

**Integrity Monitor Report
Category 3**

Integrity Monitor Firm Name: K2 Integrity
Quarter Ending: December 31, 2025
Expected Engagement End Date: December 31, 2026

A. General Info

1. Recovery Program Participant:

New Jersey Economic Development Authority ("NJEDA").

2. Federal Funding Source (e.g. CARES, HUD, FEMA, ARPA):

American Rescue Plan's State Fiscal Recovery Fund totaling \$118M:
FY22 \$54.5M Child Care Revitalization Fund
FY23 \$31.5M Child Care Facilities Fund
FY24 \$15.0M Child Care Facilities Fund
FY25 \$17.0M Child Care Facilities Fund

3. State Funding Source (if applicable):

The New Jersey Economic Development Authority received funding from
DHS and budget updates totaling \$19.95M:
FY22 \$4.45M Transfer from DHS
FY23 \$12.5M Convert from Employer Innovation funds
FY23 \$3.M Convert from Thriving by Three fund

4. Deadline for Use of State or Federal Funding by Recovery Program Participant:

12/31/26.

5. Accountability Officer:

Elizabeth George-Cheniara, Director Legal Compliance.

6. Program(s) under Review/Subject to Engagement:

Child Care Facilities Improvement Program.

7. Brief Description, Purpose, and Rationale of Integrity Monitor Project/Program:

**Integrity Monitor Report
Category 3**

The Child Care Facilities Improvement Program provides grant funding for licensed childcare centers in New Jersey to make facility improvements that will contribute to high quality early childhood learning environments.

8. Amount Allocated to Program(s) under Review:

Approximately \$138 million.

9. Amount Expended by Recovery Program Participant to Date on Program(s) under Review:

\$69,781,987.44 as of December 2025.

10. Amount Provided to Other State or Local Entities:

N/A.

11. Completion Status of Program (e.g. planning phase, application review, post-payment):

NJEDA opened applications in November 2022. In Mid-March 2023, NJEDA approved its first applications. The application was closed in October 2023. NJEDA continues to issue disbursements.

12. Completion Status of Integrity Monitor Engagement:

On-going.

B. Monitoring Activities

13. If FEMA funded, brief description of the status of the project worksheet and its support:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

**Integrity Monitor Report
Category 3**

14. Description of the services provided to the Recovery Program Participant during the quarter (i.e. activities conducted, such as meetings, document review, staff training, etc.):

a) IM Response

During the quarter, the Monitor developed a detailed testing plan that outlined Task Order Request (TOR) eligibility requirements, ineligibility criteria, NJEDA internal controls, and assessment procedures used by the TOR team. In addition, the Monitor reviewed the CRM system to identify documentation submitted to date, verify monies spent to date, and check application statuses.

b) Recovery Program Participant Comments

N/A.

15. Description to confirm appropriate data/information has been provided by the Recovery Program Participant and description of activities taken to review the project/program:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A.

16. Description of quarterly auditing activities conducted to ensure procurement compliance with terms and conditions of contracts and agreements:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

17. If payment documentation in connection with the contract/program has been reviewed, provide description.

**Integrity Monitor Report
Category 3**

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

18. Description of quarterly activity to prevent and detect waste, fraud, and/or abuse:

a) IM Response

See response to Question 14.

b) Recovery Program Participant Comments

N/A.

19. Details of any integrity issues/findings, including findings of waste, fraud, and/or abuse:

a) IM Response

None.

b) Recovery Program Participant Comments

N/A.

20. Details of any other items of note that have occurred in the past quarter:

a) IM Response

None.

b) Recovery Program Participant Comments

N/A.

**Integrity Monitor Report
Category 3**

21. Details of any actions taken to remediate waste, fraud, and/or abuse noted in past quarters:

a) IM Response

N/A.

b) Recovery Program Participant Comments

N/A.

C. Miscellaneous

22. List of hours (by employee) and expenses incurred to perform quarterly integrity monitoring review:

a) IM Response

Bradley Sussman	0.00 hours, no expenses
Tejah Duckworth	0.00 hours, no expenses
Michael Bernstein	0.50 hours, no expenses
Naomi Pena	0.50 hours, no expenses
Michael Quevedo	7.50 hours, no expenses
Lucy Gonzales	0.00 hours, no expenses
Bruce Archer	0.00 hours, no expenses

b) Recovery Program Participant Comments

N/A.

23. Add any item, issue, or comment not covered in previous sections but deemed pertinent to monitoring program:

a) IM Response

None.

b) Recovery Program Participant Comments

None.

**Integrity Monitor Report
Category 3**

Name of Integrity Monitor:
Name of Report Preparer:

K2 Integrity
Tejah Duckworth



Signature:
Date:

12/31/2025