

DELAWARE RIVER PORT AUTHORITY

BOARD MEETING



Wednesday, November 19, 2025
9:00 a.m.

One Port Center
11th Floor Board Room
Camden, NJ

John T. Hanson, Chief Executive Officer



Table of Contents

DRPA Board Meeting _____	1
DRPA Agenda _____	5
CEO Report _____	7
Report of CEO	
11.19.25 CEO Report _____	8
Att. 1 Bridge and Finance _____	19
Public Safety Report _____	20
Revenue Audit Report _____	23
Traffic & Bridge Toll Figures _____	24
Att. 2 Personnel Actions	
Personnel _____	25
Att. 3 Contracts and Purchases _____	28
Actions of the CEO Article XII-C _____	29
Summary of Authorized Contract & Engineering Payments _____	30
Att. 4 EEO Report _____	32
DRPA EEO Categories (By State) _____	33
Att. 5 Legal Statistics Report _____	39
Matter Count Report _____	40
CFO Report _____	43
Report of the CFO _____	44
DRPA Board Meeting Minutes - Previous Month _____	49
10.22.25 DRPA Board Meeting Minutes _____	50
DRPA Monthly List of Purchase Order Contracts _____	60
October 2025 Previously Approved POs & Contracts _____	61
Operations & Maintenance _____	64
11.5.25 O&M Committee Meeting Minutes _____	65
DRPA-25-095 Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements _____	70
DRPA-25-096 Contract Modification _____	73
DRPA-25-097 PATCO Access Control Modification _____	76
DRPA-25-098 Federal Transit Administration Section 5307/5340 Grant Application _____	78
DRPA-25-099 Federal Transit Administration Section 5337 Grant Application _____	81
DRPA-25-100 Towing Services for Bridge Facilities, OPC Parking Lot, and PATCO Parking Lots _____	84
Finance _____	87
11.6.25 Finance Committee Meeting Minutes _____	88

DRPA-25-101 Renewal of the Bridge Property Damage and Loss of Revenue Insurance _____ 94

DRPA-25-102 Alternative Placement of the DRPA Bridge Property Terrorism Policy _____ 110

DRPA-25-103 Renewal of Claims Made Excess Liability Insurance Policies (DRPA/PATCO) _____ 117

DRPA-25-104 Age 65 & Over Retiree Medicare Part D Prescription Benefit – 2026 DRPA/PATCO _____ 125

DRPA-25-105 2026 Capital Budget _____ 130

DRPA-25-106 SAP Enterprise Support Renew 2026 _____ 133

DRPA-25-107 Board Room Audio Replacement _____ 135

DRPA-25-108 Resolution Determining that New Revenues Satisfy the Net Revenue Requirement for the 2025 Fiscal Year, in Accordance with Section 5.09 of the 1998 Indenture of Trust with TD Ban, N.A. _____ 137

New Business _____ 141

 DRPA-25-109 2026 DRPA Board/Committee Meeting Schedules _____ 142

 DRPA-25-110 Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000) _____ 146

PATCO Board Meeting _____ 153

PATCO Agenda _____ 155

General Manager's Report _____ 156

 11.19.25 General Manager's Report _____ 157

Previous Months PATCO Board Meeting Minutes _____ 176

 10.22.25 PATCO Board Meeting Minutes _____ 177

PATCO Monthly List of Previously Approved Payments _____ 181

 October 2025 List of Previously Approved Payments _____ 182

PATCO Monthly List of Purchase Order Contracts _____ 186

 October 2025 List of Previously Approved POs & Contracts _____ 187

PATCO Balance Sheet _____ 193

 8.31.25 Unaudited PATCO Balance Sheet _____ 194

Finance Committee

 Finance Minutes

 PATCO-25-019 In Kind Support of 2026 Community Initiatives _____ 199

 PATCO-25-020 Sole/Single Source Vendors for Replacement Parts for PATCO CY 2026 _____ 202

New Business _____ 215

 PATCO-25-021 2026 PATCO Board/Committee Meeting Schedules _____ 216

 PATCO-25-022 Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000) _____ 220

DRPA BOARD



**DELAWARE RIVER PORT AUTHORITY
BOARD MEETING**

**Wednesday, November 19, 2025 at 9:00 a.m.
One Port Center
2 Riverside Drive
Camden, New Jersey**

ORDER OF BUSINESS

1. Pledge of Allegiance
2. Call to Order/Roll Call
3. Public Comment
4. Report of the CEO
5. Report of the CFO
6. Approval of DRPA Board Meeting Minutes – October 22, 2025
7. Monthly List of Previously Approved Purchase Orders and Contracts – October 2025
8. Approval of Operations & Maintenance Committee Meeting Minutes – November 5, 2025
9. Adoption of Resolutions Approved by Operations & Maintenance Committee – November 5, 2025
 - DRPA-25-095 Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements
 - DRPA-25-096 Contract Modifications
 - DRPA-25-097 PATCO Access Control Modification
 - DRPA-25-098 Federal Transit Administration Section 5307/5340 Grant Application
 - DRPA-25-099 Federal Transit Administration Section 5337 Grant Application
 - DRPA-25-100 Towing Services for Bridge Facilities, OPC Parking Lot, and PATCO Parking Lots
10. Approval of Finance Committee Meeting Minutes – November 6, 2025
11. Adoption of Resolutions Approved by Finance Committee – November 6, 2025

DRPA-25-101	Renewal of the Bridge Property Damage and Loss of Revenue Insurance
DRPA-25-102	Alternative Placement of the DRPA Bridge Property Terrorism Policy
DRPA-25-103	Renewal of Claims Made Excess Liability Insurance Policies (DRPA/PATCO)
DRPA-25-104	Age 65 & Over Retiree Medicare Part D Prescription Benefit – 2026 DRPA/PATCO
DRPA-25-105	2026 Capital Budget
DRPA-25-106	SAP Enterprise Support Renew 2026
DRPA-25-107	Board Room Audio Replacement
DRPA-25-108	Resolution Determining that Net Revenues Satisfy the New Revenue Requirement for the 2025 Fiscal Year, in Accordance with Section 5.09 of the 1998 Indenture of Trust with TD Ban, N.A.

12. Citizen’s Advisory Committee

13. Unfinished Business

14. New Business

DRPA-25-109	2026 DRPA Board/Committee Meeting Schedules
DRPA-25-110	Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000)

15. Adjournment

CEO REPORT

Report of the Chief Executive Officer

November 19, 2025

Board of Commissioners
Delaware River Port Authority of Pennsylvania and New Jersey
One Port Center
2 Riverside Drive
Camden, New Jersey 08101-1949

To the Commissioners:

The following is a summary of recent DRPA activities. The appropriate reports are attached.

AROUND THE AUTHORITY

DRPA and PATCO Celebrate National Transit Career Day

In recognition of the National Transit Career Day on November 13, PATCO and DRPA employees participated in a short video highlighting the wide range of career opportunities available within the transit industry. The video, shared across PATCO's social media platforms, featured employees from various departments—engineering, operations, police, maintenance, and administration—each showcasing how their work keeps our region moving.

The campaign aimed to inspire students and job seekers to explore careers in public transportation, emphasizing that careers in transit are diverse, dynamic, and rewarding. Thank you to all employees who took time to participate and help represent the DRPA and PATCO team spirit.



To view the video, visit PATCO's social media accounts.



Chairman Schultz Named to Philadelphia Magazine’s “150 Most Influential People in Philadelphia” List

Congratulations to DRPA/PATCO Board Chairman James D. Schultz on being named to Philadelphia Magazine’s “150 Most Influential People in Philadelphia” list for 2025.

This recognition reflects Chairman Schultz’s leadership and vision, as well as the commitment of the entire DRPA Board of Commissioners to strengthening the connections that move our region forward. We’re proud to have his leadership guiding our mission to serve the communities on both sides of the Delaware River.



To see the full list, visit <https://www.phillymag.com/influential-philadelphians/>

Health Fairs



The Benefits Administration Department, under the leadership of Chief Administrative Officer Toni P. Brown, hosted four successful health fairs for DRPA/PATCO employees. The cost of the fairs and all giveaways and prizes were covered by the annual Wellness Funds DRPA receives from AmeriHealth.

The *We Care* Health Fair was held on Tuesday, October 21, 2025, at the One Port Center from 9:30am-12:00pm and the Ben Franklin Bridge from 6:30pm – 8:00pm for DRPA employees. The Health Fair for PATCO employees was held on Thursday, October 23, 2025, at PATCO at 12:30pm-3:00pm and 6:30pm-8:00pm. Close to 300 employees attended. Some of the participating vendors included:

Vendors:

AmeriHealth of NJ
 Carebridge (EAP)
 Delta Dental
 Vision Benefits of America
 Symetra Insurance
 Police & Fire Federal Credit Union
 First Harvest Credit Union
 VOYA
 IUOE
 Teamsters
 PA SERS
 NJ PERS*
 Jefferson's Sidney Kimmel Cancer Center
 Healthy Measures
 Concentra
 Strong Bond Health

Services:

BMI, Blood Pressure, & Body Fat Screenings
 Chair Massages
 Food Demonstration
 DermaScan Screener
 Flu Shots
 Prostate Screenings
 Mammogram Screenings
 Vision Tests
 Hearing Tests
 Live Work-Out Demonstration

CAO Brown wishes to acknowledge the efforts of the Benefits Administration team, **Gloria Rienzi** and **Matthew Messina**, **Adam Carmasine** (Strategic Initiatives), **Tammy L. Dunn** (DRPA Customer Service), and staff in the **Printing Services** and **Mail Room Departments**.

It was a collaborative effort.

STEWARDSHIP

Rail Grinding Project Enhances Ride Quality and Reduces Noise

PATCO recently began an overnight rail grinding project to enhance ride quality, extend rail life, and reduce noise for both riders and neighboring communities. The specialized equipment operates during the weekday overnight service suspension, which provides crews with extended, uninterrupted access to the tracks which allows for more detailed and efficient maintenance work than in previous years.



Over time, the natural wear and friction from train wheels can create small imperfections in the rail surface. The grinding process smooths and reshapes the railhead, removing those defects and improving the way train wheels interact with the track. The result is a quieter, smoother, and more comfortable ride for passengers.

This project exemplifies how PATCO is using the overnight maintenance window to complete important infrastructure improvements that ensure the system remains safe, reliable, and efficient for years to come.

PATCO Tackles “Slippery Rail” Season

Each fall, PATCO prepares for “slippery rail” season- a time when falling leaves on the tracks can impact train performance. When crushed under train wheels, leaves mix with moisture and release a natural substance called pectin, which forms a slick film on the rail surface. This reduces traction and can affect acceleration and braking.

To address this seasonal challenge, PATCO deploys specialized maintenance equipment, including a Track Utility Vehicle (TUV) equipped with high-pressure washers and gel applicators that remove residue and improve rail adhesion and keep trains running safely and on schedule.

This proactive approach helps ensure safe, reliable, and comfortable service for riders while minimizing seasonal impacts on operations- another example of how PATCO’s maintenance teams work behind the scenes to keep the system running smoothly year-round.



To see a video of the TUV in action, visit DRPA’s YouTube channel or go directly to <https://youtube.com/shorts/JevtuIJtL-Q>

SERVICE

Honoring Our Employee Veterans and Active Military

On November 12th, DRPA/PATCO was proud to hold a luncheon to celebrate and honor our employee Veterans and Active Military. Specials guests included Representative Jared Solomon, as well several distinguished members of the Tuskegee Airmen Inc. This annual event celebrates and recognizes the service and dedication made to our country.

Customer Service Appreciation Month



In October 2025, DRPA's Customer Service Department proudly celebrated National Customer Service Week by once again extending the week to a month-long celebration under this year's theme, "**Mission: Possible.**" As part of the celebration, all employees received a multi-use keychain that doubles as both a screen and earbud cleaner, along with a postcard featuring a personal message from CEO John T. Hanson. These tokens of appreciation served as recognition of our employees' ongoing dedication to making our stewardship **mission: possible** throughout the year. The appreciation gifts were funded through AmeriHealth wellness dollars, reflecting our organization's

continued commitment to the health and well-being of our workforce.

In addition to the appreciation gifts, employees were invited to participate in an engaging quiz initiative designed to reinforce key principles from supplemental employment training distributed via email. The training aimed to strengthen employees' ability to deliver exceptional service to both internal and external customers. Employees who achieved a perfect score on their first quiz attempt were entered into a drawing for prizes. CEO Hanson personally drew 10 names from each of the two quiz rounds, awarding a total of 20 employees with a \$20 gift card of their choice, a **Mission: Possible** branded lunch bag, and a monitor mirror. To ensure transparency and fairness, a representative from the Office of the Inspector General witnessed the raffle, and CAO Toni P. Brown witnessed the raffle and oversaw the prize distribution process.



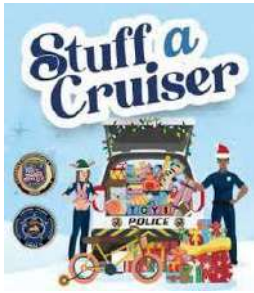
COMMUNITY

DRPA Police Annual “Stuff a Cruiser” Toy Drive Underway

The DRPA Police Department’s annual “Stuff a Cruiser” Toy Drive is now underway and will continue through December. Each weekday morning, officers are collecting new, unwrapped toys at PATCO stations from Lindenwold to Ferry Avenue, with the goal of filling an entire police cruiser with gifts for children in need.



This long-standing holiday tradition brings joy to area children and reflects DRPA’s ongoing commitment to the communities we serve. A special thank you goes to the officers who organize and volunteer their time each year to make the program a success and to the customers and employees whose generosity helps brighten the holidays for so many local families.



Adding to the festive spirit, the police cruiser being “stuffed” this year will be wrapped in holiday lights and is expected to make appearances at various community events throughout the season.

Outreach Events

In October 2025 staff represented the Delaware River Port Authority (DRPA)/Port Authority Transit Corporation (PATCO) at two (2) outreach events.

On October 1, 2025, **Sonia L. Inman**, Manager, EEO and **Quentin Burdette**, EEO Specialist (Office of Business Development & Equal Opportunity – OBD&EO) and **Brigitte Kordzian**, Senior Engineer (Engineering) attended the **Eastern Minority Supplier Development Council (EMSDC) BRIDGE [Business ~ Resilience ~ International ~ Development ~ Global Expansion]** Conference. The EMSDC hosted conference was held at Independence Blue Cross in Philadelphia, PA. The conference provided an opportunity for business leaders, innovators, and global partners to network and collaborate. The conference included educational sessions. The event was well attended.



Seated (Left to Right): Quentin Burdette, Sonia L. Inman and Brigitte Kordzian

On October 16, 2025, OBD&EO staff, Sonia L. Inman and Quentin Burdette along with Engineering staff **Elisabeth L. Klawunn**, Manager, Construction & Maintenance and **Geena A. Simila**, Senior Engineer and PATCO Acting Purchasing Agent, **LaTisha Y. Pierce** attended the **Women’s Business Enterprise Center (WBEC-East) Annual Awards Celebration**. The event hosted by WBEC-East provided staff with an opportunity to network and engage with women-owned business owners (WBEs), meet future women entrepreneurs, and hear great speeches from WBEs.



Seated (Left to Right): Quentin Burdette, Geena A. Simila, Sonia L. Inman, Elisabeth L. Klawunn, LaTisha Y. Pierce

Eastern States Transportation Network Annual Meeting



On December 4, 2025, transportation agencies from across the region will convene for the 47th Annual Meeting of the Eastern States Transportation Network (ESTN). This year, the New Jersey Turnpike Authority (NJTA) will proudly serve as host for the event, which will be held at the Westin Hotel in Mt. Laurel, New Jersey. More than 150 attendees are anticipated, representing agencies including the Delaware River Port Authority, Delaware River and Bay Authority, Pennsylvania Turnpike Commission, Port Authority of New York and New Jersey, South Jersey Transportation Authority, Burlington County Bridge Commission, and the New Jersey Turnpike Authority.

The theme of this year's meeting, **“Building Tomorrow’s Workforce: One Lesson at a Time,”** will highlight information and innovations shared by ESTN’s standing committees: Human Resources, Public Safety and Police, Maintenance and Facilities Management, Safety and Risk Management, Technology (formerly Toll Operations), Engineering, and Purchasing/Procurement. The program will also feature a keynote address by **James Russo, Ed.D., of the New Jersey Turnpike Authority, titled “Apprentice and Training Programs.”**

We are proud to recognize the leadership of four Delaware River Port Authority employees who serve as ESTN committee chairs: Tammy Veney, Purchasing Agent (Purchasing/Procurement); Lieutenant Michael Voll (Police and Public Safety); and Technology (formerly Toll Operations) Co-Chairs Laura Hunter and Ereik McFadden (Toll Collectors).

Special recognition is also extended to Kelly Forbes, Director, Human Resource Services, Tamika Espino, HRS Administrator, Staffing and Recruiting and ESTN Treasurer; Tonya Little, HRS Administrative Coordinator; and James Beach, Manager, Special Projects, Strategic Initiatives, for their collaborative efforts in supporting the planning and coordination of this year's event.

The Delaware River Port Authority looks forward to another productive and inspiring ESTN meeting as we continue to collaborate and share best practices across the region's transportation agencies.

Run the Bridge Event Draws Thousands to the Ben Franklin Bridge

On Sunday, November 2, thousands of runners and walkers participated in the annual Cooper Norcross Run the Bridge event, benefiting the Larc School. The event kicked off with the iconic run across the Ben Franklin Bridge, offering participants a rare opportunity to experience the span on foot while supporting an important local cause.

DRPA and PATCO once again played key roles in making the event a success — from coordinating bridge closures and safety logistics to providing transit support for participants and spectators. This long-standing tradition highlights our continued partnership with community organizations and underscores DRPA's commitment to fostering events that bring people together across the Delaware River.



Special Ben Franklin Bridge Lightings

As part of our community stewardship with regional tri-state nonprofits (PA, NJ, & DE), we are pleased to provide special lighting on the Benjamin Franklin Bridge for the following occasions from November 1-30, 2025.



- **Internal Lightings:**
 - November 8 – Marine Corps 250th Birthday - Red
 - November 11 – Veteran's Day – Red/White/Blue
 - November 24, 25, 26, 27, 28 – Thanksgiving – Orange & Yellow

- **External Lightings:**
- November 1 – Epilepsy Awareness – Purple
- November 3 – Light the World in Teal (Alzheimer’s Awareness) – Cyan
- November 12 – 500 Miles of Circuit Trails – Blue & Green
- November 14 – Philadelphia Eagles - Green
- November 16 – World Day of Remembrance of Road Traffic Victims – Orange
- November 18 – U.S. Antibiotic Awareness Week - Purple
- November 22 – 22q Awareness - Red

For a list of Bridge and Finance actions, see Attachment 1
For a list of Personnel Actions, see Attachment 2
For a list of Contracts and Purchases, see Attachment 3
For the Affirmative Action Report, see Attachment 4
For a list of Legal Statistics, see Attachment 5

PATCO

**For PATCO Ridership and Financial Information,
See the General Manager's Report in the PATCO section.
Attached are reports from the appropriate departments.**

Respectfully Submitted,



John T. Hanson
Chief Executive Officer

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 1
BRIDGE AND FINANCE**



Activity for the Month of October 2025²⁰

Calls for Service: 6,266 Total Arrests: 47 Adults: 47 Juv.: CDS Arrests: 2 DWI Arrests: 3

Arrests: CBB: BFB: 18 PATCO: 25 BRB: 1 WWB:3 Arrests NJ: 32 Arrests PA: 15

Reportable Accidents: CBB: 3 BFB: 10 PATCO: 2 BRB: 3 WWB:11

Non Reportable Accidents: CBB: 5 BFB: 9 PATCO: 0 BRB: 2 WWB:12

Accident with Injuries: CBB: 0 BFB: 3 PATCO: 0 BRB: 1 WWB:5

Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup		100	498	414	117	305	1,434
33 MV Stop		223	327	4	233	441	1,228
86 Removal			35	574	1		610
47 Disabled MV		74	79		83	202	438
35X Motorist/Patron Aid		22	110	104	45	86	367
25 Escort		32	62		13	249	356
91 Ped Investigation/Stop		1	81	268	1	2	353
17X Open/Secured Property			54	235			289
46 Construction/Trades Backup		51	45	2	25	40	163
84 Check On Subject Well-being		5	11	108		3	127
79 Roadway Hazard/Station Hazard		17	21	14	15	25	92
25EZ Easy Pass Redirect		2	18		2	65	87
90M OPDA Medical			2	81		1	84
90 Other PD Assist		6	22	27	2	14	71
78X Toll Evasion/TOS		7	10	33	8	1	59
25X Insufficient Funds			11	3	2	33	49
96 Slow Traffic		10	3		5	27	45
29 Alarm Activation		1	6	24	1		32
91R Ped in Road/Tolls		1	11		5	12	29
71D Disturbance			1	24		1	26
33C CV Stop			2			23	25
38 Transport Courtesy		2	4	14	2	2	24
94 Police Presence				21		1	22
81 General Complaint				22			22
25R Revenue Escort		6	5			9	20
341L Property Lost			2	16			18
12 Suspicious Person/Activity/Event		1	2	12		1	16
8 911 Hang Up/Mis-Dial			1	12		1	14



Activity for the Month of October 2025²¹

Calls for Service: 6,266 Total Arrests: 47 Adults: 47 Juv.: CDS Arrests: 2 DWI Arrests: 3

Arrests: CBB: BFB: 18 PATCO: 25 BRB: 1 WWB:3 Arrests NJ: 32 Arrests PA: 15

Reportable Accidents: CBB: 3 BFB: 10 PATCO: 2 BRB: 3 WWB:11

Non Reportable Accidents: CBB: 5 BFB: 9 PATCO: 0 BRB: 2 WWB:12

Accident with Injuries: CBB: 0 BFB: 3 PATCO: 0 BRB: 1 WWB:5

Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
78 Toll Dispute		3	6	1	2	2	14
52 Erratic Driver/Unfit Motorist			5		1	4	10
101S BOLO Suicidal		2	4	1		3	10
64 Larceny/Theft				8		1	9
56 Med Emerg/Injury Report			1	6		1	8
341F Property Found		1		7			8
310 Bridge Damage/PATCO Damage		1	2	1	2	2	8
101 BOLO		1	1	2	3		7
91T Ped in Tracks			1	5			6
88X Parking Viol./Compl.				6			6
83 Counterfeit			4		1		5
71X Harassment/Threats			1	4			5
65 Vandalism/Criminal Mischief				5			5
25T Fare Problem				3		2	5
20 Stolen/Recovered Vehicle			2	3			5
69 Juvenile Complaint				4			4
67 EDP (Emotionally Disturbed Person)			1	3			4
65X Lewdness				4			4
98 Panhandling/Soliciting				3			3
85X Assault				3			3
79X Debris Strike		1	2				3
11 Fire			2	1			3
87 Trespassing			2				2
74 Suicide Attempt		1				1	2
71R Road Rage		1				1	2
53 Abandoned Vehicle			1	1			2
48 Minor Incident				2			2
313 Complaint Against Police			1	1			2



Activity for the Month of October 2025²²

Calls for Service: 6,266 Total Arrests: 47 Adults: 47 Juv.: CDS Arrests: 2 DWI Arrests: 3

Arrests: CBB: BFB: 18 PATCO: 25 BRB: 1 WWB:3 Arrests NJ: 32 Arrests PA: 15

Reportable Accidents: CBB: 3 BFB: 10 PATCO: 2 BRB: 3 WWB:11

Non Reportable Accidents: CBB: 5 BFB: 9 PATCO: 0 BRB: 2 WWB:12

Accident with Injuries: CBB: 0 BFB: 3 PATCO: 0 BRB: 1 WWB:5

Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
312 Complaint Against DRPA/PATCO		1		1			2
29E Elevator Alarm				2			2
12U Unattended Package				2			2
101L LOJACK Hit					2		2
TRK Track Problem Equipment/Mechanical				1			1
77 Domestic						1	1
76 Missing Person				1			1
75 Suicide Confirmed			1				1
73 Shooting/Gun Shots					1		1
71 Fight				1			1
70 Animal Complaint			1				1
56X Drug Overdose				1			1
56S Slip/Fall				1			1
28 Bomb Threat				1			1
17 Breaking & Entering			1				1

FINANCE

REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of August 2025:

	<u>2024</u>	<u>2025</u>
Cash Revenue	\$6,022,740.71	\$6,873,464.76
ETC Revenue	\$23,582,837.15	\$28,855,708.54
Total Revenue	\$29,605,577.86	\$35,729,173.30
Non ETC Traffic	1,126,200	1,075,106
ETC Traffic	3,505,977	3,616,096
Total Traffic	4,632,177	4,691,202

**DELAWARE RIVER PORT AUTHORITY
TRAFFIC & BRIDGE TOLL FIGURES
FOR THE PERIODS INDICATED**

	MONTH OF AUGUST				TRAFFIC		BRIDGE TOLLS	
	-----2025-----		-----2024-----		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	1,571,036	\$10,931,515.79	1,537,134	\$8,903,962.98	2.21	33,902	22.77	\$2,027,552.81
WALT WHITMAN	1,837,190	13,678,434.92	1,829,050	11,414,239.86	0.45	8,140	19.84	2,264,195.06
COMMODORE BARRY	742,206	6,836,750.45	720,969	5,708,697.40	2.95	21,237	19.76	1,128,053.05
BETSY ROSS	540,770	4,282,493.14	545,024	3,578,691.62	-0.78	(4,254)	19.67	703,801.52
	<u>4,691,202</u>	<u>\$35,729,194.30</u>	<u>4,632,177</u>	<u>\$29,605,591.86</u>	<u>1.27</u>	<u>59,025</u>	<u>20.68</u>	<u>\$6,123,602.44</u>
AVERAGE TOLL		\$7.62		\$6.39				

	YEAR TO DATE				TRAFFIC		BRIDGE TOLLS	
	1/1/25 TO 8/31/25		1/1/24 TO 8/31/24		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	11,430,658	\$79,954,897.26	11,477,084	\$66,425,237.76	-0.40	(46,426)	20.37	\$13,529,659.50
WALT WHITMAN	13,236,357	\$100,356,685.51	13,190,004	82,850,427.52	0.35	46,353	21.13	17,506,257.99
COMMODORE BARRY	5,125,756	\$49,596,524.44	5,113,019	41,701,445.63	0.25	12,737	18.93	7,895,078.81
BETSY ROSS	4,176,571	\$33,139,559.29	4,060,257	26,486,083.42	2.86	116,314	25.12	6,653,475.87
TOTALS	<u>33,969,342</u>	<u>\$263,047,666.50</u>	<u>33,840,364</u>	<u>\$217,463,194.33</u>	<u>0.38</u>	<u>128,978</u>	<u>20.96</u>	<u>\$45,584,472.17</u>
AVERAGE TOLL		\$7.74		\$6.43				

**DELAWARE RIVER PORT AUTHORITY
ACTIONS OF THE CHIEF EXECUTIVE OFFICER
COMMISSION MEETING NOVEMBER 19, 2025
ARTICLE XII-A
ATTACHMENT 2
PERSONNEL**

TEMPORARY APPOINTMENT - None

NEW HIRES (APPOINTMENTS)

Luke E. Mather NJ	Administrative Accountant – Revenue Finance Division Purchasing	10/06/25
----------------------	--	----------

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Daniel J. Caruso NJ	From: Corporal of Police Public Safety Division Public Safety – Transit Unit	To: Acting Sergeant of Police Public Safety Division Public Safety – WWB Eff: 10/04/25 to 11/14/25
------------------------	--	---

Anthony J. Denisi NJ	From: Maintenance Technician Operations Division Maintenance – WWB	To: Acting Maintenance Foreman Operations Division Maintenance – WWB Eff: 10/04/25 to 11/28/25
-------------------------	--	--

Horace J. Nelson NJ	From: Maintenance Foreman Operations Division Maintenance Foreman – WWB	To: Acting Construction & Maintenance Manager Operations Division Office the Bridge Director – WWB Eff: 10/04/25 to 11/28/25
------------------------	---	---

Daniel P. Stewart NJ	From: Electrical Technician Operations Division Electrical – WWB	To: Acting Electrical Foreman Operations Division Electrical – WWB Eff: 10/11/25 to 10/17/25
-------------------------	--	---

Joseph M. Quinn, Jr. PA	From: Toll Collector Operations Division Toll – CBB	To: Acting Plaza Supervisor Operations Division Toll – CBB Eff: 10/11/25 to 10/17/25
----------------------------	---	---

John J. Rachuba PA	From: Highway Foreman Operations Division Highway – BRB	To: Acting Maintenance Foreman Operations Division Maintenance – BRB Eff: 10/15/25 to 10/15/25
-----------------------	---	--

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued

Daniel J. Fleming
NJ

From: Electrical Foreman
Operations Division
Electrical – CBB

To: Acting Construction &
Maintenance Manager
Operations Division
Office the Bridge Director –
CBB
Eff: 10/25/25 to 10/31/25

Michael Roccia
NJ

From: Electrical Technician
Operations Division
Electrical – CBB

To: Acting Electrical Foreman
Operations Division
Electrical – CBB
Eff: 10/25/25 to 10/31/25

Tiffany N. Wright
PA

From: Plaza Supervisor
Operations Division
Toll – WWB

To: Acting Toll Manager,
WWB/CBBB
Operations Division
Office the Bridge Director –
WWB
Eff: 10/25/25 to 10/31/25

Matthew L. Abrams
NJ

From: Highway Foreman
Operations Division
Highway – BRB

To: Acting Electrical Foreman
Operations Division
Electrical – BRB
Eff: 10/27/25 to 10/27/25

PROMOTIONS

Audrey Pierce
NJ

From: Accounts Payable
Specialist
Finance Division
Accounting

To: Administrative Accountant –
General Ledger
Finance Division
Accounting
Eff: 10/04/25

Joseph F. Strycharz, II.
PA

From: Police Officer
Public Safety Division
Public Safety – Transit Unit

To: Corporal of Police
Public Safety Division
Public Safety – Transit
Eff: 10/04/25

TITLE & DEPARTMENTAL CHANGES – None

UPGRADE (GRADE CHANGE) – None

TRANSFERS - DEPARTMENTAL – None

INTERAGENCY PROMOTION to PATCO - from DRPA – None

INTERAGENCY PROMOTION to DRPA - from PATCO

Anthony L. Bundi
NJ

From: Station Supervisor
Passenger Services

To: Toll Collector
Operations Division
Toll – BFB
Eff: 10/11/25

Keith A. Johnson
PA

From: Station Supervisor
Passenger Services

To: Toll Collector
Operations Division
Toll – WWB
Eff: 10/11/25

Sonia Jones
PA

From: Custodian
Equipment

To: Toll Collector
Operations Division
Toll – BFB
Eff: 10/11/25

Nicole A. Tate
NJ

From: Station Supervisor
Passenger Services

To: Toll Collector
Operations Division
Toll – BFB
Eff: 03/08/25

James M. Dutton, Jr.
NJ

From: Track Mechanic
Track & Facilities

To: Construction & Maintenance
Mechanic
Operations Division
Highway – BRB
Eff: 10/18/25

INTERAGENCY TRANSFERS to PATCO - from DRPA – None

INTERAGENCY TRANSFERS to DRPA - from PATCO – None

RETIREMENTS – None

RESIGNATIONS

Marianne Fortino
NJ

Director, Risk Management
Administrative Division
Risk Management

10/01/25

Tia N. Scott
NJ

Claims Assistant
General Counsel Division
Claims Administration

10/24/25

Stefan D. Wilson
PA

Dispatcher
Public Safety Division
Public Safety - Administration

10/30/25

LAYOFFS (INVOLUNTARY) - None

DECEASED - None

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 3
CONTRACTS AND PURCHASES**

**ACTIONS OF THE CHIEF EXECUTIVE OFFICER
ARTICLE XII-C
ATTACHMENT 3
CONTRACTS AND PURCHASES**

Re: Article XII-C, Section 1 (a)

Purchase Order 4500025274, Beacon Graphics LLC. Branchburg, NJ. Purchase Contract for Reflective Sign Materials. Contract Value: \$22,761. (Only Bid, Three Vendors Solicited).

Purchase Order 4500025279, Atlantic Uniform Company Inc. Belleville, NJ. Purchase Contract for Police Uniforms. Contract Value: \$16,022. (State).

Re: Article XII-C, Section 5

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems
As follows: (see accompanying Schedule 1)

Contract and Engineering Payments: **\$17,780,506**

2025 CAPITAL BUDGET

November 19, 2025

**ARTICLE XII-C, SECTION 5
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS
BRIDGES AND PATCO SYSTEM (10/31/2025)
Board Date: November 19, 2025**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work Percent</i>	<i>(Billed) Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Invoice Amount</i>
AECOM								
(DRPA-22-104)	PATCO Woodcrest Platform Rehabilitation	\$ 1,222,120	98.9%	\$ 1,208,380	\$ 19,420	\$ 1,171,746	40-41	\$ 17,215
(DRPA-24-016)	2024 Biennial Inspection - Betsy Ross Bridge	924,000	69.4%	641,326	34,246	568,760	12-13	38,320
Allied Painting, Inc.								
(DRPA-23-001)	BRB Painting & Steel Repairs Thru Truss & PA Approach Spans	84,752,658	64.6%	54,751,279	4,856,380	45,419,367	27-28	4,475,532
A.P. Construction, Inc.								
(DRPA-23-037)	Center Tower/Command & Control Center Relocation	19,434,000	88.4%	17,188,071	1,345,254	14,238,548	20	1,604,270
(DRPA-23-086)	Woodcrest Station Platform Rehabilitation	22,835,000	47.8%	10,924,837	1,092,484	8,972,932	16	859,421
Atane Engineers, Architects and Land Surveyors, PC								
(DRPA-24-013)	2024 Biennial Inspection - Ben Franklin Bridge	1,065,000	79.9%	851,136	50,753	728,860	10	71,523
Cornell and Company, Inc.								
(Emergency)	CBB Weld Remediation - Emergency Contract	6,731,500	87.5%	5,889,100	0	5,463,380	14-15	425,720
(DRPA-24-114)	WWB Tower Link Rehabilitation Phase 2	11,839,500	3.8%	448,929	44,893	0	1-3	404,036
D.A. Nolt, Inc.								
(DRPA-24-029)	PATCO Roof/HVAC Replacement	14,974,910	78.8%	11,798,466	964,296	10,634,208	16	199,962
Denney Electric Supply								
(DRPA-24-078)	Electronic Surveillance and Integration	556,579	100.0%	556,579	0	350,000	2	206,579
Gannett Fleming, Inc.								
(DRPA-23-097)	PATCO Phila Tunnel Cable & Substation Equipment Replacement	1,849,819	94.2%	1,743,153	17,037	1,649,524	42	76,593
HNTB								
(DRPA-20-029)	PATCO Interlocking - Phase 2 - Design	3,339,045	80.9%	2,700,189	270,019	2,422,201	50	7,969
(DRPA-22-002)	PATCO Franklin Square Station Re-Opening - CMS	4,627,800	99.5%	4,606,748	189,190	4,408,203	43	9,355
(DRPA-24-015)	2024 Biennial Inspection - Commodore Barry Bridge	1,448,750	86.7%	1,255,390	78,139	1,163,140	16	14,112
(DRPA-24-115)	WWB Tower Link Rehabilitation Phase 2 - CMS	1,646,530	13.4%	221,266	22,127	112,893	4-5	86,247
Jacobs Engineering Group								
(DRPA-19-022)	PATCO Lindenwold Control Center	1,797,130	97.5%	1,752,025	170,682	1,456,220	12	125,124
JPC Group, Inc.								
(DRPA-19-127)	WWB Corridor Rehabilitation at I-76 - PA Approach	66,991,144	92.3%	61,838,176	0	61,338,176	25	500,000
LiRo Engineers, Inc.								
(DRPA-24-113)	CBB Phase 3 Painting & Rehabilitation - CMS	8,822,472	2.7%	237,766	15,130	0	1	222,636
Michael Baker International, Inc.								
(DRPA-23-113)	PATCO Roof Replacement - CMS	1,495,284	54.0%	807,256	68,359	670,583	10	68,314
(DRPA-24-018)	2024 PATCO Biennial Inspection - Track & Facilities	792,634	86.8%	687,834	38,088	617,038	6	32,708
Pennoni Associates, Inc.								
(DRPA-23-114)	Fender & Pier Rehabilitation (WWB & BFB)	4,660,200	85.3%	3,975,336	217,628	3,223,277	8	534,431
Remington & Vernick Engineers								
(DRPA-23-051)	Woodcrest Station Platform Rehabilitation - CMS	2,390,810	62.5%	1,493,549	112,563	1,293,132	21	87,854

**ARTICLE XII-C, SECTION 5
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS
BRIDGES AND PATCO SYSTEM (10/31/2025)
Board Date: November 19, 2025**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Invoice Amount</i>
Skanska Koch, Inc.								
(DRPA-19-131)	BFB Rehabilitation of Suspension Spans & Anchorages	194,990,000	98.8%	192,600,698	5,001,535	184,261,117	65	3,338,046
(DRPA-24-112)	CBB Phase 3 Painting and Rehabilitation	220,148,547	20.8%	45,734,488	2,148,449	40,744,959	7	2,841,080
STV, Inc.								
(DRPA-22-102)	BRB Painting & Steel Repairs Thru Truss & PA Approach Spans - CMS	7,841,152	60.2%	4,723,512	300,415	3,651,102	18-19	771,994
Traffic Planning & Design, Inc.								
(DRPA-25-037)	BRB & CBB Sign Structures - Design Services	1,963,522	1.4%	27,819	2,524	0	1	25,296
TranSystems Corporation								
(DRPA-23-018)	CBB Thru Truss Weld Investigation - Design Services	6,042,343	89.8%	5,426,520	225,780	5,108,432	24	92,308
Urban Engineers, Inc.								
(DRPA-25-039)	Viaduct Substructure Preservation (Collingswood & Westmont) - CMS	2,367,973	2.5%	60,340	6,034	0	1	54,306
WSP USA, Inc.								
(DRPA-22-101)	BFB Eastbound Operational Improvements - Design	841,700	51.2%	430,718	0	420,348	14	10,369
(DRPA-24-014)	2024 WWB Biennial Inspection	1,346,835	72.6%	978,174	59,293	869,029	10	49,852
Program Management and General Engineering Contracts								
(DRPA-20-064)	Job Order Contracting Services North	5,000,000	90.9%	4,543,112	0	4,502,992	Various	40,121
(DRPA-21-014)	General Engineering Contracts	10,000,000	81.8%	8,181,147	0	8,148,678	Various	32,469
(DRPA-22-014)	Program Management Services	3,000,000	37.9%	1,137,362	0	1,132,993	Various	4,369
(DRPA-24-092)	General Engineering Services	15,000,000	7.6%	1,135,396	0	862,407	Various	272,989
PRWT Services, Inc.								
(DRPA-22-052)	Contracted Toll Collectors	12,508,976	46.4%	5,806,004	0	5,626,618	Various	179,387
								<u>\$ 17,780,506</u>

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 4
EEO REPORT**

DRPA EEO CATEGORIES

(By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Chief Executive Officer		1	
2	Chief Administrative Officer		1	
3	Chief Financial Officer		1	
4	Chief Operating Officer			1
5	General Counsel/Corporate Secretary			1
6	Deputy Chief Executive Officer			1
7	Chief Engineer		1	
8	Chief Security/Safety Officer		1	
9	Inspector General			1
<hr/>				
1	Bridge Director		1	1
2	Deputy General Counsel		1	1
3	Director, Finance		1	
4	Director, Fleet Management		1	
5	Director, Government Relations & Grants Administration			1
6	Director, Homeland Security & Emergency Management		1	
7	Director, Human Resource Services		1	
8	Director, Information Services		1	
9	Director, Procurement			
10	Director, Revenue & Treasury	1		
11	Director, Risk Management			
12	Director, Strategic Initiatives		1	
13	Manager, Construction & Maintenance		1	
14	Manager, Planning & Design			1
15	Police Chief		1	
<hr/>				
1	Captain of Police		1	1
2	Construction & Maintenance Manager	1	1	1
3	Engineering Program Manager		1	
4	Fleet Shop Manager		1	
5	Manager, Accounting		1	
6	Manager, Budget/Financial Analysis		1	
7	Manager, Community Relations			
8	Manager, Contract Administration		1	
9	Manager, Corporate Communications			1
10	Manager, EEO		1	
11	Manager, ERP & Applications		1	
12	Manager, EZ Pass Technology & Toll Analysis			

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
13	Manager, Government Relations		1	
14	Manager, Grants Administration			
15	Manager, Internal Audit			1
16	Manager, IT Audit			
17	Manager, Payroll		1	
18	Manager, Purchasing & Stores			
19	Manager, Production Systems			1
20	Manager, Special Projects		1	
21	Toll Manager		1	1
<hr/>				
1	Accounts Payable & Receivable Supervisor			1
2	Electrical Foreman		5	
3	Fleet Foreman		2	
4	Highway Foreman	2	7	1
5	HVAC Foreman			2
6	Lieutenant of Police		4	2
7	Maintenance Foreman		4	2
8	Plaza Supervisor		15	9
9	Purchasing Agent		1	
10	Sr. Accountant		2	
11	Supervisor, Cash Assurance		1	
12	Supervisor, Central Store Room			1
13	Supervisor, EZ Pass Technology & Toll Analysis		1	
14	Supervisor, Mail Room		1	
15	Supervisor, Printing Services		1	
<hr/>				
OFFICIALS - ADMINISTRATORS (Total By State)		4	72	32
<hr/>				
TOTAL OFFICIALS - ADMINISTRATORS			108	
<hr/>				
1	Analyst, EZ Pass Technology & Toll Analysis	1		
2	Administrative Accountant - Revenue		1	
3	Administrative Accountant - General Ledger		1	
4	Benefits Administrator		2	
5	Budget Analyst		1	
6	C&M Technical Assistant		2	
7	Cash Assurance Auditor		3	
8	Contract Administrator		2	

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
9	Digital Communications Specialist		1	1
10	Grants Specialist		1	
11	Graphic Design Administrator			1
12	HRIS Specialist		2	
13	HRS Specialist			1
14	Leadership Development & Organizational Change Agent			1
15	Payroll Administrator - Accountant		1	
16	Purchasing Specialist		4	
17	Revenue Operations Assessor ETC		1	1
18	Safety Specialist		2	
<hr/>				
1	Administrator, Compensation/HRIS			
2	Administrator, Staffing & Recruiting		1	
3	Administrator, Training & Employee Development			
4	Associate Engineer		2	1
5	Auditor		1	
6	Claims Administrator		2	
7	EEO Specialist			1
8	Engineering Management Specialist			
9	Engineering Program Analyst		1	
10	Management Analyst			1
11	Project Manager (Finance)			
12	Project Manager (Office of the CAO)			
13	Project Manager (Public Safety, Technology)			1
14	Project Manager, Homeland Security & Emergency Management		1	
15	Records Manager		1	
<hr/>				
1	Assistant General Counsel		4	2
2	Electrical Engineer		1	
3	Principal Engineer		1	
4	Senior Engineer		3	1
<hr/>				
PROFESSIONALS (Total By State)		1	42	12
<hr/>				
TOTAL PROFESSIONALS			55	

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Police Officer	2	52	21
1	Corporal of Police		9	3
1	Sergeant of Police		17	6
PROTECTIVE SERVICE (Total By State)		2	78	30
TOTAL PROTECTIVE SERVICE			110	
1	Auto Technician	1	10	3
1	Construction & Maintenance Mechanic	1	30	17
1	Electrical Technician		18	4
1	HVAC Technician	1	8	
1	Maintenance Technician	2	28	10
SKILLED CRAFT (Total By State)		5	94	34
TOTAL SKILLED CRAFT			133	
1	Business Analyst			
2	Data Base Administrator		1	

DRPA EEO CATEGORIES

(By State)

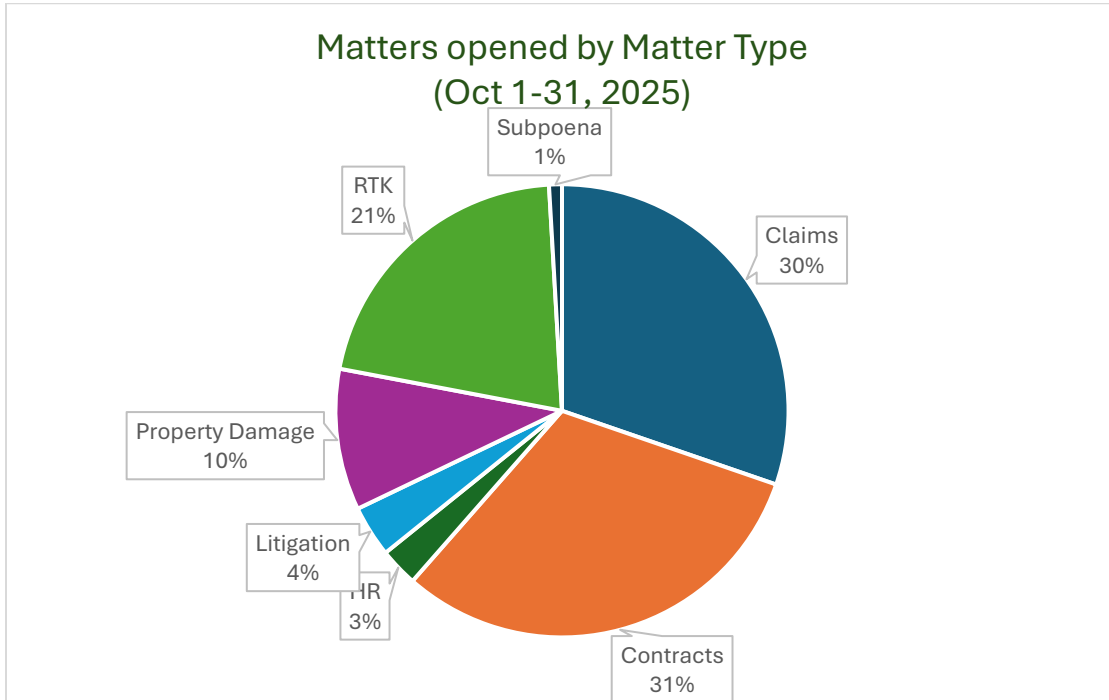
	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
3	Network Technician		1	2
4	Programmer/Analyst			1
5	Systems Administrator		5	3
6	User Support Administrator	2		
7	User Support Group Leader			
TECHNICIANS (Total By State)		2	7	6
TOTAL TECHNICIANS		15		
1	Accounts Payable Specialist		1	
2	Administrative Coordinator		12	7
3	Building Services Clerk		3	
4	Central Stores Clerk	1		
5	Claims Assistant			1
6	Contracts Administration Clerk		1	
7	Customer Service Coordinator		1	
8	Data Management Coordinator		2	
9	Executive Assistant to the CEO		2	
10	Executive Legal Secretary		1	
11	File Clerk		1	1
12	Legal Secretary		1	2
13	Media Specialist			1
14	Purchasing Clerk			
15	Reproduction Technician		1	1
Sub-Total NON-REP		1	26	13
1	Toll Collector	1	28	24
2	Revenue Operations Clerk		3	
1	Lead Dispatcher		3	
2	Dispatcher		5	5
Sub-Total IUOE		1	39	29
ADMINISTRATIVE SUPPORT (Total By State)		2	65	42

DRPA EEO CATEGORIES (By State)

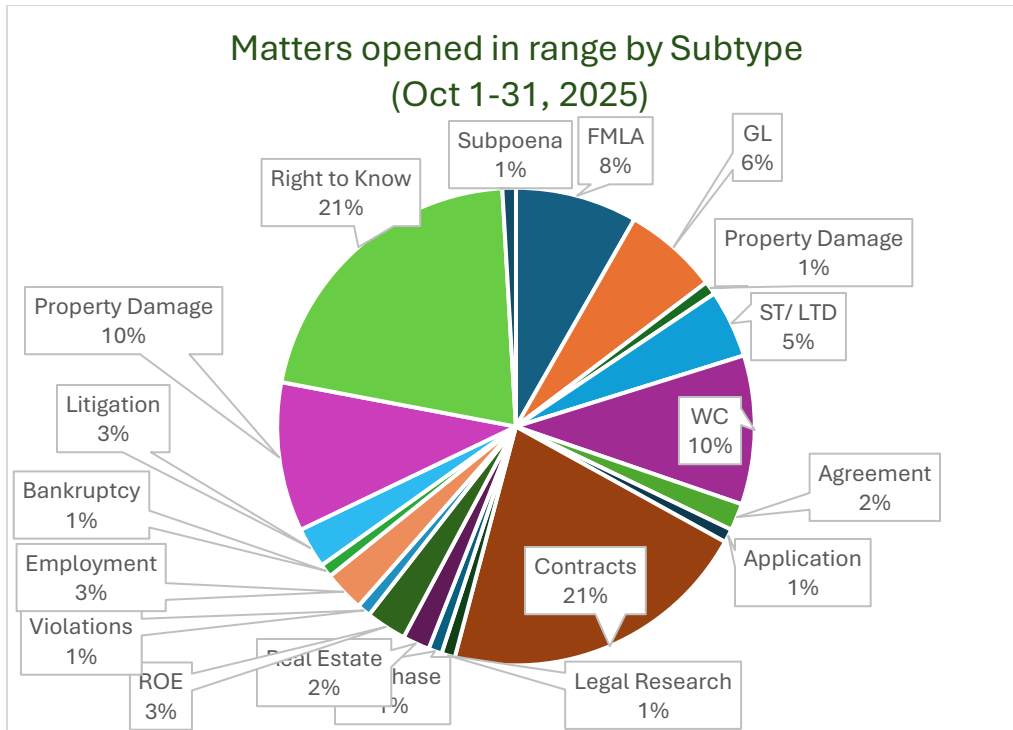
JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
TOTAL ADMINISTRATIVE SUPPORT	109		
TOTAL EMPLOYEES BY STATE	16	358	156
TOTAL DRPA EMPLOYEES - 530			
SUMMARY (Employee Class)			
NON-REP	6	140	57
203			
IUOE	6	133	63
202			
IBEW	2	7	6
15			
FOP	2	78	30
110			

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 5
LEGAL STATISTICS REPORT**

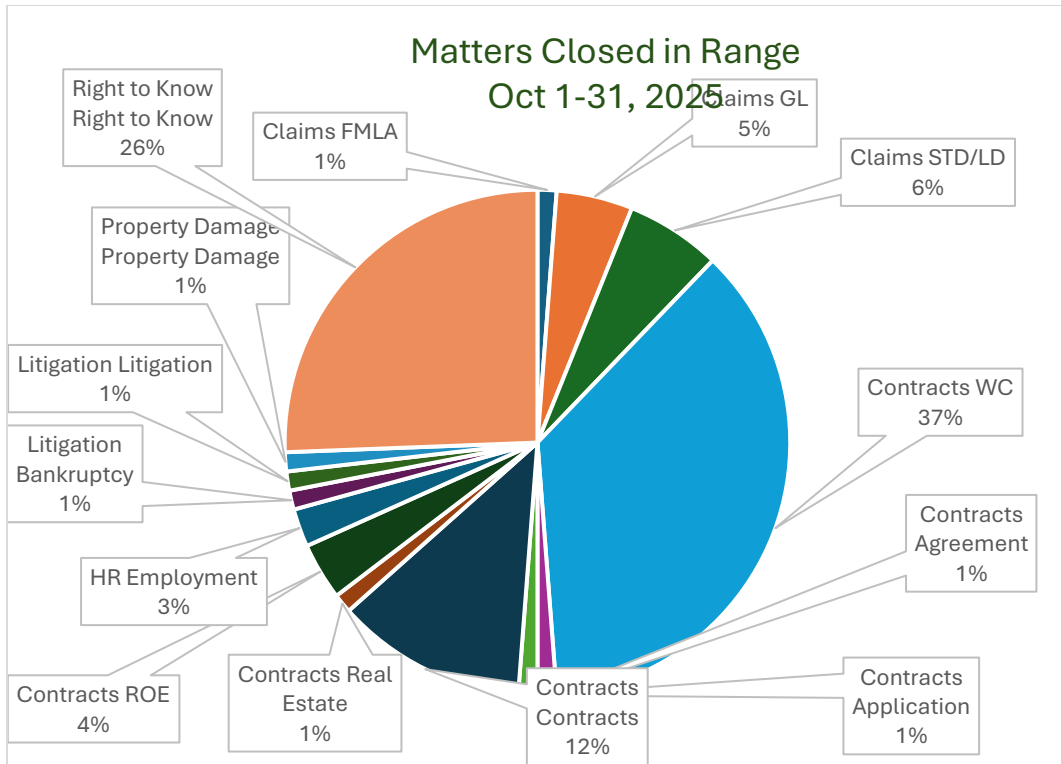
Legal Matter Count Report October 1 – 31, 2025



Matter type	Matter type total
Claims	33
Contracts	34
HR	3
Litigation	4
Property Damage	11
RTK	23
Subpoena	1
Total new cases opened	109



Matter type	Matter subtype	opened in range
Claims	FMLA	9
Claims	GL	7
Claims	Property Damage	1
Claims	ST/ LTD	5
Claims	WC	11
Contracts	Agreement	2
Contracts	Application	1
Contracts	Contracts	23
Contracts	Legal Research	1
Contracts	Purchase	1
Contracts	Real Estate	2
Contracts	ROE	3
Contracts	Violations	1
HR	Employment	3
Litigation	Bankruptcy	1
Litigation	Litigation	3
Property Damage	Property Damage	11
Right to Know	Right to Know	23
Subpoena	Subpoena	1
		109



Matter type	Matter subtype	closed in range
Claims	FMLA	1
Claims	GL	4
Claims	STD/LD	5
Contracts	WC	30
Contracts	Agreement	1
Contracts	Application	1
Contracts	Contracts	10
Contracts	Real Estate	1
Contracts	ROE	3
HR	Employment	2
Litigation	Bankruptcy	1
Litigation	Litigation	1
Property Damage	Property Damage	1
Right to Know	Right to Know	21
		82

CFO REPORT

Report of the Chief Financial Officer

November 6th, 2025

**Board of Commissioners
 Delaware River Port Authority of Pennsylvania and New Jersey
 One Port Center
 2 Riverside Drive
 Camden, New Jersey 08101-1949**

Re: **FINANCIAL SUMMARY**

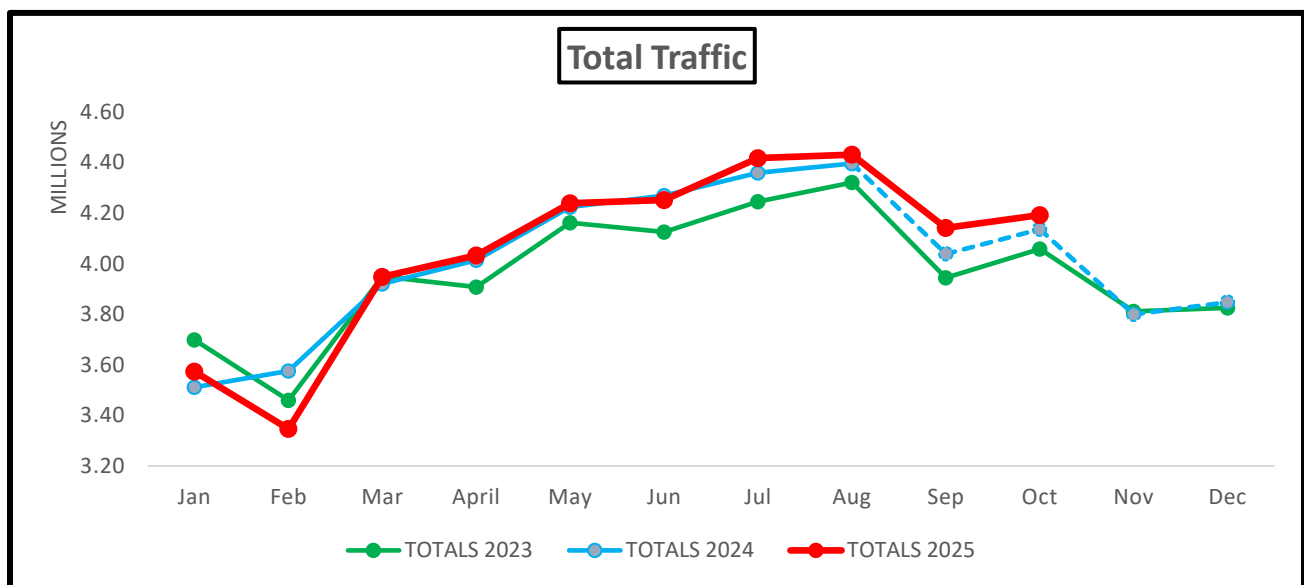
To the Commissioners:

The following descriptive financial summary is primarily based on the unaudited financial summary, dated November 3rd.

Current Trends DRPA Preliminary Traffic Volumes

October YTD total traffic volume was 129.9K or 0.3% higher than last year. Ongoing traffic growth since July is a key driver of this favorable variance.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



Toll August YTD Revenue

Bridge Revenue August YTD						
(\$Millions)	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Passengers	\$ 185.95	\$ 179.19	\$ 154.59	\$ 6.77	\$ 31.36	20.3%
Trucks	\$ 75.71	\$ 71.48	\$ 61.60	\$ 4.23	\$ 14.11	22.9%
Other	\$ 1.39	\$ 0.91	\$ 1.27	\$ 0.48	\$ 0.11	9.0%
Total	\$ 263.05	\$ 251.58	\$ 217.46	\$ 11.47	\$ 45.58	21.0%
Average Toll	\$ 7.74	\$ 7.68	\$ 6.43	\$ 0.06	\$ 1.32	20.5%

Bridge Traffic August YTD						
(Millions)	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Passengers	31.28	30.25	31.23	1.04	0.06	0.2%
Trucks	2.59	2.41	2.52	0.19	0.07	2.8%
Other	0.09	0.09	0.09	(0.00)	0.00	2.0%
Total	33.97	32.75	33.84	1.22	0.13	0.4%

August 2025 YTD Final Traffic/Toll Revenues vs. YTD Budget

- **Toll revenue** was \$263.1 million, \$11.5 million or 4.6% above budget
- **Traffic** was approximately 1.22 million vehicles or 3.7% above budget
 - 7.7% higher truck volume vs budget led to \$0.06 higher than budget average toll (\$7.74 vs \$7.68)

August 2025 YTD Final Traffic/Toll Revenues vs. YTD 2024

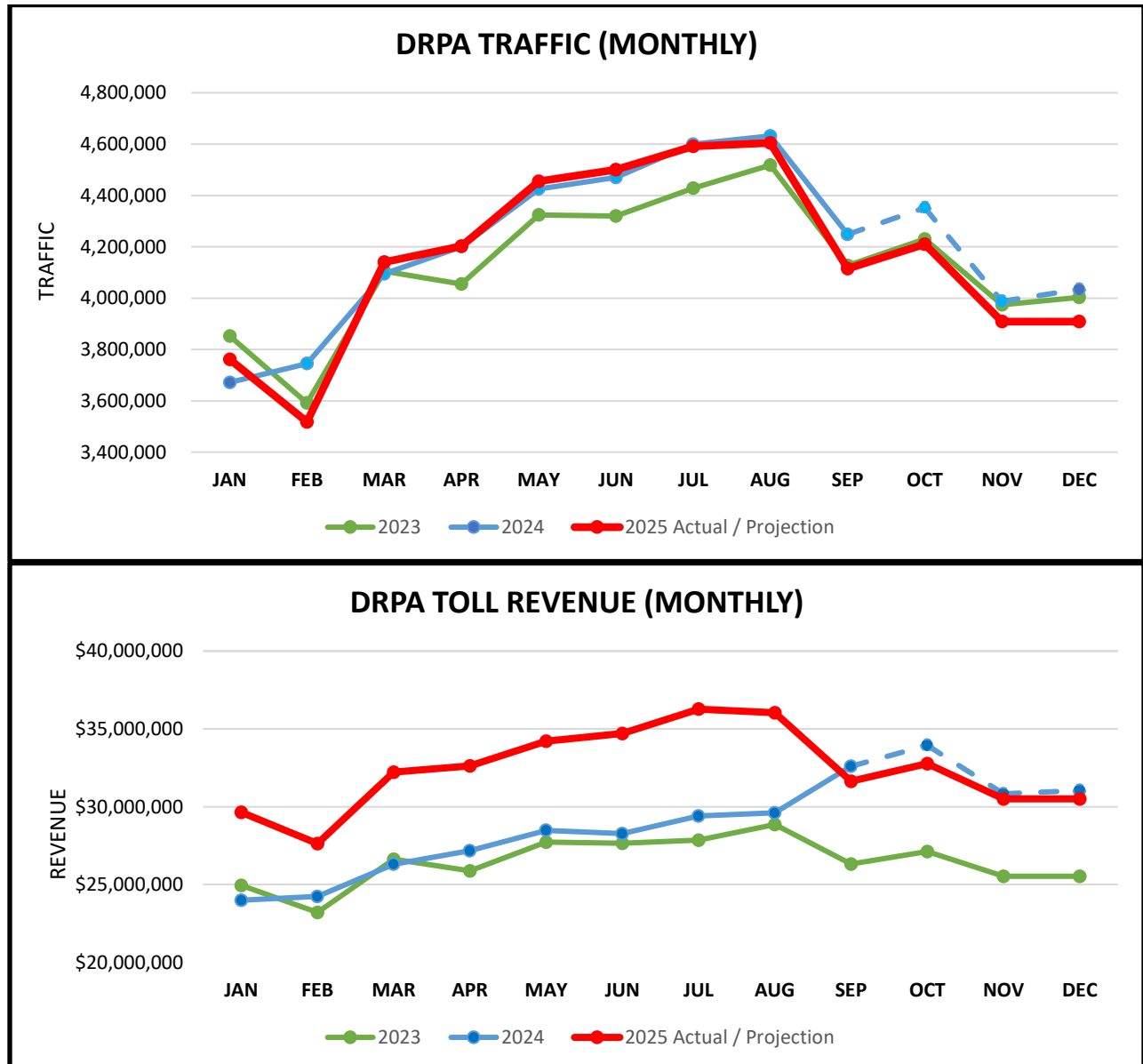
- **Toll revenue** was \$263.1 million, \$45.6 million or 21% favorable to 2024, primarily driven by toll increase implemented as of September 1, 2024
- **Traffic** was 130K vehicles or 0.4% higher than prior year. Continued strong traffic performance since July is the main driver of this favorability and helped offset the impact of the 2024 leap year effect.

Toll Revenue and Traffic Trend

The 2025 data on the graphs below represents August YTD actuals and forecast from September through December. Assumption for forecast are:

- September and October are based on preliminary traffic volumes.
- November through December is based on the 2025 budget.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



PATCO August YTD Revenue

PATCO Revenue and Ridership August YTD						
(Millions)	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Revenue	\$ 9.40	\$ 9.30	\$ 8.75	\$ 0.10	\$ 0.65	7.4%
Ridership	3.89	3.92	3.71	(0.03)	0.18	4.9%
Average Fare	\$ 2.41	\$ 2.37	\$ 2.36	\$ 0.04	\$ 0.06	2.4%

PATCO August YTD 2025 – Ridership/ Passenger Revenues vs. Budget

- Passenger revenue was \$9.4 million, \$0.1 million or 1.0% above budget
- Ridership was 3.9 million, 30K unfavorable or 0.7% below budget
- 1.7% increase in average fare is driving the favorable revenue variance to budget, even though the ridership is slightly unfavorable to budget

PATCO August YTD 2025 – Ridership/Passenger Revenues vs. YTD 2024

- Passenger revenue was \$9.4 million, \$0.6 million or 7.4% higher vs prior year
- Ridership was 3.9 million, 0.2 million or 4.9% favorable to prior year
- Average Fare 2.4% favorable to prior year (\$2.41 vs \$2.37)

DRPA and PATCO Preliminary YTD Operating expenses and Headcount

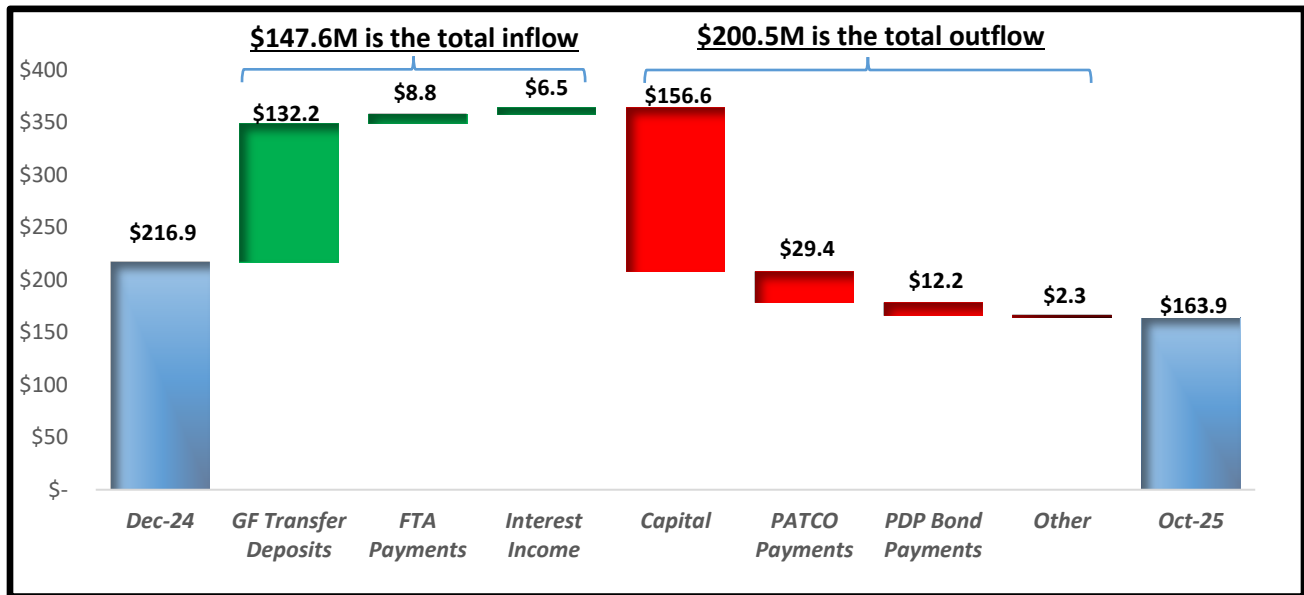
DRPA & PATCO August YTD Operating Expenses				
(\$Millions)	2025 Actuals	Budget	\$ B/(W) Budget	% B/(W) Budget
Employee Related	85.11	94.84	9.73	10.3%
Operating Expenses	36.72	39.00	2.28	5.8%
Total Expenses	121.83	133.84	12.0	9.0%

DRPA & PATCO September Headcount				
Division	Budgeted	Active	Open	Recruitment in Process
Administration	29	22	7	4
CEO	3	3	0	0
Deputy CEO	50	34	16	3
Engineering	22	16	6	1
Finance	21	16	5	3
Inspector General	10	8	2	2
General Counsel	20	20	0	0
Bridge Operation & Fleet	275	257	18	17
Public Safety	172	145	27	27
Strategic Initiatives & Corp Communications	7	7	0	0
Patco	345	309	36	25
Total	954	837	117	82

- Favorable variance to budget in **employee related** expenses is driven by 117 open positions, which equates to 12.3% open headcount.
- Preliminary **operating expenses** are \$2.3 million favorable to budget, which is timing related.
- **DRPA** YTD preliminary expenses are \$79.6 million, 8.3% **favorable to budget**.
- **PATCO** YTD preliminary expenses are \$42.2 million, 10.3% **favorable to budget**

The Authority’s expenses for the year are under budget, continuing the streak of a positive variance over the past twenty plus years, resulting from the continued cost-constraints that both DRPA and PATCO have placed on spending.

General Fund



October 2025 General Fund Balance decreased by \$53.0 million, in line with YTD projections.

Ending General Fund balance for 2025 is expected to be around \$165 million.

Bond Compliance and Bond-Related Transactions

On August 27th, 2025, the Authority refunded remaining outstanding 2013 Revenue Bonds (\$243.9 million) by issuing new 2025 Revenue Bonds. This resulted in:

- A reduction in total outstanding debt balance by \$24.9 million, from \$833.5 million to \$808.6 million.
- Savings of \$39.6 million in total debt service payment from 2025 to 2039.
- **Bond Ratings:** In August, Moody’s has affirmed A1 rating for revenue bonds and A3 for PDP bonds and S&P has raised ratings for the revenue bonds to AA- from A+ and PDP bonds to A+ from A.

Respectfully submitted,

Jerry Sahi

CFO

DRPA BOARD MINUTES

**DELAWARE RIVER PORT AUTHORITY
BOARD MEETING**

50

**One Port Center
Camden, New Jersey
Wednesday, October 22, 2025**

Pennsylvania Commissioners

James Schultz, Esq., Chairman of the Board (via Teams)
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via Teams)
Allison Deibert (for Pennsylvania Treasurer Stacy Garrity) (via Teams)
Gregory Schwab, Esq. (via Teams)
Vaughn Ross (via Teams)
Keiwana McKinney-Forde (via Teams)
Garrett Snider (via Teams)

New Jersey Commissioners

Jeffrey Nash, Esq., Vice Chairman of the Board
Albert Frattali
Richard Sweeney
Aaron Nelson (via Teams)
Jonathan Young
Bruce Garganio (via Teams)

DRPA/PATCO Staff

John T. Hanson, Chief Executive Officer DRPA/President PATCO
Jalila D. Parker, Deputy Chief Executive Officer, DRPA
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
Toni P. Brown, Chief Administrative Officer, DRPA
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
Michael Venuto, Chief Engineer, DRPA
John Rink, General Manager, PATCO (via Teams)
Robert Hicks, Chief Operating Officer, DRPA
David Aubrey, Inspector General, DRPA
Robert Finnegan, Chief Safety and Security Officer, DRPA
Ed Cobbs, Jr., Chief of Police, DRPA
Stephen M. Holden, Esq., Deputy General Counsel, DRPA
Megan S. Scheib, Esq., Deputy General Counsel, DRPA
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA
Christopher Jones, Director, Information Services, DRPA
Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)
Michael Christie, Director, BFB/BRB
Matt Licata, Director, Fleet Management, DRPA (via Teams)
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA
Christina Maroney, Director, Strategic Initiatives, DRPA
Fran Kelly, Assistant General Manager, PATCO
Darlene Callands, Director, Government Relations & Grants Administration, DRPA
Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA
Amy Ash, Manager, Contract Administration, DRPA
Ryan Linhart, Budget Analyst, Finance, DRPA (via Teams)
Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA
Katherine Hilinski, Records Manager, Office of General Counsel, DRPA

Barbara Wagner, Executive Assistant to the CEO, DRPA

Others Present

Alan Kessler, Esq., Duane Morris, LLP (via Teams)

Christopher Gibson, Esq., Archer & Greiner, P.C. (via Teams)

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit

Jessica Priselac, Esq., Duane Morris, LLP (via Teams)

OPEN SESSION

Roll Call

Chairman Schultz called the meeting to order at 9:03 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Rigo, Garganio, Deibert, Frattali, Nelson, Ross, Sweeney, Schwab, McKinney-Forde, Young and Snider.

Public Comment

There was no public comment.

Report of the Chief Executive Officer

Chief Executive Officer Hanson stated that his Report stood as previously submitted and he had no further comments to the report.

CEO Hanson gave the following update regarding the Authority's DEI and DBE programs. He stated that the U.S. Department of Transportation (DOT) issued an Interim Final Rule (IFR) effective October 3, 2025, significantly revising Disadvantaged Business Enterprise (DBE) program requirements. He explained that the IFR eliminates race- and sex-based presumptions of disadvantage and requires all certified DBEs to be re-evaluated under new criteria. CEO Hanson stated that the DRPA is not involved in the certification process, which is managed by Uniform Certification Programs (UCPs). According to the IFR, the DRPA may not set DBE goals on future contracts or count DBE participation on active contracts until the UCPs complete this process. He stated that in response to the IFR, the DRPA is pausing all DBE program activities pending completion of the re-evaluation process or further guidance from the DOT.

CEO Hanson also noted that the Authority has received updated guidance from multiple federal agencies regarding DEI-related programs. This guidance is that, to remain eligible for federal funding, organizations must now certify that they do not operate programs that provide preferential treatment based on race, gender, or other protected characteristics — including on non-federally funded projects. CEO Hanson said pursuant to this guidance, the Authority is pausing DEI initiatives, including those related to Minority and Women Business Enterprises (MBEs/WBEs).

CEO Hason stated that he is working closely with our Office of Business Development & Equal Opportunity and the Office of General Counsel to ensure the Authority is aligned with evolving federal policy, while also upholding its commitment to fairness, integrity, and equal opportunity.

Commissioner Frattali moved to accept the CEO's Report and Commissioner Nash seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Report of the Chief Financial Officer

Chief Financial Officer Sahi stated that his Report stood as previously submitted and he had no further comments. There were no questions or comments from the Commissioners.

Approval of DRPA Board Meeting Minutes – September 17, 2025

Chairman Schultz stated that the September 17, 2025 DRPA Board Meeting Minutes were previously provided to all Commissioners and to the Governors of New Jersey and Pennsylvania. There were no comments or corrections to the Minutes. Commissioner Frattali moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Receipt and Filing of the List of Previously Approved Payments covering the Month of September 2025

Chairman Schultz stated that the List of Previously Approved Payments covering the month of September 2025 was previously provided to all Commissioners. There were no questions or comments. Commissioner Frattali moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of September 2025

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of September 2025 was previously provided to all Commissioners. There were no questions or comments. Commissioner Young moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Operations & Maintenance Committee Meeting Minutes of October 7, 2025

Chairman Schultz stated that the Minutes of the September 9, 2025 Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Young moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Adoption of Resolutions Approved by the Operations & Maintenance Committee on September 9, 2025

Chairman Schultz stated that there were eleven (11) Resolutions from the Operations & Maintenance Committee Meeting for consideration.

DRPA-25-073

New WWB PECO Service – DRPA Grant of Easement

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for a Grant of Easement to PECO Energy in consideration of the sum of one dollar (\$1.00) for the construction and later servicing and maintenance of a new electrical service at the Walt Whitman Bridge to serve the new Public Service Training Center as well as two (2) new digital billboards. Commissioner Sweeney moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this

item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-074 Contract Modifications

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to authorize the execution of contract modifications to one (1) contract for a DRPA project. The modification would provide Construction Monitoring Services for Contract BF-54-2019 and Maintenance and Monitoring Services for the Benjamin Franklin Bridge Main Cable Dehumidification System. The Change Order would be for an additional \$695,805.00, bringing the total contract amount to \$4,684,074.76. Commissioner Sweeney moved to adopt the Resolution and Commissioner Nelson seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-075 Lindenwold Platform Supervisor's Booth

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with AP Construction, Inc. for the purchase, delivery and installation of a prefabricated Supervisor's Booth on Lindenwold Platform in an amount not to exceed \$393,000.00. Commissioner Young moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-076 Lindenwold Control Facility Camera Project

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with Oliver Communications Group to install cameras on the Loop Tracks and at the Yard Limit signs in Lindenwold Yard in an amount not to exceed \$133,101.88. This work will be under GSA Schedule #84 pricing. Commissioner Sweeney moved to adopt the Resolution and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-077 Fire Alarm Upgrade

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a three (3) year contract with Johnson Controls Fire Protection LP to upgrade the fire detection system throughout all PATCO's facilities currently equipped with fire detection systems in an amount not to exceed \$625,000.00. Commissioner Young moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-078 Off-Site Records Storage Contract

General Counsel Santarelli presented the Summary Statement and Resolution seeking Board

authorization for staff to enter into an agreement with GRM Information Management Services for the provision of off-site record storage and shredding services. This agreement will be for an initial term of three years, with two (2) one-year extensions. The not to exceed amount for the initial three (3) year contract and the two (2) one-year optional extensions is \$425,00.00, broken down as follows: Year One, \$75,000; Year Two, \$80,000; Year Three, \$85,000; Extension Year One, \$90,000; Extension Year Two, \$95,000. Commissioner Young moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-079 Purchase and Installation of Vidmar Cabinets and Accessories for the Benjamin Franklin Bridge Maintenance Facility

Bridge Director Christie presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract with SWS Vidmarlista (dba Black and Decker) for the purchase and installation of cabinets and accessories for the Benjamin Franklin Bridge Maintenance and Electrical shops, in a not to exceed amount of \$164,258.30. Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-080 2026 Church Request for Special Events Parking Under the Ben Franklin Bridge in Philadelphia

Director of Government Relations and Grant Admiration Callands presented the Summary Statement and Resolution seeking Board authorization for staff to enter into an agreement with St. Augustine Church, for the calendar year 2026, allowing special event parking on DRPA property under the Ben Franklin Bridge, on the east side of 4th Street between North Marginal Road and Florist Street and the fenced area at 5th & Vine Streets, both in Philadelphia. Commissioner Young moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-081 2026 Charity Event Bridge Closures at BFB & CBB

Director of Government Relations and Grant Admiration Callands presented the Summary Statement and Resolution seeking Board authorization for the DRPA to provide labor support for five (5) annual charity events in 2026 involving bridge roadway or ramp closures; three (3) events will be at the Benjamin Franklin Bridge and two (2) at the Commodore Barry Bridge. DRPA will provide Construction & Maintenance support for sign placement, lane closures, and traffic control; Public Safety support; and Information Services (IS) support, as needed, for the events. Commissioner Frattali moved to adopt the Resolution and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. Vice Chairman Nash abstained and all remaining Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-082 Southeast Youth Athletic Association (SEYAA) Carnival on DRPA (WWB) Property at 7th and Packer in Philadelphia

Director of Government Relations and Grant Admiration Callands presented the Summary Statement and Resolution seeking Board authorization for staff to enter into an agreement with Southeast Youth Athletic Association (SEYAA) permitting use of DRPA property at 7th and Packer in Philadelphia, for a fundraising carnival event from April 1, 2026, to April 11th, 2026. There is no cost incurred by DRPA related to this event. All cleaning, security and insurance are the responsibility of SEYAA and its contractor(s). Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-083 Firms to provide Grant Writing services to the Grants Administration Department

Director of Government Relations and Grant Admiration Callands presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate three- (3) year professional services contracts, with an option for up to two (2) additional years, for the four firms listed in this Resolution to provide grant writing services. The total amount to be expended will not exceed \$300,000. Commissioner Sweeney moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Approval of Finance Committee Meeting Minutes of October 8, 2025

Chairman Schultz stated that the Minutes of the September 10, 2025 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Young seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

Adoption of Resolutions Approved by the Finance Committee on October 8, 2025

Chairman Schultz stated that there were ten (10) Resolutions from the Finance Committee Meeting for consideration. Chairman Schultz stated that for ease of presentation and if there was no objection, the Toll System Hardware and Software Resolution would be considered first, followed by the nine (9) insurance resolutions as a group. There was no objection.

DRPA-25-093 Toll System Hardware and Software

Chief Operations Officer Hicks presented the Summary Statement and Resolution seeking Board authorization for staff to extend the current negotiated agreement by and between TransCore Inc. and the Authority for Toll System Hardware and Software Maintenance Services. The current agreement expires March 3, 2026. Staff is seeking approval for a one (1) year extension in the amount of \$1,088,112.60. Commissioner Frattali moved to adopt the Resolution and

Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

The following nine (9) Summary Statements and Resolutions were discussed as a group and voted on as one:

DRPA-25-084 Renewal of DRPA/PATCO Commercial Non-Bridge Property Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 24-month renewal quote from incumbent, AFM (d/b/a/ Affiliated FM Global), for a \$500 million Non-Bridge Property Blanket Loss Limit Policy, with the first-year policy term from December 31, 2025 to December 31, 2026, having a 12-month premium of \$735,296.00 and the second year rate remaining @ 0.0747.

DRPA-25-085 Renewal of the DRPA/PATCO Commercial General Liability Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbent, Lexington Insurance Company (d/b/a AIG), for the \$1 million per Occurrence and \$5 million Aggregate for the Commercial General Liability Policy, with the 12-month term of December 31, 2025, to December 31, 2026, having an annual premium of \$154,500.00.

DRPA-25-086 Renewal of the DRPA Excess Workers' Compensation & Employers' Liability Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbent, Safety National Casualty Company for the NEW statutory limit for Workers' Compensation and \$1,000,000 per occurrence and aggregate for Employers' Liability coverage. Further, that the Board authorize our broker/consultant, CSB, to bind the renewal policy for the term December 31, 2025, to December 31, 2026, at the annual estimated premium of \$202,460.00 and to bind the second year policy term from December 31, 2026 to December 31, 2027, conditional upon DRPA meeting the Program Commitment Agreement terms; with the annual estimated payroll TBD, based upon a FLAT rate of \$0.395 per \$100 of payroll.

DRPA-25-087 Renewal of the DRPA/PATCO Commercial General Liability Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbent, National Fire and Marine (d/b/a/ Berkshire Hathaway) for the \$4 million each occurrence and \$4 million aggregate Umbrella policy limits that extend the limits of the four underlying liability policies (General Liability, Automobile Liability, and Employers' Liability policies for DRPA and PATCO), with the 12-month term of December 31, 2025, to December 31, 2026, having an annual premium of \$432,000.00.

DRPA-25-088 Renewal of the Marine General Liability, Hull & Machinery, Including Protection & Indemnity, and Marine Umbrella Liability Insurance Policies

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 24-month renewal quote from incumbent, Starr Indemnity & Liability Company for the Marine General Liability \$1 million limit for any one occurrence, subject to a \$2 million general aggregate; deductible any one occurrence \$10,000.00; Protection and Indemnity \$1 million per occurrence, with no policy aggregate; Bodily Injury deductible per occurrence \$5,000.00; Property Damage deductible per occurrence \$10,000 ; and including Hull & Machinery at the agreed value of \$525,000 for the 2005 Safeboat International 27-foot aluminum cabin Public Safety Patrol Boat; and the Marine Umbrella for limits of \$4,000,000 per occurrence and aggregate. Further, that the Board authorizes our broker/consultant, CSB, to bind the renewal policy for the term December 31, 2025, to December 31, 2026, at the annual premium of \$42,964.00 for all three policy components and to bind the renewal policy, with locked in rates including conditional subjectivities for the second year renewal term from December 31, 2026, to December 31, 2027, at the annual premium of \$42,964.00 for all three policy components.

DRPA-25-089 Renewal of DRPA/PATCO Public Officials and Employment Practices Liability Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbent, ACE American Insurance Company (d/b/a Chubb), for the \$15 million limit per occurrence and in the aggregate; subject to a defense cap of \$15 million for the Claims-made Public Officials and Employment Practices Liability Policy; including coverage for the volunteer members of the Citizens Advisory Committee (CAC), with the 12-month term of December 31, 2025 to December 31, 2026, having an annual premium of \$270,899.27.

DRPA-25-090 Renewal of the DRPA/PATCO Excess Public Officials and Employment Practices Liability Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbent, Navigators Insurance Company (d/b/a The Hartford) for the Excess Public Officials and Employment Practices Liability Policy; with a \$5 million limit per Occurrence and in the Aggregate; for either Damages and/or Defense cost payments once the lead ACE American \$15 million policy has been exhausted, with the 12-month term of December 31, 2025, to December 31, 2026, having a premium of \$50,150.00.

DRPA-25-091 Renewal of the DRPA Law Enforcement/Police Professional Liability Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbent, Greenwich Insurance Company (d/b/a AXA/XL), for the \$2 million per Occurrence and \$2 million

Aggregate Occurrence for Law Enforcement/Police Professional Liability Policy, with a 12-month term of December 31, 2025, to December 31, 2026, having an annual premium of \$162,485.00.

**DRPA-25-092 Renewal of DRPA/PATCO Cyber Risk Connect
Liability and Excess Policies**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbents, Indian Harbor Insurance Company (d/b/a AXA/XL), for the Authority's lead \$5 million claims-made Cyber Liability policy; subject to a reduced Self-Insured Retention (SIR) of \$100,000; Houston Casualty Company (d/b/a Tokio Marine), for the next \$5 million limit, excess of the lead \$5 million; Starr Surplus Lines Insurance Company, for the next \$5 million limit, excess of \$10 million; and Crum & Forster Specialty Insurance Company for the final \$5 million limit, excess of \$15 million; with all excess carriers following the lead policy's terms, conditions, and definitions. Further, that the Board authorizes our broker/consultant, CSB, to bind the four (4) renewal policies totaling \$20 million in limits for the term December 31, 2025, to December 31, 2026, at the total annual premium of \$286,652.00.

Commissioner Young moved to adopt Resolutions DRPA-25-084, DRPA-25-085, DRPA-25-086, DRPA-25-087, DRPA-25-088, DRPA-25-089, DRPA-25-090, DRPA-25-091, DRPA-25-092, and Commissioner Nelson seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

Citizens' Advisory Committee Report

There was no Citizens' Advisory Committee Report.

Unfinished Business

There were no Unfinished Business items.

New Business

Chairman Schultz stated that there was one (1) New Business item for consideration:

**DRPA-25-094 Consideration of Pending DRPA Contracts
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into the nine (9) pending DRPA contracts identified in the attachment to the Resolution. Commissioner Sweeney moved to adopt the Resolution and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA Board Meeting Held in Abeyance

At 9:51 a.m., the DRPA Board meeting was held in abeyance to allow the PATCO Board Meeting to convene.

ADJOURNMENT

With no further business, Commissioner Frattali moved to adjourn the Meeting. Commissioner

Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:58 a.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Raymond J. Santarelli". The signature is written in a cursive style with a prominent initial "R".

Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

**DRPA MONTHLY LIST OF PREVIOUSLY
APPROVED
PURCHASE ORDERS & CONTRACTS**

DRPA Monthly List of Previously Approved Purchase Order Contracts October 2025

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500025130				43.56
4500025130	10/3/2025	100735 ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	43.56
4500025131				127.20
4500025131	10/3/2025	101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF	HARDWARE & RELATED	127.20
4500025133				127.08
4500025133	10/3/2025	100755 BDF CHEMICAL CO INC	HARDWARE & RELATED	127.08
4500025142				4,800.60
4500025142	10/6/2025	100660 PABCO INDUSTRIES LLC	JANITORIAL SUPPLIES	4,800.60
4500025149				491.12
4500025149	10/6/2025	100755 BDF CHEMICAL CO INC	FASTENERS	60.00
4500025149	10/6/2025	100755 BDF CHEMICAL CO INC	HARDWARE & RELATED	333.12
4500025149	10/6/2025	100755 BDF CHEMICAL CO INC	FASTENERS	98.00
4500025166				2,556.50
4500025166	10/8/2025	101973 SUPREME SAFETY, INC	ELEC EQP/SUPP-NO CBL	170.00
4500025166	10/8/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	2,250.00
4500025166	10/8/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	62.50
4500025166	10/8/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	18.00
4500025166	10/8/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	56.00
4500025184				518.04
4500025184	10/10/2025	102375 ANA SOURCING LLC	JANITORIAL SUPPLIES	518.04
4500025186				390.00
4500025186	10/10/2025	101067 TINA A LISTON-HORNER	NON ELECTRON-CBL/WRE	390.00
4500025187				1,822.80
4500025187	10/10/2025	100270 LACAL EQUIPMENT INC	AUTO ACCESSORIES	1,822.80
4500025189				1,500.00
4500025189	10/10/2025	102030 CUSTOM BANDAG INC.	TIRES AND TUBES	1,500.00
4500025191				597.60
4500025191	10/10/2025	100445 T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	82.62
4500025191	10/10/2025	100445 T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	514.98
4500025193				1,132.20
4500025193	10/10/2025	100436 STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	1,132.20
4500025194				459.00
4500025194	10/10/2025	101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF	PAINTING EQP/ACCESS	459.00
4500025197				7,000.00
4500025197	10/14/2025	100509 ANTHONY T GALINDO	MISC PROF SRVS	2,000.00
4500025197	10/14/2025	100509 ANTHONY T GALINDO	MISC PROF SRVS	5,000.00
4500025204				3,691.03
4500025204	10/15/2025	101476 UNITED ELECTRIC SUPPLY CO., INC.	MAINT/REPAIR-ELECT.	3,691.03
4500025211				8,448.00
4500025211	10/15/2025	100530 SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	8,448.00
4500025217				5,116.40
4500025217	10/16/2025	101181 TRANSPO INDUSTRIES INC	TRAFFIC CTRL DEVICES	422.40
4500025217	10/16/2025	101181 TRANSPO INDUSTRIES INC	TRAFFIC CTRL DEVICES	4,694.00
4500025224				3,301.96
4500025224	10/20/2025	101476 UNITED ELECTRIC SUPPLY CO., INC.	ELEC&SIG PARTS/MAINT	3,301.96
4500025225				200.00
4500025225	10/20/2025	100342 PENDERGAST SAFETY EQUIPMENT CO	1ST AID & SAFETY EQP	200.00
4500025233				141.34
4500025233	10/22/2025	100646 W.W. GRAINGER INC.	1ST AID & SAFETY EQP	141.34
4500025238				1,813.60
4500025238	10/23/2025	100501 W.B. MASON CO. INC	FURNITURE	1,813.60
4500025239				2,284.00
4500025239	10/23/2025	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	561.00
4500025239	10/23/2025	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	561.00
4500025239	10/23/2025	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	561.00
4500025239	10/23/2025	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	561.00
4500025239	10/23/2025	100062 AVANTI DATA PRODUCTS CORP	FARE COLLECTION EQP	40.00
4500025242				160.30
4500025242	10/23/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	91.00
4500025242	10/23/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	69.30
4500025244				2,073.00
4500025244	10/23/2025	103342 TRI STEEL CORPORATION	PIPE & TUBING	1,785.00
4500025244	10/23/2025	103342 TRI STEEL CORPORATION	PIPE & TUBING	288.00
4500025256				1,078.00
4500025256	10/24/2025	101973 SUPREME SAFETY, INC	CLOTHING UNIFORM	70.00

DRPA Monthly List of Previously Approved Purchase Order Contracts October 2025

4500025256	10/24/2025	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	224.00
4500025256	10/24/2025	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	364.00
4500025256	10/24/2025	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	252.00
4500025256	10/24/2025	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	84.00
4500025256	10/24/2025	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	56.00
4500025256	10/24/2025	101973	SUPREME SAFETY, INC	CLOTHING UNIFORM	28.00
4500025260					4,878.00
4500025260	10/24/2025	104086	KNOWLTON CONSTRUCTION SUPPLIES INC	METALS	2,628.00
4500025260	10/24/2025	104086	KNOWLTON CONSTRUCTION SUPPLIES INC	METALS	2,250.00
4500025261					2,001.65
4500025261	10/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	276.00
4500025261	10/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,150.00
4500025261	10/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	143.65
4500025261	10/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	216.00
4500025261	10/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	216.00
4500025262					2,075.70
4500025262	10/24/2025	100445	T. FRANK MCCALL'S, INC.	1ST AID & SAFETY EQP	2,075.70
4500025263					1,487.80
4500025263	10/24/2025	100097	NCH CORPORATION	JANITORIAL SUPPLIES	1,487.80
4500025265					613.20
4500025265	10/24/2025	101125	THE SHERWIN WILLIAMS COMPANY	PAINT-COATINGS, ETC	343.44
4500025265	10/24/2025	101125	THE SHERWIN WILLIAMS COMPANY	PAINTING EQP/ACCESS	269.76
4500025267					299.40
4500025267	10/24/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	299.40
4500025268					708.56
4500025268	10/24/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	663.36
4500025268	10/24/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	45.20
4500025269					230.50
4500025269	10/24/2025	103386	CONIGLIO & CONIGLIO, INC.	1ST AID & SAFETY EQP	230.50
4500025272					578.02
4500025272	10/27/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	58.50
4500025272	10/27/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	110.00
4500025272	10/27/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	110.00
4500025272	10/27/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	299.52
4500025274					22,760.84
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	5,174.16
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	4,941.48
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	2,612.00
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	4,713.38
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	1,235.37
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	2,099.08
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	750.00
4500025274	10/27/2025	103563	BEACON GRAPHICS LLC	SIGN MAT/MAKING EQP	1,235.37
4500025275					1,045.00
4500025275	10/27/2025	100302	FELTON L. WALKER	AUTO ACCESSORIES	833.00
4500025275	10/27/2025	100302	FELTON L. WALKER	JANITORIAL SUPPLIES	212.00
4500025278					129.60
4500025278	10/27/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HARDWARE & RELATED	129.60
4500025279					16,022.05
4500025279	10/27/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	1,375.00
4500025279	10/27/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	840.95
4500025279	10/27/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	9,075.00
4500025279	10/27/2025	103555	ATLANTIC UNIFORM COMPANY INC	POLICE EQP AND SUPP	4,731.10
4500025283					872.00
4500025283	10/28/2025	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	872.00
4500025284					151.20
4500025284	10/28/2025	102375	ANA SOURCING LLC	JANITORIAL SUPPLIES	151.20
4500025285					390.00
4500025285	10/28/2025	101067	TINA A LISTON-HORNER	NON ELECTRON-CBL/WRE	390.00
4500025286					288.36
4500025286	10/28/2025	100755	BDF CHEMICAL CO INC	HARDWARE & RELATED	288.36
4500025287					2,675.00
4500025287	10/28/2025	104082	THE HILLER COMPANIES LLC	FIRE PROTECTION EQP	975.00
4500025287	10/28/2025	104082	THE HILLER COMPANIES LLC	FIRE PROTECTION EQP	200.00
4500025287	10/28/2025	104082	THE HILLER COMPANIES LLC	FIRE PROTECTION EQP	1,500.00
4500025290					4,959.64
4500025290	10/29/2025	100169	EPLUS TECHNOLOGY, INC.	COMP ACCESS./SUPP.	4,959.64
4500025291					267.40
4500025291	10/29/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	98.70

DRPA Monthly List of Previously Approved Purchase Order Contracts October 2025

4500025291	10/29/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	99.40
4500025291	10/29/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	69.30
4500025293					274.00
4500025293	10/29/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	274.00
4500025294					792.00
4500025294	10/29/2025	100271	LANDSMAN UNIFORMS INC	CLOTHING UNIFORM	792.00
4500025295					848.00
4500025295	10/29/2025	100048	ANDAX INDUSTRIES, LLC	1ST AID & SAFETY EQP	848.00
4500025304					17,334.00
4500025304	10/29/2025	100815	CONTROL GROUP COMPANIES LLC	FARE COLLECTION EQP	17,334.00
4500025305					576.00
4500025305	10/29/2025	102708	CARR'S HARDWARE	HARDWARE & RELATED	576.00
4500025307					4,695.00
4500025307	10/30/2025	102980	PDM GROUP	HVAC	4,695.00
4500025311					231.92
4500025311	10/31/2025	100525	Y-PERS, INC.	AUTO ACCESSORIES	231.92
4500025313					146.00
4500025313	10/31/2025	100390	RE BUSINESS SOLUTIONS INC	COMP ACCESS./SUPP.	146.00

**OPERATIONS & MAINTENANCE
COMMITTEE**

DELAWARE RIVER PORT AUTHORITY
Operations & Maintenance Committee Meeting

One Port Center
 2 Riverside Drive
 Camden, New Jersey
 Wednesday, November 5, 2025

Commissioners:

Albert Frattali, Chairman of the Operations & Maintenance Committee
 Robert Ghormoz, Vice Chairman of Operations & Maintenance Committee (by Teams)
 Richard Sweeney
 Dave White (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)
 Jonathan Young (by Teams)

DRPA/PATCO Staff

John Hanson, Chief Executive Officer DRPA/President PATCO
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
 Michael Venuto, Chief Engineer, DRPA
 John Rink, General Manager, PATCO
 David Aubrey, Inspector General, DRPA
 Robert Hicks, Chief Operating Officer, DRPA
 Megan S. Scheib, Esq., Deputy General Counsel, DRPA
 Ricardo DeOliveira, Director, CBB/WWB, DRPA (by Teams)
 William Shanahan, Director, Homeland Security and Emergency Management, DRPA
 Christopher Jones, Director, Information Services, DRPA
 Christina Maroney, Director, Strategic Initiatives, DRPA
 Darlene Callands, Director, Government Relations & Grants Administration, DRPA
 Gerald Faber, Esq., Assistant General Counsel, DRPA
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA
 Tiffany Taylor, Claims Assistant, Office of General Counsel, DRPA
 Dawn Whiton, Executive Assistant to the CEO
 Carol Herbst, Senior Accountant, Finance, DRPA (by Teams)
 Joseph McGonigle, Manager, Budget, Finance, DRPA
 Nickolas Papaioannou, Manager, Accounting, Finance, DRPA
 Nicole Ochroch, Project Manager, Engineering, DRPA
 Susan Bond, Engineering Program Analyst, Engineering, DRPA
 Matt Licata, Director, Fleet Management, DRPA (by Teams)
 Amy Ash, Manager, Contracts Administration, DRPA
 Francis Kelly, PATCO Assistant General Manager, PATCO
 Michael Voll, Lieutenant of Police, DRPA

Others Present:

Samuel Kovach-Orr, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (by Teams)

CALL TO ORDER

Committee Chairman Frattali called the Meeting to order at 9:01a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present constituting a quorum: Committee Chairman Frattali, Committee Vice Chairman Ghormoz, Commissioners Sweeney, White, and Young.

OPEN SESSION

Summary Statements and Resolutions for Consideration

Committee Chairman Frattali stated there were eight (8) Summary Statements and Resolutions for the Committee's consideration.

1. DRPA-25-095 Contract No. 35-E, PATCO Interlocking and Miscellaneous Track Improvements

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization to staff to accept the bid of \$85,858,888.00 and negotiate a construction contract with the firm of Delta Railroad Construction, Inc. to perform the Construction Services for the PATCO Interlocking and Miscellaneous Track Improvements Project.

Commissioner Sweeney moved to forward the Resolutions to the Board for consideration and Commissioner White seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

2. PATCO-25-019 In Kind Support of 2026 Community Initiatives

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for PATCO to continue to support community initiatives for the 2026 calendar year through in-kind services. This includes local governments, community groups and 501c3 organizations who request use of our facilities to promote their events.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

3. DRPA-25-096 Contract Modification

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization to execute contract modifications to a contract for a DRPA project and that the Board amends the original approved Resolution. The original approved Resolution was DRPA-24-063, for the Elevator Modernizations at Lindenwold and 8th & Market Street Stations Project. The consultant TEC Elevator Company is to replace the flooring and subflooring of two (2) elevators at 8th and Market. The existing floors require replacement and floor replacements were not part of

the original project. The modification would add \$40,000.00 to the initial agreement of \$1,167,000.00 for a total of 1,207,000.00, with no extensions needed.

Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

4. PATCO-25-020 Sole/Single Source Vendors for Replacement Parts for PATCO-Cy 2026

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to enter into a sole or single source procurement contract for the purchase of materials from approved vendors to support PATCO's critical operations. The vendors are included on an attached list to the Resolution. Board approval is being requested to allow for sole/single source procurement on the attached list for purchases over one hundred thousand dollars (\$100,000).

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

5. DRPA-25-097 PATCO Access Control Modification

Director of Homeland Security and Emergency Management Shanahan presented the Summary Statement and Resolution seeking Board authorization for staff to enter into a COSTARS agreement with Schneider Electric Buildings Americas Inc. ("Schneider Electric") for the access control upgrade to the digital readers and controllers at the Franklin Square Station in the amount not to exceed \$100,000.00.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

6. DRPA-25-098 Federal Transit Administration Section 5307/5340 Grant Application

Director of Government Relations and Grant Administration Callands presented the Summary Statement and Resolution seeking Board authorization for staff to advertise, execute, and file an application in proper form on behalf of the Authority with the U.S. Department of Transportation, requesting financial assistance pursuant 49 U.S.C. 5307/5340 in the amount of \$6,253,898 and to expend such funds from FFY 2024 appropriations

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

7. DRPA-25-099 Federal Transit Administration Section 5337 Grant Application

Director of Government Relations and Grant Administration Callands presented the Summary Statement and Resolution seeking Board authorization for staff to advertise, execute, and file an application in proper form on behalf of the Authority with the U.S. Department of Transportation, requesting financial assistance pursuant 49 U.S.C. 5337 in the amount of \$15,694,879 and to expend such funds from FY 2024 appropriations.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

8. DRPA-25-100 Towing Services for Bridge Facilities (PA), OPC Parking Lot, and PATCO Parking Lots

Police Lieutenant Michael Voll presented the Summary Statement and Resolution seeking Board authorization for staff accept the proposal from Rob's Towing Company to provide towing services for DRPA and PATCO and to negotiate with Rob's Towing Company for the required work.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

General Discussion

Chairman Frattali stated there were two (2) items for general discussion.

1. 2026 Capital Budget

Chief Engineer Venuto presented the 2026 Draft Capital Budget. Mr. Venuto provided a review of the 2025 Budget, discussed changes to the 2026 Budget, gave highlights of the 2026 Budget, and reviewed the 2026 Budget Book. Engineering Program Manager Ochroch discussed several of the major Engineering projects for 2026 or through the five-year program, including: CBB Painting and Steel Repairs, BRB Painting and Steel Repairs; WWB Tower Link Replacement, PATCO Woodcrest Platform; PATCO Interlocking Rehabilitation; BFB Deck Resurfacing and Finger Joint Rehabilitation; and the PATCO Embankment, Drainage, and Retaining Wall Restoration. Mr. Venuto discussed the changes he made in the 2026 There was discussion between the Commissions, Mr. Hanson, Mr. Venuto and Ms. Ochroch concerning grants for the various projects.

2. Change Order

Contract 34-F PATCO Franklin to Market Signal Cable Installation

Chief Engineer Venuto discussed a Change Order for Contract 34-F, the PATCO Franklin to Market Signal Cable Installation Project. Contract 34-F is an approximately \$1.1M contract with \$100K reserved for site coordination and conditions. Staff are seeking to allocate \$20,475.00 from site coordination and conditions for this Change Order No.1. This change consists of the increase in quantity of one (1) existing contract item and a decrease in the quantity of one (1) existing contract item. Change does not require change in contract cost or time. The increase in quantity consists of costs associated the installation of a signal case at the Market Street relay room.. There were no questions or comments from Commissioners on this item.

ADJOURNMENT

With no further business for the Committee, Commissioner Sweeney moved to close the Executive Session and Commissioner Young seconded the motion. All Commissioners in attendance voted to approve the motion and the Meeting adjourned at 9:37 a.m.

SUMMARY STATEMENT

ITEM NO. DRPA-25-095

SUBJECT: Contract No. 35-E,
PATCO Interlocking and Miscellaneous
Track Improvements

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes staff to negotiate a construction contract with the firm of Delta Railroad Construction, Inc. to perform the Construction Services for the PATCO Interlocking and Miscellaneous Track Improvements.

Amount: \$85,858,888.00

Contractor: Delta Railroad Construction, Inc.
2648 West Prospect Road
Ashtabula, OH 44004

Other Bidders:	Railroad Construction Company, Inc.	\$86,844,000.00
	Railworks Track Services LLC	\$89,927,871.12

Engineers Estimate: \$80,949,895.00

PURPOSE: The purpose of this project is to replace and improve track infrastructure at interlocking and turnback locations which have outlived their useful life and require continuous maintenance.

BACKGROUND: The work to be completed under Contract No. 35-E consists of the replacement of Locust, Hall, West Ferry, East Ferry, East Crest Interlockings; replacement of the turnback tracks at Ferry Avenue, Haddon Interlocking, and Woodcrest Station; replacement of the East and West Tail Tracks at Ferry Avenue; drainage improvements at Cuthbert Boulevard and Osage Avenue; and installation of a railing adjacent to Track 2 through the Haddonfield Cut.

The project was publicly advertised and bid documents were offered to

the public with a bid opening date of July 23, 2025. Twenty-four (24) sets of documents were sold. A total of three (3) bids were received. The lowest responsive and responsible bid was submitted by Delta Railroad Construction, Inc. in the amount of \$85,858,888.00.

Staff has completed the evaluation of bids and recommends that the contract be awarded to Delta Railroad Construction, Inc. in the amount of \$85,858,888.00 as the lowest responsive and responsible bidder to perform the contract work.

SUMMARY:	Amount:	\$85,858,888.00
	Source of Funds:	General Funds and Federal Transit Administration (80%)
	Capital Project #:	PTD.11618 and PFA02202
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	1,200 Calendar Days
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	2,575

DRPA-25-095
Operations & Maintenance Committee: November 5, 2025
Board Date: November 19, 2025
Contract No. 35-E, PATCO Interlocking and
Miscellaneous Track Improvements

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the bid of \$85,858,888.00 to Delta Railroad Construction, Inc., and that the proper officers of the Authority be and hereby are authorized to negotiate a contract with Delta Railroad Construction, Inc. for the required work in an amount not to exceed \$85,858,888.00. as per the attached Summary Statement; and be it further

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$85,858,888.00
	Source of Funds:	General Funds and Federal Transit Administration (80%)
	Capital Project #:	PTD.11618 and PFA02202
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	1,200 Calendar Days
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	2,575

]

SUMMARY STATEMENT

ITEM NO.: DRPA-25-096

SUBJECT: Contract Modification

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes the execution of contract modifications to certain contract(s) for DRPA project(s) and that the Board amends the original approved Resolution.

PURPOSE: To approve contract modifications in the amount and time set forth herein for the identified DRPA project(s) and to assure that the Contract reflects the actual Board approved project costs.

BACKGROUND: The Authority is presently undertaking projects previously approved by the Board. During the course of the project(s) identified in the Attachment (attached hereto and made a part hereof), DRPA has determined that conditions affecting each project require contract modification adjusting the scope of work/contract items, compensation and/or the time to perform the contract work as set forth in the Attachment.

DRPA staff has evaluated the contract modification(s) identified in the Attachment and any supporting documentation and has determined the contract adjustments as proposed are fair and reasonable and meet the needs of the Authority.

SUMMARY:

Amount:	See Attachment
Source of Funds:	See Attachment
Capital Project#:	See Attachment
Operating Budget:	See Attachment
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	See Attachment
Other Parties:	N/A

DRPA-25-096
Operations & Maintenance Committee: November 5, 2025
Board Date: November 19, 2025
Contract Modifications

RESOLUTION

RESOLVED: That the Board authorizes the execution of contract modifications to the contracts identified in the Attachment in such amounts and/or times set forth therein; and be it further

RESOLVED: That the Chair, Vice Chair and the President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the President. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the President may execute such documents on behalf of DRPA.

SUMMARY:	Amount	See Attachment
	Source of Funds:	See Attachment
	Capital Project#:	See Attachment
	Operating Budget:	See Attachment
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	See Attachment
	Other Parties:	N/A

ATTACHMENT

November 19, 2025

Summary of Supplemental Agreement and Change Orders

<u>Approved Resolution</u>	<u>Title</u>	<u>Consultant/ Contractor</u>	<u>Summary of Request</u>	<u>Current Contract/ Agreement Amount</u>	<u>Change Order / Supplemental Amount</u>	<u>Adjusted Contract Agreement Amount</u>	<u>Duration</u>	<u>Funding</u>
DRPA-24-063	Elevator Modernizations – Lindenwold and 8 th & Market Stations	TEC Elevator Company	Replacement of flooring and subflooring of the two (2) elevators at 8 th & Market. The existing floors have been found to be in bad condition and require replacement. The floor replacements were not part of the original project.	\$1,167,000	\$40,000	\$1,207,000	No extension needed	General Fund

SUMMARY STATEMENT

ITEM NO. DRPA-25-097

SUBJECT: PATCO Access Control Modifications

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the DRPA Board of Commissioners authorizes staff to enter into an agreement with Scheider Electric Building Americas Inc. (“Schneider Electric”) for the access control upgrade to the digital readers and controllers at Franklin Square Station.

PURPOSE: To enter into a COSTARS Agreement with Schneider Electric Inc. for an amount “not to exceed” \$100,000 to remove and replace the existing access control system at Franklin Square Station (18 digital readers, 12 controllers and 1 Genetec CloudLink unit).

BACKGROUND: This system upgrade will be integrated into the DRPA’s Security Platform, Genetec, which will allow for 24/7/365 monitoring and alarming of access control points in the PATCO system. This ensures proper security and controlled access to all PATCO facilities. The current access control platform is a proximity card-based system that has surpassed its service life. This changeover is also a significant upgrade to the DRPA’s cyber security posture.

SUMMARY:

Amount:	\$100,000.00
Source of Funds:	\$100,000 DRPA Capital Budget
Capital Project #:	SCT.02503
Operating Budget:	N/A
Master Plan Status:	N/A Other Fund Sources: N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

DRPA-25-097
Operations and Maintenance Committee: November 5, 2025
Board Date: November 19, 2025
PATCO Access Control Modifications

RESOLUTION

RESOLVED: That the appropriate officers of the Delaware River Port Authority be and hereby are authorized to enter into a COSTARS agreement with Schneider Electric Buildings Americas Inc. (“Schneider Electric”) for the access control upgrade to the digital readers and controllers at the Franklin Square Station.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA not to exceed \$100,000. If such action has been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said agreement(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such acceptance on behalf of DRPA.

SUMMARY:

Amount:	\$100,000
Source of Funds:	\$100,000 DRPA Capital Budget
Capital Project #:	SCT.02503
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO.: DRPA-25-098

SUBJECT: Federal Transit Administration
Section 5307/5340 Grant Application

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the DRPA Board of Commissioners authorizes staff to advertise for and prepare an application to the Federal Transit Administration (FTA) for Sections 5307/5340 funds in the amount of \$6,253,898 for PATCO capital improvements having a total planned project cost of \$7,504,677. Also, the DRPA Board of Commissioners authorizes the non-federal matching share, which must be provided by the Authority in the total amount of \$ \$1,250,779 or 20% of the total.

PURPOSE: To make an application to the federal government for FFY 2025 FTA funds for PATCO capital improvements in the amount of 6,253,898. These funds must be matched by the Authority in the amount of \$1,250,779.

BACKGROUND: The Federal Transit Administration Sections 5307/5340 program makes funds available to urbanized areas based on a statutory formula. Federal Transit Law mandates that applications be advanced in relation to adopted regional programs, which are part of the approved Transportation Improvement Program (TIP) of the Delaware Valley Regional Planning Commission (DVRPC) for FFY 2025. Staff is now preparing advertisement and application which requests funding under 49 U.S.C. 5307/5340 for use in the advancement of funding, as needed, for five (5) projects:

1. Preventative Maintenance
2. Transit Enhancements
3. PATCO Station Platform Rehabilitation
4. PATCO Track Resurfacing & Rail Profile Grinding
5. Track Drainage Improvements - Cuthbert

The accompanying resolution has been drawn to satisfy federal requirements concerning specific Board approvals that are necessary for the grant approval process.

SUMMARY:

Amount:	\$7,504,677
Source of Funds:	20% General Fund (\$1,250,779) 80% Federal Transit Administration Grant Funds (\$6,253,898)
Capital Project #:	PFA.
Duration of Contract:	Grant Completion
Other Parties Involved:	Federal Transit Administration; DVRPC

DRPA-25-098
O&M Committee Date: November 5, 2025
Board Date: November 19, 2025
Federal Transit Administration
Section 5307/5340 Grant Application

RESOLUTION

RESOLVED: That the appropriate officers of the Delaware River Port Authority be and hereby are authorized to advertise, execute, and file an application in proper form on behalf of the Authority with the U.S. Department of Transportation, requesting financial assistance pursuant 49 U.S.C. 5307/5340 in the amount of \$6,253,898 and to expend such funds from FFY 2024 appropriations; and be it further

RESOLVED: That the appropriate officers of the Authority be and hereby are authorized to negotiate an agreement to commit Authority funds in the amount of \$1,250,779 and to expend such funds as a non-federal contribution to secure the federal grant and be it further

RESOLVED: The Chair, Vice Chair, and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair, and Chief Executive Officer, and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$7,504,677
	Source of Funds:	20% General Fund (\$1,250,779) 80% Federal Transit Administration Grant Funds (\$6,253,898)
	Capital Project #:	PFA.
	Duration of Contract:	Grant Completion
	Other Parties Involved:	Federal Transit Administration; DVRPC

SUMMARY STATEMENT

ITEM NO.: DRPA-25-099

SUBJECT: Federal Transit Administration
Section 5337 Grant Application
(State of Good Repair)

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the DRPA Board of Commissioners authorizes staff to advertise for and prepare an application to the Federal Transit Administration (FTA) for Section 5337 funds in the amount of \$15,694,879 for PATCO capital improvements having a total planned project cost of \$18,833,854. Also, the DRPA Board of Commissioners authorizes the non-federal matching share, which must be provided by the Authority in the total amount of \$3,138,975 or 20% of the total.

PURPOSE: To make an application to the federal government for FFY 2025 FTA funds for PATCO capital improvements in the amount of \$15,694,879. These funds must be matched by the Authority in the amount of \$3,138,975.

BACKGROUND: The Federal Transit Administration Section 5337 program makes funds available to Urbanized Areas based on a statutory formula. Federal Transit Law mandates that applications be advanced in relation to adopted regional programs that are part of the approved Transportation Improvement Program (TIP) of the Delaware Valley Regional Planning Commission (DVRPC) for FFY 2025. Staff is now preparing advertisement and application to FTA, which requests funding under 49 U.S.C. 5337 for use in the advancement of funding as needed for eight (8) projects:

1. Electrical Cable Replacement
2. Preventative Maintenance
3. Subway Structures Renovation
4. Rehabilitation of PATCO Bridges
5. PATCO Stations Modernizations
6. PATCO Viaduct Preservation Project
7. Track Drainage Improvements – Cuthbert
8. Replacement of Track Ties

The accompanying resolution has been drawn to satisfy federal requirements concerning specific board approvals that are necessary for the grant approval process.

SUMMARY:

Amount:	\$18,833,854
Source of Funds:	20% DRPA General Fund (\$3,138,975) FTA Grant Funds (\$15,694,879)
Capital Project #:	-----
Duration of Contract:	Grant Completion
Other Parties Involved:	Federal Transit Administration; DVRPC

DRPA-25-099
O&M Committee Date: November 5, 2025
Board Date: November 19, 2025
Federal Transit Administration
Sections 5337 Grant Application (State of Good Repair)

RESOLUTION

RESOLVED: That the appropriate officers of the Delaware River Port Authority be and hereby are authorized to advertise, execute, and file an application in proper form on behalf of the Authority with the U.S. Department of Transportation, requesting financial assistance pursuant 49 U.S.C. 5337 in the amount of \$15,694,879 and to expend such funds from FY 2024 appropriations; and be it further

RESOLVED: That the appropriate officers of the Authority be and hereby are authorized to negotiate an agreement to commit Authority funds in the amount of \$3,138,975 and to expend such funds as a non-federal contribution to secure the federal grant and be it further

RESOLVED: The Chair, Vice Chair, and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair, and Chief Executive Officer, and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$18,833,854
	Source of Funds:	20% General Fund (\$3,138,975) Federal Transit Administration Grant Funds (\$15,694,879)
	Capital Project #:	-----
	Duration of Contract:	Grant Completion
	Other Parties Involved:	Federal Transit Administration; DVRPC

SUMMARY STATEMENT

ITEM NO: DRPA-25-100

SUBJECT: Towing Services for Bridge Facilities, OPC Parking Lot, and PATCO Parking Lots

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: The Board authorizes staff to enter a contract with a towing company to handle any Pennsylvania towing needs at our Bridge facilities or at One Port Center parking lot, PATCO parking lots, and driving areas located at PATCO's New Jersey locations: Lindenwold, Ashland, Woodcrest, Haddonfield, Westmont, Collingswood, and Ferry Avenue Stations for the term of one year with an option for three (3) one-year extensions.

BACKGROUND: An RFP was publicly advertised on August 14, 2025. One (1) proposal was received on Friday, September 12, 2025. The Inspector General completed interviews with the review committee and found no conflicts.

The proposal from Rob's Towing (PA Area) was distributed to the review committee on Friday, September 12, 2025, and a virtual meeting with the applicant was held on September 29, 2025. The Review Committee met and discussed proposals on September 30, 2025:

The Towing Contractor agrees that motorists will pay the following charges for the towing and storage of vehicles removed from DRPA facilities:

Rob's Towing (PA Area)

Towing of cars and light trucks-	\$ 150.00
Towing of heavy-duty trucks-	\$ 500.00 per hour
Storage of cars and light trucks-	\$ 50.00 per day
Storage of heavy-duty trucks-	\$ 125.00 per day

Vehicles declared abandoned (after 48 hours) will be assessed an additional \$50.00 fee.

Additional charges for accident recovery, roadway cleanup, special cargo recovery, and extra removal equipment will be assessed based on the necessary equipment to perform the work. DRPA shall not be liable

to the Towing Contractor for paying any fees for towing and/or storage of vehicles removed from DRPA facilities under this Agreement.

DRPA will not receive any revenue from this effort.

SUMMARY:	Amount:	N/A
	Source of Funds:	N/A
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	One (1) year, with an option for three (3) one-year extensions at the discretion of DRPA and the concurrence of the Towing Contractor
	Other Parties Involved:	N/A

DRPA-25-100
Operations & Maintenance Committee: November 5, 2025
Board Date: November 19, 2025
Towing Services for Bridge Facilities (PA), OPC Parking
Lot, and PATCO Parking Lots

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the proposal of the towing company to provide towing services for DRPA and PATCO, and that the proper Officers of the Authority be and hereby are authorized to negotiate a contract with the selected proposers for the required work, as per the attached Summary Statement; and be it further

RESOLVED: The Chair, Vice Chair, and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair, and Chief Executive Officer, and if, after that, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable and it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:

Amount:	N/A
Source of Funds:	N/A
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	One (1) year, with an option for three (3) one-year extensions at the discretion of DRPA and the concurrence of the Towing Contractor
Other Parties Involved:	N/A

FINANCE COMMITTEE

DELAWARE RIVER PORT AUTHORITY
Finance Committee Meeting

One Port Center
 2 Riverside Drive
 Camden, New Jersey
 Thursday, November 6, 2025

Commissioners:

Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman (by Teams)
 Dave White (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)
 Aaron Nelson (by Teams)
 Jonathan Young (by Teams)
 Vaughn Ross (by Teams)

DRPA/PATCO Staff:

John Hanson, Chief Executive Officer DRPA/President PATCO
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
 Toni P. Brown, Chief Administrative Officer, DRPA
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
 Michael Venuto, Chief Engineer, DRPA
 John Rink, General Manager, PATCO
 David Aubrey, Inspector General, DRPA
 Christopher Jones, Director, Information Services, DRPA
 Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)
 Fran Kelly, Assistant General Manager, PATCO
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA
 Christina Maroney, Director, Strategic Initiatives, DRPA
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA
 Mark Ciechon, Director, Finance, PATCO
 Darcie DeBeaumont, Director, Finance, DRPA
 Nicole Ochroch, Project Manager, Engineering
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA
 Susan Bond, Engineering Program Analyst, Engineering, DRPA
 Nickolas Papaioannou, Manager, Accounting, Finance, DRPA
 Matthew Messina, Benefits Administrator, DRPA

Others Present:

Samuel Kovach-Orr, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (via Teams)

CALL TO ORDER

Committee Chairman Nash called the meeting to order at 9:02 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following were present, constituting a quorum: Committee Chairman Nash, Vice Chair White and Commissioners Young, Ross, and Nelson.

OPEN SESSION

Committee Chairman Nash stated that there were nine (9) items for Open Session, the Financial Update and eight (8) Summary Statements and Resolutions.

1) Financial Update

Chief Financial Officer Sahi provided the Financial Update. Mr. Sahi highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic volumes and toll revenue, PATCO ridership volume and revenue, DRPA and PATCO preliminary operating expenses and headcount, 2025 YTD General Fund movement, and debt service. There were no questions or comments from the Commissioners on this item.

Committee Chairman Nash stated that for ease of presentation and if there was no objection the three (3) Summary Statements and Resolutions that deal with property and casualty insurance would be considered first and as a group. There was no objection.

2) DRPA-25-101 **Renewal of the Bridge Property Damage and Loss of Revenue Insurance**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the following: 12-month term proposed renewal quote from the incumbent lead carrier ACE American Insurance Company (d/b/a Chubb), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 35% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$1,029,075.46 (Including est. \$3,321.41 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed renewal quote from the incumbent, Liberty Mutual Fire Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 15% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$412,403.80; (Including est. \$1,338.76 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed renewal quote from the incumbent Zurich American Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policies; 25% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$752,087.13 (Including est. \$2,361.63 NJ PLIGA tax); net of commission, **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Evanston Insurance Company (d/b/a Markel), for the Bridge Property Damage and Loss of Toll Revenue Policies; 4.5% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$176,500.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the

incumbent carrier, Swiss Re Corporate Solutions Elite Insurance Corporation, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 10% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$398,173.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, HDI, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$116,154.28 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 6% participation of \$100 million of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$91,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Nautilus Insurance Company (a WRB Subsidiary), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of \$150 million excess of \$100 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$43,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of \$150 million excess of \$100 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$31,750.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, AXIS Surplus Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 1.5% participation of \$500 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$51,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Landmark American Insurance Company (d/b/a RSUI), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 7.5% participation of \$450 million excess of \$500 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$66,250.00 (Including est. \$1,000.00 NJ PLIGA tax) net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 6% participation of \$250 million excess of \$250 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$34,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and lastly**, that the Board authorizes our broker to continue to work with the approved wholesaler AmWINS of Atlanta, Georgia, 3630 Peachtree Rd NE, Atlanta, Georgia 30326, as the wholesale Broker for the placement of the eight (8) Excess policies from Certain Underwriters at Lloyd's of London (three policies), Nautilus Insurance Company, AXIS Surplus Lines Insurance Company, Landmark American Insurance Company (d/b/a RSUI), Swiss Re Corporate Solutions Elite Insurance Corporation, HDI Specialty Insurance Company, for the

\$950 million Loss Limit Bridge Property Damage and Loss of Toll Revenue Policy Program; policy term December 31, 2025 to December 31, 2026. AmWINS will receive commission from Certain Underwriters at Lloyd's of London, Nautilus Insurance Company, AXIS Surplus Lines Insurance Company, Landmark American Insurance Company, Swiss Re Corporate Solutions Elite Insurance Corporation, and HDI Specialty Insurance Company, but will not pay CSB any additional income, or other forms of additional compensation

3) DRPA-25-102 Alternative Placement of the DRPA Bridge Property Terrorism Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the NEW proposed policy 12-month policy placement for a monoline Terrorism policy as an alternative replacement from the current TRIPRA coverage charged under the Bridge Property Damage policy; \$950 million limit; subject to a \$100,000 deductible, written by Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC), on a 71% participating quota-share basis for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$99,400.00; net of commission; **and further**, that the Board authorize staff to accept the NEW proposed 12-month policy placement for a monoline Terrorism policy as an alternative replacement from the current TRIPRA coverage charged under the Bridge Property Damage policy; \$950 million limit; subject to a \$100,000 deductible, written by Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services), on a 29% quota-share basis for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$36,250.00, net of commission; **and lastly**, that the Board authorize AmWINS of Atlanta, Georgia, 3630 Peachtree Rd NE, Atlanta, Georgia 30326, as the wholesale Broker for the placement of the monoline Terrorism policies with Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC) and by Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services), (two policies) for a total limit of \$950 million; policy term December 31, 2025 to December 31, 2026. AmWINS will receive commission from Lloyd's of London, but will not pay CSB any additional income, or other forms of additional compensation.

4) DRPA-25-103 Renewal of Claims Made Excess Liability Insurance Policies (DRPA/PATCO)

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal premium for the Authority's primary \$10 million limit excess of a \$5 million SIR for the Claims Made Excess Liability policy from incumbent syndicates, Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis; for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$ 973,750.00 (including TRIPRA); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month renewal premium for the Authority's \$15 million excess of \$10 million Claims Made Excess Liability policy from incumbent syndicates, Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis, for the policy term from December 31, 2025 to December 31, 2026; at the annual estimated premium of \$ 902,000.00 (including TRIPRA); net of commission;

and further, that the Board authorize Price Forbes LTD, (d/b/a Price Forbes & Partner), London, United Kingdom, as the Wholesale Broker, to place the \$25 million Claims Made Excess Liability policies written with a primary \$10 million layer with incumbent syndicates; Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis; Price Forbes will receive commission from the Lloyd's of London syndicates Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; but will not pay CSB any commission, or other forms of additional compensation; **and lastly**, that the Board authorize Price Forbes LTD, (d/b/a Price Forbes & Partner), London, United Kingdom, as the Wholesale Broker, to place the excess \$15 million layer (Excess of the primary \$10 million quota share limit); with incumbent syndicates Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis, for the policy term from December 31, 2025 to December 31, 2026; Price Forbes will receive commission from the Lloyd's of London syndicates Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886, but will not pay CSB any commission, or other forms of additional compensation.

Commissioner Young moved to forward Resolutions DRPA-25-101, DRPA-25-102, and DRPA-25-103 to the Board for consideration and Commissioner Nelson seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

5) DRPA-25-104 Age 65 & Over Retiree Medicare Part D Prescription Benefit – 2026 DRPA/PATCO

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to contract with Horizon Medicare Blue Group Rx for the provision of a Medicare Part D Prescription Drug plan for age 65 and over retirees, and their eligible dependents (age 65 and over). The projected monthly premium rate for this group of retirees will be \$154.10 (reduced for retirees who qualify for the Low-Income Subsidy). Staff is authorized to accept the +68.5% renewal offered by Horizon and contract with Horizon Medicare Blue Group Rx for the provision of a Medicare Part D Prescription drug plan for age 65 and over retirees, their eligible dependents (age 65 and over) for a renewal that is an estimated annual premium of \$1,214,924, depending on the census at the time of monthly billing;

Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Nelson seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

6) DRPA-25-105 2026 Capital Budget

Chief of Engineering Venuto presented the Summary Statement and Resolution seeking Board approval and adoption of a 2026 DRPA Capital Budget. The DRPA shall not expend funds in excess of the total authorized 2026 Capital Budget, in the amount of \$189,117,000.

Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Ross seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

7) DRPA-25-106 SAP Enterprise Support Renew 2026

Director of Information Services Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract renewal and extension of the contract term with SAP Public Services, Inc. and its relevant service affiliates for an amount not to exceed \$352,037.00 which renews from January 1, 2026, through December 31, 2026, for software application license fees and relevant software maintenance fees related to the SAP ECC/ESS application and service.

Commissioner Ross moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

8) DRPA-25-107 Board Room Audio Replacement

Director of Information Services Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate contracts with the following vendors: ePlus Technology, Inc. for an amount not to exceed \$51,084.77, and SHI, Inc. for an amount not to exceed \$69,940.46 for various hardware and services needed to replace the audio system in the DRPA Board Room (for a total not to exceed \$121,025.23). This purchase is provided with pricing under the following contracts: Costars #003- E22-579- IT Hardware, and OMNIA Partners IT Solutions, Products & Services Contract #: 2024056-02.

Commissioner Young moved to forward the Resolution to the Board for consideration and Commissioner Ross seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

9) DRPA-25-108 Resolution Determining that Net Revenues Satisfy the New Revenue Requirement for the 2025 Fiscal Year, in Accordance with Section 5.09 of the 1998 Indenture of Trust with TD Ban, N.A.

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board determination, as required by Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A., that the Net Revenues received and estimated as of December 31, 2025, will be sufficient to satisfy the Net Revenue Requirement for the 2025 Fiscal Year.

Commissioner Nelson moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

ADJOURNMENT

With no further business for the Committee, Commissioner Young moved to adjourn the meeting. Commissioner Nelson seconded the motion. All Commissioners in attendance voted to approve the motion. The meeting adjourned at 9:49 a.m.

SUMMARY STATEMENT

ITEM NO.: DRPA-25-101

SUBJECT: Renewal of the DRPA Bridge Property Damage and Loss of Revenue Insurance

COMMITTEE: Finance

COMMITTEE MEETING DATE: November 6, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes staff to direct our Broker/Consultant, Conner Strong & Buckelew, LLC (CSB), to negotiate the renewal placement of the Authority's Bridge Property Damage and Loss of Revenue policy with carriers, ACE American (d/b/a Chubb), Liberty Mutual Insurance Company and Zurich American Insurance Company and including the various carriers and London syndicates written through the current approved wholesaler, AmWINS of Atlanta.

CSB places on a direct basis, the current domestic policies participating in the quota share \$950 million property damage program including the lead policy with ACE American (d/b/a Chubb), Liberty Mutual Insurance Company, and Zurich American Insurance Company. ACE American, Liberty Mutual, and Zurich will not pay CSB any commission, contingent commission, supplemental commission or other forms of additional compensation. Therefore, the proposed policy renewal premiums will be net of commission.

Consistent with the previous placement, the Board authorized CSB to work with AmWINS of Atlanta, Georgia, as the Wholesale Broker, to negotiate on behalf of the Authority to place the Bridge Property Damage and Loss of Revenue policies. AmWINS will receive a commission from incumbents:

1. Evanston Insurance Company (d/b/a Markel)
2. Swiss Re Corporate Solutions Elite Insurance Corporation
3. HDI Specialty Insurance Company
4. Certain Underwriters at Lloyd's of London
5. Nautilus Insurance Company (a WRB subsidiary)
6. AXIS Surplus Insurance Company
7. Landmark American Insurance Company (d/b/a RSUI)

but not pay CSB any commission, contingent commission, supplemental commission or other forms of additional compensation. Therefore, the proposed policy premiums will be net of commission.

Policy Overview

1. **Lead incumbent carrier: ACE American Insurance Company (d/b/a Chubb) - AM Best Rating A++;XV - quoted 35% of \$950 million Loss Limit; est. annual premium of \$1,029,075.46 (Including an estimated \$3,231.41 for NJ PLIGA tax)**

This represents a 4.4% increase of \$43,373.90, from the expiring 12-month premium of \$985,701.26.

Limit capacity provided: \$332,500,000

2. **Incumbent carrier: Liberty Mutual Fire Insurance Company – AM Best Rating A;XV - quoted 15% of \$950 million Loss Limit; est. annual premium of \$412,403.80 (Including an estimated \$8,482.00 for NJ PLIGA tax).**

This represents a 1.9% increase of \$7,559.80, from the expiring 12-month premium of \$404,844.00.

Limit capacity provided: \$142,500,000

3. **Incumbent carrier: Zurich American Insurance Company – AM Best Rating A+;XV - quoted 25% of \$950 million Loss Limit; est. annual premium of \$752,087.13 (Including an estimated \$2,361.63 for NJ PLIGA tax)**

This represents a 7.8% increase of \$54,371.13, from the expiring 12-month premium of \$697,716.00.

Limit capacity provided: \$237,500,000

4. **Incumbent carrier: Evanston Insurance Company (d/b/a Markel) - AM Best Rating A;XV - quoted 4.5% of \$950 million Loss Limit; est. annual premium of \$176,500.00 (Including an estimated \$1,000.00 for NJ PLIGA tax)**

This represents a 12.8% decrease of \$25,832.00 from the expiring 12-month premium of \$202,332.00.

Limit capacity provided: \$42,750,000

5. **Incumbent carrier: Swiss Re Corporate Solutions Elite Insurance Corporation - AM Best Rating A+;XV - quoted 10% of \$950 million Loss Limit; est. annual premium of \$398,173.00 (Including an estimated \$1,000.00 for NJ PLIGA tax)**

This represents a 4% decrease of \$16,577.00, from the expiring 12-month premium of \$414,750.00.

Limit capacity provided: \$95,000,000

6. **Incumbent carrier: HDI Specialty Insurance Company - AM Best Rating A+;XV - quoted 3% of \$950 million Loss Limit; est. annual premium of \$116,154.28 (Including an estimated \$1,000.00 for NJ PLIGA tax)**

This represents a 16% decrease of \$22,181.72 from the expiring 12-month premium of \$138,336.00.

Limit Capacity: \$28,500,000

THE ABOVE TOTAL PERCENTAGE OF QUOTA SHARE PARTICIPATION EQUALS 92.50% OF THE \$950 MILLION LOSS LIMIT. THAT EQUATES TO THE TOTAL CAPACITY OF \$878,750,000. THIS LEAVES 7.5% PARTICIPATION OF THE \$950 MILLION LOSS LIMIT, WHICH EQUATES TO THE TOTAL CAPACITY OF \$71,250,000. THE BREAKDOWN OF THE PARTICIPATION IS AS FOLLOWS:

7. **Incumbent insurer: Certain Underwriters at Lloyd's of London - AM Best Rating for all London syndicate is A+;XV - quoted 6% of \$100 million part of the \$950 million Loss Limit; est. annual premium of \$91,000.00 (Including an estimated \$1,000.00 for NJ PLIGA tax)**

This represents a 31.1% decrease of \$41,000.00, from the expiring 12-month premium of \$132,000.00.

Limit Capacity: \$6,000,000

8. **Incumbent carrier: Nautilus Insurance Company (a WRB subsidiary), AM Best Rating A+;XV - quoted 3% of \$150 Million excess of the \$100 million part of the \$950 million Loss Limit; est. annual premium of \$43,000.00 (Including an estimated \$1,000.00 for NJ PLIGA tax)**

This represents a 52.2% decrease of \$47,000.01, from the expiring 12-month premium of \$90,000.01.

Limit Capacity: \$4,500,000

9. **Incumbent insurer: Certain Underwriters at Lloyd's of London: AM Best Rating A+;XV- quoted 3% of \$150 million excess of \$100 million part of the \$950 million Loss Limit; est. annual premium of \$31,750.00 (Including an estimated \$1,000.00 for NJ PLIGA tax)**

This represents a 12.5% decrease of \$4,550.00 from the expiring 12-month premium of \$36,300.00.

Limit Capacity: \$4,500,000

10. **Incumbent carrier: AXIS Surplus Insurance Company - AM Best**

Rating A;XV - quoted 1.5% of \$500 million *part of the* \$950 million Loss Limit; est. annual premium of \$51,000.00 (Including an estimated \$1,000.00 for NJ PLIGA tax)

This represents a 7.3% *decrease* of \$4,000.00 from the expiring 12-month premium of \$55,000.00.

Limit Capacity: \$7,500,000

- 11. Incumbent carrier: Landmark American Insurance Company (d/b/a/ RSUI) - AM Best Rating A++;XV - quoted 7.5% of \$450 million excess of \$500 million *part of the* \$950 million Loss Limit; est. annual premium of \$66,635.00 (Including an estimated \$1,000.00 for NJ PLIGA tax).**

This represents a 15.4% *decrease* of \$12,125.00 from the expiring 12-month premium of \$78,750.00.

Limit Capacity: \$33,750,000

- 12. Incumbent insurer: Certain Underwriters at Lloyd's of London - AM Best Rating A+;XV - quoted 6% of \$250 million excess of \$250 million *part of the* \$950 million Loss Limit; est. annual premium of \$34,000.00 (Including an estimated \$1,000.00 for NJ PLIGA tax).**

This represents a 14.1% *decrease* of \$5,600.00 from the expiring 12-month premium of \$39,600.00.

Limit Capacity: \$15,000,000

**Limits: \$950 million Loss Limit
 \$25 million deductible;
 \$382,583,490 Sublimit Loss of Toll Revenue**

Policy term: December 31, 2025 to December 31, 2026

Premium: \$3,201,768.67 (Including an estimated \$23,075.04 for NJ PLIGA Tax).

This represents a 2.25% *premium decrease* of \$73,560.90 from the expiring premium of \$3,275,329.56. When removing the \$217,777.00 in the expiring premium attributable to TRIA/TRIPRA the year over year property premiums have increased 5%.

Please note that the exact premium charge for the NJ Property Liability Insurance Guaranty Association Surcharge (NJ PLIGA tax) will be recalculated if the alternative stand-alone Terrorism policy is purchased.

Terms and Conditions

Coverage for certified acts of terrorism will no longer be covered under this policy. Terrorism coverage has been proposed and broadened to include non-certified TRIA/TRIPRA events, in addition to the previously covered certified events. All other terms and conditions remain the same.

The covered perils insured under the Bridge Property Damage Program include:

- direct physical loss of, or damage to property insured;
- damage caused by flood, earthquake, windstorm;

As in the current program, the coverage provided is for reconstruction values and loss of toll revenue only or \$3,285,118,490. The \$1,622,035,000 in values associated with Demolition/Salvage and Engineering are specifically excluded from coverage.

PURPOSE: To renew the required Bridge Property Damage and Loss of Revenue insurances to reduce the DRPA's exposure to risk, and to insure against physical damage and economic loss.

BACKGROUND: DRPA-23-062 authorized staff to appoint CSB as the Authority's Broker/Consultant for the Bridge Property Damage & Loss of Toll Revenue Program. Agreement GN-23-09 was executed with CSB for a three-year term with an additional two (2) one-year options, to be exercised at the sole discretion of staff. Assuming the broker is performing satisfactorily and consistent with the terms of the Agreement, staff may use its discretion to exercise the additional two (2) one-year options without returning to the Board for additional authorization.

Pursuant to DRPA-23-062, CSB is paid a fixed annual service fee of not-to-exceed \$110,000.00 payable in quarterly installments of \$27,500.00 each. In accordance with the terms of the Broker/Consultant Service Agreement, CSB understands that no commissions shall be paid on any insurance policies placed on DRPA's behalf. Conner, Strong & Buckelew Companies, LLC agrees not to accept any contingent, supplemental, or other forms of additional compensation from insurers and will not receive any additional compensation beyond the flat fixed service fee payable as outlined in their Cost Proposal. Therefore, the proposed policy premium is net of commission. Any new policies would be subject to an additional agreed-upon fee, and written net of commission.

Covered Property

Under the Bridge Property Damage Program, the covered properties and locations include:

- Jurisdictional boundaries associated with the Ben Franklin, Betsy Ross, Commodore Barry, and Walt Whitman Bridges (as noted in the survey maps on file).
- Bridge decks, piers, anchorages, abutments, supports, hangers, and approaches, including all related structures, substructures, lighting, equipment, foundations, roadways, pavement or barriers and any other property necessary or incidental to the bridges or bridge operations.
- Surveillance equipment.
- Underground wells, piping, mains, sewers, and drains, including business property therein that is a part of the bridge.

Loss of Toll Revenue Insurance

The Loss of Toll Revenue insurance provides coverage against loss of toll revenue on our four bridges, on a per occurrence basis up to a sublimit of \$382,583,490.00. When a covered loss results in an interruption of toll revenue, the policy is subject to a 10-day waiting period (e.g., 10-days of toll revenue).

The policy excludes revenues derived from PATCO operations. The PATCO Business Interruption insurance is covered under the Non-Bridge Commercial Property policy with FM Global.

Proposed Renewal

Shown below are the proposed policies written on a Quota Share basis for the primary \$950 million per occurrence Loss Limit as follows:

1. 35% (\$332,500,000) - ACE American (d/b/a Chubb)
2. 15% (\$142,500,000) – Liberty Mutual Insurance Company
3. 25% (\$237,500,000) – Zurich American Insurance Company
4. 4.5% (\$42,750,000) – Evanston Insurance Company (d/b/a Markel)
5. 10% (\$95,000,000) – Swiss Re Corporate Solutions
6. 3% (\$28,500,000) – HDI Specialty Insurance Company

THE ABOVE TOTAL PERCENTAGE OF QUOTA SHARE PARTICIPATION EQUALS 92.50% OF THE \$950 MILLION LOSS LIMIT. THAT EQUATES TO THE TOTAL CAPACITY OF \$878,750,000. THIS LEAVES 7.5% PARTICIPATION OF THE \$950 MILLION LOSS LIMIT, WHICH EQUATES TO THE TOTAL CAPACITY OF \$71,250,000. THE BREAKDOWN OF THE PARTICIPATION IS AS FOLLOWS:

7. 6% of \$100,000,000 or (\$6,000,000) – Certain Underwriters at Lloyd's of London
8. 3% of \$150,000,000 x \$100,000,000 or (\$4,500,000) – Nautilus

Insurance Company (a WRB subsidiary)

9. 3% of \$150,000,000 x \$100,000,000 or (\$4,500,000) – Certain Underwriters at Lloyd’s of London
10. 1.5% of \$500,000,000 or (\$7,500,000) – AXIS Surplus Insurance Company
11. 7.5% of \$450,000,000 x \$500,000,000 or (\$33,750,000) – Landmark American Insurance Company (d/b/a/ RSUI)
12. 6% of \$250,000,000 x \$250,000,000 or (\$15,000,000) – Certain Underwriters at Lloyd’s of London

All carriers have agreed to follow the lead ACE policy terms and conditions.

Values

Following are the same Property Damage values and Loss of Revenue figures for the 2025-2026 policy term following:

Property Damage Values:

Benjamin Franklin Bridge	\$1,051,990,000.00
Walt Whitman Bridge	\$877,926,000.00
Betsy Ross Bridge	\$423,517,000.00
Commodore Barry Bridge	<u>\$549,102,000.00</u>
Total:	\$2,902,535,000.00

Loss of Revenue Values:

Benjamin Franklin Bridge	\$115,624,250.00
Walt Whitman Bridge	\$145,813,749.00
Betsy Ross Bridge	\$49,716,414.00
Commodore Barry Bridge	<u>\$71,429,077.00</u>
Total:	\$382,583,490.00

Property Damage values have remained flat and Loss of Toll revenues have increased by 4.7% or \$17,973,490 from the expiring 12-month policy term:

- 2024-2025 policy term projected revenue: \$364,610,000
- 2025-2026 policy term projected revenue: \$382,583,490

The \$1,622,035,000 in values associated with Demolition/Salvage and Engineering are specifically excluded from coverage.

Subjectivities that must be met prior to binding

In order to bind the 12-month renewal policies, carriers have the following subjectivities:

1. No additional structures are added to the schedule of values during the policy term.
2. Signed TRIPRA Rejection Form
 - i. Chubb
 - ii. Liberty Mutual
 - iii. Zurich
 - iv. Evanston
 - v. Swiss Re

Staff Recommendation

Lead carrier (35% of \$950 million):

- Staff recommends that we accept the proposed 12-month renewal premium quote from incumbent, ACE American Insurance Company, (d/b/a Chubb) for the policy term December 31, 2025 to December 31, 2026. ACE has an A.M. Best rating of A++; XV.
- The estimated annual premium is \$1,029,075.46, (Including the \$3,231.41 NJ PLIGA tax; subject to recalculation);
- The renewal premium represents a 4.4% increase of \$43,374.20 from the expiring annual premium;
- CSB will place this policy on a direct basis with ACE American;
- ACE American will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.

Additional Quota-Share Participants:

- Staff recommends that we accept the proposed 12-month renewal premium quote from incumbent, Liberty Mutual (15%), for the policy term December 31, 2025 to December 31, 2026. Liberty Mutual has an A.M. Best rating of A;XV.
- The estimated annual premium is \$412,403.80 (Including the est. \$8,482.00 for NJ PLIGA tax; subject to recalculation);
- The renewal premium represents a 1.9% increase of \$7,559.80 from the expiring annual premium;
- CSB will place this policy on a direct basis with Liberty Mutual; and
- Liberty Mutual will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month renewal premium quote from incumbent, Zurich American (25%), for the policy term December 31, 2025 to December 31, 2026. Zurich has an A.M. Best rating of A+;XV.
- The estimated annual premium is \$752,087.13, (Including the est. \$2,361.63 for NJ PLIGA tax; subject to recalculation);
- The renewal premium represents a 7.8% increase of \$54,371.13 from the expiring annual premium;

- CSB will place this policy on a direct basis with Zurich; and
- Zurich will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month renewal premium quote from incumbent carrier, Evanston Insurance Company (d/b/a Markel) (4.5%), for the policy term December 31, 2025 to December 31, 2026. Evanston has an A.M. Best rating of A;XV.
- The estimated annual premium is \$176,500.00, (Including the est. \$1,000.00 NJ PLIGA tax; subject to recalculation);
- The renewal premium represents a 12.8% decrease of \$25,832.00 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS; and
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, Swiss Re Corporate Solutions (10%), for the policy term December 31, 2025 to December 31, 2026. Swiss Re has an A.M. Best rating of A+;XV.
- The estimated annual premium is \$398,173.00, (Including the est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- The renewal premium represents a 4% decrease of \$16,577.00 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS; and
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, HDI Specialty Insurance Company (3%), for the policy term December 31, 2025 to December 31, 2026. HDI Specialty has an A.M. Best rating of A+;XV.
- The estimated annual premium is \$116,154.28, (Including est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- This represents a 16% decrease of \$22,181.72 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS;
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, Certain Underwriters at Lloyd's of

London (6%) of \$100 million part of the \$950 million, for the policy term December 31, 2025 to December 31, 2026. Certain Underwriters at Lloyd's of London has an A.M. Best rating of A+;XV.

- The estimated annual premium is \$91,000.00, (Including est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- This represents a 31.1% decrease of \$41,000.00 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS;
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, Nautilus Insurance Company (a WRB subsidiary) (3%) of \$150 million excess of \$100 million part pf the \$950 million loss limit, for the policy term December 31, 2025 to December 31, 2026. Nautilus Insurance Company (a WRB subsidiary) has an A.M. Best rating of A+;XV.
- The estimated annual premium is \$43,000.00, (Including est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- This represents a 52.2% decrease of \$47,000.01 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS;
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, Certain Underwriters at Lloyd's of London (3%) of \$150 million excess of \$100 million part pf the \$950 million loss limit, for the policy term December 31, 2025 to December 31, 2026. Certain Underwriters at Lloyd's of London has an A.M. Best rating of A+;XV.
- The estimated annual premium is \$31,750.00, (Including est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- This represents a 12.5% decrease of \$4,550.00 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS;
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, AXIS Surplus Insurance Company (1.5%) of \$500 million part of the \$950 million loss limit, for the

policy term December 31, 2025 to December 31, 2026. AXIS Surplus Insurance Company has an A.M. Best rating of A;XV.

- The estimated annual premium is \$51,000.00, (Including est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- This represents a 7.3% decrease of \$4,000.00 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS;
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, Landmark American Insurance Company (d/b/a RSUI) (7.5%) of \$450 million excess of \$500 million part of the \$950 million loss limit, for the policy term December 31, 2025 to December 31, 2026. Landmark American Insurance Company (d/b/a RSUI) has an A.M. Best rating of A++;XV.
- The estimated annual premium is \$66,625.00, (Including est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- This represents a 15.4% decrease of \$12,125.00 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS;
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.
- Staff recommends that we accept the proposed 12-month premium quote from incumbent carrier, Certain Underwriters at Lloyd's of London (6%) of \$250 million excess of \$250 million part of the \$950 million, for the policy term December 31, 2025 to December 31, 2026. Certain Underwriters at Lloyd's of London has an A.M. Best rating of A+;XV.
- The estimated annual premium is \$34,000.00, (Including est. \$1,000.00 for NJ PLIGA tax; subject to recalculation);
- This represents a 14.1% decrease of \$5,600.00 from the expiring annual premium;
- CSB will place this non-admitted policy with the approved wholesaler AmWINS;
- AmWINS will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium quote will be net of commission.

SUMMARY:	Amount:	12-month est. premium of \$3,201,768.67 (Including est. \$23,075.04 for NJ PLIGA tax); \$950 million Loss Limit; per occurrence; quota-share participating percentage basis, subject to a \$25 million deductible; net of commission
		\$1,029,075.46 ACE American
		\$412,403.80 Liberty Mutual
		\$752,087.13 Zurich American
		\$176,500.00 Evanston Ins. Company
		\$398,173.00 Swiss Re
		\$116,154.28 HDI Specialty Ins. Co.
		\$91,000.00 Certain Underwriters Lloyd's
		\$43,000.00 Nautilus Insurance Company
		\$31,750.00 Certain Underwriters Lloyd's
		\$51,000.00 AXIS
		\$66,625.00 Landmark American
		<u>\$34,000.00 Certain Underwriters Lloyd's</u>
		<u>\$3,201,768.67</u>
	Source of Funds:	Revenue Fund and General Fund
	Capital Project #:	N/A
	Operating Budget:	DRPA/PATCO Risk Mgt. Commitment #770175
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	December 31, 2025, to December 31, 2026
	Other Parties Involved:	Conner Strong & Buckelew, LLC (CSB), ACE American (d/b/a Chubb), Liberty Mutual Fire Insurance Company, Zurich American Insurance Company, Evanston, Insurance Company (d/b/a Markel), Swiss Re Corporate Solutions Elite Insurance Corporation, HDI Specialty Insurance Company, Certain Underwriters at Lloyd's of London, Nautilus Insurance Company (a WRB subsidiary), AXIS Surplus Insurance Company, Landmark American Insurance Company (d/b/a RSUI) and AmWINS of Atlanta, GA

DRPA-25-101
Finance Committee Date: November 6, 2025
Board Date: November 19, 2025
Renewal of the DRPA Bridge Property
Damage and Loss of Revenue Insurance

RESOLUTION

- RESOLVED:** That the Board authorizes staff to accept the 12-month term proposed renewal quote from the incumbent lead carrier ACE American Insurance Company (d/b/a Chubb), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 35% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$1,029,075.46 (Including est. \$3,321.41 NJ PLIGA tax); net of commission; and be it further
- RESOLVED:** That the Board authorizes staff to accept the 12-month term proposed renewal quote from the incumbent, Liberty Mutual Fire Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 15% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$412,403.80; (Including est. \$1,338.76 NJ PLIGA tax); net of commission; and be it further
- RESOLVED:** That the Board authorizes staff to accept the 12-month term proposed renewal quote from the incumbent Zurich American Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policies; 25% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$752,087.13 (Including est. \$2,361.63 NJ PLIGA tax); net of commission; and be it further
- RESOLVED:** That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, Evanston Insurance Company (d/b/a Markel), for the Bridge Property Damage and Loss of Toll Revenue Policies; 4.5% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$176,500.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further
- RESOLVED:** That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, Swiss Re Corporate Solutions Elite Insurance Corporation, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 10% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to

December 31, 2026, at the estimated annual premium of \$398,173.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further

RESOLVED: That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, HDI, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$116,154.28 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further

RESOLVED: That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 6% participation of \$100 million of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$91,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further

RESOLVED: That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, Nautilus Insurance Company (a WRB Subsidiary), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of \$150 million excess of \$100 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$43,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further

RESOLVED: That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of \$150 million excess of \$100 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$31,750.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further

RESOLVED: That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, AXIS Surplus Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 1.5% participation of \$500 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$51,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further

RESOLVED: That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, Landmark American Insurance Company (d/b/a RSUI), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 7.5% participation of \$450 million excess of \$500 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$66,250.00 (Including est. \$1,000.00 NJ PLIGA tax) net of commission; and be it further

RESOLVED: That the Board authorizes staff to accept the 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 6% participation of \$250 million excess of \$250 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$34,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; and be it further

RESOLVED: That the Board of Commissioners authorizes AmWINS of Atlanta, Georgia, 3630 Peachtree Rd NE, Atlanta, Georgia 30326, as the wholesale Broker for the placement of the eight (8) Excess policies from Certain Underwriters at Lloyd's of London (three policies), Nautilus Insurance Company, AXIS Surplus Lines Insurance Company, Landmark American Insurance Company (d/b/a RSUI), Swiss Re Corporate Solutions Elite Insurance Corporation, HDI Specialty Insurance Company, for the \$950 million Loss Limit Bridge Property Damage and Loss of Toll Revenue Policy Program; policy term December 31, 2025 to December 31, 2026. AmWINS will receive commission from Certain Underwriters at Lloyd's of London, Nautilus Insurance Company, AXIS Surplus Lines Insurance Company, Landmark American Insurance Company, Swiss Re Corporate Solutions Elite Insurance Corporation, and HDI Specialty Insurance Company, but will not pay CSB any additional income, or other forms of additional compensation; and be it further;

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:

Amount: 12-month est. premium of \$3,201,768.67
(Including est. \$23,075.04 for NJ PLIGA
tax); \$950 million Loss Limit; per
occurrence; quota-share participating
percentage basis, subject to a \$25 million
deductible; net of commission
\$1,029,075.46 ACE American
\$412,403.80 Liberty Mutual
\$752,087.13 Zurich American
\$176,500.00 Evanston Ins. Company
\$398,173.00 Swiss Re
\$116,154.28 HDI Specialty Ins. Co.
\$91,000.00 Certain Underwriters Lloyd's
\$43,000.00 Nautilus Insurance Company
\$31,750.00 Certain Underwriters Lloyd's
\$51,000.00 AXIS
\$66,625.00 Landmark American
\$34,000.00 Certain Underwriters Lloyd's
\$3,201,768.67

Source of Funds: Revenue Fund
Capital Project #: N/A
Operating Budget: DRPA/PATCO Risk Mgt. Commitment
#770175
Master Plan Status: N/A
Other Fund Sources: N/A
Duration of Contract: December 31, 2025, to December 31, 2026
Other Parties Involved: Conner Strong & Buckelew, LLC (CSB),
ACE American (d/b/a Chubb), Liberty
Mutual Fire Insurance Company, Zurich
American Insurance Company, Evanston,
Insurance Company (d/b/a Markel), Swiss
Re Corporate Solutions Elite Insurance
Corporation, HDI Specialty Insurance
Company, Certain Underwriters at
Lloyd's of London, Nautilus Insurance
Company (a WRB Subsidiary), AXIS
Surplus Insurance Company, Landmark
American Insurance Company (d/b/a
RSUI) and AmWINS of Atlanta, GA

SUMMARY STATEMENT

ITEM NO.: DRPA-25-102

SUBJECT: Alternative Placement of the DRPA Bridge Property Terrorism Policy

COMMITTEE: Finance

COMMITTEE MEETING DATE: November 6, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes staff to direct our Broker/Consultant, Conner Strong & Buckelew, LLC (CSB), to negotiate the alternative replacement of DRPA's Terrorism Risk Insurance Program Reauthorization Act (TRIPRA), currently covered under the Bridge Property Damage and Toll Revenue program, to a NEW stand-alone Terrorism policy.

In order to secure the most competitive premium for this new policy, the Board authorizes CSB to work with AmWINS of Atlanta, Georgia, as the Wholesale Broker, to negotiate terms and conditions for Standalone Terrorism. AmWINS will receive a commission from Lloyd's of London but will not pay CSB any commission, contingent commission, supplemental commission or other forms of additional compensation. Therefore, the proposed policy premium will be net of commission.

Policy Overview

Carrier: Lloyd's of London Syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC), A.M. Best Rating of A;XV

Lloyd's of London Syndicate 1609 (d/b/a Mosaic Americas Insurance Services), A.M. Best Rating of A;XV

Primary Layer

\$950,000,000 excess of a \$100,000 Deductible – Quoted, (new markets); 12-month premium of \$135,650.00.

Hamilton quoted 71% of the \$950,000,000 layer (or \$674,500,000) for a total cost of \$99,400.00.

Mosaic quoted 29% of the \$950,000,000 layer (or \$275,500,000) for a total cost of \$36,240.00. This brings the total cost to \$135,650.00.

This represents a 37% decrease, or \$82,127.00, against the expiring program structure and a 40% decrease, or \$91,957.30 against the renewal program structure.

Coverage Rationale and Intent

We are proposing a restructuring of the Terrorism coverage for DRPA's bridge property program to enhance coverage and *reduce* costs. To restructure, the bridge property insurers will exclude TRIPRA. If accepted, coverage would be replaced and broadened with a NEW stand-alone Terrorism policy with the Lloyd's of London syndicates Hamilton and Mosaic.

Terrorism is currently recognized as a covered cause of loss under the Bridge Property Damage program; however, coverage for bridge property is limited to terrorism events certified under the federal Terrorism Risk Insurance Act (TRIA) and Terrorism Risk Insurance Program Reauthorization Act (TRIPRA), and the purchase of stand-alone terrorism coverage would broaden protection to include both federally certified TRIA/TRIPRA terrorism events and non-certified terrorism events, thereby providing more comprehensive and continuous protection for DRPA's owned bridges.

A comparison of the two (2) quotes, Bridge Property and Loss of Toll Revenue and the NEW proposed stand-alone Terrorism policy can be found below:

	Current Structure (Quoted)	Alternative – Stand-alone Terrorism (Proposed)
Limits	\$950,000,000	\$950,000,000
Deductible	\$25,000,000	\$100,000
TRIA/TRIPRA Covered	Yes	Yes
Non-TRIA/TRIPRA Covered	No	Yes
Premium	\$230,650.99	\$135,650.00

Terms and Conditions

The stand-alone proposed Terrorism policy is subject to a \$100,000 deductible, which is a significant reduction from the current deductible of \$25 million Bridge Property Damage program.

Coverage has been broadened to include non-federally certified TRIA/TRIPRA events, in addition to the previously covered federally certified events.

The following exclusions apply to the proposed Terrorism coverage.

These events are currently excluded from coverage under the current bridge property program:

- Nuclear, Biological, Chemical or Radioactive events

In addition, any Cyber events will be excluded from coverage under the proposed Terrorism policy.

PURPOSE: To insure against losses caused by acts of terrorism for the bridge property and related infrastructure included within DRPA's bridge property program. This ensures that DRPA will have coverage for federally certified and non-certified TRIA/TRIPRA events, thereby maintaining continuous protection for the bridges.

BACKGROUND: DRPA-23-062 authorized staff to appoint CSB as the Authority's Broker/Consultant for the Bridge Property Damage and Loss of Toll Revenue and Excess Casualty Program. Agreement GN-23-10 was executed with CSB for a three-year term with an additional two (2) one-year options, to be exercised at the sole discretion of staff. Assuming the broker is performing satisfactorily and consistent with the terms of the Agreement, staff may use its discretion to exercise the additional two (2) one-year options without returning to the Board for additional authorization.

Pursuant to DRPA-23-062, CSB is paid a fixed annual service fee of not-to-exceed \$141,100.00 payable in quarterly installments of \$35,275.00 each. In accordance with the terms of the Broker/Consultant Service Agreement, CSB understands that no commissions shall be paid on any insurance policies placed on DRPA's behalf. Conner, Strong & Buckelew Companies, LLC agrees not to accept any contingent, supplemental, or other forms of additional compensation from insurers and will not receive any additional compensation beyond the flat fixed service fee payable as outlined in their Cost Proposal. Therefore, the proposed policy premium is net of commission. Any new policies would be subject to an additional agreed-upon fee, and written net of commission.

Subjectivities

- Confirmation of no known or reported Terrorism losses, threats or incidents likely to give rise to a claim.
- Newly reported locations are to be reported quarterly and adjusted with proper rate agreements.
 - Locations that fall within the zip codes below must be reported at inception:
 - New York: 10001-10013, 10016-10023, 10036, 10038, 10103, 10110-10112, 10119, 10152-10154, 10165-10177, 10199

- Chicago: 60601-60606 and 60611
- San Francisco: 94102-94105, 94107-94108, 94111
- Washington: 20001, 20003, 20004, 20006, 20007, 20590
- Boston: 2109, 2110 and 2116
- Seattle: 98101
- Houston: 77002
- Toronto: M4/M5

Staff Recommendation

Staff recommends that we accept the proposed 12-month quote for the alternative NEW placement of a stand-alone bridge property Terrorism with Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC) and Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services) as follows:

- For the total annual estimated premium of \$135,650.00, policy term December 31, 2025 to December 31, 2026; AM Best rating of A+;XV
- Placed through the approved wholesaler AmWINS, Atlanta, Georgia;
- AmWINS will receive a commission from the Lloyd's of London syndicates but will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed premiums will be net of commission.
- CSB may increase their policy fee to place this new policy
- This represents a 37% *decrease in premium*, or \$82,127.00 savings in comparison to the current TRIPRA charge under the Bridge Property Damage and Loss of Toll Revenue property program.

SUMMARY:	Amount:	Estimated 12-month premium \$135,650.00; \$950 million limit subject to \$100,000 deductible; on a quota-share participation percentage; net of commission; \$ 99,400.00 (71% or \$674,500,000) <u>\$ 36,240.00 (29% or \$275,500,000)</u> \$135,650.00 (total limit \$950 million)
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	DRPA Risk Mgt. Commitment 770180 PATCO Admin. Commitment 770180
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	December 31, 2025 to December 31, 2026
	Other Parties Involved:	Connor Strong & Buckelew, LLC (CSB), AmWINS of Atlanta Georgia, Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC) and Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services).

DRPA-25-102
Finance Committee Date: November 6, 2025
Board Date: November 19, 2025
Alternative Placement of the DRPA Bridge Property
Terrorism Policy

RESOLUTION

- RESOLVED:** That the Board of Commissioners authorizes staff to accept the NEW proposed policy 12-month policy placement for a monoline Terrorism policy as an alternative replacement from the current TRIPRA coverage charged under the Bridge Property Damage policy; \$950 million limit; subject to a \$100,000 deductible, written by Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC), on a 71% participating quota-share basis for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$99,400.00; net of commission; and be it further
- RESOLVED:** That the Board of Commissioners authorizes staff to accept the NEW proposed 12-month policy placement for a monoline Terrorism policy as an alternative replacement from the current TRIPRA coverage charged under the Bridge Property Damage policy; \$950 million limit; subject to a \$100,000 deductible, written by Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services), on a 29% quota-share basis for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$36,250.00, net of commission; and be it further
- RESOLVED:** That the Board of Commissioners authorizes AmWINS of Atlanta, Georgia, 3630 Peachtree Rd NE, Atlanta, Georgia 30326, as the wholesale Broker for the placement of the monoline Terrorism policies with Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC) and by Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services), (two policies) for a total limit of \$950 million; policy term December 31, 2025 to December 31, 2026. AmWINS will receive commission from Lloyd's of London, but will not pay CSB any additional income, or other forms of additional compensation; and be it further;
- RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along

with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	Estimated 12-month premium \$135,650.00; \$950 million limit subject to \$100,000 deductible; on a quota-share participation percentage; net of commission; \$ 99,400.00 (71% or \$674,500,000) <u>\$ 36,240.00 (29% or \$275,500,000)</u> \$135,650.00 (total limit \$950 million)
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	DRPA Risk Mgt. Commitment 770180 PATCO Admin. Commitment 770180
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	December 31, 2025 to December 31, 2026
	Other Parties Involved:	Connor Strong & Buckelew, LLC (CSB), AmWINS of Atlanta, Georgia, Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC) and Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services).

SUMMARY STATEMENT

ITEM NO.: DRPA-25-103

SUBJECT: Renewal of the Claims Made Excess Liability Insurance Policies (DRPA/PATCO)

COMMITTEE: Finance

COMMITTEE MEETING DATE: November 6, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes staff to direct our Broker/Consultant, Conner Strong & Buckelew, LLC (CSB), to negotiate the renewal placement of the Authority's Claims Made Excess Liability Insurance policies with the approved wholesaler, Price Forbes LTD, (d/b/a Price Forbes & Partner).

Consistent with the previous placement, the Board authorized CSB to work with Price Forbes, LTD of London, United Kingdom, as the Wholesale Broker, to negotiate on behalf of the Authority to place the Claims Made Excess Liability Insurance Policies.

Price Forbes will receive a commission from the following Lloyd's of London syndicates:

Apollo 1969
 Aspen 4711
 Convex 9800
 Inigo 1301
 MAP 27291
 Hiscox 0033
 QBE 1886
 Aegis 4890
 Canopus 4444

but will not pay CSB any commission, contingent commission, supplemental commission or other forms of additional compensation.

Therefore, the proposed policy premiums will be net of commission.

Policy Overview

Incumbent Lloyd's of London syndicates

Primary layer \$10 million; Excess of \$5 million Self-Insured Retention (SIR); quoted \$973,750.00 (Including \$9,737.50 for the Terrorism

Risk Insurance Program Reauthorization Act (TRIPRA).

AM Best Rating A+;XV

Participating Quota-Share percentages:

- **Apollo 1969; 25% or \$2.50M**
- **Aspen 4711; 10% or \$1.00M**
- **Convex 9800; 22.5% or \$2.25M**
- **Hiscox 0033; 5% or \$0.50M**
- **Inigo 1301; 12.5% or \$1.00M**
- **MAP 27291; 15% or \$1.50M**
- **QBE 1886; 10% or \$1.00M**

Policy Term: December 31, 2025 to December 31, 2026

This represents a 2.5% premium increase, or \$23,750.00 from the expiring program, for the primary \$10 million layer.

Excess Layer

Incumbent Lloyd's of London syndicates

\$15 million excess of \$10 million; excess of a \$5 million SIR

Quoted \$902,000.00, (Including \$9,020.00 TRIPRA).

AM Best Rating A+;XV

Participating Quota-Share percentages:

- **Aegis 4890; 16.22% or \$2.43M**
- **Apollo 1969; 16.22% or \$2.43M**
- **Aspen 4711; 5.41% or \$0.81M**
- **Canopus 4444; 16.22% or \$2.43M**
- **Convex 9800; 12.16% or \$1.82M**
- **Hiscox 0033; 13.51% or \$2.03M**
- **Inigo 1301; 6.76% or \$1.01M**
- **MAP 27291; 8.11% or \$1.11M**
- **QBE 1886; 5.41% or \$0.81M**

Policy Term: December 31, 2025 to December 31, 2026

This represents a 2.5% premium increase, or \$22,000.00 from the expiring program, for the excess \$15 million layer.

In conclusion, the above quota share participation layers provide a total limit of \$25 million for a 12-month total premium of \$1,875,750.00 (Including TRIPRA).

This represents an annual premium increase of \$45,750.00 from the expiring annual premium of \$1,830,000.00.

The total premium for all policies comprising the \$25 million Claims

made Excess Liability program is \$1,875,750.00 (Including TRIPRA).

Underwriting Criteria

The annual estimated primary and excess premiums are based upon the following exposures, however, PATCO ridership numbers remain as the highest weighted exposure:

1. Bridge traffic
2. Bridge revenue; and
3. PATCO ridership numbers.

The following numbers were updated by Finance as of August 2025:

Policy Term	2023- 2024	2024-2025	2025-2026	
Bridge Traffic	50,462,884 (Actual)	49,092,877 (Actual)	49,583,806 (Projected)	1% increase 24-25 actual vs 25-26 projected
Bridge Revenue	\$345,865,412 (Actual)	\$378,795,541 (Actual)	\$382,583,490 (Projected)	1% increase 24-25 actual vs 25-26 projected
PATCO Ridership	5,643,435 (Actual)	5,643,435 (Actual)	5,899,262 (Projected)	4.5% increase 24-25 actual vs 25-26 projected

Terms and Conditions

The above policies are subject to a \$5 million SIR, which could be satisfied with the exhaustion of the underlying policies:

- \$4,000,000 Commercial Umbrella policy excess of the \$1,000,000 General, Automobile and Employers' Liability limit; (= \$5,000,000); and/or the;
- \$4,000,000 Marine Umbrella policy excess of the \$1,000,000 million Marine General Liability including Protection and Indemnity (= \$5,000,000)

PURPOSE: To insure against liability and to reduce the Authority's exposure to loss by maintaining the \$25 million Claims Made Excess third-party Liability policy that provides coverage to DRPA and PATCO for losses by reason of liability imposed by law or assumed under contract for claims involving bodily injury, personal injury, property damage or advertising injury.

BACKGROUND: DRPA-23-062 authorized staff to appoint CSB as the Authority's Broker/Consultant for the Bridge Property Damage and Loss of Revenue Insurance and Excess Casualty Insurance Program. Agreement GN-23-10 was executed with CSB for a three-year term with an additional two (2) one-year options, to be exercised at the sole

discretion of staff. Assuming the broker is performing satisfactorily and consistent with the terms of the Agreement, staff may use its discretion to exercise the additional two (2) one-year options without returning to the Board for additional authorization.

Pursuant to DRPA-23-062, CSB is paid a fixed annual service fee of not-to-exceed \$110,000.00 payable in quarterly installments of \$27,500.00 each. In accordance with the terms of the Broker/Consultant Service Agreement, CSB understands that no commissions shall be paid on any insurance policies placed on DRPA's behalf. Conner, Strong & Buckelew Companies, LLC agrees not to accept any contingent, supplemental, or other forms of additional compensation from insurers and will not receive any additional compensation beyond the flat fixed service fee payable as outlined in their Cost Proposal. Therefore, the proposed policy premium is net of commission. Any new policies would be subject to an additional agreed-upon fee, and written net of commission.

Subjectivities that must be met prior to binding

- Confirmation of no material changes in operations/exposures or losses between now and inception, December 31st, 2025.

Staff Recommendation

Staff recommends that we accept the proposed Claims Made Excess Liability renewal quote from Lloyd's of London incumbent syndicates, for the 12-month policy term December 31, 2025, to December 31, 2026, as follows:

Primary Layer - \$10 million excess of \$5 million SIR each Occurrence and in the Aggregate

- Apollo 1969; 25% or \$2.50M
 - Aspen 4711; 10% or \$1.00M
 - Convex 9800; 22.50% or \$2.25M
 - Hiscox 0033; 5% or \$0.50M
 - Inigo 1301; 12.50% or \$1.00M
 - MAP 27291; 15% or \$1.50M
 - QBE 1886; 10% or \$1.00M
- For the annual estimated premium of \$973,750.00 (Including TRIPRA); for the policy term December 31, 2025 to December 31, 2026;
 - The above participating syndicates receive Lloyd's of London AM Best rating of A+; XV
 - Renewal policy terms and conditions remain the same

- Placed through the approved wholesaler Price Forbes LTD, London, UK; and
- Price Forbes will receive a commission from the various Lloyd syndicates but will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium is net of commission.

Furthermore, staff recommends that we accept the proposed Claims Made Excess Liability 12-month estimated renewal premium as follows:

Excess Layer - \$15 million excess of \$10 million each Occurrence and in the Aggregate

- Aegis 4890; 16.22% or \$2.43M
 - Apollo 1969; 16.22% or \$2.43M
 - Aspen 4711; 5.41% or \$0.81M
 - Canopus 4444; 16.22% or \$2.43M
 - Convex 9800; 12.16% or \$1.82M
 - Hiscox 0033; 13.51% or \$2.03M
 - Inigo 1301; 6.76% or \$1.01M
 - MAP 27291; 8.11% or \$1.11M
 - QBE 1886; 5.41% or \$0.81M
- For the annual estimated premium of \$902,000.00 (Including TRIPRA); for the policy term December 31, 2025 to December 31, 2026;
 - The above participating syndicates receive Lloyd's of London AM Best rating of A+;XV
 - Renewal policy terms and conditions remain the same;
 - Placed through the approved wholesaler Price Forbes LTD, London, UK; and
 - Price Forbes will receive a commission from the various Lloyd syndicates but will not pay CSB any commission, or other forms of additional compensation. Therefore, the proposed renewal premium is net of commission.

Both policy terms for the proposed \$10 million primary and the \$15 million excess layer will run concurrently from December 31, 2025 to December 31, 2026.

SUMMARY:	Amount:	Estimated 12-month premium of \$1,875,750.00 (Including \$18,757.50 TRIPRA); Primary \$10 million limit Excess of \$5 mil SIR; on a quota-share participation percentage; net of commission; including the \$15 million excess of \$10 million on a quota-share participation percentage; net of commission; \$ 973,750.00 (\$10 million) <u>\$ 902,000.00 (\$15 million)</u> \$1,875,750.00 for a total of \$25 million in limits
	Source of Funds:	Revenue Fund, General Fund (PATCO portion)
	Capital Project #:	N/A
	Operating Budget:	DRPA Risk Mgt. Commitment 770180 PATCO Admin. Commitment 770180
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	December 31, 2025 to December 31, 2026
	Other Parties Involved:	Connor Strong & Buckelew, LLC (CSB), Price Forbes LTD, Aegis 4890, Apollo 1969, Aspen 4711, Canopus 4444, Convex 9800, Hiscox 0033, Inigo 1301, MAP 27291, and QBE 1886.

DRPA-25-103
Finance Committee Date: November 6, 2025
Board Date: November 19, 2025
Renewal of the Claims Made Excess
Liability Policies (DRPA/PATCO)

RESOLUTION

- RESOLVED:** That the Board of Commissioners authorizes staff to accept the proposed 12-month renewal premium for the Authority's primary \$10 million limit excess of a \$5 million SIR for the Claims Made Excess Liability policy from incumbent syndicates, Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis; for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$ 973,750.00 (including TRIPRA); net of commission; and be it further
- RESOLVED:** That the Board of Commissioners authorizes staff to accept the proposed 12-month renewal premium for the Authority's \$15 million excess of \$10 million Claims Made Excess Liability policy from incumbent syndicates, Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis, for the policy term from December 31, 2025 to December 31, 2026; at the annual estimated premium of \$ 902,000.00 (including TRIPRA); net of commission; and be it further
- RESOLVED:** That the Board of Commissioners authorizes Price Forbes LTD, (d/b/a Price Forbes & Partner), London, United Kingdom, as the Wholesale Broker, to place the \$25 million Claims Made Excess Liability policies written with a primary \$10 million layer with incumbent syndicates; Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis; Price Forbes will receive commission from the Lloyd's of London syndicates Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; but will not pay CSB any commission, or other forms of additional compensation.
- RESOLVED:** That the Board of Commissioners authorizes Price Forbes LTD, (d/b/a Price Forbes & Partner), London, United Kingdom, as the Wholesale Broker, to place the excess \$15 million layer (Excess of the primary \$10 million quota share limit); with incumbent syndicates Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis, for the policy term from December 31, 2025 to

December 31, 2026; Price Forbes will receive commission from the Lloyd's of London syndicates Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886, but will not pay CSB any commission, or other forms of additional compensation; and be it further

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:

Amount:	Estimated 12-month premium of \$1,875,750.00 (Including \$18,757.50 TRIPRA); Primary \$10 million limit Excess of \$5 mil SIR; on a quota-share participation percentage; net of commission; Including the \$15 million excess of \$10 million on a quota-share participation percentage; net of commission; \$ 973,750.00 (\$10 million) <u>\$ 902,000.00 (\$15 million)</u> \$1,875,750.00 for a total of \$25 million in limits
Source of Funds:	Revenue Fund, General Fund (PATCO portion)
Capital Project #:	N/A
Operating Budget:	DRPA Risk Mgt. Commitment 770180 PATCO Admin. Commitment 770180
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	December 31, 2025 to December 31, 2026
Other Parties Involved:	Connor Strong & Buckelew, LLC (CSB), Price Forbes LTD, Aegis 4890, Apollo 1969, Aspen 4711, Canopus 4444, Convex 9800, Hiscox 0033, Inigo 1301, MAP 27291, and QBE 1886.

SUMMARY STATEMENT

ITEM NO.:	DRPA-25-104
SUBJECT:	Age 65 & Over Retiree Medicare Part D Prescription Benefit – 2026 (DRPA/PATCO)
COMMITTEE:	Finance Committee
COMMITTEE DATE:	November 6, 2025
BOARD DATE:	November 19, 2025
PROPOSAL:	<p>The current Medicare Part D prescription drug carrier for DRPA/PATCO retirees who are 65 and over and their eligible dependents (Medicare-eligible retirees and Medicare-eligible dependents) is Horizon Medicare Blue Group Rx.</p> <p>Staff seeks authorization to accept the renewal from Horizon BCBSNJ for plan year 2026, at +68.5% change in rates.</p>
PURPOSE:	To continue to provide a quality and enhanced Medicare Part D Prescription Drug benefit plan for DRPA/PATCO Medicare-eligible retirees and Medicare-eligible dependents.
BACKGROUND:	<p>Historically, the DRPA/PATCO has provided a comprehensive benefits package to its eligible retirees and their eligible dependents. Traditionally, the benefit package has included medical and prescription drug coverage.</p> <p>For the 2026 plan year, Horizon’s rates will increase by +68.5%, bringing the cost to \$154.10 per retiree per month. Horizon has identified several factors driving this significant increase. As a fully insured Medicare product, the program is Community Rated, meaning rates are determined based on the overall program performance rather than the experience of individual groups.</p> <p>The primary reasons for the increase include:</p> <ul style="list-style-type: none"> • Higher overall utilization across the program. • Reduction in CMS subsidy amounts, impacting funding levels. • Regulatory changes from CMS, with the most significant impacts being: <ul style="list-style-type: none"> ○ The removal of the coverage gap (donut hole) in 2025. ○ A reduction in the maximum out-of-pocket limit for beneficiaries.

These factors collectively contribute to the substantial rate adjustment for 2026.

A history of the rates for the past years is shown below:

2013: \$124.17
 2014: \$113.05
 2015: \$117.09
 2016: \$113.82
 2017: \$100.75
 2018: \$115.73
 2019: \$78.99
 2020: \$77.32
 2021: \$77.32
 2022: \$84.93
 2023: \$91.47
 2024: \$91.47
 2025: \$91.60
 2026: \$154.10

Horizon's Medicare Part D Prescription Drug Plan's out-of-pocket maximum will increase from \$2,000 (2025) to \$2,100 (2026). Once a member's total out-of-pocket costs towards their covered Part D prescription drugs reach \$2,100, they will pay nothing for the covered drugs for the rest of the calendar year.

The chart below shows the retail co-pays for the Horizon Enhanced Plan. The Standard copays remain unchanged from 2018.

	Preferred ¹	Standard
Generic	\$3	\$10
Brand	\$13	\$20
Non-Preferred Brand	\$28	\$35
Specialty	\$35	\$35

Preferred Pharmacy network includes CVS, Leader, Shoprite, RWJ, and Hackensack

The chart below shows the mail-order co-pays for the Horizon Enhanced Plan. These amounts also remain unchanged.

	Mail Order
Generic	\$20
Brand	\$40
Non-Preferred Brand	\$70
Specialty	N/A

2026 -In-network mail-order pharmacies include Express Scripts® Pharmacy, Walgreens Mail Service, Amazon Pharmacy, and ACCREDO, a Full Service Specialty Pharmacy.

Gallagher marketed the program in an attempt to ensure that DRPA/PATCO secured the most competitive rates available. Despite the limited number of carriers offering stand-alone Medicare Part D coverage, Gallagher reached out to Aetna, United Healthcare, and Humana for quotes. Unfortunately, all carriers declined to provide quotes, citing reasons such as discrepancies between their offerings and the structure of the DRPA/PATCO program, pricing concerns, and timing constraints.

Given the marketing results, Gallagher recommends renewing the Horizon program for 2026

Staff seek authorization to accept the +68.5% renewal offered by Horizon BCBSNJ. As such, the estimated annual premium for 2026 for the Horizon Medicare Part D Prescription Plan will be approximately \$1,214,924, an estimated increase of \$493,775 over expiring. The projected annual premium for 2026 is subject to census at the time of monthly billing. Some of the increased premium will be shared by the retirees.

Summary:	Amount:	<p>Estimated annual premium: \$1,214,924 In plan year 2026, the projected monthly premium for each individual retiree within this group will be \$154.10, reduced further for those who qualify for the Low Income Subsidy. (Note – This covers both DRPA and PATCO). This annual rate is based upon our current DRPA/PATCO census of retirees who are 65 & over and their eligible dependents who are 65 and over, but is subject to change as our census of eligible retirees and eligible dependents changes.)</p>
	Source of Funds:	Revenue Fund and General Fund
	Capital Project #:	N/A
	Operating Budget:	DRPA/PATCO Employee Services Expense
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	One Year – January 1, 2026 to December 31, 2026
	Other Parties Involved:	Horizon BCBSNJ

DRPA-25-104
Finance Committee: November 6, 2025
Board Date: November 19, 2025
Age 65 & Over Retiree Medicare Part D
Prescription Benefit 2026 (DRPA/PATCO)

RESOLUTION

- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to contract with Horizon Medicare Blue Group Rx for the provision of a Medicare Part D Prescription Drug plan for age 65 and over retirees, and their eligible dependents (age 65 and over); and be it further
- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority recognizes that in plan year 2026, the projected monthly premium rate for this group of retirees will be \$154.10 (reduced for retirees who qualify for the Low Income Subsidy); and be it further
- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to accept the +68.5% renewal offered by Horizon and contract with Horizon Medicare Blue Group Rx for the provision of a Medicare Part D Prescription drug plan for age 65 and over retirees, their eligible dependents (age 65 and over) for a renewal that is an estimated annual premium of \$1,214,924, depending on the census at the time of monthly billing; and be it further
- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority recognizes that the annual rate is based upon the Authority's current census of retirees who are 65 and over and their eligible dependents who are 65 and over, but is subject to change as our census of eligible retirees and eligible dependents changes; and be it further
- RESOLVED:** That staff is authorized to work with the DRPA/PATCO's Third Party Administrator (Benefit Harbor in partnership with UnifyHR and Chard Snyder, both being WEX companies) to begin the Open Enrollment Process for the 2026 Plan Year; and be it further
- RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA/PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of the DRPA/PATCO, along with the Chief Executive Officer.

If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s), while they are absent or unavailable, the Chief Executive Officer shall execute such document(s) on behalf of the DRPA /PATCO.

SUMMARY:

Amount: Estimated annual premium: \$1,214,924 in Plan year 2026. The projected monthly premium rate for this group of retirees will be \$154.10, reduced for retirees who qualify for the Low Income Subsidy.

(Note – This covers both DRPA and PATCO). This annual rate is based upon our current DRPA/PATCO census of retirees who are 65 & over and their eligible dependents who are 65 and over, but is subject to change as our census of eligible retirees and eligible dependents changes.)

Source of Funds: Revenue Fund and General Fund

Capital Project #: N/A

Operating Budget: DRPA/PATCO Employee Services Expense

Master Plan Status: N/A

Other Fund Sources: N/A

Duration of Contract: One Year – January 1, 2026 to December 31, 2026

Other Parties Involved: Horizon BCBSNJ

SUMMARY STATEMENT

ITEM NO: DRPA-25-105

SUBJECT: 2026 DRPA Capital Budget

COMMITTEE: Finance

COMMITTEE MEETING DATE: November 6, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That DRPA approve and adopt a 2026 DRPA Capital Budget.

PURPOSE: To establish the 2026 DRPA Capital Budget.

BACKGROUND: Each year the DRPA adopts an updated five-year Capital Program and an annual Capital Budget. The Capital Program was developed based on input from Division Chiefs, Department and Facility Directors, and bridge and PATCO personnel and is then refined through a formal review process led by the Chief Executive Officer (CEO), Deputy Chief Executive Officer (DCEO), Chief Financial Officer, Chief Engineer, and the Capital Budget Review Committee, consisting of representatives from Engineering and Finance. This review process utilizes a framework that prioritizes projects based on essential maintenance, security, safety, customer service, operational enhancements, available funding and operational capacity.

The 2026 Capital Budget reflects the DRPA's commitment to maintain and improve its bridge and transit facilities in support of providing safe, reliable transportation facilities for the region. In addition to the inspections conducted by our Engineering Department, Biennial Inspections are conducted at each facility by outside consultants. As a result, many of the capital improvement projects included in the Capital Program are in response to recommendations made during the Biennial Inspection.

The 2026 Capital Budget proposes estimated net spending of \$189,117,000 (net of federal/state grants of approximately \$20,716,000) on projects identified for the year 2026. It includes essential on-going and new start Capital Projects on all four bridge facilities, and the PATCO High Speed Line to maintain the current state of repair of the facilities and to ensure the safety and security of customers and employees. The multi-year Capital Program proposes total net expenditures of \$804,882,000.

The 2026 Capital Budget projects will be entirely funded through monies from the General Fund. When necessary, staff may, through use of an internal Capital Change Form, adjust budgeted funds for individual projects, within the constraints of the total approved 2026 budgeted amount.

It should also be noted that the approval of the capital program does not in itself authorize any specific project. Specific approval by the Board of Commissioners is required before any capital project may commerce.

SUMMARY:	Amount:	\$189,117,000 (for the year 2026)
	Source of Funds:	General Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	Federal/State Grants approximately \$20,716,000
	Duration of Contract:	N/A
	Other Parties Involved:	N/A

DRPA-25-105
Finance Committee: November 5, 2025
Board Date: November 19, 2025
2025 DRPA Capital Budget

RESOLUTION

RESOLVED: That the 2026 DRPA Capital Budget is hereby approved by the Board of Commissioners (subject to the availability of funds); and be it

FURTHER RESOLVED: That the DRPA shall not expend funds in excess of the total authorized 2026 Capital Budget, in the amount of \$189,117,000 unless such Budget shall be amended by Resolutions of the Board of Commissioners to increase said authorization.

SUMMARY:

Amount:	\$189,117,000 (for the year 2026)
Source of Funds:	General Fund
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	Federal/State Grants approximately \$20,716,000
Duration of contract:	N/A
Other parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO.: DRPA-25-106

SUBJECT: SAP Enterprise Support Renewal

COMMITTEE: Finance

COMMITTEE MEETING DATE: November 6, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes staff to negotiate a contract renewal and extension of the contract term with SAP Public Services, Inc. and its relevant service affiliates (collectively, “SAP Public Services”) for an amount not to exceed \$352,037.00 which renews from January 1, 2026, through December 31, 2026, for software application license fees and relevant software maintenance fees related to SAP ECC/ESS application and services.

PURPOSE: To provide the Delaware River Port Authority with continued SAP ECC/ESS access and use of key software programs in line with SAP standards and establishing a continuity of software programs and service that is integral to the security and stability of DRPA and PATCO operations.

BACKGROUND: On January 4, 2016, the DRPA and PATCO initiated use of a new Enterprise Resource Planning System (“ERP System”) utilizing an SAP database and related software programs.

As a result, Authority staff recommends negotiating a contract renewal with SAP Public Services, Inc. for an amount not to exceed \$333,117.02 that renews January 1, 2026, and extends the license and maintenance terms for the SAP ECC/ESS application and service through December 31, 2026.

SUMMARY:

Amount:	\$352,037.00
Source of Funds:	Revenue Fund and General Fund
Capital Project #:	N/A
Operating Budget:	2026 DRPA 2026 PATCO
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	One (1) year
Other Parties Involved:	N/A

DRPA-25-106
Finance Committee: November 6, 2025
Board: November 19, 2025
SAP Enterprise Support Renewal

RESOLUTION

RESOLVED: That the Board authorizes staff to negotiate a contract renewal and extension of the contract term with SAP Public Services, Inc. and its relevant service affiliates (collectively, “SAP Public Services”) for an amount not to exceed \$352,037.00 which renews from January 1, 2026, through December 31, 2026, for software application license fees and relevant software maintenance fees related to the SAP ECC/ESS application and service.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$352,037.00
	Source of Funds:	Revenue Fund and General Fund
	Capital Project #:	N/A
	Operating Budget:	2026 DRPA 2026 PATCO
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	One (1) year
	Other Parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO.: DRPA-25-107

SUBJECT: Board Room Audio Replacement

COMMITTEE: Finance

COMMITTEE MEETING DATE: November 6, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes staff to negotiate contracts with the following vendors: ePlus Technology, Inc. for an amount not to exceed \$51,084.77, and SHI, Inc. for an amount not to exceed \$69,940.46 for various hardware and services needed to replace the audio system in the Board Room (for a total not to exceed \$121,025.23). This purchase is provided with pricing under the following contracts: Costars #003-E22-579- IT Hardware, and OMNIA Partners IT Solutions, Products & Services Contract #: 2024056-02.

PURPOSE: To provide the Board Room with a new audio system and to upgrade the network equipment and cabling.

BACKGROUND: The audio system in Board Room is old and non-functional. This project will provide new cabling, and new equipment (microphones, switches, etc.) to bring the system up-to-date and functional.

Staff therefore recommends negotiating contracts with the following vendors: ePlus Technology, Inc. for an amount not to exceed \$51,084.77, and SHI, Inc. for an amount not to exceed \$69,940.46 for various hardware and services needed to replace the audio system in the Board Room.

SUMMARY:

Amount:	\$51,084.77 - ePlus Technology, Inc. \$69,940.46 - SHI, Inc.
Source of Funds:	General Fund
Capital Project #:	(NOTE: there will be a new capital project created for this)
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

DRPA-25-107
Finance Committee: November 6, 2025
Board: November 19, 2025
Board Room Audio Replacement

RESOLUTION

RESOLVED: That the Board authorizes staff to negotiate contracts with the following vendors: ePlus Technology, Inc. for an amount not to exceed \$51,084.77, and SHI, Inc. for an amount not to exceed \$69,940.46 for various hardware and services needed to replace the audio system in the Board Room (for a total not to exceed \$121,025.23). This purchase is provided with pricing under the following contracts: Costars #003-E22-579- IT Hardware, and OMNIA Partners IT Solutions, Products & Services Contract #: 2024056-02.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:

Amount:	\$51,084.77 - ePlus Technology, Inc. \$69,940.46 - SHI, Inc.
Source of Funds:	General Fund
Capital Project #:	(NOTE: there will be a new capital project created for this)
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO.: DRPA-25-108

SUBJECT: Resolution Determining that Net Revenues Satisfy the Net Revenue Requirement for the 2025 Fiscal Year, in Accordance with Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A.

COMMITTEE: Finance

COMMITTEE MEETING DATE: November 6, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A., (as successor Trustee by acquisition to Commerce Bank, N.A.), adopted by the Board of Commissioners as of July 1, 1998, provides in pertinent part:

The Authority further covenants that on or before December 1 in each Fiscal Year it will complete a review of its financial condition for the purpose of estimating whether the Net Revenues for such Fiscal Year will be sufficient to satisfy the Net Revenue Requirement for such Fiscal Year and shall, by resolution, make a determination with respect thereto. A copy of such resolution, certified by the Secretary of the Authority, together with a certificate of the Chief Financial Officer, Chairman and Vice-Chairman of the Authority setting forth a reasonably detailed statement of the actual and estimated Revenues, Debt Service Requirement on Bonds and Senior Bonds, Operating

Expenses, PATCO Subsidy, Maintenance Reserve Fund deposits, 1998 Rebate Fund deposits and other pertinent information for such Fiscal Year with respect to which such determination was made, shall be filed with the Trustee on or before said December 1.

A Certificate of the Chief Financial Officer, Chairman and Vice-Chairman, to be certified by the Chief Financial Officer, Chairman and Vice-Chairman is attached.

PURPOSE: To fulfill the requirements pursuant to Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A.

BACKGROUND: Each year, in compliance with its 1998 Bond Indenture, the Authority is required to submit to its bond trustee a certification that the Net Revenues as defined in the indenture, equal or exceed the Net Revenue Requirement. (The calculations for the Net Revenue Requirement are outlined in the bond indenture and the Authority's Net Revenues must exceed the higher of the two calculations.) This certification must be submitted to the bond trustee on or before December 1. As shown, by the attachment, the Authority's Net Revenues exceed the requirement by an estimated \$128.4 million.

SUMMARY:	Amount:	N/A
	Source of Funds:	N/A
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	N/A

DRPA-25-108

Finance Committee: November 6, 2025

Board Date: November 19, 2025

Resolution Determining that Net Revenues Satisfy the Net Revenue Requirement for the 2025 Fiscal Year, in Accordance with Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A.

RESOLUTION

RESOLVED: That pursuant to Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A., it is hereby determined that the Net Revenues received and estimated, as of December 31, 2025, will be sufficient to satisfy the Net Revenue Requirement for the 2025 Fiscal Year; and be it further

RESOLVED: That a copy of this Resolution, certified by the Secretary, together with a certificate of the Chief Financial Officer, Chairman and Vice-Chairman setting forth a reasonably detailed statement of the actual and estimated Revenues, Debt Service Requirement on Bonds and Senior Bonds, Operating Expenses, PATCO Subsidy, Maintenance Reserve Fund Deposits, 1998 Rebate Fund Deposits, and other pertinent information (as prepared by the Chief Financial Officer in support of his aforesaid certification) be filed with the Trustee on or before the first (1st) day of December 2025; and be it further

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	N/A
	Source of Funds:	N/A
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	N/A

DELAWARE RIVER PORT AUTHORITY
CERTIFICATE IN ACCORDANCE WITH SECTION 5.09 OF THE 1998 INDENTURE OF TRUST
WITH TD BANK, N.A. DATED JULY 1, 1998
TO DETERMINE THAT NET REVENUES SATISFY THE NET
REVENUE REQUIREMENT FOR THE 2025 FISCAL YEAR
(thousands of dollars)

	Unaudited Eight Months Ending 8/31/2025	Estimated Twelve Months Ending 12/31/2025
NET REVENUES:		
Revenues:		
Bridge tolls	\$263,048	\$392,619
Interest and other income	9,962	14,969
	<u>273,010</u>	<u>407,589</u>
Less Operating expenses:		
Bridge and Administration	80,444	125,998
NET REVENUES	\$192,566	\$281,591
NET REVENUE REQUIREMENT (greater of A or B shown below):		
Debt Service Requirement:		
2013 Revenue Bonds	5,635	5,635
2018 Revenue Bonds, Series A	6,325	10,881
2018 Revenue Bonds, Series B	44,757	68,601
2024 Revenue Refunding Bonds	4,453	6,725
2025 Revenue Refunding Bonds	0	3,772
	<u>61,170</u>	<u>95,614</u>
Deposit to Debt Reserve Fund		
Deposit to 1998 Maintenance Reserve Fund		
Operating subsidy	31,576	49,749
Locust Street Subway Lease	333	500
PATCO Subsidy	31,909	50,249
Total Senior Debt Service / PATCO Subsidy	<u>93,079</u>	<u>145,863</u>
A) Net Revenue Requirement @ 105%	\$97,733	\$153,157
B) 120 % of Debt Service Requirement	\$73,404	\$114,737
NET REVENUE REQUIREMENT (greater of A or B above):	\$97,733	\$153,157

CERTIFICATE OF THE CHIEF FINANCIAL OFFICER, CHAIR AND VICE-CHAIR

I hereby certify that the foregoing, to the best of my information, knowledge and belief, is a correct statement of the estimated Net Revenues and Net Revenue Requirement as calculated in accordance with the 1998 Indenture of Trust with TD Bank, N.A.; and further, for the 2025 Fiscal Year, that estimated Net Revenues of \$281,591 are sufficient to satisfy the Net Revenue Requirement of \$153,157; and further, that Net Revenues available for transfer to the 1998 General Fund for the 2025 Fiscal Year will be sufficient to provide payment in full of the sum of the PATCO Subsidy and debt service (included any deposits to any debt service fund) due and unpaid on Subordinated Indebtedness in those fiscal years.

Dated: _____

Chief Financial Officer

Dated: _____

Chair

Dated: _____

Vice-Chair

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.: DRPA-25-109

SUBJECT: 2026 DRPA Board/Committee Meeting Schedules

COMMITTEE New Business

COMMITTEE DATE: N/A

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board approves and adopts the schedules of Board and Committee meetings for the year 2026.

PURPOSE: To adopt 2026 Board and Committee Meeting dates in compliance with the DRPA Bylaws.

BACKGROUND: The DRPA Bylaws provide, in Article VI (B)(3)(b), that within ten days of the beginning of each calendar year the Board shall establish a schedule of its regularly scheduled meeting during the year. The DRPA shall give public notice of the established schedule and any change in it.

The Corporate Secretary has prepared the schedule for the entire year 2026 as it is attached hereto.

SUMMARY:

Amount:	NA
Source of Funds:	NA
Capital Project #:	NA
Operating Budget:	NA
Master Plan Status:	NA
Other Fund Sources:	NA
Duration of Contract:	NA
Other Parties Involved:	NA

DRPA-25-109
New Business: November 19, 2025
Board Date: November 19, 2025
2026 DRPA Board Meeting Schedule

RESOLUTION

RESOLVED: That the schedule of meetings for the calendar year 2026 as attached hereto be, and hereby is, adopted by the Board.

SUMMARY:	Amount:	NA
	Source of Funds:	NA
	Capital Project #:	NA
	Operating Budget:	NA
	Master Plan Status:	NA
	Other Fund Sources:	NA
	Duration of Contract:	NA
	Other Parties Involved:	NA

2026 COMMITTEE MEETING SCHEDULE

OPERATIONS & MAINTENANCE

Tuesday, January 6, 2026 at 9:00 a.m.
 Tuesday, February 3, 2026 at 9:00 a.m.
 Tuesday, March 3, 2026 at 9:00 a.m.
 Tuesday, April 7, 2026 at 9:00 a.m.
 Tuesday, May 5, 2026 at 9:00 a.m.
 Tuesday, June 9, 2026 at 9:00 a.m.
 Tuesday, July 7, 2026 at 9:00 a.m.
 Tuesday, August 4, 2026 at 9:00 a.m.
 Tuesday, September 8, 2026 at 9:00 a.m.
 Tuesday, October 6, 2026 at 9:00 a.m.
 Wednesday, November 4, 2026 at 9:00 a.m.
 Tuesday, December 1, 2026 at 9:00 a.m.

FINANCE

Wednesday, January 7, 2026 at 9:00 a.m.
 Wednesday, February 4, 2026 at 9:00 a.m.
 Wednesday, March 4, 2026 at 9:00 a.m.
 Wednesday, April 8, 2026 at 9:00 a.m.
 Wednesday, May 6, 2026 at 9:00 a.m.
 Wednesday, June 10, 2026 at 9:00 a.m.
 Wednesday, July 8, 2026 at 9:00 a.m.
 Wednesday, August 5, 2026 at 9:00 a.m.
 Wednesday, September 9, 2026 at 9:00a.m.
 Wednesday, October 7, 2026 at 9:00 a.m.
 Thursday, November 5, 2026 at 9:00 a.m.
 Wednesday, December 2, 2026 at 9:00 a.m.

LABOR

Tuesday, January 6, 2026 at 10:30 a.m.
 Tuesday, February 3, 2026 at 10:30 a.m.
 Tuesday, March 3, 2026 at 10:30 a.m.
 Tuesday, April 7, 2026 at 10:30 a.m.
 Tuesday, May 5, 2026 at 10:30 a.m.
 Tuesday, June 9, 2026 at 10:30 a.m.
 Tuesday, July 7, 2026 at 10:30 a.m.
 Tuesday, August 4, 2026 at 10:30 a.m.
 Tuesday, September 8, 2026 at 10:30 a.m.
 Tuesday, October 6, 2026 at 10:30 a.m.
 Wednesday, November 4, 2026 at 9:00 a.m.
 Tuesday, December 1, 2026 at 10:30 a.m.

AUDIT

Wednesday, March 4, 2026 at 10:30 a.m.
 Wednesday, June 10, 2026 at 10:30 a.m.
 Wednesday, September 9, 2026 at 10:30
 Wednesday, December 2, 2026 at 10:30 a.m.

2026 DRPA/PATCO
BOARD MEETING DATES

January 7, 2026 (*if necessary*)
January 21, 2026

February 4, 2026 (*if necessary*)
February 18, 2026

March 4, 2026 (*if necessary*)
March 18, 2026

April 8, 2026 (*if necessary*)
April 22, 2026

May 6, 2026 (*if necessary*)
May 20, 2026

June 10, 2026 (*if necessary*)
June 17, 2026

July 8, 2026 (*if necessary*)
July 15, 2026

August 5, 2026 (*if necessary*)
August 19, 2026

September 9, 2026 (*if necessary*)
September 16, 2026

October 7, 2026 (*if necessary*)
October 21, 2026

November 4, 2026 (*if necessary*)
November 18, 2026

December 2, 2026 (*if necessary*)
December 9, 2026

SUMMARY STATEMENT

ITEM NO.: DRPA-25-110

SUBJECT: Consideration of Pending DRPA Contracts
(Between \$25,000 and \$100,000)

COMMITTEE: New Business

COMMITTEE MEETING DATE: N/A

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

PURPOSE: To permit staff to continue and maintain DRPA operations in a safe and orderly manner.

BACKGROUND: At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

SUMMARY:

Amount:	N/A
Source of Funds:	See Attached List
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

DRPA-25-110
New Business: November 19, 2025
Board Date: November 19, 2025
Consideration of Pending DRPA Contracts
(Between \$25,000 and \$100,000)

RESOLUTION

RESOLVED: That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

SUMMARY:

Amount:	N/A
Source of Funds:	See Attached List
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, November 19, 2025

DRPA

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
A	Everbridge, Inc. Pasadena, CA	One (1) Year Renewal of Roam Secure Alert Network (RSAN). The RSAN system provides timely alerts to staff for incidents such as traffic events, police incidents, and other events.	\$35,429.09	Sole Source Provider, see attached Sole Source Justification Memo marked "Exhibit 1"	1. Everbridge, Inc. Pasadena, CA	1. \$35,429.09	Revenue Fund
B	United Electrical Supply Vineland, NJ	Purchase and Delivery of Electrical Supplies for the NJ Electrical Feeder Project at the Commodore Barry Bridge	\$39,481.80	In Accordance with Commonwealth of PA CoStars Contract # 008-241-4814	1. United Electrical Supply Vineland, NJ	1. \$39,481.80	General Fund
C	McDonald Uniform Co. Inc. Philadelphia, PA	Purchase and delivery of one hundred forty (140) Flying Cross Single-Breasted Dress Coats for Public Safety personnel (Style No. 34880). Pricing includes on-site fitting event(s) for all designated employees and any necessary alterations to ensure proper fit.	N.T.E. \$35,000.00	In Accordance with Commonwealth of PA CoStars Contract # 037-E25-061	1. McDonald Uniform Co. Inc. Philadelphia, PA	1. N.T.E. \$35,000.00	Revenue Fund & Enforcement Seizure Fund



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, November 19, 2025

DRPA

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
D	International Road Dynamics Corp. (IRD) Spring Grove, IL	Purchase of Forty-Eight (48) MS Dynax Toll Treadles for DRPA Facilities	\$47,232.00	Sole Source Provider, see attached Sole Source Justification Memo marked "Exhibit 2"	1. International Road Dynamics Corp. (IRD) Spring Grove, IL	1. \$47,232.00	Revenue Funds
E	Trullion, Inc. New York, NY	Purchase of in-house accounting software to support reporting for GASB 87 and GASB 96 contracts. Includes compliance workflow, user controls, basic lease contract data abstraction, key analysis, reporting capabilities, critical date alerts and full audit trail.	\$29,500.00	Sole Source Provider, see attached Sole Source Justification Memo marked "Exhibit 3"	1. Trullion, Inc. New York, NY	1. \$29,500.00	Revenue Fund
F	Sherwin Williams Cleveland, OH	Purchase of Paint Supplies for the Paint Machine.	N.T.E. \$30,000.00	In Accordance with PA Co-Stars Contract #008-E23-1094	1. Sherwin Williams Cleveland, OH	1. N.T.E. \$30,000.00	Revenue Fund

Memorandum: Purchases Greater Than \$25,000
DRPA - Sole Source Purchase Order Request

View File(s)

Attach File(s)

TO: Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

From: Name: Christopher Jones
 Division Director/Project Manager: I.S.
 DEPARTMENT: []

SUBJECT: Sole Source Approval
 COMPANY PROVIDING SERVICE / PRODUCT: Everbridge, Inc.

PURCHASE REQUISITION NUMBER: 10038593
 DATE: 10/21/2025

Background:

I am seeking your approval to renew an existing sole source agreement that we maintain with Everbridge, Inc. for the Roam Secure Alert Network (RSAN).

Justification for Proprietary/ Sole Source:

Public Safety and the Office of the CAO are using the RSAN system to provide timely alerts to staff for incidents such as traffic events, police incidents, and other events. In order to utilize the manufacturer for user support, software bug fixes and version updates of the software, it is necessary to renew this agreement. This renewal covers the period from February 15, 2026 to February 14, 2027 at a cost of \$35,429.09 and is a budgeted item for 2026.

Cost:

\$35,429.09

Division Director Christopher J. Jones
Digitally signed by Christopher J. Jones
 Date: 2025.10.21 14:15:09 -04'00'
 Signature

Jerry S.Sahi, CFO Jatinder Sahi
Digitally signed by Jatinder Sahi
 Date: 2025.10.21 15:23:26 -04'00'
 Signature

**John T. Hanson, CEO-DRPA/
 President-PATCO** John T. Hanson
Digitally signed by John T. Hanson
 Date: 2025.10.21 15:29:20 -04'00'
 Signature

Jan, 25 2024

Memorandum: Purchases Greater Than \$25,000
DRPA - Sole Source Purchase Order Request

TO: Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME DEPARTMENT
 Ricardo DeOliveira Division Director/
Project Manager Bridge Operations

SUBJECT: Sole Source COMPANY PROVIDING SERVICE / PRODUCT
 Approval International Road Dynamics Corp (IRD)

PURCHASE REQUISITION NUMBER DATE
 TBD 10/31/2025

Background:

International Road Dynamics Corp (IRD) is the sole source distributor for the Dynax Toll Treadle to be used at the Betsy Ross, Ben Franklin and Walt Whitman Bridges. This sole source request is for 2026. They are consumable items that need periodic replacement.

Justification for Proprietary/ Sole Source:

There are currently no substitutions or other vendors that supply the Dynax Toll Treadles. The treadles will be placed in the Central Storeroom at the Walt Whitman Bridge facility. (Part # 1000-00096-004, Description: MS Dynax AS431 - 95.75" - 100' - T BEC)

Cost:

Total cost of \$47,232.00
 Quantity: 48 @ \$984.00 each

Division Director Ricardo DeOliveira Digitally signed by Ricardo DeOliveira
Date: 2025.10.31 09:30:21 -04'00'
 Signature

Jerry S.Sahi, CFO Jatinder Sahi Digitally signed by Jatinder Sahi
Date: 2025.10.31 11:23:30 -04'00'
 Signature

**John T. Hanson, CEO-DRPA/
President-PATCO** John T. Hanson Digitally signed by John T. Hanson
Date: 2025.10.31 11:49:18 -04'00'
 Signature

Jan, 11 2024

Memorandum: Purchases Greater Than \$25,000

View File(s)

DRPA - Sole Source Purchase Order Request

Attach File(s)

TO: Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

Name	DEPARTMENT
From: Darcie de Beaumont	Division Director/ Project Manager Director of Finance

SUBJECT: Sole Source Approval	COMPANY PROVIDING SERVICE / PRODUCT
	Trullion Inc.

PURCHASE REQUISITION NUMBER	DATE
	10/08/2025

Background:

Finance is requesting the purchase of in-house accounting software to support reporting for GASB 87 and GASB 96 contracts. For the past three years, this reporting has been managed by an outside consultant who utilized specialized GASB 87/96 software—considered best practice for compliance and accuracy. However, the consultant has informed us that they will no longer maintain this software for our contracts beginning next year. As a result, it is essential that we implement our own solution before year-end to ensure continuity in reporting and avoid any disruption in compliance or data integrity.

Justification for Proprietary/ Sole Source:

Our consultant currently uses Trullion software to manage our contracts. Trullion has confirmed that they can seamlessly transfer all accounting history and attachments from the consultant’s version to our own, ensuring no disruption to year-end reporting and no loss of data. We evaluated three vendors in total, and Trullion offered competitive pricing—especially when factoring in the cost savings from no longer relying on our outside consultant. If we were to transition to a different software platform, we would require the consultant’s assistance to manually enter all contracts from the past three year

Cost:

NTE \$29,500.
GASB 35 contracts for 3 years at \$8K = \$24K.
Additional contracts \$4,500 (up to 45 contracts or \$1,500 additional cost per year)
\$1000 Training if needed

Division Director	Darcie de Beaumont	Digitally signed by Darcie de Beaumont Date: 2025.10.08 17:14:23 -04'00'
		Signature

Jerry S.Sahi, CFO	Jatinder Sahi	Digitally signed by Jatinder Sahi Date: 2025.10.09 08:30:52 -04'00'
		Signature

John T. Hanson, CEO-DRPA/ President-PATCO	John T. Hanson	Digitally signed by John T. Hanson Date: 2025.10.15 09:04:43 -04'00'
		Signature

Jan, 25 2024

PORT AUTHORITY TRANSIT CORP. BOARD MEETING



Wednesday, November 19, 2025
Immediately following the DRPA Board Meeting

One Port Center
11th Floor Board Room
Camden, NJ

John T. Hanson, Chief Executive Officer



PATCO BOARD



**PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING**

**Wednesday, November 19, 2025
Immediately following the DRPA Board Meeting
One Port Center
Camden, New Jersey**

ORDER OF BUSINESS

- 1. Roll Call
- 2. Public Comment
- 3. Report of the General Manager
- 4. Approval of PATCO Board Meeting Minutes – October 22, 2025
- 5. Monthly List of Previously Approved Payments – October 2025
- 6. Monthly List of Previously Approved Purchase Orders and Contracts – October 2025
- 7. Approval of Balance Sheet and Equity Statement - August 31, 2025
- 8. Approval of Operations & Maintenance Committee Meeting Minutes – November 5, 2025
- 9. Adoption of Resolutions Approved by Operations & Maintenance Committee - November 5, 2025
 - PATCO-25-019 In Kind Support of 2026 Community Initiatives
 - PATCO-25-020 Sole/Single Source Vendors for Replacement Parts for PATCO-Cy 2026
- 10. Unfinished Business
- 11. New Business
 - PATCO-25-021 2026 PATCO Board/Committee Meeting Schedules
 - PATCO-25-022 Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)
- 12. Executive Session
- 13. Adjournment

GENERAL MANAGER'S REPORT



REPORT OF THE GENERAL MANAGER

As stewards of public assets, we provide for the safe and efficient operation of transportation services and facilities in a manner that creates value for the public we serve.

November 19, 2025

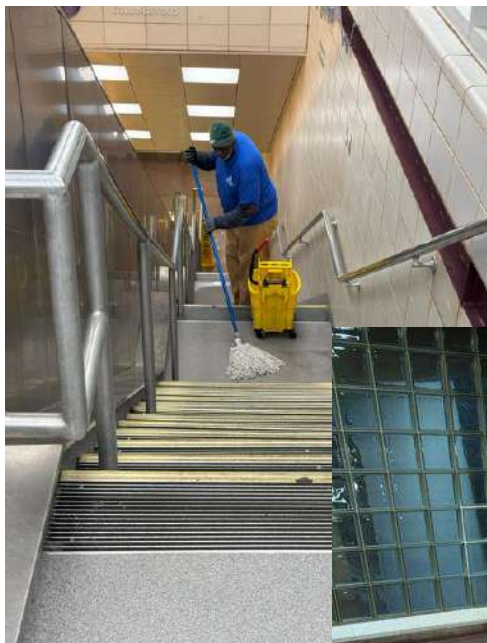
To the Commissioners:

The following is a summary of recent PATCO activities, with supplemental information attached.

HIGHLIGHTS

PATCO's Make-Over –

Make-Over Part I - SUDS GALORE campaign of frequently power washing stations:

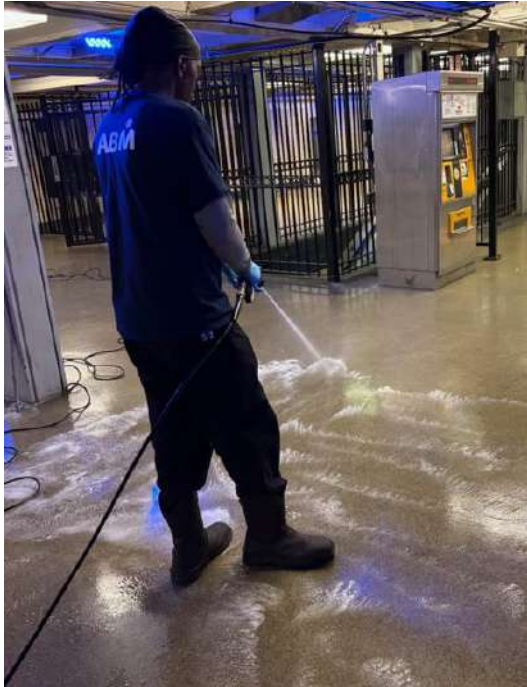


*Example -
Westmont Station*



Make-Over Part II – Suspending owl service on weeknights as of September 1 to reduce issues associated with individuals loitering overnight

Make-Over Part III – Taking on a contractor to clean City areas on weeknights and during the weekends



Example - 15th/16th/Locust – concourse & stairways

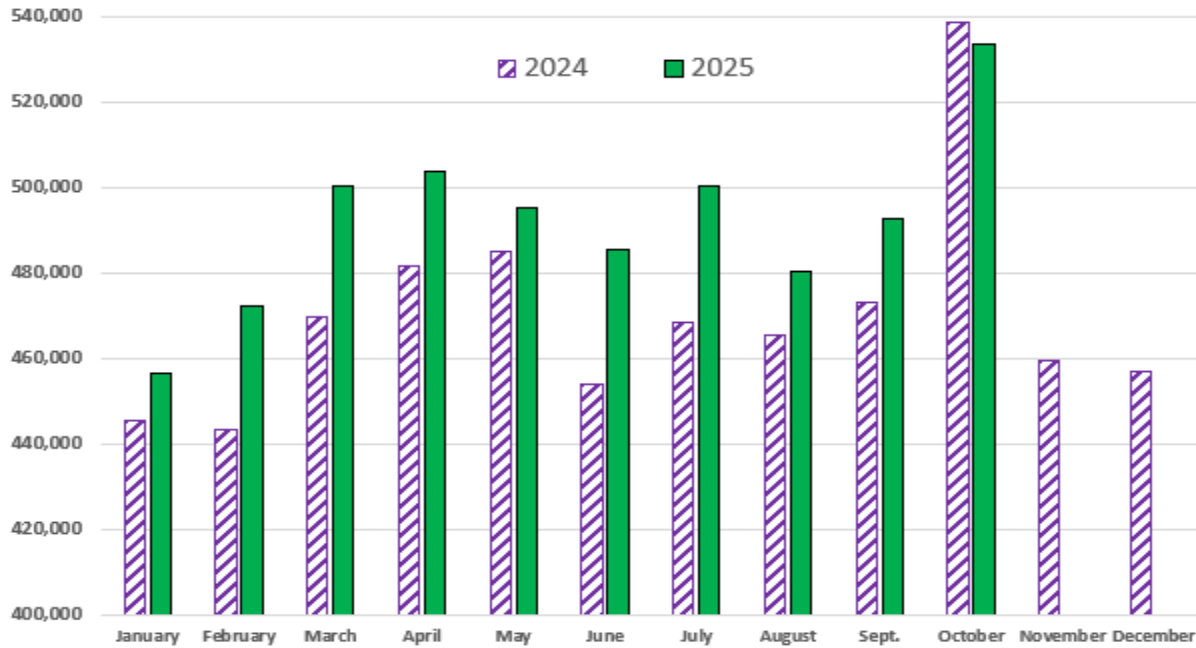
Make-Over Part IV –

We have implemented a new car cleaning procedure. “Scrubs” is the term for comprehensive cleaning performed on cars on a rotating basis. In addition to their traditional process, our Equipment Custodians are now removing the seats. This gives them much better access to the wall, heater registers, and the floor under the seats. This significantly improves the appearance of the trains as customers sit on the trains.



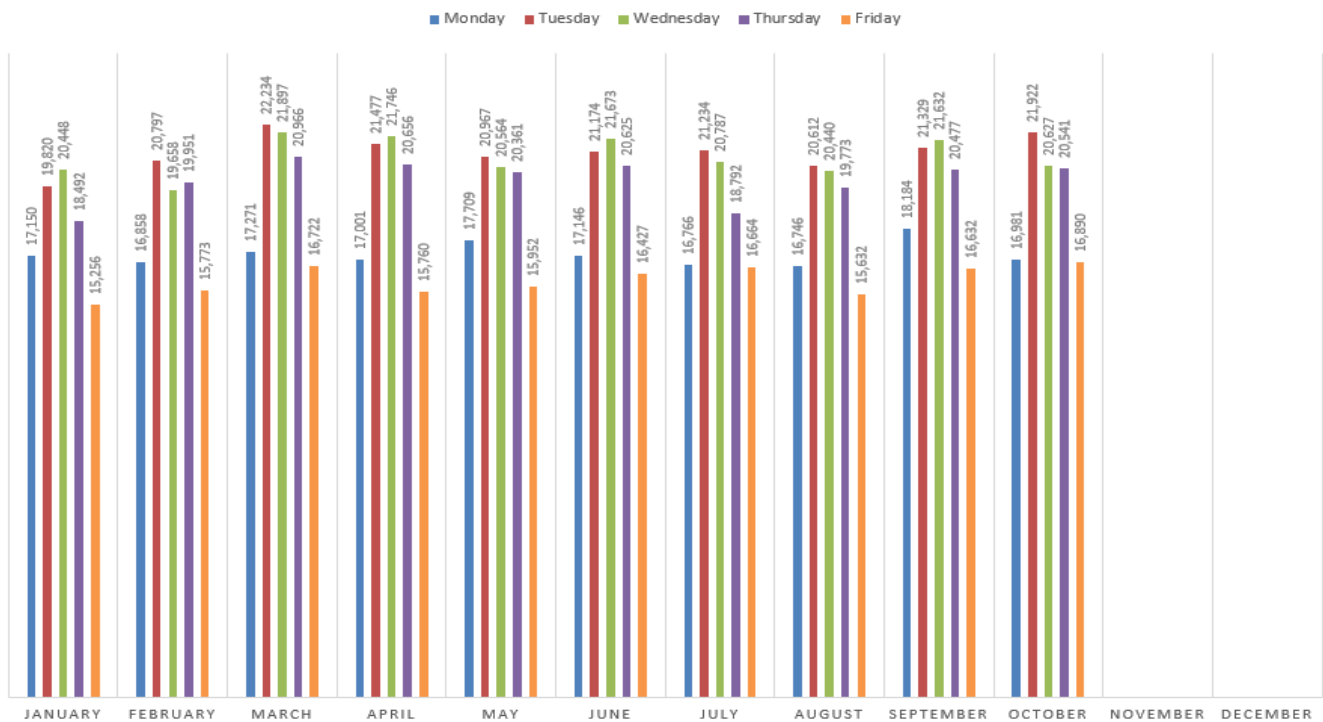
Ridership – Ridership in October was 533,454, a decrease of 5,127 (-0.95%) when compared to October of 2024. Year to date ridership was 4,920,381, an increase of 195,855 (+4.15%) when compared to the same period in 2024.

Ridership - 2025 vs 2024

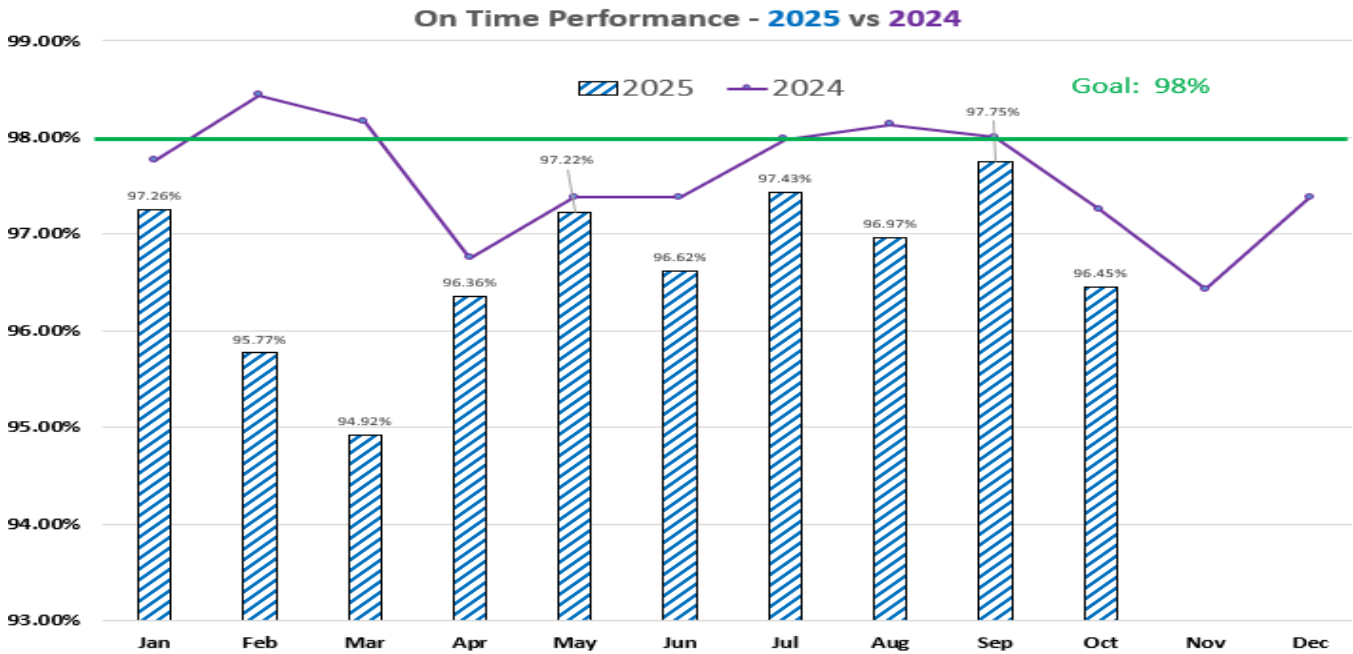


Ridership on weekdays continues to vary significantly by day of the week with many more customers riding mid-week.

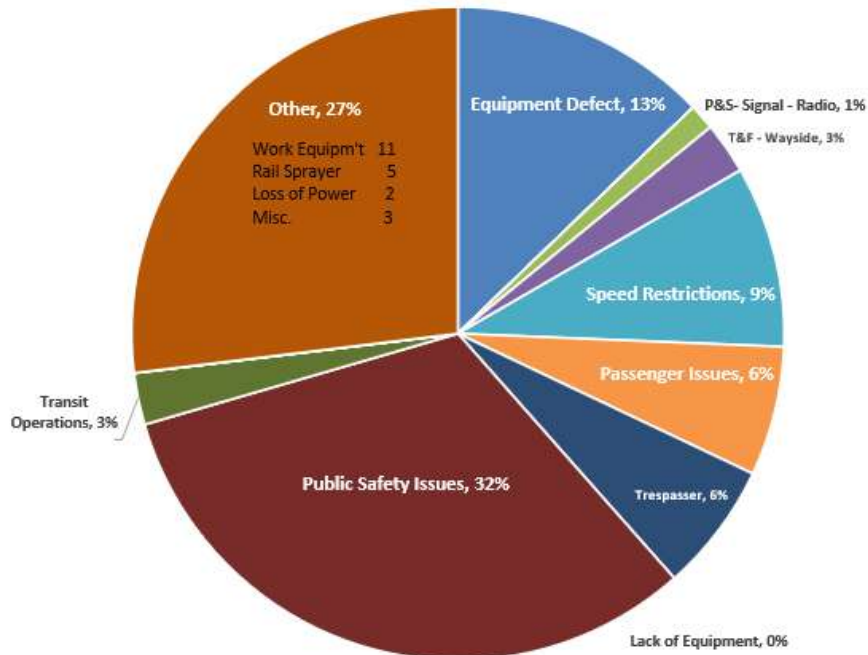
MONTHLY WEEKDAY AVERAGE



On-Time Performance – On-time performance for the month of October was **96.45%**, falling short of our goal of 98%. Of the 4,838 trips scheduled for October, 31 were cancelled, 134 trains were late, and 85 stations were bypassed. One incident involving a PSE&G power surge resulted in a significant service suspension including 23 annulments, 5 late trains, and 43 stations bypassed. Without that incident, our on-time performance for the month would have been 97.16%. Year to date, on-time performance was **96.68%**.



Causes of Delay incidents - October 2025



Availability of Transit Equipment –PATCO closely monitors the availability of equipment to meet the needs of our peak service customers. For the 34th consecutive month, we achieved **100%** availability.

DAILY LOADLINE CAR REQUIREMENT FOR October 2025

A.M. RUSH HOUR (54 CARS REQUIRED)

P.M. RUSH HOUR (54 CARS REQUIRED)

Days Consist Requirement

Achieved **23** **100.00%**

Days Consist Requirement

Not Achieved **0** **0.00%**

TOTAL DAYS **23**

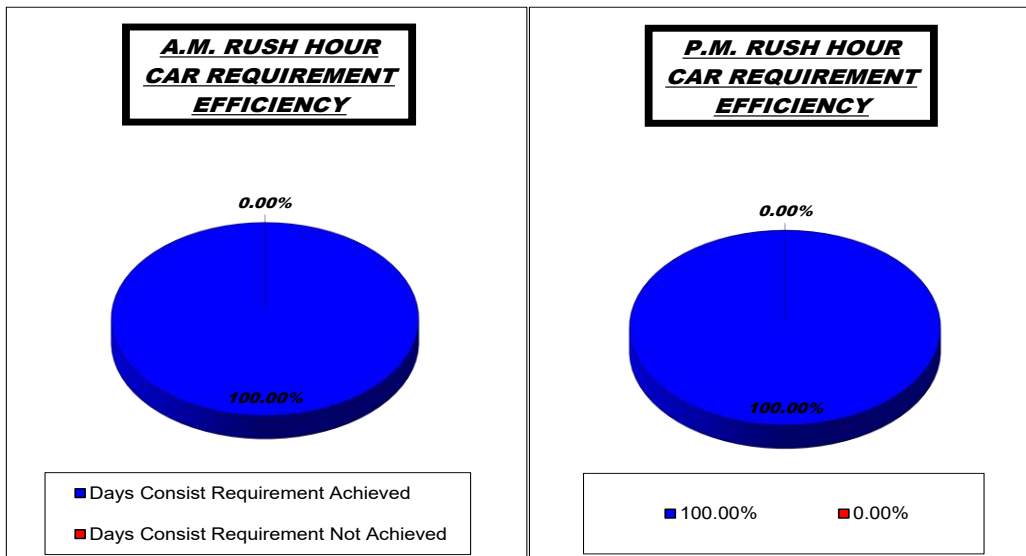
Days Consist Requirement

Achieved **23** **100.00%**

Days Consist Requirement

Not Achieved **0** **0.00%**

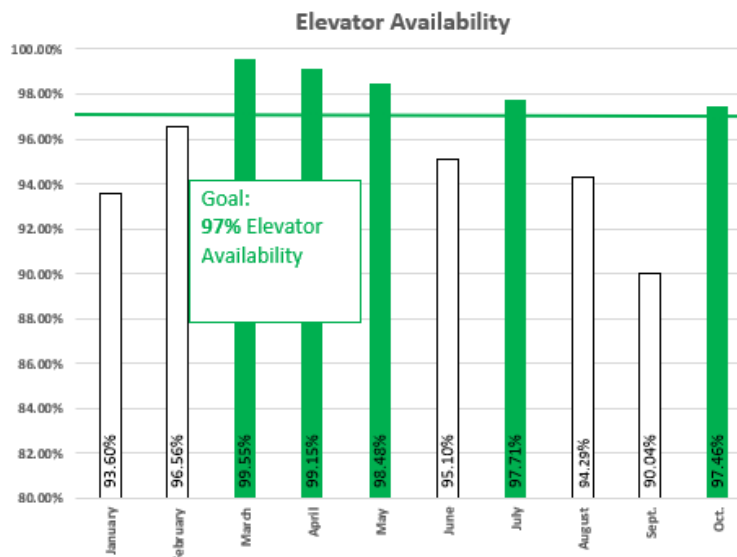
TOTAL DAYS **23**



Elevators and Escalators

- Availability**

Availability of all **elevators** was **97.46%** in October, exceeding our goal of 97%. The elevator at City Hall to Street level accounted for 75.7% of this month’s outage but it has been put back into service. Availability of our elevators year to date was **96.19%**.



Availability of all **escalators** was **89.93%** in October, falling well short of our goal of 96%. Year to date availability of all escalators was **89.44%**. The 8th North escalator was still out of service early in the month, accounting for 45% of the month’s outage. Extensive repairs to the main drive shaft were completed and the escalator returned to service on the 17th of October. The 8th North elevator served our customers while the escalator was out of service.



FREEDOM Card Service Center – The Service Center at Woodcrest Station is open every weekday from 7 a.m. to 6 p.m. and at Broadway on Mondays from 10 a.m. to 2 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards and change credit card information.

Service	# of Customers Served in October	# of Customers Served YTD
Calls	733	7,087
Walk-Ups	803	6,851
Replacement Cards Issued	304	3,041
Reduced Fare Program Sign-ups	166	1,332
SHARE Sign-ups	26	427
Student Sign-ups	5	435
“T” (Transit Benefit) Card sign-ups	8	154

FINANCE

(The following is unaudited data as of 11/6/2025)

PATCO Income year to date (through 8/31/2025) amounted to \$10,396,983 compared with a Budget Anticipated Income of \$10,004,905, a **favorable** variance of \$392,078 **(+3.92%)**.

Operating expenses during August amounted to \$5,678,582, compared with a Budget Anticipated Expense of \$5,931,220, a **favorable** variance of \$252,638 or **4.26%**. Year to date expenses totaled \$42,222,968 compared with a Budget Anticipated Expense of \$47,073,462, a **favorable** variance of \$4,850,494 or **10.30%**.

During the month of August, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of \$4,406,601. Total Cumulative Loss year to date (excluding rental and non-recurring charges) equaled \$31,825,985. Total Cumulative Loss year to date (including Lease Rental charges) equaled \$35,907,321.

Net Transit Loss (including lease expense) for the month of August 2025 was \$4,916,768.

Year to Date <u>Through August 2025</u>	2025 <u>Budget</u>	2025 <u>Actual</u>	<u>Variance</u>	
Income	\$10,004,905	\$10,396,983	\$392,078	F
Expenses	\$47,073,462	\$42,222,968	\$4,850,494	F
Operating Ratio	.2125	.2462		F
Passengers	3,919,838	3,894,414	25,424	U
Car Miles	3,787,183	3,028,964	758,219	

PERSONNEL TRANSACTIONS

The following personnel transactions occurred in October of 2025:

NAME	POSITION	DEPT.	DATE
<u>NEW HIRES (APPOINTMENTS)</u>			
John W. Lex, III NJ	Track Mechanic	Track & Facilities	10/20/2025
Aodhan F. Simpson PA	Customer Service Agent/ Traffic Checker	Transit Services	10/20/2025

TEMPORARY APPOINTMENTS - None

PROMOTION(S)

Edward F. Ruffin, II PA	From: Track Mechanic To: Track Foreman	Track & Facilities Track & Facilities	10/25/2025
----------------------------	---	--	------------

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Keith A. Hagan NJ	From: Manager, Power, Signals & Communications To: Acting Director	Power & Signals Power & Signals	10/02 – 10/12/2025
----------------------	--	------------------------------------	--------------------

Frederick C. Linett, Jr. NJ	From: Electrical Foreman To: Acting Manager, Power, Signals & Communications	Power & Signals Power & Signals	10/02 - 10/12/2025
--------------------------------	--	------------------------------------	--------------------

Gary S. Fox PA	From: Manager To: Acting Director	Fare Collection Fare Collection	10/25 – 10/31/2025
-------------------	--------------------------------------	------------------------------------	--------------------

TITLE & DEPARTMENTAL CHANGE - None

UPGRADE (GRADE CHANGE) - None

INTERAGENCY PROMOTIONS to DRPA from PATCO

Anthony L. Bundi NJ	From: Station Supervisor To: Toll Collector	Passenger Services Operations – Toll BFB	10/11/2025
------------------------	--	---	------------

Keith A. Johnson PA	From: Station Supervisor To: Toll Collector	Passenger Services Operations – Toll WWB	10/11/2025
------------------------	--	---	------------

Sonia Jones PA	From: Custodian To: Toll Collector	Equipment Operations – Toll BFB	10/11/2025
-------------------	---------------------------------------	------------------------------------	------------

Nicole A. Tate NJ	From: Station Supervisor To: Toll Collector	Passenger Services Operations – Toll BFB	10/11/2025
----------------------	--	---	------------

James M. Dutton, Jr. NJ	From: Track Mechanic To: C&M Mechanic	Track & Facilities Highway - BRB	10/18/2025
----------------------------	--	-------------------------------------	------------

INTERAGENCY TRANSFERS – None

TRANSFERS – DEPARTMENTAL - None

RETIREMENTS - None

RESIGNATION(S) - None

LAY OFFS (INVOLUNTARY) - None

DECEASED - None

PURCHASING

During the month of October, 125 purchase orders were issued with a total value of \$754,821.

MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)

The following significant maintenance initiatives progressed in October:

- Forty-eight (48) overhauled motors are available for installation as needed. Thirty-seven (37) motors are in the overhaul process, including three (3) at Swiger Coil, four (4) at RAM, thirteen (13) at WALCO, eleven (11) at Sherwood, four (4) pending outbound shipment, and two (2) undergoing in-house mini overhaul.

**Traction Motor Overhaul
Thru October 31, 2025**

	2023	2024	2025	Total
Resolution D23-054	\$ 900,332.00	\$ 2,905,336.00	\$ 2,412,521.00	\$ 6,218,189.00
Totals	\$ 900,332.00	\$ 2,905,336.00	\$ 2,412,521.00	\$ 6,218,189.00

Vendor Breakdown

RAM Industrial	\$ 167,083.00	\$ 788,961.00	\$ 520,687.00	\$ 1,476,731.00
Sherwood	\$ 75,662.00	\$ 885,908.00	\$ 537,552.00	\$ 1,499,122.00
Swiger Coil (DBA Motive Power)	\$ 437,092.00	\$ 645,186.00	\$ 945,091.00	\$ 2,027,369.00
Walco Electric	\$ 220,495.00	\$ 585,281.00	\$ 409,191.00	\$ 1,214,967.00
Totals	\$ 900,332.00	\$ 2,905,336.00	\$ 2,412,521.00	\$ 6,218,189.00

Remaining Contract Funds **\$11,281,811.00**

- We established a goal of twenty-four (24) truck overhauls in 2025.
- Thirty-four (34) rebuilt gearboxes are currently available, and two (2) wheelsets are assembled for truck building. Twenty (20) gearboxes are in the overhaul process with six (6) at UTC, ten (10) at Penn Machine, zero (0) at PATCO and four (4) pending outbound shipment.

**Gearbox Overhaul
Thru October 31, 2025**

Resolution		2024		2025		Grand Total
D-21-085	\$	407,094.25	\$	-	\$	407,094.25
D-25-020			\$	434,024.94	\$	434,024.94
	Totals \$	407,094.25	\$	434,024.94	\$	841,119.19

Vendor Breakdown

UTC/RAS & PENN MACHINE						
UTC/RAS	\$	54,997.65	\$	71,471.48	\$	126,469.13
PENN MACHINE COMPANY LLC	\$	352,096.60	\$	362,553.46	\$	714,650.06
	Totals \$	407,094.25	\$	434,024.94	\$	841,119.19
Remaining Contract Funds					\$	1,158,880.81

- In October, custodial employees scrubbed twenty (20) cars (intensive interior cleaning and buffing floors). We also completed forty-two (42) exterior washes.

TRACK & FACILITIES

- In October, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections.
- Support services (flagging and scheduling) were provided as required for the following project:
 - Woodcrest Station Platform Rehabilitation
 - DELTA Rail Grinding
- Track Mechanics replaced an IJ and installed buffer rail at MP 7.00. M&S Technicians completed rail welding.
- Track Mechanics replaced 116’ of rail at MP 10.36. M&S Techs completed rail welding.
- M&S Techs made repairs 5W and two common frogs at 11th Street Interlocking.
- M&S Techs made repairs to 59W and 71E.



- M&S Techs made repairs to bathroom floor at 12th Street.



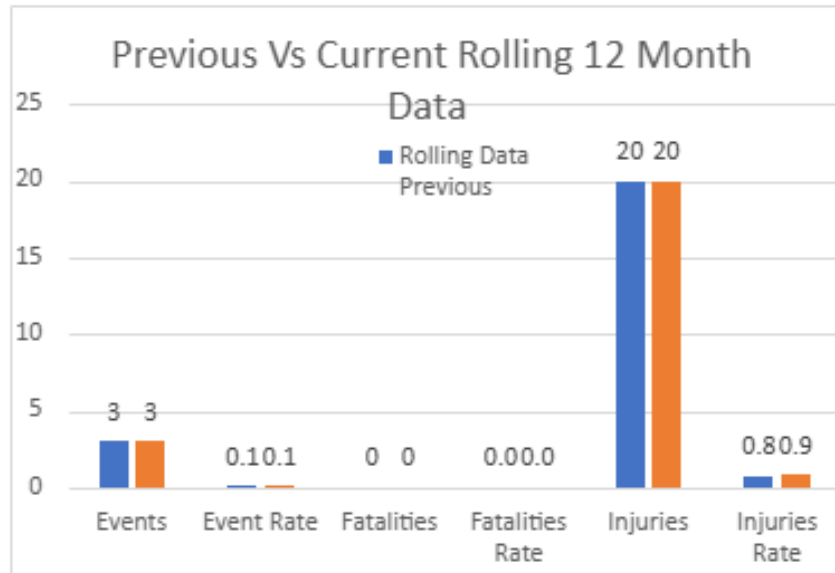
POWER & SIGNALS

- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at mainline interlockings.
- Stations, subway tunnels, and parking lots were re-lamped as necessary.
- Staff addressed third rail defects throughout the mainline.
- Staff established mainline track outages for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Support services were also provided as required for the following projects:
 - Collingswood and Westmont Viaduct (Contract #3-E)
 - Woodcrest Station Platform Rehabilitation
 - PATCO Station Roof and HVAC Replacement (PATCO-79-2022)
 - Homeland Security Surveillance Camera Upgrades
 - Maintenance and repair of escalators and elevators
 - Mainline rail grinding

SAFETY PERFORMANCE MEASUREMENT KPIS

Data reported for the most recent period are as follows:

Rolling 12 Month Rates						Current		
	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	% Change Since Last Period	Trend	
	to Jul-25	to Aug-25	to Sep-25	to Oct-25	to Nov-25			
Dates are displayed in MMM-YY format. Each column is a cumulative of a 12 month range.								
Events	6	5	3	3	3	0.00%		
Event Rate	0.24	0.20	0.12	0.12	0.13	8.20%		
Fatalities	0	0	0	0	0	0.00%		
Fatalities Rate	0.00	0.00	0.00	0.00	0.00	0.00%		
Injuries	19	18	18	20	20	0.00%		
Injuries Rate	0.76	0.72	0.72	0.80	0.86	8.20%		
Vehicle Revenue Miles	2,510,396	2,491,525	2,504,154	2,510,193	2,319,930	-7.58%		
Major Mechanical Failures	128	126	131	135	128	-5.19%		
System Reliability	19,612	19,774	19,116	18,594	18,124	-2.53%		



Respectfully submitted,

John D. Rink
General Manager

PORT AUTHORITY TRANSIT CORPORATION
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES
August 31, 2025 Monthly and YTD

	1ST A/P 1/31/2025	2ND A/P 2/28/2025	3RD A/P 3/31/2025	4TH A/P 4/30/2025	5TH A/P 5/31/2025	6TH A/P 6/30/2025	7TH A/P 7/31/2025	8TH A/P 8/31/2025
INCOME								
Operating	1,133,146	1,181,782	1,231,694	1,248,053	1,228,941	1,202,321	1,239,008	1,183,095
Non-Operating	<u>99,249</u>	<u>182,855</u>	<u>67,460</u>	<u>108,597</u>	<u>56,735</u>	<u>65,528</u>	<u>79,633</u>	<u>88,886</u>
Total Income-Pd	1,232,395	1,364,637	1,299,154	1,356,650	1,285,676	1,267,849	1,318,641	1,271,981
Total Oper.Inc.-YTD		2,314,929	3,546,623	4,794,676	6,023,617	7,225,938	8,464,947	9,648,041
Total NonOper.Inc.-YTD		282,103	349,563	458,160	514,895	580,423	660,056	748,942
Total Income-YTD		2,597,032	3,896,186	5,252,836	6,538,512	7,806,361	9,125,002	10,396,983
EXPENSE								
Way & Power	1,211,662	1,240,717	692,489	1,234,297	1,172,310	1,111,020	1,183,294	1,401,675
Equipment	742,732	719,982	641,257	607,741	755,759	811,406	722,391	714,176
Transportation	1,915,378	1,873,506	1,908,450	1,864,001	1,874,813	1,878,496	2,029,972	1,960,768
Administration	811,526	741,689	967,679	631,463	1,166,771	1,063,250	747,782	1,019,062
Purchased Power	515,802	446,448	417,728	413,918	394,220	446,550	461,091	432,850
Ins & Claims	147,211	147,211	176,380	147,211	157,076	145,853	205,855	150,051
Sub-Total-Pd	5,344,310	5,169,554	4,803,982	4,898,633	5,520,948	5,456,573	5,350,386	5,678,582
Sub-Total-YTD		10,513,864	15,317,846	20,216,479	25,737,427	31,194,000	36,544,386	42,222,968
Rent-DRPA-PD	510,167	510,167	510,167	510,167	510,167	510,167	510,167	510,167
Rent-DRPA-YTD		1,020,334	1,530,501	2,040,668	2,550,835	3,061,002	3,571,169	4,081,336
Total Expenses-Pd	5,854,477	5,679,721	5,314,149	5,408,800	6,031,115	5,966,740	5,860,553	6,188,749
Total Expenses-YTD		11,534,198	16,848,347	22,257,147	28,288,262	34,255,002	40,115,555	46,304,304
STATISTICS								
Passengers-PD	456,434	472,301	500,176	503,924	495,149	485,468	500,514	480,448
Passengers-YTD		928,735	1,428,911	1,932,835	2,427,984	2,913,452	3,413,966	3,894,414
Oper Rev. /Pass-Pd	2.48	2.50	2.46	2.48	2.48	2.48	2.48	2.46
Oper Rev. /Pass-YTD		2.49	2.48	2.48	2.48	2.48	2.48	2.48
Oper Exp. /Pass-Pd	11.71	10.95	9.60	9.72	11.15	11.24	10.69	11.82
Oper Exp. /Pass-YTD		11.32	10.72	10.46	10.60	10.71	10.70	10.84
Car Miles-Pd	438,230	410,842	439,056	429,378	435,960	435,124	440,374	
Car Miles-YTD		849,072	1,288,128	1,717,506	2,153,466	2,588,590	3,028,964	3,028,964
Oper Rev. /CM-PD	2.59	2.88	2.81	2.91	2.82	2.76	2.81	0.00
Oper Rev. /CM-YTD		2.73	2.75	2.79	2.80	2.79	2.79	3.19
Oper Exp./CM-PD	12.20	12.58	10.94	11.41	12.66	12.54	12.15	0.00
Oper Exp./CM-YTD		12.38	11.89	11.77	11.95	12.05	12.07	13.94
Avg. Rev. /Pass- YTD	2.70	2.80	2.73	2.72	2.69	2.68	2.67	2.67

Port Authority Transit Corporation
Analysis of Budgeted/Actual Income - Year 2025
8th Accounting Period Ending
August 31, 2025

Income	Annual	Current				Year-To-Date					
	Budget	Budget	Actual	Variance	Budget	Actual	Variance				
Passenger Fare Revenue	\$13,976,360	\$1,170,206	\$1,143,283	(\$26,923)	-2.30%	U	\$9,247,606	\$9,338,247	\$90,642	0.98%	F
Smart Card Sales	<u>81,900</u>	<u>6,825</u>	<u>8,240</u>	<u>1,415</u>	<u>20.73%</u>	F	<u>54,600</u>	<u>59,690</u>	<u>5,090</u>	<u>9.32%</u>	F
Total Passenger Revenue	\$14,058,260	\$1,177,031	\$1,151,523	(\$25,508)	-2.17%	U	\$9,302,206	\$9,397,937	\$95,732	1.03%	F
Advertising	324,685	27,057	51,634	24,577	90.83%	F	216,457	449,363	232,906	107.60%	F
Parking	379,065	31,589	31,572	(17)	-0.05%	U	252,710	250,104	(2,606)	-1.03%	U
Leases & Rentals	368,061	24,740	25,351	611	2.47%	F	197,918	202,198	4,280	2.16%	F
Interest	41,043	3,420	11,419	7,999	+	F	27,362	88,980	61,618	+	F
Miscellaneous	<u>12,379</u>	<u>1,032</u>	<u>482</u>	<u>(549)</u>	=	U	<u>8,253</u>	<u>8,401</u>	<u>148</u>	<u>±</u>	F
Total Income	<u>\$15,183,493</u>	<u>\$1,264,868</u>	<u>\$1,271,981</u>	<u>\$7,113</u>	<u>0.56%</u>	F	<u>\$10,004,905</u>	<u>\$10,396,983</u>	<u>\$392,078</u>	<u>3.92%</u>	F
Passengers	5,924,243	496,022	480,448	(15,574)	-3.14%	U	3,919,838	3,894,414	(25,424)	-0.65%	U

**Port Authority Transit Corporation
Comparative Analysis - 2025
Budget /Actual-Income & Departmental Expenses
for the Month Ending
August 31, 2025**

	Annual	Current				Year-To-Date			
	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>		<u>Budget</u>	<u>Actual</u>	<u>Variance</u>	
Passenger Fare Revenue	\$13,976,360	\$1,170,206	\$1,143,283	(\$26,923)	-2.3% U	\$9,247,606	\$9,338,247	\$90,642	1.0% F
Smart Card Sales	81,900	6,825	8,240	1,415	20.7% F	54,600	59,690	5,090	9.3% F
Total Passenger Revenue	\$14,058,260	1,177,031	1,151,523	(25,508)	-2.2% U	9,302,206	9,397,937	95,732	1.0% F
Other	1,125,233	87,837	120,458	32,621	37.1% F	702,700	999,046	296,346	42.2% F
Total Income	\$15,183,493	\$1,264,868	\$1,271,981	\$7,113	0.6% F	\$10,004,905	\$10,396,983	\$392,078	3.9% F
Way & Power	\$16,053,215	\$1,365,309	\$1,401,675	(\$36,366)	-2.7% U	\$10,677,307	\$9,247,464	\$1,429,843	13.4% F
Equipment	10,262,107	860,059	714,176	145,883	17.0% F	6,821,870	5,715,444	1,106,426	16.2% F
Transportation	24,734,786	2,063,259	1,960,768	102,491	5.0% F	16,494,591	15,305,384	1,189,207	7.2% F
Administration	12,466,862	1,048,362	1,019,062	29,300	2.8% F	8,325,846	7,149,222	1,176,624	14.1% F
Insurance & Claims	2,530,773	210,898	150,051	60,847	28.9% F	1,687,182	1,276,848	410,334	24.3% F
Purchased Power	4,600,000	383,333	432,850	(49,517)	-12.9% U	3,066,667	3,528,607	(461,940)	-15.1% U
Sub-Total	\$70,647,743	\$5,931,220	\$5,678,582	\$252,638	4.3% F	\$47,073,462	\$42,222,968	\$4,850,494	10.3% F
Transit Subsidy (before rent)	(\$55,464,250)	(\$4,666,352)	(\$4,406,601)	\$259,751	5.6% F	(\$37,068,557)	(\$31,825,985)	\$5,242,572	14.1% F
Rent-DRPA	6,122,000	510,167	510,167	—	— F	4,081,336	4,081,336	—	— F
Total Expenses	\$76,769,743	\$6,441,387	\$6,188,749	\$252,638	3.9% F	\$51,154,798	\$46,304,304	\$4,850,494	9.5% F
Transit Subsidy (includes rent)	(\$61,586,250)	(\$5,176,519)	(\$4,916,768)	\$259,751	5.0% F	(\$41,149,893)	(\$35,907,321)	\$5,242,572	12.7% F

PATCO EEO CATEGORIES (By State)

172

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	General Manager		1	
2	Assistant General Manager			1
3	Assistant General Manager, Public & Gov't Relations			1
1	Director, Equipment		1	
2	Director, Fare Collection Operations		1	
3	Director, Finance		1	
4	Director, Power & Signals		1	
5	Director, Safety Services		1	
6	Director, Track & Facilities		1	
7	Director, Transit Services		1	
1	Manager, Electrical & Electronics			
2	Manager, Fare Collection			1
3	Manager, Mechanical & Custodial		1	
4	Manager, Passenger Services		1	
5	Manager, Power, Signals & Communications		2	
6	Manager, Track & Facilities		1	
7	Manager, Track, Structures & Mechanical Equipment		1	
8	Supervising Dispatcher		2	
9	Technical Supervisor, Electrical Systems			
10	Technical Supervisor, Civil/Mechanical Systems			1
11	Technical Supervisor, Equipment			1
12	Technical Supervisor, Transit Services			1
1	Custodial Foreman			1
2	Dispatcher		6	1
3	Dispatcher Trainee		1	1
4	Electrical Foreman		6	
5	Fare Collection Foreman		1	
6	Fleet Foreman		1	

PATCO EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
7	Maintenance Foreman		1	
8	Mechanical Foreman			1
9	Money Room Supervisor		1	
10	Payroll Administrator, General		1	
11	Purchasing Agent		1	
12	Sr. Accountant		2	
13	Station Supervisor		5	2
14	Supervisor, Storeroom	1		
15	Supervisor, Transit Services		3	
16	Supervisor/Traffic Analyst		9	
17	Track Foreman		2	1
OFFICIALS - ADMINISTRATORS (Total By State)		1	56	13
TOTAL OFFICIALS - ADMINISTRATORS			70	
1	Fare Collection Systems Analyst		1	
2	Program Analyst			
3	Project Manager, Technical			1
4	Purchasing Specialist		3	
5	Safety Specialist		2	
PROFESSIONALS (Total By State)		0	6	1
TOTAL PROFESSIONALS			7	
1	Train Operator		43	10
PARAPROFESSIONALS (Total By State)		0	43	10

PATCO EEO CATEGORIES (By State)

174

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
TOTAL PARAPROFESSIONALS		53		
1	Custodian		16	16
2	Revenue Collector		1	
SERVICE - MAINTENANCE (Total By State)		0	17	16
TOTAL SERVICE - MAINTENANCE		33		
1	Accounts Payable Specialist		2	
2	Administrative Coordinator		6	1
3	Customer Service Agent/Traffic Checker		4	3
4	Data Entry Clerk			1
5	Media Production Technician		1	
6	Storekeeper		5	
ADMINISTRATIVE SUPPORT (Total By State)		0	18	5
TOTAL ADMINISTRATIVE SUPPORT		23		
1	Apprentice, Electronic Technician		4	1
2	Apprentice, Maintainer		2	
3	Car Monitoring & Diagnostic System Technician		1	
4	Electronic Technician	1	12	5
5	Equipment Electrician		3	1
6	Equipment Electrician A/C		5	
7	Equipment Mechanic	1	18	
8	Fare Collection Repairman			1
9	Groundskeeper		2	
10	Machine Operator 1/C		4	

PATCO EEO CATEGORIES (By State)

175

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
11 Machinist 1/C		1	
12 Machinist 1/C Toolmaker		1	
13 Maintainer		19	6
14 Maintenance Mechanic 1/C		3	
15 Mechanical & Structural Technician		11	2
16 Track Mechanic		9	7
17 Welder		1	
SKILLED CRAFT (Total By State)			
	2	96	23
TOTAL SKILLED CRAFT		121	
TOTAL EMPLOYEES BY STATE			
	3	236	68
TOTAL PATCO EMPLOYEES		307	
SUMMARY (Employee Class)			
NON-REP			
	1	80	19
		100	
TEAMSTERS			
	2	156	49
		207	

PATCO BOARD MINUTES

**PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING**

**One Port Center
Camden, New Jersey
Wednesday, October 22, 2025**

Pennsylvania Commissioners

James Schultz, Esq., Chairman of the Board (via Teams)
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via Teams)
Allison Deibert (for Pennsylvania Treasurer Stacy Garrity) (via Teams)
Gregory Schwab, Esq. (via Teams)
Vaughn Ross (via Teams)
Keiwana McKinney-Forde (via Teams)
Garrett Snider (via Teams)

New Jersey Commissioners

Jeffrey Nash, Esq., Vice Chairman of the Board
Albert Frattali
Richard Sweeney
Aaron Nelson (via Teams)
Jonathan Young
Bruce Garganio (via Teams)

DRPA/PATCO Staff

John T. Hanson, Chief Executive Officer DRPA/President PATCO
Jalila D. Parker, Deputy Chief Executive Officer, DRPA
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
Toni P. Brown, Chief Administrative Officer, DRPA
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
Michael Venuto, Chief Engineer, DRPA
John Rink, General Manager, PATCO (via Teams)
Robert Hicks, Chief Operating Officer, DRPA
David Aubrey, Inspector General, DRPA
Robert Finnegan, Chief Safety and Security Officer, DRPA
Ed Cobbs, Jr., Chief of Police, DRPA
Stephen M. Holden, Esq., Deputy General Counsel, DRPA
Megan S. Scheib, Esq., Deputy General Counsel, DRPA
Kathleen P. Vandy, Esq., Assistant General Counsel, DRPA
Christopher Jones, Director, Information Services, DRPA
Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)
Michael Christie, Director, BFB/BRB
Matt Licata, Director, Fleet Management, DRPA (via Teams)
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA
Christina Maroney, Director, Strategic Initiatives, DRPA
Fran Kelly, Assistant General Manager, PATCO
Darlene Callands, Director, Government Relations & Grants Administration, DRPA
Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA
Amy Ash, Manager, Contract Administration, DRPA
Ryan Linhart, Budget Analyst, Finance, DRPA (via Teams)

Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA
 Barbara Wagner, Executive Assistant to the CEO, DRPA

Others Present

Alan Kessler, Esq., Duane Morris, LLP (via Teams)
 Christopher Gibson, Esq., Archer & Greiner, P.C. (via Teams)
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)

OPEN SESSION

Roll Call

Chairman Schultz called the meeting to order at 9:51 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Rigo, Garganio, Deibert, Frattali, Nelson, Ross, Sweeney, Schwab, McKinney-Forde, Young and Snider.

Public Comment

There was no public comment.

Report of the General Manager

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted. There were no questions or comments from Commissioners. Commissioner Young moved to accept the General Manager's Report and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of the PATCO Board Meeting Minutes – September 17, 2025

Chairman Schultz stated that the Minutes of the September 17, 2025 PATCO Board Meeting were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes. Commissioner Sweeney moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Receipt and Filing of the Lists of Previously Approved Payments covering the Month of September 2025

Chairman Schultz stated that the List of Previously Approved Payments covering the month of September 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item. Commissioner Sweeney moved to receive and file the List and Commissioner Young seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of September 2025

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of September 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item. Commissioner Young moved to

receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Balance Sheet and Equity Statement dated July 31, 2025

Chairman Schultz stated that the Balance Sheet and Equity Statement dated July 31, 2025 was previously provided to all Commissioners. Commissioner Young moved to receive and file the Balance Sheet and Equity Statement and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Finance Committee Meeting Minutes of October 8, 2025

Chairman Schultz stated that the Minutes of the October 8, 2025 Finance Committee Meeting were previously provided to all Commissioners. There were no comments on or corrections to the Minutes. Commissioner Sweeney moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

Adoption of Resolution Approved by the Finance Committee on October 8, 2025

Chairman Schultz stated that there was one (1) Resolution from the October 8, 2025 Finance Committee Meeting for consideration:

PATCO-25-017 Renewal of the PATCO Excess Workers' Compensation & Employers' Liability Policy

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal quote from incumbent, Safety National Casualty Company for the NEW statutory limit for Workers' Compensation and \$1,000,000 per occurrence & aggregate for Employers' Liability coverage. The 12-month term from December 31, 2025, to December 31, 2026, will have an estimated annual premium of \$171,911.00. Further, the Board authorizes its broker/consultant, CSB, to bind a second-year policy term from December 31, 2026, to December 31, 2027; subject to certain conditional requirements, which if met, will result in the same FLAT rate per hundred of payroll of \$0.68. There were no questions or comments from Commissioners on this item. Commissioner Young moved to approve the Resolution and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Unfinished Business

There was no Unfinished Business.

New Business

Vice Chairman Nash stated that there was one (1) New Business item for consideration:

**PATCO-25-018 Consideration of Pending DRPA Contracts
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into the two (2) pending PATCO contracts identified in the attachment to the Resolution. Commissioner Young moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Executive Session

There were no Executive Session items.

ADJOURNMENT

With no further business, Commissioner Frattali moved to adjourn the Meeting. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:58 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

**PATCO MONTHLY LIST OF
PREVIOUSLY APPROVED PAYMENTS**

Port Authority Transit Corporation
Monthly List Of Previously Approved Payments 10/01/25 through 10/31/25
Meeting Date 11/19/25

Vendor Name	Item Description	Resolution # / Authorization	Amount
ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	25KTHRES	143.64
BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	25KTHRES	3,887.38
NEW PIG CORPORATION	1ST AID & SAFETY EQP	25KTHRES	845.46
STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	25KTHRES	208.56
STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	25KTHRES	187.95
SUPREME SAFETY, INC	1ST AID & SAFETY EQP	25KTHRES	4,138.60
Y-PERS, INC.	1ST AID & SAFETY EQP	25KTHRES	1,523.00
	1ST AID & SAFETY EQP Total		10,934.59
BRINK'S, INCORPORATED	Armored Car Services	P-18-027	7,718.57
	Armored Car Services Total		7,718.57
REDY BATTERY	Batteries	25KTHRES	1,082.00
	Batteries Total		1,082.00
A&K RAILROAD MATERIALS INC	BLDGS/GRNDS- MAINT.	25KTHRES	22,128.00
HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.	25KTHRES	3,225.00
KSL SUPPLIES INC.	BLDGS/GRNDS- MAINT.	25KTHRES	150.00
LEWIS BOLT & NUT COMPANY	BLDGS/GRNDS- MAINT.	25KTHRES	6,048.00
SELCO MANUFACTURING CORP.	BLDGS/GRNDS- MAINT.	25KTHRES	15,125.00
	BLDGS/GRNDS- MAINT. Total		46,676.00
FASTENAL COMPANY	CLEANING MATERIALS	25KTHRES	3,202.84
TRISTATE INDUSTRIAL DISTRIBUTORS OF	CLEANING MATERIALS	25KTHRES	3,150.60
Y-PERS, INC.	CLEANING MATERIALS	25KTHRES	1,453.75
	CLEANING MATERIALS Total		7,807.19
KEYPORT ARMY NAVY	CLOTHING UNIFORM	25KTHRES	2,513.95
SUPREME SAFETY, INC	CLOTHING UNIFORM	25KTHRES	513.75
	CLOTHING UNIFORM Total		3,027.70
DELTA DENTAL OF NEW JERSEY, INC.	Cobra Reimbursement Receivable	D-23-059	148.55
VISION BENEFITS OF AMERICA	Cobra Reimbursement Receivable	D-22-060	17.83
	Cobra Reimbursement Receivable Total		166.38
ELMER DOOR AND EXTERIORS LLC	Contract Service Expense	25KTHRES	9,326.00
HAMPTON CLARKE INC	Contract Service Expense	25KTHRES	1,602.00
KAESER COMPRESSORS	Contract Service Expense	25KTHRES	909.36
OLIVER COMMUNICATIONS GROUP INC.	Contract Service Expense	D-23-098	282,013.00
OLIVER COMMUNICATIONS GROUP INC.	Contract Service Expense	D-25-019	83,363.00
ONE CALL CONCEPTS, INC.	Contract Service Expense	25KTHRES	216.60
PENNSYLVANIA INSERT CORPORATION	Contract Service Expense	25KTHRES	2,250.00
SOUTH JERSEY TRANSPORTATION	Contract Service Expense	NONE	840.00
T. SLACK ENVIRONMENTAL SERVICES	Contract Service Expense	D-23-099	6,135.09
TEC ELEVATOR INC.	Contract Service Expense	D-24-063	155,400.00
TERMINIX INTERNATIONAL COMPANY	Contract Service Expense	25KTHRES	510.12
	Contract Service Expense Total		542,565.17
A.H. KNOETTNER & SONS	Direct Materials	25KTHRES	627.33
ALMOND GLASS WORKS, INC.	Direct Materials	25KTHRES	2,210.00
CONROY, INC.	Direct Materials	25KTHRES	916.93
COOPER ELECTRIC SUPPLY CO.	Direct Materials	25KTHRES	703.47
DENNEY ELECTRIC SUPPLY OF AMBLER,	Direct Materials	P-25-010B	46,610.37
EDWARD KURTH & SONS INC	Direct Materials	25KTHRES	962.16
HADDON LOCKSMITH LLC	Direct Materials	25KTHRES	36.79
HOME DEPOT U.S.A., INC.	Direct Materials	P-24-032T	1,765.71
UNITED RENTALS NORTH AMERICA, INC	Direct Materials	25KTHRES	244.94
WHARTON HARDWARE & SUPPLY CORP.	Direct Materials	25KTHRES	583.65
	Direct Materials Total		54,661.35
Y-PERS, INC.	ELEC EQP/SUPP-NO CBL	25KTHRES	449.64
	ELEC EQP/SUPP-NO CBL Total		449.64
ABILITY REFRIGERANTS	ELEC&SIG PARTS/MAINT	25KTHRES	11,980.00
NEWARK CORPORATION	ELEC&SIG PARTS/MAINT	25KTHRES	139.37
W.W. GRAINGER INC.	ELEC&SIG PARTS/MAINT	25KTHRES	543.36
	ELEC&SIG PARTS/MAINT Total		12,662.73
ATLANTIC CITY ELECTRIC	Electricity Expense	UTILITY	53.50
PSE&G CO.	Electricity Expense	UTILITY	18,221.56
SEPTA	Electricity Expense	UTILITY	185.74
	Electricity Expense Total		18,460.80
FJC, INC.	ELECTRON COMPON/PRTS	25KTHRES	405.68
SUPREME SAFETY, INC	ELECTRON COMPON/PRTS	25KTHRES	1,807.20
TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	25KTHRES	2,599.25
VG CONTROLS, INC.	ELECTRON COMPON/PRTS	25KTHRES	7,085.00
	ELECTRON COMPON/PRTS Total		11,897.13
NATIONAL DRIVE	Employee Payroll Deductions	NONE	10.00
VOYA FINANCIAL	Employee Payroll Deductions	NONE	50,349.00
	Employee Payroll Deductions Total		50,359.00
STATE OF NEW JERSEY	Employer Gross Income Tax	NONE	16.00
TREASURER - STATE OF NEW JERSEY	Employer Gross Income Tax	NONE	64,346.36
	Employer Gross Income Tax Total		64,362.36

ELLIOTT-LEWIS CORP.	Equipment & Tools	25KTHRES	2,150.00
SCHNEIDER ELECTRIC BUILDINGS	Equipment & Tools	D-24-089	6,204.60
SNAP-ON INCORPORATED	Equipment & Tools	25KTHRES	5,255.14
	Equipment & Tools Total		13,609.74
DANELLA RENTAL SYSTEMS, INC	Equipment Rentals	CEOEMG	4,680.00
	Equipment Rentals Total		4,680.00
CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	P-23-019B	1,482.06
CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	P-24-023B	8,616.76
TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	P-24-032E	993.17
W.W. GRAINGER INC.	FARE COLLECTION EQP	25KTHRES	165.05
	FARE COLLECTION EQP Total		11,257.04
INTERNAL REVENUE SERVICE	Federal/FICA Payroll Taxes	NONE	530,524.51
	Federal/FICA Payroll Taxes Total		530,524.51
APPLIED INDUSTRIAL TECHNOLOGIES, IN	FUEL/OIL/GREASE	25KTHRES	1,741.30
GLOBE PETROLEUM INC	FUEL/OIL/GREASE	25KTHRES	1,998.57
L.B. FOSTER RAIL TECHNOLOGIES, INC.	FUEL/OIL/GREASE	25KTHRES	2,493.00
W.W. GRAINGER INC.	FUEL/OIL/GREASE	25KTHRES	159.92
	FUEL/OIL/GREASE Total		6,392.79
EAST RIVER ENERGY, INC.	Gasoline - Unleaded	D-24-005	9,359.55
	Gasoline - Unleaded Total		9,359.55
SYMETRA LIFE INSURANCE COMP.	Group Life & Accident Insurance Payable	D-20-060	43,962.53
SYMETRA LIFE INSURANCE COMP.	Group Life & Accident Insurance Payable	D-23-060	44,119.99
	Group Life & Accident Insurance Payable Total		88,082.52
ELECTRONIC CONNECTIONS	HAND TOOLS	25KTHRES	470.27
SID TOOL CO., INC	HAND TOOLS	25KTHRES	176.40
SOSMETAL PRODUCTS INC	HAND TOOLS	25KTHRES	161.90
WHARTON HARDWARE & SUPPLY CORP.	HAND TOOLS	25KTHRES	117.50
	HAND TOOLS Total		926.07
SOUTH JERSEY GAS COMPANY	Heating Expense	UTILITY	43.41
	Heating Expense Total		43.41
CENTRAL POLY-BAG CORP.	JANITORIAL SUPPLIES	25KTHRES	3,186.00
PENN JERSEY PAPER COMPANY, LLC	JANITORIAL SUPPLIES	25KTHRES	119.90
SUPREME SAFETY, INC	JANITORIAL SUPPLIES	25KTHRES	102.00
	JANITORIAL SUPPLIES Total		3,407.90
ARNOLD'S SAFE & LOCK CO., INC.	LOCKS/LOCKSMITH SRVS	25KTHRES	568.80
	LOCKS/LOCKSMITH SRVS Total		568.80
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Material Inventory	25KTHRES	325.00
BENDER ELECTRONICS INC	Material Inventory	25KTHRES	3,031.02
BISCO INDUSTRIES	Material Inventory	25KTHRES	4,154.03
BURLINGTON SAFETY LABORATORY, INC.	Material Inventory	25KTHRES	675.00
CAMDEN BAG AND PAPER CO LLC	Material Inventory	25KTHRES	372.00
CARR'S HARDWARE	Material Inventory	25KTHRES	2,693.95
COLLINGS CONTRACTING TECHNOLOGIES,	Material Inventory	25KTHRES	10,837.15
FJC, INC.	Material Inventory	25KTHRES	18.64
GKY INDUSTRIES	Material Inventory	25KTHRES	5,316.45
HEICO HOLDING INC	Material Inventory	25KTHRES	2,131.28
INDCO INC	Material Inventory	25KTHRES	5,154.22
MCMaster-CARR SUPPLY COMPANY	Material Inventory	25KTHRES	4,504.04
MURPHY & READ SPRING MFG CO INC	Material Inventory	25KTHRES	21.47
POLES INC	Material Inventory	25KTHRES	264.32
QUEST SAFETY PRODUCTS, INC.	Material Inventory	25KTHRES	341.79
RELADYNE	Material Inventory	25KTHRES	11,086.62
THORNTON ENTERPRISES INC	Material Inventory	25KTHRES	567.90
UNITED REFRIGERATION, INC.	Material Inventory	25KTHRES	390.61
US ELECTRICAL SERVICES, INC.	Material Inventory	25KTHRES	564.32
VAL-U AUTO PARTS LLC	Material Inventory	25KTHRES	388.54
VENUS SUPPLIES AND SERVICES	Material Inventory	25KTHRES	217.08
	Material Inventory Total		53,055.43
DELTA DENTAL OF NEW JERSEY, INC.	Medical Dental	D-23-059	6,724.08
	Medical Dental Total		6,724.08
VISION BENEFITS OF AMERICA	Medical Vision	NONE	718.56
	Medical Vision Total		718.56
RDM INDUSTRIAL PRODUCTS, INC.	MISC PROF SRVS	25KTHRES	3,040.00
	MISC PROF SRVS Total		3,040.00
KEY BUSINESS SOLUTIONS	Office Equipment	25KTHRES	195.00
	Office Equipment Total		195.00
W.B. MASON CO. INC	Office Supplies	D-23-121	1,241.23
	Office Supplies Total		1,241.23
A.P. CONSTRUCTION, INC.	Other Non Operating / Misc. Revenue	NONE	3,993.31
JJD ELECTRIC LLC	Other Non Operating / Misc. Revenue	NONE	10,919.41
	Other Non Operating / Misc. Revenue Total		14,912.72
BLUE MOUNTAIN DISTRIBUTORS	Other Office Expenses	D-23-031	467.28
	Other Office Expenses Total		467.28
PA DEPT OF REVENUE	PA Payroll Taxes	NONE	12,781.99
	PA Payroll Taxes Total		12,781.99
PNC BANK P-CARD	P-Card Purchases	NONE	62,960.86
	P-Card Purchases Total		62,960.86

EMPOWER TRUST COMPANY, LLC	Pension - SERS	NONE	14,296.72
STATE EMPLOYEES RETIREMENT SYSTEM	Pension - SERS	NONE	304,184.85
	Pension - SERS Total		318,481.57
CITY OF PHILADELPHIA	Philadelphia Payroll Taxes	NONE	9,320.37
	Philadelphia Payroll Taxes Total		9,320.37
SUPREME SAFETY, INC	POISONS	25KTHRES	442.80
	POISONS Total		442.80
FEDERAL EXPRESS CORPORATION	Postage Expenses	25KTHRES	79.96
FEDERAL EXPRESS CORPORATION	Postage Expenses	UTILITY	26.01
FRANCOTYP POSTALIA INC.	Postage Expenses	25KTHRES	408.00
	Postage Expenses Total		513.97
CERTIFIED SPEEDOMETER SERVICE INC	Professional Fees	25KTHRES	72.00
	Professional Fees Total		72.00
GALLAGHER BENEFIT SERVICES, INC	Professional Fees - Ins Brokers	D-23-061	9,062.50
	Professional Fees - Ins Brokers Total		9,062.50
COZEN O'CONNOR	Professional Fees - Labor Relations	P-24-026	1,410.00
	Professional Fees - Labor Relations Total		1,410.00
ZELLER & WIELICZKO, LLP	Professional Fees - Legal Costs	P-24-026	28.33
	Professional Fees - Legal Costs Total		28.33
BROWN & CONNNERY LLP	Professional Fees - Litigation Costs	P-24-026	12,452.47
COMMONWEALTH OF PENNSYLVANIA	Professional Fees - Litigation Costs	25KTHRES	219.00
DILWORTH PAXSON LLP	Professional Fees - Litigation Costs	P-24-026	1,125.00
	Professional Fees - Litigation Costs Total		13,796.47
INTERSTATE MOBILE CARE, INC.	Professional Fees - Medical	P-21-008	2,961.00
OCCUPATIONAL HEALTH CENTERS	Professional Fees - Medical	P-21-008	587.00
	Professional Fees - Medical Total		3,548.00
ACADACA, LLC	Professional Services	P-23-005	19,153.30
BENEFIT HARBOR LP	Professional Services	D-22-059	2,360.96
EPLUS TECHNOLOGY, INC.	Professional Services	P-25-004	116,230.00
TOTALENERGIES DISTRIBUTED	Professional Services	NONE	1,820.00
	Professional Services Total		139,564.26
PECO - PAYMENT PROCESSING	Purchased Power	P-24-031	60,394.68
PSE&G CO.	Purchased Power	P-24-031	328,405.91
TOTALENERGIES STRONG, LLC	Purchased Power	P-24-031	216,907.69
	Purchased Power Total		605,708.28
BIRD CONTROL SERVICES, INC.	Rail Car Cleaning Materials	25KTHRES	87.00
	Rail Car Cleaning Materials Total		87.00
WILLIAMS SCOTSMAN INC.	Rental - Property & Other Equipment	25KTHRES	1,713.16
	Rental - Property & Other Equipment Total		1,713.16
FLATIRON CRANE OPERATING COMPANY,	Repairs and Maintenance - Other	25KTHRES	1,827.00
	Repairs and Maintenance - Other Total		1,827.00
UNITED HEALTHCARE	Retiree Medical Insurance	D-24-133	62,965.25
	Retiree Medical Insurance Total		62,965.25
HORIZON BLUE CROSS BLUE SHIELD OF N	Retiree Medical Prescription Insurance Over 65	D-24-105	16,789.85
	Retiree Medical Prescription Insurance Over 65 Total		16,789.85
TEAMSTERS HEALTH & WELFARE	Teamsters Health and Welfare	NONE	331,948.97
	Teamsters Health and Welfare Total		331,948.97
TEAMSTER PENSION FUND	Teamsters Pension	P-23-009	150,824.31
	Teamsters Pension Total		150,824.31
TEAMSTERS LOCAL UNION 676	Teamsters Union Dues	NONE	12,585.00
	Teamsters Union Dues Total		12,585.00
DIRECTV	Telephone & Telecom Expense	UTILITY	227.45
MCI COMMUNICATIONS SERVICES INC	Telephone & Telecom Expense	UTILITY	880.56
VERIZON	Telephone & Telecom Expense	UTILITY	5,724.31
VERIZON BUSINESS	Telephone & Telecom Expense	UTILITY	2,282.85
	Telephone & Telecom Expense Total		9,115.17
CUBIC TRANSPORTATION SYSTEMS INC	Temp Services - Customer Service Center	P-25-001	37,184.61
	Temp Services - Customer Service Center Total		37,184.61
INTEGRATED POWER SERVICES LLC	Traction Motor Rebuilds - Yearly - 2025	D-23-054	66,798.00
SHERWOOD ELECTROMOTION INC.	Traction Motor Rebuilds - Yearly - 2025	D-23-054	32,322.00
WALCO ELECTRIC COMPANY	Traction Motor Rebuilds - Yearly - 2025	D-23-054	17,768.00
	Traction Motor Rebuilds - Yearly - 2025 Total		116,888.00
BROAD ALLIANCE TRANSPORT SUPPLY, LL	TRAN CAR EQUIP-MECH	25KTHRES	6,596.04
JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	25KTHRES	7,105.56
MURPHY & READ SPRING MFG CO INC	TRAN CAR EQUIP-MECH	25KTHRES	563.00
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	P-23-019G	4,146.56
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	P-24-023G	2,721.90
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	P-24-023H	727.40
	TRAN CAR EQUIP-MECH Total		21,860.46
1004335 ONTARIO INC	TRANS CAR EQUIP-ELEC	25KTHRES	432.00
AA PORTABLE POWER CORP	TRANS CAR EQUIP-ELEC	25KTHRES	4,823.49
ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	P-24-032R	14,815.00
ALSTOM TRANSPORTATION INC.	TRANS CAR EQUIP-ELEC	P-24-023A	5,025.00
HELWIG CARBON PRODUCTS, INC.	TRANS CAR EQUIP-ELEC	P-24-023C	1,686.25
NATIONAL ELECTRICAL CARBON PRODUCTS	TRANS CAR EQUIP-ELEC	25KTHRES	1,903.00
SCHALTBAU NORTH AMERICA	TRANS CAR EQUIP-ELEC	P-24-032L	6,337.36

	TRANS CAR EQUIP-ELEC Total		35,022.10
COUNTY CONSERVATION COMPANY, LLC	Trash Removal	25KTHRES	220.00
TAB INC	Trash Removal	25KTHRES	208.34
WASTE MANAGEMENT OF NEW JERSEY, INC	Trash Removal	P-23-013	8,192.05
	Trash Removal Total		8,620.39
HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	P-24-032A	1,056.15
MARTEK INDUSTRIES, INC.	TRK&RHT OF WAY MAINT	25KTHRES	3,060.00
MOTION INDUSTRIES, INC.	TRK&RHT OF WAY MAINT	25KTHRES	355.87
RAILROAD TOOLS AND SOLUTIONS LLC	TRK&RHT OF WAY MAINT	25KTHRES	592.00
ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT	25KTHRES	27,470.59
	TRK&RHT OF WAY MAINT Total		32,534.61
HATCH ASSOCIATES CONSULTANTS, INC.	TRUCK FRAME REINFORCEMENT	D-24-030	8,571.61
	TRUCK FRAME REINFORCEMENT Total		8,571.61
CINTAS CORPORATION	Uniform Cleaning Expense	P-24-004	13,108.01
	Uniform Cleaning Expense Total		13,108.01
CINTAS CORPORATION	Uniform Expense	25KTHRES	841.84
PNC BANK P-CARD	Uniform Expense	NONE	1,686.81
SAF-GARD SAFETY SHOE COMPANY	Uniform Expense	P-24-032S	2,087.87
	Uniform Expense Total		4,616.52
AUTO & TRUCK PARTS OF DEPTFORD INC	Vehicle Parts for Repairs	D-25-007	3,095.44
HOLMAN RETAIL HOLDINGS LLC	Vehicle Parts for Repairs	25KTHRES	938.13
	Vehicle Parts for Repairs Total		4,033.57
EXPERTPAY CHILD SUPPORT	Wage Attachment	NONE	8,949.28
FRANK TODORO, COURT OFFICER	Wage Attachment	NONE	760.63
	Wage Attachment Total		9,709.91
BOROUGH OF COLLINGSWOOD	Water & Sewer Expense	UTILITY	1,229.35
CAMDEN COUNTY MUNICIPAL UTILITIES	Water & Sewer Expense	UTILITY	3,976.00
CITY OF CAMDEN	Water & Sewer Expense	UTILITY	220.23
CITY OF PHILA	Water & Sewer Expense	UTILITY	135.05
NEW JERSEY AMERICAN WATER	Water & Sewer Expense	UTILITY	3,079.50
PSE&G CO.	Water & Sewer Expense	UTILITY	5,296.49
TOWNSHIP OF HADDON	Water & Sewer Expense	UTILITY	121.80
	Water & Sewer Expense Total		14,058.42
COOPER LEVENSON, PA	Worker's Comp Reserve	P-24-026	6,537.50
MALAMUT & ASSOCIATES, LLC	Worker's Comp Reserve	P-24-026	2,910.00
MATTLEMAN, WEINROTH & MILLER, P.C.	Worker's Comp Reserve	P-24-026	385.00
SCIBAL ASSOCIATES INC	Worker's Comp Reserve	P-23-028	94,738.02
	Worker's Comp Reserve Total		104,570.52
	Grand Total		3,758,363.08

* D indicates a DRPA resolution

* P indicates a PATCO resolution

**PATCO MONTHLY LIST OF
PREVIOUSLY APPROVED
PURCHASE ORDERS & CONTRACTS**

PATCO Monthly List of Previously Approved Purchase Order Contracts - October 2025

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500025106				10,967.00
4500025106	10/1/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	0.00
4500025106	10/1/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	2,963.00
4500025106	10/1/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	2,568.00
4500025106	10/1/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	2,868.00
4500025106	10/1/2025	103364 ALL SUPPLIES AND PARTS INC	TRANS CAR EQUIP-ELEC	2,568.00
4500025107				715.56
4500025107	10/1/2025	100318 NEW PIG CORPORATION	1ST AID & SAFETY EQP	715.56
4500025108				129.38
4500025108	10/1/2025	101037 NEWARK CORPORATION	ELEC&SIG PARTS/MAINT	129.38
4500025109				4,407.60
4500025109	10/1/2025	102092 MARTEK INDUSTRIES, INC.	TRANS CAR EQUIP-ELEC	447.60
4500025109	10/1/2025	102092 MARTEK INDUSTRIES, INC.	ELEC&SIG PARTS/MAINT	3,960.00
4500025110				1,006.32
4500025110	10/1/2025	103597 BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER	1,006.32
4500025111				1,424.00
4500025111	10/1/2025	100525 Y-PERS, INC.	1ST AID & SAFETY EQP	712.00
4500025111	10/1/2025	100525 Y-PERS, INC.	1ST AID & SAFETY EQP	712.00
4500025112				1,741.30
4500025112	10/1/2025	100732 APPLIED INDUSTRIAL TECHNOLOGIES, IN	FUEL/OIL/GREASE	1,741.30
4500025114				1,035.30
4500025114	10/1/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	280.00
4500025114	10/1/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	420.00
4500025114	10/1/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	139.30
4500025114	10/1/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	117.60
4500025114	10/1/2025	100262 KEYPORT ARMY NAVY	CLOTHING UNIFORM	78.40
4500025115				1,395.14
4500025115	10/1/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	51.18
4500025115	10/1/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	274.40
4500025115	10/1/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	897.30
4500025115	10/1/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	150.45
4500025115	10/1/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	21.81
4500025116				5,440.00
4500025116	10/1/2025	100979 SID TOOL CO., INC	TRAN CAR EQUIP-MECH	5,440.00
4500025117				1,003.20
4500025117	10/1/2025	100449 TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	268.20
4500025117	10/1/2025	100449 TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	735.00
4500025118				132.00
4500025118	10/1/2025	100963 KSL SUPPLIES INC.	HAND TOOLS	132.00
4500025119				539.76
4500025119	10/1/2025	102672 US ELECTRICAL SERVICES, INC.	HAND TOOLS	539.76
4500025120				390.50
4500025120	10/1/2025	101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	233.00
4500025120	10/1/2025	101191 TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	157.50
4500025121				194.28
4500025121	10/1/2025	100684 SOSMETAL PRODUCTS INC	HAND TOOLS	194.28
4500025123				543.36
4500025123	10/1/2025	100646 W.W. GRAINGER INC.	ELEC&SIG PARTS/MAINT	543.36
4500025124				1,338.55
4500025124	10/2/2025	103497 COLLINGS CONTRACTING TECHNOLOGIES,	TRANS CAR EQUIP-ELEC	1,192.00
4500025124	10/2/2025	103497 COLLINGS CONTRACTING TECHNOLOGIES,	HAND TOOLS	146.55
4500025125				21,824.00
4500025125	10/2/2025	100413 SCOTT TESTING INC	ELEC EQP/SUPP-NO CBL	21,824.00
4500025128				3,038.20
4500025128	10/3/2025	101973 SUPREME SAFETY, INC	JANITORIAL SUPPLIES	102.00
4500025128	10/3/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,074.00
4500025128	10/3/2025	101973 SUPREME SAFETY, INC	ELECTRON COMPON/PRTS	1,807.20
4500025128	10/3/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	55.00
4500025129				2,600.00
4500025129	10/3/2025	104123 ASCO POWER SERVICES, INC.	ELEC EQP/SUPP-NO CBL	1,300.00
4500025129	10/3/2025	104123 ASCO POWER SERVICES, INC.	ELEC EQP/SUPP-NO CBL	1,300.00
4500025134				265.59
4500025134	10/3/2025	100428 THORNTON ENTERPRISES INC	FUEL/OIL/GREASE	265.59
4500025137				376.78

PATCO Monthly List of Previously Approved Purchase Order Contracts - October 2025

4500025137	10/6/2025	101615	MCMaster-CARR SUPPLY COMPANY	TRK&RHT OF WAY MAINT	376.78
4500025138					528.00
4500025138	10/6/2025	100191	GKY INDUSTRIES	FASTENERS	528.00
4500025140					117.50
4500025140	10/6/2025	100512	WHARTON HARDWARE & SUPPLY CORP.	HAND TOOLS	117.50
4500025141					294.50
4500025141	10/6/2025	100231	INDCO INC	BLDGS/GRNDS- MAINT.	72.00
4500025141	10/6/2025	100231	INDCO INC	JANITORIAL SUPPLIES	222.50
4500025143					830.00
4500025143	10/6/2025	103369	ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT	830.00
4500025144					1,025.96
4500025144	10/6/2025	101153	STRATO INC.	TRAN CAR EQUIP-MECH	1,025.96
4500025146					1,950.00
4500025146	10/6/2025	100965	L.B. FOSTER RAIL TECHNOLOGIES, INC.	TRK&RHT OF WAY MAINT	1,950.00
4500025147					245.85
4500025147	10/6/2025	102708	CARR'S HARDWARE	HAND TOOLS	71.97
4500025147	10/6/2025	102708	CARR'S HARDWARE	HAND TOOLS	119.88
4500025147	10/6/2025	102708	CARR'S HARDWARE	FASTENERS	54.00
4500025148					129.90
4500025148	10/6/2025	100318	NEW PIG CORPORATION	1ST AID & SAFETY EQP	129.90
4500025150					538.84
4500025150	10/6/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	92.70
4500025150	10/6/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	35.68
4500025150	10/6/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	72.38
4500025150	10/6/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	338.08
4500025152					110.00
4500025152	10/6/2025	101256	GRAYBAR ELECTRIC CO INC	ELEC&SIG PARTS/MAINT	110.00
4500025154					3,301.20
4500025154	10/6/2025	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	AIR COMPRES/ACCESS.	571.20
4500025154	10/6/2025	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	AIR COMPRES/ACCESS.	2,730.00
4500025155					3,390.00
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	72.50
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	2,378.00
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	37.50
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	130.50
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	62.50
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	314.50
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	16.50
4500025155	10/6/2025	100082	BURLINGTON SAFETY LABORATORY, INC.	1ST AID & SAFETY EQP	378.00
4500025156					235.00
4500025156	10/7/2025	100302	FELTON L. WALKER	FASTENERS	120.00
4500025156	10/7/2025	100302	FELTON L. WALKER	HAND TOOLS	115.00
4500025157					3,440.00
4500025157	10/7/2025	100138	DIXIE PRECAST, INC.	ELEC EQP/SUPP-NO CBL	3,440.00
4500025158					439.20
4500025158	10/7/2025	100990	SYSCOM COMPONENTS, LLC	ELEC EQP/SUPP-NO CBL	439.20
4500025160					6,337.36
4500025160	10/7/2025	101876	SCHALTBAU NORTH AMERICA	TRANS CAR EQUIP-ELEC	6,337.36
4500025164					628.79
4500025164	10/8/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS	171.00
4500025164	10/8/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS	105.04
4500025164	10/8/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	TRANS CAR EQUIP-ELEC	352.75
4500025168					3,776.87
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	147.20
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	162.20
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	177.00
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	246.00
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	272.25
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	299.25
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	331.50
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	567.00
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	350.50
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	395.50
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	104.60
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	110.30

PATCO Monthly List of Previously Approved Purchase Order Contracts - October 2025

4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	129.60
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	245.90
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	209.90
4500025168	10/8/2025	101256	GRAYBAR ELECTRIC CO INC	COMP HW/PERIPH-MICRO	28.17
4500025170					264.00
4500025170	10/9/2025	101615	MCMaster-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH	264.00
4500025171					193.68
4500025171	10/9/2025	101353	UNITED REFRIGERATION, INC.	AIR COMPRES/ACCESS.	193.68
4500025173					159.92
4500025173	10/9/2025	100646	W.W. GRAINGER INC.	FUEL/OIL/GREASE	159.92
4500025174					176.40
4500025174	10/9/2025	100979	SID TOOL CO., INC	HAND TOOLS	176.40
4500025175					1,337.40
4500025175	10/9/2025	100231	INDCO INC	JANITORIAL SUPPLIES	462.00
4500025175	10/9/2025	100231	INDCO INC	JANITORIAL SUPPLIES	189.00
4500025175	10/9/2025	100231	INDCO INC	JANITORIAL SUPPLIES	93.50
4500025175	10/9/2025	100231	INDCO INC	JANITORIAL SUPPLIES	592.90
4500025176					1,125.00
4500025176	10/9/2025	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.	1,125.00
4500025177					376.80
4500025177	10/10/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	PLAS/RESINS/FG-CONST	376.80
4500025178					3,349.51
4500025178	10/10/2025	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,003.75
4500025178	10/10/2025	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	2,345.76
4500025182					469.00
4500025182	10/10/2025	100650	FRANKLIN FIBRE-LAMITEX CORP.	TRAN CAR EQUIP-MECH	469.00
4500025183					250.00
4500025183	10/10/2025	100859	ELECTRONIC CONNECTIONS	ELEC EQP/SUPP-NO CBL	250.00
4500025185					592.00
4500025185	10/10/2025	100386	RAILROAD TOOLS AND SOLUTIONS LLC	TRK&RHT OF WAY MAINT	592.00
4500025190					1,338.68
4500025190	10/10/2025	101973	SUPREME SAFETY, INC	ELEC EQP/SUPP-NO CBL	504.00
4500025190	10/10/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	247.68
4500025190	10/10/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	72.00
4500025190	10/10/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	99.00
4500025190	10/10/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	416.00
4500025192					431.76
4500025192	10/10/2025	102708	CARR'S HARDWARE	JANITORIAL SUPPLIES	431.76
4500025195					150.00
4500025195	10/14/2025	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	150.00
4500025196					7,387.40
4500025196	10/14/2025	100660	PABCO INDUSTRIES LLC	JANITORIAL SUPPLIES	5,222.40
4500025196	10/14/2025	100660	PABCO INDUSTRIES LLC	JANITORIAL SUPPLIES	2,165.00
4500025199					96.96
4500025199	10/15/2025	100501	W.B. MASON CO. INC	PAPER OFFCE/PRT SHOP	96.96
4500025200					503.16
4500025200	10/15/2025	103597	BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER	503.16
4500025203					2,960.00
4500025203	10/15/2025	101067	TINA A LISTON-HORNER	COMP ACCESS./SUPP.	2,664.00
4500025203	10/15/2025	101067	TINA A LISTON-HORNER	ELEC&SIG PARTS/MAINT	296.00
4500025205					38.88
4500025205	10/15/2025	101615	MCMaster-CARR SUPPLY COMPANY	PLUMBING EQP & SUPP	9.84
4500025205	10/15/2025	101615	MCMaster-CARR SUPPLY COMPANY	JANITORIAL SUPPLIES	29.04
4500025206					702.00
4500025206	10/15/2025	100231	INDCO INC	JANITORIAL SUPPLIES	702.00
4500025207					734.50
4500025207	10/15/2025	100191	GKY INDUSTRIES	FASTENERS	36.00
4500025207	10/15/2025	100191	GKY INDUSTRIES	BLDGS/GRNDS- MAINT.	698.50
4500025209					760.00
4500025209	10/15/2025	103369	ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT	760.00
4500025210					550.00
4500025210	10/15/2025	100296	MKG SALES ASSOCIATES, INC.	BLDGS/GRNDS- MAINT.	550.00
4500025212					412.50
4500025212	10/16/2025	101973	SUPREME SAFETY, INC	TRANS CAR EQUIP-ELEC	412.50
4500025213					123.44
4500025213	10/16/2025	100979	SID TOOL CO., INC	HAND TOOLS	123.44

PATCO Monthly List of Previously Approved Purchase Order Contracts - October 2025

4500025214						337.50
4500025214	10/16/2025	102655	ROCKFORD BOLT AND STEEL COMPANY	BLDGS/GRNDS- MAINT.		337.50
4500025215						348.00
4500025215	10/16/2025	103067	POLES INC	BLDGS/GRNDS- MAINT.		348.00
4500025216						328.27
4500025216	10/16/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		265.15
4500025216	10/16/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		63.12
4500025218						469.32
4500025218	10/16/2025	100501	W.B. MASON CO. INC	PAPER OFFCE/PRT SHOP		469.32
4500025221						3,219.00
4500025221	10/17/2025	100054	ARNOLD'S SAFE & LOCK CO., INC.	LOCKS/LOCKSMITH SRVS		3,219.00
4500025222						591.40
4500025222	10/17/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	FUEL/OIL/GREASE		338.40
4500025222	10/17/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES		253.00
4500025226						250.92
4500025226	10/21/2025	103552	TS AIR SCIENCES LLC	ELEC&SIG PARTS/MAINT		250.92
4500025227						1,240.00
4500025227	10/21/2025	103791	REM INDUSTRIES LLC	AD/PROMO ITEMS		1,240.00
4500025228						866.40
4500025228	10/21/2025	100448	TACTICAL PUBLIC SAFETY LLC	FARE COLLECTION EQP		760.00
4500025228	10/21/2025	100448	TACTICAL PUBLIC SAFETY LLC	FARE COLLECTION EQP		106.40
4500025230						224.16
4500025230	10/21/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		224.16
4500025231						10,931.84
4500025231	10/21/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH		10,931.84
4500025232						190.00
4500025232	10/21/2025	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM		190.00
4500025234						2,380.00
4500025234	10/22/2025	103552	TS AIR SCIENCES LLC	TRAN CAR EQUIP-MECH		2,380.00
4500025235						15,674.12
4500025235	10/22/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		2,337.50
4500025235	10/22/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		6,910.86
4500025235	10/22/2025	100169	EPLUS TECHNOLOGY, INC.	COMP HW/PERIPH-MICRO		6,425.76
4500025236						1,036.97
4500025236	10/22/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		296.25
4500025236	10/22/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		45.00
4500025236	10/22/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		407.50
4500025236	10/22/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		45.00
4500025236	10/22/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		203.22
4500025236	10/22/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		40.00
4500025240						6,314.00
4500025240	10/23/2025	102707	GRIER ABRASIVE CO., INC	FASTENERS		6,314.00
4500025243						317.00
4500025243	10/23/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM		317.00
4500025245						3,456.00
4500025245	10/24/2025	101973	SUPREME SAFETY, INC	JANITORIAL SUPPLIES		2,254.00
4500025245	10/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		860.00
4500025245	10/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		342.00
4500025246						338.00
4500025246	10/24/2025	100342	PENDERGAST SAFETY EQUIPMENT CO	1ST AID & SAFETY EQP		338.00
4500025248						4,024.85
4500025248	10/24/2025	100231	INDCO INC	RAGS, SHOP TOWELS		3,392.00
4500025248	10/24/2025	100231	INDCO INC	JANITORIAL SUPPLIES		37.50
4500025248	10/24/2025	100231	INDCO INC	CLEANING MATERIALS		312.00
4500025248	10/24/2025	100231	INDCO INC	JANITORIAL SUPPLIES		81.60
4500025248	10/24/2025	100231	INDCO INC	JANITORIAL SUPPLIES		130.50
4500025248	10/24/2025	100231	INDCO INC	HAND TOOLS		45.00
4500025248	10/24/2025	100231	INDCO INC	JANITORIAL SUPPLIES		26.25
4500025249						301.09
4500025249	10/24/2025	101615	MCMMASTER-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH		19.60
4500025249	10/24/2025	101615	MCMMASTER-CARR SUPPLY COMPANY	FASTENERS		281.49
4500025250						431.87
4500025250	10/24/2025	100915	HILTI INC	FASTENERS		277.46
4500025250	10/24/2025	100915	HILTI INC	FASTENERS		154.41
4500025251						2,523.84
4500025251	10/24/2025	100879	FASTENAL COMPANY	CLEANING MATERIALS		2,523.84

PATCO Monthly List of Previously Approved Purchase Order Contracts - October 2025

4500025253						836.00
4500025253	10/24/2025	101067	TINA A LISTON-HORNER	FARE COLLECTION EQP		706.50
4500025253	10/24/2025	101067	TINA A LISTON-HORNER	ELEC&SIG PARTS/MAINT		129.50
4500025254						842.07
4500025254	10/24/2025	100436	STAUFFER GLOVE & SAFETY	FLOOR MAINT. EQP		161.10
4500025254	10/24/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP		135.84
4500025254	10/24/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP		545.13
4500025258						1,342.82
4500025258	10/24/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		17.06
4500025258	10/24/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		63.45
4500025258	10/24/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		478.74
4500025258	10/24/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		77.79
4500025258	10/24/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		674.22
4500025258	10/24/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS		31.56
4500025259						322.20
4500025259	10/24/2025	100302	FELTON L. WALKER	PLUMBING EQP & SUPP		88.20
4500025259	10/24/2025	100302	FELTON L. WALKER	CHEM/SOLV-COMMERCIAL		234.00
4500025264						43.30
4500025264	10/24/2025	102512	VAL-U AUTO PARTS LLC	FUEL/OIL/GREASE		43.30
4500025266						2,087.50
4500025266	10/24/2025	100525	Y-PERS, INC.	1ST AID & SAFETY EQP		2,087.50
4500025270						166.80
4500025270	10/27/2025	102708	CARR'S HARDWARE	ELEC&SIG PARTS/MAINT		166.80
4500025276						289.50
4500025276	10/27/2025	101769	G-TEL ENTERPRISES INC	ELEC&SIG PARTS/MAINT		289.50
4500025280						1,667.40
4500025280	10/28/2025	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP		833.70
4500025280	10/28/2025	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP		833.70
4500025281						1,455.00
4500025281	10/28/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		1,420.00
4500025281	10/28/2025	101492	4IMPRINT, INC.	AD/PROMO ITEMS		35.00
4500025282						2,828.90
4500025282	10/28/2025	100285	MAC PRODUCTS, INC	TRANS CAR EQUIP-ELEC		2,828.90
4500025288						898.00
4500025288	10/28/2025	100231	INDCO INC	JANITORIAL SUPPLIES		898.00
4500025289						98.16
4500025289	10/28/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP		98.16
4500025292						1,006.32
4500025292	10/29/2025	103597	BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER		1,006.32
4500025297						60.93
4500025297	10/29/2025	100979	SID TOOL CO., INC	1ST AID & SAFETY EQP		60.93
4500025298						623.00
4500025298	10/29/2025	100525	Y-PERS, INC.	1ST AID & SAFETY EQP		623.00
4500025299						1,025.12
4500025299	10/29/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PLUMBING EQP & SUPP		88.76
4500025299	10/29/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	BRUSHES - NOT PAINT		40.56
4500025299	10/29/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES		663.60
4500025299	10/29/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	CLEANING MATERIALS		232.20
4500025300						2,000.00
4500025300	10/29/2025	100963	KSL SUPPLIES INC.	ELEC EQP/SUPP-NO CBL		2,000.00
4500025301						742.00
4500025301	10/29/2025	100766	BOTTOMLINE TECHNOLOGIES INC	DATA PROC SRVS & SW		742.00
4500025302						563.84
4500025302	10/29/2025	103369	ROBEL NORTH AMERICA CORP	ELEC&SIG PARTS/MAINT		563.84
4500025303						1,925.00
4500025303	10/29/2025	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.		1,925.00
4500025306						2,598.73
4500025306	10/29/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH		164.56
4500025306	10/29/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH		2,105.62
4500025306	10/29/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH		328.55
4500025308						3,108.60
4500025308	10/30/2025	102835	KSU N.A. LLC	TRAN CAR EQUIP-MECH		3,108.60
4500025309						1,214.16
4500025309	10/30/2025	102038	KB SIGNALING INC.	HAND TOOLS		582.96
4500025309	10/30/2025	102038	KB SIGNALING INC.	TRK&RHT OF WAY MAINT		631.20
4500025310						1,058.22
4500025310	10/30/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	HAND TOOLS		91.98

PATCO Monthly List of Previously Approved Purchase Order Contracts - October 2025

4500025310	10/30/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC EQP/SUPP-NO CBL	966.24
4500025312					2,775.30
4500025312	10/31/2025	100191	GKY INDUSTRIES	PLUMBING EQP & SUPP	80.30
4500025312	10/31/2025	100191	GKY INDUSTRIES	BLDGS/GRNDS- MAINT.	2,695.00
4500025314					49.95
4500025314	10/31/2025	100646	W.W. GRAINGER INC.	HAND TOOLS	49.95

BALANCE SHEET

PORT AUTHORITY TRANSIT CORPORATION

BALANCE SHEET

August 31, 2025

PRELIMINARY / UNAUDITED

ASSETS

	<u>December 31, 2024</u>	<u>August 31, 2025</u>
Cash	1,766,691	1,217,965
Investments (Note 1)	3,144,087	3,233,067
Accounts Receivable	4,782,752	3,671,557
Inventory at lower of cost (first-in, first-out) or market	8,157,401	8,182,969
Prepaid Expenses	1,458,648	739,630
Subscription Assets	1,106,674	1,106,674
	<u>20,416,254</u>	<u>18,151,863</u>

LIABILITIES AND EQUITY

Liabilities:

Accounts Payable:		
Trade	4,661,697	3,970,431
Delaware River Port Authority (Note 2)	312,072,000	316,153,336
Accrued Liabilities:		
Reserve for Other Post Employment Benefits (Note 4)	9,402,156	9,402,156
Deferred Revenue (Note 5)	7,372,502	7,627,305
Long Term Liability - Subscription	833,719	833,719
Wages	796,666	677,472
Pension and Other	75,898	51,783
Sick Leave Benefits	1,839,589	1,839,589
Reserve for Unused Vacation	750,642	750,642
Reserve for contingent liabilities (Note 3)	4,855,912	4,762,431
	<u>342,660,782</u>	<u>346,068,863</u>

Equity:

Advances from Delaware River Port Authority	737,655,154	767,890,002
Deficit	<u>(1,059,899,682)</u>	<u>(1,095,807,003)</u>
	<u>20,416,254</u>	<u>18,151,863</u>

PORT AUTHORITY TRANSIT CORPORATION
(A Wholly Owned Subsidiary Of Delaware River Port Authority)
STATEMENT OF REVENUES AND EXPENSES AND DEFICIT
FOR THE PERIOD INDICATED
PRELIMINARY / UNAUDITED

	Year to date ended	Month ended
	August 31, 2025	August 31, 2025
Revenues:		
Passenger fares	9,334,239	1,142,859
Passenger parking	250,104	31,572
Passenger - other	63,698	8,664
Advertising	449,363	51,634
Telecommunications Rental Income	202,198	25,351
Miscellaneous	8,400	480
Interest Income	88,980	11,419
	\$10,396,983	\$1,271,981
 Operating Expenses:		
Maintenance of Way and Power	9,247,464	1,401,675
Maintenance of Equipment	5,715,444	714,176
Purchased Power	3,528,607	432,850
Transportation	15,305,384	1,960,768
General Insurance	1,276,848	150,051
Superintendence and General Office	7,149,222	1,019,062
	42,222,968	5,678,582
 Rent of Rapid Transit System Facilities (Note 2)	4,081,336	510,167
Other Post Employment Benefits Accrual (Note 4)	-	-
 Net Income (loss)	(\$35,907,321)	(\$4,916,768)
 Deficit, December 31, 2024:	(\$1,059,899,682)	
 Deficit, August 31, 2025:	(\$1,095,807,003)	

See Notes To Financial Statements

PORT AUTHORITY TRANSIT CORPORATION
(A Wholly Owned Subsidiary of the Delaware River Port Authority)
August 31, 2025

NOTES TO FINANCIAL STATEMENTS

1. Investments:

The Corporation has set aside \$3,221,648 to partially fund its liability for self-insurance with the following limits:

- (a) Voluntary Workers Compensation from the first dollar to \$1,000,000 per occurrence.
- (b) Comprehensive General Liability from the first dollar to \$5,000,000 per occurrence.

2. Rent of transit system facilities:

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of \$6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling \$316,153,336 from January 1, 1974 through August 31, 2025 have not been made to the Authority.

3. Reserves for Contingent Liabilities:

Pursuant to a policy of self-insurance, the Corporation has reserved \$ 1,825,271 for Comprehensive General Liability and \$2,937,159 for Workers' Compensation.

4. Other Post-Employment Benefits:

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

5. Deferred Revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.

**OPERATIONS & MAINTENANCE
COMMITTEE**

**REFER TO THE OPERATIONS &
MAINTENANCE MINUTES IN THE
DRPA BOARD PACKET**

SUMMARY STATEMENT

ITEM NO.: PATCO-25-019

SUBJECT: In Kind Support of 2026 Community Initiatives

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board authorizes staff to provide in-kind services to support local governments, community groups and 501c3 organizations who request use of our facilities to promote their events. After vetting and approval by Community Relations and Executive Staff, an appropriate Right of Entry Agreement including proof of insurance coverage and indemnification of the Authority will be developed for any use of our facilities.

PURPOSE: To allow government and non-profit community organizations to continue to use DRPA / PATCO facilities to share information, collect donations or sell items to support their programs and to permit PATCO to work with neighboring communities to co-promote ridership and community events.

BACKGROUND: For years PATCO has allowed several non-profit community organizations to share information about their charitable initiatives, collect donations and/or to sell items at PATCO facilities. These initiatives involved very little expense on the part of DRPA/PATCO.

Organizations welcomed in the past have included such groups as the Boy Scouts and Girl Scouts (popcorn and cookie sales), Haddonfield Y Men's Club, Inc. (Christmas tree sale), Lions Club, Samaritan Hospice, the Food Bank of South Jersey, and many others.

In 2026, we would like to welcome these organizations to our facilities. Organizations who have seen fund-raising events in PATCO stations such as those specifically approved by the Board in the past have requested access to customers at PATCO stations. In the spirit of fairness, we propose to allow such access under the following conditions:

- Organization provides proof of its 501c3 status or registration with the State of New Jersey as a charitable organization.
- Organization provides an approved Certificate of Insurance.

- Presence in stations must not occur within the same week as any other previously arranged community initiative.
- Requests will be handled on a first-come, first-served basis.
- A Right of Entry Agreement has been executed.
- An organization may schedule more than one visit to a PATCO station only if the organization has recognized sub-groups. For example, the Boy Scouts or Girl Scouts include many different troops from various communities. In the interest of efficiency, one Right of Entry Agreement and submission of a Certificate of Insurance can cover the efforts of multiple groups.
- In the case of food being offered for sale, only prepackaged and sealed containers of food with USDA or FDA certification may be offered for sale or distribution.

Similarly, in the past the Board had approved PATCO promotion of community events. Co-promotions with local governments and municipal organizations are a low cost marketing tool and encourage passengers to ride the train to access these events. Two examples of such events in the past are the Collingswood May Fair and Haddonfield Arts and Crafts Festival, among others. It is to our mutual benefit to promote ridership on PATCO to and from such events, which are typically held on weekends.

The cost to PATCO per event would be minimal, involving distribution of event-organizer's flyers and preparation of messaging on social media and LED and/or LCD signage. PATCO's promotion of such community events would be contingent upon PATCO approval of the messaging on the flyers and on such events being located in areas accessible by riding PATCO.

The Board had approved comparable initiatives for 2025 via PATCO-24-024.

It is recommended that the Board authorize PATCO to support these ongoing community initiatives during the 2026 calendar year through in-kind support as described above.

SUMMARY:	Amount:	\$0
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A

PATCO-25-019
Operations & Maintenance: November 5, 2025
Board Date: November 19, 2025
In-Kind Support of 2026 Community Initiatives

RESOLUTION

RESOLVED: That the Board authorizes PATCO to continue to support community initiatives as described in the Summary Statement for the 2026 calendar year through in-kind services.

SUMMARY:

Amount:	\$0
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO. PATCO-25-020

SUBJECT: Sole/Single Source Vendors for Replacement Parts for PATCO – CY 2026

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: November 5, 2025

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board of Commissioners authorizes staff to enter into sole or single source procurement contracts for the purchase of materials from approved vendors set forth in Exhibit A to support PATCO’s critical operations.

Amount:	See Attached Exhibit A for details.	
Alstom		\$450,000
Cubic Transportation Systems		\$275,000
Helwig Carbon Products		\$155,000
Quester Tangent		\$250,000
Technologies Lanka		\$150,000
UKM Transit Products		\$175,000
WABTEC		\$350,000
WABTEC Global		\$350,000
TOTAL		\$2,155,000

Period: Calendar Year 2026

PURPOSE: PATCO is requesting approval of sole source justification for replacement parts from original equipment manufacturers (OEMs).

BACKGROUND: Currently much of the equipment being maintained and serviced comes from sole or single source vendors. These sole or single source vendors generally have proprietary control over the manufacture of parts, components for PATCO equipment. As such, particular rail rolling stock and equipment are manufactured by a relatively small number of industrial producers, often using proprietary designs to meet the particular performance requirements and physical environment of transit systems and railroads. In general, most parts and equipment are not mass-produced, but manufactured to order or are only available from the original equipment manufacturer (OEM), or a successor company with proprietary rights to the original design. These OEM

parts or components are needed to repair and maintain rolling stock and other equipment specifically designed by the OEM manufacturer, where available technical data does not assure that a part or component supplied by another vendor will adequately perform the same function it replaces.

Attached Exhibit A is the limited list of sole/single source vendors and the product list that can be ordered from each vendor at a not to exceed cost, subject to approval of 2026 Operating and Capital Budgets.

While Board approval is being requested to allow for sole/single source procurement on the attached list for purchases over one hundred thousand dollars (\$100,000), there have been additional procedural checks and balances incorporated into the process. For these purchases, documentation shall be prepared by PATCO purchasing outlining the item being purchased, the cost of the purchase, and the total payment to be made by PATCO for goods provided. This document shall be reviewed and approved by PATCO General Manager.

SUMMARY:	Amount	See Attached Exhibit A
	Source of Funds:	General Fund
	Operating Budget:	PATCO Operating Budget
	Capital Project:	Multiple Projects
	Period:	Calendar Year 2026
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties:	N/A

PATCO-25-020
Operations & Maintenance Committee: November 5, 2025
Board Date: November 19, 2025
Sole/Single Source Vendors for Replacement Parts
for PATCO – CY 2026

RESOLUTION

RESOLVED: That the Board of Commissioners authorizes staff to enter into sole or single source procurement for the limited purpose of acquiring those specific items outlined in Exhibit A to support PATCO’s infrastructure and OEM needs and be it further

RESOLVED: That the Chair, Vice Chair and the President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of PATCO. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of PATCO. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the President may execute such documents on behalf of PATCO.

SUMMARY:	Amount	See Attached Exhibit A
	Source of Funds:	General Fund
	Operating Budget:	PATCO Operating Budget
	Capital Project:	Multiple Projects
	Period:	Calendar Year 2026
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties:	N/A

VENDOR NAME	PART TYPE	NOT TO EXCEED COST
Alstom Transport	<p>Alstom is the remanufacturer of our transit cars. The propulsion, ATO, and other control systems were made in small numbers, so there are no off-the-shelf solutions available. Included are ATC and ATO circuit boards, propulsion switch gear equipment, propulsion drive control circuit boards, voltage sensors and current transducers. These are proprietary components to which Alstom owns exclusive rights. This sole source is for the purchase of new replacement parts and repair of failed components. This sole source covers Alstom and its subsidiaries: Alstom, Alstom Signaling, Alstom TLS and Alstom Ridderkirk.</p>	\$450,000
Cubic Transportation Systems	<p>Cubic Transportation Systems is the current vendor/integrator of PATCO's Automated Fare Collection System. The fare collection gates, ticket vending machines (TVMs), and ticket office terminals were manufactured by Cubic with parts unique and proprietary to Cubic. The TVM and gate parts are made up of modular components. In-house staff perform limited bench repairs on devices; modules are sent to Cubic for repair. The repair price is dependent on the severity of the issue and submitted to PATCO for approval before repairs commence.</p> <p>Major components/modules submitted for repair include:</p> <ul style="list-style-type: none"> • Gate Motor Gear Assembly • Tri-Reader Contactless Card Reader • Single Board Computer • Gate Ticket Transport Module <p>If a part cannot be repaired, a replacement part must then be ordered from Cubic.</p>	\$275,000
Helwig Carbon Products	<p>DC motors are very sensitive to the grade of brush used. The only way to determine if a particular manufacturer and grade are acceptable is by conducting performance testing over a long period of time. PATCO has tested other brushes and found that Helwig Carbon brushes performed better than others. At this time we have no other tested/approved motor brushes.</p>	\$155,000
Quester Tangent	<p>Quester Tangent is the designer of the onboard Monitoring and Diagnostic system on the newly refurbished transit cars. They are the sole manufacturer for replacement components of that system. There are no other manufacturers who can produce compatible parts to work with Quester Tangent's system. The only alternate vendor</p>	\$250,000

VENDOR NAME	PART TYPE	NOT TO EXCEED COST
	who could provide these components is Alstom Transport, who cannot manufacture but can resell them. Alstom's response to an RFQ included 80% or more mark-up, and their response time to quote is exceptionally long, making an already lengthy process even longer.	
Technologies Lanka	Technologies Lanka is the supplier of several critical railcar components for the HVAC system; they also supply the high voltage multiple-monitoring device (HVMMMD) and blower motor inverter. No alternates would meet form, fit and function of these components. Technologies Lanka components are proprietary. This sole source is for the purchase of new replacement parts and repair of failed components.	\$150,000
UKM Transit Products	UKM Transit Products has been our source for numerous parts of the truck tread brake units as well as traction motor couplings and truck suspension parts. These parts are essential for our truck overhaul program. PATCO overhauls transit car trucks when the wheels become too small to use. Each truck consists of multiple components from various vendors, suppliers and manufacturers. The Budd Company (OEM of the truck assembly) and General Electric Transit Systems Business Division (OEM of the gearboxes and motors) do not support this equipment. UKM has reverse engineered requested components and has been our dedicated supplier. We have no other source for these components; nor do we have drawings or specifications.	\$175,000
WABTEC	WABTEC is the OEM supplier for all friction and blended braking equipment on the PATCO transit cars. There is no interchangeability among manufacturers of brake equipment. Due to limited market for this material and the potential safety liabilities, there are no alternate producers of these components. WABTEC supplies all the rebuild kits for air brake valves, cylinders and air compressors.	\$350,000
WABTEC Global Services	WABTEC Global Services is the successor to General Electric Transit Systems Business Division, the OEM of the car's motor and gearbox parts. The motors and gearboxes were made in small numbers, so there are no other sources for this material. Included are internal gearbox components, motor-to-gearbox resilient mounts, couplings and motor filter housings.	\$350,000

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

[View File\(s\)](#)

[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME: **John Barrett** Division Director/
Project Manager DEPARTMENT: **Equipment**

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT: **Alstom**

PURCHASE REQUISITION NUMBER: [] DATE: **10/13/2025**

Background:
 Alstom is the remanufacturer of our tranist cars.

Justification for Proprietary/ Sole Source:
 The propulsion, ATO and other control systems were made in small numbers, so there are no off the shelf solutions available. Included are ATC & ATO circuit boards, propulsion switch gear equipment, propulsion drive control circuit boards, voltage sensors and current transducers. These are proprietary components which ALSTOM owns exclusive rights.
 This sole source is for the purchase of new replacement parts and repair of failed components.
 This sole source covers Alstom and its subsidiaries: Alstom, Alstom Signaling, Alstom TLS and Alstom Ridderkirk.

Cost:
\$450,000.00

Division Director **John Barrett** Signature
 John Rink, GM-PATCO **John D. Rink** Digitally signed by John D. Rink Date: 2025.10.14 14:55:57 -0400 Signature
 Jerry S. Sahi, CFO **Jatinder Sahi** Digitally signed by Jatinder Sahi Date: 2025.10.15 14:19:58 -0400 Signature
 John T. Hanson, CEO-DRPA/
President-PATCO **John T. Hanson** Digitally signed by John T. Hanson Date: 2025.10.23 12:18:17 -0400 Signature

Jan. 25 2024

Memorandum: Purchases Greater Than \$25,000		View File(s)
PATCO - Sole Source Purchase Order Request		Attach File(s)
<p style="text-align: center;">TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer John T. Hanson, CEO-DRPA / President-PATCO</p>		
FROM: NAME	DEPARTMENT	
Kathleen Imperatore	Division Director/ Project Manager	Fare Collection
SUBJECT: Sole Source Approval	COMPANY PROVIDING SERVICE / PRODUCT	
	Cubic Transportation Systems	
PURCHASE REQUISITION NUMBER	DATE	
Various	10/08/2025	
Background:		
Cubic Transportation is the current vendor/integrator of PATCO's Automated Fare Collection System. The gates, vending machines and ticket office terminals were manufactured by Cubic with the parts unique and proprietary.		
Justification for Proprietary/ Sole Source:		
The vending machines and gates are made up of modular components. In-house staff perform limited repairs on the devices. Modules are sent to Cubic for repair. The repair price is dependent on the severity of the issue and submitted to PATCO for approval before the repairs commence. The major components/modules submitted for repair include: Gate Motor Gear Assembly; Tri-Readers, Single Board Computers, Gate Ticket Transport Modules. If the part is found to be non-reparable a replacement part will be ordered.		
Cost:		
\$275,000 - 2026		
Division Director	kathleen imperatore	Digitally signed by kathleen imperatore Date: 2025.10.08 09:32:53 -04'00'
	Signature	
John Rink, GM-PATCO	John D. Rink	Digitally signed by John D. Rink Date: 2025.10.08 15:50:04 -04'00'
	Signature	
Jerry S. Sahi, CFO	Jatinder Sahi	Digitally signed by Jatinder Sahi Date: 2025.10.15 14:22:03 -04'00'
	Signature	
John T. Hanson, CEO-DRPA/ President-PATCO	John T. Hanson	Digitally signed by John T. Hanson Date: 2025.10.23 12:18:00 -04'00'
	Signature	
Jan, 25 2024		

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME **DEPARTMENT**
 John Barrett Division Director/
Project Manager Equipment

SUBJECT: Sole Source **COMPANY PROVIDING SERVICE / PRODUCT**
 Approval Helwig Carbon Products

PURCHASE REQUISITION NUMBER **DATE**
 [] 10/13/2025

Background:
 Purchase rolling stock inventory of carbon brushes for DC motors for PATCO operations.

Justification for Proprietary/ Sole Source:
 DC motors are very sensitive to the grade of brush used. The only way to determine if a particular manufacturer and grade are acceptable is by conducting performance testing over a long period of time. We have tested other brushes and they did not perform as well as the Helwig products. At this time we have no other tested/approved motor brushes. Therefore, we are requesting sole source approval to continue purchasing Helwig Carbon brushes.

Cost:
 \$100,000.00

Division Director	John Barrett	Digitally signed by John Barrett DN: cn = John Barrett, o = Washington State Department of Transportation, ou = Washington State
		Signature
John Rink, GM-PATCO	John D. Rink	Digitally signed by John D. Rink Date: 2025.10.14 14:55:40 -0400'
		Signature
Jerry S. Sahi, CFO	Jatinder Sahi	Digitally signed by Jatinder Sahi Date: 2025.10.15 14:21:13 -0400'
		Signature
John T. Hanson, CEO-DRPA/ President-PATCO	John T. Hanson	Digitally signed by John T. Hanson Date: 2025.10.23 12:10:00 -0400'
		Signature

Jan, 25 2024

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

[View File\(s\)](#)
[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME **DEPARTMENT**
 John Barrett Division Director/
 Project Manager Equipment

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT
 Quester Tangent

PURCHASE REQUISITION NUMBER **DATE**
 10/13/2025

Background:

Quester Tangent is the designer of the onboard Monitoring & Diagnostic system on the newly refurbished traincars.

Justification for Proprietary/ Sole Source:

Quester Tangent is the sole manufacturer for replacement components for the onboard Monitoring & Diagnostic system. There are no other manufactures who can produce compatible parts to work with Quester Tangent's system. The only alternate vendor who can provide these components is Alstom Transport. Alstom Transport is the system integrator of the refurbished trains, and while they are unable to manufacture these components, they can resell. We have sent RFQ's to both Alstom and the OEM and found that Alstom's pricing is astronomically high, typically 80% or more mark-up. Alstom also takes exceptionally long to provide quotes that make an already lengthy process even longer.

Cost:
 \$250,000

Division Director John Barrett
Digitally signed by John Barrett
 DN: cn=John Barrett, email=j.barrett@harsco-c-4521-patco.com,
 Reason: I signed it
 Date: 2025.10.13 16:42:27 -0400

John Rink, GM-PATCO John D. Rink
Digitally signed by John D. Rink
 Date: 2025.10.14 14:55:11 -04'00'

Jerry S. Sahi, CFO Jatinder Sahi
Digitally signed by Jatinder Sahi
 Date: 2025.10.15 14:19:11 -04'00'

**John T. Hanson, CEO-DRPA/
 President-PATCO** John T. Hanson
Digitally signed by John T. Hanson
 Date: 2025.10.23 12:19:14 -04'00'

Jan, 25 2024

Memorandum: Purchases Greater Than \$25,000 [View File\(s\)](#)
PATCO - Sole Source Purchase Order Request [Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME Division Director/
 Project Manager DEPARTMENT

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT

PURCHASE REQUISITION NUMBER DATE

Background:

Technologies Lanka is the supplier of several critical railcar components for the HVAC system.

Justification for Proprietary/ Sole Source:

Technologies Lanka is the manufacture of the Microprocessor based equipment for the railcar HVAC system.
 Tech Lanka also supplies the High voltage multiple-monitoring device (HVMMMD) and the Blower motor inverter.
 There are no alternates which would meet form, fit and function of these components. Tech Lanka's components are proprietary.
 This sole source is for the purchase of new replacement parts and repair of failed components.

Cost:

Division Director	John Barrett	Digitally signed by John Barrett DN: cn=John Barrett, email=J.Barrett@patco.org, c=US, o=PATCO, ou=Equipment Department Date: 2025.10.13 09:21:11 -0400
		Signature
John Rink, GM-PATCO	John D. Rink	Digitally signed by John D. Rink Date: 2025.10.14 14:54:41 -04'00'
		Signature
Jerry S. Sahi, CFO	Jatinder Sahi	Digitally signed by Jatinder Sahi Date: 2025.10.15 14:20:24 -04'00'
		Signature
John T. Hanson, CEO-DRPA/ President-PATCO	John T. Hanson	Digitally signed by John T. Hanson Date: 2025.10.23 12:17:41 -04'00'
		Signature

Jan, 26 2024

Memorandum: Purchases Greater Than \$25,000		View File(s)
PATCO - Sole Source Purchase Order Request		Attach File(s)
<p style="text-align: center;">TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer John T. Hanson, CEO-DRPA / President-PATCO</p>		
FROM: NAME	<input style="width: 90%;" type="text" value="John Barrett"/>	<p style="text-align: center; font-size: small;">DEPARTMENT</p> <input style="width: 90%;" type="text" value="Equipment"/>
<p style="font-size: small; margin: 0;">Division Director/ Project Manager</p>		
SUBJECT: Sole Source Approval	<p style="font-size: small; margin: 0;">COMPANY PROVIDING SERVICE / PRODUCT</p> <input style="width: 100%;" type="text" value="UKM"/>	
<p style="font-size: small; margin: 0;">PURCHASE REQUISITION NUMBER</p> <input style="width: 100%;" type="text"/>	<p style="font-size: small; margin: 0;">DATE</p> <input style="width: 100%;" type="text" value="10/13/2025"/>	
Background:		
<p>UKM Transit Products has been our source for numerous parts of the truck tread brake units as well as traction motor couplings and truck suspension parts. These items are essential parts utilized for our truck overhaul program.</p>		
Justification for Proprietary/ Sole Source:		
<p>PATCO has annual program to overhaul 25 transit car trucks for its fleet, specifically when the wheels become too small for use. Each truck consists of multiple components from various vendors, suppliers and manufacturers. The Budd Company was the original manufacturer of the truck assembly and General Electric Transit Systems Business Division was the original manufacturer of the gearboxes and motors, neither company supports this equipment. UKM has reverse engineered the requested components and has been our dedicated supplier.</p> <p>We do not have another source for these components, nor do we have drawings or specifications.</p>		
Cost:		
<input style="width: 100%;" type="text" value="\$175,000.00"/>		
Division Director	<input style="width: 90%;" type="text" value="John Barrett"/>	Digitally signed by John Barrett DN: cn=John Barrett, email=jbarrett@patco.org, c=US, o=PATCO, ou=Equipment Department Date: 2025.10.13 08:03:08 -0500
		Signature
John Rink, GM-PATCO	<input style="width: 90%;" type="text" value="John D. Rink"/>	Digitally signed by John D. Rink Date: 2025.10.14 14:54:21 -04'00'
		Signature
Jerry S. Sahi, CFO	<input style="width: 90%;" type="text" value="Jatinder Sahi"/>	Digitally signed by Jatinder Sahi Date: 2025.10.15 14:21:34 -04'00'
		Signature
John T. Hanson, CEO-DRPA/ President-PATCO	<input style="width: 90%;" type="text" value="John T. Hanson"/>	Digitally signed by John T. Hanson Date: 2025.10.23 12:18:31 -04'00'
		Signature
Jan, 25 2024		

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

[View File\(s\)](#)
[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME **DEPARTMENT**
 John Barrett Division Director/
 Project Manager Equipment

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT
 WABTEC

PURCHASE REQUISITION NUMBER **DATE**
 [] 10/13/2025

Background:

WABTEC is the OEM supplier for all of the friction and blended braking equipment on the PATCO transit cars. PATCO purchases rebuild kits for air brake valves, cylinders and air compressors.

Justification for Proprietary/ Sole Source:

There is no interchangeability of brake parts among manufacturers of brake equipment. Due to the limited market for this material and the potential safety liabilities, there are no alternate producers of these components

Cost:

\$350,000.00

Division Director John Barrett
Digitally signed by John Barrett
 DN: cn=John Barrett, email=jbarrett@patco.org, c=US, o=PATCO, ou=Equipment Department
 Date: 2025.10.13 08:37:31 -0400

Signature

John Rink, GM-PATCO John D. Rink
Digitally signed by John D. Rink
 Date: 2025.10.14 14:53:36 -04'00'

Signature

Jerry S. Sahi, CFO Jatinder Sahi
Digitally signed by Jatinder Sahi
 Date: 2025.10.15 14:20:45 -04'00'

Signature

**John T. Hanson, CEO-DRPA/
 President-PATCO** John T. Hanson
Digitally signed by John T. Hanson
 Date: 2025.10.23 12:19:29 -04'00'

Signature

Jan, 25 2024

Memorandum: Purchases Greater Than \$25,000		View File(s)
PATCO - Sole Source Purchase Order Request		Attach File(s)
<p style="text-align: center;">TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer John T. Hanson, CEO-DRPA / President-PATCO</p>		
FROM: NAME	DEPARTMENT	
<input style="width: 100%;" type="text" value="John Barrett"/>	<input style="width: 100%;" type="text" value="Equipment"/>	Division Director/ Project Manager
SUBJECT: Sole Source Approval		
<input style="width: 100%;" type="text" value="WABTEC Global"/>		
COMPANY PROVIDING SERVICE / PRODUCT		
PURCHASE REQUISITION NUMBER	DATE	
<input style="width: 100%;" type="text"/>	<input style="width: 100%;" type="text" value="10/13/2025"/>	
Background:		
<input style="width: 100%; height: 40px;" type="text" value="WABTEC Global Services is the successor to General Electric Transit Systems Business Division the OEM of the car's motor and gearbox parts."/>		
Justification for Proprietary/ Sole Source:		
<input style="width: 100%; height: 100px;" type="text" value="The motors and gearboxes were made in small numbers, so there are no other sources for this material. Included are internal gearbox components, motor-to-gearbox resilient mounts, couplings and motor filter housings."/>		
Cost:		
<input style="width: 100%; height: 40px;" type="text" value="\$350,000.00"/>		
Division Director	<input style="width: 100%;" type="text" value="John Barrett"/>	Digitally signed by John Barrett DN: cn = John Barrett, email = jbarrett@harsco.com, o = PATCO, ou = Equipment Department Date: 2025.10.13 16:27:51 -0400
		Signature
John Rink, GM-PATCO	<input style="width: 100%;" type="text" value="John D. Rink"/>	Digitally signed by John D. Rink Date: 2025.10.14 14:54:03 -04'00'
		Signature
Jerry S. Sahi, CFO	<input style="width: 100%;" type="text" value="Jatinder Sahi"/>	Digitally signed by Jatinder Sahi Date: 2025.10.15 14:19:36 -04'00'
		Signature
John T. Hanson, CEO-DRPA/ President-PATCO	<input style="width: 100%;" type="text" value="John T. Hanson"/>	Digitally signed by John T. Hanson Date: 2025.10.23 12:18:46 -04'00'
		Signature
Jan, 25 2024		

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.: PATCO-25-021

SUBJECT: 2026 PATCO Board/Committee Meeting Schedules

COMMITTEE: New Business

COMMITTEE DATE: N/A

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board approves and adopts the schedules of Board and Committee meetings for the year 2026.

PURPOSE: To adopt 2026 Board and Committee Meeting dates in compliance with the PATCO Bylaws.

BACKGROUND: The PATCO Bylaws provide, in Article VI (B)(3)(b), that within ten days of the beginning of each calendar year the Board shall establish a schedule of its regularly scheduled meeting during the year. The PATCO shall give public notice of the established schedule and any change in it.

The Corporate Secretary has prepared the schedule for the entire year 2026 as it is attached hereto.

SUMMARY:

Amount:	NA
Source of Funds:	NA
Capital Project #:	NA
Operating Budget:	NA
Master Plan Status:	NA
Other Fund Sources:	NA
Duration of Contract:	NA
Other Parties Involved:	NA

PATCO-25-021
New Business: November 19, 2025
Board Date: November 19, 2025
2026 PATCO Board Meeting Schedule

RESOLUTION

RESOLVED: That the schedule of meetings for the calendar year 2026 as attached hereto be, and hereby is, adopted by the Board.

SUMMARY:	Amount:	NA
	Source of Funds:	NA
	Capital Project #:	NA
	Operating Budget:	NA
	Master Plan Status:	NA
	Other Fund Sources:	NA
	Duration of Contract:	NA
	Other Parties Involved:	NA

2026 COMMITTEE MEETING SCHEDULE

OPERATIONS & MAINTENANCE

Tuesday, January 6, 2026 at 9:00 a.m.
 Tuesday, February 3, 2026 at 9:00 a.m.
 Tuesday, March 3, 2026 at 9:00 a.m.
 Tuesday, April 7, 2026 at 9:00 a.m.
 Tuesday, May 5, 2026 at 9:00 a.m.
 Tuesday, June 9, 2026 at 9:00 a.m.
 Tuesday, July 7, 2026 at 9:00 a.m.
 Tuesday, August 4, 2026 at 9:00 a.m.
 Tuesday, September 8, 2026 at 9:00 a.m.
 Tuesday, October 6, 2026 at 9:00 a.m.
 Wednesday, November 4, 2026 at 9:00 a.m.
 Tuesday, December 1, 2026 at 9:00 a.m.

FINANCE

Wednesday, January 7, 2026 at 9:00 a.m.
 Wednesday, February 4, 2026 at 9:00 a.m.
 Wednesday, March 4, 2026 at 9:00 a.m.
 Wednesday, April 8, 2026 at 9:00 a.m.
 Wednesday, May 6, 2026 at 9:00 a.m.
 Wednesday, June 10, 2026 at 9:00 a.m.
 Wednesday, July 8, 2026 at 9:00 a.m.
 Wednesday, August 5, 2026 at 9:00 a.m.
 Wednesday, September 9, 2026 at 9:00a.m.
 Wednesday, October 7, 2026 at 9:00 a.m.
 Thursday, November 5, 2026 at 9:00 a.m.
 Wednesday, December 2, 2026 at 9:00 a.m.

LABOR

Tuesday, January 6, 2026 at 10:30 a.m.
 Tuesday, February 3, 2026 at 10:30 a.m.
 Tuesday, March 3, 2026 at 10:30 a.m.
 Tuesday, April 7, 2026 at 10:30 a.m.
 Tuesday, May 5, 2026 at 10:30 a.m.
 Tuesday, June 9, 2026 at 10:30 a.m.
 Tuesday, July 7, 2026 at 10:30 a.m.
 Tuesday, August 4, 2026 at 10:30 a.m.
 Tuesday, September 8, 2026 at 10:30 a.m.
 Tuesday, October 6, 2026 at 10:30 a.m.
 Wednesday, November 4, 2026 at 9:00 a.m.
 Tuesday, December 1, 2026 at 10:30 a.m.

AUDIT

Wednesday, March 4, 2026 at 10:30 a.m.
 Wednesday, June 10, 2026 at 10:30 a.m.
 Wednesday, September 9, 2026 at 10:30
 Wednesday, December 2, 2026 at 10:30 a.m.

2026 DRPA/PATCO
BOARD MEETING DATES

January 7, 2026 (*if necessary*)
January 21, 2026

February 4, 2026 (*if necessary*)
February 18, 2026

March 4, 2026 (*if necessary*)
March 18, 2026

April 8, 2026 (*if necessary*)
April 22, 2026

May 6, 2026 (*if necessary*)
May 20, 2026

June 10, 2026 (*if necessary*)
June 17, 2026

July 8, 2026 (*if necessary*)
July 15, 2026

August 5, 2026 (*if necessary*)
August 19, 2026

September 9, 2026 (*if necessary*)
September 16, 2026

October 7, 2026 (*if necessary*)
October 21, 2026

November 4, 2026 (*if necessary*)
November 18, 2026

December 2, 2026 (*if necessary*)
December 9, 2026

SUMMARY STATEMENT

ITEM NO.: PATCO-25-022

SUBJECT: Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)

COMMITTEE: New Business

COMMITTEE MEETING DATE: N/A

BOARD ACTION DATE: November 19, 2025

PROPOSAL: That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

PURPOSE: To permit staff to continue and maintain PATCO operations in a safe and orderly manner.

BACKGROUND: At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

SUMMARY:

Amount:	N/A
Source of Funds:	See Attached List
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

PATCO-25-022
New Business: November 19, 2025
Board Date: November 19, 2025
Consideration of Pending PATCO Contracts
(Between \$25,000 and \$100,000)

RESOLUTION

RESOLVED: That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

SUMMARY:

Amount:	N/A
Source of Funds:	See Attached List
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A



CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, November 19, 2025

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
A	Penn Machine Company, LLC Blairsville, PA	Purchase and delivery of two hundred (200) Parker Lord Resilient Pads to support the ongoing overhaul of PATCO transit car trucks.	N.T.E. \$50,000.00	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 1"	1. Penn Machine Company, LLC Blairsville, PA	1. N.T.E. \$50,000.00	General Funds

Exhibit 1

Memorandum: Purchases Greater Than \$25,000		View File(s)
PATCO - Sole Source Purchase Order Request		Attach File(s)
<p>TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer John T. Hanson, CEO-DRPA / President-PATCO</p>		
FROM: NAME	<input style="width: 100%;" type="text" value="John Barrett"/>	DEPARTMENT <input style="width: 100%;" type="text" value="Equipment"/>
	Division Director/ Project Manager	
SUBJECT: Sole Source Approval	COMPANY PROVIDING SERVICE / PRODUCT <input style="width: 100%;" type="text" value="PENN Machine"/>	
PURCHASE REQUISITION NUMBER	<input style="width: 100%;" type="text"/>	DATE
		<input style="width: 100%;" type="text" value="10/17/2025"/>
<p>Background: PENN Machine is the supplier of rubber to metal bonded products for PATCO transit car trucks.</p>		
<p>Justification for Proprietary/ Sole Source: A purchase of 200 resilient pads is required to continue truck overhauls. The vendor (LORD) was contacted to provide a quote for the resilient pads but they declined. Instead they provided a letter stating PENN Machine is the exclusive and sole distributor for the components.</p>		
<p>Cost: NTE \$50,000</p>		
Division Director	<input style="width: 100%;" type="text" value="John Barrett"/>	Digitally signed by John Barrett DN: cn = John Barrett, email = jbarrett@patco.org, o = PATCO CO., ou = Equipment Department Date: 2025.10.17 11:07:01 -0500
		Signature
John Rink, GM-PATCO	<input style="width: 100%;" type="text" value="John D. Rink"/>	Digitally signed by John D. Rink Date: 2025.10.20 08:23:36 -04'00'
		Signature
Jerry S. Sahi, CFO	<input style="width: 100%;" type="text" value="Jatinder Sahi"/>	Digitally signed by Jatinder Sahi Date: 2025.10.20 11:28:33 -04'00'
		Signature
John T. Hanson, CEO-DRPA/ President-PATCO	<input style="width: 100%;" type="text" value="John T. Hanson"/>	Digitally signed by John T. Hanson Date: 2025.10.20 15:58:59 -04'00'
		Signature
Jan, 25 2024		