

Delaware River & Bay Authority

2008 Annual Report



2008 Delaware River & Bay Authority Annual

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New Jersey Delaware



Governor
Jon S. Corzine



Governor
Jack Markell

The mission of the Delaware River and Bay Authority is to provide safe, efficient and modern terminals, crossings, vessels and related transportation while participating in controlled economic development opportunities supported by a technically proficient and professionally motivated workforce dedicated to providing high quality customer service.

Report

TO THE GOVERNORS AND MEMBERS OF THE LEGISLATURES

With the challenges of 2008 behind us, I'm pleased to report on behalf of the Commission that the Delaware River and Bay Authority ended the year in sound financial condition.

The Authority was able to meet the challenges of 2008 because of the dedication, hard work and continuing effort of our employees. We are proud of them and salute their efforts which contribute so much to the success of our operations. Our employees truly reflect the words of our mission statement: *"... a technically proficient and professionally motivated workforce dedicated to providing high quality customer service."*

The Commission is proud to note that three different divisions of the Authority received recognition from national groups for outstanding performance in 2008.

The Finance Department was recognized by the Government Finance Officers Association for outstanding financial reporting in a governmental agency; the DRBA's Disadvantaged Business Enterprise Program received one of two national awards for DBE excellence from the Federal Aviation Administration; and our police force won re-accreditation for the third consecutive inspection cycle from a premier national organization, the Commission on Accreditation for Law Enforcement Agencies, Inc. We're sure you will join us in congratulating the employees in each of the divisions whose efforts were recognized through these honors.

And this year, we're also acknowledging the employees who have won recognition for outstanding work and activities at the Authority as well as those employees who have served the Authority and both states well through length of service that ranges from five to thirty-five years. As you will see, the people of the DRBA continue to deliver excellence in everything they do.

As an Authority, we will continue to draw upon the energy, talent and efforts of every employee to meet the challenges that we know are approaching.

On the horizon, the implementation of the five-year capital improvement plan will assure that the public continues to enjoy quality transportation services in a safe and efficient manner as the Authority prudently maintains and enhances our facilities as necessary. Other projects coming due are estimated to cost more than \$300 million. Included on the must-do list are Phase IV-Delaware Approach Widening, Repaving and Modifications, I-295 Southbound (I-95 to Landers Lane); Bridge Re-Decking, Lead Paint Abatement and Seismic Upgrades of the New Jersey-Bound Span; New Toll Collection System; and the CMLF Vessel Improvement Program.

Our excellent staff will continue to search for ways to reduce operating costs in 2009 and beyond and the Commission applauds the innovations that held in check increases in operating costs in 2008. But in order to meet the needs of aging infrastructure at the bridge and at the ferry, by 2010 the DRBA must raise additional revenues at the Delaware Memorial Bridge. We must fund these vital capital projects.

In the following pages of this report, you will find more information concerning the events and activities that marked another year of progress at this great bi-state agency as well as the CD-ROM which contains the report on the Authority's financial condition.

Chairman



James N. Hogan

Commissioners — New Jersey



**Chairman
James
Hogan**

Franklinville



**Edward
Dorn**

Pedricktown



**Gary
Simmerman**

**Hopewell
Township**



**Susan
DeLanzo**

**Cape May
Court House**



**Niels
Favre**

Cape May



**Ceil
Smith**

Salem

Commissioners — Delaware



**Vice
Chairman
F. Michael
Parkowski**

Dover



**Verna
Hensley**

Middletown



**William
Lowe
III**

Lewes



**Thomas
Cooper**

Seaford



**Samuel
Lathem**

Bear



**Gary
F. Traynor**

Dover

Delivering on our promises . . .

The Delaware River and Bay Authority did not escape unscathed from the fiscal storms of 2008 – escalating fuel costs, reduced commercial traffic and financial uncertainty are just some of the issues continuing to challenge the Authority in its daily operations.

But the DRBA — its Commission, divisions, executive staff, managers, supervisors and employees — met the challenges confronting it, dealt with dilemmas as they arose and, even more importantly, began the process of looking past the immediate crisis to continue investing for the future and contributing to the region's deserving organizations and people. In other words, the Authority is keeping its promises to the people of the region.

We promised to invest toll revenues to keep our facilities safe. At the Delaware Memorial Bridge, we forged ahead with the improvements scheduled in our five-year plan, passed our annual bridge inspection with flying colors, and adjusted our tolling structure in order to fund the on-going investments. At the ferry, we rehabilitated two of our vessels and continued the routine maintenance that allows us to safely carry thousands of passengers across the bay each season. At our airports, we removed safety hazards and rehabilitated runways in order to meet not only federal safety standards but also our own.

We promised to spend our resources prudently. The Authority's needs are great while revenues are limited, so the challenge is to be prudent while meeting necessary expenses; we are accomplishing that goal in a number of ways. At the ferry, our employees accompanied two of our vessels to drydocks in Virginia and worked alongside the local contractors in the rehabilitation efforts thereby saving the Authority thousands of dollars. We revised E-Z Pass regulations, passing on to the users of the electronic toll system the costs for transponders and service fees. The changes didn't slow the growth of the number of drivers using E-Z Pass on our bridge and it did recoup thousands of dollars in operating costs that tolls had been funding.

We promised to be transparent in our charitable giving. For the fourth year in a row, the names of those organizations receiving charitable donations from the DRBA are listed both in this annual report as well as on our website. The qualifications for receiving contributions are clearly spelled out — on our website and in our regulations; in 2008 we were able to help more than 100 deserving organizations.

And finally, we promised to plan for the future. While commercial traffic slowed for the first time in decades, a commercial toll increase initiated on January 1, 2008 provided revenues to fund the continuing vital infrastructure and safety improvements. At the ferry system, staff continued to work on a Marine Master Plan to guide investments in the system for the next several years. A half-year-long focus on cost efficiencies and cost savings in operations preceded the implementation of a revised fare schedule in April. Fare increases generated additional annual income, which is targeted to meeting increased costs in a number of areas, including fuel, utilities and insurance. At the Authority's five airports investments in safety, infrastructure and economic development were aimed at providing the structure for long-term growth opportunities. For instance, a new hangar and restaurant opened their doors at Cape May Airport while near the Millville Airport the new Motorsports facility, which the DRBA helped to facilitate, dropped its race flag for the first time in 2008. In Dover, an on-site aviation fuel farm opened for business at the Civil Air Terminal.

Our investments in safety, prudent spending, transparent charitable giving and planning for the future will continue to pay dividends for the Authority and the entire region for years to come. We are keeping our promises to the people of Delaware and New Jersey. And because we are delivering on those promises, our facilities and our people will continue to serve them in the future as they do now.



Delaware Memorial Bridge



Even when the economy tightens, the price of fuel soars, and frequent pleasure drivers think more than twice before getting into their vehicles, the Delaware Memorial Bridge's Twin Spans continue to beckon travelers in the Northeast Corridor. More than 16,920,613 vehicles traveled across the Twin Spans in 2008 — 2,304,661 of them paying commercial toll rates and the remainder paying non-commercial rate. And yet, because of escalating fuel prices and plummeting economic activity, that total is 723,268 fewer than the previous year.

Because of prudent planning by the DRBA Commission and executive staff, a toll increase of \$1 per axle for commercial traffic that went into effect on January 1 helped make up for the reduced traffic flow, generating revenues which totaled \$79,467,667. Although the total is less than had been anticipated when the toll increase was approved in 2007, it did help offset the effects of reduced traffic from the downturn in the economy. Because 75 percent of DRBA's revenues are derived from tolls at the DMB, the total helped fund operating expenses as well as the capital infrastructure improvement program which includes projects both at the bridge and the ferry.

In addition, the Commission also had approved changes in E-Z Pass which went into effect in 2008. Beginning in January, all DRBA E-Z Pass account holders began paying a \$1.50 service fee each month. Additionally, new account holders are charged for the cost of each E-Z Pass transponder assigned to

the account. The two changes were anticipated to save the Authority \$700,000 in annual operating costs. The electronic toll system remains popular with the public: electronic traffic for the year represented 59.3 percent of the total traffic, an increase of 2.3 percent over 2007. The number of E-Z Pass accounts at year's end was up over 2007's total by approximately 3,000 to 40,667 accounts.

The Authority continued to protect its resources as outlined in the five-year Capital Improvement Program by investing in projects that ensure the safety of its facilities and those who use them. At the bridge, that meant annual redecking and painting projects were completed, bridge and cable system inspections were carried out; and security improvements and investments to guard against the threat of terrorism were implemented. Expansion of parking facilities at the War Memorial was also completed during 2008.

In June, Phase III of the Delaware Approach Road Rehabilitation Program, which focuses on I-295 northbound from the vicinity of I-95 to the US 13 interchange, got under way. This \$26 million project was undertaken to update the approach roads and ramps along the Interstate and US 13 interchanges that feed traffic into the lanes of the DMB. Because the approach roads were built in the 1960s, they require significant improvements which will enhance roadway safety, efficiency and capacity and bring these facilities to current federal and state standards. An important element of Phase III is the elimination of an on-



going safety concern, that of traffic weaving across I-295 northbound between the I-95/I-495 and US 13 interchanges. Although the DRBA is responsible for all ramps and approaches to the bridge, the Authority is working closely with the Delaware Department of Transportation in making these improvements.

Earlier phases of the project included the reconstruction of I-295 between Landers Lane and the base of the DMB. Phase II entailed ramp and lighting improvements in the vicinity of the I-295 and US 13 interchanges. In general, the multi-year, four-phase program includes new lighting, drainage, pavement, signage, and rehabilitation or relocation of approach ramps and interchange bridges. Phase III of the project is scheduled for completion in December 2010.

While the safety of the roads and bridges is paramount, the DRBA is also in the forefront of toll authorities in bringing toll evaders to justice. The State of Delaware enacted a new law that empowers the DRBA police as well as the Delaware state police to impound vehicles owned by toll-evaders. Once the owners repay the tolls, fines and administrative fees incurred, the vehicle is returned. Working closely with the State of Delaware, the Delaware Department of Transportation and the Delaware State Police, the Authority is cracking down on habitual toll violators. The new law is not aimed at the casual offender who receives a single violation notice. This law is targeted to those who flagrantly disregard their obligation to pay highway and bridge tolls.



Delaware Memorial Bridge Toll Plaza

Cape May-Lewes Ferry



Despite the waves of financial crises that roiled the national waters in 2008, the Cape May-Lewes Ferry continued to provide the best boat ride in America for approximately one million passengers. While overall traffic decreased by more than 23,000 vehicles over the 2007 totals, revenues were up by more than \$690,000 or 5.13 percent, thanks to a revised fare schedule and targeted marketing initiatives.

In 2008 the ferry system continued its comprehensive program to improve efficiency in order to reduce the continuing operating deficit. For the first complete year, the system used only four vessels to carry passengers, having put the fifth ship up for sale in 2007. The system also revised its routine of docking vessels overnight at both the Cape May and Lewes Terminals. Now all four are docked at Cape May which results in significant operating savings.

As part of the overall improved efficiency effort, the Ferry introduced a new reservation system, CarRes, in June. The migration to the new reservation system was rigorously planned and implemented in three phases in order to minimize impacts on passengers and staff. The process started with the call center, then focused on online booking, and finally culminated in port operations. The new system allows multi-trip tickets, gift voucher issuance and redemption, enhanced schedule, availability and booking routines through the website and a complete upgrade to the departure control protocols, including automation of the boarding process.

Even with many efficiencies under way throughout the system, the Commission found it necessary to approve a revised fare schedule that included a \$5 vehicle and driver fare increase at the end of the first quarter. Effective April 1, the new ferry rate schedule went into effect; it eliminated reservation pre-booking fees, promotes and encourages round-trip vehicle and passenger travel, motor coach travel, commercial traffic and reservation usage while generating additional revenue for the operation. A key component of the new fare schedule is a discount program for commercial customers. The program provides a pack of six tickets at 15 percent off the regular fare. In addition, bus passenger fares were reduced up to 25 percent to attract more tour operators to the crossing and a new peak fare category for weekends and holidays was established. At the same time, the Ferry is attracting new customers through its "Same Day Sailor" program which offers a nearly-60 percent saving over standard fares for drivers with standard-sized vehicles who purchase round-trip, same-day fares.

Through a mixture of traditional and innovative marketing, the Ferry continues to attract customers to the service. In 2008, a new website seamlessly began intertwining tourism and transportation information in a fun, user-friendly manner. The site offers real-time vehicle space availability information, details on ferry programs and events, links to area tourism partner sites and an online gift shop. The new online reservation section provides customer convenience and accessibility. Popular Ferry-sponsored events in 2008 included: an outstanding July



4th fireworks display at its Cape May Terminal which attracts thousands from both sides of the Bay; the second annual Cape May Wine Festival weekend which took place at the Cape May Terminal in October and attracted people from all over the region; and more than 3,500 Lucky 7 passengers who took advantage of a partnership between the Ferry and the Tropicana Resort Casino which offered a \$9 round-trip Ferry cruise and deluxe motorcoach trip to Atlantic City on select weekdays from June through October.

In planning for the future, the Ferry system continued work on its Marine Master Plan throughout 2008. At the Cape May Terminal, the engineering department held a public information session to discuss an approach road improvement project anticipated to begin early next year. With an aging fleet, maintenance activities help ensure the continued usefulness of existing vessels and the safety of passengers. As part of its routine maintenance cycle, the system sent two of its vessels to dry dock in Virginia, the M/V New Jersey and the M/V Delaware; both returned to service before the start of 2008's busy tourist season.

THREE FORTS FERRY

The DRBA's Three Forts Ferry Service runs between Fort Mott in New Jersey, Fort Delaware State Park on Pea Patch Island and Delaware City in Delaware. From April through October, visitors experience authentic reenactments of Civil War episodes, both civilian and military, "lantern tours" of the fort at night

and demonstrations of how people lived in the 1800s. School groups are encouraged to visit this fascinating glimpse into the area's history. The Three Forts Ferry system saw an increase in ridership in 2008, up 6 percent over 2007's total, which was lower than usual due to renovation closures, to 24,057.



Vehicles on the loading ramp at Cape May Terminal

Airports and Economic Development



The year 2008 at the DRBA's five airports showed the results of long-term planning and sound investments. New hangars, new runways, an on-site restaurant, a new fuel farm and crowd-entertaining weekends were the highlights of an activity-filled year.

In August at Cape May Airport, DRBA representatives, Cape May County and Lower Township government officials, local business leaders and airport tenants celebrated the construction of a new hangar complex, which was developed by local businessmen, as well as the re-opening of the Flight Deck Diner. The new 10,000-square-foot, state-of-the-art hangar complex is located at the western end of the airport grounds. The DRBA invested \$175,000 in infrastructure improvements to make the new complex possible. "Infrastructure investments and security improvements provide the foundation required for continued aviation success and business development growth," remarked Donald Rinear, deputy executive director of the DRBA, during the opening ceremonies. "The Authority will continue to make the necessary capital investment required to attract new business opportunities at all of its aviation facilities."

Local chapters of the International Aerobatic Club (IAC) held the first Acroblast Aerobatic Competition at the Cape May Airport in June. The IAC is the world's largest aerobatic organization. Cooperation of the Federal Aviation Administration, the NJ Division of Aeronautics, Lower Township

and the DRBA made this event possible for the 32 contestants and for the hundreds in the audience who enjoyed the show. Organizers of the event noted that they looked forward to holding another competition at Cape May Airport in 2009.

During 2008, a storm drainage improvement project at the Cape May airport got under way with a completion date scheduled for 2009. Since 2002, the Authority has funded more than \$8 million in capital infrastructure improvements at the airport, including security and perimeter fencing, snow removal and operations facility and equipment; runway and taxiway lighting upgrades; taxiway designs; drainage improvements and obstruction removal study and design.

The Millville Army Air Field Museum at Millville Airport benefited from the Millville Wheels & Warbirds Airshow, held at the New Jersey Motorsports Park. Featuring WWII-era airplanes and vintage race cars, the two-day extravaganza drew racing and war plane fans alike. The event saluted WWII aviation history at Millville Airport, America's first defense airport, and celebrated the motorsports park's opening.

The DRBA participated in the creation of the motorsports park development by making available 140 acres of land from the Millville Airport to bring the total acreage of the sports facility to 700. The motorsports park is expected to provide a tremendous boost to economic development in Millville and Cumberland County.

"The Authority will continue to make the necessary capital investment required to attract new business opportunities at all of its aviation facilities."

Donald H. Rainear, Deputy Executive Director



At the airport itself, the DRBA implemented several projects during 2008, including improvements to a number of hangars — insulation, roofing, painting — and demolition of the FAA Flight Services building, which had housed flight service personnel responsible for the MidAtlantic region. Because of major structural problems, the building had been unused for some time. After the four-day demolition project, site work to make the property available for lease began.

Millville Airport employees reached a safety milestone during 2008 when they passed an incredible 1,000-day mark without injuries while on the job. The entire Authority congratulates them.

Safety improvements, including removal of obstructing trees, were under taken at New Castle Airport and Delaware Air Park. As a result, both had runway repainting projects, while at New Castle, other runway improvements included new signage, lights, drainage and runway rehabilitation. The Federal Aviation Administration's (FAA) Safety and Certification Branch for the Eastern Region commended the Authority's Airport Operations and Maintenance Departments for their dedication and hard



Ribbon-cutting ceremony at the new Cape May Airport hangar includes the developers, local officials and DRBA representatives.

work for maintaining the New Castle Airport to FAA FAR Part 139 standards.

The Civil Air Terminal in Delaware now boasts a new fuel farm. The farm includes a 12,000-gallon double-wall Jet A Fuel System, 200-gallons-per-minute pumping system, and single-point and over-wing nozzles with dry break quick disconnects. The farm also includes an automatic tank gauge monitoring system. The CAT did not have on-site fuel capability prior to the installation of the farm in 2008.

Awards

EXCELLENCE IN MOTION

Excellence in Motion has been the catchphrase at the DRBA for several years. It has helped define goals and plans for the hundreds of people who work with and for the Authority. In 2008, that focus on excellence paid off with recognition and awards from three outside organizations.

GOVERNMENT FINANCE OFFICERS ASSOCIATION AWARD

For the fourth straight year, the Government Finance Officers Association of the United States and Canada (GFOA) awarded the Certificate of Achievement for Excellence in Financial Reporting to the DRBA for its comprehensive annual financial report (CAFR). The Certificate is the highest possible for recognition in the area of government accounting and financial reporting and its attainment represents a significant accomplishment by the government agency and its management. CAFRs go beyond the requirements of generally accepted accounting principles to provide the many users of government financial statements with a wide variety of information useful in evaluating financial condition. The CAFR has been judged by an impartial panel to meet the high standards of the program, including demonstrating a constructive spirit of full disclosure to clearly communicate its financial story and motivate customers and constituencies to read the CAFR. The 2008 DRBA CAFR can be found on the CD-ROM disk attached to the inside back cover of this report or on the DRBA website at www.drba.net.

FEDERAL AVIATION ADMINISTRATION AWARD

The DRBA was one of only two recipients of the Federal Aviation Administration's (FAA) 2008 DBE Advocate and Partner Award which recognizes airport sponsors who have demonstrated excellence in meeting both the letter and the spirit of the Disadvantaged Business Enterprise (DBE) program in the previous year. The Authority was recognized for its 2007 achievements in reaching out to DBEs and in obtaining significant DBE participation. In addition to the federal program, the Authority has also extended its DBE goal methodology to its local contracting efforts. As a result, more than \$3 million in subcontracts have been awarded by prime contractors to disadvantaged, minority- and women-owned businesses since 2006.

CALEA POLICE RE-ACCREDITATION

The DRBA learned in December that the Commission on Accreditation for Law Enforcement Agencies, Inc. had unanimously approved the Authority's application for re-accreditation. The DRBA police department was found to be 100 percent compliant with CALEA standards for the third consecutive inspection cycle. The CALEA review is a rigorous voluntary process that carries with it the highly prized reward of recognition of professional excellence in law enforcement. An applicant agency has to comply with 459 standards in policy and procedures, management, operations and support services. The CALEA assessment team was comprised of law enforcement practitioners from similar out-of-state agencies. The DRBA has been an accredited agency since 1996.

EMPLOYEE AWARDS

Being nominated by co-workers for an award — whether the reward is for doing your daily job exceptionally well or something else — is a high honor. The following DRBA employees received that recognition in 2008.

Volunteerism

Outstanding Authority Community Initiative Volunteer

Gerald J. Riess, Roy J. Lucadema and Alexis J. Schaal

Outstanding Personal Interest Volunteer

Joseph G. Peltz

Customer Service

Daniel A. Godwin and Lois L. Tinklepaugh

Operational Excellence

Jay W. Jones, Jr. and Kathleen Kingsman

CMLF Engineers

William J. Harner, Nesmond L. King, James W. Kleb
Dennis L. Craighton, Deborah Ayars and Richard M. Ward

DRBA Police Troop Commanders

Jeffery J. Cook, Thomas E. Quigg and Adam K. Thompson

Teamwork

MV Twin Capes Crew
Donna Ann Speigel, Sharon Lyn Urban, Dorina E. Bell,
Gayle D. Carter, Elsie E. Kirkwood, William J. Harner, George Baranchuk and Dorothy L. Bender



DMB Road Crews

William A. Scartine, Jr., Thomas F. Pepe, Jr., James E. Sayers, Nicholas K. Minner and Frederick Z. Green

NCA Airports Maintenance

Sean P. Meadows, Robert E. Pettit, Harold F. Knotts, Jr., David E. Collins, C. Frank Moore, Jr., Kenneth R. Overton and Kenneth H. Pierce

MIS Technical Staff

Shannon D. Goad, Andrew M. Johnson, Daniel A. Godwin and Edward C. Gillin

Police Vehicle Committee

Jeffery J. Cook, Jeffrey J. Jannaman, Kenneth Sheeky, Philip B. Hiller, Sheila L. Exum, Douglas C. Young, David W. Hearn, Andrew M. Johnson and P. Michael Olliver

Leadership

Charisse P. Rudolph

POLICE AWARDS

On December 17, 2008, the DRBA Police Department held its 16th Annual Awards and Employee Recognition Ceremony at the DRBA Julia Center and presented its yearly awards.

Life-Saving Awards

Pfc Phillip Hiller, Pfc Alexis Schaal and Public Service Aid

The MIS Technical Staff Award winners above and Charisse P. Rudolph, winner of the Leadership award at right

Kevin James, and Pfc. Jason LaMora

Professional Service Awards

M/Cpl. Joseph, M/Cpl. Rich Reinhart and Ptl. David, Sgt. Ken Sheeky, M/Cpl. Joseph DiStefano, Patrol Officer First Class Sheila Exum, Patrol Officer First Class Alexis Schaal, Patrol Officer First Class Sgt. Ken Sheeky, Cpl. Ron Marchese Cpl. James Morton, Patrol Officer First Class Alexis Schaal, Public Service Aid Lou DiLeonardo

Lawfit Awards

(2) Year Award: Pfc. Brian Austin, Pfc. Sheila Exum, Pfc. Jason LaMora and Sgt. Ken Sheeky

(4) Year Award: S/Cpl. Clayton Palmer, Sgt. Patrick Canning

(6) Year Award: Cpl. Jason Kirchner, Cpl. Richard Moudy, Cpl. Ronald Marchese

2008 Employee of the Year: S/Cpl. Kristen Todd



Awards

The following employees were recognized for length of service with the Authority at an event held in October 2008.

EMPLOYEE LENGTH OF SERVICE

John A. Daisey	5
Christopher M. Field	5
Philip B. Hiller	5
Gerrino J. Mascelli Jr.	5
Melvin C. McCord	5
Donald H. Raineat	5
James. H. Walls	5

Michele M. Cleary	10
John J. Cross	10
Richard A. DiVaccaro Jr.	10
Rachel C. Edwards	10
Richard J. Gregory	10
Robert Kingsman	10
Patrick D. McCarthy	10
Richard Todd Miller	10
Holly Ann Molnar	10
C. Frank Moore Jr.	10
Evelyn Munno	10
Robert W. Paluch	10
Dennis J. Scanlan	10
Christopher S. Schaal	10
Hugh J. Sweeney	10
Dawn H. Williams	10

EMPLOYEE LENGTH OF SERVICE

John Berg Jr.	15
Albert Burns Jr.	15
Stephen K. Carroll	15
Gayle D. Carter	15
John P. DeFilippis	15
Anna Marie Gonnella Rosato	15
Ronald M. Hlywak	15
Robert S. Inman	15
Christine James	15
John M. Kropilak	15
David T. Lewis	15
Lewis A. Madara	15
John R. McCarnan	15
Jerry T. Rees	15
Michael S. Shaw	15
Michael R. Truszkowski	15
Joseph M. Volk	15
John G. Walker	15
James A. Watson	15

Kevin P. Bailey	20
Daniel W. Cluff III	20
Margaret Johnson	20
Roy S. MacCullogh	20

Jeffrey J. Jannaman	25
Michael T. Kupchinski	25
Michael W. Pawlikowski	25
Dolores A. Thomas	25

Louis E. Klingler	35
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New Castle Airport Control Tower

Community Outreach

CHARITABLE EMPLOYEES

Employees continued the DRBA holiday tradition again this past year, helping area families in need during the Thanksgiving and Christmas seasons. For Thanksgiving, the Community Initiatives Committee selected four area school districts at random (Monroe Township and Hopewell Township in New Jersey; Brandywine and Lake Forest in Delaware) to receive 80 of the 100 holiday food baskets. The school districts identified families within their communities to receive the baskets.

Based on the recommendations of fellow employees, committee members delivered the remaining 20 baskets to families throughout the area who needed some neighborly assistance. The food baskets contained a turkey, stuffing, yams, mashed potatoes, vegetables, cranberry sauce, gravy, pudding, pie, rolls, and milk. In addition, each care package also consists of non-perishable food items such as macaroni and cheese, spaghetti, fruit snacks, cereal, apple sauce, fruit cocktail, juice and additional items for other meals during the week. This volunteer effort received assistance from many businesses that either provided donations or offered special discount pricing on food and other items needed to make the event a success.

Because of the Christmas Adopt-A-Family program this year, a total of 68 children in Delaware and New Jersey received a care package. The randomly selected schools were contacted and either the school nurse or guidance counselor provided information as far as age, size, sex and wish items for each child.

The Authority purchased coats, hats, gloves and a shoe voucher for each child. DRBA employees "adopted" the children and bought toys, clothing, hygiene products and other items the children may have on their Christmas wish list. Employees from all divisions of the Authority participated in this program including Administration, Delaware Memorial Bridge, Police, Cape May-Lewes Ferry and Airports.

CHARITABLE COMMISSION

The Commission continued its annual contribution to the community through its community outreach program. Among the more than 100 organizations receiving financial support from the Authority are the following groups.



DRBA employees donate Thanksgiving baskets to the Monroe Township Elementary School in Williamstown, New Jersey. Pictured from the left are: Sue Lonergan, Mike Kiger, Linda Henry, Mike Houseman, Peg McCann, and Margie Johnson.

Mom's House of Dover, Delaware received a \$7,500 check which will be used to support the group's effort to provide free day care to single parents who are attending school full time. Mom's House is a faith-centered, nonprofit, licensed childcare center that also helps single parents tap into support services that enable them to complete their education, find jobs, and avoid being dependent on welfare.

Cape May Make-A-Wish Foundation received a community contribution of \$10,000 to support the 5th annual Make-A-Wish Weekend in Cape May County which fulfilled the wishes of more than 20 children with life-threatening medical conditions.

People for People Foundation of Gloucester County received a check for \$5,000 to aid its efforts to develop the "Hands Across the County" program, which will serve as an information and network resource assisting providers and agencies to better serve the working poor of the county. Funds will be used to obtain computer software and hardware, deliver services, train volunteers and produce collateral materials.

The list of contributions is on the following pages.

Community Contributions

Access to Art Incorporated	\$3,000	Delaware Technical and Community College	
Alzheimer's Association and Related Disorders Association	2,000	Educational Foundation	\$15,000
Alzheimer's Disease and Related Disorders Association Delaware Valley Chapter	2,500	Delaware Tourism Alliance	5,000
Appel Farm Arts and Music Center	2,500	Delaware Wrestling Alliance Incorporated	5,000
Association for Retarded Citizens Incorporated Gloucester County	10,000	DRFC, Incorporated	2,500
Atlantic Cape Community College Foundation	5,000	Duffy's Hope Incorporated	2,000
Bayhealth Foundation	8,000	Easter Seals Delaware and Maryland's Eastern Shore	10,000
Beebe Medical Center Incorporated	10,000	First Night Dover	5,000
Big Brothers Big Sisters of Cumberland and Salem Counties	5,000	First State Roundball	4,000
Cape May County Council on Alcoholism and Drug Abuse Incorporated	3,500	Friends Home at Woodstown Incorporated	4,000
Cape May New Jersey State Film Festival	3,000	Friends of Cape May Jazz	3,000
Cape May Stage	3,000	Friends of Victory Lakes Association	5,000
Cape Regional Medical Center Incorporated	10,000	Georgetown Historical Society	2,000
Coastal Concerts Incorporated	1,000	Gloucester County Chamber of Commerce	5,000
Court Appointed Special Advocates of New Jersey Incorporated	3,000	Greater Lewes Foundation	1,700
Creditworthy Incorporated	5,000	Habitat for Humanity of New Castle County	10,000
Cumberland County College Foundation	5,000	Historic Cold Spring Village Foundation Incorporated	2,700
Cumberland County Historical Society	7,500	Historical and Educational Lodge Hall Preservatory Incorporated	5,000
Cumberland Developmeant Corporation	4,000	HomeCare and HospiceCare of South Jersey	3,500
Delaware Aviation Hall of Fame Incorporated	900	Children's Beach House Incorporated	5,000
Delaware Breast Cancer Coalition Incorporated	2,650	Junior Achievement Incorporated	6,500
Delaware District 3 Little League Incorporated	4,000	Kent Sussex Industries Incorporated	3,000
Delaware Futures Incorporated	2,500	Kinfolk Limited	3,500
Delaware Guidance Services for Children and Youth Incorporated	1,500	Kingswood Community Center Incorporated	3,000
Delaware Historical Society	4,000	La Esperanza Incorporated	3,500
Delaware State University Foundation	10,000	Make-A-Wish Foundation of New Jersey	10,000
		Make-A-Wish Foundation of the Mid-Atlantic	2,500
		Meals on Wheels Delaware	1,250
		Meals on Wheels of Salem County Incorporated	5,000
		Metropolitan Wilmington Urban League	5,000
		Mid Atlantic Center for the Arts	6,000
		Mid Jersey Cape Rotary Club	1,000
		Mom's House Incorporated (Dover)	7,500



DRBA Vice Chairman Michael Parkowski, left, and former Commissioner Gary Patterson, right, present Renee Bullock, center, Director of Mom's House, with a \$7,500 check, which will be used to support the organization's effort to provide free day care to single parents who attend school full-time. Mom's House is a faith-centered, nonprofit, licensed childcare center that also helps single parents tap into support services that enable them to complete their education, find jobs, and avoid being dependent on welfare.

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Most Worshipful Prince Hall Grand Lodge Free and Accepted Mason of Delaware	\$ 7,500
National Multiple Sclerosis Society	1,000
Nature Conservancy Incorporated	5,000
Naval Air Station Wildwood Foundation	5,000
Nemours Foundation	2,000
New Castle Public Library Company	2,000
Newfield Terrace Community Action Organization	4,850
Opportunity Center Incorporated	1,000
Parents Information Center Incorporated	3,500
Pencader	5,000
Pennsville Township Historical Services Incorporated	1,000
People for People Foundation of Gloucester County Incorporated	5,000
Peoples Settlement Association	3,500
Pratt Corcoran Association for the Delaware College of Art and Design	2,000
Ranch Hope Strang School	5,000
Rehoboth Beach Film Society	2,500
Ronald McDonald House of Delaware	2,000
Salem Community College Foundation	18,000
Salem Community Recreation Center Incorporated	2,500
Salem County Historical Society	2,500
Salem Oaks Little League Football	1,000
Seamen's Center of Wilmington Incorporated	3,000
Shadow Equestrian Incorporated	3,500
Southern New Jersey Council, Boy Scouts of America Incorporated	7,500
Special Olympics Delaware Incorporated	2,500

DRBA Commissioner Neils Favre and Commissioner Thomas Cooper joined with Ferry Director of Operations Heath Gehrke to present a community contribution check to Rick Jones, a Cape May County businessman and Make-A-Wish Foundation supporter (second from left).

St. Patrick's Center Incorporated	\$5,000
Sussex County Animal Association Incorporated	2,500
Swedesboro Economic Development Committee	5,000
The Arc of Salem County	7,000
The Center for Therapeutic and Educational Riding Incorporated	4,000
The Hospitaller Brothers of St. John of God	5,000
The Lewes Historical Society	2,500
The Partnership Incorporated	5,000
The Wetlands Institute	3,000
Township of Deerfield Recreation Committee	5,000
Transportation Management Association of Delaware	3,000
Tri-State Bird Rescue and Research Incorporated	6,000
Twins Community Midget Football League Incorporated	1,000
United Way of Delaware Incorporated	5,000
Urban Youth Golf Program Association	1,300
Variety The Children's Charity Delaware	2,500
Wellness Community Delaware	3,300
Wheaton Arts and Cultural Center Incorporated	5,000
Woodstown Rotary Foundation Incorporated	1,000
YMCA of Salem County	6,450

DRBA Community, People & Events

COMMUNITY EVENTS

For years, the people of the DRBA have played an active role in the communities that make up the Delaware River and Bay Authority region. While the employees and Commissioners volunteer in charitable activities, the Authority also uses its facilities for community events. In 2008, the DRBA once again hosted the Memorial Day ceremony at Veterans Memorial Park in New Castle; held an outstanding fireworks display off the Cape May Terminal; and welcomed the New Jersey Wine Growers Association back to the Cape May terminal lawn, which is a perfect location for festivals and community events three seasons a year.



Major General Francis Vavala of the Delaware National Guard shows his respect for fallen comrades during the Memorial Day Ceremony at the DRBA's Veterans Memorial Park.

NEW COMMISSIONER

The Commission has welcomed a new member from the State of Delaware, Gary F. Traynor of Dover, who will serve a five-year term, which extends to July 1, 2013. "I am pleased and honored to be able to serve the residents of Kent County and the State of Delaware as an Authority Commissioner," Traynor stated. "Given its operation of the Delaware Airpark and the Civil Air Terminal at Dover, the Authority has a significant impact on the economy of Kent County. I look forward to working with my fellow Com-



Wine festival at Cape May Terminal

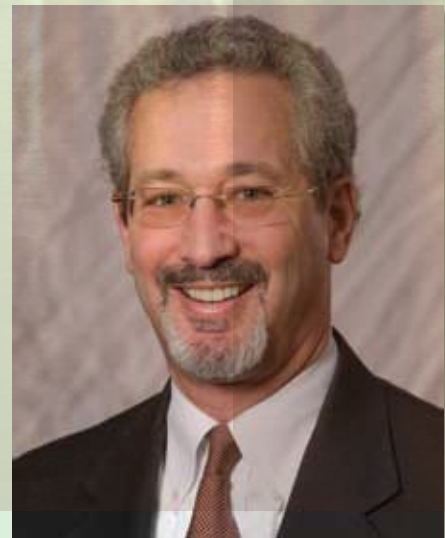
missioners and the Authority staff . . . promoting regional economic development initiatives to create employment opportunities for area residents."

Mr. Traynor, a lawyer with Prickett, Jones & Elliott, P.A., has extensive trial experience in a wide range of matters. His practice currently focuses on civil litigation involving complex corporate and commercial matters. Mr. Traynor was educated at Dartmouth College (A.B. 1978) and the Delaware Law School of Widener University (J.D. 1982)

where he was a member of the Delaware Journal of Corporate Law.

Mr. Traynor is currently on the Delaware Supreme Court's Preliminary Review Committee and has also served on that Court's Committee on Representation of Indigent Defendants. He is a member of the Business Law and Litigation Sections of the American Bar Association and the Delaware State Bar Association.

Delaware



Commissioner Gary F. Traynor

2008 Financial Statement

The Delaware River and Bay Authority presents the 2008 financial report in pdf format, which can be found on this attached CD. This financial information is the DRBA's Comprehensive Annual Financial Report (CAFR) which is more detailed than previous financial statements.

The Authority saves paper, energy and money by providing its financial report in this format rather than printing it. The entire annual report, including the CAFR, can also be found at www.drba.net.





Delaware River & Bay Authority
P.O. Box 71 • New Castle, DE 19720 • www.drba.net