

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF MAY 20, 2019

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY

Chairman

HONORABLE ALADAR KOMJATHY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI

Treasurer

PENNSYLVANIA

HONORABLE WADUD AHMAD

Vice Chairman

VACANT

HONORABLE PAMELA JANVEY

Secretary

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey, Vacant

NEW JERSEY: Ciesla*, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Ahmad, Christy*

NEW JERSEY: Vacant, Van Vliet

PROFESSIONAL SERVICES

PENNSYLVANIA: Ahmad, Grace

NEW JERSEY: Lavery*, Van Vliet

PERSONNE

PENNSYLVANIA:

Grace, Janvey*

NEW JERSEY: Ciesla, Vacant

AUDIT COMMITTEE

PENNSYLVANIA: Ahmad*, Janvey

NEW JERSEY: Lavery, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Vacant

NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

Lavery	(1)	Ex-Officio of all Committees
	(2)	Professional Services Committee (Chairperson)
	(3)	Audit Committee
Ciesla	(1)	Finance, Insurance Management and Operations Committee(Chairperson)
	(2)	Personnel Committee
	(3)	Administrative Committee
Ahmad	(1)	Projects, Property and Equipment Committte
	(2)	Professional Services Committee
	(3)	Audit Committee (Chairperson)
Grace	(1)	Professional Services
	(2)	Personnel Committee
	(3)	Administrative Committee
Janvey	(1)	Finance, Insurance Management and Operations Committee
	(2)	Personnel Committee (Chairperson)
	(3)	Audit Committee
Laurenti	(1)	Finance, Insurance Management and Operations Committee
	(2)	Audit Committee
	(3)	Administrative Committee (Chairperson)
Christy	(1)	Projects, Property and Equipment Committee (Chairperson)
Vacant	(1)	Projects, Property and Equipment Committee
	(2)	Personnel Committee
Vacant(PA)	(1)	Finance, Insurance Management and Operations Committee
	(2)	Administrative Committee
Van Vliet	(1)	Projects, Property and Equipment Committee
	(2)	Professional Services Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

CHERRY, WEBER & ASSOCIATES
Freehold, NJ

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT&CAPPELLI
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS&YOUNG
Philadelphia, Pennsylvania

CHIESA SHAHINIAN&GIANTOMASI
West Orange, New Jersey

AUDITOR

ZELENKOWSKIE AXELROD, LLC
Jamison, Pennsylvania

FINANCIAL ADVISOR

ACACIA FINANCIAL
GROUP
Mt. Laurel, NJ

COMMUNICATIONS CONSULTANT

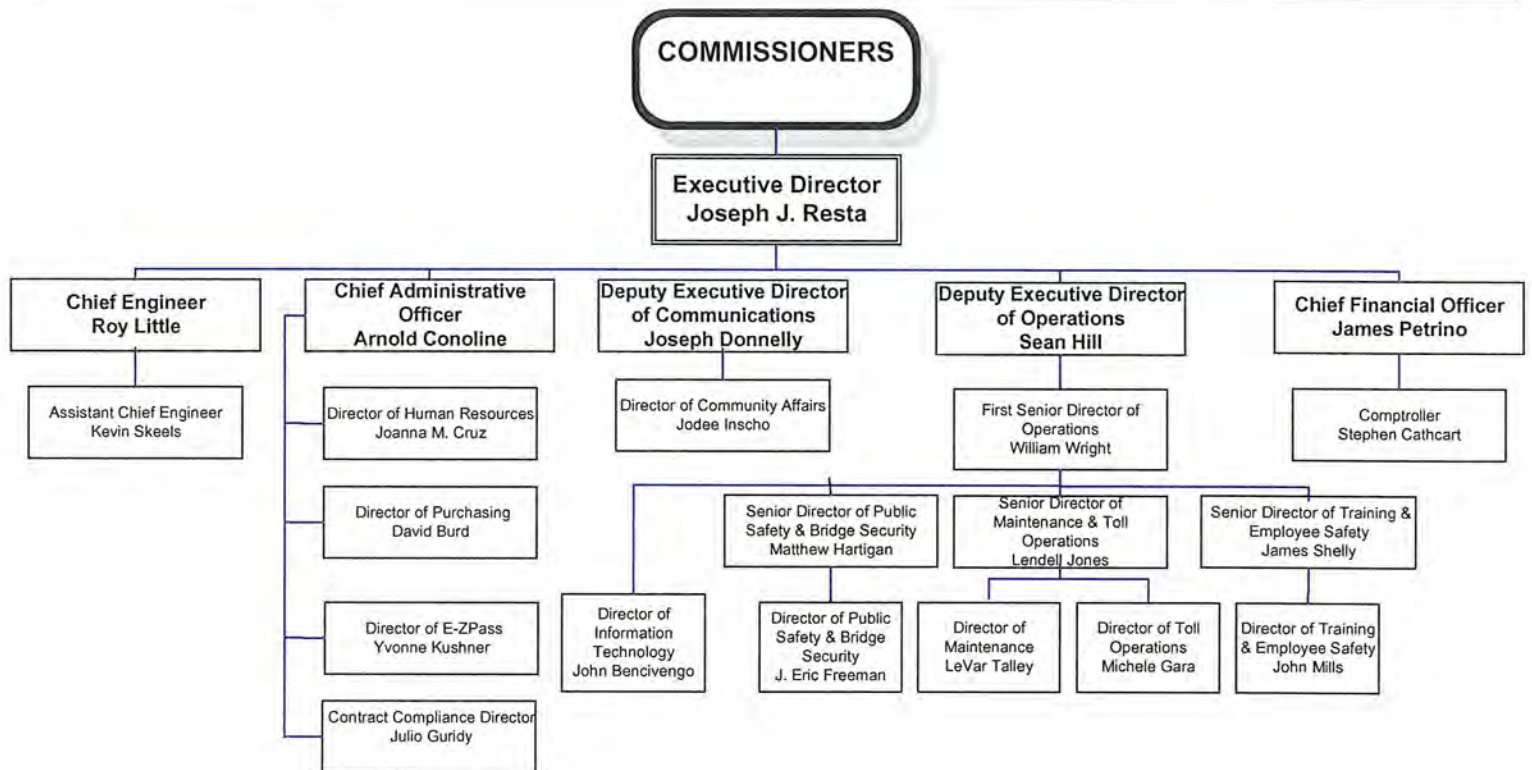
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

WILMINGTON TRUST
Wilmington, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, May, 2019 at 10:40 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. Wadud Ahmad (Pennsylvania)
Hon. John Christy (Pennsylvania) (Via Conference Call)
Hon. Pamela Janvey (Pennsylvania)
Hon. Lori Ciesla (New Jersey) (Via Conference Call)
Hon. Daniel Grace (Pennsylvania)
Hon. Michael Lavery (New Jersey)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Geoffrey S. Stanley (New Jersey)
Hon. Garrett Van Vliet (New Jersey)

COMMISSION MEMBERS ABSENT:

COMMISSION COUNSEL:

Katie Fina, Florio, Perrucci, Steinhardt & Cappelli, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jon Bloom, Stradley Ronon, Pennsylvania
John Casey, Chiesa Shahnian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Chelsea Guzowski, PA Governor's Office
Nedia Ralston, PA Governor's Office
Daniel Kelly, NJ Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer

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Kevin Skeels, Assistant Chief Engineer
James Petrino, Chief Financial Officer
Arnold Conoline, Chief Administrative Officer
Joseph Donnelly, Deputy Executive Director of Communications
Stephen Cathcart, Comptroller
Julio Guridy, Director of Contract Compliance
Jodee Inscho, Director of Community Affairs
Charles Stracciolini, Program Manager of Technology
Joanna Cruz, Human Resources Director
Heather McConnell, Administrative Generalist Executive Office

PROFESSIONAL ASSOCIATES:

Alex Styer, Bellevue Communications

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being four members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman Lavery addressed the meeting and stated:

I just want to welcome our newest commissioner. Welcome aboard. You come highly recommended.

Commissioner Komjathy addressed the meeting and stated:

Thank you. I look forward to working with my colleagues from both New Jersey and from Pennsylvania.

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

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EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

Thank you, Mr. Chairman, my brief comments today are on a few important topics we are considering today.

Our Agenda includes two more steps required to take advantage of financial opportunities, moving the Commission one step closer towards the sale of bonds on the financial market. Appointment of both NJ and PA Disclosure counsel is up for consideration by Commissioners; as well as authorization to use portions of our general reserve fund to defease and redeem bridge system revenue bonds. The current plan is to develop the financial model necessary for Commissioners to evaluate a further bond issue for capital projects; and replacing our variable rate debt with more predictable fixed rate debt. These items will be brought back for Commissioner's consideration in June, with a potential bond sale in July.

Commissioners will also consider changes today to our Other Post-Employment Benefits or "OPEB" Trust for our retirees. Included are: consent to an amendment to the Investment Policy to allow for investment in CORE Real Estate; and changes to the Agreement and Declaration of Trust to effectuate the CORE Real Estate Investments. This will provide further diversification to the OPEB Trust portfolio, and help to meet our appreciation targets to provide health insurance for pre & post Medicare eligible retirees.

Our Temporary Summer Employment Program is up for consideration today, furthering the time-honored tradition of the DRJTBC allowing young people to work throughout the summer months and get exposure to the types of maintenance tasks that occur daily throughout our jurisdiction.

Lastly, today is our Annual Meeting, where Commissioners select the corporate officers of Chairman, Vice-Chairman, Secretary, and Treasurer. This allows for timely and consistent succession of leadership and is consistent with our Bi-State Compact and Bylaws.

Mr. Chairman, this concludes my report.

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APPROVAL OF MINUTES FOR COMMISSION MEETING HELD APRIL 29, 2019

R: 4152-05-19-ADM-01-05-19

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held April 29, 2019.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019 that the Minutes of the Commission Meeting held on April 29, 2019 be and the same hereby are approved."

Commissioner Komjathy addressed the meeting and requested to be recorded as abstaining from the vote.

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF APRIL 2019

R: 4153-05-19- ADM-02-05-19

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019 that the Operations Report, which reflects Commission activity for the month of April 2019 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPOINTMENT OF CO-DISCLOSURE COUNSEL FROM THE BOND COUNSEL POOL

R: 4154-05-19-FIN-01-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019 via this Resolution, The Commission hereby selects from the Bond Counsel Pool and appoints Ballard Spahr, LLP and GluckWalrath LLP to serve as Co-Disclosure Counsel in relation to potential issuance of bonds for capital projects and/or refunding of prior obligations of the Commission.

“RESOLVED: The Commission hereby authorizes the Executive Director to negotiate the terms of this engagement with the selected firms and to take all other actions necessary and desirable to effectuate this appointment in the best interests of the Commission.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

USE OF THE GENERAL RESERVE FUND TO DEFEASE AND REDEEM BRIDGE SYSTEM REVENUE BONDS

R: 4154-05-19- FIN-02-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution,

“RESOLVED: Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May, 2019 via this resolution, That the Commission authorizes the Executive Director and the Chief Financial Officer, with the advice of the Commission's Financial Advisor and Co-Bond Counsel, to direct the utilization of up to \$60,000,000 of available moneys held in the General Reserve Fund to effect the defeasance and redemption of all or a portion of certain Bonds in accordance with the Indenture. The determination as to the defeasance and redemption

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of Bonds, including the selection of maturities and portions of maturities of the Bonds to be defeased and redeemed, shall be made by the Executive Director, upon consultation with the Chief Financial Officer and the Commission's Financial Advisor and Co-Bond Counsel, and shall be based upon terms recommended as the most financially beneficial terms to the Commission, so as to achieve overall lower debt service costs for the Commission, and;

“RESOLVED: That the Commission authorizes: (i) the preparation of any and all documents as Co-Bond Counsel shall advise are necessary or appropriate to effect the defeasance and redemption of the Bonds or portions thereof selected in accordance with this Resolution, including, but not limited to, an escrow deposit agreement, a tax compliance or tax regulatory agreement, and such other agreements, documents, certificates and instruments as Co-Bond Counsel shall advise; and (ii) the preparation and dissemination of any and all notices required or appropriate in order to defease and redeem the selected Bonds or portions thereof. The Chairman, Vice Chairman and Executive Director, with the advice of the Commission's Chief Financial Officer, the Commission's Counsel and Co-Bond Counsel, are hereby severally authorized and directed to (i) approve all such documents and to cause the execution and delivery of all such documents on behalf of the Commission; and (ii) take such further action as may be necessary or appropriate to effect the defeasance and redemption, in accordance with the Indenture, including, without limitation, the engagement of a bidding agent and a verification agent.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

CONSENT TO AMENDMENT TO INVESTMENT POLICY STATEMENT FOR SECTION 115 OPEB TRUST FUND

R: 4155-05-19- FIN-03-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Grace seconded the adoption of the following Resolution,

“WHEREAS: the Delaware River Joint Toll Bridge Commission (the “DRJTBC”) sponsors the Delaware River Joint Toll Bridge Commission Retiree Welfare Benefits Plan (the “Plan”) and has established the Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund (the “Trust”); and

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“WHEREAS: the Trust is intended to provide for funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan; and

“WHEREAS: on or about July 26, 2010, the DRJTBC adopted an Investment Policy Statement (the “Policy Statement”) which sets forth the investment policies and objectives of the Trust; and

“WHEREAS: on or about February 22, 2010, the DJRTBC established an Administrative Committee (the “Administrative Committee”) to have general oversight power of the Trust’s fund (“Fund”); and

“WHEREAS: the Trust reserves certain powers and responsibilities to the Administrative Committee, including the sole authority to invest and reinvest Trust assets and to direct the Trustee, except to the extent the Administrative Committee appoints an Investment Manager; and

“WHEREAS: Marquette Capital (“Marquette”) has been appointed Investment Manager; and

“WHEREAS: Marquette has suggested the Administrative Committee consider an investment in private equity real estate funds that invest with a low-leverage, low-risk, strategy, which generally includes investments in stable, fully leased, typically class A, single or multi-tenant properties within strong, diversified metropolitan areas, also known as CORE equity real estate funds (hereinafter “CORE Real Estate”);

“WHEREAS: after review and research, the Administrative Committee has amended certain aspects of the Policy Statement to allow for the investment in CORE Real Estate and has further amended the Policy Statement remove obsolete language and make other refinements, as evidenced in Exhibit A; and

“RESOLVED: that the DJRTBC hereby consents to the amendments to the Policy Statement for the Section 115 OPEB Trust Fund as evidenced in Exhibit A.

Commissioner Janvey addressed the meeting and stated:

As a former Commission employee who receives retiree health benefits, I abstain from voting on this resolution and have recused myself from any deliberation on this issue.

Commissioner Laurenti addressed the meeting and stated:

As chair of the OPEB Trust or administrative committee, I would like to thank our CFO, Mr. Petrino, and our E.D. for their due diligence in this process and also for the clarity of their explanations because this was complicated. I was at the table when we came up

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with this investment policy. These changes are to bring them up to date to where we are today to reflect our new investment advisor but, again, I want to thank the staff because these are complicated items that we deal with and you made them very clear, so thank you..

Vice Chairman Ahmad addressed the meeting and stated:

If I could add, I would like to also join in that, but also thank Commissioner Laurenti for her leadership for this effort because, you know, the work she does in this committee is amazing, so we appreciate your work.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

AMENDMENT TO THE AGREEMENT AND DECLARATION OF TRUST FOR THE DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SECTION 115 OPEB TRUST FUND

R: 4156-05-19 -FIN-04-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“WHEREAS: the Delaware River Joint Toll Bridge Commission (the “DRJTBC”) sponsors the Delaware River Joint Toll Bridge Commission Retiree Welfare Benefits Plan (the “Plan”) and has established the Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund (the “Trust”); and

“WHEREAS: the Trust is intended to provide for funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan; and

“WHEREAS: the DRJTBC desires to amend certain aspects of the Agreement and Declaration of Trust to allow for the investment in private equity real estate funds that invest with a low-leverage, low-risk, strategy, which generally includes investments in stable, fully leased, typically class A, single or multi-tenant properties within strong, diversified metropolitan areas, also known as CORE equity real estate funds (hereinafter “CORE Real Estate”), which may require allowing CORE Real Estate investments in names other than the Trustee; and

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“RESOLVED: that the DRJTBC hereby approves the Amendment to the Agreement and Declaration of Trust for Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund.

“FURTHER RESOLVED: that the DRJTBC authorizes its Executive Director to forward the Amendment to the Agreement and Declaration of Trust for Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund to the Trustee for review and approval, and as long as the Trustee does not require any substantive revisions or revisions that change the intent of the Amendment, the Executive Director is authorized to make such revisions and execute said Amendment.”

Commissioner Janvey addressed the meeting and stated:

As a former Commission employee who receives retiree health benefits, I abstain from voting on this resolution and have recused myself from any deliberation on this issue.

Commissioner Laurenti addressed the meeting and stated:

I would just like to comment as well just for the rest of the Commissioners here together. We are taking a very serious look at this. Certainly we want to look at better opportunities for investment and return, but we will not enter into any decisions lightly.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was adopted.

TEMPORARY SUMMER EMPLOYMENT

R: 4157-05-19- PER-01-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, that the Commission authorizes the Executive Director to employ up to forty (40) temporary employees from June 3, 2019 through not later than August 23, 2019 at an hourly rate of \$10.00.”

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Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF LEONARDO LOPEZ-ZABALA TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4158-05-19-PER -02-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Leonard Lopez-Zabala be promoted to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF MICHAEL SMITH TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4159-05-19- PER -03-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Laurenti seconded the adoption of the following Resolution:

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“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Michael Smith be promoted to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF JOSEPH BORASKI TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4160-05-19- PER -04-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Joseph Boraski be appointed to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

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APPOINTMENT OF MICHAEL GASPARI TO BRIDGE SECURITY ASSISTANT COORDINATOR, SOUTHERN REGION

R: 4161-05-19- PER -05-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, That Michael Gaspari be appointed to the position of Bridge Security Assistant Coordinator, Southern Region in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,364 per annum, which is within the pay scale for the Bridge Security Assistant Coordinator position (\$56,364 - \$62,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 4162-05-19- ACCT -01-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, Authorizing for payment of invoices #19042130, #19042132 and #19042131 in the total amount of \$ 2,744.01 for Professional Services Rendered to Stradley Ronon, PA Labor Counsel.

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“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL

R: 4163-05-19- ACCT -02-05-19

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 20th day of May 2019, via this Resolution, Authorization for payment of invoices #164829, #164828, #164830, #164825 and #164831 in the total amount due of \$ 12,772.95 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.

“RESOLVED: Identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

ELECTION OF OFFICERS

Chairman Lavery addressed the meeting and said:

"We have now progressed our Meeting to the point where we undertake the Annual Election of Officers. The Chairman now requests the Chairperson of the 'Nominating Committee', to introduce the nominations to fill the office of, Chairman, Vice Chairman, Secretary, and Treasurer, to serve for the ensuing year."

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Commissioner Laurenti addressed the meeting and said:

"Mr. Chairman, the 'Nominating Committee' has convened, and we have fully discussed all of the ramifications involved in our efforts to achieve consensus on those Commission Members who are to be nominated and elected to office of Chairman, Vice Chairman, Secretary, and Treasurer for the ensuing year.

NOMINATION FOR MICHAEL LAVERY AS CHAIRMAN

R: 4164-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Michael Lavery, a Member of the Commission from the State of New Jersey, to serve as the Commission's Chairman for the ensuing year.

The nomination was moved by Commissioner Van Vliet and seconded by Commissioner Grace.

NOMINATION FOR WADUD AHMAD AS VICE CHAIRMAN

R: 4165-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Wadud Ahmad, a Member of the Commission from the Commonwealth of Pennsylvania, to serve as the Commission's Vice Chairman for the ensuing year.

The nomination was moved by Commissioner Janvey and seconded by Commissioner Komjathy.

NOMINATION FOR PAMELA JANVEY AS SECRETARY

R: 4166-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Pamela Janvey, a Member of the Commission from the Commonwealth Of Pennsylvania, to serve as the Commission's Secretary for the ensuing year.

The nomination was moved by Commissioner Grace and seconded by Commissioner Van Vliet.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

NOMINATION FOR YUKI MOORE LAURENTI AS TREASURER

R: 4167-05-19

"Mr. Chairman, the Nominating Committee has recommended that we nominate The Honorable Yuki Moore Laurenti, a Member of the Commission from the State of New Jersey, to serve as the Commission's Treasurer for the ensuing year.

The nomination was moved by Chairman Lavery and seconded by Commissioner Janvey.

CLOSURE OF THE OFFICER NOMINATIONS

R: 4168-05-19

Executive Director Resta addressed the meeting and said.

Thank you Madam Chairperson, the nominations for the Offices of Chairman, Vice Chairman, Secretary, and Treasurer have been made I request a motion to close the nominations for said offices:

The motion was moved by Commissioner Komjathy and Seconded by Commissioner Van Vliet.

CASTING OF THE OFFICER BALLOT

R: 4169-05-19

Executive Director Resta then addressed the meeting and stated that since the nomination for the Offices of CHAIRMAN, VICE CHAIRMAN, SECRETARY, and TREASURER have been made, and since no additional nominations have been made for anyone other than the Honorable MICHAEL LAVERY for Chairman, the Honorable WADUD AHMAD for Vice Chairman, the Honorable PAMELA JANVEY for Secretary, and the Honorable YUKI MOORE LAURENTI for Treasurer, and further, since motions have been passed authorizing closure of the nominations, since the nominations were unopposed, I respectfully request the adoption of a Resolution casting the ballot for the Office of Chairman, Vice Chairman, Secretary, and Treasurer.

Commissioner Van Vliet moved and Commissioner Grace seconded the adoption of the following Resolution:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

"**WHEREAS**, the By-Laws of the Delaware River Joint Toll Bridge Commission, adopted at its Regular Meeting in 1956 and amended in 1962, 1965, 1969 and 1970, among other things, require the holding of an "Annual Meeting" in May of each year, at which time, the election of the Commission Members to the Offices of Chairman, Vice Chairman, Secretary, and Treasurer may take place; and

"**WHEREAS**, the Delaware River Joint Toll Bridge Commission has convened on this 20th day of May 2019, in compliance with the By-Laws; and

"**WHEREAS**, the Commission's By-Laws also provide that the 'Nominating Committee' of the Commission shall consist of all the Commissioners, except the Commissioners holding the Offices of the Chairman, and Vice Chairman; and

"**WHEREAS**, MICHAEL LAVERY, a member of the State of New Jersey, has been nominated for Chairman, WADUD AHMAD, a member from the Commonwealth of Pennsylvania, has been nominated for Vice Chairman, PAMELA JANVEY, a member from the Commonwealth of Pennsylvania, has been nominated for Secretary, and YUKI MOORE LAURENTI, a member of the State of New Jersey has been nominated for Treasurer to serve in such Offices for the ensuing year; and

"**WHEREAS**, no further nominations for the said Offices were made, and motions authorizing Closure of said nomination was passed; and

"**WHEREAS**, the Commission Members, by the above-described actions have indicated their intent to elect MICHAEL LAVERY as Chairman, WADUD AHMAD, as Vice Chairman, PAMELA JANVEY, as Secretary, and YUKI MOORE LAURENTI, as Treasurer; and

"**NOW THEREFORE, BE IT RESOLVED**, by the Delaware River Joint Toll Bridge Commission at this "Annual Meeting" assembled this 20th day of May 2019, that Commissioner Laurenti, in her capacity as Chairperson of the Nominating Committee, for this "Annual Meeting" hereby is authorized and directed, on behalf of the Commission Members, to cast a ballot for MICHAEL LAVERY, who will serve as Chairman, WADUD AHMAD, who will serve as Vice Chairman, PAMELA JANVEY, who will serve as Secretary, and YUKI MOORE LAURENTI, who will service as Treasurer of the Delaware River Joint Toll Bridge Commission for the ensuing year, and the said officers will (effective immediately) assume all authorities, powers and duties vested respectively as the Chairman, Vice Chairman, Secretary, and Treasurer as set forth in (1) the By-Laws of the Commission; (2) the Minutes of previous Commission Meetings; and (3) the Trust Indenture."

Executive Director Resta invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

INVITE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery invited any Comments from the public.

SCHEDULING OF THE JUNE 24, 2019 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, June 24, 2019.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an "Official Notice of Meeting" would be forwarded to each and every Member of the Commission

ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

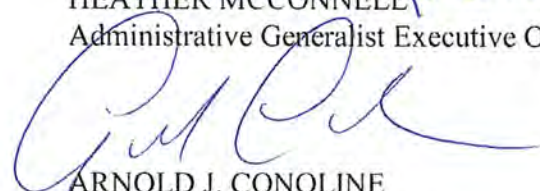
Commissioner Van Vliet then moved that the Meeting be adjourned and Commissioner Grace seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:55 am, Monday, May 20, 2019.

Prepared and submitted by:



HEATHER MCCONNELL
Administrative Generalist Executive Offices

Attested by:



ARNOLD J. CONOLINE
Assistant Secretary/Treasurer

Approved by:



JOSEPH J. RESTA
Executive Director

INVESTMENT POLICY STATEMENT

FOR

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

SECTION 115 OPEB TRUST FUND

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Background

The Delaware River Joint Toll Bridge Commission (the “DRJTBC”) sponsors the Delaware River Joint Toll Bridge Commission Retiree Welfare Benefits Plan (the “Plan”) and has established the Delaware River Joint Toll Bridge Commission Section 115 OPEB Trust Fund (the “Trust”). The Trust is intended to provide for funding of non-pension post-employment benefits (“OPEB”) for employees who meet the applicable requirements set forth in the Plan.

Scope

This Investment Policy Statement (the “Policy Statement”) sets forth the investment policies (in the form of guidelines) and objectives of the Trust.

Purpose

The main investment objectives of the Trust are to achieve long-term growth of Trust assets by maximizing the long-term rate of return on investments and minimizing the long-term risk of loss, to provide for sufficient liquidity to meet benefit obligations under the Plan and to ensure a risk-appropriate investment of existing (as of the effective date of this Policy Statement) Trust assets, to fulfill the DRJTBC’s current and long-term, as applicable, OPEB obligations with respect to the Plan. The Policy Statement is intended to assist in meeting such objectives by providing policy guidelines, so that investment-related decisions may more easily be made. The Trust’s investment objectives are more fully set forth in “Statement of Investment Objectives” below.

Specifically, the purpose of this Policy Statement is to achieve the following:

1. Document investment objectives, performance expectations and investment guidelines for Trust assets.
2. Establish an appropriate investment strategy for managing all Trust assets, including an investment time horizon, risk tolerance ranges and asset allocation to provide sufficient diversification and overall return over the long-term time horizon of the Trust.
3. Establish investment guidelines to control overall risk and liquidity.
4. Establish periodic performance reporting requirements that will effectively monitor investment results and ensure that the investment policy is being followed.
5. Comply with all fiduciary, prudence, due diligence and legal requirements for Trust assets.

It is the intention of the Committee (as hereinafter defined) to periodically review and, if appropriate, amend the Policy Statement to reflect changes in the capital markets, Plan and Trust objectives, or other relevant factors. This document is intended solely to provide a set of guidelines and, as such, the Committee has discretion to deviate from these guidelines where appropriate. Any such instances of deviation may not be used by any other person or entity as evidence of a fiduciary breach.

Investment Authority

The DRJTBC has appointed the Administrative Committee (the "Committee") to oversee certain policies and procedures related to the operation and administration of the Trust, including the investment of Trust assets. In implementing this Policy Statement, the Committee has delegated certain functions to:

1. ~~An PFM Asset Management LLC, as investment manager~~ ("Investment Manager"), to assist the Committee in the investment process and to maintain compliance with this Policy Statement. The Investment Manager may assist the Committee in establishing investment policies, objectives, and guidelines; selecting investment agents ("Agents") or mutual funds and other common investment vehicles as specifically approved by the Committee from time to time ("Investments"); reviewing Agents and Investments over time; measuring and evaluating performance; and other tasks as deemed appropriate. The Investment Manager, to the extent provided in an investment management or similar agreement with the DRJTBC ("Investment Management Agreement"), may also select Investments and assign Agents with discretion to purchase, sell, or hold specific securities that will be used to meet the Trust's investment objectives. ~~Neither the Investment Manager nor any Agent shall ever take possession of any securities, cash or other assets of the Trust, all of which shall be held by [U.S. Bank], the trustee for the Trust (the "Trustee").~~ The Investment Manager, to the extent required in the Investment Management Agreement, must be registered with the Securities and Exchange Commission.
2. The Trustee, to the extent provided in a Trust Agreement with the DRJTBC, to maintain ~~possession of physical securities and~~ records of street name securities owned by the Trust, collect dividend and interest payments, redeem maturing securities, and effect receipt and delivery following purchases and sales, among other duties. The Trustee, to the extent provided in the Trust Agreement, may also perform regular accounting of all assets owned, purchased, or sold, as well as movement of assets into and out of the Trust.
3. The Trustee, to assume, to the extent provided in the Trust Agreement, fiduciary responsibility for the administration of Trust assets; provided, however, that because the Committee has appointed an Investment Manager, then any Trustee appointed under this paragraph shall have no authority with respect to selection of investments.
4. Additional specialists such as attorneys, auditors, actuaries, retirement plan consultants, and others to assist the Committee and the DRJTBC in meeting their responsibilities and obligations to administer Trust assets prudently.

Statement of Investment Objectives

The investment objectives of the Trust are as follows:

1. To invest assets of the Trust in a manner consistent with the following fiduciary standards:
(a) all transactions undertaken must be for the sole interest of Trust beneficiaries, and (b) assets are to be diversified in order to minimize the impact of large losses from individual investments.
2. To provide for funding and anticipated withdrawals on a continuing basis for payment of benefits and reasonable expenses of operation of the Trust.

3. To conserve and enhance the value of Trust assets in real terms through asset appreciation and income generation, while maintaining a reasonable investment risk profile.
4. To minimize principal fluctuations over the Time Horizon (as defined below).
5. To achieve a long-term level of return commensurate with contemporary economic conditions and equal to or exceeding the investment objective set forth in this Policy Statement under the section labeled "Performance Expectations".

Investment Guidelines

Time Horizon

The Trust's investment objectives are based on a 20-year investment horizon ("Time Horizon"). Interim fluctuations should be viewed with appropriate perspective. The Committee has adopted a long-term investment horizon such that the risks and duration of investment losses are carefully weighed against the long-term potential for appreciation of assets.

Liquidity and Diversification

~~In general, the Trust will hold up to six months of cash, cash equivalent, and/or money market funds (collectively, "Liquidity Assets") for near term Trust benefits and expenses (the "Trust Distributions"). All remaining assets will be invested in longer term securities (the "Investment Assets"). Investment Assets shall be diversified with the intent to minimize the risk of long term investment losses. Consequently, the total portfolio will be constructed and maintained to provide diversification with regard to the concentration of holdings in individual issues, issuers, countries, governments or industries.~~

Asset Allocation

~~The Committee believes that to achieve the greatest likelihood of meeting the Trust's investment objectives and the best balance between risk and return for optimal diversification, the Trust should allocate assets into the two broad classes called Investment Assets and Liquidity Assets. The Investment Assets will be invested in accordance with the targets for each asset class as follows to achieve an average total annual rate of return that is equal to or greater than the Trust's actuarial discount rate as described in the section titled "Performance Expectations". The Liquidity Assets will be held and used to pay for Trust Distributions.~~

Investment Assets

Asset Weightings

Asset Classes

Range

Target

Benchmark

Domestic Equity	12% - 32%	22%	<u>Russell 3000 Index</u>
International Equity	4% - 24%	14%	<u>MSCI ACWI ex U.S. Index IMI (Net)</u>
<u>Core Real Estate REITs</u>	0% - 10%	<u>42%</u>	<u>NCREIF ODCE</u>
<u>REITs</u>	<u>0% - 10%</u>	<u>0%</u>	<u>FTSE NAREIT</u>
Inflation Hedge	0% - 10%	<u>20%</u>	<u>Bloomberg Barclays TIPS</u>
Fixed Income	50% - <u>87%</u>	60%	<u>Bloomberg Barclays U.S. Aggregate Bond</u>
Cash Equivalents	0% - <u>25%</u>	0%	<u>ML 90-Day T-Bill</u>

Liquidity Assets

Asset Weightings

<u>Asset Class</u>	<u>Range</u>	<u>Target</u>
<u>Cash Equivalent</u>	<u>0-100%</u>	<u>100%</u>

The asset allocation targets listed in the table above are in effect only after the Trust makes an investment in Core Real Estate. Until an investment in Core Real Estate is made, the asset allocation targets on the following page will be in effect.

<u>Asset Classes</u>	<u>Range</u>	<u>Target</u>	<u>Benchmark</u>
<u>Domestic Equity</u>	<u>12% - 32%</u>	<u>23%</u>	<u>Russell 3000 Index</u>
<u>International Equity</u>	<u>4% - 24%</u>	<u>15%</u>	<u>MSCI ACWI ex U.S. Index IMI (Net)</u>
<u>REITs</u>	<u>0% - 10%</u>	<u>0%</u>	<u>FTSE NAREIT</u>
<u>Inflation Hedge</u>	<u>0% - 10%</u>	<u>0%</u>	<u>Bloomberg Barclays TIPS</u>
<u>Fixed Income</u>	<u>50% - 70%</u>	<u>62%</u>	<u>Bloomberg Barclays U.S. Aggregate Bond</u>
<u>Cash Equivalents</u>	<u>0% - 5%</u>	<u>0%</u>	<u>ML 90-Day T-Bill</u>

The Investment Manager will be evaluated against its peers on the basis of a variety of factors, including, but not limited to, the performance of the ~~Investment Assets~~ Trust assets.

Rebalancing Philosophy

Except as otherwise provided herein, the asset allocation range established by this Policy Statement represents a long-term perspective. As such, rapid unanticipated market shifts or changes in economic conditions may cause the asset mix to fall outside Policy Statement ranges. When these divergences occur, the Investment Manager will rebalance the assets within the specified ranges.

~~Similarly, if the Liquidity Assets fall to a level where Trust Distributions cannot be met and no contributions are anticipated, the Investment Manager will raise Liquidity Assets by reducing Investment Assets in a manner resulting in a range consistent with the ranges stated in this Policy Statement. When the Investment Manager is notified of new contributions, the Investment Manager will review the Trust allocation and fill the Liquidity Assets first, followed by Investment Assets.~~

Risk Tolerance

The Trust will be managed in a style that seeks to minimize principal fluctuations over the established Time Horizon and that is consistent with the Trust's investment objectives.

Performance Expectations

Over the long-term, for this purpose a rolling five-year period, the performance objective for the Trust will be to achieve an average total annual rate of return that is equal to or greater than the Trust's actuarial discount rate, which is expected to be 6.0%. Additionally, it is expected that the annual rate of return on Trust assets will be commensurate with the then prevailing investment environment. Measurement of this return expectation will be judged by reviewing returns in the context of industry standard benchmarks, peer universe comparisons for individual Trust Investments and blended benchmark comparisons for the Trust in its entirety.

Selection of Agents

The Investment Manager, to the extent provided in the Investment Management Agreement, may select appropriate Agents to invest the assets of the Trust, provided that any such selection is done prudently and for the exclusive benefit of Trust beneficiaries. Agents must meet the following criteria and any other criteria set forth in the Investment Management Agreement:

- The Agent must be a bank, insurance company, or investment adviser as defined by the Investment Advisers Act of 1940.
- The Agent must provide historical quarterly performance data compliant with Global Investment Performance Standards (GIPS®), Securities & Exchange Commission ("SEC"), and Financial Industry Regulatory Agency ("FINRA") rules, as appropriate.
- The Agent must provide detailed information on the history of the firm, key personnel, support personnel, key clients, and fee schedule (including most favored nation clauses). This information

can be a copy of a recent Request for Proposal (“RFP”) completed by the Agent or regulatory disclosure.

- The Agent must clearly articulate the investment strategy that will be followed and document that the strategy has been successfully adhered to over time.
- The Agent must confirm receipt, understanding and adherence to this Policy Statement and any investment specific policies by signing a consent form provided to the Agent prior to investment of Trust assets.

Guidelines for Portfolio Holdings

Direct Investments by Investment Manager

Every effort shall be made, to the extent practical, prudent and appropriate, to select Investments that have investment objectives and policies that are consistent with this Policy Statement (as outlined in following sub-sections of the “Guidelines for Portfolio Holdings”). However, given the nature of the Investments, it is recognized that there may be deviations between this Policy Statement and the objectives of these Investments. ~~Notwithstanding the foregoing, or any provision of this Policy Statement to the contrary, until such time that this Policy Statement may take full effect and be implemented by the Investment Manager, the Trust shall be invested in fixed income securities and investment funds in specified proportions as set forth in a separate schedule delivered by the Investment Manager to the Committee, in substantially the form of Exhibit “A” attached hereto.~~

Limitations on Agents Portfolios

EQUITIES

Domestic Equities. ~~No more than 5% of an Agent’s total equity portfolio valued at market may be invested in the greater of the 5% equity of any one corporation or 1.5 times the weighting of a security within the benchmark. Ownership of the shares of one company shall not exceed 25% of those outstanding. No portfolio valued at market may be invested in the greater of 25% in any one sector or 1.5 times the weighting of a sector within the benchmark. and not more than 25% of equity valued at market may be held in any one sector, as defined by the Industry Classification Benchmark universe database.~~ Other than these constraints, there are no quantitative guidelines as to issues, industry or individual security diversification. However, prudent diversification standards should be developed and maintained by the Agent.

International Equities. ~~No portfolio valued at market may be invested in the greater of 5% of any one corporation or 1.5 times the weighting of a security within the benchmark. Ownership of the shares of one company shall not exceed 5% of those outstanding. No portfolio valued at market may be invested in the greater of 25% in any one sector or 1.5 times the weighting of a sector within the benchmark. No more than 5% of the total equity portfolio valued at market may be invested in the common equity of any one corporation, ownership of the shares of one company shall not exceed 2% of those outstanding, and not more than 25% of equity valued at market may be held in any one sector, as defined by the Industry Classification Benchmark universe database.~~ The overall non-U.S. equity allocation should include a diverse global mix that is comprised of the equity of companies from multiple regions and sectors. The emerging markets exposure, as defined by Morgan Stanley Capital International Inc. (“MSCI”), should be limited to ~~35~~40% of the non-U.S. portion of the portfolio.

REIT

Real estate assets ~~will may~~ be held ~~only in diversified Investments, primarily holding~~ Real Estate Investment Trusts and servicing companies.

INFLATION HEDGE ASSETS

Inflation hedging assets will include only Investments holding among other assets: Treasury Inflation Protected Securities ("TIPS"), commodities or commodity derivative contracts, index-linked derivative contracts, the equity of companies in generally accepted businesses believed to hedge inflation.

CORE REAL ESTATE

Real estate assets may be held in pPrivate real estate investments, which will be implemented through open-end commingled fund vehicles. Direct investment in real estate by the Fund is prohibited.

Pooled real estate investment funds must invest at least 75% of aggregate gross fair market value in core real estate investments. Core investments are generally considered to be stable, well-maintained properties located in major metropolitan areas with high occupancy rates and high-quality tenants. Property types include, but are not limited to, office, industrial, retail, and multi-family apartments.

Pooled real estate investment funds will diversify their exposures by property type and location and maintain overall occupancy rates in excess of 80%. The Agent(s) should diversify in an attempt to limit exposure to any single property type or to any single geographic area. It is expected that at various points in time, the portfolio may be more heavily exposed to a single property type or location by virtue of opportunities in the market that are expected to generate excess return above long-term expectations. The diversification of the real estate portfolio will be compared to the composition of its peer benchmark the NCREIF ODCE Index.

Limited use of leverage is permissible within pooled real estate investment funds to enhance investment returns and to mirror the NCREIF ODCE Index. Portfolio leverage is limited to a maximum of 35% of the aggregate gross fair market value of the funded investments. Individual holdings may have higher leverage.

FIXED INCOME

Fixed income investments shall be high quality with a preponderance of the investments in (1) U.S. Treasury, federal agencies and U.S. Government guaranteed obligations, (2) investment grade corporate issues including convertibles, and (3) sovereign debt of foreign countries.

Fixed income securities of any one issuer shall not exceed 5% of a total bond portfolio at time of purchase. The 5% limitation does not apply to issues of the U.S. Treasury or other Federal Agencies. The overall rating of the fixed income assets shall be at least "A", based on the rating of one of the three rating agencies (Fitch, Moody's or Standard & Poor's). In cases where the yield spread adequately compensates for additional risk, high yield securities (BB+ or lower), can be purchased or held up to a maximum of ~~20~~30% of total market value of fixed income securities of the Trust.

Cash Equivalents

Cash equivalents shall be held in funds complying with Rule 2(a)-7 of the Investment Company Act of 1940.

Portfolio Risk Hedging

Portfolio investments designed to hedge various risks including volatility risk, interest rate risk, etc. are allowed to the extent that the Investments do not create direct portfolio leverage. One example of a hedge vehicle is an exchange traded fund ("ETF") which takes short positions.

Prohibited Investments

Except for purchase within authorized Investments, securities having the following characteristics, are not authorized and shall not be purchased: letter stock and other unregistered securities, commodities or commodity contracts where the Trust is a counterparty, short sales, margin transactions, closed-end private placements (with the exception of Rule 144A securities), or venture capital funds, private equity, or hedge funds. Further, derivatives, options, futures, or any other investment for the sole purpose of direct portfolio leveraging are prohibited. Direct ownership of real estate, natural resource properties such as oil, gas or timber and the purchase of collectibles is also prohibited.

Safekeeping

~~All assets of the Trust shall be held by the Trustee.~~ Except as otherwise may be provided for in the Trust Agreement, the Trustee shall produce statements on a monthly basis, listing the name and value of all Trust assets ~~held~~, and the dates and nature of all transactions in accordance with the terms in the Trust Agreement. Except as otherwise may be provided for in the Trust Agreement, Investments of the Trust ~~not held as Liquidity Assets or Investment Assets~~ shall, at all times, be invested in interest-bearing accounts. Investments and portfolio securities may not be loaned.

Control Procedures

Review of Investment Objectives

The Investment Manager shall review and report to the Committee, not less frequently than annually, the appropriateness of this Policy Statement for achieving the Trust's stated objectives. It is not expected that this Policy Statement will change frequently. In particular, short-term changes in the financial markets should not require an adjustment in this Policy Statement.

Review of Investment Performance

The Investment Manager shall report on a quarterly basis to the Committee to review the investment performance of the Trust. In addition, the Investment Manager will be responsible for keeping the Committee advised of any material change in investment strategy, Agents, and other pertinent information potentially affecting performance of the Trust.

The Investment Manager shall compare the investment results on a quarterly basis to appropriate peer universe benchmarks, as well as market indices in both equity and fixed income markets. ~~Examples of benchmarks and indexes that will be used include the S&P 500 Index for large cap equities, Russell 2000 Index for small cap equities, MSCI Europe, Australasia, and Far East (EAFE) Index for international equities, Barclays Capital Aggregate Bond Index for fixed income securities, and the U.S. 91-Day T-bill for cash equivalents.~~

Review of Investment Manager and Other Service Providers

The Committee shall periodically, and not less frequently than annually, review the performance of the Investment Manager and other service providers, including Agents, to the Trust with respect to Investments based, in part, upon its fulfillment of its responsibilities under this Policy Statement.

Voting of Proxies

~~The Investment Manager is not responsible for voting proxies, except for mutual fund proxies, in which case the Investment Manager will vote proxies received on behalf of the Commission in accordance with Investment Manager's proxy voting policy as set forth in its ADV Part 2A. The Investment Manager will vote the shares of the Investments, and Agents will vote securities in the respective portfolio managed by such Agents, consistently with the Statement of Policies and Procedures for Proxy Voting, as set forth in Exhibit "B" attached hereto, and in the best interest of the Trust.~~

Coordination with Other Documents

Notwithstanding the foregoing, if any term or condition of this Policy Statement conflicts with any term or condition in the Trust Agreement or the Investment Management Agreement, the applicable term or condition set forth in the Trust Agreement or Investment Management Agreement shall control.

|

Adoption of Investment Policy Statement

Any changes and exceptions to this Policy Statement will be made in writing and adopted by the Committee. Once adopted, changes and exceptions will be delivered to each Agent, as appropriate, by the Investment Manager.

Approved by the Delaware River Joint Toll Bridge Commission:

By: _____

Name: _____

Title: _____

Date: _____

EXHIBIT "A"

Initial Schedule of Investments

Initially, the Trust shall be invested in a Short-Term Investment Strategy using a money market mutual fund until the point at which the Long-Term Investment Strategy, as represented by the Investment Policy Statement, is approved by the DRITBC and fully executed by the Investment Manager. The initial schedule of investments for the Long-Term Investment Strategy is expected to be as follows:

<u>DATE</u>	<u>LONG-TERM INVESTMENT</u>	<u>EST. BALANCE OF MME</u>
July 2010	\$8,000,000	\$12,000,000
August 2010	\$3,000,000	—\$9,000,000
September 2010	\$3,000,000	—\$6,000,000
October 2010	\$3,000,000	—\$3,000,000
November 2010	\$3,000,000	————\$0

The Short-Term Investment Strategy money market fund will be the First American Funds Government Obligations Fund.

Initial Long-Term Investments for the Long-Term Investment strategy will be made in the following mutual funds:

Allocation	Fund
12.0%	Vanguard Total Stock Market Index
2.5%	Davis NY Venture
2.5%	American Funds Fundamental Investors
2.5%	Columbia Acorn USA
2.5%	FMI Common Stock
2.0%	Vanguard Total International Stock Index
4.5%	Dodge & Cox International
4.5%	American Funds EuroPacific Growth
2.0%	Vanguard REIT Index
2.0%	PIMCO Commodity Real Return
6.0%	Vanguard Total Bond Market Index
21.0%	PIMCO Total Return
16.5%	MetWest Core Plus
4.5%	Artio Global High Income
15.0%	Vanguard Short-term Bond Index

EXHIBIT “B”

PFM ASSET MANAGEMENT LLC

Statement of Policies and Procedures for Proxy Voting

1. — Introduction

As a registered investment adviser, PFM Asset Management LLC (“PFM”, or “we”) has a fiduciary duty to act solely in the best economic interests of our clients. With respect to securities held in the accounts of clients for which we provide discretionary investment management services or for which PFM otherwise has express authority to vote proxies, we have an obligation to vote client securities in a timely manner and make voting decisions that are in the best economic interests of the client in whose account the security is held.

This statement is intended to comply with Rule 206(4)-6 of the Investment Advisers Act of 1940. It sets forth our policies and procedures (“Policies”) for voting proxies for our discretionary investment advisory clients, including accounts governed by the Employee Retirement Income Security Act of 1974 (“ERISA”). These policies are reviewed and updated as necessary to address new and evolving proxy voting issues and standards.

With the exception of proxies solicited in respect of shares in money market funds (see “Proxy Policies — General Principles”, below) the Managing Director of PFM (the “Managing Director”) overseeing a client’s investments is responsible for making all proxy voting decisions in accordance with these Policies. Such Managing Director is responsible for the voting of all such proxies in a timely manner.

The Policies attempt to generalize a complex subject. PFM may, from time to time, in a specific instance or as to a series of transactions, determine that it is in the best economic interests of its client to depart from specific policies described below. The rationale for any such departure will be recorded in writing by the Managing Director.

2. — Proxy Policies

General Principles

These Proxy Policies have been developed in the context of PFM’s service to its particular clients as investment advisor. Substantially all of the securities on which PFM presently provides discretionary investment management are fixed income securities or mutual funds. Holders of fixed income securities rarely are called upon to vote their interests, except in unusual circumstances requiring securityholder consent. Holders of shares in mutual funds are requested to vote on recurring corporate governance matters, such as the election of directors, but non-routine matters, such as the approval of a new investment management contract or a request for consent to assign such a contract, arise infrequently from time to time. PFM seeks to vote proxy proposals, consents or resolutions relating to

~~the mutual funds which are the portfolio securities of our clients, in a manner that serves the best economic interests of the client, as determined by the Managing Director, taking into account relevant factors, including, but not limited to:~~

- ~~• Impact on the valuation of securities;~~
- ~~• Anticipated costs and benefits associated with the proposal;~~
- ~~• An increase or decrease in costs, particularly management fees, of investment in the securities;~~
 - ~~• Effect on liquidity; and~~
- ~~• Customary industry and business practices.~~

~~With respect to proxies solicited in respect of shares of federally registered or state-specific money market funds owned in client accounts, proxies seeking votes in favor of the election of directors or appointment of auditors will be voted by a member of PFM's Compliance Department in favor of management's solicitation. In the event that the proxy furnished to PFM with respect to a shareholder vote relates to more shares than are owned in accounts under PFM's discretionary management, PFM will forward all such proxy materials to the client for the client's exercise of proxy voting rights as to all shares covered by the proxy. In the event that the proxy is solicited in respect of a proposition other than the election of directors of a money market fund, the decision with respect to the proxy vote will be referred to a Managing Director. See also "Conflicts of Interest—Funds Advised by PFM", below.~~

~~The Policies described in this statement are not exhaustive due to the variety of proxy voting issues that we may be required to consider. In reviewing proxy issues of the sort described as follows, we will apply the following general principles:~~

~~Elections of Directors~~

~~Unless there is a proxy contest for seats on the Board of a portfolio fund, which is uncommon, or unless we determine that there are other compelling reasons for withholding votes for directors, PFM will vote in favor of the management proposed slate of directors. We generally will withhold votes for directors who fail to attend at least seventy-five percent of board meetings within a given year without reasonable excuse, and we may abstain where there is insufficient information about the nominees disclosed in the proxy statement.~~

~~Appointment of Auditors~~

~~We believe that the management of a company is in the best position to choose auditors, so we will generally support management's recommendation. In reviewing a proposed auditor, we will consider whether the proposed auditor has received significant fees for non-audit services to the company as well as any other reasons for us to question the independence or performance of the auditors.~~

~~Change in Legal and Capital Structure~~

~~Changes in a fund's charter, articles of incorporation or by-laws generally are technical and administrative in nature. Absent a compelling reason to the contrary, PFM will cast votes in accordance with management's recommendations on such proposals, for example, to increase the number of directors, or to adopt term limitations or retirement requirements. However, we will review and analyze on a case-by-case basis any non-routine proposals that are likely to affect the structure and operation of the portfolio company, including any limitation on shareholder rights, or have a material economic effect on the fund.~~

~~Corporate Restructurings, Mergers and Acquisitions~~

PFM believes votes dealing with corporate reorganizations, such as mergers, changes of domicile or approval of a proposed assignment of the mutual fund's advisor's contract, are an extension of the investment decision. Accordingly, we will analyze such proposals on a case-by-case basis, relying on the views of our investment professionals managing the portfolio in which the security is held.

Proposals Affecting Shareholder Rights

PFM believes that fundamental rights of shareholders must be protected. We will generally vote in favor of proposals that give shareholders a greater voice in the affairs of the company and oppose any measure that seeks to limit those rights.

Investment Advisory Agreements and Executive Compensation

PFM believes that a fund's board of directors should, within reason, be given latitude to negotiate satisfactory terms of an investment advisory agreement. We will examine proposals that result in an increase of compensation to investment advisors and other service providers of portfolio mutual funds on a case-by-case basis, with particular emphasis on the relative performance of the fund. See also, "Conflicts of Interest—Funds Advised by PFM," below. We will review proposals relating to executive compensation plans, if any, to ensure that the long-term interests of management and shareholders are properly aligned.

Corporate Governance

Our proxy voting Policies recognize the importance of good corporate governance in ensuring that the directors fulfill their obligations to shareholders. We favor proposals promoting transparency and accountability within a company. For example, we support the appointment of a majority of independent directors on key committees.

All Other Matters

All other decisions regarding proxies will be determined on a case-by-case basis taking into account the Policies as set forth above.

Abstaining from Voting

PFM will not abstain from voting or affirmatively decide not to vote merely to avoid conflict of interest.

3. — Conflicts of Interest — Funds Advised by PFM

With the exception of an advisory client's investment in a mutual fund to which PFM is a service provider, which is discussed below, we believe that a conflict of interest between PFM and its client whose investments are managed by PFM is unlikely. PFM is the investment advisor to a federally registered money-market investment company and to several local government investment pools (in each case, a "Pooled Investment"). PFM receives no investment advisory fee from an investment advisory client in respect of that client's assets which PFM invests in Pooled Investments. In regard to voting of securities in a Pooled Investment owned by clients for which PFM is the direct investment advisor (or in any other circumstances where it could appear that PFM has an interest in the matter to be voted upon) the following principles apply:

- A. — If the proposal relates to election of directors, selection of auditors, or such other matters in which the outcome does not directly affect PFM, PFM will vote in accordance with the Policies described above;

~~B.——If such other proxy proposal relates to a transaction directly affecting PFM or otherwise requires a case-by-case determination under the Policies, PFM in various circumstances will seek the advice either of the managers of the advised client or of a qualified, independent third party regarding the voting of a proxy, and PFM will submit the proxy statement to such third party or management. The Managing Director will vote the proxy in accordance with the decision of client management or the third party's recommendation.~~

~~4.——Procedures for Proxies~~

~~Except as described above with respect to money market mutual funds, proxies will be voted by the Managing Director in accordance with the Policies. Upon making a decision, the proxy will be executed and returned by mail or electronic communication to the recipient directed by the company requesting the proxy. The Managing Director is responsible for the voting of proxies in a timely manner.~~

~~5.——Record of Proxy Voting~~

~~PFM will maintain records relating to all proxy voting, including (i) each proxy received, (ii) the Proxy Statement (unless the Proxy Statement is available from a public repository), (iii) any documents created by a PFM employee that were material to making the voting decision, and (iv) the vote evidenced on the proxy.~~

~~PFM will maintain records of each written request from a client for proxy voting information and the PFM's written response to any request (oral or written) for proxy voting information.~~

~~PFM will maintain such records in its offices for two years from the end of the fiscal year during which the record was created, and for an additional three years in an accessible place.~~

~~6.——Requests for Information as to Proxy Votes~~

~~PFM will furnish to any client of PFM information as to how proxies for securities in the client's account were voted by PFM. Requests for such information shall be in writing, specifying the period covered by the request and transmitted by mail, with a return address clearly given. Requests should be addressed to:~~

~~_____

_____~~
~~PFM Asset Management LLC
Division Manager, PFM Advisors
Two Logan Square, 16th Floor
18th & Arch Streets
Philadelphia, PA 19103~~

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at April 30, 2019	1
Accounting	Status of Bond Retirement at April 30, 2019	2
Accounting	Status of Investments at April 30, 2019	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of April 2019 Compared with Month of April 2018	8-21
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period April 1, 2019 through April 30, 2019	22-30
Accounting	Statement of Revenue and Expenses: Four Months Period ending April 30, 2019	31

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**There follows Cash Balances of the Commission at April 30, 2019 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	7,323,327
Payroll Fund	59,252
Insurance Clearing Account	750,000
TOTAL	\$ 8,132,579

CASH DEPOSIT GUARANTEES

Wells Fargo Bank	PA ACT 72	FULL BALANCE
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

STATUS OF BRIDGE REVENUE BONDS AT April 30, 2019

SERIES 2005A					SERIES 2007B					SERIES 2012A					SERIES 2015					SERIES 2017					Total	
Maturity	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding			
7/1/2005	2.33%	\$ 330,000	\$ 330,000		N/A																	-	-			
7/1/2006	2.50%	895,000	895,000		N/A																	-	-			
7/1/2007	2.76%	930,000	930,000		N/A																	-	-			
7/1/2008	2.98%	965,000	965,000	4.23%	\$ 3,350,000	\$ 3,350,000																-	-			
7/1/2009	3.06%	1,003,000	1,005,000	4.23%	3,350,000	3,350,000																-	-			
7/1/2010	3.23%	1,045,000	1,045,000	4.23%	3,650,000	3,650,000																-	-			
7/1/2011	3.39%	1,095,000	1,095,000	4.23%	3,850,000	3,850,000																-	-			
7/1/2012	3.59%	1,150,000	1,150,000	4.23%	3,950,000	3,950,000																-	-			
7/1/2013	3.66%	1,210,000	1,210,000	4.23%	4,200,000	4,200,000	0.35%	4,435,000	4,435,000													-	-			
7/1/2014	3.76%	5,000,000	5,000,000	4.23%	4,350,000	4,350,000		N/A	N/A													-	-			
7/1/2015	3.85%	5,220,000	5,220,000	4.23%	4,450,000	4,450,000	0.85%	1,030,000	1,030,000													-	-			
7/1/2016	3.90%	5,540,000	5,540,000	4.23%	4,800,000	4,800,000		N/A	N/A													-	-			
7/1/2017	4.02%	5,835,000	5,835,000	4.23%	4,950,000	4,950,000	1.09%	1,065,000	1,065,000													-	-			
7/1/2018	4.04%	6,155,000	6,155,000	4.23%	5,250,000	5,250,000	1.33%	1,180,000	1,100,000													-	-			
7/1/2019	4.09%	6,480,000	1,645,000	4.23%	5,450,000		1.61%	1,145,000		1.47%	2,410,000											3.48%	13,540,000			
7/1/2020	4.13%	6,840,000	1,735,000	4.23%	5,600,000		1.90%	1,950,000		1.62%	2,540,000											3.39%	15,435,000			
7/1/2021	4.14%	1,842,000	1,825,000	4.23%	5,950,000		2.14%	1,895,000		1.86%	2,540,000											2.80%	16,190,000			
7/1/2022	4.19%	1,920,000	1,920,000	4.23%	6,250,000		2.33%	4,000,000		2.10%	2,695,000											3.05%	14,685,000			
7/1/2023	4.23%	2,020,000	2,020,000	4.23%	6,550,000		2.33%	3,165,000		2.34%	2,995,000											2.33%	3,165,000			
7/1/2024	4.32%	2,125,000	2,125,000	4.23%	6,800,000		2.50%	7,445,000		2.43%	2,935,000											3.04%	18,655,000			
7/1/2025	4.35%	2,235,000	2,235,000	4.23%	7,150,000		2.60%	7,815,000		2.55%	3,015,000											3.11%	19,520,000			
7/1/2026	4.67%	2,345,000	2,345,000	4.23%	7,450,000		2.67%	8,205,000		2.73%	3,180,000											3.22%	19,440,000			
7/1/2027	4.67%	2,450,000	2,450,000	4.23%	7,800,000		2.73%	5,000,000		2.73%	3,180,000											3.44%	15,630,000			
7/1/2028	4.67%	2,560,000	2,560,000	4.23%	8,200,000		3.01%	3,620,000		3.10%	4,540,000											3.01%	3,620,000			
7/1/2029	4.67%	2,675,000	2,675,000	4.23%	8,550,000		3.06%	7,015,000	1,210,000	2.80%	20,000											3.57%	18,165,000			
7/1/2030	4.67%	2,795,000	2,795,000	4.23%	8,900,000		3.12%	2,000,000		2.95%	35,000											3.12%	2,000,000			
7/1/2031	N/A	N/A	N/A	4.23%	9,340,000		3.17%	9,355,000		3.28%	3,380,000											3.60%	20,970,000			
7/1/2032	N/A	N/A	N/A	4.23%	9,800,000		3.21%	1,345,000		3.08%	8,380,000											3.53%	21,755,000			
7/1/2033	N/A	N/A	N/A	4.23%	N/A		3.27%	1,385,000		3.19%	8,845,000											3.59%	22,800,000			
7/1/2034	N/A	N/A	N/A	4.23%	N/A			N/A		3.27%	3,670,000											3.62%	23,900,000			
7/1/2035	N/A	N/A	N/A	4.23%	N/A			N/A		3.14%	3,785,000											3.70%	25,080,000			
7/1/2036	N/A	N/A	N/A	4.23%	N/A			N/A		3.59%	545,000											3.70%	25,080,000			
7/1/2037	N/A	N/A	N/A	4.23%	N/A			N/A		3.56%	10,595,000											3.47%	26,310,000			
7/1/2038	N/A	N/A	N/A	4.23%	N/A			N/A		3.60%	11,020,000											3.52%	27,520,000			
7/1/2039	N/A	N/A	N/A		N/A			N/A		3.52%	17,325,000											3.57%	28,785,000			
7/1/2040	N/A	N/A	N/A		N/A			N/A		3.64%	11,460,000											3.63%	30,110,000			
7/1/2041	N/A	N/A	N/A		N/A			N/A		3.73%	11,920,000											3.59%	32,045,000			
7/1/2042	N/A	N/A	N/A		N/A			N/A			N/A											3.64%	33,115,000			
7/1/2043	N/A	N/A	N/A		N/A			N/A			N/A											3.64%	34,485,000			
7/1/2044	N/A	N/A	N/A		N/A			N/A			N/A											3.64%	35,845,000			
7/1/2045	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	37,190,000			
7/1/2046	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	16,590,000			
7/1/2047	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2048	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2049	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2050	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2051	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2052	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2053	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2054	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2055	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2056	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2057	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2058	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2059	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2060	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2061	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2062	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2063	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2064	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2065	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2066	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2067	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2068	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2069	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2070	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2071	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2072	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2073	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2074	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2075	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2076	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2077	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2078	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2079	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2080	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2081	N/A	N/A	N/A		N/A			N/A			N/A											3.69%	17,980,000			
7/1/2082	N/A	N/A	N/A		N/A			N/A			N/A											4.04%	15,715,000			
7/1/2083	N/A	N/A	N/A		N/A			N/A			N/A									</						

Footnotes

2012 Series Bonds Refunded remaining balance of 2003 A Series and \$30,795,000 of the 2005 A Series Bonds.
2015 Series Bonds Refunded \$86,505,000 of the 2007 A Series Bonds.



Delaware River
Joint Toll Bridge
Commission

DRJTBC

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Maturity Date
April 1, 2019 - April 30, 2019

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
82124MZB9	10686	01GRF	ACP	SHEFFI	5,000,000.00	04/26/2019	12/11 - At Maturity	4,916,987.50		2.610	12/11/2019	2.694	4,918,800.00
3134GTBG7	10682	01GRF	FAC	FHLMC	2,500,000.00	04/01/2019	10/01 - 04/01	2,500,000.00		2.400	04/01/2021	2.400	2,500,000.00
57629WCD0	10681	01GRF	FAC	MASSMU	5,000,000.00	04/01/2019	04/13 - 10/13	4,985,500.00	58,333.33	2.500	04/13/2022	2.600	4,985,898.35
3133EKHP4	10688	01GRF	FAC	FFCB	5,000,000.00	04/30/2019	10/18 - 04/18	4,998,700.00	4,383.33	2.630	04/18/2022	2.639	4,998,701.22
			Subtotal		17,500,000.00			17,401,187.50	62,716.66				17,403,399.57
Construction Fund 2017													
2254EBC9	10684	06CF17	ACP	CREDUS	3,500,000.00	04/15/2019	11/12 - At Maturity	3,448,099.83		2.530	11/12/2019	2.608	3,452,035.39
82124MZB9	10687	06CF17	ACP	SHEFFI	8,000,000.00	04/26/2019	12/11 - At Maturity	7,867,180.00		2.610	12/11/2019	2.694	7,870,080.00
40434PA97	10685	06CF17	ACP	HSBC	6,000,000.00	04/15/2019	01/09 - At Maturity	5,884,330.02		2.580	01/09/2020	2.666	5,891,210.02
3134GTBG7	10683	06CF17	FAC	FHLMC	2,500,000.00	04/01/2019	10/01 - 04/01	2,500,000.00		2.400	04/01/2021	2.400	2,500,000.00
			Subtotal		20,000,000.00			19,699,609.85	0.00				19,713,325.41
			Total Purchases		37,500,000.00			37,100,797.35	62,716.66				37,116,724.98



Delaware River
Joint Toll Bridge
Commission

Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
April 30, 2019

DRJTBC

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Illa Fed Port	Amort	1,986,358.32	1.451		100.000	04/30/2019	1,986,358.32	1,986,358.32	1,986,358.32
				Subtotal	1,986,358.32	1.451				1,986,358.32	1,986,358.32	1,986,358.32
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Illa Fed Port	Amort	0.00	0.822		100.000	04/30/2019	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	5,278,514.47	2.433		100.000	04/30/2019	5,278,514.47	5,278,514.47	5,278,514.47
PAINVEST	10462	01GRF	PA Invest	Amort	4,340,252.28	2.433		100.000	04/30/2019	4,340,252.28	4,340,252.28	4,340,252.28
037833AQ3	10644	01GRF	Apple Inc	Fair	3,224,845.20	2.608	05/06/2019	99.995	04/30/2019	3,224,845.20	3,224,769.64	3,224,845.20
037833AQ3	10648	01GRF	Apple Inc	Fair	3,000,000.00	2.608	05/06/2019	99.995	04/30/2019	2,999,856.00	2,999,785.90	2,999,856.00
912796QH5	10621	01GRF	U.S. Treasury	Fair	5,100,000.00	2.500	05/23/2019	99.856	04/30/2019	5,092,666.20	5,092,410.92	5,092,666.20
3137EADG1	10583	01GRF	Federal Home Loan Mtg Corp	Fair	4,000,000.00	2.365	05/30/2019	99.942	04/30/2019	3,997,712.00	3,998,049.86	3,997,712.00
912828WL0	10525	01GRF	U.S. Treasury	Fair	5,000,000.00	1.744	05/31/2019	99.926	04/30/2019	4,996,300.00	4,999,014.51	4,996,300.00
912828WL0	10608	01GRF	U.S. Treasury	Fair	4,000,000.00	2.462	05/31/2019	99.926	04/30/2019	3,997,040.00	3,996,875.00	3,997,040.00
912828WL0	10609	01GRF	U.S. Treasury	Fair	500,000.00	2.467	05/31/2019	99.926	04/30/2019	499,630.00	499,607.05	499,630.00
912796RS0	10638	01GRF	U.S. Treasury	Fair	6,025,000.00	2.542	06/06/2019	99.762	04/30/2019	6,010,708.70	6,010,079.69	6,010,708.70
89119BTM8	10619	01GRF	Toronto Dominion	Fair	1,396,000.00	2.773	06/21/2019	99.641	04/30/2019	1,390,992.55	1,390,870.19	1,390,992.55
3130A8DB6	10588	01GRF	Federal Home Loan Bank	Fair	3,000,000.00	2.386	06/21/2019	99.813	04/30/2019	2,994,390.00	2,994,832.84	2,994,390.00
3130A8DB6	10611	01GRF	Federal Home Loan Bank	Fair	1,880,000.00	2.533	06/21/2019	99.813	04/30/2019	1,876,484.40	1,876,375.30	1,876,484.40
3130A8DB6	10612	01GRF	Federal Home Loan Bank	Fair	2,225,000.00	2.518	06/21/2019	99.813	04/30/2019	2,220,839.25	2,220,756.85	2,220,839.25
3130ACJ96	10510	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.551	06/28/2019	99.847	04/30/2019	4,999,603.52	4,999,360.00	4,999,603.52
912828XV7	10537	01GRF	U.S. Treasury	Fair	4,500,000.00	1.970	06/30/2019	99.805	04/30/2019	4,491,225.00	4,494,756.58	4,491,225.00
912828XV7	10614	01GRF	U.S. Treasury	Fair	4,600,000.00	2.523	06/30/2019	99.805	04/30/2019	4,591,030.00	4,590,487.13	4,591,030.00
912796RZ4	10649	01GRF	U.S. Treasury	Fair	5,000,000.00	2.515	07/11/2019	99.533	04/30/2019	4,976,695.00	4,975,835.35	4,976,695.00
3136G0RL7	10634	01GRF	Federal National Mtg Assn	Fair	2,000,000.00	2.604	07/24/2019	99.813	04/30/2019	1,996,278.00	1,995,428.20	1,996,278.00
912828TH3	10613	01GRF	U.S. Treasury	Fair	4,895,000.00	2.575	07/31/2019	99.625	04/30/2019	4,874,566.22	4,874,566.22	4,876,688.22
912828TH3	10625	01GRF	U.S. Treasury	Fair	6,300,000.00	2.588	07/31/2019	99.625	04/30/2019	6,276,406.50	6,273,421.88	6,276,406.50
912796QV4	10659	01GRF	U.S. Treasury	Fair	5,000,000.00	2.507	08/15/2019	99.302	04/30/2019	4,965,100.00	4,964,036.55	4,965,100.00
3135G0P49	10620	01GRF	Federal National Mtg Assn	Fair	6,000,000.00	2.623	08/28/2019	99.521	04/30/2019	5,971,302.00	5,968,869.38	5,971,302.00
912828T6	10509	01GRF	U.S. Treasury	Fair	3,000,000.00	1.507	08/31/2019	99.727	04/30/2019	2,997,468.48	2,997,468.48	2,997,468.48
912828T6	10631	01GRF	U.S. Treasury	Fair	4,000,000.00	2.697	08/31/2019	99.727	04/30/2019	3,989,080.00	3,981,003.23	3,989,080.00
06742QU91	10670	01GRF	Barclays US Funding LLC	Fair	2,300,000.00	2.806	09/03/2019	99.074	04/30/2019	2,278,713.50	2,278,038.18	2,278,713.50
912796RA9	10626	01GRF	U.S. Treasury	Fair	10,000,000.00	2.596	09/12/2019	99.118	04/30/2019	9,911,880.00	9,906,270.72	9,911,880.00

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General Reserve Fund												
05253JAP6	10651	01GRF	Aust & NZ Banking Group	Fair	5,000,000.00	2.846	09/23/2019	98.782	04/30/2019	4,989,135.00	4,984,501.22	4,989,135.00
65557CAV5	10668	01GRF	Nordea Bank	Fair	5,000,000.00	2.649	09/30/2019	99.575	04/30/2019	4,978,790.00	4,979,065.84	4,978,790.00
3137EADM8	10635	01GRF	Federal Home Loan Mtg Corp	Fair	4,445,000.00	2.720	10/02/2019	99.504	04/30/2019	4,422,988.36	4,418,066.15	4,422,988.36
912796RF8	10637	01GRF	U.S. Treasury	Fair	6,200,000.00	2.624	10/10/2019	98.935	04/30/2019	6,134,013.40	6,128,984.49	6,134,013.40
3135G0R39	10636	01GRF	Federal National Mtg Assn	Fair	10,465,000.00	2.718	10/24/2019	99.309	04/30/2019	10,392,697.32	10,380,163.38	10,392,697.32
3130ACLX0	10517	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	1.625	10/30/2019	98.633	04/30/2019	5,978,004.00	6,000,000.00	5,978,004.00
89114QAV0	10669	01GRF	Toronto Dominion	Fair	5,000,000.00	2.643	11/05/2019	99.802	04/30/2019	4,990,125.00	4,990,045.31	4,990,125.00
912796RM3	10628	01GRF	U.S. Treasury	Fair	8,480,000.00	2.723	11/07/2019	98.755	04/30/2019	8,374,500.32	8,362,176.53	8,374,500.32
961214BK8	10653	01GRF	WestPac Banking Corp	Fair	5,000,000.00	2.904	11/19/2019	101.211	04/30/2019	5,060,595.00	5,053,040.40	5,060,595.00
912796RN1	10656	01GRF	U.S. Treasury	Fair	4,100,000.00	2.566	12/05/2019	98.614	04/30/2019	4,043,174.00	4,038,181.31	4,043,174.00
82124MZB9	10686	01GRF	Sheffield Receivables	Fair	5,000,000.00	2.693	12/11/2019	98.362	04/30/2019	4,948,110.00	4,918,800.00	4,918,110.00
63254AAT5	10652	01GRF	National Australia Bank Ltd	Fair	5,000,000.00	2.900	01/10/2020	99.710	04/30/2019	4,985,520.00	4,977,956.80	4,985,520.00
912796RY7	10674	01GRF	U.S. Treasury	Fair	4,100,000.00	2.552	01/30/2020	98.238	04/30/2019	4,027,766.20	4,022,776.81	4,027,766.20
3130ADN32	10658	01GRF	Federal Home Loan Bank	Fair	3,500,000.00	2.603	02/11/2020	99.753	04/30/2019	3,491,376.00	3,487,207.03	3,491,376.00
64952WBY8	10650	01GRF	New York Life Global	Fair	2,780,000.00	2.841	02/11/2020	99.475	04/30/2019	2,765,416.12	2,761,136.44	2,765,416.12
3133EKAFA3	10667	01GRF	Federal Farm Credit Bank	Fair	6,000,000.00	2.540	02/12/2020	100.089	04/30/2019	6,005,382.00	5,999,990.55	6,005,382.00
742651DU3	10673	01GRF	Private Expt Fdg	Fair	1,904,000.00	2.568	03/15/2020	99.945	04/30/2019	1,902,952.80	1,898,902.27	1,902,952.80
59217GCL1	10672	01GRF	METLIFE	Fair	6,000,000.00	2.893	01/08/2021	99.619	04/30/2019	5,977,146.00	5,951,951.93	5,977,146.00
3134GTBG7	10682	01GRF	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	99.956	04/30/2019	2,498,922.50	2,500,000.00	2,498,922.50
3134GSZ57	10675	01GRF	Federal Home Loan Mtg Corp	Fair	4,703,000.00	2.706	08/24/2021	100.002	04/30/2019	4,703,098.76	4,702,336.75	4,703,098.76
86960BAQ5	10679	01GRF	Svenska Handelsbanken	Fair	6,191,000.00	2.859	09/07/2021	98.005	04/30/2019	6,067,526.70	6,053,572.35	6,067,526.70
89233P5F99	10677	01GRF	TOYOTA Motor Credit CP	Fair	1,400,000.00	2.680	09/15/2021	101.957	04/30/2019	1,427,403.60	1,422,946.53	1,427,403.60
63254AAU2	10676	01GRF	National Australia Bank Ltd	Fair	3,200,000.00	3.096	01/10/2022	100.009	04/30/2019	3,200,304.00	3,175,697.25	3,200,304.00
78012KZG5	10678	01GRF	Royal Bank of Canada	Fair	5,000,000.00	2.698	02/01/2022	100.278	04/30/2019	5,013,945.00	5,006,619.19	5,013,945.00
57629WCD0	10681	01GRF	Mass Mutual Global	Fair	5,000,000.00	2.599	04/13/2022	98.447	04/30/2019	4,972,380.00	4,985,898.35	4,972,380.00
3133EKHP4	10688	01GRF	Federal Farm Credit Bank	Fair	5,000,000.00	2.638	04/18/2022	99.948	04/30/2019	4,997,405.00	4,998,701.22	4,997,405.00
Subtotal					238,532,766.75	2.546				237,547,456.35	237,420,498.01	237,547,456.35
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	18,485.01	1.451		100.000	04/30/2019	18,485.01	18,485.01	18,485.01
912796RY7	10660	01OF	U.S. Treasury	Fair	6,180,000.00	2.547	01/30/2020	98.238	04/30/2019	6,071,120.76	6,063,960.55	6,071,120.76
Subtotal					6,198,485.01	2.544				6,089,605.77	6,082,445.56	6,089,605.77
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	22,735.36	1.451		100.000	04/30/2019	22,735.36	22,735.36	22,735.36
912796RY7	10661	01RMF	U.S. Treasury	Fair	5,000,000.00	2.547	01/30/2020	98.238	04/30/2019	4,911,910.00	4,906,116.94	4,911,910.00

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				Subtotal	5,022,735.36	2.542				4,934,645.36	4,928,852.30	4,934,645.36
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	383.40	0.001	04/30/2019	100.000	04/30/2019	383.40	383.40	383.40
912828K5	10507	01SFIR	U.S. Treasury	Fair	4,054,000.00	1.270	07/31/2019	99.633	04/30/2019	4,039,121.82	4,055,044.21	4,039,121.82
				Subtotal	4,054,383.40	1.269				4,039,505.22	4,055,427.61	4,039,505.22
Debt Service Reserve 2005A												
38145C752	10110	05DSRF05	Goldman Sachs Ila Fed Port	Amort	18,504.65	1.451	04/30/2019	100.000	04/30/2019	18,504.65	18,504.65	18,504.65
912796QH5	10622	05DSRF05	U.S. Treasury	Fair	2,040,000.00	2.500	05/23/2019	99.856	04/30/2019	2,037,066.48	2,036,964.37	2,037,066.48
912796RY7	10662	05DSRF05	U.S. Treasury	Fair	980,000.00	2.547	01/30/2020	98.238	04/30/2019	962,734.36	961,598.93	962,734.36
				Subtotal	3,038,504.65	2.508				3,018,305.49	3,017,067.95	3,018,305.49
Construction Fund 2017												
38145C752	10424	06CF17	Goldman Sachs Ila Fed Port	Amort	0.00	0.001	04/30/2019	100.000	04/30/2019	0.00	0.00	0.00
PAINVEST	10463	06CF17	PA Invest	Amort	22,652,112.98	2.433	04/30/2019	100.000	04/30/2019	22,652,112.98	22,652,112.98	22,652,112.98
037833AQ3	10645	06CF17	Apple Inc	Fair	5,000,000.00	2.609	05/06/2019	99.995	04/30/2019	4,999,760.00	4,999,642.86	4,999,760.00
912828R44	10521	06CF17	U.S. Treasury	Fair	13,000,000.00	1.552	05/15/2019	99.947	04/30/2019	12,993,136.00	12,996,667.08	12,993,136.00
88602USG6	10640	06CF17	Thunder Bay Funding LLC CP	Fair	5,000,000.00	2.896	05/16/2019	99.890	04/30/2019	4,994,520.00	4,994,041.67	4,994,520.00
3130ABF92	10514	06CF17	Federal Home Loan Bank	Fair	6,000,000.00	1.528	05/28/2019	99.920	04/30/2019	5,995,212.00	5,999,322.85	5,995,212.00
912828SX9	10617	06CF17	Federal Home Loan Bank	Fair	6,600,000.00	2.503	05/31/2019	99.896	04/30/2019	6,593,136.00	6,592,617.19	6,593,136.00
65558KT38	10629	06CF17	Nordea Bank	Fair	6,500,000.00	2.816	06/03/2019	99.770	04/30/2019	6,485,069.50	6,483,584.79	6,485,069.50
67983JT45	10642	06CF17	Old Line Funding LLC	Fair	5,000,000.00	2.940	06/04/2019	99.757	04/30/2019	4,987,865.00	4,986,305.55	4,987,865.00
89119BTM8	10618	06CF17	Toronto Dominion	Fair	7,800,000.00	2.773	06/21/2019	99.641	04/30/2019	7,772,021.40	7,770,220.24	7,772,021.40
3130A8DB6	10520	06CF17	Federal Home Loan Bank	Fair	14,000,000.00	1.600	06/21/2019	99.813	04/30/2019	13,973,820.00	13,990,863.73	13,973,820.00
3130ACJ96	10511	06CF17	Federal Home Loan Bank	Fair	5,000,000.00	1.597	06/28/2019	99.847	04/30/2019	4,992,360.00	4,999,251.23	4,992,360.00
89233HU93	10641	06CF17	TOYOTA Motor Credit CP	Fair	10,000,000.00	2.886	07/09/2019	99.520	04/30/2019	9,952,040.00	9,946,141.67	9,952,040.00
3137EABE1	10515	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.572	07/19/2019	99.657	04/30/2019	5,979,432.00	5,991,099.82	5,979,432.00
78013WUJ9	10632	06CF17	Royal Bank of Canada	Fair	5,500,000.00	2.928	07/25/2019	99.397	04/30/2019	5,466,846.00	5,462,989.58	5,466,846.00
87019SUS1	10646	06CF17	SwedBank	Fair	5,000,000.00	2.779	07/26/2019	99.387	04/30/2019	4,969,385.00	4,967,520.53	4,969,385.00
912828TH3	10491	06CF17	U.S. Treasury	Fair	10,000,000.00	1.342	07/31/2019	99.625	04/30/2019	9,962,550.00	9,988,558.50	9,962,550.00
912796QV4	10627	06CF17	U.S. Treasury	Fair	10,500,000.00	2.593	08/15/2019	99.302	04/30/2019	10,426,710.00	10,422,127.10	10,426,710.00
2254EBVK4	10654	06CF17	Credit Suisse 355	Fair	4,300,000.00	2.793	08/19/2019	99.222	04/30/2019	4,266,571.80	4,264,130.82	4,266,571.80
64106SVU9	10655	06CF17	Nestle Capital Corp CP	Fair	5,000,000.00	2.626	08/28/2019	99.167	04/30/2019	4,958,350.00	4,957,523.61	4,958,350.00
06742QU91	10671	06CF17	Barclays US Funding LLC	Fair	2,700,000.00	2.806	09/03/2019	99.074	04/30/2019	2,675,011.50	2,674,218.74	2,675,011.50
55607LW34	10643	06CF17	TOYOTA Motor Credit CP	Fair	5,000,000.00	3.168	09/03/2019	99.119	04/30/2019	4,955,980.00	4,946,701.40	4,955,980.00
2254EBYC9	10684	06CF17	Credit Suisse 355	Fair	3,500,000.00	2.608	11/12/2019	98.613	04/30/2019	3,451,479.50	3,452,035.39	3,451,479.50

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Construction Fund 2017												
313312PS3	10647	06CF17	Federal Farm Credit Bank	Fair	4,000,000.00	2.641	11/25/2019	98.688	04/30/2019	3,947,556.00	3,940,835.54	3,947,556.00
82124MZB9	10687	06CF17	Sheffield Receivables	Fair	8,000,000.00	2.693	12/11/2019	98.362	04/30/2019	7,868,976.00	7,870,080.00	7,868,976.00
82124MZD5	10680	06CF17	Sheffield Receivables	Fair	5,000,000.00	2.755	12/13/2019	98.347	04/30/2019	4,917,370.00	4,916,595.55	4,917,370.00
40434PA97	10685	06CF17	HSBC USA Inc	Fair	6,000,000.00	2.666	01/09/2020	98.190	04/30/2019	5,891,400.00	5,891,210.02	5,891,400.00
3134GTBG7	10683	06CF17	Federal Home Loan Mtg Corp	Fair	2,500,000.00	2.400	04/01/2021	99.956	04/30/2019	2,498,922.50	2,500,000.00	2,498,922.50
Subtotal					189,552,112.98	2.362				188,627,593.18	188,656,298.44	188,627,593.18
Debt Service Reserve Fund 2012												
38145C752	10260	06DSRF12A	Goldman Sachs IIa Fed Port	Amort	16,861.76	1.451		100.000	04/30/2019	16,861.76	16,861.76	16,861.76
912796QH5	10623	06DSRF12A	U.S. Treasury	Fair	1,910,000.00	2.500	05/23/2019	98.856	04/30/2019	1,907,253.42	1,907,157.81	1,907,253.42
912796RY7	10663	06DSRF12A	U.S. Treasury	Fair	1,000,000.00	2.547	01/30/2020	98.238	04/30/2019	982,382.00	981,223.39	982,382.00
Subtotal					2,926,861.76	2.510				2,905,497.18	2,905,242.96	2,905,497.18
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs IIa Fed Port	Amort	41,093.06	1.451		100.000	04/30/2019	41,093.06	41,093.06	41,093.06
912796QH5	10624	06DSRF15	U.S. Treasury	Fair	4,250,000.00	2.500	05/23/2019	98.856	04/30/2019	4,243,888.50	4,243,675.76	4,243,888.50
912796RY7	10664	06DSRF15	U.S. Treasury	Fair	5,700,000.00	2.547	01/30/2020	98.238	04/30/2019	5,599,577.40	5,592,973.32	5,599,577.40
Subtotal					9,991,093.06	2.522				9,884,558.96	9,877,742.14	9,884,558.96
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs IIa Fed Port	Amort	17,987.76	1.335		100.000	04/30/2019	17,987.76	17,987.76	17,987.76
912796QH5	10685	06DSRF17	U.S. Treasury	Fair	4,800,000.00	2.434	05/23/2019	98.856	04/30/2019	4,793,097.60	4,793,004.00	4,793,097.60
912796RY7	10686	06DSRF17	U.S. Treasury	Fair	26,500,000.00	2.547	01/30/2020	98.238	04/30/2019	26,033,123.00	26,002,419.81	26,033,123.00
Subtotal					31,317,987.76	2.529				30,844,208.36	30,813,411.57	30,844,208.36
Total					492,621,289.05	2.458				489,878,734.19	489,743,344.86	489,878,734.19

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019
TOLL TRAFFIC AND REVENUE STATISTICS (April, 2019)

Summary: The Commission experienced an increase in total toll revenue for April 2019 in comparison to the April 2018 traffic and revenue statistics. Total toll traffic also reflected an increase for the month.

Analysis of April 2019 / April 2018 toll revenue data comparison:

- An overall toll revenue increase of 5.19 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 6.66 percent increase.
- Passenger-vehicle toll revenue generated a 0.96 percent increase.

Analysis of April 2019 / April 2018 traffic data comparison:

- Total toll traffic increased by 75,743 vehicles, or 2.31 percent for the month.
- Commercial-vehicle traffic increased by 38,485 vehicles, or 8.33 percent.
- Passenger-vehicle toll traffic increased by 37,258 vehicles, or 1.32 percent.
- Average daily toll traffic for the Commission's seven toll bridges for April 2019 was 111,922 total vehicles as compared to 109,397 total vehicles in April 2018.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for April 2019 decreased by 50,518 vehicles, or 1.90 percent as compared to April 2018.

Traffic analysis for 2019 YTD:

- Total YTD toll traffic for the seven toll bridges is reflecting a 1.66 percent increase for the first four months of 2019 as compared to the same period in 2018.
- Westbound traffic on the eleven toll supported bridges is reflecting a 1.44 percent decrease through the first four months of 2019 when compared to last year.

REGION REVIEW:

Southern Region

Total toll traffic at Trenton-Morrisville (TM) reflected a 3.65 percent increase for April 2019 when compared to April 2018 as the result of increases of 18,590 cars and 9,536 trucks. At New Hope-Lambertville (NHL), a decrease of 1,208 cars combined with an increase of 1,678 trucks generated an increase in total toll traffic of 0.29 percent for April 2019 as compared to April 2018.

Central Region

The I-78 Toll Bridge recorded an increase of 5.67 percent in total toll traffic for the month of April 2019 when compared to April 2018 as the result of increases of 39,393 cars and 11,892 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, a decrease of 20,645 passenger vehicles and an increase of 1,666 trucks combined to generate a 4.02 percent decrease in total toll traffic for April 2019.

Northern Region

Portland-Columbia (PC) experienced a 3.58 percent increase in total toll traffic during April 2019 compared to April 2018 as a result of the increases of 1,743 automobiles and 2,072 trucks. At the Delaware Water Gap (DWG) Toll Bridge, a decrease of 30 passenger vehicles combined with an increase of 10,931 trucks to generate an overall increase of 1.42 percent in total toll traffic for April 2019 as compared to April 2018. At Milford-Montague (MM), a decrease of 585 passenger vehicles and an increase of 710 trucks combined to produce a 0.13 percent increase in total toll traffic for the month of April 2019.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of April, 2019 and April, 2018, and the year-to-date periods ending April 30, 2019 and April 30, 2018.

		<i>E-ZPass</i> PENETRATION RATES					
		APR. 2019	APR. 2018	Change in Monthly Percentage	YTD 2019	YTD 2018	Change in YTD Percentage
All Toll Bridges	Cars	70.81	69.15	1.66	70.87	69.34	1.53
	Trucks	90.49	88.60	1.89	90.59	88.30	2.29
	Total	73.75	71.89	1.86	73.84	72.10	1.74
Trenton - Morrisville	Cars	68.85	67.21	1.64	68.62	67.26	1.36
	Trucks	92.49	89.95	2.54	91.74	87.37	4.37
	Total	70.59	68.66	1.93	70.32	68.57	1.75
New Hope - Lambertville	Cars	84.33	82.48	1.85	84.66	83.15	1.51
	Trucks	87.86	83.36	4.50	88.25	84.94	3.31
	Total	84.56	82.53	2.03	84.88	83.24	1.64
I-78	Cars	73.45	71.46	1.99	73.36	71.62	1.74
	Trucks	90.82	89.05	1.77	90.93	83.73	7.20
	Total	78.23	76.35	1.88	78.33	76.37	1.96
Easton - Phillipsburg	Cars	70.21	69.59	0.62	70.25	69.59	0.66
	Trucks	84.29	83.36	0.93	84.60	82.66	1.94
	Total	71.05	70.33	0.72	71.07	70.28	0.79
Portland - Columbia	Cars	63.88	63.59	0.29	63.82	63.50	0.32
	Trucks	90.98	89.88	1.10	91.45	90.37	1.08
	Total	66.34	65.56	0.78	66.04	65.43	0.61
Delaware Water Gap	Cars	69.64	67.49	2.15	70.19	67.96	2.23
	Trucks	90.67	88.71	1.96	90.86	89.13	1.73
	Total	73.10	70.73	2.37	73.61	71.50	2.11
Milford - Montague	Cars	63.69	62.04	1.65	64.04	61.98	2.06
	Trucks	78.14	77.46	0.68	82.26	78.31	3.95
	Total	64.14	62.41	1.73	64.59	62.38	2.21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018			JANUARY 1, 2019			MONTH OF		
APRIL 30, 2018			APRIL 30, 2019			APRIL 2018		
120 DAYS			120 DAYS			30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
10,427,883	\$ 10,474,443.00	10,546,858	\$ 10,600,299.00	Passenger	2,857,242	\$ 2,876,143.00	2,819,984	\$ 2,837,062.00
-	(399,634.90)	-	(412,484.30)	Discounts *	-	(121,372.95)	-	(108,390.60)
10,427,883	\$ 10,074,808.10	10,546,858	\$ 10,187,814.70	TOTAL PASSENGER	2,857,242	\$ 2,754,770.05	2,819,984	\$ 2,728,671.40
251,964	1,622,251.15	288,679	1,858,649.00	2-Axle Trucks	77,737	500,709.95	59,086	380,385.85
139,064	1,646,073.60	128,711	1,523,307.80	3-Axle Trucks	33,750	399,304.80	35,556	421,070.40
159,590	2,510,364.80	153,652	2,416,204.80	4-Axle Trucks	43,039	677,203.20	43,685	688,441.60
1,193,922	23,401,234.00	1,255,675	24,599,388.00	5-Axle Trucks	334,983	6,562,182.00	313,504	6,142,062.00
36,216	845,150.40	38,714	900,453.80	6-Axle Trucks	10,647	247,072.80	9,671	225,739.20
1,469	42,899.20	1,045	31,608.80	7-Axle Trucks	249	7,602.40	418	12,583.20
-	-	-	-	Permits	-	-	-	-
1,782,225	\$ 30,067,973.15	1,866,476	\$ 31,329,811.80	TOTAL TRUCKS	500,405	\$ 8,394,075.15	461,920	\$ 7,870,282.25
12,210,108	\$ 40,142,781.25	12,413,334	\$ 41,517,426.50	TOTAL TOLL VEHICLES	3,357,647	\$ 11,148,845.20	3,281,904	\$ 10,598,953.65
101,751	\$ 334,523.18	103,444	\$ 345,978.55	DAILY AVERAGE	111,922	\$ 371,628.17	109,397	\$ 353,286.46

Rate Change Traffic (toll)	
Autos	1.66%
Trucks	1.14%
Revenue	4.73%
Autos	3.42%
Trucks	1.12%
	4.20%

Rate Change Traffic (toll)	
Autos	2.31%
Trucks	1.32%
Revenue	8.33%
Autos	5.19%
Trucks	0.96%
	6.66%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018 APRIL 30, 2018 120 DAYS		JANUARY 1, 2019 APRIL 30, 2019 120 DAYS		MONTH OF APRIL 2019 30 DAYS		MONTH OF APRIL 2018 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
2,716,110	\$ 2,722,930.00 (84,552.07)	2,760,933	\$ 2,769,243.00 (93,574.86)	Passenger	739,263	\$ 742,228.00 (28,499.75)	720,673	\$ 723,019.00 (23,373.10)
2,716,110	\$ 2,638,377.93	2,760,933	\$ 2,675,668.14	Discounts *	739,263	\$ 713,728.25	720,673	\$ 699,645.90
				TOTAL PASSENGER				
43,746	282,442.55	77,440	500,061.90	2-Axle Trucks	20,940	135,214.30	11,566	74,688.90
37,982	452,716.80	35,890	427,150.80	3-Axle Trucks	9,001	106,914.00	9,355	111,512.40
30,233	479,464.00	25,993	412,163.20	4-Axle Trucks	7,233	114,470.40	7,899	125,305.60
75,779	1,488,280.00	78,629	1,543,428.00	5-Axle Trucks	21,298	418,026.00	20,078	394,594.00
594	14,023.20	587	13,956.00	6-Axle Trucks	162	3,847.20	201	4,744.80
87	2,440.00	59	1,648.80	7-Axle Trucks	15	417.20	14	392.00
-	-			Permits			-	-
188,421	\$ 2,719,366.55	218,598	\$ 2,898,408.70	TOTAL TRUCKS	58,649	\$ 778,889.10	49,113	\$ 711,237.70
2,904,531	\$ 5,357,744.48	2,979,531	\$ 5,574,076.84	TOTAL TOLL VEHICLES	797,912	\$ 1,492,617.35	769,786	\$ 1,410,883.60
24,204	\$ 44,647.87	24,829	\$ 46,450.64	DAILY AVERAGE	26,597	\$ 49,753.91	25,660	\$ 47,029.45
Rate Change							Rate Change	
Traffic (toll)							Traffic (toll)	
Autos	2.58%						Autos	3.65%
Trucks	1.65%						Trucks	2.58%
	16.02%							19.42%
Revenue	4.04%						Revenue	5.79%
Autos	1.41%						Autos	2.01%
Trucks	6.58%						Trucks	9.51%

Rate Change Traffic (toll)		Rate Change Traffic (toll)	
Autos	2.58%	Autos	3.65%
Trucks	1.65%	Trucks	2.58%
Revenue	16.02%	Revenue	19.42%
Autos	4.04%	Autos	5.79%
Trucks	1.41%	Trucks	2.01%
	6.56%		9.51%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018 APRIL 30, 2018 120 DAYS			JANUARY 1, 2019 APRIL 30, 2019 120 DAYS			MONTH OF APRIL 2019 30 DAYS			MONTH OF APRIL 2018 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
542,592	\$ 544,826.00 (25,417.00)		549,197	\$ 552,271.00 (31,596.63)	Passenger Discounts *	150,404	\$ 151,481.00 (9,798.55)		151,612	\$ 152,454.00 (7,634.02)	
542,592	\$ 519,409.00		549,197	\$ 520,674.37	TOTAL PASSENGER	150,404	\$ 141,682.45		151,612	\$ 144,819.98	
11,361	73,193.90		17,220	111,066.80	2-Axle Trucks	4,695	30,327.70		3,165	20,417.80	
5,116	60,878.40		4,370	51,872.40	3-Axle Trucks	1,169	13,914.00		1,417	16,898.40	
3,121	48,668.80		3,337	52,198.40	4-Axle Trucks	1,017	15,947.20		856	13,371.20	
10,909	214,834.00		11,894	234,208.00	5-Axle Trucks	3,330	65,574.00		3,194	62,862.00	
314	7,161.60		476	10,917.60	6-Axle Trucks	171	3,914.40		73	1,658.40	
13	364.00		6	168.00	7-Axle Trucks Permits	3	84.00		2	56.00	
30,834	\$ 405,100.70		37,303	\$ 460,431.20	TOTAL TRUCKS	10,385	\$ 129,761.30		8,707	\$ 115,263.80	
573,426	\$ 924,509.70		586,500	\$ 981,105.57	TOTAL TOLL VEHICLES	160,789	\$ 271,443.75		160,319	\$ 260,083.78	
4,779	\$ 7,704.25		4,888	\$ 8,175.88	DAILY	5,360	\$ 9,048.13		5,344	\$ 8,669.46	

Rate Change
Traffic (toll)
Autos 2.28%
Trucks 1.22%
Revenue 20.98%
Autos 6.12%
Trucks 0.24%
13.66%

Rate Change
Traffic (toll)
Autos 0.29%
Trucks -0.80%
Revenue 19.27%
Autos 4.37%
Trucks -2.17%
12.58%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

179 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018 APRIL 30, 2018 120 DAYS			JANUARY 1, 2019 APRIL 30, 2019 120 DAYS			MONTH OF APRIL 2019 30 DAYS			MONTH OF APRIL 2018 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
2,503,743	\$ 2,519,497.00 (115,562.15)		2,517,843	\$ 2,536,270.00 (101,593.44)	Passenger Discounts *	692,703	\$ 698,833.00 (28,381.99)		653,310	\$ 658,711.00 (30,722.00)	
2,503,743	\$ 2,403,934.85		2,517,843	\$ 2,434,676.56	TOTAL PASSENGER	692,703	\$ 670,451.01		653,310	\$ 627,989.00	
89,842	577,489.90		89,805	576,833.40	2-Axle Trucks	24,149	155,093.90		23,074	148,255.90	
47,645	561,720.00		47,705	562,192.80	3-Axle Trucks	12,194	143,716.80		12,861	151,677.60	
72,690	1,138,538.20		74,322	1,164,024.00	4-Axle Trucks	19,486	305,363.20		21,692	341,073.60	
729,614	14,282,714.00		755,435	14,787,596.00	5-Axle Trucks	199,908	3,913,558.00		186,897	3,659,190.00	
23,749	553,406.40		26,137	606,998.80	6-Axle Trucks	7,094	164,426.40		6,305	147,086.40	
942	27,351.20		614	18,380.00	7-Axle Trucks Permits	135	4,056.80		245	7,405.20	
964,482	\$ 17,141,220.70		994,018	\$ 17,716,015.00	TOTAL TRUCKS	262,966	\$ 4,686,215.10		251,074	\$ 4,454,688.70	
3,468,225	\$ 19,545,155.55		3,511,861	\$ 20,150,691.56	TOTAL TOLL VEHICLES	955,669	\$ 5,356,666.11		904,384	\$ 5,082,677.70	
28,902	\$ 162,876.30		29,266	\$ 167,922.43	DAILY AVERAGE	31,856	\$ 178,555.54		30,146	\$ 169,422.59	

Rate Change	
Traffic (toll)	1.26%
Autos	0.56%
Trucks	3.06%
Revenue	3.10%
Autos	1.28%
Trucks	3.35%

Rate Change	
Traffic (toll)	5.67%
Autos	6.03%
Trucks	4.74%
Revenue	5.39%
Autos	6.76%
Trucks	5.20%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018 APRIL 30, 2018 120 DAYS			JANUARY 1, 2019 APRIL 30, 2019 120 DAYS			MONTH OF APRIL 2019 30 DAYS			MONTH OF APRIL 2018 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
1,592,342	\$ 1,598,119.00 (51,968.91)		1,593,239	\$ 1,600,051.00 (57,613.92)	Passenger Discounts *	425,772	\$ 428,313.00 (17,578.44)		446,417	\$ 448,689.00 (13,810.19)	
1,592,342	\$ 1,546,150.09		1,593,239	\$ 1,542,437.08	TOTAL PASSENGER	425,772	\$ 410,734.56		446,417	\$ 434,878.81	
25,666	165,743.50		35,584	229,514.35	2-Axle Trucks	9,655	62,349.95		6,807	43,948.45	
11,377	134,938.80		11,028	130,938.00	3-Axle Trucks	2,938	34,929.60		3,346	39,781.20	
9,510	150,955.20		10,540	167,070.40	4-Axle Trucks	3,398	53,857.60		3,133	49,776.00	
40,867	802,834.00		38,862	764,500.00	5-Axle Trucks	10,836	213,326.00		11,845	232,876.00	
365	8,688.00		298	7,051.20	6-Axle Trucks	120	2,839.20		150	3,583.20	
15	420.00		12	341.20	7-Axle Trucks	4	109.20		4	112.00	
			-		Permits	-	-				
87,800	\$ 1,263,579.50		96,304	\$ 1,299,415.15	TOTAL TRUCKS	26,951	\$ 367,411.55		25,285	\$ 370,076.85	
1,680,142	\$ 2,809,729.59		1,689,543	\$ 2,841,852.23	TOTAL TOLL VEHICLES	452,723	\$ 778,146.11		471,702	\$ 804,955.66	
14,001	\$ 23,414.41		14,080	\$ 23,682.10	DAILY AVERAGE	15,091	\$ 25,938.20		15,723	\$ 26,631.86	
Rate Change											
Traffic (toll)			Traffic (toll)								
Autos		0.56%	Autos								
Trucks		0.06%	Trucks								
Revenue		9.69%	Revenue								
		1.14%	Autos								
		-0.24%	Autos								
Trucks		2.84%	Trucks								
		-0.72%	Trucks								

Rate Change
Traffic (toll)
Autos 0.56%
Trucks 0.06%
Revenue 9.69%
Autos 1.14%
Trucks -0.24%
2.84%

Rate Change
Traffic (toll)
Autos -4.02%
Trucks -4.62%
Revenue 6.59%
Autos -3.33%
Trucks -6.55%
-0.72%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018 APRIL 30, 2018 120 DAYS			JANUARY 1, 2019 APRIL 30, 2019 120 DAYS			MONTH OF APRIL 2019 30 DAYS			MONTH OF APRIL 2018 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
359,557 \$	361,967.00 (17,642.48)		364,961 \$	367,531.00 (20,045.13)	Passenger	100,433	\$ 101,457.00		98,690	\$ 99,565.00	
359,557 \$	344,324.52		364,961 \$	347,465.87	Discounts *	100,433	\$ (5,792.81)		98,690	\$ (5,226.42)	
					TOTAL PASSENGER		95,664.19			94,338.58	
6,048	39,087.75		7,231	46,615.40	2-Axle Trucks	1,866	12,084.15		1,504	9,729.20	
1,974	23,560.80		2,882	34,298.40	3-Axle Trucks	990	11,802.00		648	7,738.80	
9,456	150,956.80		9,102	144,987.20	4-Axle Trucks	3,264	51,937.60		2,587	41,240.00	
10,201	201,964.00		12,478	246,712.00	5-Axle Trucks	3,874	76,584.00		3,463	62,608.00	
160	3,835.20		190	4,533.60	6-Axle Trucks	51	1,209.60		70	1,677.60	
4	112.00		7	196.00	7-Axle Trucks	1	28.00		2	56.00	
-					Permits				-		
27,843 \$	419,516.55		31,890 \$	477,342.60	TOTAL TRUCKS	10,046	\$ 153,625.35		7,974	\$ 123,049.60	
387,400 \$	763,841.07		396,851 \$	824,828.47	TOTAL TOLL VEHICLES	110,479	\$ 249,289.54		106,664	\$ 217,388.18	
3,228 \$	6,365.34		3,307 \$	6,873.57	DAILY AVERAGE	3,693	\$ 8,309.65		3,555	\$ 7,246.27	

Rate Change
Traffic (toll)
Autos 2.44%
Trucks 1.50%
Revenue 14.54%
Autos 7.98%
Trucks 0.92%
13.78%

Rate Change
Traffic (toll)
Autos 3.58%
Trucks 1.77%
Revenue 25.98%
Autos 14.67%
Trucks 1.41%
24.85%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018 APRIL 30, 2018 120 DAYS			JANUARY 1, 2019 APRIL 30, 2019 120 DAYS			MONTH OF APRIL 2019 30 DAYS			MONTH OF APRIL 2018 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
2,355,343 \$	2,386,780.00		2,408,231 \$	2,420,085.00	Passenger	651,877	\$	656,081.00	651,907	\$	656,336.00
-	(88,685.10)		-	(90,749.85)	Discounts *	-		(26,487.31)	-		(23,435.43)
2,355,343 \$	2,278,094.90		2,408,231 \$	2,329,335.15	TOTAL PASSENGER	651,877	\$	629,593.69	651,907	\$	632,900.57
70,789	455,195.65		55,222	354,761.55	2-Axle Trucks	14,845		95,401.15	11,903		76,463.40
34,145	402,429.60		26,187	309,123.60	3-Axle Trucks	7,212		85,090.80	7,859		90,240.00
33,889	530,769.60		29,639	464,300.80	4-Axle Trucks	8,402		131,819.20	7,290		114,035.20
323,435	6,348,846.00		354,980	6,955,746.00	5-Axle Trucks	94,741		1,855,488.00	87,523		1,713,980.00
10,999	257,196.00		10,958	255,376.80	6-Axle Trucks	3,026		70,286.40	2,863		66,772.80
404	12,100.00		345	10,818.80	7-Axle Trucks	90		2,879.20	147		4,450.00
-					Permits						
473,661 \$	8,006,536.85		477,331 \$	8,350,127.55	TOTAL TRUCKS	128,316	\$	2,240,964.75	117,385	\$	2,065,941.40
2,829,004 \$	10,284,631.75		2,885,562 \$	10,679,462.70	TOTAL TOLL VEHICLES	780,193	\$	2,870,558.44	769,292	\$	2,698,841.97
23,575 \$	85,705.26		24,046 \$	88,995.52	DAILY AVERAGE	26,006	\$	95,685.28	25,643	\$	89,951.40

Rate Change	
Traffic (toll)	
Autos	2.00%
Trucks	2.25%
Revenue	0.77%
Autos	3.84%
Trucks	2.25%
	4.29%

Rate Change	
Traffic (toll)	
Autos	1.42%
Trucks	0.00%
Revenue	9.31%
Autos	6.36%
Trucks	-0.52%
	8.47%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

APRIL 2019

JANUARY 1, 2018 APRIL 30, 2018 120 DAYS			JANUARY 1, 2019 APRIL 30, 2019 120 DAYS			MONTH OF APRIL 2019 30 DAYS			MONTH OF APRIL 2018 30 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	
358,196 \$	360,324.00 (15,807.19)		352,454 \$	354,848.00 (17,310.47)	Passenger Discounts *	96,790 \$	97,750.00 (4,834.10)		97,375 \$	98,288.00 (4,189.44)	
358,196 \$	344,516.81		352,454 \$	337,537.53	TOTAL PASSENGER	96,790 \$	92,915.90		97,375 \$	94,088.56	
4,512	29,097.90		6,197	39,795.60	2-Axle Trucks	1,587	10,238.80		1,067	6,882.20	
825	9,829.20		649	7,731.60	3-Axle Trucks	246	2,937.60		270	3,222.00	
691	11,011.20		719	11,460.80	4-Axle Trucks	239	3,808.00		228	3,640.00	
3,117	61,762.00		3,397	67,198.00	5-Axle Trucks	996	19,646.00		804	15,952.00	
35	840.00		68	1,629.60	6-Axle Trucks	23	549.60		9	216.00	
4	112.00		2	56.00	7-Axle Trucks	1	28.00		4	112.00	
-					Permits	-			-		
9,184 \$	112,652.30		11,032 \$	127,871.60	TOTAL TRUCKS	3,092 \$	37,208.00		2,382 \$	30,024.20	
367,380 \$	457,169.11		363,486 \$	465,409.13	TOTAL TOLL VEHICLES	99,882 \$	130,123.90		99,757 \$	124,122.76	
3,062 \$	3,809.74		3,029 \$	3,878.41	DAILY AVERAGE	3,329 \$	4,337.46		3,325 \$	4,137.43	

Rate Change	
Traffic (toll)	
Autos	-1.06%
Trucks	-1.60%
Revenue	20.12%
Autos	1.80%
Trucks	-2.03%
	13.51%

Rate Change	
Traffic (toll)	
Autos	0.13%
Trucks	-0.60%
Revenue	29.81%
Autos	4.83%
Trucks	-1.26%
	23.93%

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 36 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Westbound Traffic Counts
April 2019

Bridge	Westbound Volume					
	April 2019	April 2018	% Change	YTD 2019	YTD 2018	% Change
Lower Trenton	374,605	365,939	2.37%	1,414,360	1,378,176	2.63%
Calhoun Street	289,859	292,108	-0.77%	1,061,997	1,118,742	-5.07%
Scudder Falls ¹	850,296	948,675	-10.37%	3,264,969	3,488,199	-6.40%
Washington Crossing	127,415	110,483	15.33%	436,097	396,715	9.93%
New Hope - Lambertville	198,934	198,266	0.34%	815,692	855,029	-4.60%
Centre Bridge - Stockton	79,600	75,072	6.03%	265,617	254,442	4.39%
Uhlerstown - Frenchtown	107,351	94,197	13.96%	349,671	278,635	25.49%
Upper Black Eddy - Milford	57,248	58,511	-2.16%	217,026	218,152	-0.52%
Riegelsville	53,045	47,857	10.84%	189,019	171,985	9.90%
Northampton Street ²	373,776	372,345	0.38%	1,414,092	1,416,973	-0.20%
Riverton - Belvidere ³	92,560	91,754	0.88%	334,711	328,689	1.83%
Total	2,604,689	2,655,207	-1.90%	9,763,251	9,905,738	-1.44%

NOTES:

¹ Scudder Falls bridge under construction since June 2017.

² Counter error 4/25-4/30. Data interpolated.

³ EB & WB 2018 Traffic Counts were reversed. They were corrected in this table.

Delaware River Joint Toll Bridge Commission **Toll Supported Bridge - Two Way Traffic Counts**

April 2019

Bridge	Total Volume					
	April 2019	April 2018	% Change	YTD 2019	YTD 2018	% Change
Lower Trenton	464,454	474,106	-2.04%	1,751,624	1,748,105	0.20%
Calhoun Street	475,326	503,330	-5.56%	1,755,968	1,902,718	-7.71%
Scudder Falls ¹	1,545,930	1,668,438	-7.34%	5,927,536	6,051,365	-2.05%
Washington Crossing	211,385	184,881	14.34%	717,927	662,745	8.33%
New Hope - Lambertville	399,685	396,532	0.80%	1,538,054	1,719,405	-10.55%
Centre Bridge - Stockton	147,235	138,930	5.98%	506,595	487,404	3.94%
Uhlertown - Frenchtown	174,155	161,732	7.68%	584,305	506,034	15.47%
Upper Black Eddy-Milford	107,880	108,908	-0.94%	397,188	396,783	0.10%
Riegelsville	99,815	103,465	-3.53%	357,516	364,206	-1.84%
Northampton Street ²	513,660	515,527	-0.36%	1,973,845	2,066,880	-4.50%
Riverton - Belvidere ³	157,065	158,500	-0.91%	572,984	570,559	0.43%
Total	4,296,590	4,414,349	-2.67%	16,083,542	16,476,203	-2.38%

NOTES:

¹ Scudder Falls bridge under construction since June 2017.

² Counter error 4/25-4/30. Data interpolated.

³ EB & WB 2018 Traffic Counts were reversed. They were changed in other tables but do not affect this one.

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
April 2019

Bridge	Total Volume (all classes)					
	April 2019	April 2018	% Change	YTD 2019	YTD 2018	% Change
Trenton - Morrisville	1,905,998	1,818,577	4.81%	7,173,967	7,031,000	2.03%
New Hope - Lambertville	384,740	381,863	0.75%	1,402,837	1,371,588	2.28%
Interstate 78	1,984,130	1,915,560	3.58%	7,216,660	7,174,744	0.58%
Easton - Phillipsburg	1,100,260	1,115,136	-1.33%	4,139,258	4,108,943	0.74%
Portland - Columbia	234,318	226,052	3.66%	870,012	833,676	4.36%
Delaware Water Gap	1,511,088	1,506,828	0.28%	5,523,527	5,514,793	0.16%
Milford - Montague	218,036	207,058	5.30%	795,625	763,703	4.18%
Total	7,338,570	7,171,074	2.34%	27,121,886	26,798,447	1.21%

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

STATISTICAL SUMMARY OF EXPENDITURES

This includes reports entitled **“Budget vs Actual”** covering the month of April 2019 and the four month year-to-date (“YTD”) operations of fiscal year 2019 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$4,998,398 for the month of April. For the 2019 fiscal period, total expense plus encumbrances amounted to \$21,960,184 or 88.6% of the YTD operating budget.

All expense categories are within their normal line item budgets. There were no unusual expenses recorded during the month.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

TOTAL COMMISSION

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
Regular Employee Salaries	\$23,473,003	7,986,221	\$1,787,845	\$7,830,069	\$0	\$15,642,933
Part-Time Employee Wages	314,000	104,529	10,997	44,127	0	269,873
Summer Employee Wages	100,000	0	0	0	0	100,000
Overtime Wages	475,472	181,888	23,470	239,028	0	236,443
Pension Contributions	7,429,914	2,525,042	534,599	2,453,274	0	4,976,640
FICA Contributions	1,948,510	662,333	144,582	644,944	0	1,303,566
Regular Employee Healthcare Benefits	12,554,640	4,177,335	664,780	3,134,396	0	9,420,244
Life Insurance Benefits	235,178	78,202	20,870	78,989	0	156,189
Unemployment Compensation Benefits	44,100	22,050	0	221	0	43,879
Utility Expense	963,825	424,266	50,780	215,421	120,290	628,114
Office Expense	295,733	154,553	20,032	58,456	32,812	204,465
Telecommunication Expense	1,414,121	517,573	95,688	413,826	13,689	986,606
Information Technology Expense	733,984	231,911	58,871	168,680	15,309	549,995
Professional Development/Meetings	654,743	232,319	7,920	78,862	39,224	536,657
Vehicle Maintenance Expense and Fuel	461,701	312,811	29,042	125,495	189,775	146,430
Operations Maintenance Expense	1,502,394	885,047	93,979	390,235	324,963	787,197
ESS Operating Maintenance Expense	1,500,000	500,000	63,437	287,980	5,118	1,206,902
Commission Expense	22,050	7,350	1,727	5,530	0	16,520
Toll Collection Expense	75,291	49,955	10,103	26,601	33,109	15,582
Uniform Expense	173,622	55,627	68,137	77,827	14,218	81,576
Business Insurance	3,367,199	1,119,399	259,126	1,005,613	0	2,361,586
Licenses & Inspections Expense	10,878	4,516	391	3,023	0	7,855
Advertising	59,980	14,334	172	1,739	0	58,241
Professional Services	1,597,000	582,340	122,004	490,853	0	1,106,147
State Police Bridge Security	5,685,192	1,989,572	453,683	1,814,932	0	3,870,261
EZPass Equipment/Maintenance	1,326,270	442,090	88,160	317,377	0	1,008,893
General Contingency	300,000	100,000	0	0	0	300,000
EZPass Operating Expense	5,841,514	1,433,634	337,331	1,264,179	0	4,577,336
Total	\$72,560,314	\$24,794,898	\$4,947,726	\$21,171,676	\$788,508	\$50,600,130

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

ADMINISTRATION*

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,260,587	1,454,229	\$366,428	\$1,540,305	\$0	\$2,720,281
Overtime Wages	5,596	1,865	0	267	0	5,329
Pension Contributions	1,257,509	429,218	93,500	425,533	0	831,976
FICA Contributions	326,325	111,383	27,793	116,879	0	209,446
Regular Employee Healthcare Benefits	1,471,492	470,162	77,173	365,329	0	1,106,163
Life Insurance Benefits	40,687	13,372	3,481	13,837	0	26,850
Unemployment Compensation Benefits	44,100	22,050	0	221	0	43,879
Utility Expense	64,500	0	0	0	0	64,500
Office Expense	220,783	115,098	17,456	49,551	28,114	143,118
Telecommunication Expense	76,817	23,654	5,332	27,347	0	49,470
Information Technology Expense	710,000	223,157	58,871	168,680	15,309	526,011
Professional Development/Meetings	142,397	63,089	2,419	43,534	0	98,863
Vehicle Maintenance Expense and Fuel	7,768	1,556	0	0	0	7,768
Operations Maintenance Expense	56,000	0	0	0	0	56,000
Commission Expense	22,050	7,350	1,727	5,530	0	16,520
Uniform Expense	4,000	0	0	0	0	4,000
Business Insurance	143,393	44,798	10,907	12,734	0	130,659
Advertising	59,980	14,334	172	1,739	0	58,241
Professional Services	1,352,000	500,667	99,589	457,009	0	894,991
General Contingency	300,000	100,000	0	0	0	300,000
EZPass Operating Expense	20,300	6,767	0	0	0	20,300
OPERATING EXPENSE SUBTOTAL	\$10,586,283	\$3,602,750	\$764,847	\$3,228,495	\$43,423	\$7,314,365
ADM OPS AIIOCATION						
TES Allocation			14,285	53,108		
ADM OPS AIIOCATION SUBTOTAL			\$14,285	\$53,108		
TOTAL EXPENSES			\$779,131	\$3,281,603		

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

ADMINISTRATION - OPERATIONS*

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,192,487	1,103,672	\$265,420	\$1,053,809	\$0	\$2,138,678
Overtime Wages	34,000	11,333	1,577	6,452	0	27,548
Pension Contributions	1,294,780	443,724	92,189	423,999	0	870,781
FICA Contributions	332,506	113,939	27,531	113,167	0	219,339
Regular Employee Healthcare Benefits	1,628,033	543,188	85,182	385,615	0	1,242,418
Life Insurance Benefits	41,183	13,728	5,059	15,664	0	25,519
Office Expense	36,456	14,752	1,562	3,838	871	31,746
Telecommunication Expense	148,182	49,394	7,270	39,432	0	108,750
Professional Development/Meetings	482,099	160,514	4,120	32,527	39,224	410,348
Vehicle Maintenance Expense and Fuel	3,000	1,000	0	0	0	3,000
ESS Operating Maintenance Expense	1,500,000	500,000	63,437	287,980	5,118	1,206,902
Toll Collection Expense	300	100	0	0	0	300
Uniform Expense	23,744	7,915	63,239	67,377	0	(43,633)
Business Insurance	75,009	25,003	6,437	25,746	0	49,263
Professional Services	245,000	81,673	22,416	33,844	0	211,156
OPERATING EXPENSE SUBTOTAL	\$9,036,778	\$3,069,935	\$645,438	\$2,489,451	\$45,213	\$6,502,114
ADM OPS ALLOCATION						
TES Allocation			(108,016)	(401,586)		
Toll Operation Allocation			(56,250)	(248,415)		
Bridge Maint Allocation			(48,402)	(214,813)		
Maint/Toll Allocation			(19,757)	(83,770)		
PSBS Allocation			(302,504)	(1,129,807)		
ADM OPS ALLOCATION SUBTOTAL			(\$534,929)	(\$2,078,391)		
TOTAL EXPENSES			\$110,509	\$411,060		

* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

SOUTHERN REGION TOLL BRIDGE

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$3,054,367	1,058,525	\$235,113	\$1,065,873	\$0	\$1,988,494
Part-Time Employee Wages	61,760	22,629	1,190	5,789	0	55,971
Summer Employee Wages	40,232	0	0	0	0	40,232
Overtime Wages	65,856	27,848	3,065	37,861	0	27,995
Pension Contributions	920,466	318,647	65,538	301,423	0	619,043
FICA Contributions	246,499	85,333	17,976	83,760	0	162,739
Regular Employee Healthcare Benefits	1,784,575	595,588	94,458	448,921	0	1,335,654
Life Insurance Benefits	29,492	9,831	2,479	9,872	0	19,621
Utility Expense	274,155	127,861	13,819	69,595	59,877	144,683
Office Expense	6,419	4,984	167	1,010	668	4,741
Telecommunication Expense	144,906	60,883	6,571	40,996	0	103,910
Information Technology Expense	11,778	4,256	0	0	0	11,778
Professional Development/Meetings	5,116	1,548	18	355	0	4,761
Vehicle Maintenance Expense and Fuel	124,734	79,401	9,868	41,184	48,212	35,338
Operations Maintenance Expense	315,774	176,763	17,708	56,010	56,976	202,788
Toll Collection Expense	19,610	13,730	1,393	5,695	8,444	5,470
Uniform Expense	31,408	11,181	1,072	2,351	0	29,057
Business Insurance	692,086	230,695	56,168	224,672	0	467,414
Licenses & Inspections Expense	1,392	1,233	166	2,058	0	(666)
State Police Bridge Security	1,097,811	384,187	87,606	350,463	0	747,347
EZPass Equipment/Maintenance	373,013	124,338	24,799	89,179	0	283,834
EZPass Operating Expense	1,179,779	393,723	93,002	348,532	0	831,248
OPERATING EXPENSE SUBTOTAL	\$10,481,229	\$3,733,183	\$732,178	\$3,185,601	\$174,177	\$7,121,451
ADM OPS ALLOCATION						
TES Allocation			18,110	67,331		
Toll Operation Allocation			16,875	74,525		
Bridge Maint Allocation			10,648	47,259		
Maint/Toll Allocation			3,951	16,754		
PSBS Allocation			53,215	195,142		
ADM OPS ALLOCATION SUBTOTAL			\$102,800	\$401,010		
TOTAL EXPENSES			\$834,978	\$3,586,612		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

CENTRAL REGION TOLL BRIDGE

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,171,520	1,445,818	\$310,217	\$1,395,566	\$0	\$2,775,954
Part-Time Employee Wages	134,750	44,917	6,251	24,414	0	110,336
Summer Employee Wages	41,012	0	0	0	0	41,012
Overtime Wages	105,482	35,162	1,872	49,538	0	55,944
Pension Contributions	1,284,878	444,799	91,484	420,757	0	864,122
FICA Contributions	339,776	117,624	23,843	110,305	0	229,471
Regular Employee Healthcare Benefits	2,410,741	804,566	128,036	612,913	0	1,797,829
Life Insurance Benefits	39,836	13,279	3,190	12,926	0	26,911
Utility Expense	305,770	149,837	12,212	62,761	37,489	205,521
Office Expense	11,947	7,475	371	1,894	1,332	8,722
Telecommunication Expense	417,913	174,875	29,680	117,754	13,689	286,470
Information Technology Expense	5,106	2,178	0	0	0	5,106
Professional Development/Meetings	13,716	2,528	1,098	2,156	0	11,560
Vehicle Maintenance Expense and Fuel	122,059	87,002	7,967	27,092	57,241	37,726
Operations Maintenance Expense	518,589	323,900	18,309	156,563	136,325	225,701
Toll Collection Expense	25,870	17,117	4,596	9,650	12,489	3,730
Uniform Expense	25,674	7,660	375	3,260	3,775	18,639
Business Insurance	868,105	289,368	70,600	282,401	0	585,704
Licenses & Inspections Expense	4,018	1,070	75	335	0	3,683
State Police Bridge Security	1,502,028	525,645	119,863	479,505	0	1,022,523
EZPass Equipment/Maintenance	455,905	151,968	30,292	110,602	0	345,303
EZPass Operating Expense	1,846,909	615,636	145,592	545,622	0	1,301,287
OPERATING EXPENSE SUBTOTAL	\$14,651,604	\$5,262,424	\$1,005,922	\$4,426,013	\$262,340	\$9,963,251
ADM OPS ALLOCATION						
TES Allocation			24,458	90,929		
Toll Operation Allocation			22,500	99,366		
Bridge Maint Allocation			14,521	64,444		
Maint/Toll Allocation			6,322	26,806		
PSBS Allocation			53,215	195,142		
ADM OPS ALLOCATION SUBTOTAL			\$121,015	\$476,688		
TOTAL EXPENSES			\$1,126,937	\$4,902,700		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

NORTHERN REGION TOLL BRIDGE

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$4,268,426	1,479,339	\$323,363	\$1,443,374	\$0	\$2,825,053
Part-Time Employee Wages	117,490	36,983	3,556	13,924	0	103,566
Summer Employee Wages	18,757	0	0	0	0	18,757
Overtime Wages	152,317	61,909	3,459	78,892	0	73,425
Pension Contributions	1,304,119	451,460	92,854	427,057	0	877,062
FICA Contributions	348,610	120,682	24,831	115,652	0	232,958
Regular Employee Healthcare Benefits	2,379,433	802,531	126,363	604,194	0	1,775,240
Life Insurance Benefits	40,762	13,587	3,449	13,689	0	27,073
Utility Expense	196,212	101,874	18,165	58,882	22,924	114,405
Office Expense	11,648	9,418	477	2,113	1,828	7,706
Telecommunication Expense	343,845	114,615	24,282	100,204	0	243,641
Information Technology Expense	7,100	2,319	0	0	0	7,100
Professional Development/Meetings	4,702	2,402	264	290	0	4,412
Vehicle Maintenance Expense and Fuel	140,660	92,992	9,100	44,713	48,419	47,529
Operations Maintenance Expense	369,092	227,015	40,366	130,350	86,314	152,427
Toll Collection Expense	29,511	19,009	4,114	11,255	12,175	6,081
Uniform Expense	25,245	7,042	2,377	3,497	8,811	12,937
Business Insurance	760,528	253,509	62,264	249,056	0	511,472
Licenses & Inspections Expense	2,744	936	75	375	0	2,369
State Police Bridge Security	983,538	344,196	78,487	313,983	0	669,555
EZPass Equipment/Maintenance	497,351	165,784	33,069	117,595	0	379,756
EZPass Operating Expense	1,252,526	417,509	98,737	370,025	0	882,501
OPERATING EXPENSE SUBTOTAL	\$13,254,616	\$4,725,111	\$949,652	\$4,099,119	\$180,472	\$8,975,024
ADM OPS ALLOCATION						
TES Allocation			24,781	92,130		
Toll Operation Allocation			16,875	74,525		
Bridge Maint Allocation			11,616	51,555		
Maint/Toll Allocation			4,742	20,105		
PSBS Allocation			79,822	292,713		
ADM OPS ALLOCATION SUBTOTAL			\$137,835	\$531,027		
TOTAL EXPENSES			\$1,087,487	\$4,630,147		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,511,371	746,933	\$143,904	\$660,266	\$0	\$1,851,105
Overtime Wages	61,033	26,707	6,791	42,408	0	18,625
Pension Contributions	758,859	226,266	54,480	250,296	0	508,564
FICA Contributions	196,789	58,676	11,357	53,047	0	143,742
Regular Employee Healthcare Benefits	1,628,033	543,343	87,180	404,774	0	1,223,259
Life Insurance Benefits	23,983	7,994	1,520	6,251	0	17,731
Utility Expense	76,745	29,144	4,223	15,939	0	60,807
Office Expense	7,500	2,500	0	0	0	7,500
Telecommunication Expense	109,824	36,608	8,284	33,246	0	76,578
Professional Development/Meetings	4,165	1,388	0	0	0	4,165
Vehicle Maintenance Expense and Fuel	46,063	38,879	1,080	9,661	28,389	8,012
Operations Maintenance Expense	169,009	109,678	12,605	34,301	30,721	103,987
Uniform Expense	53,409	18,534	1,030	1,030	0	52,379
Business Insurance	625,967	208,655	35,954	143,817	0	482,150
Licenses & Inspections Expense	882	773	0	180	0	702
State Police Bridge Security	1,602,087	560,661	127,848	511,448	0	1,090,639
EZPass Operating Expense	1,542,000	0	0	0	0	1,542,000
OPERATING EXPENSE SUBTOTAL	\$9,417,719	\$2,616,740	\$496,257	\$2,166,664	\$59,110	\$7,191,945
ADM OPS ALLOCATION						
TES Allocation			13,676	50,845		
Bridge Maint Allocation			6,292	27,926		
Maint/Toll Allocation			2,568	10,890		
PSBS Allocation			75,058	286,159		
ADM OPS ALLOCATION SUBTOTAL			\$97,595	\$375,820		
TOTAL EXPENSES			\$593,851	\$2,542,483		

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Four Months Ending April 30, 2019

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Annual Budget 2019	YTD Budget 2019	Expended For The Month	Expended Year To Date	Encumbered	Remaining Annual Budget
OPERATING EXPENSE						
Regular Employee Salaries	\$2,014,245	697,705	\$143,401	\$670,877	\$0	\$1,343,368
Overtime Wages	51,188	17,063	6,706	23,610	0	27,578
Pension Contributions	609,303	210,928	44,553	204,210	0	405,093
FICA Contributions	158,006	54,698	11,250	52,135	0	105,871
Regular Employee Healthcare Benefits	1,252,333	417,956	66,387	312,650	0	939,683
Life Insurance Benefits	19,235	6,412	1,693	6,750	0	12,485
Utility Expense	46,443	15,550	2,362	8,245	0	38,198
Office Expense	980	327	0	49	0	931
Telecommunication Expense	172,634	57,545	14,270	54,847	0	117,787
Professional Development/Meetings	2,548	849	0	0	0	2,548
Vehicle Maintenance Expense and Fuel	17,416	11,980	1,027	2,845	7,513	7,058
Operations Maintenance Expense	73,930	47,690	4,990	13,010	14,627	46,294
Uniform Expense	10,141	3,296	43	312	1,633	8,197
Business Insurance	202,110	67,370	16,796	67,186	0	134,925
Licenses & Inspections Expense	1,842	504	75	75	0	1,767
State Police Bridge Security	499,728	174,883	39,879	159,532	0	340,196
OPERATING EXPENSE SUBTOTAL	\$5,132,085	\$1,784,756	\$353,433	\$1,576,333	\$23,772	\$3,531,980
ADM OPS ALLOCATION						
TES Allocation			12,707	47,243		
Bridge Maint Allocation			5,324	23,629		
Maint/Toll Allocation			2,173	9,215		
PSBS Allocation			41,195	160,652		
ADM OPS ALLOCATION SUBTOTAL			\$61,400	\$240,739		
TOTAL EXPENSES			\$414,832	\$1,817,072		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE FOUR MONTHS ENDED APRIL 30, 2019

	Southern Toll Bridges	Central Toll Bridges	Northern Toll Bridges	Toll Bridges Subtotal	Southern Region TSB	Northern Region TSB	TSB Subtotal	Administration Operation	Administration Administrative	ADM Subtotal	TOTAL 2019	TOTAL 2018
TOLL REVENUE												
Net Toll Revenue	6,480,026	22,592,502	11,772,741	40,845,269	-	-	-	-	-	-	40,845,269	39,493,632
EZPass Fee	165,042	254,172	172,046	591,260	-	-	-	-	-	-	591,260	551,278
Net Violation Fee Income	191,429	409,827	233,441	834,698	-	-	-	-	-	-	834,698	1,614,967
REVENUE FROM TOLL	\$ 6,836,498	\$ 23,256,501	\$ 12,178,229	\$ 42,271,227	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,271,227	\$ 41,659,877
OPERATING EXPENSE												
Regular Employee Salaries	1,065,873	1,395,566	1,443,374	3,904,812	660,266	670,877	1,331,143	1,053,809	1,540,305	2,594,114	7,530,069	7,160,381
Part-Time Employee Wages	5,789	24,414	13,924	44,127	-	-	-	-	-	-	44,127	81,635
Summer Employee Wages	-	-	-	-	-	-	-	-	-	-	-	-
Overtime Wages	37,861	49,538	78,892	166,291	42,408	23,610	66,018	6,452	267	6,719	239,028	268,626
Pension Contributions	301,423	420,757	427,057	1,149,237	250,296	204,210	454,505	423,999	425,533	849,532	2,453,274	1,967,943
FICA Contributions	83,760	110,305	115,652	309,717	53,047	52,135	105,182	113,167	116,879	230,046	644,944	597,720
Regular Employee Healthcare Benefits	448,921	612,913	604,194	1,666,027	404,774	312,650	717,425	385,615	365,329	750,944	3,134,396	2,375,946
Life Insurance Benefits	9,872	12,926	13,689	36,486	6,251	6,750	13,001	15,664	13,837	29,501	78,989	73,888
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	221	221	21,349	21,349
Utility Expense	69,595	62,761	58,882	191,238	15,939	8,245	24,183	-	-	-	215,421	230,791
Office Expense	1,010	1,894	2,113	5,018	-	49	49	3,838	49,551	53,389	58,456	77,297
Telecommunication Expense	40,996	117,754	100,204	258,954	33,246	54,847	88,093	39,432	27,347	66,779	413,826	337,811
Information Technology Expense	-	-	-	-	-	-	-	-	168,680	168,680	168,680	126,259
Professional Development/Meetings	355	2,156	290	2,801	-	-	-	32,527	43,534	76,061	78,862	56,440
Vehicle Maintenance Expense and Fuel	41,184	27,092	44,713	112,989	9,661	2,845	12,506	-	-	-	125,495	102,707
Operations Maintenance Expense	56,010	156,563	130,350	342,924	34,301	13,010	47,311	-	-	-	390,235	520,446
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	287,980	-	287,980	287,980	182,035
Commission Expense	-	-	-	-	-	-	-	-	5,530	5,530	6,027	6,027
Toll Collection Expense	5,695	9,650	11,255	26,601	-	-	-	-	-	-	26,601	11,611
Uniform Expense	2,351	3,260	3,497	9,109	1,030	312	1,342	67,377	-	67,377	77,827	10,326
Business Insurance	224,672	282,401	249,056	756,129	143,817	67,186	211,003	25,746	12,734	38,481	1,005,613	990,868
Licenses & Inspections Expense	2,058	335	375	2,768	180	75	255	-	-	-	3,023	2,140
Advertising	-	-	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	1,739	1,739	2,450	2,450
State Police Bridge Security	350,463	479,505	313,983	1,143,952	511,448	159,532	670,980	33,844	457,009	490,853	490,853	608,387
EZPass Equipment/Maintenance	89,179	110,602	117,595	317,377	-	-	-	-	-	-	1,814,932	1,835,371
General Contingency	-	-	-	-	-	-	-	-	-	-	317,377	388,167
EZPass Operating Expense	348,532	545,622	370,025	1,264,179	-	-	-	-	-	-	1,264,179	1,302,613
TOTAL OP., MAINT., & ADM	\$ 3,185,601	\$ 4,426,013	\$ 4,099,119	\$ 11,710,733	\$ 2,166,664	\$ 1,576,333	\$ 3,742,997	\$ 2,489,451	\$ 3,228,495	\$ 5,717,946	\$ 21,171,676	\$ 19,289,236
ADM OPS ALOCATION												
TES Allocation	67,331	90,929	92,130	250,391	50,845	47,243	98,087	(401,586)	53,108	(348,478)	-	-
Toll Ops Allocation	74,525	99,366	74,525	248,415	-	-	-	(248,415)	-	(248,415)	-	-
Bridge Maint Allocation	47,259	51,555	163,258	27,926	27,926	23,629	51,555	(214,813)	-	(214,813)	-	-
Main/Toll Allocation	16,754	26,806	20,105	63,665	10,890	75	20,105	(83,770)	-	(83,770)	-	-
PSBS Allocation	195,142	195,142	292,713	682,996	286,159	160,652	446,811	(1,129,807)	-	(1,129,807)	-	-
TOTAL ADM OPS ALOCATION	\$ 401,010	\$ 476,688	\$ 531,027	\$ 1,408,725	\$ 375,820	\$ 240,739	\$ 616,558	\$ (2,078,391)	\$ 53,108	\$ (2,025,284)	\$ -	\$ -
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	-	-	-	-	-	-	5,621	5,621	5,621	4,937
TOTAL OTHER OP INC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,621	\$ 5,621	\$ 5,621	\$ 4,937
NET OPERATING INC	\$ 3,249,886	\$ 18,353,800	\$ 7,548,082	\$ 29,151,768	\$ (2,542,483)	\$ (1,817,072)	\$ (43,59,555)	\$ (411,060)	\$ (3,275,982)	\$ (3,687,042)	\$ 21,105,172	\$ 22,375,577
NON-OPERATING REV/EXP												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	4,543,997	2,134,401
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	21,317	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	(9,949,072)	(10,119,659)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(6,534,615)	(7,432,408)
TOTAL NON-OPS REV/EXP	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (11,918,372)	\$ (15,417,667)	\$ (15,417,667)
CHANGE IN NET ASSETS											\$ 9,186,799	\$ 6,957,910

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

PURCHASING REPORT INDEX

MONTH OF APRIL 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of April, 2019	1-6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

MONTHLY PURCHASING REPORT

Month of April 2019

This report itemizes all orders for purchases made for the month of April, 2019, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Director

The purchasing activities for the month of April 2019, culminated in the preparation and placement of 82 purchase orders in the total amount of \$2,212,639.88. For eight (8) of these purchases, (24) price inquiries were sent out for an average of three (3) inquiries per Order ($24/8=3$).

Procurements of over \$5,000.00 during the period of April 2019 are shown below:

- Seven (7) Purchase Orders were issued, in the total amount of \$905,400.00, for seven (7) 2020 Mack Chassis;
- One (1) Purchase Order was issued, in the total amount of \$854,983.09, for furniture, fixtures and equipment for the Administration Building at Scudder Falls;
- One (1) Purchase Order were issued, in the total amount of \$215,651.00, for the telephone system upgrade for the Commission;
- One (1) Purchase Order was let, in the total amount of \$39,850.00, for the four (4) river gauges on Commission bridges;
- A Purchase Order was issued, in the total amount of \$25,361.10, for fire training equipment.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20190136	DOI-USGS	USGS 4 RIVER GAUGE CONTRACT	MULTI			39,850.00	
20190137	GENERAL SUPPLY COMPANY	DWG DOOR INSTALLATION	DWG			2,642.00	
20190138	HAMBURG PLUMBING SUPPLY	REPLACEMENT CIRCULATOR PUMP H-4	DWG			785.10	
20190139	OFFICE BASICS	JANITORIAL SUPPLIES	TM			3,290.50	
20190140	OFFICE BASICS	JANITORIAL SUPPLIES	NHL			4,289.00	
20190141	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES/EQUIP	I78			1,169.70	
20190142	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES, GENERAL L	EP			3,482.70	
20190143	CAMDEN BAG & PAPER CO.	PAPER & PLASTIC PRODUCTS	DWG			2,288.45	
20190144	CAMDEN BAG & PAPER CO.	JANITORIAL SUPPLIES/EQUIP	DWG			1,119.45	
20190145	OFFICE BASICS	JANITORIAL SUPPLIES	DWG			260.00	
20190146	CONTROLTEK	TOLL COLLECTION SUPPLIES	I78			1,684.89	
20190147	CONTROLTEK	TOLL COLLECTION SUPPLIES	EP			3,234.04	
20190148	CONTROLTEK	TOLL COLLECTION SUPPLIES	DWG			1,641.64	
20190149	INNOVATIVE SURFACE SOLUTIONS	MAGNESIUM CHLORIDE	DWG			889.11	
20190150	CENTURY PEST CONTROL	PEST EXTERMINATION SERVICES	MULTI			1,470.00	
20190151	J&J TRUCK EQUIPMENT	HYDRAULIC TANK REPLACEMENT	PC	COSTARS 25		1,435.83	
20190152	SEALMASTER/ALLENTOWN CAPITAL RESERVE	AQUAPHALT PATCH	NHL	3118-01-17	4,217.00		
20190153	CASCADE WATER SERVICES INC.	BOILER WATER TREATMENT	NHL			125.83	
20190154	GREEN POND NURSERY INC.	LANDSCAPING-PLANTS	I78			1,871.78	
20190155	GREEN POND NURSERY INC.	LANDSCAPING-SUPPLIES	EP			1,100.00	
20190156	REED & PERRINE SALES INC.	LANDSCAPE-MATERIALS	I78			1,449.90	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	** BY AUTHORITY OF ** Director of Purchasing	Director
20190157	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	EP			932.00	
20190158	FRED BEANS PARTS, INC	AUTOMOTIVE PARTS & ACCESSORIES	EP	PA 4400015878		432.35	
20190159	JACKSON PETROLEUM SOLUTIONS	GAS PUMP REPAIR	NIIL			200.00	
20190160	RAY CATENA MOTOR CORPORATION	2019 SMART ELECTRIC CAR	PSBS		23,195.00		
	CAPITAL RESERVE						
20190161	AIM EXTERMINATION	PEST EXTERMINATION SERVICES	MULTI			2,268.00	
20190162	ORION SFTY PROD/STANDARD FUSEE	FLARES FOR ROADWAY SAFETY	TM	PA 44000159999		1,199.04	
20190163	ORION SFTY PROD/STANDARD FUSEE	FLARES FOR ROADWAY SAFETY	DWG	PA 44000159999		352.54	
20190164	PPC LUBRICANTS	MOTOR OIL 55- GALLON DRUMS	DWG	PA 4400006868		526.34	
20190165	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	PC			1,353.34	
20190166	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	DWG			1,004.00	
20190167	REED & PERRINE SALES INC.	LANDSCAPE-SUPPLIES	MM			3,390.50	
20190168	SEITZ BROTHERS PEST CONTROL	PEST EXTERMINATION SERVICES	MULTI			1,085.00	
20190169	BINSKY SERVICE	HVAC SERVICE	TM			263.00	
20190170	CUMMINS-ALLISON CORPORATION	BANKING MACHINE REPAIR	MM			1,043.20	
20190171	STARR UNIFORM	CLOTHING: MAINTENANCE (NEW)	I78	COSTARS 12		3,774.78	
20190172	STARR UNIFORM	CLOTHING: TOLL COLLECTOR UNIFO	PC	COSTARS 12		1,625.13	
20190173	STARR UNIFORM	CLOTHING: TOLL COLLECTOR UNIFO	DWG	COSTARS 12		4,838.19	
20190174	CRAFCO INC	CRACK SEALER	I78	PA 4400018885		3,286.55	
20190175	E.M. KUTZ, INC.	TARP FOR NEW DODGE	MM	COSTARS 25		417.52	
20190176	FRED BEANS PARTS, INC	AUTOMOTIVE PARTS & ACCESSORIES	EP	NJ T-2761		464.33	
20190177	LOU'S GLASS	TOLL BOTH WINDOW REPAIR	EP			1,100.00	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director of Purchasing	Director
20190178	LOU'S GLASS	TOLL BOTH WINDOW REPAIR	EP			1,000.00	
20190179	LOU'S GLASS	WINDSHIELD INSTALLED F250	MM			375.00	
20190180	SEALMASTER/ALLENTOWN	AQUAPHALT 4MM PATCH	I78			2,822.00	
20190181	SEALMASTER/ALLENTOWN	AQUAPHALT 6MM PATCH DWG/MM	DWG			2,641.00	
20190182	SEALMASTER/ALLENTOWN	AQUAPHALT 6MM PATCH-MM/DWG	DWG			2,641.00	
20190183	STARR UNIFORM	CLOTHING: MAINTENANCE	EP	COSTARS 12		1,632.50	
20190184	STARR UNIFORM	CLOTHING: TOLL COLLECTOR	PC	COSTARS 12		280.00	
20190185	STARR UNIFORM	CLOTHING: MAINTENANCE	DWG	COSTARS 12		3,972.88	
20190186	TIMMERMAN EQUIPMENT COMPANY	HIGHWAY SWEEPER PARTS	EP	NJ T-2188		596.13	
20190187	GREEN POWER	JANITORIAL - LANE DEGREASER	I78			1,270.00	
20190188	GREEN POWER	JANITORIAL - LANE DEGREASER	DWG			720.00	
20190189	TRANS EDGE TRUCK CENTER CAPITAL RESERVE	2020 MACK CHASSIS VEHICLE - 3	TM	PA COSTARS 25	120,296.00		
20190190	TRANS EDGE TRUCK CENTER CAPITAL RESERVE	2020 MACK CHASSIS VEHICLE - 4	TM	PA COSTARS 25	136,128.00		
20190191	TRANS EDGE TRUCK CENTER CAPITAL RESERVE	2020 MACK CHASSIS VEHICLE - 1	NHL	PA COSTARS 25	120,296.00		
20190192	TRANS EDGE TRUCK CENTER CAPITAL RESERVE	2020 MACK CHASSIS VEHICLE - 2	NHL	PA COSTARS 25	120,296.00		
20190193	TRANS EDGE TRUCK CENTER CAPITAL RESERVE	2020 MACK CHASSIS VEHICLE - 6	NHL	PA COSTARS 25	136,128.00		
20190194	TRANS EDGE TRUCK CENTER CAPITAL RESERVE	2020 MACK CHASSIS VEHICLE - 7	NHL	PA COSTARS 25	136,128.00		
20190195	TRANS EDGE TRUCK CENTER CAPITAL RESERVE	2020 MACK CHASSIS VEHICLE - 5	NHL	PA COSTARS 25	136,128.00		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **	
					Commission	Director of Purchasing
20190196	WASTE MANAGEMENT	DISPOSAL OF ROADWAY SWEEPINGS	NHL	NJ T-2665		7,829.20
20190197	BINSKY SERVICE	HVAC SERVICE	TM			4,422.33
20190198	HUNTERDON HEALTHCARE	FIRST AID & CPR/AED COURSE	TES			1,912.50
20190199	WITMER PUBLIC SAFETY GROUP, INC.	FIRE TRAINING EQUIPMENT	TES	COSTARS 12		25,361.10
20190200	MUNICIPAL MAINTENANCE CO., INC	PUMPING STATION PM	I78			1,025.00
20190201	JACKSON PETROLEUM SOLUTIONS	FUEL TANK TESTING	EP			1,850.00
20190202	MEIER SUPPLY COMPANY CAPITAL RESERVE	CONF. ROOM A/C UNIT REPLACE	DWG	COSTARS 8	9,354.07	
20190203	GRAINGER	STORAGE BIN CABINET	MM	NJ M-0002		1,085.17
20190204	SAFETY- KLEEN SYSTEMS, INC.	PARTS CLEANER SERVICE	NHL			271.90
20190205	CRYSTAL SPRINGS	BOTTLED WATER DELIVERY	TM			140.00
20190206	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	OIL PAN REPLACEMENT	DWG	NJ T-2085		950.23
20190207	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	OIL PAN REPLACEMENT (TURBO)	DWG	NJ T-2085		386.43
20190208	SAFELITE AUTOGLASS	WINDSHIELD REPLACEMENT	TM			327.97
20190209	SAFELITE AUTOGLASS	WINDSHIELD REPLACEMENT	NHL			300.00
20190210	PROFESSIONAL SERVICES, INC CAPITAL RESERVE	2019 TELEPHONE SYSTEM UPGRADE	IT	NJ T-1316	215,651.04	
20190211	POST GUARD CAPITAL RESERVE	HEIGHT GUARD SYSTEMS	ENG		5,457.36	
20190212	AMP SALES & SERVICES, LLC	UNDERBRIDGE VEH INSPECT TRAIN'G	TES			11,950.00
20190213	PK SPECTRUM, LLC CAPITAL RESERVE	ADMIN BLDG @ SF FURNITURE	ENG	US COM 4400003403	854,983.09	
20190214	J. FLETCHER CREAMER & SONS, INC	GUIDE RAIL REPAIR/REPLACE	I78	TTS-723A		12,300.00

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES

April 2019

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	Commission	** BY AUTHORITY OF ** Director of Purchasing	Director
20190215	FASTENAL COMPANY	FASTENERS: BOLTS, NUTS, ETC.	EP	NJ M-0002		399.14	
20190216	WHITEHALL TURF EQUIPMENT	FERRIS MAINTENANCE	I78			551.11	
20190217	SHARKAN SUPPLY CO.	CRACK-PAC INJECTION EPOXY KIT	DWG			1,734.00	
Purchase Order Count: 82							
AUTHORITY TOTALS:					<u>\$2,030,557.56</u>	<u>\$182,082.32</u>	<u>\$0.00</u>
GRAND TOTAL:						<u>\$2,212,639.88</u>	

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019**

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report APRIL	1-3

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	3,043,010

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,296,118

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019

E-ZPass Department Call Activity	Total Calls for March
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	222
Violation Notification Inquires	132
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	12
<i>Web-Inquiries</i>	
Account Updates	12
Violations	4
Disputes	3
TOTAL NUMBER OF CALLS	385

E-ZPass account modification requests and violation inquiries represent an increase in calls for April.

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
APRIL 2019**

CSC/VPC Post-Migration Collection Update:

As a result of post-migration collection efforts from May 2014 – April 2019, New Jersey E-ZPass reports \$3,652,777.69 collected in tolls and \$13,167,135.55 collected in fees.

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Scudder Falls Bridge CSC Requirements Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF APRIL 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF APRIL 2019

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge once the building and gantry are complete. TransCore is receiving the various lane components and are being placed in storage at their local maintenance facility. TransCore continues to participate in on-site meetings to coordinate their work with the Scudder Falls Bridge construction and construction management teams. TransCore has mobilized and began installing system servers within the AET Room of the Scudder Falls BM/AET Building. The servers are connected to the Commission's WAN and the Scudder Falls Bridge host is now part of the network.
2. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to review the AET invoice templates, website FAQs, and interactive voice response call tree, that will be implemented for the Scudder Falls Bridge. Conduent submitted a Change Order Request for the implementation of the video transaction processing functionality and the monthly fees associated with account management and transaction processing. The Change Order Request was reviewed by Commission Staff, the NJTA and HNTB, comments were compiled and submitted to Conduent.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

**Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019**

CONTRACT COMPLIANCE REPORT INDEX

Month of April 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report April 2019	1-20

**Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019**

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 PRIME CONTRACTOR(S) & SUBCONTRACTOR(S) WORKFORCE UTILIZATION BY HOURS & ETHNICITY CATEGORIES	 5
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 MWSBE PROGRAM COMMITMENTS FOR PROFESSIONAL AND CONSTRUCTION (<i>ACTIVE & COMPLETED</i>)	 6
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Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction Contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-four (54) contracts, with the IBE Program requirements. Currently, there are **34** active projects and **20** completed projects.

IBE Program Requirements

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

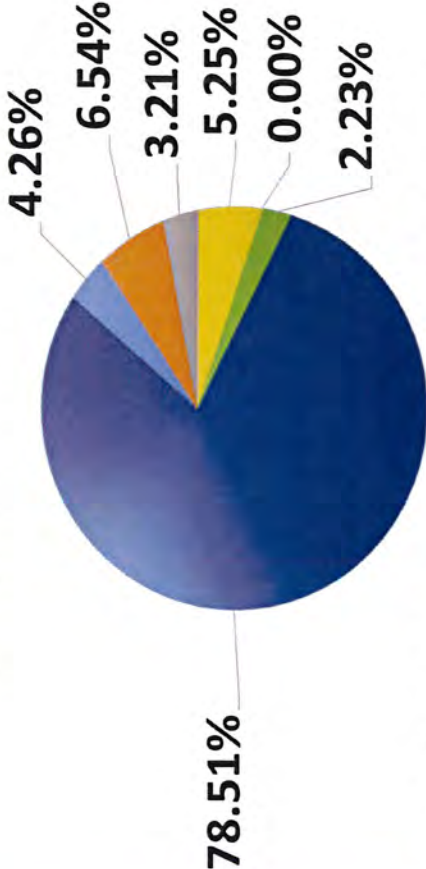
- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTORS 25% IBE TARGET STATUS

ACTIVE PROJECTS Current IBE Status: 21.95%

Prime Contract Payments: \$ 251,324,363.28
Total Payments to IBEs: \$ 54,046,420.48

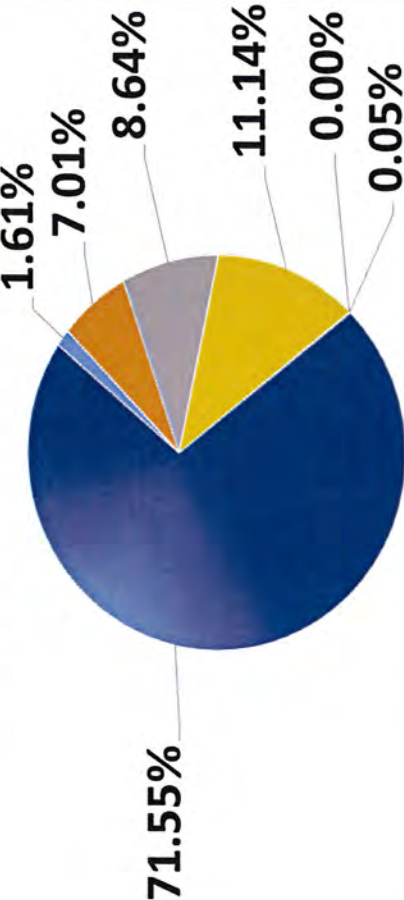


MBE \$ 10,718,681.92
SBE \$ 8,068,727.70
DsBE \$ 0.00
Non-IBE \$ 190,116,722.46
WBE \$ 16,445,885.03
DBE \$ 13,198,745.48
VBE \$ 5,614,380.35

Data reflected above is available on pages 7 thru 10.

COMPLETED PROJECTS Final IBE Status: 28.85%

Prime Final Contract Value(s): \$ 41,846,885.95
Total Payments to IBEs: \$ 11,906,606.09

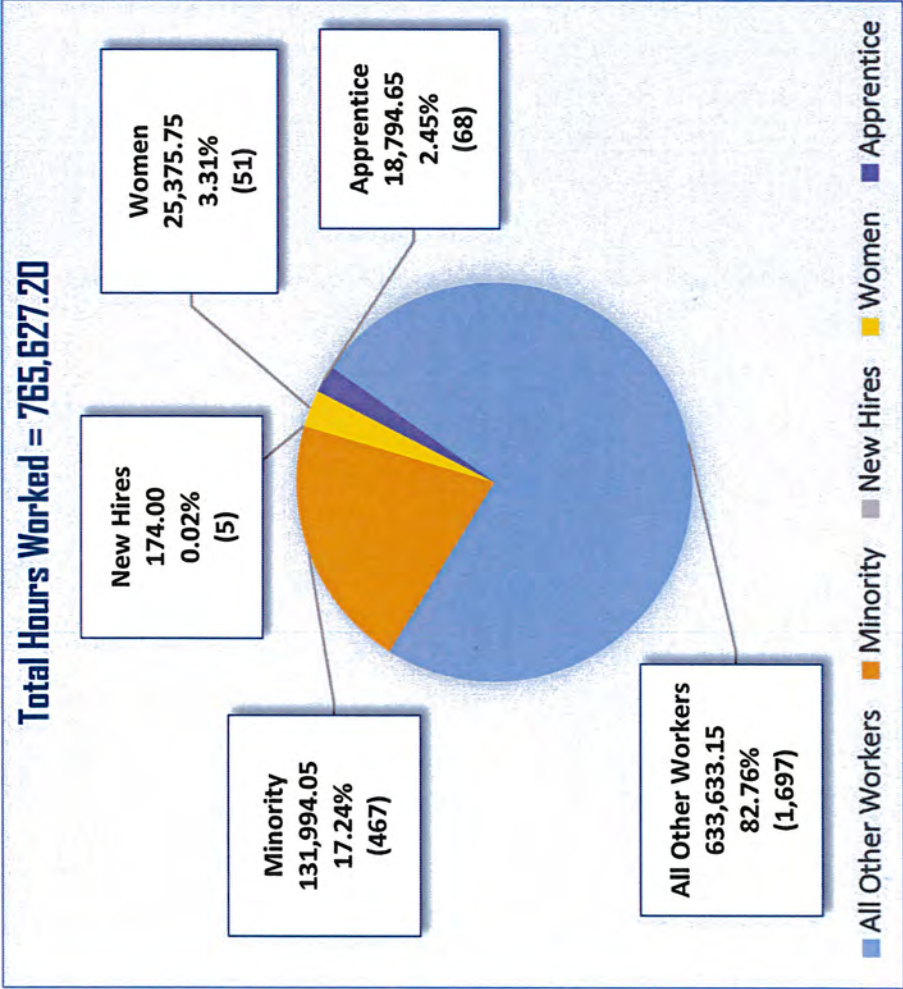


MBE \$ 675,450.12
SBE \$ 3,616,619.64
DsBE \$ 0.00
Non-IBE \$ 29,940,279.86
WBE \$ 4,847,486.11
DBE \$ 4,663,263.67
VBE \$ 19,547.10

Data reflected above is available on pages 11 thru 14.

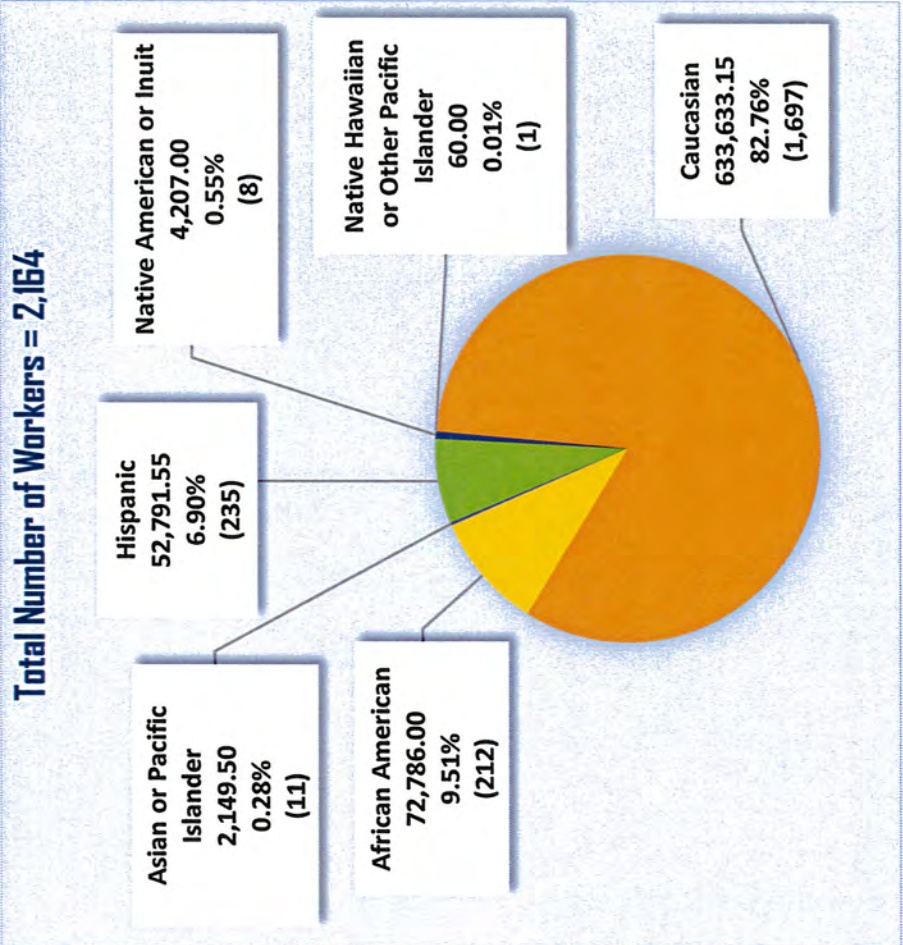
PRIME CONTRACTOR(S) & SUBCONTRACTOR(S) WORKFORCE UTILIZATION CATEGORIES BY HOURS, WORKERS & ETHNICITY

WORKER CATEGORIES
Hours, Percentages and Workers



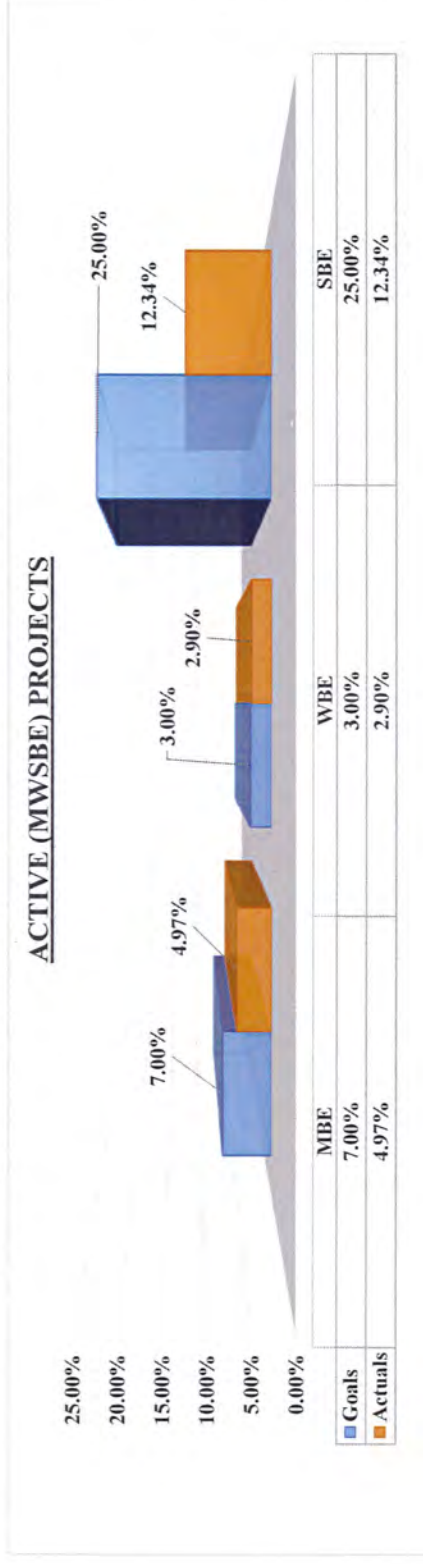
The details relative to the above data is available on pages 15 - 17.

ETHNICITY CATEGORIES
Hours, Percentages and Workers

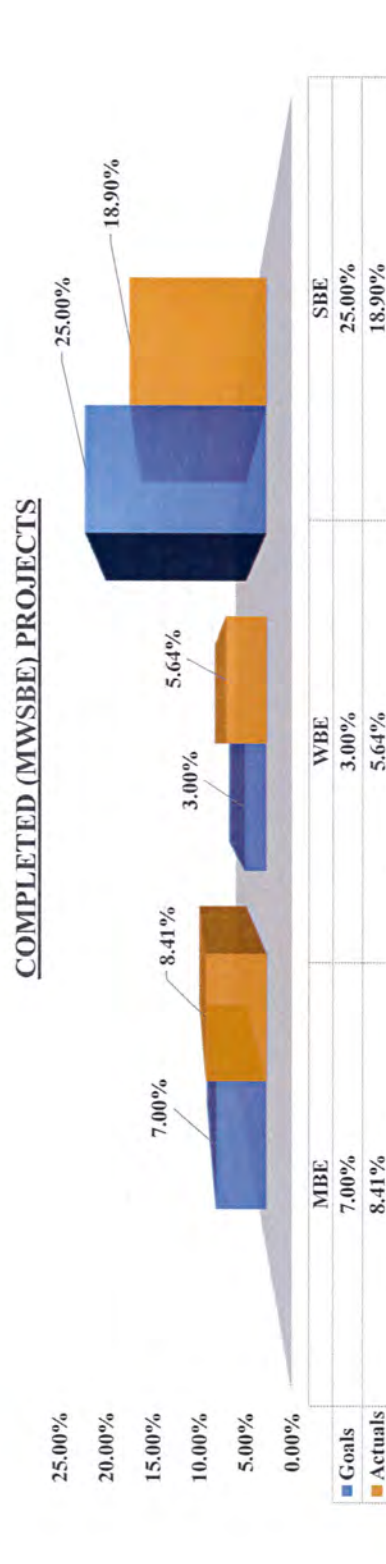


The details relative to the above data is available on pages 15 - 17.

ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS



SUMMARY TOTALS					
M/WBE Summary Totals	\$	27,630,800.67	ACTUAL	PAYMENTS	ACTUAL
SBE Summary Totals	\$	1,582,488.53	4.97%	\$ 1,372,925.23	2.90%
				\$ 800,666.74	12.34%
					\$ 195,259.49



SUMMARY TOTALS					
M/WBE Summary Totals	\$	140,640,276.09	ACTUAL	PAYMENTS	ACTUAL
SBE Summary Totals	\$	16,933,918.99	8.41%	\$ 11,821,406.11	5.64%
				\$ 7,926,186.07	18.90%
					\$ 3,199,858.45

The details relative to the above data are available on pages 19 thru 21.

Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$669,307,089.71
Total Payments to IBEs \$54,046,420.48
Total Payments to Primes \$261,324,363.28
IBE Target 26.00%
IBE Actual 21.60%

Meeting or Exceeding the Target
 Not Yet Met the Target

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-519A - GANNETT FLEMING, ARCHITECTS INC : Southern Operations & Maintenance Facilities Improvements	Gannett Fleming Inc. - Camp Hill, PA	\$1,012,881.45	\$220,351.15	25.00%	40.89%	SBE	02/28/2018	12/31/2021
	Churchill Consulting Engineers	\$234,386.62	\$45,389.08	20.60%	7.78%	SBE		
	Harrison-Hammett, P.C.	\$208,176.29	\$1,620.55	6.91%	0.74%	SBE		
	INSABELLADESIGN	\$97,367.76	\$947.95	2.70%	0.43%	WBE		
	Promatich, Inc.	\$72,304.35	\$-	2.40%	0.00%	DBE		
	USA Architects	\$35,549.64	\$12,729.48	1.18%	5.78%	SBE		
	USA Environmental Management, Inc.	\$160,877.19	\$29,412.29	5.34%	13.35%	SBE		
	IBE TOTAL(g)	\$798,861.85	\$90,099.35					
C-644A GANNETT - I-78 Bridges & Approach Slab Rehabilitation	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Gannett Fleming Inc. - Camp Hill, PA	\$651,157.49	\$504,246.00	25.00%	3.85%	DBE	02/28/2016	08/31/2019
	Malick & Scherer	\$65,115.75	\$7,715.01	10.00%	1.42%	DBE		
	SJH Engineering, P.C.	\$97,673.62	\$12,390.84	15.00%	2.46%	DBE		
	IBE TOTAL(g)	\$162,789.37	\$19,565.85					
C-657A JINGOLI - TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Joseph Jingoli & Son, Inc.	\$300,000.00	\$287,274.16	25.00%	4.65%	DBE, MBE	10/27/2014	09/05/2019
	Burris Contracting Inc.	\$75,000.00	\$-	0.00%	0.00%	DBE		
	JBC Associates, Inc.	\$-	\$-	0.00%	0.00%	SBE		
	IBE TOTAL(g)	\$75,000.00	\$-					
C-660A BAKER - SFB Replacement Project Final Design Services	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Michael Baker International, Inc.	\$33,626,658.74	\$29,803,475.18	25.00%	21.13%	WBE	02/23/2015	12/31/2021
	Amy S Greene Environmental Consultants Inc	\$225,188.11	\$164,014.73	0.90%	0.55%	WBE		
	French & Parrello Associates	\$1,788,635.76	\$1,763,007.48	6.20%	5.92%	WBE		
	IH Engineers, P.C.	\$2,661,914.43	\$2,649,582.74	10.10%	8.89%	MBE		
	Nalk Consulting Group, P.C.	\$1,590,883.80	\$1,572,719.09	5.90%	5.28%	DBE		
	Stokes Creative Group, Inc.	\$475,397.11	\$147,845.80	1.90%	0.50%	WBE		
	IBE TOTAL(g)	\$6,742,019.21	\$6,297,169.84					
C-662A McCormick - SFB Replacement Public Involvement Services	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	McCormick Taylor, Inc.	\$1,800,016.87	\$1,066,885.13	25.00%	28.33%	DBE	09/28/2015	12/30/2021
	Information Logistics, Inc.	\$395,299.00	\$2,855.00	0.00%	0.27%	DBE		
	Stokes Creative Group, Inc.	\$630,005.90	\$299,416.05	0.00%	28.06%	DBE		
	IBE TOTAL(g)	\$1,015,304.90	\$302,271.05					
C-684A(1)-2 CHERRY -General Engineering Services 2015-2018 Annual Inspections, now DBA Van Cleef Engineering Associates, LLC)	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Cherry, Weber & Associates, P.C.	\$1,260,000.00	\$786,771.98	25.00%	23.56%	MBE	02/23/2015	09/30/2019
	SJH Engineering, P.C.	\$216,000.00	\$185,383.12	25.00%	23.56%	MBE		
	IBE TOTAL(g)	\$216,000.00	\$185,383.12					
C-696A JMT - TOA / Engineering Services - PA Assignment	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Johnson, Mirmiran and Thompson, Inc.	\$500,000.00	\$282,227.97	25.00%	32.36%	WBE	10/26/2015	06/30/2019
	ACT ENGINEERS, INC.	\$25,000.00	\$-	5.00%	0.00%	WBE		
	Battle Environmental Associates, Inc.	\$19,825.00	\$17,675.75	0.00%	6.26%	DBE		
	Envision Consultants, LTD	\$25,000.00	\$-	5.00%	0.00%	WBE		
	SJH Engineering, P.C.	\$75,472.00	\$73,678.73	0.00%	26.10%	DBE		
	Traffic Planning and Design, Inc.	\$25,000.00	\$-	5.00%	0.00%	SBE		
	IBE TOTAL(g)	\$170,397.00	\$91,354.48					
C-696B FRENCH - TOA / Engineering Services - NJ Assignment	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	French & Parrello Associates	\$500,000.00	\$139,135.60	25.00%	2.02%	VBE	07/18/2016	05/31/2019
	Ellana, Inc.	\$25,000.00	\$-	5.00%	0.00%	DBE		
	USA Architects	\$75,000.00	\$40,502.02	20.00%	26.11%	SBE		
	IBE TOTAL(g)	\$100,000.00	\$40,502.02					
C-701A RK&K - TOA / Engineering Services for Electronic Toll Collection Systems	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Rummet, Kipper and Kahn, LLP	\$500,000.00	\$416,060.61	25.00%	21.64%	DBE	06/07/2016	02/07/2019
	Fagan Consulting, LLC	\$50,000.00	\$24,166.24	4.81%	5.81%	DBE		
	KS Engineers, P.C.	\$35,000.00	\$-	7.00%	0.00%	MBE		
	Nawrock & Wright Consulting Engineers, Inc - Wyckoff, PA	\$54,027.04	\$54,445.79	5.19%	13.09%	DBE		
	Spot Solutions, Inc.	\$40,000.00	\$11,400.00	8.00%	2.74%	WBE		
	IBE TOTAL(g)	\$179,027.04	\$90,032.03					

Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$589,307,089.71
Total Payments to IBEs \$54,046,420.48
Total Payments to Primes \$261,324,383.28
IBE Target 26.00%
IBE Actual 21.60%

Meeting or Exceeding the Target
Not Yet Met the Target

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-702B IH ENGS (IBEL-STRUCTURAL / CIVIL TASK ORDER AGREEMENT - NJ ASSIGNMENT)	IH Engineers, P.C. Amy S Greene Environmental Consultants Inc	\$1,000,000.00 \$50,000.00 \$50,000.00	\$589,315.64 \$50,000.00 \$-	25.00% 5.00% -	100.00% 0.00% -	MBE WBE -	01/23/2017	05/31/2019
	IBE TOTAL(s)							
C-703A URBAN - TOA / Construction Management Services for PA Assignment	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Urban Engineers, Inc.	\$500,000.00	\$370,532.89	25.00%	24.20%	DBE	12/20/2016	06/30/2019
	Betta Environmental Associates, Inc.	\$-	\$-	0.00%	0.00%	DBE		
	HRV CONFORMANCE VERIFICATION ASSOCIATES, INC.	\$62,136.40	\$62,980.01	0.93%	17.00%	DBE		
	Mallick & Scherer	\$5,000.00	\$-	1.00%	0.00%	MBE		
	McKenna Safety Services, LLC	\$60,000.00	\$10,205.00	12.00%	2.75%	WBE		
	RIG CONSULTING, INC.	\$5,000.00	\$-	0.07%	0.00%	DBE		
	Stokes Creative Group, Inc.	\$60,000.00	\$16,482.74	12.00%	4.45%	WBE		
	IBE TOTAL(s)	\$192,136.40	\$89,676.75					
C-707A USA - Commission Administration Building at Scudder Falls	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	USA Architects	\$1,376,451.71	\$1,183,258.69	25.00%	100.00%	SBE	02/28/2017	11/30/2019
	ACT ENGINEERS, INC.	\$137,645.17	\$26,765.41	4.55%	2.26%	SBE		
	Eliana, Inc.	\$63,089.05	\$51,915.75	3.70%	4.39%	WBE		
	French & Parrello Associates	\$550,000.00	\$219,911.20	40.00%	19.59%	WBE		
	IEI Group, Ltd.	\$107,303.50	\$87,770.85	6.30%	7.42%	WBE		
	IBE TOTAL(s)	\$858,037.72	\$386,383.21					
C-715A PENNONI ASSOCIATES INC -Structural/Civil Task Order Agreement - PA Assignment	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Pennoni Associates Inc	\$1,000,000.00	\$309,604.80	25.00%	33.94%	DBE	06/27/2017	06/28/2019
	All Access Rigging Co.	\$47,620.00	\$47,620.00	5.93%	15.38%	DBE		
	Envision Consultants, LTD	\$50,000.00	\$-	6.22%	0.00%	DBE		
	Fliegler Force	\$3,280.62	\$3,280.62	0.41%	1.06%	DBE		
	Mallick & Scherer	\$100,000.00	\$54,170.23	12.44%	17.50%	DBE		
	IBE TOTAL(s)	\$200,900.62	\$105,070.85					
C-716A JMT (JOHNSON, MIRMAN & THOMPSON) - Facilities Task Order Assignment	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Johnson, Mirman and Thompson, Inc.	\$500,000.00	\$-	25.00%	0.00%	SBE	09/24/2018	09/30/2020
	ACT ENGINEERS, INC.	\$25,000.00	\$-	5.00%	0.00%	DBE		
	American Geotechnical & Environmental Services, Inc.	\$25,000.00	\$-	5.00%	0.00%	DBE		
	Betta Environmental Associates, Inc.	\$25,000.00	\$-	5.00%	0.00%	WBE		
	Envision Consultants, LTD	\$25,000.00	\$-	5.00%	0.00%	WBE		
	SJH Engineering, P.C.	\$50,000.00	\$-	10.00%	0.00%	MBE		
	IBE TOTAL(s)	\$150,000.00	\$-					
C-727A GORDIAN - JOB ORDER CONTRACTING PROGRAM MANAGER CONSULTANT	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	The Gordian Group, Inc.	\$650,000.00	\$-	25.00%	0.00%	-	07/31/2018	07/31/2023
	IBE TOTAL(s)	\$-	\$-					
C-728A RUMMEL, KLEPPER & KAHL - ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Rummel, Klepper and Kahl, LLP	\$500,000.00	\$-	25.00%	0.00%	-	11/12/2018	11/12/2020
	IBE TOTAL(s)	\$-	\$-					
C-729A FRENCH & PARRELLO ASSOCIATES - FACILITIES TASK ORDER AGREEMENT - NJ	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	French & Parrello Associates	\$500,000.00	\$-	25.00%	0.00%	WBE	09/25/2018	03/31/2021
	IBE TOTAL(s)	\$-	\$-					
CI-671A TRC - SFB Replacement Project Engineering Services for PA Approach Improvements	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	TRC Engineers	\$6,515,220.03	\$1,480,655.86	25.00%	49.64%	DBE	03/01/2017	08/31/2021
	RIG CONSULTING, INC.	\$2,331,797.25	\$735,070.33	35.79%	49.64%	DBE		
	IBE TOTAL(s)	\$2,331,797.25	\$735,070.33					
CI-672A PARSONS (WSP) - SFB Replacement Project Engineering Services for Main River Bridge Replacement	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	WSP/PARSONS BRINCKERHOFF INC	\$7,776,718.32	\$1,798,603.92	25.00%	18.07%	MBE	03/01/2017	12/31/2021
	KS Engineers, P.C.	\$2,886,117.84	\$289,125.24	34.82%	16.07%	MBE		
	IBE TOTAL(s)	\$2,886,117.84	\$289,125.24					
CI-673A GANNETT - SFB Replacement Project Engineering Services for NJ Approach Construction	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Gannett Fleming Inc. - Camp Hill, PA	\$6,568,033.32	\$2,109,197.07	25.00%	26.53%	SBE	02/28/2017	08/31/2021
	Churchill Consulting Engineers	\$2,333,761.58	\$539,507.06	35.50%	25.53%	SBE		
	IBE TOTAL(s)	\$2,333,761.58	\$539,507.06					

Active Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$68,307,089.71
Total Payments to IBEs \$64,046,420.48
Total Payments to Primes \$261,324,363.28
IBE Target 26.00%
IBE Actual 21.60%

Meeting or Exceeding the Target
Not Yet Met the Target

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
CM-444A GPI - I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	Greeman-Pedersen, Inc.	\$1,545,442.08	\$1,337,117.06	25.00%	14.58%	DBE	04/26/2017	09/30/2019
	ADVANCED INFRASTRUCTURE DESIGN, INC.	\$19,008.94	\$2,240.00	1.29%	0.17%	DBE		
	Envision Consultants, LTD	\$79,217.64	\$61,653.41	5.85%	3.83%	DBE		
	JCMS, INC.	\$70,568.76	\$-	4.79%	0.00%	DBE		
	JPC Logistics, LLC DBA JPLC Engineering, LLC	\$7,167.50	\$7,167.50	0.49%	0.54%	DBE		
CM-468A HILL - SFB Replacement Project Construction Management Services	Munoz Engineering P.C.	\$205,126.00	\$179,602.89	13.96%	8.84%	DBE		
	Onam Engineering LLC	\$45,344.00	\$16,270.82	3.09%	1.22%	DBE		
	IBE TOTAL(s)	\$436,332.84	\$266,934.72					
	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Hill International, Inc. - Philadelphia, PA	\$23,015,066.98	\$8,288,331.57	25.00%	20.19%	WBE	02/09/2017	12/15/2021
CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	Envision Consultants, LTD	\$13,733,297.75	\$435,592.8	3.55%	5.28%	SBE		
	JCMS, INC.	\$799,397.77	\$201,021.59	1.05%	2.43%	SBE		
	KS Engineers, P.C.	\$2,551,695.72	\$506,644.49	8.66%	7.32%	MBE		
	McKenna Safety Services, LLC	\$456,652.52	\$105,500.00	0.66%	1.27%	SBE		
	Perennial CRT LLC	\$250,000.00	\$25,624.88	0.33%	0.31%	SBE		
	PKS ENGINEERING ASSOCIATES	\$1,182,091.06	\$298,514.95	3.95%	3.60%	MBE		
	IBE TOTAL(s)	\$46,664,074.52	\$1,673,396.10					
CM-707A JINGOLI - Commission Administration Building at Scudder Falls - Construction Management Services	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Joseph Jingoli & Son, Inc.	\$529,668.10	\$225,916.14	25.00%	0.00%	DBE	11/20/2017	11/30/2019
	Envision Consultants, LTD	\$42,368.52	\$12,364.97	8.00%	0.00%	MBE		
	JH Engineers, P.C.	\$110,940.68	\$-	20.00%	0.00%			
	IBE TOTAL(s)	\$153,330.20	\$12,364.97					
DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Transcore LP - Harrisburg, PA	\$17,462,864.26	\$10,937,990.24	25.00%	23.78%	DBE	10/27/2015	01/13/2021
	All Points Communications, Inc.	\$761,538.64	\$51,979.20	2.40%	5.32%	DBE		
	ANORA ENGINEERS, INC.	\$322,234.48	\$221,506.28	0.70%	2.03%	MBE		
	Flagger Force	\$248,492.11	\$46,492.11	0.76%	2.27%	DBE		
DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract	Globe Electric Supply Company, Inc.	\$1,068,940.18	\$347,297.56	3.34%	3.16%	DBE		
	HMC SERVICES, INC.	\$12,023.67	\$-	0.04%	0.00%	DBE		
	JEN ELECTRIC, INC.	\$665,972.00	\$665,972.00	2.66%	7.92%	DBE		
	KS Engineers, P.C.	\$194,330.78	\$174,897.71	0.43%	1.60%	MBE		
	Red Wagon Printing DBA Mindeman Press of Newark	\$16,833.14	\$6,177.93	0.49%	0.06%	WBE		
DB-724A SCHNEIDER ELECTRIC Electronic Surveillance/Detection System Maintenance Contract	Sharpened Image, Inc.	\$149,093.56	\$139,790.64	0.46%	1.28%	DBE		
	SJH Engineering, P.C.	\$14,500.00	\$14,500.00	0.04%	0.13%	DBE		
	IBE TOTAL(s)	\$3,691,958.76	\$2,600,613.43					
	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Schneider Electric - HORSHAM PA	\$11,284,520.75	\$-	25.00%	0.00%	DBE	10/25/2016	11/28/2019
T-411A MAGNUM NH-L TOLL BRIDGE SALT STORAGE FACILITY	Flagger Force	\$-	\$-	0.00%	0.00%	DBE		
	KS Engineers, P.C.	\$-	\$-	0.00%	0.00%	DBE		
	IBE TOTAL(s)	\$-	\$-					
	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Magnum, Inc.	\$1,439,554.00	\$-	25.00%	9.00%		03/28/2019	09/27/2019
T-444A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	J.D. Eckman, Inc.	\$11,117,003.61	\$10,655,961.72	25.00%	28.79%	WBE	06/01/2017	12/31/2019
	ESTABLISHED TRAFFIC CONTROL	\$334,000.00	\$-	2.20%	3.23%	DBE		
	Guidemark, Inc.	\$2,809,000.00	\$253,694.13	0.00%	0.00%	SBE		
	Jag'd Construction, Inc.	\$2,567,250.00	\$2,567,250.00	25.00%	24.05%	DBE		
T-445A MJF BUILDING & FACILITIES ENERGY CONSERVATION	Jilco, Inc.	\$266,808.01	\$155,161.21	2.40%	1.46%	DBE		
	Matilda Services, LLC	\$3,409,408.01	\$119,272.48	0.00%	0.00%			
	IBE TOTAL(s)	\$3,409,408.01	\$3,066,725.97					
	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	MJF Electrical Contracting, Inc.	\$5,326,520.00	\$4,385,979.00	25.00%	9.74%	DBE	06/27/2017	09/30/2019
	Atlas Fleisher & Supply Co	\$365,000.00	\$427,355.00	5.00%	9.74%	DBE		
	Turtle and Hughes	\$1,063,420.00	\$-	20.00%	0.00%	WBE		
	IBE TOTAL(s)	\$1,428,420.00	\$427,355.00					

Active Professional Services and Construction Projects Payments Detail Report

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Completed Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$42,468,531.37
 Total Payments to IBEs \$11,863,016.43
 Total Payments to Primes \$41,846,885.96
 IBE Target 25.00%
 IBE Actual 28.35%

Met or Exceeded the Target
 Did Not Meet the Target

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
C-508A BURNS - I-78 Maintenance Garage Expansion	Burns Engineering, Inc.	\$717,042.74	\$717,042.74	25.00%	42.65%		09/30/2015	04/30/2018
	American Engineers Group, LLC	\$24,014.11	\$25,301.82	3.50%	3.53%	MBE		
	Malick & Scherer	\$110,176.87	\$110,172.32	16.00%	15.36%	DBE		
	Sowinski Sullivan Architects, PC	\$172,021.90	\$170,321.80	25.00%	23.75%	WBE		
	IBE TOTAL(s)	\$306,212.88	\$305,795.94					
C-650A AMMANN - Riverton / Belvidere TSB Critical Member Strengthening - Design	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Ammann & Whitney	\$517,538.84	\$451,072.33	25.00%	8.06%		10/28/2015	01/16/2017
	Pickering, Corts & Summerson, Inc.	\$133,525.02	\$93,184.47	25.80%	8.06%	SBE		
	IBE TOTAL(s)	\$133,525.02	\$93,184.47					
C-663A PENNONI - SFB Replacement Project Traffic Engineering Services Pre-construction Traffic Study	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Pennoni Associates Inc	\$237,424.67	\$237,424.67	25.00%	49.93%		07/30/2015	04/20/2017
	Drive Engineering Corp.	\$8,072.44	\$6,757.84	3.40%	2.85%	MBE		
	TechniQuest Corporation	\$86,660.00	\$111,769.60	36.50%	47.08%	MBE		
	IBE TOTAL(s)	\$94,732.44	\$118,547.24					
CI-566A JACOBS - Portland / Columbia Toll Bridge Approach Roadways Improvements	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Jacobs Engineering Group Inc.	\$476,991.53	\$476,991.53	25.00%	30.29%		02/23/2015	10/15/2016
	AmerCom Corporation	\$150,490.83	\$144,473.11	0.00%	30.29%	MBE		
	Naik Consulting Group, P.C.	\$23,229.49	\$-	0.00%	0.00%	SBE		
	IBE TOTAL(s)	\$173,720.32	\$144,473.11					
CI-665A JACOBS - SFB Replacement Project Engineering Services for PA Noise Walls Construction	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Jacobs Engineering Group Inc.	\$626,965.40	\$626,933.76	25.00%	0.00%		05/23/2016	06/02/2017
	IH Engineers, P.C.	\$90,283.02	\$44,766.05	14.40%	0.00%	MBE		
	RIG CONSULTING, INC.	\$68,068.44	\$-	10.86%	0.00%	DBE		
	IBE TOTAL(s)	\$158,371.46	\$44,766.05					
CM-508A STV - I-78 Maintenance Garage Expansion Engineering Services for Construction Management	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	STV Inc. - Trenton, NJ	\$586,402.81	\$582,335.21	25.00%	7.70%		02/29/2016	04/30/2018
	Envision Consultants, LTD	\$36,943.38	\$33,957.55	6.30%	5.83%	SBE		
	HRV CONFORMANCE VERIFICATION ASSOCIATES, INC.	\$19,937.70	\$-	3.40%	0.00%	DBE		
	IH Engineers, P.C.	\$102,913.69	\$46,603.11	17.55%	1.87%	MBE		
	IBE TOTAL(s)	\$159,794.77	\$80,560.66					
CM-664A GPI - SFB Replacement Project PA Noise Walls Construction Management Services	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Greenman-Pedersen, Inc.	\$849,622.00	\$849,622.00	25.00%	16.18%		02/29/2016	03/30/2017
	Envision Consultants, LTD	\$44,180.34	\$45,881.50	25.00%	1.84%	WBE		
	Keegan Technology and Testing Associates, Inc.	\$31,436.01	\$36,494.33	0.00%	4.30%	SBE		
	Naik Consulting Group, P.C.	\$155,480.83	\$76,622.13	16.00%	9.02%	DBE		
	Safegate Associates, LLC	\$22,090.17	\$8,700.00	0.00%	1.02%	SBE		
	IBE TOTAL(s)	\$253,187.35	\$167,697.96					

Completed Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$42,468,631.37
 Total Payments to IBEs \$11,863,016.43
 Total Payments to Primes \$41,846,885.96
 IBE Target 25.00%
 IBE Actual 28.35%

Met or Exceeded the Target
 Did Not Meet the Target

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-508A BRACY - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	Bracy Construction Inc	\$9,845,177.03	\$9,845,176.91	25.00%	16.14%		06/27/2016	08/31/2018
	84 Lumber Company - Eighty Four, PA	\$7,017.71	\$36,418.18	0.00%	0.00%			
	Ankiewicz Enterprises Inc.	\$1,040,574.00	\$1,116,070.95	0.00%	0.00%			
	Cope Commercial Flooring and Interiors, Inc.	\$22,000.00	\$30,014.30	0.00%	0.00%			
	DeWalt Plumbing Inc.	\$464,000.00	\$511,182.56	0.00%	0.00%			
	FOX QUALITY ROOFING LLC	\$873,900.00	\$877,700.00	0.00%	0.00%			
	J. E. Scholtz custom Millwork, Inc.	\$11,400.00	\$11,400.00	0.00%	0.00%			
	Palma Inc	\$89,952.00	\$-	0.00%	0.00%	SBE		
	Reeb Building Systems LLC	\$690,565.34	\$512,970.82	0.00%	5.21%	DBE		
	RUBRIGHT CONSTRUCTION, INC.	\$580,500.00	\$590,500.00	0.00%	0.00%			
	Steel Fab Enterprises LLC	\$405,400.00	\$368,833.90	0.00%	0.00%			
	SUPREME CEILINGS INC	\$157,500.00	\$173,034.40	0.00%	0.00%			
	T. A. Silfies Masonry, LLC.	\$762,600.00	\$742,801.49	0.00%	0.00%			
	Tri-County Mechanical, Inc.	\$1,097,000.00	\$1,088,641.65	0.00%	0.00%			
	WIND GAP ELECTRIC, INC.	\$1,137,249.00	\$1,214,242.42	0.00%	0.00%			
	YCP, Inc.	\$28,137.20	\$168,420.75	0.84%	1.71%	WBE		
	84 Lumber Company - Eighty Four, PA	\$7,017.71	\$36,418.18	0.00%	0.00%	WBE		
	CA Weiss Sales LLC	\$275,342.00	\$245,498.71	8.27%	2.49%	WBE		
T-514A WEST SIDE - Dill Toll Bridges Facilities Emergency Standby Generators Improvements	CENTRAL PENN WELDING & IRONWORKS, LLC	\$7,285.63	\$173,273.71	1.59%	1.76%	MBE		
	GAVIER INDUSTRIES INC. DBA BARKER & BARKER PAVING	\$213,561.56	\$19,547.10	0.00%	0.20%	VBE		
	Ida Yeager Sales, Inc	\$159,401.50	\$148,150.52	0.00%	1.50%	DBE		
	J Sterling Solutions LLC, WBE	\$51,476.64	\$51,476.64	0.00%	0.52%	DBE		
	LABE SALES INC.	\$80,801.00	\$73,980.00	0.00%	0.75%	DBE		
	Penn State Electric Mechanical Supply Co., Inc.	\$240,000.00	\$196,063.29	0.00%	1.99%	DBE		
	Reeb Building Systems LLC	\$690,565.34	\$512,970.82	0.00%	5.21%	DBE		
	IBE TOTAL(s)	\$2,527,088.11	\$2,102,352.36					
	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	West Side Hammer Electric	\$644,686.07	\$644,686.00	25.00%	0.00%		07/27/2015	01/08/2017
	Penn State Electric Mechanical Supply Co., Inc.	\$197,339.20	\$197,339.99	25.00%	0.00%	DBE		
	IBE TOTAL(s)		\$197,339.99					
T-566A INTERCOUNTY PAVING - PORTLAND COLUMBIA TOLL BRIDGE APPROACH ROADWAY IMPROVEMENTS	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	INTERCOUNTY PAVING COMPANY	\$6,317,000.00	\$6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
	PIM Corporation	\$160,217.70	\$160,217.70	2.54%	2.59%	SBE		
	ESTABLISHED TRAFFIC CONTROL	\$43,589.66	\$43,589.66	1.36%	0.70%	DBE, WBE		
	MY CONTRACTING, INC.	\$1,652,064.50	\$1,652,064.50	25.48%	26.67%	WBE		
	The Vann Organization	\$22,035.00	\$22,035.00	0.35%	0.36%	SBE		
	IBE TOTAL(s)	\$1,877,906.86	\$1,877,906.86					
T-641A MERCO - Easton / Phillipsburg Ramp C Stabilization	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Merco Inc.	\$998,300.00	\$998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016
	IBE TOTAL(s)		\$998,300.00					

Completed Professional Services and Construction Projects Payments Detail Report

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 Total Payments to IBEs \$11,863,016.43
 Total Payments to Primes \$41,846,885.95
 IBE Target 25.00%
 IBE Actual 28.35%

Met or Exceeded the Target
 Did Not Meet the Target

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-661A TRC - SFB Replacement Project Subsurface Boring & Sampling	TRC Engineers	\$1,438,942.00	\$1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
	Garden State Highway Products	\$196,519.30	\$196,519.30	0.00%	13.68%	WBE		
	Traffic Regulators	\$37,947.00	\$37,947.00	0.00%	2.64%	SBE		
	IBE TOTAL(s)	\$234,466.30	\$234,466.30					
T-666A PKF - SFB Replacement Project Construction for PA Noise Walls	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	PKF-Mark III, Inc.	\$11,394,750.00	\$11,219,737.01	25.00%	29.76%		04/29/2016	03/31/2017
	Bird Solutions International	\$140,732.00	\$122,732.00	0.00%	0.00%			
	SANDERS CONSTRUCTION COMPANY, INC.	\$3,624,651.69	\$3,338,766.23	24.95%	29.76%	DBE		
	Work Zone Contractors, LLC	\$7,886.40	\$5,352.12	0.05%	0.00%	DBE		
	IBE TOTAL(s)	\$3,632,538.09	\$3,344,138.35					
T-667A AP CONSTRUCTION - SFB Replacement Project Tree Clearing	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	AP Construction, Inc.	\$1,814,999.39	\$1,721,688.26	25.00%	26.42%		12/24/2015	01/06/2017
	ATHENA CONTRACTING, INC	\$181,499.94	\$243,315.01	13.41%	14.13%	WBE		
	BFW GROUP	\$15,000.00	\$8,550.00	0.47%	0.50%	DBE		
	SABLE CONSTRUCTION, INC.	\$272,249.91	\$202,960.00	11.18%	11.79%	MBE		
	IBE TOTAL(s)	\$468,749.85	\$454,825.01					
T-705A SPARWICK - I-78 Toll Plaza Bumper Block Replacement	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	Sparwick Contracting, Inc.	\$160,006.00	\$160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017
	IBE TOTAL(s)	\$160,006.00	\$160,006.00					
T-708A Allied Painting New Hope-Lambertville Toll Bridge Floor System Rehabilitation -Facility Administration Building	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
	ALLIED PAINTING, INC.	\$1,694,000.00	\$1,546,100.00	25.00%	11.06%		04/27/2018	12/31/2018
	Baseline Supply LLC	\$45,000.00	\$43,403.96	1.00%	2.81%	WBE		
	Batta Environmental Associates, Inc.	\$50,820.00	\$19,686.50	3.00%	1.27%	DBE		
	Ironbound Sandblasting Incorporated	\$220,220.00	\$19,000.00	13.00%	1.23%	SBE		
	Northeast Work & Safety Boats, LLC	\$67,760.00	\$76,033.56	4.00%	4.92%	DBE		
	T.Lindstrom & Co.	\$147,500.00	\$183,600.00	0.00%	0.00%			
	Vassallo Enterprises, LLC	\$84,700.00	\$12,820.26	5.00%	0.83%	SBE		
	IBE TOTAL(s)	\$468,500.00	\$170,944.28					
	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
T-717A BRACY Millford-Montague Toll Bridge Salt Storage Building	Bracy Construction Inc	\$1,244,000.00	\$1,232,810.45	25.00%	5.73%		09/26/2017	11/30/2018
	JAYDOR CO., (A Corp.)	\$18,395.00	\$16,555.50	0.00%	0.00%			
	Keystone Dirt Works, Inc.	\$77,352.85	\$70,588.96	10.00%	5.73%	WBE		
	Keystone Site Works LLC	\$70,000.00	\$69,952.50	0.00%	0.00%			
	PARK LANE CONSTRUCTION & DEVELOPMENT CORP	\$188,000.00	\$169,200.00	0.00%	0.00%			
	Raymond Orchard Construction Inc.	\$230,000.00	\$198,265.00	0.00%	0.00%			
	West Side Hammer Electric	\$72,760.00	\$68,940.10	0.00%	0.00%			
	IBE TOTAL(s)	\$77,352.85	\$70,588.96					
	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE

Completed Professional Services and Construction Projects Payments Detail Report

Total Prime's Contracts Value \$42,468,531.37
 Total Payments to IBEs \$11,863,016.43
 Total Payments to Primes \$41,846,885.95
 IBE Target 26.00%
 IBE Actual 28.36%

Met or Exceeded the Target
 Did Not Meet the Target

PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
TS-639B MOUNT CONSTRUCTION - Lower Trenton TSB Approach Roadways Improvements	Mount Construction, Co. Inc.	\$2,090,794.02	\$2,090,794.00	25.00%	100.00%	SBE	04/09/2015	12/06/2016
	IBE TOTAL(s)	\$2,090,794.02	\$2,090,794.00					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
TS-650A ROAD-CON - RIVERTON BELVIDERE TSB	ROAD-CON, INC.	\$652,738.50	\$652,738.50	25.00%	4.34%	WBE	08/15/2016	11/11/2016
	DESILVIO & CO., INC.	\$16,848.00	\$16,848.00	2.58%	2.58%	WBE		
	ESTABLISHED TRAFFIC CONTROL	\$4,317.48	\$4,317.48	0.66%	0.66%	WBE		
	RAM-T Corporation	\$7,182.00	\$7,182.00	7.90%	1.10%	DBE		
	IBE TOTAL(s)	\$28,347.48	\$28,347.48					
PROJECT TITLE	PRIME CONTRACTOR	CONTRACT VALUES	PAYMENT TOTALS	IBE TARGET	IBE ACTUAL	IBE TYPE	START DATE	END DATE
TS-699A CARR & DUFF LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	CARR & DUFF, INC	\$161,150.37	\$161,150.32	25.00%	37.96%	WBE	03/29/2017	04/18/2018
	General Highway Products, Inc	\$35,261.50	\$61,169.00	25.00%	37.96%	WBE		
	IBE TOTAL(s)	\$35,261.50	\$61,169.00					

Workforce Utilization Summary
Active Construction Projects

Project Name	Total Hours Worked **	Total Minorities	Minority %	New Hires	Women	Women %	Total Apprentice	Caucasian	Other	States Except NJ & PA	States Except NJ & PA %	NJ	NJ %	PA	PA %	African American	Asian	Hispanic / Latino	Native American or Alaskan	Native Hawaiian Or Other Pacific Islander
T-668A / TRUMBULL - Combined Totals for PA & NJ	765,627.20	131,994.05	17.24%	174.00	25,375.75	3.31	18,794.65	630,690.40	2,942.75	236.50	0.03%	290,805.63	37.98%	447,439.07	58.44%	72,786.00	2,149.50	52,791.55	4,207.00	60.00
T-668A / TRUMBULL - PA SFB Replacement Project	654,940.00	111,004.25	16.95%	174.00	24,211.25	3.70%	11,900.50	541,806.25	2,129.50	20,361.00	3.11%	270,478.00	41.30%	365,803.00	55.85%	68,446.25	1,972.00	36,319.00	4,207.00	60.00
T-668A / TRUMBULL - NJ SFB Replacement Project	371,300.50	59,691.25	16.08%	0.00	15,171.25	4.09%	3,854.50	310,539.25	1,070.00	12,274.50	3.31%	61,911.75	16.67%	300,145.25	80.84%	34,564.00	1,845.00	20,401.75	2,820.50	60.00
T-668A / TRUMBULL - NJ SFB Replacement Project	283,639.50	51,313.00	18.09%	174.00	9,040.00	3.19	8,046.00	231,267.00	1,059.50	8,086.50	2.85%	209,447.25	73.84%	65,986.25	23.26%	33,882.25	127.00	15,917.25	1,386.50	0.00
DB-540A / TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	1,087.50	53.31%	0.00	0.00	0.00%	0.00	321.00	631.50	1,057.00	51.81%	108.00	5.29%	875.00	42.89%	674.00	158.00	255.50	0.00	0.00
DB-724A / SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
T-611A / MAGNUM - New Hope-Lambertville Toll Bridge Salt Storage Facility	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Workforce Utilization Summary
Active Construction Projects

**Total hours includes other States in addition to PA / NJ.	Total Hours Worked **	Total Minorities	Minority %	New Hires	Women %	Women	Total Apprentice	Caucasian	Other	States Except NJ & PA	States Except NJ & PA %	NJ	NJ %	PA	PA %	African American	Asian	Hispanic / Latino	Native American or Alaskan	Native Hawaiian Or Other Pacific Islander
Project Name	765,627.20	131,994.05	17.24%	174.00	3.31	25,375.75	18,794.65	630,690.40	2,942.75	236.50	0.03%	290,805.63	37.98%	447,439.07	58.44%	72,786.00	2,149.50	52,791.55	4,207.00	60.00
T-644A / J.D. ECKMAN - Easton Phillipsburg TB Facility Administration Building	47,770.75	12,522.75	26.21%	0.00	2.30	1,098.75	1,517.50	35,207.25	40.75	7,144.50	14.96%	7,000.50	14.65%	33,625.75	70.39%	1,203.50	19.50	11,299.75	0.00	0.00
T-645A / MJF - Building & Facilities Energy Conservation	9,691.30	2,226.05	22.97%	0.00	0.68	65.75	1,244.00	7,465.25	0.00	0.00	0.00%	1,276.30	13.17%	8,415.00	86.83%	1,168.25	0.00	1,057.80	0.00	0.00
T-645B / SCHNEIDER ELECTRIC - Building & Facilities Energy Conservation Measures - Mechanical / Controls	1,625.50	0.00	0.00%	0.00	0.00	0.00	0.00	1,625.50	0.00	0.00	0.00%	0.00	0.00%	1,135.50	100.00%	1,168.25	0.00	0.00	0.00	0.00
T-707A / BRACY CONSTRUCTION - Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building	45,741.65	4,875.50	10.66%	0.00	0.00	0.00	3,106.65	40,725.15	141.00	32.00	0.07%	10,108.83	22.10%	35,600.82	77.83%	1,294.00	0.00	3,581.50	0.00	0.00
TS-677A / SPARWICK - SF TSB Interim Deck Repairs on I-95	580.00	79.00	13.62%	0.00	0.00	0.00	0.00	501.00	0.00	0.00	0.00%	580.00	100.00%	0.00	0.00%	0.00	0.00	79.00	0.00	0.00
TS-687A / CARR & DUFF - Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	2,734.00	41.00	1.50%	0.00	0.00	0.00	1,026.00	37.53	0.00	0.00	0.00%	750.00	27.43%	1,984.00	72.57%	0.00	0.00	41.00	0.00	0.00
ITS-723A / J. FLETCHER CREAMER - On Call Beam Guide Rail & Attenuator Replacement	504.00	158.00	31.35%	0.00	0.00	0.00	0.00	346.00	0.00	0.00	0.00%	504.00	100.00%	0.00	0.00%	0.00	0.00	158.00	0.00	0.00

Delaware River Joint Toll Bridge Commission
Meeting of May 20, 2019

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Projects:	8
➤ Completed Projects:	69
➤ Total Capital Program Projects:	77
➤ Total Number of Contractors:	180

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting **All Active Projects** **April-19**

PROJECT NO.	CONTRACTOR / CONSULTANT	PROJECT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7 %	MBE PAYMENTS	WBE GOAL 3 %	WBE PAYMENTS	SBE GOAL 25 %	SBE PAYMENTS	AWARD DATE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 26,395,486.30	4.34%	\$ 1,319,428.97	2.50%	\$ 759,567.37		\$ -	11/25/2008
C-628A	Dewberry	\$ 1,000,000.00	\$ 506,647.35	1.78%	\$ 17,754.10	2.22%	\$ 22,233.26		\$ -	02/25/2014
C-627B	French & Parello	\$ 500,000.00	\$ 276,851.58		\$ -		\$ -	5.70%	\$ 28,487.21	08/01/2014
C-629A	Hill International	\$ 300,000.00	\$ 181,931.20		\$ -		\$ -	13.66%	\$ 40,993.70	07/29/2014
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77	05/20/2014
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 800,089.77		\$ -		\$ -	7.56%	\$ 75,584.81	12/23/2013
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -	10/29/2013
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 283,117.05		\$ -	0.50%	\$ 5,000.00		\$ -	11/01/2011

Total Number of Contracts

3

4

4

MBE = Minority Business Enterprise

WBE = Women Business Enterprise

SBE = Small Business Enterprise

Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
C-629B	Michael Baker	\$ 500,000.00		\$ -		\$ -	2.79%	\$ 13,937.96
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.60%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
TTS-634AR	J. Fletcher Creamer	\$ 896,808.00	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -
CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49		\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00		\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60%	\$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04		\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69		\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72		\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75		\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00		\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12		\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54%	\$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00%	\$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49%	\$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04		\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51		\$ -
C-621A	Rummel, Klepper & Kahl	\$ 487,881.64	9.01%	\$ 43,941.24	3.16%	\$ 15,427.54		\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.68	0.75%	\$ 6,559.51		\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33		\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73		\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60%	\$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80%	\$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -		\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE PAYMENTS	WBE GOAL 3.0 %	WBE PAYMENTS	SBE GOAL 25.0 %	SBE PAYMENTS
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79		\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00%	\$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98		\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90%	\$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05%	\$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.33	2.00%	\$ 13,320.33		\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25		\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50%	\$ 56,428.53
C-539A	URS Corporation	\$ 265,070.69		\$ -		\$ -	0.00%	\$ -
Total Number of Contracts	69		48		48		21	

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

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FOR
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

COMMUNICATIONS REPORT
April 2019

- **COMMISSION AWARENESS EFFORTS:**

Scudder Falls Toll Bridge Presentation – Provided a two-pronged presentation about the Scudder Falls Bridge Replacement Project construction progress and the impending start of tolling on the new bridge's upstream span this July. The presentation was to the Kiwanis Club of Ewing at the Revere Restaurant and was well received. The presentation included an updated PowerPoint slide show of the project's major infrastructure improvements, travel changes, the onset of tolling, and the difference in toll rates for E-ZPass and TOLL BY PLATE customers. The work on the presentation was completed in early April. Other assets provided to the audience were the large project map from the 2009-10 open house sessions, a display board of the new bridge's toll rates, and handout cards for the project website and E-ZPass account acquisition.

Pre-Tolling Advertising for Scudder Falls Toll Bridge – Revised, easier-to-read billboard displays were posted/installed at previously leased locations along I-295 in New Jersey and Pennsylvania to alert motorists about the impending onset of tolling at the Scudder Falls Toll Bridge's first completed span. A static sign was procured in March along I-295 WB (but viewable only from I-295 EB) east of the Route 1 interchange (technically north of it) in Middletown, PA. Postings also have been purchased on a digital billboard viewable alongside I-295 NB in New Jersey. The revised billboard graphics have the same Get E-ZPass Now message, but the type is much larger. The first newspaper advertisement ran in the free Bucks County Herald weekly newspaper. The ad mimicked the updated billboard image/message.

Scudder Falls Bridge Replacement Project – Links to March's drone progress videos posted on YouTube were added to the project website's visuals section. In turn, these construction-progress posting were published on Scudder Falls-area open and restricted-access Facebook sites. Reaction was widely positive. A status-report press release was issued at month's end to highlight the milestone completion of concrete pouring for the road deck atop the new bridge's upstream span. The status update provided an opportunity to remind the public of the cost savings for paying tolls via E-ZPass at the new bridge.

2018 Annual Report – Drafted and vetted an outline for the 2018 Annual Report and initiated the process of culling together internal and external photographs for the now strictly online publications. As with the 2017 product, the report will feature Scudder Falls Bridge Replacement Project construction progress. Additionally, there will be articles about projects at I-78, Milford-Montague, the New Hope-Lambertville Toll Bridge, the new centralized Commission office building at Scudder Falls, and the replacement lighting for the "Trenton Makes The World Takes Sign" on the Lower Trenton Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

- **MEDIA RELATIONS:**

Hot Topics: Local interest group conducts brief demonstration on the protests on the New Hope-Lambertville Toll-Supported Bridge's walkway; developers seek to buy portion of former Roebling factory site (Trenton Makes slogan employed), new Phillipsburg businesses could get help with their leases, various Scudder Falls project construction travel updates, current and former bridge commission employees seeking election to various posts in Warren County, NJ and NY E-ZPass holders pay more in other states, PA house approves Bridge Commission "reforms," Sony cameras at DRJTBC facilities, 60-year-old aerial photos over Easton-Phillipsburg; bicycling/trails enthusiast Andy Hamilton in the news, shad fishing near the NH-LTSB, Milford-Montague Toll Bridge cited in feature article about sprawling Montague Township (NJ), Easton-Phillipsburg shad fishing tournament, Scudder Falls Toll Bridge E-ZPass advertisement (Bucks County Herald), New Jersey's high driving costs, dam removal in New Jersey near Portland-Columbia Toll Bridge helps return of shad, Commission cited in editorial critical of Pennsylvania Turnpike Commission annual toll increases, and temporary closure of lane on current Scudder Falls Bridge to help construct new bridge.

- **E-ZPass:**

Provided E-ZPass contact cards for distribution in Ewing.

- **Websites:**

Fixed January meeting minutes on the DRJTBC website. Fixed the order of progress photos/videos on the Scudder Falls project website. Updated automatic About the Commission paragraph for press releases on www.drjtbc.org. Worked with Stokes CG to address icon coding issue for the way the Commission website was appearing on some cell phones. Posted February-March progress drone videos to Scudder Falls website.

INTERNAL/EXTERNAL COMMUNICATIONS

- The Commission website recorded 11,751 sessions (visits) in April. This is a decrease from March when 12,434 sessions and from April 2018 when 12,613 sessions were recorded. The bounce rate remains in the neighborhood of 50 percent, which is normal.
- Issued 6 press releases/travel advisories in April. One concerned the announcement of the impending salt barn construction project on the grounds of maintenance and administration building facilities for the New Hope-Lambertville (Route 202) Toll Bridge. Another release pertained to the completion of conventional concrete pouring for the road deck of the Scudder Falls Toll Bridge's first span. The other four releases were Scudder Falls Bridge Replacement Project travel advisories.
- Participated in conference call with Bellevue Communications and Perry Media Group personnel; sent various feature photos and markups.
- Gathered information for response to a congressman's letter concerning high sodium readings in the aquifer below the Columbia section of Knowlton Township.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Responded to Lambertville resident who requested that the Commission reinstall an informational sign about the colony of cliff swallows that nested below the New Hope-Lambertville Toll-Supported Bridge. The response noted that the Commission did not produce the prior sign, which promoted a New Jersey wildlife program supported by a contributory checkoff on state income tax forms. The sign was removed from the bridge's New Jersey side within the past couple years after falling into disrepair. The sign dates from 1980s, when the bridge was jointly owned by NJ and PA. There is no record of who pair for or installed the prior sign.
- Posted travel alerts and other Scudder Falls Bridge Replacement Project information on community Facebook pages in the area of that bridge.
- Updated the banner scroll message on the Commission's webpage and posted various travel alerts on the Commission's website and the Scudder Falls project website.
- Sent news clippings from the 1961 opening of Scudder Falls Bridge and the etymology of the bridge's name to the daughter and stepson of John M. Scudder, who cut the opening-day ribbon. Mr. Scudder had successfully convinced the Commission to name the bridge as Scudder Falls despite the colloquial mispronunciation as "Scudders Falls."
- Reviewed proofs of the new ceremonial plaque for departing Commissioners and long-serving Commission executives.
- Posted alert and website ticker scroll on a PennDOT travel restriction that backed up I-78 WB traffic to the Commission's toll plaza in Williams Township, PA.
- Responded to a motorist asking the Commission to make traffic predictions for an upcoming date.
- Fielded phone call from Lower Makefield Township planning official regarding siting of crosswalk(s) connecting municipal bike path with trail connections at Scudder Falls park-n-ride lot. He also inquired about the drainage outflow pipe to a neighboring property at the corner of Taylorsville and Woodside roads. Referred the matter to the engineering department and executive director.
- Provided Trenton Makes sign video link, photographs, and historical PowerPoint slides about the bridge to Chief Engineer Roy Little.
- Collected and sent Scudder Falls tolling info to Stokes Creative Group for use in setting up DRJTBC website tolling page for the soon-to-open Scudder Falls Toll Bridge. Tolling information for the new bridge is currently readily available on the Scudder Falls project website, which was revamped for this purpose in 2018. However, the DRJTBC site needs to have toll rates and other tolling information prior to the opening of the new bridge's first span.
- Uploaded and posted the March and April construction progress images/reports in the projects section of the Commission's public website.
- Sent 2018 Scudder Falls PowerPoint presentation to public involvement consultant at McCormick Taylor.
- Provided follow-up information to audience member who attended April 4 slide presentation on the Scudder Falls project.
- Contacted revived Mercer County chamber of commerce, Bucks County TMA, Stoney Brook Rotary, Ewing Township, and others to discuss speaking opportunities regarding construction progress and the impending start of tolling at the Scudder Falls Toll Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Discussed advertising opportunities with John Keating of the Bucks County Herald.
- Updated canal towpath closures schedules/status on Scudder Falls website.
- Responded to communications from former DRJTBC chief engineer Paul Peterson.
- Edited and vetted NH-LTB salt barn press release drafted by Bellevue Communications.
- Requested engineering department to establish account number for Scudder Falls Toll Bridge tolling/E-ZPass advertising; relayed number to Bellevue Communications for billing purposes.
- Drafted and posted multiple website and Facebook postings regarding weekday morning single-lane PA-bound travel restrictions for concrete deliveries on the Scudder Falls Bridge.
- Reprocessed Bellevue Communications billings with mixed items or wrong GL codes.
- Posted corrected 2017 annual report with addition of photo credit for the Pennsylvania Turnpike Commission.
- Reviewed and amended various 2018 clip packets for posting on the Commission's Intranet.
- Edited advertisement for placement in Bucks County Herald.
- Responded to call from advertising representative for WPST radio station in New Jersey regarding future broadcast ads for the start of tolling at Scudder Falls.
- Sent HAER article on history of the Lower Trenton Bridge crossing to Pennsylvania Railroad historian John Kilbride.
- Communicated with IT Director John Bencivengo regarding 2018 annual report article on the roll-out of network and computer services to the toll-supported bridge shelters.
- Drafted revised Benefits of AET content for slide in tolling presentation.
- Revised press release stationery being used by Bellevue Communications.
- Attended/participated in conference call on AET study.
- Scheduled and participated in conference call review on changes to toll rates page on the DRJTBC website to incorporate upcoming tolling at the Scudder Falls Toll Bridge. This will include a separate toll rate schedule for the Scudder Falls Toll Bridge. Sent TOLL BY PLATE license plate logo and revised headline and subhead content to Stokes CG.
- Provide Notice to Contractors and other materials regarding the E-P salt barn to Bellevue CG.
- Met with Alex Styer of Bellevue Communications to discuss 2018 annual report outline and division of writing assignments.
- Communicated with Tara Sheppard of Go Hunterdon to provide update on construction and oncoming tolling at the Scudder Falls Toll Bridge.
- Provided updated Scudder Falls construction photographs to Bucks TMA for use on the agency's website.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of April 2019	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

Community Affairs Report
April 2019

The following Community Affairs activity took place during April 2019:

Scudder Falls Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Questions and concerns included tolling and E-ZPass procedures, restoration work on Woodside Road, accumulation of trash on the site, construction material in the river and road conditions within the construction zone.

Assisted in posting weekly construction activity notice on project website and edited images for use on website and in public presentations.

In the process of scheduling presentation to local community groups to discuss status of the project, Toll-by-plate and tolling procedures.

Lower Trenton Toll Supported Bridge Lighting

Received and processed requests for special event lighting. Researched policies of other transportation agencies for use in draft policy for Commission.

Workplace Safety Committee/Training

Attended Workplace Safety meeting of audit of facility at Trenton-Morrisville Administration Building.

Commission Newsletter

Compiled information and photos for spring edition of the River Currents newsletter.

Various Community Relations

Replied to customer and community inquires, including request for use of Commission property in Lambertville (request denied) and various requests for information.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019
PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	RJZ/RWL	Southern Operations & Maintenance Facilities Improvements Preliminary, Final, & Post Design Services, C-519A	1
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project - Final Design Services, Contract C-660A - Construction Contract, T-668A	1-2
	CTH/KMS	Construction Management, CM-669A	3
	CLR/KMS	- Construction Inspection, PA Approaches, CI-671A - Construction Inspection, Main River, CI-672A	3-4
	VMF/CLR/KMS	Construction Inspection, NJ Approaches, CI-673A	4
	CTH/RWL	BM/AET Building Code Compliance Inspections, C-703A-6	4
	KMS/RWL	DMC Services for Construction of the SFB Project Oversight of Final Design, C-502A-2I	5-6
	CTH/KMS	Public Involvement Services Design Contract, C-662A	6
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project CPMC Services 2018 through 2021, C-502A-1M	6
	CAS/RWL	Commission Administration Building at Scudder Falls - Design Contract, C-707A - Construction Management, CM-707A - Construction, T-707A	7
New Hope-Lambertville Toll Bridge	CTH/RWL	Salt Storage Facility - Design, C-702B-5 - Construction Management/Inspection, C-704A-1 - Construction, T-611A	8
I-78 Toll Bridge	VMF/CTH/KMS	I-78 Bridges and Approach Slab Rehabilitation - Design Contract, C-644A - Construction Management/Inspection, CM-644A - Construction, T-644A	9
	VMF/KMS	I-78 Pavement Rehabilitation (Joint Rehabilitation) Design Contract, DR-721A	10
Northampton Street Toll Supported Bridge	CTH/RWL	Rehabilitation In-Depth Inspection and Structural Analysis, C-715A-4	10
Easton-Phillipsburg Toll Bridge	CTH/RWL	Salt Storage Facility - Design, C-702B-3 - Construction, T-711AR	11
Delaware Water Gap Toll Bridge	CTH/RWL	Toll Plaza Roadway & NJ Approach Repairs Scoping/Concept Study, C-702B-6	11
District 2 and 3	RJZ/RWL	Phase 1 Toll Collection Counting Facilities Preliminary, Final & Post Design Services, C-696B-1	12

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Stracciolini
RJZ – R. Zakharia

RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
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PROJECT STATUS REPORT

Multiple Facilities and/or Commission- Wide	JRB/RWL	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges Design, C-715A-1	12
	WMC/RWL	Electronic Surveillance/ Detection System ESS Maintenance Contract, DB-724A	13
	CAS/RWL	Electronic Toll Collection Customer Service Center/Violation Processing Center Project, DB-584A	13
	CAS/RWL	Traffic Count Program Upgrade DR-550A	13
	CAS/RWL	Electronic Toll Collection System Replacement - Design, Build, and Maintain, DB-540A - Toll Plaza LED Sign Installation & Integration, C-701A-4 - All Electronic Tolling Study, C-701A-5	14
	CAS/RWL	Level 3 Investment Grade Traffic & Revenue Forecasts C-549AR	14
	RJZ/RWL	Buildings & Facilities Energy Conservation Measures - Preliminary, Final & Post Design Services, C-657A-3 - Construction Management Services, C-696A-2 - Construction, Electrical, T-645A - Construction, Mechanical, T-645B	15-16
	WMC/RWL	Job Ordering Contracting - Program Manager, C-727A - Job Order Contracting Services, T/TS-734A - Job Order Contracting Services, T/TS-735A - Job Order Contracting Services, T/TS-736A - Job Order Contracting Services, T/TS-737A	16-17
	JRB/RWL	General Engineering Consultant Annual Inspections 2015-2018 Annual Inspections, C-684A	17-18
	CAS/RWL	2015-2016 Traffic Engineering Consultant C-686A	18

Notes: *Facilities are listed South to North*

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RLR – R. Rash
 CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

TRENTON-MORRISVILLE TOLL BRIDGE

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS

**Preliminary, Final & Post Design Services
Contract No. C-519A**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26th Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and a record room site visits to review and obtain existing records documents was conducted on March 27, 2018. GF is currently conducting existing condition surveys at the New Hope Toll Bridge Facility, contacting all existing public utilities and updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future.

SCUDDER FALLS TOLL SUPPORTED BRIDGE

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

**Final Design
Contract No. C-660A**

During the April reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings and various technical meetings involving design issues with the Contractor and CM/CI team. Baker was also involved in the ongoing coordination with PennDOT regarding long term detours that are needed for the Taylorsville Road Interchange ramp work to achieve Phase 1 tolling.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction
Contract No. T-668A

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 738 Contractor RFIs and a total of 1,234 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the April reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, construction continued on: utility work at the BM/AET building; drainage installation within the I-295 median area and along I-295 WB Ramps N, S, and T in PA; the I-295 Bridges over Taylorsville Road and the Delaware Canal; AET overhead gantry structure installation; and, Bridge Monitor/All Electronic Toll (BM/AET) Building interior drywall, mechanical, electrical and plumbing utilities on all four building levels as well as system start-ups.

On the **Main River Bridge**, construction continued on: the placement of the SB bridge deck concrete and parapets; the sleeper and approach slabs at Abutments No. 1 and No. 2. All in-water work stopped prior to March 15th and will not resume until July 1, 2019.

In **New Jersey**, work associated with the 18-week detour for the NJ northern roundabout construction was ongoing throughout the month, including earthwork and installation of drainage structures in the proposed roadway and the stormwater retention basin. Elsewhere, construction continued on: drainage structures and pipes along I-295; existing I-295 NB main approach bridge demolition; new main approach bridge abutments and piers including piles and drilled shaft foundations, columns and MSE walls; and, the installation of sign structure foundations, and highway/interchange lighting.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction Management Contract No. CM-669A

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of the Pennsylvania Approach Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC added one full-time inspector bringing their total to five (5) full-time inspectors being provided to work on the Pennsylvania Approach Roadway portion of the Project under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction Inspection of the Main River Bridge Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide four (4) full time inspectors to work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector to work on the Pennsylvania Approach Roadway portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

Construction Inspection of New Jersey Approach Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers.

BM/AET Building Code Compliance Inspections Task Order Assignment No. C-703A-6

Utilizing the Commission's current Construction Management Task Order Agreement, this Task Order Assignment is to provide Code Compliance Inspections on as needed basis for the construction of the new BM/AET Building being constructed as part of the Scudder Falls Bridge Replacement project. Said services will be provided by a Commonwealth of Pennsylvania Department of Labor and Industry (PA L&I) Certified Third-Party Agency in the appropriate building trade categories and in accordance with the current Uniform Construction Code Inspection Procedures UCC-9.

Urban was issued Notice to Proceed effective August 6, 2018. UCC inspections have been performed on a periodic basis as determined by the classification of work being performed and will continue until building construction is complete in 2019.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

DESIGN MANAGEMENT CONSULTANT SERVICES

T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

Environmental Agency Coordination – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting - In New Jersey, continued coordination with Baker and the NJDEP regarding the mussel survey/relocation work required along the downstream side of the Scudder Falls Bridge in advance of the installation of the downstream trestle work platform in the river. Due to the high river levels and the inability to perform the mussel survey/relocation work, a waiver request has been submitted to NJDEP and approved by them. A separate mitigation plan was developed and submitted to NJDEP for review/approval. It should also be noted that the in-water restriction period for work activities within the Delaware River began on March 15th and will run through June 30th.

Environmental Monitoring Services – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period. AECOM continued to provide weekly Peregrine Falcon Monitoring Reports to the Commission and the PA Game Commission. Weekly Environmental Monitoring of the project site was also performed by ACT Engineers, a sub-consultant to AECOM.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI); ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, coordination with Commission Operation's and Public Safety Bridge Security Departments on maintenance of the existing equipment within the SFB Project construction zone.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

CI Contract Administration – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

PUBLIC INVOLVEMENT SERVICES

**Final Design Services
Contract No. C-662A**

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018. MT submitted a revised public involvement toll-implementation strategy and timeline to Commission staff for application.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

**CPMC Services – 2018 Through 2021
Task Order Assignment No. C-502A-1M**

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass, as well as Contract T-707A for the New Commission Administration Building and the associated CM/CI Contract CM-707A. CPMC Staff also prepared the specifications for Contract T-721A, I-78 Pavement Rehabilitation.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

Design

Contract No. C-707A

The design team attended bi-weekly project status meetings, reviewed submittals and responded to request for information from the contractor. The design team also completed on site observations as needed. The design team developed and issued field bulletins and clarification for the contractors use as needed.

Construction Management

Contract No. CM-707A

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project status meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and requests for information from the contractor. Review of schedule updates occur along with a report summarizing their findings that is provided to the contractor to address. The construction management team issued their monthly project status report and continues to release three-week look ahead schedules. Staff from the construction manager include the Resident Engineer and the Mechanical/Electrical/Plumbing Inspector, are on site daily as field work by the contractor continues.

Construction

Contract No. T-707A

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. The contractor submitted project schedule update number eleven. Installation of exterior and interior metal studs, roof parapets and sheathing are all underway. Interior painting is underway. The construction of the exterior curtain wall complete. Electrical, plumbing, fire suppression system and heating/AC rough-in work is occurring within the mechanical rooms. Installation of ceiling grids, light fixtures, granite block sills and stone facing are on-going. Concrete curbing and milling and repaving of the park & ride lot is complete. Site grading and construction of the underground storm drainage system located beneath the employee parking lot is on-going.

The 1799 building exterior stucco, window shutters and roof is complete. Site grading around the 1799 building is now underway.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

NEW HOPE-LAMBERTVILLE TOLL BRIDGE

SALT STORAGE FACILITY

Design

Task Order Assignment No. C-702B-5

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the construction project was awarded at the March 25, 2019 Commissioners Meeting. IH is currently performing post-design/post-award services.

Construction Management/Construction Inspection

Task Order Assignment No. C-704A-1

Greenman-Pedersen, Inc. (GPI) was issued Notice to Proceed effective April 1, 2019. A project kick-off meeting was held with GPI on April 3, 2019 with operations and supervisory staff in attendance. This Task Order Assignment is to perform CM/CI services for the construction of a new salt storage facility at NH-L Toll Bridge.

Construction

Contract No. T-611A

(CTH/RWL)

At the March 25, 2019 Commissioners Meeting, the Commission awarded Contract No. T-611A, New Hope-Lambertville Toll Bridge Salt Storage Building to Magnum Inc. of Warminster, PA for an amount not-to-exceed \$1,439,584.00. Magnum was provided with Notice of Award and Limited Notice to proceed on March 26, 2019 and a full Notice-to-Proceed was given on April 24, 2019. A kick-off meeting was scheduled with Magnum on May 3, 2019 and they are performing pre-construction activities.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

I-78 TOLL BRIDGE

I-78 BRIDGES AND APPROACH SLABS REHABILITATION

**Design
Contract No. C-644A**

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting, and Notice to Proceed issued March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF continued preparing the final as-built drawings based upon the red-line drawings provided by Greenman-Pedersen, Inc. GF's contract modification request to transfer unused budget from their IBE sub-consultant, Malick & Scherer and a portion of GF's unspent expense budget to their labor budget, was denied but they were permitted to exceed their labor budget for a few out-of-scope items that were encountered during their post award phase, with the understanding that GF will not exceed their overall contract amount.

**Construction Management/Construction Inspection
Contract No. CM-644A**

Greenman-Pedersen, Inc. (GPI) was awarded this Construction Management/Construction Inspection Services contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

During this reporting period, GPI submitted their invoice No. 20 for the time period between February 16th to the end of March. GPI's Resident Engineer is currently on an as-needed basis to follow up on project related issues until J.D. Eckman returns this spring to complete the remaining temperature sensitive punch-list and extra work items.

**Construction
Contract No. T-644A**

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting, and given Notice to Proceed effective May 22, 2017.

During this reporting period, JDE repaired the damaged guiderail along Route 519 to complete the punchlist items associated with Warren County's jurisdiction. JDE is currently scheduled to return the week of May 13th to address the remaining weather sensitive punch-list items which includes striping, raised pavement marker installation and asphalt repairs. This weather sensitive work also includes paint touch-up to the Edge Rd. Bridge superstructure to be performed by their paint subcontractor.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

I-78 PAVEMENT REHABILITATION (JOINT REHABILITATION)

Design

Contract No. DR-721A

This project is for the rehabilitation of deteriorated transverse and longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

During this reporting period the Commission's Capital Program Management Consultant (CPMC) completed the revisions and edits to the draft contract specifications, estimate of quantities, construction details and engineer's estimate for this construction contract, as a result of last month's page-turn meeting with the Commission. This contract is anticipated to be procured through the Commission's Job Order Contracting (JOC) program once it is operational.

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE

NORTHAMPTON STREET TOLL SUPPORTED BRIDGE REHABILITATION

In-depth Inspection and Structural Analysis

Task Order Assignment No. C-715A-4

Under this Task Order assignment Pennoni will perform an in-depth inspection of the structure from the waterline up and perform a structural analysis. Using the findings of the inspection and structural analysis they will prepare a report listing recommended repairs. The report will be used by the Commission to author a Request for Proposal to prepare the design plans and specifications to accomplish the repairs. Final report is to be completed by the end of March. Field work has begun and lane closures and rigging will begin the week of January 7, 2019. Field inspection was performed January 7, 2019 through January 16, 2019. Pennoni staff researched and reviewed as-built construction plans, rehabilitation/repair plans, load rating reports and inspection

and maintenance reports. Microfilm records of the bridge were obtained from the Commission and converted to .pdf format. Pennoni developed 3D bridge model calculations and inputs; load rating truck load case calculations and model inputs; and global FEM analysis post-processor. Pennoni began preparation of in-depth inspection report, superstructure capacity calculations, and construction sequence for staging and MPT options. A draft Rehabilitation Summary Report was submitted on March 27, 2019 and a review meeting was held on April 9, 2019. Pennoni is following up with a revised report as a result of comments provided.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

EASTON-PHILLIPSBURG TOLL BRIDGE

SALT STORAGE FACILITY

Design

Task Order Assignment No. C-702B-3

IH Engineers was issued Notice to Proceed effective February 16, 2018. A project kick-off meeting was held with IH on the same date. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at E-P Toll Bridge.

IH provided revised/updated final design construction bid documents to the Commission and bids were received on March 28, 2019 and the construction project was awarded at the April 29, 2019 Commissioners Meeting. IH is currently providing post-design/post-award services.

Construction

Contract No. T-711AR

At the April 29, 2019 Commissioners Meeting, the Commission awarded Contract No. T-711AR, Easton-Phillipsburg Toll Bridge Salt Storage Building to Bracy Construction, Inc. of Allentown, PA for an amount not-to-exceed \$1,711,600.00. Bracy was provided with Notice of Award and Limited Notice to proceed on April 30, 2019.

DELAWARE WATER GAP TOLL BRIDGE

TOLL PLAZA ROADWAY & NJ APPROACH REPAIRS

Task Order Assignment No. C-702B-6

IH Engineers was issued Notice to Proceed effective February 6, 2019. A project kick-off meeting was held with IH on February 8, 2019. This Task Order Assignment is to provide a Scoping/Concept Study Report for WB Toll Plaza Roadway and NJ Approach Repairs at the Delaware Water Gap Toll Bridge facility.

IH and their subconsultants have completed their field assessments and are preparing a draft report of their findings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**May 20, 2019
PROJECT STATUS REPORT**

DISTRICT 2 AND 3

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

**Preliminary, Final & Post Design Services
Task Order Assignment No. C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

MULTIPLE FACILITIES AND/OR COMMISSION-WIDE

APPROACH ROADWAY IMPROVEMENTS

AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

**Design
Task Order Assignment No. C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Penmoni, Inc. (Penmoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. Final plans and specifications are ready awaiting construction under the Job Order Contracting Program.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

ESS MAINTENANCE CONTRACT

Contract No. DB-724A

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

ELECTRONIC TOLL COLLECTION

CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT

Contract No. DB-584

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to review the AET invoice templates, website FAQs, and interactive voice response call tree, that will be implemented for the Scudder Falls Bridge. Conduent submitted a Change Order Request for the implementation of the video transaction processing functionality and the monthly fees associated with account management and transaction processing. The Change Order Request was reviewed by Commission Staff, the NJTA and HNTB, comments were compiled and submitted to Conduent.

TRAFFIC COUNT PROGRAM UPGRADE

Contract No. DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expands its wide area network (WAN) to the toll supported bridges, the traffic counters will transition from the wireless modems to the WAN for the transmission of data.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT

DESIGN, BUILD AND MAINTAIN

Contract No. DB-540A

TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge once the building and gantry are complete. TransCore is receiving the various lane components and are being placed in storage at their local maintenance facility. TransCore continues to participate in on-site meetings to coordinate their work with the Scudder Falls Bridge construction and construction management teams. TransCore has mobilized and began installing system servers within the AET Room of the Scudder Falls BM/AET Building. The servers are connected to the Commission's WAN and the Scudder Falls Bridge host is now part of the network.

Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items. A weekly call also takes place to briefly review system maintenance items for the week.

TOLL PLAZA LED SIGN INSTALLATION AND INTEGRATION

Task Order Assignment No. C-701A-4

This Task Order Assignment is complete and will be closed out upon processing the final invoice and completion of a task order closeout modification.

ALL ELECTRONIC TOLLING STUDY

Task Order Assignment No. C-701A-5

RK&K submitted the draft report and it was distributed to Commission Executive Staff review. Review comments were compiled and submitted to RK&K to address. RK&K presented the report to the Commission's Executive Staff and comments from that meeting will be incorporated into the final document.

LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS

Contract No. C-549AR

(CAS/RWL)

There is no activity on this project to report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019
PROJECT STATUS REPORT

BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES

Preliminary, Final & Post Design Services

Task Order Assignment No. C-657A-3

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Oder Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9th, bids were publically opened on June 8th & June 13th respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts and Consultant is currently providing Post Design Services answering Contractors' Requests for Information and reviewing submittals.

Construction Management
Task Order Assignment No. C-696A-2

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Energy Conservation Measures (ECM) implementation Project.

A meeting was held with the Consultant on July 13th to review the Commission's expectations of the consultant's services during the Pre-Construction and Construction phases of both Electrical & Mechanical ECM implementation Construction Contracts T-645A and T-645B respectively. Subsequently; the Notice of Award and Limited Notice to Proceed was issued to JMT effective July 17, 2017.

JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information, conducting final walk-through and begun the Close-Out procedure for each of the two Construction Project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019 PROJECT STATUS REPORT

Construction
Contract No. T-645A

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24th was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27th.

Interior and exterior lighting replacement activities is near completion and Contractor is currently finalizing the Commission wide lighting controls system configuration at all seven Toll Bridges Facilities. Training workshop covering all Toll Bridge facilities was completed on December 11, 2018, Substantial Completion was reached December 31, 2018, and Project Close-Out is near completion.

Construction
Contract No. T-645B

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Pre-Construction Meeting was held on August 11th and a Notice to Proceed effective date of August 16th was issued.

Contractor completed working at Milford Montague, Delaware Water Gap, Portland-Columbia, I-78, Easton Phillipsburg and the New Hope Toll Bridge Facility. Contractor completed system integration, interface and setting up the Sequence of Operation of the Commission wide Building Management System at all six Toll Bridge Facilities. Training workshop was completed on December 11, 2018, Substantial Completion was reached December 31, 2018, a second training session was conducted at Easton Phillipsburg and New Hope Facilities on February 13th and 27th respectively, and Project Close-Out is near completion.

JOB ORDER CONTRACTING

JOB ORDER CONTRACTING PROGRAM MANAGER
Contract No. C-727A
(WMC/RWL)

The Gordian Group concluded its review and analysis of bids for the purposes of making an award recommendation to the Commission.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

**JOB ORDER CONTRACTING SERVICES
FOR BRIDGE, HIGHWAY AND CIVIL WORK - NORTH REGION
Contract No. T/TS-734A**

Five (5) bids were publically opened on April 4, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

**JOB ORDER CONTRACTING SERVICES
FOR BRIDGE, HIGHWAY AND CIVIL WORK - SOUTH REGION
Contract No. T/TS-735A**

Five (5) bids were publically opened on March 28, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

**JOB ORDER CONTRACTING SERVICES
FOR BUILDING AND FACILITY WORK - NORTH REGION
Contract No. T/TS-736A**

Three (3) bids were publically opened on April 4, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

**JOB ORDER CONTRACTING SERVICES
FOR BUILDING AND FACILITY WORK - SOUTH REGION
Contract No. T/TS-737A**

Three (3) bids were publically opened on March 28, 2019. A construction contract was awarded at the April Commission meeting to the lowest responsible bidder.

GENERAL ENGINEERING CONSULTANT 2015-2020 ANNUAL INSPECTIONS

**Contract No. C-684A
(JRB/RWL)**

As the Commission's General Engineering Consultant (GEC), Van Cleef Engineering Associates, LLC, (formerly Cherry, Weber & Associates) (VCEA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. VCEA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended VCEA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended VCEA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

May 20, 2019

PROJECT STATUS REPORT

A kick-off meeting was held on March 18, 2018, for the 2019 Toll Bridge Inspections at the I-78 Toll Bridge Maintenance Garage and attended by representatives from North, Central and South Regional Maintenance, the Deputy Director of Maintenance, Engineering, the Director of Tolling, the Senior Director of Maintenance and Toll Operations, and VCEA. Interim inspections of the Toll-Supported Bridges were completed at the Lower Trenton, Calhoun Street, and New Hope – Lambertville Toll-Supported Bridges. Interim Toll-Supported Bridge inspections will continue in May. Toll Bridge inspections will also begin in May. VCEA will also inspect the new upstream structure of the Scudder Falls Toll Bridge within 90 days of it opening.

2015-2016 TRAFFIC ENGINEERING CONSULTANT

Contract No. C-686A
(CAS/RWL)

There are no updates with this project.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

OPERATIONS INDEX
FOR
PUBLIC SAFETY & BRIDGE SECURITY

SUBJECT	DESCRIPTION	PAGE NUMBER
Public Safety & Bridge Security	Status Reports Month of April 2019	1-21

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF April 2019

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of April 2019, the radio system experienced trunking issues out of the Stockton Tower.
- During the month of April 2019, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have been working with personnel who manage the Solebury and Stockton Towers to prepare for the extension of the Stockton Tower and installation of radio equipment at both sites. Currently we are waiting for required permits to be issued.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Regions and IT to update the CarteGraph radio inventory database.

Access Control System

- During the month of April 2019, PSBS personnel worked with General Supply (Commission's locksmith) to address various door lock issues.
- During the month of April 2019, General Supply performed preventative maintenance on card reader doors at our facilities.
- During the month of April 2019, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- During the month of April 2019, Schneider Electric performed preventive maintenance on all access control doors at the toll bridge facilities.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF April 2019

Public Safety & Bridge Security

- During the month of April 2019, PSBS staff continued installing new monitors at the bridge shelters. These monitors allow for the simultaneous viewing of cameras from the ESS systems and commission email/documents.
- During the month of April 2019, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of April 2019, PSBS personnel continued working with Engineering on the new Scudder Falls facility, Administration Building and the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of April 2019, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed Thirty-One video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

Miscellaneous

- On April 1st & 4th 2019, PSBS held an in-service training for PSBS personnel
- On April 2, 2019, PSBS personnel attended the Regional Maintenance Supervisors Meeting
- On April 8th 2019, PSBS held a meeting with Schneider Electric and Genetec to finalize the design of the Mission Control software system

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

PUBLIC SAFETY AND BRIDGE SECURITY
MONTH OF April 2019

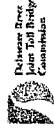
- On April 9th 2019, PSBS personnel attended Respect in the Workplace – Non-Management Training
- On April 11, 2019, PSBS personnel attended the Staff and Operations Meeting
- On April 17th 2019, PSBS personnel attended CPR/AED/First aid training
- On April 13th 2019, PSBS Staff held a meeting with PSBS Assistant Coordinators and PSBS PCC personnel.
- On April 18th, 21st 2019, PSBS Staff held a biweekly meeting with Schneider Electric to review BD-724A phase projects.
- On April 18th 2019, PSBS attended the Workplace Safety Committee Meeting.
- On April 23rd 2019, PSBS Staff attended the BM/AET Building Pre Activity meeting.

ESS Request Video

Report Month: 4/1/2019- 4/29/2019

Report Run Date: 4/30/2019

ID	Request Date	Request Agency	Requestor	Location	Incident Type	DRJTBC Requestor
1958	4/1/19	DRJTBC	K Clark	Scudder Falls	Hit & Run MVA	Kevin Clark
1959	4/1/19	DRJTBC	K Clark	Scudder Falls	Motor Vehicle Accident	Kevin Clark
1960	4/2/19	DRJTBC	A. León	PC	Motor Vehicle Accident	Ariel Leon
1961	4/2/19	PSP	Trooper McKnight	MM	Police Investigation	Kevin Clark
1962	4/4/19	Franklin Twp. Police Dept.	Lt. Mark Reiner	I78	Police Investigation	Nicholas Knechel
1963	4/8/19	NJSP Sussex	Tpr. Bernard Wawzyanick #7709	MM	Hit & Run MVA	Matt Skrebel
1965	4/10/19	DRJTBC	Jesse Cole	NHL	Internal Investigation	Michael Rizza
1966	4/11/19	DRJTBC	Sgt Doyle	TM	Motor Vehicle Accident	Kevin Clark
1967	4/11/19	DRJTBC	Cpl Masker	MM	Other	Kevin Clark
1968	4/11/19	DRJTBC	D Stites - PCC	Washington Crossing	Overweight Crossing	Denis Stites
1969	4/12/19	Lafayette College Public Safety	Det. Sgt. Keith O'Hay	EP	Burglary	Nicholas Knechel
1970	4/16/19	Hartford Insurance Company	Brian Lee	EP	Motor Vehicle Accident	Matt Skrebel
1971	4/17/19	Lopatcong Twp. PD	Det. Brian Nixon	Northampton	Stolen Vehicle	Nicholas Knechel
1972	4/18/19	DRJTBC	Nicholas Knechel	TM	Motor Vehicle Accident	Nicholas Knechel
1973	4/18/19	DRJTBC	Ryan Nelson	NHL-TS	Motor Vehicle Accident	Ryan Nelson
1974	4/19/19	DRJTBC	Michael Rizza	EP	Motor Vehicle Accident	Michael Rizza
1975	4/19/19	DRJTBC	Michael Rizza	DWG	Motor Vehicle Accident	Michael Rizza
1976	4/20/19	Drjtbc	Sgt. Stocker	EP	Motor Vehicle Accident	Kevin Clark
1977	4/20/19	Drjtbc	Sgt. Doyle	TM	Other	Kevin Clark
1978	4/20/19	Drjtbc	Sgt. Flynn	EP	Motor Vehicle Accident	Kevin Clark
1979	4/24/19	DRJTBC	M. Leary Jr	NHL-TS	Other	Mark Leary Jr
1980	4/25/19	DRJTBC	Matt Skrebel	TM	Motor Vehicle Accident	Matt Skrebel
1981	4/25/19	DRJTBC	D Stites - PCC	NHL	Other	Denis Stites
1982	4/25/19	DRJTBC	Lt. Scott Brumbaugh	PC	Hit & Run MVA	Michael Rizza



ESS Request Video

Report Run Date: 4/30/2019

Report Month: 4/1/2019- 4/29/2019

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
1983	4/26/19	DRJTBC	K. Raiké	TM	Other	Kevin Raiké
1984	4/26/19	DRJTBC	DRJTBC	Northampton	Motor Vehicle Accident	Ryan Nelson
1985	4/26/19	DRJTBC	M. Jones	Northampton	Motor Vehicle Accident	Matt Jones
1986	4/27/19	DRJTBC	Nicholas Knechel	MM	Other	Nicholas Knechel
1987	4/29/19	Drjtbc		TM	Motor Vehicle Accident	Kevin Clark
1988	4/29/19	Napa transportation	Tammy Smith	DWG	Other	Kevin Clark

Total for Month:

30

MARCH 2019

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	0	0	0	0	0	0	0	8
Delaware Water Gap 41	0	0	1	2	3	0	87	6
Portland Pedestrian 42	0	1	0	0	0	0	0	1
Portland-Columbia 43	0	0	0	0	0	0	0	0
Riverton-Belvidere 44	0	0	1	0	0	0	3	0
Rt 22 EP 45	0	0	1	0	0	0	3	1
Northampton St 46	0	1	1	0	1	0	2	5
I-78 47	0	0	3	2	12	1	87	8
Riegelsville 48	0	0	0	0	0	0	0	2
Upper Black Eddy Milford 49	0	0	0	0	1	0	9	0
Uhlerstown Frenchtown 50	0	0	0	0	0	0	7	0
Lumberville Raven Rock 51	0	0	0	0	0	0	0	0
Centre Bridge Stockton 52	0	0	1	0	2	0	3	1
New Hope Lambertville Toll 53	0	0	0	1	2	0	57	0
New Hope Lambertville 54	0	0	0	0	0	0	23	3
Washington Crossing 55	0	0	0	0	0	0	4	2
Scudder Falls 56	0	0	2	0	0	0	0	0
Calhoun St 57	0	0	0	0	0	0	2	3
Lower Trenton 58	0	0	0	0	0	0	2	26
Morrisville Trenton 59	0	0	4	2	1	0	0	1

	Citations	Warnings	Security Checks
New Jersey State Police	269	154	677
Pennsylvania State Police	83	46	500

April 2019 Overweight Crossings-Southern Region

4/30/2019

Bridge	Total Turnarounds	Total Overweight's	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Lower Trenton	0	24	0	24	0	0	0	23	9	14	0	1
Calhoun Street	60	5	4	1	2	1	1	3	1	2	0	0
Washington Crossing	114	7	6	1	2	1	1	5	2	3	0	0
New Hope	78	2	2	0	1	1	0	1	1	0	0	0
Lambertville	0	0	0	0	0	0	0	0	0	0	0	0
Centre Bridge	0	0	0	0	0	0	0	0	0	0	0	0
Stockton	0	0	0	0	0	0	0	0	0	0	0	0
April Totals	252	38	12	26	5	3	2	32	13	19	0	1

Bridge	Total Turnarounds	Total Overweight's	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Lower Trenton	12	92	0	92	4	4	0	84	37	47	0	4
Calhoun Street	211	19	17	2	5	3	2	13	6	7	0	1
Washington Crossing	229	28	15	13	15	8	7	7	3	4	0	6
New Hope	207	11	10	1	3	3	0	7	7	0	0	1
Lambertville	23	3	0	3	2	2	0	1	1	0	0	0
Centre Bridge	0	0	0	0	0	0	0	0	0	0	0	0
Stockton	0	0	0	0	0	0	0	0	0	0	0	0
Year to Date Totals	682	153	42	111	29	20	9	112	54	58	0	12

April 2019 Overweight Crossings-Central Region

4/30/2019

Bridge	Total Turnarounds	Total Overweight	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued2	Local Police Response	No Response Requested
Riverton-Belvidere	62	4	0	2	3	3	1	0	0	0	0	1
Northampton St.	511	4	4	0	2	0	2	2	1	1	0	0
Riegelsville	158	2	2	2	2	1	1	2	1	1	0	0
Uhlerstown - Frenchtown	73	3	0	3	3	3	0	0	0	0	0	0
April Totals	804	13	6	7	10	7	4	4	2	2	0	1

Bridge	Total Turnarounds	Total Overweight	Total Manned	Total Unmanned	NJSP Response	Summons Issued	Warnings Issued	PSP Response	Citations Issued	Warnings Issued	Local Police Response	No Response Requested
Riverton-Belvidere	158	16	7	7	8	4	5	3	1	2	0	6
Northampton St.	1461	19	19	0	4	2	2	12	2	10	0	3
Riegelsville	373	4	4	3	2	2	0	2	2	0	0	0
Uhlerstown - Frenchtown	152	9	0	9	6	3	1	1	1	0	0	2
Year to Date Totals	2144	48	30	19	20	11	8	18	6	0	0	11

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Centre-Bridge Stockton

MONTH	April	YEAR 2019			
ACTIVITY/SERVICE	WEEK OF 13-Apr	WEEK OF 20-Apr	WEEK OF 27-Apr	WEEK OF 30-Apr	
Hours Worked	0	0	0	0	
Patrols	0	0	0	0	
Overweight Crossings	0	0	0	0	
Overweights Refused	0	0	0	0	
Motorist Aid	0	0	0	0	
Medical Assistance	0	0	0	0	
First Aid Rendered	0	0	0	0	
State / Local Police Requested	0	0	0	0	
Fire Dept. Requested	0	0	0	0	
Public Interaction	0	0	0	0	
Traffic Control	0	0	0	0	
Jumpers	0	0	0	0	
Assaults	0	0	0	0	
Other	0	0	0	0	
Miscellaneous	0	0	0	0	
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE New Hope - Lambertville

MONTH: April YEAR: 2019

ACTIVITY/SERVICE	WEEK OF 13-Apr	WEEK OF 20-Apr	WEEK OF 27-Apr	WEEK OF 30-Apr	TOTAL
Hours Worked	480	280	248	120	1128
Patrols	242	169	120	58	589
Overweight Crossings	0	0	2	0	2
Overweights Refused	29	14	20	15	78
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	158	2	0	161
Fire Dept. Requested	0	0	0	0	0
Public Interaction	206	52	95	0	353
Traffic Control	5	0	2	150	157
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	24	8	7	25	64
Miscellaneous	0	0	0	0	0
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH April YEAR 2019

ACTIVITY/SERVICE	WEEK OF 13-Apr	WEEK OF 20-Apr	WEEK OF 27-Apr	WEEK OF 30-Apr	TOTAL
Hours Worked	312	168	168	72	720
Patrols	163	82	80	36	361
Overweight Crossings	3	2	4	0	9
Overweights Refused	55	33	22	4	114
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	3	2	1	0	6
Fire Dept. Requested	0	0	0	0	0
Public Interaction	74	34	31	4	143
Traffic Control	30	13	15	0	58
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	14	3	3	1	21
Miscellaneous	0	0	0	0	0
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH April YEAR 2019

ACTIVITY/SERVICE	WEEK OF 13-Apr	WEEK OF 20-Apr	WEEK OF 27-Apr	WEEK OF 30-Apr	TOTAL
Hours Worked	560	272	288	144	1264
Patrols	313	122	131	72	638
Overweight Crossings	0	4	0	1	5
Overweights Refused	32	2	22	4	60
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	1	0	0	1
State / Local Police Requested	0	4	0	1	5
Fire Dept. Requested	0	0	0	0	0
Public Interaction	97	42	75	0	214
Traffic Control	7	0	22	0	29
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	18	1	8	0	27
Miscellaneous	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH April YEAR 2019

ACTIVITY/SERVICE	WEEK OF 13-Apr	WEEK OF 20-Apr	WEEK OF 27-Apr	WEEK OF 30-Apr	TOTAL
Hours Worked	0	0	0	0	0
Patrols	0	0	0	0	0
Overweight Crossings	0	0	0	0	0
Overweights Refused	0	0	0	0	0
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0
Public Interaction	0	0	0	0	0
Traffic Control	0	0	0	0	0
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	0	0	0	0
Miscellaneous	0	0	0	0	0
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville - Raven Rock

MONTH April YEAR 2019

ACTIVITY/SERVICE	WEEK OF	13-Apr	WEEK OF	20-Apr	WEEK OF	27-Apr	WEEK OF	30-Apr	TOTAL
Hours Worked	0	0	0	0	0	0	0	0	0
Patrols	8	11	6	8	33				
Overweight Crossings	0	0	0	0	0	0	0	0	0
Overweights Refused	0	0	0	0	0	0	0	0	0
Motorist Aid	0	0	0	0	0	0	0	0	0
Medical Assistance	0	0	0	0	0	0	0	0	0
First Aid Rendered	0	0	0	0	0	0	0	0	0
State / Local Police Requested	0	0	0	0	0	0	0	0	0
Fire Dept. Requested	0	0	0	0	0	0	0	0	0
Public Interaction	0	0	0	0	0	0	0	0	0
Traffic Control	0	0	0	0	0	0	0	0	0
Jumpers	0	0	0	0	0	0	0	0	0
Assaults	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Miscellaneous	0	0	0	0	0	0	0	0	0
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH April YEAR 2019

ACTIVITY/SERVICE	WEEK OF 30-Mar	WEEK OF 6-Apr	WEEK OF 13-Apr	WEEK OF 27-Apr	TOTAL
Hours Worked	336	336	336	672	1680
Patrols	168	168	168	276	780
Overweight Crossings	1	2	1	0	4
Overweights Refused	83	106	112	210	511
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	1	1
First Aid Rendered	1	0	0	0	1
State / Local Police Requested	1	2	1	0	4
Fire Dept. Requested	0	0	0	0	0
Public Interaction	162	175	207	317	861
Traffic Control	53	59	77	149	338
Jumpers	0	0	1	0	1
Assaults	0	0	0	0	0
Other	5	6	7	11	29
Miscellaneous	6	3	6	9	24
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH April YEAR 2019

ACTIVITY/SERVICE	WEEK OF 30-Mar	WEEK OF 6-Apr	WEEK OF 13-Apr	WEEK OF 27-Apr	TOTAL
Hours Worked	280	292	276	540	1388
Patrols	140	146	138	270	694
Overweight Crossings	0	1	0	2	3
Overweights Refused	20	26	36	76	158
Motorist Aid	0	0	0	2	2
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	1	0	1	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	36	49	44	114	243
Traffic Control	7	5	26	14	52
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	1	1	0	3	5
Miscellaneous	3	4	4	10	21
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		BRIDGE		YEAR					
April		Milford-Upper Black Eddy		2019					
ACTIVITY/SERVICE	WEEK OF	30-Mar	WEEK OF	6-Apr	WEEK OF	13-Apr	WEEK OF	27-Apr	TOTAL
Hours Worked		0		7		0		0	7
Patrols		0		3		0		0	3
Overweight Crossings		0		0		0		0	0
Overweights Refused		0		0		0		0	0
Motorist Aid		0		0		0		0	0
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		0		0		0		0	0
Fire Dept. Requested		0		0		0		0	0
Public Interaction		0		0		0		0	0
Traffic Control		0		0		0		0	0
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		0		0		0		0	0
Miscellaneous		0		0		0		0	0
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH <u>April</u>		BRIDGE <u>Frenchtown-Uhlerstown</u>		YEAR <u>2019</u>	
ACTIVITY/SERVICE	WEEK OF 30-Mar	WEEK OF 6-Apr	WEEK OF 13-Apr	WEEK OF 27-Apr	TOTAL
Hours Worked	12	36	48	80	176
Patrols	6	16	24	40	86
Overweight Crossings	1	0	1	1	3
Overweights Refused	6	4	25	38	73
Motorist Aid	0	0	0	0	0
Medical Assistance	0	0	0	0	0
First Aid Rendered	0	0	0	0	0
State / Local Police Requested	1	0	1	1	3
Fire Dept. Requested	0	0	0	0	0
Public Interaction	5	18	18	39	80
Traffic Control	4	8	4	4	20
Jumpers	0	0	0	0	0
Assaults	0	0	0	0	0
Other	0	3	0	5	8
Miscellaneous	0	0	12	5	17
NOTES:					

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		BRIDGE		YEAR		2019			
April		Belvidere-Riverton							
ACTIVITY/SERVICE	WEEK OF	30-Mar	WEEK OF	6-Apr	WEEK OF	13-Apr	WEEK OF	27-Apr	TOTAL
Hours Worked		168		168		168		336	840
Patrols		85		84		81		168	418
Overweight Crossings		1		1		0		3	5
Overweights Refused		19		2		16		25	62
Motorist Aid		0		2		1		1	4
Medical Assistance		0		0		0		0	0
First Aid Rendered		0		0		0		0	0
State / Local Police Requested		5		1		6		11	23
Fire Dept. Requested		0		0		0		0	0
Public Interaction		30		30		46		98	204
Traffic Control		8		4		0		11	23
Jumpers		0		0		0		0	0
Assaults		0		0		0		0	0
Other		0		2		1		2	5
Miscellaneous		2		6		6		13	27
NOTES:									

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

MONTH		BRIDGE		YEAR					
April		Portland Columbia - Pedestrian Bridge		2019					
ACTIVITY/SERVICE	WEEK OF	30-Mar	WEEK OF	6-Apr	WEEK OF	13-Apr	WEEK OF	27-Apr	TOTAL
Hours Worked									0
Patrols		14		14		14		28	70
Overweight Crossings									0
Overweights Refused									0
Motorist Aid									0
Medical Assistance									0
First Aid Rendered									0
State / Local Police Requested									0
Fire Dept. Requested									0
Public Interaction									0
Traffic Control									0
Jumpers									0
Assaults									0
Other									0
Miscellaneous									0
NOTES:									

2019

AC Bridge Activities

April 2019

Location	Bridge Checks	Overweights	Accidents	Jumpers	Disabled Vehicles	Medical Emergencies
Lower Trenton	37	24	0	0	0	0
Calhoun Street	45	5	0	0	0	0
Scudder Falls	146	0	1	0	8	
Washington Crossing	77	7	0	0	0	0
New Hope						
Lambertville	57	2	0	0	0	0
Centre Bridge						
Stockton	25	0	0	0	0	0
Lumberville						
RavenRock	32	0	0	0	0	0
Uhlersown						
Frenchtown	41	3	0	0	0	0
Upper Black Eddy						
Millford	38	0	0	0	0	0
Riegelsville						
	93	2	0	0	0	0
Northampton St.						
	117	4	2	0	2	0
Riverton						
Belvidere	45	4	0	0	0	0
Portland Columbia						
	22	0	0	0	0	0
Totals	775	51	3	0	10	0

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of April 2019	1-10

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

MAINTENANCE AND TOLL OPERATIONS
MONTH OF APRIL 2019

- Attended C-704A-1, Construction Inspection Task Order Agreement, NH-L Toll Salt Storage Building - CM/CI Services, Kick-off Meeting HELD AT New Hope Toll Bridge.
- Forwarded request for Capital Account set up for Mitsubishi Split AC Unit for Delaware Water Gap Conference room.
- Attended off site meeting at Brown Daub Chevrolet in Nazareth Pa. with commercial sales manager to preview the Chevy 5500 and discuss vehicle specifications.
- Attended Regional Maintenance Supervisors meeting held at Easton Phillipsburg Toll Bridge Facility.
- Participated in interviews for vacant maintenance worker three positions in Southern Region held at Easton Phillipsburg Toll Bridge.
- Attended meeting at New Hope Toll Bridge facility to discuss the Skilled Maintenance Worker position proposal from LCTI for developing and administering assessments.
- Attended off site meeting at EM Kutz in Reading Pa. to look at Freightliner chassis set up for snow plow attachment.
- Attended meeting with Safety and Training department to discuss to Skilled Maintenance Worker job descriptions held at New Hope Toll Bridge
- Attended Harassment/Discrimination Prevention Training for Directors held at the New Hope Toll Bridge Facility.
- Senior Director forwarded Guide Rail / Attenuator repair lists to J. Fletcher Creamer to schedule repairs in Southern, Central and Northern regions.
- Senior Director attended meeting with Fleet Management staff to discuss 2019 vehicles and Equipment budget and recovery plan for approved purchases.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Senior Director attended meeting with Toll Management staff to discuss 12 hour shift schedules for Toll Officers.
- Senior Director met with Maintenance staff to discuss pothole repair schedule and GEC inspection.
- Reviewed the Accident Log/Property Damage Reports for the month of April 2019. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of April 2019. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for April 2019 staff agenda meeting held at New Hope Lambertville administration meeting.
- Prepared and forwarded report of Use of Commission Facilities for the month of April 2019 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Director of Maintenance held RMS meeting at the Easton Phillipsburg Toll Bridge Facility. Topics Discussed.
 - Grainger
 - Morning Report
 - Cartegraph
 - ADP
 - GEC Inspections
- Trenton Morrisville Maintenance crews began streets sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Trenton Morrisville maintenance crews began landscaping and mowing projects within Commission jurisdiction.
- Trenton Morrisville Maintenance Crews checked and cleaned all drain and inlets as needed.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant.
- Trenton-Morrisville maintenance crews continued repairing potholes on roadway with new Aqua-Phalt concrete and asphalt patch material.
- New Hope Maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- New Hope Maintenance crews repaired burned wires at Scudders Falls Bridge to restore lights on that section of roadway.
- New Hope maintenance crews continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- New Hope maintenance crews transported 200 tons of salt to Portland Columbia salt storage facility in preparation of demolition of New Hope site.
- New Hope Maintenance crews painted yellow lines and crosswalks at all Southern region Toll Supported Bridges.
- I-78 Maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- I-78 maintenance crews completed project to regrade and reseeded area of I-78 roadway near exit three to prevent ice buildup after a snow/ice event.
- I-78 maintenance crew's crack sealed 5500 linear feet of I-78 roadway to prevent water for deteriorating the pavement.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 maintenance crews filled sinkholes on Morgan Hill road on and off ramps.
- I-78 Maintenance Crews checked all drain and inlets and cleaned as needed.
- Easton Phillipsburg Maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Easton Phillipsburg maintenance crews repaired lights that were out at the Upper Black Eddy – Milford Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews filled potholes on Easton Phillipsburg toll bridge roadways and ramps.
- Easton-Phillipsburg maintenance crews installed Air Conditioners at all Northern Region Toll Supported bridge Shelters.
- Easton-Phillipsburg maintenance crews installed new window at the Riegelsville New Jersey Toll Supported Bridge Shelter.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton Phillipsburg maintenance crews continued filling potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland Columbia maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Portland-Columbia maintenance crew's continue to seal cracks in garage as per GEC inspection report.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews cut trees back on Pennsylvania and New Jersey sections of roadway.
- Portland-Columbia maintenance crews degreased toll lanes and power washed toll booths.
- Delaware Water Gap maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews continue to remove brush and debris from gate area to access under bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- Delaware Water Gap maintenance crews responded to accident on I-80 and assisted with traffic control.
- Milford-Montague maintenance crews began street sweeping program on roadways to extend asphalt life, reduce clogged storm drains and sewers and combat dust.
- Milford-Montague maintenance crews repaired wash out alongside road in New Jersey with stone and 2A modified.
- Milford-Montague maintenance crews continue to check and clean all inlets and storm drains.
- Milford-Montague maintenance crews repaired pot holes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.
- Milford-Montague maintenance crews painted outer garage walls of the Administration building maintenance garage.
- Milford-Montague maintenance crews painted yellow and white lines in gore area of the toll plaza.
- Milford-Montague removed and cleaned all snow markers on Commission property.

Fleet Department

- Fleet Supervisor updated Gantt chart to reflect updates to the project schedule for 2019 Vehicles and Equipment purchases.
- Fleet Supervisor scheduled meeting with Brown Daub dealership of Nazareth Pa. to look at Chevy 5500.
- Fleet Supervisor scheduled meeting with EM Kutz of Reading Pa. to discuss Freightliner M2.
- Fleet Supervisor scheduled meeting with Load Rite representative to discuss different scale systems loaders.
- Fleet department attended RMS meeting and provided update of Vehicle and Equipment schedule.

Future Purchases Currently Being Worked On by Fleet Department:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of May 20, 2019

- (3) Dodge Ram 5500 – last vehicle to be delivered this week for PC.
- (10) Additional Heavy Duty Mack Trucks
- (8) Medium- Heavy Duty Dump Trucks w/ Plow & Spreader

Toll Operations

- Director of Toll held monthly Lieutenants meeting at I-78 Toll Bridge Facility.
Topics discussed:
 - Training Schedule
 - ADP Time Keeping - Sick Time / Historical Edits
 - Transcore - Sprinter Vans / Class 1 and Class 2 vehicles.
 - Operations Issues
 - Twelve hour schedules
 - Staffing
- Director of Toll and Deputy Director of Toll conducted interviews for vacant part-time Toll Collector positions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll locations and met with Toll staff.
- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll facilities and met with toll staff.
- Director and Deputy Director set up training for Toll personnel with Training and Safety Department.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.

Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville

[illegible][illegible][illegible]

Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg

[illegible][illegible][illegible]

Tim Hannon, Regional Maintenance Supervisor - Milford-Montague

[illegible][illegible][illegible]





Delaware River
Joint Toll Bridge
Commission

Monthly Disabled Vehicle Report April 2019								
	AAA Called	Cleared Vehicle	Cell Phone	Traffic Control	Transport Motorist	Other		
4/2019	2	I78	1					
		Dist Total	1					
	3	DWG		1		1		
		Dist Total		1		1		
		Grand Total	1	1	1	1		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

USE OF FACILITIES REQUEST REPORT

MONTH OF APRIL 2019

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of April 2019	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
Delaware Water Gap	Pennsylvania Game Commission	April 7, 2019	N-Region "Special Event Notification" PA Game Commission - "Prescribed Fire" event

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**OPERATIONS INDEX
FOR
TRAINING AND EMPLOYEE SAFETY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety	Status Report Month of April 2019	1-13

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 06, 2019

TRAINING AND EMPLOYEE SAFETY DEPARTMENT MONTH OF APRIL 2019

The below-listed items represent meetings, communications, tasks, and projects involving the Training and Employee Safety Department:

The Training & Employee Safety (TES) department instructed and/or facilitated (30) training sessions in the month of April. (155) Commission employees were trained this month in the following areas;

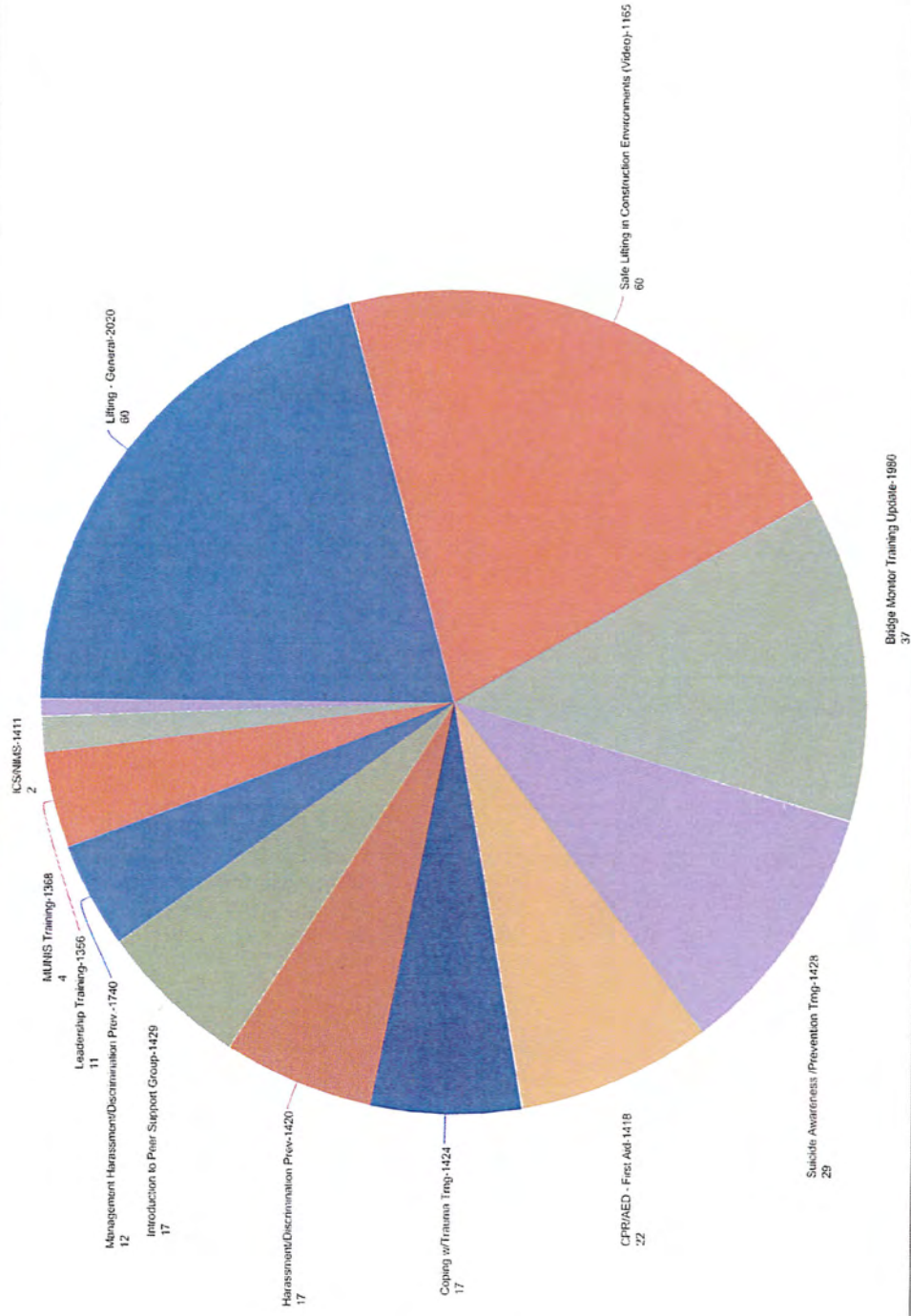
- Management/Leadership Training
- Introduction to Peer Support Group Services
- Harassment Prevention in the Workplace (For Managers/Non-Managers)
- Coping with Trauma
- Suicide Prevention/Awareness
- CPR/AED/First Aid Certification Training
- Bridge Monitor Training Update
- Safe Lifting (General/Construction Environment)
- Munis Training
- ICS/NIMS (PCC Personnel)

Department personnel activity included but was not limited to the following

- TES personnel assisted in facilitating Bridge Monitor Training on 4/1 and 4/4.
- TES personnel conducted Toolbox Talks with maintenance personnel on 4/2, 4/9, 4/16 and 4/23 respectively.
- Training & Employee Safety personnel attended a Violence in the Workplace Awareness presentation facilitated by the NJ State Police.
- Department personnel facilitated Harassment Prevention Training to Non-Managers on 4/9 and 4/16.
- Prepared the staff report for the April meeting.
- Coordinated CPR/AED Training for commission personnel on 4/11, 4/17 and 4/25.

- TES/OPS/Admin. personnel attended Munis Users Training @ NHL on 4/12.
- TES personnel facilitated Leadership Training to Toll personnel on 4/16, 4/17 and 4/25.
- TES staff attended the March Staff/Operations meeting.
- TES personnel facilitated the monthly WPSC meeting @ TM on 4/18.
- TES personnel facilitated Harassment Prevention and Suicide Awareness Training to Managers/Directors on 4/26 @ TM and 4/30 @ NHL.
- TES staff inputted training records in the Industry Safe database.
- Scheduled State Police coverage for requested details which include but are not limited to safety/camera cleaning, lane closing etc.
- Provided continued coordination of supplementary patrols with SP agencies to slow down traffic at various toll facilities. (Visibility details etc.)
- Coordinated/obtained accident reports from State Police liaisons as requested.
- Conducted background checks for DRJTBC new hires.
- Processing of State Police monthly invoices into Sharepoint.
- Coordinated State Police representation for the monthly Commission meeting.

TES Training Report



Date Attended	Class Name	Business Unit	Employee ID
Total # Courses: 12 Total # of Classes: 30			Total # of Emp. Trained in April: 155
4/1/2019	Bridge Monitor Training Update-1980		Total # of Emp. Trained for Day: 19
			# of Emp. Trained in Class: 19
		OPERATIONS	G5B002180
		OPERATIONS	G5B002281
		OPERATIONS	G5B001262
		OPERATIONS	G5B001233
		OPERATIONS	G5B001560
		OPERATIONS	G5B001711
		OPERATIONS	G5B002206
		OPERATIONS	G5B002101
		OPERATIONS	G5B002261
		OPERATIONS	G5B002265
		OPERATIONS	G5B002196
		OPERATIONS	G5B002263
		OPERATIONS	G5B002168
		OPERATIONS	G5B002259
		OPERATIONS	G5B001101
		OPERATIONS	G5B002303
		OPERATIONS	G5B002328
		OPERATIONS	G5B002305
		OPERATIONS	G5B001583
4/2/2019	Lifting - General-2020		Total # of Emp. Trained for Day: 4
			# of Emp. Trained in Class: 4
		OPERATIONS	G5B002115
		OPERATIONS	G5B002228
		OPERATIONS	G5B002286
		OPERATIONS	G5B001744
	Safe Lifting in Construction Environments (Video)-1165		# of Emp. Trained in Class: 4
		OPERATIONS	G5B002115
		OPERATIONS	G5B002228
		OPERATIONS	G5B002286
		OPERATIONS	G5B001744
4/4/2019	Bridge Monitor Training Update-1980		Total # of Emp. Trained for Day: 18
			# of Emp. Trained in Class: 18

OPERATIONS	G5B002207
OPERATIONS	G5B002290
OPERATIONS	G5B001248
OPERATIONS	G5B001896
OPERATIONS	G5B001347
OPERATIONS	G5B001873
OPERATIONS	G5B002262
OPERATIONS	G5B002258
OPERATIONS	G5B002260
OPERATIONS	G5B002201
OPERATIONS	G5B002282
OPERATIONS	G5B001216
OPERATIONS	G5B002300
OPERATIONS	G5B002280
OPERATIONS	G5B002279
OPERATIONS	G5B002301
OPERATIONS	G5B002291
OPERATIONS	G5B001704

Total # of Emp. Trained for Day: 2

of Emp. Trained in Class: 2

OPERATIONS	G5B002121
OPERATIONS	G5B002122

Total # of Emp. Trained for Day: 21

of Emp. Trained in Class: 9

OPERATIONS	G5B002306
OPERATIONS	G5B002328
OPERATIONS	G5B002312
OPERATIONS	G5B002294
OPERATIONS	G5B002293
OPERATIONS	G5B002057
OPERATIONS	G5B002271
OPERATIONS	G5B002311
OPERATIONS	G5B002272

of Emp. Trained in Class: 9

OPERATIONS	G5B002293
OPERATIONS	G5B002311
OPERATIONS	G5B002271

4/15/2019

ICS/NIMS-1411

4/19/2019

Coping w/Trauma Trng-1424

Harassment/Discrimination Prev-1420

OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS

G5B002057
G5B002272
G5B002294
G5B002312
G5B002306
G5B002328

Introduction to Peer Support Group-1429

of Emp. Trained in Class: 9

OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS

G5B002271
G5B002311
G5B002293
G5B002272
G5B002057
G5B002312
G5B002328
G5B002306
G5B002294

Lifting - General-2020

of Emp. Trained in Class: 12

OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS

G5B002192
G5B001820
G5B002284
G5B001296
G5B001053
G5B001157
G5B001171
G5B002054
G5B001258
G5B002079
G5B001156
G5B002226

Safe Lifting in Construction Environments (Video)-1165

of Emp. Trained in Class: 12

OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS
OPERATIONS

G5B001156
G5B001820
G5B001258
G5B002054
G5B001171
G5B001157
G5B001053

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ADMINISTRATIVE	G5B002299
OPERATIONS	G5B002322
ADMINISTRATIVE	G5B002245
ADMINISTRATIVE	G5B001283
OPERATIONS	G5B001224
ADMINISTRATIVE	G5B002316

Harassment/Discrimination Prev-1420

of Emp. Trained in Class: 8

ADMINISTRATIVE	G5B002031
OPERATIONS	G5B002322
ADMINISTRATIVE	G5B002245
ADMINISTRATIVE	G5B001283
OPERATIONS	G5B001224
ADMINISTRATIVE	G5B002316
ADMINISTRATIVE	G5B002320
ADMINISTRATIVE	G5B002299

Introduction to Peer Support Group-1429

of Emp. Trained in Class: 8

ADMINISTRATIVE	G5B002031
ADMINISTRATIVE	G5B002320
ADMINISTRATIVE	G5B002316
OPERATIONS	G5B001224
ADMINISTRATIVE	G5B001283
ADMINISTRATIVE	G5B002245
OPERATIONS	G5B002322

ADMINISTRATIVE	G5B002299	
	# of Emp. Trained in Class: 4	
OPERATIONS	G5B001977	
OPERATIONS	G5B002108	
OPERATIONS	G5B001789	
OPERATIONS	G5B002066	
	# of Emp. Trained in Class: 24	
OPERATIONS	G5B001561	
OPERATIONS	G5B002213	
OPERATIONS	G5B002227	
OPERATIONS	G5B001547	
OPERATIONS	G5B001452	
OPERATIONS	G5B001166	
OPERATIONS	G5B001218	
OPERATIONS	G5B001361	
OPERATIONS	G5B001723	
OPERATIONS	G5B002026	
OPERATIONS	G5B002074	
OPERATIONS	G5B001086	
OPERATIONS	G5B002269	
OPERATIONS	G5B001761	
OPERATIONS	G5B002217	
OPERATIONS	G5B001239	
OPERATIONS	G5B001386	
OPERATIONS	G5B001168	
OPERATIONS	G5B001351	
OPERATIONS	G5B001281	
OPERATIONS	G5B001835	
OPERATIONS	G5B001881	
OPERATIONS	G5B002078	
OPERATIONS	G5B001120	
	# of Emp. Trained in Class: 24	
OPERATIONS	G5B002217	
OPERATIONS	G5B001561	
OPERATIONS	G5B002269	
OPERATIONS	G5B001086	

Leadership Training-1356

Lifting - General-2020

Safe Lifting in Construction Environments (Video)-1165

OPERATIONS	G5B002074
OPERATIONS	G5B002026
OPERATIONS	G5B001723
OPERATIONS	G5B001361
OPERATIONS	G5B001761
OPERATIONS	G5B001120
OPERATIONS	G5B002078
OPERATIONS	G5B001881
OPERATIONS	G5B001239
OPERATIONS	G5B001386
OPERATIONS	G5B001168
OPERATIONS	G5B001351
OPERATIONS	G5B001281
OPERATIONS	G5B001835
OPERATIONS	G5B002213
OPERATIONS	G5B002227
OPERATIONS	G5B001547
OPERATIONS	G5B001452
OPERATIONS	G5B001166
OPERATIONS	G5B001218
# of Emp. Trained in Class: 8	
ADMINISTRATIVE	G5B002031
ADMINISTRATIVE	G5B002320
ADMINISTRATIVE	G5B002316
ADMINISTRATIVE	G5B002299
OPERATIONS	G5B002322
ADMINISTRATIVE	G5B002245
OPERATIONS	G5B001224
ADMINISTRATIVE	G5B001283
Total # of Emp. Trained for Day: 10	
# of Emp. Trained in Class: 6	
OPERATIONS	G5B001363

Suicide Awareness /Prevention Trng-1428

4/17/2019

CPR/AED - First Aid-1418

OPERATIONS	G5B002184
OPERATIONS	G5B002114
OPERATIONS	G5B002312
OPERATIONS	G5B002294
OPERATIONS	G5B001078

OPERATIONS	G5B001165
OPERATIONS	G5B001491
OPERATIONS	G5B002138
OPERATIONS	G5B001167

Total # of Emp. Trained for Day: 20

of Emp. Trained in Class: 20

OPERATIONS	G5B001705
OPERATIONS	G5B001294
OPERATIONS	G5B002285
OPERATIONS	G5B002028
OPERATIONS	G5B001824
OPERATIONS	G5B001647
OPERATIONS	G5B001203
OPERATIONS	G5B001128
OPERATIONS	G5B001075
OPERATIONS	G5B002003
OPERATIONS	G5B001482
OPERATIONS	G5B001546
OPERATIONS	G5B001946
OPERATIONS	G5B001249
OPERATIONS	G5B002133
OPERATIONS	G5B001127
OPERATIONS	G5B002255
OPERATIONS	G5B002308
OPERATIONS	G5B002264
OPERATIONS	G5B001808

of Emp. Trained in Class: 20

OPERATIONS	G5B002003
OPERATIONS	G5B001705
OPERATIONS	G5B001808
OPERATIONS	G5B002264

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ADMINISTRATIVE	G5B001769
ADMINISTRATIVE	G5B001282
ADMINISTRATIVE	G5B001758
ADMINISTRATIVE	G5B002033
ADMINISTRATIVE	G5B001594
# of Emp. Trained in Class: 6	
ADMINISTRATIVE	G5B001311
ADMINISTRATIVE	G5B001769
ADMINISTRATIVE	G5B001282
ADMINISTRATIVE	G5B001758
ADMINISTRATIVE	G5B002033
ADMINISTRATIVE	G5B001594

Suicide Awareness /Prevention Trng-1428

4/30/2019

Management Harassment/Discrimination Prev.-1740

Total # of Emp. Trained for Day: 6

of Emp. Trained in Class: 6

OPERATIONS	G5B001359
OPERATIONS	G5B001173
OPERATIONS	G5B001732
OPERATIONS	G5B001338
OPERATIONS	G5B001132
OPERATIONS	G5B002304

Suicide Awareness /Prevention Trng-1428

of Emp. Trained in Class: 6

OPERATIONS	G5B001359
OPERATIONS	G5B001173
OPERATIONS	G5B001732
OPERATIONS	G5B001338
OPERATIONS	G5B001132
OPERATIONS	G5B002304

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 20, 2019

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of April 2019	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 2019

Information Technology Department Report Month of April 2019

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

Helpdesk/Deployments:

-  Processed 62 work orders for the month of February.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, Kronos ADP, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

Projects:

ADP Time Project:

-  ADP is live and we are currently working on HR implementations and moving to Attendance and Scheduling.

Asset Management:

-  IT continues to implement Maximo. Training begins next week. Anticipated go-live is still May 20, 2019.

MUNIS Migration:

-  We have begun the initial steps to moving MUNIS to the Tyler Cloud platform.

Telephone System:

-  IT Department will begin to implement our new phone system in the month of May. Notification will be sent to those who will be affected and when.

Scudders:

-  IT Department is currently building network services at the AET building.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of May 2019

D Meetings Attended:

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

- D Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.
- D Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.