



**Comptroller's  
Department**

# **Financial Statements and Appended Notes Year 2007**



**THE PORT AUTHORITY** OF NY & NJ

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**THE PORT AUTHORITY OF NEW YORK & NEW JERSEY**  
**ANNUAL FINANCIAL REPORT**  
**DECEMBER 31, 2007**

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## INDEPENDENT AUDITORS' REPORT

Board of Commissioners  
The Port of Authority of New York and New Jersey

We have audited the accompanying consolidated statements of net assets of The Port Authority of New York and New Jersey (the "Port Authority") as of December 31, 2007 and 2006, and the related consolidated statements of revenues, expenses, and changes in net assets, and cash flows for the years then ended. These consolidated financial statements and schedules are the responsibility of the Port Authority's management. Our responsibility is to express an opinion on these financial statements and schedules based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements and schedules are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Port Authority's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets of the Port Authority as of December 31, 2007 and 2006, and the changes in its net assets, and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note I to the consolidated financial statements, in 2006 the Port Authority changed its method of accounting for postemployment benefits to conform to Governmental Accounting Standards Board ("GASB") Statement No. 43, *Financial Reporting for Postemployment Benefit Plans other Than Pension Plans*, and GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*.

As described in Note A-4 to the consolidated financial statements, the Port Authority has prepared the accompanying Schedules A, B, and C on a comprehensive basis of



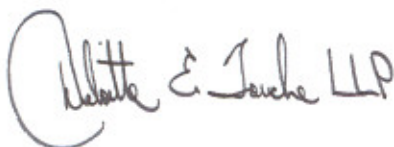
accounting in accordance with Port Authority bond resolutions, which differs in some respects from accounting principles that are generally accepted in the United States of America. The differences between Schedules A, B, and C and the consolidated financial statements are also described in Note A-4.

As such, in our opinion, because of the effects of the differences between the two bases of accounting referred to in the preceding paragraph, Schedules A, B, and C do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the assets and liabilities of the Port Authority at December 31, 2007 and 2006, or its revenues and reserves for the years then ended.

However, in our opinion, Schedules A, B, and C present fairly, in all material respects, the assets and liabilities of the Port Authority at December 31, 2007 and 2006, and its revenues and reserves for the years then ended, in accordance with the requirements of the Port Authority bond resolutions as described in Note A-4.

The "Management Discussion and Analysis" is not a required part of the consolidated financial statements, but is supplementary information required by the GASB. This supplementary information is the responsibility of the Port Authority's management. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit such information, and we do not express an opinion on it.

Our audits were conducted for the purpose of forming opinions on the consolidated financial statements and Schedules A, B, and C taken as a whole. The supplemental information presented in Schedules D-1, D-2, D-3, D-4, E, F, and G is presented for the purpose of additional analysis and is not a required part of the consolidated financial statements. This supplemental information is the responsibility of the Port Authority's management. Such information has been subjected to the auditing procedures applied in our audits of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

A handwritten signature in dark ink, appearing to read "White & Teicher LLP", enclosed within a large, stylized circular flourish.

February 22, 2008

## **Management's Discussion and Analysis**

### **Year ended December 31, 2007**

#### **Introduction**

The following discussion and analysis of the financial performance and activity of The Port Authority of New York and New Jersey and its wholly owned entities, Port Authority Trans-Hudson Corporation, the Newark Legal and Communications Center Urban Renewal Corporation, the New York and New Jersey Railroad Corporation, WTC Retail LLC, Port District Capital Projects LLC, Port Authority Insurance Captive Entity, LLC and 1 World Trade Center LLC (all collectively referred to as the Port Authority), is intended to provide an introduction to and understanding of the consolidated financial statements of the Port Authority for the year ended December 31, 2007, with selected comparative information for the years ended December 31, 2006 and December 31, 2005. This section has been prepared by management of the Port Authority and should be read in conjunction with the financial statements and the notes thereto, which follow this section.

#### **Overview of 2007 Financial Results**

Port Authority net assets increased by \$1.3 billion in 2007, reflecting the recognition of higher insurance proceeds received for business interruption and development costs associated with 1 World Trade Center LLC (1 WTC LLC) and WTC Retail LLC, and increased revenues attributable to Passenger Facility Charges (PFCs) and other contributions in aid of construction.

Gross operating revenues totaled approximately \$3.2 billion in 2007, representing a \$153 million increase over 2006. The increase was primarily due to higher revenues from fixed and activity-based rentals from tenants at the Port Authority's Aviation and Port facilities and from cost recovery agreements with the airlines. Revenues were also higher due to one-time revenues from port consent fees for the transfer of marine leaseholds at Port Newark (PN), the Elizabeth-Port Authority Marine Terminal (EPAMT) and the Howland Hook Marine Terminal.

Operating and maintenance expenses exceeded \$2.2 billion in 2007, which was \$135 million higher than in 2006. The increase was primarily due to higher employee compensation costs for police and security stemming from continued heightened security levels at Port Authority facilities and an increase in reserves for incurred but not reported (IBNR) claims associated with public liability and workers' compensation insurance.

Depreciation and amortization expense decreased by \$32 million in 2007 compared to 2006, primarily reflecting the fact that the accelerated retirement of the temporary WTC PATH Station, the Red Hook Container Terminal and the Brooklyn Piers was completed in 2006. The decline in depreciation expense resulting from the retirement of those assets was partially offset in 2007 by increased investment in regional programs, and the full year impact of transferring \$1 billion of construction in progress to completed construction in 2006.

## **Management's Discussion and Analysis** **(continued)**

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Non-operating revenues consisting of financial income, PFCs, other contributions and insurance proceeds increased by \$776 million in 2007 compared to revenues attributable to 2006, primarily due to an increase of \$576 million in insurance proceeds received for 1 WTC LLC and WTC Retail LLC.

Financial expense increased \$40 million, reflecting higher average balances of outstanding consolidated bonds and notes in 2007 compared to 2006.

### **Other Activities**

- Throughout 2007, the Port Authority continued to demonstrate its ongoing commitment to the growth and development of the region through the significant capital investment that was made. Capital expenditures totaled approximately \$2.3 billion in 2007, while over \$900 million of capital construction, including costs associated with regional programs, was transferred to completed construction.
- The Port Authority updated its ten-year, \$29.5 billion capital plan designed to return the agency to its core mission of building and maintaining transportation infrastructure. The plan includes \$8.4 billion to rebuild the World Trade Center; \$3.3 billion to overhaul, modernize and expand the capacity of the PATH System; \$3.1 billion in bridge and tunnel improvements; \$3.1 billion to expand, modernize and enhance security at John F. Kennedy International (JFK) and LaGuardia (LGA) Airports; \$3 billion for the construction of a new passenger rail tunnel under the Hudson River; \$1 billion for a new Goethals Bridge; and \$500 million to redevelop Stewart International Airport.
- Effective March 2, 2008, tolls at the Port Authority's Hudson River and Staten Island tunnels and bridge crossings will increase from \$6 to \$8 for base passenger vehicles during peak hours, and PATH fares will rise from \$1.50 to \$1.75. These increases are expected to generate \$312 million in additional annual revenues, which will be used to cover higher security costs and help fund the ten-year, \$29.5 billion capital plan.
- The Board of Commissioners (the Board) approved a planning study to explore the feasibility of implementing an all-electronic toll collection system at the Port Authority's Hudson River and Staten Island tunnels and bridge crossings. The study will evaluate the potential of replacing the existing toll collection system with one that collects tolls using overhead E-ZPass Readers and license plate imaging technology. The study is scheduled to take two years and cost approximately \$9 million.

## **Management's Discussion and Analysis** **(continued)**

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- 1 WTC LLC, the Port Authority's wholly owned entity and net lessee of the Freedom Tower and Tower 5, was authorized to enter into agreements with JPMorgan Chase & Co. (Chase) for the development, construction and occupancy of Tower 5, which is to be a 1.3 million square foot office building located at the World Trade Center site. JPMorgan Chase will be responsible for all development costs of Tower 5, including planning, design and construction, and will also be responsible for the operating, capital and maintenance expenses of the completed tower.
- WTC Retail LLC, the Port Authority's wholly owned net lessee of the retail elements of the World Trade Center, has been authorized to enter into a joint venture agreement with Westfield America Limited Partnership (Westfield) for the development and operation of approximately 488,000 square feet of retail space throughout the World Trade Center site. WTC Retail LLC's total investment is estimated at \$825 million, inclusive of \$200 million of available insurance proceeds, while Westfield's investment is estimated at \$625 million. Westfield will be the managing member of the joint venture and will be responsible for developing, operating and managing the retail premises.
- On October 31, 2007, when the Port Authority became the lessee of the New York State owned Stewart International Airport (Stewart) under a lease for a term expiring on April 1, 2099, Stewart became an additional facility of the Port Authority.
- The Port Authority is negotiating an agreement with 20X Square Associates, LLC (20X Square) to develop, construct and operate an office tower over the North Wing of the Port Authority Bus Terminal (PABT) together with a retail complex within the North Wing. In conjunction with this project, 20X Square will, on behalf of the Port Authority, effectuate Port Authority-approved plans for improvements to the public and bus area operations of the PABT.
- The Port Authority has been operating the Port Authority-Downtown Manhattan Heliport under a lease with the City of New York since 1960. Although the lease expired on August 17, 2007 and has not been extended, at the request of the City, the Port Authority has continued to operate the Heliport on a month-to-month basis until an operator is identified by the City of New York.

### **Overview of the Financial Statements**

Management's discussion and analysis is intended to serve as an introduction to the Port Authority's basic financial statements, including the notes to the consolidated financial statements, financial schedules pursuant to Port Authority bond resolutions, and statistical and other supplemental information. The basic financial statements, which are included in the Financial Section of this report, comprise the following: the Consolidated Statements of Net Assets, the Consolidated Statements of Revenues, Expenses and Changes in Net Assets, the Consolidated Statements of Cash Flows, and the Notes to the Consolidated Financial Statements.



## Management's Discussion and Analysis (continued)

### Consolidated Statements of Net Assets

The Consolidated Statements of Net Assets present the financial position of the Port Authority at the end of the fiscal year and include all of its assets and liabilities. Net assets represent the difference between total assets and total liabilities. A summarized comparison of the Port Authority's assets, liabilities, and net assets follows:

	2007	2006	2005
		(In thousands)	
<b>ASSETS</b>			
Current assets	<b>\$3,723,049</b>	\$ 3,645,073	\$ 2,668,453
Noncurrent assets			
Facilities, net	<b>14,869,612</b>	13,354,591	12,578,111
Other noncurrent assets	<b>5,119,398</b>	4,760,668	4,539,803
Total assets	<b>23,712,059</b>	21,760,332	19,786,367
<b>LIABILITIES</b>			
Current liabilities	<b>3,192,021</b>	2,934,266	2,386,153
Noncurrent liabilities			
Bonds and other asset financing obligations	<b>9,524,310</b>	9,137,305	8,204,548
Other noncurrent liabilities	<b>2,058,447</b>	2,054,358	2,079,893
Total liabilities	<b>14,774,778</b>	14,125,929	12,670,594
<b>NET ASSETS</b>			
Invested in capital assets, net of related debt	<b>6,609,691</b>	5,872,518	5,725,929
Restricted	<b>719,306</b>	208,771	17,916
Unrestricted	<b>1,608,284</b>	1,553,114	1,371,928
Total net assets	<b>\$8,937,281</b>	\$ 7,634,403	\$ 7,115,773

The Port Authority's financial position remained strong at December 31, 2007, with assets of \$23.7 billion and liabilities of \$14.8 billion. Facilities, net increased by \$1.5 billion from 2006. This amount includes both completed facilities and construction in progress.

Net assets totaled approximately \$8.9 billion at December 31, 2007, an increase of approximately \$1.3 billion over 2006. Invested in capital assets, net of related debt, which totaled \$6.6 billion at December 31, 2007, represents the largest of the three components of Port Authority net assets and comprises investment in capital assets (e.g. land, buildings, improvements and equipment), less the related outstanding indebtedness used to acquire those capital assets. Net assets reported as restricted due to constraints imposed by agreements or legislation totaled \$719 million, comprising \$657 million in insurance proceeds, which are restricted to business interruption obligations and redevelopment expenditures of 1 WTC LLC, the net lessee of the Freedom Tower and Tower 5, and WTC Retail LLC, the Port Authority's wholly owned net lessee of the WTC's retail components; \$37 million for the Port Authority Insurance Captive Entity, LLC (PAICE); and \$25 million in PFCs restricted for use on projects or expenditures eligible for the application of PFCs. The balance of net assets



## Management's Discussion and Analysis (continued)

at December 31, 2007 totaling \$1.6 billion is unrestricted and may be used to meet ongoing Port Authority obligations.

### Consolidated Statements of Revenues, Expenses and Changes in Net Assets

The change in net assets is an indicator of whether the overall fiscal condition of an organization has improved or worsened during the year. Following is a summary of the Consolidated Statements of Revenues, Expenses and Changes in Net Assets:

	2007	2006	2005
	(In thousands)		
Gross operating revenues	<b>\$3,191,626</b>	\$3,038,538	\$3,000,693
Operating expenses	<b>(2,247,394)</b>	(2,112,624)	(2,087,918)
Depreciation and amortization	<b>(691,869)</b>	(724,259)	(686,728)
Expenses related to the events of September 11, 2001	<b>(4,563)</b>	(2,069)	(3,358)
Income from operations	<b>247,800</b>	199,586	222,689
Net non-operating expenses	<b>(246,866)</b>	(319,907)	(316,810)
Contributions, PFCs and grants	<b>1,301,944</b>	638,951	256,027
Increase in net assets	<b>\$1,302,878</b>	\$ 518,630	\$ 161,906

Additional information on facility operating results can be found in Schedule E located in the Statistical and Other Supplemental Information section of this report.

### Revenues

A summary of gross operating revenues follows:

	2007	2006	2005
	(In thousands)		
Gross operating revenues:			
Rentals	<b>\$ 986,663</b>	\$ 952,431	\$ 928,395
Tolls and fares	<b>800,244</b>	798,682	787,381
Aviation fees	<b>783,875</b>	717,631	748,811
Parking and other	<b>385,446</b>	334,088	296,663
Utilities	<b>149,537</b>	146,822	147,795
Rentals - Special Project Bonds Projects	<b>85,861</b>	88,884	91,648
Total	<b>\$3,191,626</b>	\$3,038,538	\$3,000,693

### 2007 vs. 2006

Gross operating revenues totaled approximately \$3.2 billion for the year ended December 31, 2007, which is \$153 million higher than 2006. The year-to-year increase in operating revenues is primarily due to the following:

## **Management's Discussion and Analysis** **(continued)**

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- Aviation fees increased by \$66 million year-to-year reflecting higher revenues from cost recovery agreements with the airlines operating at JFK, LGA and Newark Liberty International Airport (EWR) and the impact of a rate increase in Federal Inspection and General Terminal charges at EWR which went into effect January 2007.
- Parking and other revenues increased by \$51 million in 2007 compared to 2006 primarily due to the receipt of one-time port consent fees for the transfer of marine terminal leaseholds.
- Rental revenues increased by \$34 million in 2007 compared to 2006 primarily due to higher fixed and activity-based rentals from major tenants at Aviation and Port facilities.

### **2006 vs. 2005**

Gross operating revenues exceeded \$3 billion for the year-ended December 31, 2006, which is \$38 million higher than 2005. The year-to-year increase in operating revenues is primarily due to the following:

- Parking and other revenues were higher by \$37 million in 2006 compared to 2005 primarily due to increased vehicular parking activity at the three major airports and the full year impact of a parking rate increase that went into effect in 2005. Revenues were also higher as a result of increased activity and higher rates associated with Express Rail service at PN and the EPAMT.
- Rental revenues increased \$24 million year to year primarily due to higher rent payments from the WTC net lessees, rent escalations and new lease agreements with major tenants at LGA, JFK, PN and the EPAMT, and the commencement of rental payments related to the cruise ship terminal at the Brooklyn Port Authority Marine Terminal (BPAMT).
- Revenues from tolls and fares were approximately \$11 million higher in 2006 compared to 2005. Toll revenues were \$8 million higher year to year due to an increase in vehicular activity at the tunnel and bridge crossings and higher fees from E-ZPass violations. PATH fares were higher by \$3 million due to increased ridership levels.
- Aviation fees decreased by \$31 million year to year reflecting lower revenues from cost recovery agreements with the airlines operating at LGA, JFK and EWR. This decrease was partially offset by additional revenues resulting from increased ridership levels on the EWR and JFK Airtrain Systems.

## Management's Discussion and Analysis (continued)

### Expenses

A summary of operating expenses follows:

	2007	2006	2005
	(In thousands)		
Operating expenses:			
Employee compensation, including benefits	\$ 922,671	\$ 840,640	\$ 870,784
Contract services	587,730	590,197	564,332
Rents and amounts in-lieu-of taxes	271,073	254,178	243,411
Materials, equipment and other	212,147	187,996	168,139
Utilities	167,912	150,729	149,604
Interest on Special Project Bonds	85,861	88,884	91,648
Total	\$2,247,394	\$2,112,624	\$2,087,918

### 2007 vs. 2006

Operating expenses, which exceeded \$2.2 billion in 2007, were \$135 million higher than 2006, primarily due to the following;

- Employee compensation costs increased by \$82 million primarily due to higher police and security costs resulting from continued heightened security levels at Port Authority facilities.
- Costs for materials, equipment and other items increased by \$24 million in 2007 primarily due to an increase in reserves for IBNR claims associated with public liability and workers' compensation insurance.
- Rents and amounts in lieu-of taxes increased by \$17 million primarily due to higher rents due the Cities of New York and Newark covering the operation of LGA and JFK, and EWR and PN, respectively.
- Utility costs increased by \$17 million in 2007 compared to 2006 primarily due to higher electricity costs and increased consumption.

### 2006 vs. 2005

Operating expenses totaled \$2.1 billion in 2006, which is \$25 million higher than 2005. The year-to-year increase in operating expenses is primarily due to the following:

- Contract service costs increased by \$26 million primarily due to increased consultant costs related to negotiations under the conceptual framework for the redevelopment of the office and retail components of the WTC site. The increase was partially offset by a decrease in costs associated with facility maintenance programs and a reduction in the utilization of job shopper services throughout the agency.

## Management's Discussion and Analysis (continued)

- Costs for materials, equipment and other items increased by \$20 million in 2006 compared to 2005 due to increased premiums associated with higher coverage limits for property damage and loss of revenue insurance coverage. Further contributing to the year-to-year increase was the transfer of certain costs from capital to operating accounts for projects that were abandoned due to changing priorities or for engineering and design work related to alternative analyses for projects other than the alternative selected.
- Rents and amounts in-lieu-of taxes increased by \$11 million in 2006 compared to 2005 primarily due to higher rent payments to the City of Newark covering the operation of EWR and PN, and an increase in payments in-lieu-of taxes to the City of New York for the World Trade Center site.
- Employee compensation costs decreased by \$30 million in 2006 compared to 2005 primarily due to the recognition of reduced postemployment benefit costs stemming from the adoption of a new accounting standard, and a reduction in prescription drug expenses as a result of the Port Authority receiving payments under the Medicare Prescription Drug, Improvement, and Modernization Act of 2003.

### Depreciation and Amortization

A summary of depreciation and amortization expenses follows:

	2007	2006	2005
	(In thousands)		
Depreciation and amortization:			
Depreciation of facilities	<b>\$632,553</b>	\$674,940	\$643,732
Amortization of costs for regional programs	<b>59,316</b>	49,319	42,996
Total	<b>\$691,869</b>	\$724,259	\$686,728

### 2007 vs. 2006

Depreciation and amortization expense totaled \$692 million in 2007, a decline of \$32 million from 2006. The year-to-year decrease primarily reflects the fact that the accelerated retirement of the temporary WTC PATH Station, the Red Hook Container Terminal and the Brooklyn Piers was completed in 2006. The decline in depreciation resulting from the retirement of these assets was partially offset in 2007 by increased investment in regional programs; the full year impact of transferring \$1 billion of construction in progress to completed construction in 2006; and the additional depreciation expense related to the \$900 million in transfers which were completed in 2007.



## Management's Discussion and Analysis (continued)

### 2006 vs. 2005

Depreciation and amortization expense totaled \$724 million in 2006, which is \$37 million higher than 2005. The year-to-year increase is primarily due to the full year impact of the accelerated retirement of the book value of the existing PATH rail car fleet, which commenced in July 2005 in anticipation of phasing the new PATH rail cars into service beginning in 2009; increased investment in regional programs; the full year impact of transferring \$1.1 billion of construction in progress to completed construction in 2005; and the additional depreciation expense related to the \$1 billion in transfers which were completed in 2006.

### Non-operating Revenues and Expenses

	2007	2006	2005
		(In thousands)	
Non-operating revenues and (expenses):			
Interest income	\$ 138,357	\$ 90,759	\$ 60,629
Net increase in fair value of investments	91,455	47,209	44,950
Interest expense in connection with bonds and other asset financing	(493,689)	(454,134)	(422,334)
Net gain (loss) on disposition of assets	17,011	(3,741)	(55)
Net non-operating expenses	<b>\$(246,866)</b>	<b>\$(319,907)</b>	<b>\$(316,810)</b>

### 2007 vs. 2006

Financial income totaled \$230 million in 2007, which is \$92 million higher than 2006. The year-to-year increase is primarily due to higher market valuation adjustments on investment securities, and interest income earned on 1 WTC LLC and WTC Retail LLC insurance proceeds. Financial expense of \$494 million increased by \$40 million from 2006, primarily reflecting higher average balances of outstanding consolidated bonds and notes in 2007 compared to 2006. The net gain of \$17 million realized in 2007 from the disposition of assets is attributable to the sale of land at the Lincoln Tunnel (LT).

### 2006 vs. 2005

Financial income totaled \$138 million in 2006, an increase of \$32 million over 2005. The year-to-year increase is primarily due to higher interest rates and higher market valuation adjustments on investment securities, offset by a \$23 million decline stemming from a mark to market valuation of three outstanding interest rate exchange contracts that were entered into on a forward basis anticipating the future issuance of three series of versatile structure obligations. Financial expense of \$454 million increased by \$32 million from 2005, primarily reflecting higher average balances of outstanding consolidated bonds and notes in 2006 compared to 2005.

## Management's Discussion and Analysis (continued)

### Passenger Facility Charges and Other Contributions

	2007	2006	2005
	(In thousands)		
Passenger Facility Charges	\$ 221,380	\$192,509	\$134,429
Contributions in aid of construction	313,504	250,904	107,262
1 WTC LLC/WTC Retail LLC insurance proceeds	760,467	184,901	-
Grants	11,310	17,469	14,336
Pass-through grant program payments	(4,717)	(6,832)	-
Net PFCs and other contributions	\$1,301,944	\$638,951	\$256,027

#### 2007 vs. 2006

PFCs, grants, restricted insurance proceeds and other contributions totaled \$1.3 billion in 2007, which is \$663 million higher than 2006. The year-to-year increase is primarily due to the receipt of approximately \$576 million in additional insurance proceeds restricted to business interruption and redevelopment costs of 1 WTC LLC and WTC Retail LLC; higher capital expenditures on projects eligible for federal funding from the Federal Transit Administration (FTA); and higher PFC collections reflecting the full year impact of the increase from \$3.00 to \$4.50 in the PFC imposed on enplaned passengers, which went into effect April 1, 2006, and higher passenger volumes at the airports.

#### 2006 vs. 2005

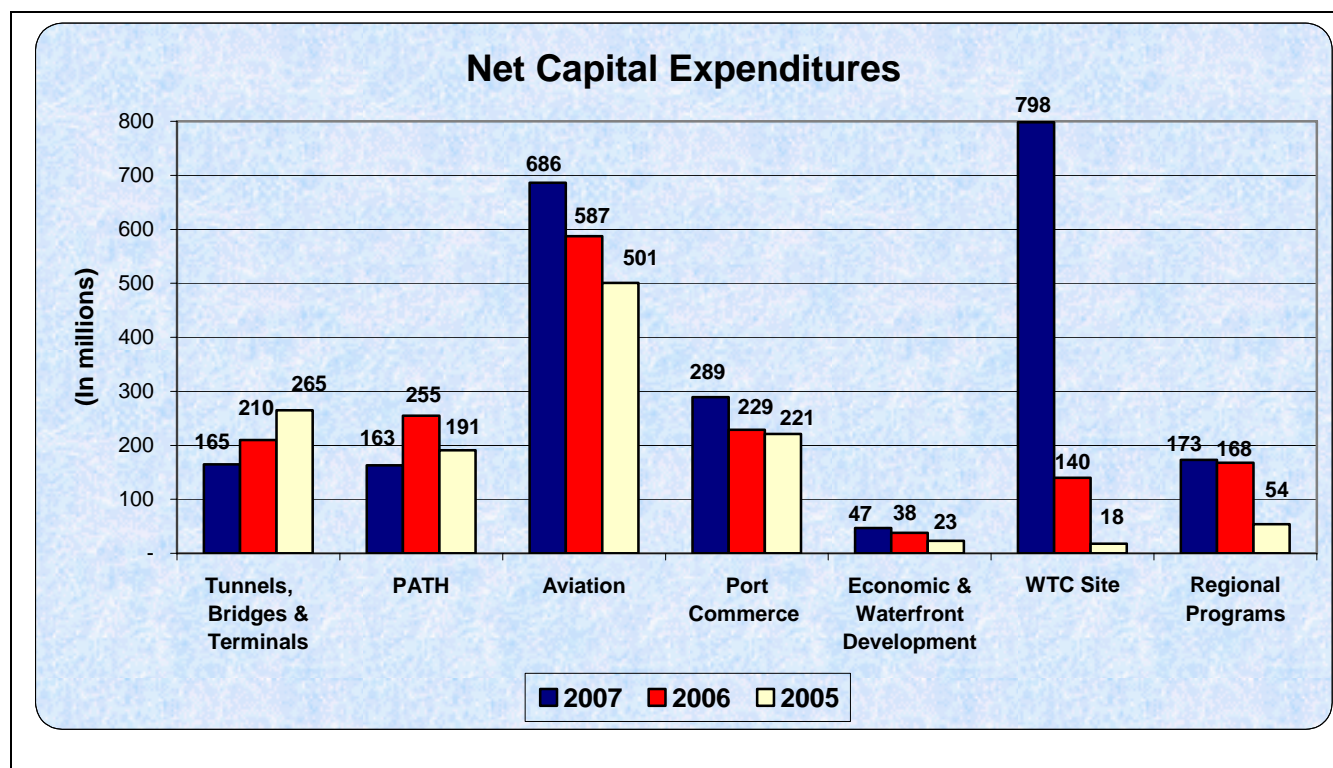
PFCs, grants and other contributions totaled \$639 million in 2006, which is \$383 million higher than 2005. The increase reflects the recognition of approximately \$185 million in insurance proceeds that is restricted to business interruption and redevelopment costs of 1 WTC LLC and WTC Retail LLC, higher capital expenditures on projects eligible for federal funding under the Airport Improvement Program and from the Federal Transit Administration (FTA), and higher PFC collections resulting from an increase in the PFC imposed on enplaned passengers from \$3.00 to \$4.50, which went into effect April 1, 2006.

Additional information related to grants and contributions can be found in Note F to the consolidated financial statements.

## Management's Discussion and Analysis (continued)

### Capital Construction Activities

Port Authority expenditures for capital construction projects, including amounts accrued, totaled \$2.3 billion in 2007, \$1.6 billion in 2006 and \$1.3 billion in 2005. Following is a chart of net capital expenditures for the last three years summarized by line of business:



Funding sources for the \$2.3 billion spent by the Port Authority on capital investment in 2007 were as follows: \$1.21 billion was funded with proceeds derived from the issuance of capital obligations; \$245 million was funded by FTA contributions in aid of construction; \$75 million was funded through Federal Aviation Administration (FAA) grants; \$66 million was funded by PFCs; and the balance of approximately \$691 million was paid from Port Authority funds and other contributions.

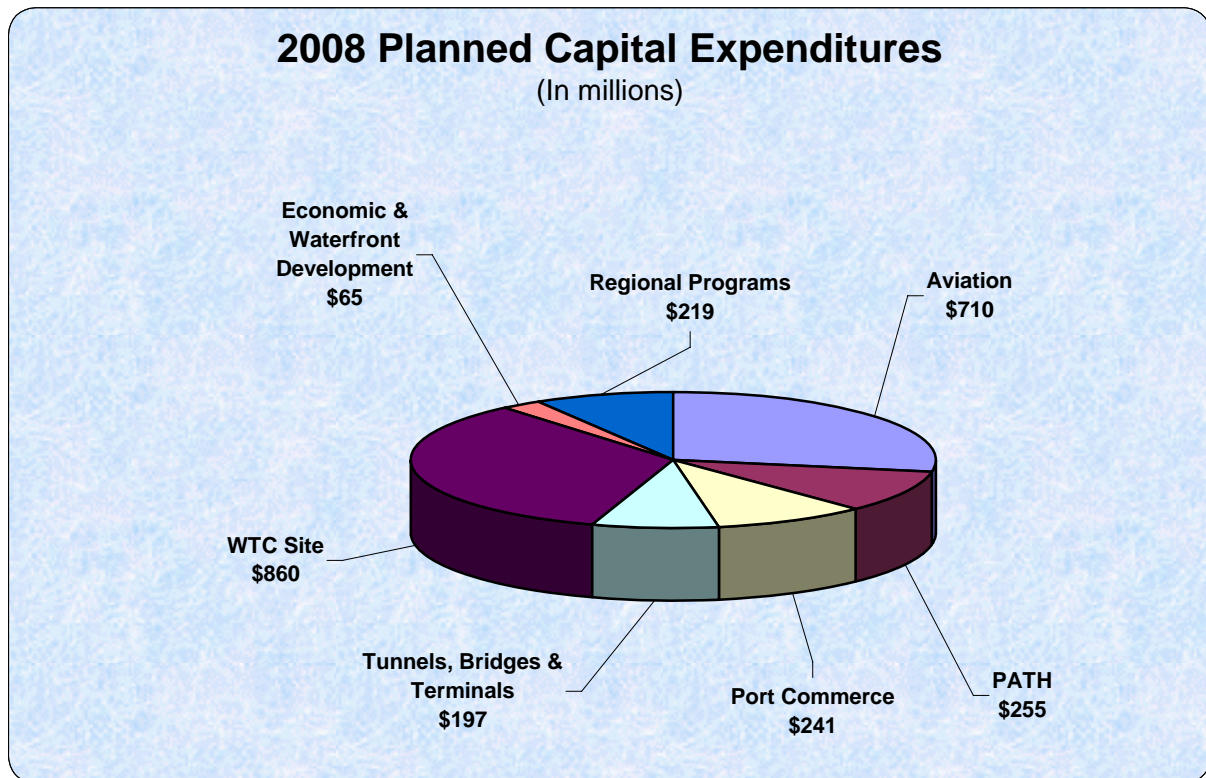
Additional capital investment information on Port Authority facilities can be found in Note B to the consolidated financial statements and in Schedule F located in the Statistical and Other Supplemental Information section of this report.

### 2008 Planned Capital Expenditures

In connection with the adoption of the 2008 Budget, the Port Authority's updated capital plan calls for total spending of approximately \$2.5 billion in 2008 as depicted in the following chart:

**Management's Discussion and Analysis**  
**(continued)**

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Major elements of the 2008 Capital Plan include:

- Rebuilding the World Trade Center Site, including the permanent WTC Transportation Hub, the Freedom Tower, the WTC Retail Redevelopment, the WTC Memorial and WTC Site Infrastructure
- Construction of a new passenger terminal at JFK
- Redevelopment of Terminal B at EWR
- Procurement of new PATH rail cars and the commencement of a station improvement program
- Modernization of the Goethals Bridge and Deck Rehabilitation Program
- Ongoing Port capacity improvements including rail and roadway enhancements, as well as channel deepening
- Planning and Site Acquisition for the ARC (Access to the Region's Core) Rail Tunnel project
- Various facility security projects, including detection systems and structural hardening



## Management's Discussion and Analysis (continued)

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### Capital Financing and Debt Management

As of December 31, 2007, bonds and other asset financing obligations of the Port Authority totaled approximately \$11.5 billion.

During 2007, the Port Authority issued over \$2 billion in consolidated bonds and versatile structure obligations. Of this amount, \$831 million was allocated to fund capital construction projects, \$1.1 billion was used to refund existing outstanding obligations in 2007 and \$150 million will be used to refund existing obligations in 2008.

Listed below is a summary of credit ratings that are assigned to the outstanding obligations of the Port Authority. All ratings for the obligations outstanding in 2006 have remained the same for 2007. During 2007, Moody's, Standard and Poor's and Fitch considered the Port Authority's outlook as stable.

<b>OBLIGATION</b>	<b>S&amp;P</b>	<b>Fitch</b>	<b>Moody's</b>
Consolidated Bonds	AA-	AA-	A1
Consolidated Notes	SP-1+	F1+	MIG1
Commercial Paper	A-1+	F1+	P-1
VSO Short Term	A-1+	F1+	VMIG1
VSO Long Term	A+	A+	A2

Each rating reflects only the view of the ratings service issuing such rating and is not a recommendation by such ratings service to purchase, sell or hold any maturity of Port Authority bonds or as to market price or suitability of any maturity of the bonds for a particular investor. An explanation of the significance of a rating may be obtained from the ratings service issuing such rating. There is no assurance that any rating will continue for any period of time or that it will not be revised or withdrawn. A revision or withdrawal of a rating may have an effect on market price.

Versatile Structure Obligations, Series 7 (issued in July 2007) and Versatile Structure Obligations, Series 8 (issued in October 2007) bear interest at rates reset periodically through an auction process conducted by an independent financial institution appointed as an auction agent by the Port Authority for such purposes. From their dates of issue until February 2008, interest rates on these series ranged from 3.30% to 5.80%. In February 2008, the volatility in the financial markets, in part caused by the sub-prime mortgage market and resulting ratings downgrades of various municipal bond insurers, led to a significant increase in the interest rates generally applicable to auction rate securities regardless of the issuer of such securities. As such, during this period interest rates on Versatile Structure Obligations, Series 7 and Versatile Structure Obligations, Series 8, ranged from 3.30% to 20.00%. The Port Authority is currently reviewing the various options available in connection with its outstanding auction rate securities including refunding with other forms of Port Authority obligations.

Additional information on Port Authority debt can be found in Note D to the consolidated financial statements.

## Consolidated Statements of Net Assets

	December 31,	
	2007	2006
	(In thousands)	
<b>ASSETS</b>		
Current assets:		
Cash	\$ 89,233	\$ 58,705
Restricted cash	493,677	184,901
Investments	2,557,858	2,870,257
Current receivables, net	398,268	303,347
Other current assets	159,331	203,993
Restricted receivables	24,682	23,870
Total current assets	3,723,049	3,645,073
Noncurrent assets:		
Restricted cash	215,313	9,310
Investments	849,551	823,479
Other amounts receivable, net	741,378	936,473
Deferred charges and other noncurrent assets	1,280,151	1,042,242
Restricted deferred / other noncurrent assets - PAICE	15,055	-
Amounts receivable - Special Project Bonds Projects	1,252,622	1,297,974
Unamortized costs for regional programs	765,328	651,190
Facilities, net	14,869,612	13,354,591
Total noncurrent assets	19,989,010	18,115,259
Total assets	23,712,059	21,760,332
<b>LIABILITIES</b>		
Current liabilities:		
Accounts payable	778,875	627,460
Accrued interest and other current liabilities	321,287	322,758
Restricted other liabilities - PAICE	382	-
Accrued payroll and other employee benefits	116,991	89,517
Current portion bonds and other asset financing obligations	1,974,486	1,894,531
Total current liabilities	3,192,021	2,934,266
Noncurrent liabilities:		
Accrued pension and other noncurrent employee benefits	632,059	639,376
Other noncurrent liabilities	152,963	117,008
Restricted other noncurrent liabilities - PAICE	20,803	-
Amounts payable - Special Project Bonds	1,252,622	1,297,974
Bonds and other asset financing obligations	9,524,310	9,137,305
Total noncurrent liabilities	11,582,757	11,191,663
Total liabilities	14,774,778	14,125,929
<b>NET ASSETS</b>	<b>\$ 8,937,281</b>	<b>\$ 7,634,403</b>
<b>Net assets are composed of:</b>		
Invested in capital assets, net of related debt	\$ 6,609,691	\$ 5,872,518
Restricted:		
1 WTC LLC/WTC Retail LLC insurance proceeds	657,077	184,901
Passenger Facility Charges	24,668	23,870
Port Authority Insurance Captive Entity, LLC	37,561	-
Unrestricted	1,608,284	1,553,114
<b>Net assets</b>	<b>\$ 8,937,281</b>	<b>\$ 7,634,403</b>

## Consolidated Statements of Revenues, Expenses and Changes in Net Assets

	Year Ended December 31,	
	2007	2006
	(In thousands)	
Gross operating revenues:		
Rentals	\$ 986,663	\$ 952,431
Tolls and fares	800,244	798,682
Aviation fees	783,875	717,631
Parking and other	385,446	334,088
Utilities	149,537	146,822
Rentals - Special Project Bonds Projects	85,861	88,884
Total gross operating revenues	3,191,626	3,038,538
Operating expenses:		
Employee compensation, including benefits	922,671	840,640
Contract services	587,730	590,197
Rents and amounts in-lieu-of taxes	271,073	254,178
Materials, equipment and other	212,147	187,996
Utilities	167,912	150,729
Interest on Special Project Bonds	85,861	88,884
Total operating expenses	2,247,394	2,112,624
Expenses related to the events of September 11, 2001	4,563	2,069
Depreciation of facilities	632,553	674,940
Amortization of costs for regional programs	59,316	49,319
Income from operations	247,800	199,586
Non-operating revenues and (expenses):		
Interest income	138,357	90,759
Net increase in fair value of investments	91,455	47,209
Interest expense in connection with bonds and other asset financing	(493,689)	(454,134)
Net gain (loss) on disposition of assets	17,011	(3,741)
Net non-operating expenses	(246,866)	(319,907)
Contributions, Passenger Facility Charges and Grants:		
Contributions in aid of construction	313,504	250,904
Passenger Facility Charges	221,380	192,509
1 WTC LLC/WTC Retail LLC insurance proceeds	760,467	184,901
Grants	11,310	17,469
Pass-through grant program payments	(4,717)	(6,832)
Total contributions, passenger facility charges and grants	1,301,944	638,951
Increase in net assets	1,302,878	518,630
Net assets, January 1	\$ 7,634,403	7,115,773
Net assets, December 31	\$ 8,937,281	\$ 7,634,403

## Consolidated Statements of Cash Flows

	Year ended December 31,	
	2007	2006
	(In thousands)	
<b>1. Cash flows from operating activities:</b>		
Cash received from operations	\$ 3,087,085	\$ 2,964,626
Cash paid to suppliers	(1,024,032)	(1,081,788)
Cash paid to or on behalf of employees	(901,386)	(854,441)
Cash paid to municipalities	(270,933)	(251,424)
Cash payments related to the events of September 11, 2001	(4,954)	(2,823)
Net cash provided by operating activities	885,780	774,150
<b>Cash flows from noncapital financing activities:</b>		
Proceeds from insurance related to 1 WTC LLC/WTC Retail LLC	943,230	189,741
Proceeds from sale of non-capital financing obligations	75,000	46,388
Proceeds from noncapital obligations issued for refunding purposes	350,000	150,000
Principal paid through noncapital obligations refundings	(350,000)	(150,000)
Principal paid on noncapital financing obligations	-	(50,000)
Payments for Fund buy-out obligation	(43,216)	(35,211)
Interest paid on noncapital financing obligations	(13,240)	(15,800)
Net cash provided by noncapital financing activities	961,774	135,118
<b>Cash flows from capital and related financing activities:</b>		
Proceeds from sales of capital obligations	692,033	1,702,251
Principal paid on capital obligations	(287,584)	(314,144)
Proceeds from capital obligations issued for refunding purposes	2,556,936	2,079,201
Principal paid through capital obligations refundings	(2,556,936)	(2,079,201)
Interest paid on capital obligations	(555,978)	(434,465)
Investment in facilities and construction of capital assets	(2,009,747)	(1,383,495)
Financial income allocated to capital projects	7,660	7,127
Investment in regional programs	(173,454)	(168,311)
Proceeds from disposition of assets	17,155	4,050
Proceeds from Passenger Facility Charges (includes interest income)	220,941	186,555
Contributions in aid of construction	237,285	212,092
Grants	12,915	16,636
Net cash used for capital and related financing activities	(1,838,774)	(171,704)
<b>Cash flows from investing activities:</b>		
Purchase of investment securities	(39,404,164)	(40,121,598)
Proceeds from maturity and sale of investment securities	39,808,182	39,501,709
Interest received on investment securities	103,650	71,680
Other interest income received	28,859	11,349
Net cash provided by (used for) investing activities	536,527	(536,860)
Net increase in cash	545,307	200,704
Cash at beginning of year	252,916	52,212
Cash at end of year	\$ 798,223	\$ 252,916



## Consolidated Statements of Cash Flows (continued)

	Year ended December 31,	
	2007	2006
	(In thousands)	
<b>2. Reconciliation of income from operations to net cash provided by operating activities:</b>		
Income from operations	\$ 247,800	\$ 199,586
Adjustments to reconcile income from operations to net cash provided by operating activities:		
Depreciation of facilities	632,553	674,940
Amortization of costs for regional programs	59,316	49,319
Amortization of other assets	35,080	53,069
Change in operating assets and operating liabilities:		
(Increase) decrease in receivables	(33,815)	14,759
Increase in deferred charges and other assets	(166,650)	(250,530)
(Decrease) increase in payables	(21,836)	19,796
Increase in other liabilities	113,175	27,919
Increase (decrease) in accrued payroll, pension and other employee benefits	20,157	(14,708)
Total adjustments	637,980	574,564
Net cash provided by operating activities	\$ 885,780	\$ 774,150

### 3. Capital obligations:

Consolidated bonds and notes, commercial paper, variable rate master notes and versatile structure obligations.

### 4. Noncash Investing, Capital and Financing Activities:

Noncash activity of \$37,979,000 in 2007 and \$51,878,000 in 2006 includes amortization of discount and premium on consolidated bonds and notes, accretion associated with capital appreciation bonds and amounts payable in connection with Special Project Bonds. Noncash capital financing did not include any activities that required a change in fair value.

The existing capital receivable, in connection with the Silverstein net lessees' capital investment associated with Towers 2, 3 and 4 at the World Trade Center site, has been reduced by \$183 million.

## **Note A – Nature of the Organization and Summary of Significant Accounting Policies**

### **1. Reporting Entity**

- a. The Port Authority of New York and New Jersey was created in 1921 by Compact between the two States, consented to by the Congress of the United States. The Compact envisions the Port Authority as being financially self-sustaining. As such, the agency must raise the funds necessary for the improvement, construction or acquisition of its facilities and their operation generally upon the basis of its own credit. Cash derived from Port Authority operations and other cash received may be disbursed only for specific purposes in accordance with provisions of various statutes and agreements with holders of its obligations and others. The costs of providing facilities and services to the general public on a continuing basis are recovered primarily from operating revenue sources, including rentals, tolls, fares, aviation fees and other charges.
- b. The Governor of each State, with the consent of the respective State Senate, appoints six of the twelve members of the governing Board of Commissioners. The Commissioners serve without remuneration for fixed six-year overlapping terms. Meetings of the Commissioners of the Port Authority are open to the public in accordance with policies adopted by the Commissioners. The actions the Commissioners take at Port Authority meetings are subject to gubernatorial review and may be vetoed by the Governor of their respective State.
- c. The Audit Committee, which consists of four members of the Board of Commissioners other than the Chair and Vice Chair, provides oversight of the quality and integrity of the accounting, auditing and financial reporting processes. The Audit Committee retains the independent auditors and reviews their performance and independence. The independent auditors are required to provide written disclosure of, and discuss with the Committee, any significant relationships or issues that would have a bearing on their independence. The Audit Committee meets directly, on a regular basis, with the independent auditors, the law firm retained to address certain Audit Committee matters, and management of the Port Authority. The Chair of the Audit Committee periodically advises the Board of Commissioners on the activities of the Committee.
- d. The consolidated financial statements and schedules include the accounts of The Port Authority of New York and New Jersey and its wholly owned entities, Port Authority Trans-Hudson Corporation (PATH), the Newark Legal and Communications Center Urban Renewal Corporation, the New York and New Jersey Railroad Corporation, WTC Retail LLC, Port District Capital Projects LLC, Port Authority Insurance Captive Entity, LLC (PAICE) and 1 WTC LLC (all collectively referred to as the Port Authority).

## 2. Basis of Accounting

- a. The Port Authority's activities are accounted for using the flow of economic resources measurement focus and the accrual basis of accounting. All assets, liabilities, net assets, revenues and expenses are accounted for in an enterprise fund with revenues recorded when earned and expenses recorded at the time liabilities are incurred.
- b. In accordance with the Governmental Accounting Standards Board (GASB) Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Activities That Use Proprietary Fund Accounting*, the Port Authority follows the pronouncements of the GASB in its accounting and financial reporting. Also, in accordance with GASB Statement No. 20, the Port Authority follows the pronouncements of all applicable Financial Accounting Standards Board Statements and Interpretations, Accounting Principles Board Opinions and Accounting Research Bulletins of the Committee on Accounting Procedure issued on or before November 30, 1989, unless they conflict with or contradict GASB guidance.

## 3. Significant Accounting Policies

- a. Facilities are carried at cost. The costs for facilities include net interest expense incurred from the date of issuance of the debt to finance construction until the capital project is completed and ready for its intended use. Generally, costs in excess of \$100,000 for additions, asset replacements and/or asset improvements that benefit future accounting periods or are expected to prolong the service lives of assets beyond their originally assigned lives are capitalized (see Note B). Facilities do not include regional programs undertaken at the request of the Governor of the State of New Jersey or the Governor of the State of New York (see Note H).
- b. Depreciation of facilities is computed using the straight-line method during the estimated useful lives of the related assets (see Note B). The useful lives of assets are developed by the various related disciplines in the Port Authority's Engineering Department utilizing past experience, standard industrial expectations, and external sources such as consultants, manufacturers and contractors. Useful lives are reviewed periodically for each specific type of asset class. Asset lives used in the calculation of depreciation are generally as follows:

Buildings, bridges, tunnels and other structures	25 to 100 years
Machinery and equipment	5 to 35 years
Runways, roadways and other paving	7 to 20 years
Utility infrastructure	20 to 40 years

Assets located at facilities leased by the Port Authority from others are depreciated over the lesser of the remaining term of the facility lease or the asset life stated above.

Costs of regional programs are deferred and amortized on a straight-line basis over the period benefited up to a maximum of 15 years (see Note H). Certain operating costs, which provide benefits for periods exceeding one year, are deferred and amortized over the period benefited.

- c. Cash consists of cash on hand and short term cash equivalents. Cash equivalents are made up of U.S. Treasury bills and money market funds maturing within ninety days.
- d. Restricted cash is primarily comprised of insurance proceeds of 1 WTC LLC and WTC Retail LLC, which are restricted to business interruption obligations and redevelopment expenditures of these entities.
- e. Statutory reserves held by Port Authority Insurance Captive Entity, LLC, as required by law, are restricted for purposes of insuring certain risk exposures.
- f. Inventories are valued using an average cost method which prices items on the basis of the average cost of all similar goods remaining in stock. Inventory is reported as a component of "Deferred charges and other noncurrent assets" on the Consolidated Statements of Net Assets.
- g. Operating revenues include rentals, tolls, fares, aviation fees, and other charges derived in connection with the use of and privileges granted at Port Authority facilities, and amounts reimbursed for operating activities. Operating expenses include those costs incurred for the operation, maintenance and security of Port Authority facilities. All other revenues, including financial income, Passenger Facility Charges (PFCs), contributions in aid of construction, non-operating grants, insurance proceeds and gains resulting from the disposition of assets, if any, are reported as non-operating revenues, and all other expenses, such as interest expense, losses resulting from the disposition of assets, and pass-through grant program payment costs are reported as non-operating expenses.
- h. Pursuant to the Aviation Safety and Capacity Expansion Act of 1990, the Port Authority had been authorized to impose a \$3 Passenger Facility Charge on enplaned passengers. In January 2006, the Port Authority received approval to increase the PFC imposed on enplaned passengers from \$3.00 to \$4.50, effective April 1, 2006. Amounts attributable to the collection and investment of PFCs are restricted and can only be used for FAA approved airport-related projects. Revenue derived from the collection of PFCs, net of the air carriers' handling charges, is recognized and accrued as non-operating revenue when the passenger activity occurs and the fees are due from the air carriers. PFC revenue applied to eligible capital projects is reflected as a component of "Facilities, net".
- i. All Port Authority investment values which are affected by interest rate changes have been reported at their fair value, using published market prices. The Port Authority uses a variety of financial instruments to assist in the management of its

financing and investment objectives, and may also employ hedging strategies to minimize interest rate risk and enters into various derivative instruments, including options on United States Treasury securities, repurchase and reverse repurchase (yield maintenance) agreements, United States Treasury and municipal bond futures contracts (see Note C) and interest rate exchange contracts (swaps) (see Note D).

- j. When issuing new debt for refunding purposes, the difference between the acquisition price of the new debt and the net carrying amount of the refunded debt is deferred and amortized using the straight-line method as a component of interest expense over the remaining life of the old debt or the life of the new debt, whichever is shorter.
  - k. Environmental costs, including costs associated with the Port Authority's dredging and disposal plan, are generally charged as an operating expense. However, such costs, when they result in the construction of a new asset or the improvement of an existing asset compared with its condition when it was constructed or acquired, are capitalized. Improved asset conditions include the extension of the useful life, increased capacity, and improvement of safety or efficiency.
  - l. The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management, where necessary, to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.
  - m. In November 2006, GASB issued Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations*. The Port Authority has not completed the process of evaluating the impact that will result from adopting GASB Statement No. 49, and therefore, is unable to disclose the impact that adopting this statement will have on its financial position and results of operations. GASB Statement No. 49 is effective for financial statements for periods beginning after December 15, 2007.
- 4. Reconciliation of the Consolidated Financial Statements Prepared in Accordance with Accounting Principles Generally Accepted in the United States of America to Schedules Prepared Pursuant to Port Authority Bond Resolutions**

Schedules A, B, and C, which follow the notes to the consolidated financial statements, have been prepared in accordance with Port Authority bond resolutions which differ in some respects from accounting principles that are generally accepted in the United States of America, as follows:

- a. The revenues and expenses of facilities are accounted for in the operating fund. The financial resources expended for the construction or acquisition of major facilities or improvements are accounted for in the capital fund. Transactions involving the application of net revenues are accounted for in the reserve funds.



- b.** Port Authority bond resolutions provide that net operating revenues shall not include an allowance for depreciation on facilities other than of ancillary equipment. Thus, depreciation is not a significant factor in determining the net revenues and the reserves of the Port Authority or their application as provided in the Port Authority's bond resolutions. Instead, facility capital costs are provided for through deductions from net revenues and reserves of amounts equal to principal payments on debt or through direct investment in facilities. These amounts are credited at par to "Facility infrastructure investment" on Schedule B – Assets and Liabilities.
- c.** Debt service in connection with operating asset obligations is paid from the same revenues and in the same manner as operating expenses of the Port Authority.
- d.** Capital costs for regional programs are included in "Invested in facilities" in accordance with Port Authority bond resolutions.
- e.** Consolidated bonds and notes are recorded as outstanding at their par value commencing on the date that the Port Authority is contractually obligated to issue and sell such obligations. Discounts and premiums are capitalized at issuance.
- f.** To reflect the cumulative amount invested by the Port Authority since 1921 in connection with its facilities, the cost of assets removed from service is not deducted from "Invested in facilities". However, in the event of the sale of assets removed from service or recovery of amounts related to assets destroyed or damaged, the amount of proceeds received from such sale or recovery is deducted from "Invested in facilities".

A reconciliation of the Consolidated Statements of Net Assets to Schedule B and the Consolidated Statements of Revenues, Expenses and Changes in Net Assets to Schedule A follows:

**Consolidated Statements of Net Assets  
To Schedule B – Assets and Liabilities**

	<b>December 31,</b>	
	<b>2007</b>	<b>2006</b>
	(In thousands)	
Net assets reported on Consolidated Statements of Net Assets	<b>\$ 8,937,281</b>	\$ 7,634,403
Add: Accumulated depreciation of facilities	<b>7,970,604</b>	7,349,308
Accumulated retirements and gains and losses on disposal of invested in facilities	<b>1,700,225</b>	1,705,979
Cumulative amortization of costs for regional programs	<b>846,420</b>	787,104
Cumulative amortization of discount and premium	<b>54,391</b>	59,071
	<b>19,508,921</b>	17,535,865
Less: Deferred income – 1 WTC LLC/WTC Retail LLC insurance proceeds	<b>657,077</b>	184,901
Restricted Net Operating Revenue - PAICE	<b>1,354</b>	-
Deferred income in connection with PFCs	<b>24,668</b>	23,870
Net assets reported on Schedule B – Assets and Liabilities (pursuant to Port Authority bond resolutions)	<b>\$ 18,825,822</b>	\$17,327,094

Notes to Consolidated Financial Statements  
(continued)

**Consolidated Statements of Revenues,  
Expenses and Changes in Net Assets to  
Schedule A – Revenues and Reserves**

	<b>Year ended December 31,</b>	
	<b>2007</b>	<b>2006</b>
	(In thousands)	
Increase in net assets reported on Consolidated Statements of Revenues, Expenses and Changes in Net Assets	<b>\$1,302,878</b>	<b>\$ 518,630</b>
Add: Depreciation of facilities	<b>632,553</b>	674,940
Application of Passenger Facility Charges	<b>220,583</b>	186,555
Amortization of costs for regional programs	<b>59,316</b>	49,319
Amortization of discount and premium	<b>5,207</b>	5,813
Application of 1 WTC LLC/WTC Retail LLC insurance proceeds	<b>305,532</b>	-
Loss on disposition of assets	-	3,741
	<b>2,526,069</b>	<b>1,438,998</b>
Less: Debt maturities and retirements	<b>177,160</b>	254,210
Call premiums on refunded bonds	<b>9,887</b>	3,180
Repayment of asset financing obligations	<b>110,424</b>	109,934
Change in appropriations for self-insurance	<b>3,220</b>	4,968
Direct investment in facilities	<b>808,694</b>	490,750
PFCs	<b>221,380</b>	192,509
1 WTC LLC/WTC Retail LLC insurance proceeds	<b>760,467</b>	184,901
1 WTC LLC/WTC Retail LLC interest income	<b>17,240</b>	-
Restricted Net Operating Revenues - PAICE	<b>1,354</b>	-
Gain on disposition of assets	<b>17,011</b>	-
PFC Interest Income	<b>2</b>	-
	<b>2,126,839</b>	<b>1,240,452</b>
Increase in reserves reported on Schedule A – Revenues and Reserves (pursuant to Port Authority bond resolutions)	<b>\$ 399,230</b>	<b>\$ 198,546</b>

## Note B - Facilities

### 1. Facilities, net is comprised of the following:

	Beginning of Year	Additions	Transfers	Retirements*	End of Year
	(In thousands)				
<b>2007</b>					
Capital assets not being depreciated:					
Land	\$ 705,794	\$ -	\$ 104,960	\$ (144)	\$ 810,610
Construction in progress	2,777,544	2,147,718	(794,524)	-	4,130,738
Total capital assets not being depreciated	3,483,338	2,147,718	(689,564)	(144)	4,941,348
Other capital assets:					
Buildings, bridges, tunnels, other structures	6,281,076	-	283,037	-	6,564,113
Machinery and equipment	5,094,093	-	168,480	(6,613)	5,255,960
Runways, roadways and other paving	3,533,289	-	105,267	(3,925)	3,634,631
Utility infrastructure	2,312,103	-	132,780	(719)	2,444,164
Other capital assets	17,220,561	-	689,564	(11,257)	17,898,868
Less accumulated depreciation:					
Buildings, bridges, tunnels, other structures	2,538,190	180,161	-	-	2,718,351
Machinery and equipment	2,251,551	213,630	-	(6,613)	2,458,568
Runways, roadways and other paving	1,511,539	143,567	-	(3,925)	1,651,181
Utility infrastructure	1,048,028	95,195	-	(719)	1,142,504
Accumulated depreciation	7,349,308	632,553	-	(11,257)	7,970,604
Total other capital assets, net	9,871,253	(632,553)	689,564	-	9,928,264
Facilities, net	\$ 13,354,591	\$ 1,515,165	\$ -	\$ (144)	\$ 14,869,612
<b>2006</b>					
Capital assets not being depreciated:					
Land	\$ 678,542	\$ -	\$ 34,116	\$ (6,864)	\$ 705,794
Construction in progress	2,166,858	1,459,211	(848,525)	-	2,777,544
Total capital assets not being depreciated	2,845,400	1,459,211	(814,409)	(6,864)	3,483,338
Other capital assets:					
Buildings, bridges, tunnels, other structures	6,093,318	-	262,652	(74,894)	6,281,076
Machinery and equipment	4,868,270	-	227,358	(1,535)	5,094,093
Runways, roadways and other paving	3,409,414	-	128,895	(5,020)	3,533,289
Utility infrastructure	2,122,871	-	195,504	(6,272)	2,312,103
Other capital assets	16,493,873	-	814,409	(87,721)	17,220,561
Less accumulated depreciation:					
Buildings, bridges, tunnels, other structures	2,434,111	178,046	-	(73,967)	2,538,190
Machinery and equipment	1,982,747	270,339	-	(1,535)	2,251,551
Runways, roadways and other paving	1,377,600	138,959	-	(5,020)	1,511,539
Utility infrastructure	966,704	87,596	-	(6,272)	1,048,028
Accumulated depreciation	6,761,162	674,940	-	(86,794)	7,349,308
Total other capital assets, net	9,732,711	(674,940)	814,409	(927)	9,871,253
Facilities, net	\$ 12,578,111	\$ 784,271	\$ -	\$ (7,791)	\$ 13,354,591

\* Retirements include approximately \$144,000 and \$7.8 million for the unamortized investment associated with asset dispositions which took place in 2007 and 2006, respectively.

2. Net interest expense added to the cost of facilities was approximately \$77 million in 2007 and \$54 million in 2006.

3. As of December 31, 2007, approximately \$10 million in projects have been suspended pending determination of their continued viability.

4. During 2007, depreciation was accelerated for certain additional assets. The impact on depreciation for the machinery, equipment, paving, and utility infrastructure assets totaled \$4.5 million.

Notes to Consolidated Financial Statements  
(continued)

**Note C - Cash and Investments**

1. The components of cash and investments are:

	December 31,	
	2007	2006
	(In thousands)	
<b>CASH</b>		
Cash on hand	\$ 1,434	\$ 1,588
Cash equivalents	796,789	251,328
Total cash	798,223	252,916
Less restricted cash	708,990	194,211
Unrestricted cash	\$ 89,233	\$ 58,705

	December 31,	
	2007	2006
	(In thousands)	
<b>INVESTMENTS AT FAIR VALUE</b>		
United States Treasury notes	<b>\$ 1,280,920</b>	\$ 1,262,275
United States Treasury bills	<b>1,403,560</b>	1,412,628
United States government agency obligations	<b>242,087</b>	387,048
Commercial paper notes	<b>-</b>	171,972
United States Treasury obligations held pursuant to repurchase agreements	<b>301,826</b>	275,648
JFK International Air Terminal LLC obligations	<b>164,443</b>	171,425
Accrued interest receivable	<b>14,573</b>	12,740
Total investments	<b>3,407,409</b>	3,693,736
Less current investments	<b>2,557,858</b>	2,870,257
Noncurrent investments	<b>\$ 849,551</b>	\$ 823,479



Notes to Consolidated Financial Statements

(continued)

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2. Port Authority policy provides for funds of the Port Authority to be deposited in banks with offices located in the Port District, provided that the total funds on deposit in any bank do not exceed 50% of the bank's combined capital and permanent surplus. These funds must be fully secured by deposit of collateral having a minimum market value of 110% of average daily balances in excess of that part of the deposits secured through the Federal Deposit Insurance Corporation (FDIC). Actual daily balances may differ from the average daily balances. The collateral must consist of obligations of the United States of America, the Port Authority, the State of New York or the State of New Jersey held in custodial bank accounts in banks in the Port District having combined capital and surplus in excess of \$1 million.

Total actual bank balances were approximately \$88 million as of December 31, 2007. Of that amount, approximately \$86 million was either secured through the FDIC or was fully collateralized by collateral held by a bank acting as the Port Authority's agent and held by such bank in the Port Authority's name. The balance of approximately \$2 million was not collateralized. In addition, approximately \$657 million related to insurance proceeds for 1 WTC LLC and WTC Retail LLC is being held by a third party escrow agent.

3. The investment policies of the Port Authority are established in conformity with its agreements with the holders of its obligations, generally through resolutions of the Board of Commissioners or its Committee on Finance. For the Port Authority, but not necessarily its wholly owned corporate entities, individual investment transactions are executed with recognized and established securities dealers and commercial banks. Investment securities are maintained, in the Port Authority's name, by a third party financial institution acting as the Port Authority's agent. Securities transactions are conducted in the open market at competitive prices. Transactions (including repurchase and reverse repurchase agreement transactions) are completed when the Port Authority's securities custodian, in the Port Authority's name, makes or receives payment upon receipt of confirmation that the securities have been transferred at the Federal Reserve Bank of New York or other repository in accordance with the Port Authority's instructions.

Proceeds of "Bonds and other asset financing obligations" may be invested, on an interim basis, in conformance with applicable Federal laws and regulations, in obligations of (or fully guaranteed by) the United States of America (including such securities held pursuant to repurchase agreements) and collateralized time accounts. Consolidated Bond Reserve Fund and General Reserve Fund amounts may be invested in obligations of (or fully guaranteed by) the United States of America. Additionally, amounts in the Consolidated Bond Reserve Fund and the General Reserve Fund (subject to certain limitations) may be invested in obligations of the State of New York or the State of New Jersey, collateralized time accounts, and Port Authority bonds actually issued and secured by a pledge of the General Reserve Fund. Operating funds may be invested in direct obligations of the United States of America and obligations of United States government agencies and sponsored enterprises that have the highest short-term ratings by two nationally recognized firms, investment grade negotiable certificates of deposit and negotiable Bankers' Acceptances with banks having AA or better long-term debt rating, premier status and with issues actively traded in secondary markets, commercial paper having only the highest short-term ratings separately issued by two nationally recognized

rating agencies, United States Treasury and municipal bond futures contracts, certain interest rate exchange contracts with banks and investment firms, certain interest rate options contracts that are limited to \$50 million of underlying securities with a maturity of no greater than five years with primary dealers in United States Treasury securities, and certain unrated obligations of JFK International Air Terminal LLC (JFKIAT) (presently comprising approximately 4.8% of total Port Authority investments at December 31, 2007) for certain costs attributable to the completion of the JFKIAT passenger terminal. The Board has from time to time authorized other investments of operating funds.

It is the general policy of the Port Authority to limit exposure to declines in fair market values by limiting the weighted average maturity of the investment portfolio to less than two years. Extending the weighted average maturity beyond two years requires explicit written approval of the Chief Financial Officer. Committee on Finance authorization is required to extend the weighted average maturity beyond five years. Following is the fair value and weighted average maturity of investments held by the Port Authority at December 31, 2007:

<b>Investment Type</b>	<b>Fair Value (In thousands)</b>	<b>Weighted Average Maturity (In days)</b>
United States Treasury notes	\$ 1,280,920	512
United States Treasury bills	1,403,560	77
United States government agency obligations	242,087	6
United States Treasury obligations held pursuant to repurchase agreements	301,826	3
JFK International Air Terminal LLC obligations	<u>164,443</u>	6,354
Total fair value of investments	<u>\$ 3,392,836</u>	
Portfolio weighted average maturity		534

Port Authority investments in United States government agency obligations at December 31, 2007 were held in the Federal Home Loan Banks, rated P-1 by Moody's Investors Service and A-1+ by Standard & Poor's.

The Port Authority has, from time to time, entered into reverse repurchase (yield maintenance) agreements under which the Port Authority contracted to sell a specified United States Treasury security to a counterparty and simultaneously agreed to purchase it back from that party at a predetermined price and future date. All reverse repurchase agreements sold are matched to repurchase agreements bought, thereby minimizing market risk. The credit risk is managed by a daily evaluation of the market value of the underlying securities and periodic cash adjustments, as necessary, in accordance with the terms of the repurchase agreements. There were no investments in reverse repurchase agreements at December 31, 2007.

**Note D - Outstanding Obligations and Financing**

**D-1. Outstanding bonds and other asset financing obligations**

The obligations noted with (\*) on original issuance were subject to the alternative minimum tax imposed under the Internal Revenue Code of 1986, as amended, with respect to individuals and corporations. Obligations noted with (\*\*) are subject to Federal taxation.

	December 31, 2007		
	Current	Noncurrent	Total
	(In thousands)		
A. CONSOLIDATED BONDS AND NOTES	\$ 302,275	\$ 9,158,393	\$ 9,460,668
B. COMMERCIAL PAPER NOTES	238,950	-	238,950
C. VARIABLE RATE MASTER NOTES	90,990	-	90,990
D. VERSATILE STRUCTURE OBLIGATIONS	1,205,600	-	1,205,600
E. PORT AUTHORITY EQUIPMENT NOTES	93,460	-	93,460
F. FUND BUY-OUT OBLIGATION	43,211	365,917	409,128
	<u>\$ 1,974,486</u>	<u>\$ 9,524,310</u>	<u>\$11,498,796</u>

	December 31, 2006		
	Current	Noncurrent	Total
	(In thousands)		
A. CONSOLIDATED BONDS AND NOTES	\$ 836,525	\$ 8,761,366	\$ 9,597,891
B. COMMERCIAL PAPER NOTES	270,740	-	270,740
C. VARIABLE RATE MASTER NOTES	130,990	-	130,990
D. VERSATILE STRUCTURE OBLIGATIONS	519,600	-	519,600
E. PORT AUTHORITY EQUIPMENT NOTES	93,460	-	93,460
F. FUND BUY-OUT OBLIGATION	43,216	375,939	419,155
	<u>\$ 1,894,531</u>	<u>\$ 9,137,305</u>	<u>\$11,031,836</u>

Notes to Consolidated Financial Statements  
(continued)

A. Consolidated Bonds and Notes

		Dec. 31, 2006	Issued/ Accreted	Refunded/ Retired	Dec. 31, 2007
(In thousands)					
<b>Consolidated bonds</b>					
Sixty-ninth series (a)	Due 2008-2011	\$ 17,403	\$ 807	\$ 3,810	\$ 14,400
Seventy-fourth series (b)	Due 2008-2014	28,171	1,343	4,155	25,359
Eighty-fifth series	5%-5.375% due 2008-2028	98,000	-	-	98,000
Eighty-sixth series	5.125%-5.2% due 2008-2012	24,995	-	3,840	21,155
Eighty-eighth series	4.75% due 2008	12,780	-	6,540	6,240
Ninety-third series	6.125% due 2004	100,000	-	-	100,000
One hundred third series	5.1%-5.25% due 2008-2014	47,875	-	5,555	42,320
One hundred seventh series*	5.125%-5.375% due 2007-2016	82,685	-	82,685	-
One hundred eighth series*	5.3%-6% due 2007-2017	99,830	-	99,830	-
One hundred ninth series	5.375%-5.5% due 2012-2032	150,000	-	-	150,000
One hundred tenth series*	4.8%-5.375% due 2007-2017	67,025	-	67,025	-
One hundred eleventh series	5% due 2012-2032	100,000	-	100,000	-
One hundred thirteenth series	4.5%-4.75% due 2008-2013	45,750	-	15,000	30,750
One hundred fifteenth series	4.375% due 2008	14,000	-	7,000	7,000
One hundred sixteenth series	4.25%-5.25% due 2008-2033	437,415	-	7,730	429,685
One hundred seventeenth series*	4.35%-5.125% due 2008-2018	69,295	-	4,510	64,785
One hundred eighteenth series	4.75%-5.35% due 2008-2014	54,000	-	6,750	47,250
One hundred nineteenth series*	5%-5.875% due 2007-2019	226,680	-	226,680	-
One hundred twentieth series*	4.75%-6% due 2007-2035	236,425	-	236,425	-
One hundred twenty-first series	5%-5.5% due 2016-2035	200,000	-	200,000	-
One hundred twenty-second series*	5%-5.5% due 2008-2036	207,065	-	9,800	197,265
One hundred twenty-third series	4.75%-5% due 2017-2036	100,000	-	-	100,000
One hundred twenty-fourth series*	4%-5% due 2008-2036	256,230	-	9,885	246,345
One hundred twenty-fifth series	5% due 2018-2032	300,000	-	-	300,000
One hundred twenty-sixth series*	5%-5.5% due 2008-2037	258,755	-	11,145	247,610
One hundred twenty-seventh series*	4%-5.5% due 2008-2037	267,405	-	8,740	258,665
One hundred twenty-eighth series	4%-5% due 2008-2032	250,000	-	3,215	246,785
One hundred twenty-ninth series	2.875%-4% due 2008-2015	58,160	-	5,340	52,820
One hundred thirtieth series	2.375%-3.75% due 2008-2015	64,990	-	6,470	58,520
One hundred thirty-first series*	4.625%-5% due 2008-2033	475,645	-	8,355	467,290
One hundred thirty-second series	5% due 2024-2038	300,000	-	-	300,000
One hundred thirty-third series	2.2%-4.4% due 2008-2021	224,320	-	11,655	212,665
One hundred thirty-fourth series	4%-5% due 2009-2039	250,000	-	-	250,000
One hundred thirty-fifth series	4.5%-5% due 2024-2039	400,000	-	-	400,000
One hundred thirty-sixth series*	5%-5.5% due 2008-2034	350,000	-	1,440	348,560
One hundred thirty-seventh series*	4%-5.5% due 2008-2034	244,235	-	3,125	241,110
One hundred thirty-eighth series*	4%-5% due 2008-2034	347,300	-	1,600	345,700
One hundred thirty-ninth series*	3.5%-5% due 2008-2025	192,670	-	7,530	185,140
One hundred fortieth series	4.125%-5% due 2016-2035	400,000	-	-	400,000
One hundred forty-first series*	4.5%-5% due 2016-2035	350,000	-	-	350,000
One hundred forty-second series	4%-5% due 2015-2036	350,000	-	-	350,000
One hundred forty-third series*	5% due 2016-2036	500,000	-	-	500,000
One hundred forty-fourth series	4.25%-5% due 2026-2035	300,000	-	-	300,000
One hundred forty-fifth series**	5.75% due 2027-2032	250,000	-	-	250,000
One hundred forty-sixth series*	4.25%-5% due 2016-2036	500,000	-	-	500,000
One hundred forty-seventh series*	4.75%-5% due 2017-2037	-	450,000	-	450,000
One hundred forty-eighth series	5% due 2015-2037	-	500,000	-	500,000
One hundred forty-ninth series	4%-5% due 2017-2037	-	400,000	-	400,000
<b>Consolidated notes</b>					
Series XX**	3.3% due 2007	200,000	-	200,000	-
Series YY**	5.5% due 2007	150,000	-	150,000	-

Consolidated bonds and notes pursuant to Port Authority bond resolutions (d)	9,659,104	\$ 1,352,150	\$ 1,515,835	9,495,419
Less unamortized discount and premium (c)	61,213			34,751
Consolidated bonds and notes	<u>\$ 9,597,891</u>			<u>\$ 9,460,668</u>

**A. Consolidated Bonds and Notes** (continued)

- (a) Includes \$3,943,000 serial bonds issued on a capital appreciation basis; the only payments with respect to these bonds will be made at their respective maturities, ranging from years 2008 to 2011, in total aggregate maturity amounts of \$15,810,000.
- (b) Includes \$7,873,000 serial bonds issued on a capital appreciation basis; the only payments with respect to these bonds will be made at their respective maturities, ranging from years 2008 to 2014, in total aggregate maturity amounts of \$29,090,000.
- (c) Amount includes the unamortized difference between acquisition price and carrying amount on refunded debt.
- (d) Debt service requirements to maturity for consolidated bonds and notes outstanding on December 31, 2007 are as follows:

Year ending December 31:	Principal	Interest	Debt Service
	(In thousands)		
2008	\$ 152,275	\$ 461,037	\$ 613,312
2009	147,370	454,848	602,218
2010	157,285	448,524	605,809
2011	163,265	441,560	604,825
2012	170,070	434,235	604,305
2013-2017	1,010,835	2,039,580	3,050,415
2018-2022	1,537,085	1,735,199	3,272,284
2023-2027	1,958,850	1,315,064	3,273,914
2028-2032	2,436,580	780,663	3,217,243
2033-2037	1,549,495	229,792	1,779,287
2038-2042	117,450	35,686	153,136
2043-2094***	100,000	290,121	390,121
	<b>\$9,500,560</b>	<b>\$8,666,309</b>	<b>\$18,166,869</b>

\*\*\*Debt service, for the years ending 2043-2094, reflects principal and interest payments associated with a single series of outstanding consolidated bonds.

Total principal of \$9,500,560,000 shown above differs from the total Consolidated bonds and notes pursuant to Port Authority bond resolutions of \$9,495,419,000 because of differences in the par value at maturity of the capital appreciation bonds of \$5,141,000.



Notes to Consolidated Financial Statements  
(continued)

As of December 31, 2007, the Board of Commissioners had authorized the issuance of consolidated bonds, one hundred fiftieth series through one hundred sixty-fourth series, in the aggregate principal amount of up to \$500 million of each series, and consolidated notes, Series, ZZ, AAA, BBB, CCC and DDD, of up to \$300 million in aggregate principal amount of each series.

During 2007, the Port Authority used the proceeds of consolidated bonds and versatile structure obligations to refund \$1.4 billion and \$75 million of consolidated bonds, consolidated notes, variable rate master notes and commercial paper notes, respectively. In 2008, the Port Authority will refund \$150 million in consolidated bonds (one hundred ninth series) with proceeds from the one hundred forty-ninth series, which closed on December 19, 2007. Maturities of certain of the refunding series of consolidated bonds were extended to match the weighted average maturity of the financed assets as a result of the agreement to extend the airport lease with the City of New York. While the Port Authority increased its aggregate debt service payments by approximately \$283 million over the life of the refunded consolidated bonds, economic gain resulting from the debt refunding (the difference between the present value of the cash flows required to service the old debt and the present value of the cash flows required to service the new debt) totaled approximately \$52 million in present value savings to the Port Authority.

Consolidated bonds and notes outstanding as of February 22, 2008 (pursuant to Port Authority bond resolutions) totaled \$9,350,560,000.

## B. Commercial Paper Notes

Commercial paper obligations are issued to provide interim financing for authorized projects at Port Authority facilities and may be issued until December 31, 2010. Each series includes a standby revolving credit facility and the maximum aggregate principal amount that may be outstanding at any one time is \$300 million for Series A and \$200 million for Series B.

	Dec. 31, 2006	Issued	Refunded/ Repaid	Dec. 31, 2007
	(In thousands)			
Series A*	\$112,565	\$ 564,950	\$ 604,435	\$ 73,080
Series B	158,175	1,027,945	1,020,250	165,870
	\$270,740	\$1,592,895	\$1,624,685	\$238,950

Interest rates for all commercial paper notes ranged from 2.76% to 4.08% in 2007.

Of the \$1.6 billion in commercial paper notes refunded/repaid in 2007, \$75 million was refunded with the proceeds of bonds issued in 2007 and \$97 million was repaid with PFC proceeds. As of February 22, 2008, commercial paper notes outstanding totaled \$199,080,000.

Notes to Consolidated Financial Statements  
(continued)

**C. Variable Rate Master Notes**

Variable rate master notes may be issued in aggregate principal amounts outstanding at any one time not to exceed \$400 million.

	<b>Dec. 31, 2006</b>	<b>Issued</b>	<b>Refunded/ Repaid</b>	<b>Dec. 31, 2007</b>
(In thousands)				
Agreements 1989 -1995*	\$ 69,900	\$ -	\$25,000	\$44,900
Agreements 1989 -1998	61,090	-	15,000	46,090
	<b>\$130,990</b>	<b>\$ -</b>	<b>\$40,000</b>	<b>\$90,990</b>

Interest rates are determined weekly, based upon specific industry indices (e.g. three-month Treasury bill rate, tax exempt note rate published by Lehman Brothers, JP Morgan Rate published by JP Morgan Asset Management or the Securities Industry and Financial Markets Association rate) as stated in each master note agreement, and ranged from 3.10% to 4.11% in 2007.

Debt service requirements on outstanding variable rate master notes, valued for presentation purposes at the rate in effect on December 31, 2007, would be as follows:

	<b>Principal</b>	<b>Interest</b>	<b>Debt Service</b>
(In thousands)			
2008	\$ -	\$ 3,166	\$ 3,166
2009	-	3,157	3,157
2010	-	3,157	3,157
2011	-	3,157	3,157
2012	-	3,166	3,166
2013-2017	13,090	14,435	27,525
2018-2022	58,000	12,246	70,246
2023-2025	19,900	1,895	21,795
	<b>\$90,990</b>	<b>\$44,379</b>	<b>\$135,369</b>

Variable rate master notes are subject to prepayment at the option of the Port Authority or upon demand of the holders.

#### D. Versatile Structure Obligations

	Dec. 31, 2006	Issued	Refunded/ Repaid	Dec. 31, 2007
	(In thousands)			
Series 1R*, 4*, 6*	\$258,100	\$ -	\$ 7,300	\$ 250,800
Series 2, 3, 5	261,500	-	6,700	254,800
Series 7**	-	350,000	-	350,000
Series 8*	-	350,000	-	350,000
	\$519,600	\$700,000	\$14,000	\$1,205,600

Variable interest rates, set daily by the remarketing agent for versatile structure obligations series 1 through 6, or reset periodically through an auction process for versatile structure obligations series 7 and 8, ranged from 2.55% to 5.80% in 2007.

Debt service requirements on outstanding versatile structure obligations, valued for presentation purposes at the rate in effect on December 31, 2007, would be as follows:

	Principal	Interest	Debt Service
	(In thousands)		
2008	\$ 16,800	\$ 51,975	\$ 68,775
2009	24,000	51,323	75,323
2010	25,300	50,447	75,747
2011	27,600	49,520	77,120
2012	28,900	48,513	77,413
2013-2017	367,600	200,223	567,823
2018-2022	239,700	134,353	374,053
2023-2027	291,700	79,810	371,510
2028-2032	160,800	22,439	183,239
2033-2035	23,200	1,880	25,080
	\$1,205,600	\$690,483	\$1,896,083

The Port Authority has entered into a separate standby certificate purchase agreement for versatile structure obligations series 1 through 6 with certain banks, which provides that during the term of the banks' commitment (generally three years, subject to renewal), if the remarketing agent fails to remarket any obligations that are tendered by the holders, the bank may be required, subject to certain conditions, to purchase such unremarketed portion of the obligations. If not purchased prior thereto at the Port Authority's option, the Port Authority has agreed to purchase such portion of the obligations within 90 business days after the purchase thereof by the bank. Bank

Notes to Consolidated Financial Statements  
(continued)

commitment fees during 2007 in connection with the agreements were approximately \$900,000. No bank was required to purchase any of the obligations under the agreements in 2007. Versatile structure obligations series 7 and 8 were issued as auction rate securities and do not require a bank standby certificate purchase agreement.

### E. Port Authority Equipment Notes

Equipment notes may be issued in aggregate principal amounts outstanding at any one time not to exceed \$250 million.

	<b>Dec. 31, 2006</b>	<b>Issued</b>	<b>Refunded/ Repaid</b>	<b>Dec. 31, 2007</b>
	(In thousands)			
Notes 2001, 2004, 2006*	\$17,805	\$ -	\$ -	\$17,805
Notes 2002, 2004, 2006	75,655	-	-	75,655
	<b>\$93,460</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$93,460</b>

Variable interest rates, set weekly by a remarketing agent for each series, ranged from 3.15% to 4.09% in 2007.

Annual debt service requirements on outstanding Port Authority equipment notes, valued for presentation purposes at the rate in effect on December 31, 2007, would be as follows:

	<b>Principal</b>	<b>Interest</b>	<b>Debt Service</b>
	(In thousands)		
2008	\$27,900	\$2,763	\$ 30,663
2009	2,000	2,281	4,281
2010	11,840	2,183	14,023
2011	30,485	1,374	31,859
2012	18,595	658	19,253
2013	2,640	80	2,720
	<b>\$93,460</b>	<b>\$9,339</b>	<b>\$102,799</b>

The Port Authority has entered into agreements with the purchasers of the notes stating that on seven days notice on any business day during the term of the agreements, the Port Authority may pre-pay in whole, or, from time to time, in part, without penalty or premium, the outstanding principal amount of the notes. Also, the purchasers can tender the notes back to the remarketing agent on seven days notice, in whole and not in part. In the event that the remarketing agent cannot resell the notes, notice shall be

given by the remarketing agent to the Port Authority requesting the Port Authority to pay the purchase price of the notes.

#### F. Fund Buy-Out Obligation

	Dec. 31, 2006	Accretion (a)	Refunded/ Repaid	Dec. 31, 2007
	(In thousands)			
Obligation outstanding	\$419,155	\$33,189	\$43,216	\$409,128

(a) Represents the annual implicit interest cost (8.25%) contained in the present value of amounts due to the States of New York and New Jersey upon the termination, in 1990, of the Fund for Regional Development.

Payment requirements of the fund buy-out obligation outstanding, including the implicit interest cost, on December 31, 2007 are as follows:

Year ending December 31:	Payments
	(In thousands)
2008	\$ 43,211
2009	43,211
2010	43,211
2011	43,211
2012	51,213
2013-2017	258,062
2018-2021	213,240
	<u>\$695,359</u>

As of February 22, 2008, the fund buy-out obligation outstanding totaled \$414,015,808.

#### D-2. Amounts Payable - Special Project Bonds

Neither the full faith and credit of the Port Authority, nor the General Reserve Fund, nor the Consolidated Bond Reserve Fund are pledged to the payment of the principal and interest on special project bonds. Principal and interest on each series of special project bonds are secured solely by a mortgage by the Port Authority of facility rental (to the extent received by the Port Authority from a lessee) as set forth in a lease with respect to a project to be financed with the proceeds of the bonds of such series, by a mortgage by the lessee of its leasehold interest under the lease and by a security interest granted by the lessee to the Port Authority and mortgaged by the Port Authority



Notes to Consolidated Financial Statements  
(continued)

in certain items of the lessee's personal property to be located at the project, and such other security in addition to the foregoing as may be required by the Port Authority from time to time as appropriate to the particular project.

	Dec. 31, 2006	Issued	Repaid/ Amortized	Dec. 31, 2007
	(In thousands)			
Series 1R, Delta Air Lines, Inc. Project (a)				
6.95% term bonds, due 06/01/2008	\$ 96,500	\$ -	\$ -	\$ 96,500
Series 2, Continental Airlines, Inc. and Eastern Air Lines, Inc. Project (b)*				
9%-9.125 %, due 2008-2015	145,880	-	11,165	134,715
Less: unamortized discount and premium	4,337	-	486	3,851
Total - Series 2	141,543	-	10,679	130,864
Series 4, KIAC Partners Project (c)*				
6.75% due 2008-2019	195,200	-	9,600	185,600
Less: unamortized discount and premium	2,441	-	192	2,249
Total - Series 4	192,759	-	9,408	183,351
Series 6, JFKIAT Project (d)*				
5.75%-7% due 2008-2025	873,520	-	25,600	847,920
Less: unamortized discount and premium	6,348	-	335	6,013
Total - Series 6	867,172	-	25,265	841,907
Amounts payable - Special Project Bonds	\$1,297,974	\$ -	\$45,352	\$1,252,622

- (a) Special project bonds, Series 1R, Delta Air Lines, Inc. Project, were issued in connection with a project that included the construction of a passenger terminal building at LGA leased to Delta Air Lines, Inc.
- (b) Special project bonds, Series 2, Continental Airlines, Inc. and Eastern Air Lines, Inc. Project, were issued in connection with a project that included the construction of a passenger terminal at LGA leased to and to be occupied by Continental and Eastern. The leasehold interest of Eastern was assigned to Continental. Continental's leasehold interest in such passenger terminal, including the previously acquired leasehold interest of Eastern, was subsequently assigned to USAir, Inc. (with Continental to remain liable under both underlying leases).
- (c) Special project bonds, Series 4, KIAC Partners Project, were issued to refund the Series 3 bonds, and in connection with a project at JFK, that included the construction of a cogeneration facility, the renovation and expansion of the central heating and refrigeration plant, and the renovation and expansion of the thermal distribution system.

- (d) Special project bonds, Series 6, JFKIAT Project, were issued in connection with a project that included the development and construction of a new passenger terminal at JFK.

### **D-3. Interest Rate Exchange Contracts (Swaps)**

The Port Authority records interest rate exchange contracts pursuant to the settlement method of accounting whereby cash paid or received under the terms of the swap is charged or credited to the related interest expense account for the purpose of managing interest rate exposure. Each swap transaction involves the exchange of fixed and variable rate interest payment obligations with respect to an agreed upon nominal principal amount called a “notional amount”.

#### **Objective**

The Port Authority has five pay-fixed, receive-variable interest rate swaps outstanding. Three of the swaps are matched against existing versatile structure obligations (see Note D-1), the proceeds of which were used to refund outstanding high-coupon fixed rate debt. The combination of the swaps and the associated variable rate debt created synthetic fixed rate-refunding bonds. The Port Authority plans to issue a versatile structure obligation to match against the remaining two outstanding forward swaps in 2008 or later.

All of these interest rate swaps were entered into on a forward basis to be effective proximate to the future issuance of versatile structure obligations to be used to refund outstanding high-coupon fixed rate debt. The swaps were entered into to protect against the potential of rising interest rates between the execution date and the effective date in order to preserve the net present value savings of the bond refundings associated with each swap transaction. The Port Authority’s financial management program provides for the Port Authority to enter into interest rate swaps for the purpose of managing and controlling interest rate risk in connection with Port Authority obligations designated at the time of entering into interest rate swap transactions. The notional amounts of the swaps will match the principal amount of the associated debt. The Port Authority’s swap agreements contain scheduled reductions to outstanding notional amounts to approximately follow scheduled reductions of the associated debt. The terms, including the fair values and credit ratings of the outstanding swaps as of December 31, 2007, are as follows:

Associated Debt	Notional Amount	Execution Date	Effective Date	Fixed Rate Paid	Variable Rate Received	Fair Value	Swap Termination Date	Ratings of the Counterparty or its Credit Support Provider (a)
VSO 2	\$ 83,000,000	10/13/1993	3/3/1994	6.3200%	SIFMA (b)	\$(16,347,286)	5/1/2019	AA-/Aa3/AA-
VSO 3	79,000,000	2/18/1993	7/15/1995	5.9370%	SIFMA	(12,851,745)	6/1/2020	AA-/Aa3/AA-
VSO 8	224,000,000	6/15/2006	10/15/2007	3.9461%	70% of one-month LIBOR(c)	(14,893,375)	10/1/2035	AA/Aa1/AA+
Proposed VSO (Hedge)	187,100,000	6/15/2006	7/15/2008	3.9550%	70% of one-month LIBOR	(11,103,143)	7/1/2036	AA+/Aa1/AA
Proposed VSO (Hedge)	<u>236,100,000</u>	6/15/2006	8/1/2008	3.9525%	70% of one-month LIBOR	<u>(16,240,553)</u>	8/1/2038	AA-/Aaa/AA
Total	<u>\$809,200,000</u>					<u>\$(71,436,102)</u>		

(a) Ratings supplied by Standard & Poor's/Moody's Investors Service/Fitch Ratings, respectively.

(b) Securities Industry and Financial Markets Association Municipal Swap Index.

(c) London Interbank Offered Rate Index.

Debt service requirements of the underlying variable rate debt and net swap payments, valued for presentation purposes at the rate in effect on December 31, 2007, are shown below. As rates vary, variable rate debt interest payments and net swap payments will vary.

Year ending December 31:	Versatile			Total
	Structure Obligations	Interest	Interest Rate	
	Principal	Swaps, Net		
(In thousands)				
2008	\$ 4,000	\$ 16,500	\$ 5,565	\$ 26,065
2009	10,500	16,322	5,394	32,216
2010	10,900	15,945	5,128	31,973
2011	12,300	15,551	4,807	32,658
2012	12,700	15,110	4,468	32,278
2013-2017	92,300	67,660	16,625	176,585
2018-2022	99,100	44,722	6,189	150,011
2023-2027	70,600	27,619	3,189	101,408
2028-2032	53,100	11,149	1,289	65,538
2033-2035	23,200	1,962	228	25,390
Total	\$388,700	\$232,540	\$52,882	\$674,122

#### Fair Value

Interest rates have declined on each of the Port Authority's outstanding swaps and, therefore, all swaps had a negative fair value as of December 31, 2007. The negative fair values may be offset by reductions in total interest payments under the variable rate obligations, creating lower synthetic interest rates. Because interest rates on the outstanding related versatile structure obligations are reset on a daily basis for versatile structure obligations series 2 and 3 and reset periodically through an auction process for versatile structure obligations series 8, thereby reflecting market interest rates, the obligations do not have corresponding fair value increases. The fair values of the swaps were estimated using the zero coupon method. This method calculates the future net settlement payments required by the swap, assuming that the current forward rates implied by the yield curve correctly anticipate future spot interest rates. These payments are then discounted using the spot rates implied by the current yield curve for hypothetical zero-coupon bonds due on the date of each future net settlement on the swaps.

### **Credit Risk**

As of December 31, 2007, the Port Authority was not exposed to credit risk on any of its outstanding swaps because the swaps had negative fair values. However, should interest rates change and the fair values of the swaps become positive, the Port Authority would be exposed to credit risk in the amount of the swaps' fair value. All of the outstanding swap agreements require that if the outstanding ratings of the Port Authority or the counterparty, or its credit support provider, falls to a certain level, the party whose rating falls is required to post collateral with a third-party custodian to secure its termination payments above certain threshold amounts. Collateralization of the fair value of the swaps, above certain threshold amounts, are required should the Port Authority's highest credit rating fall below Baa1, as issued by Moody's Investors Service, or BBB+, as issued by Standard & Poor's and Fitch Ratings. Collateralization of the fair value of the swaps, above certain threshold amounts, are required should the counterparty's, or its credit support provider's, highest credit rating fall below A1, as issued by Moody's Investors Service, or A+, as issued by Standard & Poor's and Fitch Ratings. Collateral on all swaps shall consist of direct obligations of, or obligations the principal and interest of which are guaranteed by, the United States of America (including cash). All of the swap agreements provide that an early termination date may be designated if an event of default occurs. Of the five swap transactions currently outstanding, two swaps, approximating 20% of the notional amount of swaps outstanding, are held with one counterparty, while the remaining transactions are held by three different counterparties.

### **Basis Risk**

The Port Authority's interest payments on the associated debt are equivalent to the daily variable market rates set by the remarketing agent for versatile structure obligations series 2 and 3 and the variable market rates determined through an auction process for versatile structure obligations series 8. The Port Authority receives variable rate swap payments based on an index other than the variable market rates paid for the associated debt and would be exposed to basis risk should the relationship between the actual rate paid for the associated debt differ from the swap rate index received. To the

degree these rates differ, expected cost savings may not be realized. As of December 31, 2007, the variable market rates for versatile structure obligations series 2, 3 and 8 were 3.57%, 3.56% and 4.75% respectively, whereas the swap rate index was 3.42% for the SIFMA Municipal Swap Index and 3.40% for the 70% of 1-month LIBOR Index.

### **Termination Risk**

The Port Authority or the counterparty may terminate any of the swaps if the other party fails to perform under the terms of the agreement. Additionally, the Port Authority has the sole option to terminate, cancel or cash settle any of the swaps, in whole or in part, at its discretion. If any of the swaps are terminated, the associated variable rate debt will no longer carry synthetic fixed interest rates. Also, if at the time of termination the counterparty suffers a loss, the Port Authority would be liable to the counterparty for a payment calculated pursuant to the agreement with respect to such loss.

### **Rollover Risk**

The Port Authority is exposed to rollover risk on swaps that mature or may be terminated prior to the maturity of the associated debt. Currently, there are no swaps exposed to rollover risk. However, if a swap were terminated prior to the maturity of the associated debt, the Port Authority would not realize the synthetic rate offered by the swap on the underlying issue.

### **Note E – Reserves**

The General Reserve Fund is pledged in support of Consolidated Bonds and Notes. Statutes which required the Port Authority to create the General Reserve Fund established the principle of pooling revenues from all facilities and require that the Port Authority apply surplus revenues from all of its existing facilities to maintain the General Reserve Fund in an amount at least equal to 10% of the par value of outstanding bonds legal for investment. At December 31, 2007, the General Reserve Fund balance was \$1,238,915,384 and met the prescribed statutory amount.

The balance remaining of all net revenues of the Port Authority's existing facilities after deducting payments for debt service upon all Consolidated Bonds and Notes and the amount necessary to maintain the General Reserve Fund at its statutorily required amount, is to be paid into the Consolidated Bond Reserve Fund, which is pledged as additional security for all outstanding Consolidated Bonds and Notes. Consolidated Bonds and Notes have a first lien upon the net revenues (as defined in the Consolidated Bond Resolution) of all existing facilities of the Port Authority and any additional facility financed by Consolidated Bonds.

Other asset obligations (versatile structure obligations, commercial paper obligations, variable rate master notes, and Interest Rate Exchange Contracts (swaps) executed after 2005), and the interest thereon, are not secured by or payable from the General Reserve Fund. Principal of, and interest on, other asset obligations are payable solely from the proceeds of obligations issued for such purposes or from net revenues paid into the Consolidated Bond Reserve Fund and, in the event such proceeds or net revenues are

insufficient therefore, from other moneys of the Port Authority legally available for such payments. Operating asset obligations (equipment notes, Interest Rate Exchange Contracts (swaps) executed prior to 2005, and the Fund buy-out obligation) are paid in the same manner and from the same sources as operating expenses. Special Project Bonds are not secured by or payable from the General Reserve Fund or the Consolidated Bond Reserve Fund.

The Port Authority has a long-standing policy of maintaining total reserve funds in an amount equal to at least the next two years' bonded debt service on outstanding debt secured by a pledge of the General Reserve Fund. The moneys in the reserve funds may be accumulated or applied only to purposes set forth in legislation and the agreements with the holders of the Port Authority's obligations pertaining thereto. At December 31, 2007, the Port Authority met the requirements of the Consolidated Bond Resolution to maintain total reserve funds in cash and certain specified securities.

#### **Note F – Funding Provided by Others**

During 2007 and 2006, the Port Authority received federal and state grants and contributions from other entities for various programs as summarized below:

##### **1. Operating programs**

- K-9 Program – The FAA and the Transportation Security Administration (TSA) provided funds to offset the operating costs of training and caring for explosive detection dogs. Amounts received in connection with this program were approximately \$1,547,000 in 2007 and \$337,000 in 2006.
- Airport Screening Program – The TSA provided approximately \$589,000 in 2007 and \$593,000 in 2006 to reimburse the Port Authority for operating costs incurred by Port Authority police personnel involved with the airport screening program at the Port Authority's three major airports.
- U.S. Department of State (USDOS) – In 2007, the Port Authority received \$383,000 from the USDOS as a reimbursement of operating costs incurred by Port Authority police personnel for the United Nations General Assembly.

Amounts in connection with operating activities are recorded as operating revenues on the Consolidated Statements of Revenues, Expenses and Changes in Net Assets and on Schedule A – Revenues and Reserves.

##### **2. Non-operating grants**

- Subsequent to September 11, 2001, the Port Authority entered into various agreements with federal and state agencies for programs associated with security related projects through which the Port Authority was reimbursed for incurred expenses. Amounts for such projects in 2007 and 2006 were approximately \$38 million and \$37 million, respectively.



- The Port Authority receives contributions in aid of construction with respect to its facilities from federal, state and other entities. Amounts from the FTA for the WTC Transportation Hub, including the restoration of the permanent WTC PATH Terminal, in 2007 and 2006 were approximately \$210 million and \$137 million, respectively. Amounts from the FAA under the Airport Improvement Program in 2007 and 2006 were approximately \$67 million and \$70 million, respectively. All other contributions in aid of construction (including amounts receivable) totaled approximately \$5 million in 2007 and \$18 million in 2006.

## **Note G - Lease Commitments**

### **1. Operating lease revenues**

Gross operating revenues attributable to fixed rentals associated with operating leases amounted to approximately \$894 million in 2007 and approximately \$876 million in 2006.

### **2. Property held for lease**

The Port Authority has entered into operating leases with tenants for the use of space at various Port Authority facilities including buildings, terminals, offices and consumer service areas at air terminals, marine terminals, bus terminals, rail facilities, industrial parks, the Teleport, the World Trade Center and the Newark Legal and Communications Center. Investments in such facilities, as of December 31, 2007, include property associated with minimum rentals derived from the leases. It is not reasonably practicable to segregate the value of assets associated with producing minimum rental revenue from the value of assets associated with an entire facility.

Future minimum rentals are predicated upon the ability of the lessees to meet their commitments. Future minimum rentals scheduled to be received on operating leases in effect on December 31, 2007 are:

#### **Year ending December 31:**

	(In thousands)
2008	\$ 814,814
2009	732,654
2010	709,941
2011	690,117
2012	695,647
Later years	100,080,217
<u>Total future minimum rentals (a)</u>	<u>\$103,723,390</u>

(a) Includes future rentals of approximately \$95.1 billion attributable to World Trade Center leases (see Note K).

### 3. Property leased from others

Rental expenses under leases, including payments to the Cities of New York and Newark for various air terminals, marine terminals and other facilities and the cost of replacement office space due to the destruction of the World Trade Center, aggregated \$257 million in 2007 and \$240 million in 2006.

Future minimum rentals scheduled to be paid on operating leases in effect on December 31, 2007 are detailed below. Additional rentals may be payable based on earnings of specified facilities under some of these leases.

#### Year ending December 31:

	(In thousands)
2008	\$ 230,085
2009	228,734
2010	228,740
2011	225,347
2012	222,725
2013-2017	1,033,967
2018-2022	894,897
2023-2027	885,293
2028-2032	872,396
2033-2065*	3,977,000
<b>Total future minimum rent payments</b>	<b>\$8,799,184</b>

\* Future minimum rent payments for the years 2033-2065 reflect payments associated with the City of New York and the City of Newark lease commitments.

### **Note H – Regional Programs**

1. At the request of the Governors of the States of New York and New Jersey, the Port Authority participates in certain programs that are deemed essential to the continued economic viability of the two states and the region. These programs, which are generally non-revenue producing to the Port Authority, are addressed by the Port Authority in its budget and business planning process in the context of the Port Authority's overall financial capacity. To the extent not otherwise a part of existing Port Authority facilities, these projects are effectuated through additional Port Authority facilities established solely for these purposes. The Port Authority does not expect to derive any revenues from the regional development facilities described below.

- **Regional Development Facility** – This facility is a centralized program of certain economic development and infrastructure renewal projects. It was expected that \$250 million of capital funds would be made available in connection with the Governors' Program of June 1983. As of December 31, 2007, approximately \$247 million has been expended on projects approved under this program.

- **Regional Economic Development Program** – This facility is to be comprised of up to \$400 million for certain transportation, economic development and infrastructure renewal projects. As of December 31, 2007, approximately \$397 million has been spent on projects authorized under this program.
- **Oak Point Rail Freight Link** – The Port Authority has participated with the New York State Department of Transportation in the development of the Oak Point Rail Freight Link. As of December 31, 2007, the Port Authority has provided approximately \$102 million for this rail project, of which approximately \$63 million was made available through the Regional Development Facility and the Regional Economic Development Program.
- **New Jersey Marine Development Program** – This program was undertaken to fund certain fishery, marine or port development projects in the State of New Jersey at a total cost not to exceed \$27 million. All funds under this program have been fully allocated to various projects.
- **New York Transportation, Economic Development and Infrastructure Renewal Program** – This facility was established to provide up to \$250 million for certain transportation, economic development and infrastructure renewal projects in the State of New York. As of December 31, 2007, \$219 million has been spent on projects associated with this program.
- **Regional Transportation Program** – This facility was established in conjunction with a program to provide up to \$500 million for regional transportation initiatives. As of December 31, 2007, approximately \$203 million has been expended under this program.
- **Hudson-Raritan Estuary Resources Program** – This facility was established to acquire certain real property in the Port District area of the Hudson-Raritan Estuary for environmental enhancement/ancillary economic development purposes, in support of the Port Authority's capital program. The cost of real property acquired under this program is not to exceed \$60 million. As of December 31, 2007, more than \$8 million has been expended under this program.
- **Regional Rail Freight Program** – This facility provides for the Port Authority to participate, in consultation with other governmental entities in the States of New York and New Jersey, in the development of certain regional rail freight projects to provide for increased rail freight capacity. The Port Authority is authorized to provide up to \$50 million. As of December 31, 2007, all funds under this program have been fully allocated to various rail freight projects.
- **Meadowlands Passenger Rail Facility** – This facility, which will link New Jersey Transit's (NJT) Pascack Valley Rail Line to the Meadowlands Sports Complex, will encourage greater use of PATH service since NJT plans to run shuttle service at peak times from Hoboken to the facility. The improved level of

passenger rail service provided by the facility will also serve to ease traffic congestion on the Port Authority's interstate tunnel and bridge crossings. The Port Authority is authorized to provide up to \$150 million towards the project's capital costs. As of December 31, 2007, approximately \$107 million has been expended under this program.

As of December 31, 2007, a total of \$1.7 billion has been expended for regional programs. Costs for these programs are deferred and amortized over the period benefited, up to a maximum of 15 years. The unamortized costs of the regional programs are as follows:

	Dec. 31, 2006	Project Expenditures	Amortization	Dec. 31, 2007
		(In thousands)		
Regional Development Facility	\$ 60,515	\$ 3,080	\$ 6,220	\$ 57,375
Regional Economic Development Program	201,772	-	19,883	181,889
Oak Point Rail Freight Link	16,299	-	1,630	14,669
New Jersey Marine Development Program	8,364	-	834	7,530
New York Transportation, Economic Development and Infrastructure Renewal Program	183,396	10,000	14,013	179,383
Regional Transportation Program	99,619	85,793	9,424	175,988
Hudson-Raritan Estuary Resources Program	6,980	650	541	7,089
Regional Rail Freight Program	40,094	2,000	3,267	38,827
Meadowlands Passenger Rail Facility	34,151	71,931	3,504	102,578
Total unamortized costs of regional programs	\$651,190	\$173,454	\$59,316	\$765,328

**2. Bi-State Initiatives** – From time to time, the Port Authority makes payments to assist various bi-state regional operating initiatives. During 2007, the Port Authority expended approximately \$14 million on regional initiatives, bringing the total amount spent to date to \$78 million.

**3. Buy-out of Fund for Regional Development** – In 1983, the Fund for Regional Development (Fund) was established to sublease space in the World Trade Center that was previously held by the State of New York as tenant. An agreement among the Port Authority and the States of New York and New Jersey with respect to the Fund provided that net revenues from the subleasing were to be accumulated subject to disbursements to be made upon the concurrence of the Governors of New York and New Jersey. The assets, liabilities, revenues and expenses of the Fund were not consolidated with those of the Port Authority. In 1990, the Port Authority and the

States of New York and New Jersey agreed to terminate the Fund. The present value (calculated at the time of the termination agreement) of the cost to the Port Authority of its purchase of the Fund's interest in the World Trade Center subleased space was approximately \$431 million. The liability for payments to the States of New York and New Jersey attributable to the Fund buy-out is further described in Note D.

## **Note I - Pension Plans and Other Employee Benefits**

### **1. Pension Plans**

a. Generally, full-time employees of the Port Authority (but not its wholly owned entities) are required to join one of two cost-sharing multiple-employer defined benefit pension plans, the New York State and Local Employees' Retirement System (ERS) or the New York State and Local Police and Fire Retirement System (PFRS), collectively referred to as the "Retirement System". The New York State Constitution provides that membership in a pension or retirement system of the State or of a civil division thereof is a contractual relationship, the benefits of which may not be diminished or impaired.

The Retirement System provides retirement benefits related to years of service and final average salary, death and disability benefits, vesting of benefits after a set period of credited public service (generally five years), and optional methods of benefit payment. Depending upon the date of membership, retirement benefits differ as to the qualifying age or years-of-service requirement for service retirement, the benefit formula used in calculating the retirement allowance and the contributory or non-contributory nature of the plan. Contributions are not required from police personnel who are members of the PFRS or from those non-police employees who joined the ERS prior to July 27, 1976 or, effective October 1, 2000, members of the ERS with more than ten years of credited service. ERS members with less than ten years of credited service are required to contribute 3% of their annual gross wages to the ERS.

The Port Authority's payroll expense for 2007 was approximately \$600 million of which \$385 million and \$201 million represent the cost for employees covered by ERS and PFRS, respectively.

Required Port Authority contributions to the Retirement System, including costs for participation in retirement incentive programs, are as follows:

<b>Year Ended</b>	<b>ERS</b>	<b>% of Covered Payroll</b>	<b>PFRS</b>	<b>% of Covered Payroll</b>
(\$ In thousands)				
2007	\$33,967	8.8%	\$33,101	16.5%
2006	\$37,193	10.0%	\$31,210	16.9%
2005	\$41,374	10.8%	\$32,975	18.7%

These contributions cover the entire funding requirements for the current year and each of the two preceding years.

Employee contributions of approximately \$8 million to the ERS represented 1.4% of the total Port Authority covered payroll in 2007.

The Annual Report of the New York State and Local Retirement System, which provides details on valuation methods and ten year historical trend information, is available from the Comptroller of the State of New York, 110 State Street, Albany, New York 12236.

b. Employees of Port Authority Trans-Hudson Corporation (PATH) are not eligible to participate in the existing New York State Retirement System. For most of its union employees, PATH contributes to supplemental pension plans. Annual PATH contributions to these plans are defined in the various collective bargaining agreements; no employee contributions are required. Eligibility for all benefits prior to normal retirement requires the completion of at least five years of vested service and depends upon years of credited service and monthly benefit rates in effect at the time of retirement. Trustees, appointed by the various unions, are responsible for the administration of these pension plans. PATH payroll expense in 2007 for these employees was approximately \$69 million. For the year 2007, contributions made by PATH in accordance with the terms of various collective bargaining agreements totaled approximately \$4 million, which represented approximately 5.2% of the total PATH covered payroll for 2007. Contributions in each of years 2006 and 2005 were also approximately \$4 million.

c. Presently, none of the other wholly owned entities have employees.

## **2. Other Employee Benefits**

### **Benefit Plans**

The Port Authority and PATH provide, pursuant to Board action or as contemplated thereby, certain group health care, prescription, dental, vision and term life insurance benefits for active and retired employees of the Port Authority and PATH (and for eligible dependents and survivors of active and retired employees). Collectively, these covered individuals are referred to as "participants." Contributions toward the costs of some of these benefits are required of certain participants. These contributions generally range from 10% to 50% of the Port Authority or PATH's cost of the benefit and depend on a number of factors, including status of the participant (active employee, retiree, or dependent), type of benefit, hire date, years of service, and retirement date. Benefits are provided through insurance companies whose premiums are based on the benefits paid during the year, or through plans under which benefits are paid by service providers on behalf of the Port Authority or PATH. The actuarially determined valuation of these benefits is reviewed annually for the purpose of estimating the present value of future benefits for active and retired employees and their dependents.

The Port Authority implemented GASB Statement No. 43, *Financial Reporting for Postemployment Benefit Plans Other Than Pension Plans*, and GASB Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, in 2006. In December 2006, the Port Authority established an employee benefits trust which will provide funding for retiree health, prescription, dental, vision and life insurance coverage and other non-pension postemployment benefits.



### **Actuarial Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the benefit plans as described by the Port Authority and PATH to participants, and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities, consistent with the long-term perspective of the calculations.

Actuarial valuations of an ongoing plan involve estimates and assumptions about the probability of occurrence of events far into the future, including future employment, mortality, and healthcare cost trends. Actuarially determined amounts are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

In the January 1, 2007 actuarial valuation, the projected unit credit cost method was used for all participants. The actuarial assumptions used to project future costs included a 5.25% investment rate of return, representing the estimated yield on investments expected to be used for the payment of benefits; an annual medical healthcare cost trend rate of 7% in 2007, with a gradual decline to an ultimate rate of 4.5% in 2010; and a dental benefits trend rate of 4.5% per year. In addition, the unfunded, unrecognized actuarial accrued liability is being amortized as a level dollar amount over a period of 30 years.

### **Other Postemployment Benefit Costs and Obligations**

The annual non-pension postemployment benefit (OPEB) cost is actuarially determined in accordance with the parameters of GASB Statement No. 45, which also forms the basis for calculating the annual required contribution (ARC) for the Port Authority and PATH. The ARC represents the actuarially determined level of funding that, if paid on an ongoing basis, is projected to cover annual benefit costs and the 30-year amortization of the difference between the actuarial accrued liability and amounts previously recognized. The Port Authority has been recognizing OPEB costs since 1985. The following reflects the components of the 2007 annual OPEB cost, amounts paid, and changes to the net accrued OPEB obligation based on the January 1, 2007 actuarial valuation:

	(In millions)
Normal actuarial cost	\$ 32.4
Amortization cost	77.6
Interest on Excess Contribution	<u>(0.8)</u>
ARC	109.2
OPEB payments	<u>(75.7)</u>
Increase in net OPEB obligation	33.5
Net accrued OPEB obligation as of 12/31/06	<u>635.1</u>
OPEB obligation as of 12/31/07	668.6
Trust Fund contribution	<u>(40.0)</u>
Net accrued OPEB obligation as of 12/31/07	<u>\$ 628.6</u>

As of January 1, 2007, the actuarially determined liability for these benefits totaled approximately \$1.8 billion. The difference between the actuarial accrued liability of \$1.8 billion and the sum of the liability previously recognized and the \$40 million trust fund contribution is being amortized over a 30-year period.

The Medicare Prescription Drug, Improvement, and Modernization Act of 2003 established a new prescription drug benefit commonly known as Medicare Part D. The Port Authority's application to the Centers for Medicare and Medicaid Services (CMS) within the Department of Health and Human Services to sponsor a Part D Plan for retirees was approved, effective January 1, 2006. During 2007, the Port Authority received approximately \$4 million from the CMS as a Medicare Part D Plan sponsor, which was considered in the actuarial valuation of the liability.

The Port Authority and PATH's combined annual OPEB cost, the percentage of annual OPEB cost contributed to the plans, and the net accrued OPEB obligation for 2007 and the two preceding years, were as follows:

Year	ARC	OPEB Payments As a % of ARC	Net Accrued OPEB Obligation
	(\$ In thousands)		
2007	\$ 109,236	69%	\$ 628,561
2006	95,548	74%	635,066
2005*	129,100	50%	650,127

\* 2005 valuation reflects a 13-year amortization period vs. the 30 year period used in 2006 and 2007.

### Funding Status

On December 28, 2006, the Port Authority contributed \$40 million to a restricted trust fund to provide funding for post employment benefits other than pensions and appointed

Citibank, N.A. as custodian of the trust. In 2007, the Port Authority continued to contribute \$10 million per quarter to the trust. On December 27, 2007, the assets of the trust were transferred from Citibank, N.A. to The Port Authority of New York and New Jersey Retiree Health Benefits Trust with Wells Fargo Bank, N.A-Institutional Trust Services as Trustee.

The unfunded actuarial accrued liability for benefits for the three most recent valuation dates, the annual payroll amounts for active employees covered by the plans and the ratio of the unfunded actuarial liability to covered payroll follows:

<b>Valuation Date</b>	<b>Unfunded Actuarial Accrued Benefit Liability</b>	<b>Covered Payroll for Active Employees Covered by the Plans</b>	<b>Ratio of the Unfunded Actuarial Liability to Covered Payroll</b>
(\$ In millions)			
1/1/2007	\$1,804	\$669	270%
1/1/2006	1,673	631	265%
1/1/2005	1,099	650	169%

Following are the Statements of Net Assets and Changes in Net Assets held in trust for OPEB for 2007 and 2006. The activities are accounted for using the accrual basis of accounting and all investments are recorded at their fair value.

#### Statements of Plan Net Assets

	<b>December 31,</b>	
	<b>2007</b>	<b>2006</b>
	(In thousands)	
<b>ASSETS</b>		
Cash	\$ 1	\$ 40,000
Investments, at fair value:		
United States government agency obligations	52,060	-
United States Treasury Bills	30,895	-
Total Investments	82,955	-
Total assets	82,956	40,000
<b>LIABILITIES</b>		
Accounts payable and other	-	-
<b>NET ASSETS HELD IN TRUST FOR OPEB</b>	<b>\$ 82,956</b>	<b>\$ 40,000</b>

## Statements of Changes in Plan Net Assets

	Year Ended December 31,	
	2007	2006
	(In thousands)	
<b>Additions</b>		
Contributions	\$40,000	\$40,000
Total Contributions	40,000	40,000
Investment Income:		
Net appreciation in fair value of investments	136	-
Interest income	2,820	-
Total Net Investment Income	2,956	-
Total Additions	42,956	40,000
<b>Net Increase</b>	42,956	40,000
Plan net assets, January 1	40,000	-
<b>NET ASSETS HELD IN TRUST FOR OPEB</b>	<b>\$82,956</b>	<b>\$40,000</b>

## Note J – Commitments and Certain Charges to Operations

1. On December 18, 2007, the Board of Commissioners of the Port Authority adopted the annual budget for 2008. Approval of a budget by the Board of Commissioners does not in itself authorize any specific expenditures, which are authorized from time to time by or as contemplated by other actions of the Board of Commissioners consistent with statutory, contractual and other commitments of the Port Authority, including agreements with the holders of its obligations.

2. At December 31, 2007, the Port Authority had entered into various construction contracts totaling approximately \$2.2 billion, which are expected to be completed within the next three years.

3. The Port Authority carries insurance or requires insurance to be carried (if available) on or in connection with its facilities to protect against direct physical loss or damage and resulting loss of revenue and against liability in such amounts as it deems appropriate, considering self-insured retentions, purchase of insurance through its captive insurance entity, PAICE, exceptions, or exclusions of portions of facilities, and the scope of insurable hazards. In view of the current state of the insurance industry,

availability of coverage may be constrained and premium costs may increase for available coverage in connection with the Port Authority's periodic renewal of its insurance programs.

**a. Property damage and loss of revenue insurance program:**

The Port Authority's property damage and loss of revenue insurance program (which was renewed effective June 1, 2007 and expires on June 1, 2008) provides for coverage as follows:

General Coverage (Excluding Terrorism)		Terrorism Coverage	
\$900m of purchased coverage	\$900 million of purchased coverage per occurrence	\$250m purchased coverage excess above \$250m	\$500 million of purchased coverage per occurrence
		\$250m TRIA* Coverage (PAICE)	
		\$250m purchased coverage	
		\$250m Full Coverage	
\$25m in the aggregate Self-insurance after which purchased coverage applies		\$25m in the aggregate Self-insurance after which purchased coverage applies	
\$5 million per occurrence deductible		\$5 million per occurrence deductible	

\* The Terrorism Risk Insurance Act of 2002 (TRIA) generally defines an "act of terrorism" to include any act, certified by the Secretary of the Treasury and concurred by the Secretary of State and the Attorney General of the United States, that is violent or dangerous to human life, property or infrastructure, which occurs in the United States or to certain property outside the United States (including aircraft) and which was committed on behalf of a foreign person or interest as part of an effort to coerce the civilian population of the United States or the policy or conduct of the Federal government. The Terrorism Risk Insurance Extension Act of 2005 (TRIEA) amended TRIA by extending the program from December 31, 2005 through December 31, 2007. On December 26, 2007, President Bush signed into law the Terrorism Risk Insurance Program Reauthorization Act of 2007 (TRIPRA), which extends the program for seven years through December 31, 2014. Provisions of the initial TRIA act have been amended in the 2007 extension to cover domestic and foreign acts of terrorism.

**Wind Coverage  
(Sub-limit to General Coverage)**

\$300m purchased coverage	\$300 million of purchased coverage per occurrence
\$300m Wind Coverage	

\$25m in the aggregate Self-insurance after which purchased coverage applies
\$5 million per occurrence deductible

**b. Public liability insurance program:**

**(1) Aviation facilities**

The Port Authority's public liability insurance program for aviation facilities (which was renewed effective October 27, 2007 and expires on October 27, 2008) provides for coverage as follows:

<b>General Coverage (Excluding Terrorism)</b>	<b>Terrorism Coverage</b>
\$1.25 billion per occurrence and in the aggregate of purchased coverage	\$1.25 billion aviation war risk** per occurrence and in the aggregate of purchased coverage
\$5 million per occurrence deductible	\$5 million per occurrence deductible

\*\* Aviation war risk generally includes war, hijacking and other perils, both domestically and internationally.



**(2) Non-Aviation facilities**

The Port Authority's public liability insurance program for "non-aviation" facilities (which was renewed effective October 27, 2007 and which expires on October 27, 2008) provides for coverage as follows:

**General Coverage  
(Excluding Terrorism)**

\$975 million excess above \$17.5 million of purchased coverage		\$992.5 million of purchased coverage per occurrence
\$25 million of coverage		
\$17.5 million of purchased coverage	\$7.5 million self-insurance	
\$5 million per occurrence deductible		

**Terrorism Coverage (Foreign)**

\$100 million TRIEA excess above \$150 million of purchased coverage (PAICE)	\$250 million purchased coverage per occurrence
\$100 million TRIEA excess above \$50 million of purchased coverage (PAICE)	
\$25 million TRIEA excess above \$25 million of purchased coverage (PAICE)	
\$25 million purchased TRIEA* coverage (PAICE)	
\$5 million per occurrence deductible	

**Terrorism Coverage (Domestic)**

\$50 million excess above \$42.5 million of purchased coverage		\$92.5 million of purchased coverage per occurrence
\$100 million self insurance excess above \$42.5 million of purchased coverage		
\$100 million self insurance excess above \$42.5 million of purchased coverage		
\$25 million excess above \$17.5 million of purchased coverage		
\$25 million of coverage		
\$17.5 million purchased coverage	\$7.5 million self-insurance	
\$5 million per occurrence deductible		

\* See footnote on page 55.

During each of the past three years, claims payments have not exceeded insurance coverage.

4. In providing for uninsured potential losses, the Port Authority administers its self-insurance program by applications from the Consolidated Bond Reserve Fund and provides for losses by charging operating expense as liabilities are incurred. As of December 31, 2007, approximately \$83 million constituted appropriated reserves for self-insurance in the operating fund.

A liability is recognized when it is probable that the Port Authority has incurred an uninsured loss and the amount of the loss can be reasonably estimated. The liability for unpaid claims is based upon the estimated cost of settling the claims, which includes a review of estimated claims expenses, estimated recoveries and a provision for claims incurred but not reported. Changes in the liability amounts in 2007 and 2006 were:

	<b>Beginning Balance</b>	<b>Additions and Changes</b>	<b>Payments</b>	<b>Year-end Balance</b>
	(In thousands)			
2007	\$14,650	\$11,677	\$2,648	\$23,679
2006	8,801	10,095	4,246	14,650

5. On October 16, 2006, the District of Columbia approved the establishment of a Port Authority captive insurance company, known as the Port Authority Insurance Captive Entity, LLC (PAICE), for the purpose of insuring certain risk exposures of the Port Authority and its wholly owned entities. Under its Certificate of Authority issued by the District of Columbia, PAICE is authorized to transact insurance business, in connection with workers compensation, general liability, builders risk, property and foreign terrorism insurance coverages for the Port Authority and its wholly owned entities on an annual basis. Prior to December 31, 2007, \$250,000,000 of insurance coverage was provided by PAICE with respect to foreign terrorism coverage under the non-aviation portion of the Port Authority's Public Liability insurance program and \$250,000,000 of insurance coverage was provided by PAICE with respect to foreign terrorism coverage under the Property Damage and Loss of Revenue Program. As of December 31, 2007, the federal government enacted the Terrorism Risk Insurance Extension Act of 2007 (TRIPRA), which extended the federal reinsurance provisions of the Terrorism Risk Insurance Act of 2002 (TRIA) through December 31, 2014 and increased the protection afforded by the Act to include reinsurance for acts of domestic terrorism in addition to acts of foreign terrorism. With the passage of TRIPRA, PAICE thereby assumed coverage for acts of domestic terrorism with respect to the Port Authority's Public Liability and Property Damage and Loss of Revenue insurance programs in addition to the previously provided coverage for acts of foreign terrorism. Under TRIPRA, the U.S. Government reinsures eighty-five percent (85%) of certified terrorism losses, subject to a \$100 million deductible and a twenty percent (20%) insurance carrier/captive deductible, in an amount not to exceed an annual cap on all such losses payable under TRIPRA of \$100 billion. No federal compensation will be paid unless the aggregate industry insured

Notes to Consolidated Financial Statements  
(continued)

losses exceed \$100 million. In addition, as of December 31, 2007, PAICE is providing the first \$1,000,000 in coverage under the Workers' Compensation portion, and the first \$500,000 in coverage under the General Liability aspect, of the Port Authority's Contractor's Insurance Program.

The financial results for PAICE for the year ended December 31, 2007 follow. Amounts associated with PAICE recorded on the Port Authority's consolidated financial statements have been adjusted to reflect intercompany transfers between the Port Authority and PAICE (See Schedule E).

### Financial Position

	(In thousands)
Total Assets	\$128,092
Total Liabilities	111,928
Net Assets	<u>\$ 16,164</u>

### Operating Results

Revenues	\$32,104
Expenses	24,444
Net Income	<u>\$ 7,660</u>

### Changes in Net Assets

Balance at January 1, 2007	\$ 8,504
Net Income	7,660
Balance at December 31, 2007	<u>\$16,164</u>

6. The 2007 balance of "Other amounts receivable, net" on the Consolidated Statements of Net Assets consists of the anticipated recovery of the approximately \$588 million net book value of various assets which comprised components of the World Trade Center complex destroyed on September 11, 2001; approximately \$54 million representing advance payments to Phoenix Constructors and Tishman Construction Corporation for work performed in connection with the WTC Transportation Hub and the Freedom Tower; approximately \$54 million representing the balance due from the private full service vendor operating the plant at the Essex County Resource Recovery Facility under the conditional sale agreement through which the vendor financed a portion of the construction costs of the plant; approximately \$39 million in long-term receivables from Port Authority tenants; approximately \$2 million representing an advance to AirRail Transit Consortium for operating and maintenance work; and approximately \$3 million representing the balance due from Howland Hook Container Terminal, Inc. for the purchase of 7 cargo cranes.

7. In October 2002 and November 2003, the Port Authority and the Newark Legal and

Communications Center Urban Renewal Corporation received tax bills for the calendar years 2001, 2002 and 2003 totaling approximately \$200,000, based on the City of Newark's assessed value for the land upon which the Newark Legal and Communications Center is located. The Port Authority has been contesting the City of Newark's allegation that the land upon which the Newark Legal and Communications Center is located is subject to real property tax. Along with the execution of the amended agreement between the City of Newark and the Port Authority covering EWR and PN, the City of Newark and the Port Authority have entered into a settlement agreement whereby the City of Newark has agreed to restore the Newark Legal and Communications Center's tax-exempt status. It is presently anticipated that the City of Newark and the Port Authority will enter into further agreements with respect to continuing payments pertaining to the tax-exempt status of the facility.

8. For PATH employees who are not covered by collective bargaining agreements (PATH exempt employees), the Port Authority has recognized, as a matter of policy, an obligation to provide supplemental payments resulting in amounts generally comparable to benefits available to similarly situated Port Authority employees. Such payments for PATH exempt employees totaled approximately \$3 million in each of years 2007 and 2006.

9. The 2007 balance of "Other noncurrent liabilities" consists of the following:

	Dec. 31, 2006	Additions	Deductions	Dec. 31, 2007
	(In thousands)			
Workers' compensation liability	\$ 49,985	\$ 52,444	\$54,977	\$ 47,452
PATH exempt employees supplemental	22,168	3,729	2,578	23,319
Asset forfeiture	9,145	1,494	2,353	8,286
Surety and security deposits	9,619	1,174	1,757	9,036
Claims liability	14,650	11,677	2,648	23,679
Contractors Insurance Program-WTC	19,639	38,595	7,880	50,354
Other	6,069	302	645	5,726
Gross other liabilities	\$131,275	\$109,415	\$72,838	167,852
Less current portion:				
Workers' compensation liability				12,313
PATH exempt employees supplemental				2,576
Total other non-current liabilities				\$152,963

10. During 2007, \$5.7 million in capital expenditures previously included in Facilities, net were determined to represent costs for projects at various Port Authority facilities that will not proceed forward to completion, or for preliminary engineering and design work related to alternative analyses no longer considered viable for ongoing projects. As a result, these charges were transferred to operating expense.

11. During 2007, the Port Authority provided both voluntary and involuntary termination benefits, including severance payments based primarily on years of service and continued limited access to health, dental and life insurance, to 100 employees. Port Authority costs totaled approximately \$4 million in 2007 for these severance programs. As of December 31, 2007, all severance amounts were recognized.

**Note K – Information with Respect to the Events of September 11, 2001**

The World Trade Center's components, which included two 110-story office towers (One and Two World Trade Center), two nine-story office buildings (Four and Five World Trade Center), an eight-story office building (Six World Trade Center), a 22-story hotel (Three World Trade Center), a 47-story office building (Seven World Trade Center), an electrical sub-station (Con Ed Substation) under Seven World Trade Center, a retail shopping mall, and a six level sub-grade area located below the World Trade Center complex, together with the PATH-World Trade Center rail station (PATH-WTC station) were destroyed as a result of the terrorist attacks of September 11, 2001.

On July 24, 2001, the Port Authority entered into net leases with respect to One, Two, Four and Five World Trade Center with single purpose entities established by Silverstein Properties, Inc. (the Silverstein net lessees), and with respect to the retail components of the World Trade Center, with a single purpose entity established by an affiliate of Westfield America, Inc. (Westfield). The terms of the 99-year net leases generally required the net lessees to pay in the aggregate \$616 million upon commencement of the net leases, base rent starting at \$102 million annually and, when applicable, a graduating percentage of gross revenues. The net leases do not provide for rent abatement before or during the restoration period. In connection with the implementation of the conceptual framework described below, these net leases, and various related agreements, were supplemented and amended, as of November 16, 2006.

The terms of the original net leases established both an obligation and concomitant right for the net lessees, at their sole cost and expense, to restore their net leased premises following a casualty whether or not the damage is covered by insurance proceeds in accordance, to the extent feasible, prudent and commercially reasonable, with the plans and specifications as they existed before the casualty or as otherwise agreed to with the Port Authority. The net lessees obtained property damage and business interruption insurance in a combined single limit of approximately \$3.5 billion per occurrence. As a result of a settlement process involving certain of the insurance companies providing a portion of the net lessees' property damage and business interruption insurance coverage, the net lessees, the Port Authority, the Federal and state courts in which litigation pertaining to such insurance coverage was pending, as well as court-appointed mediators and the New York State Insurance Department, a global settlement of the net lessees' World Trade Center property damage and business interruption claim has been achieved. Such settlement provided for a total recovery of approximately \$4.57 billion against available policy limits of approximately \$4.68 billion. Approximately \$2.3 billion of these funds has been used for the net lessees' business interruption expenses, including the payment of rent to the Port Authority, the prepayment of the mortgage

loan entered into on July 24, 2001 by the Silverstein net lessees with GMAC Commercial Mortgage Corporation in the amount of approximately \$562 million, and the purchase by the Port Authority on December 23, 2003 of the retail net lessee from Westfield for \$140 million as well as certain of their World Trade Center redevelopment expenses. The Port Authority now owns 100% of the membership interest in and is the sole managing member of the retail net lessee, a single purpose entity, which is now known as WTC Retail LLC.

### **Conceptual Framework for the Redevelopment of the Office and Retail Components of the World Trade Center**

On September 21, 2006, the Port Authority approved the conceptual framework for the redevelopment of the office and retail components of the World Trade Center site. In connection with the implementation of the conceptual framework, the Port Authority acquired, as of November 16, 2006, the office net lessee, 1 World Trade Center LLC, of the Freedom Tower and Tower 5, comprising, in the aggregate, approximately 3.8 million square feet of office space. The other office net lessees, the Silverstein net lessees, will develop Towers 2, 3 and 4, comprising, in the aggregate, approximately 6.2 million square feet of office space. The agreements also provide for a development schedule for Towers 2, 3 and 4, the allocation of certain insurance proceeds and common infrastructure costs, and certain adjustments to rent, as well as the use of New York Liberty Bond financing (allocations were made by the State of New York on July 14, 2006 and by the New York City Industrial Development Agency on July 11, 2006, totaling \$2.593 billion for the development of Towers 2, 3 and 4 and \$702 million for the development of the Freedom Tower and the retail components of the World Trade Center site).

Under the agreements, the Port Authority was obligated to turn over the sites for Towers 3 and 4 to the respective net lessees thereof by December 31, 2007, and is obligated to turn over the site for Tower 2 to its net lessee by June 30, 2008, in each case, except for certain retained parcels. The retained parcels will be turned over to the respective net lessees by the Port Authority, with respect to the site for Tower 4 on June 30, 2008 and with respect to sites for Towers 2 and 3 by December 31, 2008. In the event that the Port Authority fails to meet any of the turnover dates, as adjusted for "unavoidable delay" (generally, certain events outside the control of the Port Authority, including fault of other parties and breaches of the various agreements that have an impact on the construction schedule), the Port Authority will be obligated to pay liquidated damages in the total cumulative amount of \$300,000 per day until all turnover failures are cured. The Port Authority failed to meet its obligation with regard to turning over the sites for Towers 3 and 4 to the respective net lessees by December 31, 2007. As of February 17, 2008, the date on which these sites were turned over to the respective net lessees, the Port Authority had incurred liquidated damages in the total amount of \$14,400,000; under the applicable agreement between the Port Authority and the net lessees of Towers 2, 3 and 4, such amount is to be applied by the net lessees to their project costs for Towers 2, 3 and 4. The agreements also provide that Towers 2, 3 and 4 are to be constructed by the respective Silverstein net lessee thereof so that substantial completion is achieved on or before December 31, 2011 with respect to Towers 3 and 4, and June 30, 2012 with respect to Tower 2, in each case subject to a one-year



extension at the option of the respective Silverstein net lessee. These completion dates are also subject to adjustment for “unavoidable delay,” generally, certain events outside the control of a Silverstein net lessee, including Port Authority fault and breaches of the various agreements that have an impact on the construction schedule. Additionally, the Port Authority has the right to foreclose upon the membership interests and certain cash proceeds of the Silverstein net lessees of Towers 2, 3 and 4, in the event that any Silverstein net lessee fails to substantially complete its Tower by the applicable completion date, as extended by “unavoidable delay,” subject to certain rights of the net lessees to cure any such default and other procedural requirements.

On June 21, 2007, the Port Authority authorized 1 WTC LLC to enter into a sub-net lease and development agreements with respect to the development, construction and occupancy by JPMorgan Chase & Co. (JPMorgan) of Tower 5, an office building of up to 1.3 million square feet. JPMorgan will be responsible for all development costs of Tower 5, including planning, design and construction, after 1 WTC LLC has met certain turnover conditions relating to the physical condition and ownership of the Tower 5 site and has turned the site over to JPMorgan. JPMorgan will also be responsible for all operating, capital and maintenance expenses of the Tower 5 site and the completed Tower. Upon substantial completion of the core and shell of Tower 5, 1 WTC LLC will reimburse JPMorgan for \$250 million of its project costs and receive \$618 million in rent over the seven years following completion of the shell.

On January 4, 2008, the Port Authority authorized WTC Retail LLC to enter into agreements with Westfield establishing a Joint Venture between WTC Retail LLC and Westfield for the development, leasing and management of approximately 488,000 square feet of retail space throughout the World Trade Center site. After the application of WTC Retail LLC’s investment of \$200 million in subordinated equity, WTC Retail LLC and Westfield are each responsible for fifty-percent of the remaining \$1.25 billion in total project costs.

Future minimum rentals (see Note G) include rentals of approximately \$95.1 billion attributable to the World Trade Center net leases described above. The inclusion of this amount in future rentals is predicated upon the assumption that the net lessees of various components of the World Trade Center will continue to meet their contractual commitments pertaining to their net leased properties, including those with respect to the payment of rent and the restoration of their net leased properties. The net lessees’ ability to meet these contractual commitments may be affected by the outcome of certain pending and future litigation involving insurance and other matters, the nature of the downtown Manhattan real estate market, and coordination among various public and private sector entities involved in the redevelopment of downtown Manhattan.

## **The Memorial**

On July 6, 2006, the Board of Commissioners authorized the Port Authority to enter into an agreement with the Lower Manhattan Development Corporation (LMDC), the World Trade Center Memorial Foundation (the Memorial Foundation), the City of New York and the State of New York for the construction by the Port Authority of the World Trade Center Memorial. The agreement establishes the general areas of responsibility of the parties for the design, development, construction, financing and operation of the project, which will include the Memorial and Memorial Museum, the Visitor Orientation and Education Center (VOEC) and the related common and exclusive infrastructure.

In connection with the funding of the costs of the construction of the project, the Memorial Foundation and the LMDC are responsible for providing \$260 million and \$250 million, respectively, for the Memorial and Memorial Museum; the State of New York is responsible for providing \$80 million for the VOEC; and the Port Authority is responsible for providing up to \$150 million for the infrastructure. The Port Authority does not have any responsibility for the operation and maintenance of the Memorial, the Memorial Museum or the VOEC.

## **Accounting**

In 2001, the Port Authority reclassified and recognized as an operating expense the \$1.1 billion net book value of various assets consisting primarily of buildings, infrastructure and certain ancillary equipment that together comprised the components of the World Trade Center complex destroyed as a result of the September 11, 2001 terrorist attacks. A receivable in an amount equal to such net book value was recorded in 2001. In connection with the recovery for and redevelopment of certain assets comprising the World Trade Center, the receivable has been reduced to approximately \$588 million on the Port Authority's financial statements for the year ended December 31, 2007.

As of December 31, 2007, recoverable amounts of approximately \$1.37 billion comprising \$953 million in proceeds from the Port Authority's insurance policies and \$413 million from the Federal Emergency Management Agency (FEMA) have been recognized by the Port Authority. Of this amount, \$854 million has been recognized as revenue net of \$444 million of expenses related to the events of September 11, 2001, primarily the cost of office space necessary to replace the Port Authority's offices that were located at the World Trade Center, and the balance of approximately \$68 million has been applied to a portion of the outstanding receivable representing the net book value of the properties destroyed. The Port Authority received the maximum amount allocated by FEMA for reimbursement of the Port Authority's costs related to the events of September 11, 2001.

**Schedule A - Revenues and Reserves**  
(Pursuant to Port Authority bond resolutions)

	Year ended December 31, 2007			2006
	Operating Fund	Reserve Funds	Combined Total	Combined Total
	(In thousands)			
<b>Gross operating revenues:</b>				
Rentals	\$ 986,663	\$ -	\$ 986,663	\$ 952,431
Tolls and fares	800,244	-	800,244	798,682
Aviation fees	783,875	-	783,875	717,631
Parking and other	385,446	-	385,446	334,088
Utilities	149,537	-	149,537	146,822
Rentals - Special Project Bonds Projects	85,861	-	85,861	88,884
Total gross operating revenues	3,191,626	-	3,191,626	3,038,538
<b>Operating expenses:</b>				
Employee compensation, including benefits	922,671	-	922,671	840,640
Contract services	587,730	-	587,730	590,197
Rents and amounts in-lieu-of taxes	271,073	-	271,073	254,178
Materials, equipment and other	212,147	-	212,147	187,996
Utilities	167,912	-	167,912	150,729
Interest on Special Project Bonds	85,861	-	85,861	88,884
Total operating expenses	2,247,394	-	2,247,394	2,112,624
Amounts in connection with operating asset obligations	40,787	-	40,787	42,391
Expenses related to the events of September 11, 2001	4,563	-	4,563	2,069
Net operating revenues	898,882	-	898,882	881,454
<b>Financial income:</b>				
Interest income	54,372	62,447	116,819	87,597
Net increase in fair value of investments	34,912	56,543	91,455	47,209
Contributions in aid of construction	313,504	-	313,504	250,904
Application of Passenger Facility Charges	220,583	-	220,583	186,555
Application of 1WTC LLC/WTC Retail LLC Insurance Proceeds	305,532	-	305,532	-
Restricted Net Operating Revenues - PAICE	(1,354)	-	(1,354)	-
Grants	11,310	-	11,310	17,469
Pass-through grant program payments	(4,717)	-	(4,717)	(6,832)
Net revenues available for debt service and reserves	1,833,024	118,990	1,952,014	1,464,356
<b>Debt service:</b>				
Interest on bonds and other asset financing obligations	417,209	36,077	453,286	405,948
Debt maturities and retirements	177,160	-	177,160	254,210
Repayment of asset financing obligations	-	110,424	110,424	109,934
Total debt service	594,369	146,501	740,870	770,092
Transfers to reserves	<u>\$ (1,238,655)</u>	1,238,655	-	-
Revenues after debt service and transfers to reserves		1,211,144	1,211,144	694,264
Direct investment in facilities		(808,694)	(808,694)	(490,750)
Change in appropriations for self-insurance		(3,220)	(3,220)	(4,968)
Increase in reserves		399,230	399,230	198,546
Reserve balances, January 1		1,773,694	1,773,694	1,575,148
Reserve balances, December 31		\$ 2,172,924	\$ 2,172,924	\$ 1,773,694

**Schedule B - Assets and Liabilities**

(Pursuant to Port Authority bond resolutions)

	December 31, 2007				2006
	Operating	Capital	Reserve	Combined	Combined
	Fund	Fund	Funds	Total	Total
	(In thousands)				
<b>ASSETS</b>					
Current assets:					
Cash	\$ 88,233	\$ -	\$ 1,000	\$ 89,233	\$ 58,705
Restricted cash:					
1 WTC LLC/WTC Retail LLC insurance proceeds	450,000	-	-	450,000	184,901
Passenger Facility Charges	358	-	-	358	-
Port Authority Insurance Captive Entity, LLC	43,319	-	-	43,319	-
Investments	570,092	500,951	1,486,815	2,557,858	2,870,257
Current receivables, net	256,240	142,028	-	398,268	303,347
Other current assets	61,574	97,757	-	159,331	203,993
Restricted receivables	24,310	-	-	24,310	23,870
Restricted receivable - PAICE	372	-	-	372	-
Total current assets	1,494,498	740,736	1,487,815	3,723,049	3,645,073
Noncurrent assets:					
Restricted cash	8,236	-	-	8,236	9,310
Restricted 1 WTC LLC/WTC LLC Retail insurance proceeds	207,077	-	-	207,077	-
Investments	164,442	-	685,109	849,551	823,479
Other amounts receivable, net	41,739	699,639	-	741,378	936,473
Deferred charges and other noncurrent assets	1,151,482	140,780	-	1,292,262	1,055,435
Restricted deferred / other noncurrent assets - PAICE	15,055	-	-	15,055	-
Amounts receivable - Special Project Bonds Projects	-	1,252,622	-	1,252,622	1,297,974
Invested in facilities	-	26,241,332	-	26,241,332	23,968,389
Total noncurrent assets	1,588,031	28,334,373	685,109	30,607,513	28,091,060
Total assets	3,082,529	29,075,109	2,172,924	34,330,562	31,736,133
<b>LIABILITIES</b>					
Current liabilities:					
Accounts payable	216,486	562,389	-	778,875	627,460
Accrued interest and other current liabilities	273,096	48,191	-	321,287	322,758
Restricted other liabilities - PAICE	382	-	-	382	-
Accrued payroll and other employee benefits	116,991	-	-	116,991	89,517
Deferred income:					
1 WTC LLC/WTC Retail LLC insurance proceeds	657,077	-	-	657,077	184,901
Passenger Facility Charges	24,668	-	-	24,668	23,870
Restricted Net Operating Revenues - PAICE	1,354	-	-	1,354	-
Current portion bonds and other asset financing obligations	486,671	1,487,815	-	1,974,486	1,894,531
Total current liabilities	1,776,725	2,098,395	-	3,875,120	3,143,037
Noncurrent liabilities:					
Accrued pension and other noncurrent employee benefits	632,059	-	-	632,059	639,376
Other noncurrent liabilities	100,204	52,759	-	152,963	117,008
Restricted other noncurrent liabilities - PAICE	-	20,803	-	20,803	-
Amounts payable - Special Project Bonds	-	1,264,735	-	1,264,735	1,311,100
Bonds and other asset financing obligations	440,916	9,118,144	-	9,559,060	9,198,518
Total noncurrent liabilities	1,173,179	10,456,441	-	11,629,620	11,266,002
Total liabilities	2,949,904	12,554,836	-	15,504,740	14,409,039
<b>NET ASSETS</b>					
	\$ 132,625	\$ 16,520,273	\$ 2,172,924	\$ 18,825,822	\$ 17,327,094
<b>Net assets are composed of:</b>					
Facility infrastructure investment	\$ 50,000	\$ 16,520,273	\$ -	\$ 16,570,273	\$ 15,473,995
Reserves	-	-	2,172,924	2,172,924	1,773,694
Appropriated reserves for self-insurance	82,625	-	-	82,625	79,405
Net assets	\$ 132,625	\$ 16,520,273	\$ 2,172,924	\$ 18,825,822	\$ 17,327,094

**Schedule C - Analysis of Reserve Funds**  
(Pursuant to Port Authority bond resolutions)

	Year ended December 31, 2007			2006
	General Reserve Fund	Consolidated Bond Reserve Fund	Combined Total	Combined Total
(In thousands)				
Balance, January 1	\$ 1,198,499	\$ 575,195	\$ 1,773,694	\$ 1,575,148
Increase in reserve funds *	40,416	1,317,229	1,357,645	830,785
	1,238,915	1,892,424	3,131,339	2,405,933
Applications:				
Repayment of asset financing obligations	-	110,424	110,424	109,934
Interest on asset financing obligations	-	36,077	36,077	26,587
Direct investment in facilities	-	808,694	808,694	490,750
Self-insurance	-	3,220	3,220	4,968
Total applications	-	958,415	958,415	632,239
<b>Balance, December 31</b>	<b>\$ 1,238,915</b>	<b>\$ 934,009</b>	<b>\$ 2,172,924</b>	<b>\$ 1,773,694</b>

\* Consists of net transfers from operating fund and income on investments, including fair market valuation adjustments of \$57 million and \$8 million for 2007 and 2006, respectively.

**STATISTICAL AND OTHER SUPPLEMENTAL INFORMATION**

For the year ended December 31, 2007



## Statistical Section

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The Statistical Section presents additional information as a context for further understanding the information in the financial statements, note disclosures and schedules. The information contained in this section is unaudited.

### Financial Trends – Schedule D-1

Trend information is provided to help the reader understand how the Port Authority's financial performance and fiscal health has changed over time.

### Debt Capacity – Schedule D-2

The Port Authority has several forms of outstanding obligations (see Note – D).

Information on Port Authority revenues, outstanding obligations, debt service, and reserves is included here for statistical purposes (more detailed information about the various kinds of debt instruments used by the Port Authority can be found in Note D and the reserve funds are described in Note E). Debt limitations - including in some cases limits on total authorized amounts or requirements for the issuance of additional bonds - may be found in the various resolutions establishing and authorizing such obligations.

### Demographic and Economic Information – Schedule D-3

This schedule offers demographic and economic indicators to provide a better understanding of the environment within which the Port Authority's financial activities take place.

### Operating Information – Schedule D-4

Operating and service data is provided to help the reader understand how the information in the Port Authority's financial report relates to the services it provides and the activities it performs.

**Schedule D-1 - Selected Statistical Financial Trends Data**

	2007	2006	2005	2004
	(In thousands)			
Net Assets are composed of: (a)				
Invested in capital assets net of related debt	\$6,609,691	\$5,872,518	\$ 5,725,929	\$ 5,563,683
Restricted	719,306	208,771	17,916	14,651
Unrestricted	1,608,284	1,553,114	1,371,928	1,375,533
Net Assets	\$8,937,281	\$7,634,403	\$ 7,115,773	\$ 6,953,867
Revenues, Expenses and Changes in Net Assets:				
Gross operating revenues				
Rentals	\$ 986,663	\$ 952,431	\$ 928,395	\$ 877,306
Tolls and Fares	800,244	798,682	787,381	788,333
Aviation Fees	783,875	717,631	748,811	714,766
Parking and other fees	385,446	334,088	296,663	269,413
Utilities	149,537	146,822	147,795	121,436
Rentals associated with Special Project Bonds	85,861	88,884	91,648	93,570
Gross operating revenues	3,191,626	3,038,538	3,000,693	2,864,824
Operating expenses:				
Employee compensation, including benefits	922,671	840,640	870,784	806,890
Contract services	587,730	590,197	564,332	545,404
Rents and amounts in-lieu-of taxes	271,073	254,178	243,411	252,658
Materials, equipment and other	212,147	187,996	168,139	141,367
Utilities	167,912	150,729	149,604	141,476
Interest on Special Project Bonds	85,861	88,884	91,648	93,570
Operating expenses	2,247,394	2,112,624	2,087,918	1,981,365
Net (expenses) recoverables related to the events				
of September 11, 2001	(4,563)	(2,069)	(3,358)	(4,985)
Depreciation of facilities	(632,553)	(674,940)	(643,732)	(575,539)
Amortization of costs for regional programs	(59,316)	(49,319)	(42,996)	(38,677)
Income from operations	247,800	199,586	222,689	264,258
Income on investments (including fair value adjustment)	229,812	137,968	105,579	59,047
Interest expense on bonds and other asset financing	(493,689)	(454,134)	(422,334)	(391,870)
Gain (loss) on disposition of assets	17,011	(3,741)	(55)	-
Contributions in aid of construction	313,504	250,904	107,262	81,173
Passenger Facility Charges	221,380	192,509	134,429	125,532
1 WTC LLC/WTC Retail LLC insurance proceeds	760,467	184,901	-	-
Grants	11,310	17,469	14,336	13,396
Capital funding provided by others	-	-	-	-
Pass-through grant program payments	(4,717)	(6,832)	-	-
Increase in net assets December 31,	\$1,302,878	\$ 518,630	\$ 161,906	\$ 151,536

(a) Data not available for classifying net assets prior to the implementation of GASB Statement No. 34 for year 2001.

2003	2002	2001	2000	1999	1998
\$ 5,397,959	\$ 4,492,027	\$ 3,814,967	\$ -	\$ -	\$ -
15,153	16,505	245,319	-	-	-
1,389,219	1,410,763	1,119,047	-	-	-
<u>\$ 6,802,331</u>	<u>\$ 5,919,295</u>	<u>\$ 5,179,333</u>	<u>\$ 4,963,571</u>	<u>\$ 4,554,977</u>	<u>\$ 4,185,183</u>

\$ 858,414	\$ 832,527	\$ 976,054	\$ 1,218,093	\$ 1,119,719	\$ 1,335,837
758,326	774,337	750,782	616,722	595,691	585,264
705,302	672,175	560,951	382,604	363,015	62,995
234,261	197,912	202,864	219,985	247,695	226,832
112,555	97,184	126,956	113,054	123,356	52,109
95,193	96,448	97,195	97,870	98,036	98,165
<u>2,764,051</u>	<u>2,670,583</u>	<u>2,714,802</u>	<u>2,648,328</u>	<u>2,547,512</u>	<u>2,361,202</u>

769,711	777,146	654,074	648,171	630,752	616,405
543,927	622,781	600,686	619,462	560,425	505,775
237,014	140,614	96,401	131,431	133,556	50,764
150,961	135,321	157,004	133,166	122,778	167,355
122,445	113,880	140,436	142,261	131,717	130,794
95,193	96,448	97,195	97,870	98,036	98,165
<u>1,919,251</u>	<u>1,886,190</u>	<u>1,745,796</u>	<u>1,772,361</u>	<u>1,677,264</u>	<u>1,569,258</u>

664,211	474,663	(270,334)	-	-	-
(488,986)	(406,484)	(422,739)	(410,936)	(400,103)	(375,126)
<u>(32,112)</u>	<u>(28,762)</u>	<u>(20,014)</u>	<u>(19,749)</u>	<u>(19,468)</u>	<u>(20,612)</u>
<u>987,913</u>	<u>823,810</u>	<u>255,919</u>	<u>445,282</u>	<u>450,677</u>	<u>396,206</u>

66,148	97,812	144,618	167,028	117,584	143,139
(344,755)	(336,725)	(338,332)	(361,912)	(368,701)	(352,863)
787	-	-	1,620	(1,377)	(172)
57,568	36,258	40,070	-	-	-
109,111	110,471	113,487	120,404	115,837	113,020
-	-	-	-	-	-
34,501	19,892	-	-	-	-
-	-	-	36,173	55,773	36,990
<u>(28,237)</u>	<u>(11,556)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>\$ 883,036</u>	<u>\$ 739,962</u>	<u>\$ 215,762</u>	<u>\$ 408,595</u>	<u>\$ 369,793</u>	<u>\$ 336,320</u>

**Schedule D-2 - Selected Statistical Debt Capacity Data**

	2007	2006	2005
	(In thousands)		
Gross Operating Revenues	\$ 3,191,626	\$ 3,038,538	\$ 3,000,693
Operating expenses	(2,247,394)	(2,112,624)	(2,087,918)
Net (expenses) recoverables related to the events of September 11, 2001	(4,563)	(2,069)	(3,358)
Amounts in connection with operating asset obligations	(40,787)	(42,391)	(48,008)
Net operating revenues	898,882	881,454	861,409
Financial income (including gain on purchase of Port Authority bonds)	208,274	134,806	103,572
Grants and contributions in aid-of-construction, net	320,097	261,541	121,598
Application of Passenger Facility Charges	220,583	186,555	113,649
Application of 1WTC LLC/WTC LLC Retail Insurance Proceeds	305,532	-	-
Restricted Net Operating Revenues - PAICE	(1,354)	-	-
Net Revenues available for debt service and reserves	1,952,014	1,464,356	1,200,228
<b>DEBT SERVICE - OPERATIONS</b>			
Interest on bonds and other asset financing obligations	(417,209)	(379,361)	(355,068)
Times, interest earned (a)	4.68	3.86	3.38
Debt maturities and retirements	(177,160)	(254,210)	(205,220)
Times, debt service earned (a)	3.28	2.31	2.14
<b>DEBT SERVICE - RESERVES</b>			
Direct investment in facilities	(808,694)	(490,750)	(626,813)
Debt retirement acceleration	-	-	-
Change in appropriations for self-insurance	(3,220)	(4,968)	(5,325)
Interest on bonds and other asset financing obligations	(36,077)	(26,587)	(17,645)
Repayment of asset financing obligations	(110,424)	(109,934)	(12,205)
Net increase (decrease) in reserves	399,230	198,546	(22,048)
<b>RESERVE BALANCES</b>			
January 1	\$ 1,773,694	1,575,148	1,597,196
December 31	\$ 2,172,924	\$ 1,773,694	\$ 1,575,148
Reserve funds balances represented by:			
General Reserve	1,238,915	1,198,499	1,068,790
Consolidated Bond Reserve	934,009	575,195	506,358
Total	\$ 2,172,924	\$ 1,773,694	\$ 1,575,148
<b>OBLIGATIONS AT DECEMBER 31</b>			
Consolidated Bonds and Notes	\$ 9,495,419	\$ 9,659,104	\$ 8,328,644
Fund Buy-out obligation	409,128	419,155	420,660
Amounts payable - Special Project Bonds	1,264,735	1,311,100	1,354,425
Variable rate master notes	90,990	130,990	130,990
Commercial paper notes	238,950	270,740	282,095
Versatile structure obligations	1,205,600	519,600	532,100
Port Authority equipment notes	93,460	93,460	47,105
Total obligations	\$12,798,282	\$12,404,149	\$11,096,019
<b>DEBT RETIRED THROUGH INCOME:</b>			
Annual	\$ 287,584	\$ 364,144	\$ 217,425
Cumulative	\$6,724,456	\$6,436,872	\$6,072,728

(a) Debt service ratios excluding net (expenses) recoverables related to the events of September 11, 2001 and net amounts associated with the 1993 bombing are as follows:

Times, interest earned	4.69	3.87	3.39
Times, debt service earned	3.29	2.31	2.15

Note: This selected financial data is prepared primarily from information contained in Schedules A, B and C and is presented for general information only and is not intended to reflect the specific applications of the revenues and reserves of the Port Authority, which are governed by statutes and its bond resolutions.

2004	2003	2002	2001	2000	1999	1998
\$ 2,864,824	\$ 2,764,051	\$ 2,670,583	\$ 2,714,802	\$ 2,648,328	\$ 2,547,512	\$ 2,361,202
(1,981,365)	(1,919,251)	(1,886,190)	(1,745,796)	(1,772,361)	(1,677,264)	(1,569,258)
(4,985)	664,211	474,663	(270,334)	-	-	-
(34,609)	(35,113)	(35,960)	(36,696)	(37,188)	(35,957)	(35,605)
843,865	1,473,898	1,223,096	661,976	838,779	834,291	756,339
57,403	61,765	95,962	143,381	162,811	104,657	118,362
94,569	63,832	44,594	40,070	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
-	-	-	-	-	-	-
995,837	1,599,495	1,363,652	845,427	1,001,590	938,948	874,701
(345,129)	(291,514)	(282,635)	(266,944)	(318,912)	(323,954)	(310,107)
2.89	5.49	4.82	3.17	3.14	2.90	2.82
(211,870)	(698,280)	(181,250)	(171,340)	(158,435)	(138,225)	(123,395)
1.79	1.62	2.94	1.93	2.10	2.03	2.02
(285,441)	(542,260)	(433,747)	(462,129)	(404,388)	(233,260)	(242,311)
(110,075)	(183,120)	(283,502)	(25,000)	(60,000)	-	-
249	(15,201)	(19,017)	14,270	(5,101)	(4,247)	(3,785)
(8,684)	(6,860)	(15,828)	(27,964)	-	-	-
(10,737)	(6,329)	(5,863)	(6,390)	(10)	(172)	(757)
24,150	(144,069)	141,810	(100,070)	54,744	239,090	194,346
1,573,046	1,717,115	1,575,305	1,675,375	1,620,631	1,381,541	1,187,195
\$ 1,597,196	\$ 1,573,046	\$ 1,717,115	\$ 1,575,305	\$ 1,675,375	\$ 1,620,631	\$ 1,381,541
1,068,790	948,902	907,075	880,041	848,095	839,671	823,581
528,406	624,144	810,040	695,264	827,280	780,960	557,960
\$ 1,597,196	\$ 1,573,046	\$ 1,717,115	\$ 1,575,305	\$ 1,675,375	\$ 1,620,631	\$ 1,381,541
\$ 8,273,573	\$ 7,053,296	\$ 6,630,205	\$ 6,092,735	\$ 5,889,613	\$ 5,916,804	\$ 5,747,387
422,050	423,330	424,513	425,606	419,696	414,246	409,219
1,393,920	1,420,240	1,442,450	1,457,705	1,468,965	1,477,275	1,479,975
130,990	149,990	149,990	214,990	214,990	215,990	215,990
280,315	249,200	180,408	356,880	251,885	123,595	124,910
544,000	554,500	560,600	566,000	571,300	575,900	580,400
65,105	61,800	107,100	112,100	84,200	87,150	87,150
\$ 11,109,953	\$ 9,912,356	\$ 9,495,266	\$ 9,226,016	\$ 8,900,649	\$ 8,810,960	\$ 8,645,031
\$ 332,682	\$ 887,729	\$ 470,615	\$ 202,730	\$ 218,445	\$ 138,396	\$ 124,153
\$ 5,855,303	\$ 5,522,621	\$ 4,634,892	\$ 4,164,277	\$ 3,961,547	\$ 3,743,102	\$ 3,604,706
2.90	3.21	3.15	4.18	3.14	2.90	2.82
1.80	0.94	1.92	2.55	2.10	2.03	2.02

## Schedule D-3 Selected Statistical Demographic and Economic Data

The New York-New Jersey Metropolitan Region, one of the largest and most diversified in the nation, consists of the five New York boroughs of Manhattan, Brooklyn, Queens, Staten Island and The Bronx; the four suburban counties of Nassau, Rockland, Suffolk and Westchester; and the eight northern New Jersey counties of Bergen, Essex, Hudson, Middlesex, Morris, Passaic, Somerset and Union. The following demographic information is provided for this seventeen county region that comprise approximately 3,900 square miles.

	Population (2)	Total Personal Income (3) (In thousands)	Per-capita Personal Income (2) (3)	Employment (4)	Unemployment Rate (5)
2007 (1)	<b>17,207</b>	<b>\$896,518,140</b>	<b>\$52.10</b>	<b>7,960.1</b>	<b>4.40%</b>
2006	17,182	\$834,929,261	\$48.59	7,884.9	4.70%
2005	17,112	\$781,340,980	\$45.66	7,798.3	5.00%
2004	17,131	\$744,638,756	\$43.47	7,739.2	5.80%
2003	17,076	\$696,914,946	\$40.81	7,714.2	6.70%
2002	17,015	\$687,559,899	\$40.41	7,743.0	6.60%
2001	16,936	\$690,877,666	\$40.79	7,887.6	5.00%
2000	16,789	\$674,214,026	\$40.16	7,959.5	4.60%
1999	16,674	\$622,227,216	\$37.32	7,757.6	5.30%
1998	16,510	\$593,738,796	\$35.96	7,545.6	5.70%

Leading employment by major industries (% of total) (5) (6)

	<u>2007</u>	<u>1998</u>
Education & Health Services	<b>16.9%</b>	14.8%
Government	<b>15.2%</b>	14.9%
Professional & Business Services	<b>15.2%</b>	14.7%
Retail Trade	<b>10.1%</b>	9.9%
Financial Activities	<b>9.4%</b>	10.0%
Leisure & Hospitality	<b>7.5%</b>	6.6%
Manufacturing	<b>5.3%</b>	8.4%
Wholesale Trade	<b>5.1%</b>	5.5%
Other Services	<b>4.4%</b>	3.9%
Construction	<b>4.2%</b>	3.5%
TWU*	<b>3.2%</b>	4.2%
Information	<b>3.4%</b>	3.7%

(1) Source - Employment data for 2007 is preliminary and subject to revision.

(2) Source - US Census Bureau, years 1998-2005, 2006-2007 data estimate by Global Insight

(3) Source - US Bureau of Economic Analysis, years 1998-2005, 2006-2007 data estimate by Global Insight

(4) Source - New York and New Jersey Departments of Labor, years 1998-2007

(5) Source - US Bureau of Labor Statistics, years 1998-2007

(6) Employment by major industries are provided by the New York and New Jersey Departments of Labor by labor areas and include a limited number of locales immediately surrounding the 17-county New York-New Jersey region. These labor areas consist of 23 counties in the metropolitan area. The Port Authority's 17-county region comprises approximately 93% of the employment in the larger 23-county region. The inclusion of these areas is not expected to impact labor employment by industry. The presentation of the region's labor by industry for years 2007 and 1998 provides additional historical perspective on the Region's labor force that primarily comprises the Port Authority's customer base. Industry definitions can be found at the US Department of Labor Statistics website at [www.bls.gov/bls/naics.htm](http://www.bls.gov/bls/naics.htm).

\* Transportation and Warehousing, and Utilities Industry



**Schedule D-4 Selected Statistical Operating Data**

	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998
Authorized Port Authority staffing levels:										
Tunnels, Bridges and Terminals	910	938	1,010	1,039	1,023	1,034	1,058	1,030	1,056	1,070
PATH	1,075	1,080	1,089	1,092	1,093	1,095	1,072	1,000	1,016	1,054
Port Commerce facilities	168	175	183	187	191	192	193	173	181	184
Air Terminal facilities	918	953	989	999	999	997	998	934	959	952
Development(a)	77	-	-	-	-	-	-	-	-	-
Other operational and support activities(b)	2,208	2,259	2,382	2,403	2,409	2,418	2,447	2,402	2,436	2,513
Subtotal	5,356	5,405	5,653	5,720	5,715	5,736	5,768	5,539	5,648	5,773
Public Safety and Security	1,772	1,776	1,541	1,547	1,519	1,499	1,425	1,375	1,371	1,382
Total	7,128	7,181	7,194	7,267	7,234	7,235	7,193	6,914	7,019	7,155
Facility Traffic and Other Indicators: (In thousands)										
INTERSTATE TRANSPORTATION NETWORK										
Tunnels and Bridges (Total Eastbound Traffic)										
George Washington Bridge	53,956	54,265	53,612	54,202	52,971	54,674	53,467	54,327	53,601	52,353
Lincoln Tunnel	21,842	21,933	21,794	21,733	21,078	20,931	20,987	22,005	21,610	21,162
Holland Tunnel	17,349	17,365	16,982	16,963	16,566	15,764	14,616	17,797	17,555	17,308
Staten Island Bridges	33,857	33,457	33,479	33,649	33,205	33,875	32,812	32,194	31,554	30,601
Total vehicles	127,004	127,020	125,867	126,547	123,820	125,244	121,882	126,323	124,320	121,424
Automobiles	115,349	115,506	114,481	115,219	112,869	114,005	110,753	115,149	113,479	110,981
Buses	3,139	3,140	3,137	3,123	3,041	3,121	2,842	2,571	2,626	2,510
Trucks	8,516	8,374	8,249	8,205	7,910	8,118	8,287	8,603	8,215	7,933
Total vehicles	127,004	127,020	125,867	126,547	123,820	125,244	121,882	126,323	124,320	121,424
Bus Facility Terminals										
Bus facilities passengers	71,540	72,731	69,060	69,871	69,428	69,236	71,560	71,360	71,464	68,895
Bus movements	3,361	3,394	3,346	3,426	3,447	3,561	3,515	3,532	3,312	3,533
PATH										
Total Passengers	71,592	66,966	60,787	57,725	47,920	51,920	69,791	74,087	67,332	64,992
Passenger weekday average	242	227	206	194	160	174	241	255	232	223
Total Interstate Transportation Network Net Capital Expenditures	\$ 660,620	\$ 491,269	\$ 471,306	\$ 463,652	\$ 751,509	\$ 474,978	\$ 198,725	\$ 209,567	\$ 184,578	\$ 163,074
PORT COMMERCE										
Containers in twenty foot equivalent units (TEU)	5,298	5,015	4,793	4,478	4,068	3,749	3,316	3,051	2,829	2,466
International waterborne vehicles	790	725	625	670	608	634	611	668	517	461
Waterborne bulk commodities (in metric tons) (in thousands)	7	6	5	5	3	2	4	3	3	3
Total Port Commerce Net Capital Expenditures	\$ 288,677	\$ 228,873	\$ 220,545	\$ 258,669	\$ 298,162	\$ 209,942	\$ 97,151	\$ 105,959	\$ 65,164	\$ 86,640
THREE MAJOR AIR TERMINALS										
John F. Kennedy International Airport total passengers	47,648	42,630	40,892	37,517	31,737	29,939	29,351	32,828	31,708	31,044
LaGuardia Airport total passengers	24,985	25,810	25,889	24,452	22,483	21,987	22,525	25,360	23,927	22,850
Newark Liberty International Airport total passengers	36,350	35,692	33,078	31,908	29,451	29,221	31,100	34,189	33,623	32,631
Total passengers	108,983	104,132	99,859	93,877	83,671	81,147	82,976	92,377	89,258	86,525
Domestic passengers	75,529	73,163	70,223	66,329	59,655	57,320	58,225	63,962	62,161	60,841
International passengers	33,454	30,969	29,636	27,548	24,016	23,827	24,751	28,415	27,097	25,684
Total passengers	108,983	104,132	99,859	93,877	83,671	81,147	82,976	92,377	89,258	86,525
Total Cargo-tons	2,618	2,697	2,695	2,799	2,723	2,583	2,451	2,955	2,859	2,731
Revenue Mail-tons	226	194	180	194	188	147	239	322	331	320
Total Plane Movements	1,270	1,222	1,191	1,156	1,020	1,056	1,101	1,179	1,164	1,157
Total Air Terminals Net Capital Expenditures	\$ 685,787	\$ 587,265	\$ 501,476	\$ 410,581	\$ 560,695	\$ 784,711	\$ 1,043,477	\$ 811,742	\$ 644,893	\$ 473,491

(a) Development Department was established in early 2007.

(b) Includes staff such as, engineering, finance, human resources, legal, technical services and other support activities in departments that provide assistance to the different Port Authority lines of business.

**Schedule E - Information on Port Authority Operations**

	Year ended December 31, 2007							2006
	Gross Operating Revenues	Operating Expenses(a)	Depreciation & Amortization	Income (Loss) from Operations	Interest & Other Expenses(b)	PFCs, Grants & Other	Net Income (Loss)	Net Income (Loss)
(In thousands)								
<b>INTERSTATE TRANSPORTATION NETWORK</b>								
G.W. Bridge & Bus Station	\$ 326,369	\$ 113,085	\$ 34,754	\$ 178,530	\$ 13,776	\$ 506	\$ 165,260	\$ 175,726
Holland Tunnel	87,179	70,542	16,152	485	7,395	369	(6,541)	(7,950)
Lincoln Tunnel	117,846	93,648	33,503	(9,305)	(4,170)	799	(4,336)	(13,481)
Bayonne Bridge	22,182	18,565	5,772	(2,155)	3,827	106	(5,876)	(2,925)
Goethals Bridge	85,325	25,203	7,168	52,954	2,807	112	50,259	45,272
Outerbridge Crossing	79,911	21,300	11,002	47,609	2,846	107	44,870	48,220
P. A. Bus Terminal	31,822	93,492	16,709	(78,379)	8,403	11,216	(75,566)	(71,551)
Subtotal - Tunnels, Bridges & Terminals	750,634	435,835	125,060	189,739	34,884	13,215	168,070	173,311
PATH	96,953	258,621	88,423	(250,091)	34,820	211,804	(73,107)	(176,431)
Journal Square Transportation Center	2,447	8,265	5,215	(11,033)	1,849	-	(12,882)	(10,933)
Subtotal - PATH	99,400	266,886	93,638	(261,124)	36,669	211,804	(85,989)	(187,364)
Ferry Service	202	5,714	216	(5,728)	196	-	(5,924)	(10,094)
Total Interstate Transportation Network	850,236	708,435	218,914	(77,113)	71,749	225,019	76,157	(24,147)
<b>AIR TERMINALS</b>								
LaGuardia	295,229	227,919	28,799	38,511	16,071	23,205	45,645	33,744
JFK International	872,814	597,344	92,557	182,913	50,436	29,606	162,083	115,926
Newark Liberty International	711,774	398,173	104,900	208,701	50,651	23,665	181,715	163,317
Teterboro	33,141	15,770	6,479	10,892	1,352	6,134	15,674	21,394
Stewart International	1,822	2,631	-	(809)	-	-	(809)	-
Heliport	3,218	3,117	621	(520)	7	71	(456)	(1,161)
PFC Program	-	-	64,875	(64,875)	6,804	221,380	149,701	121,213
Total Air Terminals	1,917,998	1,244,954	298,231	374,813	125,321	304,061	553,553	454,433
<b>PORT COMMERCE</b>								
Port Newark	88,130	61,446	18,206	8,478	8,738	1,659	1,399	(12,357)
Elizabeth Marine Terminal	101,375	25,658	29,369	46,348	18,637	2,377	30,088	8,907
Brooklyn	4,898	10,125	19,092	(24,319)	1,062	(616)	(25,997)	(39,519)
Red Hook	3,413	2,181	18,470	(17,238)	-	-	(17,238)	(24,834)
Howland Hook	25,902	9,856	14,014	2,032	6,096	325	(3,739)	(18,560)
Greenville Yard	312	11	-	301	-	-	301	277
Auto Marine	11,972	3,330	2,092	6,550	1,219	-	5,331	2,034
Total Port Commerce	236,002	112,607	101,243	22,152	35,752	3,745	(9,855)	(84,052)
<b>ECONOMIC &amp; WATERFRONT DEVELOPMENT</b>								
Essex County Resource Recovery	73,210	63,341	1,412	8,457	(1,871)	-	10,328	14,247
Industrial Park at Elizabeth	933	113	194	626	263	-	363	302
Bathgate	4,240	1,580	1,502	1,158	432	-	726	199
Teleport	13,911	12,004	2,202	(295)	696	-	(991)	(1,827)
Newark Legal & Communications Center	3,691	1,377	3,112	(798)	1,210	-	(2,008)	(2,536)
Queens West	1,126	10	936	180	1,381	-	(1,201)	(1,469)
Hoboken South	6,492	36	1,331	5,125	1,971	-	3,154	2,011
Total Economic & Waterfront Development	103,603	78,461	10,689	14,453	4,082	-	10,371	10,927
<b>WORLD TRADE CENTER</b>								
World Trade Center	83,122	15,003	-	68,119	(19,515)	-	87,634	131,987
WTC Freedom Tower	-	13,970	-	(13,970)	(10,547)	422,809	419,386	145,411
WTC Tower 5	-	6,512	-	(6,512)	(4,234)	185,666	183,388	-
WTC Site	616	43,746	2,033	(45,163)	-	8,652	(36,511)	(40,735)
WTC Retail LLC	-	9,416	1,443	(10,859)	(4,026)	151,992	145,159	39,465
Total World Trade Center	83,738	88,647	3,476	(8,385)	(38,322)	769,119	799,056	276,128
<b>Port Authority Insurance Captive Entity, LLC</b>	49	261	-	(212)	(1,566)	-	1,354	504
<b>Regional Programs</b>	-	14,029	59,316	(73,345)	49,850	-	(123,195)	(113,094)
<b>Expenses related to the events of September 11, 2001</b>	-	-	-	(4,563)	-	-	(4,563)	(2,069)
<b>Total PA</b>	<b>\$ 3,191,626</b>	<b>\$ 2,247,394</b>	<b>\$ 691,869</b>	<b>\$ 247,800</b>	<b>\$ 246,866</b>	<b>\$ 1,301,944</b>	<b>\$ 1,302,878</b>	<b>\$ 518,630</b>

(a) Amounts include all direct operating expenses and allocated expenses.

(b) Amounts include net interest (interest expense less financial income) expense and gain or loss generated by the disposition of assets, if any.

**Schedule F - Information on Port Authority Capital Program Components**

	Facilities, net Dec. 31, 2006	Net Capital Expenditures	Depreciation **	Facilities, net Dec. 31, 2007
	(In thousands)			
INTERSTATE TRANSPORTATION NETWORK				
G.W. Bridge & Bus Station	\$ 740,976	\$ 51,761	\$ 34,753	\$ 757,984
Holland Tunnel	357,486	20,705	16,152	362,039
Lincoln Tunnel	498,027	28,953	33,648	493,332
Bayonne Bridge	166,284	4,246	5,772	164,758
Goethals Bridge	220,905	14,606	7,168	228,343
Outerbridge Crossing	120,167	4,574	11,002	113,739
P. A. Bus Terminal	387,118	40,001	16,709	410,410
Subtotal - Tunnels, Bridges & Terminals	2,490,963	164,846	125,204	2,530,605
PATH	1,151,417	158,348	75,972	1,233,793
Downtown Restoration Program	352,023	7	12,451	339,579
Permanent WTC PATH Terminal	243,909	300,979	-	544,888
Journal Square Transportation Center	88,403	4,462	5,215	87,650
Subtotal - PATH	1,835,752	463,796	93,638	2,205,910
Ferry Service	58,487	31,978	216	90,249
Total Interstate Transportation Network	4,385,202	660,620	219,058	4,826,764
AIR TERMINALS				
LaGuardia	593,432	83,074	28,799	647,707
JFK International	2,191,894	366,925	92,557	2,466,262
Newark Liberty International	1,964,711	146,561	104,900	2,006,372
Teterboro	145,073	22,999	6,479	161,593
Stewart International	-	503	-	503
Heliport	854	(226) *	621	7
PFC Program	1,552,290	65,951	64,875	1,553,366
Total Air Terminals	6,448,254	685,787	298,231	6,835,810
PORT COMMERCE				
Port Newark	389,554	93,299	18,206	464,647
Elizabeth Marine Terminal	853,321	176,085	29,369	1,000,037
Brooklyn	45,953	856	19,092	27,717
Red Hook	17,761	845	18,470	136
Howland Hook	394,789	16,751	14,014	397,526
Auto Marine & Greenville Yard	42,668	841	2,092	41,417
Total Port Commerce	1,744,046	288,677	101,243	1,931,480
ECONOMIC & WATERFRONT DEVELOPMENT				
Essex County Resource Recovery	18,349	-	1,412	16,937
Industrial Park at Elizabeth	8,420	-	194	8,226
Bathgate	14,962	-	1,502	13,460
Teleport	25,129	165	2,202	23,092
Newark Legal & Communications Center	41,736	-	3,112	38,624
Queens West	123,998	9,398	936	132,460
Hoboken South	73,671	5,030	1,331	77,370
Total Economic & Waterfront Development	306,265	14,593	10,689	310,169
WORLD TRADE CENTER				
World Trade Center	80,242	19	-	80,261
WTC Site	151,140	327,764	2,033	476,871
WTC Retail LLC	142,983	16,981	1,443	158,521
WTC Freedom Tower	96,459	153,277	-	249,736
Total World Trade Center	470,824	498,041	3,476	965,389
FACILITIES, NET	\$ 13,354,591	\$ 2,147,718	\$ 632,697	\$ 14,869,612
REGIONAL PROGRAMS	\$ 651,190	\$ 173,454	\$ 59,316	\$ 765,328

\* Includes adjustments for prior period costs.

\*\* Depreciation includes the book value of assets disposed of in 2007 (see Note B).

## Schedule G - Facility Traffic\*

### TUNNELS AND BRIDGES

(Eastbound Traffic)	2007	2006
<b>All Crossings</b>		
Automobiles	115,349,000	115,506,000
Buses	3,139,000	3,140,000
Trucks	8,516,000	8,374,000
Total vehicles	127,004,000	127,020,000
<b>George Washington Bridge</b>		
Automobiles	49,025,000	49,342,000
Buses	576,000	588,000
Trucks	4,355,000	4,335,000
Total vehicles	53,956,000	54,265,000
<b>Lincoln Tunnel</b>		
Automobiles	18,311,000	18,481,000
Buses	2,091,000	2,069,000
Trucks	1,440,000	1,383,000
Total vehicles	21,842,000	21,933,000
<b>Holland Tunnel</b>		
Automobiles	17,006,000	17,026,000
Buses	245,000	244,000
Trucks	98,000	95,000
Total vehicles	17,349,000	17,365,000
<b>Staten Island Bridges</b>		
Automobiles	31,007,000	30,657,000
Buses	227,000	239,000
Trucks	2,623,000	2,561,000
Total vehicles	33,857,000	33,457,000

### PATH

	2007	2006
Total passengers	71,592,000	66,966,000
Passenger weekday average	242,000	227,000

### MARINE TERMINALS

	2007	2006
<b>All Terminals</b>		
Containers	3,099,039	2,991,084
General cargo (a)		
(Metric tons)	32,732,000	31,194,421
Containers in twenty foot equivalent units (TEU)	5,298	5,093
International waterborne vehicles	790	732
Waterborne bulk commodities (in metric tons) (in thousands)	7	6
<b>New Jersey Marine Terminals</b>		
Containers	2,630,849	2,611,608
<b>New York Marine Terminals</b>		
Containers	468,190	379,476

### AIR TERMINALS

	2007	2006
<b>Totals at the Three Major Airports</b>		
Plane movements	1,270,208	1,222,392
Passengers	108,983,200	104,131,749
Cargo-tons	2,618,324	2,696,541
Revenue mail-tons	226,275	194,099
<b>John F. Kennedy International Airport</b>		
Plane movements	443,750	378,329
Passengers	47,648,273	42,629,410
Domestic	26,173,650	23,003,499
International	21,474,623	19,625,911
Cargo-tons	1,655,855	1,704,200
<b>LaGuardia Airport</b>		
Plane movements	390,765	399,821
Passengers	24,985,264	25,810,452
Domestic	23,758,362	24,496,831
International	1,226,902	1,313,621
Cargo-tons	9,589	13,998
<b>Newark Liberty International Airport</b>		
Plane movements	435,693	444,242
Passengers	36,349,663	35,691,887
Domestic	25,596,563	25,662,797
International	10,753,100	10,029,090
Cargo-tons	952,880	978,343

### TERMINALS

	2007	2006
<b>All Bus Facilities</b>		
Passengers	71,540,000	72,731,000
Bus movements	3,361,000	3,394,000
<b>Port Authority Bus Terminal</b>		
Passengers	57,346,000	59,187,000
Bus movements	2,169,000	2,192,000
<b>George Washington Bridge Bus Station</b>		
Passengers	5,144,000	5,222,000
Bus movements	305,000	309,000
<b>PATH Journal Square Transportation Center Bus Station</b>		
Passengers	9,050,000	8,322,000
Bus movements	887,000	893,000

(a) International oceanborne general cargo as recorded in the New York - New Jersey Customs District.

\*Some 2006 and 2007 numbers reflect revised and estimated data, respectively.