

DELAWARE RIVER
JOINT TOLL BRIDGE COMMISSION
MINUTES
MEETING OF JANUARY 29, 2018

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MEMBERS OF THE COMMISSION

NEW JERSEY

HONORABLE MICHAEL B. LAVERY
Chairman

HONORABLE GEOFFREY S. STANLEY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI
Treasurer

PENNSYLVANIA

HONORABLE WADUD AHMAD
Vice Chairman

HONORABLE MIRIAM HUERTAS

HONORABLE PAMELA JANVEY
Secretary

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

STANDING COMMITTEES

FINANCE, INSURANCE MANAGEMENT AND OPERATIONS

PENNSYLVANIA: Janvey*, Huertas
NEW JERSEY: Ciesla, Laurenti

PROJECTS, PROPERTY AND EQUIPMENT

PENNSYLVANIA: Ahmad, Grace
NEW JERSEY: Stanley, Van Vliet*

PROFESSIONAL SERVICES

PENNSYLVANIA: Ahmad*, Christy
NEW JERSEY: Lavery, Van Vliet

PERSONNEL

PENNSYLVANIA: Grace, Janvey
NEW JERSEY: Ciesla, Stanley*

AUDIT COMMITTEE

PENNSYLVANIA: Ahmad, Janvey
NEW JERSEY: Lavery*, Laurenti

ADMINISTRATIVE COMMITTEE

PENNSYLVANIA: Grace, Huertas
NEW JERSEY: Laurenti*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
RECAPITULATION OF COMMITTEE MEMBERSHIP**

Lavery	(1) Ex-Officio of all Committees (2) Professional Services Committees (3) Audit Committee (Chairperson)
Ciesla	(1) Finance, Insurance Management and Operations Committee (2) Personnel Committee (3) Administrative Committee
Ahmad	(1) Projects, Property and Equipment Committee (2) Professional Services Committee (Chairperson) (3) Audit Committee
Grace	(1) Projects, Property and Equipment Committee (2) Personnel Committee (3) Administrative Committee
Janvey	(1) Finance, Insurance Management and Operations Committee (Chairperson) (2) Personnel Committee (3) Audit Committee
Laurenti	(1) Finance, Insurance Management and Operations Committee (2) Audit Committee (3) Administrative Committee (Chairperson)
Christy	(1) Professional Services
Stanley	(1) Projects, Property and Equipment Committee (2) Personnel Committee (Chairperson)
Huertas	(1) Finance, Insurance Management and Operations Committee (2) Administrative Committee
Van Vliet	(1) Projects, Property and Equipment Committee (Chairperson) (2) Professional Services Committee

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PROFESSIONAL ASSOCIATES

CONSULTING ENGINEERS

CHERRY, WEBER & ASSOCIATES
Freehold, NJ

LEGAL COUNSEL

ARCHER
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & FADER
Phillipsburg, New Jersey

EMPLOYMENT COUNSEL

STRADLEY, RONON, STEVENS & YOUNG
Philadelphia, Pennsylvania

CHIESA SHAHINIAN & GIANTOMASI
West Orange, New Jersey

AUDITOR

ZELENKOWSKIE AXELROD, LLC
Jamison, Pennsylvania

FINANCIAL ADVISOR

NW FINANCIAL GROUP
Jersey City, New Jersey

COMMUNICATIONS CONSULTANT

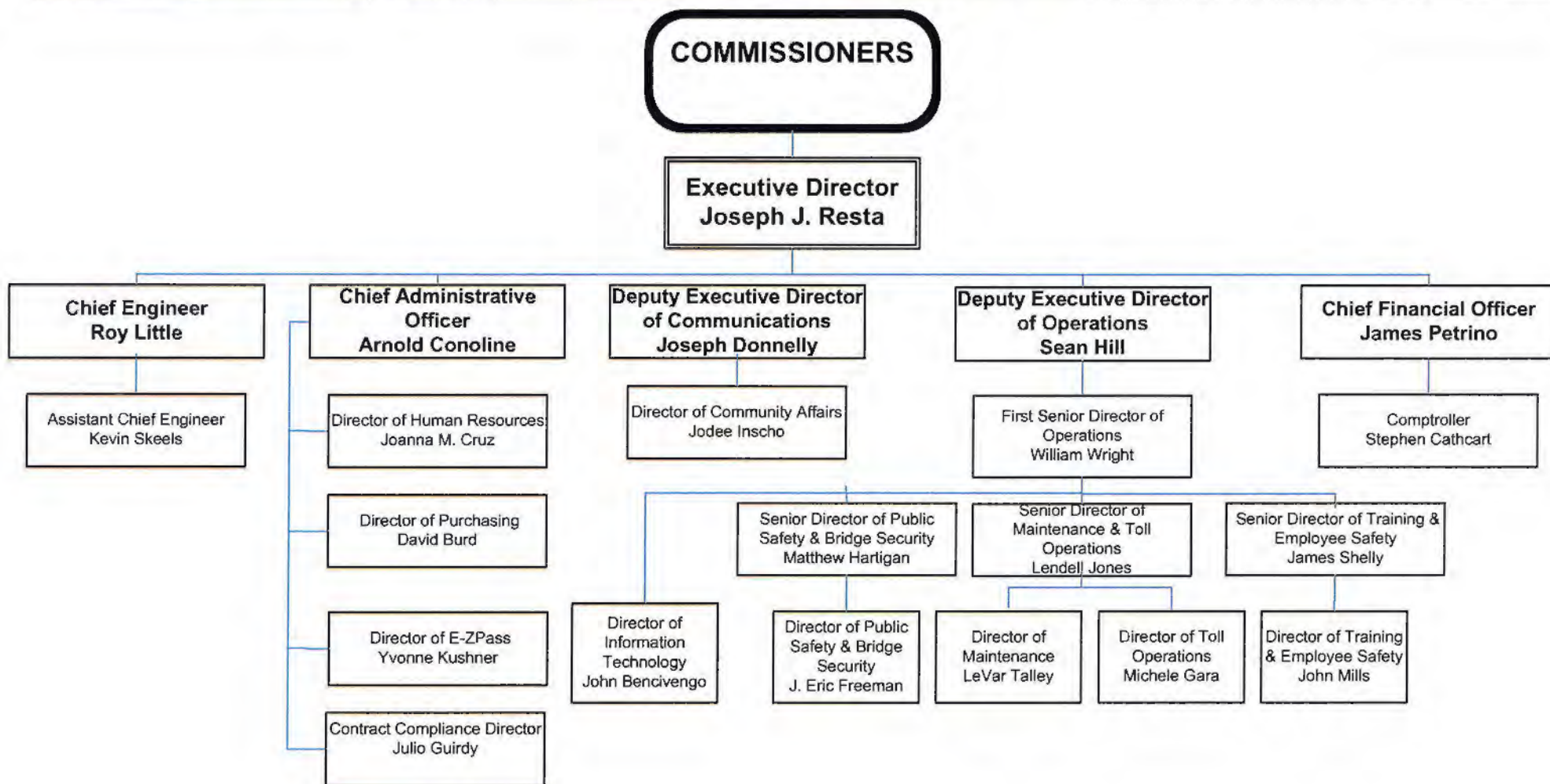
BELLVUE COMMUNICATIONS
Philadelphia, Pennsylvania

INVESTMENT ADVISOR

WILMINGTON TRUST
Wilmington, Delaware

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ORGANIZATION CHART



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

INDEX TO MINUTES

	PAGE
1. Call to Order	1
2. Appearances.....	1 - 2
3. Roll Call.....	2
4. Welcome Remarks of Chairman	2
5. Introduction of Comments from the Public	2
6. Executive Director's Report	2 - 5
7. Approval of Minutes for Commission Meeting Held December 18, 2017	5
8. Approval of Operations Report Month of December 2017	5
9. Southern Operations & Maintenance Facilities Improvement-Trenton-Morrisville.....	6
10. Approval for Retirement Benefits, Jeffry Schueck, Toll Sergeant, I-78 Toll Bridge.....	6
11. Approval for Retirement Benefits, Albertha Waldon, Junior Auditor-Accounting.....	7
12. Promotion of Harry Fawkes to Deputy Regional Maintenance Supervisor	7
13. Promotion of Charles Slack to Deputy Regional Maintenance Supervisor	8
14. Promotion of Joseph Theadford to Deputy Regional Maintenance Supervisor	8
15. Promotion of Fred Gary to Deputy Regional Maintenance Supervisor	9
16. Promotion of William Kresge to Deputy Regional Maintenance Supervisor	9

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

17.	Promotion of Tim Hannon to Deputy Regional Maintenance Supervisor	10
18.	Promotion of Matt Meeker to Deputy Regional Maintenance Supervisor	10
19.	Promotion of Daniel Pasciullo to Regional Maintenance Supervisor	11
20.	Promotion of Mark Dilts to Regional Maintenance Supervisor	11
21.	Promotion of Robert Varju to Regional Maintenance Supervisor	12
22.	Promotion of Jim Gower to Regional Maintenance Supervisor	12
23.	Promotion of Larry Dubin to Fleet Supervisor	13
24.	Promotion of Matthew Skrebel to PCC Coordinator	13
25.	Appointment of Joseph Larrisey to Bridge Monitor II, Southern Region	14
26.	Appointment of Karen Jenkins to Toll Collector Southern Region	14
27.	Appointment of Steve Reilly to Toll Collector Southern Region	15
28.	Appointment of Patricia McCormack to Toll Collector, Northern Region.....	15
29.	Appointment of Leroy Bowman to Toll Collector Norther Region	16
30.	Appointment of Anthony Muccie to Operations Support Technician.....	16

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

31.	Appointment of Gerard Casale to Toll Collector Southern Region	17
32.	Approval of Payment of Invoices Stradley Ronon, PA Labor Counsel.....	17
33.	Approval of Payment of Invoices Archer Law, PA Labor Counsel.....	18
34.	Approval for Payment of Invoice Chiesa, Shahinian & Giantomasi, NJ Labor Counsel.....	18
35.	Approval of Payment of Invoice, Florio Perrucci Steinhardt and Fader, NJ Legal Counsel	19
36.	Invite any Comments from the Public	19
37.	Scheduling of the February 26, 2018 Meeting	19
38.	Adjournment	19 - 20

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

CALL TO ORDER

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, January 29, 2018 at 10:30 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

Chairman Lavery addressed the meeting and noted for the record, there was no Executive Session held, prior to the Public Meeting.

APPEARANCES

COMMISSION MEMBERS:

Hon. Wadud Ahmad (Pennsylvania)
Hon. Lori Ciesla (New Jersey) (Via Conference Call)
Hon. John Christy (Pennsylvania)
Hon. Daniel Grace (Pennsylvania)
Hon. Miriam Huertas (Pennsylvania)
Hon. Pamela Janvey (Pennsylvania)
Hon. Yuki Moore Laurenti (New Jersey)
Hon. Michael Lavery (New Jersey)
Hon. Geoffrey S. Stanley (New Jersey)
Hon. Garrett Van Vliet (New Jersey)

COMMISSION COUNSEL:

Katy Fina, Florio, Perrucci, Steinhardt & Fader, New Jersey
Shelley Smith, Archer Law, Pennsylvania
Jonathan Bloom, Stradley, Ronon, Stevens & Young Pennsylvania
John Casey, Chiesa Shahinian & Giantomasi, New Jersey

GOVERNORS REPRESENTATIVES:

Chelsea Guzowski, PA Governor's Office

COMMISSION STAFF MEMBERS:

Joseph J. Resta, Executive Director
Sean Hill, Deputy Executive Director of Operations
Roy Little, Chief Engineer
James Petrino, Chief Financial Officer
Joseph Donnelly, Deputy Executive Director of Communications
Arnold Conoline, Chief Administrative Officer
Stephen Cathcart, Comptroller

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

Joanna Cruz, Human Resources Director
Julio Guridy, Director of Contract Compliance
Jodee Inscho, Director of Community Affairs

OTHERS:

Gerard Casale, Public
Ryan Bevitz, Representative Warrens Office

ROLL CALL

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being five members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

WELCOMING REMARKS OF CHAIRMAN

Chairman Lavery welcomed those persons whose identities are set forth hereinabove under "Appearances".

INTRODUCE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

EXECUTIVE DIRECTORS REPORT

Joseph Resta, Executive Director, addressed the meeting and said;

"Thank you, Mr. Chairman, as today's Commission Meeting marks the first of 2018, I wanted to take a moment to highlight some of the accomplishments of the past year, as 2017 was quite a year.

"The final actual numbers for Traffic and Revenue have been posted for 2017, and what follows are points from the summary data. The total Traffic numbers for 2017 are 41,139,637 vehicles and \$129,368,242 dollars in Revenue, which was a .75% increase in Traffic and a 2.24% increase in Revenue. Of the vehicles, approximately 86% are autos, and 14% are commercial vehicles. Approximately 70% of our Traffic utilizes E-ZPass, and 30% utilizes cash lanes. From a Revenue perspective, 81.5% of revenue is from electronic toll collection, and 18.5% is cash collection. We also utilize an Annual Traffic Engineering Report to provide predictive analysis for the # of vehicles (or Traffic) and Revenue, for the coming year, this analysis is a major building block for the compilation of our Operating Budget. In addition, we have a Level III Traffic & Revenue Study that provided

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

the investment-grade analysis that was used for our recent bond issuance. For 2017, our Traffic Engineer predicted that we would have a 1.01% increase in Traffic and a 1.02% increase in Revenue. The Level III study predicted 1.01 increase in Traffic and a 1.03 increase in Revenue. So compared to the actual results of 2017, we are approximately a quarter of a percentage point below prediction for Traffic, yet 1.2 percentage points higher than prediction in Revenue.

“Beginning in January of 2017 we awarded a construction contract for the Scudder Falls Replacement Project, the largest single public works project ever undertaken by the Commission. For a project of this scope and magnitude, it was essential that the Commission mitigate risk in as many ways as possible to give us the best chance for a successful project. As such, two risk mitigation measures, an Owner’s Controlled Insurance Program, and a Project Labor Agreement were deployed, both firsts for the Commission, and both providing many benefits for the progression of the work.

“The project is large enough to warrant three fairly large Construction Inspection Contracts, one on the Pennsylvania roadway, one on the Main River Bridge, and one on the New Jersey portion of this 4.4 mile project.

“In addition to the construction and inspection contracts for Scudder Falls, we established a pool of financial and legal professionals in preparation for the sale of bonds, to support the financing of the project over the long term. The market was favorable, the sale was successful, and the project commenced with requisite funding in place.

“In addition to the bonding required for the Scudders Falls Project, we also remarketed our Direct Purchase 2007B bonds. So 2017 required that the Commission hit the financial markets multiple times, capitalizing on the sound and improving credit that required years of planning to build.

“As you may recall, the Scudder Falls project will require a significant maintenance effort when complete, requiring facilities appropriately sized to take care of such a large facility. To that end, we began design of the Commission’s new Administration Building, to be located adjacent to the new bridge in Lower Makefield Township. Construction Management Services were also procured in 2017. Once complete, the new Administration Building will permit movement of administrative staff from our aged Trenton-Morrisville facility in our southern region, enabling that site to be partially demolished and rebuilt as a premier maintenance site. We are currently in the procurement process for the Administration Building Project, and today’s agenda includes authorization to negotiate for the design of the Southern Regional Maintenance Facility.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

"Other capital projects that commenced in 2017 were the I-78 Bridge and Approach Slab Rehabilitation project, to build on the expanded I-78 Maintenance Garage Facility that was complete in 2017.

"We also began the Lower Trenton Toll Supported Bridge Sign Lighting Elements Replacement project, outfitting the iconic "Trenton Makes The Word Takes" letters, recognized world-wide. That project has entered its final testing phase.

"Building & Facilities Energy Conservation Measures project is underway, outfitting our facilities with the latest lighting and building controls technologies.

"We've replaced the structurally-damaged Milford-Montague Salt Storage Building, increasing our storage capacity at that facility.

The Commission has re-procured nearly every Professional Services Contract in 2017, leaving us well prepared as we move into 2018.

From an employee standpoint, 2017 provided some significant accomplishments. We provided a contribution to our Other Post- Employment Benefits Trust, or OPEB, and amended the Post-Retirement Health Benefits and eligibility requirement. We have re-cast all of the Operations Departments of the Commission to be reorganized under functional task centers, rather than mere geography.

We established a new salary table for all employees, providing better paths for career opportunities, and budgeted for a comprehensive Training Initiative.

And lastly for 2017, we've passed our two-year Capital Budget, and our 2018 Operating Budget, on time.

The Commission will progress in many ways in 2018, deploying the Operations Reorganization, training employees, continuing progress on Scudder Falls, commencing construction on the Administration Building, and designing the Southern Regional Maintenance Facility. None of the accomplishments of 2017 would have been possible without planning, an excellent staff of employees, and a great group of Commissioners, we should indeed be proud of 2017.

Mr. Chairman, this concludes my report.

Commissioner Laurenti addressed the meeting and said:

"I just have a comment. I would like to commend the entire staff for a very busy and active year, but especially I'd like to commend all of the staff, especially Roy and Kevin, his engineering staff for the many years it's taken for the Scudder

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

Falls Bridge to reach fruition. I'm delighted to see it and I know it will go along smoothly and just had to put the jab in. I knew that the staff would do it and we didn't need financing from anybody else."

APPROVAL OF MINUTES FOR COMMISSION MEETING HELD DECEMBER 18, 2017

R: 3435-01-18- ADM-01-01-18

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held December 18, 2017.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January 2018 that the Minutes of the Regular Commission Meeting held on December 18, 2017 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF DECEMBER 2017

R: 3436-01-18- ADM-02-01-18

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Janvey seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January 2018 that the Operations Report, which reflects Commission activity for the month of December 2017 are hereby approved."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENT- TRENTON- MORRISVILLE

R: 3437-01-18- ENG-01-01-18

Chairman Lavery addressed the meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January 2018, that the Commission authorize the Executive Director to negotiate scope and fee with the Consultant(s) whose proposal has been deemed qualified through the RFP procurement process and determined to be fair, reasonable and in the best interest of the Commission; and

"RESOLVED, identify the General Reserve Fund as the source of funds required for payment of any invoices; and

"RESOLVED, the Executive Director is hereby authorized to approve and execute all necessary contracts on behalf of the DRJTBC."

Chairman Lavery then invited any further questions or comments on the Resolution. No questions were presented and the Resolution was unanimously adopted,

APPROVAL FOR RETIREMENT BENEFITS, JEFFREY SCHUECK, TOLL SERGEANT, I-78 TOLL BRIDGE

R: 3438-01-18- PER-01-01-18

Chairman Lavery addressed the meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

RESOLVED, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 29th day of January, 2018, that subject to applicable practices and procedures, the Commission approved the provision of retirement benefits to Jeffrey Schueck who is to retire on February 24, 2018."

Chairman Lavery then invited any further questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

APPROVAL FOR RETIREMENT BENEFITS, ALBERTHA WALDRON, JUNIOR AUDITOR-ACCOUNTING

R: 3439-01-18- PER-02-01-18

Chairman Lavery addressed the meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

RESOLVED, by the Delaware River Joint Toll Bridge Commission, at its Regular Meeting assembled this 29th day of January, 2018, that subject to applicable practices and procedures, the Commission approved the provision of retirement benefits to Albertha Waldron who is to retire on April 13, 2018."

Chairman Lavery then invited any further questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF HARRY FAWKES TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR

R: 3440-01-18- PER-03-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Harry Fawkes be promoted to the position of Deputy Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$65,860 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PROMOTION OF CHARLES SLACK TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR

R: 3441-01-18- PER-04-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Charles Slack be promoted to the position of Deputy Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$69,053 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF JOSEPH THEADFORD TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR

R: 3442-01-18- PER-05-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Joseph Theadford be promoted to the position of Deputy Regional Maintenance Supervisor, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$69,053 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PROMOTION OF FRED GARY TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR

R: 3443-01-18- PER-06-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Fred Gary be promoted to the position of Deputy Regional Maintenance Supervisor in the Maintenance and Toll Operations, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$69,053 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF WILLIAM KRESGE TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR

R: 3444-01-18- PER-07-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that William Kresge be promoted to the position of Deputy Regional Maintenance Supervisor in the Maintenance and Toll Operations, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$65,860 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PROMOTION OF TIM HANNON TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR

R: 3445-01-18- PER-08-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Tim Hannon be promoted to the position of Deputy Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$69,053 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF MATT MEEKER TO DEPUTY REGIONAL MAINTENANCE SUPERVISOR

R: 3446-01-18- PER-09-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Matt Meeker be promoted to the position of Deputy Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$65,860 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PROMOTION OF DANIEL PASCIULLO TO REGIONAL MAINTENANCE SUPERVISOR

R: 3447-01-18- PER-10-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Daniel Pasciullo be promoted to the position of Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$78,620 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF MARK DILTS TO REGIONAL MAINTENANCE SUPERVISOR

R: 3448-01-18- PER-11-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Mark Dilts be promoted to the position of Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$78,620 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PROMOTION OF ROBERT VARJU TO REGIONAL MAINTENANCE SUPERVISOR

R: 3449-01-18- PER-12-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Robert Varju be promoted to the position of Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$78,620 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF JIM GOWER TO REGIONAL MAINTENANCE SUPERVISOR

R: 3450-01-18- PER-14-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Jim Gower be promoted to the position of Regional Maintenance Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$74,971 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PROMOTION OF LARRY DUBIN TO FLEET SUPERVISOR

R: 3451-01-18- PER-15-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Larry Dubin be promoted to the position of Fleet Supervisor in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$78,620 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

PROMOTION OF MATTHEW SKREBEL TO PCC COORDINATOR

R: 3452-01-18- PER-16-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Matthew Skrebel be promoted to the position of PCC Coordinator in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$64,630 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

APPOINTMENT OF JOSEPH LARRISEY TO BRIDGE MONITOR II, SOUTHERN REGION

R: 3453-01-18- PER-17-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Stanley seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Joseph Larrisey be appointed to the position of Bridge Monitor II, Southern Region, in the Public Safety and Bridge Security Department, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$39,348 per annum. The appointment to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF KAREN JENKINS TO TOLL COLLECTOR, SOUTHERN REGION

R: 3454-01-18- PER-20-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Grace moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Karen Jenkins be appointed to the position of Toll Collector, Southern Region, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

APPOINTMENT OF STEVEN REILLY TO TOLL COLLECTOR, SOUTHERN REGION

R: 3455-01-18- PER-21-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Grace seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Steven Reilly be appointed to the position of Toll Collector, Southern Division, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF PATRICIA MCCORMACK TO TOLL COLLECTOR, NORTHERN REGION

R: 3456-01-18- PER-22-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Patricia McCormack be appointed to the position of Toll Collector, Northern Region, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum. The appointment to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

APPOINTMENT OF LEROY BOWMAN TO TOLL COLLECTOR, NORTHERN REGION

R: 3457-01-18- PER-23-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Christy moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Leroy Bowman be appointed to the position of Toll Collector, Northern Region, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum. The appointment to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPOINTMENT OF ANTHONY MUCCIE TO OPERATIONS SUPPORT TECHNICIAN

R: 3458-01-18- PER-24-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Janvey moved and Commissioner Laurenti seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Anthony Muccie be transferred to the position of Operations Support Technician, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$50,216 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

APPOINTMENT OF GERARD CASALE TO TOLL COLLECTOR, SOUTHERN REGION

R: 3459-01-18- PER-25-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Stanley seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, that Gerard Casale be appointed to the position of Toll Collector, Southern Division, in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,310 per annum. The promotion to be made pending satisfactory completion of the required personnel processing."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL

R: 3460-01-18- ACCT -01-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

"RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 18th day of December, 2017, via this Resolution, authorizes payment of invoices 17121490, #17121492 and #17121491 in the total amount of \$3,662.96 Professional Services Rendered to Stradley Ronon, PA Labor Counsel.; and

"RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

APPROVAL FOR PAYMENT OF INVOICES ARCHER LAW, PA LEGAL COUNSEL

R: 3461-01-18- ACCT -02-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January 2018 via this Resolution authorizes payment of invoices #4106142, #4106141, #4106140 and #4106143 in the total amount due of \$29,459.60 for Professional Services Rendered; and

“RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

APPROVAL FOR PAYMENT OF INVOICES CHIESA SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL

R: 3462-01-18- ACCT -03-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, via this Resolution authorizes payment of invoices #363856 and # 363858 in the total amount due of \$30,957.35 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.; and

“RESOLVED: identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

APPROVAL FOR PAYMENT OF INVOICES

FLORIO, PERRUCCI, STEINHARDT AND FADER, NJ LEGAL COUNSEL

R: 3463-01-18- ACCT -04-01-18

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

“RESOLVED, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 29th day of January, 2018, via this Resolution authorizes payment of invoices #142028, #142031 and #142303 in the total amount due of \$3,100.00 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Fader, NJ Legal Counsel; and

“RESOLVED, identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

INVITE ANY COMMENTS FROM THE PUBLIC

Chairman Lavery invited any Comments from the public. No comments were presented

SCHEDULING OF THE FEBRUARY 26, 2018 MEETING

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be held Monday, February 26, 2018.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an “Official Notice of Meeting” would be forwarded to each and every Member of the Commission.

ADJOURNMENT

Chairman Lavery invited a motion for Adjournment.

Commissioner Stanley then moved that the Meeting be adjourned and Commissioner Huertas seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:55 am, Monday, January 29, 2018.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

Prepared and submitted by:



WENDY READING

Assistant Secretary Treasurer to the Commission

Approved by:



JOSEPH J. RESTA

Executive Director

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

FINANCE

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

SUBJECT	DESCRIPTION	PAGE NUMBER
Accounting	Status of Cash Balances at December 31, 2017	1
Accounting	Status of Bond Retirement at December 31, 2017	2
Accounting	Status of Investments at December 31, 2017	3-7
Accounting	Status of Toll Traffic and Revenue & Toll Supported Traffic Month of December 2017 Compared with Month of December 2016	8-21
Accounting	Statistical Summary of Expenditures on Toll Bridges and Toll Supported Bridges Accounts for the Period December 1, 2017 through December 31, 2017	22-34
Accounting	Statement of Revenue and Expenses: Twelve Months Period ending December 31, 2017	35

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

**There follows Cash Balances of the Commission at December 31, 2017 for the
information and review of the Members:**

COMMISSION CASH DEPOSITS

Wells Fargo Bank, N. A.

Revenue Fund	9,885,424
Payroll Fund	50,566
Insurance Clearing Account	750,000
TOTAL	\$ 10,685,990

CASH DEPOSIT GUARANTEES

Wells Fargo Bank	PA ACT 72	FULL BALANCE
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

STATUS OF BRIDGE REVENUE BONDS AT DECEMBER 31, 2017

Maturity	SERIES 2005A			SERIES 2007B			SERIES 2012A			SERIES 2012B			SERIES 2015			SERIES 2017			Total	
	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Yield	Principal Amount	Maturities & Calls	Average Yield	Remaining Outstanding
7/1/2005	2.35%	\$ 330,000	\$ 330,000		N/A															-
7/1/2006	2.50%	895,000	895,000		N/A															-
7/1/2007	2.76%	930,000	930,000		N/A															-
7/1/2008	2.90%	965,000	965,000	4.23%	\$ 3,350,000	\$ 3,350,000														-
7/1/2009	3.06%	1,005,000	1,005,000	4.23%	3,350,000	3,350,000														-
7/1/2010	3.23%	1,045,000	1,045,000	4.23%	3,650,000	3,650,000														-
7/1/2011	3.39%	1,095,000	1,095,000	4.23%	3,850,000	3,850,000														-
7/1/2012	3.53%	1,150,000	1,150,000	4.23%	3,950,000	3,950,000														-
7/1/2013	3.66%	1,210,000	1,210,000	4.23%	4,200,000	4,200,000	0.35%	4,435,000	4,435,000	0.60%	3,430,000	3,430,000								-
7/1/2014	3.76%	5,000,000	5,000,000	4.23%	4,350,000	4,350,000				1.01%	3,360,000	3,360,000								-
7/1/2015	3.85%	5,220,000	5,220,000	4.23%	4,450,000	4,450,000				1.30%	3,385,000	3,385,000								-
7/1/2016	3.96%	5,540,000	5,540,000	4.23%	4,800,000	4,800,000	0.85%	1,030,000	1,030,000	1.61%	3,440,000	3,440,000								-
7/1/2017	4.02%	5,835,000	5,835,000	4.23%	4,950,000	4,950,000	1.09%	1,065,000	1,065,000	1.84%	3,490,000	3,490,000								-
7/1/2018	4.04%	6,155,000	1,565,000	4.23%	5,250,000		1.33%	1,100,000		2.18%	3,560,000								3.45%	14,500,000
7/1/2019	4.09%	6,480,000	1,645,000	4.23%	5,450,000		1.61%	1,145,000			N/A		1.47%	2,410,000					3.48%	13,840,000
7/1/2020	4.13%	6,840,000	1,735,000	4.23%	5,650,000		1.90%	1,195,000			N/A		1.62%	2,540,000		1.00%	945,000		3.39%	15,435,000
7/1/2021	4.14%	1,825,000	1,825,000	4.23%	5,950,000		2.14%	6,825,000			N/A		1.86%	2,540,000		1.00%	875,000		2.80%	16,190,000
7/1/2022	4.19%	1,920,000	1,920,000	4.23%	6,250,000		2.33%	4,000,000			N/A		2.10%	2,695,000		1.81%	1,740,000		3.03%	14,685,000
7/1/2022							2.33%	3,165,000			N/A								2.33%	3,165,000
7/1/2023	4.23%	2,020,000	2,020,000	4.23%	6,550,000		2.50%	7,445,000			N/A		2.34%	2,795,000		2.03%	1,865,000		3.04%	18,655,000
7/1/2024	4.35%	2,125,000	2,125,000	4.23%	6,800,000		2.60%	7,815,000			N/A		2.43%	2,935,000		2.31%	1,970,000		3.11%	19,520,000
7/1/2025	4.35%	2,235,000	2,235,000	4.23%	7,150,000		2.67%	8,205,000			N/A		2.55%	3,015,000		2.52%	1,070,000		3.22%	19,440,000
7/1/2026	4.67%	2,345,000	2,345,000	4.23%	7,450,000		2.73%	5,000,000			N/A		2.73%	3,180,000					3.44%	15,630,000
7/1/2026							3.01%	3,620,000			N/A								3.01%	3,620,000
7/1/2027	4.67%	2,450,000	2,450,000	4.23%	7,800,000		3.06%	7,015,000	1,210,000		N/A		3.10%	4,540,000		2.80%	20,000		3.57%	18,165,000
7/1/2027							3.12%	2,000,000			N/A								3.12%	2,000,000
7/1/2028	4.67%	2,560,000	2,560,000	4.23%	8,200,000		3.17%	9,355,000			N/A		3.28%	3,380,000		2.95%	35,000		3.60%	20,970,000
7/1/2029	4.67%	2,675,000	2,675,000	4.23%	8,550,000		3.21%	1,345,000			N/A		3.04%	3,480,000		3.08%	8,380,000		3.53%	21,755,000
7/1/2030	4.67%	2,795,000	2,795,000	4.23%	8,900,000		3.27%	1,385,000			N/A		3.10%	3,670,000		3.19%	8,845,000		3.59%	22,800,000
7/1/2031		N/A		4.23%	9,350,000			N/A			N/A		3.14%	3,785,000		3.27%	10,765,000		3.62%	23,900,000
7/1/2032		N/A		4.23%	9,800,000			N/A			N/A		3.55%	545,000		3.35%	14,735,000		3.70%	25,080,000
7/1/2033		N/A						N/A			N/A		3.56%	10,595,000		3.41%	15,715,000		3.47%	26,310,000
7/1/2034		N/A						N/A			N/A		3.60%	11,020,000		3.47%	16,500,000		3.52%	27,520,000
7/1/2035		N/A						N/A			N/A		3.64%	11,460,000		3.52%	17,325,000		3.57%	28,785,000
7/1/2036		N/A						N/A			N/A		3.73%	11,920,000		3.56%	18,190,000		3.63%	30,110,000
7/1/2037		N/A						N/A			N/A					3.59%	22,015,000		3.59%	22,015,000
7/1/2038		N/A						N/A			N/A					3.64%	23,115,000		3.64%	23,115,000
7/1/2039		N/A						N/A			N/A					3.64%	24,270,000		3.64%	24,270,000
7/1/2040		N/A						N/A			N/A					3.64%	25,485,000		3.64%	25,485,000
7/1/2041		N/A						N/A			N/A					3.64%	26,760,000		3.64%	26,760,000
7/1/2042		N/A						N/A			N/A					3.64%	28,100,000		3.64%	28,100,000
7/1/2043		N/A						N/A			N/A					3.69%	15,930,000		3.69%	15,930,000
7/1/2043		N/A						N/A			N/A					4.04%	13,575,000		4.04%	13,575,000
7/1/2044		N/A						N/A			N/A					3.69%	16,590,000		3.69%	16,590,000
7/1/2044		N/A						N/A			N/A					4.04%	14,255,000		4.04%	14,255,000
7/1/2045		N/A						N/A			N/A					3.69%	17,275,000		3.69%	17,275,000
7/1/2045		N/A						N/A			N/A					4.04%	14,965,000		4.04%	14,965,000
7/1/2046		N/A						N/A			N/A					3.69%	17,990,000		3.69%	17,990,000
7/1/2046		N/A						N/A			N/A					4.04%	15,715,000		4.04%	15,715,000
7/1/2047		N/A						N/A			N/A					3.69%	18,745,000		3.69%	18,745,000
7/1/2047		N/A						N/A			N/A					4.04%	16,490,000		4.04%	16,490,000
		\$ 72,645,000	\$ 58,115,000		\$ 150,000,000	\$ 40,900,000		\$ 77,145,000	\$ 7,740,000		\$ 20,665,000	\$ 17,105,000		\$ 86,505,000	\$ -		\$ 430,250,000	\$ -		\$ 713,350,000

Footnotes:

2012 Series Bonds Refunded remaining balance of 2003A Series and \$30,795,000 of the 2005A Series Bonds.
2015 Series Bonds Refunded \$86,505,000 of the 2007A Series Bonds.



Delaware River
Joint Toll Bridge
Commission

DRJTBC

Delaware River Joint TBC
Purchases Report
Sorted by Fund - Maturity Date
December 1, 2017 - December 31, 2017

CUSIP	Investment #	Fund	Sec. Type	Issuer	Original Par Value	Purchase Date	Payment Periods	Principal Purchased	Accrued Interest at Purchase	Rate at Purchase	Maturity Date	YTM	Ending Book Value
General Reserve Fund													
88602UFF2	10530	01GRF	ACP	THUNDE	5,000,000.00	12/15/2017	06/15 - At Maturity	4,958,269.45		1.730	06/15/2018	1.745	4,960,354.17
			Subtotal		5,000,000.00			4,958,269.45	0.00				4,960,354.17
Construction Fund 2017													
88602UFF2	10531	06CF17	ACP	THUNDE	3,500,000.00	12/15/2017	06/15 - At Maturity	3,469,388.62		1.730	06/15/2018	1.745	3,472,247.92
			Subtotal		3,500,000.00			3,469,388.62	0.00				3,472,247.92
			Total Purchases		8,500,000.00			8,425,658.07	0.00				8,432,602.09

63



Delaware River
Joint Toll Bridge
Commission

DRJTBC

Delaware River Joint TBC
Investment Classification
Sorted by Fund - Maturity Date
December 31, 2017

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Fund												
38145C752	10113	01DSF	Goldman Sachs Ila Fed Port	Amort	4,746,069.38	0.282		100.000	12/31/2017	4,746,069.38	4,746,069.38	4,746,069.38
				Subtotal	4,746,069.38	0.282				4,746,069.38	4,746,069.38	4,746,069.38
General Reserve Fund												
38145C752	10115	01GRF	Goldman Sachs Ila Fed Port	Amort	0.00	0.822		100.000	12/31/2017	0.00	0.00	0.00
PAINVEST	10050	01GRF	PA Invest	Amort	5,142,895.23	1.213		100.000	12/31/2017	5,142,895.23	5,142,895.23	5,142,895.23
PAINVEST	10462	01GRF	PA Invest	Amort	21,495,845.07	1.213		100.000	12/31/2017	21,495,845.07	21,495,845.07	21,495,845.07
8923A1AC5	10484	01GRF	TOYOTA Motor Credit CP	Fair	6,000,000.00	1.354	01/12/2018	99.123	12/31/2017	5,947,420.02	5,997,589.00	5,947,420.02
3130A8RY1	10391	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	0.738	01/19/2018	99.984	12/31/2017	5,999,040.00	6,000,028.69	5,999,040.00
912828P20	10465	01GRF	U.S. Treasury	Fair	9,000,000.00	1.022	01/31/2018	99.963	12/31/2017	8,996,670.00	8,998,002.75	8,996,670.00
1247P3B19	10495	01GRF	Cafco LLC	Fair	3,500,000.00	1.409	02/01/2018	99.346	12/31/2017	3,477,133.35	3,495,780.56	3,477,133.35
19121BB73	10420	01GRF	Coca Cola	Fair	6,000,000.00	1.237	02/07/2018	98.803	12/31/2017	5,928,206.70	5,992,538.33	5,928,206.70
912828UR9	10464	01GRF	U.S. Treasury	Fair	9,500,000.00	1.033	02/28/2018	99.908	12/31/2017	9,491,260.00	9,495,747.65	9,491,260.00
89119BCF1	10486	01GRF	Toronto Dominion	Fair	1,500,000.00	1.442	03/15/2018	99.036	12/31/2017	1,485,540.21	1,495,726.46	1,485,540.21
912828Q45	10416	01GRF	U.S. Treasury	Fair	6,000,000.00	0.963	03/31/2018	99.878	12/31/2017	5,992,680.00	5,998,721.86	5,992,680.00
3137EAEA3	10401	01GRF	Federal National Mtg Assn	Fair	10,000,000.00	0.870	04/09/2018	99.816	12/31/2017	9,981,600.00	9,996,727.68	9,981,600.00
912828Q94	10494	01GRF	U.S. Treasury	Fair	7,000,000.00	1.190	04/30/2018	99.785	12/31/2017	6,984,950.00	6,989,997.71	6,984,950.00
68328HEJ9	10501	01GRF	Ontario Teachers Finan	Fair	6,000,000.00	1.477	05/18/2018	98.976	12/31/2017	5,938,616.64	5,966,891.65	5,938,616.64
3135G0WJ8	10400	01GRF	Federal National Mtg Assn	Fair	10,000,000.00	0.877	05/21/2018	99.742	12/31/2017	9,974,200.00	9,999,864.52	9,974,200.00
912828VE7	10500	01GRF	U.S. Treasury	Fair	7,500,000.00	1.205	05/31/2018	99.801	12/31/2017	7,485,075.00	7,493,689.01	7,485,075.00
88602UFF2	10530	01GRF	Thunder Bay Funding LLC CP	Fair	5,000,000.00	1.745	06/15/2018	99.125	12/31/2017	4,956,269.45	4,960,354.17	4,956,269.45
912828XF2	10523	01GRF	U.S. Treasury	Fair	9,000,000.00	1.388	06/15/2018	99.848	12/31/2017	8,986,320.00	8,989,328.73	8,986,320.00
912828R93	10417	01GRF	U.S. Treasury	Fair	6,000,000.00	1.051	06/30/2018	99.590	12/31/2017	5,975,400.00	5,987,487.47	5,975,400.00
912828XK1	10528	01GRF	U.S. Treasury	Fair	5,000,000.00	1.492	07/15/2018	99.647	12/31/2017	4,982,350.00	4,983,557.62	4,982,350.00
912828S68	10418	01GRF	U.S. Treasury	Fair	6,000,000.00	1.089	07/31/2018	99.514	12/31/2017	5,970,840.00	5,988,336.53	5,970,840.00
9128282C3	10419	01GRF	U.S. Treasury	Fair	6,000,000.00	1.118	08/31/2018	99.395	12/31/2017	5,963,700.00	5,985,542.27	5,963,700.00
3130A9AC5	10403	01GRF	Federal Home Loan Bank	Fair	10,000,000.00	1.100	09/21/2018	99.555	12/31/2017	9,955,500.00	10,000,000.00	9,955,500.00
3134GASE5	10405	01GRF	Federal Home Loan Mtg Corp	Fair	7,000,000.00	1.050	10/26/2018	99.351	12/31/2017	6,954,570.00	7,000,000.00	6,954,570.00
3134GAXX7	10406	01GRF	Federal Home Loan Mtg Corp	Fair	2,500,000.00	1.187	11/30/2018	99.289	12/31/2017	2,482,225.00	2,498,286.46	2,482,225.00
3134GAYQ1	10415	01GRF	Federal Home Loan Mtg Corp	Fair	9,100,000.00	1.118	12/05/2018	99.324	12/31/2017	9,038,484.00	9,096,833.96	9,038,484.00
912828U99	10493	01GRF	U.S. Treasury	Fair	7,000,000.00	1.304	12/31/2018	99.455	12/31/2017	6,961,850.00	6,996,232.87	6,961,850.00
912828N63	10414	01GRF	U.S. Treasury	Fair	9,000,000.00	1.198	01/15/2019	99.285	12/31/2017	8,935,650.00	8,993,286.24	8,935,650.00

**Delaware River Joint TBC
Investment Classification
December 31, 2017**

Page 2

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
General Reserve Fund												
3135G0J53	10508	01GRF	Federal National Mtg Assn	Fair	3,000,000.00	1.486	02/26/2019	99.066	12/31/2017	2,971,980.00	2,983,596.18	2,971,980.00
3133782M2	10518	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.579	03/08/2019	99.601	12/31/2017	4,980,050.00	4,995,173.23	4,980,050.00
3130ACL93	10516	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.517	04/26/2019	99.525	12/31/2017	4,976,250.00	4,998,900.46	4,976,250.00
912828VL0	10525	01GRF	U.S. Treasury	Fair	5,000,000.00	1.744	05/31/2019	99.514	12/31/2017	4,975,700.00	4,983,082.44	4,975,700.00
3130ACJ96	10510	01GRF	Federal Home Loan Bank	Fair	5,000,000.00	1.551	06/28/2019	99.386	12/31/2017	4,969,300.00	4,996,264.73	4,969,300.00
9128282T6	10509	01GRF	U.S. Treasury	Fair	3,000,000.00	1.507	08/31/2019	98.993	12/31/2017	2,969,790.00	2,987,404.63	2,969,790.00
3130ACLX0	10517	01GRF	Federal Home Loan Bank	Fair	6,000,000.00	1.625	10/30/2019	99.485	12/31/2017	5,969,100.00	6,000,000.00	5,969,100.00
Subtotal					228,238,740.30	1.218				227,296,460.67	227,983,715.16	227,296,460.67
Operating Fund												
38145C752	10108	01OF	Goldman Sachs Ila Fed Port	Amort	28,715.10	0.282		100.000	12/31/2017	28,715.10	28,715.10	28,715.10
912828P20	10477	01OF	U.S. Treasury	Fair	5,295,000.00	1.070	01/31/2018	99.963	12/31/2017	5,293,040.85	5,293,618.58	5,293,040.85
Subtotal					5,323,715.10	1.065				5,321,755.95	5,322,333.68	5,321,755.95
Reserve Maintenance Fund												
38145C752	10106	01RMF	Goldman Sachs Ila Fed Port	Amort	20,207.03	0.282		100.000	12/31/2017	20,207.03	20,207.03	20,207.03
912828P20	10476	01RMF	U.S. Treasury	Fair	3,770,000.00	1.070	01/31/2018	99.963	12/31/2017	3,768,605.10	3,769,016.44	3,768,605.10
Subtotal					3,790,207.03	1.065				3,788,812.13	3,789,223.47	3,788,812.13
Scudder Falls Insurance Reserv												
38145C752	10506	01SFIR	Goldman Sachs Ila Fed Port	Amort	383.40	0.001		100.000	12/31/2017	383.40	383.40	383.40
9128282K5	10507	01SFIR	U.S. Treasury	Fair	4,054,000.00	1.270	07/31/2019	99.652	12/31/2017	4,039,892.08	4,060,609.49	4,039,892.08
Subtotal					4,054,383.40	1.269				4,040,275.48	4,060,992.89	4,040,275.48
Debt Service Reserve 2005A												
38145C752	10110	05DSRF05	Goldman Sachs Ila Fed Port	Amort	4,114.92	0.282		100.000	12/31/2017	4,114.92	4,114.92	4,114.92
912828P20	10478	05DSRF05	U.S. Treasury	Fair	1,000,000.00	1.070	01/31/2018	99.963	12/31/2017	999,630.00	999,739.11	999,630.00
3133EFKW6	10379	05DSRF05	Federal Farm Credit Bank	Fair	1,991,000.00	1.030	10/26/2018	99.368	12/31/2017	1,978,416.88	1,990,678.70	1,978,416.88
Subtotal					2,995,114.92	1.042				2,982,161.80	2,994,532.73	2,982,161.80
Capitalized Interest Acc 2017												
38145C752	10423	06CAPINT1	Goldman Sachs Ila Fed Port	Amort	17,297,297.19	0.282		100.000	12/31/2017	17,297,297.19	17,297,297.19	17,297,297.19
Subtotal					17,297,297.19	0.282				17,297,297.19	17,297,297.19	17,297,297.19
Construction Fund 2017												
38145C752	10424	06CF17	Goldman Sachs Ila Fed Port	Amort	0.00	0.001		100.000	12/31/2017	0.00	0.00	0.00

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Portfolio DRJ
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Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
December 31, 2017**

Page 3

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Construction Fund 2017												
PAINVEST	10463	06CF17	PA Invest	Amort	35,312,903.98	1.213		100.000	12/31/2017	35,312,903.98	35,312,903.98	35,312,903.98
912828P20	10483	06CF17	U.S. Treasury	Fair	40,000,000.00	1.070	01/31/2018	99.963	12/31/2017	39,985,200.00	39,989,564.32	39,985,200.00
59157UBL3	10503	06CF17	METLIFE	Fair	19,000,000.00	1.357	02/20/2018	99.445	12/31/2017	18,894,550.00	18,964,375.00	18,894,550.00
05253CC53	10496	06CF17	Aust & NZ Banking Group	Fair	13,000,000.00	1.419	03/05/2018	99.237	12/31/2017	12,900,831.71	12,968,605.00	12,900,831.71
06417KCE7	10502	06CF17	Bank of Nova Scotia NY CP	Fair	3,000,000.00	1.419	03/14/2018	99.334	12/31/2017	2,980,025.01	2,991,540.00	2,980,025.01
89119BCF1	10487	06CF17	Toronto Dominion	Fair	4,000,000.00	1.442	03/15/2018	99.036	12/31/2017	3,961,440.56	3,988,603.89	3,961,440.56
19121BDB2	10498	06CF17	Coca Cola	Fair	10,000,000.00	1.396	04/11/2018	99.108	12/31/2017	9,910,844.40	9,962,222.22	9,910,844.40
89233HDK7	10504	06CF17	TOYOTA Motor Credit CP	Fair	9,000,000.00	1.482	04/19/2018	99.168	12/31/2017	8,925,174.99	8,960,580.00	8,925,174.99
89233HEM2	10505	06CF17	TOYOTA Motor Credit CP	Fair	14,000,000.00	1.517	05/21/2018	99.019	12/31/2017	13,862,671.62	13,918,877.78	13,862,671.62
86960KF15	10499	06CF17	Svenska Handelsbanken	Fair	15,000,000.00	1.495	06/01/2018	98.889	12/31/2017	14,833,356.30	14,907,827.08	14,833,356.30
88602UFF2	10531	06CF17	Thunder Bay Funding LLC CP	Fair	3,500,000.00	1.745	06/15/2018	99.125	12/31/2017	3,469,388.62	3,472,247.92	3,469,388.62
912828XK1	10529	06CF17	U.S. Treasury	Fair	10,000,000.00	1.492	07/15/2018	99.647	12/31/2017	9,964,700.00	9,967,115.23	9,964,700.00
912828S68	10490	06CF17	U.S. Treasury	Fair	10,000,000.00	1.239	07/31/2018	99.514	12/31/2017	9,951,400.00	9,971,994.76	9,951,400.00
912828K82	10527	06CF17	U.S. Treasury	Fair	15,000,000.00	1.533	08/15/2018	99.608	12/31/2017	14,941,200.00	14,950,726.74	14,941,200.00
9128282C3	10524	06CF17	U.S. Treasury	Fair	5,000,000.00	1.501	08/31/2018	99.395	12/31/2017	4,969,750.00	4,975,382.49	4,969,750.00
912828T42	10528	06CF17	U.S. Treasury	Fair	20,000,000.00	1.594	09/30/2018	99.297	12/31/2017	19,859,400.00	19,875,575.66	19,859,400.00
3137EAD7	10513	06CF17	Federal Home Loan Mtg Corp	Fair	5,000,000.00	1.464	10/12/2018	99.308	12/31/2017	4,965,400.00	4,977,233.43	4,965,400.00
912828T83	10522	06CF17	U.S. Treasury	Fair	15,000,000.00	1.465	10/31/2018	99.184	12/31/2017	14,877,600.00	14,911,960.08	14,877,600.00
912828U99	10492	06CF17	U.S. Treasury	Fair	10,000,000.00	1.303	12/31/2018	99.455	12/31/2017	9,945,500.00	9,994,754.23	9,945,500.00
3137EADZ9	10512	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.548	04/15/2019	99.085	12/31/2017	5,945,100.00	5,967,760.66	5,945,100.00
3130ACL93	10519	06CF17	Federal Home Loan Bank	Fair	3,000,000.00	1.599	04/26/2019	99.525	12/31/2017	2,985,750.00	2,996,004.67	2,985,750.00
912828ST8	10489	06CF17	U.S. Treasury	Fair	10,000,000.00	1.338	04/30/2019	99.223	12/31/2017	9,922,300.00	9,988,388.27	9,922,300.00
912828R44	10521	06CF17	U.S. Treasury	Fair	13,000,000.00	1.552	05/15/2019	98.696	12/31/2017	12,830,480.00	12,881,205.36	12,830,480.00
3130ABF92	10514	06CF17	Federal Home Loan Bank	Fair	6,000,000.00	1.528	05/28/2019	99.334	12/31/2017	5,960,040.00	5,987,284.65	5,960,040.00
3130A8DB6	10520	06CF17	Federal Home Loan Bank	Fair	14,000,000.00	1.600	06/21/2019	98.941	12/31/2017	13,851,740.00	13,903,049.53	13,851,740.00
3130ACJ96	10511	06CF17	Federal Home Loan Bank	Fair	5,000,000.00	1.597	06/28/2019	99.386	12/31/2017	4,969,300.00	4,992,945.81	4,969,300.00
3137EAE81	10515	06CF17	Federal Home Loan Mtg Corp	Fair	6,000,000.00	1.572	07/19/2019	98.436	12/31/2017	5,906,160.00	5,936,329.45	5,906,160.00
912828TH3	10491	06CF17	U.S. Treasury	Fair	10,000,000.00	1.342	07/31/2019	98.500	12/31/2017	9,850,000.00	9,927,579.09	9,850,000.00
Subtotal					328,812,903.98	1.395				326,732,207.19	327,642,637.30	326,732,207.19
Clearing Fund 2017												
38145C752	10422	06CLEAR17	Goldman Sachs Ila Fed Port	Amort	199,850.46	0.282		100.000	12/31/2017	199,850.46	199,850.46	199,850.46
Subtotal					199,850.46	0.282				199,850.46	199,850.46	199,850.46
Debt Service Reserve Fund 12A												
38145C752	10260	06DSRF12A	Goldman Sachs Ila Fed Port	Amort	2,102.23	0.282		100.000	12/31/2017	2,102.23	2,102.23	2,102.23

Data Updated: ~REPORT~: 01/10/2018 14:51
Run Date: 01/10/2018 - 14:51

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Report Ver. 7.3.2

**Delaware River Joint TBC
Investment Classification
December 31, 2017**

Page 4

CUSIP	Investment #	Fund	Issuer	Investment Class	Par Value	YTM	Maturity Date	Market Price	Market Date	Market Value	Book Value	Reported Value
Debt Service Reserve Fund 12A												
912828P20	10480	06DSRF12A	U.S. Treasury	Fair	1,015,000.00	1.070	01/31/2018	99.963	12/31/2017	1,014,624.45	1,014,735.20	1,014,624.45
3133EFKW6	10381	06DSRF12A	Federal Farm Credit Bank	Fair	1,866,000.00	1.030	10/26/2018	99.368	12/31/2017	1,854,206.88	1,865,698.87	1,854,206.88
Subtotal					2,883,102.23	1.043				2,870,933.56	2,882,536.30	2,870,933.56
Debt Service Reserve Fund 2015												
38145C752	10349	06DSRF15	Goldman Sachs Ila Fed Port	Amort	3,629.17	0.282		100.000	12/31/2017	3,629.17	3,629.17	3,629.17
912828P20	10479	06DSRF15	U.S. Treasury	Fair	1,000,000.00	1.070	01/31/2018	99.963	12/31/2017	999,630.00	999,739.11	999,630.00
912828P20	10481	06DSRF15	U.S. Treasury	Fair	4,730,000.00	1.070	01/31/2018	99.963	12/31/2017	4,728,249.90	4,728,765.98	4,728,249.90
3133EFKW6	10380	06DSRF15	Federal Farm Credit Bank	Fair	1,103,000.00	1.029	10/26/2018	99.368	12/31/2017	1,096,029.04	1,102,822.00	1,096,029.04
3133EFKW6	10382	06DSRF15	Federal Farm Credit Bank	Fair	3,000,000.00	1.030	10/26/2018	99.368	12/31/2017	2,981,040.00	2,999,515.86	2,981,040.00
Subtotal					9,836,629.17	1.053				9,808,578.11	9,834,472.12	9,808,578.11
Debt Service Reserve Fund 2017												
38145C752	10425	06DSRF17	Goldman Sachs Ila Fed Port	Amort	119,465.44	0.282		100.000	12/31/2017	119,465.44	119,465.44	119,465.44
912828P20	10482	06DSRF17	U.S. Treasury	Fair	30,645,000.00	1.070	01/31/2018	99.963	12/31/2017	30,633,661.35	30,637,004.97	30,633,661.35
Subtotal					30,764,465.44	1.066				30,753,126.79	30,756,470.41	30,753,126.79
Total					638,942,478.60	1.283				635,837,528.71	637,510,131.09	635,837,528.71

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018
TOLL TRAFFIC AND REVENUE STATISTICS (December, 2017)

Summary: The Commission experienced a decrease in total toll revenue for December 2017 in comparison to the December 2016 traffic and revenue statistics. Total toll traffic also reflected a decrease for the month of December. [It should be noted that 2016 was a leap year, and that Year-to-Date totals for 2017 reflect one less day].

Analysis of December 2017 / December 2016 toll revenue data comparison:

- An overall toll revenue decrease of 0.29 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 0.26 percent decrease.
- Passenger-vehicle toll revenue generated a 0.37 percent decrease.

Analysis of December 2017 / December 2016 traffic data comparison:

- Total toll traffic decreased by 22,126 vehicles, or 0.67 percent for the month.
- Commercial-vehicle traffic decreased by 4,589 vehicles, or 1.01 percent.
- Passenger-vehicle toll traffic decreased by 17,537 vehicles, or 0.61 percent.
- Average daily toll traffic for the Commission's seven toll bridges for December 2017 was 105,981 total vehicles as compared to 106,695 total vehicles in December 2016.
- Total recorded westbound traffic volume at the eleven vehicular toll supported bridges for December 2017 decreased by 98,859 vehicles, or 3.86 percent when compared to December 2016. Average daily westbound traffic at these bridges for December 2017 was 79,349 vehicles as compared to 82,538 for December 2016.

Traffic analysis for 2017 YTD:

- Total toll traffic for the seven toll bridges reflected a 0.75 percent increase for 2017 as compared to 2016. This generated a 2.24% increase in total toll revenue for YTD 2017.
- Westbound traffic on the eleven toll supported bridges reflected a 0.52 percent decrease for 2017 as compared to last year.

DISTRICT REVIEW

District 1

Total toll traffic at Trenton-Morrisville (TM) reflected a 1.24 percent increase for December 2017 compared to December 2016 as the result of increases of 9,051 cars and 53 trucks. At New Hope-Lambertville (NHL), an increase of 1,890 cars combined with a decrease of 1,179 trucks to generate an overall increase in total toll traffic of 0.44 percent for the month of December 2017 as compared to December 2016.

District II

The I-78 Toll Bridge experienced a decrease of 1.85 percent in total toll traffic for the month of December 2017 compared to December 2016 as the result of the decrease of 26,735 cars and the increase of 8,324 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, combined decreases of 9,857 passenger vehicles and 4,566 trucks generated a 3.19 percent decrease in total toll traffic for December 2017.

District III

Portland-Columbia (PC) experienced a 3.60 percent increase in total toll traffic during December 2017 as a result of increases of 3,164 automobiles and 314 trucks compared to December 2016. At the Delaware Water Gap (DWG) Toll Bridge, an increase of 4,625 passenger vehicles and a decrease of 6,721 trucks combined to generate an overall decrease of 0.27 percent in total toll traffic for December 2017 as compared to December 2016. At Milford-Montague (MM), an increase of 325 cars and a decrease of 814 trucks combined to produce a 0.49 percent decrease in total toll traffic for the month of December 2017.

E-ZPass Penetration Rates

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of December, 2017 and December, 2016, and the year-to-date periods ending December 31, 2017 and December 31, 2016.

		<i>E-ZPass</i> PENETRATION RATES					
		DEC. 2017	DEC. 2016	Change in Monthly Percentage	YTD 2017	YTD 2016	Change in YTD Percentage
All Toll Bridges	Cars	68.47	63.77	4.70	67.28	64.07	3.21
	Trucks	87.82	85.97	1.85	86.29	85.30	0.99
	Total	71.12	66.82	4.30	69.91	66.96	2.95
Trenton - Morrisville	Cars	66.76	63.66	3.10	66.11	62.73	3.38
	Trucks	90.66	90.15	0.51	89.42	90.06	-0.64
	Total	68.33	65.42	2.91	67.68	64.54	3.14
New Hope - Lambertville	Cars	82.36	80.66	1.70	81.32	78.62	2.70
	Trucks	83.76	86.89	-3.13	82.44	83.41	-0.97
	Total	82.43	81.01	1.42	81.38	78.97	2.41
I-78	Cars	69.77	65.66	4.11	68.42	64.95	3.47
	Trucks	88.01	85.87	2.14	86.85	85.05	1.80
	Total	74.51	70.64	3.87	73.12	69.85	3.27
Easton - Phillipsburg	Cars	68.23	65.75	2.48	67.55	65.38	2.17
	Trucks	81.71	83.37	-1.66	80.83	83.05	-2.22
	Total	68.87	66.74	2.13	68.25	66.44	1.81
Portland - Columbia	Cars	62.92	60.23	2.69	61.83	59.05	2.78
	Trucks	89.98	86.58	3.40	87.51	86.60	0.91
	Total	64.72	61.96	2.76	63.66	61.53	2.13
Delaware Water Gap	Cars	67.44	63.18	4.26	65.73	62.42	3.31
	Trucks	87.60	85.77	1.83	85.30	84.63	0.67
	Total	70.34	66.62	3.72	68.67	65.69	2.98
Milford - Montague	Cars	62.42	58.86	3.56	61.10	58.40	2.70
	Trucks	78.23	80.32	-2.09	74.64	79.97	-5.33
	Total	62.80	59.54	3.26	61.45	59.04	2.41

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
35,277,829	\$ 35,487,290.00	35,452,542	\$ 35,688,765.00	Passenger	2,835,466	\$ 2,846,634.00	2,853,003	\$ 2,864,570.00
-	(1,407,869.19)	-	(1,289,739.83)	Discounts *	-	(99,987.60)	-	(107,749.05)
35,277,829	\$ 34,079,420.81	35,452,542	\$ 34,399,025.17	TOTAL PASSENGER	2,835,466	\$ 2,746,646.40	2,853,003	\$ 2,756,820.95
905,255	5,835,735.75	834,606	5,373,357.60	2-Axle Trucks	61,646	396,163.30	74,789	481,977.60
407,440	4,820,829.60	505,937	5,983,539.60	3-Axle Trucks	43,336	512,109.60	34,736	410,202.00
447,602	7,027,235.20	517,696	8,141,140.80	4-Axle Trucks	41,918	658,436.80	32,047	502,014.40
3,682,321	72,116,314.00	3,713,716	72,772,888.00	5-Axle Trucks	294,235	5,763,802.00	303,197	5,931,808.00
104,012	2,411,203.20	110,708	2,575,754.41	6-Axle Trucks	8,650	201,516.00	8,967	208,029.60
8,741	242,671.20	4,431	122,448.40	7-Axle Trucks	175	4,860.80	811	22,161.20
26	1,619.50	1	88.30	Permits	-	-	2	137.90
5,555,397	\$ 92,455,608.45	5,687,095	\$ 94,969,217.11	TOTAL TRUCKS	449,960	\$ 7,536,888.50	454,549	\$ 7,556,330.70
40,833,226	\$ 126,535,029.26	41,139,637	\$ 129,368,242.28	TOTAL TOLL VEHICLES	3,285,426	10,283,534.90	3,307,552	10,313,151.65
111,566	\$ 345,724.12	112,711	\$ 354,433.54	DAILY AVERAGE	105,981	\$ 331,726.93	106,695	\$ 332,682.31
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

NOTE: YTD traffic and revenue totals have been positively affected by the Jan. 21, 2017 closure of the Delaware River Turnpike Bridge.

NOTE: 2016 was a leap year. YTD statistics reflect one less day.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS			MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,406,934	\$ 8,432,426.00 (309,749.04)	8,792,379	\$ 8,826,085.00 (267,787.62)	Passenger Discounts *	696,682	\$ 698,349.00 (20,847.78)	687,631	\$ 689,338.00 (23,617.95)
8,406,934	\$ 8,122,676.96	8,792,379	\$ 8,558,297.38	TOTAL PASSENGER	696,682	\$ 677,501.22	687,631	\$ 665,720.05
230,021	1,485,032.25	178,084	1,149,413.20	2-Axle Trucks	10,421	67,330.25	19,234	124,151.95
96,397	1,149,213.60	117,937	1,403,787.60	3-Axle Trucks	11,840	141,165.60	9,125	108,528.00
93,820	1,483,118.40	105,696	1,672,460.80	4-Axle Trucks	7,816	123,771.20	7,642	120,633.60
174,128	3,411,922.00	233,724	4,588,686.00	5-Axle Trucks	18,617	365,284.00	12,731	248,972.00
1,064	24,974.40	2,113	49,622.41	6-Axle Trucks	149	3,516.00	60	1,416.00
84	2,948.00	206	5,839.60	7-Axle Trucks	7	196.00	5	137.20
2	5.00			Permits			-	
595,516	\$ 7,557,213.65	637,760	\$ 8,869,809.61	TOTAL TRUCKS	48,850	\$ 701,263.05	48,797	\$ 603,838.75
9,002,450	\$ 15,679,890.61	9,430,139	\$ 17,428,106.99	TOTAL TOLL VEHICLES	745,532	\$ 1,378,764.27	736,428	\$ 1,269,558.80
24,597	\$ 42,841.23	25,836	\$ 47,748.24	DAILY AVERAGE	24,049	\$ 44,476.27	23,756	\$ 40,953.51
Rate Change					Rate Change			
Traffic (toll)		4.75%			Traffic (toll)		1.24%	
Autos		4.58%			Autos		1.32%	
Trucks		7.09%			Trucks		0.11%	
Revenue		11.15%			Revenue		8.60%	
Autos		5.36%			Autos		1.77%	
Trucks		17.37%			Trucks		16.13%	

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

NOTE: YTD traffic and revenue totals have been positively affected by the Jan. 21, 2017 closure of the Delaware River Turnpike Bridge.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,840,799	\$ 1,852,207.00	1,851,362	\$ 1,863,250.00	Passenger	153,186	\$ 153,786.00	151,296	\$ 151,936.00
	(100,039.68)		(77,310.19)	Discounts *		(5,905.52)		(7,374.44)
1,840,799	\$ 1,752,167.32	1,851,362	\$ 1,785,939.81	TOTAL PASSENGER	153,186	\$ 147,880.48	151,296	\$ 144,561.56
58,223	376,210.25	43,800	282,626.50	2-Axle Trucks	2,770	17,871.75	4,284	27,691.30
20,779	247,711.20	20,706	246,576.00	3-Axle Trucks	1,467	17,439.60	1,375	16,369.20
9,337	144,545.60	8,507	132,528.00	4-Axle Trucks	822	12,835.20	682	10,476.80
32,653	642,616.00	35,319	694,846.00	5-Axle Trucks	2,562	50,420.00	2,456	48,348.00
1,213	27,406.60	1,090	24,825.60	6-Axle Trucks	97	2,196.00	94	2,121.60
46	1,301.60	40	1,114.40	7-Axle Trucks	2	56.00	8	224.00
1	2.00			Permits	-	-		
122,252	\$ 1,439,792.25	109,462	\$ 1,382,516.50	TOTAL TRUCKS	7,720	\$ 100,818.55	8,899	\$ 105,230.90
1,963,051	\$ 3,191,959.57	1,960,824	\$ 3,168,456.31	TOTAL TOLL VEHICLES	160,906	\$ 248,699.03	160,195	\$ 249,792.46
5,364	\$ 8,721.20	5,372	\$ 8,680.70	DAILY	5,191	\$ 8,022.55	5,168	\$ 8,057.82
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
9,102,926	\$ 9,175,834.00	8,960,571	\$ 9,039,102.00	Passenger	724,285	\$ 728,252.00	751,020	\$ 755,610.00
	(360,291.16)		(383,497.17)	Discounts *		(30,092.81)		(28,205.76)
9,102,926	\$ 8,815,542.84	8,960,571	\$ 8,655,604.83	TOTAL PASSENGER	724,285	\$ 698,159.19	751,020	\$ 727,404.24
276,044	1,776,106.15	302,155	1,942,042.05	2-Axle Trucks	28,540	182,946.40	22,509	144,785.55
151,021	1,778,934.00	195,795	2,309,083.20	3-Axle Trucks	15,892	186,885.60	12,915	151,761.60
190,711	2,977,753.60	217,754	3,408,960.00	4-Axle Trucks	20,406	319,443.20	13,417	208,822.40
2,243,050	43,904,134.00	2,270,796	44,462,408.00	5-Axle Trucks	182,821	3,575,954.00	189,637	3,708,716.00
69,253	1,603,785.60	72,822	1,693,660.80	6-Axle Trucks	5,889	136,912.80	6,227	144,427.20
6,775	186,218.40	3,260	89,761.60	7-Axle Trucks	116	3,214.40	635	17,297.20
10	813.40	1	88.30	Permits				
2,936,864	\$ 52,227,745.15	3,062,583	\$ 53,906,003.95	TOTAL TRUCKS	253,664	\$ 4,405,356.40	245,340	\$ 4,375,809.95
12,039,790	\$ 61,043,287.99	12,023,154	\$ 62,561,608.78	TOTAL TOLL VEHICLES	977,949	\$ 5,103,515.59	996,360	\$ 5,103,214.19
32,896	\$ 166,784.94	32,940	\$ 171,401.67	DAILY AVERAGE	31,547	\$ 164,629.54	32,141	\$ 164,619.81
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

EASTON - PHILLIPSBURG TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
5,089,420	\$ 5,115,038.00	5,052,071	\$ 5,078,528.00	Passenger	416,475	\$ 417,795.00	426,332	\$ 427,585.00
	(209,537.36)		(174,762.85)	Discounts *		(13,304.95)		(15,852.51)
5,089,420	\$ 4,905,500.64	5,052,071	\$ 4,903,763.15	TOTAL PASSENGER	416,475	\$ 404,490.05	426,332	\$ 411,732.49
128,788	832,105.95	84,107	543,311.60	2-Axle Trucks	6,725	43,309.50	10,421	67,288.65
37,320	441,916.80	37,038	439,900.80	3-Axle Trucks	3,247	38,516.40	3,098	36,705.60
33,674	534,172.80	31,129	493,856.00	4-Axle Trucks	1,977	31,379.20	2,145	33,913.60
124,949	2,449,336.00	127,787	2,506,688.00	5-Axle Trucks	8,773	171,954.00	9,597	187,612.00
1,523	36,120.00	1,351	31,960.80	6-Axle Trucks	80	1,915.20	104	2,431.20
36	1,066.00	37	1,032.40	7-Axle Trucks	1	28.00	4	112.00
		-		Permits	-	-	-	
326,290	\$ 4,294,717.55	281,449	\$ 4,016,749.60	TOTAL TRUCKS	20,803	\$ 287,102.30	25,369	\$ 328,063.05
5,415,710	\$ 9,200,218.19	5,333,520	\$ 8,920,512.75	TOTAL TOLL VEHICLES	437,278	\$ 691,592.35	451,701	\$ 739,795.54
14,797	\$ 25,137.21	14,612	\$ 24,439.76	DAILY AVERAGE	14,106	\$ 22,309.43	14,571	\$ 23,864.37
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

PORTLAND - COLUMBIA TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,185,340	\$ 1,196,104.00	1,182,950	\$ 1,193,808.00	Passenger	93,378	\$ 93,887.00	90,214	\$ 90,650.00
	(52,869.49)		(45,771.64)	Discounts *		(3,381.94)		(3,727.26)
1,185,340	\$ 1,143,234.51	1,182,950	\$ 1,148,036.36	TOTAL PASSENGER	93,378	\$ 90,505.06	90,214	\$ 86,922.74
27,388	177,065.20	18,402	118,979.90	2-Axle Trucks	1,532	9,791.60	2,361	15,241.85
10,494	125,068.80	9,232	109,933.20	3-Axle Trucks	591	7,045.20	1,060	12,669.60
24,133	385,440.00	27,739	442,027.20	4-Axle Trucks	2,169	34,603.20	862	13,755.20
33,178	657,236.00	34,608	684,058.00	5-Axle Trucks	2,341	46,238.00	2,029	40,172.00
299	7,154.40	458	10,948.80	6-Axle Trucks	35	840.00	33	789.60
22	633.20	17	473.20	7-Axle Trucks	1	28.00	10	280.00
				Permits				
95,514	\$ 1,352,597.60	90,456	\$ 1,366,420.30	TOTAL TRUCKS	6,669	\$ 98,546.00	6,355	\$ 82,908.25
1,280,854	\$ 2,495,832.11	1,273,406	\$ 2,514,456.66	TOTAL TOLL VEHICLES	100,047	\$ 189,051.06	96,569	\$ 169,830.99
3,500	\$ 6,819.21	3,489	\$ 6,888.92	DAILY AVERAGE	3,227	\$ 6,098.42	3,115	\$ 5,478.42
Rate Change				Rate Change				
Traffic (toll)				Traffic (toll)				
Autos				Autos				
Trucks				Trucks				
Revenue				Revenue				
Autos				Autos				
Trucks				Trucks				

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
DELAWARE WATER GAP TOLL BRIDGE
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS		VEHICLE CLASS	MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS	
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE		NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
8,351,245	\$ 8,403,527.00	8,340,246	\$ 8,404,306.00	Passenger	655,136	\$ 657,757.00	650,511	\$ 653,017.00
-	(321,350.85)	-	(295,738.77)	Discounts *	-	(23,232.30)	-	(24,841.21)
8,351,245	\$ 8,082,176.15	8,340,246	\$ 8,108,567.23	TOTAL PASSENGER	655,136	\$ 634,524.70	650,511	\$ 628,175.79
158,796	1,021,297.55	190,428	1,223,099.15	2-Axle Trucks	10,427	67,023.45	13,801	88,758.15
88,030	1,037,434.80	121,285	1,427,176.80	3-Axle Trucks	10,148	119,262.00	6,987	82,068.00
93,805	1,468,395.20	123,696	1,940,697.60	4-Axle Trucks	8,516	133,027.20	7,176	112,462.40
1,066,350	20,892,674.00	1,002,276	19,653,942.00	5-Axle Trucks	78,369	1,539,060.00	86,087	1,684,908.00
30,578	709,804.80	32,774	762,340.80	6-Axle Trucks	2,394	55,992.00	2,426	56,292.00
1,767	50,207.20	852	23,703.60	7-Axle Trucks	48	1,338.40	144	3,979.20
13	799.10			Permits			2	137.90
-								
1,439,339	\$ 25,180,612.65	1,471,311	\$ 25,030,959.95	TOTAL TRUCKS	109,902	\$ 1,915,703.05	116,623	\$ 2,028,605.65
9,790,584	\$ 33,262,788.80	9,811,557	\$ 33,139,527.18	TOTAL TOLL VEHICLES	765,038	\$ 2,550,227.75	767,134	\$ 2,656,781.44
26,750	\$ 90,881.94	26,881	\$ 90,793.23	DAILY AVERAGE	24,679	\$ 82,265.41	24,746	\$ 85,702.63
Rate Change					Rate Change			
Traffic (toll)		0.21%			Traffic (toll)		-0.27%	
Autos		-0.13%			Autos		0.71%	
Trucks		2.22%			Trucks		-5.76%	
Revenue		-0.37%			Revenue		-4.01%	
Autos		0.33%			Autos		1.01%	
Trucks		-0.59%			Trucks		-5.57%	

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

DECEMBER 2017

JANUARY 1, 2016 DECEMBER 30, 2016 366 DAYS		JANUARY 1, 2017 DECEMBER 30, 2017 365 DAYS		MONTH OF DECEMBER 2017 31 DAYS		MONTH OF DECEMBER 2016 31 DAYS		
NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE	VEHICLE CLASS	NUMBER OF VEHICLES	TOTAL REVENUE	NUMBER OF VEHICLES	TOTAL REVENUE
1,301,165	\$ 1,312,154.00 (54,031.61)	1,272,963	\$ 1,283,688.00 (44,871.59)	Passenger Discounts *	96,324	\$ 96,808.00 (3,222.30)	95,999	\$ 96,434.00 (4,129.92)
1,301,165	\$ 1,258,122.39	1,272,963	\$ 1,238,816.41	TOTAL PASSENGER	96,324	\$ 93,585.70	95,999	\$ 92,304.08
25,995	167,918.40	17,630	113,885.20	2-Axle Trucks	1,231	7,890.35	2,179	14,060.15
3,399	40,550.40	3,944	47,082.00	3-Axle Trucks	151	1,795.20	176	2,100.00
2,122	33,809.60	3,175	50,611.20	4-Axle Trucks	212	3,377.60	123	1,950.40
8,013	158,396.00	9,206	182,260.00	5-Axle Trucks	752	14,892.00	660	13,080.00
82	1,958.40	100	2,395.20	6-Axle Trucks	6	144.00	23	552.00
11	296.80	19	523.60	7-Axle Trucks	-	-	5	131.60
-		-		Permits	-		-	-
39,622	\$ 402,929.60	34,074	\$ 396,757.20	TOTAL TRUCKS	2,352	\$ 28,099.15	3,166	\$ 31,874.15
1,340,787	\$ 1,661,051.99	1,307,037	\$ 1,635,573.61	TOTAL TOLL VEHICLES	98,676	\$ 121,684.85	99,165	\$ 124,178.23
3,663	\$ 4,538.39	3,581	\$ 4,481.02	DAILY AVERAGE	3,183	\$ 3,925.32	3,199	\$ 4,005.75
Rate Change				Rate Change				
Traffic (toll)		-2.52%		Traffic (toll)		-0.49%		
Autos		-2.17%		Autos		0.34%		
Trucks		-14.00%		Trucks		-25.71%		
Revenue		-1.53%		Revenue		-2.01%		
Autos		-1.53%		Autos		1.39%		
Trucks		-1.53%		Trucks		-11.84%		

* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, and Commission vehicle's non-revenue crossings.

Delaware River Joint Toll Bridge Commission **Toll Supported Bridge - Westbound Traffic Counts**

December 2017

Bridge	Westbound Volume					
	December 2017	December 2016	% Change	YTD 2017	YTD 2016	% Change
Lower Trenton	351,179	359,090	-2.20%	4,133,735	4,220,223	-2.05%
Calhoun Street	204,959	260,365	-21.28%	3,450,364	3,210,296	7.48%
Scudder Falls	919,390	967,941	-5.02%	11,614,455	11,864,386	-2.11%
Washington Crossing	96,427	119,164	-19.08%	1,259,059	1,541,633	-18.33%
New Hope - Lambertville	229,004	180,902	26.59%	2,622,980	2,288,568	14.61%
Centre Bridge - Stockton	69,557	60,209	15.53%	893,357	767,538	16.39%
Uhlerstown - Frenchtown	58,675	63,187	-7.14%	816,820	820,170	-0.41%
Upper Black Eddy - Milford	47,019	53,686	-12.42%	691,812	671,651	3.00%
Riegelsville	45,634	59,747	-23.62%	571,588	744,747	-23.25%
Northampton Street	374,199	366,219	2.18%	4,503,990	4,541,826	-0.83%
Riverton - Belvidere	63,772	68,164	-6.44%	823,087	874,612	-5.89%
Total	2,459,815	2,558,674	-3.86%	31,381,248	31,545,650	-0.52%

Notes:

Delaware River Joint Toll Bridge Commission
Toll Supported Bridge - Two Way Traffic Counts
December 2017

Bridge	Total Volume					
	December 2017	December 2016	% Change	YTD 2017	YTD 2016	% Change
Lower Trenton	440,955	451,915	-2.43%	5,595,983	5,452,648	2.63%
Calhoun Street	496,522	512,132	-3.05%	6,010,841	6,361,380	-5.51%
Scudder Falls	1,673,015	1,806,288	-7.38%	21,433,477	22,067,416	-2.87%
Washington Crossing	163,990	208,282	-21.27%	2,192,264	2,743,743	-20.10%
New Hope-Lambertville	408,132	394,553	3.44%	4,710,671	4,899,984	-3.86%
Centre Bridge - Stockton	129,081	131,982	-2.20%	1,693,360	1,680,965	0.74%
Uhlerstown - Frenchtown	119,748	122,808	-2.49%	1,614,161	1,595,402	1.18%
Upper Black Eddy-Milford	102,903	102,713	0.18%	1,302,321	1,346,356	-3.27%
Riegelsville	96,370	100,343	-3.96%	1,198,278	1,245,987	-3.83%
Northampton Street	578,218	559,268	3.39%	6,814,146	7,068,617	-3.60%
Riverton - Belvidere	144,331	126,107	14.45%	1,825,044	1,626,062	12.24%
Total	4,353,265	4,516,391	-3.61%	54,390,546	56,088,560	-3.03%

Notes:

Delaware River Joint Toll Bridge Commission
Toll Bridge - Two Way Traffic Counts
December 2017

Bridge	Total Volume (all classes)					
	December 2017	December 2016	% Change	YTD 2017	YTD 2016	% Change
Trenton - Morrisville	1,821,955	1,764,991	3.23%	22,497,634	21,451,731	4.88%
New Hope - Lambertville	383,447	362,745	5.71%	4,639,618	4,465,603	3.90%
Interstate 78	2,019,088	2,063,126	-2.13%	24,690,164	24,920,291	-0.92%
Easton - Phillipsburg	1,093,587	1,052,434	3.91%	13,010,958	12,613,146	3.15%
Portland - Columbia	218,114	225,080	-3.09%	2,812,701	2,926,879	-3.90%
Delaware Water Gap	1,491,746	1,547,240	-3.59%	19,091,164	19,572,594	-2.46%
Milford - Montague	201,652	180,184	11.91%	2,680,925	2,443,926	9.70%
Total	7,229,589	7,195,800	0.47%	89,423,164	88,394,170	1.16%

Notes:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

STATISTICAL SUMMARY OF EXPENDITURES

There follows reports entitled "**Budget vs Actual**" covering the month of December 2017 and the entire fiscal year 2017 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total operating expense totaled \$4,278,901 for the month of December. For the fiscal year 2017, total operating expense amounted to \$58,527,399 or 92.7% of the operating budget.

Most budget line items finished the year as surplus. Several line items exceeded the operating budget for 2017. They included Overtime Wages which exceeded budget \$72,281 or 15.6%, due to higher than anticipated snow events during 2017. Telecommunications expense exceeded budget by \$165,527 or 17.7% due to higher operating cost associated with the new WAN installation. Professional Services exceeded the annual budget by \$164,642 or 13.0% due to higher than budgeted non-retainer legal fees.

There were several non-regular accruals for the month of December. Accruals were made for unused sick (\$50,940) and vacation time (\$35,334), as well as year-end payroll (\$124,212) which are normal year-end entries. There were no other unusual entries during the month of December.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

TOTAL COMMISSION

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$20,227,900	\$1,549,589	\$19,611,314	\$0	\$616,586
Part-Time Employee Wages	409,500	24,691	317,595	0	91,905
Summer Employee Wages	114,695	0	66,291	0	48,404
Overtime Wages	462,237	61,618	534,519	0	(72,281)
Pension Contributions	6,451,918	530,847	6,010,948	0	440,969
FICA Contributions	1,701,309	125,166	1,607,080	0	94,229
Regular Employee Healthcare Benefits	10,599,332	593,392	9,653,741	0	945,592
Life Insurance Benefits	174,637	15,068	176,175	0	(1,538)
Unemployment Compensation Benefits	45,000	0	2,922	0	42,078
Utility Expense	917,541	71,382	614,291	0	303,250
Office Expense	263,326	22,905	208,969	0	54,356
Telecommunication Expense	937,388	274,295	1,102,915	0	(165,527)
Information Technology Expense	597,535	66,021	530,701	0	66,834
Professional Development/Meetings/Memberships	239,430	10,008	104,310	0	135,120
Vehicle Maintenance Expense and Fuel	470,082	41,744	309,010	0	161,073
Operations Maintenance Expense	1,551,474	110,207	981,009	0	570,465
ESS Operating Maintenance Expense	1,497,000	185,966	1,271,417	0	225,583
Commission Expense	22,500	2,556	21,153	0	1,347
Toll Collection Expense	77,338	5,755	67,498	0	9,840
Uniform Expense	101,456	18,816	101,466	0	(10)
Business Insurance	2,976,252	236,016	2,838,524	0	137,729
Licenses & Inspections Expense	11,100	1,221	8,961	0	2,139
Advertising	62,000	13,928	23,081	0	38,919
Professional Services	1,271,000	134,931	1,435,642	0	(164,642)
State Police Bridge Security	5,716,366	462,371	5,509,429	0	206,937
EZPass Equipment/Maintenance	1,327,870	(107,543)	880,109	0	447,761
General Contingency	300,000	0	0	0	300,000
EZPass Operating Expense	4,623,995	367,803	4,538,331	0	85,665
Total	\$63,150,183	\$4,818,755	\$58,527,399	\$0	\$4,622,784

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

ADMINISTRATION*

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$3,881,903	\$342,411	\$3,896,559	\$0	\$(14,656)
Summer Employee Wages	8,196	0	0	0	8,196
Overtime Wages	5,200	813	2,739	0	2,461
Pension Contributions	1,152,413	98,180	1,111,133	0	41,280
FICA Contributions	297,990	18,125	274,209	0	23,782
Regular Employee Healthcare Benefits	1,314,429	45,281	1,231,515	0	82,914
Life Insurance Benefits	32,235	2,641	32,111	0	124
Unemployment Compensation Benefits	45,000	0	2,922	0	42,078
Office Expense	215,850	15,999	190,473	0	25,377
Telecommunication Expense	143,122	14,466	205,355	0	(62,233)
Information Technology Expense	570,000	66,021	530,701	0	39,299
Professional Development/Meetings/Memberships	146,510	5,609	65,276	0	81,234
Vehicle Maintenance Expense and Fuel	2,824	0	342	0	2,482
Commission Expense	22,500	2,556	21,153	0	1,347
Business Insurance	274,638	9,716	116,696	0	157,941
Advertising	62,000	13,928	23,081	0	38,919
Professional Services	991,000	117,598	1,274,370	0	(283,370)
General Contingency	300,000	0	0	0	300,000
TOTAL	\$9,465,811	\$753,346	\$8,978,634	\$0	\$487,176

* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

ADMINISTRATION - OPERATIONS*

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,464,130	\$4,969	\$1,356,369	\$0	\$107,760
Overtime Wages	15,000	7,475	45,738	0	(30,738)
Pension Contributions	752,902	61,536	684,849	0	68,053
FICA Contributions	191,566	13,217	188,142	0	3,424
Regular Employee Healthcare Benefits	817,107	47,509	736,425	0	80,682
Life Insurance Benefits	20,317	1,780	20,711	0	(395)
Office Expense	15,900	273	3,238	0	12,662
Telecommunication Expense	92,540	14,901	77,888	0	14,652
Professional Development/Meetings/Memberships	61,850	3,609	18,237	0	43,614
Vehicle Maintenance Expense and Fuel	1,000	0	847	0	153
ESS Operating Maintenance Expense	1,497,000	185,966	1,271,417	0	225,583
Uniform Expense	8,800	9,228	15,751	0	(6,951)
Business Insurance	75,225	6,234	74,832	0	392
Professional Services	280,000	17,333	161,271	0	118,729
TOTAL	\$5,293,337	\$374,030	\$4,655,717	\$0	\$637,620

* Includes Engineering, Security, Safety & Training, Policy and Planning, Plant & Facility, Electronic Security & Surveillance, and Compact Authorized Investment.

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

TRENTON - MORRISVILLE TOLL BRIDGE

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,702,746	\$131,921	\$1,624,158	\$0	\$78,589
Part-Time Employee Wages	81,000	5,210	56,641	0	24,359
Summer Employee Wages	26,993	0	19,789	0	7,204
Overtime Wages	35,400	8,309	51,658	0	(16,259)
Pension Contributions	515,708	41,815	477,522	0	38,186
FICA Contributions	141,230	10,610	131,378	0	9,852
Regular Employee Healthcare Benefits	992,202	58,612	905,342	0	86,860
Life Insurance Benefits	13,953	1,380	16,147	0	(2,193)
Utility Expense	149,950	8,784	114,017	0	35,933
Office Expense	4,125	83	971	0	3,154
Telecommunication Expense	59,389	14,246	79,910	0	(20,521)
Information Technology Expense	7,160	0	0	0	7,160
Professional Development/Meetings/Memberships	3,000	0	692	0	2,308
Vehicle Maintenance Expense and Fuel	89,080	10,671	70,494	0	18,586
Operations Maintenance Expense	218,995	45,344	202,327	0	16,668
Toll Collection Expense	12,300	1,420	11,959	0	341
Uniform Expense	20,900	11	20,947	0	(47)
Business Insurance	376,581	31,491	378,681	0	(2,100)
Licenses & Inspections Expense	480	90	390	0	90
State Police Bridge Security	828,302	68,662	817,852	0	10,450
EZPass Equipment/Maintenance	207,480	(16,809)	137,561	0	69,919
EZPass Operating Expense	958,092	78,048	963,036	0	(4,944)
TOTAL	\$6,445,065	\$499,897	\$6,081,473	\$0	\$363,592

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,103,356	\$92,268	\$1,100,601	\$0	\$2,755
Part-Time Employee Wages	12,000	795	9,828	0	2,172
Summer Employee Wages	3,296	0	9,566	0	(6,270)
Overtime Wages	31,800	5,395	28,490	0	3,310
Pension Contributions	336,801	27,385	310,618	0	26,183
FICA Contributions	88,010	7,189	86,390	0	1,620
Regular Employee Healthcare Benefits	614,008	36,394	562,240	0	51,769
Life Insurance Benefits	9,070	673	8,406	0	665
Utility Expense	157,990	14,660	96,041	0	61,949
Office Expense	2,425	11	411	0	2,014
Telecommunication Expense	51,548	10,381	66,734	0	(15,186)
Information Technology Expense	7,920	0	0	0	7,920
Professional Development/Meetings/Memberships	2,120	0	1,168	0	952
Vehicle Maintenance Expense and Fuel	78,760	1,597	25,309	0	53,451
Operations Maintenance Expense	158,800	16,017	109,381	0	49,419
Toll Collection Expense	7,200	975	5,122	0	2,078
Uniform Expense	3,000	0	6,883	0	(3,883)
Business Insurance	262,506	21,821	262,234	0	272
Licenses & Inspections Expense	940	0	1,123	0	(183)
State Police Bridge Security	178,351	14,287	170,179	0	8,171
EZPass Equipment/Maintenance	165,984	(13,443)	110,014	0	55,970
EZPass Operating Expense	267,729	20,818	256,871	0	10,858
TOTAL	\$3,543,614	\$257,222	\$3,227,609	\$0	\$316,005

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

INTERSTATE - 78 TOLL BRIDGE

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,393,668	\$184,183	\$2,256,139	\$0	\$137,529
Part-Time Employee Wages	80,000	5,127	38,741	0	41,259
Summer Employee Wages	16,400	0	6,873	0	9,527
Overtime Wages	60,900	6,211	75,588	0	(14,688)
Pension Contributions	728,270	60,162	681,810	0	46,460
FICA Contributions	195,149	14,194	178,323	0	16,826
Regular Employee Healthcare Benefits	1,371,573	81,256	1,246,063	0	125,511
Life Insurance Benefits	19,626	1,626	19,417	0	209
Utility Expense	141,000	20,391	92,987	0	48,013
Office Expense	6,430	3,533	5,230	0	1,200
Telecommunication Expense	130,932	58,907	138,081	0	(7,149)
Information Technology Expense	2,795	0	0	0	2,795
Professional Development/Meetings/Memberships	7,700	481	5,045	0	2,655
Vehicle Maintenance Expense and Fuel	77,000	5,614	60,304	0	16,696
Operations Maintenance Expense	400,972	(24,900)	228,431	0	172,541
Toll Collection Expense	13,000	499	13,428	0	(428)
Uniform Expense	12,000	7,153	10,969	0	1,031
Business Insurance	473,153	39,613	476,407	0	(3,253)
Licenses & Inspections Expense	1,500	410	1,681	0	(181)
State Police Bridge Security	976,355	79,759	950,030	0	26,326
EZPass Equipment/Maintenance	248,976	(20,184)	164,844	0	84,132
EZPass Operating Expense	1,431,589	112,989	1,394,168	0	37,421
TOTAL	\$8,788,989	\$637,023	\$8,044,556	\$0	\$744,433

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

EASTON - PHILLIPSBURG TOLL BRIDGE

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,663,841	\$149,496	\$1,668,593	\$0	\$(4,752)
Part-Time Employee Wages	86,000	2,492	71,819	0	14,181
Summer Employee Wages	24,300	0	19,623	0	4,677
Overtime Wages	44,000	3,191	53,225	0	(9,225)
Pension Contributions	506,716	41,425	473,292	0	33,425
FICA Contributions	139,088	11,244	135,979	0	3,109
Regular Employee Healthcare Benefits	936,379	55,257	848,457	0	87,922
Life Insurance Benefits	13,648	1,340	15,624	0	(1,976)
Utility Expense	128,500	7,349	83,235	0	45,265
Office Expense	5,200	1,922	4,230	0	970
Telecommunication Expense	108,527	36,775	121,797	0	(13,270)
Information Technology Expense	2,415	0	0	0	2,415
Professional Development/Meetings/Memberships	6,500	0	5,592	0	908
Vehicle Maintenance Expense and Fuel	56,800	2,145	38,584	0	18,216
Operations Maintenance Expense	180,170	21,665	133,206	0	46,964
Toll Collection Expense	13,500	255	12,204	0	1,296
Uniform Expense	10,000	0	9,624	0	376
Business Insurance	192,932	16,311	196,361	0	(3,429)
Licenses & Inspections Expense	2,600	166	1,133	0	1,467
State Police Bridge Security	490,464	40,365	480,798	0	9,667
EZPass Equipment/Maintenance	207,480	(16,788)	137,563	0	69,917
EZPass Operating Expense	613,142	48,329	596,340	0	16,802
TOTAL	\$5,432,202	\$422,940	\$5,107,277	\$0	\$324,925

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

PORTLAND - COLUMBIA TOLL BRIDGE

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$830,241	\$57,672	\$693,034	\$0	\$137,207
Part-Time Employee Wages	22,000	2,645	28,883	0	(6,883)
Summer Employee Wages	13,655	0	6,440	0	7,215
Overtime Wages	32,945	3,372	31,024	0	1,921
Pension Contributions	256,107	20,719	236,343	0	19,764
FICA Contributions	68,761	4,650	56,975	0	11,786
Regular Employee Healthcare Benefits	437,736	25,889	396,873	0	40,863
Life Insurance Benefits	6,818	569	5,619	0	1,199
Utility Expense	68,520	3,757	44,186	0	24,334
Office Expense	3,373	834	1,440	0	1,934
Telecommunication Expense	84,680	10,586	64,209	0	20,470
Information Technology Expense	2,415	0	0	0	2,415
Professional Development/Meetings/Memberships	1,200	0	872	0	328
Vehicle Maintenance Expense and Fuel	32,804	3,523	21,573	0	11,231
Operations Maintenance Expense	119,195	10,939	29,702	0	89,493
Toll Collection Expense	9,800	304	7,305	0	2,495
Uniform Expense	5,000	0	4,599	0	401
Business Insurance	142,168	11,922	143,404	0	(1,236)
Licenses & Inspections Expense	650	300	1,162	0	(512)
State Police Bridge Security	113,184	9,386	111,801	0	1,383
EZPass Equipment/Maintenance	124,488	(10,067)	82,556	0	41,932
EZPass Operating Expense	132,709	10,593	130,704	0	2,004
TOTAL	\$2,508,449	\$167,591	\$2,098,703	\$0	\$409,746

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

DELAWARE WATER GAP TOLL BRIDGE

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,434,429	\$206,617	\$2,508,970	\$0	\$(74,541)
Part-Time Employee Wages	110,000	5,309	76,563	0	33,437
Summer Employee Wages	8,200	0	0	0	8,200
Overtime Wages	94,230	10,508	132,344	0	(38,114)
Pension Contributions	750,253	61,203	697,133	0	53,121
FICA Contributions	202,485	16,860	206,813	0	(4,329)
Regular Employee Healthcare Benefits	1,400,756	82,458	1,266,195	0	134,560
Life Insurance Benefits	19,958	1,717	20,393	0	(435)
Utility Expense	92,400	9,924	55,559	0	36,841
Office Expense	5,649	229	1,101	0	4,548
Telecommunication Expense	68,675	24,730	89,213	0	(20,538)
Information Technology Expense	2,415	0	0	0	2,415
Professional Development/Meetings/Memberships	2,500	127	4,629	0	(2,129)
Vehicle Maintenance Expense and Fuel	71,574	12,517	56,425	0	15,149
Operations Maintenance Expense	166,470	16,161	124,898	0	41,572
Toll Collection Expense	12,338	1,178	11,252	0	1,086
Uniform Expense	10,500	443	9,809	0	691
Business Insurance	394,143	33,094	398,152	0	(4,009)
Licenses & Inspections Expense	1,500	0	876	0	624
State Police Bridge Security	766,565	62,651	748,265	0	18,300
EZPass Equipment/Maintenance	248,976	(20,185)	165,015	0	83,961
EZPass Operating Expense	1,084,789	86,397	1,066,053	0	18,736
TOTAL	\$7,948,804	\$611,937	\$7,639,660	\$0	\$309,144

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

MILFORD - MONTAGUE TOLL BRIDGE

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$820,590	\$63,194	\$735,047	\$0	\$85,543
Part-Time Employee Wages	18,500	3,114	35,120	0	(16,620)
Summer Employee Wages	13,655	0	4,000	0	9,655
Overtime Wages	28,250	3,201	40,287	0	(12,037)
Pension Contributions	251,851	20,483	233,599	0	18,252
FICA Contributions	67,396	5,034	61,391	0	6,005
Regular Employee Healthcare Benefits	437,736	25,989	398,152	0	39,585
Life Insurance Benefits	6,738	493	5,560	0	1,178
Utility Expense	57,050	64	55,732	0	1,318
Office Expense	3,373	22	1,323	0	2,050
Telecommunication Expense	51,771	12,635	56,133	0	(4,362)
Information Technology Expense	2,415	0	0	0	2,415
Professional Development/Meetings/Memberships	1,200	181	2,779	0	(1,579)
Vehicle Maintenance Expense and Fuel	37,620	3,788	28,461	0	9,159
Operations Maintenance Expense	122,685	10,458	68,479	0	54,206
Toll Collection Expense	9,200	1,123	6,228	0	2,972
Uniform Expense	5,000	0	4,495	0	505
Business Insurance	118,645	9,981	120,096	0	(1,451)
Licenses & Inspections Expense	650	0	332	0	318
State Police Bridge Security	98,265	7,860	93,626	0	4,639
EZPass Equipment/Maintenance	124,488	(10,067)	82,556	0	41,932
EZPass Operating Expense	135,945	10,630	131,159	0	4,787
TOTAL	\$2,413,024	\$168,183	\$2,164,555	\$0	\$248,469

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

SOUTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$2,114,962	\$169,875	\$2,067,623	\$0	\$47,339
Overtime Wages	61,320	8,706	45,328	0	15,992
Pension Contributions	645,703	52,298	589,773	0	55,930
FICA Contributions	166,486	13,097	158,452	0	8,034
Regular Employee Healthcare Benefits	1,226,838	72,620	1,107,913	0	118,926
Life Insurance Benefits	17,368	1,452	17,067	0	302
Utility Expense	74,740	4,534	47,825	0	26,915
Telecommunication Expense	57,728	32,624	83,118	0	(25,390)
Professional Development/Meetings/Memberships	4,250	0	0	0	4,250
Vehicle Maintenance Expense and Fuel	14,300	23	1,036	0	13,265
Operations Maintenance Expense	118,820	6,005	47,444	0	71,376
Uniform Expense	15,756	624	8,020	0	7,735
Business Insurance	465,625	38,884	467,605	0	(1,981)
Licenses & Inspections Expense	900	180	1,055	0	(155)
State Police Bridge Security	1,743,492	138,203	1,646,168	0	97,324
TOTAL	\$6,728,287	\$539,125	\$6,288,427	\$0	\$439,860

Delaware River Joint Toll Bridge Commission
Budget vs Actual
For the Twelve Months Ending December 31, 2017

NORTHERN DIVISION TOLL SUPPORTED BRIDGES

	Budget 2017	Expended For The Month	Expended Year To Date	Encumbered	Budget Remaining Balance
Regular Employee Salaries	\$1,818,034	\$146,983	\$1,704,220	\$0	\$113,814
Overtime Wages	53,192	4,437	28,097	0	25,095
Pension Contributions	555,193	45,642	514,877	0	40,316
FICA Contributions	143,149	10,948	129,028	0	14,121
Regular Employee Healthcare Benefits	1,050,567	62,128	954,567	0	96,000
Life Insurance Benefits	14,906	1,396	15,122	0	(216)
Utility Expense	47,391	1,918	24,707	0	22,684
Office Expense	1,000	0	553	0	447
Telecommunication Expense	88,476	44,044	120,476	0	(32,000)
Professional Development/Meetings/Memberships	2,600	0	22	0	2,578
Vehicle Maintenance Expense and Fuel	8,320	1,868	5,634	0	2,686
Operations Maintenance Expense	65,367	8,518	37,141	0	28,226
Uniform Expense	10,500	1,358	10,369	0	131
Business Insurance	200,638	16,949	204,055	0	(3,418)
Licenses & Inspections Expense	1,880	75	1,209	0	671
State Police Bridge Security	521,389	41,197	490,711	0	30,678
TOTAL	\$4,582,601	\$387,461	\$4,240,788	\$0	\$341,813

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM
STATEMENT OF REVENUE AND EXPENSES FOR THE TWELVE MONTHS ENDED DECEMBER 31, 2017

	T-M	NH-L	I-78	E-P	P-C	DWG	M-M	SDTS	NDTS	ADM	TOTAL 2017	TOTAL 2016
TOLL REVENUE												
Net Toll Revenue	17,017,584	3,111,761	61,248,519	9,100,454	2,468,450	32,322,931	1,609,381	-	-	-	126,879,081	127,194,268
EZPass Fee	302,325	81,103	432,149	187,964	41,050	333,007	41,485	-	-	-	1,419,083	1,029,154
Net Violation Fee Income	436,913	51,221	912,373	243,326	34,134	543,825	35,850	-	-	-	2,257,642	1,455,173
REVENUE FROM TOLL	\$ 17,756,822	\$ 3,244,085	\$ 62,593,041	\$ 9,531,744	\$ 2,543,635	\$ 33,199,764	\$ 1,686,716	\$ -	\$ -	\$ -	\$ 130,555,806	\$ 129,678,595
OPERATING EXPENSE												
Regular Employee Salaries	1,624,158	1,100,601	2,256,139	1,668,593	693,034	2,508,970	735,047	2,067,623	1,704,220	5,252,928	19,611,314	18,707,288
Part-Time Employee Wages	56,641	9,828	38,741	71,819	28,883	76,563	35,120	-	-	-	317,595	353,796
Summer Employee Wages	19,789	9,566	6,873	19,623	6,440	-	4,000	-	-	-	66,291	69,830
Overtime Wages	51,658	28,490	75,588	53,225	31,024	132,344	40,287	45,328	28,097	48,477	534,519	383,675
Pension Contributions	477,522	310,618	681,810	473,292	236,343	697,133	233,599	589,773	514,877	1,795,982	6,010,948	5,063,637
FICA Contributions	131,378	86,390	178,323	135,979	56,975	206,813	61,391	158,452	129,028	462,351	1,607,080	1,538,215
Regular Employee Healthcare Benefits	905,342	562,240	1,246,063	848,457	396,873	1,266,195	398,152	1,107,913	954,567	1,967,940	9,653,741	8,954,214
Life Insurance Benefits	16,147	8,406	19,417	15,624	5,619	20,393	5,560	17,067	15,122	52,822	176,175	168,432
Unemployment Compensation Benefits	-	-	-	-	-	-	-	-	-	2,922	2,922	53,397
Utility Expense	114,017	96,041	92,987	83,235	44,186	55,559	55,732	47,825	24,707	-	614,291	619,706
Office Expense	971	411	5,230	4,230	1,440	1,101	1,323	-	553	193,711	208,969	197,125
Telecommunication Expense	79,910	66,734	138,081	121,797	64,209	89,213	56,133	83,118	120,476	283,242	1,102,915	531,705
Information Technology Expense	-	-	-	-	-	-	-	-	-	530,701	530,701	509,139
Professional Development/Meetings	692	1,168	5,045	5,592	872	4,629	2,779	-	22	83,512	104,310	102,559
Vehicle Maintenance Expense and Fuel	70,494	25,309	60,304	38,584	21,573	56,425	28,461	1,036	5,634	1,189	309,010	282,464
Operations Maintenance Expense	202,327	109,381	228,431	133,206	29,702	124,898	68,479	47,444	37,141	-	981,009	1,036,369
ESS Operating Maintenance Expense	-	-	-	-	-	-	-	-	-	1,271,417	1,271,417	968,622
Commission Expense	-	-	-	-	-	-	-	-	-	21,153	21,153	20,257
Toll Collection Expense	11,959	5,122	13,428	12,204	7,305	11,252	6,228	-	-	-	67,498	62,239
Uniform Expense	20,947	6,883	10,969	9,624	4,599	9,809	4,495	8,020	10,369	15,751	101,466	83,654
Business Insurance	378,681	262,234	476,407	196,361	143,404	398,152	120,096	467,605	204,055	191,529	2,838,524	2,917,674
Licenses & Inspections Expense	390	1,123	1,681	1,133	1,162	876	332	1,055	1,209	-	8,961	6,725
Advertising	-	-	-	-	-	-	-	-	-	23,081	23,081	23,047
Professional Services	-	-	-	-	-	-	-	-	-	1,435,642	1,435,642	1,217,427
State Police Bridge Security	817,852	170,179	950,030	480,798	111,801	748,265	93,626	1,646,168	490,711	-	5,509,429	5,391,356
EZPass Equipment/Maintenance	137,561	110,014	164,844	137,563	82,556	165,015	82,556	-	-	-	880,109	1,230,275
General Contingency	-	-	-	-	-	-	-	-	-	-	-	500
EZPass Operating Expense	963,036	256,871	1,394,168	596,340	130,704	1,066,053	131,159	-	-	-	4,538,331	5,490,611
TOTAL OP., MAINT., & ADM	\$ 6,081,473	\$ 3,227,609	\$ 8,044,556	\$ 5,107,277	\$ 2,098,703	\$ 7,639,660	\$ 2,164,555	\$ 6,288,427	\$ 4,240,788	\$ 13,634,351	\$ 58,527,399	\$ 55,983,937
OTHER OPERATING INC/EXP												
Other Operating Income	-	-	618	411	-	-	-	-	-	421,129	422,159	397,486
TOTAL OTHER OP INC	\$ -	\$ -	\$ 618	\$ 411	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 421,129	\$ 422,159	\$ 397,486
NET OPERATING INC	\$11,675,350	\$16,476	\$54,549,103	\$4,424,878	\$444,932	\$25,560,104	\$ (477,839)	\$ (6,288,427)	\$ (4,240,788)	\$ (13,213,221)	\$ 72,450,566	\$ 74,092,144
NON-OPERATING REV/EXP												
Interest Revenue	-	-	-	-	-	-	-	-	-	-	4,881,180	1,093,834
Other Non-Operating Revenue	-	-	-	-	-	-	-	-	-	-	-	9,787
GASB 68 Pension Expense	-	-	-	-	-	-	-	-	-	-	-	-
Interest Expense	-	-	-	-	-	-	-	-	-	-	(30,939,136)	(12,911,404)
Depreciation Expense	-	-	-	-	-	-	-	-	-	-	(30,484,874)	(30,245,394)
OPEB Amort Expense	-	-	-	-	-	-	-	-	-	-	-	(6,009,635)
TOTAL NON-OPERATING REV/EXP											\$ (56,542,829)	\$ (48,062,812)
CHANGE IN NET ASSETS											\$15,907,736	\$26,029,332

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

ADMINISTRATION

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PURCHASING REPORT INDEX

MONTH OF DECEMBER 2017

SUBJECT	DESCRIPTION	PAGE NUMBER
Purchasing	Monthly Purchasing Report Covering the Month of December, 2017	1-3

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

MONTHLY PURCHASING REPORT

Month of December 2017

This report itemizes all orders for purchases made for the month of December, 2017, showing the divisions chargeable for the expense and the source of authority for issuance of the purchase order. This authority is broken into three categories:

- (1) By authority of the Commission
- (2) By authority of the Executive Director or his designate
- (3) By authority of the Superintendent

The purchasing activities for the month of December 2017, culminated in the preparation and placement of 23 purchase orders in the total amount of \$118,689.72. To secure competitive prices on items being purchased, 13 price inquiries were sent out for 4 of the requisitions leading to purchase orders, an average of 3.25 per order ($13/4 = 3.25$).

Procurements of over \$5,000.00 during the period of December 2017 are shown below:

- A Purchase Order was issued, in the total amount of \$37,435.00, for camera upgrades at the New Hope-Lambertville Toll Bridge Facility.
- A Purchase Order was issued, in the total amount of \$26,660.00, for the Scudder Falls tree cutting services at Woodside Road, Lower Makefield Township, for the new Administration Building.
- A Purchase Order was issued, in the total amount of \$10,600.00, for guiderail and attenuator repairs in District I. An insurance claim has been submitted.
- A Purchase Order was issued, in the total amount of \$10,130.00 for electronic equipment recycling services for the Commission.
- A Purchase Order was issued, in the total amount of \$9,575.00, for HVAC fall preventative maintenance services at the Trenton-Morrisville Toll Bridge Facility.

In addition to the practices employed incidental to purchase of materials, etc., from vendors on a direct basis, the Commission also purchases via direct utilization of the purchasing processes of the State of New Jersey, the Commonwealth of Pennsylvania and other joint purchasing arrangements.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES December 2017

PO Number	Vendor Name	General Description	Req Dept	** BY AUTHORITY OF **		Commission	Director	Dist. Supt.
				Contract/Resolution/ Comment				
20170579	LOWES HOME CENTER, INC	FLOORING	I78	NJ M0002			881.40	
20170580	CORPORATE FACILITIES INC	OFFICE CHAIR	EP	PA 4400016537			513.00	
20170581	BMC SOFTWARE, INC	HELP DESK SOFTWARE RENEWAL	IT				3,311.58	
20170582	CDW-G	RACK UPS REPLACEMENT	IT	NAT IPA TECH SOL CONTRACT			4,013.53	
20170583	J. FLETCHER CREAMER & SONS , INC	GUIDE RAIL REPAIR/REPLACE	TM	ENG 3426-12-17		10,600.00		
20170584	HOOVER TRUCK CENTER	AIR COMPRESSOR (STERLING)	DWG				782.95	
20170585	TILLEY FIRE EQUIPMENT INC.	TEST-FIRE ALARM PULL STATION	DWG				390.00	
20170586	TILLEY FIRE EQUIPMENT INC.	FIRE ALARM BATTERY TEST	DWG				260.00	
20170587	AL'S COLLISION INC	REPAIRS TO PATROL VEHICLE	TM				4,997.23	
20170588	BEST LINE EQUIPMENT	BOB CAT HYDRO BREAKER	NHL	PA 4400011414			621.30	
20170589	KNIGHTS BROTHERS, INC. CAPITAL RESERVE	SCUDDER FALLS TREE CUTTING	TM	PA 4400014261		26,660.00		
20170590	BACK THRU THE FUTURE RECYCLING	ELECTRONIC EQUIPMENT RECYCLING	IT				10,130.00	
20170591	SCHNEIDER ELECTRIC BUILDING AMERICAS, INC.	NHL CAMERA UPGRADES MAINT.	ESS	FIN 2892-12-15		37,435.00		
20170592	ELLIOT-LEWIS CORPORATION	MORRISVILLE FALL PM	TM				9,575.00	
20170593	ELLIOT-LEWIS CORPORATION	EMERGENCY HVAC REPAIRS	TM				1,561.00	

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
REPORT OF PURCHASING ACTIVITIES December 2017

PO Number	Vendor Name	General Description	Req Dept	Contract/Resolution/ Comment	** BY AUTHORITY OF **		
					Commission	Director	Dist. Supt.
20170594	ELLIOT-LEWIS CORPORATION	EMERGENCY HVAC REPAIRS	TM			460.71	
20170595	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	I78	NJ T-0576		732.29	
20170596	FYR-FYTER SALES & SERVICE, INC.	FIRE EXTINGUISHER INSPECTION	EP	NJ T-0576		402.43	
20170597	HOOVER TRUCK CENTER	STERLING REPAIR PARTS	DWG			2,486.46	
20170598	HELMS AUTOBODY	PICK -UP TRUCK REPAIR	DWG			622.43	
20170599	ELLIOT-LEWIS CORPORATION	EMERGENCY HVAC REPAIRS	TM			791.35	
20170600	BITTONE EQUIPMENT SERVICES LLC	SNOWEX SPREADER VIBRATOR KIT	PC			645.28	
20170601	CAMPBELL SUPPLY COMPANY OF SUSSEX COUNTY	STERLING OIL PAN REPLACEMENT	DWG			816.78	

Purchase Order Count: 23

AUTHORITY TOTALS: \$74,695.00 \$43,994.72 \$0.00

GRAND TOTAL: \$118,689.72

Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018

E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2017

SUBJECT	DESCRIPTION	PAGE NUMBER
E-ZPass CSC/VPC Operations Report	E-ZPass CSC/VPC Operations Report December	1-3

Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2017**

E-ZPass Account and Transponder Information as reported by Conduent State and Local
Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

Migrated Business Accounts	Migrated Private Accounts	Total Number of Migrated Accounts	Total Number of NJ CSC Active Accounts
1,654	77,339	78,993	2,879,267

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

Migrated Business Account Transponders	Migrated Private Account Transponders	Total Number of Migrated Transponders	Total Number of NJ CSC Active Transponders
9,228	131,323	140,551	5,147,206

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018

E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2017

E-ZPass Department Call Activity	Total Calls for December
<i>CSC/VPC Inquiries</i>	
Account Modification Requests	215
Violation Notification Inquires	114
<i>General Commission Inquiries</i>	
Calls referred to Other Departments (H.R., Eng., ESS)	2
<i>Web-Inquiries</i>	
Account Updates	3
Violations	3
Disputes	17
TOTAL NUMBER OF CALLS	354

E-ZPass account modification requests and violation inquiries represent an increase in calls for December.

**E-Z PASS REPORT
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)
OPERATIONS REPORT FOR THE E-ZPASS SYSTEM
DECEMBER 2017**

CSC/VPC Pre-Migration Collection Accounts:

As a result of pre-migration collection efforts from January 2015 through December 2017, Professional Account Management (PAM) a Duncan Solutions Company reports \$164,589.20 collected in outstanding tolls and fees.

Professional Account Management (PAM) a Duncan Solutions Company provide the Commission with monthly payment status updates. Collection activity will continue to be monitored by the E-ZPass Department.

New Jersey Customer Service Center Upgrade:

New Jersey E-ZPass Customer Service Center upgrade was completed on Monday, October 16th. Customer Service System upgrade include the Automated Voice Response (IVR), E-ZPass website and the E-ZPass customer account and analytic reports program (Vector).

Violation Camera Monitoring:

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in Districts I, II and III through the Commission's Violation Enforcement System (VES).

IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC) Meetings and Workshops

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Implementation Requirements Meetings
7. Electronic Toll Collection System Replacement Meetings

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

ELECTRONIC TOLL COLLECTION PROGRAM

MONTH OF DECEMBER 2017

SUBJECT	DESCRIPTION	PAGE NUMBER
ETC PROGRAM	Electronic Toll Collection Program Report	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

ELECTRONIC TOLL COLLECTION PROGRAM
MONTH OF DECEMBER 2017

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore is addressing punch list items, final project documentation and as-built drawings. Project Provisional Acceptance was issued on August 16, 2017 and the project is transitioning into the maintenance phase.
2. TransCore implemented a plan to improve system performance, focusing on vehicles classifications. The plan included revisiting each lane, checking all equipment connections/configurations and tuning the equipment to increase performance levels. The RK&K team will conduct several additional system audits to determine the level of performance.
3. Commission Staff, TransCore and the RK&K team meet monthly to review and discuss system operational and maintenance items..

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.
2. Mr. Stracciolini served on the Non-toll Opportunities subgroup for the IAG. This subgroup is preparing a policy and procedure document that provides a method for the IAG to follow for non-toll opportunities, such as use of the E-ZPass transponder system at parking garages or drive-thru services.
3. Mr. Stracciolini participated on the IAG E-ZPass Group interview panel for their new project manager position.

**Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018**

CONTRACT COMPLIANCE REPORT INDEX

Month of December 2017

SUBJECT	DESCRIPTION	PAGE NUMBER
Contract Compliance Program Operations Report	Operations Report December 2017	1-28

Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018

IBE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded forty-three (43) contracts, with the IBE Program requirements.

Elation Systems

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to users on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports all data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

The following are all mandatory requirements:

Company On-Line Registration:

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

Payment Verification:

- i. All Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. All Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

Certified Payroll Reporting:

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

**Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018**

M E E T I N G S

Professional Services

Pre-Proposal Meeting(s):	None
Oral Presentation(s) / Interview(s):	Contract C-519A - Southern Operations & Maintenance Facilities Improvements
Kick-Off Meeting(s):	None

Construction Contracts

Pre-Bid Meeting(s):	None
Bid Opening(s):	TS-723A - On Call Beam Guide Rail and Attenuator Replacement
Pre-Construction Meeting(s):	None
Kick-Off Meeting(s):	None
Bi-Weekly Progress Meeting(s):	None

Conference(s) / Seminar(s) / Event(s) / Other Meetings

- DRJTBC - Monthly Departmental (CAO) Staff Meeting
- DRJTBC - Monthly Commissioner's Committee Meeting
- DRJTBC - Monthly Commissioner's Meeting
- DRJTBC - Monthly Contract Compliance Meeting
- 12/14/17 - American Contract Compliance Association - Northeast Region Conference Call - JG
- 12/14/17 - Allentown Housing Authority - Monthly Board Meeting - JG
- 12/20/17 - Women in Transportation - Monthly Board Meeting - CB
- 12/28/17 - Hispanic Chamber of Commerce of Lehigh Valley - Board Meeting - JG
- 12/28/17 - Statewide Hispanic Chamber of Commerce of New Jersey - Meeting - JG

The following documents present a set of charts that depict a summary of payments for active and completed contracts since the inception of the IBE program. These charts are followed by pie charts that show the distribution of payments by their IBE certification type.

The following spreadsheets include payment data for both Professional and Construction Contracts that are active and/or completed.

The Workforce Utilization pie charts illustrate the hours worked and ethnicity. The attached Workforce Utilization spreadsheet provides detailed data on the trade, ethnicity, and gender of each construction project.

Lastly, the Minority, Women, and Small Business Enterprise charts show the progress of all Professional and Construction Contracts relevant to the MWSBE Program.

Summary - Active Professional Services and Construction Contracts Payments Detail Report Totals

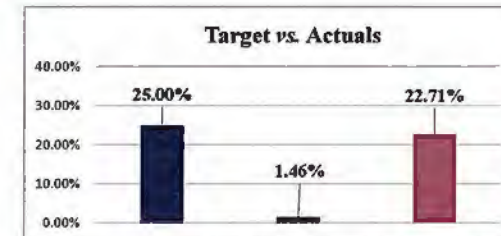
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	31	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$526,675,900.69	3.43%
Total Payments to Prime Contractors - (PS & CC)	\$115,968,257.22	
Total Payments to IBEs	\$18,089,924.25	15.60%



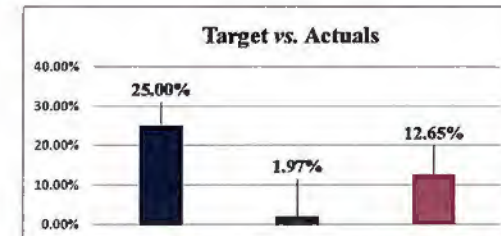
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	21	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$ 526,675,900.69	1.46%
Total Value of Contracts - (PS)	\$87,530,221.82	
Total Payments to Prime Contractors - (PS)	\$33,966,362.91	
Total Payments to IBEs	\$7,714,407.76	22.71%



Summary - Construction Contracts (CC)

Total Number of Construction Contracts - (CC)	10	IBE %
IBE Target for All Prime Contractors - (PS & CC)		25.00%
Total Value of Contracts - (PS & CC)	\$ 526,675,900.69	1.97%
Total Value of Contracts - (CC)	\$439,145,678.87	
Total Payments to Prime Contractors - (CC)	\$82,001,894.31	
Total Payments to IBEs	\$10,375,516.49	12.65%



*** The above bar charts reflect data relative to **CONFIRMED** payments only.

PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% commitment on Commission Awarded Projects

Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value \$87,530,221.82	Total Payments	IBE			Start Date	End Date
					Target Actual	25% 8.91%	Type		
					Total Payments	\$7,797,620.92			
General Engineering Services 2015-2018 Annual Inspections	C-684A-1	Cherry, Weber & Assoc., P.C.	\$ 840,000.00	\$ 551,715.44	25.00%			02/23/2015	12/31/2018
			IBE Contracts Value	IBE Payments					
		SJH Engineering, P.C.	\$ 210,000.00	\$ 135,027.25	25.00%	16.07%	MBE		
		Total IBE Payments to Date	\$ 210,000.00	\$ 135,027.25		16.07%			
Scudder Falls Bridge Replacement Project - Final Design Services	C-660A	Michael Baker Int'l, Inc.	\$ 28,490,033.74	\$ 25,349,946.11	25.00%			02/23/2015	12/31/2021
			IBE Contracts Value	IBE Payments					
		Amy S. Greene Environmental Consultants, Inc.	\$ 225,188.11	\$ 124,008.40	00.90%	0.44%	WBE		
		French & Parrello Associates	\$ 1,551,295.95	\$ 1,466,577.59	06.20%	5.15%	VBE		
		IH Engineers, P.C.	\$ 2,527,110.97	\$ 2,405,899.01	10.10%	8.44%	MBE		
		Naik Consulting Group, P.C.	\$ 1,476,233.14	\$ 1,445,532.45	05.90%	5.07%	DBE		
		Stokes Creative Group, Inc.	\$ 475,397.11	\$ 81,927.58	01.90%	0.29%	WBE		
		Total IBE Payments to Date	\$ 6,255,225.28	\$ 5,523,945.03		19.39%			
TOA / Building Construction Management Services - PA Assignment Level 3 Toll Bridge Facilities Energy Contract	C-657A	Joseph Jingoli & Son, Inc.	\$ 300,000.00	\$ 272,137.25	25.00%			04/13/2015	02/15/2018
			IBE Contracts Value	IBE Payments					
		Burris Contracting, LLC	\$ 75,000.00	\$ 13,380.00		4.46%	MBE		
		JBC Associates, Inc.	\$ -	\$ -		0.00%	DBE		
		STPCx, LLC	\$ -	\$ -		0.00%	SBE		
		USA Architects	\$ -	\$ -		0.00%	SBE		
		Total IBE Payments to Date	\$ 75,000.00	\$ 13,380.00		4.46%			
I-78 Maintenance Garage Expansion	C-508A	Burns Engineering, Inc.	\$ 686,117.37	\$ 648,523.05	25.00%			07/27/2015	09/30/2017
			IBE Contracts Value	IBE Payments					
		American Engineers Group, LLC	\$ 24,014.11	\$ 23,012.21	03.50%	3.35%	MBE		
		Malick & Scherer	\$ 109,778.78	\$ 108,810.88	16.00%	15.86%	DBE		
		Sowinski Sullivan Architects, P.C.	\$ 171,529.34	\$ 162,630.69	25.00%	23.70%	WBE		
		Total IBE Payments to Date	\$ 305,322.23	\$ 294,453.78		42.92%			
Scudder Falls Bridge Replacement Project - Public Involvement Service	C-662A	McCormick & Taylor, Inc.	\$ 1,800,016.87	\$ 753,603.58	25.00%			09/28/2015	12/30/2021
			IBE Contracts Value	IBE Payments					
		Information Logistics, Inc.	\$ 180,001.69	\$ 2,555.00	10.00%	0.14%	DBE		
		Stokes Creative Group, Inc.	\$ 630,005.90	\$ 147,953.75	35.00%	8.22%	DBE		
		Total IBE Payments to Date	\$ 810,007.59	\$ 150,508.75		8.36%			

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Reporting period 07/01/2014 to 12/31/2017.

Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Start Date	End Date
					Target	25%	Type		
			Actual	8.91%	Total Payments	\$7,797,620.92			
TOA / Engineering Services - PA Assignment	C-696A	Johnson, Mirmiran and Thompson, Inc.	\$ 500,000.00	\$ 21,934.89	25.00%			10/26/2015	10/26/2017
			IBE Contracts Value	IBE Payments					
		ACT Engineers, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		American Geotechnical & Environmental Services (AGES)	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Barry Issett & Assocs.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Envision Consultants, Ltd.	\$ 25,000.00	\$ -	05.00%	0.00%	WBE		
		SJH Engineering, P.C.	\$ 25,000.00	\$ -	05.00%	0.00%	DBE		
		Traffic Planning and Design, Inc.	\$ 25,000.00	\$ -	05.00%	0.00%	SBE		
		Total IBE Payments to Date	\$ 150,000.00	\$ -	0.00%				
I-78 Bridges & Approach Slab Rehabilitation	C-644A	Gannett Fleming, Inc.	\$ 651,157.49	\$ 368,213.61	25.00%			02/29/2016	11/30/2017
			IBE Contracts Value	IBE Payments					
		Malick & Scherer	\$ 65,115.75	\$ 7,175.01	10.00%	1.10%	DBE		
		SJH Engineering, P.C.	\$ 97,673.62	\$ 12,390.84	15.00%	1.90%	DBE		
		Total IBE Payments to Date	\$ 162,789.37	\$ 19,565.85	3.00%				
I-78 Maintenance Garage Expansion Engineering Services for Construction Management	CM-508A	STV, Inc.	\$ 586,402.81	\$ 525,003.98	25.00%			02/29/2016	09/30/2017
			IBE Contracts Value	IBE Payments					
		Envision Consultants, Ltd.	\$ 36,943.38	\$ 33,957.55	06.30%	5.79%	SBE		
		HRV Conformance Verification Associates, Inc.	\$ 19,937.70	\$ -	03.40%	0.00%	DBE		
		IH Engineers, P.C.	\$ 102,913.69	\$ 46,603.11	17.55%	7.95%	MBE		
		Total IBE Payments to Date	\$ 159,794.77	\$ 80,560.66	13.74%				
Seudder Falls Bridge Replacement Project - PA Noise Walls Construction	CM-664A	Greenman-Pedersen, Inc.	\$ 849,622.00	\$ 849,622.00	25.00%			02/29/2016	03/30/2017
			IBE Contracts Value	IBE Payments					
		Envision Consultants, Ltd.	\$ 44,180.34	\$ 45,881.50	05.20%	5.40%	WBE		
		Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech	\$ 31,436.01	\$ 36,494.33	03.70%	4.30%	SBE		
		Naik Consulting Group, P.C.	\$ 155,480.83	\$ 76,622.13	18.30%	9.02%	DBE		
		Safegate Associates, LLC	\$ 22,090.17	\$ 6,960.00	02.60%	0.82%	SBE		
		Total IBE Payments to Date	\$ 253,187.35	\$ 165,957.96	19.53%				
TOA / Engineering Services for Electronic Toll Collection System	C-701A	Rummel, Klepper and Kahl, LLP	\$ 500,000.00	\$ 179,708.51	25.00%			06/07/2016	06/07/2018
			IBE Contracts Value	IBE Payments					
		Fagan Consulting	\$ 50,000.00	\$ -	10.00%	0.00%	DBE		
		KS Engineers, P.C.	\$ 35,000.00	\$ -	07.00%	0.00%	MBE		
		Navarro & Wright Consulting Engineers, Inc.	\$ 25,000.00	\$ 54,027.04	05.00%	10.81%	DBE		
		Spock Solutions, Inc.	\$ 40,000.00	\$ 300.00	08.00%	0.06%	WBE		
			Total IBE Payments to Date	\$ 150,000.00	\$ 54,327.04	10.87%			

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Reporting period 07/01/2014 to 12/31/2017.

Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value		Total Payments		IBE		Type	Start Date	End Date
			\$87,530,221.82				Target Actual	25% 8.91%			
							Total Payments	\$7,797,620.92			
TOA / Engineering Services - NJ Assignment	C-696B	French & Parrello Associates	\$	500,000.00	\$	136,327.86	25.00%			07/18/2016	07/31/2018
				IBE Contracts Value		IBE Payments					
		Area Engineering, Inc.	\$	25,000.00	\$	-	05.00%	0.00%	DBE		
		McCabe Environmental	\$	25,000.00	\$	-	05.00%	0.00%	SBE		
		USA Architects	\$	75,000.00	\$	40,502.02	15.00%	8.10%	SBE		
		Total IBE Payments to Date	\$	125,000.00	\$	40,502.02		8.10%			
Structural / Civil Task Order Agreement	C-702B	IH Engineers, P.C. (IBE)	\$	1,000,000.00	\$	264,377.19	100.00%		MBE	10/31/2016	10/31/2018
				IBE Contracts Value		IBE Payments					
		Amy S. Greene Environmental Consultants, Inc.	\$	50,000.00	\$	-	05.00%	0.00%	WBE		
		Brinkerhoff Environmental Services, Inc.	\$	-	\$	-	-	0.00%	WBE		
		Total IBE Payments to Date	\$	50,000.00	\$	-		0.00%			
TOA / Construction Management Services - PA Assignment	C-703A	Urban Engineers, Inc.	\$	500,000.00	\$	68,380.12	25.00%			12/19/2016	12/19/2018
				IBE Contracts Value		IBE Payments					
		Malick & Scherer	\$	5,000.00	\$	-	01.00%	0.00%	MBE		
		McKenna Safety Services, LLC	\$	60,000.00	\$	3,555.00	12.00%	0.71%	WBE		
		RIG Consulting, Inc.	\$	5,000.00	\$	-	01.00%	0.00%	DBE		
		Stokes Creative Group, Inc.	\$	60,000.00	\$	-	12.00%	0.00%	WBE		
		Total IBE Payments to Date	\$	130,000.00	\$	3,555.00		0.71%			
Scudder Falls Bridge Replacement Project - Construction Management Services	CM-669A	Hill International, Inc.	\$	25,015,066.98	\$	2,060,877.57	25.00%			02/09/2017	01/28/2022
				IBE Contracts Value		IBE Payments					
		Envision Consultants, Ltd.	\$	1,373,297.45	\$	-	05.49%	0.00%	WBE		
		JCMS, Inc.	\$	799,937.77	\$	-	-	0.00%	SBE		
		KS Engineers, P.C.	\$	2,561,865.72	\$	-	13.73%	0.00%	MBE		
		McKenna Safety Services, LLC	\$	496,882.52	\$	-	-	0.00%	SBE		
		PKB Engineering Associates	\$	1,182,091.06	\$	-	04.73%	0.00%	MBE		
		Safegate Associates, LLC	\$	524,160.00	\$	-	02.10%	0.00%	SBE		
		Total IBE Payments to Date	\$	6,938,234.52	\$	-		0.00%			
Commission Administration Building at Scudder Falls	C-707A	USA Architects (IBE)	\$	1,376,451.71	\$	700,798.00	40.00%		SBE	02/27/2017	02/27/2019
				IBE Contracts Value		IBE Payments					
		ACT Engineers, Inc.	\$	137,645.17	\$	16,657.19	10.00%	1.21%	SBE		
		Ellana, Inc.	\$	55,058.07	\$	32,996.69	06.00%	2.40%	WBE		
		French & Parrello Associates	\$	550,000.00	\$	124,016.51	40.00%	9.01%	VBE		
		IEI Group, Ltd.	\$	82,587.10	\$	56,055.11	06.00%	4.07%	WBE		
		Total IBE Payments to Date	\$	825,290.34	\$	229,725.50		16.69%			

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Reporting period 07/01/2014 to 12/31/2017.

Active Professional Services Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value \$87,530,221.82	Total Payments	IBE			Start Date	End Date
					Target	25%	Type		
					Actual	8.91%			
					Total Payments	\$7,797,620.92			
Scudder Falls Bridge Replacement Project - PA Approach Improvements	CI-671A	TRC Engineers, Inc.	\$ 6,515,220.03	\$ 240,017.41	25.00%			02/27/2017	08/31/2021
			IBE Contracts Value	IBE Payments					
		RIG Consulting, Inc.	\$ 2,331,797.25	\$ -	35.79%	0.00%	DBE		
		Total IBE Payments to Date	\$ 2,331,797.25	\$ -		0.00%			
Scudder Falls Bridge Replacement Project - Main River Bridge Replacement	CI-672A	Parsons Brinckerhoff	\$ 7,776,718.32	\$ 123,397.14	25.00%			02/27/2017	12/31/2021
			IBE Contracts Value	IBE Payments					
		KS Engineers, P.C.	\$ 2,886,717.84	\$ 49,474.92	37.12%	0.64%	MBE		
		Total IBE Payments to Date	\$ 2,886,717.84	\$ 49,474.92		0.64%			
Scudder Falls Bridge Replacement Project - NJ Approach Construction	CI-673A	Gannett Fleming, Inc.	\$ 6,568,103.32	\$ 466,156.48	25.00%			02/27/2017	08/31/2021
			IBE Contracts Value	IBE Payments					
		Churchill Consulting Engineers	\$ 2,331,676.68	\$ 61,217.77	35.50%	0.93%	SBE		
		Total IBE Payments to Date	\$ 2,331,676.68	\$ 61,217.77		0.93%			
I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services	CM-644A	Greenman-Pedersen, Inc.	\$ 1,545,442.08	\$ 137,205.16	25.00%			04/24/2017	01/15/2019
			IBE Contracts Value	IBE Payments					
		Advanced Infrastructure Design, Inc.	\$ 19,008.94	\$ -	1.23%	0.00%	DBE		
		Envision Consultants, Ltd.	\$ 90,408.36	\$ 10,244.20	5.85%	0.69%	WBE		
		JCMS, Inc.	\$ 345,869.94	\$ -	22.38%	0.00%	DBE		
		Total IBE Payments to Date	\$ 455,287.24	\$ 10,244.20		0.69%			
Structural/Civil Task Order Agreement - PA Assignment	C-715A	Pennoni Associates, Inc.	\$ 1,000,000.00	\$ 23,588.93	25.00%			06/27/2017	06/27/2019
			IBE Contracts Value	IBE Payments					
		AGES, Inc.	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
		Envision Consultants, LTD	\$ 50,000.00	\$ -	05.00%	0.00%	DBE		
		Malick & Scherer, PC	\$ 100,000.00	\$ -	10.00%	0.00%	DBE		
		Total IBE Payments to Date	\$ 200,000.00	\$ -		0.00%			
Commission Administration Building at Scudder Falls - Construction Management Services	CM-707A	Joseph Jingoli & Son, Inc.	\$ 529,869.10	\$ -	25.00%			11/20/2017	05/31/2019
			IBE Contracts Value	IBE Payments					
		Envision Consultants, LTD	\$ 42,389.53	\$ -	08.00%	0.00%	DBE		
		IH Engineers, P.C.	\$ 105,973.82	\$ -	20.00%	0.00%	MBE		
		Total IBE Payments to Date	\$ 148,363.35	\$ -		0.00%			

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Reporting period 07/01/2014 to 12/31/2017.

Active Construction Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE		Type	Start Date	End Date
			\$439,145,678.87		Target Actual Total Payments	25% 2.61% \$11,482,181.81			
Scudder Falls Toll Supported Bridge - Interim Deck Repairs on I-95	TS-677A	Sparwick Contracting, Inc. (IBE)	\$ 1,003,336.00	\$ 999,656.00	100.00%	99.63%	SBE	05/20/2015	11/20/2018
Electronic Toll Collection System Replacement - Design, Build & Maintain	DB-540A	Transcore, LP	\$ 12,462,964.26	\$ 9,347,124.09	25.00%			10/27/2015	09/13/2021
			IBE Contracts Value	IBE Payments					
		All Points Communications, Inc.	\$ 405,046.34	\$ 581,979.20	3.25%	4.67%	DBE		
		Arora Engineers, Inc.	\$ 83,501.86	\$ 123,059.05	0.67%	0.99%	MBE		
		Flagger Force	\$ 52,344.45	\$ 248,492.11	0.42%	1.99%	DBE		
		Globe Electric Supply Company, Inc.	\$ 281,662.99	\$ 173,648.78	2.26%	1.39%	DBE		
		HHC Services, Inc.	\$ 6,231.48	\$ -	0.05%	0.00%	DBE		
		Jen Electric, Inc.	\$ 439,942.64	\$ 865,972.00	3.53%	6.95%	DBE		
		KS Engineers, P.C.	\$ 57,329.64	\$ 194,330.78	0.46%	1.56%	MBE		
		Red Wagon Printing D/B/A Minuteman Press	\$ 8,724.07	\$ 6,177.93	0.07%	0.05%	WBE		
		Sharpened Image, Inc.	\$ 77,270.38	\$ 139,790.64	0.62%	1.12%	DBE		
		SJH Engineering, P.C.	\$ 6,231.48	\$ 14,500.00	0.05%	0.12%	DBE		
		Total IBE Payments to Date	\$ 1,418,285.33	\$ 2,347,950.49		5.73%			
I-78 Maintenance Garage Expansion at I-78 PA Welcome Ctr. / Maintenance Facility	T-508A	Bracy Construction, Inc.	\$ 10,049,000.00	\$ 8,970,864.00	25.00%			06/27/2016	02/28/2018 (Tentative)
			IBE Contracts Value	IBE Payments					
		C.A.Weiss Sales, LLC	\$ 275,342.00	\$ 245,498.71	2.74%	2.44%	WBE		
		Central II, Inc.	\$ 32,750.00	\$ -	0.33%	0.00%	MBE		
		Gaver Industries, Inc. d/b/a Barker & Barker Paving	\$ 213,561.56	\$ 19,547.10	2.13%	0.19%	VBE		
		Ida Yeager Sales, Inc.	\$ 159,401.50	\$ 63,212.50	1.59%	0.63%	DBE		
		J. Sterling Solutions, LLC	\$ 1.00	\$ 51,476.64	0.00%	0.51%	DBE		
		Palma, Inc.	\$ 89,952.00	\$ -	0.90%	0.00%	SBE		
		Penn State Electrical Mechanical Supply Co., Inc.	\$ 240,000.00	\$ 196,063.29	2.39%	1.95%	DBE		
		Reeb Building Systems, LLC	\$ 690,565.34	\$ 516,716.68	6.87%	5.14%	DBE		
		Total IBE Payments to Date	\$ 1,701,573.40	\$ 1,092,514.92		10.87%			

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Reporting period from 07/01/2014 to 12/31/2017

Active Construction Contracts Payment Detail Report

Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Type	Start Date	End Date
			\$439,145,678.87		Target	25%	Actual			
					Total		2.61%			
					Payments		\$11,482,181.81			
Seudder Falls Bridge Replacement Project - Pennsylvania Side	T-668A-1	Trumbull Corporation	\$ 396,000,000.00	\$ 36,446,864.66	25.00%				02/27/2017	09/30/2021
			IBE Contracts Value	IBE Payments						
		ABC Construction Co., Inc.	\$ 100.00	\$ 1,547,532.15	0.00%	0.39%		DBE		
		Alliance Landscaping, Inc.	\$ 102,800.00	\$ 88,448.50	0.03%	0.02%		WBE		
		Aspen Landscaping Contracting, Inc.	\$ 3,129,213.00	\$ -	0.79%	0.00%		SBE		
		Baseline Supply, LLC	\$ 5,184,510.49	\$ 646,492.52	1.31%	0.16%		WBE		
		Bridg-it Fabricators, Inc.	\$ 1,596,794.64	\$ -	0.40%	0.00%		DBE		
		Delta Line Construction Co.	\$ 15,995,106.80	\$ 634,859.00	4.04%	0.16%		WBE		
		Filly Oil, Inc.	\$ 100.00	\$ 179,067.53	0.00%	0.05%		WBE		
		JMD Building Products, LLC	\$ 116,844.00	\$ 19,375.00	0.03%	0.00%		WBE		
		LB Construction Enterprises, Inc.	\$ 2,958,036.23	\$ 1,112,960.72	0.75%	0.28%		MBE		
		M.L. Ruberton Construction Co., Inc.	\$ 7,402,644.00	\$ 178,041.25	1.87%	0.04%		WBE		
		Madura Steel Sales, Inc	\$ 100.00	\$ 406,511.11	0.00%	0.10%		DBE		
		North Suburban Tree Service, Inc.	\$ 307,727.00	\$ 30,502.00	0.08%	0.01%		DBE		
		Pavilion Drainage Supply Co., Inc.	\$ 30,653.25	\$ -	0.01%	0.00%		DBE		
		Shaka	\$ 3,500.00	\$ 3,500.00	0.00%	0.00%		DBE		
		Structural Services, Inc.	\$ 2,569,996.50	\$ -	0.65%	0.00%		SBE		
		Timber Industries, LLC	\$ 739,889.80	\$ 682,120.81	0.19%	0.17%		MBE		
		VideoTek Construction, LLC	\$ 100.00	\$ -	0.00%	0.00%		DBE		
		W.R. Burnett, Inc.	\$ 100.00	\$ 379,252.50	0.00%	0.10%		MBE		
		Work Zone Contractors, LLC	\$ 519,225.00	\$ 647,983.81	0.13%	0.16%		DBE		
		Zone Stripping, Inc.	\$ 1,183,583.77	\$ 63,790.69	0.30%	0.02%		SBE		
		Total IBE Payments to Date	\$ 41,841,024.48	\$ 6,620,437.59		1.67%				
Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades	TS-699A	Carr & Duff, Inc.	\$ 141,046.00	\$ 118,372.70	25.00%	0.00%			03/29/2017	03/29/2021
			IBE Contracts Value	IBE Payments						
		General Highway Products, Inc	\$ 35,261.50	\$ -	25.00%	0.00%		WBE		
		Total IBE Payments to Date	\$ 35,261.50	\$ -		0.00%				
Milford-Montague Toll Bridge Salt Storage Building	T-717A	Brucy Construction	\$ 1,244,000.00	\$ 140,998.50	25.00%				03/29/2017	03/29/2021
			IBE Contracts Value	IBE Payments						
		Keystone Dirt Works, Inc.	\$ 124,400.00	\$ -	10.00%	0.00%		WBE		
		Total IBE Payments to Date	\$ 124,400.00	\$ -		0.00%				

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Active Construction Contracts Payment Detail Report

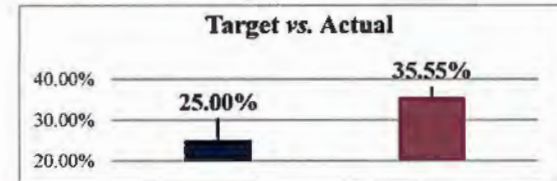
Contract Description	Contract No.	Vendor(s)	Total Contracts Value	Total Payments	IBE			Type	Start Date	End Date
			\$439,145,678.87		Target	25%	Actual			
					Total	2.61%				
					Payments	\$11,482,181.81				
Easton - Phillipsburg Toll Bridge Administration Building	T-644A	J.D. Eckman, Inc.	\$ 11,117,003.61	\$ 2,303,358.61	25.00%				06/01/2017	12/21/2018
			IBE Contracts Value	IBE Payments						
		Established Traffic Control	\$ 244,574.00	\$ 268,048.44	2.20%		2.41%	WBE		
		Jag'd Construction, Inc.	\$ 2,809,000.00	\$ -	25.27%		0.00%	SBE		
		Jilco, Inc.	\$ 266,808.01	\$ -	2.40%		0.00%	DBE		
		Total IBE Payments to Date	\$ 3,320,382.01	\$ 268,048.44			2.41%			
Lower Trenton Toll Supported Bridge Replacement Of Sign Lighting Elements	TS-687A	Carr & Duff, Inc.	\$ 647,000.00	\$ 419,400.00	25.00%				06/23/2017	10/31/2017
			IBE Contracts Value	IBE Payments						
		North Star Electrical Supply Co., Inc.	\$ 123,750.00	\$ 153,574.37	19.13%		23.74%	WBE		
		Total IBE Payments to Date	\$ 123,750.00	\$ 153,574.37			23.74%			
Building and Facilities Energy Conservation	T-645A	MJF Electrical Contracting, Inc.	\$ 5,326,520.00	\$ -	25.00%				06/27/2017	05/11/2018
			IBE Contracts Value	IBE Payments						
		Atlas Flasher & Supply Co.	\$ -	\$ -	0.00%		0.00%	DBE		
		Turtle & Hughes	\$ 1,063,420.00	\$ -	19.96%		0.00%			
		Total IBE Payments to Date	\$ 1,063,420.00	\$ -			0.00%			
Building and Facilities Energy Conservation	T-645B	Schneider Electric	\$ 1,154,809.00	\$ -	25.00%				06/27/2017	05/18/2018
			IBE Contracts Value	IBE Payments						
		Cedar Electric, Inc.	\$ 173,221.35	\$ -	15.00%		0.00%	VBE		
		MAS Construction Services, LLC	\$ 115,489.00	\$ -	10.00%		0.00%	WBE		
		Total IBE Payments to Date	\$ 288,710.35	\$ -			0.00%			

*** The details above reflect data relative to all payments both PENDING CONFIRMED.
Reporting period from 07/01/2014 to 12/31/2017

Summary - Completed Professional Services and Construction Contracts Payments Detail Report Totals

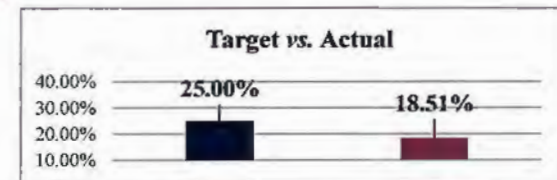
Summary - Professional Services (PS) and Construction Contracts (CC)

Total Number of Contracts - (PS & CC)	12	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS & CC)	\$ 26,912,648.32	
Total Payments to IBEs	\$ 9,730,258.19	35.55%



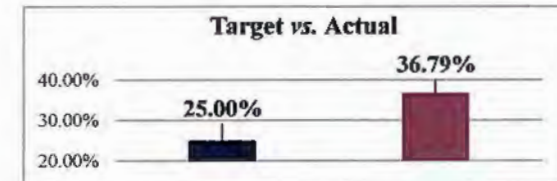
Summary - Professional Services Contracts (PS)

Total Number of Professional Contracts - (PS)	3	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (PS)	\$ 1,792,422.29	
Total Payments to IBEs	\$ 344,134.20	18.51%



Summary - Construction Contracts (CC)

Total Number of Contracts - (CC)	9	IBE %
IBE Target for All Prime Contractors		25.00%
Total Payments to Prime Contractors - (CC)	\$ 25,120,226.03	
Total Payments to IBEs	\$ 9,386,123.99	36.79%



PS = Professional Services Prime Consultants

CC = Construction Prime Contractors

IBE = Minority, Women, Small, Veteran, Disadvantaged, and Disabled Subcontractors and Subconsultants

Target = IBE 25% Commitment on Commission Awarded Projects

*The above bar charts reflect data included in the proceeding Payment Detail Reports.

Completed Professional Services Contracts Payment Detail Report

			Contracts Value	Total Payments Made to IBEs	IBE Target	IBE Average		
			\$ 1,792,453.93	\$ 400,970.87	25.00%	22.37%		
Contract Title	Contract No.	Vendor	Contract Value	Total IBE Payments	IBE Target	IBE Actual	IBE Type	Start Date End Date
Scudder Falls Bridge Replacement Project - PA Noise Walls Construction	CI-665A	Jacobs Engineering Group, Inc.	\$ 626,965.40	\$ 626,933.76	25.00%	7.14%		05/23/2016 11/02/2017
		IH Engineers, P.C.	\$ 90,283.02	\$ 44,766.05	14.40%	7.14%	MBE	
		RIG Consulting, Inc.	\$ 68,088.44	\$ -	10.86%	0.00%	DBE	
Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design	C-650A	Ammann & Whitney	\$ 451,072.33	\$ 451,072.33	25.00%	20.66%		10/26/2015 08/08/2017
		Pickering, Corts & Summerson, Inc.	\$ 116,376.66	\$ 93,184.47	25.80%	20.66%	SBE	
Portland - Columbia Toll Bridge Approach Roadways Improvements	CI-566A	Jacobs Engineering Group, Inc.	\$ 476,991.53	\$ 476,991.53	25.00%	30.29%		02/23/2015 10/15/2016
		AmerCom Corporation	\$ 150,490.83	\$ 144,473.11	31.55%	30.29%	MBE	
		Naik Consulting Group, P.C.	\$ 23,229.49	\$ -	04.87%	0.00%	SBE	
Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study	C-663A	Pennoni Associates, Inc.	\$ 237,424.67	\$ 237,424.67	25.00%	49.93%		07/30/2015 4/20/2016
		Drive Engineering Corp.	\$ 8,072.44	\$ 6,757.64	03.40%	2.85%	MBE	
		TechniQuest Corporation	\$ 86,660.00	\$ 111,789.60	36.50%	47.08%	MBE	

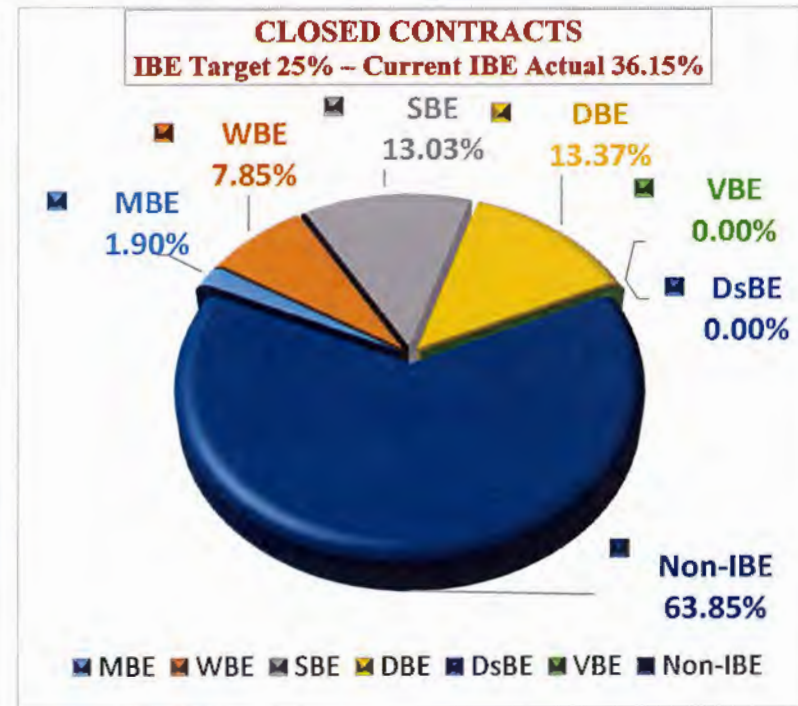
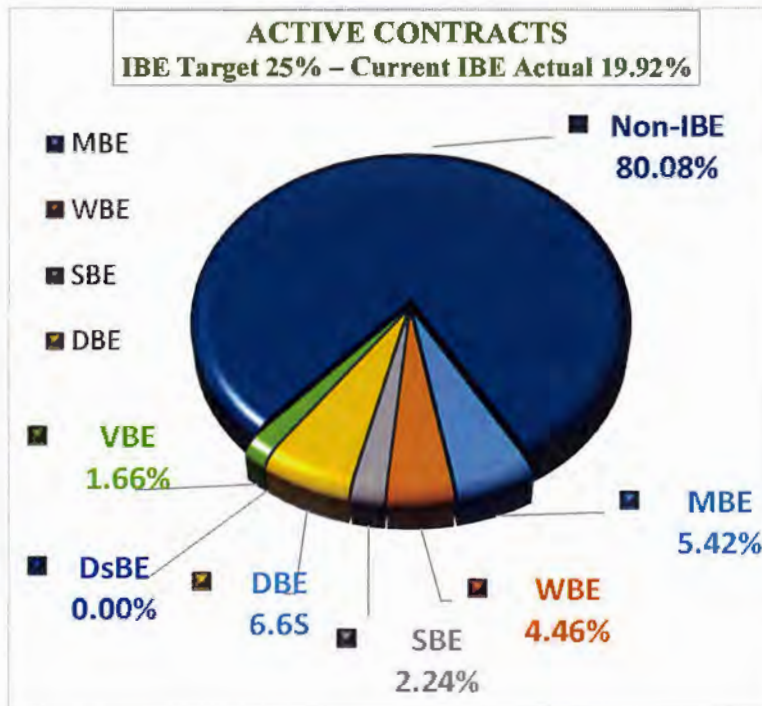
Completed Construction Contracts Payment Detail Report

				Contract Value	Total Payments Made to IBEs	IBE Target	IBE Average		
				\$25,120,226.14	\$ 6,331,919.75	25.00%	25.21%		
Description	Contract No.	Vendor	Contract Value	Total Payments to Date	IBE Target	IBE Actual	IBE Type	Start Date	End Date
Scudder Falls Bridge Replacement Project - Tree Clearing	T-667A	AP Construction, Inc.	\$ 1,721,688.26	\$ 1,721,688.26	25.00%	26.42%		12/23/2015	09/20/2017
		Athena Contracting, Inc.	\$ 181,499.94	\$ 243,315.01	10.54%	14.13%	WBE		
		BFW Group	\$ 15,000.00	\$ 8,550.00	0.87%	0.50%	DBE		
		Sable Construction, Inc.	\$ 272,249.91	\$ 202,960.00	15.81%	11.79%	MBE		
Scudder Falls Bridge Replacement Project - PA Noise Walls	T-666A	PKF-Mark III, Inc.	\$ 11,219,737.01	\$ 11,219,737.01	25.00%	31.54%		04/29/2016	08/14/2017
		Bird Solutions International	\$ 140,732.00	\$ 122,732.00	1.25%	1.09%			
		Green Valley Landscaping, Inc.	\$ 42,418.29	\$ 72,163.76	0.38%	0.64%			
		Sanders Construction Company, Inc.	\$ 3,624,651.69	\$ 3,338,786.23	32.31%	29.76%	DBE		
		Work Zone Contractors, LLC	\$ 7,886.40	\$ 5,352.12	0.07%	0.05%	DBE		
Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling	T-661A	TRC Engineers	\$ 1,438,942.00	\$ 1,438,941.98	25.00%	16.29%		05/18/2015	05/18/2017
		Garden State Highway Products	\$ 196,519.30	\$ 196,519.30	13.66%	13.66%	WBE		
		Traffic Regulators	\$ 37,947.00	\$ 37,947.00	2.64%	2.64%	SBE		
I-78 Toll Plaza Bumper Block Replacement	T-705A	Sparwick Contracting, Inc. (IBE)	\$ 160,006.00	\$ 160,006.00	25.00%	100.00%	SBE	10/17/2016	03/03/2017
DIII Toll Bridges Facilities Emergency Standby Generators Improvements	T-514A	West Side Hammer Electric	\$ 644,686.07	\$ 644,686.00	25.00%	30.61%		07/27/2015	01/08/2017
		Penn State Electric Mechanical Supply Co., Inc.	\$ 197,339.20	\$ 197,339.99	30.61%	30.61%	DBE		
Lower Trenton TSB Approach Roadways Improvements	TS-639B	Mount Construction, Co. Inc. (IBE)	\$ 2,090,794.02	\$ 2,090,794.00	25.00%	100.00%	WBE	04/09/2015	12/06/2016
Easton / Phillipsburg Ramp C Stabilization	T-641A	Merceo, Inc. (IBE)	\$ 998,300.00	\$ 998,300.00	25.00%	100.00%	SBE	11/23/2015	12/01/2016
Portland - Columbia Toll Bridge Approach Roadway Improvement	T-566A	Intercounty Paving Company	\$ 6,193,334.28	\$ 6,193,334.28	25.00%	30.32%		02/25/2015	11/30/2016
		Established Traffic Control	\$ 43,589.66	\$ 43,589.66	0.70%	0.70%	DBE		
		MV Contracting, Inc.	\$ 1,652,064.50	\$ 1,652,064.50	26.67%	26.67%	WBE		
		PIM Corporation	\$ 160,217.70	\$ 160,217.70	2.59%	2.59%	SBE		
		The Vann Organization	\$ 22,035.00	\$ 22,035.00	0.36%	0.36%	SBE		

Completed Construction Contracts Payment Detail Report

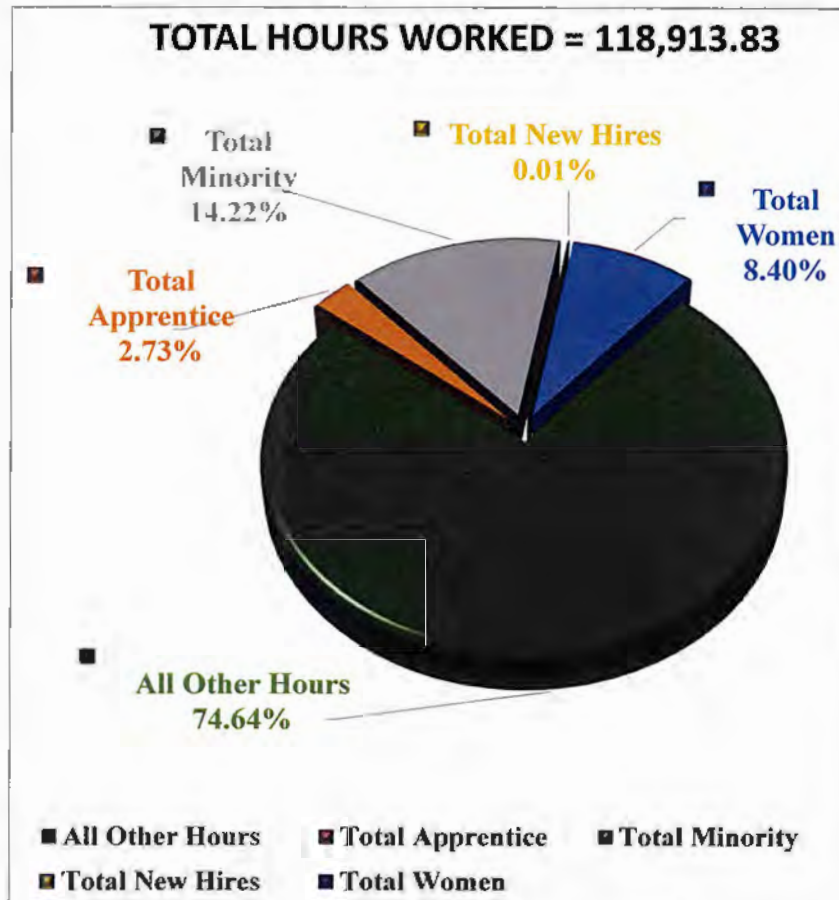
			Contract Value	Total Payments Made to IBEs	IBE Target	IBE Average		
			\$25,120,226.14	\$ 6,331,919.75	25.00%	25.21%		
Riverton - Belvidere Toll Supported Bridge	TS-650A	ROAD-CON, INC.	\$ 652,738.50	\$ 652,738.50	25.00%	4.34%	08/15/2016 11/11/2016	
		Desilvio & Company, Inc.	\$ 16,848.00	\$ 16,848.00	2.58%	2.58%	WBE	
		Established Traffic Control	\$ 4,317.48	\$ 4,317.48	0.66%	0.66%	WBE	
		RAM-T Corporation	\$ 7,182.00	\$ 7,182.00	1.10%	1.10%	DBE	
		Williams Flagger Logistics, LLC	\$ 49,842.17	\$ -	7.64%	0.00%		

PERCENTAGES OF PAYMENTS TO IBE CERTIFIED SUBCONTRACTORS (MBE / WBE / SBE / DBE / DSBE / VBE)



Reporting period from 07/01/2014 to 12/31/2017

WORKFORCE UTILIZATION REPORTING



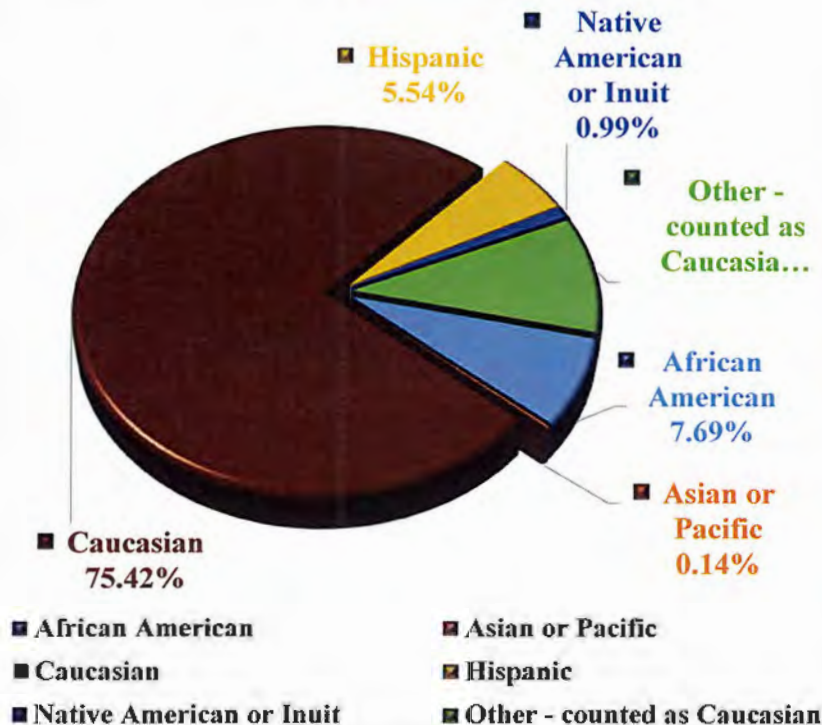
Hours Worked Pie Chart = reflects the individual(s) hours worked by the Prime Contractor(s) and/or their Subcontractor(s) Employees (IBE and Non-IBE).

Work Force Goals	Total Hours	# of Workers
Local Residents(New Jersey, Pennsylvania)	118,913.83	692
Local Apprentice(New Jersey, Pennsylvania)	3,330.00	16
Total Minority	17,379.75	100
Total New Hires	6.50	1
Total Women	10,264.25	45
Total Apprentice	3,330.00	16
Total (ALL Localities)	122,189.33	715

The above-referenced workforce utilization data is reflected in the following spreadsheets.

WORKFORCE UTILIZATION REPORTING

ETHNICITY HOURS PERCENTAGE



Ethnicity Pie Chart = reflects the ethnic backgrounds of all individual workers reporting on Commission Projects (Primes Employees / Subcontractor Employees).

Ethnicity Breakdown	Total Hours	# of Workers
African American	9,025.25	41
Asian or Pacific Islander	166.00	4
Caucasian	88,568.08	424
Hispanic	6,502.50	50
Native American or Alaskan	1,158.50	3
Other	12,007.50	152

The above-referenced workforce utilization data is reflected in the following spreadsheets.

WORKFORCE UTILIZATION REPORTING SUMMARY
(Hours Worked by Trade)
Trade, Ethnicity Gender

Workforce Utilization Totals	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,668.08	1,158.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50
Project Name	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
DB-840A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	2,040.00	0.00	875.00	42.89%	108.00	5.29%	32.00	1.57%	321.00	0.00	188.00	874.00	255.50	631.50	1,087.50	53.31%	0.00	0.00%	0.00
T-508A BRACY CONSTRUCTION - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	31,367.58	2,072.00	29,219.04	93.15%	1,798.00	5.73%	26.50	0.09%	25,579.83	0.00	0.00	72.50	1,395.00	9,319.25	1,468.50	4.68%	851.25	2.75%	6.50
T-644A J.D. ECKMAN - EASTON PHILIPSBURG TB FACILITY ADMINISTRATION BLDG	7,233.25	0.00	7,233.25	100.00%	0.00	0.00%	0.00	0.00%	6,870.00	0.00	0.00	824.50	796.00	242.75	1,420.50	19.64%	910.00	12.58%	0.00
T-645A MJF - BUILDING & FACILITIES ENERGY CONSERVATION	698.00	178.00	876.00	83.78%	120.00	17.24%	0.00	0.00%	676.00	0.00	0.00	0.00	120.00	0.00	120.00	17.24%	0.00	0.00%	0.00
T-658A TRUMBULL - Pennsylvania SFB Bridge Replacement Project	71,729.50	259.00	59,630.25	81.74%	11,240.25	16.67%	788.00	1.10%	67,430.25	1,159.50	8.00	7,530.25	3,788.50	1,814.00	12,485.25	17.41%	8,251.50	11.50%	0.00
T-717A BRACY CONSTRUCTION - Milford-Montague Toll Bridge Belt Storage Building	1,834.00	0.00	1,825.00	99.54%	8.00	0.44%	0.00	0.00%	1,710.00	0.00	0.00	124.00	0.00	0.00	124.00	6.76%	0.00	0.00%	0.00
TS-687A CARR & DUFF - LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	2,183.00	813.00	1,680.00	73.85%	583.00	26.16%	0.00	0.00%	2,130.00	0.00	0.00	0.00	23.00	0.00	23.00	1.07%	0.00	0.00%	0.00
TS-699A CARR & DUFF - LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	374.50	9.00	230.00	61.42%	144.50	38.68%	0.00	0.00%	251.00	0.00	0.00	0.00	123.50	0.00	123.50	32.98%	0.00	0.00%	0.00
T-645B SCHNEIDER ELECTRIC - BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
TS-677A SPARWICK - SF TSB INTERIM DECK REPAIRS ON I-95	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00

WORKFORCE UTILIZATION REPORTING

(Hours Worked by Trade)

Trade, Ethnicity Gender

Workforce Utilization Totals	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	118,338.83	3,329.00	100,179.88	84.65%	13,981.75	11.82%	848.60	0.72%	88,568.08	1,158.60	186.00	9,025.25	6,602.60	12,007.60	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
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Project Name	Company Name	Trade Description	2,040.00	0.00	878.00	42.89%	108.00	5.29%	32.00	1.87%	321.00	0.00	158.00	874.00	256.50	631.50	1,087.50	63.31%	0.00	0.00%	0.00
DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain	JEN ELECTRIC, INC. Transore LP - Harrisburg, PA	Electrician	48.00	0.00		0.00%	48.00	100.00%			48.00							0.00%		0.00%	
		ELECTRICIAN	787.50	0.00	335.50	42.60%		0.00%			202.50			231.00	166.50	187.50	397.50	50.48%		0.00%	
		TELECOMMUNICATIONS INSTALLATION TECHNICIAN	1,204.50	0.00	539.50	44.79%	80.00	4.98%	32.00	2.68%	70.50		158.00	443.00	89.00	444.00	680.00	57.29%		0.00%	

Project Name	Company Name	Trade Description	31,367.68	2,073.00	29,218.68	93.16%	1,788.00	5.73%	28.50	0.09%	20,579.83	0.00	0.00	72.50	1,386.00	9,319.25	1,468.50	4.68%	851.25	2.75%	6.50
T-506A BRACY CONSTRUCTION - I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility	Abbey Road Control Inc.	LABORER	588.25	0.00	588.25	100.00%		0.00%									588.25	0.00%	282.75	48.40%	
		LABORER	820.00	0.00	820.00	100.00%		0.00%									820.00	0.00%		0.00%	
	Antevicz Enterprises Inc.	OPERATING ENGINEERS	201.00	0.00	201.00	100.00%		0.00%									201.00	0.00%		0.00%	
		OPERATING ENGINEERS																			
	Bracy Construction Inc.	Carpenter	1,420.50	0.00	1,296.00	91.24%	124.50	8.78%			1,273.00				118.00	29.50	118.00	8.31%		0.00%	
		LABORER	1,426.50	0.00	758.00	53.14%	668.50	46.89%			145.00				591.00	690.50	591.00	41.43%		0.00%	
		OPERATING ENGINEERS	4.00	0.00	4.00	100.00%		0.00%			4.00							0.00%		0.00%	
	Bridgwood Tile & Stone Central II, Inc.	TILE FINISHER	54.00	0.00	54.00	100.00%		0.00%								54.00		0.00%		0.00%	
		Bricklayer, Stone Mason	88.00	0.00	88.00	100.00%		0.00%			88.00							0.00%		0.00%	
	Comprehensive Fire Technologies	ELECTRICIAN	27.50	0.00	27.50	100.00%		0.00%			20.50					7.00		0.00%		0.00%	
		Sprinkler Fitter	8.00	0.00	8.00	100.00%		0.00%			8.00					2.00		0.00%		0.00%	
	Crowley Lightning Protection, Inc. David Ott	ELECTRICIAN	22.00	0.00		0.00%		0.00%	22.00	100.00%	22.00							0.00%		0.00%	
		LABORER	97.00	0.00	87.00	100.00%		0.00%			97.00							0.00%		0.00%	
	Diamond Decorating, Inc. Empire Wrecking Co of Reading PA	Plumber	698.00	0.00	696.00	100.00%		0.00%			696.00							0.00%		0.00%	
		PAINTER	718.00	638.00	718.00	100.00%		0.00%								718.00		0.00%		0.00%	
	Entrance Systems Inc. FOX QUALITY ROOFING LLC	HEAVY & GENERAL LABORERS	125.00	0.00	125.00	100.00%		0.00%			7.00					118.00		0.00%		0.00%	
		LABORER	373.50	0.00	373.50	100.00%		0.00%			164.50					209.00		0.00%		0.00%	
		Glazier	82.50	0.00	82.50	100.00%		0.00%								82.50		0.00%		0.00%	
	GAYER INDUSTRIES INC. DBA BARKER & BARKER PAVING	Carpenter	130.00	0.00	67.50	51.92%	62.50	48.08%			87.50					42.50		0.00%		0.00%	
		LABORER	526.00	0.00		0.00%	515.50	98.00%			526.00							0.00%		0.00%	
		Roofing	3,103.50	0.00	2,790.25	88.62%	202.00	6.51%			3,028.50					77.00		0.00%		0.00%	
	J. E. Scholtz	ASPHALT LABORERS	45.00	0.00	45.00	100.00%		0.00%								45.00		0.00%		0.00%	
		OPERATING ENGINEERS	137.50	0.00	137.50	100.00%		0.00%								137.50		0.00%		0.00%	
		TRUCK DRIVER	10.75	0.00	10.75	100.00%		0.00%								10.75		0.00%		0.00%	
	J. E. Scholtz	Carpenter	13.00	0.00		0.00%		0.00%	6.50	50.00%	6.50					6.50		0.00%		0.00%	6.50

Reporting period from 07/01/2014 - 12/31/2017

WORKFORCE UTILIZATION REPORTING
(Hours Worked by Trade)
Trade, Ethnicity Gender

Workforce Utilization Totals			Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
			118,338.83	3,329.00	100,179.58	84.66%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,168.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.60

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
custom Milwork, Jarrell Mechanical Insulation JAYDOR CO., (A Corp.) Michael Wolfender MODERNFOLD OF READING INC Palma Inc Robert Ott Robinson Steel Company RUBRIGHT CONSTRUCTION, INC. Steel Fab Enterprises LLC Steven Smith SUPREME CEILINGS INC T. A. Silies Masonry, LLC. Terry O'Connor Jr. Tradesmen International LLC - BETHLEHEM, PA Tri-County Mechanical, Inc. William Hofferl WIND GAP ELECTRIC, INC. YCP, Inc.	custom Milwork, Jarrell Mechanical Insulation JAYDOR CO., (A Corp.)	LABORER	6.50	0.00	6.50	100.00%		0.00%			6.50							0.00%		0.00%	
		Heat & Frost Insulator	44.00	0.00	44.00	100.00%		0.00%								44.00		0.00%		0.00%	
		LABORER	70.00	0.00	70.00	100.00%		0.00%			70.00							0.00%		0.00%	
		Milwright	70.00	0.00	70.00	100.00%		0.00%			70.00							0.00%		0.00%	
	Michael Wolfender	LABORER	17.00	0.00	17.00	100.00%		0.00%								17.00		0.00%		0.00%	
		Plumber	115.50	0.00	115.50	100.00%		0.00%								115.50		0.00%		0.00%	
	MODERNFOLD OF READING INC	Carpenter	42.00	0.00	42.00	100.00%		0.00%			42.00							0.00%		0.00%	
	Palma Inc	Bricklayer, Stone Mason	14.00	0.00	14.00	100.00%		0.00%								14.00		0.00%		0.00%	
		Cement Mason	131.00	0.00	131.00	100.00%		0.00%								131.00		0.00%		0.00%	
		LABORER	271.00	0.00	246.00	90.77%	25.00	9.23%								271.00		0.00%		0.00%	
	Robert Ott	LABORER	673.00	0.00	673.00	100.00%		0.00%			673.00							0.00%		0.00%	
	Robinson Steel Company	Carpenter	5.00	0.00	5.00	100.00%		0.00%						5.00			5.00	100.00%		0.00%	
	RUBRIGHT CONSTRUCTION, INC.	Bricklayer, Stone Mason	52.00	0.00	52.00	100.00%		0.00%			21.00				31.00		31.00	59.62%		0.00%	
		Carpenter	351.50	0.00	351.50	100.00%		0.00%			271.50				2.00	78.00	2.00	0.57%		0.00%	
		Cement Mason	110.50	0.00	110.50	100.00%		0.00%			29.50				74.50	6.50	74.50	67.42%		0.00%	
		Ironworker	812.98	0.00	812.98	100.00%		0.00%			472.08				88.00	274.50	66.00	8.12%		0.00%	
		LABORER	1,641.80	0.00	1,641.80	100.00%		0.00%			899.50				225.00	517.00	225.00	13.71%		0.00%	
		OPERATING ENGINEERS	178.50	0.00	178.50	100.00%		0.00%			144.50					32.00		0.00%		0.00%	
		Truck Driver	135.50	0.00	135.50	100.00%		0.00%			132.00					3.50		0.00%		0.00%	
	Steel Fab Enterprises LLC	Ironworker	842.00	0.00	842.00	100.00%		0.00%			714.00			87.50	63.50	97.00	131.00	13.91%		0.00%	
	Steven Smith	LABORER	108.50	0.00	108.50	100.00%		0.00%			108.50							0.00%		0.00%	
		Plumber	688.50	0.00	688.50	100.00%		0.00%			688.50							0.00%		0.00%	
	SUPREME CEILINGS INC	Carpenter	449.00	0.00	449.00	100.00%		0.00%								449.00		0.00%		0.00%	
	T. A. Silies Masonry, LLC.	BRICKLAYER	30.25	0.00	30.25	100.00%		0.00%							30.25		30.25	100.00%		0.00%	
		Bricklayer, Stone Mason	2,425.25	0.00	2,393.75	98.70%		0.00%			2,283.75				141.50		141.50	5.83%		0.00%	
		LABORER	1,553.25	0.00	1,524.00	98.12%		0.00%			1,500.00				53.25		53.25	3.43%		0.00%	
	Terry O'Connor Jr.	LABORER	28.00	0.00	28.00	100.00%		0.00%			28.00							0.00%		0.00%	
		Plumber	183.50	0.00	183.50	100.00%		0.00%			183.50							0.00%		0.00%	
	Tradesmen International LLC - BETHLEHEM, PA	Carpenter	119.00	0.00	119.00	100.00%		0.00%								119.00		0.00%		0.00%	
	Tri-County Mechanical, Inc.	LABORER	944.00	0.00	851.00	90.15%		0.00%			944.00							0.00%		0.00%	
		Pipefitter	1,871.00	0.00	1,871.00	100.00%		0.00%			1,871.00							0.00%	398.50	21.30%	
		Sheet Metal Worker	629.50	0.00	629.50	100.00%		0.00%			629.50							0.00%		0.00%	
	William Hofferl	LABORER	23.00	0.00	23.00	100.00%		0.00%								23.00		0.00%		0.00%	
		Plumber	162.50	0.00	162.50	100.00%		0.00%								162.50		0.00%		0.00%	
	WIND GAP ELECTRIC, INC.	Electrician	5,301.50	1,434.00	5,101.50	96.23%	200.00	3.77%			2,830.00					2,871.50		0.00%	200.00	3.77%	
	YCP, Inc.	LABORER	427.25	0.00	427.25	100.00%		0.00%								427.25		0.00%		0.00%	

Reporting period from 07/01/2014 - 12/31/2017

WORKFORCE UTILIZATION REPORTING

(Hours Worked by Trade)

Trade, Ethnicity Gender

Workforce Utilization Totals	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	118,338.81	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.60	0.72%	88,568.08	1,168.60	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.60

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
		OPERATING ENGINEERS	49.00	0.00	49.00	100.00%		0.00%								49.00		0.00%		0.00%	

Project Name	Company Name	Trade Description	7,233.25	0.00	7,233.25	100.00%	0.00	0.00%	0.00	0.00%	8,870.00	0.00	0.00	624.50	796.00	242.75	1,420.50	19.64%	910.00	12.58%	0.00
T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG	ESTABLISHED TRAFFIC CONTROL	HEAVY & GENERAL LABORERS	20.00	0.00	20.00	100.00%		0.00%								20.00		0.00%		0.00%	
	Guidemark, Inc.	HEAVY & GENERAL LABORERS	222.75	0.00	222.75	100.00%		0.00%								222.75		0.00%	13.50	6.06%	
	J.D. Eckman, Inc.	HEAVY & GENERAL LABORERS	6,923.50	0.00	6,923.50	100.00%		0.00%			5,503.00			624.50	796.00		1,420.50	20.52%	896.50	12.95%	
	Martola Services, LLC	HEAVY & GENERAL LABORERS	67.00	0.00	67.00	100.00%		0.00%			67.00							0.00%		0.00%	

Project Name	Company Name	Trade Description	698.00	176.00	678.00	82.76%	120.00	17.24%	0.00	0.00%	678.00	0.00	0.00	0.00	120.00	0.00	120.00	17.24%	0.00	0.00%	0.00
T-645A MJF - BUILDING & FACILITIES ENERGY CONSERVATION	MJF Electrical Contracting, Inc.	ELECTRIC LINEMAN	80.00	0.00	80.00	100.00%		0.00%			80.00							0.00%		0.00%	
		ELECTRICIAN	618.00	176.00	496.00	80.52%	120.00	19.48%			496.00				120.00		120.00	19.48%		0.00%	

Project Name	Company Name	Trade Description	71,729.80	269.00	88,830.25	81.74%	11,240.25	15.87%	788.00	1.10%	67,430.25	1,158.50	8.00	7,830.25	3,783.50	1,614.00	12,486.25	17.41%	8,261.50	11.50%	0.00
T-688A TRUMBULL - Pennsylvania SFB Bridge Replacement Project	Aaron Enterprises, Inc.	LABORER	1,459.00	0.00	1,215.50	83.31%		0.00%			876.50			542.50	41.00		583.50	36.99%		0.00%	
		OPERATOR	1,359.50	0.00	1,226.50	90.22%		0.00%			782.00			987.50			597.50	43.95%		0.00%	
	ABC Construction Co., Inc.	TRUCK DRIVER	6,323.00	0.00	5,840.50	92.37%	482.50	7.63%			6,142.50			36.00	144.50		180.50	2.85%		0.00%	
	Armour & Sons Electric, Inc.	OPERATOR	12.00	0.00	12.00	100.00%		0.00%			12.00							0.00%		0.00%	
	BUSTLETON SERVICES INC.	LABORER	25.00	0.00	25.00	100.00%		0.00%			25.00							0.00%		0.00%	
		LANDSCAPE LABORER	69.50	0.00	69.50	100.00%		0.00%			37.50				32.00		32.00	46.04%		0.00%	
	Diamond Huntbach Construction Corp.	Asbestos Abatement	156.00	0.00	156.00	100.00%		0.00%			59.00			100.00			100.00	64.10%		0.00%	
	Haines & Kibbehouse, Inc.	LABORER	703.00	0.00	703.00	100.00%		0.00%			703.00							0.00%		0.00%	
		OPERATOR	457.75	0.00	457.75	100.00%		0.00%			380.25				97.50		97.50	21.30%		0.00%	
		TRUCK DRIVER	4.50	0.00	4.50	100.00%		0.00%			4.50							0.00%		0.00%	
	LB Construction Enterprises, Inc.	IRON WORKER	1,853.50	0.00	538.50	29.05%	1,219.00	65.77%			1,182.50	86.00		427.00	148.00		671.00	36.20%		0.00%	
		Ironworker Apprentice	259.00	259.00	65.00	25.10%	194.00	74.90%			118.00			141.00			141.00	54.44%		0.00%	
	M.L. RUBERTON CONSTRUCTION CO., INC.	IRON WORKER	45.00	0.00		0.00%	45.00	100.00%			28.00		8.00		9.00		17.00	37.78%		0.00%	
		LABORER	139.00	0.00		0.00%	139.00	100.00%			36.50			8.00	94.50		102.50	73.74%		0.00%	
		OPERATOR	69.50	0.00		0.00%	69.50	100.00%			40.50				29.00		26.00	41.73%		0.00%	
		TRUCK DRIVER	45.00	0.00		0.00%	45.00	100.00%			29.00				16.00		16.00	35.56%		0.00%	
	Pavilion Drainage Supply Co., Inc.	OPERATOR	31.00	0.00		0.00%		0.00%	31.00	100.00%	31.00							0.00%		0.00%	

Reporting period from 07/01/2014 - 12/31/2017

WORKFORCE UTILIZATION REPORTING

(Hours Worked by Trade)

Trade, Ethnicity Gender

Workforce Utilization Totals	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	118,338.83	3,329.00	100,179.68	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,168.50	186.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50

Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
	Reilly Sweeping, Inc.	OPERATOR	155.25	0.00	139.50	89.86%	15.75	10.14%			118.00			25.25	9.00		37.25	23.99%		0.00%	
	Trumbull Corporation	CARPENTER	6,136.50	0.00	5,837.00	91.56%	199.00	3.08%			6,136.50							0.00%	1,888.00	30.77%	
		CEMENT MASON	48.00	0.00	40.00	83.33%	8.00	16.67%			37.00				11.00		11.00	22.92%	40.00	83.33%	
		DOCKBUILDER/P	7,263.50	0.00	4,474.00	61.00%	2,707.50	37.28%			6,823.00			87.50	273.00		340.50	4.69%	823.50	11.34%	
		ILE DRIVER	21,025.00	0.00	17,403.00	82.78%	3,074.00	14.62%	551.00	2.62%	11,802.50			4,444.00	2,887.50	1,814.00	7,311.50	34.77%	1,975.50	9.41%	
		LABORER	18,780.00	0.00	16,747.00	89.17%	1,621.00	8.63%	208.00	1.10%	18,811.50	1,062.50		905.00			1,998.50	10.45%	2,547.00	15.16%	
		OPERATOR	4,327.50	0.00	3,776.00	87.26%	851.50	12.74%			4,327.50							0.00%	638.50	14.76%	
	Truck Driver	LABORER	810.50	0.00	100.00	12.34%	710.50	87.66%			578.00			232.50			232.50	28.69%	35.00	4.32%	
	Work Zone Contractors, LLC	LABORER	169.00	0.00		0.00%	169.00	100.00%			152.50				16.50		16.50	9.76%		0.00%	
	ZONE STRIPING INC																				

Project Name	Company Name	Trade Description	1,834.00	0.00	1,826.00	99.56%	8.00	0.44%	0.00	0.00%	1,710.00	0.00	0.00	124.00	0.00	0.00	124.00	6.76%	0.00	0.00%	0.00
T-717A BRACY CONSTRUCTION - Milford-Montague Toll Bridge Salt Storage Building	Bracy Construction Inc	Carpenter	33.00	0.00	33.00	100.00%		0.00%			33.00							0.00%		0.00%	
		Cement Mason	6.00	0.00	6.00	100.00%		0.00%			6.00							0.00%		0.00%	
		LABORER	66.00	0.00	66.00	100.00%		0.00%			66.00							0.00%		0.00%	
		OPERATING ENGINEERS	2.00	0.00	2.00	100.00%		0.00%			2.00							0.00%		0.00%	
	Keystone Dirt Works, Inc.	LABORER	240.50	0.00	240.50	100.00%		0.00%			240.50							0.00%		0.00%	
	Raymond Orchard Construction Inc.	Carpenter	227.50	0.00	227.50	100.00%		0.00%			227.50							0.00%		0.00%	
		Dockbuilder	171.50	0.00	171.50	100.00%		0.00%			171.50							0.00%		0.00%	
		LABORER	1,018.50	0.00	1,018.50	100.00%		0.00%			894.50			124.00			124.00	12.17%		0.00%	
	West Side Hammer Electric	ELECTRICIANS & TELECOMMUNICATIONS INSTALLATION TECHNICIAN	61.00	0.00	53.00	86.89%	8.00	13.11%			61.00							0.00%		0.00%	

Project Name	Company Name	Trade Description	2,153.00	813.00	1,340.00	73.85%	583.00	26.15%	0.00	0.00%	2,130.00	0.00	0.00	0.00	23.00	0.00	23.00	1.07%	0.00	0.00%	0.00
TS-697A CARR & DUFF - LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS	CARR & DUFF, INC	Electrician	1,883.00	813.00	1,340.00	71.32%	540.00	28.68%			1,883.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	15.00	0.00		0.00%	15.00	100.00%							15.00		15.00	100.00%		0.00%	
	Service Painting, Inc.	PAINTER	255.00	0.00	247.00	96.86%	8.00	3.14%			247.00				8.00		8.00	3.14%		0.00%	

Project Name	Company Name	Trade Description	374.50	9.00	230.00	61.42%	144.50	38.58%	0.00	0.00%	251.00	0.00	0.00	0.00	123.50	0.00	123.50	32.95%	0.00	0.00%	0.00
TS-699A CARR & DUFF - LOWER TRENTON TSB APPROACH TRAFFIC SIGNAL EQUIPMENT UPGRADES	CARR & DUFF, INC	ELECTRICIAN	251.00	9.00	230.00	91.63%	21.00	8.37%			251.00							0.00%		0.00%	
		HEAVY & GENERAL LABORERS	123.50	0.00		0.00%	123.50	100.00%							123.50		123.50	100.00%		0.00%	

Reporting period from 07/01/2014 - 12/31/2017

WORKFORCE UTILIZATION REPORTING

(Hours Worked by Trade)

Trade, Ethnicity Gender

Workforce Utilization Totals			Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
			118,338.83	3,329.00	100,179.58	84.65%	13,981.75	11.82%	848.50	0.72%	88,568.08	1,168.50	166.00	9,025.25	6,502.50	12,007.50	16,852.25	14.24%	10,022.75	8.47%	6.50
Project Name	Company Name	Trade Description	Total Hours Worked	Total Apprentice Hours	PA Hours	PA %	NJ Hours	NJ %	Other Localities	Other Localities %	Caucasian / White	American Indian	Asian Pacific Islander	Black / African American	Latino / Hispanic	Other	Total Minorities	Minority %	Total Women	Women %	New Hires
Project Name	Company Name	Trade Description	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
T-845B SCHNEIDER ELECTRIC - BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS	On Call Guide Rail Project Consultants																				
Project Name	Company Name	Trade Description	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00	0.00%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	0.00	0.00%	0.00
TS-577A SPARWICK - SF T5B INTERIM DECK REPAIRS ON I-95	On Call Guide Rail Project Consultants																				

Reporting period from 07/01/2014 - 12/31/2017

Delaware River Joint Toll Bridge Commission
Meeting of January 29, 2018

MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

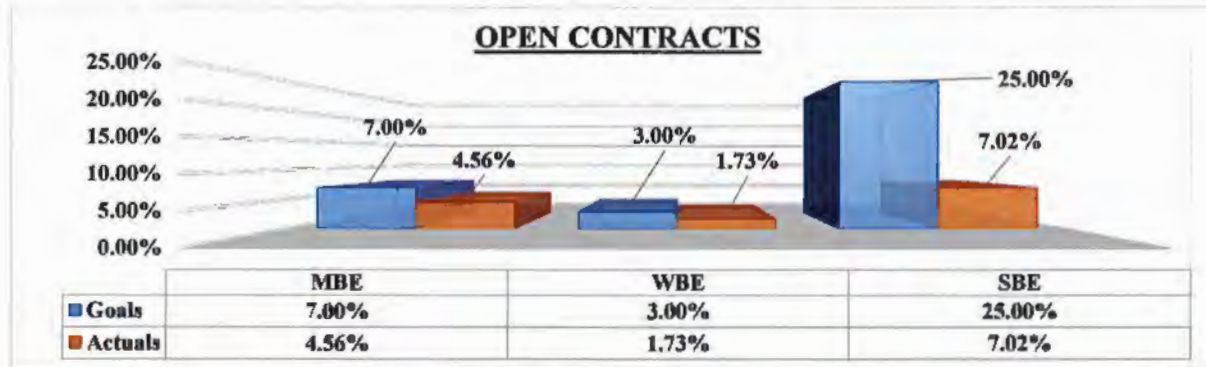
a) PA Assigned Professional Services Contracts:	7% MBE and 3% WBE
b) No State Assigned Professional Services Contracts:	7% MBE and 3% WBE
c) Capital Plan Construction Contracts:	7% MBE and 3% WBE
d) NJ Assigned Professional Services Contracts:	25% SBE

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

➤ Active Contracts:	11
➤ Completed Contracts:	66
➤ Total Capital Program Contracts:	77
➤ Total Number of Contractors:	133

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.

Minority, Women and Small Business Enterprise Payment Reporting



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 33,245,936.22	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 3,189,614.63	4.56%	\$ 1,514,583.56	1.79%	\$ 593,949.08	7.02%	\$ 224,004.41

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	TOTAL PAYMENTS TO DATE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
C-502A	AECOM Transp.	\$ 30,397,000.00	\$ 17,011,476.78	4.34%	\$ 1,319,428.97	1.45%	\$ 507,131.45		\$ -
C-628A	Dewberry	\$ 1,000,000.00	\$ 446,481.37	4.06%	\$ 40,585.66	4.88%	\$ 48,768.23	4.33%	\$ 43,294.17
C-627B	French & Parello	\$ 500,000.00	\$ 268,595.74		\$ -		\$ -		\$ -
C-629A	Hill International	\$ 300,000.00	\$ 147,560.34		\$ -		\$ -	13.66%	\$ 40,993.70
C-556A	Pennoni Associates	\$ 389,614.63	\$ 323,615.98		\$ -		\$ -	12.88%	\$ 50,193.77
TTS-634AR	J. Fletcher Cramer	\$ 896,808.00	\$ 838,977.50	8.35%	\$ 74,885.53	0.42%	\$ 3,755.75		\$ -
C-628B	Louis Berger Group	\$ 1,000,000.00	\$ 644,576.59		\$ -		\$ -	7.56%	\$ 75,584.81
C-549AR	Jacobs Engineering	\$ 452,128.22	\$ 445,549.97	7.91%	\$ 35,742.16	3.07%	\$ 13,866.11		\$ -
C-599A	McCormick & Taylor	\$ 1,000,000.00	\$ 259,868.36		\$ -	0.50%	\$ 5,000.00		\$ -
C-629B	Michael Baker	\$ 500,000.00	\$ 329,371.12		\$ -		\$ -	2.79%	\$ 13,937.96
C-621A	Rummel Klepper & Kahl	\$ 500,000.00	\$ 487,346.01	8.79%	\$ 43,941.24	3.09%	\$ 15,427.54		\$ -

MBE = Minority Business Enterprise

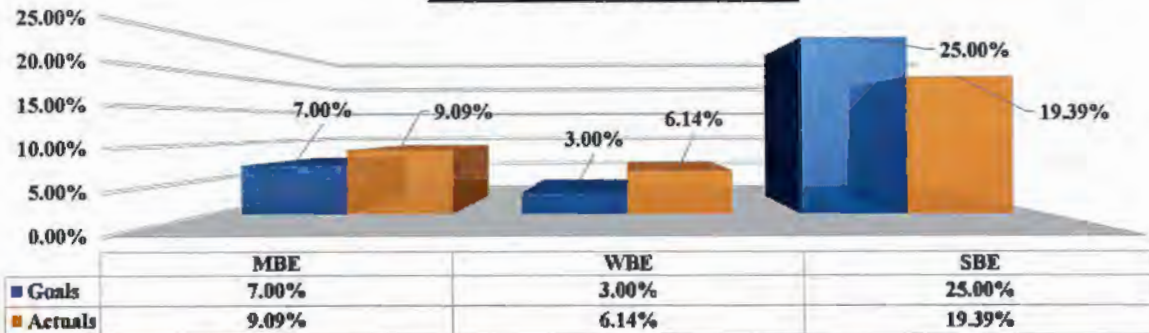
WBE = Women Business Enterprise

SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to 12/31/2017.

Minority, Women and Small Business Enterprise Payment Reporting

COMPLETED CONTRACTS



SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

*Categories highlighted below indicates the Prime has either met or exceeded the target.

CONTRACT NO.	CONTRACTOR / CONSULTANT	CONTRACT VALUE	MBE GOAL 7.0 %	MBE VALUE	WBE GOAL 3.0 %	WBE VALUE	SBE GOAL 25.0 %	SBE VALUE
DB-427B	A.P. Construction	\$ 4,356,866.00	10.00%	\$ 435,686.60	7.30%	\$ 318,051.22		\$ -
T/TS-573A	A.P. Construction	\$ 7,823,588.00	7.69%	\$ 601,633.92	4.92%	\$ 384,920.53		\$ -
T-440BR	A.P. Construction	\$ 4,608,295.33	11.70%	\$ 539,170.55	7.33%	\$ 337,788.05		\$ -
TTS-476A-2	A.P. Construction	\$ 3,511,153.06	7.20%	\$ 252,803.02	5.50%	\$ 193,113.42		\$ -
T-472A	Allied Painting	\$ 15,595,983.76	9.70%	\$ 1,512,810.42	15.00%	\$ 2,339,397.56		\$ -
C-443A	Ammann & Whitney	\$ 770,909.81	10.00%	\$ 77,090.98	14.00%	\$ 107,927.37		\$ -
C-445A	Ammann & Whitney	\$ 920,304.08	7.20%	\$ 66,261.89	3.20%	\$ 29,449.73		\$ -
T-474A	Bracy Contracting	\$ 2,660,000.00	6.05%	\$ 160,930.00	2.87%	\$ 76,342.00		\$ -
C-474A	Brinjac	\$ 287,603.87	8.00%	\$ 23,008.31	9.00%	\$ 25,884.35		\$ -
C-627A	Buchart Horn	\$ 132,374.35	0.00%	\$ -	0.00%	\$ -		\$ -
C-598A	Burns Group	\$ 408,272.00		\$ -		\$ -	8.00%	\$ 32,661.76
C-454A	Carroll Engineers	\$ 500,000.00	18.10%	\$ 90,500.00	5.90%	\$ 29,500.00		\$ -
C-543A	Cherry Weber	\$ 612,233.00		\$ -		\$ -	28.30%	\$ 173,261.94
C-639A	Cherry Weber	\$ 401,455.40	18.10%	\$ 72,663.43	5.90%	\$ 23,685.87		\$ -
T-498A	Cornell & Co.	\$ 1,999,015.22	9.30%	\$ 185,908.42	6.30%	\$ 125,937.96		\$ -
T-554A	Dayspring Electric	\$ 232,117.66	0.00%	\$ -	0.00%	\$ -		\$ -
C-454B	French & Parello	\$ 500,000.00		\$ -		\$ -	17.00%	\$ 85,000.00
C-453A	Gannett Fleming	\$ 1,000,000.00	5.33%	\$ 53,300.00	0.87%	\$ 8,700.00		\$ -
C-598B	Gannett Fleming	\$ 367,353.90		\$ -		\$ -	8.95%	\$ 32,878.17
C-566A	Greenman Pedersen	\$ 350,675.02	9.54%	\$ 33,464.64	0.83%	\$ 2,924.37		\$ -
C-599B	Greenman Pedersen	\$ 1,000,000.00		\$ -		\$ -	4.00%	\$ 40,000.00
CM-437A	Greenman Pedersen	\$ 2,559,020.59		\$ -		\$ -	19.50%	\$ 499,009.02
CM-440B	Greenman Pedersen	\$ 753,336.71		\$ -		\$ -	17.64%	\$ 132,888.60
T-441A	H & G Contractors	\$ 1,586,698.00	6.50%	\$ 104,722.07	1.57%	\$ 24,911.16		\$ -
C-530A	Hill International	\$ 400,000.00	2.50%	\$ 10,000.00	0.00%	\$ -		\$ -
CM-427B	Hill International	\$ 629,749.00		\$ -		\$ -	13.60%	\$ 85,645.86
CM-447B	Hill International	\$ 973,401.52	4.10%	\$ 39,909.46	2.10%	\$ 20,441.43		\$ -
CM-442A	Hill International	\$ 319,826.73		\$ -		\$ -	25.14%	\$ 80,404.44
CM-573A	Hill International	\$ 1,038,384.48	6.20%	\$ 64,379.84	5.80%	\$ 60,226.30		\$ -
T-506A	HRI	\$ 13,727,411.69	7.17%	\$ 984,255.42	2.91%	\$ 399,467.68		\$ -
TS-505A	IEW	\$ 661,352.00	55.00%	\$ 363,743.60	8.93%	\$ 59,058.73		\$ -
DB-563A	J. Fletcher Creamer	\$ 1,283,717.00	15.00%	\$ 192,557.55	4.00%	\$ 51,348.68		\$ -
T-437A	J.D. Eckman	\$ 24,412,321.90	7.48%	\$ 1,826,041.68	3.04%	\$ 742,134.59		\$ -
TS-442A	James A. Anderson	\$ 2,149,268.62	6.30%	\$ 135,403.92	1.30%	\$ 27,940.49		\$ -
TS-443A	James A. Anderson	\$ 2,461,975.00	0.00%	\$ -	6.10%	\$ 150,180.48		\$ -
T-543A	James D. Morrissey	\$ 6,683,640.40	4.80%	\$ 320,814.74	8.64%	\$ 577,466.53		\$ -

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each contract's end date.

SUMMARY TOTALS		MBE		WBE		SBE	
M/WBE Summary Totals	\$ 128,684,944.08	ACTUAL	VALUE	ACTUAL	VALUE	ACTUAL	VALUE
SBE Summary Totals	\$ 16,433,918.99	9.09%	\$ 11,702,579.34	6.14%	\$ 7,907,002.78	19.39%	\$ 3,185,920.49

***Categories highlighted below indicates the Prime has either met or exceeded the target.**

CM-444A	JMT	\$ 905,196.00	9.50%	\$ 85,993.62	2.80%	\$ 25,345.49	\$ -
CM-506A	JMT	\$ 1,459,000.00	7.65%	\$ 111,613.50	2.40%	\$ 35,016.00	\$ -
CM-543A	JMT	\$ 752,729.58		\$ -		\$ -	30.60% \$ 230,335.25
C-506A	KS Engineers	\$ 1,156,622.33	63.38%	\$ 733,067.23	13.44%	\$ 155,450.04	\$ -
TTS-476A-1	Kyle Conti	\$ 4,128,641.00	0.09%	\$ 3,715.78	9.00%	\$ 371,577.69	\$ -
DB-562A	M.L. Ruberton	\$ 344,492.68	8.30%	\$ 28,592.89	3.80%	\$ 13,090.72	\$ -
T-475A	Miniscalco	\$ 68,229.51	2.25%	\$ 1,535.16	1.20%	\$ 818.75	\$ -
TS-445A	Neshaminy Contractors	\$ 6,285,926.10	16.90%	\$ 1,062,321.51	2.70%	\$ 169,720.00	\$ -
TS-447B	Neshaminy Contractors	\$ 8,955,586.24	8.60%	\$ 770,180.42	2.58%	\$ 231,054.12	\$ -
C-437B	Parsons Brinkerhoff	\$ 2,254,674.00		\$ -		\$ -	22.54% \$ 508,203.52
C-437A	Pennoni Associates	\$ 764,181.39		\$ -		\$ -	24.00% \$ 183,403.53
C-455B	Remington & Vernick	\$ 400,000.00		\$ -		\$ -	2.49% \$ 9,960.00
TS-444A	Road-Con	\$ 7,814,850.68	4.87%	\$ 380,583.23	0.31%	\$ 24,226.04	\$ -
T-639A	Road-Con	\$ 3,324,313.00	0.00%	\$ -	13.90%	\$ 462,079.51	\$ -
T-624A	Sparwick	\$ 874,601.00	7.60%	\$ 66,469.63	0.75%	\$ 6,559.51	\$ -
C-440B	Stantec	\$ 728,011.79	4.75%	\$ 34,580.56	2.80%	\$ 20,384.33	\$ -
C-440A	Stantec	\$ 405,011.03	4.80%	\$ 19,440.53	6.60%	\$ 26,730.73	\$ -
C-600A	STV	\$ 800,000.00		\$ -		\$ -	12.60% \$ 100,800.00
CM-472A	STV	\$ 1,728,385.40		\$ -		\$ -	23.80% \$ 411,355.73
CM-474A	STV	\$ 291,172.17	0.00%	\$ -	0.00%	\$ -	\$ -
C-538A	STV	\$ 500,000.00	1.25%	\$ 6,250.00	31.20%	\$ 156,000.00	\$ -
CM-443A	STV	\$ 204,152.63	16.75%	\$ 34,195.57	11.00%	\$ 22,456.79	\$ -
CM-445A	STV	\$ 682,064.44		\$ -		\$ -	26.00% \$ 177,336.75
CM-498A	STV	\$ 571,665.66	12.00%	\$ 68,599.88	2.40%	\$ 13,719.98	\$ -
C-453B	T & M Associates	\$ 1,000,000.00		\$ -		\$ -	18.90% \$ 189,000.00
C-07-11	Transystems	\$ 747,493.55		\$ -		\$ -	21.05% \$ 157,347.39
C-447B	Transystems	\$ 666,016.64	8.00%	\$ 53,281.35	2.00%	\$ 13,320.33	\$ -
CM-476A	Trumbull	\$ 699,250.00	13.60%	\$ 95,098.00	6.10%	\$ 42,654.25	\$ -
C-505A	Urban Engineers	\$ 154,598.70		\$ -		\$ -	36.50% \$ 56,428.53

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise

Data represents payments made from the start of the MWSBE program up to the completion of each contract's end date.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

COMMUNICATIONS

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

OPERATIONS INDEX
FOR
COMMUNICATIONS

SUBJECT	DESCRIPTION	PAGE NUMBER
Communications	Status Report Month of December 2017	1-4

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

COMMUNICATIONS REPORT

December 2017

- **COMMISSION AWARENESS EFFORTS:**

Lower Trenton Sign Progress Article – Responded to inquiry from Trenton Times reporter regarding progress on the lighting replacement project for the Trenton Makes the World takes sign. Facilitated accompanying photography shoot, coordinating with project team and engineering department to provide safe, but controlled, access to the work site. Requested a correction on an error in the article that stated the City of Trenton would control lighting schemes after the project's completion; this will be the Commission's domain, not the city's. Subsequently, participated in an interview for a "Hank's Take" segment on Fox29 news Philadelphia/ WTXF. In both cases, attempted to relay that the lighting replacement effort involved a more reliable/energy efficient technology that would reduce electricity costs. Also relayed the historical significance of the sign. The combination of coverage resulted in shared publications on multiple regional and national outlets.

Scudder Falls Bridge Replacement Project – Provided photographs and answered basic questions for status update article on the bridge project. Later in the month, answered various inquiries from Bucks County Courier-Times reporter regarding construction progress for a Christmas-week feature article. Coordinated with engineering and project team to secure work-site access for newspaper photographer and accompanies that individual to the Pennsylvania side of the project. The resulting article also touched on project finances, tolling, and anticipated completion date. This article appeared in the Courier Times' sister publications and was linked to by regional and national trade publications. The Communications department continues to issue weekly travel advisories for this project. Likewise updates are made on a weekly basis to the travel and construction-activities sections of the project website's homepage.

Free Bridge Movement – Completed research and initial 12-page article about the late 19th century- early 20th century free bridge movement that led to the public acquisition of toll-supported bridges currently owned and operated by the DRJTBC. The article will be a featured focus of the Commission's annual report. A slide program also will be compiled for delivery to select audiences in our service area. Researched and confirmed all toll-supported bridge purchase/acquisition dates, correcting errors in prior annual reports and agency's bridge manuals. Dates were verified through Commission meeting minutes and/ or published reports. The final indexing was forwarded to Chief Engineer Roy Little for engineering department records.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

- **MEDIA RELATIONS:**

Hot Topics: Lower Trenton Bridge is prominent in mural at new Starbucks café in Trenton; online petition launched to request PennDOT to address pedestrian crossing at Larry Holmes Drive and Third St. in Easton (also mentions Larry Holmes Dr. and Northampton Street Bridge intersection); work/road restrictions for Scudder Falls Bridge project; Phillipsburg carjacking incident reported to officer in charge at Easton-Phillipsburg Toll Bridge; Washington Crossing reenactment and preparations (various articles); Trenton Make sign lighting replacement coming to an end; design contract awarded for new Commission administration building in Lower Makefield, PA; pedestrian injured near Easton-Phillipsburg bridge; police urge caution in preparation for December snowfalls; Commission employees mentioned in Phillipsburg council article; redesignation of orphan I-95 segment as I-295 set to begin in New Jersey; holiday weekend lane closure moratorium for Scudder Falls Bridge Replacement Project; feature article on Scudder Falls Bridge Replacement Project; television segment (Fox29 Philadelphia) on Trenton Makes sign lighting replacement work; overnight closures of Bear Tavern Road southbound ramp to I-95 south in Ewing; emergency roadway repairs along I-95 southbound in Lower Makefield, PA; Commission chairman re-nominated for new term; two charged in Phillipsburg carjacking; Duane Morris partner who once did work for Commission named to new New Jersey governor's transition team;.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Workplace Safety Calendar - Conducted two thorough edits/proofreadings of the annual workplace safety calendar prior to publication and final distribution. Edited employee newsletter. Reviewed Delaware Canal towpath closure poster. Edited various draft communications and assigned meetings for attendance that may be pertinent to the Commission.

- **CAPITAL PROJECTS**

Lower Trenton Bridge "Trenton Makes" Sign Lighting Replacement – Extensively revised proposed outline for video about the Trenton Makes the World Takes sign and the current lighting replacement project. The video is being produced by Stokes Creative Group.

INTERNAL/EXTERNAL COMMUNICATIONS

- The Commission website recorded 9,107 sessions (visits) in December. This is a decrease from November when 9,572 sessions were recorded and from December 2016 when there were 12,131 sessions (former website).
- Issued 12 press releases/travel advisories in December. Nine pertained to the Scudder Falls Bridge Replacement Project and the remaining three concerned the I-78 Bridges and Approach Slabs Rehabilitation Project.
- Inputted all 2018 Commission meeting dates into the backend of the Commission's public website – www.drjtbc.org.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

- Attended conference call on draft 2018 operating budget.
- Participated in inter-agency conference call for coordinating signage installations for conversion of orphan I-95 segment in New Jersey and Pennsylvania to an extended I-295. Also participated in follow-up phone conference regarding media rollout and website for I-95/295 redesignation.
- Conveyed photographs of octogenarians who worked on 1947 Lumberville-Raven Rock Pedestrian Bridge construction to Lambertville frame shop for commemorative in recognition of their involvement in the bridge's rededication in 2013.
- Inputted all 2018 Commission meeting dates into the backend of the Commission's public website – www.drjtbc.org.
- Attended SharePoint training meeting.
- Provided responses to two Facebook posts regarding Commission projects or bridges in Morrisville-Yardley area.
- Provided basic incident report information to Easton Express-Times reporter who inquired about individual reporting carjacking incident to E-P officer in charge.
- Responded to Drexel University inquiry about forthcoming annual report.
- Organized conference call with former website provider Liquid INT staff to discuss expiration of old website's SSL Certificate.
- Visited Heath Lumber in Ewing, N.J. for possible copy of photograph of original wooden signage – The World Takes, Trenton Makes – on the “old iron” bridge at Lower Trenton. Former lumber company owner, Roy Heath, had coined the phrase in 1910.
- Processed end-of-year invoices for various Chambers of Commerce and other membership/subscriber organizations.
- Inputted and/or updated various NJ511 travel alert posts for the Scudder Falls and I-78 projects.
- Posted historical corrections on Calhoun Street Bridge and Lower Trenton Bridge on Facebook pages.
- Fielded inquiries from WHYY news assignment editor regarding Commission projects – Lower Trenton sign lighting.
- Responded to New Jersey Chamber of Commerce membership inquiry.
- Fielded status inquiry on possible schedule changes for evening/nighttime noise-intensive work associated with the Scudder Falls Bridge Replacement Project.
- Contact Trenton Historical Society president Sally Lane for inclusion in the Lower Trenton sign project video.
- Processed four Bellevue Communications Group billings.
- Drafted response to Lambertville City Clerk inquiry regarding neighboring commercial property owner; item sent by Dep. Exec. Dir. of Operations Sean Hill.
- Scheduled photographer Carol Feeley for portrait of new Commissioner John D. Christy.
- Worked with Scudder Falls Public Involvement Consultants McCormick Tayler and Stokes Creative Group to revise/correct Route 175/River Road detour map.
- Requested subhead correction on Courier Times online article subhead concerning the Commission's Lower Makefield administration building.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

- Responded to website comment (Yardley resident) wrongly attributing late night noise to the Scudder Falls Project; woman lives in excess of two miles from the work sites and is complaining of noise when work is not taking place.
- Working with website consultant Stokes Creative Group, corrected bridge locator map on www.drjtbc.org.
- Conducted annual report coordination call with Alex Styer of Bellevue Communications.
- Called Jay Roth of Jacobs Engineering regarding rollout, execution, coordination of I-95 redesignation to I-295.
- Participated in multi-agency conference call and website discussion on media rollout of redesignation plan for orphan I-95 segment as I-295.
- Working with Stokes Creative Group, moved the Scudder Falls project core map to public outreach section and swapped in the Route 175 detour map on the website homepage.
- Contacted MidJersey Chamber of Commerce CEO Tom Curtin to seek his potential involvement in the video of the Lower Trenton Bridge sign.
- Reviewed, vetted, and corrected NJDOT release on impending overnight closure of Bear Tavern Road on-ramp to I-95 southbound and corresponding detour.
- Requested easy-to-understand detour map of overnight closure of Bear Tavern Road on-ramp to I-95 south; posted on project website and distributed with travel advisories.
- Presented summary of I-95/I-295 conversion plan at snow operations meeting involving Commission's electronic security and maintenance personnel.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

**OPERATIONS INDEX
FOR
COMMUNITY AFFAIRS**

SUBJECT	DESCRIPTION	PAGE NUMBER
Community Affairs	Status Report Month of December 2017	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

Community Affairs Report

December 2017

The following Community Affairs activity took place during December 2017:

Scudder Falls Bridge Replacement Project Public Involvement

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Concerns included late night noise and numerous potholes on both the NJ and PA side.

Provided public notice on canal closures in the construction area.

Workplace Safety meeting and calendar

Coordinated printing and distribution of the 2018 Workplace Safety calendar. Coordinated with Print Technician Kevin Barta, who was instrumental in the publication of this jurisdiction-wide scheduling and organization tool.

Commission Newsletter

Completed printing and distribution of fall edition of River Currents newsletter and begin developing content for winter edition.

Riegelsville Overweight Vehicles

Reviewed situation of overweight vehicles at Riegelsville and process of turning them around with Department of Safety, Security and Training. Followed up with PA Senator Robert Mensch's office, in response to their outreach to the Commission.

Various Community Relations

Responded to request for information regarding distance from bridge walkway to water level. Spoke to the individual to determine reason for asking (writing a play.) Handled miscellaneous requests from customers regarding toll charges, E-ZPass violation disputes, emergency vehicles, etc, referring to proper department as appropriate.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

ENGINEERING

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018 PROJECT STATUS REPORT

FACILITY	PM/PAM	CONTRACT DESCRIPTION	PAGE NO.
Trenton-Morrisville Toll Bridge	WMC/RFM	Bar7 Structural Analyses Task Order Assignment, C-715A-2	1
Lower Trenton Toll Supported Bridge	CTH/RWL	Trenton Makes Sign - Replacement of Sign, Design, C-628A-7 - Construction Management, C-703A-1 - Promotional Video, C-703A-2 - Construction, TS-687A	1-2
	CAS/RWL	NJ Approach Traffic Signal Upgrades Design Contract C-627B-4	2
	VMF/CAS	Construction Contract, TS-699A	2
Scudder Falls Toll Supported Bridge	KMS/RWL	Scudder Falls Bridge Replacement Project - Final Design Services, Contract C-660A - Construction Contract, T-668A	3
	CTH/KMS	Construction Management, CM-669A	4
	CLR/KMS	- Construction Inspection, PA Approaches, CI-671A - Construction Inspection, Main River, CI-672A	4
	VMF/CLR/KMS	Construction Inspection, NJ Approaches, CI-673A	5
	KMS/RWL	DMC Services for Construction of the SFB Project Oversight of Final Design, C-502A-2I	5-6
	CTH/KMS	Public Involvement Services Design Contract, C-662A	6-7
	KMS/RWL	Capital Program Management Consultant (CPMC) & Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project CPMC Services 2016, C-502A-1L	7
	VMF/CLR/KMS	Interim Deck Repairs Construction Contract TS-677A	7
	CAS/RWL	Commission Administration Building at Scudder Falls Design Contract, C-707A	8
New Hope-Lambertville Toll Bridge	WMC/RFM	Floor System Rehabilitation Design Services, C-702B-2	8
I-78 Toll Bridge	RJZ/RWL	I-78 Toll Bridge Maintenance Garage - Preliminary, Final, & Post Design Services, C-508A - Code Compliance Plan Review and Inspections, C-696A-1 - Construction Management Services, CM-508A - Construction Contract, T-508A	8-10

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

RSL – R. Luciani
VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Stracciolini
RFM – Ronald Mieszkowski

RJZ – R. Zakharia
RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018 PROJECT STATUS REPORT

I-78 Toll Bridge	VMF/CTH/KMS	I-78 Bridges and Approach Slab Rehabilitation - Design Contract, C-644A - Construction Management/Inspection, CM-644A - Construction, T-644A	10-11
	VMF/CTH/KMS	Restriping of the Merge Lanes Exiting the Toll Plaza Design Contract, C-628A-8	11-12
Easton-Phillipsburg Toll Bridge	CTH/RWL	Salt Storage Facility Concept Study, C-702B-1	12
Milford-Montague Toll Bridge	CTH/RWL	Salt Storage Facility - Design, C-702B-4 - Construction Management, C-703A-3 - Construction, T-717A	12
Multiple Facilities and/or Commission-Wide	JRB/RFM	Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges Design, C-715A-1	13
	RJZ/RWL	Phase 1 Toll Collection Counting Facilities - District 2 & 3 Preliminary, Final & Post Design Services, C-696B-1	14
	WMC/RWL	Electronic Surveillance/ Detection System ESS Maintenance Contract, DB-575A	14
	WMC/RWL	Wireless Video Network Specification & Peer Review Design Contract, C-621A-5	14
	CAS/RWL	Electronic Toll Collection Customer Service Center/Violation Processing Center Project, DB-584A	15
	CAS/RSL	Traffic Count Program Upgrade, DR-550A	15
	CAS/RWL	Electronic Toll Collection System Replacement - Design, Build, and Maintain, DB-540A - Design, Build, and Maintain, TO-540A - Toll System Performance Review and Audit/Operational Assessment, C-701A-3 - Toll Plaza LED Sign Installation & Integration, C-701A-4	15-16
	CAS/RWL	Level 3 Investment Grade Traffic & Revenue Forecasts C-549AR	17
	RFM/RWL	Bridge Monitoring System Design for Select Bridges, C-628B-6	17
	RJZ/RWL	Buildings & Facilities Energy Conservation Measures - Preliminary, Final & Post Design Services, C-657A-3 - Construction, Electrical, T-645A - Construction, Mechanical, T-645B	18-19

Notes: Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
CTH – C. Harney

RSL – R. Luciani
VMF – V. Fischer

Program Area Manager Legend

KMS – K. Skeels
CAS – C. Stracciollini
RFM – Ronald Mieszkowski

RJZ – R. Zakharia
RLR – R. Rash
CLR – C. Rood

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018 PROJECT STATUS REPORT

	RFM/RWL	General Engineering Consultant Annual Inspections • 2015-2016 Annual Inspections, C-684A	19
	CAS/RWL	2015-2016 Traffic Engineering Consultant • C-686A	19

Notes: *Facilities are listed South to North*

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

Project Manager Legend

WMC – M. Cane
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DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

TRENTON-MORRISVILLE TOLL SUPPORTED BRIDGE

BAR7 STRUCTURAL ANALYSES OF TRENTON-MORRISVILLE TOLL BRIDGE STRUCTURES Task Order Assignment No. C-715A-2

Pennoni Associates provided the Commission with their final load rating submission for the Trenton-Morrisville Toll Bridge to aide in processing additional overweight special permit vehicle type crossing requests resulting from traffic restrictions associated with the Scudder Falls Bridge Replacement project.

LOWER TRENTON TOLL-SUPPORTED BRIDGE

REPLACEMENT OF “TRENTON MAKES THE WORLD TAKES SIGN” LIGHTING ELEMENTS

**DESIGN
Task Order Assignment No. C-628A-7**

Dewberry was issued Notice to Proceed effective November 29, 2016. A project kick-off meeting was held with Dewberry and their sub-consultants, The Lighting Practice & ACT Engineers, on December 2, 2016. Local stakeholder meetings were held on February 1st & 2nd 2017 briefing attendees on the sign lighting concept and schedule moving forward. The designer submitted final construction bid documents and assisted with bid review/evaluations Dewberry is close to concluding t post-design, post-award services.

**CONSTRUCTION MANAGEMENT
Task Order Assignment No. C-703A-1
CTH/RWL**

Urban Engineers was issued Notice to Proceed effective June 26, 2017. A project kick-off meeting was held with Urban on July 14, 2017. Urban is providing a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler through this task order assignment. Urban is close to concluding construction management and inspection activities.

**PROMOTIONAL VIDEO
Task Order Assignment No. C-703A-2**

Urban Engineers was issued Notice to Proceed effective October 20, 2017. A project kick-off meeting was held with Urban and Stokes on October 20, 2017. Urban is working with Stokes

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 29, 2018 PROJECT STATUS REPORT

Creative Group to produce a promotional video highlighting the history and relighting efforts associated with the Trenton Makes The World Takes sign.

CONSTRUCTION Contract No. TS-687A

At the May 22, 2017 Commissioners Meeting, the Commission awarded Contract TS-687A, Lower Trenton Toll-Supported Bridge, Replacement of Sign Lighting Elements to Carr & Duff, Inc. The Commission issued the full Notice to Proceed effective June 26, 2017.

A project kick-off meeting was held with Carr & Duff on July 14, 2017. Carr & Duff have concluded tasks related to replacing the sign lighting elements. System testing and training are underway.

LOWER TRENTON TOLL-SUPPORTED BRIDGE

NJ APPROACH TRAFFIC SIGNAL UPGRADES Contract No. C-627B-4

French & Parrello Associates (FPA) prepared a change of plans to include additional pedestrian signal heads on all four corners of the New Warren Street and William Trent Place intersection. The conduits beneath the roadway are full and new wiring cannot be pulled to support the additional signal heads. Upon further investigation with Carr & Duff, there are several existing wires within the conduit that are not being used. Carr & Duff submitted a price for this work and a change order was issued. Completion of this work is underway.

Construction Contract No. TS-699A

Carr & Duff, Inc. (C&D) was awarded this contract at the Commission's March 2017 meeting and issued their full Notice to Proceed effective April 21, 2017.

During this reporting period C&D formed and poured the concrete foundation for the new Pedestrian Signal Pole at the northwest corner of New Warren St. and William Trent Place and installed the underground conduit from this foundation to the existing in-ground junction box at the same corner. This work was added to this contract as requested by the Commission.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

**FINAL DESIGN
Contract No. C-660A**

During the December reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey, continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended the following meetings: two (2) T-668A Progress Meetings; and, various technical meetings involving design issues with the Contractor and CM/CI team.

**Construction
Contract No. T-668A**

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Coordination Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period. To date there have been a total of 270 Contractor RFIs and 418 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating the Baseline CPM Schedule progress updates. Trumbull submitted Baseline CPM Schedule Update 5R on December 15, 2017 and comments were provided back to Trumbull, by the CM, on December 21, 2017. Trumbull submitted a preliminary Update No. 6 on December 22, 2017 that required a Recovery Schedule (6R), which was submitted on December 27, 2017. These schedules are currently under review by the CM.

Ongoing construction activities continued, along with the startup of new activities in PA, NJ and the Delaware River. Trumbull has work areas extending throughout the project limits in order to complete parallel activities on the project. During the month of December Trumbull continued with the Main River Bridge trestle causeway in-river construction on the PA side of the river. Work progressed on the Main River Bridge Abutments, Pier 5 and Pier 6 construction in NJ, and Piers 1 and 2 construction in PA. Work continued on the Taylorsville Road Bridge construction. In addition, work continued on the T-Wall construction within the median of I-95 in PA as well as the NJ I-95 access Ramp C Bridge and Ramp G Bridge Pier construction work.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 29, 2018 PROJECT STATUS REPORT

CONSTRUCTION MANAGEMENT Contract No. CM-669A (CTH/KMS)

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

Construction Inspection of PA Approach Contract No. CI-671A

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period TRC continued supplying inspectors to work on the Project under the supervision of the Construction Manager with four (4) Inspectors on board. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

Construction Inspection of Main River Bridge Contract No. CI-672A

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued supplying inspectors to work on the Project under the supervision of the Construction Manager adding one (1) new Inspector resulting with now five (5) inspectors on board. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 29, 2018 PROJECT STATUS REPORT

Construction Inspection of NJ Approach
Contract No. CI-673A

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF maintained the full inspection staff of five (5) inspectors to work on the New Jersey approach portion of this project under the supervision of the Construction Manager. GF inspectors are also performing the quality control tests on the concrete that is poured within the New Jersey approach portion of the project. GF has proposed a replacement inspector from their IBE Subconsultant, Churchill Consulting Engineers (CCE), to replace the CCE inspector that is on medical leave. This inspection position is currently being filled by a GF inspector.

DMC SERVICES THROUGH T-668A CONSTRUCTION

Task Order Assignment No. C-502A-2I

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017.

The DMC Services include support to the Commission with the following: environmental agency coordination; environmental permitting; environmental monitoring services; construction survey support services; Contracts C-660A and T-668A progress support; and, administration of the three (3) SFB Project Construction Inspection (CI) Contracts.

Environmental Agency Coordination – Continuous services provided Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

Environmental Permitting - In Pennsylvania, coordination with the USACE and the PADEP for a modification to the downstream elevation of the 72" Pipe Jack-and-Bore operation in PA due conflicts with bedrock. The PADEP and the USACE have reviewed the modification and agreed that a permit modification is not required.

Environmental Monitoring Services – These services are required to take place throughout construction of the SFB Replacement Project to meet Project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period.

Contracts C-660A and T-668A Progress Support - DMC services during this reporting period included participation in the work flow for review and distribution of the contactor's submittals and requests for information; ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support ; utility design coordination between the Commission's District 1 Administration Building Design and SFB Replacement Project construction projects; and, coordination with Commission Operation's and ESS Departments on maintenance of the existing equipment within the SFB Project construction zone.

CI Contract Administration – As Project Managers, coordinated with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; administer the CI contracts and address any contractual needs.

SCUDDER FALLS BRIDGE REPLACEMENT PROJECT

PUBLIC INVOLVEMENT SERVICES

**FINAL DESIGN
Contract No. C-662A**

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. A kickoff meeting was held with MT on November 25, 2015. The Commission provided comments to MT's draft PI plan and is awaiting a revised draft. MT has attended numerous C-660A progress meetings, and has successfully taken responsibility of maintaining the project hotline and website. MT organized and participated in the March 15, 2016 Open House/ No Net Loss Public Hearing held in Ewing Township and April 27, 2016 Pennsylvania Noise Walls Update Meeting. MT organized and participated in the July 19th & 21st District I Open House/Toll Hearings held in Ewing Township (NJ) and Lower Makefield Township (PA) respectively. MT also organized and participated in August 2nd & 4th District II Toll Hearings in Easton (PA) and Phillipsburg (NJ) respectively also and the August 9th & 11th District III Toll Hearings held in Montague (NJ) & East Stroudsburg (PA) respectively. MT has finalized the open house/toll hearing summary report from these events. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and is updating the project website.

CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT

CPMC SERVICES – YEAR 2016
Task Order Assignment No. C-502A-1L

Task Order Assignment 502A-1L, Capital Program Management Consultant (CPMC) Services for 2016 began in July 2016. AECOM is currently providing one (1) part-time Project Manager to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass; and, Resident Engineer services and support for construction Contract TS-699A Lower Trenton TSB Traffic Signal Equipment Upgrades.

SCUDDER FALLS BRIDGE INTERIM DECK REPAIRS

Construction
Contract No. TS-677A

Sparwick Contracting, Inc. (SCI) completed all deck repairs and roadway striping by September 8, 2015. SCI's on-call and emergency spall repairs phase of the contract ended with the issuance of Notice to Proceed for the Scudder Falls Bridge Replacement project, T-668A on March 3, 2017.

During this reporting period, SCI decommissioned the water well at the Commission's 1149 Woodside Road property, where the Commission owned house was recently demolished by Trumbull under their Scudder Falls Bridge Replacement contract. This effort by Sparwick was the most expeditious means to completing this work in support of the SFB Project schedule.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS

**Design
Contract No. C-707A**

The Purchasing Department issued two (2) requests for quotes (RFQ) for advance work. The first RFQ includes the tree cutting for the site. In order to comply with environmental regulations, it is necessary to complete all tree cutting between September 30th and November 1st to protect the Indiana Bat. A second RFQ includes the removal and disposal of asbestos containing materials located within the 1799 House. RFQ's were issued to contractors from state lists. Upon receipt of quotations a Purchase Order was issued to the low bidder for the tree cutting work. The design team delineated the area to be cleared in preparation of the contractor mobilizing to the site.

Commission Staff are working with Aon and the low bidder for the 1799 House asbestos removal on their insurance submission and approval.

The project received the Bucks County Conservation District NPDES Permit.

The design team submitted the final plans and specifications package and the documents were reviewed by Commission Staff and our construction management team. Comments from the review were provided to the design team to address for the final bid documents.

NEW HOPE-LAMBERTVILLE TOLL BRIDGE FLOOR SYSTEM REHABILITATION DESIGN SERVICES

Task Order Assignment No. C-702B-2

IH Engineers is preparing Final Design documents for the implementation of structural steel repairs and/or strengthening as well as spot cleaning and painting structural steel and bearings within vicinity of deck joints. The Construction bid documents are expected to be completed in late January.

I-78 TOLL BRIDGE MAINTENANCE GARAGE PRELIMINARY, FINAL & POST DESIGN SERVICES

C-508A

This contract is for Preliminary, Final and Post-Design Services for renovations and expansion at the I-78 Maintenance Garage as identified under a Task Order Assignment for Space Utilization Program and Concept Study provided by Buchart Horn, Inc. / BASCO Associates.

Burns Engineering Inc. (BE) was issued Notice of Award and Limited Notice to Proceed effective July 28, 2015, Final Design Submission and Bid Set were received on April 5, 2016, Bids were open on May 10th, reviewed by the Consultant, Commission Counsels and Contract

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 29, 2018

PROJECT STATUS REPORT

Compliance and a Construction Contract Award was made at the June 2016 Regular Monthly Commission Meeting.

Consultant is currently reviewing Close-Out Documents to close this Project.

CODE COMPLIANCE PLAN REVIEW AND INSPECTIONS

Task Order Assignment No. C-696A-1

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Code Plan Reviews, and Code Compliance Inspections on as needed basis for the I-78 Maintenance Garage Expansion Project. Said services will be provided by a Commonwealth of Pennsylvania Department of Labor and Industry (PA L&I) Certified Third-Party Agency in the appropriate building trade categories and in accordance with the current Uniform Construction Code Inspection Procedures UCC-9.

Kick-Off Meeting was conducted with JMT on February 25, 2016, and the Consultant provided Peer and Code Plan reviews of the Pre-Final Design Submission, attended the pre-final design submission review meeting, reviewed and certified the Final Design Submission to confirm all comments have been addressed.

Consultant attended Construction Kick-Off meeting on July 12, 2016 and is currently attending periodic construction progress meeting and providing all required UCC inspections. Final Inspection was completed and Certificate of Occupancy was issued effective October 16, 2017.

CONSTRUCTION MANAGEMENT SERVICES

CM-508A

This contract is for Construction Management (CM) Services in connection with the renovations and expansion of I-78 Maintenance Garage Project. As part of the CM services the Consultant scope of work includes Constructability Review of the Bid Documents during the Pre-Construction phase of T-508A.

STV Inc. (STV) was issued Notice of Award and Limited Notice to Proceed effective March 1, 2016. A meeting was held with the Consultant on March 2nd to review the Commission's expectations of the consultant's services during the Pre-Construction phase of T-508A. Constructability Review was provided by the Consultant on the Pre-Final Design Submission, attended its design review meeting on March 21, and reviewed the Final Design Submission to confirm all comments have been addressed.

STV is currently confirming completion of all disciplines' punch list and the receipt of all close-out documents and warranties.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

CONSTRUCTION Contract No. T-508A

Bracy Construction Inc., was awarded this construction contract at the Commission's June 2016 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 28, 2016. Pre-Construction Meeting was held on July 12th and a Notice to Proceed effective date of July 25th was issued in accordance with the Contract Specifications.

Contractor completed set-up of the field trailers and temporary facilities, set-up Erosion and Sediment Controls in accordance with the County Conservation District's approved permit, started the demolition activities for Phases 1 & 2 of the Project. Phase 1 Construction Substantial Completion was reached November 11, 2016 as relates to the Commission's salt, brine & magnesium chloride operation. Phase 2 footings, foundation walls, new bearing walls, steel erection under-slab utilities, floor slab, watertight, closing the new building, rough-ins and final mechanical, electrical, plumbing, security, fire alarm, equipment, and exterior veneer installation has been completed. Phase 3 site work, utilities and re-roofing the existing garage, welcome center and Toll Plaza has been completed, existing interior floor slab demolition, under-slab electrical and plumbing, and radiant heating floor slab pour has been completed, CMU partition walls, Mechanical, Electrical Plumbing Final has been completed, wash bay footings, foundations and exterior CMU walls, floor slab, steel erection, and roof steel deck has been completed.

Certificate of Occupancy was received on October 16, and Contractor is currently addressing punch list items and providing supplemental close-out documents and warranties from different trades for review by the Design Consultant. The new garage space is essentially complete and in use by the Maintenance Department.

I-78 BRIDGES AND APPROACH SLABS REHABILITATION

Design Contract No. C-644A

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting and their Notice of Award/Limited Notice to Proceed was issued effective March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF continued their post-design phase services of this contract, responding to RFIs and reviewing submittals and attending contractor progress meetings as necessary.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

**Construction Management/Construction Inspection
Contract No. CM-644A**

Greenman-Pedersen, Inc. (GPI) was awarded this Construction Management/Construction Inspection contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

During this reporting period, GPI conducted one (1) Schedule Update/Progress Meeting and continued site inspections of the Welcome Center repairs, approach slab replacements, cleaning/painting of the Edge Road Bridge and jacking preparations for the bearing replacement at the Cedarville Road Bridge. GPI provided comments to, and accepted, one (1) schedule update, tracked RFIs, correspondence, submittals, shop drawings and evaluated potential change orders due to the added westbound lane restrictions. GPI's current staff includes the Resident Engineer, one (1) paint inspector and one (1) construction inspector in addition to the part time Project Manager. A part time scheduler and safety consultant, both from Envision, Inc. are providing bi-weekly schedule update reviews and independent site safety inspections respectively.

**Construction
Contract No. T-644A**

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting with the Notice of Award/Limited Notice to Proceed issued effective April 26, 2017. JDE received full Notice to Proceed effective May 22, 2017.

During this reporting period, JDE participated in one (1) Schedule Update/Progress Meeting and replaced the approach slabs in the eastbound center lane of the Rte. 611 and Main River Bridges. JDE's paint subcontractor, JAG'D Painting, completed blasting and painting the prime coat on the Edge Road Bridge over the eastbound lanes of I-78 and demobilized from the site due to unfavorable ambient conditions. JDE completed some minor repairs at the Welcome Center while maintaining visitor access and began setting up jacking equipment at the Cedarville Road Bridge in preparation for the bearing replacement. JDE continued submitting RFIs, submittals, and shop drawings. All eastbound lanes were restriped to their original lane configuration by December 13th and the project is in a winter shutdown with an anticipated startup in mid-January 2018.

RESTRIPING OF THE MERGE LANES EXITING THE I-78 TOLL PLAZA

**Design
Task Order Agreement Contract No. C-628A-8**

Dewberry Engineers, Inc. (DE), through a standing Consultant Engineer Agreement, was requested to provide Engineering Services to design modifications to the existing striping of the merge area west of the I-78 westbound toll plaza. DE was requested to utilize Malick & Scherer,

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 29, 2018

PROJECT STATUS REPORT

PC. (M&S) for this design effort due to their current involvement as a sub-consultant to Gannett Fleming on the C-644A I-78 Bridges and Approach Slab Rehabilitation Project, whose tasks include the restriping of the entire I-78 mainline located within the DRJTBC's jurisdiction. The purpose of this restriping design is to provide dedicated through lanes for the two left ORT E-Z Pass lanes continuing after the toll plaza, and have the four right toll lanes merge with the right high speed lane in the vicinity of the Morgan Hill Road Interchange.

This design has been incorporated into the I-78 Bridges & Approach Slab Rehabilitation Construction Contract T-644A by Gannett Fleming, under Professional Services contract C-644A.

During this reporting period, M&S continued their post-design services phase of this Task Order Assignment for construction contract T-644A.

EASTON-PHILLIPSBURG TOLL BRIDGE

SALT STORAGE FACILITY CONCEPT STUDY

Task Order Assignment No. C-702B-1

This Task Order Assignment is to perform a feasibility study for constructing a new salt storage facility to meet the needs at E-P Toll Bridge and to evaluate three potential sites for placement.

Field assessments were performed in March and a draft feasibility report was submitted in April. Comments have been generated and shared with the Consultant. The Commission's comments have been addressed in the final report. A task order problem statement requesting final design and post design services has been forwarded to IH Engineers. NOTE: This assignment can be removed from this report.

MILFORD-MONTAGUE TOLL BRIDGE

SALT STORAGE FACILITY - DESIGN

Task Order Assignment No. C-702B-4

IH Engineers was issued Notice to Proceed effective June 23, 2017. A project kick-off meeting was held with IH on July 23, 2017 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at M-M Toll Bridge in the general footprint of the existing damaged/undersized building.

The designer submitted final construction bid documents and assisted with bid review/evaluations IH provided the Commission final conformed documents and are currently providing post-design, post-award services.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

**CONSTRUCTION MANAGEMENT
Task Order Assignment No. C-703A-3**

Urban Engineers was issued Notice to Proceed effective October 16, 2017. A project kick-off meeting was held with Urban on October 16, 2017. Urban is providing a part time Project Manager, full time Resident Engineer/Inspector and part time Scheduler through this task order assignment. Urban attended a kick-off meeting with the contractor (Bracy), is conducting job progress meetings and performing construction management and inspection activities.

**CONSTRUCTION
Contract No. T-717A**

At the September 25, 2017 Commissioners Meeting, the Commission awarded Contract T-717A, Milford-Montague Toll Bridge, Salt Storage Building to Bracy Construction, Inc. The Commission issued a Limited Notice to Proceed effective September 25, 2017.

An on-site project coordination meeting was held with Bracy and their subcontractors on October 3, 2017. The Commission issued the full Notice to Proceed effective October 12, 2017.

A project kick-off meeting was held with Bracy on October 19, 2017. Bracy has demolished the old salt storage building and is currently constructing the new building which is expected to be substantially complete in early January.

APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES

**(DESIGN)
Task Order Assignment C-715A-1**

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall. Notice to proceed was given on September 25, 2017. A kick off meeting was held on October 3, 2017. Field visits occurred September 28 through October 3. Progress Meeting No. 1 was held on Friday, November 3. A progress / 60% submission review meeting was held on November 29. Pennoni received comments and is working on revisions and submission of the final design package.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

PHASE 1 TOLL COLLECTION COUNTING FACILITIES

**PRELIMINARY, FINAL & POST DESIGN SERVICES
C-696B-1**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with French & Parrello Associates (FPA), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to support the Commission needs for Toll Counting facilities at I-78, Easton Philipsburg, and Delaware Water Gap Toll Bridge Facilities.

As a part of a fast track implementation plan, Kick-Off Meeting was conducted with FPA on October 20, 2016, at which time the Consultant provided pre-schematic design sketches to expedite Commission's input on the same. The Consultant collected Project related record documents after this meeting, conducted site visits on October 25th at all three locations. Schematic Design Submission was received on November 9th, 2016 and a submission review meeting was held on November 14th sharing the Commission's comments with the Consultant. Final Design Submission was received December 30, 2016 and a design submission review meeting was conducted on January 9, 2017 and revised documents were received January 19, 2017.

ELECTRONIC SURVEILLANCE / DETECTION SYSTEM

**ESS MAINTENANCE CONTRACT
Contract No. DB-575A**

Schneider Electric Building Americas, Inc. continues to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Electronic Security and Surveillance Staff, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.

**WIRELESS VIDEO NETWORK SPECIFICATION AND PEER REVIEW
Contract No. C-621A-5**

Sentinel Consulting is supporting the Commission's efforts on upgrading the wireless communication system at the I-78/611 site to address current and future needs. Review comments for the wireless survey report were provided to Schneider Electric Building Americas, Inc.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION SYSTEM

CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT DB-584

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduit.

TRAFFIC COUNT PROGRAM UPGRADE DR-550A

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

The server that includes the software and traffic database currently resides with RTI for on-going configuration and we are accessing the data remotely. RTI is upgrading the software on the server. Upon completion of the upgrade, the server will be delivered to the Commission.

A field training session was completed for the eight (8) Commission Maintenance staff members who are also members of the Traffic Count team. The training included how to trouble shoot count station failures and to provide routine site maintenance.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. DB-540A

TransCore is addressing punch list items, final project documentation and as-built drawings. Project Provisional Acceptance was issued on August 16, 2017 and the project is transitioning into the maintenance phase.

TransCore implemented a plan to improve system performance, focusing on vehicles classifications. The plan included revisiting each lane, checking all equipment connections/configurations and tuning the equipment to increase performance levels. The RK&K team will conduct several additional system audits to determine the level of performance.

Commission Staff, TransCore and the RK&K team meet monthly to review and discuss system operational and maintenance items.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT DESIGN, BUILD AND MAINTAIN Contract No. TO-540A

Commission Staff, TansCore and representatives from the RK&K team met to conduct a monthly maintenance meeting.

ELECTRONIC TOLL COLLECTION / TOLLING TASK ORDER CONSULTANT

TOLL SYSTEM PERFORMANCE REVIEW AND AUDIT / OPERATIONAL ASSESSMENT Task Order Assignment No. C-701A-3

TransCore completed the transition of the Commission's electronic toll collection system. During the transition, system commissioning tests were performed and the Commission conducted on-going reviews of system performance on an ad-hoc basis, identifying issues for TransCore to review and resolve. As part of the Technical Requirements an Operational Test is required to ensure that the software and hardware function with intended and required availability and performance. Under this task order assignment, the RK&K team will verify that the toll system accurately calculates toll charges, accurately processes violations, E-ZPass transactions, vehicle classification and license plate capture.

TransCore implemented a plan to improve system performance, focusing on vehicle classifications. The plan included revisiting each lane, checking all equipment connections/configurations and tuning the equipment to increase performance levels. The RK&K team will conduct several additional system audits to determine the level of performance.

ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT: TOLL PLAZA LED SIGN INSTALLATION AND INTEGRATION Task Order Assignment No. C-701A-4

The RK&K completed the inspection services related to the Daktronics LED toll plaza canopy sign installation at the New Hope – Lambertville, Easton – Phillipsburg, Portland – Columbia and Milford – Montague Toll Bridges. The sign installation is complete and they are integrated with the electronic toll collection system. The RK&K team reviewed the as-built drawings and comments were provided to TransCore to address.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS

Contract No. C-549AR

There is no activity on this project to report.

BRIDGE MONITORING SYSTEM DESIGN FOR SELECT BRIDGES Task Order Assignment C-628B-6

Under this Task Order Assignment (TOA) the Consultant, the Louis Berger Group, Inc. (Berger), is providing professional services for the design of the installation of overweight / oversized vehicle detection linked to alarms, signage and camera to discourage the passage of these vehicles over selected bridges. Notice to proceed was given on December 15, 2015; kick off meeting was held on January 15, 2016. Existing plans were transmitted to Consultant in order to start construction plan preparation. Consultant conducted field visits to all five bridge sites February 18 & 19, 2016. A Meeting was held with IT and ESS on March 7, 2016 to discuss possible location of over height sensors and connectivity to existing communication systems. Plans showing proposed location of over height sensors, cameras and new weight restriction signing have been submitted and reviewed.

Based on review comments, locations will be adjusted and a field meeting with ESS will be scheduled to verify and finalize camera locations. Due to the departure of personnel, Berger submitted the name and qualifications of a new project manager which has been accepted by the Commission. Meeting is being scheduled to revise scope and discuss utilization of new communication infrastructure. As a result of the recent critical fracture of a truss member resulting in the closing of a PA Turnpike bridge, the scope of this contract was expanded. It has been decided to install sensors on all five bridges in the task order and to add the Milford Montague Bridge to the assignment. A revised scoping meeting was held on February 28th and a revised cost will be submitted. Cost for revised scope was submitted March 22 and was deemed excessive. Revised cost estimate was submitted on March 28 and has been accepted. Pre-Final Plans were submitted on Wednesday, November 1, 2017. The prefinal plans were not as complete as required. Comments were given to the Consultant and revised plans and specifications are scheduled to be resubmitted the end of January.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**January 29, 2018
PROJECT STATUS REPORT**

BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES

**PRELIMINARY, FINAL & POST DESIGN SERVICES
C-657A-3**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Order Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9th, bids were publically opened on June 8th & June 13th respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts at the Commission's June 26th regular Monthly Meeting and Consultant is currently providing Post Design Services answering Contractors' Requests for Information, reviewing submittals and attending bi-weekly Progress Meetings.

CONSTRUCTION Contract No. T-645A

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24th was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27th.

Contractor currently continues to prepare submittals for review by the engineer and performing site reconnaissance at Each Toll Bridge facility. Long lead delivery material had been ordered. Construction activities started at Milford Montague and Delaware Water Gap sites.

CONSTRUCTION Contract No. T-645B

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

January 29, 2018 PROJECT STATUS REPORT

issued effective June 27, 2017. Pre-Construction Meeting was held on August 11th and a Notice to Proceed effective date of August 16th was issued.

Contractor currently preparing submittals for review by the engineers and performing site reconnaissance at Each Toll Bridge facility. Long lead delivery material had been ordered and Construction activities started at Milford Montague.

GENERAL ENGINEERING CONSULTANT 2015-2018 ANNUAL INSPECTIONS C-684A

As the Commission's General Engineering Consultant (GEC), Cherry, Weber & Associates (CWA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. CWA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended CWA's contract to perform GEC services and inspections in 2017 & 2018. A kick-off meeting was held on March 21st, 2017 for the 2017 Toll Bridge Inspections at the –Delaware Water Gap Toll Bridge Administration Building and attended by representatives from District 1, District 2, District 3, Operations, Engineering, and CWA. A progress meeting was held on June 9.

Interim inspections have been completed at all of the required (load posted) Toll-Supported Bridges and Inspections of all seven (7) Toll Bridges have been completed. The draft Maintenance Report was submitted on September 8 and is currently under review by Commission Maintenance & Operations. A review meeting was held with District 1 on October 16 and Districts 2 & 3 on October 23. The draft Annual Inspection Report was submitted on September 25 and it is currently under review by Engineering. Sign retro-reflectivity inspections were performed on October 10 in District 2, October 12 in District 1, and October 18 in District 3. The approved 2018-2019 Capital Plan was provided to CWA after December's Commission meeting to be incorporated into the Annual Inspection Report. CWA is currently updating the Annual Inspection Report to include the information from the Capital Plan and will be submitting the Final Draft Maintenance and Inspection Reports to the Commission for review during the second week of January.

2015-2016 TRAFFIC ENGINEERING CONSULTANT Contract No. C-686A

2017 traffic data from the Commission's Toll and Toll Supported Bridges were provided to Pennoni Associates for analysis. Additionally, information regarding Commission projects that may have impacted traffic in 2017 or may impact traffic in 2018 on our bridges was provided to Pennoni Associates. Pennoni Associates is compiling the traffic data for 2017 so they may prepare the 2018 forecasted data and traffic engineering report.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

OPERATIONS

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

Operations Report Index

Maintenance and Toll Operations

SUBJECT	DESCRIPTION	PAGE NUMBER
Maintenance and Toll	Status report Month of December, 2017	1-7

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MAINTENANCE AND TOLL OPERATIONS MONTH OF DECEMBER 2017

- Attended C-657A-3 Buildings & Facilities Energy Conservation Measures Implementation Mechanical & Electrical Design progress meeting at New Hope Toll Bridge.
- Attended T-645B - Buildings & Facilities Energy Conservation Measures – Electrical / Lighting Bi-Weekly progress meetings at New Hope Toll Bridge Facility.
- Attended C-519A - Southern Operations & Maintenance Facilities Improvements Technical Evaluation Committee meeting held at Trenton Morrisville Toll Bridge.
- Attended meeting to discuss space needs and potential locations as part of the Operations reorganization held at new Hope Toll Bridge facility.
- Attended meeting to discuss review 2017 Vehicle and Equipment list and discuss vehicle specifications held at Trenton Morrisville Bridge Facility.
- Attended meeting with Deputy Executive Director of Operations to discuss operations reorganization held at New Hope Toll Bridge Facility.
- Attended meeting with Deputy Executive Director to discuss operating procedures for weather events held at New Toll Bridge Facility.
- Attended meeting at to discuss TTS-723A On Call Beam Guide Rail and Attenuator (Bid Opening) held at Trenton Morrisville Toll Bridge.
- Attended conference call number three for review draft 2018 Capital Plan.
- Reviewed job descriptions for positions created by reorganization of Maintenance and Toll Operations department.
- Reviewed the Accident Log/Property Damage Reports for the month of December, 2017. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

- Oversaw and monitored activities for the Motorist Assistance Program during the month of December, 2017. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for December 2017 staff agenda meeting held at New Hope Lambertville administration meeting.
- Attended monthly Operations meeting for December 2017 held at New Hope Toll Bridge Facility.
- Prepared and forwarded report of Use of Commission Facilities for the month of December, 2017 to the Deputy Executive Director of Operations.

Maintenance Operations

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities to make certain policies
- Maintenance crews were required to report for duty to plow snow and salt roadway at Northern, Central and Southern region.
- Maintenance crews continued snow preparations by making brine solution and preparing vehicles and equipment for winter snow operations.
- I-78 maintenance staff began construction of new office for Toll Lieutenant's office at I-78 Administration building.
- Director of Maintenance continued to troubleshoot and make recommendations for the Trenton Morrisville heating and ventilation system.
- I-78 maintenance crews made minor rewiring and other repairs to boiler system to provide more heat to toll lanes.
- Easton Phillipsburg maintenance crews began renovation of new office for First Senior Director of Operations and Director of Training and Employee Safety.
- Portland-Columbia maintenance crews made repairs to boiler system pre heat coil, cleaned the diffusers and the eye, tested voltage on the transformer, replaced the nozzle, reset the electrodes.
- Director of Maintenance reviewed preventative maintenance contract for Trenton Morrisville Facility and provided recommendations for changes.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

- Director of Maintenance made revisions to job description for Fleet Supervisor position submitted document to be reviewed.

Toll Operations

- Director of Toll and Deputy Director have begun the process of standardizing guidelines for Vacation requests for all three regions.
- Director of Toll continued work on Toll Lieutenant Job description and test questions required to fill this position.
- Toll operations hired two part time toll collectors for Northern Region and will began training process.
- Director of Toll and Deputy Director continued to monitor and address all Transcore issues during the month of December.
- Toll Operations continued work on providing assistance to Trenton Morrisville banking room operations and provided options to continue process without disruption.
- Director of Toll posted new standardized vacation memo and selection list for 2018 year at all three toll regions.
- Director continues to review minimum staffing levels for all shifts at each toll location and will make changes as needed.
- Director provided toll operations contact number to call and follow-up email template to toll operations for all Transcore issues.

Southern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Larry Dubin, Foreman of Maintenance, Trenton-Morrisville****Daniel Pascuillo, Foreman of Maintenance, New Hope-Lambertville****Trenton-Morrisville Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	16	24	200	96	24	8	0	37	0	16	421
Bldg./Facilities Maintenance	716	840	1,015	792	828	886	787	917	883	947	743	712	10,066
Grounds Maintenance	64	48	32	178	265	297	240	353	260	232	86	24	2,079
Road Maintenance	76	0	52	88	168	47	16	8	154	62	56	0	727
Snow/Ice Maintenance	307	188	196	0	0	0	0	0	0	88	98	144	1,021
Vehicle Maintenance	315	265	253	182	84	172	139	144	111	218	213	230	2,326
Miscellaneous	8	8	8	16	0	24	16	40	16	32	8	8	184
Total Man-hours	1,486	1,349	1,572	1,280	1,545	1,522	1,222	1,470	1,424	1,616	1,204	1,134	16,824

New Hope-Lambertville Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	116	168	316	168	316	284	120	120	136	80	280	94	2,198
Bldg./Facilities Maintenance	708	708	684	670	742	742	590	808	620	845	614	656	8,387
Grounds Maintenance	64	72	88	276	246	360	430	478	448	368	200	40	3,070
Road Maintenance	80	32	46	40	306	184	92	106	160	40	232	186	1,504
Snow/Ice Maintenance	166	112	160	0	0	0	0	0	0	52	40	210	740
Vehicle Maintenance	56	28	32	56	24	24	72	84	60	99	48	104	687
Miscellaneous	104	40	40	40	32	72	48	64	60	56	44	24	624
Total Man-hours	1,294	1,160	1,366	1,250	1,666	1,666	1,352	1,660	1,484	1,540	1,458	1,314	17,210

Southern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	32	88	144	80	232	319	100	64	84	79	175	80	1,477
Bldg./Facilities Maintenance	447	393	489	460	304	305	285	400	375	491	339	329	4,617
Grounds Maintenance	88	232	80	268	328	450	354	399	333	381	176	32	3,121
Road Maintenance	107	48	164	79	292	154	72	80	265	280	337	172	2,050
Snow/Ice Maintenance	146	113	119	0	0	0	0	0	0	40	16	160	594
Vehicle Maintenance	220	166	120	158	112	93	128	132	128	209	126	104	1,696
Miscellaneous	69	100	155	48	94	94	39	90	110	40	97	70	1,006
Total Man-hours	1,109	1,140	1,271	1,093	1,362	1,415	978	1,165	1,295	1,520	1,266	947	14,561

Central Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****Robert Varju, Foreman of Maintenance, I-78****Mark W. Dilts, Foreman of Maintenance, Easton-Phillipsburg****Easton-Phillipsburg Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	32	56	72	236	257	491	204	264	76	193	64	8	1,953
Bldg./Facilities Maintenance	857	600	727	460	540	491	432	505	524	570	482	685	6,873
Grounds Maintenance	88	48	120	163	348	262	246	351	370	280	258	202	2,736
Road Maintenance	95	101	104	184	220	469	272	169	70	193	64	0	1,941
Snow/Ice Maintenance	156	156	282	0	0	0	0	0	0	0	11	88	693
Vehicle Maintenance	88	197	304	183	68	96	24	8	40	80	93	138	1,319
Miscellaneous	49	64	32	72	32	52	38	78	99	148	216	156	1,036
Total Man-hours	1,365	1,222	1,641	1,298	1,465	1,861	1,216	1,375	1,179	1,464	1,188	1,277	16,551

I-78 Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	64	56	8	79	180	181	32	56	48	218	0	0	922
Bldg./Facilities Maintenance	827	854	1069	846	1,103	1,033	892	887	917	884	822	936	11,070
Grounds Maintenance	96	410	410	654	735	848	623	863	590	475	391	140	6,235
Road Maintenance	104	32	0	72	206	54	35	16	124	186	52	0	881
Snow/Ice Maintenance	702	288	460	0	0	0	0	0	0	0	294	259	2,003
Vehicle Maintenance	148	164	160	131	104	160	113	166	116	178	148	82	1,670
Miscellaneous	128	92	49	88	131	93	117	276	179	232	238	274	1,897
Total Man-hours	2,069	1,896	2,156	1,870	2,459	2,369	1,812	2,264	1,974	2,173	1,945	1,691	24,678

Northern Division Toll Supported Bridges

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	56	48	56	160	152	280	144	252	156	300	50	0	1,654
Bldg./Facilities Maintenance	546	389	476	285	336	82	52	68	124	164	259	377	3,158
Grounds Maintenance	88	78	159	168	352	343	224	307	326	347	277	230	2,899
Road Maintenance	88	64	104	180	176	250	208	136	98	292	159	0	1,755
Snow/Ice Maintenance	89	112	271	0	0	0	0	0	0	0	11	107	590
Vehicle Maintenance	139	152	184	144	134	161	144	128	132	150	130	167	1,765
Miscellaneous	0	0	0	8	16	0	0	0	0	16	0	0	40
Total Man-hours	1,006	843	1,250	945	1,166	1,116	772	891	836	1,269	886	881	11,861

Northern Region**LeVar Talley, Director of Maintenance****Richard Taitt Deputy Director of Maintenance****James Gower, Foreman of Maintenance****Portland-Columbia Toll Bridge**

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	16	8	56	64	127	96	0	8	24	0	12	0	411
Bldg./Facilities Maintenance	428	304	306	267	120	96	156	236	262	229	307	276	2,987
Grounds Maintenance	72	56	67	174	160	174	156	152	172	148	36	28	1,395
Road Maintenance	0	64	88	112	136	152	48	136	56	72	56	8	928
Snow/Ice Maintenance	40	117	193	0	0	0	0	0	0	14	52	145	561
Vehicle Maintenance	127	64	136	50	68	120	80	44	28	40	32	88	877
Miscellaneous	64	32	98	137	20	30	76	28	8	32	29	20	574
Total Man-hours	747	645	944	804	631	668	516	604	550	535	524	565	7,733

Delaware Water Gap Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	8	0	0	208	0	32	0	12	32	0	32	324
Bldg./Facilities Maintenance	1,377	1317	1,100	1,248	1,176	1,192	936	1,144	1,080	1,016	896	831	13,313
Grounds Maintenance	56	32	146	0	8	224	184	240	128	88	32	180	1,318
Road Maintenance	32	32	32	24	104	96	152	32	92	168	60	30	854
Snow/Ice Maintenance	191	208	284	0	0	0	0	0	0	0	21	363	1,067
Vehicle Maintenance	176	160	248	168	160	192	144	172	136	136	104	142	1,938
Miscellaneous	80	88	56	16	48	8	64	32	8	56	24	18	498
Total Man-hours	1,912	1845	1,866	1,456	1,704	1,712	1,512	1,620	1,456	1,496	1,137	1,596	19,312

Milford-Montague Toll Bridge

Task	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	Total Man-hours
Bridge Maintenance	0	0	0	32	166	0	16	0	48	32	0	0	294
Bldg./Facilities Maintenance	560	432	350	316	430	376	366	262	216	248	290	251	4,097
Grounds Maintenance	0	12	20	156	83	262	208	338	236	328	90	18	1,751
Road Maintenance	0	12	48	104	31	40	40	88	125	56	0	40	584
Snow/Ice Maintenance	100	116	171	0	0	0	0	0	0	20	19	110	536
Vehicle Maintenance	44	80	118	38	54	66	46	64	72	60	148	175	965
Miscellaneous	52	24	144	121	8	32	24	24	23	40	28	0	520
Total Man-hours	756	676	851	767	772	776	700	776	720	784	575	594	8,747



**Monthly Motor Assistance Program Report
December 2017**

			AAA Called	Tire Ass't	Cleared Vehicle	Unleaded Gas	Diesel Fuel	Jump Start	Radiator Fill	Washer Fill	Cell Phone	Traffic Control	Transport Motorist	Other
12/2017	1	TM	2	1	5	1			1			1		2
		Dist Total	2	1	5	1			1			1		2
	2	EP			2	3						2		1
		I78	1	1	1							8		2
		Dist Total	1	1	3	3						10		3
	3	DWG		1										1
		Dist Total		1										1
	Grand Total		3	3	8	4			1			11		6

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

USE OF FACILITIES REQUEST REPORT

MONTH OF DECEMBER 2017

SUBJECT	DESCRIPTION	PAGE NUMBER
Use of Facilities	Use of Facilities Request-Month of December 2017	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PROPERTY REPORT

Use of Commission Facilities

Facility	Organization	Date/Time	Description of Use
New Hope Toll Bridge Facility	Skoda Contracting Company	September 8, 2017 through March 18, 2018	DI-Skoda Contracting (Commission Property Use)

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

Operations Report Index

PUBLIC SAFETY AND BRIDGE SECURITY

Subject	Description	Page Numbers
Public Safety and Bridge Security	Status Report for the Month of December 2017	1 - 19

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF DECEMBER 2017

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

Radio System

- During the month of December 2017, Public Safety and Bridge Security (PSBS) personnel continued working to complete the radio upgrade. Monetary and space negotiations continue with Crown Castle, USA, owners of the Solebury, PA tower.
- PSBS personnel are awaiting a proposed agreement from DRJTBC attorneys regarding the leasing of the Gravel Hill IR site.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Districts and IT to update the Cartegraph radio inventory database.

Access Control System

- During the month of December 2017, PSBS continued to work with Engineering to utilize the employee ID badge in conjunction with the new "Gas Boy" fuel distribution system.
- During the month of December 2017, PSBS personnel worked with General Supply (Commission's locksmith) to address various lock issues and complete the yearly door lock maintenance.
- In November 2017, PSBS personnel created ID badges and toll cards for new employees and consultants.
- During the month of December 2017, the ACS database was audited and the system was purged of invalid employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF DECEMBER 2017

PSBS

- During the month of December 2017, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of December 2017, PSBS personnel continued working with Engineering on the new Scudder Falls facility and the renovations to the I-78 administration building.
- During the month of December 2017, the ESS Primary Control Center continued monitoring and evaluating Telegra analytics.
- During the month of December 2017, PSBS and Purchasing continue to work with Comcast to activate the bandwidth network that will run the cameras at the Scudder Falls Park and Ride.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the District bridges with various emergencies, traffic, and security related incidents. To date the PCC initiated and recorded 6 Snow Operations Reports and events for the 2017/2018 winter season.
- During the month of December 2017, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed eighteen video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

Miscellaneous

- On December 7, 2017, PSBS personnel attended the DRJTBC Staff and Operations Meeting at the New Hope Executive Headquarters.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF DECEMBER 2017

- On December 12, 2017, PSBS personnel attended a meeting with Mr. Hill regarding the progress and status of the reorganization.
- On December 22, 2017, PSBS personnel assisted with the Snow Operations Training for Toll and Maintenance personnel.
- During the month of December 2017, PSBS personnel continued working with Purchasing to finalize the emergency lighting and equipment specifications for the Commission's new response vehicle(s).
- During the month of December 2017, PSBS personnel continued working with Purchasing regarding the acquisition of Bridge Monitor uniforms and badges.
- During the month of December 2017, PSBS personnel continued to work with Delmar Lock Company to design an acceptable cash fund locker.
- During the month of December 2017, PSBS personnel attended several meetings concerning the new reorganization of the department. Several meetings were informational sessions with all the current Bridge Monitors.
- PSBS personnel have initiated a study concerning the placement of toll supported bridge weight limit signs in an attempt to further limit the number of oversize vehicles that approach the Commission's weight restricted bridges.

ESS Request Video

Report Run Date: 1/2/2018

Report Month: 12/1/2017- 12/31/2017

ID	Request Date	Request_Agency	Requestor	Location	Incident Type	DRJTBC Requestor
1450	12/1/17	Hunterdon County Prosecutors Office	Donna M. Snyder, DSG	NHL-TS	Police Investigation	Kevin Clark
1451	12/3/17	DRJTBC	D Stites - PCC	I78	Motor Vehicle Accident	Denis Stites
1452	12/10/17	DRJTBC	Matt Skrebel	Calhoun St.	Hit-& Run MVA	Matt Skrebel
1453	12/11/17	Morrisville PD	Ofc. J Aspomonti	Lower Trenton	Stolen Vehicle	Kevin Clark
1454	12/12/17	DRJTBC	Cpl Kopach	EP	Motor Vehicle Accident	Kevin Clark
1456	12/12/17	Morrisville Police	Ofc. J. Aspromonti	Lower Trenton	Police Investigation	Kevin Raike
1457	12/14/17	DRJTBC	Matt Skrebel	Northampton	Pedestrian Accident	Matt Skrebel
1458	12/15/17	Trenton PD	Det Craig Kirk	TM	Pedestrian Accident	Kevin Clark
1459	12/17/17	DRJTBC	ESS K. Raike	Riverton-Belvidere	Hit & Run MVA	Kevin Raike
1460	12/14/17	Newtown PD	Detective Dan Bartle	Scudder Falls	Police Investigation	Ken Terry
1461	12/21/17	DRJTBC	Nicholas Knechel	EP	Motor Vehicle Accident	Nicholas Knechel
1462	12/23/17	NJSP Hope Barracks	Sgt. on duty	PC	Other	Matt Jones
1463	12/26/17	DRJTBC	Nicholas Knechel	I78	Motor Vehicle Accident	Nicholas Knechel
1464	12/27/17	DRJTBC/PCC	Ken Terry	EP	Motor Vehicle Accident	Ken Terry
1465	12/27/17	Warren County Prosecutor's Office	Detective Brian E. Graupe	DWG	Other	Denis Stites
1466	12/30/17	DRJTBC	Sgt. Susan Lobb	DWG	Motor Vehicle Accident	Nicholas Knechel
1467	12/30/17	DRJTBC	Sgt. James Matlock	EP	Motor Vehicle Accident	Nicholas Knechel
1468	12/31/17	Trenton Police Dept	Det Eric Abalos	Calhoun St.	Other	Denis Stites

Total for Month: 18

SP Stat Report-November 2017

Bridges	N/R Accidents		Traffic Accidents		Motorist Assists		Other	
	NJ	PA	NJ	PA	NJ	PA	NJ	PA
Milford-Montague 40	-	0	0	0	0	0	0	1
Delaware Water Gap 41	-	3	1	1	0	0	61	5
Portland Pedestrian 42	-	0	-	0	-	0	0	0
Portland - Columbia 43	-	1	1	0	0	0	0	0
Riverton - Belvidere 44	-	0	0	0	0	0	10	1
Rt 22 EP 45	-	0	1	0	0	0	51	0
Northampton St 46	-	0	0	0	0	0	0	0
I-78 47	-	4	8	0	0	0	129	14
Riegelsville 48	-	1	0	0	0	0	1	1
Upper Black Eddy Milford 49	-	0	1	0	0	0	0	0
Uhlerstown Frenchtown 50	-	0	2	0	0	0	2	0
Lumberville Raven Rock 51	-	0	-	0	-	0	0	0
Centre Bridge Stockton 52	-	0	0	0	0	0	0	0
New Hope Lambertville Toll 53	-	0	0	0	0	0	51	0
New Hope Lambertville 54	-	0	0	0	0	0	10	1
Washington Crossing 55	-	0	0	0	0	0	2	1
Scudder Falls 56	-	0	3	0	9	0	7	0
Calhoun St 57	-	0	1	1	0	0	1	2
Lower Trenton 58	-	0	0	0	0	0	0	1
Morrisville Trenton 59	-	0	2	0	0	0	0	1

	Citations	Warnings	Security Checks
New Jersey State Police	152	67	366
Pennsylvania State Police	106	5	746

2018

December 2017 Overweight Crossings (Northern Division)

Location	Manned	Unmanned
Riverton-Belvidere	6	1
Northampton ST.	4	0
Riegelsville	1	2
Uhlertown - Frenchtown	0	0
Total	11	3

2017

December Overweight Crossings (Southern Division)

Location	Overweights	Unmanned
Lower Trenton	2	2
Calhoun Street	1	1
Washington Crossing	2	2
New Hope	6	0
Lambertville	0	0
Centre Bridge	0	0
Stockton	11	5
Total		

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 30-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	336	336	336	762	1770
Patrols/Crossovers	168	168	168	336	840
Complaints Received	0	0	0	0	0
Co-Operation W/Other Agencies	37	38	47	59	181
Services Rendered	166	127	167	357	817
First Aid	0	0	0	2	2
Advisories: Pedestrians, Bikers & Automobiles	109	72	59	152	392
Traffic Control Assistance	53	19	43	70	185
River Readings	0	0	0	0	0
Vehicles Refused Passage	86	56	101	156	399
Medical Emergencies (911 Calls)	0	0	1	1	2
Calls For Assistance (State Police)	0	0	1	1	2

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Riegelsville

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 30-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	208	256	328	464	1256
Patrols/Crossovers	108	134	170	218	630
Complaints Received	0	0	0	0	0
Co-Operation W/Other Agencies	62	79	68	51	260
Services Rendered	50	58	74	66	248
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	3	19	25	52	99
Traffic Control Assistance	6	32	49	34	121
River Readings	0	0	0	0	0
Vehicles Refused Passage	20	23	24	26	93
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	2	2	1	2	7

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Milford-Upper Black Eddy

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 30-Dec	TOTAL
Disabled Vehicle Removal				0	0
Shift/Hours On Duty				12	12
Patrols/Crossovers				6	6
Complaints Received				0	0
Co-Operation W/Other Agencies				2	2
Services Rendered				0	0
First Aid				0	0
Advisories: Pedestrians, Bikers & Automobiles				4	4
Traffic Control Assistance				0	0
River Readings				0	0
Vehicles Refused Passage				0	0
Medical Emergencies (911 Calls)				0	0
Calls For Assistance (State Police)				0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Frenchtown-Uhlerstown

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 30-Dec	TOTAL
Disabled Vehicle Removal		0	0	0	0
Shift/Hours On Duty		32	64	8	104
Patrols/Crossovers		16	32	4	52
Complaints Received		0	0	0	0
Co-Operation W/Other Agencies		3	4	0	7
Services Rendered		9	8	0	17
First Aid		0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles		6	29	4	39
Traffic Control Assistance		8	13	2	23
River Readings		0	0	0	0
Vehicles Refused Passage		6	11	0	17
Medical Emergencies (911 Calls)		0	0	0	0
Calls For Assistance (State Police)		0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Belvidere-Riverton

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 30-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	168	168	168	276	780
Patrols/Crossovers	84	84	84	138	390
Complaints Received	0	0	0	0	0
Co-Operation W/Other Agencies	15	7	7	11	40
Services Rendered	10	3	13	20	46
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	11	16	17	39	83
Traffic Control Assistance	13	6	15	13	47
River Readings	0	0	0	0	0
Vehicles Refused Passage	25	10	13	14	62
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	1	1	0	0	2

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland-Columbia (Ped)

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 2-Dec	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 30-Dec	TOTAL
Disabled Vehicle Removal					0
Shift/Hours On Duty					0
Patrols/Crossovers					0
Complaints Received					0
Co-Operation W/Other Agencies					0
Services Rendered					0
First Aid					0
Advisories: Pedestrians, Bikers & Automobiles					0
Traffic Control Assistance					0
River Readings					0
Vehicles Refused Passage					0
Medical Emergencies (911 Calls)					0
Calls For Assistance (State Police)					0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Center Bridge-Stockton

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 23-Dec	WEEK OF 31-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	16	0	8	0	24
Patrols/Crossovers	8	0	4	0	12
Other Inspections	0	0	0	0	0
Complaints Received	0	0	0	0	0
Co-Operation W/Other Agencies	1	0	0	0	1
Services Rendered	0	0	0	0	0
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	0	0	0	0	0
Traffic Control Assistance	0	0	0	0	0
River Readings	0	0	0	0	0
Vehicles Refused Passage	0	0	0	0	0
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	0	0	0	0	0
Other Incidents	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope-LambertvilleMONTH DecemberYEAR 2017

ACTIVITY/SERVICE	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 23-Dec	WEEK OF 31-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	432	336	336	384	1488
Patrols/Crossovers	169	126	128	48	471
Other Inspections	0	0	0	0	0
Complaints Received	1	0	0	0	1
Co-Operation W/Other Agencies	2	0	1	0	3
Services Rendered	34	21	33	18	106
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	67	35	33	24	159
Traffic Control Assistance	4	0	2	0	6
River Readings	0	0	0	0	0
Vehicles Refused Passage	29	18	17	15	79
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	1	2	2	0	5
Other Incidents	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington Crossing

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 23-Dec	WEEK OF 31-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	216	168	168	192	744
Patrols/Crossovers	108	84	84	48	324
Other Inspections	0	0	0	0	0
Complaints Received	0	0	0	0	0
Co-Operation W/Other Agencies	0	0	0	2	2
Services Rendered	16	8	5	10	39
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	7	3	6	2	18
Traffic Control Assistance	0	1	1	2	4
River Readings	0	0	0	0	0
Vehicles Refused Passage	2	1	1	0	4
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	0	0	0	0	0
Other Incidents	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun Street

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 23-Dec	WEEK OF 31-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	368	272	256	312	1208
Patrols/Crossovers	139	97	82	48	366
Other Inspections	0	0	0	0	0
Complaints Received	2	0	0	0	2
Co-Operation W/Other Agencies	0	0	0	0	0
Services Rendered	8	3	7	2	20
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	35	18	12	9	74
Traffic Control Assistance	0	1	0	0	1
River Readings	0	0	0	0	0
Vehicles Refused Passage	15	7	5	8	35
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	0	0	0	0	0
Other Incidents	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lower Trenton

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 23-Dec	WEEK OF 31-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	0	0	0	0	0
Patrols/Crossovers	0	0	0	0	0
Other Inspections	0	0	0	0	0
Complaints Received	0	0	0	0	0
Co-Operation W/Other Agencies	0	0	0	0	0
Services Rendered	0	0	0	0	0
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	0	0	0	0	0
Traffic Control Assistance	0	0	0	0	0
River Readings	0	0	0	0	0
Vehicles Refused Passage	0	0	0	0	0
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	0	0	0	0	0
Other Incidents	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Lumberville-Raven Rock (Ped)

MONTH December

YEAR 2017

ACTIVITY/SERVICE	WEEK OF 9-Dec	WEEK OF 16-Dec	WEEK OF 23-Dec	WEEK OF 31-Dec	TOTAL
Disabled Vehicle Removal	0	0	0	0	0
Shift/Hours On Duty	0	0	0	0	0
Patrols/Crossovers	0	0	0	0	0
Other Inspections	0	0	0	0	0
Complaints Received	0	0	0	0	0
Co-Operation W/Other Agencies	0	0	0	0	0
Services Rendered	0	0	0	0	0
First Aid	0	0	0	0	0
Advisories: Pedestrians, Bikers & Automobiles	0	0	0	0	0
Traffic Control Assistance	0	0	0	0	0
River Readings	0	0	0	0	0
Vehicles Refused Passage	0	0	0	0	0
Medical Emergencies (911 Calls)	0	0	0	0	0
Calls For Assistance (State Police)	0	0	0	0	0
Other Incidents	0	0	0	0	0

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

**Operation Report Index
For
Training & Employee Safety**

SUBJECT	DESCRIPTION	PAGE NUMBER
Training & Employee Safety Department	Month of December Status Reports	1-2

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

Training & Employees Safety – December Activity Report

Members of the Training and Employee Safety Department participated in and/or facilitated the following for the month of December.

- 12- 05 Attended staff/operations meeting @ NH.
- 12- 08 Storm Water Management annual training completed by maintenance personnel at NHL. (Toolbox Talk)
- 12- 13 Kronos training provided to north region bridge monitor time keepers at the DWG.
- 12- 13 Storm Water Management annual training completed by maintenance personnel at TM. (Toolbox Talk)
- 12- 14 Meeting with DED Hill to discuss re-org progress.
- 12- 18 Coordinated State Police presence at NHL for the monthly Commission Mtg.
- 12- 19 Assisted with the facilitation of SharePoint Training at NHL. (13 employees present)
- 12- 19 Attended Holiday luncheon at EP.
- 12- 20 Attended Holiday brunch at TM.
- 12- 21 Participated in WPSC Mtg at EP.
- 12- 22 Assisted with the facilitation of Snow-Operations Training at NHL Administration Bldg.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION
Meeting of January 29, 2018

Daily Activities Include the Following

- Scheduling of State Police coverage for requested details which include but are not limited to safety/camera cleaning, lane closing etc.
- Continued coordination of supplementary patrols with SP agencies to slow down traffic at various toll facilities. (Visibility details etc.)
- Coordinated/obtained accident reports from State Police liaisons as requested.
- Conducted background checks for DRJTBC new hires.
- Processing of State Police monthly invoices.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

**OPERATIONS INDEX
FOR
INFORMATION TECHNOLOGY**

SUBJECT	DESCRIPTION	PAGE NUMBER
Information Technology	Status Report Month of December 2017	1

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of January 29, 2018

Information Technology Department Report Month of December 2017

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

IT Helpdesk/Deployments:

- IT Processed 79 work orders for the month of December.
- IT Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
- IT Includes configuration and deployment of desktops, laptops, and cell phones.
- IT Includes MUNIS, Kronos, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

IT Projects:

IT Kronos Upgrade/Replacement:

- IT Currently evaluating upgrade and replacement options for Kronos.

IT MUNIS Upgrade:

- IT Preparing to upgrade MUNIS to the latest cloud version.

IT Telephone Upgrade:

- IT We are currently evaluating several Telephone system upgrades from several providers.

IT Reorganization:

- IT We are currently aligning all IT systems to reflect the recent reorganization.

IT Equipment Recycling:

- IT Equipment has been recycling bringing the project to a close.

IT HVAC/Lightning/Fuel Systems:

- IT We are currently assisting a variety of vendors to install and network devices and systems for the purpose of "Industrial Control" throughout the Commission.