

**Integrity Monitor Report
Category 3**

Integrity Monitor Firm Name: Vander Weele Group^{LLC} / Joseph A. DeLuca Advisory & Consulting Services, LLC
Quarter Ending: 3/31/2024
Expected Engagement End Date: 6/30/2025

A. General Info

1. Recovery Program Participant:

New Jersey Department of Environmental Protection (NJDEP)

2. Federal Funding Source (e.g. CARES, HUD, FEMA, ARPA):

American Rescue Plan Act (ARPA)

3. State Funding Source (if applicable):

Coronavirus State Fiscal Recovery Fund (CSFRF)

4. Deadline for Use of State or Federal Funding by Recovery Program Participant:

December 31, 2026

5. Accountability Officer:

Stephen Matis

6. Program(s) under Review/Subject to Engagement:

- (1) The Greenway Acquisition, Remediation, and Development
- (2) Liberty State Park Revitalization Project
- (3) Water Infrastructure Program [Clean Water State Revolving Fund (CWSRF) Projects and Drinking Water State Revolving Fund (DWSRF) Projects]

7. Brief Description, Purpose, and Rationale of Integrity Monitor Project/Program:

The State of New Jersey received \$6,244,537,955.50 in CSFRF funds under the ARP Act. A description, purpose, and rationale for each of the three programs included within this Integrity Monitorship are as follows:

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(1) Greenway Acquisition, Remediation, and Development – The purpose is to monitor the \$67,000,000 in ARP CSFRF funding the NJDEP received for the acquisition, remediation, and development of the Greenway, which converts an approximate nine-mile, 100-foot-wide blighted corridor into a thriving recreation and transportation corridor spanning eight municipalities in Essex and Hudson County. The NJDEP funding is budgeted as \$20 million towards the direct acquisition of the property, \$45 million for remediation and development costs, and \$2 million in DEP administrative costs.

(2) Liberty State Park Revitalization Project – The purpose is to monitor the \$52,500,000 in ARP CSFRF funding the NJDEP received to implement immediate upgrades to Liberty State Park Revitalization, as well as a portion of planning and design costs for future upgrades.

(3) Water Infrastructure Program – The purpose is to monitor the \$302,300,000 in ARP CSFRF funding the NJDEP received for several different water infrastructure initiatives, including (a) CWSRF Projects and (b) DWSRF Projects. The Water Infrastructure Program is a partnership between NJDEP, New Jersey Water Bank (NJWB), and the New Jersey Infrastructure Bank (I-Bank), and is budgeted to provide principal forgiveness loans to support communities.

8. Amount Allocated to Program(s) under Review:

- (1) Greenway Acquisition, Remediation, and Development – \$67,000,000;
- (2) Liberty State Park Revitalization – \$52,500,000; and
- (3) Water Infrastructure Program – \$302,300,000.

9. Amount Expended by Recovery Program Participant to Date on Program(s) under Review:

- (1) Greenway Acquisition, Remediation, and Development – \$22,309,818.57
- (2) Liberty State Park Revitalization Project – \$1,108,237.72
- (3) Water Infrastructure Program – \$584,901.16

10. Amount Provided to Other State or Local Entities:

N/A

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11. Completion Status of Program (e.g. planning phase, application review, post-payment):

Planning Phase

12. Completion Status of Integrity Monitor Engagement:

Planning and Preparation Phase

B. Monitoring Activities

13. If FEMA funded, brief description of the status of the project worksheet and its support:

a) IM Response

N/A

b) Recovery Program Participant Comments

[N/A]

14. Description of the services provided to the Recovery Program Participant during the quarter (i.e. activities conducted, such as meetings, document review, staff training, etc.):

a) IM Response

Greenway Acquisition, Remediation, and Development

- (1) Created two documents—a Microsoft Word template and an Excel version—for the NJDEP enterprise-wide risk assessment.
- (2) Held the Greenway Acquisition, Remediation, and Development initial kickoff meeting on 1/10/2024. Provided an agenda and the draft workplan to meeting participants prior to the kickoff meeting. Drafted and provided meeting minutes to NJDEP.
- (3) Provided NJDEP with access to SharePoint folder for document sharing.

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- (4) Received the agency-completed risk assessment from NJDEP on 1/5/2024.
- (5) Sent a document request list to NJDEP on 1/16/2024 to aid in our completion of the risk assessment.
- (6) Received a follow-up email response from NJDEP on 1/26/2024 with the documents we requested.
- (7) Initiated Bi-Weekly Integrity Monitor Check-In Meetings on 1/31/2024.
- (8) Attended bi-weekly meetings with NJDEP.
- (9) Reviewed NJDEP's risk assessment for the project.
- (10) Reviewed requested documentation.
- (11) Prepared a second documentation request list based on our review of the documents we received.
- (12) Scheduled interviews with DEP staff for risk assessment.
- (13) Reviewed the Compliance Matrix and provided comments.
- (14) Prepared a third documentation request list based on our review of the documents we received.
- (15) Reviewed documentation from the second and third documentation request lists.
- (16) Conducted an interview with Maggie McCann Johns, Greenway Administrator of NJDEP, on February 26th.
- (17) Conducted an interview with Shetal Oza, Program Specific Trainee of NJDEP, on February 26th.
- (18) Conducted an interview with Robert Guzek, Greenway Director of NJDEP, on February 28th.
- (19) Conducted an interview with John Cecil, Assistant Commissioner of NJDEP, on February 29th.

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(20) Conducted an interview with Paul Stofa, Legal and Regulatory Affairs, on March 8th.

(21) Finalized risk assessment details for the program.

(22) Submitted the draft risk assessment to NJDEP on 3/15/2024.

Liberty State Park Revitalization Project

(1) Created two documents—a Word template and an Excel version—for the NJDEP enterprise-wide risk assessment.

(2) Held the Liberty State Park Revitalization initial kickoff meeting on 1/17/2024. Provided an agenda and the draft workplan to meeting participants prior to the kickoff meeting. Drafted and shared meeting minutes with NJDEP.

(3) Provided NJDEP with access to SharePoint folder for document sharing.

(4) Received the agency-completed risk assessment from NJDEP on 1/5/2024.

(5) Sent a document request list to NJDEP on 1/16/2024 to aid in our completion of the risk assessment.

(6) Received a follow-up email response from NJDEP on 1/26/2024 with the documents we requested.

(7) Attended bi-weekly meetings with NJDEP.

(8) Reviewed NJDEP's risk assessment for the project.

(9) Reviewed requested documentation.

(10) Prepared second and third documentation request lists based on our review of the documents we received.

(11) Scheduled interviews with DEP staff for risk assessment.

(12) Reviewed the Compliance Matrix and provided comments.

(13) Conducted an interview with Maggie McCann Johns, Greenway Administrator of NJDEP, on February 26th.

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- (14) Conducted an interview with John Cecil, Assistant Commissioner of NJDEP, on February 29th.
- (15) Conducted an interview with Paul Stoffa, Legal and Regulatory Affairs, on March 8th.
- (16) Reviewed documentation requested from the second and third document request lists.
- (17) Finalized risk assessment details for the program.
- (18) Submitted the draft risk assessment to NJDEP on 3/15/2024.

Water Infrastructure Program

- (1) Created two documents—a Word template and an Excel version—for the NJDEP enterprise-wide risk assessment.
- (2) Held the Greenway Acquisition, Remediation, and Development initial kickoff meeting on 1/12/2024. Provided an agenda and the draft workplan to meeting participants prior to the kickoff meeting. Drafted and provided the meeting minutes to NJDEP.
- (3) Provided NJDEP with access to the SharePoint folder for document sharing.
- (4) Received the agency-completed risk assessment from NJDEP on 1/5/2024.
- (5) Sent a document request list to NJDEP on 1/16/2024 to aid in the completion of the risk assessment.
- (6) Received a follow-up email response from NJDEP on 1/26/2024 with the documents we requested.
- (7) Initiated Bi-Weekly Integrity Monitor Check-In Meetings on 2/7/2024.
- (8) Attended bi-weekly meetings with DEP.
- (9) Reviewed DEP's risk assessment for the project.
- (10) Prepared a second and third documentation request list based on our review of the documents we received.
- (11) Reviewed requested documentation.

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- (12) Reviewed the Compliance Matrix and provided comments for risk assessment.
- (13) Scheduled interviews with pertinent NJDEP staff for risk assessment.
- (14) Conducted an interview with Paul Hauch, Manager of Water Infrastructure of NJDEP, on February 23rd.
- (15) Conducted an interview with Charles Jenkins, Assistant Director of the Municipal Finance and Construction Element, on March 7th.
- (16) Reviewed DEP's risk assessment for the project.
- (17) Finalized risk assessment details for the program.
- (18) Submitted the draft risk assessment to NJDEP on 3/15/2024.

b) Recovery Program Participant Comments

[Agree w/ IM Comments]

15. Description to confirm appropriate data/information has been provided by the Recovery Program Participant and description of activities taken to review the project/program:

a) IM Response

During the kickoff meeting, the IM requested that the NJDEP submit the agency-completed risk assessment to the SharePoint drive. We created a SharePoint drive and provided a link to NJDEP for ease of document submission.

b) Recovery Program Participant Comments

[Agree w/ IM Comments]

16. Description of quarterly auditing activities conducted to ensure procurement compliance with terms and conditions of contracts and agreements:

a) IM Response

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As we are currently in the beginning stages of this integrity monitor engagement, auditing activities have not yet commenced. We requested additional documentation for review to finalize the risk assessment.

b) Recovery Program Participant Comments

[Agree w/ IM Comments]

17. If payment documentation in connection with the contract/program has been reviewed, provide description.

a) IM Response

N/A

b) Recovery Program Participant Comments

[N/A]

18. Description of quarterly activity to prevent and detect waste, fraud, and/or abuse:

a) IM Response

N/A

b) Recovery Program Participant Comments

[N/A]

19. Details of any integrity issues/findings, including findings of waste, fraud, and/or abuse:

a) IM Response

As the IM is currently in the beginning stages of the monitoring engagement, there are no findings of waste, fraud, and/or abuse to date.

b) Recovery Program Participant Comments

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[Agree w/ IM Comments]

20. Details of any other items of note that have occurred in the past quarter:

a) IM Response

N/A

b) Recovery Program Participant Comments

[N/A]

21. Details of any actions taken to remediate waste, fraud, and/or abuse noted in past quarters:

a) IM Response

N/A

b) Recovery Program Participant Comments

[N/A]

C. Miscellaneous

22. List of hours (by employee) and expenses incurred to perform quarterly integrity monitoring review:

a) IM Response

Maribeth Vander Weele – 24.50

Joseph DeLuca – 8.00

Dr. Kristen Mokofisi – 69.25

Steven Pasichow – 31.25

Kevin Mullins – 74.75

Bianca Joseph – 122.15

Cassy Good – 49.80

Rene Alaniz – 41.25

Salvatore Ubaldini – 162.50

Sophia Staveris – 65.65

Richard Palmer – 53.75

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b) Recovery Program Participant Comments

[Hours to be provided by IM]

23. Add any item, issue, or comment not covered in previous sections but deemed pertinent to monitoring program:

a) IM Response

N/A

b) Recovery Program Participant Comments

[N/A]

Name of Integrity Monitor:
& Consulting Services^{LLC}

Vander Weele Group^{LLC} / Joseph A. DeLuca Advisory

Name of Report Preparer:

Bianca Joseph

Signature:



Date:

3/27/2024