Integrity Monitor Report
Category 3

Integrity Monitor Firm Name: K2 Integrity
Quarter Ending: June 30, 2026
Expected Engagement End Date: December 31, 2026

A. General Info

1. Recovery Program Participant:

   New Jersey Economic Development Authority ("NJEDA").

2. Federal Funding Source (e.g. CARES, HUD, FEMA, ARPA):

   N/A

3. State Funding Source (if applicable):

   State Fiscal Recovery Fund ("SFRF").

4. Deadline for Use of State or Federal Funding by Recovery Program Participant:

   December 31, 2026.

5. Accountability Officer:

   Elizabeth George-Cheniara, Director Legal Compliance.

6. Program(s) under Review/Subject to Engagement:

   University Hospital Study and Master Plan Project.

7. Brief Description, Purpose, and Rationale of Integrity Monitor Project/Program:

   The NJEDA allocated $50 million in State Fiscal Recovery Fund ("SFRF") towards the UHS MPP to study and plan for new health care facilities at the University Hospital ("UH") site in Newark, New Jersey, the UH/Rutgers Biomedical and Health Sciences Academic Health Center Campus, to meet community health care needs, and to fund site development and capital construction. The study will be submitted to the Governor, the Legislature and the UH Board of Directors.

8. Amount Allocated to Program(s) under Review:

   $52,500,000 budget allocated for EDA UH Study and Plan for New Healthcare Facilities ($50M for direct costs and $2.5M for admin.)

9. Amount Expended by Recovery Program Participant to Date on Program(s) under Review:

   $51,818,298.42 has been expended ($49,883,202.85 for direct costs) as of May 31, 2026. All project funds awarded to Rutgers University have been fully expended..

10. Amount Provided to Other State or Local Entities:

    N/A.

11. Completion Status of Program (e.g. planning phase, application review, post-payment):

    Specific to this allocation, the EDA UH Study and Plan Program for New Healthcare Facilities is substantially complete. The overall project has multiple funding sources and construction activity is progressing.

12. Completion Status of Integrity Monitor Engagement:

    On-going.

B. Monitoring Activities

13. If FEMA funded, brief description of the status of the project worksheet and its support:

    a) IM Response

       N/A.

    b) Recovery Program Participant Comments

       N/A.

14. Description of the services provided to the Recovery Program Participant during the quarter (i.e. activities conducted, such as meetings, document review, staff training, etc.):

    a) IM Response

        The Monitor reviewed TOR-specific documentation for applicants and products with distributed funds. This included reviewing the CRM system to identify documentation submitted to date in support of the TORs, which informed document review.

        Additionally, the Monitor participated in a status update call with the NJ Office of the State Comptroller on May 4, 2026 to discuss the reporting process, including expenditure tracking, reporting requirements, and the systems used for SLFRF and SSBCI programs.

    b) Recovery Program Participant Comments

        N/A.

15. Description to confirm appropriate data/information has been provided by the Recovery Program Participant and description of activities taken to review the project/program:

    a) IM Response

        See response to Question 14.

    b) Recovery Program Participant Comments

        N/A.

16. Description of quarterly auditing activities conducted to ensure procurement compliance with terms and conditions of contracts and agreements:

    a) IM Response

        See response to Question 14.

    b) Recovery Program Participant Comments

N/A.

17. If payment documentation in connection with the contract/program has been reviewed, provide description.

    a) IM Response

        N/A.

    b) Recovery Program Participant Comments

        N/A.

18. Description of quarterly activity to prevent and detect waste, fraud, and/or abuse:

    a) IM Response

        See response to Question 14.

    b) Recovery Program Participant Comments

        N/A.

19. Details of any integrity issues/findings, including findings of waste, fraud, and/or abuse:

    a) IM Response

        None.

    b) Recovery Program Participant Comments

        N/A.

20. Details of any other items of note that have occurred in the past quarter:

    a) IM Response

        None.

    b) Recovery Program Participant Comments

N/A.

21. Details of any actions taken to remediate waste, fraud, and/or abuse noted in past quarters:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

C. Miscellaneous

22. List of hours (by employee) and expenses incurred to perform quarterly integrity monitoring review:

a) IM Response

Bradley Sussman	0.00 hours, no expenses
Tejah Duckworth	0.00 hours, no expenses
Michael Quevedo	0.00 hours, no expenses
Naomi Pena	2.00 hours, no expenses
Keneth Gelito	92.00 hours, no expenses

b) Recovery Program Participant Comments

N/A.

23. Add any item, issue, or comment not covered in previous sections but deemed pertinent to monitoring program:

a) IM Response

None.

b) Recovery Program Participant Comments

None.

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Name of Integrity Monitor:	K2 Integrity
Name of Report Preparer:	Tejah Duckworth
Signature:	Tejah Duckworth
Date:	6/30/2026