

**Integrity Monitor Report
Category 3**

Integrity Monitor Firm Name: K2 Integrity
Quarter Ending: March 31, 2026
Expected Engagement End Date: December 31, 2026

A. General Info

1. Recovery Program Participant:

New Jersey Economic Development Authority ("NJEDA").

2. Federal Funding Source (e.g. CARES, HUD, FEMA, ARPA):

American Rescue Plan ("ARP") & State and Local Fiscal Recovery Fund ("SLFRF").

3. State Funding Source (if applicable):

N/A.

4. Deadline for Use of State or Federal Funding by Recovery Program Participant:

December 31, 2026.

5. Accountability Officer:

Elizabeth George-Cheniara, Director Legal Compliance.

6. Program(s) under Review/Subject to Engagement:

Activation, Revitalization, and Transformation (A.R.T.) Phase II.

7. Brief Description, Purpose, and Rationale of Integrity Monitor Project/Program:

The ART Program which has received an additional \$15 million in American Rescue Plan ("ARP") and Local Fiscal Recovery Funds ("SLFRF") for the ART Program Phase II. The ART Program Phase II will focus on the public space activation grant product and the economic recovery of the downtowns to support placemaking efforts through arts and culture.

**Integrity Monitor Report
Category 3**

The original ART Program was a grant pilot program to partner with local entities to invest in commuter hub cities with commercial corridors that provide jobs to circulate money in the local economy and offer goods and services for residents in Atlantic City and Newark. The ART Program Phase II is expanding the eligibility area throughout New Jersey.

8. Amount Allocated to Program(s) under Review:

\$15 million.

9. Amount Expended by Recovery Program Participant to Date on Program(s) under Review:

As of March 20, 2026, \$15,000,000 has been awarded and \$15,000,000 has been disbursed under the program.

10. Amount Provided to Other State or Local Entities:

N/A.

11. Completion Status of Program (e.g. planning phase, application review, post-payment):

Per the discussion with the NJEDA A.R.T. Phase II team, applications have been received and reviewed. Of 108 total applicants, 21 were declined, 13 were rejected, and 14 withdrew after scoring. A total of 39 applicants were recommended for approval at the August 18th, 2025, NJEDA Board meeting. The appeals process then concluded at the November 12, 2025, NJEDA Board meeting.

12. Completion Status of Integrity Monitor Engagement:

On-going.

B. Monitoring Activities

13. If FEMA funded, brief description of the status of the project worksheet and its support:

a) IM Response

**Integrity Monitor Report
Category 3**

N/A.

b) Recovery Program Participant Comments

N/A.

14. Description of the services provided to the Recovery Program Participant during the quarter (i.e. activities conducted, such as meetings, document review, staff training, etc.):

a) IM Response

The Monitor reviewed the CRM system to identify documentation submitted to date. The Monitor participated in a walkthrough with NJEDA's federal team to discuss the reporting process, including expenditure tracking, reporting requirements, and systems used for SLFRF and SSBCI programs.

b) Recovery Program Participant Comments

N/A.

15. Description to confirm appropriate data/information has been provided by the Recovery Program Participant and description of activities taken to review the project/program:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A.

16. Description of quarterly auditing activities conducted to ensure procurement compliance with terms and conditions of contracts and agreements:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

**Integrity Monitor Report
Category 3**

N/A.

17. If payment documentation in connection with the contract/program has been reviewed, provide description.

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A.

18. Description of quarterly activity to prevent and detect waste, fraud, and/or abuse:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A.

19. Details of any integrity issues/findings, including findings of waste, fraud, and/or abuse:

a) IM Response

None.

b) Recovery Program Participant Comments

N/A.

20. Details of any other items of note that have occurred in the past quarter:

a) IM Response

None.

**Integrity Monitor Report
Category 3**

b) Recovery Program Participant Comments

N/A.

21. Details of any actions taken to remediate waste, fraud, and/or abuse noted in past quarters:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

C. Miscellaneous

22. List of hours (by employee) and expenses incurred to perform quarterly integrity monitoring review:

a) IM Response

Bradley Sussman	0.00 hours, no expenses
Tejah Duckworth	0.00 hours, no expenses
Michael Bernstein	0.00 hours, no expenses
Bruce Archer	0.00 hours, no expenses
Lucy Gonzales	0.00 hours, no expenses
Michael Quevedo	0.25 hours, no expenses
Naomi Pena	0.00 hours, no expenses

b) Recovery Program Participant Comments

N/A.

23. Add any item, issue, or comment not covered in previous sections but deemed pertinent to monitoring program:

a) IM Response

None.

b) Recovery Program Participant Comments

**Integrity Monitor Report
Category 3**

None.

Name of Integrity Monitor:
Name of Report Preparer:

K2 Integrity
Tejah Duckworth

Signature:
Date:



3/31/2026