- 1. Neither agency employees nor outside consultants may develop or deliver training and education programs that the Institute is capable of developing or delivering without the prior written approval of the Institute director. If the Institute is not capable of developing or delivering a program of instruction that an agency needs, the Institute director may authorize the agency to assign employees temporarily to develop or deliver the program, or to hire a consultant for the same purpose. The Institute staff shall supervise and direct the delivery of any such program.
- 2. No State agency except the Institute may employ or retain any person whose primary duty is staff training or human resource development, except as specifically permitted by Executive Order No. 12(1990) or by the Commissioner of Personnel in writing.
- (c) The Institute shall establish guidelines and procedures for career development programs, help State agencies develop these programs, and review and approve career development plans and programs.
- (d) The Institute shall evaluate the results and effects of all State government HRD programs based on the following criteria:
  - 1. Contribution to State government-wide goals and objectives.
  - 2. Response to legitimate State government HRD needs.
    - 3. Allocation of resources to areas of greatest need.
  - 4. Achievement of desired changes in employee knowledge, skills, attitudes, and performance.
- (e) The Institute shall maintain a comprehensive system to record the training and education experiences of its clients, including all State government employees.
- (f) Each State agency may designate a customer liaison to the Institute, whose responsibilities, which shall be in addition to his or her other job assignments in the agency, shall be the following:
  - 1. Review and approve the designation of members of the agency to participate in HRD programs, subject to eligibility criteria established by the Institute.
  - 2. Assist the Institute in setting HRD priorities related to the agency's mission and goals.

Amended by R.1993 d.47, effective January 19, 1993. See: 24 N.J.R. 3590(a), 25 N.J.R. 293(a). Deleted existing text and inserted new.

### 4A:6-4.3 Training and Education Programs: State Service

- (a) State Government training and education programs include, but are not limited to, the following:
  - 1. Employee orientation programs;

- 2. Agency specific technical and topical programs;
- 3. Programs mandated by State and Federal statutes;
- Health and safety programs;
- 5. General training programs;
- 6. Computer and information systems training;
- 7. Basic literacy and remedial programs;
- 8. Clerical and support programs;
- 9. Apprenticeship programs;
- 10. Supervisory and management training; and
- 11. Executive training and development.

Amended by R.1993 d.47, effective January 19, 1993. See: 24 N.J.R. 3590(a), 25 N.J.R. 293(a). Revised section.

### 4A:6-4.4 Certified Public Manager Program: State service

- (a) The Human Resource Development Institute shall develop and administer the Certified Public Manager Program (CPM) for supervisors and managers. The program shall meet criteria established by the National Certified Public Managers Consortium. The Commissioner of Personnel shall be Chief Administrative Officer of the program. The Director of the HRDI shall be the Program Director.
- (b) The Program shall consist of progressive levels of instruction delivered jointly by the Institute and an institution of higher education selected by the Department of Personnel.
- (c) For that part of the program for managerial training, the employee shall be responsible for 25 percent of the cost and the department or agency for 75 percent of the cost, provided however that the HRDI Director may set a different cost allocation depending upon the fiscal condition of the department or agency. If a different cost allocation is set, HRDI shall notify affected departments or agencies prior to soliciting nominations for employee participants.
- (d) In order to provide expert guidance to the program, the Commissioner shall appoint a CPM Policy Board consisting of representatives from State government, private sector organizations, and institutions of higher education.

Repealed, recodified and amended by R.1993 d.47, effective January 19, 1993.

See: 24 N.J.R. 3590(a), 25 N.J.R. 293(a).

Section was "Human Resource Development Committee; State Service"; new section recodified from 4.7 with revisions to text. Amended by R.1996 d.214, effective May 6, 1996.

See: 27 N.J.R. 4049(b), 28 N.J.R. 2374(a). In (b) eliminated restriction to Rutgers.

#### 4A:6-4.5 Career Development Programs: State service

(a) Departments or agencies may, with the approval of the HRDI Director and consistent with their goals, workforce planning and technological changes, implement pro-



grams that prepare employees to move to new assignments or career opportunities.

(b) Programs in support of career development include, but are not limited to, the following: tuition assistance (N.J.A.C. 4A:6-4.6), employee interchanges (N.J.A.C. 4A:6-4.9).

Amended by R.1993 d.47, effective January 19, 1993. See: 24 N.J.R. 3590(a), 25 N.J.R. 293(a).

Deleted (a); redesignated (b)-(c) as (a)-(b) with revisions.

# 4A:6-4.6 Tuition aid program: State service

- (a) Each State department or agency, subject to available appropriations, shall establish a tuition aid program, available to eligible employees to complete undergraduate, graduate, technical or supplemental coursework at an accredited educational institution which relate to current or planned job responsibilities.
- (b) The tuition aid program may be submitted for approval as part of the HRD plan (see N.J.A.C. 4A:6–4.3) or as a separate plan for approval by the Department of Personnel and shall include:
  - 1. Employee eligibility criteria and acceptable grades and course completion for reimbursement;
    - 2. Amount of funds allocated for tuition aid;
  - 3. Name of the individual charged with administering the program;
    - 4. Amount and form of reimbursement; and
  - 5. Procedures for notifying employees of approval or disapproval.
- (c) Any amendment to the plan must be submitted for approval at least one month prior to implementation.
- (d) No employee shall receive tuition aid per semester in an amount that exceeds the cost of six credits at a New Jersey State College or Rutgers, the State University, whichever is higher.
- (e) Reimbursement shall be made upon evidence of satisfactory completion of the courses as determined by the department or agency.
- (f) Notice, eligibility and application procedures for tuition aid shall be posted throughout the department or agency.
- (g) Each State department or agency shall also submit semi-annual reports to the Department of Personnel in such form and detail and according to such time schedule as the Department shall prescribe and include:
  - 1. Names and titles of all employees receiving tuition aid;
    - 2. Amount of aid received by each employee;

- 3. Equal employment and affirmative action data;
- 4. Information relating to the course and educational institution; and
- 5. Other information as may be requested by the Commissioner.

## 4A:6-4.7 (Reserved)

Repealed and Recodified to 4A:6-4.4 by R.1993 d.47, effective January 19, 1993.

See: 24 N.J.R. 3590(a), 25 N.J.R. 293(a).

Section was "Certified Public Manager Program: State service."

## 4A:6-4.8 Employee interchange program

- (a) The Commissioner may approve an Employee Interchange Program that is intended to improve the management of government through shared experience, communication and learning among public, private and academic organizations. See N.J.S.A. 52:14–6.10 et seq. and N.J.S.A. 11A:2–11j.
- (b) An appointing authority is authorized to participate, either as a sending or receiving agency, in an interchange program with any federal, State or local governmental or private sector entity.
  - (c) An interchange program shall provide that:
  - 1. The length of any interchange shall not be more than 12 months or less than two months. The Commissioner may approve an assignment of less than two months in emergency situations. The Commissioner may extend an interchange for up to an additional six months to complete work in progress.
  - 2. The participating employee shall remain an employee of the sending agency from which he or she shall receive salary and all benefits.
    - i. A receiving agency may reimburse the employee for travel expenses.
    - ii. The sending agency may receive reimbursement from the receiving agency for the salary and benefits of the employee. Such reimbursement shall be determined by agreement between the sending and receiving agencies. The agencies may also agree to provide housing or relocation assistance for the employee.
  - 3. No interchange may be initiated without written consent of the participating employee.
  - 4. A participating employee shall remain in the employ of the sending agency for a period of at least one year after the end of the interchange.
- (d) An employee may not be assigned to an interchange program for more than 12 months in any 36-month period, unless the length of the interchange is extended by the Commissioner pursuant to (c)1 above.