	12/21/2021	100818	COOPER ELECTRIC SUPPLY CO.	ELEC&SIG PARTS/MAINT	128.70
4500016822						5,575.00
4500016822	1	12/21/2021	100013	A&K RAILROAD MATERIALS INC	MAIN/REPAIR-RAILROAD	5,575.00
4500016823						427.84
4500016823	1	12/21/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	427.84
4500016825						1,731.60
4500016825	1	12/21/2021	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,731.60
4500016826						588.05
4500016826	1	12/22/2021	100231	INDCO INC	JANITORIAL SUPPLIES	588.05
4500016827						5,950.00
4500016827	1	12/22/2021	100695	SELCO MANUFACTURING CORP.	BLDGS/GRNDS- MAINT.	4,200.00
4500016827	2	12/22/2021	100695	SELCO MANUFACTURING CORP.	BLDGS/GRNDS- MAINT.	1,750.00
4500016828						308.50
4500016828	1	12/22/2021	100684	SOSMETAL PRODUCTS INC	OFFICE SUPPLIES	308.50
4500016829						5,774.04
4500016829	1	12/22/2021	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	TRAN CAR EQUIP-MECH	193.76
4500016829	2	12/22/2021	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	FUEL/OIL/GREASE	155.28
4500016829	3	12/22/2021	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	TRAN CAR EQUIP-MECH	5,425.00
4500016830						1,005.00
4500016830	1	12/22/2021	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.	180.00
4500016830	2	12/22/2021	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.	825.00
4500016831						414.54
4500016831	1	12/22/2021	100285	MAC PRODUCTS, INC	BLDGS/GRNDS- MAINT.	414.54
4500016833						303.61
4500016833	1	12/22/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	66.88
4500016833	2	12/22/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	107.28
4500016833	3	12/22/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	51.90
4500016833	4	12/22/2021	100667	SNAP-ON INCORPORATED	HAND TOOLS	77.55
4500016834						344.35
4500016834	1	12/22/2021	100302	FELTON L. WALKER	HAND TOOLS	139.60
4500016834	2	12/22/2021	100302	FELTON L. WALKER	HAND TOOLS	204.75
4500016835						4,549.30
4500016835	1	12/22/2021	101876	SCHALTBAU NORTH AMERICA	TRANS CAR EQUIP-ELEC	4,549.30
4500016836						381.60
4500016836	1	12/22/2021	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	381.60
4500016837						378.00
4500016837	1	12/22/2021	100445	T. FRANK MCCALL'S, INC.	1ST AID & SAFETY EQP	378.00
4500016838						5,000.00
4500016838	1	12/27/2021	100147	ECHELON FORD INC	AUTO MAINT/RPR PRTS	5,000.00
4500016839						506.90
4500016839	1	12/27/2021	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	506.90
4500016840						208.26
4500016840	1	12/27/2021	100729	HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	208.26
4500016841						690.00
4500016841	1	12/28/2021	100677	PEIRCE-PHELPS LLC	ELEC&SIG PARTS/MAINT	690.00

BALANCE SHEET

PORT AUTHORITY TRANSIT CORPORATION

BALANCE SHEET
October 31, 2021
PRELIMINARY / UNAUDITED

ASSETS

	December 31, 2020	October 31, 2021
Cash (Includes $107,197 in Station Escrow Funds)	1,036,186	2,159,807
Investments (Note 1)	2,805,563	2,805,832
Accounts Receivable	3,036,682	4,490,205
Inventory at lower of cost (first-in, first-out) or market	6,400,229	6,574,646
Prepaid Expenses	1,491,077	367,083
	14,769,737	16,397,573

LIABILITIES AND EQUITY

	December 31, 2020	October 31, 2021
Liabilities:		
Accounts Payable:		
Trade	2,807,632	3,400,723
Delaware River Port Authority (Note 2)	287,584,000	292,685,666
Accrued Liabilities:		
Reserve for Other Post Employment Benefits (Note 4)	23,764,756	23,187,216
Deferred Revenue (Note 5)	6,834,722	6,878,329
Wages	362,903	596,194
Pension and Other	170,566	386,550
Sick Leave Benefits	234,427	233,363
Reserve for Unused Vacation	780,063	780,063
Reserve for contingent liabilities (Note 3)	3,210,141	3,820,214
	325,749,211	331,968,318
Equity:		
Advances from Delaware River Port Authority	554,365,415	593,162,943
Deficit	(865,344,889)	(908,733,688)
	14,769,737	16,397,573

PORT AUTHORITY TRANSIT CORPORATION
(A Wholly Owned Subsidiary Of Delaware River Port Authority)
STATEMENT OF REVENUES AND EXPENSES AND DEFICIT
FOR THE PERIOD INDICATED
PRELIMINARY / UNAUDITED

	Year to date ended October 31, 2021	Month ended October 31, 2021
Operating Revenues:		
Passenger fares	6,718,296	944,406
Passenger parking	111,033	19,820
Passenger - other	52,460	7,084
Advertising	90,422	8,471
Telecommunications Rental Income	303,016	12,093
Miscellaneous	18,237	6,224
Interest Income From Investments	269	23
	$7,293,733	$998,119
Operating Expenses:		
Maintenance of Way and Power	10,828,440	1,089,561
Maintenance of Equipment	5,819,201	653,597
Purchased Power	3,898,720	344,352
Transportation	15,479,111	1,472,966
General Insurance	1,270,605	111,754
Superintendence and General Office	8,284,788	536,349
	45,580,866	4,208,579
Rent of Rapid Transit System Facilities (Note 2)	5,101,666	510,167
Other Post Employment Benefits Accrual (Note 4)	-	-
	$50,682,532	$4,718,746
Net Income (loss)	($43,388,799)	($3,720,627)
Deficit, December 31, 2020	($865,344,889)	
Deficit, October 31, 2021	($908,733,688)	

See Notes To Financial Statements

PORT AUTHORITY TRANSIT CORPORATION

(A Wholly Owned Subsidiary of the Delaware River Port Authority)

October 31, 2021

NOTES TO FINANCIAL STATEMENTS

1. Investments:

The Corporation has set aside $2,805,562 to partially fund its liability for self-insurance with the following limits:

(a) Totally self-insured for Voluntary Workers Compensation.

(b) Comprehensive General Liability from the first dollar to $5,000,000 per occurrence.

2. Rent of transit system facilities:

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of $6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling $292,685,666 from January 1, 1974 through October 31, 2021 have not been made to the Authority.

3. Reserves for Contingent Liabilities:

Pursuant to a policy of self-insurance, the Corporation has reserved $ 607,484 for Comprehensive General Liability and $3,212,730 for Workers' Compensation.

4. Other Post-Employment Benefits:

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

5. Deferred Revenue:

Deferred revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.

Refer to Labor Committee Minutes

in the DRPA Board Packet

SUMMARY STATEMENT

ITEM NO.:	**PATCO-22-001**
SUBJECT:	**Qualified Law Firms to Provide Legal Services to DRPA and PATCO**
COMMITTEE:	**Labor**
COMMITTEE MEETING DATE:	**January 4, 2022**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board adopt a resolution approving a list of law firms qualified to provide legal services to Delaware River Port Authority ("DRPA") and Port Authority Transit Corporation ("PATCO").**

PURPOSE: **To approve the selection of qualified law firms eligible to provide legal services to DRPA and PATCO.**

BACKGROUND: **In 2021, DRPA advertised a Request for Qualification for Legal Services ("RFQ") seeking "law firms, partnerships, legal limited liability corporations, and/or individual attorneys to provide legal services to DRPA and PATCO" in certain areas of practice. Responding firms were advised that one of the areas to be considered in evaluating a firm's submissions was: "The inclusion of women and or minority attorneys within the proposing firm or partnership and the inclusion of qualified minority and or women as part of the team that would actually perform work for DRPA."**

A Panel consisting of five (5) members from the Office of General Counsel (General Counsel Raymond Santarelli, Deputies General Counsel Stephen Holden and Narisa Sasitorn and Assistants General Counsel Roxanne LaRoc and Ryan Mulderrig) reviewed Statements of Qualification ("SOQ") from responding law firms and developed the attached list of 27 firms recommended for inclusion on a list of qualified counsel. Inclusion on this list does not guarantee that a specific firm will be assigned legal work; the decision to assign a legal matter to any of the law firms will depend upon the legal needs of the DRPA and PATCO and decisions made by the General Counsel. Before assigning work to any firm on the list, staff will confirm that the law firm has submitted all required certifications and complied with all relevant insurance requirements.

DRPA and PATCO have sought to maintain fees for legal services on par with fees paid by similar governmental entities in the region. Many cases and matters require the immediate attention of skilled and experienced counsel. In fact, it has been our experience that DRPA and PATCO are almost always represented by law firm partners, most often those with seniority. In a number of matters, DRPA and PATCO have been represented by counsel

who are the top practitioners in their fields. Our outside counsel confirm that they regard representing the DRPA and PATCO as an important public service. It is the intention of DRPA and PATCO to fairly compensate those providing services, paying them for services at a rate within the range of rates generally paid by other governmental entities in the region. Compensation for legal work will be at rates set forth herein, or as determined on a case-by-case basis by the General Counsel, after consultation with the Chief Executive Officer and approval of Board Chair and Vice Chair.

SUMMARY:	**Amount:**	**N/A**
	Source of Funds:	**Revenue Fund and General Fund.**
	Capital Project #:	**N/A**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**

PATCO-22-001
Labor Committee: January 4, 2022
Board Date: January 19, 2022
Qualified Law Firms to Provide Legal Services to DRPA and PATCO

RESOLUTION

RESOLVED: **That the Board hereby approves the list of law firms identified in Attachment "A" to provide legal services to the DRPA and PATCO during the term of the list and as directed by the General Counsel; and be it further**

That assignment of work will depend on actual legal needs and will be made by the General Counsel following appropriate consultation; and be it further

That should a matter arise requiring a particular expertise that may be unavailable from the Approved Counsel List, General Counsel, with the approval of the Chief Executive Officer/President and the Chair and Vice Chair, may engage other counsel as might be necessary; and be it further

That Compensation for legal work will be at rates set forth in Attachment "B", or as determined on a case-by-case basis by the General Counsel, after consultation with the Chief Executive Officer/President and approval of Chair and Vice Chair; and be it further

That law firms providing legal services for the DRPA and PATCO shall each month submit a Diversity Commitment Log with their invoices on a form prescribed by the DRPA and PATCO.

SUMMARY:	**Amount:**	**N/A**
	Source of Funds:	**Revenue Fund and General Fund.**
	Capital Project #:	**N/A**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**

ATTACHMENT A

LIST OF QUALIFIED LAW FIRMS

DRPA and PATCO APPROVED COUNSEL LIST
(FEBRUARY 1, 2022 THROUGH JANUARY 31, 2025)

Number	Firm	Office Location
1.	Ahmad Zaffarese	Philadelphia, PA
2.	Archer & Greiner	Haddonfield, NJ
3.	Brown & Connery	Westmont, NJ, Woodbury, NJ, Haddonfield, NJ
4.	Clark Hill	Philadelphia, PA
5.	Cooper Levenson	Atlantic City, NJ
6.	McElroy, Deutsch, Mulvaney & Carpenter	Philadelphia, PA and Morristown, NJ
7.	Dilworth Paxson	Philadelphia, PA
8.	Duane Morris	Philadelphia, PA
9.	Elliott Greenleaf	Blue Bell, PA
10.	Florio Perrucci Steinhardt Cappelli Tipton & Taylor, LLC	Camden, NJ
11.	Genova Burns	Camden, NJ
12.	Gosfield Law	Philadelphia, PA
13.	Greenberg Traurig	Philadelphia, PA
14.	Hardin Thompson	Philadelphia, PA
15.	Impact Law & Strategy	Philadelphia, PA
16.	Kleinbard LLC	Philadelphia, PA
17.	Malamut and Associates	Cherry Hill, NJ
18.	Mattleman, Weinroth, & Miller	Cherry Hill, NJ
19.	Montgomery McCracken	Cherry Hill, NJ
20.	Parker McCay	Mount Laurel, NJ
21.	Perez & Morris	Philadelphia, PA
22.	Raffaele Puppio	Media, PA
23.	Rudolph Clarke	Philadelphia, PA, Radnor, PA
24.	Schaff & Young	Philadelphia, PA
25.	Stevens & Lee	King of Prussia, PA
26.	Stradley Ronon	Philadelphia, PA
27.	Zeller & Wieliczko	Cherry Hill, NJ

This Approved Counsel List shall remain in effect until changed by Board of Commissioners.

DRPA and PATCO retain the sole discretion to make changes to or extend the duration of this list.

All firms must comply with DRPA and PATCO approved insurance requirements before being eligible to perform any work on behalf of DRPA and PATCO. These insurance requirements may change from time to time at the sole discretion of DRPA and PATCO.

All work must be performed in accordance with DRPA and PATCO Outside Counsel Guidelines in effect at the time. Such Outside Counsel Guidelines may be changed from time to time at the sole discretion of DRPA and PATCO.
Inclusion on this list of Approved Counsel is not a guarantee of a work assignment. General Counsel will determine the assignment of work based on the specific needs of DRPA and/or PATCO.

ATTACHMENT B
Approved Fee Schedule for Outside Counsel

FEE SCHEDULE FOR LEGAL SERVICES

1. **For paralegal personnel, a rate of $100.00/hour.**
2. **For all Workers' Compensation Matters, a blended rate for all attorneys at $175.00/hour.**
3. **For all Personal Injury Matters (other than Workers Compensation Matters), a blended rate for all attorneys at $225.00/hour.**
4. **For Employment Litigation, a blended rate for all attorneys at $275.00/hour.**
5. **For Environmental matters, a blended rate for all attorneys at $275.00/hour.**
6. **For Labor Negotiations a blended rate for all attorneys at $300.00/hour.**
7. **For matters of specific DRPA debt issuance, a negotiated fee, which shall be paid from debt proceeds.**
8. **For Bond, Tax and Finance matters outside of a specific debt issuance, a blended hourly rate for all attorneys at $300.00/hour.**
9. **General Rate for all other matters, a blended rate for all attorneys at $275.00/hour.**
10. **The Authority and PATCO do not pay for secretarial, clerical or other non-paralegal services.**
11. **The Authority does not pay fees and expenses related to attorney court admission.**
12. **The Authority does not pay for travel expenses to and/or from meetings at the Authority's premises, including but not limited to attorney's travel time, mileage and tolls.**
13. **The Authority does not pay for attorney and/or paralegal travel time to meetings and court proceedings.**
14. **The Authority requires advance notice and approval for all expenses in excess of $500.00.**
15. **The Authority must approve the retention of any expert witnesses or consultants.**
16. **The Authority shall not pay the costs of on-line legal research without prior approval.**
17. **All expenses must be documented and reasonable.**

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.:	**PATCO-22-002**
SUBJECT:	**Consideration of Pending PATCO Contracts (Between $25,000 and $100,000)**
COMMITTEE:	**New Business**
COMMITTEE MEETING DATE:	**N/A**
BOARD ACTION DATE:	**January 19, 2022**

PROPOSAL: **That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.**

PURPOSE: **To permit staff to continue and maintain PATCO operations in a safe and orderly manner.**

BACKGROUND: **At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between $25,000 and $100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.**

SUMMARY:

Amount:	**N/A**
Source of Funds:	**See Attached List**
Capital Project #:	**N/A**
Operating Budget:	**N/A**
Master Plan Status:	**N/A**
Other Fund Sources:	**N/A**
Duration of Contract:	**N/A**
Other Parties Involved:	**N/A**

PATCO-22-002
New Business: January 19, 2022
Board Date: January 19, 2022
Consideration of Pending PATCO Contracts
(Between $25,000 and $100,000)

RESOLUTION

RESOLVED: **That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.**

SUMMARY:	**Amount:**	**N/A**
	Source of Funds:	**See Attached List**
	Capital Project #:	**N/A**
	Operating Budget:	**N/A**
	Master Plan Status:	**N/A**
	Other Fund Sources:	**N/A**
	Duration of Contract:	**N/A**
	Other Parties Involved:	**N/A**

PATCO CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN $25,000 - $100,000) – Wednesday, January 19, 2022

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
A	A&K Railroad Materials, Inc. Salt Lake City, UT	Procurement and Delivery of ten (10) 132 RE Insulated Joint Rails	$27,176.40	Competitive Informal Quote, IFQ PATCO 10-2021 was issued to five (5) prospective bidders and opened on Wednesday, December 8, 2021	1. A&K Railroad Materials, Inc. Salt Lake City, UT 2. Atlantic Track & Turnout, Inc Bloomfield, NJ 3. Koppers, Inc. Pittsburgh, PA 4. L.B. Foster Rail Technologies, Inc. Pittsburgh, PA 5. Progress Rail Services, Corp. Albertville, AL	1. $27,176.40 2. No Bid 3. Non-Responsive 4. No Bid 5. No Bid	General Funds

DELAWARE RIVER PORT AUTHORITY
BOARD MEETING

One Port Center/Zoom
Wednesday, January 19, 2022

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Pennsylvania Commissioners
Cherelle Parker, Chair of the Board
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor)
Joseph Martz (joined via Zoom at 9:21 a.m.)
Donna Powell
Kathryn Joyce, Esq. (for Pennsylvania Treasurer Stacy Garrity)
Keiwana McKinney
Angelina Perryman

New Jersey Commissioners
Jeffrey Nash, Esq., Vice Chair of the Board
Sara Lipsett
Albert Frattali
Charles Fentress
Aaron Nelson
Richard Sweeney
Daniel Christy

DRPA/PATCO Staff
John T. Hanson, Chief Executive Officer (in person)
Obra Kernodle, Deputy Chief Executive Officer
Raymond J. Santarelli, General Counsel and Corporate Secretary (in person)
Stephen M. Holden, Deputy General Counsel (in person)
Narisa Sasitorn, Deputy General Counsel
James White, Chief Financial Officer (in person)
Toni Brown, Chief Administrative Officer
David Aubrey, Inspector General
John Rink, General Manager, PATCO
Michael Venuto, Chief Engineer
William Shanahan, Acting Director, Homeland Security
Tonyelle Cook-Artis, Acting Director, Grants and Government Relations
John Lotierzo, Director of Finance
Orville Parker, Manager, Budget and Finance Analysis
Steve Reiners, Director, Fleet Management
Joseph McAvoy, Bridge Director, BFB & BRB
Ricardo DeOliveira, Bridge Director, WWB & CBB
Christina Maroney, Director, Strategic Initiatives
Tonyelle Cook-Artis, Acting Director, Government Relations
Darlene Callands, Manager, Community Relations
Darcie DeBeaumont, Manager, Accounting
Amy Ash, Manager, Contract Administration

Michael Williams, Manager, Corporate Communications
Kathleen Vandy, Assistant General Counsel
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present
Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
Thomas Young, Board Liaison, Bellevue Strategies
David Rapuano, NJ Counsel, Archer & Greiner, P.C.
Alan Kessler, PA Counsel, Duane Morris, LLP

OPEN SESSION

Notice
The Corporate Secretary announced that pursuant to its by-laws public notice of this meeting of the DRPA Board of Commissioners had been given by posting proper notice in the lobby at One Port Center and by issuing proper notice to the public and news media. The Secretary also noted that, due to the ongoing pandemic, the public was not allowed inside the One Port Center building but had been invited to attend via telecast and to submit any questions or comments electronically prior to the meeting.

Roll Call
Chairwoman Parker called the meeting to order at 9:03 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Rigo, Sweeney, Christy, Perryman, Joyce, Frattali, Lipsett, Nelson, McKinney, and Martz.

Chairwoman Parker opened the Meeting with the following remarks:

> I would like to welcome and wish everyone a Happy New Year. I wanted to note for the record that it is not lost on me that our first meeting for 2022 falls on the week honoring the legacy and the life of Dr. Martin Luther King, Jr. On Monday, our Nation celebrated the legacy and the life of Dr. Martin Luther King, Jr. I recently read a tribute to Dr. King that stated that "If we want Dr. Martin Luther King, Jr.'s dream to become a reality, then we must all do our part to make it happen. In that sense we must be the change that needs to bring about the change. We all have a role to play in honoring Dr. King's legacy and ensuring that his dream is fully realized. Oftentimes when it comes to diversity, equity and inclusion organizations have these wonderful and progressive policies in place and leaders of the organizations tend to talk the talk, but they don't always walk that talk. As I think about the Delaware River Port Authority, I am pleased to be associated with an organization with shared values that are related to diversity, inclusion, fairness and equity. In my short time serving on this Board, I have observed an organization that works hard to model these key values in key areas. The management embraces diversity and is committed to ensuring that the workforce at the DRPA and PATCO reflects the rich diversity of our great region. It is very important for our viewing public to know this. Much work has been done in this area and management has

recognized that much more can be done. Our management team works extremely hard every day to advance the important principles of equal employment opportunity and inclusion. This commitment begins with training. Based on the briefing received by the Labor Committee this month, I can report that in 2021 all members of the management team completed five (5) modules of training on various diversity, equity and inclusion issues. The rest of the work force will complete D.E.I. training during the first quarter of 2022. A management team that takes advantage of every opportunity to raise awareness among the organization. In 2021, CEO John Hanson, issued several statements on important issues. To me these statements not only raised awareness about relevant issues in our society, but also sent a very strong message to every employee at DRPA and PATCO. These statements assured employees that we see them, appreciate them, and value their contributions to our organization. Next, we are showing our commitment to working with diverse companies. For years our organization has been committed to doing whatever is necessary to provide opportunity for diverse companies to do business with the DRPA and PATCO at all levels. During this month's Labor Committee meeting we received a briefing on a plan to improve our Purchase Card spending with minority, women and veteran owned businesses. We are taking a careful look at all our businesses in all areas. I thank the team, under CEO Hanson's leadership for the efforts they put forth everyday behind the scenes to make Dr. King's dream of equality and fairness a reality at both DRPA and PATCO.

Next, we need to acknowledge the positive press that the Authority received. I hope that by this time each of you have had the opportunity to read the positive press coverage at the end of 2021 concerning the Authority's decision not to raise tolls for the eleventh straight year. My favorite article was presented by *NJ.com*, which stated *"Is it possible for a toll agency to be a superhero to drivers? If it is possible, it is. And if it is possible and they have not increased tolls in more than a decade, which is what the DRPA and Commissioners achieved in 2022."* I want to extend my sincere thanks to all the superheroes on this Board. I am grateful for your service, and I want to include a special thank you to the over 850 superheroes that keep this great organization moving forward. Without their committed service and commitment to controlling costs and prudent spending, the Board's decision to hold tolls stable would not have been possible. In a very transparent way, the Board would like the public to know about the work we are achieving at the DRPA and PATCO.

Public Comment

Corporate Secretary Santarelli reported that staff reviewed the designated Public Comment email and voicemail accounts and there were no items for Public Comment.

Report of the Chief Executive Officer

CEO Hanson stated that on behalf of the staff he wanted to thank Chairwoman Parker and the Board for her leadership and collaborative way of working together. CEO Hanson then stated that the CEO Report stood as previously submitted. Commissioner Rigo moved to approve the CEO's

Report and Commissioner Frattali seconded the motion. All Commissioners in attendance voted to approve the CEO's Report. The motion carried.

<u>Report of the Chief Financial Officer</u>
CFO White stated that his Report stood as previously submitted. He highlighted that at the end of 2021 the toll revenues were higher than expected and we were able to contain our costs significantly due to the leadership of the Authority. Due to inclement weather, January 2022 revenues have started off slow.

<u>Approval of the 3rd Quarter Financial Statement</u>
Chairwoman Parker stated that the 2021 3rd Quarter Financial Statement was previously provided to the Governors of New Jersey and Pennsylvania and to the DRPA Commissioners. There were no comments or corrections. Commissioner Fentress moved to receive and file the 3rd Quarter Financials and Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

<u>Approval of the December 8, 2021 DRPA Board Meeting Minutes</u>
Chairwoman Parker stated that the Minutes of the December 8, 2021 DRPA Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the DRPA Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Lipsett seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

<u>Receipt and Filing of the List of Previously Approved Purchase Orders covering the Months of November and December 2021 and Contracts covering the Month of December 2021.</u>
Chairwoman Parker stated that the List of Previously Approved Purchase Orders covering the months of November and December 2021 and Contracts covering the month of December 2021 were previously provided to all Commissioners. There were no questions or comments. Commissioner Nelson moved to receive and file the lists and Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

<u>Approval of Operations & Maintenance Committee Meeting Minutes of January 4, 2022</u>
Chairwoman Parker stated that the Minutes of the January 4, 2022 Operations & Maintenance Committee Meetings were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Operations & Maintenance Committee on January 4, 2022

Chairwoman Parker stated that there were seven (7) Resolutions from the January 4, 2022 Operations & Maintenance Committee Meeting for consideration:

DRPA-22-002 Construction Monitoring Services for Contract No. 12-J, Re-Opening of Franklin Square.

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-22-002 seeking Board authorization to negotiate an agreement with HNTB Corporation to provide construction monitoring services for Contract 12-J, Re-Opening of Franklin Square Station, in an amount not to exceed $4,627,800.00. Mr. Venuto pointed out that DBE goals were set at 10% and the goal was exceeded by 6.7%. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Christy moved to adopt DRPA-22-002 and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried.

DRPA-22-003 Capital Project Contract Modifications.

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-22-003 seeking Board authorization to execute contract modifications to two (2) contracts; Michael Baker International, Inc in the amount of $68,300.00 and AECOM Technical Services, Inc., in the amount of $1,923,000.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. The Resolution also called for the amendment of the Capital Budget to include the increase in contract amounts. Commissioner Powell stated that if there are any political contributions on the AECOM Change Order, that it is recognized. Commissioner Fentress moved to adopt Resolution No. DRPA-22-003 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-22-004 Ten (10) 2022 Dodge Charger Police Vehicles.

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-004 seeking Board authorization to negotiate a purchase contact with Hertrich Fleet Services, Inc. for the purchase of ten (10) Dodge Charger Police vehicles, in an amount not to exceed $320,830.00. They will be purchased under the PA State Contract No. 4400019930. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-22-004 and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-22-005 Two (2) 2023 Ford F-750 Diesel Crew Cabs.

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-005 seeking Board authorization to negotiate a purchase contact with Whitmoyer Ford for the purchase of two (2) 2023 Ford F-750 Diesel Crew Cab, in an amount not to exceed $157,090.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Martz moved to adopt Resolution No. DRPA-22-005 and Commissioner Lipsett seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-22-006 One (1) 2022 Wheel Loader.

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-006 seeking Board authorization to negotiate a purchase contact with JESCO, Inc. for the purchase of one (1) wheel loader, in an amount not to exceed $157,970.70. They will be purchased under the New Jersey State Contract T-3057 Bid # 17DPP00032. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Nelson moved to adopt Resolution No. DRPA-22-006 and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-22-007 Fuel Contract for DRPA and PATCO

Director of Fleet Management Reiners presented Summary Statement and Resolution No. DRPA-22-007 seeking Board authorization to negotiate a purchase contract with Petroleum Trades Corporation for the purchase of unleaded gasoline, low-sulfur automotive diesel fuel, diesel 2% biofuel and low-sulfur heating fuel oil for DRPA and PATCO vehicles and buildings, in an amount not to exceed $750,000.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Lipsett moved to adopt Resolution No. DRPA-22-007 and Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

DRPA-22-008 2022 Charity Event Bridge Closures at BFB & CBB.

Acting Director of Government Relations Cooke-Artis presented Summary Statement and Resolution No. DRPA-22-008 seeking Board authorization to provide labor support for five annual charity events during 2022 that involve bridge roadway or ramp closures at two of our four bridges: three (3) events at the Ben Franklin Bridge, and two (2) events at the Commodore Barry Bridge, in an amount not to exceed $27,566.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. DRPA-22-008 and Commissioner Rigo seconded the motion. Chairwoman Parker abstained from the vote. All other Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Approval of Labor Committee Meeting Minutes of January 4, 2022.

Chairwoman Parker stated that the Minutes of the January 4, 2022 Labor Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Perryman seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Labor Committee on January 4, 2022.

Chairwoman Parker stated that there was one (1) Resolution from the January 4, 2022 Labor Committee Meeting for consideration:

DRPA-22-001 Qualified Law Firms to Provide Legal Services to the DRPA and PATCO.

General Counsel Santarelli presented Summary Statement and Resolution No. DRPA-22-001 seeking Board adopt and approve a list of law firms qualified to provide legal services to the Delaware River Port Authority and Port Authority Transit Corporation. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. DRPA-22-001 and Commissioner Sweeney seconded the motion. Chairwoman Parker and Vice Chair Nash abstained from the vote. All other Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Approval of Finance Committee Meeting Minutes of January 5, 2022

Chairwoman Parker stated that the Minutes of the January 5, 2022 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Martz seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Finance Committee on January 5, 2022

Chairwoman Parker stated that there was one (1) Resolution from the January 5, 2022 Finance Committee Meeting for consideration.

DRPA-22-009 Renewal of Agreement for 10th Street & Packer Avenue Parking Lot.

Deputy General Counsel Sasitorn presented Summary Statement and Resolution No. DRPA-22-009 seeking Board authorization to enter into a one (1) year renewal agreement with Evans All Pro Properties, LLC for the use of forty parking spaces within a DRPA-owned parking lot in the vicinity of 10th Street and Packer Avenue, Philadelphia, PA, in an amount not to exceed $900.00 per month. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Christy moved to adopt Resolution No. DRPA-22-009 and Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Citizens Advisory Committee Report
There was no report from the Citizens Advisory Committee.

Unfinished Business
There were no Unfinished Business items.

New Business
Chairwoman Parker announced there was one (1) item of New Business for consideration:

DRPA-22-010 **Consideration of Pending DRPA Contracts (Between $25,000 and $100,000).**

Manager of Contracts Administration Ash presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate pending DRPA contracts between $25,000 and $100,000. Ms. Ash explained that there were four (4) contracts or change order/supplement for consideration with the following vendors: Henke Manufacturing, in the amount of $29,636.00; General Sales Administration (Major Police Supply), in the amount of $47,060.70; H.A. DeHart & Sons, in the amount of $54,852.30; and JJD Electric, LLC, in the amount of $43,869.11. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Powell moved to adopt Resolution No. DRPA-22-010 and Commissioner Fentress seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

The DRPA Board Meeting was held in abeyance at 9:44 a.m.

Adjournment
With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn. Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 9:53 a.m.

Respectfully Submitted,

Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING

One Port Center/Zoom
Wednesday, January 19, 2022

Due to the coronavirus pandemic, all participants, except where noted, attended via telephone/web conference.

Pennsylvania Commissioners
Cherelle Parker, Chair of the Board
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor)
Joseph Martz
Donna Powell
Kathryn Joyce (for Pennsylvania Treasurer Stacy Garrity)
Keiwana McKinney
Angelina Perryman

New Jersey Commissioners
Jeffrey Nash, Esq., Vice Chair of the Board
Sara Lipsett
Albert Frattali
Charles Fentress
Aaron Nelson
Richard Sweeney
Daniel Christy

DRPA/PATCO Staff
John T. Hanson, Chief Executive Officer (in person)
Obra Kernodle, Deputy Chief Executive Officer
Raymond J. Santarelli, General Counsel and Corporate Secretary (in person)
Stephen M. Holden, Deputy General Counsel (in person)
Narisa Sasitorn, Deputy General Counsel
James White, Chief Financial Officer (in person)
Toni Brown, Chief Administrative Officer
David Aubrey, Inspector General
John Rink, General Manager, PATCO
Michael Venuto, Chief Engineer
William Shanahan, Acting Director, Homeland Security
John Lotierzo, Director of Finance
Orville Parker, Manager, Budget and Finance Analysis
Steve Reiners, Director, Fleet Management
Joseph McAroy, Bridge Director, BFB & BRB
Ricardo DeOliveira, Bridge Director, WWB & CBB
Christina Maroney, Director, Strategic Initiatives
Darlene Callands, Manager, Community Relations
Darcie DeBeaumont, Manager, Accounting
Amy Ash, Manager, Contract Administration
Michael Williams, Manager, Corporate Communications
Kathleen Vandy, Assistant General Counsel
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary (in person)

Others Present
Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit
Thomas Young, Board Liaison, Bellevue Strategies
David Rapuano, NJ Counsel, Archer & Greiner, P.C.
Alan Kessler, PA Counsel, Duane Morris, LLP

OPEN SESSION

Notice
The Corporate Secretary announced that pursuant to its by-laws public notice of this meeting of the PATCO Board of Commissioners had been given by posting proper notice in the lobby at One Port Center and by issuing proper notice to the public and news media. The Secretary also noted that, due to the ongoing pandemic, the public was not allowed inside the One Port Center building but had been invited to attend via telecast and to submit any questions or comments electronically prior to the meeting.

Roll Call
Chairwoman Parker called the meeting to order at 9:45 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairwoman Parker, Vice Chairman Nash, Powell, Fentress, Rigo, Sweeney, Christy, Perryman, Joyce, Frattali, Lipsett, Nelson, McKinney, and Martz.

Public Comment
Corporate Secretary Santarelli reported that staff reviewed the designated Public Comment email and voicemail accounts and there were no items for Public Comment.

Report of the General Manager
PATCO General Manager Rink stated that his report stood as previously submitted. Commissioner McKinney moved to approve the General Manager's Report and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative to approve the General Manager's Report. The motion carried.

Approval of the December 8, 2021 PATCO Board Meeting Minutes
Chairwoman Parker stated that the Minutes of the December 8, 2021 PATCO Board Meeting were previously provided to the Governors of New Jersey and Pennsylvania and to the PATCO Commissioners. Commissioner Fentress moved to approve the Minutes and Commissioner Frattali seconded the motion. There were no comments on or corrections to the Minutes. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Receipt and Filing of the List of Previously Approved Purchase Orders covering the months of November and December 2021 and Contracts covering the Month of December 2021.

Chairwoman Parker stated that the List of Previously Approved Purchase Orders covering the months for November and December 2021 and Contracts covering the month of December 2021, were previously provided to all Commissioners. Commissioner Rigo moved to receive and file the list and Commissioner Martz seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Balance Sheet and Equity Statement dated October 31, 2021.

Chairwoman Parker stated that the Balance Sheet and Equity Statement dated October 31, 2021, were previously provided to all Commissioners. Commissioner Lipsett moved to receive and file the Balance Sheet and Equity Statement and Commissioner Frattali seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Labor Committee Meeting Minutes of January 4, 2022

Chairwoman Parker stated that the Minutes of the January 4, 2022 Labor Committee Meetings were previously provided to all Commissioners. There were no comments or corrections. Commissioner Martz moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

Adoption of Resolutions Approved by the Labor Committee on January 4, 2022

Chairwoman Parker stated that there was one (1) Resolution from the January 4, 2022 Operations & Maintenance Committee Meeting for consideration:

PATCO-22-001 **Qualified Law Firms to Provide Legal Services to the DRPA and PATCO.**

General Counsel Santarelli presented Summary Statement and Resolution No. PATCO-22-001 seeking Board adopt and approve a list of law firms qualified to provide legal services to the Delaware River Port Authority and Port Authority Transit Corporation. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt Resolution No. PATCO-22-001 and Commissioner Martz seconded the motion. Chairwoman Parker and Vice Chair Nash abstained from the vote. All other Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

Unfinished Business

Chairwoman Parker stated there were no items for Unfinished Business.

New Business

Chairwoman Parker stated that there was two (2) Resolutions of New Business for consideration:

PATCO-22-002 Consideration of Pending PATCO Contracts (Between $25,000 and $100,000).

Manager of Contracts Administration Ash presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate pending PATCO contracts between $25,000 and $100,000. Ms. Ash explained that there was one (1) contract for consideration for A&K Railroad Materials, Inc., in an amount not to exceed $27,176.40. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt Resolution No. PATCO-22-002 and Commissioner Lipsett seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

Adjournment

With no further business, Chairwoman Parker proposed to adjourn. Commissioner Fentress moved to adjourn the Meeting. Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting concluded at 9:53 a.m.

Respectfully Submitted,

Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary