

**Integrity Monitor Report
Category 3**

Integrity Monitor Firm Name: K2 Integrity
Quarter Ending: December 31, 2025
Expected Engagement End Date: December 31, 2026

A. General Info

1. Recovery Program Participant:

New Jersey Economic Development Authority ("NJEDA")

2. Federal Funding Source (e.g. CARES, HUD, FEMA, ARPA):

American Rescue Plan ("ARP") & State and Local Fiscal Recovery Fund ("SLFRF")

3. State Funding Source (if applicable):

N/A

4. Deadline for Use of State or Federal Funding by Recovery Program Participant:

December 31, 2026

5. Accountability Officer:

Elizabeth George-Cheniara, Director Legal Compliance.

6. Program(s) under Review/Subject to Engagement:

Activation, Revitalization, and Transformation (A.R.T.) Phase II

7. Brief Description, Purpose, and Rationale of Integrity Monitor Project/Program:

The ART Program which has received an additional \$15 million in American Rescue Plan ("ARP") and Local Fiscal Recovery Funds ("SLFRF") for the ART Program Phase II. The ART Program Phase II will focus on the

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public space activation grant product and the economic recovery of the downtowns to support placemaking efforts through arts and culture.

The original ART Program was a grant pilot program to partner with local entities to invest in commuter hub cities with commercial corridors that provide jobs to circulate money in the local economy and offer goods and services for residents in Atlantic City and Newark. The ART Program Phase II is expanding the eligibility area throughout New Jersey.

8. Amount Allocated to Program(s) under Review:

\$15 million

9. Amount Expended by Recovery Program Participant to Date on Program(s) under Review:

As of December 11, 2025, no funds have been disbursed under the program. Grant agreements will be executed in early 2026.

10. Amount Provided to Other State or Local Entities:

N/A

11. Completion Status of Program (e.g. planning phase, application review, post-payment):

Per the discussion with the NJEDA A.R.T. Phase II team, applications have been received and reviewed. Of 108 total applicants, 21 were declined, 13 were rejected, and 14 withdrew after scoring. A total of 39 applicants were recommended for approval at the August 18th, 2025, NJEDA Board meeting. The appeals process then concluded at the November 12, 2025, NJEDA Board meeting. Grant agreements will be executed with the awardees in the next quarter.

12. Completion Status of Integrity Monitor Engagement:

On-going

B. Monitoring Activities

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13. If FEMA funded, brief description of the status of the project worksheet and its support:

a) IM Response

N/A

b) Recovery Program Participant Comments

N/A

14. Description of the services provided to the Recovery Program Participant during the quarter (i.e. activities conducted, such as meetings, document review, staff training, etc.):

a) IM Response

The Monitor participated in the Kick-Off meeting with the NJEDA team on December 11, 2025. During the session, NJEDA provided a comprehensive overview of the program, including participation guidelines, applicant qualifications, and current program status. A copy of the Pre-closing PowerPoint presentation that was presented was provided to the Monitor. In addition, the Monitor reviewed the CRM system to identify documentation submitted to date, verify monies spent to date, and check application statuses.

b) Recovery Program Participant Comments

N/A.

15. Description to confirm appropriate data/information has been provided by the Recovery Program Participant and description of activities taken to review the project/program:

a) IM Response

N/A

b) Recovery Program Participant Comments

N/A.

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16. Description of quarterly auditing activities conducted to ensure procurement compliance with terms and conditions of contracts and agreements:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A

17. If payment documentation in connection with the contract/program has been reviewed, provide description.

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A

18. Description of quarterly activity to prevent and detect waste, fraud, and/or abuse:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A.

19. Details of any integrity issues/findings, including findings of waste, fraud, and/or abuse:

a) IM Response

None.

b) Recovery Program Participant Comments

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N/A.

20. Details of any other items of note that have occurred in the past quarter:

a) IM Response

None.

b) Recovery Program Participant Comments

N/A.

21. Details of any actions taken to remediate waste, fraud, and/or abuse noted in past quarters:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

C. Miscellaneous

22. List of hours (by employee) and expenses incurred to perform quarterly integrity monitoring review:

a) IM Response

Bradley Sussman	0.00 hours, no expenses
Tejah Duckworth	0.50 hours, no expenses
Michael Bernstein	0.50 hours, no expenses
Bruce Archer	0.75 hours, no expenses
Lucy Gonzales	0.00 hours, no expenses
Michael Quevedo	1.25 hours, no expenses
Naomi Pena	0.50 hours, no expenses

b) Recovery Program Participant Comments

N/A.

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23. Add any item, issue, or comment not covered in previous sections but deemed pertinent to monitoring program:

a) IM Response

None.

b) Recovery Program Participant Comments

None.

Name of Integrity Monitor:

K2 Integrity

Name of Report Preparer:

Tejah Duckworth

Signature:



Date:

12/31/2025