

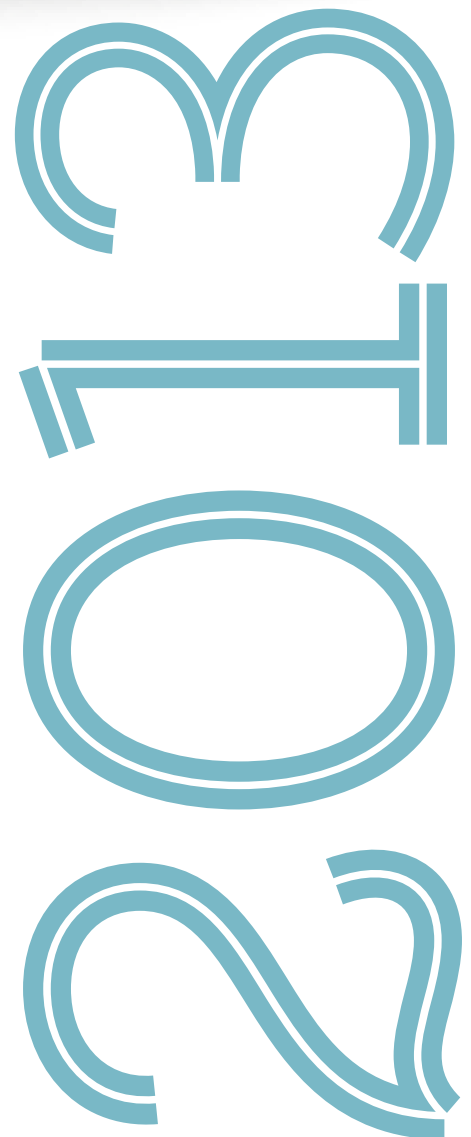


**Education Commission**  
**of the States**

# Annual Report

“The Commission ... must stir up TROUBLE  
and make the body POLITIC begin to itch.  
It must be UNAFRAID.  
It must take the PROBLEMS,  
assemble the best PEOPLE  
and seek the ANSWERS,  
whatever they might be.”

~ Terry Sanford  
65th Governor of North Carolina  
and first chair of ECS, 1965



# Contents

|       |                                   |
|-------|-----------------------------------|
| 3     | President's Letter                |
| 4     | Chair's Letter                    |
| 5     | What is ECS?                      |
| 6-7   | ECS Infographic                   |
| 8-9   | 2013 ECS Timeline                 |
| 10-13 | How ECS Served You in 2013        |
| 14-15 | Who We Are                        |
| 16    | Executive and Standing Committees |
| 17-20 | ECS Commissioners                 |
| 21    | Partners and Funders              |
| 22    | Financial Report                  |
| 23-24 | The Year in Pictures              |



2013-15 ECS Chair: Nevada Gov. Brian Sandoval  
ECS President: Jeremy Anderson  
700 Broadway, Suite 810  
Denver, CO 80203-3442  
303.299.3600 || 303.296.8332 fax



[www.ecs.org](http://www.ecs.org) || [ecs@ecs.org](mailto:ecs@ecs.org)

# President's Letter

*Dear ECS Commissioners, education policymakers and friends of ECS,*

Writing about the creation of the Education Commission of the States in December 1965, former North Carolina Gov. Terry Sanford said, "We must never forget that although each of us may represent a different perspective in education, we all share the belief that we live in an explosive era when a massive effort must be made to improve the education of every American."

These words are just as true today. State leaders know they can't improve education alone. Despite our diversity, we can share experiences and innovations across state lines to benefit every student across the country. In fact we must do so, because the explosion of the education frontier makes it almost impossible for one state to tackle the breathtaking number of education issues it faces.

ECS is your connection to best practices in education policy and to each other. We help you learn what other states are doing, understand what the best academic research says and connect you with your peers and with experts.

Here is just a snapshot of what we did for you last year:

- ★ Our staff made more than 70 visits to 38 states for legislative hearings, conference presentations and meetings with education stakeholders. I visited more than 25 states myself.
- ★ We added 2,140 policies — enacted laws and executive orders — to the ECS State Policy Database.
- ★ We helped you network with 400 of your peers at our annual National Forum on Education Policy on June 25-27 in St. Louis. Gov. Brian Sandoval of Nevada, the 2013-15 ECS Chair, presided over the meeting.
- ★ We fielded questions from more than 500 commissioners, education leaders and members of the media through our information hotline last year. Did I mention we got back to you within 24 hours if your request required more research?

And here's something we didn't do last year. We did not turn down a single request to provide in-person legislative testimony in a state.

While the worst of the recession is over, states are still asking tough questions about what should be funded with limited dollars and how to implement those programs and policies. You don't have to make those decisions alone. Think of ECS as the extra staff on your team who can provide a national context for education reform. In fact, in response to your increasing needs and to keep up on the issues that are important to you, ECS created more new staff positions in 2013 than in the last five years combined.

This annual report tells our story for 2013, but we are most looking forward to 2014. Call and tell us how we can help you this year.



Jeremy Anderson



# Chair's Letter

*Dear Friends,*

Last summer at the ECS National Forum on Education Policy, I had the honor of following in Colorado Gov. John Hickenlooper's footsteps when I became the 45th chair of the Education Commission of the States. Throughout my many years of public service, education has been tremendously important to me. I am proud to lead a great organization like ECS for the next two years.

I have always believed we should give our children, young adults and workers the best education possible. This is not always easy and we all know hard decisions need to be made about where to spend our limited resources. In my own state of Nevada, despite the challenges of the recession, I have committed to taking the steps necessary to ensure every third-grader is reading at grade-level.

We are dedicating \$50 million to English language learners, reducing class sizes in kindergarten and providing all-day kindergarten across the state. With the help of great programs like Jobs for America's Graduates, Millennium Scholarship and Teach for America, I am extremely optimistic we are setting the stage for today's young students to graduate ready for college and career.

I am thankful to have the resources and expertise of ECS to help me make more informed decisions. There are many organizations doing good work on education issues, but I have come to rely on ECS to provide me unbiased information and a national context for education reform. I encourage each of you to take full advantage of the resources they offer in early learning, K12, higher education and the workforce.

I think you will find an impressive array of accomplishments in this report. As you read, you might discover an ECS service that can help you develop better policies for your state. You might learn about a database or brief that can help you better understand a particular issue. With a 49-year track record of excellence, ECS is your reliable, one-stop shop for all things education.

Let's make 2014 a great year for our kids.



*Brian Sandoval*  
Governor, State of Nevada  
2013-15 ECS Chair



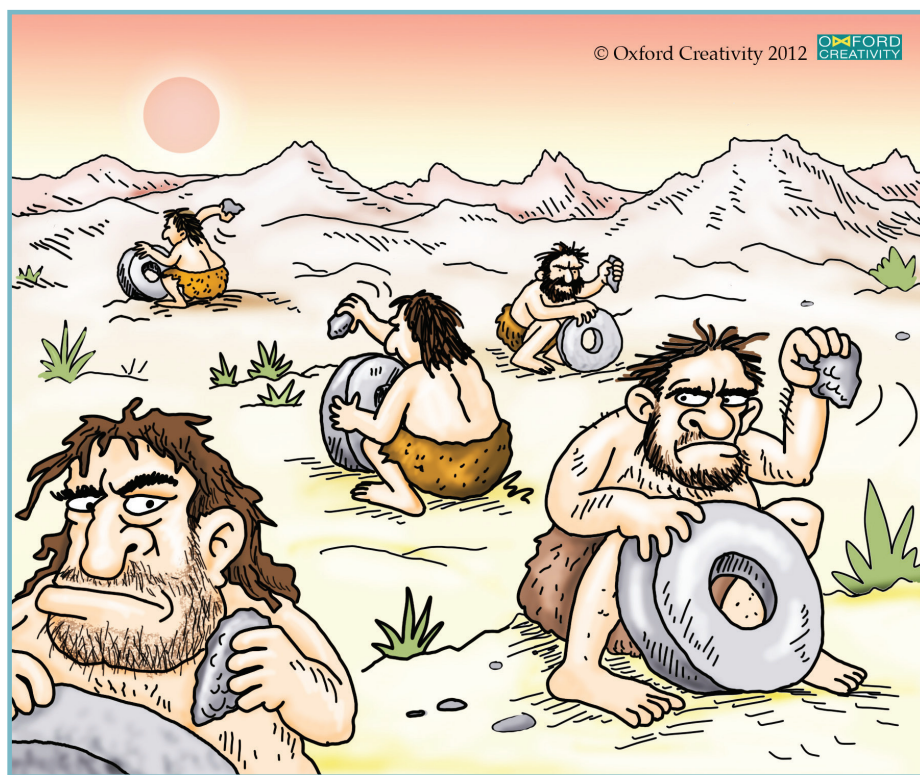
# What is ECS?

The Education Commission of the States was created by states, for states, in 1965. We track state policy trends, translate academic research, provide unbiased advice and create opportunities for state leaders to learn from one another.

## *What sets us apart:*

- ★ We don't take sides. We're not an advocacy organization.
- ★ We are non-partisan. By law, our chair alternates between Democratic and Republican governors every two years. We provide a platform for meaningful dialogue wherever you stand.
- ★ We cover the P-20 spectrum. We work with policymakers, researchers and practitioners at all levels of education, from pre-K to postsecondary and beyond.
- ★ We cross silos in governance. ECS is the only state-focused national organization to bring together governors, state legislators, K-12 and higher education department chiefs, and other education leaders.

## *ECS shows you how not to recreate the wheel in education.*



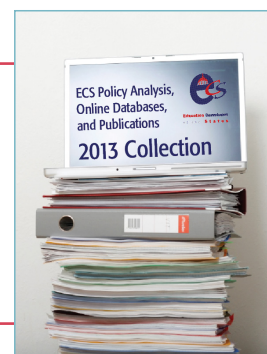
**“The Education Commission (of the States) ... enables states to do together what they could not do near so well alone.”**

North Carolina Gov. Terry Sanford, 1966

## 2013 ECS Products

Check out our impressive collection, which includes direct links to ECS policy analysis and research, *The Progress of Education Reform*, ECS Research Studies database, ECS State Policy databases and ECS newsletters.

[www.ecs.org/2013ECSPubs.pdf](http://www.ecs.org/2013ECSPubs.pdf)





# EDUCATION COMMISSION OF THE STATES 2013

## WHO DID WE WORK WITH?



*ECS is the only national organization to work with the full spectrum of state education leaders, because collaboration builds good education policy.*

GOVERNORS AND STATE LEGISLATORS  
CHIEF STATE SCHOOL OFFICERS  
STATE BOARD MEMBERS  
HIGHER EDUCATION OFFICIALS  
BUSINESS LEADERS  
ADMINISTRATORS AND TEACHERS

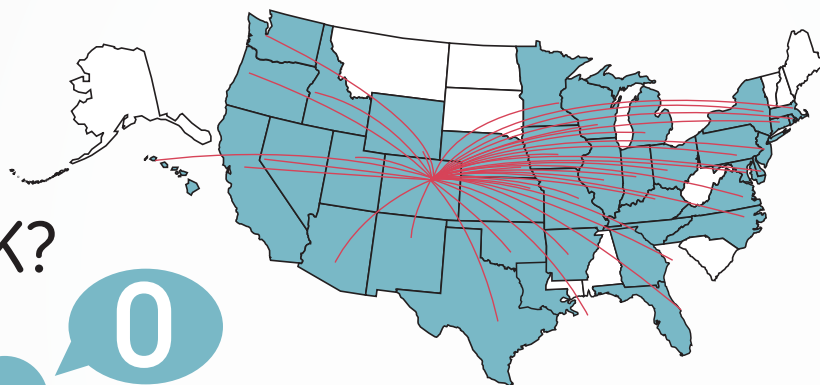
### 331

Commissioners were appointed to represent their state or territory.

### 396

State lawmakers, education leaders, teachers and others from all 50 states and two territories attended the 2013 ECS National Forum.

## WHERE DID WE WORK?



### 38

STATES VISITED BY ECS STAFF IN 2013

NUMBER OF TIMES WE TURNED DOWN A REQUEST TO PROVIDE IN-PERSON LEGISLATIVE TESTIMONY

## HOW DID WE WORK FOR YOU?

*The ECS website is the nation's most extensive clearinghouse on state education policy. We track and analyze state policy to identify emerging trends and uncover innovative approaches. We provide customized technical assistance and answer your questions through our information hotline.*

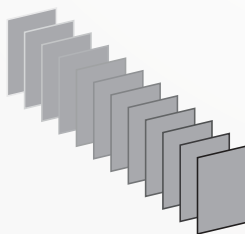
### 24 HOURS

HOW SOON WE ANSWER MOST QUESTIONS

### 2,140

Policies added to the

ECS STATE POLICY DATABASE



### 43

High-quality academic studies summarized and added to the ECS Research Studies DATABASE

### 461

Reports and links added to our website





## WHAT ISSUES DID WE WORK ON?



*ECS tackles all issues from pre-K to college and the workforce, because education is an interconnected system. Here are some findings from our most popular reports and databases released last year:*

21 states allow students to transfer to another public school outside their district. Yet schools often are given leeway to reject transfers for “space” reasons, essentially limiting the impact of these “open enrollment” policies.

Required instructional time in kindergarten varies significantly across states: Half-day programs range from 2 to 3¼ hours per day; full-day ranges from 4 to 7 hours.

47 states and D.C. allow high school students to enroll in college courses; a decreasing number — 11 in 2013 — make students pay the cost.

## MOST POPULAR ON WWW.ECS.ORG

### MOST DOWNLOADED REPORT

How do states vary on the number of instructional days and hours in the school year?

### MOST VISITED ISSUE PAGE

Closing the achievement gap

### MOST POPULAR ECS DATABASE

Kindergarten entrance age: How are states different?

MOST ASKED QUESTION ON OUR INFORMATION HOTLINE:

*“How does our state funding formula stack up nationally?”*

## January

**Resource** – In response to the Sandy Hook school shootings, ECS issues a resource guide to give policymakers easy access to information on school safety.

**Hotline** – ECS' information hotline lights up as lawmakers and the media seek objective information on education issues at the start of another legislative session. ECS typically receives more than 500 information requests per year.

## March

**Meeting** – ECS and its partners – Complete College America, Education First and the Charles A. Dana Center at the University of Texas in Austin – host a thinkers' meeting as part of the yearlong initiative, Blueprint for College Readiness. ECS assembles college readiness experts and higher education officials from selected states to identify the key components of a blueprint to improve student transitions from high school to college.

**Report** – ECS releases the most downloaded report of 2013, *Number of Instructional Days/Hours in the School Year*. While most states require at least 180 days per year, the number of hours in a day varies greatly.

## May

**Meeting** – On the heels of a successful online review of 80 remedial education programs, ECS collaborates with five partners and convenes higher education experts and practitioners for the NextDev Challenge. The meeting highlights promising remedial education programs.

## February

**Report** – The Schools of Success project, a network of 19 schools nationwide using service learning as an instructional strategy, wraps up after three years. Educators report the biggest barrier to service learning is a lack of time as other reforms compete for their attention.

**Testimony** – Mike Griffith, ECS school finance consultant, begins another year of advising and testifying as a third-party expert at state legislatures. State visits this year include Colorado, Nebraska, New York and Pennsylvania. Altogether, ECS visits 38 states in 2013.

## April

**Meeting** – ECS convenes another meeting in its Blueprint project, funded by the Bill & Melinda Gates Foundation. Policymakers, K-12 and higher education leaders, and local implementers from eight states give critical feedback on a draft roadmap for college readiness.

**Report** – Education journalists repeatedly cite ECS' *State Pre-K funding: 2012-13 School Year* brief, which reviews how much each of the 50 states is spending on preschool. While 26 states cut K-12 funding, funding for preschool programs increases by 3.5 percent.

## June

**Meeting** – Nearly 400 high-level policymakers and education leaders convene in St. Louis for the 2013 ECS National Forum on Education Policy. Governors, legislators and educators share ideas, listen to speakers such as U.S. Secretary of Education Arne Duncan and network with their peers.

**Report** – ECS releases a popular brief on school choice, *Open Enrollment is on the Menu—But Can You Order It?* Findings include the fact that 21 states allow students to transfer to a school outside their district, yet some schools are given leeway to reject transfers, thereby limiting the impact of these open enrollment policies.

## July

**Presentation** – Matt Gianneschi, ECS vice president and director of the postsecondary and workforce development institute, discusses remedial education reform and college readiness at the American Youth Policy Forum in Washington, D.C.

**State visits** – ECS President Jeremy Anderson and ECS school finance expert Michael Griffith host a roundtable on school funding at the Council of State Governments' midwest meeting.

## August

**Consultation** – Mike Griffith, ECS school finance expert, talks revenue and state approaches to school funding over two days with members of Nebraska's legislative education committee.

**Technical assistance** – ECS President Jeremy Anderson facilitates the official retreat of the newly expanded Rhode Island Board of Education. Vice President Matt Gianneschi also presents on aligning K-12 and postsecondary systems.

## September

**Testimony** – Kathy Christie, ECS vice president for knowledge/information management and dissemination, is one of four experts invited to testify on the state of education policy research before the U.S. House Education and Workforce Committee.

**Presentation** – Jennifer Dounay Zinth, ECS senior policy analyst, provides the first national perspective on policies designed to support children of military personnel to the Virginia Council on the Interstate Compact on Educational Opportunity for Military Children.

## October

**Presentation** – Jennifer Dounay Zinth, ECS senior policy analyst, discusses national trends in career technical education at the National Association of State Directors of Career Technical Education conference.

**Technical assistance** – Mike Griffith, ECS school finance expert, provides intensive assistance on school funding formulas to the Illinois Education Funding Advisory Committee. By the end of the year, he offers Illinois leaders more than 14 days of assistance.

## November

**Testimony** – ECS President Jeremy Anderson highlights best practices on how states adopt textbooks in testifying before the Tennessee Senate.

**Technical assistance** – Matt Gianneschi, ECS vice president and director of the postsecondary and workforce development institute, offers a national view of state policies on credit for prior learning at the Louisiana Board of Regents conference.

## December

**Technical assistance** – Bruce Atchison, director of ECS' Early Learning Institute, offers a 50-state overview on preschool policies to the business, foundation and early learning stakeholder communities in Idaho.

**Meeting** – Nearly 100 of the nation's education decision-makers attend the 2013 ECS Winter Commissioners' Meeting, discussing lessons learned by states in P-20 education policy.

# How ECS Served You in 2013

## We offered expertise and customized technical assistance on challenging issues.

Throughout its 48-year history, ECS has helped states formulate policies and practices that meet their individual needs and circumstances.

- ★ As one of the few organizations with deep school finance expertise, ECS was called upon by **Illinois, Nebraska, New York, Pennsylvania** and the **District of Columbia** to help them restructure their school funding formulas.
- ★ Our early learning experts worked with **Colorado, Idaho, Montana, Minnesota, Nevada** and numerous other states on P-3 legislation, governance, funding and other early childhood issues. For example, we helped Idaho legislators and stakeholders understand how other states fund kindergarten as they drafted a bill to pilot a universal kindergarten program.
- ★ Our higher education team provided direct policy support — including custom reports and in-person testimony — to a variety of states, including **Colorado, Illinois, Louisiana, Nevada, New Mexico, Oregon, West Virginia** and **Wyoming**. For example, we provided all-day support on college readiness to a New Mexico joint legislative education study committee.
- ★ ECS staff responded to more than 500 information requests from our constituents and the media on dozens of issues, ranging from the hot topics — such as changes in accountability policies — to the obscure — like yoga in schools. Responses are typically provided within 24 hours and range from a quick conversation on the latest research to a customized 50-state policy summary.
- ★ We revitalized the ECS Distinguished Senior Fellows program to guide our work and expand our resources for states. We welcomed **Christopher Cross**, former U.S. assistant secretary of education; **Joan Lombardi**, former U.S. deputy assistant secretary and interagency liaison for early childhood development; **Philip “Uri” Treisman**, director of the Charles A. Dana Center at The University of Texas at Austin; and **Joanne Weiss**, former chief of staff to U.S. Secretary of Education Arne Duncan.

*“ECS should rent an apartment in our city, because they are going to be here a lot as we design our state policy strategies.”*

*~ Chief State School Officer*

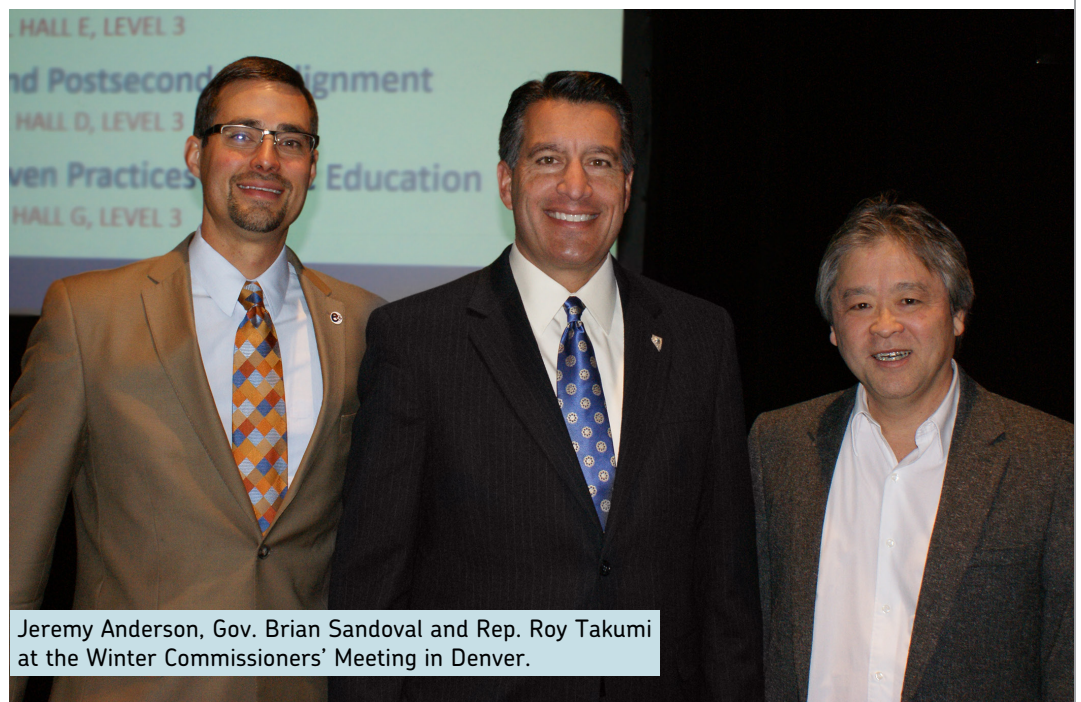
# How ECS Served You in 2013

## We provided a comprehensive, national perspective on state education policies.

396 state lawmakers, education leaders, teachers and others from all 50 states and two territories attended the 2013 ECS National Forum on Education Policy. Speakers included U.S. Secretary of Education Arne Duncan, Governors John Hickenlooper and Jay Nixon, and experts on the Common Core. Nevada Gov. Brian Sandoval, 2013-15 ECS Chair, presided over the event.

From our 50-state legislative scans to policy briefs to more in-depth custom reports, we gave you the context for what is happening in education reform so you know where your state stands.

- ★ Our new 50-state database on open enrollment policies was accompanied by an analysis, *Open Enrollment is on the Menu — But Can You Order It?* Twenty-one states allow students to transfer to another school district, yet concerns remain about transportation, how to inform parents about their options and the latitude districts have to define “space available.”
- ★ *Civic Education: Legislative Updates:* This 50-state policy scan revealed that, despite the half-century decline in the role of civic education in schools, some states have recognized best practices in civics by enacting policies on citizenship education and social studies.
- ★ In response to increased interest in early learning, we published multiple policy briefs on this issue, including *Inequalities at the Starting Line: State Kindergarten Policies* and *2013 Legislative Session – P-3 Policies*. These publications helped provide solid analysis on trends and best practices in early learning across the states.



Jeremy Anderson, Gov. Brian Sandoval and Rep. Roy Takumi at the Winter Commissioners' Meeting in Denver.

# How ECS Served You in 2013

## We helped state policymakers and education leaders learn from one another and connect with the latest thinking from experts.

The best ideas come from collaboration, networking and sharing of best practices. Through our unique meetings that bring together all the players — governors, legislators, agency officials, higher education executives, business leaders and other education leaders — we accelerated improvements in education across the country.

- ★ We gathered civic education leaders from 25 states, in conjunction with the Campaign for the Civic Mission of Schools and the American Bar Association's Division for Public Education, and provided them the rare opportunity to share their experience, learn from each other and create a plan of action for their respective states.
- ★ We assembled ECS commissioners and higher education officials to develop and begin work on the first national report on state remedial placement and reporting policies.
- ★ We convened our Early Learning Caucus at both the National Forum and the Winter Commissioners' Meeting, where they outlined a plan to ensure ECS' early learning work is relevant and useful for policymakers.
- ★ We tracked what states are doing and translated academic research.

*"I want to say that the information you have provided over the course of our correspondence has been extremely helpful and I have used it many times over to inform discussion around the start of [our state]'s policy work."*

*~ Department of Education Staff Member*



U.S. Secretary of Education Arne Duncan spoke about the administration's early learning initiative at the 2013 ECS National Forum.

# How ECS Served You in 2013

Our website provides anywhere, anytime access to the most comprehensive set of education policy resources in the nation.

We persistently stay on top of state laws and executive orders related to education. We love to scour budget omnibus bills for any mention of education. We enjoy reading academic studies and pulling out the important implications for public policy. We do this so you don't have to.

- ★ We added 2,140 new changes in state education policies from last year to the **ECS State Education Policy Database**, one of ECS' signature products. This database, updated each week, allows users to read bill summaries, find bill links and view trends in state policy enactments by state, by topic and by year. Policies in the database cover the spectrum from early learning through postsecondary and workforce development. More than 40,000 state policies have been catalogued since the 1990s.
- ★ We translated 43 new research studies and added them to the **ECS Research Studies database**. This database provides policymakers and their staff with bulleted, jargon-free summaries of findings, as well as recommendations and policy implications of high-quality academic studies. No other education policy organization in America provides this service.
- ★ We identified policy gaps on hot topics through our 50-state databases. For example, our database on dual enrollment policies includes key policy components states might address to ensure equitable access, particularly for student populations traditionally underrepresented in college.
- ★ We connected you to the good work of other organizations when we added 461 links to our website in 2013.
- ★ We produced several newsletters, including our daily e-Clips, which keeps you connected to the latest in education news, and our weekly e-Connection, which features the latest academic research. We also distributed monthly newsletters on the issues of pre-K and civics education, along with a monthly newsletter for legislative education staff.

*Kathy Christie, ECS Vice President, was one of only four experts invited to testify before a congressional committee on the need for greater access to relevant, credible education research across the states.*

# Who We Are

**President: Jeremy Anderson**

(303.299.3624 or janderson@ecs.org)

## Information Clearinghouse

Main line: 303.299.3675

**Co-Directors:**

**Kathy Christie**

Vice President of Information/

Knowledge Management

(303.299.3613 or kchristie@ecs.org),

**Jennifer Dounay Zinth**

(303.299.3689 or jdounay@ecs.org)

The ECS Information Clearinghouse is one of the nation's most complete education policy resources. Addressing issues across the P-20 spectrum, staff track and enter policies into our publicly accessible database, synthesize state policies into a 50-state landscape, translate quality education research studies into a reader-friendly format, respond to requests for information from policymakers, citizens and the media, and surface critical and emerging issues across states. Clearinghouse staff also maintain content on the ECS website.

*"Wow. I can't thank you enough for your insight. You really got us thinking today. All of the members of my committee are considering possible bills based on your presentation."*

*~ Education Committee Chair*

## Early Learning and P-3 Institute

**Director: Bruce Atchison**

(303.299.3657 or batchison@ecs.org)

The Early Learning Institute works to increase policymakers' understanding of early childhood education issues, identify and share innovative ideas and policies, and disseminate best practices backed by solid research and data. In collaboration with the Early Learning Caucus, staff updated ECS' kindergarten database, increased the number of publications focused on early learning, provided technical assistance to states and gave presentations on P-3 at ECS and other convenings.

*"One of the best decisions I made while working on my pre-K bill was to call the Education Commission of the States for help. They took the time and made sure they understood what I was asking for, and supplied me with that information, as well as additional information I didn't even know I needed, and all in incredibly fast time. People knew we were serious when ECS came to town!"*

*~ State Representative*

# Who We Are

## National Center for Learning and Civic Engagement (NCLCE)

**Director: Paul Baumann, Ph.D.**

(303.299.3608 or pbaumann@ecs.org)

The National Center for Learning and Civic Engagement helps policymakers and education leaders improve civic learning and engagement opportunities for all students. Under the direction of an expert board, staff disseminate current research, best practices and policy development tools that support the revitalization of the civic mission of schools.



*“The staff is clearly committed to the work. I like working with people who have enthusiasm for civic engagement.”*

*~ Former Chief State School Officer*

## Postsecondary Education and Workforce Development Institute

**Director: Matt Gianneschi, Ph.D.**

(303.299.3615 or mgianneschi@ecs.org)

The Postsecondary Education and Workforce Development Institute supports state policymakers and department staff in identifying promising practices and informing implementation efforts on issues such as college and career readiness, remedial reform, financial aid, finance, and transfer and articulation. Staff are routinely called upon to comment or testify on new policy initiatives, provide information about national policy trends and state innovations, and develop recommendations about strategies states might consider.

*“Thank you for joining us today and clarifying the history of this policy. The information you provided settled some anxiety we had. I think we just needed to be reminded of how we got to this point in the implementation of this policy.”*

*~ Chair of Postsecondary Coordinating Board*

# Executive & Standing Committees

## EXECUTIVE COMMITTEE

CHAIR, 2013-15



**Brian Sandoval**  
Governor  
State of Nevada

VICE CHAIR



**Roy Takumi**  
Chair, House Education Committee  
Hawaii House of Representatives

TREASURER



**Melody Schopp**  
Secretary of Education  
South Dakota

IMMEDIATE PAST CHAIR



**John Hickenlooper**  
Governor  
State of Colorado



**Rae Ann Kelsch**  
Former State Representative  
North Dakota



**Joseph U. Meyer**  
Former Secretary  
Kentucky Education and  
Workforce Development Cabinet



**Luther Olsen**  
Chair, Senate Education  
Committee  
Wisconsin Senate



**Patricia Wright**  
Superintendent of  
Public Instruction  
Virginia Department of Education

### FINANCE COMMITTEE

COMMITTEE CHAIR

**Melody Schopp**

Secretary, South Dakota Department of Education

COMMITTEE VICE CHAIR

**Christopher A. Koch**

Superintendent of Education, Illinois State Board of Education

**John Bonaiuto**

Government Relations Consultant, Nebraska Association  
of School Boards

**Shirley Turner**

Vice Chair, Senate Education Committee, New Jersey Senate

### NATIONAL FORUM PLANNING COMMITTEE

COMMITTEE CHAIR

**Roy Takumi**

Chair, House Education Committee  
Hawaii House of Representatives

COMMITTEE VICE CHAIR

**Daryl Beall**

Senator, Iowa Senate

**Barbara Cegavske**

Senator, Nevada Senate

**Patrick Gadell**

Attorney at Law, Missouri

**Adrienne Jones**

Speaker Pro Tem, Maryland House of Delegates

**James Roebuck**

Democratic Chair, House Education Committee  
Pennsylvania House of Representatives

**Patricia Wright**

Superintendent of Public Instruction  
Virginia Department of Education

### NOMINATING COMMITTEE

COMMITTEE CHAIR

**Rae Ann Kelsch**

Former State Representative, North Dakota

COMMITTEE VICE CHAIR

**Stephanie Bell**

Vice President, Alabama State Board of Education

**Barbara Clark**

Assemblywoman and Deputy Majority Whip, New York Assembly

**Diane DeBacker**

Commissioner of Education, Kansas Department of Education

**David Sokola**

Chair, Senate Education Committee, Delaware Senate

**Luther Olsen**

Chair, Senate Education Committee, Wisconsin Senate

# 2013 ECS Commissioners

## ALABAMA

**Stephanie Bell**, Member, Alabama State Board of Education  
**Robert Bentley**, Governor  
**Dick Brewbaker**, Chair, Senate Education Committee  
**Sally Howell**, Executive Director, Alabama Association of School Boards  
**Richard Lindsey**, State Representative  
**Neal Morrison**, Commissioner, Department of Senior Services  
**Caroline Novak**, President, A+ Education Partnership

## ALASKA

**Lynn Gattis**, Chair, House Education Committee  
**Mike Hanley**, Commissioner of Education  
**Jim Merriner**, Chair, Board of Education and Early Development  
**Nancy Norman**, Teacher  
**Deena Paramo**, Superintendent, Matanuska Susitna Borough School District  
**Sean Parnell**, Governor  
**Gary Stevens**, Chair, Senate Education Committee

## AMERICAN SAMOA

**Viane Etuale**, Director, Office of Catholic Education  
**Jacinta Galea'i**, former Director, Department of Education  
**Evelyn Godinet**, Principal, Manumalo Baptist School  
**Lolo Matalasi Moliga**, Governor  
**Vaetasi Tu'umolimoli Moliga**, Chair, House Education Committee  
**Reverend Tafaiematagi Muasau**, President, Kanana Fou Theological Seminary  
**Faumuina Tagisiaali'i**, Chair, Senate Education Committee

## ARIZONA

**Chester Crandell**, Vice Chair, Senate Education Committee  
**Doris Goodale**, Chair, House Education Committee  
**Franklin Pratt**, State Representative  
**Kimberly Yee**, Chair, Senate Education Committee

## ARKANSAS

**Mike Beebe**, Governor  
**Terri Hardy**, President, TNH Consulting  
**Kaneaster Hodges**, Member, Arkansas Higher Education Coordinating Board  
**Calvin Johnson**, former Dean of Education, University of Arkansas at Pine Bluff  
**Johnny Key**, Chair, Senate Education Committee  
**Tom Kimbrell**, Commissioner, Arkansas Department of Education  
**Tommy Wren**, State Representative

## CALIFORNIA

**Mary Block**, Chair, Senate Budget Subcommittee on Education  
**Jerry Brown**, Governor  
**Jack O'Connell**, former State Superintendent of Education  
**Shirley Weber**, Assemblymember  
**Kent Wong**, Director, Center for Labor Research and Education, UCLA

## COLORADO

**David Archer**, Deputy Director of Legislative Affairs, Office of the Governor  
**Kerrie Dallman**, President, Colorado Education Association  
**Joe Garcia**, Lieutenant Governor and Executive Director, Colorado Department of Higher Education  
**Robert Hammond**, Commissioner of Education  
**Millie Hamner**, Chair, House Education Committee  
**John Hickenlooper**, Governor (Immediate Past ECS Chair)  
**Nancy Todd**, Chair, Senate Transportation Committee

## CONNECTICUT

**Beth Bye**, Chair, Senate Higher Education and Employment Advancement Committee  
**Cheryl Dickinson**, Professor, Southern Connecticut State University  
**Andrew Fleischmann**, House Chair, Education Committee  
**Adam Liegeot**, Press Secretary, Senate Republicans  
**Dannel Malloy**, Governor  
**Mark McQuillan**, former Commissioner of Education  
**Betty Sternberg**, Professor, Central Connecticut State University

## DELAWARE

**Jack Markell**, Governor  
**Mark Murphy**, Secretary of Education  
**Lindsay O'Mara**, Education Policy Advisor, Office of the Governor  
**Daniel Rich**, Provost, University of Delaware  
**Darryl Scott**, Chair, House Education Committee  
**David Sokola**, Chair, Senate Education Committee  
**Joan Verplanck**, Former President, Delaware State Chamber of Commerce

## DISTRICT OF COLUMBIA

**David Catania**, Chair, Education Committee, D.C. Council  
**Elaine Crider**, Chair, Univ. of the District of Columbia Board of Trustees  
**Emily Durso**, Interim State Superintendent of Education  
**Vincent Gray**, Mayor  
**James Lyons**, Interim President, University of the District of Columbia  
**Phil Mendelson**, Chair, Council of the District of Columbia  
**Laura Slover**, President, District of Columbia Board of Education

## FLORIDA

**Janet Adkins**, Chair, House K-12 Subcommittee  
**Michael Bileca**, Chair, House Choice and Innovation Subcommittee  
**Frances Haithcock**, former Chancellor, Department of Education  
**John Legg**, Chair, Senate Education Committee  
**Rick Scott**, Governor  
**Eric Smith**, former Commissioner of Education

## GEORGIA

**John Barge**, State Superintendent of Schools  
**Nathan Deal**, Governor  
**John Foster**, Owner, Habersham Broadcasting Co.  
**Hank Huckaby**, Chancellor, University System of Georgia  
**Edward Lindsey**, State Representative  
**William S. Schofield**, Superintendent, Hall County School District  
**Freddie Powell Sims**, State Senator

## HAWAII

**Neil Abercrombie**, Governor  
**Joan Husted**, Governor's Education Policy Advisor  
**Kathryn Matayoshi**, Superintendent of Education  
**J.N. Musto**, Executive Director, University of Hawaii Professional Assembly  
**Alan Oshima**, Executive Vice President, Hawaii Electric Industries  
**Roy Takumi**, Chair, House Education Committee (ECS Vice Chair)  
**Jill Tokuda**, Majority Whip and Chair, Senate Education Committee

## IDAHO

**John Andreason**, former State Senator  
**John Goedde**, Chair, Senate Education Committee  
**David Hawk**, Geologist  
**C.L. Otter**, Governor

**Steering Committee members are in red**

# 2013 ECS Commissioners

## ILLINOIS

Harry Berman, *Executive Director, Illinois Board of Higher Education*  
Andrea Brown, *Board Member, Illinois State Board of Education*  
Ed Geppert, *former President, Illinois Federation of Teachers*  
Naomi Jakobsson, *Chair, House Higher Education Committee*  
Christopher Koch, *State Superintendent of Education*  
Kimberly Lightford, *Vice Chair, Senate Education Committee*  
Pat Quinn, *Governor*

## INDIANA

Dennis Kruse, *Chair, Senate Education and Career Development Committee*  
Mike Pence, *Governor*  
Earline Rogers, *State Senator*

## IOWA

Daryl Beall, *State Senator*  
Nancy Boettger, *State Senator*  
Terry Branstad, *Governor*  
Brad Buck, *Director, Iowa Department of Education*  
Linda Fandel, *Special Assistant for Education, Office of the Governor*  
Ron Jorgensen, *Chair, House Education Committee*  
Cindy Winckler, *State Representative*

## KANSAS

Steve Abrams, *Chair, Senate Education Committee*  
Sam Brownback, *Governor*  
Sally Cauble, *Board Member, Kansas State Board of Education*  
Diane DeBacker, *Commissioner of Education*  
Frank Henderson, *President, Kansas Association of School Boards*  
Kasha Kelley, *Chair, House Education Committee*  
Robba Moran, *Regent, Kansas Board of Regents*

## KENTUCKY

Steven Beshear, *Governor*  
Gary Cox, *President, Association of Independent Kentucky Colleges and Universities*  
Derrick Graham, *Chair, House Education Committee*  
Blake Haselton, *Interim Dean of Education and Human Development, University of Louisville*  
Verna Lowe, *Dean of Education, Eastern Kentucky University*  
Joseph U. Meyer, *former Secretary of Education and Workforce Development*  
Mike Wilson, *Chair, Senate Education Committee*

## LOUISIANA

Conrad Appel, *Chair, Senate Education Committee*  
Steve Carter, *Chair, House Education Committee*  
Andre Coudrain, *Member, University of Louisiana Board of Supervisors*  
Bobby Jindal, *Governor*  
Phyllis Taylor, *Chair and President, Patrick F. Taylor Foundation*  
Paul Vallas, *former Superintendent, Louisiana Recovery School District*  
John White, *State Superintendent of Education*

## MAINE

Duke Albanese, *Senior Policy Advisor, Great Schools Partnership*  
John Fitzsimmons, *President, Maine Community College System*  
Brian Langley, *State Senator*  
Paul LePage, *Governor*

## MARYLAND

Kathleen Hetherington, *President, Howard Community College*  
Danette Howard, *Secretary of Higher Education*  
Adrienne Jones, *House Speaker Pro Tem*  
Delores Kelley, *State Senator*  
Lillian Lowery, *State Superintendent of Schools*  
Martin O'Malley, *Governor*  
John Ratliff, *Director of Policy, Office of the Governor*

## MASSACHUSETTS

Maura Banta, *Chair, Board of Elementary and Secondary Education*  
Mitchell Chester, *Commissioner of Education*  
Richard Freeland, *Commissioner of Higher Education*  
Paul Reville, *former Secretary of Education*  
Paul Toner, *President, Massachusetts Teacher Association*  
Thomas Weber, *Commissioner of Early Education and Care*  
Jack Wilson, *President Emeritus, University of Massachusetts*

## MICHIGAN

Nancy Danhof, *Executive Director, Todd Martin Development Fund*  
Kellie Dean, *President/CEO, Dean Transportation Headquarters*  
Michael Flanagan, *Superintendent of Public Instruction*  
Lisa Lyons, *Chair, House Education Committee*  
Phil Pavlov, *Chair, Senate Education Committee*  
Rick Snyder, *Governor*  
Greg Tedder, *Assistant Deputy Chief of Staff, Office of the Governor*

## MINNESOTA

Brenda Cassellius, *Commissioner of Education*  
Jim Davnie, *State Representative*  
Mark Dayton, *Governor*  
Carlos Mariani, *Chair, House Education Policy Committee*  
Lawrence Pogemiller, *Director, Office of Higher Education*  
Patricia Torres Ray, *Chair, Senate Education Committee*  
Charles Wiger, *Chair, Senate Finance E-12 Division*

## MISSISSIPPI

Hank Bounds, *Commissioner of Higher Education*  
Phil Bryant, *Governor*  
Nolan Mettetal, *Chair, House Universities and Colleges Committee*  
John Moore, *Chair, House Education Committee*  
John Polk, *Chair, Senate Universities and Colleges Committee*  
Gray Tollison, *Chair, Senate Education Committee*  
Carey Wright, *Superintendent of Education*

## MISSOURI

Steve Cookson, *Chair, House Elementary and Secondary Education Committee*  
Patrick Gadell, *Attorney at Law*  
Joel Jennings, *Assistant Professor, Saint Louis University*  
Thomas Kerber, *Principal, Insurance & Benefits Group, LLC*  
Jay Nixon, *Governor*  
David Pearce, *Chair, Senate Education Committee*

## MONTANA

Steve Bullock, *Governor*  
Elly Driggers, *Kindergarten Teacher, Central Elementary School*  
Denise Juneau, *Superintendent of Public Instruction*  
Carmen Taylor, *Executive Director, National Indian School Board*  
Mike Thiel, *Math Teacher, Flathead High School*

# 2013 ECS Commissioners

## NEBRASKA

Bill Avery, *State Senator*  
John Bonaiuto, *Government Relations Consultant*  
Roger Breed, *former Commissioner of Education*  
Nancy Fulton, *President, Nebraska State Education Association*  
John Harms, *State Senator*  
David Heineman, *Governor*  
Kate Sullivan, *Chair, Senate Education Committee*

## NEVADA

Paul Aizley, *Assemblymember*  
Barbara Cegavske, *State Senator*  
Carolyn Edwards, *President, Clark County School Board of Trustees*  
Daniel Klaich, *Chancellor, Nevada System of Higher Education*  
Marilyn Dondero Loop, *Vice Chair, Assembly Education Committee*  
Brian Sandoval, *Governor (ECS Chair)*  
Joyce Woodhouse, *Chair, Senate Education Committee*

## NEW HAMPSHIRE

Virginia Barry, *Commissioner of Education*  
Kathryn Dodge, *Principal, Dodge Advisory Group*  
Maggie Hassan, *Governor*  
Thomas Horgan, *President & CEO, New Hampshire College and University Council*  
Daphne Kenyon, *Principal, D.A. Kenyon & Associates*  
Mel Myler, *State Representative*  
Nancy Stiles, *Chair, Senate Health, Education and Human Services Committee*

## NEW JERSEY

Christian Angelillo, *School Administrator, Kittatinny Regional High School*  
Randy Beverly  
Chris Christie, *Governor*  
Susan Cole, *President, Montclair State University*  
Patrick Diegnan, *Chair, Assembly Education Committee*  
Kristin Hennessy, *Teacher, Brielle Elementary School*  
Shirley Turner, *Vice Chair, Senate Education Committee*

## NEW MEXICO

Gayle Dean, *Executive Director, San Juan College Foundation*  
Viola Florez, *Professor and Endowed Chair, University of New Mexico*  
Susana Martinez, *Governor*  
Sharon Morgan, *President, NEA - New Mexico*  
John Sapient, *Chair, Senate Education Committee*  
Mimi Stewart, *Chair, House Education Committee*

## NEW YORK

Barbara Clark, *Assemblywoman and Deputy Majority Whip*  
Andrew Cuomo, *Governor*  
Johanna Duncan-Poitier, *Sr. Vice Chancellor for Community Colleges, State University of New York*  
John Flanagan, *Chair, Senate Education Committee*  
Bethaida Gonzalez, *Dean, Syracuse University*  
John B. King, Jr., *Commissioner of Education*

## NORTH CAROLINA

Mark Edwards, *Superintendent, Mooresville Graded School District*  
Craig Horn, *Co-Chair, House Appropriations Subcommittee on Education*  
Robert Landry, *Retired Superintendent*  
Donald Martin, *Professor, High Point University*  
Pat McCrory, *Governor*  
Lucy Roberts, *Governor's Education Policy Advisor*  
Dan Soucek, *Co-Chair, Senate Education and Higher Education Committee*

## NORTH DAKOTA

Aimee Copas, *Executive Director, North Dakota Council of Educational Leaders*  
Jack Dalrymple, *Governor*  
Rae Ann Kelsch, *former State Representative and President, RA Kelsch Consulting*  
Jack Maus, *Superintendent, Grafton Public Schools*  
Mike Nathe, *Chair, House Education Committee*  
Nicole Poolman, *English Teacher, Century High School; State Senator*  
Donald Schaible, *Vice Chair, Senate Education Committee*

## OHIO

Marvenia Bosley, *Retired District Deputy Superintendent*  
Deborah Delisle, *former State Superintendent*  
Patricia Frost-Brooks, *President, Ohio Education Association*  
John Kasich, *Governor*  
Linda Schneider  
Gerald Stebelton, *Chair, House Education Committee*

## OKLAHOMA

Janet Barresi, *State Superintendent of Public Instruction*  
Ann Coody, *Chair, House Common Education Committee*  
Mary Fallin, *Governor*  
John Ford, *Chair, Senate Education Committee*  
Glen Johnson, *Chancellor, Oklahoma State Regents for Higher Education*  
Robert Sommers, *Secretary of Education and Workforce Development*  
Kathleen Wilcoxson, *former State Senator*

## OREGON

Lee Beyer, *Chair, Senate Committee On Business, Transportation and Economic Development*  
Ben Cannon, *Executive Director, Oregon Higher Education Coordinating Commission*  
Rudolph Crew, *former Chief Education Officer*  
Michael Dembrow, *Co-Chair, House Education Subcommittee On Higher Education*  
Mark Johnson, *State Representative*  
Jeff Kruse, *State Senator*  
George Pernsteiner, *former Chancellor, Oregon University System*

## PENNSYLVANIA

Elizabeth Bolden, *Policy Director, Pennsylvania Department of Education*  
Paul Clymer, *Chair, House Education Committee*  
Tom Corbett, *Governor*  
Andrew Dinniman, *Minority Chair, Senate Education Committee*  
Mike Folmer, *Chair, Senate Education Committee*  
Amy Morton, *Executive Deputy Secretary, Pennsylvania Department of Education*  
James Roebuck, *Democratic Chair, House Education Committee*

# 2013 ECS Commissioners

## PUERTO RICO

Alejandro Garcia Padilla, *Governor*  
Jenniffer Gonzalez-Colon, *Speaker of the House*  
Rafael Roma Melendez, *Secretary of Education*  
Angel Rosa Rodriguez, *Chair, Gov't Affairs, Gov't Efficiency and Economic Innovation Committee*

## RHODE ISLAND

Terri Adelman, *Executive Director, Volunteers in Providence Schools*  
Lincoln Chafee, *Governor*  
Peter McWalters, *former Commissioner of Education*

## SOUTH CAROLINA

Nikki Haley, *Governor*  
Robert Hayes, *State Senator*  
Larry Kobrovsky, *Attorney at Law*  
Willis Walling  
Garrison Walters, *Executive Director, South Carolina Education Foundation*

## SOUTH DAKOTA

Dennis Daugaard, *Governor*  
Rick Melmer, *Senior Advisor, Mid-Central Organization Cooperative*  
Melody Schopp, *Secretary of Education (ECS Treasurer)*  
Jacqueline Sly, *Chair, House Education Committee*  
Bill Van Gerpen, *Senator*  
Tony Venhuizen, *State Director of Policy and Communications, Office of the Governor*  
Jack Warner, *Executive Director and CEO, South Dakota Board of Regents*

## TENNESSEE

Harry Brooks, *Chair, House Education Committee*  
Dolores Gresham, *Chair, Senate Education Committee*  
Tomeka Hart, *Vice President of African-American Partnerships, Teach for America*  
Bill Haslam, *Governor*  
Claude Pressnell, *President, Tennessee Independent Colleges and Universities Association*  
Lana Seivers, *Dean of Education, Middle Tennessee State University*  
Patrick Smith, *Consultant*

## TEXAS

Daniel Branch, *Chair, House Higher Education Committee*  
Rob Eissler, *former State Representative*  
Raymund Paredes, *Commissioner of Higher Education*  
Rick Perry, *Governor*  
Florence Shapiro, *former State Senator*  
Royce West, *Chair, Senate Jurisprudence Committee*  
Michael Williams, *Commissioner of Education*

## UTAH

Francis Gibson, *Chair, House Education Committee*  
Gary Herbert, *Governor*  
Christine Kearl, *Education Deputy, Office of the Governor*  
Aaron Osmond, *State Senator*  
Howard Stephenson, *Senate Chair, Senate Public Education Appropriations Subcommittee*

## VERMONT

Peter Shumlin, *Governor*  
Robert Starr, *State Senator*

## VIRGIN ISLANDS

Donald "Ducks" Cole, *Chair, Committee on Education and Workforce Development*  
John deJongh, *Governor*  
Angeli Ferdtschneider, *Education Policy Advisor, Office of the Governor*  
Donna Frett-Gregory, *Acting Commissioner, Department of Education*  
David Hall, *President, University of the Virgin Islands*  
Nereida Rivera O'Reilly, *State Senator*  
Oswin Sewer, Sr., *Chair, Virgin Islands Board of Education*

## VIRGINIA

Artur Davis, *former U.S. Representative*  
Antione Green, *Chair, Southside Community and Housing Development*  
Patricia Harvey, *Retired University Administrator*  
Algie Howell, *Delegate*  
Stephen Martin, *Chair, Senate Education and Health Committee*  
Terry McAuliffe, *Governor*  
Patricia Wright, *Superintendent of Public Instruction*

## WEST VIRGINIA

Patricia Kusimo, *Consultant*  
Steven Paine, *Senior Advisor, Partnership for 21st Century Skills*  
David Perry, *Vice Chair, House Education Committee*  
Robert Plymale, *Chair, Senate Education Committee*  
Nancy Sturm, *Principal Consultant, The Sextant Group*  
Earl Ray Tomblin, *Governor*

## WISCONSIN

Tony Evers, *Superintendent of Public Instruction*  
Tracie Happel, *Teacher, La Cross School District*  
Steve Kestell, *Chair, Assembly Education Committee*  
Demond Means, *Superintendent, Mequon-Thiensville School District*  
Luther Olsen, *Chair, Senate Education Committee*  
John Reinemann, *Executive Secretary, Wisconsin Higher Educational Aids Board*  
Scott Walker, *Governor*

## WYOMING

Rollin Abernethy, *Professor Emeritus, University of Wyoming*  
James Anderson, *State Senator*  
Hank Bailey, *Trustee, Laramie County School District*  
Gregg Blikre, *State Representative*  
Matt Mead, *Governor*  
Rachel Rubino, *Special Education Case Manager, Albany County School District*  
Kathryn Valido, *Past President, Wyoming Education Association*

This list is as of Dec. 31, 2013.

For a current list of commissioners and their titles, please see:

[www.ecs.org/commissioners](http://www.ecs.org/commissioners).

# Partners & Funders

## 2013-14 Corporate Partners

### Platinum

General Electric, USA Funds

### Gold

Amplify • AT&T • Corinthian Colleges • Farmers Insurance • Pearson  
State Farm Foundation • Verizon Foundation

### Silver

Burns McDonnell • College Board • Gilmore Bell • MetaMetrics  
Measured Progress • Peabody Energy • Renaissance Learning

### Partners in Education

Ewing Marion Kauffman Foundation  
Maxine Clark and Robert Fox Trust Fund

## 2013 Grants and Contracts

### New Grants and Contracts

State Farm Companies  
GE Foundation  
Walton Family Foundation  
Walton Family Foundation  
The Bill and Melinda Gates Foundation  
Lumina Foundation

### Continuing Grants and Contracts

Pew Charitable Trusts  
The Bill and Melinda Gates Foundation  
Lumina Foundation

### Activity/Project

Every Student a Citizen  
Progress of Education Reform/Research studies  
Open enrollment  
School accountability report cards  
College readiness  
State higher education policy

### Activity/Project

Pre-kindergarten to third grade  
College readiness  
Developmental/Remedial education

# Financial Report Summary

ECS Statement of Financial Position for year ending Dec. 31, 2013

## INCOME STATEMENT

### REVENUES

|                                  |                    |
|----------------------------------|--------------------|
| UNRESTRICTED GRANTS/CONTRACTS    | \$1,193,536        |
| SPONSORSHIP FUNDING/REGISTRATION | \$727,200          |
| STATE FEES                       | \$2,086,077        |
| INTEREST & DIVIDENDS             | \$3,252            |
| GAIN/LOSS - INVESTMENTS          | \$44,088           |
| OTHER                            | \$5,386            |
| <b>TOTAL REVENUES</b>            | <b>\$4,059,539</b> |

### EXPENSES

|                          |                    |
|--------------------------|--------------------|
| SALARIES & BENEFITS      | \$1,918,076        |
| OTHER OPERATING EXPENSES | \$1,753,575        |
| <b>TOTAL EXPENSES</b>    | <b>\$3,671,651</b> |

## BALANCE SHEET

### ASSETS

|                             |                    |
|-----------------------------|--------------------|
| CURRENT ASSETS              | \$4,658,136        |
| PROPERTY, PLANT & EQUIPMENT | \$152,538          |
| INVESTMENTS                 | \$2,126,733        |
| <b>TOTAL ASSETS</b>         | <b>\$6,937,407</b> |

### LIABILITIES

|                          |                    |
|--------------------------|--------------------|
| CURRENT LIABILITIES      | \$135,149          |
| ACCRUALS                 | \$217,271          |
| DEFERRED REVENUE         | \$1,883,235        |
| OTHER                    | \$88,850           |
| <b>TOTAL LIABILITIES</b> | <b>\$2,324,505</b> |

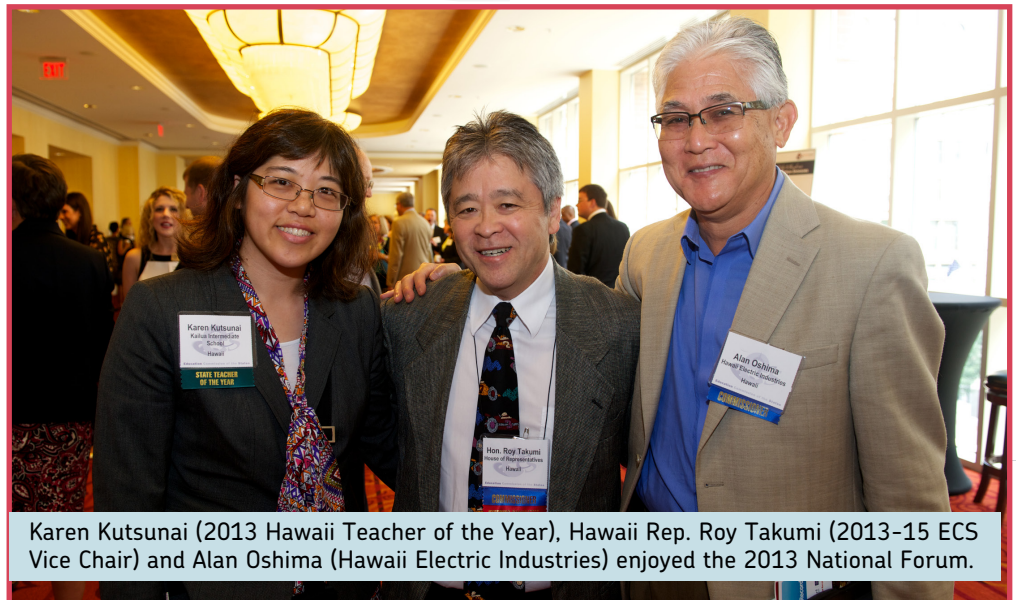
### NET ASSETS

|                            |                    |
|----------------------------|--------------------|
| INVESTED IN CAPITAL ASSETS | \$152,538          |
| UNRESTRICTED               | \$4,460,634        |
| <b>TOTAL NET ASSETS</b>    | <b>\$4,612,902</b> |

# 2013 - The Year in Pictures



Forty-two of the 2013 State Teachers of the Year participated at the National Forum.



Karen Kutsunai (2013 Hawaii Teacher of the Year), Hawaii Rep. Roy Takumi (2013-15 ECS Vice Chair) and Alan Oshima (Hawaii Electric Industries) enjoyed the 2013 National Forum.



Gene Wilhoit, former longtime executive director of the Council of Chief State School Officers, received the 2013 James Bryant Conant Award.

# 2013 - The Year in Pictures



Governors Brian Sandoval, John Hickenlooper and Jay Nixon had a laugh at the 2013 ECS National Forum.



Gov. John Hickenlooper honored Get Smart Schools with the 2013 ECS Chair's Award. Former Colorado Lt. Gov. Barbara O'Brien, president of Get Smart Schools, and Jane Shirley, vice president, accepted the award.



Gov. Brian Sandoval presented the 2013 ECS Corporate Award to Scholastic. Margery Mayer, president of Scholastic Education, accepted the award.