



Commissioner's Dashboard December 2014

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Commissioner

January 20, 2015

The data contained in this dashboard is considered preliminary and as a result, these figures might be different than the final reported figures. The data is produced for continuous quality improvement across DCF.

On or About December 31, 2014

DCF At a Glance		CSOC ⁶ Quick Facts	
DCF: Total Children Served in the Month ¹	90,724	Youth Open with CSOC (<i>unduplicated count</i>)	39,216
CP&P: Children/Youth Served	51,508	DD Eligible Children (<i>unduplicated count</i>)	17,453
OOH Setting (< 18)	6,895	MRSS: Dispatches in the month	1,401
In-Home Setting (< 18)	42,521	MRSS: Interventions (<i>includes prior dispatches</i>)	1,909
Youth 18-21	2,092	Remained in same Living situation	98%
Youth Open with CSOC ²	39,216		
		Care Management: Children Served	10,422
FCP: Total Clients Served ³	16,872	OOH Behavioral Health Settings: Children Served	1,628
DOW: Total Clients Served ⁴ (Monthly Average)	1,010	Placed out of State	1
DCF: Families Served in the Month ⁵	28,341	PerformCare Calls	8,091
CP&P	25,624	DD Related Calls	1,456
FCP (Family Success Centers & Home Visiting)	2,717	Sandy Related Calls	432

CP&P Quick Facts		FCP & DoW Quick Facts ⁷	
Hotline Referrals	14,588	FSCs: Families Served (November)	2,451
CPS Reports	31%	Home Visiting: Families Served (November)	266
CWS Referrals	10%	SBYSP: Clients Served (November)	13,016
Number of Human Trafficking Referrals ⁸	6	DV Services: Clients Served (November)	1,139
Response Timeliness	94%	Residential	19%
Monthly Staff Contacts/Children OOH	93%	Non-Residential	81%
Entries to Care	347		
Caseload: Intake	83%	SAARC: Clients Served (Jul - Sep 2014)	1,221
Caseload: Permanency	99%	Displaced Homemaker: Clients Served (Jul - Sep 2014)	1,809
Caseload: Adoption	92%	New Clients	27%
Subsidized Adoptions/KLG (Includes Subsidized Adoptions and subsidized KLGs)	16,043	RPE: Doses/Activities provided at Implementation Sites (Nov-Jan)	83

¹ Some children may be served by both CP&P and CSOC and are over-represented in the final count of children served in the month.

² The definition for "Youth Open with CSOC" reflects youth who are involved and eligible to receive services through CSOC.

³ FCP measures clients served in SBYSP and DV Services. Since Family Success Centers and Home Visitation programs report data in terms of families served, each family is assumed to have at least one client.

⁴ DoW measures clients served in SAARC and Displaced Homemakers. RPE measures doses or activities provided and does not allow for an unduplicated count of clients served.

⁵ Families served by DCF includes CP&P families and FCP families. FCP families served data has a one month lag.

⁶ CSOC Children may receive multiple services and are counted multiple times.

⁷ FCP quick facts are based on new clients/families. DoW quick facts are based on new and ongoing clients/families served.

⁸ The cumulative number of human trafficking referrals between November 2013 and December 2014 was 131.

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The data is produced for continuous quality improvement across DCF.

MSA Updates					
Comparing December 2013 to December 2014					
	December 2013	December 2014	Δ from Dec 2013	MSA Target	
Initial FTM's (November 2014)	69%	80%	11%	90%	
Quarterly FTM's	54%	79%	25%	90%	
Initial Case Plans (November 2014)	97%	92%	-5%	95%	
Ongoing Case Plans	98%	98%	0%	95%	
CW visits Child Monthly (at placement site)	94%	93%	-1%	98%	
CW visits Child 2x/Mo 1st2Mo (October 2014)	89%	91%	2%	95%	
CW visits Parent 2x/Mo	74%	69%	-5%	95%	
Parent visits Child 4x/Mo ¹	56%	60%	4%	60%	
Response Timeliness	97%	94%	-3%	98%	
Investigation Timeliness CP&P (October 2014)	63%	72%	9%	98%	
Investigation Timeliness IAIU	85%	83%	-2%	80%	
Ind. Living Assessments 14-18 yrs	96%	85%	-11%	95%	
Caseloads: Intake	87%	83%	-4%	95%	
Caseloads: Permanency	95%	99%	4%	95%	
Caseloads: Adoption	87%	92%	5%	95%	
This table compares performance in the most current month to the last month of the previously published monitoring report (December 2013)					
 The blue bar indicates DCF performance in the current month. The red bar indicates the difference between the current performance and the MSA target. Measures with a 30 or 60 day lag are noted next to the description of the measure.					

Caseworker visits with Child in Placement (all locations) December: 98%

Table of Contents

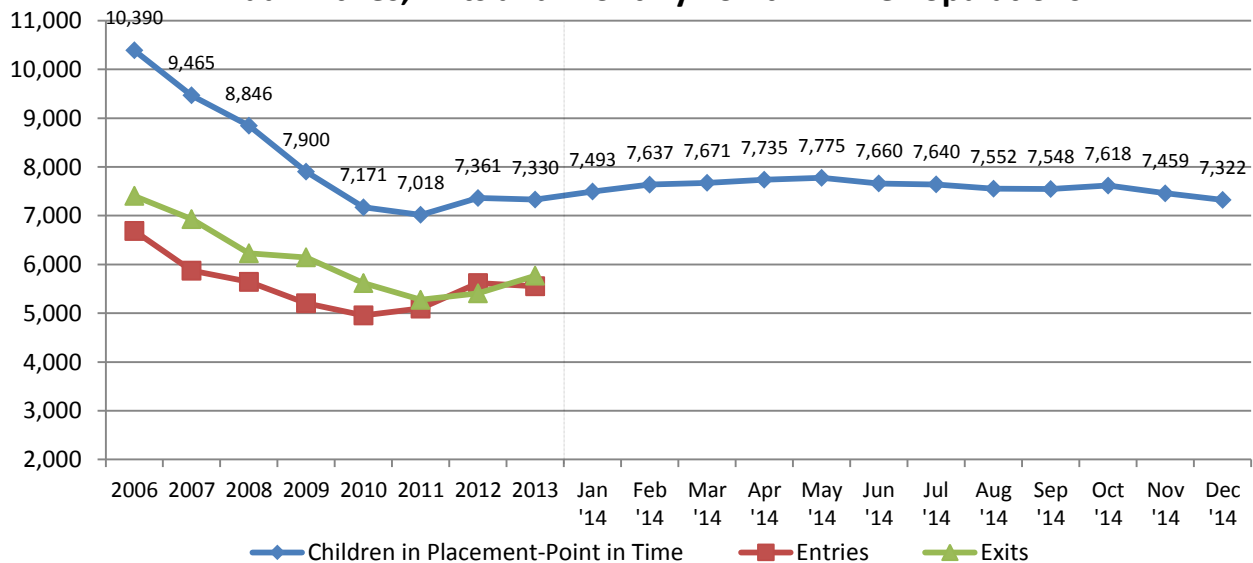
SECTION I: CHILD PROTECTION & PERMANENCY	5
SECTION II: ADOLESCENT SERVICES	10
SECTION III: INSTITUTIONAL ABUSE INVESTIGATION UNIT	11
SECTION IV: CHILDREN'S SYSTEM OF CARE	12
SECTION V: FAMILY & COMMUNITY PARTNERSHIPS	15
SECTION VI: DIVISION ON WOMEN	16
SECTION VII: TRACKING DATA AFTER SUPERSTORM SANDY	18
SECTION VIII: KEY PERFORMANCE INDICATORS BY CPP LOCAL OFFICE	21

Section I: Child Protection & Permanency

CP&P Quick Facts

<i>Data in this chart includes children up to age 20.99</i>	n for 12/2014	Δ from 12/2013
Families Under CP&P Supervision	25,624	-2%
Children Under CP&P Supervision	51,508	-1%
Children Receiving CP&P In-Home Services	44,186	-2%
Children in CP&P Out-of-Home Placement		
Resource Family (non-Kin) (52%)	7,322	0%
Resource Family Kinship (40%)		
Group and Residential (7%)		
Independent Living (2%)		
Children Legally Free for Adoption (Excludes TPR Appeals)	970	18%
Finalized Adoptions to date (CY 2014)	1057	5%
Children in Subsidized Kinship Legal Guardianship	2,000	-4%
Children in Subsidized Adoptions	14,043	1%
Entries to Care	347	-7%
Exits from Care	450	3%

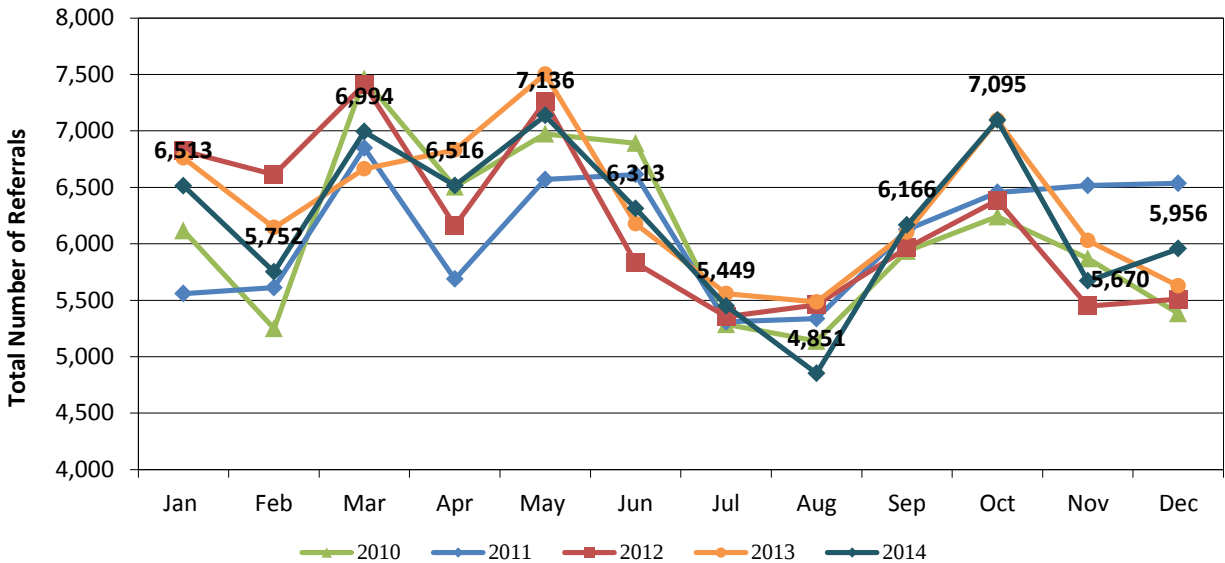
Children in Out-of-Home Placement: Annual Entries, Exits and Monthly Point in Time Populations



Point In Time data is based on data as of the last day of each month.

Section I: Child Protection & Permanency

CPS & CWS Referrals Assigned to All CP&P Offices



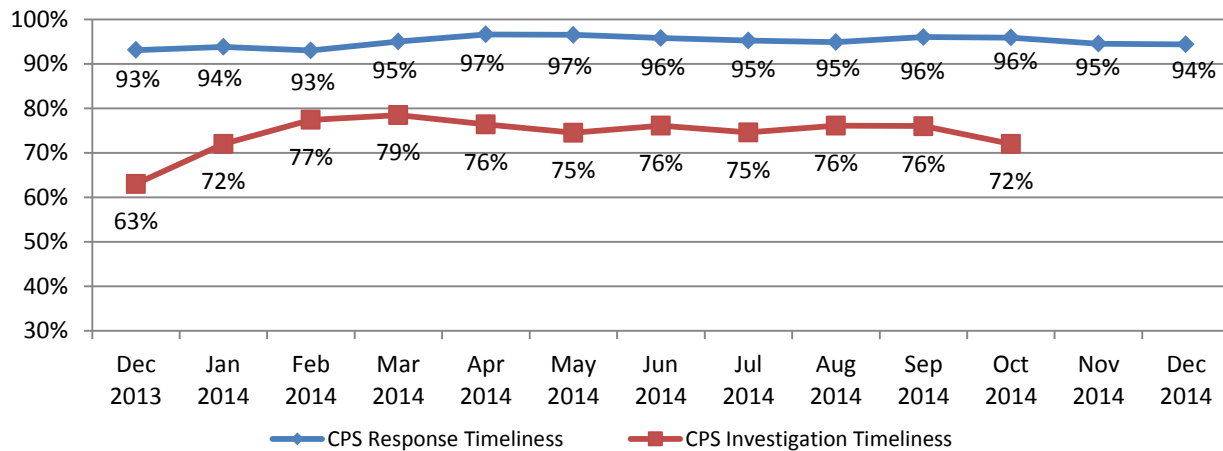
Axis begins at 4,000 to enhance separation of data.

State Central Registry Statistics

Total SCR Intakes Recorded in NJ SPIRIT	14,588
CPS Reports	30.9%
CWS Referrals	9.9%
Non CPS/CWS Child Related Calls	59.2%

Response and Investigation Timeliness

(MSA Target= 98%)



Axis begins at 30% to enhance separation.

Investigations have a 60 day lag in reporting.

October 2014: 5% of the Investigations received had a Substantiated finding & an additional 7% had an established finding.

The variation in performance on investigation timeliness in the Fall of 2013 is likely due to the high number of referrals received in October 2013 (see above).

Section I: Child Protection & Permanency

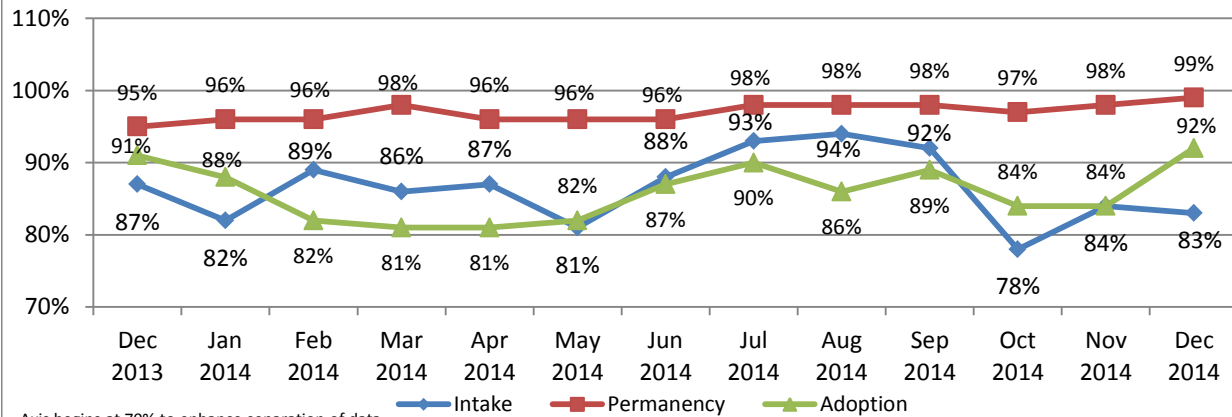
Monthly Staff Contacts (MSA Target for Out of Home Children = 98%)

	Jul 2014	Aug 2014	Sep 2014	Oct 2014	Nov 2014	Dec 2014	Δ from MSA	6 Months Average
In Home	91%	91%	92%	94%	90%	91%	N/A	92%
Out of Home	90%	93%	93%	95%	92%	93%	-5%	93%
Visits at Plcmnt Site								

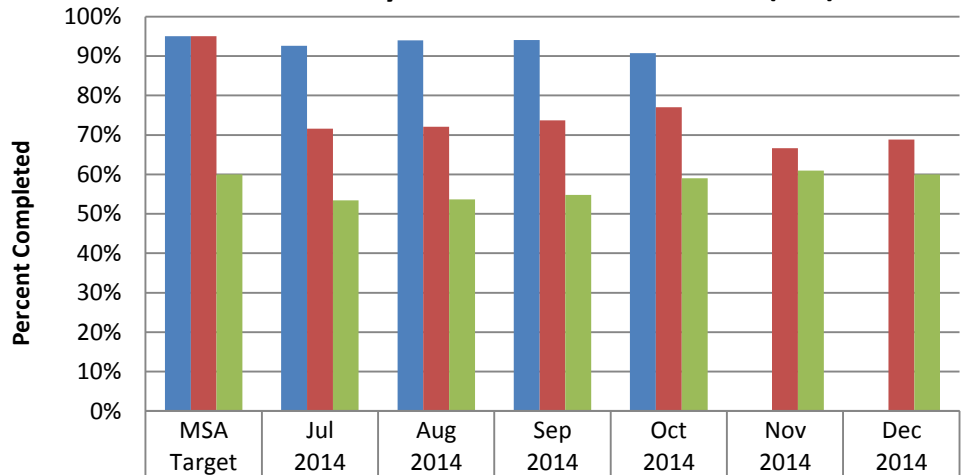
Monthly Staff Contacts: In Home (n=21,332), Out-of-Home (n=6,704).

Caseload Compliance (Individual Worker Level)

(MSA Target= 95%)



Statewide Key Performance Indicators (KPI)



	MSA Target	Jul 2014	Aug 2014	Sep 2014	Oct 2014	Nov 2014	Dec 2014
■ Contacts with Child - First Two Months In Placement¹	95%	93%	94%	94%	91%	N/A	N/A
■ Contacts with Parents - Reun. Goal (2x/month)²	95%	72%	72%	74%	77%	67%	69%
■ Parent/child Visits - Reun Goal.(4x/month)^{3*}	60%	53%	54%	55%	59%	61%	60%

[1] **Contacts with Child - First Two Months In Placement:** (Oct: n=518) There is a two month lag in this measure.

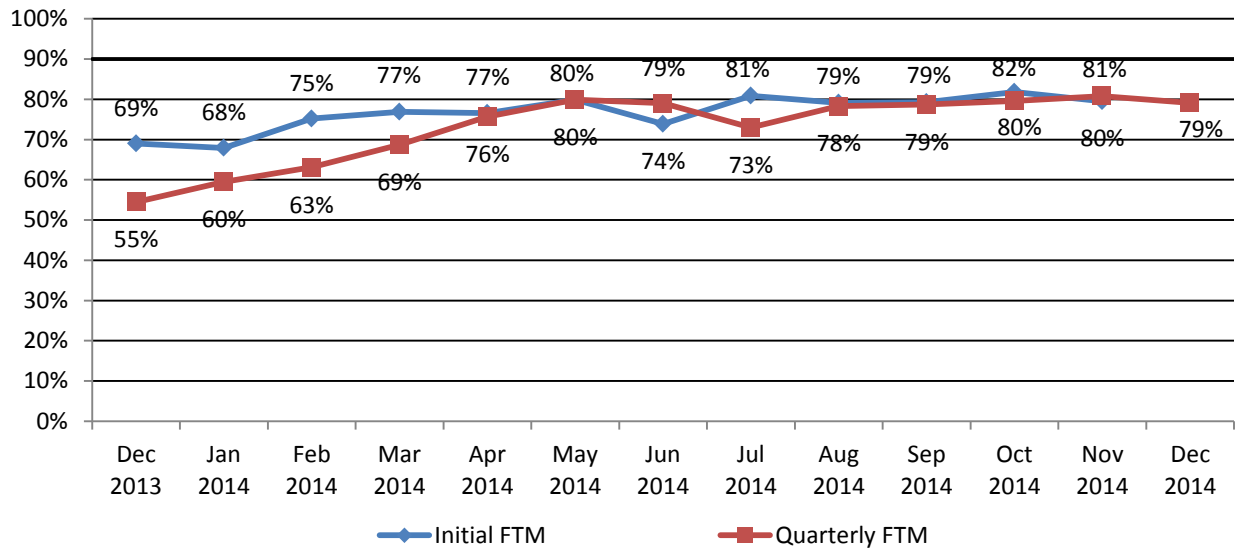
[2] **Contacts with Parents - Reun. Goal (2x/month):** (Dec: n=3,508 Excludes children who entered/exited in the month (n=306).

[3] **Parent/child Visits - Reun Goal.(weekly):** (Dec avg n = 3,636) Excludes children who entered/exited in the month.

NOTE: Beginning in Nov 2014 and thereafter, data on Parent/Child Visits will be reported based on weekly visitation performance, not monthly

Section I: Child Protection & Permanency

Initial & Quarterly Family Team Meetings

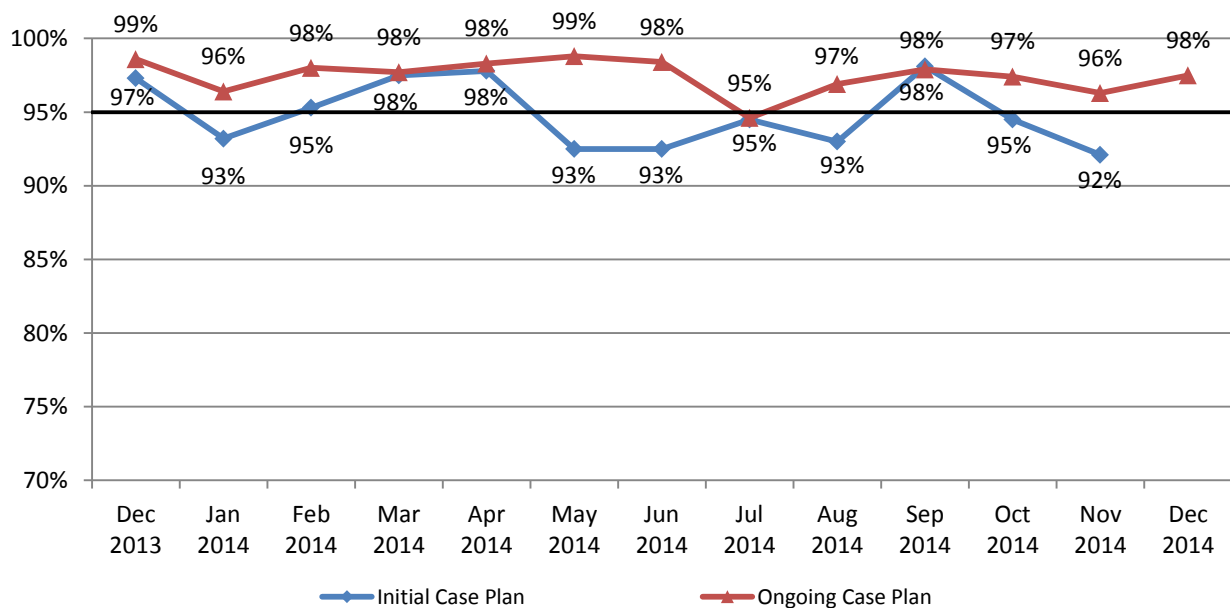


Initial FTMs have a 30 day lag time for reporting

Initial FTMs: (n=268) Compliance excludes children who exited within 30 days of removal.

Quarterly FTMs: (n=1807) Compliance excludes children who exited.

Initial & Ongoing Case Plans



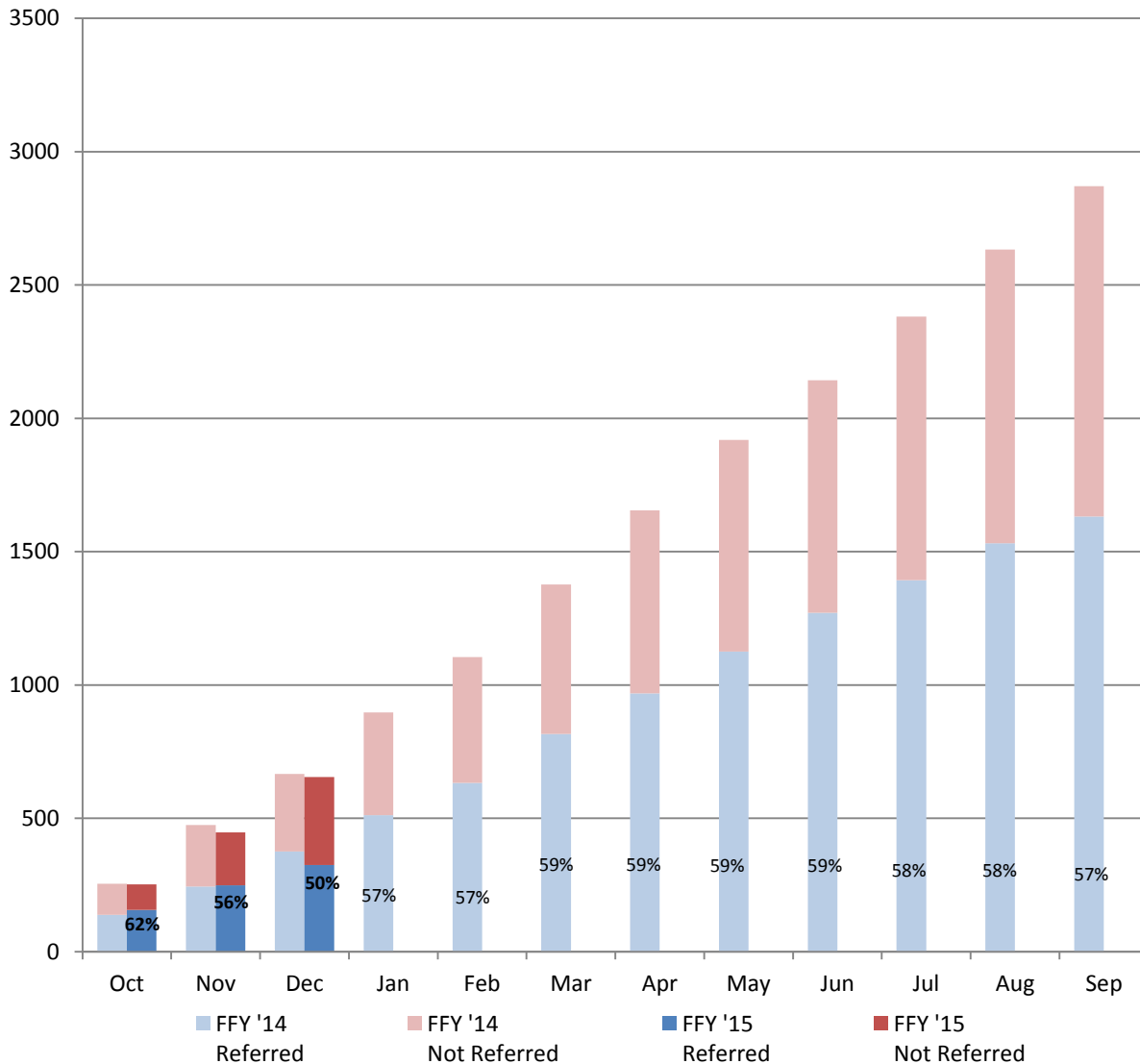
Axis begins at 70% to enhance separation of data.

Initial Case Plans: (n=277) Compliance excludes children who exited. 6 months average for Initial Case Plans is 94%.

Ongoing Case Plans (n=1072) Compliance excludes children who exited in the last six months. 6 months average for Ongoing Case Plans is 97%.

Section I: Child Protection & Permanency

**Monthly Cumulative Rate of Referrals to Early Intervention
Service for Eligible Children**



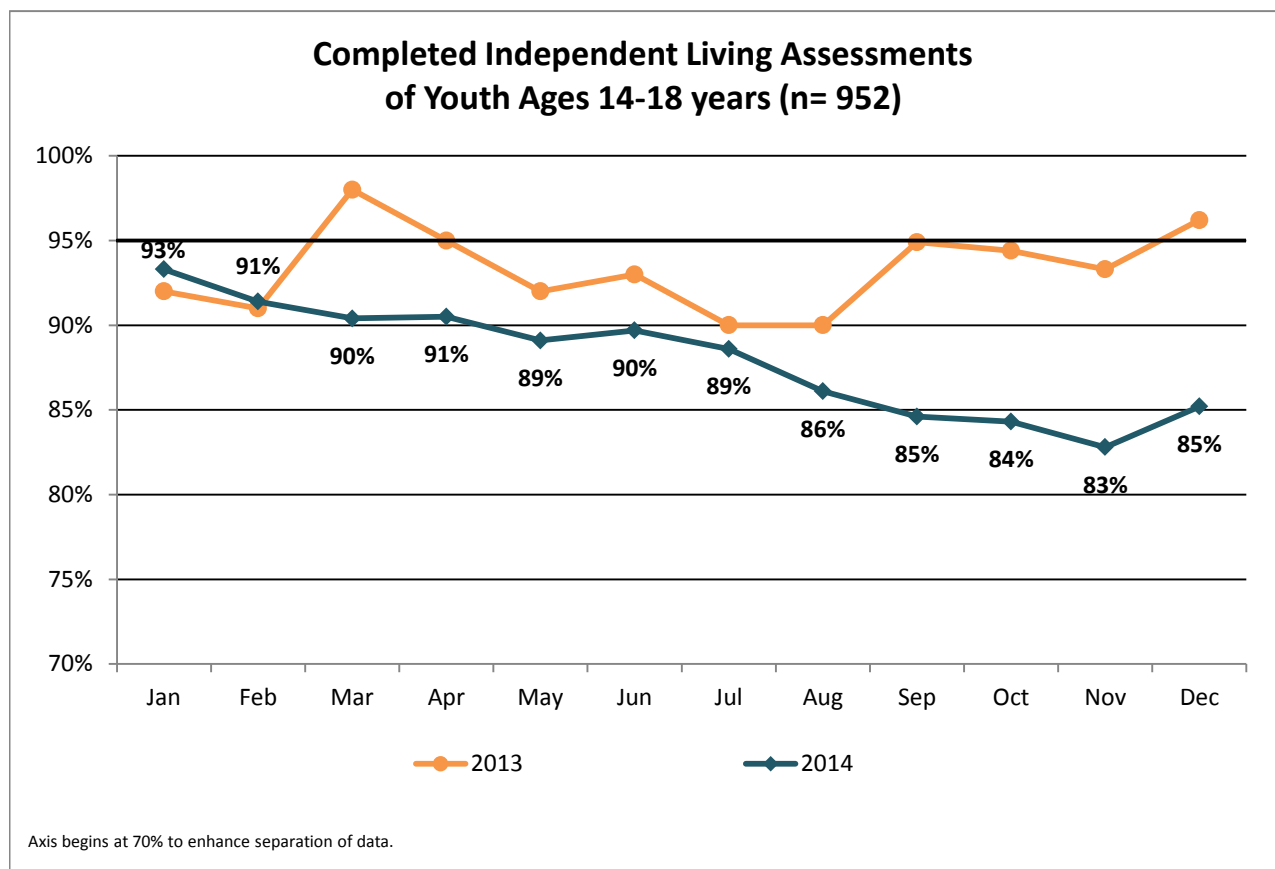
Eligible Children: Pursuant to the Child Abuse Prevention and Treatment Act (CAPTA) 42 U.S.C. § 5106a, a child under three years of age involved in a Substantiated or Established incident of child abuse or neglect, must be referred to the New Jersey Early Intervention System (NJEIS) in his or her county of residence.

Rate of Referral: This graph represents the rate of referrals by month for the cumulative number of eligible children as a result of investigations completed in the federal fiscal year (October 1, 20XX – September 30, 20XX).

Ongoing Data Collection: Referrals are counted on an ongoing basis through the federal fiscal year. As a result data from federal fiscal year 2015 will change from month to month as the referral counts are updated.

Section II: Adolescent Services

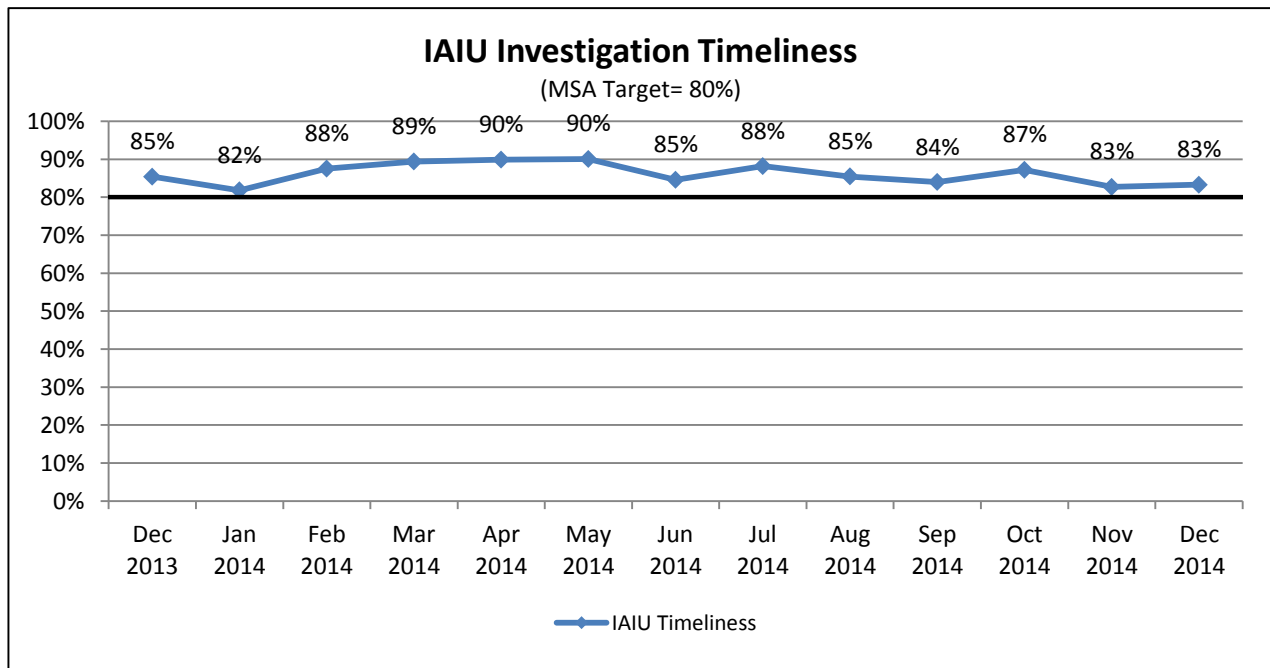
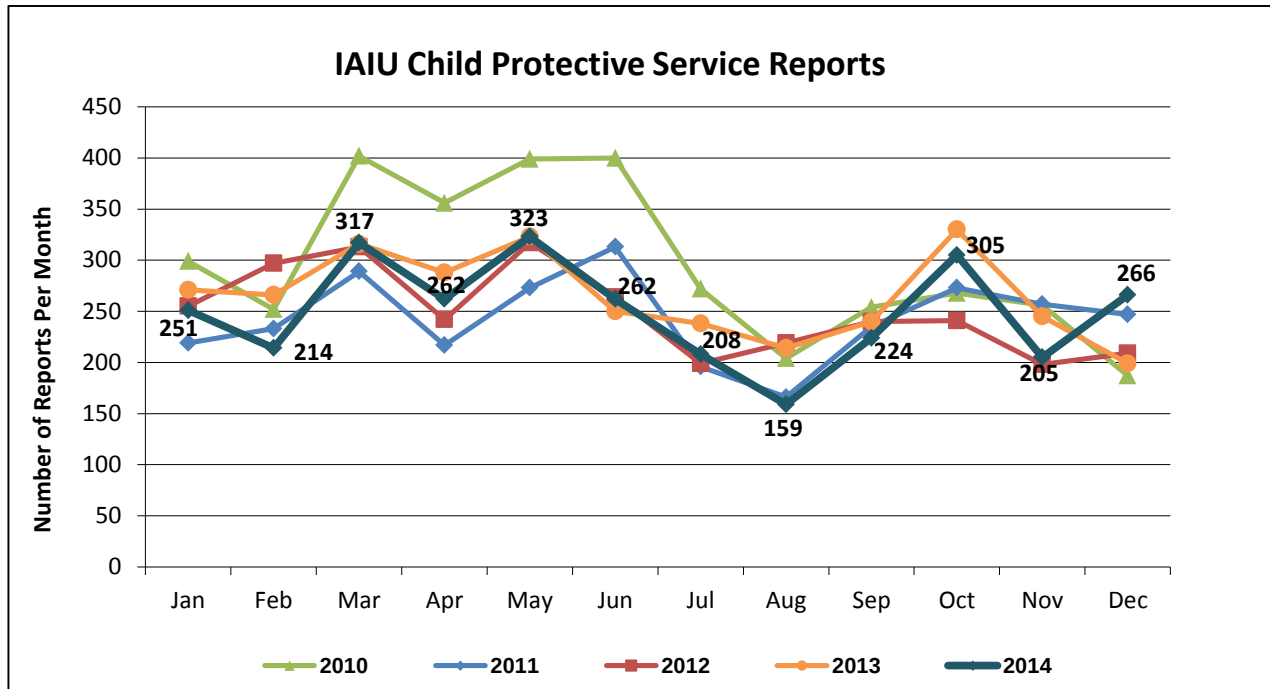
OAS Quick Facts Youth 18-21	
Youth 18-21 years old served by CP&P ⁴	2,092
Youth served "In Home" living with a parent/relative or living independently ⁵	1,665
Youth served "Out-of-Home"	427
Family Based Setting (56%)	
Congregate Care Setting (25%)	
Independent Living (20%)	
Youth Receiving Adoption or KLG Subsidy	754



[4] The data includes all 18-21 year olds who are active participants in an open CP&P case as of the end of the month.

[5] The terms "out-of-home" and "in-home" may not be appropriate for all 18-21 year olds. Youth identified as "in-home" can either be residing with a parent/relative, or living independently. Any of these youth may be receiving services. These definitions are currently being reviewed to better understand how we capture DCF's work with this population. The goal of this ongoing work is to create three meaningful categories for 18-21 year olds 1) Youth in a formal out-of-home placement setting, 2) Youth that achieved permanency, and 3) Youth that never achieved permanency.

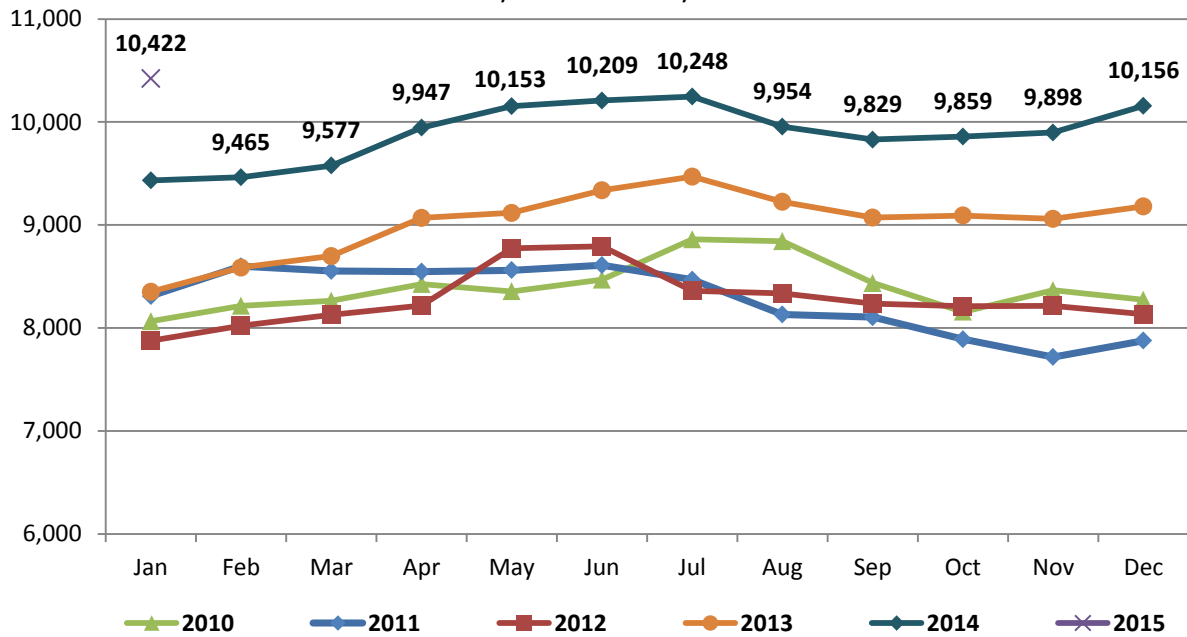
Section III: Institutional Abuse Investigation Unit



Section IV: Children's System of Care

Children in Care Management

January 2010 - January 2015



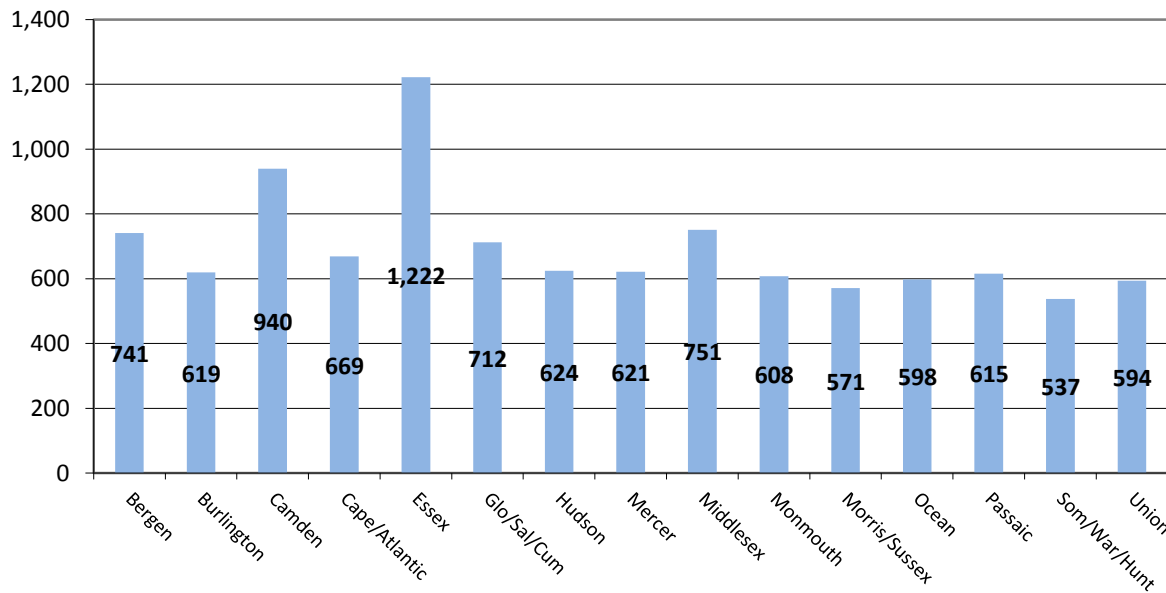
Axis begins at 6,000 to enhance separation of data.

The relative increase in children in care management is attributable in part to an expansion of populations served. This includes children with developmental disabilities and children in need of substance abuse treatment.

Children in Care Management by County

as of 1/1/2015

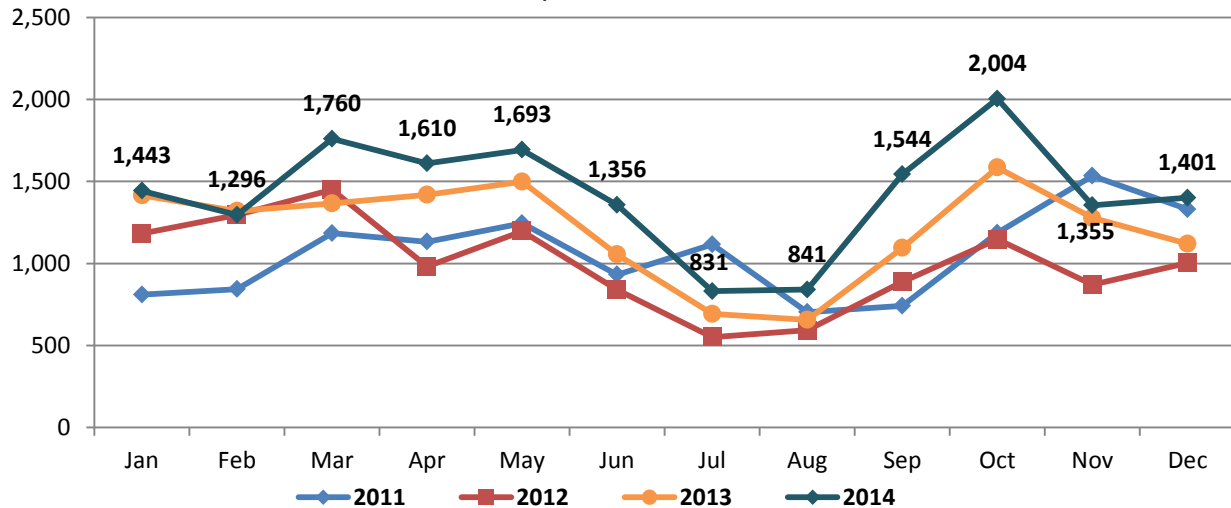
(n= 10,422)



Section IV: Children's System of Care

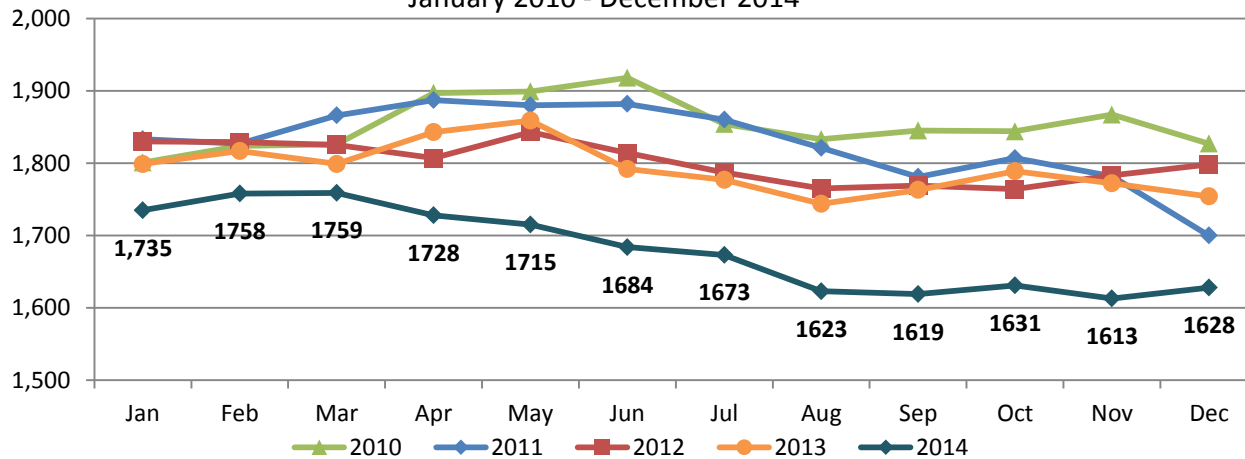
Mobile Response Stabilization Services (MRSS) Dispatched

January 2011 - December 2014



Children in Out of Home Treatment Settings - All Children

January 2010 - December 2014

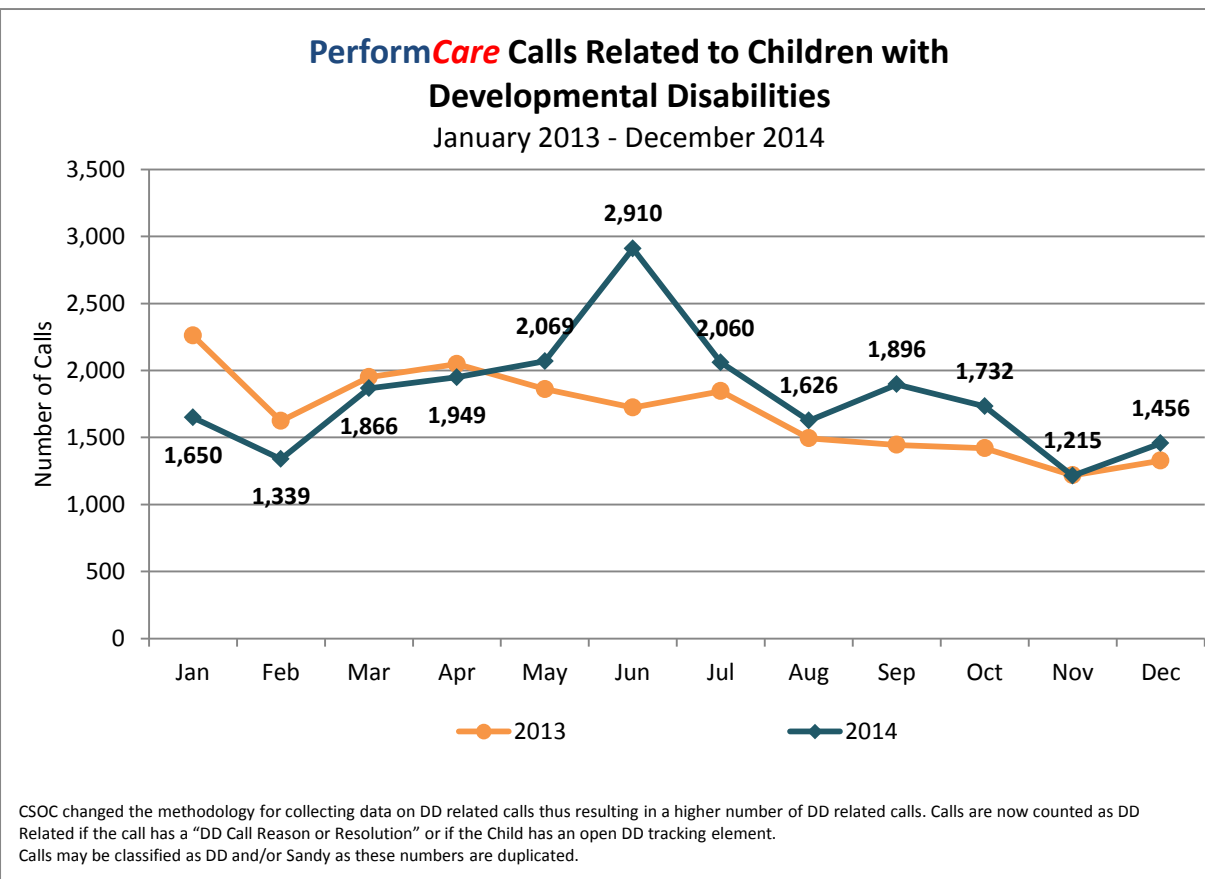
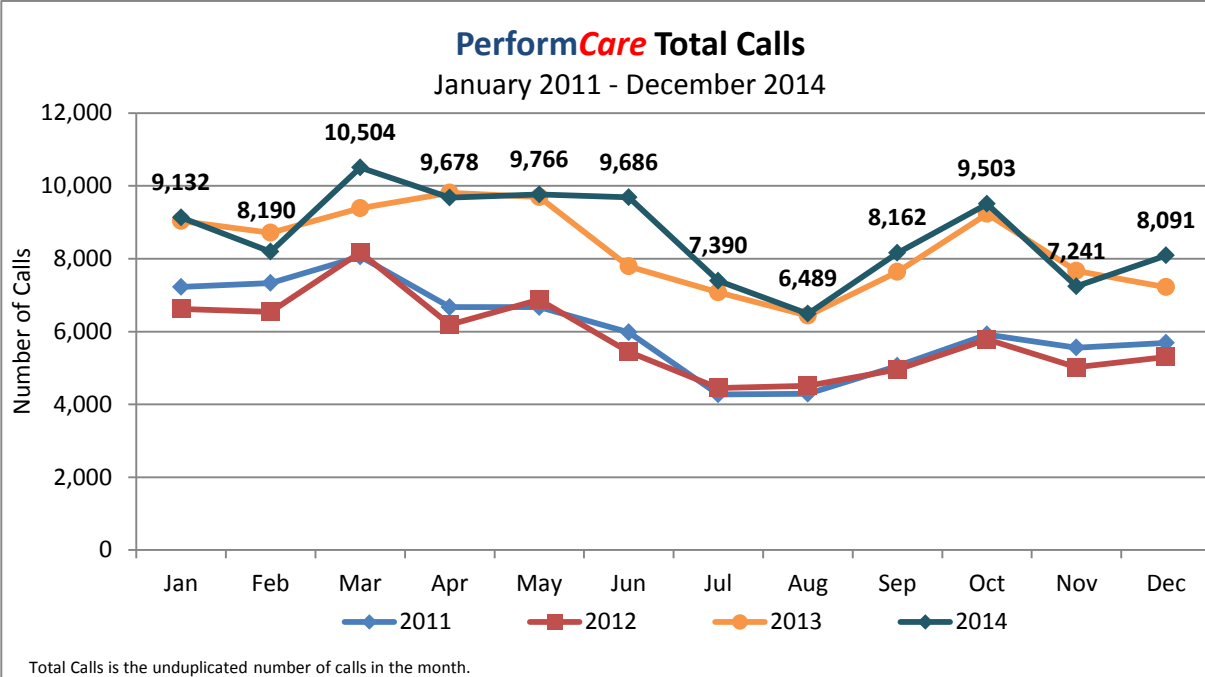


Axis begins at 1,500 to enhance separation of data.
Data does not include DD only children.

Children in Out-of-Home Treatment Settings - CSOC	
Total	1,628
Treatment Home	24%
Residential Treatment Center	29%
Specialty Bed	21%
Group Home	9%
Psychiatric Comm. Residence	13%
Intensive Residential Treatment	3%
Detention Alternative	1%

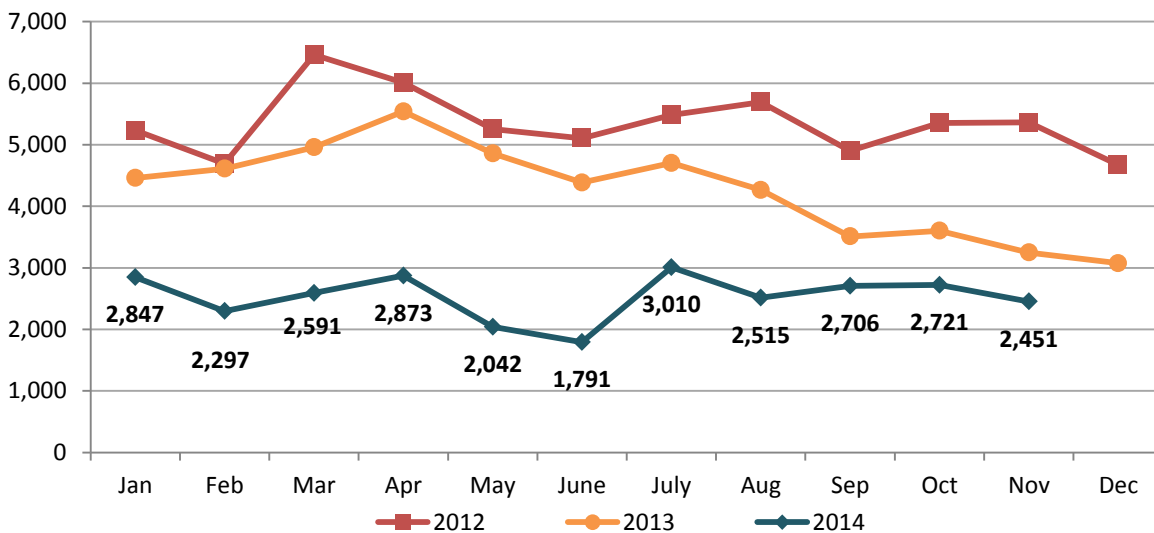
*n includes 1 child placed out-of-state.

Section IV: Children's System of Care



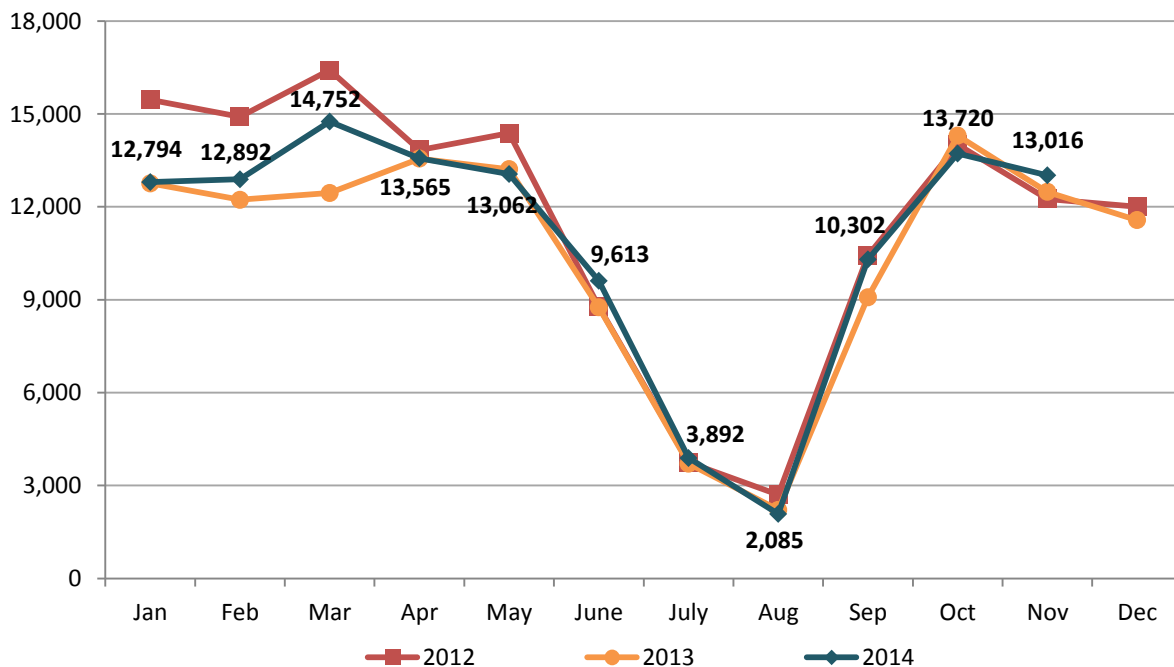
Section V: Family & Community Partnerships

Family Success Centers - Families Served



Methodology for counting FSC clients changed beginning in July 2013 to only count registered participants.

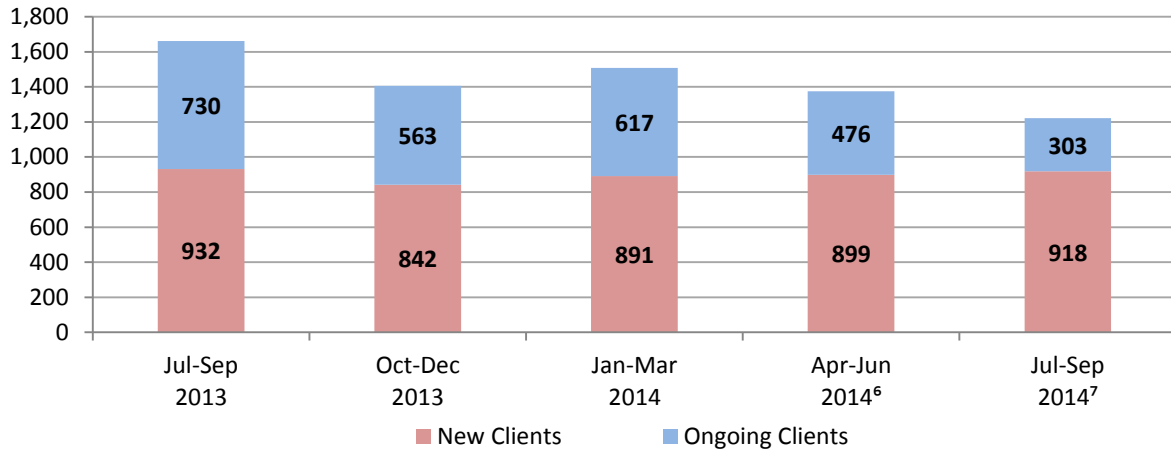
School-Based Youth Services Programs - New and Ongoing Clients Served



DCF's Strategic Priorities for 2014-2016 include developing a data system for Family & Community Partnership and the Division on Women to ensure the timeliness, consistency and quality of data collected from providers.

Section VI: Division on Women

Sexual Assault, Abuse and Rape Care Programs (SAARC)



	Jul-Sep 2013	Oct-Dec 2013	Jan-Mar 2014	Apr-Jun 2014 ⁶	Jul-Sep 2014 ⁷
Total Number of SAARC Programs	21	21	21	21	21
New Victims Served	788	709	786	752	736
Ongoing Victims Served	597	490	554	408	250
New Significant Others Served	144	133	105	147	182
Ongoing Significant Others Served	133	73	63	68	53
Total SAARC Served	1,662	1,405	1,508	1,375	1,221
Hotline/Email Services Provided	2,940	3,173	3,386	3,133	2,684
Accompaniments	410	375	355	421	405
Volunteer Confidential Sexual Violence Advocates	477	537	464	548	348

Rape Prevention & Education Programs (RPE)⁸	Nov-Jan 2013	Feb-April 2013 ⁶	May-July 2013 ⁹	Aug-Oct 2013 ⁶	Nov-Jan 2014 ⁶
Number of Doses/Activities Provided at Implementation Sites	107	128	165	72	83
Number of Recruitment Presentations & One-Time Education Sessions	167	249	135	181	61

Displaced Homemaker Program	Jul-Sep 2014	Oct-Dec 2014	Jan-Mar 2014	Apr-Jun 2014	Jul-Sep 2014
Number of New Clients Served	455	431	523	502	481
Number of Ongoing Clients Served	687	330	316	293	1328
Total Number of Clients Served	1142	761	839	795	1809

⁶ Missing information from 1 county.

⁷ DOW reporting requirements changed for this reporting period. 3 counties did not yet submit reports. The method of calculating ongoing victims/significant others and volunteers changed, resulting in an underestimate for the quarter. This underestimate will be adjusted in a future reporting period.

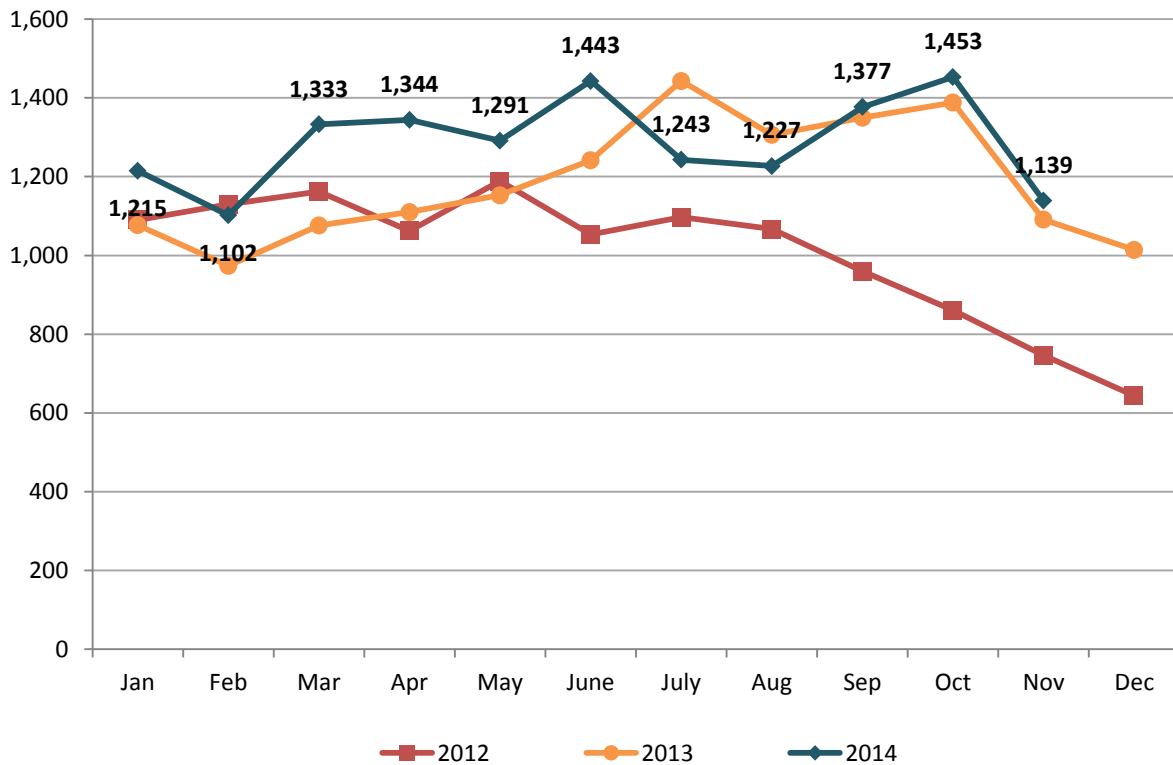
⁸ RPE reporting requirements are under revision. Data for the Feb-Apr '14 & May-Jul '14 quarters will be available at a later date.

⁹ Missing information from 2 counties. In addition, there are some ongoing data quality issues. DoW Coordinators are providing TA to improve the data going forward.

DCF's Strategic Priorities for 2014-2016 include developing a data system for Family & Community Partnership and the Division on Women to ensure the timeliness, consistency and quality of data collected from providers.

Section VI: Division on Women

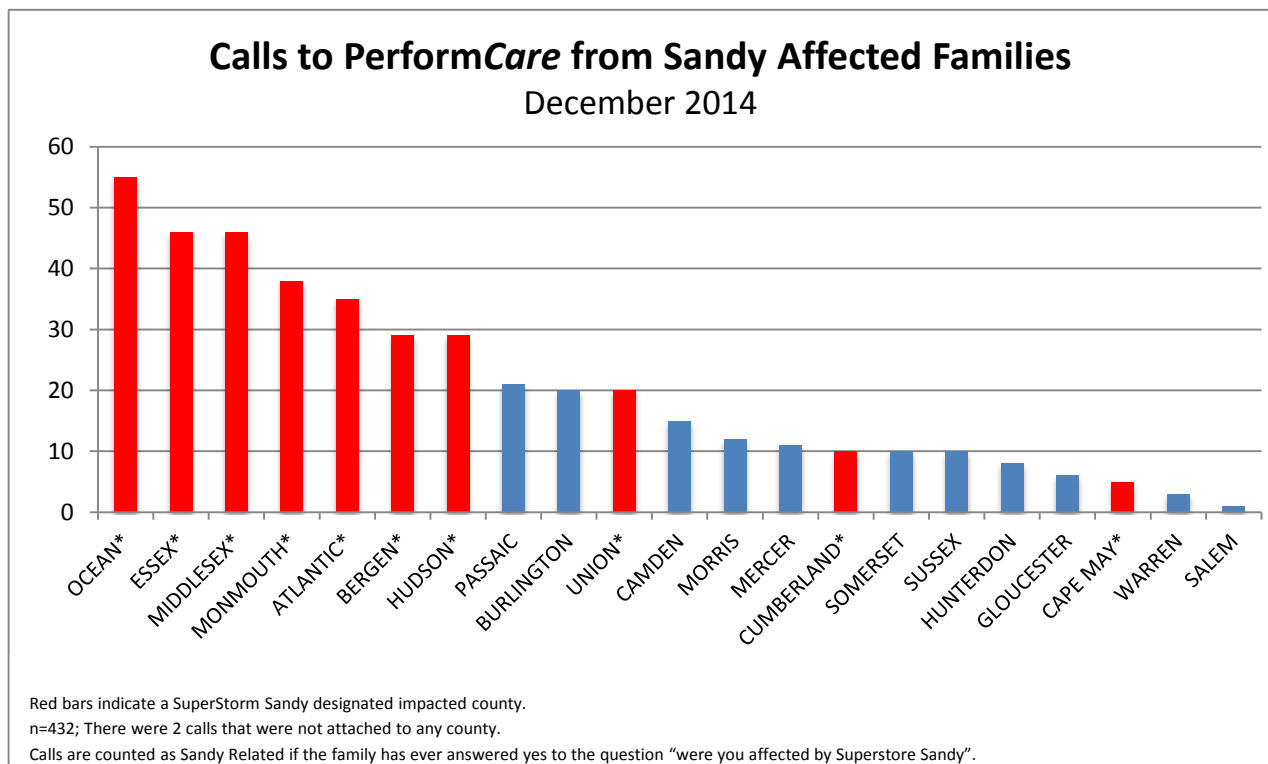
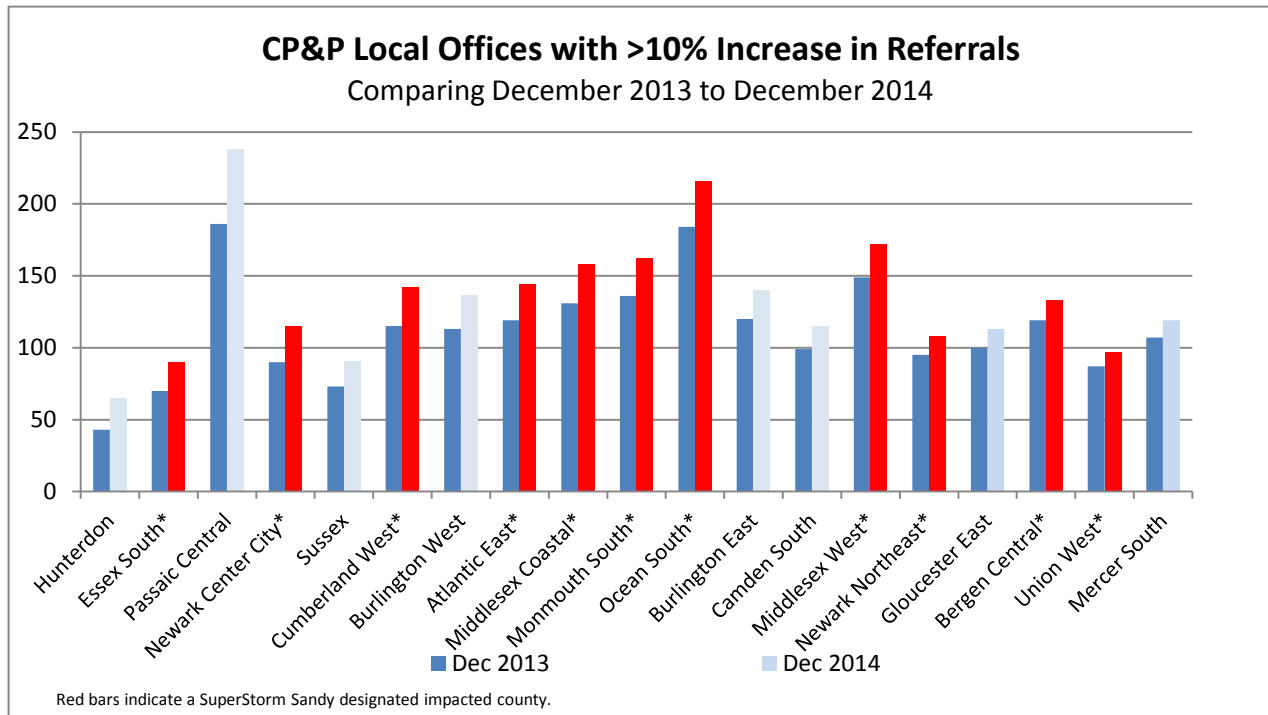
**Domestic Violence Services - Adults and Children
Admitted to Residential and Non-Residential Services
Total New Clients**



The Domestic Violence data is different from the August 2014 dashboard because of provider data entry changes.

Section VII: Tracking Data after SuperStorm Sandy

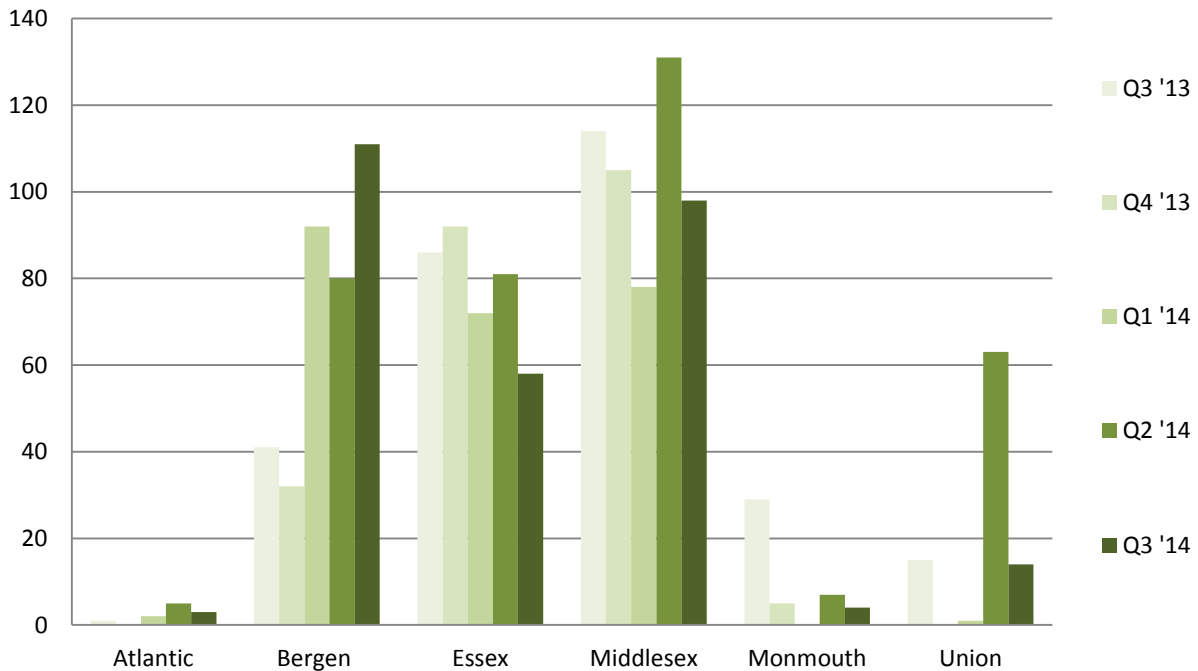
10 Most Impacted Counties



Section VII: Tracking Data after SuperStorm Sandy

County-Level Surveillance of Residential DV Shelters Over Capacity

Women and Children Not Admitted to Domestic Violence Shelters Due to Insufficient Space

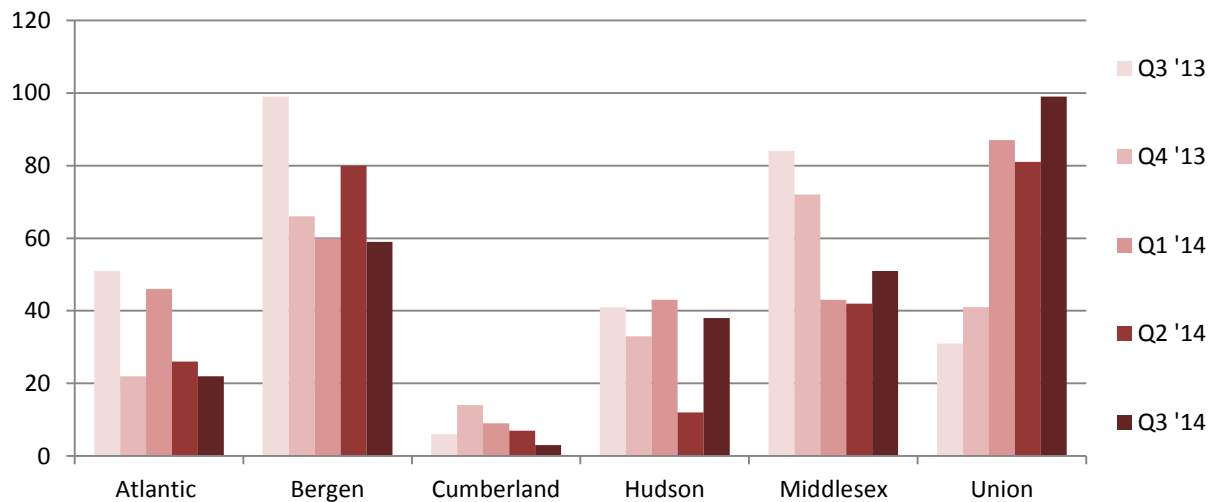


Non-admitted clients are offered referrals to other counties.

Cape May, Cumberland, Hudson & Ocean are not included. They had 10 or fewer clients not admitted during the entire time period.

Surveillance of Counties with Unmet Needs for Non-Residential DV Services

Domestic Violence Victims Waiting for Non-Residential Services

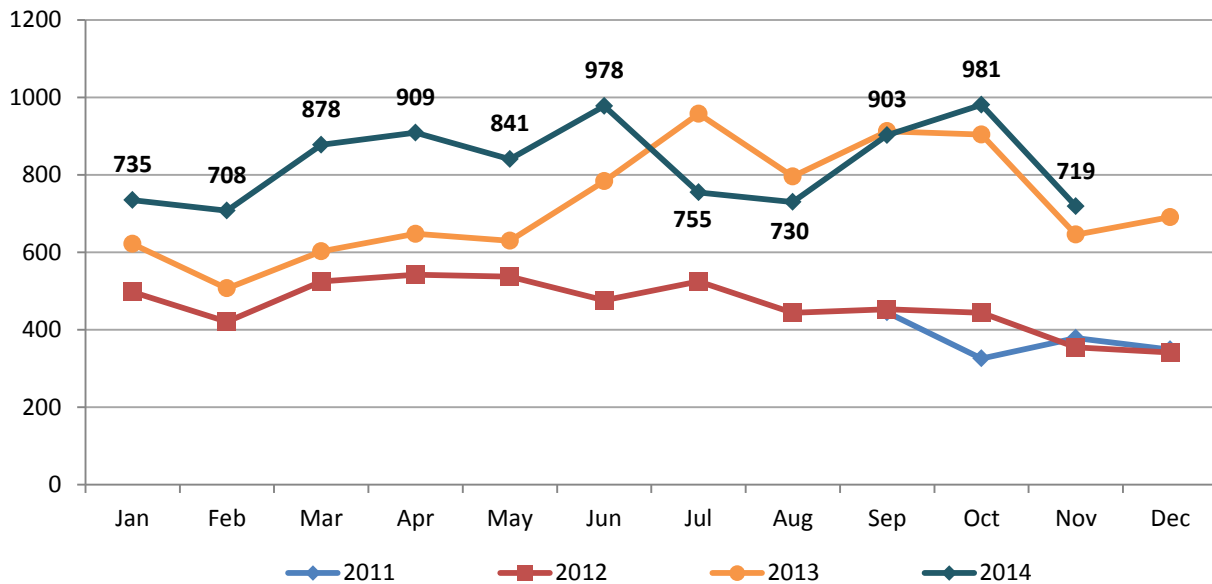


Bergen county includes two agencies, but all waiting victims come from one. The waiting list for this agency is group counseling, and the victim is likely to have received crisis counseling. Cape May, Essex, Monmouth & Ocean are not included. They had 2 or fewer DV victims waiting for services during the entire time period.

Section VII: Tracking Data after SuperStorm Sandy

Domestic Violence Services: Adults and Children Admitted to Residential and Non Residential Services

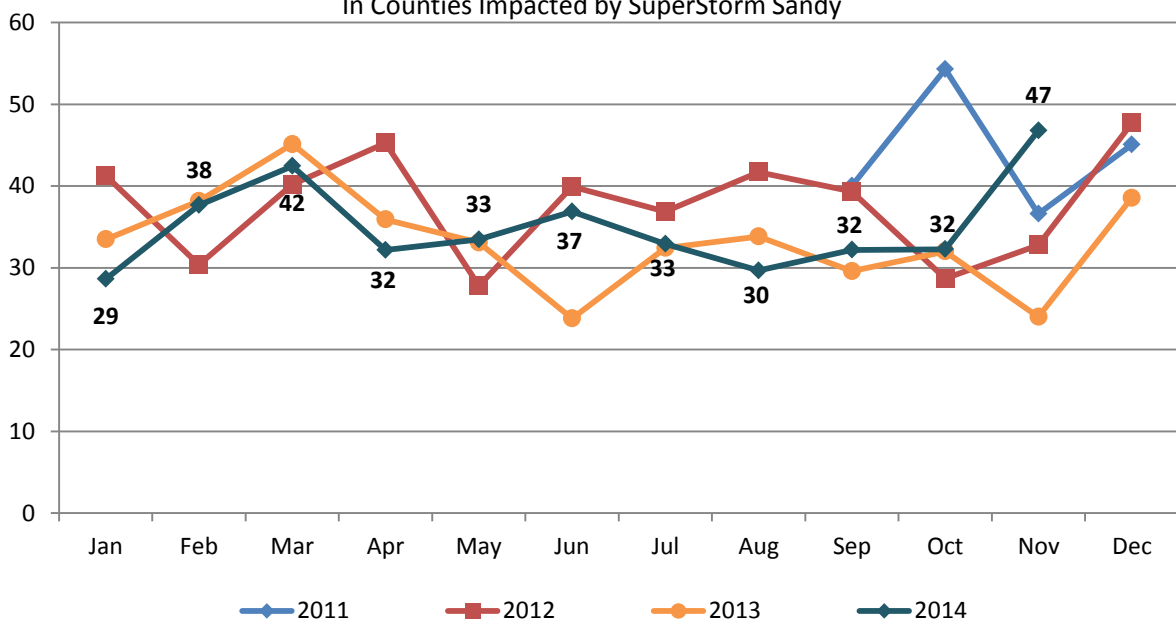
In Counties Impacted by SuperStorm Sandy



The Domestic Violence data is different from the August 2014 dashboard because of provider data entry changes.

Residential Domestic Violence Programs: Victims' Average Length of Stay (days)

In Counties Impacted by SuperStorm Sandy



Key Performance Indicators by CPP Local Office

January '14 - December '14

(Unless otherwise indicated in the footnote table)

Local Office	M# 3b	M# 4	M# 7a	M# 7b	M# 10	M# 11	M# 16	M# 17	M# 18	M# 20a ¹	M#20b	Intake Caseload
Atlantic East	98%	68%	92%	89%	100%	99%	95%	93%	71%	62%	78%	59%
Atlantic West	96%	58%	84%	82%	92%	97%	92%	93%	72%	75%	83%	42%
Bergen Central	92%	78%	93%	96%	96%	100%	98%	95%	81%	68%	88%	96%
Bergen South	94%	69%	91%	96%	99%	100%	96%	92%	81%	66%	83%	96%
Burlington East	90%	68%	71%	80%	99%	98%	89%	88%	73%	70%	86%	77%
Burlington West	97%	72%	84%	81%	95%	99%	93%	90%	81%	65%	81%	85%
Camden Central	95%	59%	66%	60%	84%	95%	85%	92%	67%	47%	65%	81%
Camden East	95%	70%	72%	69%	96%	97%	91%	96%	77%	58%	75%	99%
Camden North	87%	59%	60%	47%	97%	96%	84%	91%	76%	57%	76%	78%
Camden South	98%	80%	78%	60%	98%	98%	96%	97%	67%	62%	79%	90%
Cape May	91%	82%	76%	81%	99%	95%	94%	91%	69%	67%	80%	94%
Cumberland East	85%	72%	56%	60%	93%	95%	89%	95%	55%	53%	63%	88%
Cumberland West	91%	57%	81%	81%	98%	100%	96%	95%	76%	63%	75%	93%
Essex Central	100%	97%	62%	69%	90%	96%	90%	96%	67%	53%	65%	99%
Essex North	98%	78%	57%	55%	82%	97%	85%	92%	70%	64%	80%	97%
Essex South	97%	85%	62%	58%	90%	92%	95%	92%	65%	54%	73%	99%
Gloucester East	90%	55%	87%	79%	93%	89%	90%	92%	69%	51%	73%	68%
Gloucester West	97%	87%	75%	68%	89%	98%	93%	95%	75%	65%	82%	93%
Hudson Central	87%	58%	90%	90%	98%	99%	97%	94%	76%	69%	81%	77%
Hudson North	98%	91%	94%	88%	97%	95%	100%	96%	85%	72%	86%	97%
Hudson South	92%	48%	75%	58%	97%	96%	93%	94%	72%	64%	81%	72%
Hudson West	86%	67%	89%	83%	95%	97%	92%	84%	73%	58%	71%	86%
Hunterdon	100%	89%	82%	92%	98%	100%	91%	88%	84%	75%	82%	100%
Mercer North	97%	72%	90%	94%	92%	99%	94%	92%	79%	65%	82%	91%
Mercer South	98%	67%	93%	94%	97%	96%	93%	96%	82%	70%	84%	99%
Middlesex Central	97%	79%	56%	85%	100%	97%	92%	91%	77%	62%	76%	92%
Middlesex Coastal	96%	93%	80%	89%	95%	97%	97%	95%	76%	62%	80%	77%
Middlesex West	95%	74%	83%	77%	80%	93%	92%	93%	61%	55%	68%	89%
Monmouth North	93%	72%	46%	55%	97%	99%	94%	91%	62%	53%	70%	75%
Monmouth South	95%	74%	79%	64%	98%	99%	93%	94%	74%	56%	71%	47%
Morris East	97%	91%	100%	97%	100%	100%	100%	96%	81%	77%	88%	96%
Morris West	99%	78%	75%	76%	90%	98%	96%	93%	75%	74%	84%	95%
Newark Center City	95%	89%	71%	68%	91%	96%	90%	93%	69%	53%	70%	96%
Newark Northeast	96%	84%	86%	74%	94%	96%	97%	93%	81%	64%	83%	84%
Newark South	94%	89%	89%	82%	96%	100%	95%	89%	64%	50%	72%	85%
Ocean North	96%	61%	73%	75%	93%	96%	94%	95%	75%	64%	82%	95%
Ocean South	98%	77%	64%	61%	98%	98%	92%	93%	65%	65%	73%	88%
Passaic Central	96%	61%	62%	69%	93%	98%	87%	86%	65%	62%	76%	61%
Passaic North	97%	85%	83%	84%	97%	100%	94%	94%	78%	64%	80%	85%
Salem	93%	53%	49%	55%	79%	95%	91%	96%	76%	64%	82%	88%
Somerset	98%	77%	64%	81%	99%	99%	91%	94%	71%	63%	73%	95%
Sussex	98%	71%	74%	66%	100%	97%	97%	98%	72%	63%	79%	87%
Union Central	96%	83%	72%	78%	93%	98%	99%	93%	70%	51%	68%	98%
Union East	94%	72%	91%	91%	99%	99%	94%	92%	79%	67%	84%	99%
Union West	98%	77%	90%	82%	93%	100%	99%	87%	78%	57%	80%	99%
Warren	93%	65%	67%	52%	95%	92%	79%	82%	60%	64%	67%	99%
Statewide	95%	73%	77%	75%	95%	97%	93%	93%	73%	62%	77%	86%

¹Note: Compliance for Parent-Child Weekly Visits is now measured by percent of children with weekly visits averaged over 12 weeks.

Measure #	Description of the Measure	Final Target	Time Period Analyzed
M# 3b	Timeliness of Response (investigations commenced in required response time)	98%	Jan '14 - Dec '14
M# 4	Timeliness of Completion (investigations in 60 days)	98%	Nov '13 - Oct '14
M# 7a.	FTM (initial)	90%	Dec '13 - Nov '14
M# 7b.	FTM (quarterly)	90%	Jan '14 - Dec '14
M# 10	Case Plans (initial)	95%	Dec '13 - Nov '14
M# 11	Case Plans (ongoing)	95%	Jan '14 - Dec '14
M# 16	Wkr-Child Visits (first 2 months OOHP)	95%	Nov '13 - Oct '14
M# 17	Monthly Wkr-Child Visits at the Placement Site (Includes Out of State Children)	98%	Jan '14 - Dec '14
M# 18	Wkr-Parent Visits (Reunification goal; 2x monthly)	95%	Jan '14 - Dec '14
M# 20a	Parent-Child Visits (weekly) Average weekly visits for 12 weeks.	60%	10/11/14-12/27/14
M# 20b	Parent-Child Visits (bi-weekly)	85%	Jan '14 - Dec '14
Intake Caseload	Intake Worker Caseload	95%	Jan '14 - Dec '14

Met Target
Within 10% of Meeting Target
< 60% of Final Target

The data contained in this dashboard is considered preliminary and as a result, these figures might be different than the final reported figures. The data is produced for continuous quality improvement across DCF.