

DELAWARE RIVER PORT AUTHORITY

BOARD MEETING



Wednesday, December 10, 2025
9:00 a.m.

One Port Center
11th Floor Board Room
Camden, NJ

John T. Hanson, Chief Executive Officer



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DRPA BOARD



**DELAWARE RIVER PORT AUTHORITY
BOARD MEETING**

**Wednesday, December 10, 2025 at 9:00 a.m.
One Port Center
2 Riverside Drive
Camden, New Jersey**

ORDER OF BUSINESS

1. Pledge of Allegiance
2. Call to Order/Roll Call
3. Public Comment
4. Report of the CEO
5. Report of the CFO
6. Approval of DRPA Board Meeting Minutes – November 19, 2025
7. Monthly List of Previously Approved Purchase Orders and Contracts – November 2025
8. Approval of Operations & Maintenance Committee Meeting Minutes – December 2, 2025
9. Adoption of Resolutions Approved by Operations & Maintenance Committee – December 2, 2025

DRPA-25-111	Professional Services for 2026 Biennial Inspection of the Ben Franklin Bridge
DRPA-25-112	Professional Services for 2026 Biennial Inspection of the Walt Whitman Bridge
DRPA-25-113	Professional Services for 2026 Biennial Inspection of the Commodore Barry Bridge
DRPA-25-114	Professional Services for 2026 Biennial Inspection of the Betsy Ross Bridge
DRPA-25-115	Professional Services for 2026 Biennial Inspection of PATCO Track & Facilities
DRPA-25-116	Contract Modifications

DRPA-25-117 Contract No. BR-25-2024, BRB Sign Gantry Substation Cabinets

DRPA-25-118 2026 Procurement and Delivery of Highway Rock Salt for DRPA and PATCO Facilities

10. Approval of Finance Committee Meeting Minutes – December 3, 2025

11. 2026 Budget Presentation

12. Adoption of Resolutions Approved by Finance Committee – December 3, 2025

DRPA-25-119 2026 Operating Budget

DRPA-25-120 Resolution in accordance with Sections 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998, with TD Bank, N.A. as Trustee, to adopt an Annual Budget for the Delaware River Port Authority for the 2026 Fiscal Year

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DRPA-25-122 Age 65 & Over Retiree Medicare Supplemental Benefits – 2026 (DRPA/PATCO)

13. Approval of Audit Committee Meeting Minutes – December 3, 2025

14. Adoption of Resolutions Approved by Audit Committee – December 3, 2025

DRPA-25-123 Approval of Citizens Advisory Committee Membership Nomination

15. Citizen’s Advisory Committee

16. Unfinished Business

17. New Business

DRPA-25-124 Resolution Honoring the Philadelphia Chapter of the Tuskegee Airmen

18. Adjournment

CEO REPORT



Report of the Chief Executive Officer

December 10, 2025

Board of Commissioners
 Delaware River Port Authority of Pennsylvania and New Jersey
 One Port Center
 2 Riverside Drive
 Camden, New Jersey 08101-1949

To the Commissioners:
 The following is a summary of recent DRPA activities. The appropriate reports are attached.

AROUND THE AUTHORITY

Eastern States Transportation Network Annual Meeting

On December 4, 2025, transportation agencies from the region once again gathered for the annual meeting of the Eastern States Transportation Network (ESTN). This year marked the 47th meeting and was hosted by the New Jersey Turnpike Authority (NJTA). It was held at the Westin Hotel in Mt. Laurel, NJ. The event had record breaking attendance with 198 registrants from regional transportation agencies including Delaware River Port Authority, Delaware River and Bay Authority, Pennsylvania Turnpike Commission, Port Authority of New York and New Jersey, Burlington County Bridge Commission and NJ Turnpike Authority.

The theme for this year’s meeting was “Building Tomorrow’s Workforce, One Lesson at a Time”. The meeting began with Keynote



Speaker Dr. James Russo of the NJTA who spoke about the Authority’s experience creating an apprenticeship program, and the benefits they have experienced from same. He was later joined by our own **John Rink, PATCO General Manager**, who discussed our recent experience hiring seven PATCO apprentices. The presentation created great interest among the attendees as was evidenced by the many questions asked.



The 47th Annual ESTN Conference saw record-breaking attendance with nearly 200 registrants from regional transportation agencies.

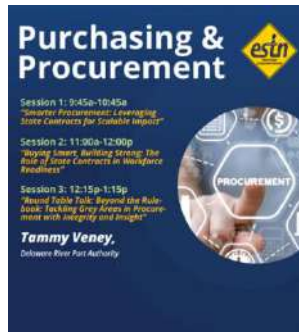
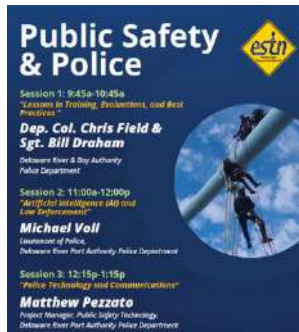
The DRPA was well represented by our employees who served as chairs of four of the seven ESTN committees: **Dave Fullerton, Director, Safety Services** chaired Safety & Risk Management, **Lieutenant Michael Voll** chaired Police & Public Safety, **Purchasing Agent Tammy Veney** chaired Purchasing and Procurement and **Toll Collectors Erek McFadden and Laura Sadler** chaired Toll, Technology & Innovation. The other committees were Human Resources, Maintenance and Facilities Management and Engineering. All of the presentations were informative and well-attended.



PATCO General Manager John Rink (pictured left) discusses the Authority’s apprenticeship program during the 47th Annual ESTN Conference.

Many thanks to **Mike Williams, Manager and Dierdre Donatucci Graphic Design Administrator, Corporate Communications** for the program design and **John Stephenson and the Print Shop** for their printing services. We also would like to recognize **James Beach, Manager, Special Projects, Strategic Initiatives** and **Kelly L. Forbes, Director, HRS, Tamika Espino, HRS Administrator, Staffing and Recruiting, Tonya Little, Administrative Coordinator, HRS** for their assistance in planning the event.

The Port Authority of New York and New Jersey is scheduled to serve as the ESTN Host for 2026.



Supporting Employee Well-Being Through Training Offerings

As part of our commitment to our employee's mental health and well-being, we offered four in-person trainings throughout 2025. The trainings offered were Dollars & Sense: A Guide to Budgeting on May 16, How to Manage Anxiety, Fear, and Stress on July 25, Balancing Your Financial & Emotional Wellbeing on September 12, and Planning for Retirement on November 21.

The four trainings were covered by the Convertible Event Units that are built into our contract with our current EAP provider Carebridge and came at no additional cost to the DRPA.

The last training session, Planning for Retirement, had a total of 32 participants across both DRPA and PATCO. Employees who showed interest in the training but were unable to attend were sent the PowerPoint that the presenter used so that even though they weren't able to attend the training, they were still able to benefit from it.



STEWARDSHIP

DRPA Hosts First Annual Legislative Day

DRPA welcomed more than two dozen elected officials from Pennsylvania and New Jersey to our inaugural Legislative Day on November 14. The event provided state and local leaders with an inside look at the Authority's current priorities, capital investments, and community-focused initiatives.



Chief Engineer Michael Venuto and members of the Engineering department conducted a ride-along presentation, guiding attendees through a multi-stop tour of key DRPA facilities. Highlights included PATCO's newest station, Franklin Square, as well as the future site of the Ben Franklin Bridge Pier Protection Project. Throughout the tour, staff provided context on project timelines, regional benefits, and long-term infrastructure needs.

Vice Chairman Jeff Nash and I opened the program with remarks on the Authority’s mission, strategic goals, and financial outlook. The day concluded with a grab-and-go lunch and an optional “Chat and Chew” discussion, which offered participants the chance to ask questions and engage directly with members of DRPA’s leadership team.



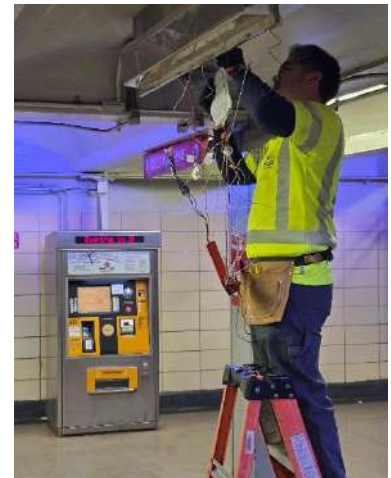
Deputy CEO Jalila Parker also participated in conversations throughout the event, helping foster meaningful dialogue around DRPA operations, regional mobility, and future opportunities for collaboration.

The successful inaugural event helped strengthen relationships with regional legislators and showcased DRPA’s commitment to transparency, partnership, and responsible stewardship of critical transportation assets.

PATCO Advances Lighting Improvements at 12/13th & Locust Street Station

PATCO is continuing its work to enhance the rider experience in the City-owned concourse areas at the 12/13th & Locust Street Station. After identifying the need for improved lighting, PATCO moved forward under its maintenance agreement to address the issue promptly.

New lighting, ballasts, and bulbs were procured, and PATCO’s skilled electricians installed the upgraded fixtures throughout the concourse. These improvements will significantly enhance brightness, safety, and overall visibility, creating a cleaner and more welcoming environment for riders.



PATCO will soon begin replacing stair treads on select City-owned stairways connecting the concourse to street level.

These efforts reflect our ongoing commitment to maintaining safe, accessible, and well-lit facilities for the communities we serve.

SERVICE

DRPA Police K9 Units Participate in Regional Explosives Detection Training

Two DRPA Police K9 Teams, Officer Nicholson & K9 Bolt and Officer Anderson & K9 Axel, participated in the Regional Explosives Detection Dog Initiative (REDDI) training held in November at the Mann Center. The three-day program, hosted by the Philadelphia Police Department K9 Unit and developed by DHS's Science

and Technology Directorate, is designed to strengthen the operational capabilities of explosives detection teams nationwide.



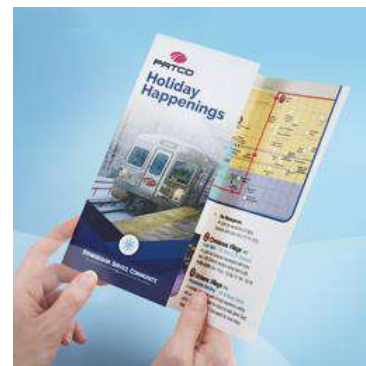
The training combined classroom instruction with extensive hands-on scenarios, including odor recognition trials and complex search exercises. With the Mann Center closed for the season, participants used nearly every part of the venue- offices, green rooms, theater seating, courtyards, parking areas, and kitchen spaces- to simulate real-world environments and evolving threat conditions.

Both DRPA teams completed the program with enhanced skills and reinforced readiness. Ongoing participation in REDDI and similar initiatives supports DRPA's continued commitment to preparedness, public safety, and maintaining the highest standards of K9 operations across the region.

COMMUNITY

Ride PATCO & Celebrate the Most Wonderful Time of the Year!

PATCO continues to provide convenient access to the many holiday attractions and markets throughout our region. Riders can easily reach seasonal destinations and popular spots for shopping, entertainment, and family activities. such as Franklin Square Park, Christmas Village, the Made in Philadelphia Holiday Market, Winter in Dilworth Park, and the ice rink at Dilworth Park. The guide also highlights several 21+ events and venues, offering adults a safe and reliable way to enjoy holiday celebrations without the need to drive.



To support holiday travel, PATCO developed a downloadable map and guide highlighting events and locations accessible from our stations. This resource helps riders plan their trips and enjoy the season's festivities with ease. To download PATCO's Holiday Happenings brochure, visit RidePATCO.org/holidays.

Special Ben Franklin Bridge Lightings

As part of our community stewardship with regional tri-state nonprofits (PA, NJ, & DE), we are pleased to provide special lighting on the Benjamin Franklin Bridge for the following occasions from December 1-31, 2025.



- **Internal Lightings:**

- December 7 – Pearl Harbor Day (Red/White/Blue)
- December 14, 15, 16, 17, 18, 19, 20, 21 – Hanukkah (Blue/White)
- December 24, 25 – Christmas Eve & Christmas (Red/Green)
- December 26, 27, 28, 29, 30 – Kwanzaa (Red/Green/Yellow)
- December 31, January 1 – New Year's Eve & New Year's Day – White & Cyan

For a list of Bridge and Finance actions, see Attachment 1
For a list of Personnel Actions, see Attachment 2
For a list of Contracts and Purchases, see Attachment 3
For the Affirmative Action Report, see Attachment 4
For a list of Legal Statistics, see Attachment 5

PATCO

**For PATCO Ridership and Financial Information,
See the General Manager's Report in the PATCO section.
Attached are reports from the appropriate departments.**

Respectfully Submitted,



John T. Hanson
Chief Executive Officer

REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 1
BRIDGE AND FINANCE



Activity for the Month of November 2025

Calls for Service: 5,956 Total Arrests: 64 Adults: 64 Juv.: CDS Arrests: 2 DWI Arrests: 6

Arrests: CBB: 3 BFB: 20 PATCO: 29 BRB: 4 WWB:8 Arrests NJ: 48 Arrests PA: 16

Reportable Accidents: CBB: 8 BFB: 9 PATCO: 1 BRB: 2 WWB:7

Non Reportable Accidents: CBB: 5 BFB: 13 PATCO: 0 BRB: 1 WWB:15

Accident with Injuries: CBB: 2 BFB: 1 PATCO: 0 BRB: 0 WWB:2

Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup		92	415	479	119	315	1,420
33 MV Stop		177	359	3	193	462	1,194
86 Removal			32	477		2	511
47 Disabled MV		63	63	1	86	184	397
91 Ped Investigation/Stop		1	64	315	3	6	389
35X Motorist/Patron Aid		38	103	95	65	69	370
25 Escort		14	57		8	213	292
17X Open/Secured Property			47	167			214
46 Construction/Trades Backup		52	18	3	18	29	120
84 Check On Subject Well-being		1	8	104		3	116
90M OPDA Medical			6	98			104
78X Toll Evasion/TOS		10	5	57	12	1	85
90 Other PD Assist		3	17	40	8	13	81
25EZ Easy Pass Redirect		2	18		2	57	79
79 Roadway Hazard/Station Hazard		9	14	10	17	15	65
25X Insufficient Funds			7	1	1	35	44
96 Slow Traffic		6	7		5	13	31
33C CV Stop		1				29	30
81 General Complaint			2	26			28
29 Alarm Activation		1	6	16	2	2	27
8 911 Hang Up/Mis-Dial		1	4	20		1	26
78 Toll Dispute		7	3		7	8	25
38 Transport Courtesy		1	8	11	1	1	22
52 Erratic Driver/Unfit Motorist		6	7		1	7	21
91R Ped in Road/Tolls		2	10	2	1	4	19
12 Suspicious Person/Activity/Event			1	15		1	17
101 BOLO		3	7	2		5	17
71D Disturbance			1	15			16



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Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
56 Med Emerg/Injury Report			1	14		1	16
88X Parking Viol./Compl.			1	11			12
341F Property Found				11			11
25R Revenue Escort		3				8	11
341L Property Lost				10			10
25T Fare Problem		1	1	4	1	2	9
94 Police Presence				8			8
64 Larceny/Theft		1		7			8
91T Ped in Tracks				7			7
71X Harassment/Threats				7			7
67 EDP (Emotionally Disturbed Person)			3	4			7
56X Drug Overdose				7			7
65X Lewdness				6			6
56S Slip/Fall			1	5			6
12U Unattended Package				6			6
101S BOLO Suicidal		1	2	1		2	6
65U Urinating/Defecating				5			5
65 Vandalism/Criminal Mischief				4	1		5
83 Counterfeit		1	2			1	4
310 Bridge Damage/PATCO Damage			1	1		2	4
90A ALCO OPDA			3				3
87 Trespassing			1		1	1	3
79X Debris Strike			1			2	3
71 Fight				3			3
70 Animal Complaint			2			1	3
69 Juvenile Complaint				3			3
49 Investigate Location Conditions			1	2			3
11 Fire			1	1	1		3



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Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
98 Panhandling/Soliciting				2			2
71R Road Rage						2	2
29E Elevator Alarm				2			2
212 Employe Injury				1		1	2
97 Traffic Pattern Adjust					1		1
85X Assault				1			1
79D Hazardous Driver			1				1
77 Domestic						1	1
74 Suicide Attempt				1			1
53 Abandoned Vehicle			1				1
313 Complaint Against Police				1			1
312 Complaint Against DRPA/PATCO				1			1
20 Stolen/Recovered Vehicle			1				1

FINANCE

REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of September 2025:

	<u>2024</u>	<u>2025</u>
Cash Revenue	\$6,420,867.69	\$6,251,024.33
ETC Revenue	\$26,175,887.73	\$27,617,262.11
Total Revenue	\$32,596,755.42	\$33,868,286.44
Non ETC Traffic	1,000,194	973,863
ETC Traffic	3,248,266	3,407,857
Total Traffic	4,248,460	4,381,720

**DELAWARE RIVER PORT AUTHORITY
TRAFFIC & BRIDGE TOLL FIGURES
FOR THE PERIODS INDICATED**

	MONTH OF SEPTEMBER				TRAFFIC		BRIDGE TOLLS	
	-----2025-----		-----2024-----		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	1,475,275	\$10,303,168.89	1,408,079	\$9,723,462.57	4.77	67,196	5.96	\$579,706.32
WALT WHITMAN	1,695,092	12,804,105.89	1,666,316	12,489,761.36	1.73	28,776	2.52	314,344.53
COMMODORE BARRY	684,156	6,582,075.03	663,993	6,392,164.46	3.04	20,163	2.97	189,910.57
BETSY ROSS	527,197	4,178,941.63	510,072	3,991,378.03	3.36	17,125	4.70	187,563.60
	<u>4,381,720</u>	<u>\$33,868,291.44</u>	<u>4,248,460</u>	<u>\$32,596,766.42</u>	<u>3.14</u>	<u>133,260</u>	<u>3.90</u>	<u>\$1,271,525.02</u>
AVERAGE TOLL		\$7.73		\$7.67				
	YEAR TO DATE				TRAFFIC		BRIDGE TOLLS	
	1/1/25 TO 9/30/25		1/1/24 TO 9/30/24		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
BEN FRANKLIN	12,905,933	\$90,258,066.15	12,885,163	\$76,148,700.33	0.16	20,770	18.53	\$14,109,365.82
WALT WHITMAN	14,931,449	113,160,791.40	14,856,320	95,340,188.88	0.51	75,129	18.69	17,820,602.52
COMMODORE BARRY	5,809,912	56,178,599.47	5,777,012	48,093,610.09	0.57	32,900	16.81	8,084,989.38
BETSY ROSS	4,703,768	37,318,500.92	4,570,329	30,477,461.45	2.92	133,439	22.45	6,841,039.47
TOTALS	<u>38,351,062</u>	<u>\$296,915,957.94</u>	<u>38,088,824</u>	<u>\$250,059,960.75</u>	<u>0.69</u>	<u>262,238</u>	<u>18.74</u>	<u>\$46,855,997.19</u>
AVERAGE TOLL		\$7.74		\$6.57				

Note: New Toll Schedule Went Into Effect September 1, 2024

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 2
PERSONNEL ACTIONS**

**DELAWARE RIVER PORT AUTHORITY
ACTIONS OF THE CHIEF EXECUTIVE OFFICER
COMMISSION MEETING DECEMBER 10, 2025
ARTICLE XII-A
ATTACHMENT 2
PERSONNEL**

TEMPORARY APPOINTMENT - None

NEW HIRES (APPOINTMENTS)

Jason E. Devlin DE	Construction & Maintenance Mechanic Operations Division Highway - BRB	11/03/25
Beny P. Jose PA	HRS Specialist, Staffing & Recruiting Administration Division Human Resource Services	11/03/25
Denille K. Meloche NJ	HRS Specialist, Staffing & Recruiting Administration Division Human Resource Services	11/03/25
Jordan J. Goldstein PA	Manager, IT Audit Executive Division Office of the Inspector General	11/17/25

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Nicholas R. Kinkade PA	From: Police Officer Public Safety Division Public Safety – Transit Unit	To: Acting Corporal of Police Public Safety Division Public Safety – Transit Unit Eff: 11/01/25 to 12/12/25
Jennifer L. Cellinesi DE	From: User Support Administrator Executive Division IS – Systems Development	To: Acting User Support Group Leader Executive Division IS – Systems Development Eff: 11/01/25 to 01/30/26
Bryan J. Nawoschik PA	From: Network Technician Executive Division IS – Production Systems	To: Acting Systems Administrator Executive Division IS – Production Systems Eff: 11/01/25 to 01/30/26

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued

Tiffany N. Taylor

NJ

From: File Clerk
General Counsel Division
Office of the General Counsel

To: Acting Claims Assistant
General Counsel Division
Office of the General Counsel
Eff: 11/01/25 to 01/30/26

John J. Rachuba

PA

From: Highway Foreman
Operations Division
Highway – BRB

To: Acting Maintenance
Foreman
Operations Division
Maintenance – BRB
Eff: 11/03/25 to 11/03/25

Stephen J. Beck

NJ

From: Digital Communication
Specialist
Executive Division
Corporate Communications

To: Acting Manager, Corporate
Communications
Executive Division
Corporate Communications
Eff: 11/08/25 to 11/14/25

Daniel J. Caruso

NJ

From: Corporal of Police
Public Safety Division
Public Safety – Transit Unit

To: Acting Sergeant of Police
Public Safety Division
Public Safety – WWB
Eff: 11/15/25 to 12/12/25

Edward S. Prescott

PA

From: Maintenance Foreman
Operations Division
Maintenance Foreman – BRB

To: Acting Construction &
Maintenance Manager
Operations Division
Office the Bridge Director –
BRB
Eff: 11/22/25 to 11/28/25

Matthew L. Abrams

NJ

From: Highway Foreman
Operations Division
Highway – BRB

To: Acting Maintenance
Foreman
Operations Division
Maintenance – BRB
Eff: 11/22/25 to 11/28/25

PROMOTIONS

Mackenzie R. Gaventa

NJ

From: Dispatcher
Public Safety Division
Public Safety – Administration

To: Lead Dispatcher
Public Safety Division
Public Safety – Administration
Eff: 11/01/25

Daniel J. Cosgrove

NJ

From: Senior Engineer
Engineering Division
Engineering – Planning &
Design

To: Principal Engineer
Engineering Division
Engineering – Planning &
Design
Eff: 11/01/25

TITLE & DEPARTMENTAL CHANGES – None

UPGRADE (GRADE CHANGE) – None

TRANSFERS - DEPARTMENTAL – None

INTERAGENCY PROMOTION to PATCO - from DRPA – None

INTERAGENCY PROMOTION to DRPA - from PATCO

INTERAGENCY TRANSFERS to PATCO - from DRPA – None

INTERAGENCY TRANSFERS to DRPA - from PATCO – None

RETIREMENTS – None

RESIGNATIONS

Jacob T. Austin <u>NJ</u>	Police Officer Public Safety Division Public Safety - Administration	11/14/25
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Joseph G. Papaleo <u>PA</u>	Dispatcher Public Safety Division Public Safety - Administration	11/20/25
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LAYOFFS (INVOLUNTARY) - None

DECEASED - None

RESOLUTION

WHEREAS, *JOHN SANTIAGO has faithfully served the Delaware River Port Authority for TWENTY-TWO years in a conscientious and reliable manner, and*

WHEREAS, *JOHN SANTIAGO wishes to accept retirement effective November 14, 2025 under the provisions of his employment benefits; now therefore,*

BE IT RESOLVED: *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Custodian, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

BE IT FURTHER RESOLVED: *That a copy of the foregoing resolution be suitably prepared and forwarded to JOHN SANTIAGO.*

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 3
CONTRACTS AND PURCHASES**

**ACTIONS OF THE CHIEF EXECUTIVE OFFICER
ARTICLE XII-C
ATTACHMENT 3
CONTRACTS AND PURCHASES**

Re: Article XII-C, Section 1 (a)

Purchase Order 4500025322, SHI International Corp. Somerset, NJ. Purchase Contract for ACL Analytics Products and Services. Contract Value: \$19,016. (State).

Purchase Order 4500025378, SHI International Corp. Somerset, NJ. Purchase Contract for Annual Maintenance. Contract Value: \$14,211. (State).

Purchase Order 4500025323, Mid-South Metal Products, Inc. Collierville, TN. Purchase Contract for Metal Building Materials. Contract Value: \$16,879. (Only Bid, Four Vendors Solicited).

Re: Article XII-C, Section 5

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems As follows: (see accompanying Schedule 1)

Contract and Engineering Payments: **\$8,697,079**

2025 CAPITAL BUDGET

December 10, 2025

**ARTICLE XII-C, SECTION 5
SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS
BRIDGES AND PATCO SYSTEM (11/30/2025)
Board Date: December 10, 2025**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Invoice Amount</i>
AECOM								
(DRPA-24-117A)	CBB Painting - Design Services	\$ 2,653,393	90.5%	\$ 2,400,062	\$ 3,563	\$ 2,392,522	75	\$ 3,977
Allied Painting, Inc.								
(DRPA-23-001)	BRB Painting & Steel Repairs Thru Truss & PA Approach Spans	84,752,658	67.3%	57,026,464	4,970,140	49,894,898	29	2,161,426
Cornell and Company, Inc.								
(Emergency)	CBB Weld Remediation - Emergency Contract	6,731,500	90.8%	6,109,220	0	5,889,100	16	220,120
D.A. Nolt, Inc.								
(DRPA-24-029)	PATCO Roof/HVAC Replacement	14,974,910	85.4%	12,792,186	1,013,982	10,834,170	17	944,034
HNTB								
(DRPA-21-037)	BFB Maintenance Paint & Steel Repair Design	4,466,087	99.0%	4,421,140	353,615	4,058,867	77	8,658
(DRPA-22-002)	PATCO Franklin Square Station Re-Opening - CMS	4,627,800	99.7%	4,613,810	189,896	4,417,558	44	6,356
(DRPA-24-015)	2024 Biennial Inspection - Commodore Barry Bridge	1,448,750	89.2%	1,292,680	79,767	1,177,252	17	35,662
(DRPA-24-115)	WWB Tower Link Rehabilitation Phase 2 - CMS	1,646,530	18.5%	304,126	30,413	199,140	6-7	74,574
JPC Group, Inc.								
(DRPA-19-127)	WWB Corridor Rehabilitation at I-76 - PA Approach	66,991,144	93.8%	62,838,176	0	61,838,176	26-27	1,000,000
Kaser Mechanical, LLC								
(DRPA-24-012)	BFB Maintenance Building Boiler	964,900	92.1%	889,026	88,903	774,923	3	25,200
LiRo Engineers, Inc.								
(DRPA-24-113)	CBB Phase 3 Painting & Rehabilitation - CMS	8,822,472	4.9%	435,061	27,089	222,636	2	185,336
Michael Baker International, Inc.								
(DRPA-23-113)	PATCO Roof Replacement - CMS	1,495,284	59.8%	894,202	73,958	738,897	11	81,347
Remington & Vernick Engineers								
(DRPA-23-051)	Woodcrest Station Platform Rehabilitation - CMS	2,390,810	66.7%	1,593,683	118,182	1,380,986	22	94,515
Skanska Koch, Inc.								
(DRPA-24-112)	CBB Phase 3 Painting and Rehabilitation	220,148,547	22.3%	49,102,653	2,485,265	43,586,039	8	3,031,349
Program Management and General Engineering Contracts								
(DRPA-20-064)	Job Order Contracting Services North	5,000,000	97.2%	4,858,308	0	4,543,112	Various	315,196
(DRPA-21-014)	General Engineering Contracts	10,000,000	82.7%	8,274,455	0	8,181,147	Various	93,307
(DRPA-22-014)	Program Management Services	3,000,000	38.0%	1,140,459	0	1,137,362	Various	3,097
(DRPA-24-092)	General Engineering Services	15,000,000	8.3%	1,246,063	0	1,135,396	Various	110,668
(DRPA-25-026)	Program Management for Capital Programs	3,000,000	8.6%	256,588	0	60,850	Various	195,738
PRWT Services, Inc.								
(DRPA-22-052)	Contracted Toll Collectors	12,508,976	47.3%	5,912,524	0	5,806,004	Various	106,520
								<u>\$ 8,697,079</u>

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 4
EEO REPORT**

DRPA EEO CATEGORIES

(By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Chief Executive Officer		1	
2	Chief Administrative Officer		1	
3	Chief Financial Officer		1	
4	Chief Operating Officer			1
5	General Counsel/Corporate Secretary			1
6	Deputy Chief Executive Officer			1
7	Chief Engineer		1	
8	Chief Security/Safety Officer		1	
9	Inspector General			1
<hr/>				
1	Bridge Director		1	1
2	Deputy General Counsel		1	1
3	Director, Finance		1	
4	Director, Fleet Management		1	
5	Director, Government Relations & Grants Administration			1
6	Director, Homeland Security & Emergency Management		1	
7	Director, Human Resource Services		1	
8	Director, Information Services		1	
9	Director, Procurement			
10	Director, Revenue & Treasury	1		
11	Director, Risk Management			
12	Director, Strategic Initiatives		1	
13	Manager, Construction & Maintenance		1	
14	Manager, Planning & Design			1
15	Police Chief		1	
<hr/>				
1	Captain of Police		1	1
2	Construction & Maintenance Manager	1	1	1
3	Engineering Program Manager		1	
4	Fleet Shop Manager		1	
5	Manager, Accounting		1	
6	Manager, Budget/Financial Analysis		1	
7	Manager, Community Relations			
8	Manager, Contract Administration		1	
9	Manager, Corporate Communications			1
10	Manager, EEO		1	
11	Manager, ERP & Applications		1	
12	Manager, EZ Pass Technology & Toll Analysis			

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
13	Manager, Government Relations		1	
14	Manager, Grants Administration			
15	Manager, Internal Audit			1
16	Manager, IT Audit			1
17	Manager, Payroll		1	
18	Manager, Purchasing & Stores			
19	Manager, Production Systems			1
20	Manager, Special Projects		1	
21	Toll Manager		1	1
<hr/>				
1	Accounts Payable & Receivable Supervisor			1
2	Electrical Foreman		5	
3	Fleet Foreman		2	
4	Highway Foreman	2	7	1
5	HVAC Foreman			2
6	Lieutenant of Police		4	2
7	Maintenance Foreman		4	2
8	Plaza Supervisor		15	9
9	Purchasing Agent		1	
10	Sr. Accountant		2	
11	Supervisor, Cash Assurance		1	
12	Supervisor, Central Store Room			1
13	Supervisor, EZ Pass Technology & Toll Analysis		1	
14	Supervisor, Mail Room		1	
15	Supervisor, Printing Services		1	
<hr/>				
OFFICIALS - ADMINISTRATORS (Total By State)		4	72	33
<hr/>				
TOTAL OFFICIALS - ADMINISTRATORS			109	
<hr/>				
1	Analyst, EZ Pass Technology & Toll Analysis	1		
2	Administrative Accountant - Revenue		1	
3	Administrative Accountant - General Ledger		1	
4	Benefits Administrator		2	
5	Budget Analyst		1	
6	C&M Technical Assistant		2	
7	Cash Assurance Auditor		3	
8	Contract Administrator		2	

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
9	Digital Communications Specialist		1	1
10	Grants Specialist		1	
11	Graphic Design Administrator			1
12	HRIS Specialist		2	
13	HRS Specialist		1	2
14	Leadership Development & Organizational Change Agent			1
15	Payroll Administrator - Accountant		1	
16	Purchasing Specialist		4	
17	Revenue Operations Assessor ETC		1	1
18	Safety Specialist		2	
<hr/>				
1	Administrator, Compensation/HRIS			
2	Administrator, Staffing & Recruiting		1	
3	Administrator, Training & Employee Development			
4	Associate Engineer		2	1
5	Auditor		1	
6	Claims Administrator		2	
7	EEO Specialist			1
8	Engineering Management Specialist			
9	Engineering Program Analyst		1	
10	Management Analyst			1
11	Project Manager (Finance)			
12	Project Manager (Office of the CAO)			
13	Project Manager (Public Safety, Technology)			1
14	Project Manager, Homeland Security & Emergency Management		1	
15	Records Manager		1	
<hr/>				
1	Assistant General Counsel		4	2
2	Electrical Engineer		1	
3	Principal Engineer		2	
4	Senior Engineer		2	1
<hr/>				
PROFESSIONALS (Total By State)		1	43	13
<hr/>				
TOTAL PROFESSIONALS			57	

DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Police Officer	2	51	21
1	Corporal of Police		9	3
1	Sergeant of Police		17	6
PROTECTIVE SERVICE (Total By State)		2	77	30
TOTAL PROTECTIVE SERVICE		109		
1	Auto Technician	1	10	3
1	Construction & Maintenance Mechanic	2	30	17
1	Electrical Technician		18	4
1	HVAC Technician	1	8	
1	Maintenance Technician	2	28	10
SKILLED CRAFT (Total By State)		6	94	34
TOTAL SKILLED CRAFT		134		
1	Business Analyst			
2	Data Base Administrator		1	

DRPA EEO CATEGORIES (By State)

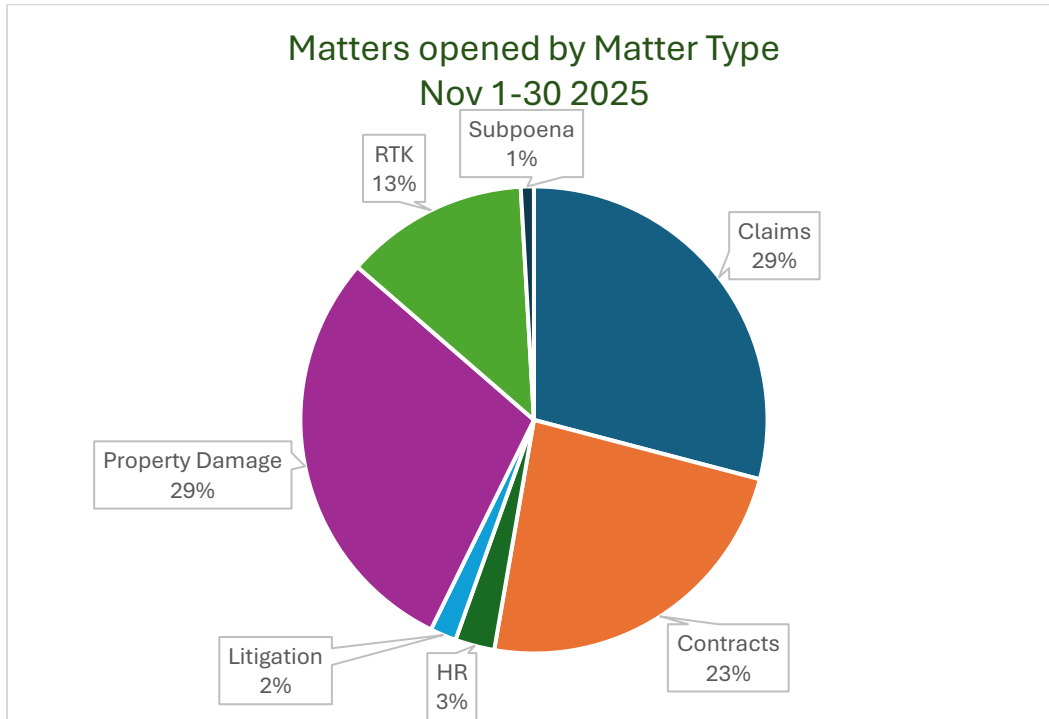
JOB TITLE		STATE OF RESIDENCE		
		DE	NJ	PA
3	Network Technician		1	2
4	Programmer/Analyst			1
5	Systems Administrator		5	3
6	User Support Administrator	2		
7	User Support Group Leader			
TECHNICIANS (Total By State)		2	7	6
TOTAL TECHNICIANS		15		
1	Accounts Payable Specialist		1	
2	Administrative Coordinator		12	7
3	Building Services Clerk		3	
4	Central Stores Clerk	1		
5	Claims Assistant			1
6	Contracts Administration Clerk		1	
7	Customer Service Coordinator		1	
8	Data Management Coordinator		2	
9	Executive Assistant to the CEO		2	
10	Executive Legal Secretary		1	
11	File Clerk		1	1
12	Legal Secretary		1	2
13	Media Specialist			1
14	Purchasing Clerk			
15	Reproduction Technician		1	1
Sub-Total NON-REP		1	26	13
1	Toll Collector	1	28	24
2	Revenue Operations Clerk		3	
1	Lead Dispatcher		4	
2	Dispatcher		3	5
Sub-Total IUOE		1	38	29
ADMINISTRATIVE SUPPORT (Total By State)		2	64	42

DRPA EEO CATEGORIES (By State)

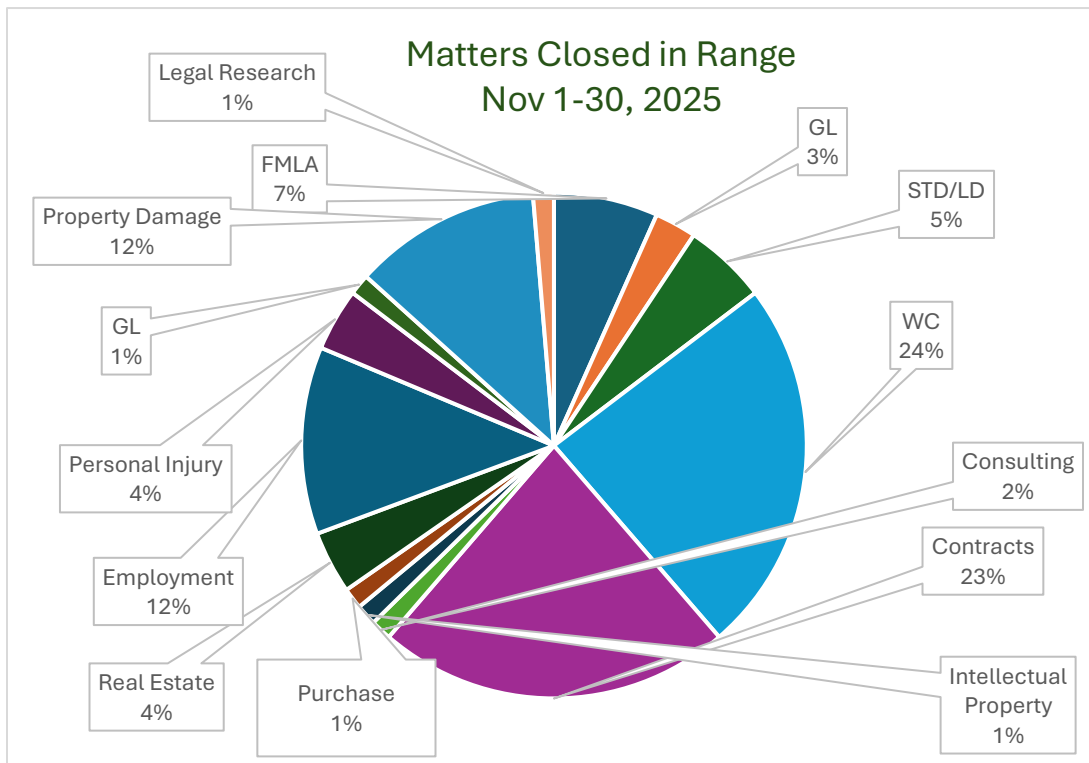
JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
TOTAL ADMINISTRATIVE SUPPORT	108		
TOTAL EMPLOYEES BY STATE	17	357	158
TOTAL DRPA EMPLOYEES - 532			
SUMMARY (Employee Class)			
NON-REP	6	141	59
	206		
IUOE	7	132	63
	202		
IBEW	2	7	6
	15		
FOP	2	77	30
	109		

**REPORT OF THE CHIEF EXECUTIVE OFFICER
ATTACHMENT 5
LEGAL STATISTICS REPORT**

Legal Matter Count Report November 1-30 , 2025



Matter type	Matter type total
Claims	32
Contracts	26
HR	3
Litigation	2
Property Damage	32
RTK	14
Subpoena	1
Total new cases opened	110



Matter type	Matter subtype	closed in range
Claims	FMLA	5
Claims	GL	2
Claims	STD/LD	4
Claims	WC	18
Contracts	Contracts	17
Contracts	Consulting	1
Contracts	Intellectual Property	1
Contracts	Purchase	1
Contracts	Real Estate	3
HR	Employment	9
Litigation	Personal Injury	3
Property Damage	GL	1
Property Damage	Property Damage	9
Right to Know	Legal Research	1
Right to Know	Right to Know	12
Total new cases opened		87

CFO REPORT

Report of the Chief Financial Officer

December 10th, 2025

Board of Commissioners
Delaware River Port Authority of Pennsylvania and New Jersey
One Port Center
2 Riverside Drive
Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

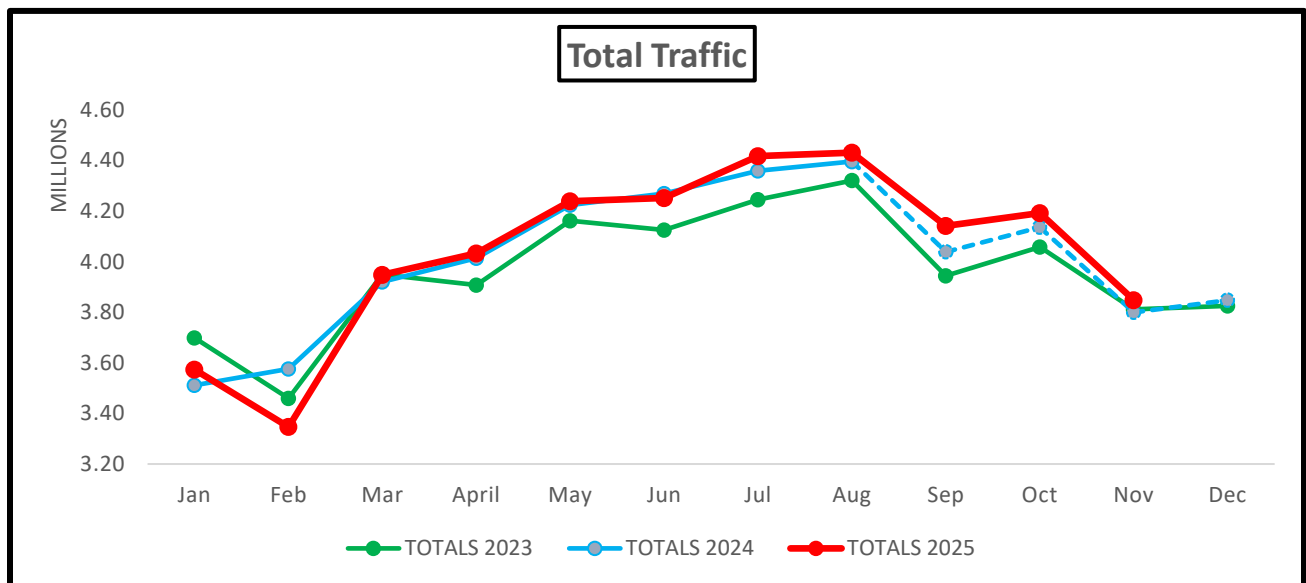
To the Commissioners:

The following descriptive financial summary is primarily based on the unaudited financial summary, dated December 3rd.

Current Trends DRPA Preliminary Traffic Volumes

November YTD total traffic volume was 178K or 0.4% higher than last year. Ongoing traffic growth since July is a key driver of this favorable variance.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



Toll September YTD Revenue

Bridge Revenue September YTD						
(\$Millions)	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Passengers	\$ 209.92	\$ 201.72	\$ 177.85	\$ 8.20	\$ 32.07	18.0%
Trucks	\$ 85.49	\$ 80.47	\$ 70.79	\$ 5.02	\$ 14.70	20.8%
Other	\$ 1.50	\$ 1.02	\$ 1.38	\$ 0.48	\$ 0.12	8.5%
Total	\$ 296.91	\$ 283.21	\$ 250.02	\$ 13.70	\$ 46.89	18.8%
Average Toll	\$ 7.74	\$ 7.68	\$ 6.56	\$ 0.06	\$ 1.18	17.9%

Bridge Traffic September YTD						
(Millions)	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Passengers	35.32	34.05	35.15	1.27	0.17	0.5%
Trucks	2.93	2.71	2.84	0.22	0.09	3.2%
Other	0.10	0.10	0.10	(0.00)	0.00	3.7%
Total	38.35	36.86	38.09	1.49	0.26	0.7%

September 2025 YTD Final Traffic/Toll Revenues vs. YTD Budget

- **Toll revenue** was \$296.9 million, \$13.7 million or 4.8% above budget
- **Traffic** was approximately 1.49 million vehicles or 4.0% above budget
 - 8.1% higher truck volume vs budget led to \$0.06 higher than budget average toll (\$7.74 vs \$7.68)

September 2025 YTD Final Traffic/Toll Revenues vs. YTD 2024

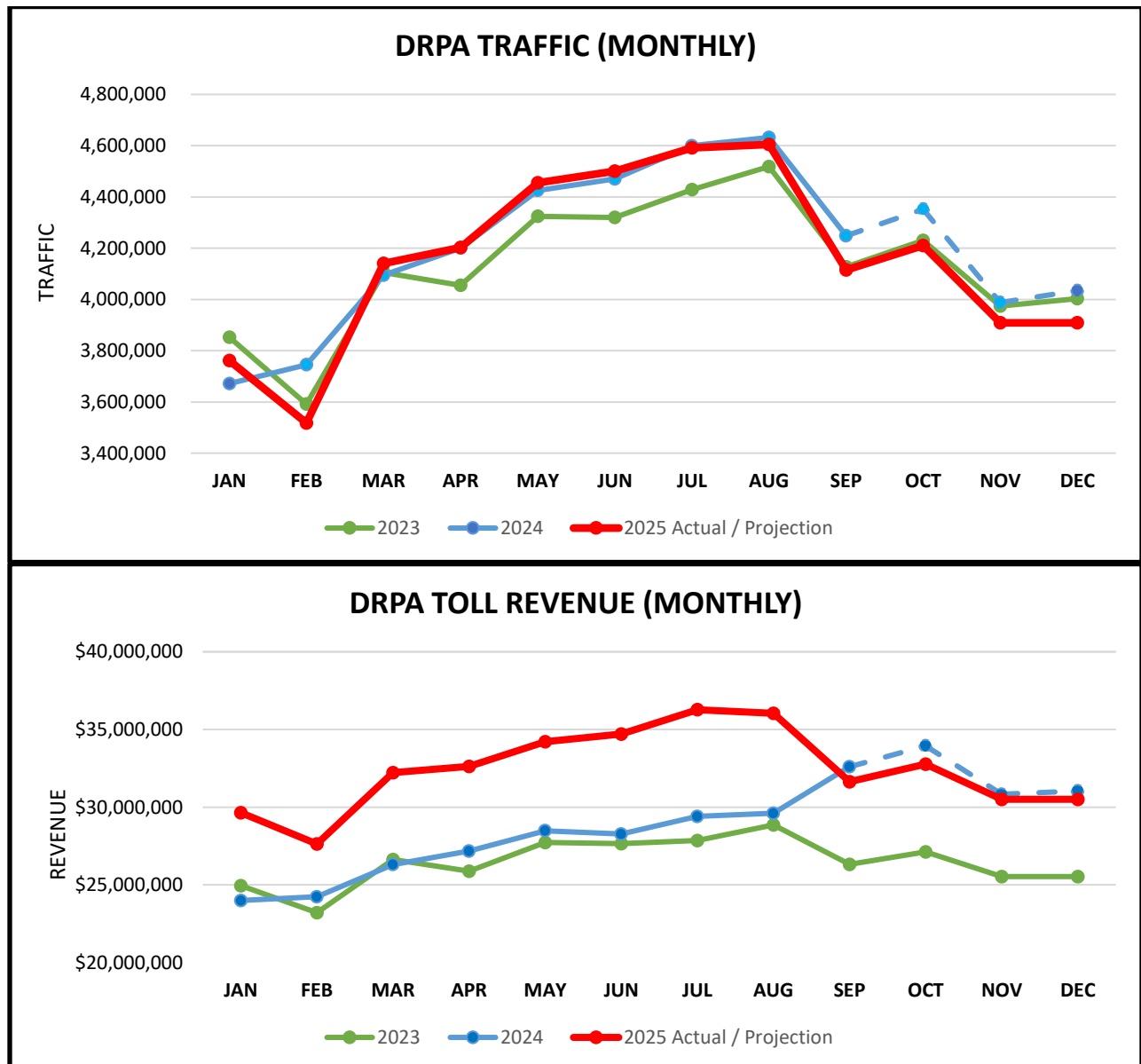
- **Toll revenue** was \$296.9 million, \$46.9 million or 18.8% favorable to 2024, primarily driven by toll increase implemented as of September 1, 2024
- **Traffic** was 260K vehicles or 0.7% higher than prior year. Continued strong traffic performance since July is the main driver of this favorability and helped offset the impact of the 2024 leap year effect.

Toll Revenue and Traffic Trend

The 2025 data on the graphs below represents September YTD actuals and forecast from October through December. Assumption for forecast are:

- October and November are based on preliminary traffic volumes.
- December is based on the 2025 budget.

The dotted line on the graph below represents the period with a 20% toll increase in 2024.



PATCO August YTD Revenue

PATCO Revenue and Ridership August YTD						
(Millions)	2025 Actuals	Budget	2024 Actuals	B/(W) Budget	B/(W) PY	2025 Growth
Revenue	\$ 9.40	\$ 9.30	\$ 8.75	\$ 0.10	\$ 0.65	7.4%
Ridership	3.89	3.92	3.71	(0.03)	0.18	4.9%
Average Fare	\$ 2.41	\$ 2.37	\$ 2.36	\$ 0.04	\$ 0.06	2.4%

PATCO August YTD 2025 – Ridership/ Passenger Revenues vs. Budget

- Passenger revenue was \$9.4 million, \$0.1 million or 1.0% above budget
- Ridership was 3.9 million, 30K unfavorable or 0.7% below budget
- 1.7% increase in average fare is driving the favorable revenue variance to budget, even though the ridership is slightly unfavorable to budget

PATCO August YTD 2025 – Ridership/Passenger Revenues vs. YTD 2024

- Passenger revenue was \$9.4 million, \$0.6 million or 7.4% higher vs prior year
- Ridership was 3.9 million, 0.2 million or 4.9% favorable to prior year
- Average Fare 2.4% favorable to prior year (\$2.41 vs \$2.37)

DRPA and PATCO Preliminary YTD Operating expenses and Headcount

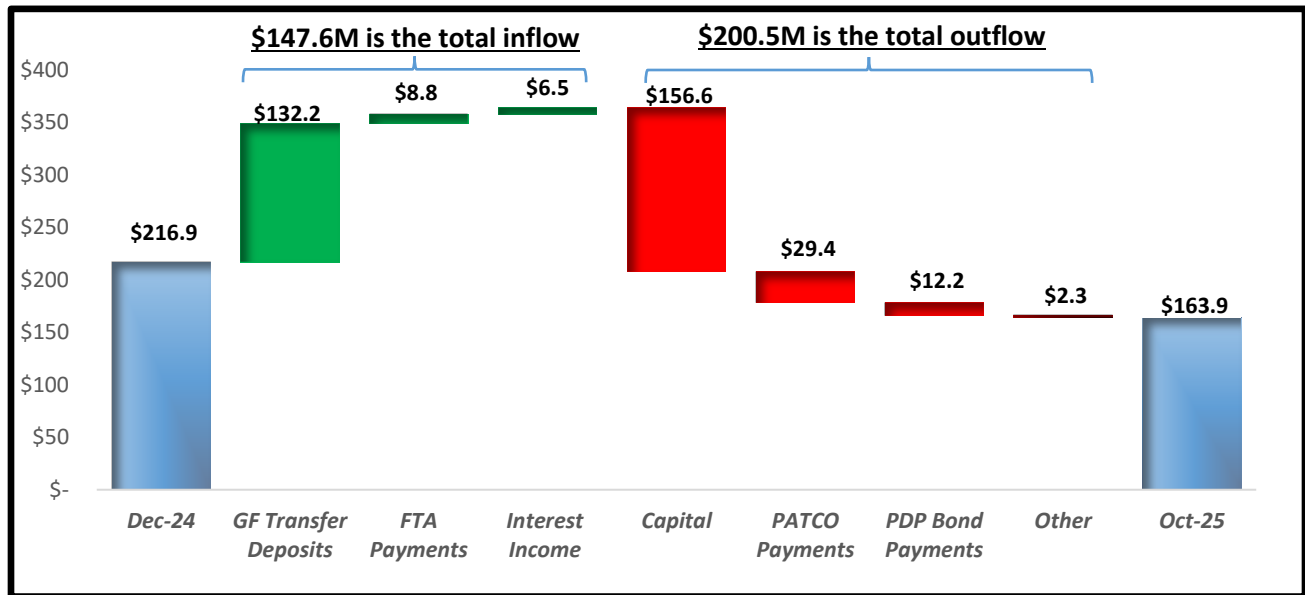
DRPA & PATCO September YTD Operating Expenses				
(\$Millions)	2025 Actuals	Budget	\$ B/(W) Budget	% B/(W) Budget
Employee Related	96.03	106.84	10.81	10.1%
Operating Expenses	40.99	43.83	2.84	6.5%
Total Expenses	137.02	150.67	13.7	9.1%

DRPA & PATCO November Headcount				
Division	Budgeted	Active	Open	Recruitment in Process
Administration	29	22	7	3
CEO	3	3	0	0
Deputy CEO	50	34	16	4
Engineering	22	16	6	0
Finance	21	17	4	2
Inspector General	10	9	1	1
General Counsel	20	19	1	0
Bridge Operation & Fleet	275	261	14	14
Public Safety	172	142	30	30
Strategic Initiatives & Corp Communications	7	7	0	0
PATCO	345	302	43	28
Total	954	832	122	82

- Favorable variance to budget in **employee related** expenses is driven by 122 open positions, which equates to 12.8% open headcount.
- Preliminary **operating expenses** are \$2.8 million favorable to budget, which is timing related.
- **DRPA** YTD preliminary expenses are \$89.2 million, **8.7% favorable to budget**.
- **PATCO** YTD preliminary expenses are \$47.8 million, **9.8% favorable to budget**

The Authority's expenses for the year are under budget, continuing the streak of a positive variance over the past twenty plus years, resulting from the continued cost-constraints that both DRPA and PATCO have placed on spending.

General Fund



November 2025 General Fund Balance decreased by \$38.1 million, in line with YTD projections.

Ending General Fund balance for 2025 is expected to be around \$165 million.

Bond Compliance and Bond-Related Transactions

On August 27th, 2025, the Authority refunded remaining outstanding 2013 Revenue Bonds (\$243.9 million) by issuing new 2025 Revenue Bonds. This resulted in:

- A reduction in total outstanding debt balance by \$24.9 million, from \$833.5 million to \$808.6 million.
- Savings of \$39.6 million in total debt service payment from 2025 to 2039.
- **Bond Ratings:** In August, Moody's has affirmed A1 rating for revenue bonds and A3 for PDP bonds and S&P has raised ratings for the revenue bonds to AA- from A+ and PDP bonds to A+ from A.

Respectfully submitted,

Jerry Sahi

CFO

DRPA BOARD MINUTES

**DELAWARE RIVER PORT AUTHORITY
BOARD MEETING**

47

**One Port Center
Camden, New Jersey
Wednesday, November 19, 2025**

Pennsylvania Commissioners

James Schultz, Esq., Chairman of the Board
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor)
Dave White (for Pennsylvania Treasurer Stacy Garrity) (via Teams)
Gregory Schwab, Esq. (via Teams)
Robert Ghormoz (via Teams)
Vaughn Ross (via Teams)
Keiwana McKinney-Forde (via Teams)
Garrett Snider (via Teams)

New Jersey Commissioners

Jeffrey Nash, Esq., Vice Chairman of the Board (via Teams)
Albert Frattali
Richard Sweeney
Aaron Nelson (via Teams)
Jonathan Young (via Teams)
Bruce Garganio (via Teams)
Sarah Lipsett (via Teams)

DRPA/PATCO Staff

John T. Hanson, Chief Executive Officer DRPA/President PATCO
Jalila D. Parker, Deputy Chief Executive Officer, DRPA
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
Toni P. Brown, Chief Administrative Officer, DRPA
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
Michael Venuto, Chief Engineer, DRPA
John Rink, General Manager, PATCO (via Teams)
Robert Hicks, Chief Operating Officer, DRPA
David Aubrey, Inspector General, DRPA
Robert Finnegan, Chief Safety and Security Officer, DRPA
Ed Cobbs, Jr., Chief of Police, DRPA
Stephen M. Holden, Esq., Deputy General Counsel, DRPA
Megan S. Scheib, Esq., Deputy General Counsel, DRPA
William Shanahan, Director, Homeland Security and Emergency Management, DRPA
Christopher Jones, Director, Information Services, DRPA
Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)
Michael Christie, Director, BFB/BRB (via Teams)
Matt Licata, Director, Fleet Management, DRPA (via Teams)
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA
Mark Ciechon, Director, Finance, PATCO
Darcie DeBeaumont, Director, Finance, DRPA
Christina Maroney, Director, Strategic Initiatives, DRPA
Francis Kelly, Assistant General Manager, PATCO
Darlene Callands, Director, Government Relations & Grants Administration, DRPA
Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA

Amy Ash, Manager, Contract Administration, DRPA
 Mike Williams, Manager, Communications, DRPA
 Nicole Ochroch, Project Manager, Engineering, DRPA
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA
 Nickolas Papaioannou, Manager, Accounting, Finance, DRPA
 Dawn Whiton, Executive Assistant to the CEO, DRPA
 Michael Voll, Lieutenant of Police, DRPA

Others Present

Donna Powell, former DRPA/PATCO Commissioner
 Alan Kessler, Esq., Duane Morris, LLP (via Teams)
 Christopher Gibson, Esq., Archer & Greiner, P.C. (via Teams)
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)
 Hayden Rigo, Deputy Chief of Staff, Office of the Pennsylvania Auditor General (via Teams)
 Steve Beningo, Citizen's Advisory Committee, DRPA/PATCO
 Bill Hamilton, former DRPA Employee

OPEN SESSION

Roll Call

Chairman Schultz called the meeting to order at 9:03 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, Garganio, White, Frattali, Nelson, Ross, Sweeney, Schwab, McKinney-Forde, Young, Lipsett, Ghormoz and Snider.

Public Comment

There was no public comment.

Report of the Chief Executive Officer

Chief Executive Officer Hanson stated that his Report stood as previously submitted and he had no further comments to the Report. CEO Hanson introduced former Commissioner Donna Powell. He spoke about Mrs. Powell's eight (8) years of service, beginning in 2017, and about how invaluable her knowledge and service to the Board had been.

Commissioner Sweeney moved to accept the CEO's Report and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Report of the Chief Financial Officer

Chief Financial Officer Sahi stated that his Report stood as previously submitted and he had no further comments. There were no questions or comments from the Commissioners.

Approval of DRPA Board Meeting Minutes – October 22, 2025

Chairman Schultz stated that the October 22, 2025, DRPA Board Meeting Minutes were previously provided to all Commissioners and to the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes.

Commissioner Sweeney moved to approve the Minutes and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of October 2025

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of October 2025 was previously provided to all Commissioners. There were no questions or comments.

Commissioner Sweeney moved to receive and file the List and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Operations & Maintenance Committee Meeting Minutes of November 5, 2025

Chairman Schultz stated that the Minutes of the November 5, 2025, Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections.

Commissioner Frattali moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Adoption of Resolutions Approved by the Operations & Maintenance Committee on November 5, 2025

Chairman Schultz stated that there were six (6) Resolutions from the Operations & Maintenance Committee Meeting for consideration.

**DRPA-25-095 Contract No. 35-E, PATCO Interlocking and
Miscellaneous Track Improvements**

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization to staff to accept the bid of \$85,858,888.00 and negotiate a construction contract with the firm of Delta Railroad Construction, Inc. to perform the Construction Services for the PATCO Interlocking and Miscellaneous Track Improvements Project.

Commissioner Frattali moved to adopt the Resolution and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-096 Contract Modifications

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization to execute contract modifications to a contract for a DRPA project and that the Board amends the original approved Resolution. The original approved Resolution was DRPA-24-063, for the Elevator Modernizations at Lindenwold and 8th & Market Street Stations Project. The consultant TEC Elevator Company is to replace the flooring and subflooring of two (2) elevators at 8th and Market, which was not part of the original project. The modification would add \$40,000.00 to the initial agreement of \$1,167,000.00 for a total of \$1,207,000.00, with no extensions needed.

Commissioner Sweeney moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-097 PATCO Access Control Modification

Director of Homeland Security and Emergency Management Shanahan presented the Summary Statement and Resolution seeking Board authorization for staff to enter into a COSTARS agreement with Schneider Electric Buildings Americas Inc. for the access control upgrade to the digital readers and controllers at the Franklin Square Station in the amount not to exceed \$100,000.00.

Commissioner Young moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-098 Federal Transit Administration Section 5307/5340 Grant Application

Director of Government Relations and Grants Admiration Callands presented the Summary Statement and Resolution seeking Board authorization for staff to advertise, execute, and file an application in proper form on behalf of the Authority with the U.S. Department of Transportation, requesting financial assistance pursuant to 49 U.S.C. 5307/5340 in the amount of \$6,253,898.00 and to expend such funds from FFY 2024 appropriations.

Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-099 Federal Transit Administration Section 5337 Grant Application (State of Good Repair)

Director of Government Relations and Grant Admiration Callands presented the Summary Statement and Resolution seeking Board authorization for staff to advertise, execute, and file an application in proper form on behalf of the Authority with the U.S. Department of Transportation, requesting financial assistance pursuant to 49 U.S.C. 5337 in the amount of \$15,694,879.00 and to expend such funds from FY 2024 appropriations.

Commissioner Sweeney moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-25-100 Towing Services for Bridge Facilities, OPC Parking Lot,
and PATCO Parking Lots**

Police Lieutenant Voll presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal from and to enter into a contract with Rob's Towing Company to handle any Pennsylvania towing needs at our Bridge facilities or at One Port Center parking lot, PATCO parking lots, and driving areas located at PATCO's New Jersey locations: Lindenwold, Ashland, Woodcrest, Haddonfield, Westmont, Collingswood, and Ferry Avenue Stations for the term of one year with an option for three (3) one-year extensions.

Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. Chairman Schultz abstained from the vote. All remaining Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Approval of Finance Committee Meeting Minutes of November 6, 2025

Chairman Schultz stated that the Minutes of the November 6, 2025, Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections.

Commissioner Sweeney moved to approve the Minutes and Commissioner Deon seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

Adoption of Resolutions Approved by the Finance Committee on November 6, 2025

Chairman Schultz stated that there were eight (8) Resolutions from the Finance Committee Meeting for consideration. Chairman Schultz stated that for ease of presentation and if there was no objection, the three (3) insurance Resolutions would be considered first and as a group, followed by the remaining five (5) resolutions for consideration. There was no objection.

The following three (3) Summary Statements and Resolutions were discussed as a group and voted on as one:

**DRPA-25-101 Renewal of the Bridge Property Damage and Loss of
Revenue Insurance**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the following: 12-month term proposed renewal quote from the incumbent lead carrier ACE American Insurance Company (d/b/a Chubb), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 35% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$1,029,075.46 (Including est. \$3,321.41 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed renewal quote from the incumbent, Liberty Mutual Fire Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 15% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$412,403.80; (Including est. \$1,338.76 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed renewal quote from the incumbent Zurich American Insurance Company, for the Bridge Property

Damage and Loss of Toll Revenue Policies; 25% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$752,087.13 (Including est. \$2,361.63 NJ PLIGA tax); net of commission, **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Evanston Insurance Company (d/b/a Markel), for the Bridge Property Damage and Loss of Toll Revenue Policies; 4.5% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$176,500.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Swiss Re Corporate Solutions Elite Insurance Corporation, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 10% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$398,173.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, HDI, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$116,154.28 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 6% participation of \$100 million of the expiring \$950 million Loss Limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$91,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Nautilus Insurance Company (a WRB Subsidiary), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of \$150 million excess of \$100 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$43,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 3% participation of \$150 million excess of \$100 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$31,750.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, AXIS Surplus Insurance Company, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 1.5% participation of \$500 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$51,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Landmark American Insurance Company (d/b/a RSUI), for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 7.5% participation of \$450 million excess of \$500 million part of the \$950 million Loss limit; policy term December 31, 2025 to December 31, 2026, at the estimated annual premium of \$66,250.00 (Including est. \$1,000.00 NJ PLIGA tax) net of commission; **and further**, that the Board authorize staff to accept the proposed 12-month term proposed premium quote from the incumbent carrier, Certain Underwriters at Lloyd's of London, for the Bridge Property Damage and Loss of Toll Revenue Policy Program; 6% participation of \$250 million excess of \$250 million part of the \$950 million Loss limit; policy term December 31, 2025 to

December 31, 2026, at the estimated annual premium of \$34,000.00 (Including est. \$1,000.00 NJ PLIGA tax); net of commission; **and lastly**, that the Board authorizes our broker to continue to work with the approved wholesaler AmWINS of Atlanta, Georgia, 3630 Peachtree Rd NE, Atlanta, Georgia 30326, as the wholesale Broker for the placement of the eight (8) Excess policies from Certain Underwriters at Lloyd's of London (three policies), Nautilus Insurance Company, AXIS Surplus Lines Insurance Company, Landmark American Insurance Company (d/b/a RSUI), Swiss Re Corporate Solutions Elite Insurance Corporation, HDI Specialty Insurance Company, for the \$950 million Loss Limit Bridge Property Damage and Loss of Toll Revenue Policy Program; policy term December 31, 2025 to December 31, 2026. AmWINS will receive commission from Certain Underwriters at Lloyd's of London, Nautilus Insurance Company, AXIS Surplus Lines Insurance Company, Landmark American Insurance Company, Swiss Re Corporate Solutions Elite Insurance Corporation, and HDI Specialty Insurance Company, but will not pay CSB any additional income, or other forms of additional compensation

**DRPA-25-102 Alternative Placement of the DRPA Bridge Property
Terrorism Policy**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the NEW proposed policy 12-month policy placement for a monoline Terrorism policy as an alternative replacement from the current TRIPRA coverage charged under the Bridge Property Damage policy; \$950 million limit; subject to a \$100,000 deductible, written by Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC), on a 71% participating quota-share basis for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$99,400.00; net of commission; **and further**, that the Board authorize staff to accept the NEW proposed 12-month policy placement for a monoline Terrorism policy as an alternative replacement from the current TRIPRA coverage charged under the Bridge Property Damage policy; \$950 million limit; subject to a \$100,000 deductible, written by Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services), on a 29% quota-share basis for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$36,250.00, net of commission; **and lastly**, that the Board authorize AmWINS of Atlanta, Georgia, 3630 Peachtree Rd NE, Atlanta, Georgia 30326, as the wholesale Broker for the placement of the monoline Terrorism policies with Lloyd's of London syndicate 4000 (d/b/a Hamilton Management General Agency Americas LLC) and by Lloyd's of London syndicate 1609 (d/b/a Mosaic Americas Insurance Services), (two policies) for a total limit of \$950 million; policy term December 31, 2025 to December 31, 2026. AmWINS will receive commission from Lloyd's of London, but will not pay CSB any additional income, or other forms of additional compensation.

**DRPA-25-103 Renewal of Claims Made Excess Liability Insurance
Policies (DRPA/PATCO)**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposed 12-month renewal premium for the Authority's primary \$10 million limit excess of a \$5 million SIR for the Claims Made Excess Liability policy from incumbent syndicates, Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis; for the policy term December 31, 2025 to December 31, 2026; at an estimated annual premium of \$ 973,750.00 (including TRIPRA); net of commission; **and further**, that the Board authorize staff to accept the

proposed 12-month renewal premium for the Authority's \$15 million excess of \$10 million Claims Made Excess Liability policy from incumbent syndicates, Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis, for the policy term from December 31, 2025 to December 31, 2026; at the annual estimated premium of \$ 902,000.00 (including TRIPRA); net of commission; **and further**, that the Board authorize Price Forbes LTD, (d/b/a Price Forbes & Partner), London, United Kingdom, as the Wholesale Broker, to place the \$25 million Claims Made Excess Liability policies written with a primary \$10 million layer with incumbent syndicates; Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis; Price Forbes will receive commission from the Lloyd's of London syndicates Apollo 1969; Aspen 4711; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; but will not pay CSB any commission, or other forms of additional compensation; **and lastly**, that the Board authorize Price Forbes LTD, (d/b/a Price Forbes & Partner), London, United Kingdom, as the Wholesale Broker, to place the excess \$15 million layer (Excess of the primary \$10 million quota share limit); with incumbent syndicates Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886; on a quota share participating percentage basis, for the policy term from December 31, 2025 to December 31, 2026; Price Forbes will receive commission from the Lloyd's of London syndicates Aegis 4890; Apollo 1969; Aspen 4711; Canopus 4444; Convex 9800; Hiscox 0033; Inigo 1301; MAP 27291; and QBE 1886, but will not pay CSB any commission, or other forms of additional compensation.

Commissioner Deon moved to adopt Resolutions DRPA-25-101, DRPA-25-102, and DRPA-25-103 and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolutions.

DRPA-25-104 Age 65 & Over Retiree Medicare Part D Prescription Benefit – 2026 DRPA/PATCO

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to contract with Horizon Medicare Blue Group Rx for the provision of a Medicare Part D Prescription Drug plan for age 65 and over retirees, and their eligible dependents (age 65 and over). The projected monthly premium rate for this group of retirees will be \$154.10 (reduced for retirees who qualify for the Low-Income Subsidy). Staff is authorized to accept the +68.5% renewal offered by Horizon and contract with Horizon Medicare Blue Group Rx for the provision of a Medicare Part D Prescription drug plan for age 65 and over retirees, their eligible dependents (age 65 and over) for a renewal that is an estimated annual premium of \$1,214,924, depending on the census at the time of monthly billing.

Commissioner Sweeney moved to adopt the Resolution and Commissioner Deon seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-105 2026 Capital Budget

Chief of Engineering Venuto presented the Summary Statement and Resolution seeking Board approval and adoption of a 2026 DRPA Capital Budget. The DRPA shall not expend funds in excess of the total authorized 2026 Capital Budget, in the amount of \$189,117,000.

Commissioner Deon moved to adopt the Resolution and Commissioner Frattali seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-106 SAP Enterprise Support Renew 2026

Director of Information Services Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate a contract renewal and extension of the contract term with SAP Public Services, Inc. and its relevant service affiliates for an amount not to exceed \$352,037.00 which renews from January 1, 2026, through December 31, 2026, for software application license fees and relevant software maintenance fees related to the SAP ECC/ESS application and service.

Commissioner Frattali moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-107 Board Room Audio Replacement

Director of Information Services Jones presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate contracts with the following vendors: ePlus Technology, Inc. for an amount not to exceed \$51,084.77, and SHI, Inc. for an amount not to exceed \$69,940.46, for various hardware and services needed to replace the audio system in the DRPA Board Room (for a total not to exceed \$121,025.23). This purchase is provided with pricing under the following contracts: Costars #003- E22-579- IT Hardware and OMNIA Partners IT Solutions, Products & Services Contract #: 2024056-02.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-108 Resolution Determining that Net Revenues Satisfy the New Revenue Requirement for the 2025 Fiscal Year, in Accordance with Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A.

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board determination, as required by Section 5.09 of the 1998 Indenture of Trust with TD Bank, N.A., that the Net Revenues received and estimated as of December 31, 2025, will be sufficient to satisfy the Net Revenue Requirement for the 2025 Fiscal Year.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Citizens' Advisory Committee Report

There was no Citizens' Advisory Committee Report.

Unfinished Business

There were no Unfinished Business items.

New Business

Chairman Schultz stated that there were two (2) New Business items for consideration:

DRPA-25-109 2026 DRPA Board/Committee Meeting Schedules

General Counsel Santarelli presented the Summary Statement and Resolution seeking Board approval of the DRPA Board and Committee Meeting Schedules for calendar year 2026, as attached to the Resolution.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA-25-110 Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000)

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into the six (6) pending DRPA contracts identified in the attachment to the Resolution.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

DRPA Board Meeting Held in Abeyance

At 9:50 a.m., the DRPA Board meeting was held in abeyance to allow the PATCO Board Meeting to convene.

ADJOURNMENT

With no further business, Commissioner Frattali moved to adjourn the Meeting. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 10:05 a.m.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Raymond J. Santarelli". The signature is written in a cursive style with a prominent initial "R".

Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

**DRPA MONTHLY LIST OF PREVIOUSLY
APPROVED
PURCHASE ORDERS & CONTRACTS**

DRPA Monthly List of Previously Approved Purchase Order Contracts November 2025

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500024967				473.04
4500024967	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	15.29
4500024967	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	15.29
4500024967	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	197.84
4500024967	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	197.84
4500024967	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	31.49
4500024967	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	15.29
4500025095				484.86
4500025095	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	247.30
4500025095	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	144.89
4500025095	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	62.99
4500025095	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	15.29
4500025095	11/2/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	14.39
4500025136				462.32
4500025136	11/23/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	49.49
4500025136	11/23/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	49.49
4500025136	11/23/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	62.99
4500025136	11/23/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	89.98
4500025136	11/23/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	89.98
4500025136	11/23/2025	100526 DENISE ZANE-LAYTON	CLOTHING UNIFORM	120.39
4500025181				373.00
4500025181	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	25.00
4500025181	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	26.00
4500025181	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	28.00
4500025181	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	86.00
4500025181	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	48.00
4500025181	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	130.00
4500025181	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	30.00
4500025201				389.00
4500025201	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	140.00
4500025201	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	104.00
4500025201	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	70.00
4500025201	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	45.00
4500025201	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	30.00
4500025202				391.00
4500025202	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	120.00
4500025202	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	84.00
4500025202	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	52.00
4500025202	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	135.00
4500025257				228.00
4500025257	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	32.00
4500025257	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	60.00
4500025257	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	31.00
4500025257	11/23/2025	101518 A-1 UNIFORM CITY INC.	CLOTHING UNIFORM	105.00
4500025315				241.54
4500025315	11/3/2025	100501 W.B. MASON CO. INC	OFFICE SUPPLIES	241.54
4500025316				755.10
4500025316	11/3/2025	100525 Y-PERS, INC.	HARDWARE & RELATED	755.10
4500025317				374.50
4500025317	11/3/2025	103302 SAMSON ELECTRICAL SUPPLY INC	ELEC EQP/SUPP-NO CBL	374.50
4500025318				3,112.80
4500025318	11/3/2025	102092 MARTEK INDUSTRIES, INC.	ELEC EQP/SUPP-NO CBL	3,112.80
4500025319				186.30
4500025319	11/3/2025	100879 FASTENAL COMPANY	HARDWARE & RELATED	186.30
4500025321				297.00
4500025321	11/4/2025	101125 THE SHERWIN WILLIAMS COMPANY	PAINT-COATINGS, ETC	297.00
4500025322				19,016.26
4500025322	11/4/2025	100530 SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	8,646.40
4500025322	11/4/2025	100530 SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	10,369.86
4500025323				16,879.00
4500025323	11/4/2025	104133 MID-SOUTH METAL PRODUCTS, INC.	BUILD CONST SRV-NEW	16,879.00
4500025326				997.50
4500025326	11/5/2025	101067 TINA A LISTON-HORNER	NON ELECTRON-CBL/WRE	997.50
4500025327				2,350.44

DRPA Monthly List of Previously Approved Purchase Order Contracts November 2025

4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	174.20
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	44.40
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	39.00
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	249.90
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	359.40
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	282.70
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	1,015.60
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	100.90
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	61.44
4500025327	11/5/2025	100950	JOSEPH FAZZIO INC.	BLDGS/STRUCTS- FAB.	22.90
4500025328					5,459.71
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	136.00
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	97.28
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	321.20
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	105.26
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	116.61
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	608.00
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	411.50
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	405.00
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	722.40
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	1,422.00
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	391.00
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	74.90
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	74.60
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	122.00
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	205.60
4500025328	11/17/2025	100950	JOSEPH FAZZIO INC.	METALS	246.36
4500025329					1,395.98
4500025329	11/5/2025	100695	SELCO MANUFACTURING CORP.	METALS	640.84
4500025329	11/5/2025	100695	SELCO MANUFACTURING CORP.	METALS	755.14
4500025330					1,105.55
4500025330	11/5/2025	100695	SELCO MANUFACTURING CORP.	BLDGS/STRUCTS- FAB.	1,007.13
4500025330	11/5/2025	100695	SELCO MANUFACTURING CORP.	BLDGS/STRUCTS- FAB.	98.42
4500025332					624.00
4500025332	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	624.00
4500025333					4,258.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	452.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	76.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	98.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	78.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	112.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	220.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	226.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	148.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	378.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	484.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	456.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	27.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	42.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	68.50
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	42.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	25.50
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	49.50
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	42.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	30.50
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	53.50
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	122.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	13.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	118.50
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	102.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	22.75
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	40.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	50.75
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	59.50
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	142.00
4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	187.00

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4500025333	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	BLDGS/STRUCTS- FAB.	292.00
4500025334					6,505.50
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	197.50
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	64.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	96.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	76.50
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	85.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	381.25
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	357.50
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	133.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	286.25
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	657.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	183.75
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	450.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	343.75
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	290.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	52.50
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	38.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	96.25
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	160.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	251.25
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	202.50
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	65.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	452.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	592.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	107.00
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	179.25
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	403.75
4500025334	11/5/2025	100350	PENNSYLVANIA STEEL COMPANY INC.	METALS	304.50
4500025335					1,980.00
4500025335	11/6/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	1,980.00
4500025337					7,286.25
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	494.85
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	1,419.90
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	709.95
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	500.00
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	1,924.75
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	170.00
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	1,083.25
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	649.75
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	299.75
4500025337	11/6/2025	104088	GMES LLC	POLICE EQP AND SUPP	34.05
4500025340					207.36
4500025340	11/7/2025	100445	T. FRANK MCCALL'S, INC.	JANITORIAL SUPPLIES	207.36
4500025341					624.84
4500025341	11/7/2025	100695	SELCO MANUFACTURING CORP.	METALS	179.10
4500025341	11/7/2025	100695	SELCO MANUFACTURING CORP.	METALS	294.80
4500025341	11/7/2025	100695	SELCO MANUFACTURING CORP.	METALS	150.94
4500025348					662.62
4500025348	11/10/2025	100501	W.B. MASON CO. INC	OFFICE SUPPLIES	149.62
4500025348	11/10/2025	100501	W.B. MASON CO. INC	OFFICE SUPPLIES	171.00
4500025348	11/10/2025	100501	W.B. MASON CO. INC	OFFICE SUPPLIES	171.00
4500025348	11/10/2025	100501	W.B. MASON CO. INC	OFFICE SUPPLIES	171.00
4500025361					959.70
4500025361	11/12/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	566.10
4500025361	11/12/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	196.80
4500025361	11/12/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	196.80
4500025362					387.00
4500025362	11/12/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	387.00
4500025366					14,305.00
4500025366	11/12/2025	100834	DAKTRONICS, INC	ELEC&SIG PARTS/MAINT	14,305.00
4500025367					2,550.00
4500025367	11/12/2025	100834	DAKTRONICS, INC	ELEC&SIG PARTS/MAINT	2,550.00
4500025368					14,330.00
4500025368	11/12/2025	100834	DAKTRONICS, INC	TRAFFIC CTRL DEVICES	14,330.00
4500025374					150.00
4500025374	11/13/2025	102672	US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	150.00
4500025377					2,740.76

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4500025377	11/13/2025	102613	TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	220.76
4500025377	11/13/2025	102613	TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	2,520.00
4500025378					14,211.06
4500025378	11/13/2025	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	177.81
4500025378	11/13/2025	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	14,033.25
4500025401					545.30
4500025401	11/20/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	38.95
4500025401	11/20/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	116.85
4500025401	11/20/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	194.75
4500025401	11/20/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	116.85
4500025401	11/20/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	38.95
4500025401	11/20/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	38.95
4500025422					1,716.48
4500025422	11/20/2025	102162	SERVICE TIRE TRUCK CENTER INC.	TIRES AND TUBES	1,716.48
4500025423					209.94
4500025423	11/20/2025	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	209.94
4500025424					873.00
4500025424	11/20/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	873.00
4500025435					1,517.40
4500025435	11/21/2025	102613	TURTLE & HUGHES, INC.	ELEC EQP/SUPP-NO CBL	1,517.40
4500025438					7,125.00
4500025438	11/21/2025	101181	TRANSCO INDUSTRIES INC	TRAFFIC CTRL DEVICES	4,815.00
4500025438	11/21/2025	101181	TRANSCO INDUSTRIES INC	TRAFFIC CTRL DEVICES	1,110.00
4500025438	11/21/2025	101181	TRANSCO INDUSTRIES INC	TRAFFIC CTRL DEVICES	1,200.00
4500025441					230.50
4500025441	11/24/2025	103386	CONIGLIO & CONIGLIO, INC.	1ST AID & SAFETY EQP	230.50
4500025442					1,546.00
4500025442	11/24/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	1,150.00
4500025442	11/24/2025	101973	SUPREME SAFETY, INC	ELEC EQP/SUPP-NO CBL	396.00
4500025443					668.16
4500025443	11/24/2025	100445	T. FRANK MCCALL'S, INC.	1ST AID & SAFETY EQP	668.16
4500025444					1,798.50
4500025444	11/24/2025	100525	Y-PERS, INC.	JANITORIAL SUPPLIES	598.50
4500025444	11/24/2025	100525	Y-PERS, INC.	JANITORIAL SUPPLIES	1,200.00
4500025445					2,250.00
4500025445	11/24/2025	103785	INDOORMEDIA INC	FARE COLLECTION EQP	2,250.00
4500025446					1,529.04
4500025446	11/25/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	524.16
4500025446	11/25/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	680.40
4500025446	11/25/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	324.48
4500025447					587.52
4500025447	11/25/2025	100879	FASTENAL COMPANY	AUTO ACCESSORIES	587.52
4500025451					619.98
4500025451	11/25/2025	102375	ANA SOURCING LLC	HARDWARE & RELATED	619.98
4500025455					1,548.70
4500025455	11/26/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HARDWARE & RELATED	1,053.50
4500025455	11/26/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ELEC EQP/SUPP-NO CBL	176.00
4500025455	11/26/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PLUMBING EQP & SUPP	319.20
4500025465					224.70
4500025465	11/28/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	98.70
4500025465	11/28/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	126.00

**OPERATIONS & MAINTENANCE
COMMITTEE**

DELAWARE RIVER PORT AUTHORITY
Operations & Maintenance Committee Meeting

One Port Center
2 Riverside Drive
Camden, New Jersey
Tuesday, December 2, 2025

Commissioners:

Albert Frattali, Chairman of the Operations & Maintenance Committee
Robert Ghormoz, Vice Chairman of Operations & Maintenance Committee (by Teams)
Richard Sweeney
Bruce Garganio
Dave White (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)
Jonathan Young (by Teams)
Gregory Schwab

DRPA/PATCO Staff

John Hanson, Chief Executive Officer DRPA/President PATCO
Jalila D. Parker, Deputy Chief Executive Officer, DRPA
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
Michael Venuto, Chief Engineer, DRPA
Robert Finnegan, Chief Safety and Security Officer, DRPA
John Rink, General Manager, PATCO
Francis Kelly, PATCO Assistant General Manager, PATCO
Rohan Hepkins, PATCO, Assistant General Manager, PATCO (by Teams)
David Aubrey, Inspector General, DRPA
Stephen M. Holden, Esq., Deputy General Counsel, DRPA
Robert Hicks, Chief Operating Officer, DRPA
Michael Christie, Director, BFB/BRB
Ricardo DeOliveira, Director, CBB/WWB, DRPA (by Teams)
Christopher Jones, Director, Information Services, DRPA
Christina Maroney, Director, Strategic Initiatives, DRPA
Gerald Faber, Esq., Assistant General Counsel, DRPA
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA (by Teams)
Carol Herbst, Senior Accountant, Finance, DRPA (by Teams)
Joseph McGonigle, Manager, Budget, Finance, DRPA (by Teams)
Amy Ash, Manager, Contracts Administration, DRPA
Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA

Others Present:

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit
(by Teams)

CALL TO ORDER

Committee Chairman Frattali called the Meeting to order at 9:01a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following Commissioners were present constituting a quorum: Committee Chairman Frattali, Committee Vice Chairman Ghormoz, Commissioners Sweeney, Garganio, White, Schwab and Young.

OPEN SESSION

Summary Statements and Resolutions for Consideration

Committee Chairman Frattali stated there were ten (10) Summary Statements and Resolutions for the Committee's consideration.

Committee Chairman Frattali stated that the first five (5) of the Summary Statements and Resolutions dealt with the DRPA and PATCO's procurement of Professional Services for the 2026 Biennial Inspections and that for the ease of presentation, and if there was no objection, those five (5) resolutions would be presented and voted on as a group. There was no objection.

1. DRPA-25-111 Professional Services for the 2026 Biennial Inspection of the Ben Franklin Bridge

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of AECOM to provide consulting engineering services required to perform the 2026 Biennial Inspection of the Ben Franklin Bridge and to negotiate an Agreement with AECOM for an amount not to exceed \$1,281,000.00.

2. DRPA-25-112 Professional Services for the 2026 Biennial Inspection of the Walt Whitman Bridge

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of HNTB Corporation, to provide engineering services required to perform the 2026 Biennial Inspection of the Walt Whitman Bridge and to negotiate an Agreement with HNTB Corporation for an amount not to exceed \$1,665,150.00.

3. DRPA-25-113 Professional Services for the 2026 Biennial Inspection of the Commodore Barry Bridge

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of GFT Infrastructure, Inc. to provide engineering services required to perform the 2026 Biennial Inspection of the Commodore Barry Bridge and to negotiate an Agreement with GFT Infrastructure, Inc. for an amount not to exceed \$1,258,600.00.

4. DRPA-25-114 Professional Services for the 2026 Biennial Inspection of the Betsy Ross Bridge

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to accept the proposal of WSP Technical Services, Inc. to provide

engineering services required to perform the 2026 Biennial Inspection of the Betsy Ross Bridge and to negotiate an Agreement with WSP USA, Inc. for an amount not to exceed \$1,479,672.00.

5. DRPA-25-115 Professional Services for the 2026 Biennial Inspection of PATCO Track & Facilities

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board to accept the proposal of Remington and Vernick Engineers to provide engineering services required to perform the 2026 Biennial Inspection of PATCO Track & Facilities and to negotiate an Agreement with Remington and Vernick Engineers for an amount not to exceed \$928,514.

Commissioner Garganio moved to forward Resolutions DRPA-25-111, DRPA-25-112, DRPA-25-113, DRPA-25-114, DRPA-25-115 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

6. DRPA-25-116 Contract Modifications

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization of contract modifications to certain contracts for DRPA projects.

The first contract is with Pennoni Associates, relating to the provision of design services for the Ben Franklin Bridge and Walt Whitman Bridge Fender and Pier Rehabilitation. Staff is seeking authorization to increase the agreement with Pennoni Associates in the amount of \$899,785.00 for a total adjusted amount of \$5,559,985.00 and time extension of 18 months.

The second contract is with Cornell and Company relating to the Commodore Barry Bridge Weld Remediation Project. Staff is seeking authorization to increase the agreement with Cornell and Company in the amount of \$843,850.79, for a total adjusted amount of \$7,575,350.79 and time extension of 204 days.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

7. DRPA-25-117 Contract No. BR-25-2024, BRB Sign Gantry Substation Cabinets

Chief Engineer Venuto presented the Summary Statement and Resolution seeking Board authorization for staff to negotiate an agreement with Carr & Duff, Inc. to perform construction services for the Betsy Ross Bridge Electrical Cabinet Replacement Project in the amount not to exceed \$1,341,630.00.

Commissioner Garganio moved to forward the Resolution to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

8. PATCO-25-023 Industry, Historical and Technical Societies and Schools Touring PATCO Facilities in 2026

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization to allow tours of PATCO facilities to Industry, Peer Groups, Historical and Technical Societies, and Schools in 2026 in order to promote the exchange of information about transit car technology and public transportation through providing tours of PATCO facilities to interested groups.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

9. PATCO-25-024 Promotion of PATCO to Students in 2026

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to promote PATCO ridership through special programs for students in 2026.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Young seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

10. DRPA-25-118 Procurement and Delivery of Highway Rock Salt for DRPA and PATCO Facilities

Bridge Director Christie presented the Summary Statement and Resolution seeking authorization for staff to purchase 9,820 tons of roadway rock salt from Morton Salt, Inc. The salt will be distributed to the four of DRPA bridges (WWB, BFB, BRB, CBB) and to the PATCO facilities for use on the bridges, highways, and parking lots for a period of two (2) years, for a total amount not to exceed \$747,935.50.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Garganio seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted to approve the motion.

General Discussion

Chairman Frattali stated there were eight (8) items for General Discussion: Three (3) Change Orders and five (5) Job Order Contracts.

1. Change Orders

Contract 21H – Rail Grinding and Profiling for Curves and Interlockings

PATCO General Manager Rink discussed Contract 21-H – Rail Grinding and Profiling for Curves and Interlockings. The Change Order is due to an increase in quantity of one (1) contract items, a decrease in quantity of one (1) contract item and the addition of one (1) new contract item. This change also includes a five (5) day extension. As a result of this Change Order there is a net decrease in contract costs of \$635.00 with the final cost amount being \$1,335, 765.00.

There were no questions or comments from Commissioners on this item.

CB-39-2023-CBB Phase 3: Painting and Bridge Rehabilitation

Chief Engineer Venuto discussed Contract No. CB-39-2023, an approximately \$220.2M contract with \$17.5M reserved for site coordination and conditions. Change Order No. 2 to the Contract allocates \$2,670,400 from site coordination and conditions. This is the second change order, for a total of \$3,920,930.09 all from site coordination and conditions. The changes were reviewed and recommended by the construction monitoring consultant. This change does NOT require a change in overall contract costs or a change in contract time.

There were no questions or comments from Commissioners on this item.

BR-23-2019-Painting and Steel Repairs Thru Truss and Pennsylvania Approach Spans

Chief Engineer Venuto discussed Contract No. BR-23-2019, an approximately \$84.8M contract with \$5M reserved for site coordination and conditions. Change Order No. 3 to the Contract allocates \$337,167.94 from site coordination and conditions. This is the third change order, for a total of approximately \$1,330,980.76 all from site coordination and conditions. The changes were reviewed and recommended by the construction monitoring consultant. This change does not require a change in overall contract costs or a change in contract time.

There were no questions or comments from Commissioners on this item.

2. Job Order Contracts

Federal Court Parking Lot Paving

Chief Engineer Venuto stated that the Engineering Department will be utilizing a Job Order Contract with South State, Inc. to perform asphalt crack sealing, pothole/sinkhole repairs, install an asphalt seal coat, and install pavement markings across the entire area at the Federal Court Parking Lot located at 3rd and Market Street in Camden. The cost of the work will not exceed \$61,000.00. The DRPA leases this parking lot to the Federal Court and the lease has funds set aside to reimburse the DRPA for the costs of this work.

There were no questions or comments from Commissioners on this item.

Camden City Hall PATCO Water Intrusion Prevention

Chief Engineer Venuto stated that the Engineering Department will be utilizing a Job Order Contract with A.P. Construction to divert water intrusion in the electrical room (Room 106) and elevator control room (Room 103) in the PATCO City Hall Station. During some times of year, both rooms can have over an inch of standing water on the floor, which impacts PATCO's operations and the electrical equipment in the rooms. The cost of the work will not exceed \$65,000.00.

There were no questions or comments from Commissioners on this item.

Benjamin Franklin Bridge Under-Bridge Lighting Transformer

Chief Engineer Venuto stated Engineering will be utilizing a Job Order Contract with South State and subcontractor Scalfo Electric to replace a deteriorated transformer for power to lighting under the Camden approach of the Benjamin Franklin Bridge. South State will perform modifications to the concrete transformer pad and Scalfo Electric will perform the electrical work, which constitutes the bulk of the cost. Scalfo Electric has worked on many DRPA and PATCO projects and is a highly competent electrical contractor. The cost of the work will not exceed \$200,000.00.

There were no questions or comments from Commissioners on this item.

Commodore Barry Bridge Partial Remediation of Air-Blown Fiber Optics

Chief Engineer Venuto stated that the Engineering Department will be utilizing a Job Order Contract with South State and subcontractors Sumitomo Electric Lightwave and Structured Cable Solutions to replace a portion of the 24-strand homerun fibers across the Commodore Barry Bridge while relocating fiber splice points and reinforcing three (3) slack boxes to prevent movement of fiber tubing. This work is intended to restore functionality to homerun fibers and will be a test case for further slack-box reinforcements across the entire bridge. Structured Cable Solutions is performing the work in its entirety. The cost of the work will not exceed \$50,000.00.

There were no questions or comments from Commissioners on this item.

Commodore Barry Bridge Route 130 Overpass Joint Replacement

Chief Engineer Venuto stated that the Engineering Department will be utilizing a Job Order Contract with South State to replace the deteriorated bridge joints and perform concrete repairs to the adjacent headers at the Route 130 overpass on the New Jersey approach to the Commodore Barry Bridge. The existing joints have failed, allowing water to infiltrate the substructure below and accelerating deterioration. Because this location involves a high-weave traffic pattern, the work will require close coordination with NJDOT to ensure safe and efficient operations. The total cost of the repairs will not exceed \$200,000.00.

There were no questions or comments from Commissioners on this item.

ADJOURNMENT

With no further business for the Committee, Commissioner Sweeney moved to adjourn, and Commissioner Young seconded the motion. All Commissioners in attendance voted to approve the motion and the Meeting adjourned at 9:37 a.m.

SUMMARY STATEMENT

ITEM NO. DRPA-25-111

SUBJECT: Professional Services for 2026 Biennial Inspection of the Ben Franklin Bridge

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to negotiate an agreement with AECOM to provide engineering services required to perform the 2026 Biennial Inspection of the Ben Franklin Bridge.

Amount: \$1,281,000.00

Consultant: AECOM Technical Services, Inc.
625 W Ridge Pike
Suite E-100
Conshohocken, PA 19428

Other Consultants: Modjeski & Masters, Inc.
WSP USA, Inc.

Engineers Estimate: \$1,300,000.00

PURPOSE: To provide consulting engineering services for the 2026 Biennial Inspection of the Ben Franklin Bridge.

BACKGROUND: Under the Delaware River Port Authority's (DRPA) Bond Indentures dated 1995, 1998 and 1999, the DRPA is obligated to inspect all DRPA facilities every second calendar year; the Indenture further states that an inspection report be submitted on or before October 1 of every second calendar year. In the past years, the Commissioners have authorized payment from the Revenue Fund for services rendered. The most recent biennial inspection of the Ben Franklin Bridge facility occurred in the summer of 2025. In order to satisfy the Authority's Bond Indenture and in order to assist in developing a plan for maintaining this facility, it is necessary to perform this biennial inspection of the Ben Franklin Bridge.

The work would include close visual “hands on” inspection of all bridge components and systems, preparation of a 2026 Biennial Inspection Report for the Ben Franklin Bridge and completion of Structure Inventory and Appraisal forms and Bridge Management forms as required by the Commonwealth of Pennsylvania and State of New Jersey, respectively.

The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. Six (6) firms responded with Statements of Qualifications on April 3, 2025. Three (3) firms were deemed qualified and were sent a formal Request for Proposal. A review committee of three (3) staff engineers evaluated the Proposals on the basis of Technical merit.

AECOM was the highest technically ranked firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on other projects for the Authority. AECOM’s Inspection Team has many years’ experience inspecting bridges similar to those required for this contract. Overall, the team assembled by AECOM was found to possess the necessary experience and qualifications to successfully complete the project.

In accordance with the Delaware River Port Authority’s qualification based selection procedure, the Price Proposal was evaluated against the Engineer’s Estimate and that of other recommended firms. Based on this evaluation and subsequent negotiation, AECOM’s price was determined to be fair and reasonable.

It is recommended that an engineering services agreement be negotiated with AECOM for the costs and associated fees not to exceed \$1,281,000.00 to provide engineering services in accordance with the Request for Proposal.

SUMMARY:	Amount:	\$1,281,000.00
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	3

DRPA-25-111
Operations and Maintenance Committee: December 2, 2025
Board Date: December 10, 2025
Professional Services for 2026 Biennial
Inspection of the Ben Franklin Bridge

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of AECOM to provide Professional Services for 2026 Biennial Inspection of the Ben Franklin Bridge and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with AECOM for an amount not to exceed \$1,281,000.00, as per the attached Summary Statement; and be it further

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY: Amount:	\$1,281,000.00
Source of Funds:	Revenue Fund
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	24 Months
Other Parties Involved:	N/A
Estimated Number of	
Jobs Supported:	3



MEMORANDUM

DELAWARE RIVER PORT AUTHORITY
of Pennsylvania & New Jersey

TO: O&M Committee Members

FROM: Michael P. Venuto, Chief Engineer

SUBJECT: Professional Services for 2026 Biennial Inspection of the Ben Franklin Bridge
Technical Proposal Evaluation, Findings and Recommendation Report

DATE: December 10, 2025

The Request for Qualifications (RFQs), which was posted on the Authority's web-site, invited consultants to submit Statements of Qualifications (SOQs). Six (6) firms submitted SOQs on April 3, 2025.

Policy 303a outlines the procedure for Request for Proposal selection of consultants by the Engineering Department. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical and sealed Price Proposals from the top ranked firms: AECOM Technical Services, Inc., Modjeski & Masters, Inc., and WSP USA, Inc.

The short-listed firms were sent a RFP. The Technical Proposals and separate sealed Price Proposals were received on July 29, 2025 from three firms. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

AECOM Technical Services, Inc., was ranked as the highest technically qualified firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on Authority projects in the past. Overall, the team assembled by AECOM Technical Services, Inc., was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be opened and negotiations commence using other recommended firm's Price Proposals and the Engineer's Estimate in the amount of \$1,300,000.00, as a guide. Price Proposals were opened on September 17, 2025.

Below are the Technical Proposal rankings, proposed hours and fees of these firms, along with the Engineer's estimate of hours.

Firm	Ranking	Hours	Original Price Proposal	Revised Hours	Negotiated Fee
Engineer's Estimate	-	5,089	\$1,300,000.00		
AECOM Technical Services, Inc.	1	5,099	\$1,281,216.84	5,099	\$1,281,000.00
WSP USA Inc.	2	4,620	\$1,346,636.11		
Modjeski & Masters, Inc.	3	4,303	\$1,438,800.87		

The Price Proposal from the three recommended firms was opened and the Price Proposal from AECOM, was reviewed by Engineering Department staff. It was observed to be lower than the Engineer's Estimate.

Discussions were held with the Committee's top rank firm, AECOM. As a result, AECOM rounded down their cost estimate to \$1,281,000.00.

Based on a review of the Review Committee's evaluation and supporting documentation, I concur with the recommendation to engage AECOM of Conshohocken, PA in the amount of \$1,281,000.00 for this Agreement.

SUMMARY STATEMENT

ITEM NO. DRPA-25-112

SUBJECT: Professional Services for 2026 Biennial Inspection of the Walt Whitman Bridge

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorize staff to negotiate an agreement with HNTB Corporation to provide engineering services required to perform the 2026 Biennial Inspection of the Walt Whitman Bridge.

Amount: \$1,665,150.00

Consultant: HNTB Corporation
1600 Market Street
Suite 3600
Philadelphia, PA 19103

Other Consultants: ATANE Engineers, Architects, and Land Surveyors, P.C.
GFT Infrastructure, Inc. (formerly TranSystems)

Engineers Estimate: \$1,600,000.00

PURPOSE: To provide consulting engineering services for the 2026 Biennial Inspection of the Walt Whitman Bridge.

BACKGROUND: Under the Delaware River Port Authority's (DRPA) Bond Indentures dated 1995, 1998 and 1999, the DRPA is obligated to inspect all DRPA facilities every second calendar year; the Indenture further states that an inspection report be submitted on or before October 1 of every second calendar year. In the past years, the Commissioners have authorized payment from the Revenue Fund for services rendered. The most recent biennial inspection of the Walt Whitman Bridge facility occurred in the summer of 2025. In order to satisfy the Authority's Bond Indenture and in order to assist in developing a plan for maintaining this facility, it is necessary to perform this biennial inspection of the Walt Whitman Bridge.

The work would include close visual “hands on” inspection of all bridge components and systems, preparation of a 2026 Biennial Inspection Report for the Walt Whitman Bridge and completion of Structure Inventory and Appraisal forms and Bridge Management forms as required by the Commonwealth of Pennsylvania and State of New Jersey, respectively.

The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. Six (6) firms responded with Statements of Qualifications on April 3, 2025. Three (3) firms were deemed qualified and were sent a formal Request for Proposal. A review committee of three (3) staff engineers evaluated the Proposals on the basis of Technical merit.

HNTB Corporation was the highest technically ranked firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on other projects for the Authority. HNTB’s Inspection Team has many years’ experience inspecting bridges similar to those required for this contract. Overall, the team assembled by HNTB Corporation was found to possess the necessary experience and qualifications to successfully complete the project.

In accordance with the Delaware River Port Authority’s qualification based selection procedure, the Price Proposal was evaluated against the Engineer’s Estimate and that of other recommended firms. Based on this evaluation and subsequent negotiation, HNTBs price was determined to be fair and reasonable.

It is recommended that an engineering services agreement be negotiated with HNTB Corporation for the costs and associated fees not to exceed \$1,665,150.00 to provide engineering services in accordance with the Request for Proposal.

SUMMARY:	Amount:	\$1,665,150.00
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	3

DRPA-25-112
Operations and Maintenance Committee: December 2, 2025
Board Date: December 10, 2025
Professional Services for 2026 Biennial
Inspection of the Walt Whitman Bridge

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of HNTB Corporation, to provide Professional Services for 2026 Biennial Inspection of the Walt Whitman Bridge and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with HNTB Corporation for an amount not to exceed \$1,665,150.00, as per the attached Summary Statement; and be it further

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$1,665,150.00
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of	
	Jobs Supported:	3



MEMORANDUM

DELAWARE RIVER PORT AUTHORITY

of Pennsylvania & New Jersey

TO: O&M Committee Members

FROM: Michael P. Venuto, Chief Engineer

SUBJECT: Professional Services for 2026 Biennial Inspection of Walt Whitman Bridge
Technical Proposal Evaluation, Findings and Recommendation Report

DATE: December 10, 2025

The Request for Qualifications (RFQs), which was posted on the Authority's web-site, invited consultants to submit Statements of Qualifications (SOQs). Six (6) firms submitted SOQs on April 3, 2025.

Policy 303a outlines the procedure for Request for Proposal selection of consultants by the Engineering Department. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical and sealed Price Proposals from the top ranked firms: ATANE Engineers, Architects, and Land Surveyors, P.C., HNTB Corporation, and GFT Infrastructure, Inc.

The short-listed firms were sent a RFP. The Technical Proposals and separate sealed Price Proposals were received on July 29, 2025 from three firms. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

HNTB Corporation was ranked as the highest technically qualified firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on Authority projects in the past. Overall, the team assembled by HNTB Corporation was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be opened and negotiations commence using other recommended firm's Price Proposals and the Engineer's Estimate in the amount of \$1,600,000.00, as a guide. Price Proposals were opened on September 17, 2025.

Below are the Technical Proposal rankings, proposed hours and fees of these firms, along with the Engineer's estimate of hours.

Firm	Ranking	Hours	Original Price Proposal	Revised Hours	Negotiated Fee
Engineer's Estimate	-	6,226	\$1,600,000.00		
HNTB Corporation	1	7,137	\$1,696,177.42	6,967	\$1,665,150.00
GFT Infrastructure, Inc. (Formerly TranSystems)	2	6,354	\$1,692,519.14		
ATANE Engineers, Architects, and Land Surveyors, P.C.	3	6,206	\$1,626,575.00		

The Price Proposals from the three recommended firms were opened and the Price Proposal from HNTB Corporation was reviewed by Engineering Department staff. It was observed to be higher than the Engineer's Estimate.

Discussions were held with the Committee's top rank firm, HNTB Corporation. As a result, HNTB Corporation revised their cost estimate to \$1,665,150.00. After discussions with the Authority, HNTB Corporation believed that they had a better understanding of the scope of work needed and as a result they could lower their hours and costs.

Based on a review of the Review Committee's evaluation and supporting documentation, I concur with the recommendation to engage HNTB Corporation of Philadelphia, PA in the amount of \$1,665,150.00 for this Agreement.

SUMMARY STATEMENT

ITEM NO. DRPA-25-113

SUBJECT: Professional Services for 2026 Biennial Inspection of the Commodore Barry Bridge

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to negotiate an agreement with GFT Infrastructure, Inc. to provide engineering services required to perform the 2026 Biennial Inspection of the Commodore Barry Bridge.

Amount: \$1,258,600.00

Consultant: GFT Infrastructure, Inc.
1717 Arch Street
Suite 700
Philadelphia, PA 19103

Other Consultants: AECOM Technical Services, Inc.
ATANE Engineers, Architects, and Land Surveyors, P.C.

Engineers Estimate: \$1,300,000.00

PURPOSE: To provide consulting engineering services for the 2026 Biennial Inspection of the Commodore Barry Bridge.

BACKGROUND: Under the Delaware River Port Authority's (DRPA) Bond Indentures dated 1995, 1998 and 1999, the DRPA is obligated to inspect all DRPA facilities every second calendar year; the Indenture further states that an inspection report be submitted on or before October 1 of every second calendar year. In the past years, the Commissioners have authorized payment from the Revenue Fund for services rendered. The most recent biennial inspection of the Commodore Barry Bridge facility occurred in the summer of 2025. In order to satisfy the Authority's Bond Indenture and in order to assist in developing a plan for maintaining this facility, it is necessary to perform this biennial inspection of the Commodore Barry Bridge.

The work would include close visual “hands on” inspection of all bridge components and systems, preparation of a 2026 Biennial Inspection Report for the Commodore Barry Bridge and completion of Structure Inventory and Appraisal forms and Bridge Management forms as required by the Commonwealth of Pennsylvania and State of New Jersey, respectively.

The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. Nine (9) firms responded with Statements of Qualifications on April 3, 2025. Three (3) firms were deemed qualified and were sent a formal Request for Proposal. A review committee of three (3) staff engineers evaluated the Proposals on the basis of Technical merit.

GFT Infrastructure Inc. was the second highest technically ranked firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on other projects for the Authority. GFT Infrastructure Inc.’ Inspection Team has many years’ experience inspecting bridges similar to those required for this contract. Overall, the team assembled by GFT Infrastructure Inc. was found to possess the necessary experience and qualifications to successfully complete the project.

In accordance with the Delaware River Port Authority’s qualification based selection procedure, the Price Proposal was evaluated against the Engineer’s Estimate and that of other recommended firms. Based on this evaluation, GFT Corporation Infrastructure, Inc.’s’ price was determined to be fair and reasonable.

It is recommended that an engineering services agreement be negotiated with GFT Infrastructure, Inc.’ for the costs and associated fees not to exceed \$1,258,600.00 to provide engineering services in accordance with the Request for Proposal.

SUMMARY:	Amount:	\$1,258,600.00
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	3

DRPA-25-113
Operations and Maintenance Committee: December 2, 2025
Board Date: December 10, 2025
Professional Services for 2026 Biennial
Inspection of the Commodore Barry Bridge

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of GFT Infrastructure, Inc. to provide Professional Services for 2026 Biennial Inspection of the Commodore Barry Bridge and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with GFT Infrastructure, Inc. for an amount not to exceed \$1,258,600.00 as per the attached Summary Statement; and be it further

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY: Amount:	\$1,258,600.00
Source of Funds:	Revenue Fund
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	24 Months
Other Parties Involved:	N/A
Estimated Number of	
Jobs Supported:	3



MEMORANDUM

DELAWARE RIVER PORT AUTHORITY
of Pennsylvania & New Jersey

TO: O&M Committee Members
FROM: Michael P. Venuto, Chief Engineer
SUBJECT: Professional Services for 2026 Biennial Inspection of the Commodore Barry Bridge
Technical Proposal Evaluation, Findings and Recommendation Report
DATE: December 10, 2025

The Request for Qualifications (RFQs), which was posted on the Authority's web-site, invited consultants to submit Statements of Qualifications (SOQs). Nine (9) firms submitted SOQs on April 3, 2025.

Policy 303a outlines the procedure for Request for Proposal selection of consultants by the Engineering Department. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical and sealed Price Proposals from the top ranked firms: AECOM Technical Services, Inc., ATANE Engineers and Architects and GFT Infrastructure Inc. (formerly TranSystems).

The short listed firms were sent a RFP. The Technical Proposals and separate sealed Price Proposals were received on July 29, 2025 from three firms. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

GFT Infrastructure Inc. was the second highest technically ranked firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on past DRPA projects. Overall, the team assembled by GFT Infrastructure Inc. was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be opened and negotiations commence using other recommended firm's Price Proposals and the Engineer's Estimate in the amount of \$1,300,000.00, as a guide. Price Proposals were opened on September 17, 2025.

Below are the Technical Proposal rankings, proposed hours and fees of these firms, along with the Engineer's estimate of hours.

Firm	Ranking	Hours	Original Price Proposal	Revised Hours	Negotiated Fee
Engineer's Estimate	-	5,942	\$1,300,000.00		
AECOM Technical Services, Inc.	1	5,005	\$1,391,788.84		
GFT Infrastructure, Inc. (formerly TranSystems)	2	5,642	\$1,419,440.51	5,498	\$1,258,600.00
ATANE Engineers Architects, and Land Surveyors, P.C.	3	4,938	\$1,285,789.00		

The Price Proposals from the three recommended firms were opened and the Price Proposal from GFT Infrastructure Inc. was reviewed by Engineering Department staff. It was observed to be higher than the Engineer's Estimate.

Discussions were held with GFT Infrastructure Inc. They were informed that they can use the safespan installed for the painting project for their inspection. As a result, GFT Infrastructure Inc. revised their cost estimate to \$1,258,600.00. After discussions with the Authority, GFT Infrastructure Inc. believed that they had a better understanding of the scope of work needed and as a result they could lower their hours and cost.

Based on a review of the Review Committee's evaluation and supporting documentation, I concur with the recommendation to engage GFT Infrastructure Inc. of Philadelphia, PA in the amount of \$1,258,600.00 for this Agreement.

SUMMARY STATEMENT

ITEM NO. DRPA-25-114

SUBJECT: Professional Services for 2026 Biennial Inspection of the Betsy Ross Bridge

COMMITTEE: Operations and Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to negotiate an agreement with WSP USA, Inc. to provide engineering services required to perform the 2026 Biennial Inspection of the Betsy Ross Bridge.

Amount: \$1,479,672.00

Consultant: WSP USA, Inc.
1700 Market Street
Suite 1050
Philadelphia, PA 19103

Other Consultants: HNTB Corporation
Modjeski & Masters, Inc.

Engineers Estimate: \$1,500,000.00

PURPOSE: To provide consulting engineering services for the 2026 Biennial Inspection of the Betsy Ross Bridge.

BACKGROUND: Under the Delaware River Port Authority's (DRPA) Bond Indentures dated 1995, 1998 and 1999, the DRPA is obligated to inspect all DRPA facilities every second calendar year; the Indenture further states that an inspection report be submitted on or before October 1 of every second calendar year. In the past years, the Commissioners have authorized payment from the Revenue Fund for services rendered. The most recent biennial inspection of the Betsy Ross Bridge facility occurred in the summer of 2025. In order to satisfy the Authority's Bond Indenture and in order to assist in developing a plan for maintaining this facility, it is necessary to perform this biennial inspection of the Betsy Ross Bridge.

The work would include close visual “hands on” inspection of all bridge components and systems, preparation of a 2026 Biennial Inspection Report for the Betsy Ross Bridge and completion of Structure Inventory and Appraisal forms and Bridge Management forms as required by the Commonwealth of Pennsylvania and State of New Jersey, respectively.

The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. Nine (9) firms responded with Statements of Qualifications on April 3, 2025. Three (3) firms were deemed qualified and were sent a formal Request for Proposal. A review committee of three (3) staff engineers evaluated the Proposals on the basis of Technical merit.

WSP USA, Inc., was the second highest technically ranked firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on other projects for the Authority. WSP’s Inspection Team has many years’ experience inspecting bridges similar to those required for this contract. Overall, the team assembled by WSP was found to possess the necessary experience and qualifications to successfully complete the project.

In accordance with the Delaware River Port Authority’s qualification based selection procedure, the Price Proposal was evaluated against the Engineer’s Estimate and that of other recommended firms. Based on this evaluation and subsequent negotiation, WSP’s price was determined to be fair and reasonable.

It is recommended that an engineering services agreement be negotiated with WSP USA, Inc. for the costs and associated fees not to exceed \$1,479,672.00 to provide engineering services in accordance with the Request for Proposal.

SUMMARY:	Amount:	\$1,479,672.00
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	3

DRPA-25-114
Operations and Maintenance Committee: December 2, 2025
Board Date: December 10, 2025
Professional Services for 2026 Biennial
Inspection of the Betsy Ross Bridge

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of WSP Technical Services, Inc. to provide Professional Services for 2026 Biennial Inspection of the Betsy Ross Bridge and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with WSP USA, Inc. for an amount not to exceed \$1,479,672.00 as per the attached Summary Statement; and be it further

RESOLVED: The Chairman, Vice Chairman and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chairman, Vice Chairman and Chief Executive Officer and if thereafter either the Chairman or Vice Chairman is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chairman and Vice Chairman are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$1,479,672.00
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of	
	Jobs Supported:	3



MEMORANDUM

DELAWARE RIVER PORT AUTHORITY
of Pennsylvania & New Jersey

TO: O&M Committee Members
FROM: Michael P. Venuto, Chief Engineer
SUBJECT: Professional Services for 2026 Biennial Inspection of the Betsy Ross Bridge
 Technical Proposal Evaluation, Findings and Recommendation Report
DATE: December 10, 2025

The Request for Qualifications (RFQs), which was posted on the Authority's web-site, invited consultants to submit Statements of Qualifications (SOQs). Nine (9) firms submitted SOQs on April 3, 2025.

Policy 303a outlines the procedure for Request for Proposal selection of consultants by the Engineering Department. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical and sealed Price Proposals from the top ranked firms: HNTB Corporation, Modjeski & Masters, Inc and WSP USA Inc.

The short-listed firms were sent a RFP. The Technical Proposals and separate sealed Price Proposals were received on July 29, 2025 from three firms. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

WSP USA Inc. was the second highest technically ranked firm. The proposed Project Manager has previous experience with major bridge inspection projects and has been responsive on past DRPA projects. Overall, the team assembled by WSP USA Inc. was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be opened and negotiations commence using other recommended firm's Price Proposals and the Engineer's Estimate in the amount of \$1,500,000.00, as a guide. Price Proposals were opened on September 17, 2025.

Below are the Technical Proposal rankings, proposed hours and fees of these firms, along with the Engineer's Estimate of hours.

Firm	Ranking	Hours	Original Price Proposal	Revised Hours	Negotiated Fee
Engineer's Estimate	-	4,915	\$1,500,000.00		
HNTB Corporation	1	6,712	\$1,486,286.68		
WSP USA Inc.	2	5,745	\$1,515,983.58	5,677	\$1,479,672.00
Modjeski & Masters, Inc.	3	4,938	\$1,736,564.15		

The Price Proposal from the three recommended firms was opened and the Price Proposal from WSP was reviewed by Engineering Department staff. It was observed to be higher than the Engineer's Estimate.

Discussions were held with WSP. As a result, WSP revised their cost estimate to \$1,479,672.00. After discussions with the Authority, WSP received the original ratings from 1992, WSP had a better understanding of the re-rating and as a result they lowered their hours and cost.

Based on a review of the Review Committee's evaluation and supporting documentation, I concur with the recommendation to engage WSP of Philadelphia, PA in the amount of \$1,479,672.00 for this Agreement.

SUMMARY STATEMENT

ITEM NO. DRPA-25-115

SUBJECT: Professional Services for 2026 Biennial Inspection of PATCO Track & Facilities

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to negotiate an agreement with Remington & Vernick Engineers to provide engineering services required to perform the 2026 Biennial Inspection of PATCO Track & Facilities.

Amount: \$928,514

Consultant: Remington & Vernick Engineers
2059 Springdale Road
Cherry Hill, NJ 08003

Other Consultants: Michael Baker International, Inc.
Specialty Engineering, Inc.

Engineers Estimate: \$920,000

PURPOSE: To provide consulting engineering services for the 2024 Biennial Inspection of PATCO Track & Facilities.

BACKGROUND: Under the Delaware River Port Authority's (DRPA) Bond Indentures dated 1995, 1998 and 1999, the DRPA is obligated to inspect all DRPA facilities every second calendar year; the Indenture further states that an inspection report be submitted on or before October 1 of every second calendar year. In the past years, the Commissioners have authorized payment from the Revenue Fund for services rendered. The most recent biennial inspection of the PATCO facilities occurred in the Summer of 2024. To satisfy the Authority's Bond Indenture and in order to assist in developing a plan for maintaining this facility, it is necessary to perform this biennial inspection of PATCO Track & Facilities.

The work includes performing a detailed inspection of all aspects of the PATCO facility related to Track and Facilities, preparing a condition evaluation of each asset, assigning ratings, review, and comparison to the previous Biennial Inspection, and preparing a detailed report of the findings. Work will also include providing recommendations for required maintenance and repair work, along with cost estimates for the work.

Included in this PATCO Track and Facilities inspection are the passenger stations, buildings, parking lots, drainage systems, track systems, retaining walls, tunnels, viaducts, pedestrian structures, earth embankments, right-of way fencing, transit bridges, vehicle bridges, and culverts, and preparation of a 2026 Biennial Inspection Report for PATCO. The vehicular bridge inspection will conform to the National Bridge Inventory System and NJDOT Inspection Criteria.

The Authority publicly advertised its intent to retain a consultant and invited interested firms to submit Statements of Qualifications. Four (4) firms responded with Statements of Qualifications on April 22, 2025. Three (3) firms were deemed qualified and were sent a formal Request for Proposal. All three (3) firms responded with Proposals. A review committee of three (3) staff engineers evaluated the Proposals based on technical merit.

Remington & Vernick Engineers was the highest technically ranked firm. The proposed Project Manager has previous experience with similar projects and has been responsive on past DRPA projects. Remington & Vernick Engineers' team has many years' experience performing work like this contract. Overall, the team assembled by Remington & Vernick Engineers was found to possess the necessary experience and qualifications to successfully complete the project.

In accordance with the Delaware River Port Authority's qualification-based selection procedure, the Price Proposal was evaluated against the Engineer's Estimate and that of other recommended firms. Based on this evaluation and subsequent negotiation, Remington & Vernick Engineers' price was determined to be fair and reasonable.

It is recommended that an engineering services agreement be negotiated with Remington & Vernick Engineers for the costs and associated fees not to exceed \$928,514 to provide engineering services in accordance with the Request for Proposal.

SUMMARY:	Amount:	\$928,514
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	2

DRPA-25-115
Operations & Maintenance Committee: December 2, 2025
Board Date: December 10, 2025
Professional Services for 2026 Biennial Inspection of
PATCO Track & Facilities

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the Proposal of Remington and Vernick Engineers to provide Professional Services for 2026 Biennial Inspection of PATCO Track & Facilities and that the proper officers of the Authority be and hereby are authorized to negotiate an Agreement with Remington and Vernick Engineers for an amount not to exceed \$928,514 as per the attached Summary Statement; and be it further

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$928,514
	Source of Funds:	Revenue Funds
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	24 Months
	Other Parties Involved:	N/A
	Estimated Number of	
	Jobs Supported:	2



MEMORANDUM

DELAWARE RIVER PORT AUTHORITY
of Pennsylvania & New Jersey

TO: O&M Committee Members
FROM: Michael P. Venuto, Chief Engineer
SUBJECT: Professional Services for 2026 Biennial Inspection of PATCO Track & Facilities
 Technical Proposal Evaluation, Findings and Recommendation Report
DATE: December 10, 2025

The Request for Qualifications (RFQs), which was posted on the Authority's website, invited consultants to submit Statements of Qualifications (SOQs). Four (4) firms submitted SOQs on April 22, 2025.

Policy 303a outlines the procedure for Request for Proposal selection of consultants by the Engineering Department. The SOQ evaluation serves as a method for developing a "short list" of firms to receive a Request for Proposal (RFP). The Review Committee evaluated the SOQ's and recommended soliciting Technical and sealed Price Proposals from the top ranked firms: Michael Baker International, Inc., Remington & Vernick Engineers, and Specialty Engineering, Inc.

The short-listed firms were sent an RFP on June 30, 2025. The Technical Proposals and separate sealed Price Proposals were received on August 12, 2025, from all the firms. The Review Committee, consisting of three (3) staff engineers, reviewed and evaluated the Technical Proposals.

Remington & Vernick Engineers was the highest technically ranked firm. The proposed Project Manager has forty-two (42) years of experience and has been responsive on past DRPA projects. Overall, the team assembled by Remington & Vernick Engineers was found to possess the necessary experience and qualifications to successfully complete the project.

The Review Committee recommended that the Price Proposal be opened, and negotiations commence using the other recommended firms' Price Proposals and the Engineer's Estimate in the amount of \$920,000. as a guide. Price Proposals were opened on September 17, 2025.

Below are the Technical Proposal rankings, proposed hours, and fees of these firms, along with the Engineer's estimate of hours.

Rank	Firm	Hours	Original Price Proposal	Negotiated	
				Hours	Fee
-	Engineer's Estimate	3,404	\$920,000		
1	Remington & Vernick Engineers	3,152	\$986,514	3,152	\$928,514
2	Michael Baker International, Inc.	3,117	\$857,036		
3	Specialty Engineering, Inc.	Price proposal not opened			

The Price Proposals from the two (2) recommended firms were opened and the Price Proposal from Remington & Vernick Engineers was reviewed by Engineering Department staff. It was observed to be higher than the Engineer's Estimate.

Discussions were held with the Committee's top ranked firm, Remington & Vernick Engineers. As a result, Remington & Vernick Engineers revised their cost estimate to \$928,514. After discussions with the Authority, Remington & Vernick Engineers believed that they had a better understanding of the scope of work needed and as a result they could lower their hours and costs.

Based on the Review Committee's findings, the revised Price Proposal of \$928,514 has been determined to be fair and reasonable, and therefore the committee recommends that an Engineering Services Agreement be issued to the highest technically ranked firm, Remington & Vernick Engineers.

SUMMARY STATEMENT

ITEM NO.: DRPA-25-116

SUBJECT: Contract Modification

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes the execution of contract modifications to certain contract(s) for DRPA project(s) and that the Board amends the original approved Resolution.

PURPOSE: To approve contract modifications in the amount and time set forth herein for the identified DRPA project(s) and to assure that the Contract reflects the actual Board approved project costs.

BACKGROUND: The Authority is presently undertaking projects previously approved by the Board. During the course of the project(s) identified in the Attachment (attached hereto and made a part hereof), DRPA has determined that conditions affecting each project require contract modification adjusting the scope of work/contract items, compensation and/or the time to perform the contract work as set forth in the Attachment.

DRPA staff has evaluated the contract modification(s) identified in the Attachment and any supporting documentation and has determined the contract adjustments as proposed are fair and reasonable and meet the needs of the Authority.

SUMMARY:

Amount:	See Attachment
Source of Funds:	See Attachment
Capital Project#:	See Attachment
Operating Budget:	See Attachment
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	See Attachment
Other Parties:	N/A

DRPA-25-116
Operations & Maintenance Committee: December 2, 2025
Board Date: December 10, 2025
Contract Modifications

RESOLUTION

RESOLVED: That the Board authorizes the execution of contract modifications to the contracts identified in the Attachment in such amounts and/or times set forth therein; and be it further

RESOLVED: That the Chair, Vice Chair and the President must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and President and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the President. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the President may execute such documents on behalf of DRPA.

SUMMARY:	Amount	See Attachment
	Source of Funds:	See Attachment
	Capital Project#:	See Attachment
	Operating Budget:	See Attachment
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	See Attachment
	Other Parties:	N/A

ATTACHMENT

December 10, 2025

Summary of Supplemental Agreement and Change Orders

<u>Approved Resolution</u>	<u>Title</u>	<u>Consultant/ Contractor</u>	<u>Summary of Request</u>	<u>Current Contract/ Agreement Amount</u>	<u>Change Order / Supplemental Amount</u>	<u>Adjusted Contract Agreement Amount</u>	<u>Duration</u>	<u>Funding</u>
DRPA-23-114	Design Services for BFB and WWB Fender and Pier Rehabilitation	Pennoni Associates	Additional services not included in the original scope of work	\$4,660,200.00	\$899,785.00	\$5,559,985	18 months	General Fund
Emergency	Contract No. GN-24-12, CBB Weld Remediation	Cornell and Company, Inc.	Additional steel repairs were found during the weld testing	\$6,731,500.00	\$843,850.79	\$7,575,350.79	204 days	General Fund

SUMMARY STATEMENT

ITEM NO. DRPA-25-117

SUBJECT: Contract No. BR-25-2024, BRB
Sign Gantry Substation Cabinets

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to negotiate a construction contract with the firm of Carr & Duff, Inc. to perform construction services for the Betsy Ross Bridge electrical cabinet replacements.

Amount: \$1,341,630.00

Contractor: Carr & Duff, Inc.
2100 Byberry Road
Huntingdon Valley, PA 19006

Other Bidders: NONE

Engineers Estimate: \$1,354,310.00

PURPOSE: The purpose of this project is the replacement of ten (10) electrical substation cabinets on the bridge. The work includes removal and disposal of the existing cabinets; furnishing and installing new cabinets, transformers, panelboards, switches, conduit, and associated electrical equipment; and cleaning and painting the existing structural steel surfaces under the existing enclosures.

BACKGROUND: The ten (10) existing cabinets to be replaced are original to the bridge and have degraded over time. Exposure to harsh environmental conditions over fifty years has affected the integrity of the cabinets. Replacement of the cabinets is recommended in order to maintain the operational safety and reliability of the bridge's power infrastructure.

The project was publicly advertised and bid documents were offered to the public on October 2, 2025 with a bid opening date of October 30, 2025. Six (6) sets of documents were requested, and one (1) bid was received. The low responsive and responsible bid was submitted by Carr & Duff, Inc. in the amount of \$1,341,630.00.

Staff has completed the evaluation of bids and recommends that the contract be awarded to Carr & Duff, Inc., in the amount of \$1,341,630.00 as the low responsive and responsible bidder.

SUMMARY:	Amount:	\$1,341,630.00
	Source of Funds:	General Funds
	Capital Project #:	BRB.02301
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	365 Calendar Days
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	40

DRPA-25-117
Operations & Maintenance Committee: December 2, 2025
Board Date: December 10, 2025
Contract No. BR-25-2024, BRB Sign
Gantry Substation Cabinets

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority accepts the bid of \$1,341,630.00 to perform construction services for the Betsy Ross Bridge electrical cabinet replacements, and that the proper officers of the Authority be and hereby are authorized to negotiate a contract with Carr & Duff, Inc. for the required work in an amount not to exceed \$1,341,630.00, as per the attached Summary Statement; and be it further

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$1,341,630.00
	Source of Funds:	General Funds
	Capital Project #:	BRB.02301
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	365 Calendar Days
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	40

SUMMARY STATEMENT

ITEM NO.: DRPA-25-118

SUBJECT: Procurement and Delivery of Highway Rock Salt for DRPA and PATCO Facilities

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to negotiate a contract with Morton Salt, Inc., located in Chicago, IL for the purchase and delivery of 9,820 tons of rock salt for the DRPA and PATCO 2026 and 2027 winter seasons in an amount not to exceed \$747,935.50 for years one (1) and two (2).

Amount: \$369,352.90 Year 1
Contractor: Morton Salt, Inc. Chicago, IL

Facility	Est. Quantity	Cost Per Ton	Total Cost
Betsy Ross	1000	\$ 74.61	\$74,610.00
Ben Franklin	1000	\$74.97	\$74,970.00
Walt Whitman	1300	\$69.77	\$90,701.00
Commodore Barry	1000	\$73.26	\$95,238.00
PATCO	610	\$75.09	\$45,804.90
Total Est. Quantity	4910		
Total Cost			\$ 369,352.90

Amount: \$378,582.60 Year 2
Contractor: Morton Salt, Inc. Chicago, IL

Facility	Est. Quantity	Cost Per Ton	Total Cost
Betsy Ross	1000	\$ 76.48	\$76,480.00
Ben Franklin	1000	\$76.84	\$76,840.00
Walt Whitman	1300	\$75.09	\$97,617.00
Commodore Barry	1000	\$80.70	\$80,700.00
PATCO	610	\$76.96	\$46,945.60
Total Est. Quantity	4910		
Total Cost			\$ 378,582.60

PURPOSE: To allow DRPA and PATCO to purchase the necessary supply of rock salt to treat and clear the bridges, roadways, and parking lots during the winter season.

BACKGROUND: The DRPA utilizes rock salt during the winter months at all four Bridges and PATCO Facilities. The rock salt is used for treating and clearing snow and ice on the bridges, roadways, access ramps, parking lots and PATCO station parking lots.

An IFQ request was sent to seven (7) vendors on October 27, 2025 for pricing to deliver Rock Salt/Sodium Chloride to DRPA/PATCO for the 2026 and 2027 winter seasons. Two bids were received and opened on November 25, 2025. The bid results are listed as follows:

Year 1

Vendor	Location	Total Cost Year 1
Morton Salt	Chicago, IL	\$369,352.90
Eastern Salt Company	Lowell, MA	\$412,440.00
Cargill Inc.	Minneapolis, MN	Declined to Bid
Atlantic Salt Inc	Staten Island, NY	No Response
Joseph Gartland Inc	Bellmawr, NJ	No Response
Midwest Salt, Inc	Chicago, IL	No Response
Rock Products Inc	West Deptford, NJ	No Response

Year 2

Vendor	Location	Total Cost Year 2
Morton Salt	Chicago, IL	\$378,582.60
Eastern Salt Company	Lowell, MA	\$428,937.60
Cargill Inc.	Minneapolis, MN	Declined to Bid
Atlantic Salt Inc	Staten Island, NY	No Response
Joseph Gartland Inc	Bellmawr, NJ	No Response
Midwest Salt, Inc	Chicago, IL	No Response
Rock Products Inc	West Deptford, NJ	No Response

SUMMARY:	Amount:	\$747,935.50
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	2026-2027
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	N/A

DRPA-25-118
O&M Committee: December 2, 2025
Board Date: December 10, 2025
Procurement and Delivery of Highway Rock
Salt for DRPA and PATCO Facilities

RESOLUTION

RESOLVED: That the Board of Commissioners of the Delaware River Port Authority authorizes staff to purchase 9,820 tons of roadway rock salt from Morton Salt, Inc. that will be distributed to four of DRPA bridges (WWB, BFB, BRB, CBB) and PATCO facilities for use on the bridges, highways, and parking lots for a period of two (2) years for a total amount not to exceed \$747,935.50.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$747,935.50
	Source of Funds:	Revenue Fund
	Capital Project #:	N/A
	Operating Budget:	2026 - 2027
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of	
	Jobs Supported:	N/A

FINANCE COMMITTEE

DELAWARE RIVER PORT AUTHORITY
Finance Committee Meeting

One Port Center
 2 Riverside Drive
 Camden, New Jersey
 Wednesday, December 3, 2025

Commissioners:

Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman (by Teams)
 Dave White (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)
 Aaron Nelson (by Teams)
 Richard Sweeney (by Teams)
 Garrett Snider (by Teams)
 Gregory Schwab (by Teams)

DRPA/PATCO Staff:

John Hanson, Chief Executive Officer DRPA/President PATCO
 Jalila D. Parker, Deputy Chief Executive Officer, DRPA
 Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
 Toni P. Brown, Chief Administrative Officer, DRPA
 Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
 John Rink, General Manager, PATCO
 David Aubrey, Inspector General, DRPA
 Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)
 Michael Christie, Bridge Director, BFB/BRB (via Teams)
 Stephen M. Holden, Esq., Deputy General Counsel, DRPA
 Christina Maroney, Director, Strategic Initiatives, DRPA
 Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA
 Mark Ciechon, Director, Finance, PATCO
 Darcie DeBeaumont, Director, Finance, DRPA
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA
 Jack Peffer, Supervisor, EZ Pass Technology & Toll Analysis, Finance, DRPA

Others Present:

Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit
 (by Teams)

CALL TO ORDER

Committee Chairman Nash called the meeting to order at 9:01 a.m. and asked the Corporate Secretary to call the roll.

ROLL CALL

The following were present, constituting a quorum: Committee Chairman Nash, Acting Vice Chair White and Commissioners Nelson, Sweeney, Snider, and Schwab.

OPEN SESSION

Committee Chairman Nash stated that there were nine (9) items for Open Session, the Financial Update and eight (8) Summary Statements and Resolutions.

1) Financial Update

Chief Financial Officer Sahi provided the Financial Update. Mr. Sahi highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic volumes and toll revenue, PATCO ridership volume and revenue, DRPA and PATCO preliminary operating expenses and headcount, 2025 YTD General Fund movement, and debt service. There were no questions or comments from the Commissioners on this item.

2) Presentation of the 2026 Budget

Committee Chairman Nash stated there were four Summary Statements and Resolutions that relate to the Budget. For ease of presentation, and without objection, as part of the 2026 Budget Presentation, Chief Financial Officer Sahi would present the four (4) Summary Statements and Resolutions that relate to the Budget, and the Committee would vote on the four (4) Resolution as a group. There was no objection.

Chief Executive Officer Hanson spoke on the process and work that was done to accomplish the 2026 Operating Budget, giving praise to all involved for their hard work and dedication to keeping the Authority frugal and operational. Chief Financial Officer Sahi then presented an overview of the overall DRPA and PATCO 2026 Budget. He stated that the Authority's 2026 Budget is \$291.0 million, a decrease of 10.43% over the previous year. He stated that the decline in debt service costs is the main factor contributing to the overall budget reduction. He explained the 2026 budget creation process. He also discussed the Authority's total operating expense budget, including the separate components of the DRPA, PATCO and Indenture budgets. He reviewed DRPA and PATCO's 2026 revenue budget and its components. He discussed the General Fund Projection, and Sections 5.15 and 5.09 Certification required by the 1998 Indenture of Trust dated as of July 1, 1998,, and the Section 5.07 Certification required by the of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022. Commissioner Schwab inquired about the increase in the overtime line item reflected in Resolution DRPA-25.119, and both CEO Hanson and CFO Sahi explained much of the cost was due to elements of public safety and the overnight cleaning initiative of the stations. There were no further questions or comments from the Commissioners.

3) DRPA-25-119 2026 Operating Budget

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board authorization seeking Board authorization to adopt the 2026 DRPA Operating Budget.

4) PATCO-25-025 2026 PATCO Operating Budget

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board authorization to adopt the 2026 PATCO Operating Budget.

- 5) DRPA-25-120 Resolution in accordance with Sections 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998, with TD Bank, N.A. as Trustee, to adopt an Annual Budget of the Delaware River Port Authority for the 2026 Fiscal Year**

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board adoption of the Annual Budget of the DRPA for the 2026 Fiscal Year, in accordance with Section 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998, with TD Bank, N.A. as Trustee.

- 6) DRPA-25-121 Resolution in accordance with Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022 with TD Bank, N.A. as Trustee, to adopt an Annual Budget of the Delaware River Port Authority for the 2026 Fiscal Year**

Chief Financial Officer Sahi presented the Summary Statement and Resolution seeking Board adoption of the Annual Budget of the DRPA for the 2026 Fiscal Year, in accordance with Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022, with TD Bank, N.A. as Trustee.

Commissioner Nelson moved to forward Resolutions DRPA-25-119, PATCO-25-025, DRPA-25-120 and DRPA-25-121 to the Board for consideration and Commissioner Sweeney seconded the motion. Commissioner Schwab abstained from the vote on DRPA-25-119 only. All remaining Commissioners in attendance voted in the affirmative to approve the motion and the Resolutions were moved forward to the Board for consideration.

- 7) DRPA-25-122 Age 65 & Over Retiree Medicare Supplemental Benefits – 2026 (DRPA/PATCO)**

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board authorization for staff to accept the rate actions from AARP/United Health Group for the provision of supplemental medical coverage to age 65 and over retirees, and their eligible spouses and further; That the Board of Commissioners of the Delaware River Port Authority authorize staff to accept the rate actions from AARP/United Health Group for the provision of supplemental medical coverage to age 65 and over retirees, and their eligible spouses for an estimated premium of \$2,978,647, which is an estimated premium increase of \$388,519 (over current premium, which is an approximate +15% increase) and further; that the Board of Commissioners of the Delaware River Port Authority recognizes that the annual rate is based upon the Authority's current census of retirees who are 65 and over and their eligible dependents who are 65 and over, but is subject to change as our census of eligible retirees and eligible dependents changes and finally; that staff is authorized to work with the DRPA's Third Party Administrator, Benefit Harbor and Chard Snyder – A Wex Company, to begin the Open Enrollment Process for the 2026 Plan Year.

Commissioner Sweeney moved to forward the Resolution to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments from the Commissioners. All Commissioners in attendance voted to approve the motion.

ADJOURNMENT

With no further business for the Committee, Commissioner Sweeney moved to adjourn the meeting. Commissioner Schwab seconded the motion. All Commissioners in attendance voted to approve the motion. The meeting adjourned at 9:44 a.m.

SUMMARY STATEMENT

ITEM NO.: DRPA -25-119

SUBJECT: 2026 DRPA Operating Budget

COMMITTEE: Finance Committee

COMMITTEE MEETING DATE: December 3, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the DRPA Commission adopt an Operating Budget for the year 2026.

PURPOSE: To approve an Operating Budget consistent with anticipated revenues and as required by the 1998 Bond Indenture

BACKGROUND: The proposed 2026 DRPA Operating Budgets, which are attached hereto, reflect the priorities of bridge operations, security, maintenance and safety. The Budgets were developed based on input from Department Chiefs, Directors and staff, and further refined through a formal review process led by the Chief Executive Officer, Deputy CEO, Chief Financial Officer, and the Operating Budget Review Committee and Finance staff. The proposed budget is then presented to the Finance Committee for review and approval.

The operating budgets for all DRPA operations show an increase of \$5,140,451 vs. the 2025 budget, resulting in a combined increase of 3.93%.

DRPA Operating Budget

The 2026 DRPA Operating Budget proposes total operating expenditures of \$123,710,330 This represents an increase of \$4,077,546 or a 3.41% increase compared to the 2025 approved budget. (The DRPA operating budget does not include the E-ZPass Customer Service Center and One Port Center operations).

Proposed operating budgets for One Port Center and the E-ZPass Customer Service Center operations are described below:

E-ZPass Customer Service Center (CSC)

The proposed 2026 Operating Budget for the E-ZPass Customer Service Center (operated by Conduent on behalf of the New Jersey E-ZPass Group, of which the DRPA is a member) is \$9,438,225 representing an increase of \$805,289 (or 9.33%) from the 2025 approved budget.

One Port Center (OPC)

The proposed 2026 Operating Budget for One Port Center is \$2,631,510 which represents an increase of \$257,616 or 10.85% from the 2025 approved budget. (The annual \$363,333 redevelopment fee paid to the Camden Redevelopment Agency, as per an amended agreement dated March 14, 2013, is included in the Indenture Budget).

Total DRPA Budget

The operating budgets, for all operations described above, total \$135,780,065 vs. the 2025 approved budget of \$130,639,614. This represents a \$5,140,451 increase in the operating budgets or a combined 3.93% increase for the aforementioned budgets. Total estimated DRPA revenues, including toll revenues, interest income and miscellaneous revenues of approximately \$404.7 million support these operations. (Note: PATCO revenues are not included in this figure as they are shown in the 2026 PATCO Operating Budget Resolution).

The DRPA shall not expend funds in excess of this total authorization figure without a Resolution of the Board of Commissioners to increase said authorization.

SUMMARY:	Amount for DRPA Operating Budget:	\$123,710,330
	Source of Funds:	Revenue Fund, General Fund
	Amount for E-ZPass CSC:	\$9,438,225
	Source of Funds:	Revenue Fund
	Amount for One Port Center:	\$2,631,510
	Source of Funds:	Revenue Fund
	Other Fund Sources:	None

DRPA-25-119
Finance Committee: December 3, 2025
Board: December 10, 2025
2026 DRPA Operating Budget

RESOLUTION

RESOLVED: That the 2026 DRPA Operating Budgets attached hereto are hereby approved;

RESOLVED: That the DRPA shall not expend funds in excess of the total authorized 2026 Operating Budgets unless such Budgets have been amended by Resolution of the Board of Commissioners to increase said authorization.

SUMMARY:	Amount for DRPA Operating Budget:	\$123,710,330
	Source of Funds:	Revenue Fund, General Fund
	Amount for E-ZPass CSC:	\$9,438,225
	Source of Funds:	Revenue Fund
	Amount for One Port Center:	\$2,631,510
	Source of Funds:	Revenue Fund
	Other Fund Sources:	None



**Delaware River Port Authority
2026 Proposed Operating Budget**

Grand Summary

			<u>Variance</u>	
	<u>2026 Proposed Budget</u>	<u>2025 Approved Budget</u>	<u>Amount</u>	<u>Percentage</u>
Payroll:				
Regular	49,842,869	45,582,522	4,260,348	9.35%
Overtime	3,361,635	2,644,552	717,084	27.12%
Employee Service Expenses	42,038,332	43,966,664	-1,928,333	-4.39%
Total Operating Payroll	95,242,836	92,193,738	3,049,099	3.31%
Other Expenses:				
Equipment & Tools	549,460	666,508	-117,048	-17.56%
Furniture & Fixtures	18,825	18,125	700	3.86%
Repairs & Maintenance	5,148,510	5,664,345	-515,835	-9.11%
Vehicle Repair & Supplies	973,105	1,100,650	-127,546	-11.59%
Professional Service	4,782,357	3,802,616	979,741	25.76%
Contract Services	15,493,051	13,992,934	1,500,117	10.72%
Rentals	1,103	2,910	-1,807	-62.10%
Advertising & Marketing	102,215	89,535	12,680	14.16%
Travel, Meeting & Development	74,105	79,040	-4,935	-6.24%
Uniforms	528,354	438,874	89,480	20.39%
Office Supplies	167,435	176,050	-8,615	-4.89%
Printing	8,100	15,150	-7,050	-46.53%
Postage	25,749	20,959	4,790	22.85%
Memberships & Subscriptions	249,021	231,734	17,287	7.46%
Utilities/Telephone	2,724,499	2,702,300	22,199	0.82%
Insurance	6,599,354	6,667,429	-68,075	-1.02%
Reserve - Self Insurance	175,000	175,000	0	0.00%
Data Processing	2,432,962	2,219,772	213,190	9.60%
Miscellaneous	33,045	21,895	11,150	50.92%
Training	450,979	360,050	90,929	25.25%
Total Other Expenses	40,537,229	38,445,876	2,091,353	5.44%
Total Operating	135,780,065	130,639,614	5,140,451	3.93%



**Delaware River Port Authority
2025 Proposed Operating Budget**

Delaware River Port Authority

	<u>2026 Proposed</u> <u>Budget</u>	<u>2025 Approved</u> <u>Budget</u>	<u>Variance</u>	
			<u>Amount</u>	<u>Percentage</u>
Payroll:				
Regular	49,842,869	45,582,522	4,260,348	9.35%
Overtime	3,361,635	2,644,552	717,084	27.12%
Employee Service Expenses	42,038,332	43,966,664	-1,928,333	-4.39%
Total Operating Payroll	95,242,836	92,193,738	3,049,099	3.31%
Other Expenses:				
Equipment & Tools	549,460	666,508	-117,048	-17.56%
Furniture & Fixtures	18,825	18,125	700	3.86%
Repairs & Maintenance	4,865,110	5,404,205	-539,095	-9.98%
Vehicle Repair & Supplies	973,105	1,100,650	-127,546	-11.59%
Professional Service	3,808,421	2,961,481	846,940	28.60%
Contract Services	5,686,220	5,084,356	601,864	11.84%
Rentals	1,103	2,910	-1,807	-62.10%
Advertising & Marketing	102,215	89,535	12,680	14.16%
Travel, Meeting & Development	74,105	79,040	-4,935	-6.24%
Uniforms	528,354	438,874	89,480	20.39%
Office Supplies	165,435	174,050	-8,615	-4.95%
Printing	8,100	15,150	-7,050	-46.53%
Postage	25,749	20,959	4,790	22.85%
Memberships & Subscriptions	249,021	231,734	17,287	7.46%
Utilities/Telephone	1,929,559	1,910,380	19,179	1.00%
Insurance	6,390,726	6,464,372	-73,646	-1.14%
Reserve - Self Insurance	175,000	175,000	0	0.00%
Data Processing	2,432,962	2,219,772	213,190	9.60%
Miscellaneous	33,045	21,895	11,150	50.92%
Training	450,979	360,050	90,929	25.25%
Total Other Expenses	28,467,494	27,439,046	1,028,448	3.75%
Total Operating	123,710,330	119,632,784	4,077,546	3.41%



**Delaware River Port Authority
2025 Proposed Operating Budget**

One Port Center

	<u>2026 Proposed</u> <u>Budget</u>	<u>2025 Approved</u> <u>Budget</u>	<u>Variance</u>	
			<u>Amount</u>	<u>Percentage</u>
Other Expenses:				
Repairs & Maintenan	283,400.00	260,140	23,260	8.94%
Professional Service	392,203.00	187,135	205,068	109.58%
Contract Services	950,339.00	929,642	20,697	2.23%
Office Supplies	2,000.00	2,000	0	0.00%
Utilities/Telephone	794,940.00	791,920	3,020	0.38%
Insurance	208,628.00	203,057	5,571	2.74%
Total Other Expenses	2,631,510	2,373,894	257,616	10.85%
Total Operating	2,631,510	2,373,894	257,616	10.85%



**Delaware River Port Authority
2025 Proposed Operating Budget**

Customer Service Center

	<u>2026 Proposed</u> <u>Budget</u>	<u>2025 Approved</u> <u>Budget</u>	<u>Variance</u>	
			<u>Amount</u>	<u>Percentage</u>
Other Expenses:				
Professional Service	581,733	654,000	(72,267)	-11.05%
Contract Services	8,856,492	7,978,936	877,556	11.00%
Total Other Expenses	9,438,225	8,632,936	805,289	9.33%
Total Operating	9,438,225	8,632,936	805,289	9.33%

SUMMARY STATEMENT

ITEM NO.	DRPA-25-120
SUBJECT:	Resolution in accordance with Sections 5.15 and 5.09 of the 1998 Indenture of Trust dated as of July 1, 1998 with TD Bank, N.A. as Trustee, to adopt an Annual Budget of the Delaware River Port Authority for the 2026 Fiscal Year
COMMITTEE:	Finance
COMMITTEE MEETING DATE:	December 3, 2025
BOARD ACTION DATE:	December 10, 2025
PROPOSAL:	That the Board of Commissioners adopts an Annual Budget in accordance with Section 5.15 of the 1998 Indenture of Trust dated as of July 1, 1998 with TD Bank, N.A. as successor Trustee to Commerce Bank, N.A.
PURPOSE:	To fulfill the requirements pursuant to Section 5.15 of the 1998 Indenture of Trust dated as of July 1, 1998 with TD Bank, N.A. as Trustee.
BACKGROUND:	<p>Section 5.15 of the 1998 Indenture of Trust dated as of July 1, 1998 with TD Bank, N.A. as Trustee (1998 Indenture), as approved by the Board of Commissioners of the Delaware River Port Authority (Authority), provides in pertinent part:</p> <p>(a) The Authority covenants that on or before December 31 in each Fiscal Year it will adopt a final budget (Annual Budget) for the ensuing Fiscal Year of (i) Operating Expenses, (ii) the PATCO Subsidy, (iii) the amount to be deposited to the credit of the 1998 Maintenance Reserve Fund and (iv) the estimated amounts to be deposited into (a) the 1998 Debt Service Fund, (b) the 1998 Debt Service Reserve Fund, and (c) the 1998 Rebate Fund and (v) the amounts to be deposited in any fund established under the 1998 Indenture (such budget being herein referred to as the Annual Budget. Each Annual Budget shall also contain the Authority’s projections for Revenues for the ensuing Fiscal Year demonstrating compliance with the covenant as to Facility Charges as set forth in Section 5.09 of the 1998</p>

Indenture. On or before December 31 in each Fiscal Year the Authority shall file a copy of the Annual Budget for the ensuing Fiscal Year with the Trustee.

The attached 2026 Annual Budget provides the amount of funds required for each component, (i) through (v), of paragraph (a) of Section 5.15 of the 1998 Indenture and in addition provides revenue projections required to demonstrate compliance with the covenant as to Facility Charges set forth in Section 5.09 of the 1998 Indenture. The following provides a summary of the determination of each component of the Annual Budget and the determination of compliance with Section 5.09 of the 1998 Indenture.

(i) Operating Expenses:

As defined in the 1998 Indenture, Operating Expenses generally consist of all current expenses under Generally Accepted Accounting Principles (GAAP) in respect of the operation, maintenance and repair of or to the Facilities, properly attributable to the facilities except for non-cash items of expense and, as defined, exclude any costs of Capital Additions, any provisions for interest, depreciation or amortization, and any expenses relating to the Rapid Transit System (PATCO).

In accordance with the above, estimated 2026 Operating Expenses, as of December 31, 2025, include the following;

- (a) 2026 DRPA Operating Budget in the amount of \$133,148,555 (Includes E-ZPass Customer Service Center Expenses).**
- (b) 2026 One Port Center Operating Expenses in the amount of \$2,631,510 (Includes 2026 OPC operating budget plus the 2026 Redevelopment Fee Payment, of \$363,333, to the City of Camden).**
- (c) 2026 Biennial Inspection Expense in the amount of \$6,756,300 (The Biennial Inspection expense provides for engineering inspections of DRPA's bridge and transit system facilities which are required under the bond indenture. The last inspection was completed in 2025).**

2026 Operating Expenses totaling \$142,899,698 are included in the 2026 Annual Budget.

(ii) PATCO Subsidy:

As defined in the 1998 Revenue Bond Indenture, the PATCO Subsidy generally includes (a) the amount of any operating subsidy paid or payable by the Authority to or for the account of PATCO with respect

to the Rapid Transit System, plus (b) the amount of rent and other payment obligations paid or payable by the Authority under the Locust Street Subway Lease, including payments into the Community Impact Fund.

The Authority's operating subsidy to PATCO for 2026 is estimated to be \$57,712,095 (Estimated PATCO operating revenues of \$15,690,910 less than 2026 PATCO Operating Budget expenses of \$73,403,006). Under the terms of the Locust Street Subway Lease, amended December 12, 1995, the Authority will pay, in 2026, \$500,001 in Base Rent and Community Impact Funds.

The total net PATCO Subsidy (including the payments under the Locust Street Subway Lease) is estimated to be a maximum of \$58,212,096 in 2026 and such funds are included in the 2026 Annual Budget.

(iii) Amount to be deposited to the 1998 Maintenance Reserve Fund:

In accordance with the terms of the 1998 Indenture, the Authority is not required to deposit any funds to the credit of the 1998 Maintenance Reserve Fund until the Defeasance of the 1995 Indenture. With the defeasance of the 1995 Revenue Bonds, the 1995 Maintenance Reserve Fund has been closed and any balance has been transferred to the 1998 Maintenance Reserve Fund. No deposits are required for 2026.

(iv) Amounts to be deposited to

(a) 1998 Debt Service Fund:

No monies are required to be deposited into the 1998 Debt Service Fund for the Fiscal Year 2026, as the last portion of the outstanding 1998 Revenue Refunding Bonds matured on January 1, 2011.

(b) 1998 Debt Service Reserve Fund:

In accordance with the terms of the 1998 Indenture, the 1998 Debt Service Reserve Fund is required to be funded at all times in an amount equal to the 1998 Debt Service Reserve Requirement. No additional monies are required to be deposited in 2026.

(c) 1998 Rebate Fund:

In accordance with Section 6.07 of the 1998 Indenture no deposits are expected to be made to the 1998 Account or the 1999 Account of the 1998 Rebate Fund for the 2026 Fiscal Year.

(d) 2018A Debt Service Account of the 1998 Debt Service Fund:

In accordance with the terms of the 1998 Indenture (and its Supplemental Indentures), the amount of \$15,363,750 representing the debt service payments on the 2018A Bonds, is required to be deposited in the Account of the 1998 Debt Service Fund for the 2026 Fiscal Year and such amount is included in the 2026 Annual Budget.

(e) 2024 Debt Service Account of the 1998 Debt Service Fund:

In accordance with the terms of the 1998 Indenture (and its Supplemental Indentures), the amount of \$30,971,492 representing the debt service payments on the 2026 Revenue Refunding Bonds, is required to be deposited in the Account of the 1998 Debt Service Fund for the 2026 Fiscal Year and such amount is included in the 2026 Annual Budget.

(f) 2025 Debt Service Account of the 1998 Debt Service Fund:

In accordance with the terms of the 1998 Indenture (and its Supplemental Indentures), the amount of \$10,950,750 representing the debt service payments on the 2026 Revenue Refunding Bonds, is required to be deposited in the Account of the 1998 Debt Service Fund for the 2026 Fiscal Year and such amount is included in the 2026 Annual Budget.

Projection of Revenues for 2026 Demonstrating Compliance with the Covenant as to Facility Charges Set Forth in Section 5.09 of the 1998 Indenture:

Section 5.09 Maintenance of Facility Charges, paragraph (a), provides in pertinent part:

The Authority covenants that it shall fix, charge and collect such Facility Charges with respect to the Facilities as shall be required in order that, in each Fiscal Year, Net Revenues shall at least equal the Net Revenue Requirement for such Fiscal Year.

Net Revenues for the Fiscal Year 2026 are projected to be \$255,554,276 and the Net Revenue Requirement at 105% (of the total revenue bond debt service plus PATCO subsidy) is projected to be \$121,272,992. For 2026, Net Revenues are therefore projected to at least equal the Net Revenue Requirement in compliance with Section 2.01 of the Second Supplement to the 1998 Indenture of Trust dated July 1, 1998 with TD Bank, N.A. as Trustee.

SUMMARY:	Amount:	\$255,554,276
	Source of Funds:	Revenue Fund, General Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of Jobs Supported:	N/A

DRPA-25-120
Finance: December 3, 2025
Board: December 10, 2025
Resolution in accordance with Sections
5.15 and 5.09 of the 1998 Indenture of
Trust dated as of July 1, 1998 with
TD Bank, N.A. as Trustee to adopt an
Annual Budget of the Delaware River Port
Authority for the 2026 Fiscal Year

RESOLUTION

RESOLVED: That the accompanying 2026 Annual Budget, as defined in the 1998 Indenture of Trust dated as of July 1, 1998 with TD Bank, N.A. as Trustee between the Delaware River Port Authority, is hereby adopted; and be it further

RESOLVED: That the adoption of this Budget is deemed and intended to satisfy the requirements of Sections 5.15 and 5.09 of the 1998 Indenture of Trust.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$255,554,276
	Source of Funds:	Revenue Fund, General Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of	
	Jobs Supported:	N/A

2026
IN ACCORDANCE WITH SECTION 5.15
OF THE 1998 INDENTURE OF TRUST
(In thousands)

(i) Operating Expenses:		<u>2026</u>
	DRPA operating expenses ⁽¹⁾	\$133,149
	One Port Center operating expense ⁽²⁾	2,995
	Biennial Inspection expense ⁽³⁾	<u>6,756</u>
	Total Operating Expenses	<u>142,900</u>
(ii) PATCO Subsidy		
	Operating revenues	15,691
	Operating expenses	<u>73,403</u>
	Operating loss	57,712
	Locust Street Subway Lease	<u>500</u>
	Total PATCO subsidy	<u>58,212</u>
(iii) Deposit to 1998 Reserve Maintenance Fund		0
(vi) Deposit to		
	(a) 1998 Debt Service Fund	0
	(b) 1998 Debt Service Reserve Fund	0
	(c) 1998 Rebate Fund	0
	(d) 2013 Debt Service (1998 Debt Service Fund)	0
	(e) 2018 Debt Service (1998 Debt Service Fund)	15,364
	(f) 2024 Debt Service (1998 Debt Service Fund)	30,971
	(g) 2025 Debt Service (1998 Debt Service Fund)	<u>10,951</u>
	Total	<u>57,286</u>
	TOTAL ANNUAL BUDGET	<u><u>\$258,398</u></u>

(1) DRPA 2026 Operating Budget (includes E-ZPass Expenses).

(2) One Port Center 2026 Operating Budget plus Redevelopment payment to the City of Camden.

(3) Cost for engineering inspections of DRPA/PATCO facilities which are incurred every second year.

DELAWARE RIVER PORT AUTHORITY
CERTIFICATE IN ACCORDANCE WITH SECTION 5.09 OF THE 1998 INDENTURE OF TRUST
WITH TD BANK, N.A. DATED JULY 1, 1998
TO DETERMINE THAT NET REVENUES SATISFY THE NET
REVENUE REQUIREMENT FOR THE 2025 FISCAL YEAR
(thousands of dollars)

	Projected 2026
NET REVENUES:	
Revenues:	
Bridge tolls ⁽¹⁾	\$383,366
Interest and other income ⁽²⁾	17,196
Total Revenues	400,562
Less Operating expenses:	
Bridge and Administration ⁽³⁾	145,008
NET REVENUES	\$255,554
NET REVENUE REQUIREMENT (greater of A or B shown below):	
Debt Service Requirement:	
2018 Revenue Bonds, Series A	15,364
2024 Revenue Refunding Bonds	30,971
2025 Revenue Refunding Bonds	10,951
Total Debt Service Requirement	57,286
Operating subsidy	57,712
Locust Street Subway Lease	500
PATCO Subsidy	58,212
Total Senior I Total Senior Debt Service / PATCO Subsidy	115,498
A) Net Revenue Requirement @ 105%	\$121,273.0
B) 120 % of Debt Service Requirement	\$68,743
NET REVENUE REQUIREMENT (greater of A or B above):	\$121,273

CERTIFICATE OF THE CHIEF FINANCIAL OFFICER, CHAIR AND VICE-CHAIR

I hereby certify that the foregoing, to the best of my information, knowledge and belief, is a correct statement of the estimated Net Revenues and Net Revenue Requirement as calculated in accordance with the 1998 Indenture of Trust with TD Bank, N.A.; and further, for the 2026 Fiscal Year, that estimated Net Revenues of \$255,554 are sufficient to satisfy the Net Revenue Requirement of \$121,273; and further, that Net Revenues available for transfer to the 1998 General Fund for the 2026 Fiscal Year will be sufficient to provide payment in full of the sum of the PATCO Subsidy and debt service (included any deposits to any debt service fund) due and unpaid on Subordinated Indebtedness in those fiscal years.

Dated: _____

Chief Financial Officer

Dated: _____

Chair

Dated: _____

Vice-Chair

(1) Includes E-ZPass Customer Service Center Revenue

(2) Includes DRPA Interest Income and rental Income on One Port Center Operation

(3) Includes DRPA Annual Operating Budget Expenses, E-ZPass Expenses, One Port Center Operation and Biennial Inspection Expenses

SUMMARY STATEMENT

ITEM NO. DRPA-25-121

SUBJECT: Resolution in accordance with Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022 with TD Bank, N.A. as Trustee, to adopt an Annual Budget of the Delaware River Port Authority for the 2026 Fiscal Year

COMMITTEE: Finance

COMMITTEE MEETING DATE: December 3, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board of Commissioners adopt an Annual Budget in accordance with Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022 with TD Bank, N.A. as Trustee.

PURPOSE: To fulfill the requirements pursuant to Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022 with TD Bank, N.A. as Trustee.

BACKGROUND: Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022 with TD Bank, N.A. as Trustee (2022 Port District Project Refunding Bonds Indenture), dated December 1, 2022, as approved by the Board of Commissioners of the Delaware River Port Authority (Authority), provides in pertinent part:

The Authority covenants that on or before December 31 in each Fiscal Year it will adopt a final budget (Annual Budget) for the ensuing Fiscal Year of the PATCO Subsidy, the amount of any operating subsidy paid or payable by the Authority to or for the account of any other subsidiary of the Authority and all other material operating expenses of the Authority payable from the General Fund. The Authority shall include the debt service payable on the Bonds and any Additional Subordinated Indebtedness during such ensuing Fiscal Year and all amounts required to be paid by the Authority into the Debt Service Reserve Fund or the Rebate Fund during such Fiscal Year in such budget on or before December 31 in each Fiscal Year with the Trustee

and Bond Issuer.

The attached 2026 Annual Budget provides the amount of funds required for each component of Section 5.07 of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022 with TD Bank, N.A. as Trustee as stated above. The following provides a summary of the determination of each component of the Annual Budget.

PATCO Subsidy:

As defined in the 1998 Revenue Bond Indenture, the PATCO Subsidy generally includes (a) the amount of any operating subsidy paid or payable by the Authority to or for the account of PATCO with respect to the Rapid Transit System, plus (b) the amount of rent and other payment obligations paid or payable by the Authority under the Locust Street Subway Lease, including payments into the Community Impact Fund.

The Authority's operating subsidy to PATCO for 2026 is estimated to be \$57,712,095 (Estimated PATCO operating revenues of \$15,690,910 less 2026 PATCO Operating Budget expenses of \$73,403,006). Under the terms of the Locust Street Subway Lease, amended December 12, 1995, the Authority will pay, in 2026, \$500,001 in Base Rent and Community Impact Funds.

The total net PATCO Subsidy (including the payments under the Locust Street Subway Lease) is estimated to be a maximum of \$58,212,096 in 2026 and such funds are included in the 2026 Annual Budget.

Other General Fund Obligations

The Authority anticipates expenditures of \$1,435,000 for various management studies and other non-recurring costs.

Bond Related Deposits and Payments

Debt Service Payable on the Bonds and Additional Subordinated Indebtedness

In accordance with the terms of the 2022 Port District Project Refunding Bonds Indenture, the amount of \$14,301,000, represents debt service payments and deposits to the Debt Service Fund on the Bonds for the 2026 Fiscal Year and such amounts are included in the 2026 Annual Budget.

Amounts to be deposited to**Debt Service Reserve Fund**

In accordance with the terms of the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022, the 2022 Debt Service Reserve Fund is required to be funded at all times in an amount equal to the 2022 Debt Service Reserve Requirement. The 2022 Debt Service Reserve Fund was funded in an amount equal to the 2022 Debt Service Reserve Requirement from the proceeds of the 2022 Bond issue, and no further monies are required to be deposited in 2026.

Rebate Fund

In accordance with the 2022 Port District Project Refunding Bonds Indenture no deposits are expected to be made to the 2022 Rebate Fund for the 2026 Fiscal Year.

SUMMARY:	Amount:	\$73,948,096
	Source of Funds:	General Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of	
	Jobs Supported:	N/A

DRPA-25-121
Finance Committee: December 3, 2025
Board Date: December 10, 2025
Resolution in accordance with Section 5.07 of the 2022
Port District Project Refunding Bonds Indenture dated
December 1, 2022 with TD Bank, N.A. as Trustee, to
adopt an Annual Budget of the Delaware River Port Authority
for the 2025 Fiscal Year

RESOLUTION

RESOLVED: That the accompanying 2026 Annual Budget, as defined in the 2022 Port District Project Refunding Bonds Indenture dated December 1, 2022 with TD Bank, N.A. as Trustee, is hereby adopted and be it further

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	\$73,948,096
	Source of Funds:	General Fund
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A
	Estimated Number of	
	Jobs Supported:	N/A

2026
CERTIFICATE IN ACCORDANCE WITH SECTION 5.07
OF THE 2022 PORT DISTRICT PROJECT REFUNDING BONDS INDENTURE OF TRUST
(In thousands)

PATCO Subsidy		<u>2026</u>
Operating revenues		\$15,691
Operating expenses		<u>73,403</u>
Operating loss		57,712
Locust Street Subway Lease		<u>500</u>
Total PATCO Subsidy		<u>58,212</u>
Other operating expenses payable from the General Fund		
Management studies and other non-recurring expenses		<u>1,435</u>
		<u>1,435</u>
Deposits to be made for Debt Service Payable on The Bonds		14,301
Deposits to be made for Debt Service on Additional Subordinated Indebtedness		<u>0</u>
		<u>14,301</u>
Amounts to be Deposited to		
Debt Service Reserve Fund		0
Rebate Fund		<u>0</u>
		<u>0</u>
TOTAL ANNUAL BUDGET		<u>\$73,948</u>

SUMMARY STATEMENT

ITEM NO.:	DRPA-25-122
SUBJECT:	Age 65 & Over Retiree Medicare Supplemental Benefits - 2026 (DRPA/PATCO)
COMMITTEE:	Finance
FINANCE COMMITTEE DATE:	December 3, 2025
BOARD DATE:	December 10, 2025
PROPOSAL:	Staff seek authorization to accept the rate action quoted by AARP/United Health Group (UHC), our current supplemental medical healthcare carrier for DRPA and PATCO retirees who are age 65 and over, and their eligible spouses.
PURPOSE:	To continue to provide a quality healthcare benefits package for DRPA and PATCO retirees who are age 65 and over, and their eligible spouses.
BACKGROUND:	<p>Historically, DRPA/PATCO has provided a comprehensive benefits package to its retirees. Traditionally, the benefit package has included medical and prescription drug coverage.</p> <p>Until 2006, retirees age 65 and over were enrolled in a group Medicare Advantage Plan with AmeriHealth. The group plan was experience-rated. In 2006, the Authority moved this group of retirees from a group Medicare Advantage Plan to individual Medicare Supplement Plans through AARP/United Health Group.</p> <p>Under the Medicare Supplement Plan, Medicare became the primary insurer for this group of retirees, and AARP/United Health Group became the secondary insurer for Medicare-eligible expenses.</p> <p>The AARP/United Health Group’s “Plan F” was offered to this group of retirees. Plan F provides supplemental medical coverage to all Medicare-eligible retirees, regardless of where they reside. This plan has no co-pays, referrals, or claim forms.</p> <p>To be eligible for Plan F, the retirees and eligible spouses must be enrolled in Medicare Parts A and B. Retirees/spouses submit</p>

individual applications to AARP/United Health Group for enrollment. Medicare is the primary payer of eligible claims, and AARP/United Health Group is the secondary payer.

Under the Medicare Access & CHIP Reauthorization Act of 2015 (MACRA), as of January 1, 2020, AARP/United Health Group no longer offers Plan F to new Medicare enrollees. Those previously enrolled in Plan F may keep their plans beyond 2020. For retirees with a Medicare Part A effective date on or after January 1, 2020, Plan G will be offered.

Under Plan G, Retirees will be responsible for the Medicare Part B deductible (\$257 per year in 2025; 2026 projected to be \$288 per year but not yet finalized by the Centers for Medicare & Medicaid Services (CMS). Otherwise, Plan G mirrors Plan F.

The premium rates are filed with each state. The rates vary from state-to-state. The number of retiree/eligible spouses enrolled currently in each state is provided below:

State	# Enrolled
NJ	435
PA	165
FL	34
DE	24
SC	12
NC	9
VA	7
TN	4
AZ	3
TX	2
GA	1
NY	1
Total	697

It is important to note that UHC is unable to provide a state-by-state update at this time, as it is still too early and details have not been finalized. For reference, the table below outlines the states where DRPA/PATCO retirees reside, along with the months in which rate changes are expected in 2026.

In the absence of finalized state-specific data, Gallagher collaborated with UHC and their Medicare experts to analyze current trends, governmental impacts, and regional variations. Based on this evaluation, a composite rate increase of +15% has been projected, compared to a +11.9% increase for 2025.

State	2026 Month rates change
AZ	June
DE	June
FL	June
GA	June
NC	June
NJ	Aug
NY	Jan
PA	June
SC	June
TN	June
TX	July
VA	June

UHC AARP has a unique setup for the DRPA retiree population, in that members are enrolled and renewed as individual policies, yet AARP bills on a group basis and does not use any member claim experience in renewals each year. Given the success DRPA has had with UnitedHealthcare/AARP over the years and the satisfaction level the retirees have expressed, our broker recommends DRPA renew the Medicare Supplement Plan F/G with United Health Group (AARP), effective 1/1/2026.

The projected January 2026 premium (annualized) for this coverage is approximately \$2,590,128. Based on the projected rate increase for the various states in which our retirees (age 65+) reside, we estimate that the 2026 premium (annualized) will be approximately \$2,978,647, which is an estimated premium increase of \$388,519 over the current premium.

SUMMARY:	Amount:	Approximately \$2,978,647
		This covers both DRPA and PATCO. This estimated annual premium is based upon our current DRPA/PATCO census of age 65 and over retirees and their eligible dependents. The estimated premium is subject to change as our census changes.
	Source of Funds:	Revenue Fund and General Fund
	Capital Project #:	N/A
	Operating Budget:	DRPA/PATCO Employee Services
	Expense	
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	One Year – 1/1/2026 – 12/31/2026
	Other Parties Involved:	AARP and United Health Group

DRPA-25-122
Finance: December 3, 2025
Board Date: December 10, 2025
Age 65 & Over Retiree Medicare
Supplemental Benefits – 2026 (DRPA/PATCO)

RESOLUTION

- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to accept the rate actions from AARP/United Health Group for the provision of supplemental medical coverage to age 65 and over retirees, and their eligible spouses, and be it further
- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorize staff to accept the rate actions from AARP/United Health Group for the provision of supplemental medical coverage to age 65 and over retirees, and their eligible spouses for an estimated premium of \$2,978,647, which is an estimated premium increase of \$388,519 (over current premium, which is an approximate +15% increase); and be it further
- RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority recognizes that the annual rate is based upon the Authority's current census of retirees who are 65 and over and their eligible dependents who are 65 and over, but is subject to change as our census of eligible retirees and eligible dependents changes; and be it further
- RESOLVED:** That staff is authorized to work with the DRPA's Third Party Administrator, Benefit Harbor and Chard Snyder – A Wex Company, to begin the Open Enrollment Process for the 2026 Plan Year, and be it further
- RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s), while they are absent or unavailable, the Chief Executive Officer shall execute such document(s) on behalf of DRPA.

SUMMARY:	Amount:	Approximately \$2,978,647 This covers both DRPA and PATCO. This estimated annual premium is based upon our current DRPA/PATCO census of age 65 and over retirees and their eligible dependents. The estimated premium is subject to change as our census changes.
	Source of Funds:	Revenue Fund and General Fund
	Capital Project #:	N/A
	Operating Budget:	DRPA/PATCO Employee Services Expense
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	One Year – 1/1/2026 – 12/31/2026
	Other Parties Involved:	AARP and United Health Group

AUDIT COMMITTEE

DELAWARE RIVER PORT AUTHORITY
Audit Committee Meeting

One Port Center
2 Riverside Drive
Camden, New Jersey
Wednesday, December 3, 2025

Committee Members:

Pasquale Deon, Sr. (Acting Committee Chairman for Timothy DeFoor, Pennsylvania Auditor General) (by Teams)
Dave White (for Stacy Garrity, Pennsylvania State Treasurer) (by Teams)
Keiwana McKinney-Forde (via Teams)
Aaron Nelson (by Teams)
Sara Lipsett (by Teams)
Robert Ghormoz (by Teams)

DRPA/PATCO Staff:

John Hanson, Chief Executive Officer
Jalila Parker, Deputy Chief Executive Officer
Raymond J. Santarelli, Esq., General Counsel & Corporate Secretary
Toni P. Brown, Chief Administrative Officer
Jerry Sahi, Chief Financial Officer
David Aubrey, Inspector General, OIG
John Rink, General Manager, PATCO
Robert Hicks, Chief Operating Officer, DRPA (by Teams)
Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA
Katherine Hilinski, Records Manager, Office of General Counsel, DRPA

Others Present:

Jessica O'Connor, Esq., Associate Counsel, New Jersey Governor's Authorities Unit (by Teams)

CALL TO ORDER

Acting Committee Chairman Deon called the meeting of the Audit Committee of the Delaware River Port Authority to order at 10:33 a.m. and asked Corporate Secretary Santarelli to call the roll.

ROLL CALL

The following were present, constituting a quorum: Acting Committee Chairman Deon and Commissioners McKinney-Forde, Nelson, White, Ghormoz and Lipsett.

OPEN SESSION

1) DRPA-25-123 Approval of Citizens Advisory Committee Membership Nomination

Chief Administrative Officer Brown presented the Summary Statement and Resolution seeking Board approval of the nomination made by the Citizens Advisory Committee (“CAC”) to fill one (1) New Jersey vacancy on the CAC with nominee Daniel “Dan” J. Coyle.

Commissioner Nelson moved to forward the Resolution to the Board for consideration and Commissioner Ghormoz seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

2) Update from Office of the Inspector General (OIG)

Inspector General Aubrey updated the Commissioners on the following topics: the Internal Audit Plans - Audits Completed, In Progress, and Scheduled; the 2025 Year End Annual Financial and Single Audit; Management Audit Update; Ethics Hotline Activity; Political Contribution Disclosure and Conflict of Interest Reviews; Office of the Inspector General Staffing Update; and the Ethics Committee Update.

There were no questions or comments from the Commissioners.

ADJOURNMENT

With no further business, Commissioner McKinney-Forde moved to adjourn the meeting and Commissioner Ghormoz seconded the motion. All Commissioners in attendance voted to approve the motion and the meeting adjourned at 10:52 a.m.

SUMMARY STATEMENT

ITEM NO.: DRPA-25-123

SUBJECT: Approval of Citizens Advisory Committee Membership Nomination

COMMITTEE: Audit

COMMITTEE MEETING DATE: December 3, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board approve the nomination made by the Citizens Advisory Committee (“CAC”) to fill one vacancy on the Committee.

PURPOSE: Currently, there are five (5) CAC members from New Jersey, and one (1) from Pennsylvania not including emeritus members. When the emeritus members are included, the total number of CAC members from both states is 21. *(See Attachment 1)* After a press release, and making applications available on our website, in the One Port Center lobby and at all four bridges and all PATCO stations, one individual has expressed interest in serving on the CAC. The candidate is from New Jersey.

BACKGROUND: On September 15, 2010, the Board of Commissioners of the Delaware River Port Authority and the Board of Directors of the Port Authority Transit Corporation voted to create a Citizens Advisory Committee comprised of an equal number of residents of Pennsylvania and New Jersey for a total of 24 members.

Those interested in becoming CAC members must complete and submit an application. Applications are available on DRPA’s website and also in One Port Center’s lobby, all four bridges and at all PATCO stations. Applicants may not be related to any commissioner, officer or Authority employee. No vendors or employees of companies doing business with DRPA or PATCO are eligible.

The CAC was formed and adopted its own Bylaws, which provide that the Nominating Committee of the CAC will review applications from Pennsylvania and New Jersey residents submitted to the DRPA and recommend new members.

When a CAC opening becomes available, the CAC's Nominating Committee selects candidates for recommendation to the Audit Committee. Before the CAC will advance a candidate to the Audit Committee for consideration, the Committee requires potential members to attend three (3) meetings to familiarize themselves with Authority issues, become acquainted with CAC members, and to enable the CAC to assess whether the potential new member would be an appropriate fit for such service.

As per process, Audit committee members interview candidates recommended by the CAC, before the candidate is advanced to the full Board for consideration. These interviews are conducted in the form of a Conference Call Meeting. Commissioner Nelson interviewed the candidate on October 14, 2025. Chief Administrative Officer Toni P. Brown also participated. The candidate was advanced to the full Audit Committee for review and consideration.

The CAC's Nominating Committee has selected one new member for a recommendation to the Board:

- **Daniel "Dan" J. Coyle - Lindenwold, NJ**

A summary of the interview follows:

In his application, the candidate noted that he is a lifelong PATCO rider with a decade of experience in the field of addiction, homelessness and mental health challenges.

His interest in membership stems from a genuine interest in enhancing the rider experience and contributing to a reliable and responsive transit system. The candidate expressed appreciation for the fact that someone like him is given the opportunity to contribute in some small way to make a difference.

He indicated that he is either a regular or occasional bridge and PATCO user and has assured the committee that he has sufficient time to commit to serving on the CAC. The candidate has attended the CAC meetings for at least six (6) months.

If accepted to the CAC, the candidate would like to work on issues that would strengthen customer confidence and improve PATCO's reputation. He noted that aligning paper schedules more closely with real-time train arrivals and ensuring that overhead screen messages are accurate and timely would improve customer satisfaction. Additionally, he believes that proactive use of social media to share service updates and improvements could help strengthen DRPA and PATCO's connection with the public.

The candidate was interviewed on October 14, 2025, by members of the Audit Committee and is being presented to the Board for approval. The candidate has already attended six to seven CAC meetings to observe the process. If this nominee is approved, the CAC will have six (6) active CAC members from New Jersey, and one (1) from Pennsylvania not including emeritus members. When the emeritus members are included, the total number of CAC members from both states is 22. *(See Attachment 1)*

SUMMARY

Amount:	N/A
Source of Funds:	N/A
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

DRPA-25-xxx
Audit Committee: December 3, 2025
Board Date: December 10, 2025
Approval of Citizens Advisory
Membership Nominations

RESOLUTION

RESOLVED: That the Board approves the appointment of Daniel “Dan” J. Coyle of Lindenwold, New Jersey to serve as a member of the Citizens Advisory Committee.

SUMMARY:

Amount:	N/A
Source of Funds:	N/A
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

Attachment 1

Citizens Advisory Committee At-A-Glance

CAC Members as of December 3, 2025	
New Jersey	Pennsylvania
Active	
Judy Boldurian (Haddon Twp) CAC <i>Secretary</i>	Scott Cohen (Philadelphia) CAC <i>Vice Chair</i>
Stephen Benigno (Cherry Hill)	
Straso Jovanovski (Camden)	
Grace Kimbaris (Haddonfield)	
Scott Pileckas (Marlton)	
<i>Daniel "Dan" Coyle (Lindenwold) Pending Audit Committee meeting Dec. 3 & Board Meeting Dec. 10, 2025</i>	
Emeritus	
Reggie Haynes (Winslow) CAC <i>Emeritus Chair</i>	Larry Davis (Philadelphia)
Alan Becker (Voorhees)	Al Huber (Philadelphia)
John Boyle (Edgewater Park)	Tom Jordan (Holland)
Jeffrey Kessler (Voorhees)	Daniel McArdle (Unknown at this time)
Pamela Mack-Brooks (Sicklerville)	Daniel Norfleet (Philadelphia)
Benjamin Saracco (Camden)	Tyrone Wesley (Philadelphia)
Bruce Schwartz (Cherry Hill)	Robert Melikian (Gladwyne)
Kathleen Venuti (Sewell)	

Current CAC Applicants	
New Jersey	Pennsylvania
Joseph Byham (Westampton)	
Lupe Diaz (Stratford)	

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.: DRPA-25-124

SUBJECT: Resolution Honoring the Philadelphia Chapter of the Tuskegee Airmen

COMMITTEE: New Business

COMMITTEE MEETING DATE: N/A

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to prepare and present a resolution honoring the Philadelphia Chapter of the Tuskegee Airmen for their contributions and participation in the 2025 Veteran Celebration at One Port in Camden.

PURPOSE: To formally recognize and commend the Philadelphia Chapter of the Tuskegee Airmen for their service, educational outreach, and participation in the Authority’s 2025 Veteran Celebration.

BACKGROUND: At the 2025 Veteran Celebration at One Port in Camden, the Delaware River Port Authority hosted Veteran employees across the region. The participation of the Philadelphia Chapter of the Tuskegee Airmen enhanced the event’s historic and educational impact. The Tuskegee Airmen—a distinguished group of the first African American military aviators—represent courage, perseverance, and excellence. The Philadelphia Chapter continues this legacy through education, mentorship, and community service. The Authority seeks to formally honor their involvement and ongoing commitment.

SUMMARY:

Amount:	N/A
Source of Funds:	N/A
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	Philadelphia Chapter of the Tuskegee Airmen

DRPA-25-124
New Business: December 10, 2025
Board Date: December 10, 2025
Resolution Honoring the Philadelphia
Chapter of the Tuskegee Airmen

RESOLUTION

RESOVLED: That the Board hereby honors and commends the Philadelphia Chapter of the Tuskegee Airmen for their enduring commitment to education, community service and the prevention of American history.

RESOVLED: That the Board extends sincere gratitude to the Philadelphia Chapter of the Tuskegee Airmen for participating in the 2025 Veteran Luncheon Celebration at One Port in Camden and contributing to the event's success.

RESOLVED: The Chair, Vice Chair and the Chief Executive Officer must approve and are Hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer, and if thereafter, either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA, along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

SUMMARY:	Amount:	N/A
	Source of Funds:	N/A
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	Philadelphia Chapter of the Tuskegee Airmen

PORT AUTHORITY TRANSIT CORP. BOARD MEETING



Wednesday, December 10, 2025
Immediately following the DRPA Board Meeting

One Port Center
11th Floor Board Room
Camden, NJ

John T. Hanson, Chief Executive Officer



PATCO BOARD

**PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING**

**Wednesday, December 10, 2025
Immediately following the DRPA Board Meeting
One Port Center
Camden, New Jersey**

ORDER OF BUSINESS

1. Roll Call
2. Public Comment
3. Report of the General Manager
4. Approval of PATCO Board Meeting Minutes – November 19, 2025
5. Monthly List of Previously Approved Purchase Orders and Contracts – November 2025
6. Approval of Operations & Maintenance Committee Meeting Minutes – December 2, 2025
7. Adoption of Resolutions Approved by Operations & Maintenance Committee - December 2, 2025
 - PATCO-25-023 Industry, Historical and Technical Societies and Schools Touring PATCO Facilities in 2026
 - PATCO-25-024 Promotion of PATCO to Students in 2026
8. Approval of Finance Committee Meeting Minutes – December 3, 2025
9. Adoption of Resolutions Approved by Finance Committee - December 3, 2025
 - PATCO-25-025 2026 PATCO Operating Budget
10. Unfinished Business
11. New Business
 - PATCO-25-026 Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)
12. Executive Session
13. Adjournment

GENERAL MANAGER'S REPORT



REPORT OF THE GENERAL MANAGER

As stewards of public assets, we provide for the safe and efficient operation of transportation services and facilities in a manner that creates value for the public we serve.

December 10, 2025

To the Commissioners:

The following is a summary of recent PATCO activities, with supplemental information attached.

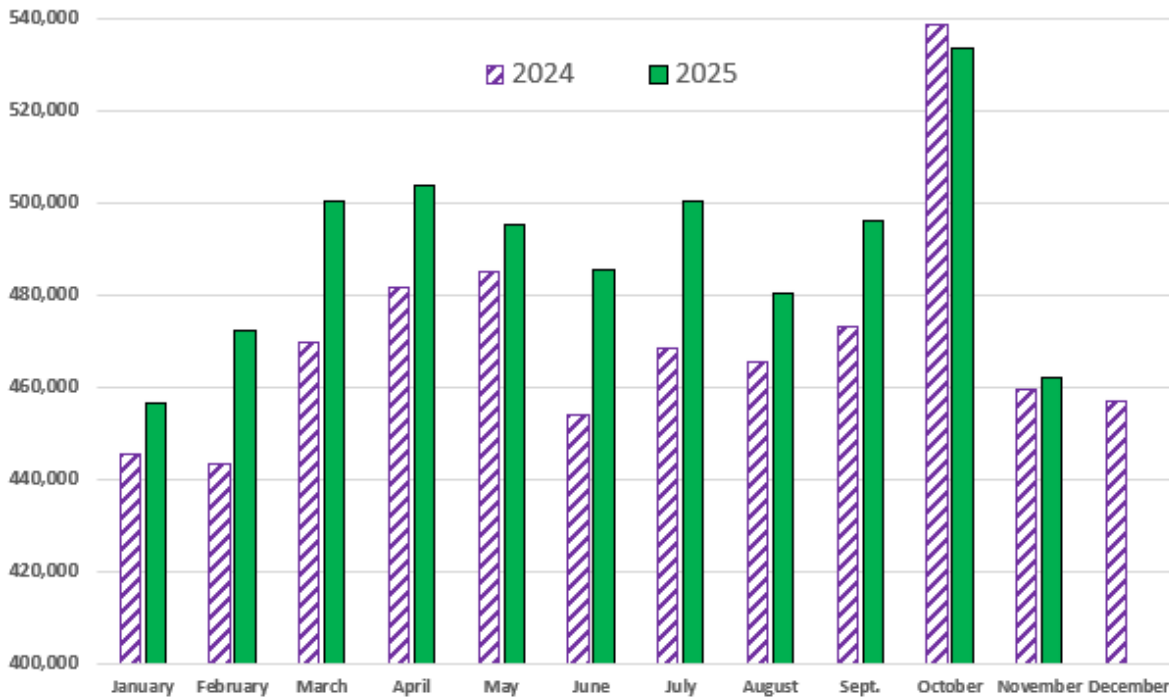
HIGHLIGHTS

Happy Holidays Start in Collingswood – For the first time ever, PATCO joined Collingswood’s annual holiday parade. On Saturday, November 29, the decorated Prentiss loader rolled down Haddon Avenue, and PATCO volunteers gave out squeezeie trains, PATCO hats, and tiny safety cones to children along the way. Our participation afforded an ideal opportunity to promote our Santa’s Silver Sleigh event scheduled for the following Saturday, December 6.



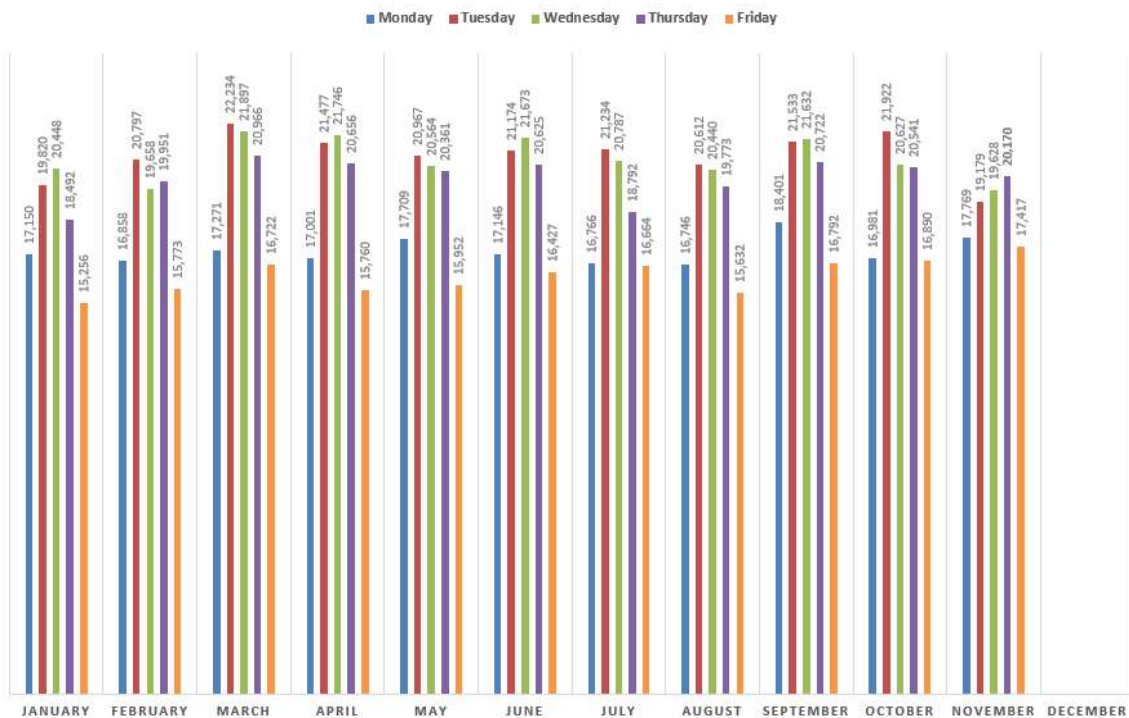
Ridership – Ridership in November was 461,842, an increase of 2,472 (+0.54%) when compared to November of 2024. Year to date ridership was 5,385,987, an increase of 202,091 (+3.90%) when compared to the same period in 2024.

Ridership - 2025 vs 2024

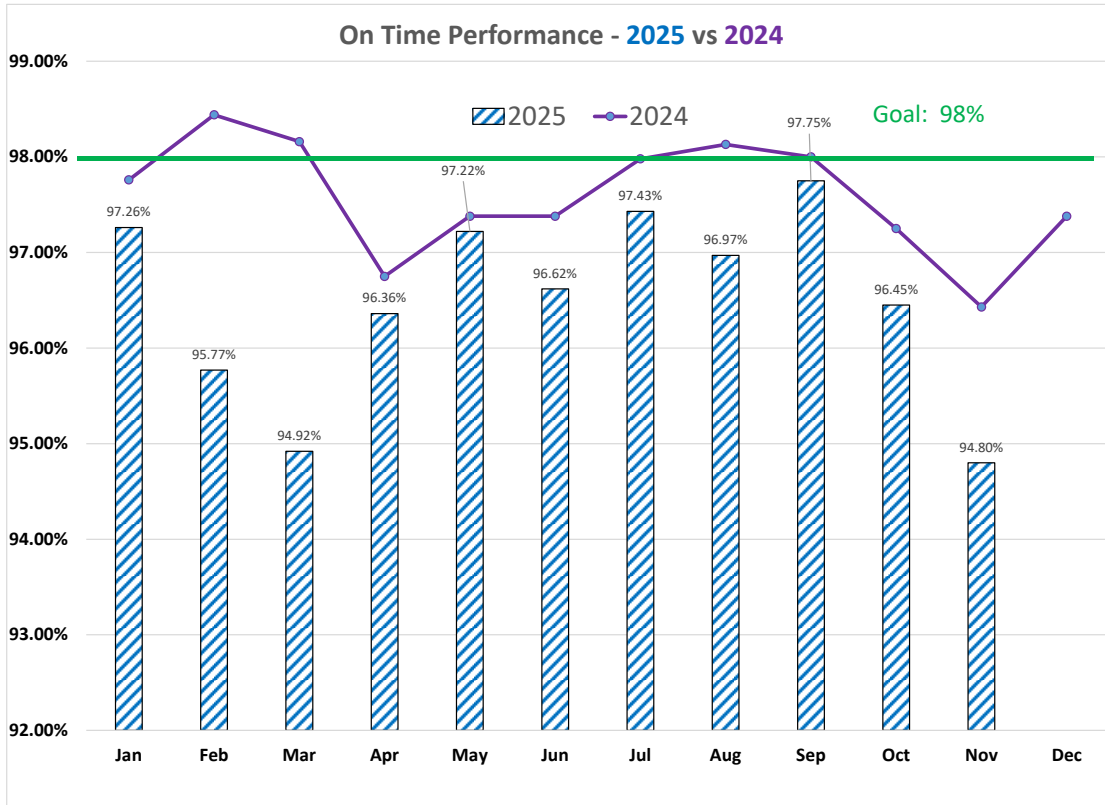


Ridership on weekdays continues to vary significantly by day of the week with many more customers riding mid-week.

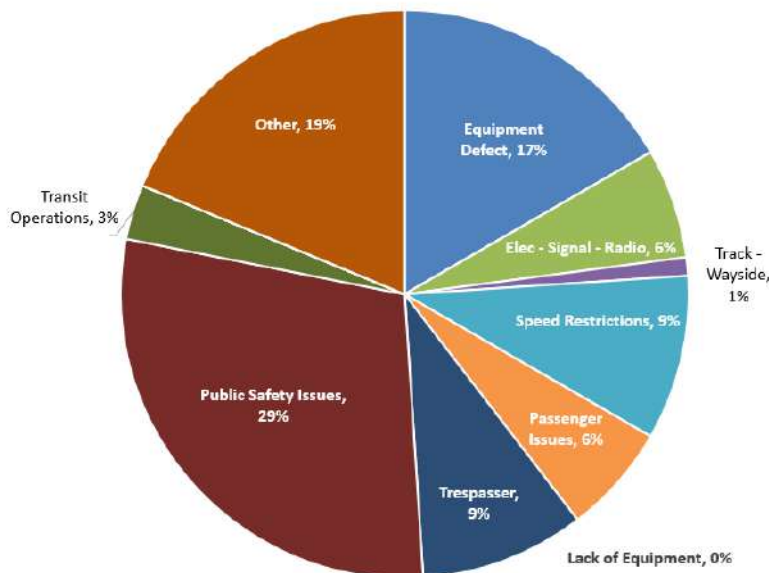
MONTHLY WEEKDAY AVERAGE



On-Time Performance – On-time performance for the month of November was **94.80%**, falling short of our goal of 98%. Of the 4,366 trips scheduled for November, 10 were cancelled, 209 trains were late, and 103 stations were bypassed. Our on-time performance was impacted by trespassers, emergency track repairs, and spraying rails for leaf season. Year to date, on-time performance was **96.52%**.



Causes of Delay Incidents - November, 2025



Availability of Transit Equipment – PATCO closely monitors the availability of equipment to meet the needs of our peak service customers. For the 35th consecutive month, we achieved **100%** availability.

DAILY LOADLINE CAR REQUIREMENT FOR November 2025

A.M. RUSH HOUR (54 CARS REQUIRED)

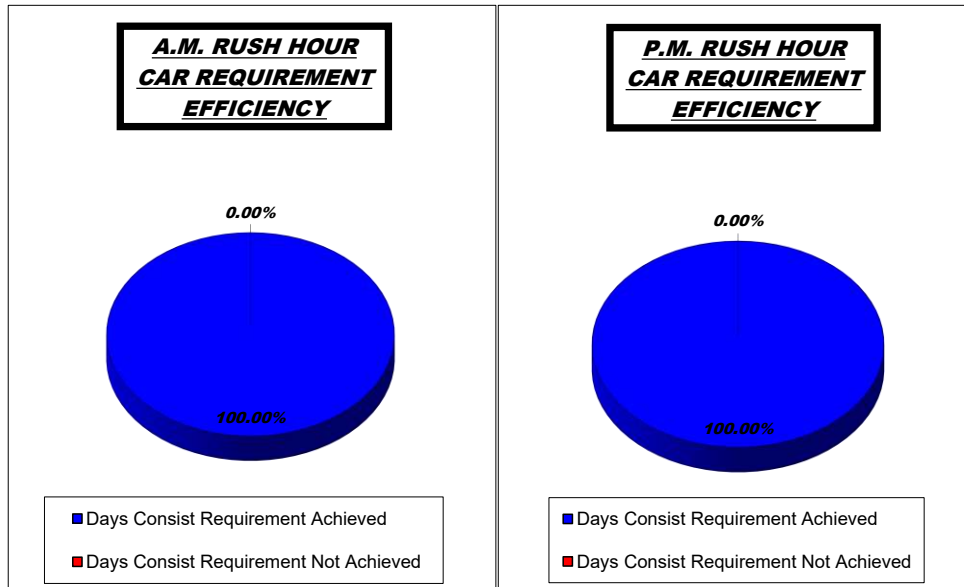
P.M. RUSH HOUR (54 CARS REQUIRED)

Days Consist Requirement
Achieved **19** **100.00%**
Days Consist Requirement
Not Achieved **0** **0.00%**

Days Consist Requirement
Achieved **19** **100.00%**
Days Consist Requirement
Not Achieved **0** **0.00%**

TOTAL DAYS 19

TOTAL DAYS 19

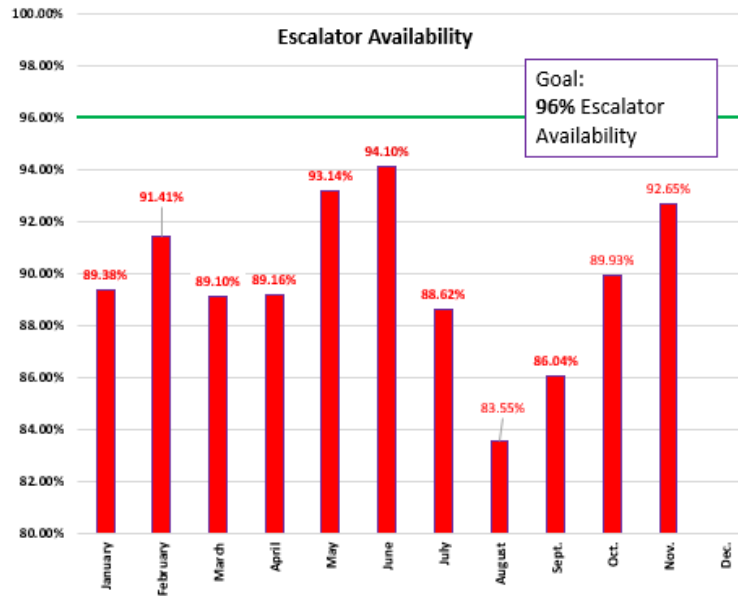


Elevators and Escalators

- **Availability** - Availability of all elevators was **98.00%** in November, exceeding our goal of 97%. Year to date, availability of our elevators was **96.36%**.



Availability of all escalators was 92.65% in November, falling short of our goal of 96%. Year to date availability of all escalators was 89.73%.



FREEDOM Card Service Center – The Service Center at Woodcrest Station is open every weekday from 7 a.m. to 6 p.m. and at Broadway on Mondays from 10 a.m. to 2 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards and change credit card information.

Service	# of Customers Served in November	# of Customers Served YTD
Calls	595	7,682
Walk-Ups	514	7,365
Replacement Cards Issued	260	3,301
Reduced Fare Program Sign-ups	95	1,427
SHARE Sign-ups	41	468
Student Sign-ups	25	460
“T” (Transit Benefit) Card sign-ups	8	162

FINANCE

Given the submission deadline is so early this month, the Finance Department’s data are incomplete and unavailable for publication in this report.

PERSONNEL TRANSACTIONS

The following personnel transactions occurred in November of 2025:

NAME	POSITION	DEPT.	DATE
------	----------	-------	------

NEW HIRES (APPOINTMENTS) - None

TEMPORARY APPOINTMENTS - None

PROMOTION - None

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Jesse L. Mickel NJ	From: Purchasing Agent To: Acting Manager, Procurement & Stores	Purchasing Purchasing	11/01/25 – 01/30/26
LaTisha Y. Pierce NJ	From: Purchasing Specialist To: Acting Purchasing Agent	Purchasing Purchasing	11/01/25 – 01/30/26
Brian S. Miller NJ	From: Fare Collection Foreman To: Acting Manager	Fare Collection Fare Collection	11/22 – 11/28/25
Joseph N. Christina NJ	From: Money Room Supervisor To: Acting Manager	Passenger Services Passenger Services	11/22 – 11/28/25
Jesse D. Pachell PA	From: Technical Supervisor To: Acting Director	Transit Services Transit Services	11/29 – 12/05/25

TITLE & DEPARTMENTAL CHANGE - None

UPGRADE (GRADE CHANGE)

Nicholas V. Taylor PA	From: Dispatcher Trainee To: Dispatcher	Transit Services Transit Services	10/18/2025 (Retro)
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INTERAGENCY PROMOTIONS - None

INTERAGENCY TRANSFERS – None

TRANSFERS – DEPARTMENTAL - None

RETIREMENT

John Santiago PA	Custodian	Track & Facilities	11/14/25
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RESIGNATION(S)

Akiyah Thompson NJ	Station Supervisor	Passenger Services	11/10/25
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LAY OFFS (INVOLUNTARY) - None

DECEASED - None

PURCHASING

During the month of November, 96 purchase orders were issued with a total value of \$681,958.

MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)

The following significant maintenance initiatives progressed in November:

- Sixty-one (61) overhauled motors are available for installation as needed. Thirty-three (33) motors are in the overhaul process, including seven (7) at Swiger Coil, two (2) at RAM, seven (7) at WALCO, eleven (11) at Sherwood, four (4) pending outbound shipment, and two (2) undergoing in-house mini overhaul.

**Traction Motor Overhaul
Thru November 30, 2025**

	2023	2024	2025	Total
Resolution D23-054	\$ 900,332.00	\$ 2,905,336.00	\$ 2,596,586.00	\$ 6,402,254.00
Totals	\$ 900,332.00	\$ 2,905,336.00	\$ 2,596,586.00	\$ 6,402,254.00

Vendor Breakdown

RAM Industrial	\$ 167,083.00	\$ 788,961.00	\$ 520,687.00	\$ 1,476,731.00
Sherwood	\$ 75,662.00	\$ 885,908.00	\$ 537,552.00	\$ 1,499,122.00
Swiger Coil (DBA Motive Power)	\$ 437,092.00	\$ 645,186.00	\$ 1,042,868.00	\$ 2,125,146.00
Walco Electric	\$ 220,495.00	\$ 585,281.00	\$ 495,479.00	\$ 1,301,255.00
Totals	\$ 900,332.00	\$ 2,905,336.00	\$ 2,596,586.00	\$ 6,402,254.00

Remaining Contract Funds

\$11,097,746.00

- We established a goal of twenty-four (24) truck overhauls in 2025.
- Thirty-four (34) rebuilt gearboxes are currently available, and two (2) wheelsets are assembled for truck building. Twenty (20) gearboxes are in the overhaul process with six (6) at UTC, ten (10) at Penn Machine, zero (0) at PATCO and four (4) pending outbound shipment.

**Gearbox Overhaul
Thru November 30, 2025**

Resolution	2024	2025	Grand Total
D-21-085	\$ 407,094.25	\$ -	\$ 407,094.25
D-25-020		\$ 454,969.94	\$ 454,969.94
Totals	\$ 407,094.25	\$ 454,969.94	\$ 862,064.19

Vendor Breakdown

UTC/RAS & PENN MACHINE			
UTC/RAS	\$ 54,997.65	\$ 92,416.48	\$ 147,414.13
PENN MACHINE COMPANY LLC	\$ 352,096.60	\$ 362,553.46	\$ 714,650.06
Totals	\$ 407,094.25	\$ 454,969.94	\$ 862,064.19

Remaining Contract Funds

\$ 1,137,935.81

- In November, custodial employees scrubbed twenty (20) cars (intensive interior cleaning and buffing floors). We also completed thirty (30) exterior washes.

TRACK & FACILITIES

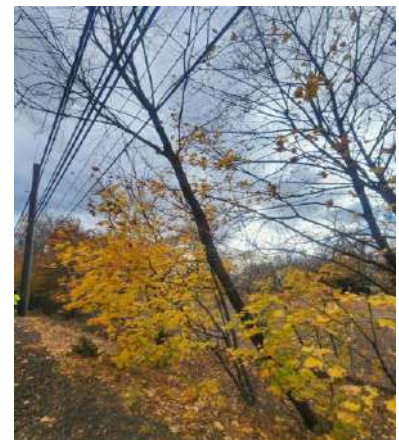
- In November, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections.
- Support services (flagging and scheduling) were provided as required for the following projects:
 - Woodcrest Station Platform Rehabilitation
 - DELTA Rail Grinding
- Mechanical & Structural Technicians secured broken panels of glass at Franklin Square.
- M&S Techs repaired the Front Street Substation window.
- Track Mechanics performed drainage repairs around swales and drainage ditches within Lindenwold Yard.



- Track Mechanics tamped mud pockets and low spots within outage from Linden to East Crest.
- Lags were tightened and trash was removed from platform areas.
- Track Mechanics trimmed brush and filled low cribs with ballast.
- Frogs were dressed and hardware was tightened throughout the line.
- M&S Techs performed line striping.
- M&S Techs removed two large trees from #1 track power lines. All brush and branches between



West Crest Interlocking and Haddon Interlocking that were encroaching the dynamic envelope on #1 track side were trimmed. M&S Techs also trimmed trees from Haddon Interlocking to Haddonfield Station on #1 track.



- M&S Techs welded frog at Wood Interlocking.
- T&F staff decorated the Prentiss Loader in preparation for Collingswood’s holiday parade.

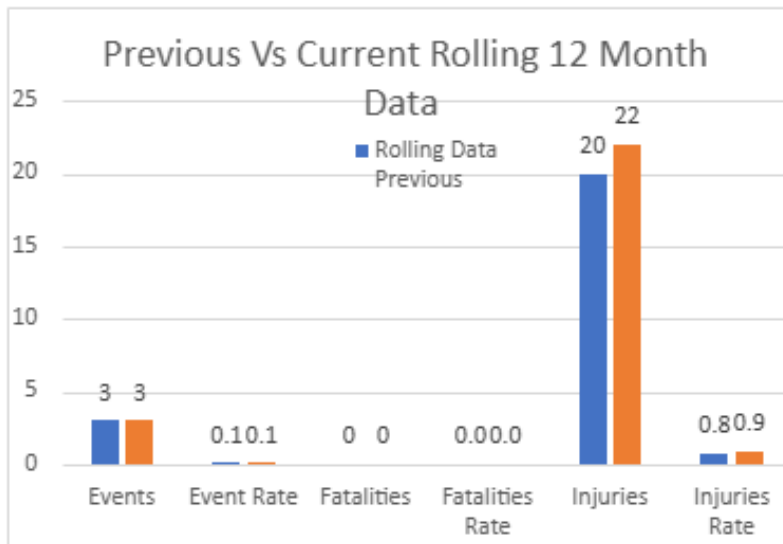
POWER & SIGNALS

- Staff inspected and repaired all mainline and Lindenwold Yard switch point and ballast heaters.
- Staff assisted SCOTT Testing with dissolved gas analysis (DGA) testing of oil-filled substation transformers.
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at mainline interlockings.
- Stations, subway tunnels, and parking lots were re-lamped as necessary.
- Staff addressed third rail defects throughout the mainline.
- Staff established mainline track outages for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Support services were also provided as required for the following projects:
 - Collingswood and Westmont Viaduct (Contract #3-E)
 - Woodcrest Station Platform Rehabilitation
 - PATCO Station Roof and HVAC Replacement (PATCO-79-2022)
 - Homeland Security Surveillance Camera Upgrades
 - Maintenance and repair of escalators and elevators

SAFETY PERFORMANCE MEASUREMENT KPIS

Data reported for the most recent period are as follows:

Rolling 12 Month Rates						Current		
	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	% Change Since Last Period	Trend	
	to Jul-25	to Aug-25	to Sep-25	to Oct-25	to Nov-25			
Dates are displayed in MMM-YY format. Each column is a cumulative of a 12 month range.								
Events	6	5	3	3	3	0.00%		
Event Rate	0.24	0.20	0.12	0.12	0.12	0.27%		
Fatalities	0	0	0	0	0	0.00%		
Fatalities Rate	0.00	0.00	0.00	0.00	0.00	0.00%		
Injuries	19	18	18	20	22	10.00%		
Injuries Rate	0.76	0.72	0.72	0.80	0.88	10.29%		
Vehicle Revenue Miles	2,510,396	2,491,525	2,504,154	2,510,193	2,503,554	-0.26%		
Major Mechanical Failures	128	126	131	135	136	0.74%		
System Reliability	19,612	19,774	19,116	18,594	18,408	-1.00%		



Respectfully submitted,

John D. Rink
General Manager

RESOLUTION

WHEREAS, *JOHN SANTIAGO has faithfully served the Delaware River Port Authority for TWENTY-TWO years in a conscientious and reliable manner, and*

WHEREAS, *JOHN SANTIAGO wishes to accept retirement effective November 14, 2025 under the provisions of his employment benefits; now therefore,*

BE IT RESOLVED: *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Custodian, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

BE IT FURTHER RESOLVED: *That a copy of the foregoing resolution be suitably prepared and forwarded to JOHN SANTIAGO.*

PATCO EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	General Manager		1	
2	Assistant General Manager			1
3	Assistant General Manager, Public & Gov't Relations			1
1	Director, Equipment		1	
2	Director, Fare Collection Operations		1	
3	Director, Finance		1	
4	Director, Power & Signals		1	
5	Director, Safety Services		1	
6	Director, Track & Facilities		1	
7	Director, Transit Services		1	
1	Manager, Electrical & Electronics			
2	Manager, Fare Collection			1
3	Manager, Mechanical & Custodial		1	
4	Manager, Passenger Services		1	
5	Manager, Power, Signals & Communications		2	
6	Manager, Track & Facilities		1	
7	Manager, Track, Structures & Mechanical Equipment		1	
8	Supervising Dispatcher		2	
9	Technical Supervisor, Electrical Systems			
10	Technical Supervisor, Civil/Mechanical Systems			1
11	Technical Supervisor, Equipment			1
12	Technical Supervisor, Transit Services			1
1	Custodial Foreman			1
2	Dispatcher		6	2
3	Dispatcher Trainee		1	
4	Electrical Foreman		6	
5	Fare Collection Foreman		1	
6	Fleet Foreman		1	

PATCO EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
7 Maintenance Foreman		1	
8 Mechanical Foreman			1
9 Money Room Supervisor		1	
10 Payroll Administrator, General		1	
11 Purchasing Agent		1	
12 Sr. Accountant		2	
13 Station Supervisor		4	2
14 Supervisor, Storeroom	1		
15 Supervisor, Transit Services		3	
16 Supervisor/Traffic Analyst		9	
17 Track Foreman		2	1
OFFICIALS - ADMINISTRATORS (Total By State)			
	1	55	13
TOTAL OFFICIALS - ADMINISTRATORS			
		69	
1 Fare Collection Systems Analyst		1	
2 Program Analyst			
3 Project Manager, Technical			1
4 Purchasing Specialist		3	
5 Safety Specialist		2	
PROFESSIONALS (Total By State)			
	0	6	1
TOTAL PROFESSIONALS			
		7	
1 Train Operator		42	10
PARAPROFESSIONALS (Total By State)			
	0	42	10

PATCO EEO CATEGORIES (By State)

JOB TITLE		STATE OF RESIDENCE		
		DE	NJ	PA
TOTAL PARAPROFESSIONALS				
		52		
1	Custodian		16	15
2	Revenue Collector		1	
SERVICE - MAINTENANCE (Total By State)				
		0	17	15
TOTAL SERVICE - MAINTENANCE				
		32		
1	Accounts Payable Specialist		2	
2	Administrative Coordinator		6	1
3	Customer Service Agent/Traffic Checker		4	3
4	Data Entry Clerk			1
5	Media Production Technician		1	
6	Storekeeper		5	
ADMINISTRATIVE SUPPORT (Total By State)				
		0	18	5
TOTAL ADMINISTRATIVE SUPPORT				
		23		
1	Apprentice, Electronic Technician		4	1
2	Apprentice, Maintainer		2	
3	Car Monitoring & Diagnostic System Technician		1	
4	Electronic Technician	1	12	5
5	Equipment Electrician		3	1
6	Equipment Electrician A/C		5	
7	Equipment Mechanic	1	18	
8	Fare Collection Repairman			1
9	Groundskeeper		2	
10	Machine Operator 1/C		4	

PATCO EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
11 Machinist 1/C		1	
12 Machinist 1/C Toolmaker		1	
13 Maintainer		19	6
14 Maintenance Mechanic 1/C		3	
15 Mechanical & Structural Technician		11	2
16 Track Mechanic		9	6
17 Welder		1	
SKILLED CRAFT (Total By State)			
	2	96	22
TOTAL SKILLED CRAFT			
		120	
TOTAL EMPLOYEES BY STATE			
	3	234	66
TOTAL PATCO EMPLOYEES			
		303	
SUMMARY (Employee Class)			
NON-REP			
	1	79	19
99			
TEAMSTERS			
	2	155	47
204			

PATCO BOARD MINUTES

**PORT AUTHORITY TRANSIT CORPORATION
BOARD MEETING**

**One Port Center
Camden, New Jersey
Wednesday, November 19, 2025**

Pennsylvania Commissioners

James Schultz, Esq., Chairman of the Board
Pasquale Deon, Sr. (for Pennsylvania Auditor General Timothy DeFoor)
Dave White (for Pennsylvania Treasurer Stacy Garrity) (via Teams)
Gregory Schwab, Esq. (via Teams)
Robert Ghormoz (via Teams)
Vaughn Ross (via Teams)
Keiwana McKinney-Forde (via Teams)
Garrett Snider (via Teams)

New Jersey Commissioners

Jeffrey Nash, Esq., Vice Chairman of the Board (via Teams)
Albert Frattali
Richard Sweeney
Aaron Nelson (via Teams)
Jonathan Young (via Teams)
Bruce Garganio (via Teams)
Sarah Lipsett (via Teams)

DRPA/PATCO Staff

John T. Hanson, Chief Executive Officer DRPA/President PATCO
Jalila D. Parker, Deputy Chief Executive Officer, DRPA
Raymond J. Santarelli, Esq., General Counsel and Corporate Secretary, DRPA
Toni P. Brown, Chief Administrative Officer, DRPA
Jerry Sahi, Chief Financial Officer, Treasurer, DRPA
Michael Venuto, Chief Engineer, DRPA
John Rink, General Manager, PATCO (via Teams)
Robert Hicks, Chief Operating Officer, DRPA
David Aubrey, Inspector General, DRPA
Robert Finnegan, Chief Safety and Security Officer, DRPA
Ed Cobbs, Jr., Chief of Police, DRPA
Stephen M. Holden, Esq., Deputy General Counsel, DRPA
Megan S. Scheib, Esq., Deputy General Counsel, DRPA
William Shanahan, Director, Homeland Security and Emergency Management, DRPA
Christopher Jones, Director, Information Services, DRPA
Ricardo DeOliveira, Bridge Director, WWB/CBB (via Teams)
Michael Christie, Director, BFB/BRB (via Teams)
Matt Licata, Director, Fleet Management, DRPA (via Teams)
Omer Ahmed, Director, Revenue & Treasury, Finance, DRPA
Mark Ciechon, Director, Finance, PATCO
Darcie DeBeaumont, Director, Finance, DRPA
Christina Maroney, Director, Strategic Initiatives, DRPA
Francis Kelly, Assistant General Manager, PATCO

Darlene Callands, Director, Government Relations & Grants Administration, DRPA
 Jesse Mickel, Acting Manager, Purchasing & Stores, DRPA
 Amy Ash, Manager, Contract Administration, DRPA
 Mike Williams, Manager, Communications, DRPA
 Nicole Ochroch, Project Manager, Engineering, DRPA
 Amanda Hammock, Administrative Coordinator, Corporate Secretary Department, DRPA
 Katherine Hilinski, Records Manager, Office of General Counsel, DRPA
 Nickolas Papaioannou, Manager, Accounting, Finance, DRPA
 Dawn Whiton, Executive Assistant to the CEO, DRPA
 Michael Voll, Lieutenant of Police, DRPA

Others Present

Donna Powell, former DRPA/PATCO Commissioner
 Alan Kessler, Esq., Duane Morris, LLP (via Teams)
 Christopher Gibson, Esq., Archer & Greiner, P.C. (via Teams)
 Michael Eleneski, Esq., Associate Counsel, New Jersey Governor's Authorities Unit
 Jessica Priselac, Esq., Duane Morris, LLP (via Teams)
 Hayden Rigo, Deputy Chief of Staff, Office of the Pennsylvania Auditor General (via Teams)
 Steve Beningo, Citizen's Advisory Committee, DRPA/PATCO
 Bill Hamilton, former DRPA Employee

OPEN SESSION

Roll Call

Chairman Schultz called the meeting to order at 9:50 a.m. and asked that the Corporate Secretary call the roll. The following Commissioners were present, constituting a quorum: Chairman Schultz, Vice Chairman Nash, Commissioners Deon, Garganio, White, Frattali, Nelson, Ross, Sweeney, Schwab, McKinney-Forde, Young, Lipsett, Ghormoz and Snider.

Public Comment

There was no public comment.

Report of the General Manager

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted and he had no further comments to the Report. There were no questions or comments from Commissioners.

Commissioner Frattali moved to accept the General Manager's Report and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of the PATCO Board Meeting Minutes – October 22, 2025

Chairman Schultz stated that the Minutes of the October 22, 2025, PATCO Board Meeting were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes.

Commissioner Frattali moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Receipt and Filing of the Lists of Previously Approved Payments covering the Month of October 2025

Chairman Schultz stated that the List of Previously Approved Payments covering the month of October 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item.

Commissioner Deon moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of October 2025

Chairman Schultz stated that the List of Previously Approved Purchase Orders and Contracts covering the month of October 2025 was previously provided to all Commissioners. There were no questions or comments from Commissioners on this item.

Commissioner Deon moved to receive and file the List and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Balance Sheet and Equity Statement dated August 31, 2025

Chairman Schultz stated that the Balance Sheet and Equity Statement dated August 31, 2025, was previously provided to all Commissioners.

Commissioner Deon moved to receive and file the Balance Sheet and Equity Statement and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried.

Approval of Operations and Maintenance Committee Meeting Minutes of November 5, 2025

Chairman Schultz stated that the Minutes of the November 5, 2025, Operations and Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments on or corrections to the Minutes.

Commissioner Deon moved to approve the Minutes and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes. The motion carried.

Adoption of Resolutions Approved by the Operations and Maintenance Committee on November 5, 2025

Chairman Schultz stated that there were (2) Resolution from the November 5, 2025. Operations and Maintenance Committee Meeting for consideration:

PATCO-25-019 In Kind Support of 2026 Community Initiatives

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for PATCO to continue to support community initiatives for the 2026 calendar year through in-kind services. This includes local governments, community groups and 501c3 organizations who request use of our facilities to promote their events.

There were no questions or comments from Commissioners on this item. Commissioner Deon moved to approve the Resolution and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

PATCO-25-020 Sole/Single Source Vendors for Replacement Parts for PATCO-Cy 2026

PATCO General Manager Rink presented the Summary Statement and Resolution seeking Board authorization for staff to enter into a sole or single source procurement contract with eight approved vendors for the limited purpose of acquiring those specific items, outlined in the list attached to the Resolution, to support PATCO's infrastructure and to obtain replacement parts from original equipment manufacturers ("OEMs"). The time period is calendar year 2026 and the total amount is \$2,155,000.00.

There were no questions or comments from Commissioners on this item. Commissioner Deon moved to approve the Resolution and Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Unfinished Business

There was no Unfinished Business.

New Business

Vice Chairman Nash stated that there were two (2) New Business item for consideration:

PATCO-25-021 2026 PATCO Board/Committee Meeting Schedules

General Counsel Santarelli presented the Summary Statement and Resolution seeking Board approval of the PATCO Board and Committee Meeting Schedules for calendar year 2026, as attached to the Resolution.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**PATCO-25-022 Consideration of Pending DRPA Contracts
(Between \$25,000 and \$100,000)**

Acting Purchasing Manager Mickel presented the Summary Statement and Resolution seeking Board authorization for staff to enter into the one (1) pending PATCO contract identified in the attachment to the Resolution.

Commissioner Deon moved to adopt the Resolution and Commissioner Sweeney seconded the motion. There were no questions or comments from Commissioners on this item. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Executive Session

Chairman Schultz announced that the Board would meet in Executive Session to discuss matters concerning pending or anticipated contract negotiations to which the Authority is or may become a party, and that any decisions made in Executive Session will be made public when the issues are resolved.

Commissioner Deon moved to go into Executive Session and Commissioner Fratalli seconded the motion. All Commissioners in attendance voted in the affirmative and the Board moved into Executive Session at 9:56 a.m.

The Board met in Executive Session.

Commissioner Deon moved to close Executive Session and Commissioner Fratalli seconded the motion. All Commissioners in attendance voted in the affirmative and the Board moved back into Open Session at 10:04 a.m.

ADJOURNMENT

With no further business, Commissioner Frattali moved to adjourn the Meeting. Commissioner Sweeney seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 10:05 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire
General Counsel and Corporate Secretary

**PATCO MONTHLY LIST OF
PREVIOUSLY APPROVED
PURCHASE ORDERS & CONTRACTS**

PATCO Monthly List of Previously Approved Purchase Order Contracts - November 2025

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500025320				3,950.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	250.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	280.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	250.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	335.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	1,125.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	1,125.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	250.00
4500025320	11/3/2025	102872 KB RAIL CANADA INC.	TRANS CAR EQUIP-ELEC	335.00
4500025324				7,364.36
4500025324	11/5/2025	101037 NEWARK CORPORATION	TRANS CAR EQUIP-ELEC	7,364.36
4500025325				1,320.00
4500025325	11/5/2025	100379 QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	1,320.00
4500025336				16,500.00
4500025336	11/6/2025	100345 PENN MACHINE COMPANY LLC	TRAN CAR EQUIP-MECH	16,500.00
4500025338				2,841.78
4500025338	11/6/2025	100137 DIGI-KEY CORPORATION	FARE COLLECTION EQP	2,841.78
4500025339				119.90
4500025339	11/7/2025	102606 PENN JERSEY PAPER COMPANY, LLC	JANITORIAL SUPPLIES	119.90
4500025342				640.80
4500025342	11/10/2025	104112 KELLY D'AMICO	AD/PROMO ITEMS	453.30
4500025342	11/10/2025	104112 KELLY D'AMICO	AD/PROMO ITEMS	156.25
4500025342	11/10/2025	104112 KELLY D'AMICO	AD/PROMO ITEMS	11.25
4500025342	11/10/2025	104112 KELLY D'AMICO	AD/PROMO ITEMS	20.00
4500025343				942.00
4500025343	11/10/2025	100448 TACTICAL PUBLIC SAFETY LLC	FARE COLLECTION EQP	632.30
4500025343	11/10/2025	100448 TACTICAL PUBLIC SAFETY LLC	FARE COLLECTION EQP	309.70
4500025345				1,460.96
4500025345	11/10/2025	101973 SUPREME SAFETY, INC	CLEANING MATERIALS	554.00
4500025345	11/10/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	502.56
4500025345	11/10/2025	101973 SUPREME SAFETY, INC	1ST AID & SAFETY EQP	404.40
4500025346				2,180.30
4500025346	11/10/2025	100231 INDCO INC	HAND TOOLS	310.50
4500025346	11/10/2025	100231 INDCO INC	JANITORIAL SUPPLIES	462.00
4500025346	11/10/2025	100231 INDCO INC	JANITORIAL SUPPLIES	222.50
4500025346	11/10/2025	100231 INDCO INC	HARDWARE & RELATED	229.50
4500025346	11/10/2025	100231 INDCO INC	JANITORIAL SUPPLIES	646.80
4500025346	11/10/2025	100231 INDCO INC	JANITORIAL SUPPLIES	200.00
4500025346	11/10/2025	100231 INDCO INC	JANITORIAL SUPPLIES	109.00
4500025347				449.40
4500025347	11/10/2025	100525 Y-PERS, INC.	ELEC EQP/SUPP-NO CBL	449.40
4500025349				306.88
4500025349	11/10/2025	102512 VAL-U AUTO PARTS LLC	STEAM&HOT WTR ACCESS	306.88
4500025350				458.02
4500025350	11/10/2025	100979 SID TOOL CO., INC	HAND TOOLS	325.36
4500025350	11/10/2025	100979 SID TOOL CO., INC	CHEM/SOLV-COMMERCIAL	132.66
4500025351				561.18
4500025351	11/10/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	22.84
4500025351	11/10/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	47.58
4500025351	11/10/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	73.80
4500025351	11/10/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	87.12
4500025351	11/10/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	44.46
4500025351	11/10/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	100.83
4500025351	11/10/2025	100667 SNAP-ON INCORPORATED	HAND TOOLS	184.55
4500025352				158.77
4500025352	11/10/2025	101615 MCMaster-CARR SUPPLY COMPANY	TRAN CAR EQUIP-MECH	105.50
4500025352	11/10/2025	101615 MCMaster-CARR SUPPLY COMPANY	PLUMBING EQP & SUPP	23.17
4500025352	11/10/2025	101615 MCMaster-CARR SUPPLY COMPANY	PLUMBING EQP & SUPP	30.10
4500025353				3,126.02
4500025353	11/10/2025	100879 FASTENAL COMPANY	COMP ACCESS./SUPP.	3,126.02
4500025353	11/10/2025	100879 FASTENAL COMPANY	COMP ACCESS./SUPP.	0.00
4500025354				2,770.00
4500025354	11/10/2025	100965 L.B. FOSTER RAIL TECHNOLOGIES, INC.	FUEL/OIL/GREASE	2,770.00
4500025355				1,967.52

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4500025355	11/10/2025	102606	PENN JERSEY PAPER COMPANY, LLC	CLEANING MATERIALS	1,967.52
4500025356					2,700.00
4500025356	11/10/2025	101983	LOVELINE INDUSTRIES, INC.	1ST AID & SAFETY EQP	2,700.00
4500025357					1,074.24
4500025357	11/10/2025	102031	VENUS SUPPLIES AND SERVICES	TRAN CAR EQUIP-MECH	1,074.24
4500025358					927.60
4500025358	11/11/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	514.08
4500025358	11/11/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	299.52
4500025358	11/11/2025	101067	TINA A LISTON-HORNER	ELECTRON COMPON/PRTS	114.00
4500025359					1,743.85
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	168.60
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	110.70
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	FUEL/OIL/GREASE	522.00
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	CLEANING MATERIALS	230.40
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	15.50
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ELECTRON COMPON/PRTS	60.45
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PLUMBING EQP & SUPP	155.25
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	7.25
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	BRUSHES - NOT PAINT	272.40
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	56.10
4500025359	11/12/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	145.20
4500025360					8,345.06
4500025360	11/12/2025	103603	LISAM AMERICA INC	DATA PROC SRVS & SW	4,480.50
4500025360	11/12/2025	103603	LISAM AMERICA INC	DATA PROC SRVS & SW	3,864.56
4500025363					503.16
4500025363	11/12/2025	103597	BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER	503.16
4500025364					2,234.48
4500025364	11/12/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	644.85
4500025364	11/12/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	644.85
4500025364	11/12/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	189.95
4500025364	11/12/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	189.95
4500025364	11/12/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	214.95
4500025364	11/12/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	189.95
4500025364	11/12/2025	100525	Y-PERS, INC.	CLOTHING UNIFORM	159.98
4500025371					296.00
4500025371	11/12/2025	102708	CARR'S HARDWARE	ELEC&SIG PARTS/MAINT	296.00
4500025372					1,510.12
4500025372	11/13/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	MAIN/REPAIR-TEST EQP	1,449.00
4500025372	11/13/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC EQP/SUPP-NO CBL	61.12
4500025375					611.50
4500025375	11/13/2025	100729	HITACHI RAIL STS USA, INC.	TRK&RHT OF WAY MAINT	611.50
4500025379					2,572.22
4500025379	11/13/2025	100231	INDCO INC	JANITORIAL SUPPLIES	230.10
4500025379	11/13/2025	100231	INDCO INC	JANITORIAL SUPPLIES	129.12
4500025379	11/13/2025	100231	INDCO INC	JANITORIAL SUPPLIES	37.50
4500025379	11/13/2025	100231	INDCO INC	CHEM/SOLV-COMMERCIAL	1,150.00
4500025379	11/13/2025	100231	INDCO INC	HARDWARE & RELATED	108.00
4500025379	11/13/2025	100231	INDCO INC	JANITORIAL SUPPLIES	637.50
4500025379	11/13/2025	100231	INDCO INC	JANITORIAL SUPPLIES	280.00
4500025380					402.16
4500025380	11/13/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	272.16
4500025380	11/13/2025	101067	TINA A LISTON-HORNER	ELEC EQP/SUPP-NO CBL	130.00
4500025381					928.64
4500025381	11/13/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	328.95
4500025381	11/13/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	284.04
4500025381	11/13/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	74.85
4500025381	11/13/2025	100667	SNAP-ON INCORPORATED	HAND TOOLS	240.80
4500025382					250.24
4500025382	11/13/2025	100915	HILTI INC	HAND TOOLS	250.24
4500025386					5,133.00
4500025386	11/14/2025	101180	SAVERIO A DIMAIO	TRAN CAR EQUIP-MECH	51.33
4500025386	11/14/2025	101180	SAVERIO A DIMAIO	TRAN CAR EQUIP-MECH	5,081.67
4500025387					8,400.00
4500025387	11/14/2025	100413	SCOTT TESTING INC	ELEC EQP/SUPP-NO CBL	8,400.00
4500025388					3,989.05
4500025388	11/14/2025	100285	MAC PRODUCTS, INC	TRAN CAR EQUIP-MECH	3,989.05

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4500025389					1,320.00
4500025389	11/14/2025	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	1,320.00
4500025390					268.51
4500025390	11/17/2025	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP	268.51
4500025391					186.00
4500025391	11/17/2025	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	186.00
4500025392					1,708.00
4500025392	11/17/2025	100760	BIOCHEM SYSTEMS INC.	CLEANING MATERIALS	1,708.00
4500025393					747.00
4500025393	11/17/2025	103369	ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT	747.00
4500025394					636.00
4500025394	11/17/2025	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	636.00
4500025395					363.42
4500025395	11/17/2025	100732	APPLIED INDUSTRIAL TECHNOLOGIES, IN	TRAN CAR EQUIP-MECH	363.42
4500025396					722.50
4500025396	11/17/2025	101230	VOSS ENGINEERING, INC.	TRAN CAR EQUIP-MECH	722.50
4500025397					1,344.01
4500025397	11/17/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	712.75
4500025397	11/17/2025	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	631.26
4500025398					119.70
4500025398	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	119.70
4500025399					99.78
4500025399	11/17/2025	100252	T&T SUPPLY CO	WELDING EQP & SUPP	99.78
4500025402					5,164.70
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	637.50
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,275.00
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	141.50
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,593.75
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	141.50
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	637.50
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	141.50
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	283.00
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	212.25
4500025402	11/17/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	101.20
4500025403					467.85
4500025403	11/18/2025	103724	MICHAEL BRADY MARZELLA	ELECTRON COMPON/PRTS	467.85
4500025404					3,642.40
4500025404	11/18/2025	100660	PABCO INDUSTRIES LLC	JANITORIAL SUPPLIES	3,642.40
4500025406					5,685.60
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	41.70
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	625.50
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,251.00
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	183.60
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,668.00
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	91.80
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	750.60
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	91.80
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	367.20
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	275.40
4500025406	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	339.00
4500025407					10,845.35
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	166.80
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,042.50
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,459.50
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	834.00
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	459.00
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	91.80
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	382.50
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,593.75
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	2,231.25
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,593.75
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	707.50
4500025407	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	283.00
4500025408					1,920.80
4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	280.00
4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	700.00
4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	78.40
4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	196.00
4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	196.00

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4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	156.80
4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	196.00
4500025408	11/18/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	117.60
4500025409					5,995.57
4500025409	11/19/2025	100945	JANEL INC	ELEC EQP/SUPP-NO CBL	149.20
4500025409	11/19/2025	100945	JANEL INC	WELDING EQP & SUPP	5,846.37
4500025410					480.00
4500025410	11/19/2025	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	480.00
4500025411					371.90
4500025411	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	14.00
4500025411	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	14.00
4500025411	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	14.00
4500025411	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	14.00
4500025411	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	14.00
4500025411	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	150.00
4500025411	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	151.90
4500025412					1,955.50
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	127.85
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	127.85
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	127.85
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	127.85
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	255.70
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	297.10
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	297.10
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	297.10
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	148.55
4500025412	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	148.55
4500025413					3,767.91
4500025413	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	342.36
4500025413	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	684.72
4500025413	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	976.36
4500025413	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,000.64
4500025413	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	442.98
4500025413	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	96.30
4500025413	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	224.55
4500025414					1,569.46
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	102.28
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	153.42
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	163.02
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	91.11
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	102.28
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	163.02
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	163.02
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	121.48
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	102.28
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	153.42
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	163.02
4500025414	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	91.11
4500025415					109.16
4500025415	11/19/2025	100646	W.W. GRAINGER INC.	FLAGS/POLES/BANNERS	109.16
4500025416					163.00
4500025416	11/19/2025	100191	GKY INDUSTRIES	FASTENERS	60.00
4500025416	11/19/2025	100191	GKY INDUSTRIES	FASTENERS	25.00
4500025416	11/19/2025	100191	GKY INDUSTRIES	FASTENERS	78.00
4500025417					7,669.65
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	63.40
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	824.20
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	951.00
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,102.40
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	300.90
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	300.90
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	272.85
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	727.60
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,364.25
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,187.40
4500025417	11/19/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	574.75
4500025418					1,246.00
4500025418	11/19/2025	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	623.00
4500025418	11/19/2025	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	623.00

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4500025420					180.00
4500025420	11/20/2025	102708	CARR'S HARDWARE	HAND TOOLS	180.00
4500025425					3,384.00
4500025425	11/20/2025	100700	AMERICAN AIR FILTER COMPANY	TRAN CAR EQUIP-MECH	1,252.80
4500025425	11/20/2025	100700	AMERICAN AIR FILTER COMPANY	TRAN CAR EQUIP-MECH	2,131.20
4500025426					864.00
4500025426	11/20/2025	100919	HOMELAND INDUSTRIAL SUPPLY INC	JANITORIAL SUPPLIES	864.00
4500025427					2,535.29
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	33.44
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	33.44
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	40.13
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	325.00
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	325.00
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	355.00
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	71.00
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	71.00
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	308.00
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	308.00
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	369.60
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	147.84
4500025427	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	147.84
4500025428					313.46
4500025428	11/20/2025	100690	RG INDUSTRIES INC	TRANS CAR EQUIP-ELEC	313.46
4500025429					1,845.64
4500025429	11/20/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	FARE COLLECTION EQP	325.00
4500025429	11/20/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	1,339.20
4500025429	11/20/2025	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	181.44
4500025430					9,741.55
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	375.30
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	750.60
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,084.20
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,042.50
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	459.00
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	137.70
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	573.75
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,147.50
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,657.50
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,593.75
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	707.50
4500025430	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	212.25
4500025431					5,605.68
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	123.20
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	123.20
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	123.20
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	380.40
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	989.04
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	1,141.20
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	712.32
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	924.48
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	80.16
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	80.16
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	326.52
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	361.08
4500025431	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	240.72
4500025432					1,287.80
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	166.80
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	166.80
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	83.40
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	91.80
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	255.00
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	255.00
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	127.50
4500025432	11/20/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	141.50
4500025433					1,704.00
4500025433	11/21/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	756.00
4500025433	11/21/2025	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ELEC EQP/SUPP-NO CBL	948.00
4500025434					873.36
4500025434	11/21/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	247.68
4500025434	11/21/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	247.68

PATCO Monthly List of Previously Approved Purchase Order Contracts - November 2025

4500025434	11/21/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	378.00
4500025436					2,029.65
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	74.90
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	224.70
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	149.80
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	101.90
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	116.45
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	127.85
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	127.85
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	148.55
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	148.55
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	333.60
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	291.90
4500025436	11/21/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	183.60
4500025439					6,890.24
4500025439	11/21/2025	100243	JAMAICA BEARINGS CO INC.	TRAN CAR EQUIP-MECH	6,890.24
4500025440					821.60
4500025440	11/24/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	185.20
4500025440	11/24/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	185.20
4500025440	11/24/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	185.20
4500025440	11/24/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	76.71
4500025440	11/24/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	110.31
4500025440	11/24/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	39.49
4500025440	11/24/2025	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	39.49
4500025448					503.16
4500025448	11/25/2025	103597	BLUE MOUNTAIN DISTRIBUTORS	COOLERS/BTL WATER	503.16
4500025449					120.00
4500025449	11/25/2025	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	120.00
4500025450					120.00
4500025450	11/25/2025	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	120.00
4500025453					228.00
4500025453	11/26/2025	100379	QUIK STITCH EMBROIDERY	CLOTHING UNIFORM	228.00
4500025457					15,440.00
4500025457	11/26/2025	101788	STATICON LIMITED	ELEC EQP/SUPP-NO CBL	15,440.00
4500025458					2,956.98
4500025458	11/26/2025	100231	INDCO INC	JANITORIAL SUPPLIES	972.00
4500025458	11/26/2025	100231	INDCO INC	JANITORIAL SUPPLIES	660.00
4500025458	11/26/2025	100231	INDCO INC	JANITORIAL SUPPLIES	942.90
4500025458	11/26/2025	100231	INDCO INC	JANITORIAL SUPPLIES	382.08
4500025459					672.20
4500025459	11/26/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	140.00
4500025459	11/26/2025	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	532.20
4500025460					1,568.76
4500025460	11/26/2025	103369	ROBEL NORTH AMERICA CORP	ELEC&SIG PARTS/MAINT	563.84
4500025460	11/26/2025	103369	ROBEL NORTH AMERICA CORP	ELEC&SIG PARTS/MAINT	244.92
4500025460	11/26/2025	103369	ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT	760.00
4500025461					2,900.00
4500025461	11/26/2025	100808	THE COLONIAL ELECTRIC SUPPLY COMPAN	ELEC&SIG PARTS/MAINT	1,040.00
4500025461	11/26/2025	100808	THE COLONIAL ELECTRIC SUPPLY COMPAN	ELEC&SIG PARTS/MAINT	1,860.00
4500025462					1,755.60
4500025462	11/26/2025	100093	CEMBRE INC.	ELEC&SIG PARTS/MAINT	1,755.60
4500025463					208.32
4500025463	11/26/2025	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	208.32
4500025464					1,857.40
4500025464	11/28/2025	100729	HITACHI RAIL STS USA, INC.	ELEC EQP/SUPP-NO CBL	48.30
4500025464	11/28/2025	100729	HITACHI RAIL STS USA, INC.	ELEC EQP/SUPP-NO CBL	810.60
4500025464	11/28/2025	100729	HITACHI RAIL STS USA, INC.	ELEC EQP/SUPP-NO CBL	90.40
4500025464	11/28/2025	100729	HITACHI RAIL STS USA, INC.	ELEC EQP/SUPP-NO CBL	7.56
4500025464	11/28/2025	100729	HITACHI RAIL STS USA, INC.	ELEC EQP/SUPP-NO CBL	5.94
4500025464	11/28/2025	100729	HITACHI RAIL STS USA, INC.	ELEC EQP/SUPP-NO CBL	894.60
4500025466					496.65
4500025466	11/28/2025	103311	CHEMPACE CORPORATION	CHEM/SOLV-COMMERCIAL	496.65
4500025467					2,100.00
4500025467	11/28/2025	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.	2,100.00
4500025468					561.30
4500025468	11/28/2025	100646	W.W. GRAINGER INC.	FARE COLLECTION EQP	561.30

**OPERATIONS & MAINTENANCE
COMMITTEE**

**REFER TO THE OPERATIONS &
MAINTENANCE MINUTES IN THE
DRPA BOARD PACKET**

SUMMARY STATEMENT

ITEM NO.	PATCO-25-023
SUBJECT:	Industry, Historical and Technical Societies and Schools Touring PATCO Facilities in 2026
COMMITTEE:	Operations & Maintenance
COMMITTEE MEETING DATE:	December 2, 2025
BOARD ACTION DATE:	December 10, 2025
PROPOSAL:	That the Board authorizes staff to allow tours of PATCO facilities to Industry, Peer Groups, Historical and Technical Societies, and Schools in 2026.
PURPOSE:	To promote the exchange of information about Transit Car Technology and Maintenance and Repair activities.
BACKGROUND:	<p>Tours of PATCO facilities may be requested by Industry organizations, such as the New York Regional Railcar Consortium (a group of Maintenance and Purchasing professionals employed by various Transit Agencies) and Women in Transportation Seminar; by Technical societies, such as the Institute of Electrical and Electronic Engineers, the American Society of Mechanical Engineers, and the Electric Railroaders' Association; and Historical Societies, such as the National Railway Historical Society. These tours serve to exchange information within the transit industry or as a goodwill gesture to the Educational and Historical society communities. Staff support is required to procure appropriate indemnity assurance and provide the tour guide services.</p> <p>Some small school groups have also taken a tour of PATCO facilities. Such cases are limited to small groups of older students who can be safely accommodated. Staff support is required to procure appropriate indemnity assurance and to speak with students on-site.</p> <p>The 2025 initiative had been approved by the Board via PATCO-24-028.</p> <p>It is recommended that the Board authorize PATCO to provide these tours in 2026 on an as-requested basis when convenient and safe for staff to provide.</p>

SUMMARY:	Amount:	\$0
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A

PATCO-25-023
Operations & Maintenance: December 2, 2025
Board Date: December 10, 2025
Industry, Historical and
Technical Societies and Schools
Touring PATCO Facilities in 2026

RESOLUTION

RESOLVED: That the Board authorizes PATCO to continue to promote the exchange of information about transit car technology through provision of tours of facilities to interested groups in 2026.

SUMMARY:	Amount:	\$0
	Capital Project #:	N/A
	Operating Budget:	N/A
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A

SUMMARY STATEMENT

ITEM NO. PATCO-25-024

SUBJECT: Promotion of PATCO to Students in 2026

COMMITTEE: Operations & Maintenance

COMMITTEE MEETING DATE: December 2, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board authorizes staff to promote PATCO ridership through special programs for students in 2026.

Amount: For FREEDOM Card Discount:
Annual estimated 500 cards x \$5/card \$2,500

For School Field Trips:
Annual estimated value of free rides = \$1,000

PURPOSE: To promote future ridership by familiarizing students with PATCO.

BACKGROUND: PATCO's basic fare structure offers no student discounts. In 2013 PATCO initiated a limited incentive to students to become regular riders. Typically a customer purchases a FREEDOM card from the vending machine for \$5 and preloads at least \$20 value onto the card. To encourage students to commute on the train, PATCO made the FREEDOM card available to students who register at the FREEDOM Card Service Center, waiving the \$5 fee for the card itself. (Students would pay the regular fare for each trip.) The \$5 saving for the card itself has been promoted on PATCO's website; the "coupon" is also available to local colleges and universities to post on their websites, and PATCO has provided cards to students who register at various campus events. Through this student FREEDOM card discount initiative, we distributed the following number of cards to new customers:

Year	# of Student FREEDOM Cards
2013	171
2014	168
2015	191
2016	197
2017	265
2018	379
2019	215
2020	48 (pandemic year)

2021	96 (pandemic year)
2022	91
2023	384
2024	629
2025 (as of 11/12/2025)	460

The cost to PATCO for this program in 2026 is estimated at \$2,500 (500 students x \$5 per FREEDOM card). The benefit to PATCO is the fares paid not only as the student is commuting to school but also over his/her lifetime.

Similarly, PATCO's basic fare structure offers no group discounts. To familiarize young people of a primarily car culture region with public transit and to make school field trips affordable, PATCO has allowed school groups to travel at half fare. School groups purchased a one-ride ticket for each student and chaperone participating in a field trip. Staff accompanied the group on their initial trip, using this opportunity to convey essential safety tips and the advantages of public transit. The school group then used its one-way tickets for its return ride. With the limited budgets that schools have for activities such as field trips, the half fare encourages them to use PATCO, thereby introducing students to the benefits of public transportation. We have hosted such field trips and provided tickets as follows:

Year	# of Field Trips	Dollar value of Discount
2013	11	\$1,500
2014	10	\$1,000
2015	17	\$1,430
2016	11	\$1,300
2017	16	\$1,957
2018	15	\$1,150
2019	20	\$2,990
2020 (pandemic year)	2	\$190
2023	8	\$646
2024	10	\$482
2025 (as of 11/6/25)	11	\$855

*We conducted no such field trips in 2021 or 2022.

We would like to offer this to local schools in 2026, approximating the cost at \$1,000.

Most recently, the student discount for FREEDOM cards and field trips had been approved for 2025 via PATCO-24-029.

It is recommended that the Board authorize PATCO to continue its promotion of public transit for students in 2026.

SUMMARY:	Amount:	\$3,500
	Source of Funds:	Operating Budget
	Capital Project #:	N/A
	Operating Budget:	General Fund
	Master Plan Status:	N/A
	Other Fund Sources:	N/A
	Duration of Contract:	N/A
	Other Parties Involved:	N/A

PATCO-25-024
Operations & Maintenance: December 2, 2025
Board Date: December 10, 2025
Promotion of PATCO to Students in 2026

RESOLUTION

RESOLVED: That the Board authorizes PATCO to promote use of public transit by students throughout 2026.

SUMMARY:

Amount:	\$3,500
Source of Funds:	Operating Budget
Capital Project #:	N/A
Operating Budget:	General Fund
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

FINANCE COMMITTEE

**TGHGT'VQ'VJ G'FINANCE O KPWGU'
K'VJ G'FTRC'DQCTF'RCEMGV**

SUMMARY STATEMENT

ITEM NO.: PATCO-25-025

SUBJECT: 2026 PATCO Operating Budget

COMMITTEE: Finance Committee

COMMITTEE MEETING DATE: December 3, 2025

BOARD ACTION DATE: December 10, 2025

PROPOSAL: Approval of the proposed 2026 Port Authority Transit Corporation (PATCO) Operating Budget.

PURPOSE: Approval of the 2026 PATCO Operating Budget provides the financial framework for PATCO operations in FY 2026 and enables the administrative powers of the President to deal with routine and required day to day operating expenditures as provided in Article XII of the PATCO Bylaws.

BACKGROUND: The 2026 Operating Budget was developed to fund the normal operation and maintenance activities of the transit system. The proposed 2026 Operating Budget was developed from departmental submissions and input from Directors and staff, refined through a formal review process led by the President and a budget review committee. The proposed \$73,403,006 Operating Budget represents an expense increase of \$2,755,262 or 3.90% in comparison to the approved 2025 Operating Budget.

PATCO's proposed 2026 operating budget reflects an estimated \$2,247,845 increase in PATCO's operating loss vs. the 2025 approved budget. The budgeted operating loss increases from \$55.5 million to \$57.7 million, or an increase of 4.05% vs. the prior year's budget.

Key elements of the Budget are summarized as follows:

Revenue and Ridership- The estimated ridership for 2026 is projected to be 5.9 million passengers, a 0.98% decrease vs the 2025 budget. The estimated \$14,211,240 of revenue derived from passenger fares amounts to 90.6% of the estimated total 2026 revenue of \$15,690,910. The \$1,479,670 balance of the estimated total 2026 revenue is derived from advertising income, parking fees, leases, interest income and other miscellaneous sources.

The estimated revenue for 2026 is \$507,417 more than the 2025 budgeted revenue of \$15,183,493, an increase of 3.34%. The increase reflects growth in Passenger Revenue, Advertising, Interest, Leases and Parking.

Expenses - The proposed \$73,403,006 Operating Budget for 2026 is itemized as follows:

<u>Expense Category</u>	<u>% of Total</u>
Labor	43.6
Employee Service Expense (Benefits)	27.8
Electrical Power (High Tension Service)	7.2
Contractual Services	4.8
Professional Services	3.5
Direct Material	3.3
Repairs and Maintenance	2.8
Insurance Expense	2.4
<u>Miscellaneous, All Other</u>	<u>4.6</u>
TOTAL	100.0%

The Operating Budget is largely driven by the first six (6) items above. Labor, Employee Service Expense, Electrical Power, Contractual Services, Professional Services and Direct Material collectively account for 90.2% of the Total Operating Budget.

Labor costs and its growth are controlled by the actual size of the work force, known or anticipated changes in wage and salary rates, overtime, and the amount of capital labor in support of capital improvement projects by the DRPA and transit construction/maintenance projects funded by the Federal Transit Administration. Capital labor related to the DRPA capital improvement projects is included in the DRPA Capital budget.

The 2026 proposed Budget includes 345 Full Time Equivalent (FTEs) of operating and capitalized labor, excluding DRPA Public Safety FTEs who are allocated to PATCO's Operations, and excluding Summer and Temporary employees.

Staff recommend adoption of the proposed 2026 Operating Budget.

SUMMARY:	Amount:	\$73,403,006
	Source of Funds:	2026 Operating Revenues
	Other Fund Sources:	General Fund
	Capital Project #:	N/A
	Operating Budget:	2026
	Master Plan Status:	N/A
	Duration of Contract:	N/A
	Other Parties Involved	N/A

PATCO-25-025
Finance Committee: December 3, 2025
PATCO Board: December 10, 2025
2026 PATCO Operating Budget

RESOLUTION

RESOLVED: That the 2025 PATCO Operating Budget in the amount of \$73,403,006 is hereby approved; and

RESOLVED: That PATCO shall not expend funds in excess of the total authorized 2026 Operating Budget unless such Budget shall be amended by Resolution of the Board of Commissioners to increase said authorization. Staff is authorized to adjust or reallocate budgeted funds within the total approved 2026 budget to other operating expense line items, if necessary.

SUMMARY:

Amount:	\$73,403,006
Source of Funds:	2026 Operating Revenues
Other Fund Sources:	General Fund
Capital Project #:	N/A
Operating Budget:	2026
Master Plan Status:	N/A
Duration of Contract:	N/A
Other Parties Involved	N/A

PORT AUTHORITY TRANSIT CORPORATION
2026 Operating Budget

INCOME	2025 REVENUE BUDGET	2026 REVENUE BUDGET	VARIANCE	
			Amount	%
Gross Passenger Revenue	\$13,976,360	14,129,160.00	152,800	1.09%
Smart Card Sales	81,900	82,080	180	0.22%
Net Passenger Revenue	\$14,058,260	\$14,211,240	\$152,980	1.09%
Advertising	324,685	589,834	265,149	81.66%
Parking	379,065	382,052	2,987	0.79%
Leases	368,061	377,179	9,118	2.48%
Interest	41,043	119,784	78,741	191.85%
Miscellaneous	12,379	10,821	(1,558)	-12.59%
TOTAL INCOME	\$15,183,493	\$15,690,910	\$507,417	3.34%
OPERATING EXPENSES	2025 EXPENSE BUDGET	2026 EXPENSE BUDGET	VARIANCE	
			Amount	%
Payroll				
Regular	\$27,359,423	\$28,168,401	808,977	2.96%
Overtime Labor & Premium	3,051,140	3,809,482	758,342	24.85%
Employee Service Expense	20,343,570	20,403,258	59,688	0.29%
Operating Payroll & Employee Service Expense	\$50,754,133	\$52,381,141	\$1,627,008	3.21%
Other Expenses				
Direct Material	2,413,339	2,447,899	34,560	1.43%
Equipment and Tools	279,465	286,518	7,053	2.52%
Contractual Serv.	3,067,875	3,514,478	446,603	14.56%
Office/Postage/Printing	90,178	85,312	(4,866)	-5.40%
Rentals	26,306	29,390	3,084	11.72%
Repairs and Maintenance	2,045,125	2,025,125	(20,000)	-0.98%
Employee - Travel	15,750	14,100	(1,650)	-10.48%
Membership and Subscriptions	62,870	61,665	(1,205)	-1.92%
Employee Exp - Training	266,675	274,625	7,950	2.98%
Utilities/Telephone	742,900	632,900	(110,000)	-14.81%
Professional Serv.	2,701,103	2,596,752	(104,351)	-3.86%
Advertising & Marketing	51,500	46,500	(5,000)	-9.71%
Uniforms-Purch.& Rent.	345,725	397,833	52,108	15.07%
Automotive Repairs	250,442	250,442	0	0.00%
Data Processing	403,584	525,084	121,500	30.11%
Purchased Power	4,600,000	5,300,000	700,000	15.22%
Insurance	1,780,773	1,773,241	(7,532)	-0.42%
Reserve for Self Insurance	750,000	760,000	10,000	1.33%
Total Other Expenses	\$19,893,610	\$21,021,864	\$1,128,254	5.67%
Total Operating Expenses	\$70,647,743	\$73,403,006	\$2,755,262	3.90%
OPERATING LOSS	(\$55,464,250)	(\$57,712,095)	(\$2,247,845)	4.05%
PASSENGERS	5,962,243	5,865,910	(96,333)	-0.98%

NEW BUSINESS

SUMMARY STATEMENT

ITEM NO.: PATCO-25-026

SUBJECT: Consideration of Pending PATCO Contracts (Between \$25,000 and \$100,000)

COMMITTEE: New Business

COMMITTEE MEETING DATE: N/A

BOARD ACTION DATE: December 10, 2025

PROPOSAL: That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

PURPOSE: To permit staff to continue and maintain PATCO operations in a safe and orderly manner.

BACKGROUND: At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

SUMMARY:

Amount:	N/A
Source of Funds:	See Attached List
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A

PATCO-25-026
New Business: December 10, 2025
Board Date: December 10, 2025
Consideration of Pending PATCO Contracts
(Between \$25,000 and \$100,000)

RESOLUTION

RESOLVED: That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

SUMMARY:

Amount:	N/A
Source of Funds:	See Attached List
Capital Project #:	N/A
Operating Budget:	N/A
Master Plan Status:	N/A
Other Fund Sources:	N/A
Duration of Contract:	N/A
Other Parties Involved:	N/A



CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, December 10, 2025

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
A	Hitachi Rail STS USA, Inc. Pittsburgh, PA	Purchase rolling stock inventory of transit signaling equipment for PATCO Operations.	\$85,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 1"	1. Hitachi Rail STS USA, Inc. Pittsburgh, PA	1. \$85,000.00 (N.T.E.)	General Funds
B	Railroad Friction Products Laurinburg, NC	Purchase rolling stock inventory of friction brake shoes for PATCO Operations.	\$80,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 2"	1. Railroad Friction Products Laurinburg, NC	1. \$80,000.00 (N.T.E.)	General Funds
C	Midwest Industrial Supply, Inc. Canton, OH	Purchase rolling stock inventory of 3rd rail deicer for PATCO Operations.	\$80,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 3"	1. Midwest Industrial Supply, Inc. Canton, OH	1. \$80,000.00 (N.T.E.)	General Funds
D	Twinco Mfg. Co., Inc. Hauppauge, NY	Purchase rolling stock inventory of impedance bonds for PATCO Operations.	\$75,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 4"	1. Twinco Mfg. Co., Inc. Hauppauge, NY	1. \$75,000.00 (N.T.E.)	General Funds


PATCO CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, December 10, 2025

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
E	Team One Repair, Inc. Suwanee, GA	Repairs to Coin Handling Units and Bill Handling Units.	\$85,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 5"	1. Team One Repair, Inc. Suwanee, GA	1. \$85,000.00 (N.T.E.)	General Funds
F	ISC Applied Systems Pointe-Claire, QC Canada	Purchase rolling stock inventory of replacement components for the communications system for the refurbished cars for PATCO Operations.	\$75,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 6"	1. ISC Applied Systems Pointe-Claire, QC Canada	1. \$75,000.00 (N.T.E.)	General Funds
G	Albatros North America, Inc. dba Sepsa Medha North America Ballston Spa, NY	Purchase rolling stock inventory and repairs to low voltage power supply system components for refurbished cars for PATCO Operations.	\$80,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 7"	1. Albatros North America, Inc. dba Sepsa Medha North America Ballston Spa, NY	1. \$80,000.00 (N.T.E.)	General Funds
H	KSU N.A. LLC f.k.a Kustom Seating Bellewood, IL	Purchase rolling stock inventory of passenger seating of the refurbished train cars.	\$75,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 8"	1. KSU N.A. LLC f.k.a Kustom Seating Bellewood, IL	1. \$75,000.00 (N.T.E.)	General Funds
I	Hoppecke Batteries, Inc. Hainesport, NJ	Purchase rolling stock inventory of NiCad batteries for refurbished cars for PATCO Operations.	\$85,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 9"	1. Hoppecke Batteries, Inc. Hainesport, NJ	1. \$85,000.00 (N.T.E.)	General Funds



CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, December 10, 2025

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
J	Westcode, Inc. Binghamton, NY	Purchase rolling stock inventory of HVAC and Pneumatic system components for refurbished cars for PATCO Operations.	\$85,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 10"	1. Westcode, Inc. Binghamton, NY	1. \$85,000.00 (N.T.E.)	General Funds
K	Teknoware, Inc Conway, SC	Purchase rolling stock inventory of lighting components for refurbished cars for PATCO Operations.	\$50,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 11"	1. Teknoware, Inc Conway, SC	1. \$50,000.00 (N.T.E.)	General Funds
L	Schaltbau North America Hauppauge, NY	Purchase rolling stock inventory of HVAC and propulsion system components for refurbished cars for PATCO Operations.	\$80,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 12"	1. Schaltbau North America Hauppauge, NY	1. \$80,000.00 (N.T.E.)	General Funds
M	Martindale Electric Company Lakewood, OH	Purchase rolling stock inventory of DC Motor Maintenance supplies, such as Commutator Resurfacing Stones, for refurbished cars for PATCO Operations.	\$85,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 13"	1. Martindale Electric Company Lakewood, OH	1. \$85,000.00 (N.T.E.)	General Funds
N	Penetone Corporation Carlstadt, NJ	Purchase rolling stock inventory of chemicals used to clean exterior of rail cars and neutralize waste water for PATCO operations.	\$40,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 14"	1. Penetone Corporation Carlstadt, NJ	1. \$40,000.00 (N.T.E.)	General Funds


PATCO

CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, December 10, 2025

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
O	Circuit Breaker Sales NE, LLC Seymour, CT	Refurbish PATCO's substation breaker equipment.	\$30,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 15"	1. Circuit Breaker Sales NE, LLC Seymour, CT	1. \$30,000.00 (N.T.E.)	General Funds
P	Electronic Data Magnetics, Inc. High Point, NC	Procurement and delivery of PATCO Smart Cards.	\$85,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 16"	1. Electronic Data Magnetics, Inc. High Point, NC	1. \$85,000.00 (N.T.E.)	General Funds
Q	Paragon Magnadata, Inc. North Charleston, SC	Procurement and delivery of six hundred sixty (660) PATCO magnetic tickets.	\$85,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 17"	1. Paragon Magnadata, Inc. North Charleston, SC	1. \$85,000.00 (N.T.E.)	General Funds
R	Post Glover Resistors, Inc. Erlanger, KY	Procurement and delivery of brake resistors for the PATCO transit cars.	\$50,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 18"	1. Post Glover Resistors, Inc. Erlanger, KY	1. \$50,000.00 (N.T.E.)	General Funds


PATCO

CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, December 10, 2025

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
S	MAC Products, Inc. Kearny, NJ	Procurement and delivery of components that connect PATCO's trains to the 3rd rail power system and are critical for operating the trains.	\$75,000.00 (N.T.E.)	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 19"	1. MAC Products, Inc. Kearny, NJ	1. \$75,000.00 (N.T.E.)	General Funds
T	Saf-Gard Safety Shoe Company Greensboro, NC	Procurement and delivery of Safety Shoes for CY 2026.	\$70,000.00 (N.T.E.)	In accordance with New York State Contract # PC70808, vendor ID # 1000009542	1. Saf-Gard Safety Shoe Company Greensboro, NC	1. \$70,000.00 (N.T.E.)	General Funds
U	The Home Depot Atlanta, GA	Purchase of Building and Electrical supplies for CY 2026 for Operations.	\$30,000.00 (N.T.E.)	In accordance with New Jersey State Contract # 18-FLEET-00234, Vendor # V00004017	1. The Home Depot Atlanta, GA	1. \$30,000.00 (N.T.E.)	General Funds

Exhibit 1

Memorandum: Purchases Greater Than \$25,000

[View File\(s\)](#)

PATCO - Sole Source Purchase Order Request

[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

William Shaw

Division Director/
Project Manager

DEPARTMENT

Power & Signals

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

HITACHI RAIL STS

PURCHASE REQUISITION NUMBER

CY 2026 Sole Source Purchases

DATE

11/14/2025

Background:

HITACHI RAIL STS manufacturers transit signaling equipment utilized by PATCO. This equipment is specific to existing signaling design circuits as well as replacement electric switch machines. Equipment includes signal relays, transformers, and other circuit components required for safe operation of train movements.

Justification for Proprietary/ Sole Source:

In order to maintain/repair these existing signaling circuits, replacement components need to be installed . If replacement components are readily available, continuity of PATCO's service will be adversely affected. Note that no other vendor can supply this type/brand of equipment.

Cost:

\$85,000

Division Director

William B Shaw

Digitally signed by William B Shaw
Date: 2025.11.14 11:25:41 -05'00'

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.11.18 08:29:37 -05'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:48:53 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 12:03:03 -05'00'

Signature

Jan, 25 2024

Exhibit 2

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME **DEPARTMENT**
John Barrett Division Director/
Project Manager **Equipment**

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT
Railroad Friction Products

PURCHASE REQUISITION NUMBER DATE
 10/13/2025

Background:

Purchase rolling stock friction brake shoes

Justification for Proprietary/ Sole Source:

PATCO is currently using Railroad Friction Products (WABTEC) part number V280 brake shoes, made with their W-559 friction material. We have used this material since 1996. The brake shoe material has an effect on the stopping distance of the cars and is therefore a critical safety item. Changing shoe material would require a test program to verify any alternate shoes' performance. Since it is not recommended that shoes be mixed on any individual car, we would have to change out all cars' shoes when it became necessary to change out one shoe, during the transition period.

Cost:

\$80,000

Division Director **John Barrett**
Digitally signed by John Barrett
DN: CN = John Barrett, email = jbarrett@drpa.org, C = AD O = PATCO OIU =
Equipment Department
Date: 2025.10.13 09:34:25 -0400'
Signature

John Rink, GM-PATCO **John D. Rink**
Digitally signed by John D. Rink
Date: 2025.10.21 15:39:05 -04'00'
Signature

Jerry S. Sahi, CFO **Jatinder Sahi**
Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:56:04 -05'00'
Signature

**John T. Hanson, CEO-DRPA/
President-PATCO** **John Hanson**
Digitally signed by John Hanson
Date: 2025.11.28 12:03:55 -05'00'
Signature

Jan, 25 2024

Exhibit 3

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

John Barrett

Division Director/
Project Manager

DEPARTMENT

Equipment

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Midwest Industrial supply

PURCHASE REQUISITION NUMBER

DATE

10/13/2025

Background:

PATCO utilizes a deicer fluid that prevents ice from forming on the electrified thirdrail. Ice acts as an insulator and prevents a constant transfer of electrical power. An intermittent loss of power causes excessive arcing that leads to accelerated thirdrail shoe wear. Additionally, an intermittent loss of power can strand passengers between stations. Thus, if ice is allowed to form PATCO will cease operations.

Justification for Proprietary/ Sole Source:

Our deicing system requires a specific viscosity to properly disperse onto the 3rd rail without clogging the spray nozzles. Zero gravity deicing fluid is the only deicer fluid that meets this requirement. Midwest industrial supply is the US distributor who supplies Zero gravity deicing fluid.

Cost:

\$80,000.00

Division Director

John Barrett

Digitally signed by John Barrett
DN: CN = John Barrett email = jbarrett@drpa.org C = AD O = PATCO OU = Equipment Department
Date: 2025.10.13 08:35:36 -0400

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.10.21 15:38:18 -04'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:51:43 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 12:01:20 -05'00'

Signature

Jan, 25 2024

Exhibit 4

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

DEPARTMENT

William Shaw

Division Director/
Project Manager

Power & Signals

SUBJECT: Sole Source Approval
COMPANY PROVIDING SERVICE / PRODUCT
TWINCO Manufacturing Inc

PURCHASE REQUISITION NUMBER

DATE

CY2026 Sole Source Purchases

11/14/2025

Background:

TWINCO is also the manufacturer of PATCO's wayside 1000 Ampere and 1500 Ampere traction return impedance bonds. A total of three hundred eighty two (382) impedance are utilized throughout the PATCO's mainline track area.

Justification for Proprietary/ Sole Source:

TWINCO is the manufacturer of PATCO's wayside 1000 Ampere and 1500 Ampere traction return impedance bonds. A total of three hundred eighty two (382) impedance are utilized throughout the mainline. PATCO experienced a less than 2% failure rate of these impedance bonds. Note that the majority of PATCO's impedance bonds have been in-service for 25+ years. Note that only one other vendor was identified to provide these types of impedance bond; however, the vendor (Noratel) applied a 62% higher unit mark-up when they submitted previous bids to PATCO's Finance/Purchasing Department. Currently, Noratel has a thirty (30) unit minimum quantity level in the procurement of these types of impedance bonds. Procurement of \$130,000 of this type of product is not warranted at this time frame. Note that no other vendor that can supply this type/brand of equipment.

Cost:

\$75,000

Division Director

William B Shaw

Digitally signed by William B Shaw
Date: 2025.11.14 11:33:27 -05'00'

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.11.18 08:29:18 -05'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:55:05 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 12:00:40 -05'00'

Signature

Jan, 25 2024

Exhibit 5

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

Kathleen Imperatore

Division Director/
Project Manager

DEPARTMENT

Fare Collection

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Team One

PURCHASE REQUISITION NUMBER

TBD

DATE

11/12/2025

Background:

The TVM Coin Handling Units (CHU) and Bill Handling Units (BHU) are no longer commercially available or manufactured. After research, one vendor was found that can perform the repairs-Team One.

Justification for Proprietary/ Sole Source:

The CHUs and BHUs in the TVMs are old and obsolete. They were part of the original installation in 2007. Team One procured all the available stock of these older units from the manufacturer (MEI) and still has the spare parts available to fix these obsolete modules. We have not been able to find another vendor to repair the obsolete BHUs and CHUs.

Cost:

2026-\$85,000

Division Director

kathleen imperatore

Digitally signed by kathleen imperatore
Date: 2025.11.12 11:38:28 -05'00'

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.11.12 11:52:19 -05'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:51:10 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 12:05:00 -05'00'

Signature

Jan, 25 2024

Exhibit 6

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

[View File\(s\)](#)

[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME: **John Barrett** Division Director/
 Project Manager DEPARTMENT: **Equipment**

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT: **ISC Applied Systems**

PURCHASE REQUISITION NUMBER: [] DATE: **10/13/2025**

Background:

ISC is the designer of the communications system on the newly refurbished traincars.

Justification for Proprietary/ Sole Source:

ISC is the sole manufacturer for replacement components for the communications system. There are no other manufacturers who can produce compatible parts to work with ISC's system.

The only alternate vendor who can provide these components is Alstom Transport. Alstom Transport is the system integrator of the refurbished trains, and while they are unable to manufacture these components, they can resell. We have sent RFQ's to both Alstom and the OEM and found that Alstom's pricing is astronomically high, typically 80% or more mark-up. Alstom also takes exceptionally long to provide quotes that make an already lengthy process even longer.

This sole source is for the purchase of new parts and repair of failed components.

Cost:

\$75,000.00

Division Director **John Barrett**
Digitally signed by John Barrett
 DN: cn = John Barrett, email = jbarrett@drpa.org, c = AD O = PATCO OLI = Equipment Department
 Date: 2025.10.13 08:36:19 -0400'

Signature

John Rink, GM-PATCO **John D. Rink**
Digitally signed by John D. Rink
 Date: 2025.10.21 10:47:57 -04'00'

Signature

Jerry S. Sahi, CFO **Jatinder Sahi**
Digitally signed by Jatinder Sahi
 Date: 2025.11.18 16:56:29 -05'00'

Signature

**John T. Hanson, CEO-DRPA/
 President-PATCO** **John Hanson**
Digitally signed by John Hanson
 Date: 2025.11.28 12:00:18 -05'00'

Signature

Jan, 25 2024

Exhibit 7

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME **DEPARTMENT**
 John Barrett Division Director/ Project Manager Equipment

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT
 SEPSA Medha

PURCHASE REQUISITION NUMBER **DATE**
 [] 10/13/2025

Background:

SepsaMehda is the designer of the Low Voltage Power Supply system on the newly refurbished traincars.

Justification for Proprietary/ Sole Source:

SepsaMehda is the sole manufacturer for replacement components for the Low Voltage Power Supply system. There are no other manufactures who can produce compatible parts to work with SepsaMehda's system.

The only alternate vendor who can provide these components is Alstom Transport. Alstom Transport is the system integrator of the refurbished trains, and while they are unable to manufacture these components, they can resell. We have sent RFQ's to both Alstom and the OEM and found that Alstom's pricing is astronomically high, typically 80% or more mark-up. Alstom also takes exceptionally long to provide quotes that make an already lengthy process even longer.

Cost:

\$80,000

Division Director John Barrett
Digitally signed by John Barrett
 DN: CN = John Barrett email = jbarrett@drpa.org C = AD O = PATCO OU = Equipment Department
 Date: 2025.10.13 09:33:51 -0400
 Signature

John Rink, GM-PATCO John D. Rink
Digitally signed by John D. Rink
 Date: 2025.10.21 15:40:54 -04'00'
 Signature

Jerry S. Sahi, CFO Jatinder Sahi
Digitally signed by Jatinder Sahi
 Date: 2025.11.18 16:52:26 -05'00'
 Signature

**John T. Hanson, CEO-DRPA/
 President-PATCO** John Hanson
Digitally signed by John Hanson
 Date: 2025.11.28 12:07:14 -05'00'
 Signature

Jan, 25 2024

Exhibit 8

Memorandum: Purchases Greater Than \$25,000

[View File\(s\)](#)

PATCO - Sole Source Purchase Order Request

[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

John Barrett

Division Director/
Project Manager

DEPARTMENT

Equipment

SUBJECT: Sole Source Approval

COMPANY PROVIDING SERVICE / PRODUCT

Kustom

PURCHASE REQUISITION NUMBER

DATE

10/13/2025

Background:

Kustom Seating is the OEM of the passenger seats on the newly refurbished traincars.

Justification for Proprietary/ Sole Source:

Kustom Seating is the sole manufacturer for replacement parts required for making repairs to the passenger seats of the newly refurbished cars. Kustom has proprietary rights to drawings and tooling for manufacturing replacement seat covers and cushions.

The only alternate vendor who can provide these components is Alstom Transport. Alstom Transport is the system integrator of the refurbished trains, and while they are unable to manufacture these components, they can resell. We have sent RFQ's to both Alstom and the OEM and found that Alstom's pricing is astronomically high, typically 80% or more mark-up. Alstom also takes exceptionally long to provide quotes that make an already lengthy process even longer.

Cost:

\$75,000.00

Division Director

John Barrett

Digitally signed by John Barrett
DN: cn = John Barrett, email = jbarrett@drpa.org, c = AD O = PATCO OU = Equipment Department
Date: 2025.10.13 08:36:02 -0400

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.10.21 10:50:08 -04'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:58:09 -05'00'

Signature

**John T. Hanson, CEO-DRPA/
President-PATCO**

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 12:06:09 -05'00'

Signature

Jan, 25 2024

Exhibit 9

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

John Barrett

Division Director/
Project Manager

DEPARTMENT

Equipment

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Hoppecke

PURCHASE REQUISITION NUMBER

DATE

10/13/2025

Background:

Hoppecke is the OEM of the NiCad batteries used on the Transit cars. ALSTOM specified Hoppecke batteries based on the electrical load calculation of the newly refurbished transit cars.

Justification for Proprietary/ Sole Source:

Hoppecke batteries are a proprietary vendor of our NiCad battery which are in a balanced 25 cell set. Hoppecke has specified a three-month inspection period which requires voltage checks of each cell. If any of the cells are out of tolerance, they must be repaired using only Hoppecke parts and put through a rigorous high rate charging and discharging cycles before being reinstalled into the train. This high rate of charging and discharging causes the batteries to outgas hydrogen which is extremely flammable and requires following specific safety protocols when performing. Our facility is not properly equipped for performing these tests and would require additional shop upgrades and employee safety training. The cost associated with performing this work in house is negated by the potential safety risks. Therefore, I am requesting sole source approval.

Cost:

\$85,000

Division Director

John Barrett

Digitally signed by John Barrett
DN: CN = John Barrett email = jbarrett@drpa.org C = AD O = PATCO OU =
Equipment Department
Date: 2025.10.13 08:32:06 -0400

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.10.21 10:47:34 -04'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:57:00 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 12:06:24 -05'00'

Signature

Jan, 25 2024

Exhibit 10

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

View File(s)
Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME DEPARTMENT
John Barrett Division Director/
Project Manager **Equipment**

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT
WESTCODE

PURCHASE REQUISITION NUMBER DATE
10/13/2025

Background:

Westcode is the OEM supplier of HVAC and Pneumatic system components on the refurbished traincars.

Justification for Proprietary/ Sole Source:

We have identified secondary sourcing for many of the common components throughout the HVAC and Pneumatic system. However, Westcode has proprietary rights of specific components: Air Compressor Governor, Blower motor assembly & Truck leveling valves. For this reason, we are unable to source these components from their OEM manufactures.

Cost:

\$85,000

Division Director **John Barrett**
Digitally signed by John Barrett
DN: CN = John Barrett, email = Jbarrett@drpa.org, C = AD O = PATCO OU = Equipment Department
Date: 2025.10.13 08:32:37 -0400
Signature

John Rink, GM-PATCO **John D. Rink**
Digitally signed by John D. Rink
Date: 2025.10.21 15:41:38 -04'00'
Signature

Jerry S. Sahi, CFO **Jatinder Sahi**
Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:52:50 -05'00'
Signature

**John T. Hanson, CEO-DRPA/
President-PATCO** **John Hanson**
Digitally signed by John Hanson
Date: 2025.11.28 12:04:29 -05'00'
Signature

Jan, 25 2024

Exhibit 11

Memorandum: Purchases Greater Than \$25,000

[View File\(s\)](#)

PATCO - Sole Source Purchase Order Request

[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

John Barrett

Division Director/
Project Manager

DEPARTMENT

Equipment

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Teknoware

PURCHASE REQUISITION NUMBER

DATE

10/13/2025

Background:

Teknoware is the supplier of all lighting components within the railcar lighting system.

Justification for Proprietary/ Sole Source:

Teknoware is the manufacture of the LED's and light ballast for the railcar lighting system.

There are no alternates which would meet form, fit and function of these components. Teknoware components are proprietary.

Cost:

\$50,000

Division Director

John Barrett

Digitally signed by John Barrett
DN: CN = John Barrett, email = jbarrett@drpa.org C = AD O = PATCO OU =
Equipment Department
Date: 2025.10.13 08:32:59 -0400

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.10.21 15:41:18 -04'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:57:26 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 12:03:41 -05'00'

Signature

Jan, 25 2024

Exhibit 12

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

John Barrett

Division Director/
Project Manager

DEPARTMENT

Equipment

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Schaltbau North America

PURCHASE REQUISITION NUMBER

DATE

10/13/2025

Background:

Schaltbau is the supplier of several critical railcar components for the HVAC and Propulsion system.

Justification for Proprietary/ Sole Source:

Schaltbau is the manufacture of the high voltage switchgear contactors which are used for the both the Propulsion and HVAC system on the railcars and the master controller.

Each of these items are critical for safe and reliable operation of the railcars. Alstom intergrated these components within their design of the newly refurbished railcars.

There are no alternatives which would meet form, fit and function of these components. Schaltbau's components are proprietary.

Cost:

\$80,000

Division Director

John Barrett
Digitally signed by John Barrett
DN: CN = John Barrett email = jbarrett@drpa.org C = AD O = PATCO OU =
Equipment Department
Date: 2025.10.13 08:34:08 -0400'

Signature

John Rink, GM-PATCO

John D. Rink
Digitally signed by John D. Rink
Date: 2025.10.21 15:40:29 -04'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi
Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:53:16 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson
Digitally signed by John Hanson
Date: 2025.11.28 12:00:56 -05'00'

Signature

Jan, 25 2024

Exhibit 13

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

[View File\(s\)](#)
[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME **DEPARTMENT**
 John Barrett Division Director/
 Project Manager Equipment

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT
 Martindale Electric

PURCHASE REQUISITION NUMBER **DATE**
 [] 10/13/2025

Background:

Martindale is a manufacture of DC motor maintenance supplies such as commutator resurfacing stones. Commutator resurfacing stones are used to remove imperfections such as flat spots, grooves and ridges from DC motor commutators. These defects cause excessive arcing within the DC motor which becomes a flashover and removes the motor from service. Using commutator stones as a preventative maintenance process will reduce overall motor failures.

Justification for Proprietary/ Sole Source:

Martindale is the only supplier of DC commutator resurfacing stones. Several abrasive manufactures were contacted to request custom grinding stones for this application but none are able to offer a similar product.

Cost:

\$85,000.00

Division Director John Barrett
Digitally signed by: John Barrett
 DN: CN = John Barrett email = Jbarrett@drpa.org C = AO O = PATCO OU = Equipment Department
 Date: 2025.10.13 08:40:01 -0400
 Signature

John Rink, GM-PATCO John D. Rink
Digitally signed by John D. Rink
 Date: 2025.10.21 15:37:58 -04'00'
 Signature

Jerry S. Sahi, CFO Jatinder Sahi
Digitally signed by Jatinder Sahi
 Date: 2025.11.18 16:57:45 -05'00'
 Signature

**John T. Hanson, CEO-DRPA/
 President-PATCO** John Hanson
Digitally signed by John Hanson
 Date: 2025.11.28 11:59:58 -05'00'
 Signature

Jan, 25 2024

Exhibit 14

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

[View File\(s\)](#)

[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME: **John Barrett** DEPARTMENT: **Equipment**
Division Director/ Project Manager

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT: **Penetone**

PURCHASE REQUISITION NUMBER: [] DATE: **10/13/2025**

Background:
 The car wash uses a combination of acid and alkaline to clean the exteriors.

Justification for Proprietary/ Sole Source:
 Penetone supplies the acid and alkaline used to clean the stainless steel exterior of the rail cars. These acids are automatically diluted and then applied by the carwash. Additionally, these acids are further used for waste water neutralization. This process and chemicals used was set up by the original car wash manufacturer and has been in use since it was put in operation. Mixing and matching competitors acids will be problematic and would require involving the car wash manufacturer to review the proposed chemicals. Also sampling and testing of these products would be required to verify the products can clean the trains and don't cause any compatibility issues or damage to the train cars. The costs associated with finding and validating a substitute product by far outweigh any potential savings. Therefore, I am requesting sole source approval

Cost:
 \$40,000.00

Division Director **John Barrett**
Digitally signed by John Barrett
 DN: CN = John Barrett, email = jbarrett@drpa.org C = AD O = PATCO OU = Equipment Department
 Date: 2025.10.13 09:34:42 -0400
 Signature

John Rink, GM-PATCO **John D. Rink**
Digitally signed by John D. Rink
 Date: 2025.10.21 15:38:36 -04'00'
 Signature

Jerry S. Sahi, CFO **Jatinder Sahi**
Digitally signed by Jatinder Sahi
 Date: 2025.11.18 16:53:44 -05'00'
 Signature

John T. Hanson, CEO-DRPA/ President-PATCO **John Hanson**
Digitally signed by John Hanson
 Date: 2025.11.28 12:06:59 -05'00'
 Signature

Jan, 25 2024

Exhibit 15

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

[View File\(s\)](#)
[Attach File\(s\)](#)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME: DEPARTMENT:
Division Director/ Project Manager

SUBJECT: **Sole Source Approval** COMPANY PROVIDING SERVICE / PRODUCT:

PURCHASE REQUISITION NUMBER: DATE:

Background:

Circuit Breaker Sales has the ability to refurbish PATCO's substation breaker equipment. The existing ITE-600S-RC, 600 ampere load center breakers have been in-service for approximately 55+ years and are no longer available to procure. Identifying and locating replacement breaker components is extremely limited.

Justification for Proprietary/ Sole Source:

Due to recent failures associated with PATCO's ITE-600S-RC, 600 ampere load center breakers, PATCO's NJ mainline stations are adversely impacted with the 480VAC, 600A breaker faults. Note that no other vendor can be identified to supply this type/brand of service.

Cost:

Division Director Digitally signed by William B Shaw
 Date: 2025.11.14 11:37:12 -05'00'
 Signature

John Rink, GM-PATCO Digitally signed by John D. Rink
 Date: 2025.11.18 08:29:55 -05'00'
 Signature

Jerry S. Sahi, CFO Digitally signed by Jatinder Sahi
 Date: 2025.11.18 16:54:40 -05'00'
 Signature

**John T. Hanson, CEO-DRPA/
 President-PATCO** Digitally signed by John Hanson
 Date: 2025.11.28 12:04:14 -05'00'
 Signature

Jan, 25 2024

Exhibit 16

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME: Kathleen Imperatore
Division Director/ Project Manager
DEPARTMENT: Fare Collection

SUBJECT: Sole Source Approval
COMPANY PROVIDING SERVICE / PRODUCT: EDM Technology

PURCHASE REQUISITION NUMBER: Stock Item/TBD
DATE: 11/12/2025

Background:

Stock purchase of Freedom Cards.

Justification for Proprietary/ Sole Source:

Paragon has purchased many vendors in the industry (such as ASK and EDM). EDM/Paragon in the only vendor which meets our technical specifications needed for the smartcards.

Cost:

up to \$85,000 for 2026

Division Director: kathleen imperatore
Digitally signed by kathleen imperatore
Date: 2025.11.12 11:29:25 -05'00'
Signature

John Rink, GM-PATCO: John D. Rink
Digitally signed by John D. Rink
Date: 2025.11.12 11:53:04 -05'00'
Signature

Jerry S. Sahi, CFO: Jatinder Sahi
Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:58:36 -05'00'
Signature

John T. Hanson, CEO-DRPA/ President-PATCO: John Hanson
Digitally signed by John Hanson
Date: 2025.11.28 12:03:27 -05'00'
Signature

Jan, 25 2024

Exhibit 17

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

Kathleen Imperatore

Division Director/
Project Manager

DEPARTMENT

Fare Collection

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Paragon Magnadata

PURCHASE REQUISITION NUMBER

Stock Item/TBD

DATE

11/12/2025

Background:

Maagnetic tickets are a stocket item sold at the Ticket Vending Machines and used at the faregates for entry into PATCO.

Justification for Proprietary/ Sole Source:

Paragon has bought out the two magnetic ticket providers certified for use in the fare collection environment. Paragon is the only source of magnetic tickets.

Cost:

up to \$85,000 for 2026

Division Director

kathleen imperatore Digitally signed by kathleen imperatore
Date: 2025.11.12 11:30:04 -05'00'

Signature

John Rink, GM-PATCO

John D. Rink Digitally signed by John D. Rink
Date: 2025.11.12 11:52:43 -05'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:50:39 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson Digitally signed by John Hanson
Date: 2025.11.28 12:07:34 -05'00'

Signature

Jan, 25 2024

Exhibit 18

Memorandum: Purchases Greater Than \$25,000

View File(s)

PATCO - Sole Source Purchase Order Request

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer
 John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME DEPARTMENT
 John Barrett Division Director/
 Project Manager Equipment

SUBJECT: Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT
 Post Glover

PURCHASE REQUISITION NUMBER DATE

Background:

PATCO trains utilize brake resistors for dynamic braking. Over time, and due to continuous use and the inherent nature of the component, the resistor banks gradually deteriorate.

Justification for Proprietary/ Sole Source:

Post Glover serves as the OEM vendor for the brake resistors used in the transit cars. Their brake resistors are proprietary designs, specifically engineered for integration with the refurbished trains. To ensure proper maintenance and functionality of these components, all replacement parts must be sourced directly from Post Glover.

Cost:

\$50,000.00

Division Director John Barrett
Digitally signed by John Barrett
 DN: CN = John Barrett email = Jbarrett@drpa.org C = AD O = PATCO OU = Equipment Department
 Date: 2025.10.13 11:15:50 -0400'
 Signature

John Rink, GM-PATCO John D. Rink
Digitally signed by John D. Rink
 Date: 2025.10.21 10:47:15 -04'00'
 Signature

Jerry S. Sahi, CFO Jatinder Sahi
Digitally signed by Jatinder Sahi
 Date: 2025.11.18 16:55:31 -05'00'
 Signature

**John T. Hanson, CEO-DRPA/
 President-PATCO** John Hanson
Digitally signed by John Hanson
 Date: 2025.11.28 12:06:42 -05'00'
 Signature

Jan, 25 2024

Exhibit 19

Memorandum: Purchases Greater Than \$25,000
PATCO - Sole Source Purchase Order Request

View File(s)

Attach File(s)

TO: John Rink, GM-PATC ; Jerry S. Sahi, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

FROM: NAME

John Barrett

Division Director/
Project Manager

DEPARTMENT

Equipment

SUBJECT: Sole Source
Approval

COMPANY PROVIDING SERVICE / PRODUCT

MAC PRODUCTS, INC.

PURCHASE REQUISITION NUMBER

DATE

10/13/2025

Background:

These various components are mission critical for operating revenue service trains as they connect the train to the 3rd rail power system. If PATCO does not have these materials, trains will be held out of service.

Justification for Proprietary/ Sole Source:

The original equipment manufacturer (Horne Products) has discontinued production and supply of these materials. MAC Products was provided with sample components to support reverse engineering of the third rail collector assembly. Consequently, MAC Products is the sole qualified supplier, as no other manufacturers produce these components.

Cost:

\$75,000.00

Division Director

John Barrett

Digitally signed by John Barrett
DN: CN = John Barrett email = jbarrett@drpa.org C = AD O = PATCO OU = Equipment Department
Date: 2025.10.13 09:31:19 -04'00'

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink
Date: 2025.10.21 10:50:40 -04'00'

Signature

Jerry S. Sahi, CFO

Jatinder Sahi

Digitally signed by Jatinder Sahi
Date: 2025.11.18 16:47:39 -05'00'

Signature

John T. Hanson, CEO-DRPA/
President-PATCO

John Hanson

Digitally signed by John Hanson
Date: 2025.11.28 11:59:45 -05'00'

Signature

Jan, 25 2024