

**DELAWARE RIVER**  
**JOINT TOLL BRIDGE COMMISSION**  
**MINUTES**  
**MEETING OF FEBRUARY 25 2019**

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**MEMBERS OF THE COMMISSION**

**NEW JERSEY**

HONORABLE MICHAEL B. LAVERY  
**Chairman**

HONORABLE GEOFFREY S. STANLEY

HONORABLE GARRETT LEONARD VAN VLIET

HONORABLE LORI CIESLA

HONORABLE YUKI MOORE LAURENTI  
**Treasurer**

**PENNSYLVANIA**

HONORABLE WADUD AHMAD  
**Vice Chairman**

VACANT

HONORABLE PAMELA JANVEY  
**Secretary**

HONORABLE DANIEL GRACE

HONORABLE JOHN D. CHRISTY

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**STANDING COMMITTEES**

**FINANCE, INSURANCE MANAGEMENT AND OPERATIONS**

**PENNSYLVANIA:** Janvey, Vacant

**NEW JERSEY:** Ciesla\*, Laurenti

**PROJECTS, PROPERTY AND EQUIPMENT**

**PENNSYLVANIA:** Ahmad, Christy\*

**NEW JERSEY:** Stanley, Van Vliet

**PROFESSIONAL SERVICES**

**PENNSYLVANIA:** Ahmad, Grace

**NEW JERSEY:** Lavery\*, Van Vliet

**PERSONNEL**

**PENNSYLVANIA:** Grace, Janvey\*

**NEW JERSEY:** Ciesla, Stanley

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**AUDIT COMMITTEE**

**PENNSYLVANIA:** Ahmad\*, Janvey

**NEW JERSEY:** Lavery, Laurenti

**ADMINISTRATIVE COMMITTEE**

**PENNSYLVANIA:** Grace, Vacant

**NEW JERSEY:** Laurenti\*, Ciesla

Chairman and Vice Chairman Ex-Officio of all Committees

\*Chairman of Committee

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
RECAPITULATION OF COMMITTEE MEMBERSHIP**

|                   |     |                                                                     |
|-------------------|-----|---------------------------------------------------------------------|
| <b>Lavery</b>     | (1) | Ex-Officio of all Committees                                        |
|                   | (2) | Professional Services Committee (Chairperson)                       |
|                   | (3) | Audit Committee                                                     |
| <b>Ciesla</b>     | (1) | Finance, Insurance Management and Operations Committee(Chairperson) |
|                   | (2) | Personnel Committee                                                 |
|                   | (3) | Administrative Committee                                            |
| <b>Ahmad</b>      | (1) | Projects, Property and Equipment Committee                          |
|                   | (2) | Professional Services Committee                                     |
|                   | (3) | Audit Committee (Chairperson)                                       |
| <b>Grace</b>      | (1) | Professional Services                                               |
|                   | (2) | Personnel Committee                                                 |
|                   | (3) | Administrative Committee                                            |
| <b>Janvey</b>     | (1) | Finance, Insurance Management and Operations Committee              |
|                   | (2) | Personnel Committee (Chairperson)                                   |
|                   | (3) | Audit Committee                                                     |
| <b>Laurenti</b>   | (1) | Finance, Insurance Management and Operations Committee              |
|                   | (2) | Audit Committee                                                     |
|                   | (3) | Administrative Committee (Chairperson)                              |
| <b>Christy</b>    | (1) | Projects, Property and Equipment Committee (Chairperson)            |
| <b>Stanley</b>    | (1) | Projects, Property and Equipment Committee                          |
|                   | (2) | Personnel Committee                                                 |
| <b>Vacant(PA)</b> | (1) | Finance, Insurance Management and Operations Committee              |
|                   | (2) | Administrative Committee                                            |
| <b>Van Vliet</b>  | (1) | Projects, Property and Equipment Committee                          |
|                   | (2) | Professional Services Committee                                     |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**PROFESSIONAL ASSOCIATES**

**CONSULTING ENGINEERS**

CHERRY, WEBER & ASSOCIATES  
Freehold, NJ

**LEGAL COUNSEL**

ARCHER  
Philadelphia, Pennsylvania

FLORIO, PERRUCCI, STEINHARDT & CAPPELLI  
Phillipsburg, New Jersey

**EMPLOYMENT COUNSEL**

STRADLEY, RONON, STEVENS & YOUNG  
Philadelphia, Pennsylvania

CHIESA SHAHINIAN & GIANTOMASI  
West Orange, New Jersey

**AUDITOR**

ZELINKOFSKE AXELROD, LLC  
Jamison, Pennsylvania

**FINANCIAL ADVISOR**

ACACIA FINANCIAL  
GROUP  
Mt. Laurel, NJ

**COMMUNICATIONS CONSULTANT**

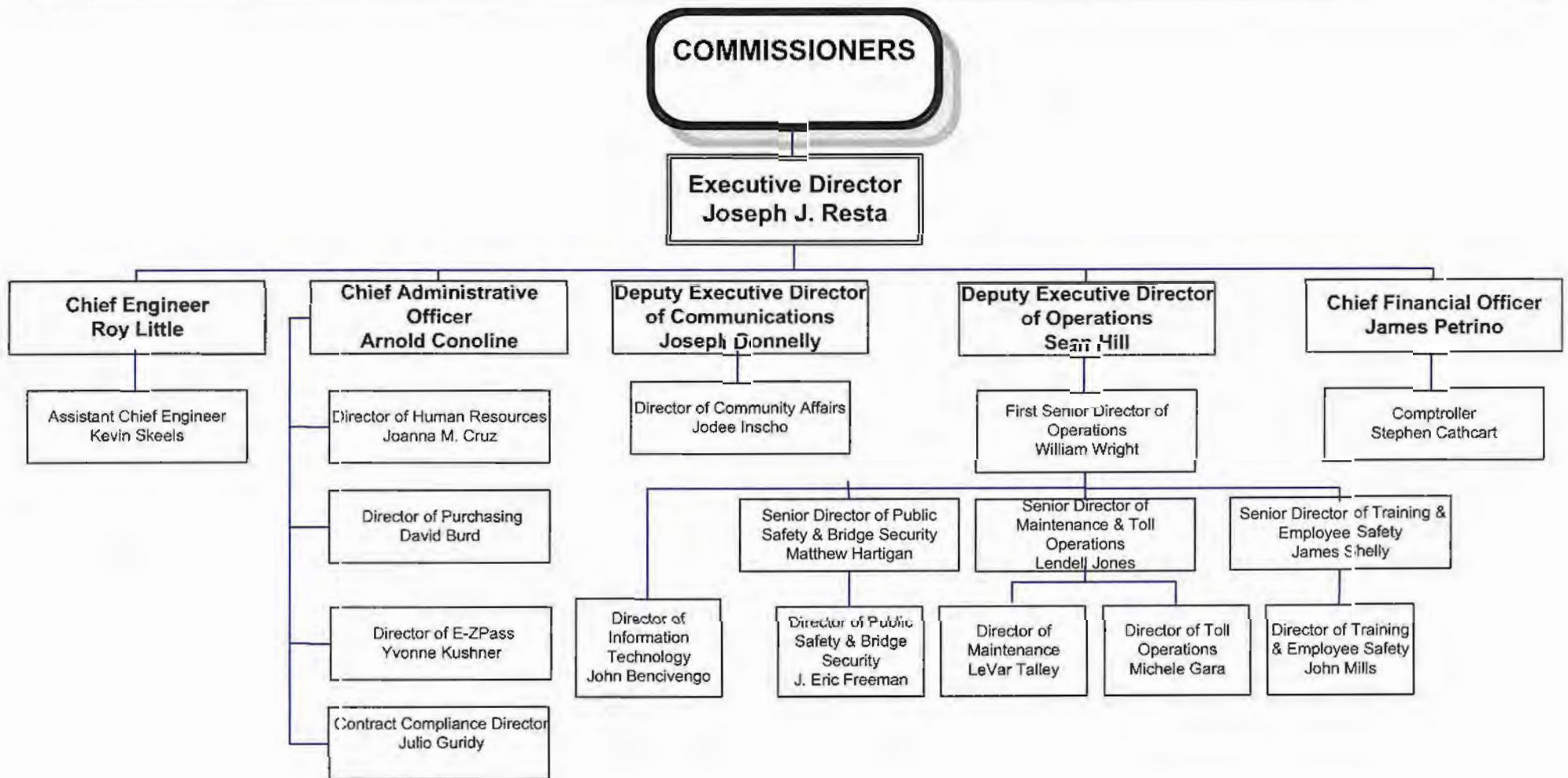
BELLVUE COMMUNICATIONS  
Philadelphia, Pennsylvania

**INVESTMENT ADVISOR**

WILMINGTON TRUST  
Wilmington, Delaware

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## ORGANIZATION CHART



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 25, 2019

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# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

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# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **CALL TO ORDER**

The Regular Monthly Meeting of the Delaware River Joint Toll Bridge Commission was called to Order at the New Hope Executive Offices, 2492 River Road, New Hope, PA. 18938-9519, on Monday, February 25, 2019 at 10:30 a.m. pursuant to notice properly forwarded to each member in compliance with the by-laws. Michael Lavery, Chairman, presided at this meeting.

## **APPEARANCES**

### **COMMISSION MEMBERS:**

Hon. Wadud Ahmad (Pennsylvania)  
Hon. John Christy (Pennsylvania) (Via Conference Call)  
Hon. Daniel Grace (Pennsylvania) (Via Conference Call)  
Hon. Lori Ciesla (New Jersey) (Via Conference Call)  
Hon. Michael Lavery (New Jersey)  
Hon. Yuki Moore Laurenti (New Jersey)  
Hon. Geoffrey S. Stanley (New Jersey)  
Hon. Garrett Van Vliet (New Jersey)

### **COMMISSION MEMBERS ABSENT:**

Hon. Pamela Janvey (Pennsylvania)

### **COMMISSION COUNSEL:**

Doug Steinhardt, Florio, Perrucci, Steinhardt & Cappelli, New Jersey  
Shelley Smith, Archer Law, Pennsylvania  
Jonathan Bloom, Stradley Ronon  
John Casey, Chiesa Shahinian & Giantomasi, New Jersey

### **GOVERNORS REPRESENTATIVES:**

Chelsea Guzowski, PA Governor's Office (Via Conference Call)  
Dan Kelly, NJ Governor's Office

### **COMMISSION STAFF MEMBERS:**

Joseph J. Resta, Executive Director  
Sean Hill, Deputy Executive Director of Operations  
Kevin Skeels, Assistant Chief Engineer  
James Petrino, Chief Financial Officer  
Arnold Conoline, Chief Administrative Officer

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

Joseph Donnelly, Deputy Executive Director of Communications  
Stephen Cathcart, Comptroller  
Joanna Cruz, Human Resources Director  
Heather McConnell, Administrative Generalist Executive Office  
Julio Guridy, Director of Contract Compliance  
Jodee Inscho, Director of Community Affairs  
Charles Stracciolini, Program Manager of Technology

## **ROLL CALL**

Joseph Resta, Executive Director, in his capacity as Secretary for this Meeting called the roll, and at the conclusion thereof, reported that there was a quorum present-there being three members present from the Commonwealth of Pennsylvania and five members present from the State of New Jersey.

## **WELCOMING REMARKS OF CHAIRMAN**

Chairman Lavery welcomed those persons whose identities are set forth hereinabove under "Appearances".

## **INTRODUCE ANY COMMENTS FROM THE PUBLIC**

Chairman Lavery addressed the meeting and invited any comments from the public on items pertaining to today's Agenda. No questions were presented.

## **EXECUTIVE DIRECTORS REPORT**

Joseph Resta, Executive Director, addressed the meeting and said;

*Thank you, Mr. Chairman, my brief comments today are on a few important topics we are considering today.*

*The 2018 Toll-Supported Bridge Annual Inspection Report prepared by our General Engineering Consultant Cherry, Weber & Associates provides the roadmap for future maintenance and rehabilitation projects and is the primary foundation for the construction of the Commission's capital plan. Today's resolution acknowledges and adopts the findings of the report, following FHWA guidelines for biennial inspections and the changing regulations for our toll and toll-supported bridges.*

*We'll also consider today the adoption of the 2018 Traffic Engineering Report and Year 2019 Toll Bridge Traffic Volume and Revenue Projections. The findings of this report, also a requirement of our respective bond covenants, indicate responsible budgeting, a consistent revenue projection, with a solid debt service coverage ratio of 1.93x.*

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

*These conservative financial metrics have afforded the Bridge Commission to garner Moody's Investors Service ("Moody's") affirmation of Delaware River Joint Toll Bridge Commission's (DRJTBC) A1 senior bond revenue rating, and has changed the outlook to stable from negative.*

*Moody's lead analyst stated that; "The stabilization of the rating outlook was prompted by the progress of the commission's Scudder Falls Bridge Replacement Project construction, increasing our confidence that DRJTBC can finish the project largely on time and on budget without materially impairing its projected debt service coverage ratios or liquidity position."*

*We have always believed that the Commission's methodical planning and execution of its operational duties and capital plan have been on solid footing for quite some time, and last week's affirmation leads us to believe that Moody's thinks so as well,*

*"Mr. Chairman, this concludes my report."*

### **APPROVAL OF MINUTES FOR COMMISSION MEETING HELD JANUARY 28, 2019**

**R: 4102-02-19 ADM-01-02-19**

Chairman Lavery addressed the meeting and requested the adoption of a Resolution approving the Minutes of the Commission Meeting held January 28, 2019.

At the conclusion of the review, Commissioner Stanley moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019 that the Minutes of the Commission Meeting held on January 28, 2019 be and the same hereby are approved."

Chairman Lavery invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPROVAL OF OPERATIONS REPORT FOR THE MONTH OF JANUARY 2019**

**R: 4103-02-19- ADM-02-02-19**

Chairman Lavery addressed the meeting and asked if there were any questions on any of the reports contained in the "Operations Report".

At the conclusion of the review, Commissioner Ahmad moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019 that the Operations Report, which reflects Commission activity for the month of January 2019 are hereby approved."

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **ACCEPTANCE OF 2018 TOLL SUPPORTED BRIDGE ANNUAL INSPECTION REPORT SUBMITTED BY THE GENERAL ENGINEERING CONSULTANT, C-684A**

**R: 4104-02-19- ENG-01-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Commissioner Stanley seconded the adoption of the following Resolution

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019 via this Resolution , authorizes receipt, filing, and acceptance of 2018 Toll-Supported Bridge Annual Inspection Report as prepared by the Commission’s General Engineering Consultant, Cherry, Weber & Associates.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **ACCEPTANCE OF 2018 TRAFFIC ENGINEERING REPORT YEAR 2019 TOLL BRIDGE TRAFFIC VOLUME AND REVENUE PROJECTIONS SUBMITTED BY THE TRAFFIC ENGINEERING CONSULTANT, C-686A**

**R: 4105-02-19- ENG-02-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Laurenti seconded the adoption of the following Resolution

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019 via this Resolution , via this resolution, authorizes receipt, filing, and acceptance of the report entitled 2018 Traffic Engineering Report, Year 2019 Toll Bridge Traffic Volume and Revenue Projections as submitted by the Commission’s Traffic Engineering Consultant.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

### **APPROVAL FOR RETIREMENT BENEFITS, RONALD MIESZKOWSKI, PROGRAM MANAGER-STRUCTURES**

**R: 4106-02-19- PER-01-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Stanley seconded the adoption of the following Resolution,

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019 via this Resolution, That, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Ronald Mieszkowski who is to retire on May 17, 2019.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPROVAL FOR RETIREMENT BENEFITS, WENDY READING, ADMINISTRATIVE SERVICES DIRECTOR**

**R: 4107-02-19 -PER-02-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Stanley moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, That, subject to applicable practices and procedures, the Commission approves the provision of retirement benefits to Wendy Reading who is to retire on March 15, 2019.”

Commissioner Laurenti addressed the Meeting and stated:

*“I'd like to say for the record that Wendy, for all of the time that I've been here, has exhibited great patience and understanding. I live the closest, I probably get here the last, and she has always been with great humor. And I do want to recall, for those of you who are not here at the table, she was offered a promotion, but*

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

### Meeting of February 25, 2019

*because our ED left, and she was so invaluable, she did not take that promotion, and she remained in the position in which she had been in. And that was a great sacrifice. And I just want to mention that she's just the most wonderful person, and I wish her much happiness and joy going forward. Thank you."*

Commissioner Ahmad addressed the meeting and stated:

*"We would join in those remarks on the Pennsylvania side. Her contribution has just been enormous, and so helpful, and we will definitely miss her."*

Chairman Lavery addressed the meeting and stated:

*"She's done an outstanding job. So she will be sorely missed. Any other discussion?"*

Commissioner Stanley addressed the meeting and stated:

*"Just that I think, you know, when you have a phrase model of efficiency, she's the one who comes to mind. She's really been –marvelous for her part."*

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF THE CHIEF ADMINISTRATIVE OFFICER TO THE OFFICE OF ASSISTANT SECRETARY/TREASURER TO THE COMMISSION**

**R: 4108-02-19- PER -03-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Laurenti moved and Vice Chairman Ahmad seconded the adoption of the following Resolution:

**"RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, authorizes the appointment of the Chief Administrative Officer to the office of Assistant Secretary/Treasurer to the Commission."

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

### **PROMOTION OF WANDA JORDINE TO TOLL CORPORAL-NORTHERN REGION**

**R: 4109-02-19- PER -04-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Stanley seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, That Wanda Jordine be promoted to the position of Toll Corporal, Northern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$56,845 per annum which is within the pay scale for the Toll Corporal position (\$56,845 - \$62,529), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF JAMES MONTGOMERY TO ESS MONITOR II- ROIC**

**R: 4110-02-19- PER -05-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Van Vliet seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, That James Montgomery be appointed to the position of ESS Monitor II in the Public Safety and Bridge Security Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$44,136 per annum, which is the introductory step in the pay scale for the ESS Monitor II position (\$44,136 - \$48,550), in accordance with the salary table approved by the Board of Commissioners at the October 2017

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of February 25, 2019**

Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **TRANSFER OF JOSEPH RITTS TO MAINTENANCE WORKER III-SOUTHERN REGION**

**R: 4111-02-19- PER -06-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Ahmad moved and Commissioner Stanley seconded the adoption of the following Resolution:

“**RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, That Joseph Ritts be transferred to the position of Maintenance Worker III, Southern Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$41,000 per annum, which is the first step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPOINTMENT OF SCOTT SHELDON TO MAINTENANCE WORKER III-CENTRAL REGION**

**R: 4012-02-19- PER -07-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Stanley seconded the adoption of the following Resolution:



## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of February 25, 2019**

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, That Scott Sheldon be appointed to the position of Maintenance Worker III, Central Region in the Maintenance and Toll Operations Division, pursuant to the Operations Reorganization approved by the Board of Commissioners at the October 2017 Commission meeting. Compensation shall be set at \$40,000 per annum, which is the introductory step in the pay scale for the Maintenance Worker III position (\$40,000 - \$44,000), in accordance with the salary table approved by the Board of Commissioners at the October 2017 Commission meeting, and effective for all appointments, promotions and reclassifications made on or after November 20, 2017. The promotion to be made pending satisfactory completion of the required personnel processing.

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **PROMOTION OF MAINTENANCE EMPLOYEES AT VARIOUS LOCATIONS**

**R: 4113-02-19- PER -08-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Vice Chairman Ahmad moved and Commissioner Stanley seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, that the Commission authorizes the Executive Director to effect the promotion of the following employees, Austin McCleery NH-L Maintenance Worker II \$45,547, Kaitlyn Piro NH-L Maintenance Worker II \$45,547, Phillip Becker EP Maintenance Worker II \$45,547, Greg Lohrman EP Maintenance Worker II \$45,547, Ernest Rath PC Maintenance Worker II \$45,547, Jamie Franks PC Maintenance Worker II \$45,547, Mason Vance DWG Maintenance Worker II \$45,547, Dale Parichuk DWG Maintenance Worker II \$45,547.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

### **APPROVAL FOR PAYMENT OF INVOICES STRADLEY RONON, PA LABOR COUNSEL**

**R: 4114-02-19- ACCT -01-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet and Commissioner Stanley seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution, Authorizing for payment of invoices #18123152, #18123151, #19012217, #19012215 and #19012214 in the total amount of \$10,477.74 Professional Services Rendered to Stradley Ronon, PA Labor Counsel.; and

**“RESOLVED:** identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

### **APPROVAL FOR PAYMENT OF INVOICES FLORIO, PERRUCCI, STEINHARDT AND CAPPELLI, NJ LEGAL COUNSEL**

**R: 4115-02-19- ACCT -02-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Stanley seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution Authorizing for payment of invoices #160737, #160736, #160735 #160734, #160733 and #160732 in the total amount due of \$18,656.11 for Capital and Non-Capital Professional Services to Florio, Perrucci, Steinhardt and Cappelli, NJ Legal Counsel.; and

**“RESOLVED:** identifying the Operating Fund as the source of funds required for any and all disbursements.”

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of February 25, 2019**

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **APPROVAL FOR PAYMENT OF INVOICES**

##### **CHIESA SHAHINIAN & GIANTOMASI, NJ LABOR COUNSEL**

**R: 4116-02-19- ACCT -03-02-19**

Chairman Lavery addressed the Meeting and asked the Commission Members if, after their review, there were any questions.

At the conclusion of the review, Commissioner Van Vliet moved and Commissioner Stanley seconded the adoption of the following Resolution:

**“RESOLVED**, by the Delaware River Joint Toll Bridge Commission at its Regular Meeting assembled this 25th day of February 2019, via this Resolution Authorization for payment of invoice #407246, and #407244 in the total amount due of \$ 13,417.30 for professional services rendered to Chiesa, Shahinian & Giantomasi, New Jersey Labor Counsel.; and

**“RESOLVED:** identifying the Operating Fund as the source of funds required for any and all disbursements.”

Chairman Lavery then invited any questions on the Resolution. No questions were presented and the Resolution was unanimously adopted.

#### **INVITE ANY COMMENTS FROM THE PUBLIC**

Chairman Lavery invited any Comments from the public.

#### **SCHEDULING OF THE MARCH 25, 2019 MEETING**

Chairman Lavery addressed the Meeting and stated that the Commission's next meeting will be scheduled to be held Monday, March 25, 2019.

The Meeting will be called to Order at 10:30 a.m. in the Boardroom at the New Hope Executive Offices, New Hope Pennsylvania 18938-9519.

Chairman Lavery assured the Commission Members that an “Official Notice of Meeting” would be forwarded to each and every Member of the Commission

#### **ADJOURNMENT**

Chairman Lavery invited a motion for Adjournment.

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

**Meeting of February 25, 2019**

Commissioner Stanley then moved that the Meeting be adjourned and Vice Chairman Ahmad seconded the motion. The voice vote was unanimously affirmative and the Meeting was adjourned at 10:44 am, Monday, February 25, 2019.

**Prepared and submitted by:**



HEATHER MCCONNELL

Administrative Generalist Executive Offices

**Attested by:**



ARNOLD J. CONOLINE

Assistant Secretary/Treasurer

**Approved by:**



JOSEPH J. RESTA

Executive Director

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **FINANCE**

The following Pages reflect the reports on those items assigned to the Finance Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

| <b>SUBJECT</b>    | <b>DESCRIPTION</b>                                                                                                                                                 | <b>PAGE<br/>NUMBER</b> |
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| <b>Accounting</b> | <b>Status of Cash Balances at<br/>January 31, 2019</b>                                                                                                             | <b>1</b>               |
| <b>Accounting</b> | <b>Status of Bond Retirement at<br/>January 31, 2019</b>                                                                                                           | <b>2</b>               |
| <b>Accounting</b> | <b>Status of Investments at<br/>January 31, 2019</b>                                                                                                               | <b>3-7</b>             |
| <b>Accounting</b> | <b>Status of Toll Traffic and Revenue &amp;<br/>Toll Supported Traffic Month of January<br/>2019 Compared with Month of January 2018</b>                           | <b>8-21</b>            |
| <b>Accounting</b> | <b>Statistical Summary of Expenditures on Toll<br/>Bridges and Toll Supported Bridges<br/>Accounts for the Period January 1, 2019<br/>through January 31, 2019</b> | <b>22-30</b>           |
| <b>Accounting</b> | <b>Statement of Revenue and Expenses: One<br/>Month Period ending January 31, 2019</b>                                                                             | <b>31</b>              |
|                   |                                                                                                                                                                    |                        |
|                   |                                                                                                                                                                    |                        |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of Februar 25, 2019**

**There follows Cash Balances of the Commission at January 31, 2019 for the  
information and review of the Members:**

**COMMISSION CASH DEPOSITS**

Wells Fargo Bank, N. A.

|                            |                     |
|----------------------------|---------------------|
| Revenue Fund               | 6,384,519           |
| Payroll Fund               | 1,174,282           |
| Insurance Clearing Account | 750,000             |
| <b>TOTAL</b>               | <b>\$ 8,308,801</b> |

**CASH DEPOSIT GUARANTEES**

|                         |                  |                     |
|-------------------------|------------------|---------------------|
| <b>Wells Fargo Bank</b> | <b>PA ACT 72</b> | <b>FULL BALANCE</b> |
|-------------------------|------------------|---------------------|

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

Meeting of February 25, 2019

**STATUS OF BRIDGE REVENUE BONDS AT JANUARY 31, 2019**

| SERIES 2005A |       |                  |                    | SERIES 2007B |                  |                    | SERIES 2012A |                  |                    | SERIES 2015 |                  |                    | SERIES 2017 |                  |                    | Total         |                       |
|--------------|-------|------------------|--------------------|--------------|------------------|--------------------|--------------|------------------|--------------------|-------------|------------------|--------------------|-------------|------------------|--------------------|---------------|-----------------------|
| Maturity     | Yield | Principal Amount | Maturities & Calls | Yield        | Principal Amount | Maturities & Calls | Yield        | Principal Amount | Maturities & Calls | Yield       | Principal Amount | Maturities & Calls | Yield       | Principal Amount | Maturities & Calls | Average Yield | Remaining Outstanding |
| 7/1/2005     | 2.35% | \$ 330,000       | \$ 330,000         |              | N/A              |                    |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2006     | 2.50% | 895,000          | 895,000            |              | N/A              |                    |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2007     | 2.76% | 930,000          | 930,000            |              | N/A              |                    |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2008     | 2.90% | 965,000          | 965,000            | 4.23%        | \$ 3,350,000     | \$ 3,350,000       |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2009     | 3.06% | 1,005,000        | 1,005,000          | 4.23%        | 3,350,000        | 3,350,000          |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2010     | 3.23% | 1,045,000        | 1,045,000          | 4.23%        | 3,650,000        | 3,650,000          |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2011     | 3.39% | 1,095,000        | 1,095,000          | 4.23%        | 3,850,000        | 3,850,000          |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2012     | 3.53% | 1,150,000        | 1,150,000          | 4.23%        | 3,950,000        | 3,950,000          |              |                  |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2013     | 3.66% | 1,210,000        | 1,210,000          | 4.23%        | 4,200,000        | 4,200,000          | 0.35%        | 4,435,000        | 4,435,000          |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2014     | 3.76% | 5,000,000        | 5,000,000          | 4.23%        | 4,350,000        | 4,350,000          |              | N/A              |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2015     | 3.85% | 5,220,000        | 5,220,000          | 4.23%        | 4,450,000        | 4,450,000          |              | N/A              |                    |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2016     | 3.96% | 5,540,000        | 5,540,000          | 4.23%        | 4,800,000        | 4,800,000          | 0.85%        | 1,030,000        | 1,030,000          |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2017     | 4.02% | 5,835,000        | 5,835,000          | 4.23%        | 4,950,000        | 4,950,000          | 1.09%        | 1,065,000        | 1,065,000          |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2018     | 4.04% | 6,155,000        | 6,155,000          | 4.23%        | 5,250,000        | 5,250,000          | 1.33%        | 1,100,000        | 1,100,000          |             |                  |                    |             |                  |                    |               | -                     |
| 7/1/2019     | 4.09% | 6,480,000        | 1,645,000          | 4.23%        | 5,450,000        |                    | 1.61%        | 1,145,000        |                    | 1.47%       | 2,410,000        |                    |             |                  |                    | 3.48%         | 13,840,000            |
| 7/1/2020     | 4.13% | 6,840,000        | 1,735,000          | 4.23%        | 5,650,000        |                    | 1.90%        | 1,195,000        |                    | 1.62%       | 2,540,000        |                    | 1.00%       | 945,000          |                    | 3.39%         | 15,435,000            |
| 7/1/2021     | 4.14% | 1,825,000        | 1,825,000          | 4.23%        | 5,950,000        |                    | 2.14%        | 6,825,000        |                    | 1.86%       | 2,540,000        |                    | 1.00%       | 875,000          |                    | 2.80%         | 16,190,000            |
| 7/1/2022     | 4.19% | 1,920,000        | 1,920,000          | 4.23%        | 6,250,000        |                    | 2.33%        | 4,000,000        |                    | 2.10%       | 2,695,000        |                    | 1.81%       | 1,740,000        |                    | 3.03%         | 14,685,000            |
| 7/1/2022     |       |                  |                    |              |                  |                    | 2.33%        | 3,165,000        |                    |             |                  |                    |             |                  |                    | 2.33%         | 3,165,000             |
| 7/1/2023     | 4.23% | 2,020,000        | 2,020,000          | 4.23%        | 6,550,000        |                    | 2.50%        | 7,445,000        |                    | 2.34%       | 2,795,000        |                    | 2.03%       | 1,865,000        |                    | 3.04%         | 18,655,000            |
| 7/1/2024     | 4.35% | 2,125,000        | 2,125,000          | 4.23%        | 6,800,000        |                    | 2.60%        | 7,815,000        |                    | 2.43%       | 2,935,000        |                    | 2.31%       | 1,970,000        |                    | 3.11%         | 19,520,000            |
| 7/1/2025     | 4.35% | 2,235,000        | 2,235,000          | 4.23%        | 7,150,000        |                    | 2.67%        | 8,205,000        |                    | 2.55%       | 3,015,000        |                    | 2.52%       | 1,070,000        |                    | 3.22%         | 19,440,000            |
| 7/1/2026     | 4.67% | 2,345,000        | 2,345,000          | 4.23%        | 7,450,000        |                    | 2.73%        | 5,000,000        |                    | 2.73%       | 3,180,000        |                    |             |                  |                    | 3.44%         | 15,630,000            |
| 7/1/2026     |       |                  |                    |              |                  |                    | 3.01%        | 3,620,000        |                    |             |                  |                    |             |                  |                    | 3.01%         | 3,620,000             |
| 7/1/2027     | 4.67% | 2,450,000        | 2,450,000          | 4.23%        | 7,800,000        |                    | 3.06%        | 7,015,000        | 1,210,000          | 3.10%       | 4,540,000        |                    | 2.80%       | 20,000           |                    | 3.57%         | 18,165,000            |
| 7/1/2027     |       |                  |                    |              |                  |                    | 3.12%        | 2,000,000        |                    |             |                  |                    |             |                  |                    | 3.12%         | 2,000,000             |
| 7/1/2028     | 4.67% | 2,560,000        | 2,560,000          | 4.23%        | 8,200,000        |                    | 3.17%        | 9,355,000        |                    | 3.28%       | 3,380,000        |                    | 2.95%       | 35,000           |                    | 3.60%         | 20,970,000            |
| 7/1/2029     | 4.67% | 2,675,000        | 2,675,000          | 4.23%        | 8,550,000        |                    | 3.21%        | 1,345,000        |                    | 3.04%       | 3,480,000        |                    | 3.08%       | 8,380,000        |                    | 3.53%         | 21,755,000            |
| 7/1/2030     | 4.67% | 2,795,000        | 2,795,000          | 4.23%        | 8,900,000        |                    | 3.27%        | 1,385,000        |                    | 3.10%       | 3,670,000        |                    | 3.19%       | 8,845,000        |                    | 3.59%         | 22,800,000            |
| 7/1/2031     | N/A   | N/A              |                    | 4.23%        | 9,350,000        |                    |              | N/A              |                    | 3.14%       | 3,785,000        |                    | 3.27%       | 10,765,000       |                    | 3.62%         | 23,900,000            |
| 7/1/2032     | N/A   | N/A              |                    | 4.23%        | 9,800,000        |                    |              | N/A              |                    | 3.55%       | 545,000          |                    | 3.35%       | 14,735,000       |                    | 3.70%         | 25,080,000            |
| 7/1/2033     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    | 3.56%       | 10,595,000       |                    | 3.41%       | 15,715,000       |                    | 3.47%         | 26,310,000            |
| 7/1/2034     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    | 3.60%       | 11,020,000       |                    | 3.47%       | 16,500,000       |                    | 3.52%         | 27,520,000            |
| 7/1/2035     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    | 3.64%       | 11,460,000       |                    | 3.52%       | 17,325,000       |                    | 3.57%         | 28,785,000            |
| 7/1/2036     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    | 3.73%       | 11,920,000       |                    | 3.56%       | 18,190,000       |                    | 3.63%         | 30,110,000            |
| 7/1/2037     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.59%       | 22,015,000       |                    | 3.59%         | 22,015,000            |
| 7/1/2038     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.64%       | 23,115,000       |                    | 3.64%         | 23,115,000            |
| 7/1/2039     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.64%       | 24,270,000       |                    | 3.64%         | 24,270,000            |
| 7/1/2040     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.64%       | 25,485,000       |                    | 3.64%         | 25,485,000            |
| 7/1/2041     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.64%       | 26,760,000       |                    | 3.64%         | 26,760,000            |
| 7/1/2042     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.64%       | 28,100,000       |                    | 3.64%         | 28,100,000            |
| 7/1/2043     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.69%       | 15,930,000       |                    | 3.69%         | 15,930,000            |
| 7/1/2043     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 4.04%       | 13,575,000       |                    | 4.04%         | 13,575,000            |
| 7/1/2044     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.69%       | 16,590,000       |                    | 3.69%         | 16,590,000            |
| 7/1/2044     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 4.04%       | 14,255,000       |                    | 4.04%         | 14,255,000            |
| 7/1/2045     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.69%       | 17,275,000       |                    | 3.69%         | 17,275,000            |
| 7/1/2045     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 4.04%       | 14,965,000       |                    | 4.04%         | 14,965,000            |
| 7/1/2046     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.69%       | 17,990,000       |                    | 3.69%         | 17,990,000            |
| 7/1/2046     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 4.04%       | 15,715,000       |                    | 4.04%         | 15,715,000            |
| 7/1/2047     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 3.69%       | 18,745,000       |                    | 3.69%         | 18,745,000            |
| 7/1/2047     | N/A   | N/A              |                    |              | N/A              |                    |              | N/A              |                    |             | N/A              |                    | 4.04%       | 16,490,000       |                    | 4.04%         | 16,490,000            |
|              |       | \$ 72,645,000    | \$ 62,705,000      |              | \$ 150,000,000   | \$ 46,150,000      |              | \$ 77,145,000    | \$ 8,840,000       |             | \$ 86,505,000    | \$ -               |             | \$ 430,250,000   | \$ -               |               | \$ 698,850,000        |

**Footnote:**

2012 Series Bonds Refunded remaining balance of 2003A Series and \$30,795,000 of the 2005A Series Bonds.  
 2015 Series Bonds Refunded \$86,505,000 of the 2007A Series Bonds.





Delaware River  
Joint Toll Bridge  
Commission

DRJTBC

Delaware River Joint TBC  
Purchases Report  
Sorted by Fund - Maturity Date  
January 1, 2019 - January 31, 2019

| CUSIP                         | Investment # | Fund   | Sec. Type | Issuer | Original Par Value   | Purchase Date | Payment Periods     | Principal Purchased  | Accrued Interest at Purchase | Rate at Purchase | Maturity Date | YTM   | Ending Book Value    |
|-------------------------------|--------------|--------|-----------|--------|----------------------|---------------|---------------------|----------------------|------------------------------|------------------|---------------|-------|----------------------|
| <b>General Reserve Fund</b>   |              |        |           |        |                      |               |                     |                      |                              |                  |               |       |                      |
| 037833AQ3                     | 10644        | 01GRF  | FAC       | APPLE  | 3,225,000.00         | 01/07/2019    | 05/06 - Final Pmt.  | 3,219,517.50         | 11,475.62                    | 2.100            | 05/06/2019    | 2.609 | 3,220,823.21         |
| 037833AQ3                     | 10648        | 01GRF  | FAC       | APPLE  | 3,000,000.00         | 01/09/2019    | 05/06 - Final Pmt.  | 2,994,990.00         | 11,025.00                    | 2.100            | 05/06/2019    | 2.609 | 2,995,932.05         |
| 912796RZ4                     | 10649        | 01GRF  | ATD       | USTR   | 5,000,000.00         | 01/10/2019    | 07/11 - At Maturity | 4,938,056.80         |                              | 2.451            | 07/11/2019    | 2.516 | 4,945,544.44         |
| 912796QV4                     | 10659        | 01GRF  | ATD       | USTR   | 5,000,000.00         | 01/31/2019    | 08/15 - At Maturity | 4,933,501.55         |                              | 2.443            | 08/15/2019    | 2.508 | 4,933,840.83         |
| 05253JAP6                     | 10651        | 01GRF  | FAC       | AUSTNZ | 5,000,000.00         | 01/17/2019    | 05/23 - 09/23       | 4,973,150.00         | 32,458.33                    | 2.050            | 09/23/2019    | 2.340 | 4,974,678.05         |
| 961214BK8                     | 10653        | 01GRF  | FAC       | WESTPA | 5,000,000.00         | 01/17/2019    | 05/19 - 11/19       | 5,080,900.00         | 39,270.83                    | 4.875            | 11/19/2019    | 2.904 | 5,077,149.67         |
| 912796RN1                     | 10656        | 01GRF  | ATD       | USTR   | 4,100,000.00         | 01/31/2019    | 12/05 - At Maturity | 4,012,659.83         |                              | 2.490            | 12/05/2019    | 2.566 | 4,012,943.40         |
| 63254AAT5                     | 10652        | 01GRF  | FAC       | NATAUS | 5,000,000.00         | 01/17/2019    | 07/10 - 01/10       | 4,968,750.00         | 2,187.50                     | 2.250            | 01/10/2020    | 2.801 | 4,969,989.38         |
| 64952WBY8                     | 10650        | 01GRF  | FAC       | NYLIFE | 2,780,000.00         | 01/16/2019    | 02/11 - 08/11       | 2,754,062.60         | 23,340.42                    | 1.950            | 02/11/2020    | 2.841 | 2,755,073.15         |
| 3130ADN32                     | 10658        | 01GRF  | FAC       | FHLB   | 3,500,000.00         | 01/31/2019    | 02/11 - 08/11       | 3,483,095.00         | 35,121.53                    | 2.125            | 02/11/2020    | 2.604 | 3,483,095.00         |
| <b>Subtotal</b>               |              |        |           |        | <b>41,605,000.00</b> |               |                     | <b>41,358,683.28</b> | <b>154,878.23</b>            |                  |               |       | <b>41,358,868.18</b> |
| <b>Construction Fund 2017</b> |              |        |           |        |                      |               |                     |                      |                              |                  |               |       |                      |
| 037833AQ3                     | 10645        | 06CF17 | FAC       | APPLE  | 5,000,000.00         | 01/07/2019    | 05/06 - Final Pmt.  | 4,991,500.00         | 17,791.67                    | 2.100            | 05/06/2019    | 2.609 | 4,993,214.29         |
| 87019SUS1                     | 10646        | 06CF17 | ACP       | SWEDBA | 5,000,000.00         | 01/04/2019    | 07/26 - At Maturity | 4,922,333.35         |                              | 2.755            | 07/26/2019    | 2.816 | 4,933,045.99         |
| 2254EBVK4                     | 10654        | 06CF17 | ACP       | CREDSU | 4,300,000.00         | 01/17/2019    | 08/19 - At Maturity | 4,230,218.14         |                              | 2.730            | 08/19/2019    | 2.794 | 4,235,109.39         |
| 64105SVU9                     | 10655        | 06CF17 | ACP       | NESTLE | 5,000,000.00         | 01/30/2019    | 08/28 - At Maturity | 4,925,041.67         |                              | 2.570            | 08/28/2019    | 2.627 | 4,925,755.56         |
| 313312PS3                     | 10647        | 06CF17 | AFD       | FFCB   | 4,000,000.00         | 01/09/2019    | 11/25 - At Maturity | 3,908,977.76         |                              | 2.560            | 11/25/2019    | 2.641 | 3,915,519.98         |
| <b>Subtotal</b>               |              |        |           |        | <b>23,300,000.00</b> |               |                     | <b>22,978,070.92</b> | <b>17,791.67</b>             |                  |               |       | <b>23,002,645.21</b> |
| <b>Total Purchases</b>        |              |        |           |        | <b>64,905,000.00</b> |               |                     | <b>64,336,754.20</b> | <b>172,670.90</b>            |                  |               |       | <b>64,371,514.39</b> |



Delaware River  
Joint Toll Bridge  
Commission

DRJTBC

Delaware River Joint TBC  
Investment Classification  
Sorted by Fund - Maturity Date  
January 31, 2019

| CUSIP                | Investment # | Fund  | Issuer                     | Investment Class | Par Value    | YTM   | Maturity Date | Market Price | Market Date | Market Value | Book Value   | Reported Value |
|----------------------|--------------|-------|----------------------------|------------------|--------------|-------|---------------|--------------|-------------|--------------|--------------|----------------|
| Debt Service Fund    |              |       |                            |                  |              |       |               |              |             |              |              |                |
| 38145C752            | 10113        | 01DSF | Goldman Sachs Ila Fed Port | Amort            | 847,889.95   | 0.009 |               | 100.000      | 01/31/2019  | 847,889.95   | 847,889.95   | 847,889.95     |
|                      |              |       |                            | Subtotal         | 847,889.95   | 0.009 |               |              |             | 847,889.95   | 847,889.95   | 847,889.95     |
| General Reserve Fund |              |       |                            |                  |              |       |               |              |             |              |              |                |
| 38145C752            | 10115        | 01GRF | Goldman Sachs Ila Fed Port | Amort            | 0.00         | 0.822 |               | 100.000      | 01/31/2019  | 0.00         | 0.00         | 0.00           |
| PAINVEST             | 10050        | 01GRF | PA Invest                  | Amort            | 5,246,860.44 | 2.414 |               | 100.000      | 01/31/2019  | 5,246,860.44 | 5,246,860.44 | 5,246,860.44   |
| PAINVEST             | 10462        | 01GRF | PA Invest                  | Amort            | 6,025,719.93 | 2.414 |               | 100.000      | 01/31/2019  | 6,025,719.93 | 6,025,719.93 | 6,025,719.93   |
| 912828P53            | 10606        | 01GRF | Federal Home Loan Bank     | Fair             | 4,000,000.00 | 2.337 | 02/15/2019    | 99.940       | 01/31/2019  | 3,997,600.00 | 3,997,604.17 | 3,997,600.00   |
| 912828P53            | 10630        | 01GRF | Federal Home Loan Bank     | Fair             | 2,000,000.00 | 2.393 | 02/15/2019    | 99.940       | 01/31/2019  | 1,998,800.00 | 1,998,753.36 | 1,998,800.00   |
| 3135G0ZA4            | 10535        | 01GRF | Federal National Mtg Assn  | Fair             | 4,000,000.00 | 1.904 | 02/19/2019    | 99.966       | 01/31/2019  | 3,998,640.00 | 3,999,940.92 | 3,998,640.00   |
| 3135G0ZA4            | 10602        | 01GRF | Federal National Mtg Assn  | Fair             | 5,700,000.00 | 2.277 | 02/19/2019    | 99.966       | 01/31/2019  | 5,698,002.00 | 5,698,860.70 | 5,698,062.00   |
| 3135G0J53            | 10508        | 01GRF | Federal National Mtg Assn  | Fair             | 3,000,000.00 | 1.486 | 02/26/2019    | 99.935       | 01/31/2019  | 2,998,050.00 | 2,999,011.82 | 2,998,050.00   |
| 912828W30            | 10572        | 01GRF | U.S. Treasury              | Fair             | 7,500,000.00 | 2.222 | 02/28/2019    | 99.905       | 01/31/2019  | 7,492,875.00 | 7,493,989.32 | 7,492,875.00   |
| 912828W30            | 10599        | 01GRF | U.S. Treasury              | Fair             | 2,500,000.00 | 2.249 | 02/28/2019    | 99.905       | 01/31/2019  | 2,497,625.00 | 2,497,929.28 | 2,497,625.00   |
| 3133782M2            | 10518        | 01GRF | Federal Home Loan Bank     | Fair             | 5,000,000.00 | 1.579 | 03/08/2019    | 99.901       | 01/31/2019  | 4,995,050.00 | 4,999,581.76 | 4,995,050.00   |
| 3130AAXX1            | 10586        | 01GRF | Federal Home Loan Bank     | Fair             | 9,100,000.00 | 2.269 | 03/18/2019    | 99.873       | 01/31/2019  | 9,088,443.00 | 9,089,506.63 | 9,088,443.00   |
| 912828W97            | 10582        | 01GRF | U.S. Treasury              | Fair             | 3,000,000.00 | 2.268 | 03/31/2019    | 99.809       | 01/31/2019  | 2,994,270.00 | 2,995,203.54 | 2,994,270.00   |
| 912828W97            | 10600        | 01GRF | U.S. Treasury              | Fair             | 4,700,000.00 | 2.278 | 03/31/2019    | 99.809       | 01/31/2019  | 4,691,023.00 | 4,692,373.41 | 4,691,023.00   |
| 3130ACL93            | 10516        | 01GRF | Federal Home Loan Bank     | Fair             | 5,000,000.00 | 1.517 | 04/26/2019    | 99.763       | 01/31/2019  | 4,988,150.00 | 4,999,803.24 | 4,988,150.00   |
| 912828ST8            | 10536        | 01GRF | U.S. Treasury              | Fair             | 4,000,000.00 | 1.945 | 04/30/2019    | 99.716       | 01/31/2019  | 3,988,640.00 | 3,993,390.56 | 3,988,640.00   |
| 912828ST8            | 10607        | 01GRF | U.S. Treasury              | Fair             | 4,000,000.00 | 2.426 | 04/30/2019    | 99.716       | 01/31/2019  | 3,988,640.00 | 3,988,738.69 | 3,988,640.00   |
| 037833AQ3            | 10644        | 01GRF | Apple Inc                  | Fair             | 3,225,000.00 | 2.609 | 05/06/2019    | 99.907       | 01/31/2019  | 3,222,000.75 | 3,220,623.21 | 3,222,000.75   |
| 037833AQ3            | 10648        | 01GRF | Apple Inc                  | Fair             | 3,000,000.00 | 2.608 | 05/06/2019    | 99.907       | 01/31/2019  | 2,997,210.00 | 2,995,932.05 | 2,997,210.00   |
| 912796QH5            | 10621        | 01GRF | U.S. Treasury              | Fair             | 5,100,000.00 | 2.500 | 05/23/2019    | 99.273       | 01/31/2019  | 5,062,923.00 | 5,061,709.63 | 5,062,923.00   |
| 3137EADG1            | 10583        | 01GRF | Federal Home Loan Mtg Corp | Fair             | 4,000,000.00 | 2.365 | 05/30/2019    | 99.766       | 01/31/2019  | 3,980,640.00 | 3,991,997.68 | 3,990,640.00   |
| 912828WVL0           | 10525        | 01GRF | U.S. Treasury              | Fair             | 5,000,000.00 | 1.744 | 05/31/2019    | 99.694       | 01/31/2019  | 4,984,700.00 | 4,996,090.89 | 4,984,700.00   |
| 912828WVL0           | 10608        | 01GRF | U.S. Treasury              | Fair             | 4,000,000.00 | 2.462 | 05/31/2019    | 99.694       | 01/31/2019  | 3,987,760.00 | 3,987,804.17 | 3,987,760.00   |
| 912828WVL0           | 10609        | 01GRF | U.S. Treasury              | Fair             | 500,000.00   | 2.467 | 05/31/2019    | 99.694       | 01/31/2019  | 498,470.00   | 498,441.30   | 498,470.00     |
| 912796RS0            | 10638        | 01GRF | U.S. Treasury              | Fair             | 6,025,000.00 | 2.542 | 06/06/2019    | 99.179       | 01/31/2019  | 5,975,534.75 | 5,973,193.36 | 5,975,534.75   |
| 89119BTM8            | 10619        | 01GRF | Toronto Dominion           | Fair             | 1,396,000.00 | 2.773 | 06/21/2019    | 98.954       | 01/31/2019  | 1,381,397.84 | 1,381,369.14 | 1,381,397.84   |
| 3130A8DB6            | 10588        | 01GRF | Federal Home Loan Bank     | Fair             | 3,000,000.00 | 2.386 | 06/21/2019    | 99.506       | 01/31/2019  | 2,985,180.00 | 2,985,531.94 | 2,985,180.00   |
| 3130A8DB6            | 10611        | 01GRF | Federal Home Loan Bank     | Fair             | 1,880,000.00 | 2.533 | 06/21/2019    | 99.506       | 01/31/2019  | 1,870,712.80 | 1,869,850.85 | 1,870,712.80   |

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| CUSIP                                 | Investment # | Fund   | Issuer                      | Investment Class | Par Value             | YTM          | Maturity Date | Market Price | Market Date | Market Value          | Book Value            | Reported Value        |
|---------------------------------------|--------------|--------|-----------------------------|------------------|-----------------------|--------------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| <b>General Reserve Fund</b>           |              |        |                             |                  |                       |              |               |              |             |                       |                       |                       |
| 3130A8DB6                             | 10612        | 01GRF  | Federal Home Loan Bank      | Fair             | 2,225,000.00          | 2.518        | 06/21/2019    | 99.506       | 01/31/2019  | 2,214,008.50          | 2,213,119.18          | 2,214,008.50          |
| 3130ACJ96                             | 10510        | 01GRF  | Federal Home Loan Bank      | Fair             | 5,000,000.00          | 1.551        | 06/28/2019    | 99.599       | 01/31/2019  | 4,979,950.00          | 4,998,977.50          | 4,979,950.00          |
| 912828XV7                             | 10537        | 01GRF  | U.S. Treasury               | Fair             | 4,500,000.00          | 1.970        | 06/30/2019    | 99.516       | 01/31/2019  | 4,478,220.00          | 4,486,978.84          | 4,478,220.00          |
| 912828XV7                             | 10614        | 01GRF  | U.S. Treasury               | Fair             | 4,600,000.00          | 2.523        | 06/30/2019    | 99.516       | 01/31/2019  | 4,577,736.00          | 4,576,376.38          | 4,577,736.00          |
| 912796RZ4                             | 10649        | 01GRF  | U.S. Treasury               | Fair             | 5,000,000.00          | 2.515        | 07/11/2019    | 98.936       | 01/31/2019  | 4,946,800.00          | 4,945,544.44          | 4,946,800.00          |
| 3136G0RL7                             | 10634        | 01GRF  | Federal National Mtg Assn   | Fair             | 2,000,000.00          | 2.604        | 07/24/2019    | 99.507       | 01/31/2019  | 1,990,140.00          | 1,990,470.82          | 1,990,140.00          |
| 912828TH3                             | 10613        | 01GRF  | U.S. Treasury               | Fair             | 4,895,000.00          | 2.575        | 07/31/2019    | 99.221       | 01/31/2019  | 4,856,867.95          | 4,854,561.73          | 4,856,867.95          |
| 912828TH3                             | 10625        | 01GRF  | U.S. Treasury               | Fair             | 6,300,000.00          | 2.588        | 07/31/2019    | 99.221       | 01/31/2019  | 6,250,923.00          | 6,247,427.89          | 6,250,923.00          |
| 912796QV4                             | 10659        | 01GRF  | U.S. Treasury               | Fair             | 5,000,000.00          | 2.507        | 08/15/2019    | 98.703       | 01/31/2019  | 4,935,150.00          | 4,933,840.83          | 4,935,150.00          |
| 3135G0P49                             | 10620        | 01GRF  | Federal National Mtg Assn   | Fair             | 6,000,000.00          | 2.623        | 08/28/2019    | 99.131       | 01/31/2019  | 5,947,860.00          | 5,944,922.74          | 5,947,860.00          |
| 9128282T6                             | 10509        | 01GRF  | U.S. Treasury               | Fair             | 3,000,000.00          | 1.507        | 08/31/2019    | 99.280       | 01/31/2019  | 2,978,400.00          | 2,995,621.71          | 2,978,400.00          |
| 9128282T6                             | 10631        | 01GRF  | U.S. Treasury               | Fair             | 4,000,000.00          | 2.697        | 08/31/2019    | 99.280       | 01/31/2019  | 3,971,200.00          | 3,967,144.94          | 3,971,200.00          |
| 912796RA9                             | 10626        | 01GRF  | U.S. Treasury               | Fair             | 10,000,000.00         | 2.596        | 09/12/2019    | 98.518       | 01/31/2019  | 9,851,800.00          | 9,844,017.70          | 9,851,800.00          |
| 05253JAP6                             | 10651        | 01GRF  | Aust & NZ Banking Group     | Fair             | 5,000,000.00          | 2.339        | 09/23/2019    | 99.532       | 01/31/2019  | 4,976,600.00          | 4,974,678.05          | 4,976,600.00          |
| 3137EADM8                             | 10635        | 01GRF  | Federal Home Loan Mtg Corp  | Fair             | 4,445,000.00          | 2.720        | 10/02/2019    | 99.167       | 01/31/2019  | 4,407,973.15          | 4,402,012.86          | 4,407,973.15          |
| 912796RF8                             | 10637        | 01GRF  | U.S. Treasury               | Fair             | 6,200,000.00          | 2.624        | 10/10/2019    | 98.323       | 01/31/2019  | 6,096,026.00          | 6,089,985.29          | 6,096,026.00          |
| 3135G0R39                             | 10636        | 01GRF  | Federal National Mtg Assn   | Fair             | 10,465,000.00         | 2.718        | 10/24/2019    | 98.865       | 01/31/2019  | 10,346,222.25         | 10,336,028.73         | 10,346,222.25         |
| 3130ACLX0                             | 10517        | 01GRF  | Federal Home Loan Bank      | Fair             | 6,000,000.00          | 1.625        | 10/30/2019    | 99.330       | 01/31/2019  | 5,959,800.00          | 6,000,000.00          | 5,959,800.00          |
| 912796RM3                             | 10628        | 01GRF  | U.S. Treasury               | Fair             | 8,480,000.00          | 2.723        | 11/07/2019    | 98.112       | 01/31/2019  | 8,319,897.60          | 8,306,985.54          | 8,319,897.60          |
| 961214BK8                             | 10653        | 01GRF  | WestPac Banking Corp        | Fair             | 5,000,000.00          | 2.904        | 11/19/2019    | 101.628      | 01/31/2019  | 5,081,400.00          | 5,077,149.67          | 5,081,400.00          |
| 912796RN1                             | 10656        | 01GRF  | U.S. Treasury               | Fair             | 4,100,000.00          | 2.566        | 12/05/2019    | 97.916       | 01/31/2019  | 4,014,556.00          | 4,012,943.40          | 4,014,556.00          |
| 63254AAT5                             | 10652        | 01GRF  | National Australia Bank Ltd | Fair             | 5,000,000.00          | 2.900        | 01/10/2020    | 99.513       | 01/31/2019  | 4,975,650.00          | 4,969,989.38          | 4,975,650.00          |
| 3130ADN32                             | 10658        | 01GRF  | Federal Home Loan Bank      | Fair             | 3,500,000.00          | 2.603        | 02/11/2020    | 99.641       | 01/31/2019  | 3,487,435.00          | 3,483,095.00          | 3,487,435.00          |
| 64952WBY8                             | 10650        | 01GRF  | New York Life Global        | Fair             | 2,780,000.00          | 2.841        | 02/11/2020    | 99.241       | 01/31/2019  | 2,758,899.80          | 2,755,073.15          | 2,758,899.80          |
| <b>Subtotal</b>                       |              |        |                             |                  | <b>235,388,580.37</b> | <b>2.366</b> |               |              |             | <b>234,048,492.76</b> | <b>234,086,557.76</b> | <b>234,048,492.76</b> |
| <b>Operating Fund</b>                 |              |        |                             |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10108        | 01OF   | Goldman Sachs Ila Fed Port  | Amort            | 5,816,189.14          | 0.009        |               | 100.000      | 01/31/2019  | 5,816,189.14          | 5,816,189.14          | 5,816,189.14          |
| <b>Subtotal</b>                       |              |        |                             |                  | <b>5,816,189.14</b>   | <b>0.009</b> |               |              |             | <b>5,816,189.14</b>   | <b>5,816,189.14</b>   | <b>5,816,189.14</b>   |
| <b>Reserve Maintenance Fund</b>       |              |        |                             |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10106        | 01RMF  | Goldman Sachs Ila Fed Port  | Amort            | 6,153,438.37          | 0.009        |               | 100.000      | 01/31/2019  | 6,153,438.37          | 6,153,438.37          | 6,153,438.37          |
| <b>Subtotal</b>                       |              |        |                             |                  | <b>6,153,438.37</b>   | <b>0.009</b> |               |              |             | <b>6,153,438.37</b>   | <b>6,153,438.37</b>   | <b>6,153,438.37</b>   |
| <b>Scudder Falls Insurance Reserv</b> |              |        |                             |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10506        | 01SFIR | Goldman Sachs Ila Fed Port  | Amort            | 383.40                | 0.001        |               | 100.000      | 01/31/2019  | 383.40                | 383.40                | 383.40                |

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| CUSIP                                 | Investment # | Fund      | Issuer                     | Investment Class | Par Value           | YTM          | Maturity Date | Market Price | Market Date | Market Value        | Book Value          | Reported Value      |
|---------------------------------------|--------------|-----------|----------------------------|------------------|---------------------|--------------|---------------|--------------|-------------|---------------------|---------------------|---------------------|
| <b>Scudder Falls Insurance Reserv</b> |              |           |                            |                  |                     |              |               |              |             |                     |                     |                     |
| 9128282K5                             | 10507        | 01SFIR    | U.S. Treasury              | Fair             | 4,054,000.00        | 1.270        | 07/31/2019    | 99.316       | 01/31/2019  | 4,026,270.64        | 4,056,065.46        | 4,026,270.64        |
| <b>Subtotal</b>                       |              |           |                            |                  | <b>4,054,383.40</b> | <b>1.269</b> |               |              |             | <b>4,026,654.04</b> | <b>4,056,448.86</b> | <b>4,026,654.04</b> |
| <b>Debt Service Reserve 2005A</b>     |              |           |                            |                  |                     |              |               |              |             |                     |                     |                     |
| 38145C752                             | 10110        | 05DSRF05  | Goldman Sachs IIa Fed Port | Amort            | 974,932.47          | 0.009        |               | 100.000      | 01/31/2019  | 974,932.47          | 974,932.47          | 974,932.47          |
| 912796QH5                             | 10622        | 05DSRF05  | U.S. Treasury              | Fair             | 2,040,000.00        | 2.500        | 05/23/2019    | 99.273       | 01/31/2019  | 2,025,169.20        | 2,024,683.85        | 2,025,169.20        |
| <b>Subtotal</b>                       |              |           |                            |                  | <b>3,014,932.47</b> | <b>1.690</b> |               |              |             | <b>3,000,101.67</b> | <b>2,999,616.32</b> | <b>3,000,101.67</b> |
| <b>Capitalized Interest Acc 2017</b>  |              |           |                            |                  |                     |              |               |              |             |                     |                     |                     |
| 38145C752                             | 10423        | 06CAPINT1 | Goldman Sachs IIa Fed Port | Amort            | 0.00                | 0.009        |               | 100.000      | 01/31/2019  | 0.00                | 0.00                | 0.00                |
| <b>Subtotal</b>                       |              |           |                            |                  | <b>0.00</b>         |              |               |              |             | <b>0.00</b>         | <b>0.00</b>         | <b>0.00</b>         |
| <b>Construction Fund 2017</b>         |              |           |                            |                  |                     |              |               |              |             |                     |                     |                     |
| 38145C752                             | 10424        | 06CF17    | Goldman Sachs IIa Fed Port | Amort            | 0.00                | 0.001        |               | 100.000      | 01/31/2019  | 0.00                | 0.00                | 0.00                |
| PAINVEST                              | 10463        | 06CF17    | PA Invest                  | Amort            | 11,211,001.37       | 2.414        |               | 100.000      | 01/31/2019  | 11,211,001.37       | 11,211,001.37       | 11,211,001.37       |
| 89233HPE8                             | 10585        | 06CF17    | TOYOTA Motor Credit CP     | Fair             | 3,000,000.00        | 2.513        | 02/14/2019    | 99.907       | 01/31/2019  | 2,997,210.00        | 2,997,356.67        | 2,997,210.00        |
| 19121BPL7                             | 10568        | 06CF17    | Coca Cola                  | Fair             | 6,000,000.00        | 2.506        | 02/20/2019    | 99.866       | 01/31/2019  | 5,991,960.00        | 5,992,305.00        | 5,991,960.00        |
| 12619UQ53                             | 10603        | 06CF17    | CRC Funding LLC CP         | Fair             | 3,000,000.00        | 2.480        | 03/05/2019    | 99.768       | 01/31/2019  | 2,993,040.00        | 2,993,466.67        | 2,993,040.00        |
| 67983UQN6                             | 10605        | 06CF17    | Old Line Funding LLC       | Fair             | 5,000,000.00        | 2.583        | 03/22/2019    | 99.650       | 01/31/2019  | 4,982,500.00        | 4,982,645.83        | 4,982,500.00        |
| 912828SN1                             | 10604        | 06CF17    | Federal Home Loan Bank     | Fair             | 2,500,000.00        | 2.389        | 03/31/2019    | 99.848       | 01/31/2019  | 2,496,200.00        | 2,496,500.74        | 2,496,200.00        |
| 912828SN1                             | 10616        | 06CF17    | Federal Home Loan Bank     | Fair             | 6,000,000.00        | 2.406        | 03/31/2019    | 99.848       | 01/31/2019  | 5,990,880.00        | 5,991,438.19        | 5,990,880.00        |
| 55607LRC0                             | 10639        | 06CF17    | Macquarie Group            | Fair             | 6,750,000.00        | 2.847        | 04/12/2019    | 99.488       | 01/31/2019  | 6,715,440.00        | 6,712,987.50        | 6,715,440.00        |
| 3137EADZ9                             | 10512        | 06CF17    | Federal Home Loan Mtg Corp | Fair             | 6,000,000.00        | 1.548        | 04/15/2019    | 99.732       | 01/31/2019  | 5,983,920.00        | 5,994,858.38        | 5,983,920.00        |
| 82124MRR3                             | 10633        | 06CF17    | Sheffield Receivables      | Fair             | 5,400,000.00        | 2.834        | 04/25/2019    | 99.379       | 01/31/2019  | 5,366,466.00        | 5,365,140.01        | 5,366,466.00        |
| 3130ACL93                             | 10519        | 06CF17    | Federal Home Loan Bank     | Fair             | 3,000,000.00        | 1.599        | 04/26/2019    | 99.763       | 01/31/2019  | 2,992,890.00        | 2,999,285.05        | 2,992,890.00        |
| 912828ST8                             | 10489        | 06CF17    | U.S. Treasury              | Fair             | 10,000,000.00       | 1.338        | 04/30/2019    | 99.716       | 01/31/2019  | 9,971,600.00        | 9,997,888.78        | 9,971,600.00        |
| 037833AQ3                             | 10645        | 06CF17    | Apple Inc                  | Fair             | 5,000,000.00        | 2.609        | 05/06/2019    | 99.907       | 01/31/2019  | 4,995,350.00        | 4,993,214.29        | 4,995,350.00        |
| 912828R44                             | 10521        | 06CF17    | U.S. Treasury              | Fair             | 13,000,000.00       | 1.552        | 05/15/2019    | 99.562       | 01/31/2019  | 12,943,060.00       | 12,975,479.26       | 12,943,060.00       |
| 88602USG6                             | 10640        | 06CF17    | Thunder Bay Funding LLC CP | Fair             | 5,000,000.00        | 2.896        | 05/16/2019    | 99.225       | 01/31/2019  | 4,961,250.00        | 4,958,688.88        | 4,961,250.00        |
| 3130ABF92                             | 10514        | 06CF17    | Federal Home Loan Bank     | Fair             | 6,000,000.00        | 1.528        | 05/28/2019    | 99.651       | 01/31/2019  | 5,979,060.00        | 5,997,065.69        | 5,979,060.00        |
| 912828SX9                             | 10617        | 06CF17    | Federal Home Loan Bank     | Fair             | 6,600,000.00        | 2.503        | 05/31/2019    | 99.574       | 01/31/2019  | 6,571,884.00        | 6,570,714.84        | 6,571,884.00        |
| 65558KT38                             | 10629        | 06CF17    | Nordea Bank                | Fair             | 6,500,000.00        | 2.816        | 06/03/2019    | 99.112       | 01/31/2019  | 6,442,280.00        | 6,439,313.45        | 6,442,280.00        |
| 79833UT45                             | 10642        | 06CF17    | Old Line Funding LLC       | Fair             | 5,000,000.00        | 2.940        | 06/04/2019    | 99.087       | 01/31/2019  | 4,954,350.00        | 4,950,458.33        | 4,954,350.00        |
| 89119BTM8                             | 10618        | 06CF17    | Toronto Dominion           | Fair             | 7,800,000.00        | 2.773        | 06/21/2019    | 98.954       | 01/31/2019  | 7,718,412.00        | 7,718,251.65        | 7,718,412.00        |
| 3130A8DB6                             | 10520        | 06CF17    | Federal Home Loan Bank     | Fair             | 14,000,000.00       | 1.600        | 06/21/2019    | 99.506       | 01/31/2019  | 13,930,840.00       | 13,974,390.44       | 13,930,840.00       |
| 3130ACJ96                             | 10511        | 06CF17    | Federal Home Loan Bank     | Fair             | 5,000,000.00        | 1.597        | 06/28/2019    | 99.599       | 01/31/2019  | 4,979,950.00        | 4,998,068.97        | 4,979,950.00        |

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| CUSIP                                 | Investment # | Fund      | Issuer                     | Investment Class | Par Value             | YTM          | Maturity Date | Market Price | Market Date | Market Value          | Book Value            | Reported Value        |
|---------------------------------------|--------------|-----------|----------------------------|------------------|-----------------------|--------------|---------------|--------------|-------------|-----------------------|-----------------------|-----------------------|
| <b>Construction Fund 2017</b>         |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 89233HU93                             | 10641        | 06CF17    | TOYOTA Motor Credit CP     | Fair             | 10,000,000.00         | 2.886        | 07/09/2019    | 98.822       | 01/31/2019  | 9,882,200.00          | 9,876,672.22          | 9,882,200.00          |
| 3137EAEB1                             | 10515        | 06CF17    | Federal Home Loan Mtg Corp | Fair             | 6,000,000.00          | 1.572        | 07/19/2019    | 99.253       | 01/31/2019  | 5,955,180.00          | 5,980,830.37          | 5,955,180.00          |
| 78013WUR9                             | 10632        | 06CF17    | Royal Bank of Canada       | Fair             | 5,500,000.00          | 2.928        | 07/25/2019    | 98.715       | 01/31/2019  | 5,429,325.00          | 5,424,237.49          | 5,429,325.00          |
| 87019SUS1                             | 10646        | 06CF17    | SwedBank                   | Fair             | 5,000,000.00          | 2.816        | 07/26/2019    | 98.722       | 01/31/2019  | 4,936,100.00          | 4,933,045.99          | 4,936,100.00          |
| 912828TH3                             | 10491        | 06CF17    | U.S. Treasury              | Fair             | 10,000,000.00         | 1.342        | 07/31/2019    | 99.221       | 01/31/2019  | 9,922,100.00          | 9,977,368.47          | 9,922,100.00          |
| 912796QV4                             | 10627        | 06CF17    | U.S. Treasury              | Fair             | 10,500,000.00         | 2.593        | 08/15/2019    | 98.703       | 01/31/2019  | 10,363,815.00         | 10,356,743.25         | 10,363,815.00         |
| 2254EBVK4                             | 10654        | 06CF17    | Credit Suisse 355          | Fair             | 4,300,000.00          | 2.793        | 08/19/2019    | 98.503       | 01/31/2019  | 4,235,629.00          | 4,235,109.39          | 4,235,629.00          |
| 64105SVU9                             | 10655        | 06CF17    | Nestle Capital Corp CP     | Fair             | 5,000,000.00          | 2.626        | 08/28/2019    | 98.490       | 01/31/2019  | 4,924,500.00          | 4,925,755.56          | 4,924,500.00          |
| 55607LW34                             | 10643        | 06CF17    | TOYOTA Motor Credit CP     | Fair             | 5,000,000.00          | 3.168        | 09/03/2019    | 98.351       | 01/31/2019  | 4,917,550.00          | 4,908,752.80          | 4,917,550.00          |
| 313312PS3                             | 10647        | 06CF17    | Federal Farm Credit Bank   | Fair             | 4,000,000.00          | 2.641        | 11/25/2019    | 97.960       | 01/31/2019  | 3,918,400.00          | 3,915,519.98          | 3,918,400.00          |
|                                       |              |           |                            | <b>Subtotal</b>  | <b>207,061,001.37</b> | <b>2.275</b> |               |              |             | <b>205,654,342.37</b> | <b>205,844,555.51</b> | <b>205,654,342.37</b> |
| <b>Debt Service Reserve Fund 2012</b> |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10260        | 06DSRF12A | Goldman Sachs IIa Fed Port | Amort            | 992,808.51            | 0.009        |               | 100.000      | 01/31/2019  | 992,808.51            | 992,808.51            | 992,808.51            |
| 912796QH5                             | 10623        | 06DSRF12A | U.S. Treasury              | Fair             | 1,910,000.00          | 2.500        | 05/23/2019    | 99.273       | 01/31/2019  | 1,896,114.30          | 1,895,659.88          | 1,896,114.30          |
|                                       |              |           |                            | <b>Subtotal</b>  | <b>2,902,808.51</b>   | <b>1.644</b> |               |              |             | <b>2,888,922.81</b>   | <b>2,888,468.39</b>   | <b>2,888,922.81</b>   |
| <b>Debt Service Reserve Fund 2015</b> |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10349        | 06DSRF15  | Goldman Sachs IIa Fed Port | Amort            | 5,603,989.54          | 0.009        |               | 100.000      | 01/31/2019  | 5,603,989.54          | 5,603,989.54          | 5,603,989.54          |
| 912796QH5                             | 10624        | 06DSRF15  | U.S. Treasury              | Fair             | 4,250,000.00          | 2.500        | 05/23/2019    | 99.273       | 01/31/2019  | 4,219,102.50          | 4,218,091.36          | 4,219,102.50          |
|                                       |              |           |                            | <b>Subtotal</b>  | <b>9,853,989.54</b>   | <b>1.079</b> |               |              |             | <b>9,823,092.04</b>   | <b>9,822,080.90</b>   | <b>9,823,092.04</b>   |
| <b>Debt Service Reserve Fund 2017</b> |              |           |                            |                  |                       |              |               |              |             |                       |                       |                       |
| 38145C752                             | 10425        | 06DSRF17  | Goldman Sachs IIa Fed Port | Amort            | 31,247,224.34         | 0.009        |               | 100.000      | 01/31/2019  | 31,247,224.34         | 31,247,224.34         | 31,247,224.34         |
|                                       |              |           |                            | <b>Subtotal</b>  | <b>31,247,224.34</b>  | <b>0.009</b> |               |              |             | <b>31,247,224.34</b>  | <b>31,247,224.34</b>  | <b>31,247,224.34</b>  |
|                                       |              |           |                            | <b>Total</b>     | <b>506,340,437.46</b> | <b>2.081</b> |               |              |             | <b>503,506,347.49</b> | <b>503,762,469.54</b> | <b>503,506,347.49</b> |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**  
**TOLL TRAFFIC AND REVENUE STATISTICS (January, 2019)**

**Summary:** The Commission experienced an increase in total toll revenue for January 2019 in comparison to the January 2018 traffic and revenue statistics. In addition, total toll traffic also reflected an increase for the first month of the year.

**Analysis of January 2019 / January 2018 toll revenue data comparison:**

- An overall toll revenue increase of 3.33 percent was recorded at the Commission's seven toll bridges for the month.
- Commercial-vehicle toll revenue reflected a 4.41 percent increase.
- Passenger-vehicle toll revenue generated a 0.01 percent decrease.

**Analysis of January 2019 / January 2018 traffic data comparison:**

- Total toll traffic increased by 7,241 vehicles, or 0.24 percent for the month.
- Commercial-vehicle traffic increased by 14,860 vehicles, or 3.28 percent.
- Passenger-vehicle toll traffic decreased by 7,619 vehicles, or 0.30 percent.
- Total recorded westbound traffic volume at the 11 vehicular toll supported bridges for January 2019 decreased by 51,766 vehicles, or 2.12 percent as compared to January 2018.

**Traffic analysis for 2019 YTD:**

- Average daily toll traffic for the Commission's seven toll bridges for January 2019 was 96,423 total vehicles as compared to 96,189 total vehicles in January 2018.
- Average daily westbound traffic at the 11 toll supported bridges for January 2019 was 77,179 vehicles as compared to 78,849 for January 2018.

## **REGION REVIEW:**

### **Southern Region**

Total toll traffic at Trenton-Morrisville (TM) reflected a 1.32 percent increase for January 2019 as the result of increases of 4,503 cars and 4,933 trucks when compared to January 2018. At New Hope-Lambertville (NHL), increases of 1,872 cars and 1,927 trucks combined to generate an increase in total toll traffic of 2.74 percent for January 2019 as compared to January 2018.

### **Central Region**

The I-78 Toll Bridge experienced a decrease of 1.84 percent in total toll traffic for the month of January 2019 compared to January 2018 as the result of the decrease of 20,045 cars and the increase of 4,156 trucks. At the Easton-Phillipsburg (EP) Toll Bridge, increases of 7,215 passenger vehicles and 3,605 trucks combined to generate a 2.72 percent increase in total toll traffic for January 2019.

### **Northern Region**

Portland-Columbia (PC) experienced a 0.69 percent increase in total toll traffic during January 2019 as a result of the decrease of 274 automobiles and the increase of 917 trucks compared to January 2018. At the Delaware Water Gap (DWG) Toll Bridge, an increase of 1,674 passenger vehicles combined with the decrease of 1,284 trucks to generate an overall increase of 0.06 percent in total toll traffic for January 2019 as compared to January 2018. At Milford-Montague (MM), a decrease of 2,564 passenger vehicles and an increase of 606 trucks combined to produce a 2.22 percent decrease in total toll traffic for the month of January 2019.

**E-ZPass Penetration Rates**

The table below provides a comparison of the *E-ZPass* penetration rates for the Commission's seven (7) toll bridges for the months of January, 2019 and January, 2018, and the year-to-date periods ending January 31, 2019 and January 31, 2018.

|                                    |              | <b><i>E-ZPass</i> PENETRATION RATES</b> |                  |                                             |                     |                     |                                         |
|------------------------------------|--------------|-----------------------------------------|------------------|---------------------------------------------|---------------------|---------------------|-----------------------------------------|
|                                    |              | <b>JAN. 2019</b>                        | <b>JAN. 2018</b> | <b>Change in<br/>Monthly<br/>Percentage</b> | <b>YTD<br/>2019</b> | <b>YTD<br/>2018</b> | <b>Change in<br/>YTD<br/>Percentage</b> |
| <b>All Toll<br/>Bridges</b>        | Cars         | 71.04                                   | 69.41            | 1.63                                        | 71.04               | 69.41               | 1.63                                    |
|                                    | Trucks       | 90.75                                   | 89.01            | 1.74                                        | 90.75               | 89.01               | 1.74                                    |
|                                    | <b>Total</b> | <b>74.13</b>                            | <b>72.39</b>     | <b>1.74</b>                                 | <b>74.13</b>        | <b>72.39</b>        | <b>1.74</b>                             |
| <b>Trenton -<br/>Morrisville</b>   | Cars         | 69.13                                   | 67.89            | 1.24                                        | 69.13               | 67.89               | 1.24                                    |
|                                    | Trucks       | 91.60                                   | 90.69            | 0.91                                        | 91.60               | 90.69               | 0.91                                    |
|                                    | <b>Total</b> | <b>70.83</b>                            | <b>69.47</b>     | <b>1.36</b>                                 | <b>70.83</b>        | <b>69.47</b>        | <b>1.36</b>                             |
| <b>New Hope -<br/>Lambertville</b> | Cars         | 85.01                                   | 83.81            | 1.20                                        | 85.01               | 83.81               | 1.20                                    |
|                                    | Trucks       | 88.14                                   | 85.66            | 2.48                                        | 88.14               | 85.66               | 2.48                                    |
|                                    | <b>Total</b> | <b>85.21</b>                            | <b>83.91</b>     | <b>1.30</b>                                 | <b>85.21</b>        | <b>83.91</b>        | <b>1.30</b>                             |
| <b>I-78</b>                        | Cars         | 73.03                                   | 70.90            | 2.13                                        | 73.03               | 70.90               | 2.13                                    |
|                                    | Trucks       | 91.07                                   | 89.16            | 1.91                                        | 91.07               | 89.16               | 1.91                                    |
|                                    | <b>Total</b> | <b>78.42</b>                            | <b>76.17</b>     | <b>2.25</b>                                 | <b>78.42</b>        | <b>76.17</b>        | <b>2.25</b>                             |
| <b>Easton -<br/>Phillipsburg</b>   | Cars         | 70.59                                   | 69.72            | 0.87                                        | 70.59               | 69.72               | 0.87                                    |
|                                    | Trucks       | 85.04                                   | 82.28            | 2.76                                        | 85.04               | 82.28               | 2.76                                    |
|                                    | <b>Total</b> | <b>71.43</b>                            | <b>70.35</b>     | <b>1.08</b>                                 | <b>71.43</b>        | <b>70.35</b>        | <b>1.08</b>                             |
| <b>Portland -<br/>Columbia</b>     | Cars         | 63.57                                   | 63.34            | 0.23                                        | 63.57               | 63.34               | 0.23                                    |
|                                    | Trucks       | 91.89                                   | 89.65            | 2.24                                        | 91.89               | 89.65               | 2.24                                    |
|                                    | <b>Total</b> | <b>65.68</b>                            | <b>65.05</b>     | <b>0.63</b>                                 | <b>65.68</b>        | <b>65.05</b>        | <b>0.63</b>                             |
| <b>Delaware<br/>Water Gap</b>      | Cars         | 70.44                                   | 68.07            | 2.37                                        | 70.44               | 68.07               | 2.37                                    |
|                                    | Trucks       | 91.08                                   | 89.51            | 1.57                                        | 91.08               | 89.51               | 1.57                                    |
|                                    | <b>Total</b> | <b>73.97</b>                            | <b>71.78</b>     | <b>2.19</b>                                 | <b>73.97</b>        | <b>71.78</b>        | <b>2.19</b>                             |
| <b>Milford -<br/>Montague</b>      | Cars         | 63.90                                   | 62.29            | 1.61                                        | 63.90               | 62.29               | 1.61                                    |
|                                    | Trucks       | 84.61                                   | 77.77            | 6.84                                        | 84.61               | 77.77               | 6.84                                    |
|                                    | <b>Total</b> | <b>64.56</b>                            | <b>62.67</b>     | <b>1.89</b>                                 | <b>64.56</b>        | <b>62.67</b>        | <b>1.89</b>                             |



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

ALL TOLL BRIDGES

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                  | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                  | VEHICLE CLASS       | MONTH OF<br>JANUARY 2019<br>31 DAYS |                  | MONTH OF<br>JANUARY 2018<br>31 DAYS |                  |
|------------------------------------------------|------------------|------------------------------------------------|------------------|---------------------|-------------------------------------|------------------|-------------------------------------|------------------|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE |                     | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |
| 2,528,675                                      | \$ 2,537,202.00  | 2,521,056                                      | \$ 2,531,746.00  | Passenger           | 2,521,056                           | \$ 2,531,746.00  | 2,528,675                           | \$ 2,537,202.00  |
| -                                              | (90,226.25)      | -                                              | (85,064.85)      | Discounts *         | -                                   | (85,064.85)      | -                                   | (90,226.25)      |
| 2,528,675                                      | \$ 2,446,975.75  | 2,521,056                                      | \$ 2,446,681.15  | TOTAL PASSENGER     | 2,521,056                           | \$ 2,446,681.15  | 2,528,675                           | \$ 2,446,975.75  |
| 71,214                                         | 458,459.30       | 71,180                                         | 458,182.40       | 2-Axle Trucks       | 71,180                              | 458,182.40       | 71,214                              | 458,459.30       |
| 38,102                                         | 450,945.60       | 32,734                                         | 387,410.40       | 3-Axle Trucks       | 32,734                              | 387,410.40       | 38,102                              | 450,945.60       |
| 39,374                                         | 618,780.80       | 39,437                                         | 620,440.00       | 4-Axle Trucks       | 39,437                              | 620,440.00       | 39,374                              | 618,780.80       |
| 295,413                                        | 5,790,254.00     | 315,219                                        | 6,175,272.00     | 5-Axle Trucks       | 315,219                             | 6,175,272.00     | 295,413                             | 5,790,254.00     |
| 8,785                                          | 205,008.00       | 9,135                                          | 212,733.60       | 6-Axle Trucks       | 9,135                               | 212,733.60       | 8,785                               | 205,008.00       |
| 304                                            | 8,566.00         | 347                                            | 10,380.40        | 7-Axle Trucks       | 347                                 | 10,380.40        | 304                                 | 8,566.00         |
| -                                              | -                | -                                              | -                | Permits             | -                                   | -                | -                                   | -                |
| 453,192                                        | \$ 7,532,013.70  | 468,052                                        | \$ 7,864,418.80  | TOTAL TRUCKS        | 468,052                             | \$ 7,864,418.80  | 453,192                             | \$ 7,532,013.70  |
| 2,981,867                                      | \$ 9,978,989.45  | 2,989,108                                      | \$ 10,311,099.95 | TOTAL TOLL VEHICLES | 2,989,108                           | 10,311,099.95    | 2,981,867                           | 9,978,989.45     |
| 96,189                                         | \$ 321,902.89    | 96,423                                         | \$ 332,616.13    | DAILY AVERAGE       | 96,423                              | \$ 332,616.13    | 96,189                              | \$ 321,902.89    |
| <b>Rate Change</b>                             |                  |                                                |                  |                     | <b>Rate Change</b>                  |                  |                                     |                  |
| <b>Traffic (toll)</b>                          |                  | 0.24%                                          |                  |                     | <b>Traffic (toll)</b>               |                  | 0.24%                               |                  |
| Autos                                          |                  | -0.30%                                         |                  |                     | Autos                               |                  | -0.30%                              |                  |
| Trucks                                         |                  | 3.28%                                          |                  |                     | Trucks                              |                  | 3.28%                               |                  |
| <b>Revenue</b>                                 |                  | 3.33%                                          |                  |                     | <b>Revenue</b>                      |                  | 3.33%                               |                  |
| Autos                                          |                  | -0.61%                                         |                  |                     | Autos                               |                  | -0.01%                              |                  |
| Trucks                                         |                  | 4.41%                                          |                  |                     | Trucks                              |                  | 4.41%                               |                  |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's, and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

TRENTON - MORRISVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                  |  | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                  |                     | MONTH OF<br>JANUARY 2019<br>31 DAYS |                  |  | MONTH OF<br>JANUARY 2018<br>31 DAYS |                  |  |
|------------------------------------------------|------------------|--|------------------------------------------------|------------------|---------------------|-------------------------------------|------------------|--|-------------------------------------|------------------|--|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE | VEHICLE CLASS       | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  |
| 664,106                                        | \$ 665,416.00    |  | 668,609                                        | \$ 670,274.00    | Passenger           | 668,609                             | \$ 670,274.00    |  | 664,106                             | \$ 665,416.00    |  |
|                                                | (18,316.54)      |  |                                                | (18,320.37)      | Discounts *         |                                     | (18,320.37)      |  |                                     | (18,316.54)      |  |
| 664,106                                        | \$ 647,099.46    |  | 668,609                                        | \$ 651,953.63    | TOTAL PASSENGER     | 668,609                             | \$ 651,953.63    |  | 664,106                             | \$ 647,099.46    |  |
| 10,824                                         | 69,895.15        |  | 18,863                                         | 121,748.25       | 2-Axle Trucks       | 18,863                              | 121,748.25       |  | 10,824                              | 69,895.15        |  |
| 11,730                                         | 139,852.80       |  | 9,098                                          | 108,513.60       | 3-Axle Trucks       | 9,098                               | 108,513.60       |  | 11,730                              | 139,852.80       |  |
| 8,196                                          | 130,073.60       |  | 5,920                                          | 93,972.80        | 4-Axle Trucks       | 5,920                               | 93,972.80        |  | 8,196                               | 130,073.60       |  |
| 18,846                                         | 370,070.00       |  | 20,618                                         | 404,620.00       | 5-Axle Trucks       | 20,618                              | 404,620.00       |  | 18,846                              | 370,070.00       |  |
| 138                                            | 3,259.20         |  | 161                                            | 3,825.60         | 6-Axle Trucks       | 161                                 | 3,825.60         |  | 138                                 | 3,259.20         |  |
| 10                                             | 280.00           |  | 17                                             | 473.20           | 7-Axle Trucks       | 17                                  | 473.20           |  | 10                                  | 280.00           |  |
| -                                              | -                |  |                                                |                  | Permits             |                                     |                  |  | -                                   | -                |  |
| 49,744                                         | \$ 713,430.75    |  | 54,677                                         | \$ 733,153.45    | TOTAL TRUCKS        | 54,677                              | \$ 733,153.45    |  | 49,744                              | \$ 713,430.75    |  |
| 713,850                                        | \$ 1,360,530.21  |  | 723,286                                        | \$ 1,385,107.08  | TOTAL TOLL VEHICLES | 723,286                             | \$ 1,385,107.08  |  | 713,850                             | \$ 1,360,530.21  |  |
| 23,027                                         | \$ 43,888.07     |  | 23,332                                         | \$ 44,680.87     | DAILY AVERAGE       | 23,332                              | \$ 44,680.87     |  | 23,027                              | \$ 43,888.07     |  |
| Rate Change                                    |                  |  |                                                |                  |                     | Rate Change                         |                  |  |                                     |                  |  |
| Traffic (toll)                                 |                  |  |                                                |                  |                     | Traffic (toll)                      |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |
| Revenue                                        |                  |  |                                                |                  |                     | Revenue                             |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

NEW HOPE - LAMBERTVILLE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                  |  | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                  |                     | MONTH OF<br>JANUARY 2019<br>31 DAYS |                  |  | MONTH OF<br>JANUARY 2018<br>31 DAYS |                  |  |
|------------------------------------------------|------------------|--|------------------------------------------------|------------------|---------------------|-------------------------------------|------------------|--|-------------------------------------|------------------|--|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE | VEHICLE CLASS       | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  |
| 131,274                                        | \$ 131,663.00    |  | 133,146                                        | \$ 133,753.00    | Passenger           | 133,146                             | \$ 133,753.00    |  | 131,274                             | \$ 131,663.00    |  |
|                                                | (5,646.62)       |  |                                                | (5,457.38)       | Discounts *         |                                     | (5,457.38)       |  |                                     | (5,646.62)       |  |
| 131,274                                        | \$ 126,016.38    |  | 133,146                                        | \$ 128,295.62    | TOTAL PASSENGER     | 133,146                             | \$ 128,295.62    |  | 131,274                             | \$ 126,016.38    |  |
| 2,727                                          | 17,575.35        |  | 4,320                                          | 27,857.05        | 2-Axle Trucks       | 4,320                               | 27,857.05        |  | 2,727                               | 17,575.35        |  |
| 1,287                                          | 15,272.40        |  | 1,019                                          | 12,076.80        | 3-Axle Trucks       | 1,019                               | 12,076.80        |  | 1,287                               | 15,272.40        |  |
| 784                                            | 12,241.60        |  | 775                                            | 12,124.80        | 4-Axle Trucks       | 775                                 | 12,124.80        |  | 784                                 | 12,241.60        |  |
| 2,405                                          | 47,354.00        |  | 2,997                                          | 59,008.00        | 5-Axle Trucks       | 2,997                               | 59,008.00        |  | 2,405                               | 47,354.00        |  |
| 73                                             | 1,656.00         |  | 94                                             | 2,140.80         | 6-Axle Trucks       | 94                                  | 2,140.80         |  | 73                                  | 1,656.00         |  |
| 4                                              | 112.00           |  | 2                                              | 56.00            | 7-Axle Trucks       | 2                                   | 56.00            |  | 4                                   | 112.00           |  |
|                                                |                  |  |                                                |                  | Permits             | -                                   | -                |  |                                     |                  |  |
| 7,280                                          | \$ 94,211.35     |  | 9,207                                          | \$ 113,263.45    | TOTAL TRUCKS        | 9,207                               | \$ 113,263.45    |  | 7,280                               | \$ 94,211.35     |  |
| 138,554                                        | \$ 220,227.73    |  | 142,353                                        | \$ 241,559.07    | TOTAL TOLL VEHICLES | 142,353                             | \$ 241,559.07    |  | 138,554                             | \$ 220,227.73    |  |
| 4,469                                          | \$ 7,104.12      |  | 4,592                                          | \$ 7,792.23      | DAILY               | 4,592                               | \$ 7,792.23      |  | 4,469                               | \$ 7,104.12      |  |
| Rate Change                                    |                  |  |                                                |                  |                     | Rate Change                         |                  |  |                                     |                  |  |
| Traffic (toll)                                 |                  |  |                                                |                  |                     | Traffic (toll)                      |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |
| Revenue                                        |                  |  |                                                |                  |                     | Revenue                             |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

178 TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                              | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                              | VEHICLE CLASS            | MONTH OF<br>JANUARY 2019<br>31 DAYS |                              | MONTH OF<br>JANUARY 2018<br>31 DAYS |                              |
|------------------------------------------------|------------------------------|------------------------------------------------|------------------------------|--------------------------|-------------------------------------|------------------------------|-------------------------------------|------------------------------|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE             | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE             |                          | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE             | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE             |
| 613,676                                        | \$ 616,638.00<br>(26,130.71) | 593,631                                        | \$ 597,464.00<br>(24,935.46) | Passenger<br>Discounts * | 593,631                             | \$ 597,464.00<br>(24,935.46) | 613,676                             | \$ 616,638.00<br>(26,130.71) |
| 613,676                                        | \$ 590,507.29                | 593,631                                        | \$ 572,528.54                | TOTAL PASSENGER          | 593,631                             | \$ 572,528.54                | 613,676                             | \$ 590,507.29                |
| 28,446                                         | 182,896.35                   | 22,613                                         | 145,267.20                   | 2-Axle Trucks            | 22,613                              | 145,267.20                   | 28,446                              | 182,896.35                   |
| 12,418                                         | 146,281.20                   | 12,934                                         | 152,268.00                   | 3-Axle Trucks            | 12,934                              | 152,268.00                   | 12,418                              | 146,281.20                   |
| 17,640                                         | 275,899.20                   | 20,822                                         | 326,720.00                   | 4-Axle Trucks            | 20,822                              | 326,720.00                   | 17,640                              | 275,899.20                   |
| 184,268                                        | 3,606,192.00                 | 190,139                                        | 3,721,940.00                 | 5-Axle Trucks            | 190,139                             | 3,721,940.00                 | 184,268                             | 3,606,192.00                 |
| 5,772                                          | 134,366.40                   | 6,163                                          | 143,270.40                   | 6-Axle Trucks            | 6,163                               | 143,270.40                   | 5,772                               | 134,366.40                   |
| 213                                            | 5,998.40                     | 242                                            | 7,265.20                     | 7-Axle Trucks<br>Permits | 242                                 | 7,265.20                     | 213                                 | 5,998.40                     |
| 248,757                                        | \$ 4,351,633.55              | 252,913                                        | \$ 4,496,730.80              | TOTAL TRUCKS             | 252,913                             | \$ 4,496,730.80              | 248,757                             | \$ 4,351,633.55              |
| 862,433                                        | \$ 4,942,140.84              | 846,544                                        | \$ 5,069,259.34              | TOTAL TOLL VEHICLES      | 846,544                             | \$ 5,069,259.34              | 862,433                             | \$ 4,942,140.84              |
| 27,820                                         | \$ 159,423.90                | 27,308                                         | \$ 163,524.49                | DAILY AVERAGE            | 27,308                              | \$ 163,524.49                | 27,820                              | \$ 159,423.90                |
| Rate Change                                    |                              |                                                |                              |                          | Rate Change                         |                              |                                     |                              |
| Traffic (toll)                                 |                              | -1.84%                                         |                              |                          | Traffic (toll)                      |                              | -1.84%                              |                              |
| Autos                                          |                              | -3.27%                                         |                              |                          | Autos                               |                              | -3.27%                              |                              |
| Trucks                                         |                              | 1.67%                                          |                              |                          | Trucks                              |                              | 1.67%                               |                              |
| Revenue                                        |                              | 2.57%                                          |                              |                          | Revenue                             |                              | 2.57%                               |                              |
| Autos                                          |                              | -3.04%                                         |                              |                          | Autos                               |                              | -3.04%                              |                              |
| Trucks                                         |                              | 3.33%                                          |                              |                          | Trucks                              |                              | 3.33%                               |                              |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
EASTON - PHILLIPSBURG TOLL BRIDGE  
COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                              | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                              | VEHICLE CLASS            | MONTH OF<br>JANUARY 2019<br>31 DAYS |                              | MONTH OF<br>JANUARY 2018<br>31 DAYS |                              |
|------------------------------------------------|------------------------------|------------------------------------------------|------------------------------|--------------------------|-------------------------------------|------------------------------|-------------------------------------|------------------------------|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE             | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE             |                          | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE             | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE             |
| 377,657                                        | \$ 378,704.00<br>(12,130.31) | 384,872                                        | \$ 386,165.00<br>(10,703.80) | Passenger<br>Discounts * | 384,872                             | \$ 386,165.00<br>(10,703.80) | 377,657                             | \$ 378,704.00<br>(12,130.31) |
| 377,657                                        | \$ 366,573.69                | 384,872                                        | \$ 375,461.20                | TOTAL PASSENGER          | 384,872                             | \$ 375,461.20                | 377,657                             | \$ 366,573.69                |
| 6,210                                          | 40,089.40                    | 8,731                                          | 56,329.65                    | 2-Axle Trucks            | 8,731                               | 56,329.65                    | 6,210                               | 40,089.40                    |
| 2,736                                          | 32,376.00                    | 2,717                                          | 32,174.40                    | 3-Axle Trucks            | 2,717                               | 32,174.40                    | 2,736                               | 32,376.00                    |
| 1,960                                          | 31,073.60                    | 2,521                                          | 39,966.40                    | 4-Axle Trucks            | 2,521                               | 39,966.40                    | 1,960                               | 31,073.60                    |
| 9,099                                          | 178,582.00                   | 9,641                                          | 189,500.00                   | 5-Axle Trucks            | 9,641                               | 189,500.00                   | 9,099                               | 178,582.00                   |
| 55                                             | 1,303.20                     | 55                                             | 1,303.20                     | 6-Axle Trucks            | 55                                  | 1,303.20                     | 55                                  | 1,303.20                     |
| 4                                              | 112.00                       | 4                                              | 112.00                       | 7-Axle Trucks            | 4                                   | 112.00                       | 4                                   | 112.00                       |
|                                                |                              | -                                              |                              | Permits                  | -                                   | -                            |                                     |                              |
| 20,064                                         | \$ 283,536.20                | 23,669                                         | \$ 319,385.65                | TOTAL TRUCKS             | 23,669                              | \$ 319,385.65                | 20,064                              | \$ 283,536.20                |
| 397,721                                        | \$ 650,109.89                | 408,541                                        | \$ 694,846.85                | TOTAL TOLL VEHICLES      | 408,541                             | \$ 694,846.85                | 397,721                             | \$ 650,109.89                |
| 12,830                                         | \$ 20,971.29                 | 13,179                                         | \$ 22,414.41                 | DAILY AVERAGE            | 13,179                              | \$ 22,414.41                 | 12,830                              | \$ 20,971.29                 |
| Rate Change                                    |                              |                                                |                              |                          | Rate Change                         |                              |                                     |                              |
| Traffic (toll)                                 |                              |                                                |                              |                          | Traffic (toll)                      |                              |                                     |                              |
| Autos                                          |                              |                                                |                              |                          | Autos                               |                              |                                     |                              |
| Trucks                                         |                              |                                                |                              |                          | Trucks                              |                              |                                     |                              |
| Revenue                                        |                              |                                                |                              |                          | Revenue                             |                              |                                     |                              |
| Autos                                          |                              |                                                |                              |                          | Autos                               |                              |                                     |                              |
| Trucks                                         |                              |                                                |                              |                          | Trucks                              |                              |                                     |                              |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
 PORTLAND - COLUMBIA TOLL BRIDGE  
 COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                            | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                            | VEHICLE CLASS            | MONTH OF<br>JANUARY 2019<br>31 DAYS |                            | MONTH OF<br>JANUARY 2018<br>31 DAYS |                            |
|------------------------------------------------|----------------------------|------------------------------------------------|----------------------------|--------------------------|-------------------------------------|----------------------------|-------------------------------------|----------------------------|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE           | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE           |                          | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE           | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE           |
| 86,815                                         | \$ 87,307.00<br>(3,788.29) | 86,541                                         | \$ 87,049.00<br>(3,074.47) | Passenger<br>Discounts * | 86,541                              | \$ 87,049.00<br>(3,074.47) | 86,815                              | \$ 87,307.00<br>(3,788.29) |
| 86,815                                         | \$ 83,518.71               | 86,541                                         | \$ 83,974.53               | TOTAL PASSENGER          | 86,541                              | \$ 83,974.53               | 86,815                              | \$ 83,518.71               |
| 1,395                                          | 8,997.95                   | 1,807                                          | 11,633.70                  | 2-Axle Trucks            | 1,807                               | 11,633.70                  | 1,395                               | 8,997.95                   |
| 417                                            | 4,984.80                   | 629                                            | 7,470.00                   | 3-Axle Trucks            | 629                                 | 7,470.00                   | 417                                 | 4,984.80                   |
| 1,991                                          | 31,811.20                  | 1,818                                          | 28,964.80                  | 4-Axle Trucks            | 1,818                               | 28,964.80                  | 1,991                               | 31,811.20                  |
| 2,223                                          | 44,024.00                  | 2,684                                          | 53,074.00                  | 5-Axle Trucks            | 2,684                               | 53,074.00                  | 2,223                               | 44,024.00                  |
| 33                                             | 792.00                     | 37                                             | 880.80                     | 6-Axle Trucks            | 37                                  | 880.80                     | 33                                  | 792.00                     |
| 1                                              | 28.00                      | 2                                              | 56.00                      | 7-Axle Trucks            | 2                                   | 56.00                      | 1                                   | 28.00                      |
| -                                              |                            |                                                |                            | Permits                  |                                     |                            | -                                   |                            |
| 6,060                                          | \$ 90,637.95               | 6,977                                          | \$ 102,079.30              | TOTAL TRUCKS             | 6,977                               | \$ 102,079.30              | 6,060                               | \$ 90,637.95               |
| 92,875                                         | \$ 174,156.66              | 93,518                                         | \$ 186,053.83              | TOTAL TOLL VEHICLES      | 93,518                              | \$ 186,053.83              | 92,875                              | \$ 174,156.66              |
| 2,996                                          | \$ 5,617.96                | 3,017                                          | \$ 6,001.74                | DAILY AVERAGE            | 3,017                               | \$ 6,001.74                | 2,996                               | \$ 5,617.96                |
| Rate Change                                    |                            |                                                |                            |                          | Rate Change                         |                            |                                     |                            |
| Traffic (toll)                                 |                            |                                                |                            |                          | Traffic (toll)                      |                            |                                     |                            |
| Autos                                          |                            |                                                |                            |                          | Autos                               |                            |                                     |                            |
| Trucks                                         |                            |                                                |                            |                          | Trucks                              |                            |                                     |                            |
| Revenue                                        |                            |                                                |                            |                          | Revenue                             |                            |                                     |                            |
| Autos                                          |                            |                                                |                            |                          | Autos                               |                            |                                     |                            |
| Trucks                                         |                            |                                                |                            |                          | Trucks                              |                            |                                     |                            |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

DELAWARE WATER GAP TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                  |  | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                  |                     | MONTH OF<br>JANUARY 2019<br>31 DAYS |                  |  | MONTH OF<br>JANUARY 2018<br>31 DAYS |                  |  |
|------------------------------------------------|------------------|--|------------------------------------------------|------------------|---------------------|-------------------------------------|------------------|--|-------------------------------------|------------------|--|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE | VEHICLE CLASS       | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  |
| 569,163                                        | \$ 571,142.00    |  | 570,837                                        | \$ 573,177.00    | Passenger           | 570,837                             | \$ 573,177.00    |  | 569,163                             | \$ 571,142.00    |  |
| -                                              | (20,378.13)      |  | -                                              | (19,620.31)      | Discounts *         | -                                   | (19,620.31)      |  | -                                   | (20,378.13)      |  |
| 569,163                                        | \$ 550,763.87    |  | 570,837                                        | \$ 553,556.69    | TOTAL PASSENGER     | 570,837                             | \$ 553,556.69    |  | 569,163                             | \$ 550,763.87    |  |
| 20,443                                         | 131,461.20       |  | 13,189                                         | 84,730.75        | 2-Axle Trucks       | 13,189                              | 84,730.75        |  | 20,443                              | 131,461.20       |  |
| 9,382                                          | 110,607.60       |  | 6,205                                          | 73,341.60        | 3-Axle Trucks       | 6,205                               | 73,341.60        |  | 9,382                               | 110,607.60       |  |
| 8,652                                          | 135,276.80       |  | 7,433                                          | 116,331.20       | 4-Axle Trucks       | 7,433                               | 116,331.20       |  | 8,652                               | 135,276.80       |  |
| 77,866                                         | 1,530,020.00     |  | 88,326                                         | 1,731,020.00     | 5-Axle Trucks       | 88,326                              | 1,731,020.00     |  | 77,866                              | 1,530,020.00     |  |
| 2,704                                          | 63,391.20        |  | 2,603                                          | 60,784.80        | 6-Axle Trucks       | 2,603                               | 60,784.80        |  | 2,704                               | 63,391.20        |  |
| 72                                             | 2,035.60         |  | 79                                             | 2,390.00         | 7-Axle Trucks       | 79                                  | 2,390.00         |  | 72                                  | 2,035.60         |  |
| -                                              |                  |  | -                                              |                  | Permits             | -                                   |                  |  | -                                   |                  |  |
| 119,119                                        | \$ 1,972,792.40  |  | 117,835                                        | \$ 2,068,598.35  | TOTAL TRUCKS        | 117,835                             | \$ 2,068,598.35  |  | 119,119                             | \$ 1,972,792.40  |  |
| 688,282                                        | \$ 2,523,556.27  |  | 688,672                                        | \$ 2,622,155.04  | TOTAL TOLL VEHICLES | 688,672                             | \$ 2,622,155.04  |  | 688,282                             | \$ 2,523,556.27  |  |
| 22,203                                         | \$ 81,405.04     |  | 22,215                                         | \$ 84,585.65     | DAILY AVERAGE       | 22,215                              | \$ 84,585.65     |  | 22,203                              | \$ 81,405.04     |  |
| Rate Change                                    |                  |  |                                                |                  |                     | Rate Change                         |                  |  |                                     |                  |  |
| Traffic (toll)                                 |                  |  |                                                |                  |                     | Traffic (toll)                      |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |
| Revenue                                        |                  |  |                                                |                  |                     | Revenue                             |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MILFORD - MONTAGUE TOLL BRIDGE

COMPARATIVE STATEMENT OF TOLL TRAFFIC AND REVENUE

JANUARY 2019

| JANUARY 1, 2018<br>JANUARY 31, 2018<br>31 DAYS |                  |  | JANUARY 1, 2019<br>JANUARY 31, 2019<br>31 DAYS |                  |                     | MONTH OF<br>JANUARY 2019<br>31 DAYS |                  |  | MONTH OF<br>JANUARY 2018<br>31 DAYS |                  |  |
|------------------------------------------------|------------------|--|------------------------------------------------|------------------|---------------------|-------------------------------------|------------------|--|-------------------------------------|------------------|--|
| NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES                          | TOTAL<br>REVENUE | VEHICLE CLASS       | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  | NUMBER OF<br>VEHICLES               | TOTAL<br>REVENUE |  |
| 85,984                                         | \$ 86,332.00     |  | 83,420                                         | \$ 83,864.00     | Passenger           | 83,420                              | \$ 83,864.00     |  | 85,984                              | \$ 86,332.00     |  |
|                                                | (3,835.65)       |  |                                                | (2,953.06)       | Discounts *         |                                     | (2,953.06)       |  |                                     | (3,835.65)       |  |
| 85,984                                         | \$ 82,496.35     |  | 83,420                                         | \$ 80,910.94     | TOTAL PASSENGER     | 83,420                              | \$ 80,910.94     |  | 85,984                              | \$ 82,496.35     |  |
| 1,169                                          | 7,543.90         |  | 1,657                                          | 10,615.80        | 2-Axle Trucks       | 1,657                               | 10,615.80        |  | 1,169                               | 7,543.90         |  |
| 132                                            | 1,570.80         |  | 132                                            | 1,566.00         | 3-Axle Trucks       | 132                                 | 1,566.00         |  | 132                                 | 1,570.80         |  |
| 151                                            | 2,404.80         |  | 148                                            | 2,360.00         | 4-Axle Trucks       | 148                                 | 2,360.00         |  | 151                                 | 2,404.80         |  |
| 706                                            | 14,012.00        |  | 814                                            | 16,110.00        | 5-Axle Trucks       | 814                                 | 16,110.00        |  | 706                                 | 14,012.00        |  |
| 10                                             | 240.00           |  | 22                                             | 528.00           | 6-Axle Trucks       | 22                                  | 528.00           |  | 10                                  | 240.00           |  |
| -                                              |                  |  | 1                                              | 28.00            | 7-Axle Trucks       | 1                                   | 28.00            |  | -                                   |                  |  |
| -                                              |                  |  | -                                              |                  | Permits             | -                                   |                  |  | -                                   |                  |  |
| 2,168                                          | \$ 25,771.50     |  | 2,774                                          | \$ 31,207.80     | TOTAL TRUCKS        | 2,774                               | \$ 31,207.80     |  | 2,168                               | \$ 25,771.50     |  |
| 88,152                                         | \$ 108,267.85    |  | 86,194                                         | \$ 112,118.74    | TOTAL TOLL VEHICLES | 86,194                              | \$ 112,118.74    |  | 88,152                              | \$ 108,267.85    |  |
| 2,844                                          | \$ 3,492.51      |  | 2,780                                          | \$ 3,616.73      | DAILY AVERAGE       | 2,780                               | \$ 3,616.73      |  | 2,844                               | \$ 3,492.51      |  |
| Rate Change                                    |                  |  |                                                |                  |                     | Rate Change                         |                  |  |                                     |                  |  |
| Traffic (toll)                                 |                  |  |                                                |                  |                     | Traffic (toll)                      |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |
| Revenue                                        |                  |  |                                                |                  |                     | Revenue                             |                  |  |                                     |                  |  |
| Autos                                          |                  |  |                                                |                  |                     | Autos                               |                  |  |                                     |                  |  |
| Trucks                                         |                  |  |                                                |                  |                     | Trucks                              |                  |  |                                     |                  |  |

\* Discounts represents rebates for commuter discounts earned when a customer crosses the Commission's bridges 20 times in a 35 day period, as well as discounts for employee's and Commission vehicle's non-revenue crossings.



**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Westbound Traffic Counts**  
**January 2019**

| <b>Bridge</b>                       | <b>Westbound Volume</b> |                     |                 |                  |                  |                 |
|-------------------------------------|-------------------------|---------------------|-----------------|------------------|------------------|-----------------|
|                                     | <b>January 2019</b>     | <b>January 2018</b> | <b>% Change</b> | <b>YTD 2019</b>  | <b>YTD 2018</b>  | <b>% Change</b> |
| Lower Trenton                       | 346,198                 | 334,450             | 3.51%           | 346,198          | 334,450          | 3.51%           |
| Calhoun Street                      | 252,761                 | 282,243             | -10.45%         | 252,761          | 282,243          | -10.45%         |
| Scudder Falls <sup>(1)</sup>        | 835,923                 | 866,398             | -3.52%          | 835,923          | 866,398          | -3.52%          |
| Washington Crossing                 | 96,945                  | 98,119              | -1.20%          | 96,945           | 98,119           | -1.20%          |
| New Hope - Lambertville             | 211,998                 | 221,926             | -4.47%          | 211,998          | 221,926          | -4.47%          |
| Centre Bridge - Stockton            | 55,641                  | 53,198              | 4.59%           | 55,641           | 53,198           | 4.59%           |
| Uhlerstown - Frenchtown             | 73,923                  | 61,687              | 19.84%          | 73,923           | 61,687           | 19.84%          |
| Upper Black Eddy - Milford          | 53,381                  | 53,790              | -0.76%          | 53,381           | 53,790           | -0.76%          |
| Riegelsville                        | 44,727                  | 41,458              | 7.89%           | 44,727           | 41,458           | 7.89%           |
| Northampton Street                  | 342,217                 | 352,908             | -3.03%          | 342,217          | 352,908          | -3.03%          |
| Riverton - Belvidere <sup>(2)</sup> | 78,839                  | 78,142              | 0.89%           | 78,839           | 78,142           | 0.89%           |
| <b>Total</b>                        | <b>2,392,553</b>        | <b>2,444,319</b>    | <b>-2.12%</b>   | <b>2,392,553</b> | <b>2,444,319</b> | <b>-2.12%</b>   |

**NOTES:**

(1) Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge.

(2) 2018 WB & EB data were backwards in 2018. Updated Jan 2018 number to 78,142.

**Delaware River Joint Toll Bridge Commission**  
**Toll Supported Bridge - Two Way Traffic Counts**  
**January 2019**

| <b>Bridge</b>                | <b>Total Volume</b> |                     |                 |                  |                  |                 |
|------------------------------|---------------------|---------------------|-----------------|------------------|------------------|-----------------|
|                              | <b>January 2019</b> | <b>January 2018</b> | <b>% Change</b> | <b>YTD 2019</b>  | <b>YTD 2018</b>  | <b>% Change</b> |
| Lower Trenton                | 427,734             | 420,701             | 1.67%           | 427,734          | 420,701          | 1.67%           |
| Calhoun Street               | 424,302             | 472,577             | -10.22%         | 424,302          | 472,577          | -10.22%         |
| Scudder Falls <sup>(1)</sup> | 1,494,979           | 1,544,405           | -3.20%          | 1,494,979        | 1,544,405        | -3.20%          |
| Washington Crossing          | 160,929             | 164,381             | -2.10%          | 160,929          | 164,381          | -2.10%          |
| New Hope-Lambertville        | 378,643             | 471,953             | -19.77%         | 378,643          | 471,953          | -19.77%         |
| Centre Bridge - Stockton     | 120,697             | 115,397             | 4.59%           | 120,697          | 115,397          | 4.59%           |
| Uhlerstown - Frenchtown      | 129,124             | 111,865             | 15.43%          | 129,124          | 111,865          | 15.43%          |
| Upper Black Eddy-Milford     | 96,387              | 96,959              | -0.59%          | 96,387           | 96,959           | -0.59%          |
| Riegelsville                 | 84,919              | 87,004              | -2.40%          | 84,919           | 87,004           | -2.40%          |
| Northampton Street           | 487,946             | 539,951             | -9.63%          | 487,946          | 539,951          | -9.63%          |
| Riverton - Belvidere         | 135,710             | 137,306             | -1.16%          | 135,710          | 137,306          | -1.16%          |
| <b>Total</b>                 | <b>3,941,370</b>    | <b>4,162,499</b>    | <b>-5.31%</b>   | <b>3,941,370</b> | <b>4,162,499</b> | <b>-5.31%</b>   |

**NOTES:**

(1) Construction began in June 2017 under contract T-688A for the Scudder Falls Replacement Bridge.

**Delaware River Joint Toll Bridge Commission**  
**Toll Bridge - Two Way Traffic Counts**  
**January 2019**

| <b>Bridge</b>                  | <b>Total Volume (all classes)</b> |                     |                 |                  |                  |                 |
|--------------------------------|-----------------------------------|---------------------|-----------------|------------------|------------------|-----------------|
|                                | <b>January 2019</b>               | <b>January 2018</b> | <b>% Change</b> | <b>YTD 2019</b>  | <b>YTD 2018</b>  | <b>% Change</b> |
| <b>Trenton - Morrisville</b>   | 1,760,094                         | 1,742,947           | 0.98%           | 1,760,094        | 1,742,947        | 0.98%           |
| <b>New Hope - Lambertville</b> | 341,363                           | 333,400             | 2.39%           | 341,363          | 333,400          | 2.39%           |
| <b>Interstate 78</b>           | 1,718,988                         | 1,752,786           | -1.93%          | 1,718,988        | 1,752,786        | -1.93%          |
| <b>Easton - Phillipsburg</b>   | 1,005,662                         | 999,748             | 0.59%           | 1,005,662        | 999,748          | 0.59%           |
| <b>Portland - Columbia</b>     | 212,978                           | 200,902             | 6.01%           | 212,978          | 200,902          | 6.01%           |
| <b>Delaware Water Gap</b>      | 1,303,274                         | 1,344,310           | -3.05%          | 1,303,274        | 1,344,310        | -3.05%          |
| <b>Milford - Montague</b>      | 190,884                           | 185,325             | 3.00%           | 190,884          | 185,325          | 3.00%           |
| <b>Total</b>                   | <b>6,533,243</b>                  | <b>6,559,418</b>    | <b>-0.40%</b>   | <b>6,533,243</b> | <b>6,559,418</b> | <b>-0.40%</b>   |

**NOTES:**

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

### **STATISTICAL SUMMARY OF EXPENDITURES**

There follows reports entitled “**Budget vs Actual**” covering the month of January 2019, the first month of operations of fiscal year 2019 relative to Toll Bridges, Toll Supported Bridges and Administration departments.

Total expense plus encumbrance totaled \$4,856,636 for the month. This expense represents 70.8% of the 2019 year-to-date operating budget. This large positive variance is mainly due to the lack of encumbrances approved during the month of January. As the annual encumbrances are added for fuels, utilities, supplies and materials over the next several months, this large surplus is anticipated to be reduced.

This report marks the beginning of regional reporting versus the previous locational reporting. For 2019 and beyond, operating expenses will be reported by regions; Toll Bridge South, Central and North; Toll Supported Bridge South and North; and Administration.

There were no unusual expenses during the month of January 2019.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**TOTAL COMMISSION**

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| Regular Employee Salaries            | \$23,473,003                      | 1,848,350                      | \$1,702,870                           | \$1,702,870                          | \$0               | \$21,770,133                           |
| Part-Time Employee Wages             | 314,000                           | 26,137                         | 8,577                                 | 8,577                                | 0                 | 305,423                                |
| Summer Employee Wages                | 100,000                           | 0                              | 0                                     | 0                                    | 0                 | 100,000                                |
| Overtime Wages                       | 475,472                           | 51,619                         | 21,796                                | 21,796                               | 0                 | 453,676                                |
| Pension Contributions                | 7,429,914                         | 574,152                        | 535,177                               | 535,177                              | 0                 | 6,894,737                              |
| FICA Contributions                   | 1,948,510                         | 150,562                        | 138,050                               | 138,050                              | 0                 | 1,810,460                              |
| Regular Employee Healthcare Benefits | 12,554,640                        | 1,047,689                      | 834,372                               | 834,372                              | 0                 | 11,720,269                             |
| Life Insurance Benefits              | 235,178                           | 19,598                         | 19,288                                | 19,288                               | 0                 | 215,890                                |
| Unemployment Compensation Benefits   | 44,100                            | 11,025                         | 0                                     | 0                                    | 0                 | 44,100                                 |
| Utility Expense                      | 963,825                           | 190,093                        | 15,171                                | 15,171                               | 0                 | 948,654                                |
| Office Expense                       | 295,733                           | 83,477                         | 2,353                                 | 2,353                                | 0                 | 293,380                                |
| Telecommunication Expense            | 1,414,121                         | 136,540                        | 82,410                                | 82,410                               | 0                 | 1,331,711                              |
| Information Technology Expense       | 733,984                           | 57,962                         | 15,199                                | 15,199                               | 0                 | 718,785                                |
| Professional Development/Meetings    | 654,743                           | 73,192                         | 37,321                                | 37,321                               | 0                 | 617,422                                |
| Vehicle Maintenance Expense and Fuel | 461,701                           | 223,183                        | 7,930                                 | 7,930                                | 0                 | 453,770                                |
| Operations Maintenance Expense       | 1,502,394                         | 604,912                        | 8,953                                 | 8,953                                | 0                 | 1,493,441                              |
| ESS Operating Maintenance Expense    | 1,500,000                         | 125,000                        | 69,580                                | 69,580                               | 0                 | 1,430,420                              |
| Commission Expense                   | 22,050                            | 1,838                          | 0                                     | 0                                    | 0                 | 22,050                                 |
| Toll Collection Expense              | 75,291                            | 6,274                          | 691                                   | 691                                  | 0                 | 74,601                                 |
| Uniform Expense                      | 173,622                           | 14,786                         | 4,374                                 | 4,374                                | 0                 | 169,247                                |
| Business Insurance                   | 3,367,199                         | 280,266                        | 259,126                               | 259,126                              | 0                 | 3,108,072                              |
| Licenses & Inspections Expense       | 10,878                            | 3,314                          | 0                                     | 0                                    | 0                 | 10,878                                 |
| Advertising                          | 59,980                            | 3,711                          | 1,137                                 | 1,137                                | 0                 | 58,843                                 |
| Professional Services                | 1,597,000                         | 201,842                        | 146,634                               | 146,634                              | 0                 | 1,450,366                              |
| State Police Bridge Security         | 5,685,192                         | 497,559                        | 454,291                               | 454,291                              | 0                 | 5,230,901                              |
| EZPass Equipment/Maintenance         | 1,326,270                         | 110,523                        | 70,528                                | 70,528                               | 0                 | 1,255,742                              |
| General Contingency                  | 300,000                           | 25,000                         | 0                                     | 0                                    | 0                 | 300,000                                |
| EZPass Operating Expense             | 5,841,514                         | 486,898                        | 420,808                               | 420,808                              | 0                 | 5,420,706                              |
| <b>Total</b>                         | <b>\$72,560,314</b>               | <b>\$6,855,501</b>             | <b>\$4,856,636</b>                    | <b>\$4,856,636</b>                   | <b>\$0</b>        | <b>\$67,703,678</b>                    |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**ADMINISTRATION\***

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |                                        |
| Regular Employee Salaries            | \$4,260,587                       | 328,276                        | \$333,273                             | \$333,273                            | \$0               | \$3,927,313                            |
| Overtime Wages                       | 5,596                             | 466                            | 71                                    | 71                                   | 0                 | 5,525                                  |
| Pension Contributions                | 1,257,509                         | 96,890                         | 93,594                                | 93,594                               | 0                 | 1,163,915                              |
| FICA Contributions                   | 326,325                           | 25,142                         | 25,257                                | 25,257                               | 0                 | 301,067                                |
| Regular Employee Healthcare Benefits | 1,471,492                         | 122,557                        | 99,238                                | 99,238                               | 0                 | 1,372,253                              |
| Life Insurance Benefits              | 40,687                            | 3,391                          | 2,051                                 | 2,051                                | 0                 | 38,636                                 |
| Unemployment Compensation Benefits   | 44,100                            | 11,025                         | 0                                     | 0                                    | 0                 | 44,100                                 |
| Utility Expense                      | 64,500                            | 5,375                          | 0                                     | 0                                    | 0                 | 64,500                                 |
| Office Expense                       | 220,783                           | 77,285                         | 2,308                                 | 2,308                                | 0                 | 218,475                                |
| Telecommunication Expense            | 76,817                            | 6,358                          | 2,658                                 | 2,658                                | 0                 | 74,159                                 |
| Information Technology Expense       | 710,000                           | 55,774                         | 15,199                                | 15,199                               | 0                 | 694,801                                |
| Professional Development/Meetings    | 142,397                           | 31,042                         | 36,262                                | 36,262                               | 0                 | 106,135                                |
| Vehicle Maintenance Expense and Fuel | 7,768                             | 647                            | 0                                     | 0                                    | 0                 | 7,768                                  |
| Operations Maintenance Expense       | 56,000                            | 4,667                          | 0                                     | 0                                    | 0                 | 56,000                                 |
| Commission Expense                   | 22,050                            | 1,838                          | 0                                     | 0                                    | 0                 | 22,050                                 |
| Uniform Expense                      | 4,000                             | 333                            | 0                                     | 0                                    | 0                 | 4,000                                  |
| Business Insurance                   | 143,393                           | 11,616                         | 10,907                                | 10,907                               | 0                 | 132,487                                |
| Advertising                          | 59,980                            | 3,711                          | 1,137                                 | 1,137                                | 0                 | 58,843                                 |
| Professional Services                | 1,352,000                         | 181,417                        | 146,634                               | 146,634                              | 0                 | 1,205,366                              |
| General Contingency                  | 300,000                           | 25,000                         | 0                                     | 0                                    | 0                 | 300,000                                |
| EZPass Operating Expense             | 20,300                            | 1,692                          | 0                                     | 0                                    | 0                 | 20,300                                 |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$10,586,283</b>               | <b>\$994,500</b>               | <b>\$768,591</b>                      | <b>\$768,591</b>                     | <b>\$0</b>        | <b>\$9,817,692</b>                     |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |                                        |
| TES Allocation                       |                                   |                                | 10,686                                | 10,686                               |                   |                                        |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>\$10,686</b>                       | <b>\$10,686</b>                      |                   |                                        |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$779,277</b>                      | <b>\$779,277</b>                     |                   |                                        |

\* Includes Executive, Human Resources, Accounting, EZPass, Purchasing, Information Technology, Community Affairs and Contract/Compliance.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**ADMINISTRATION - OPERATIONS\***

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |                                        |
| Regular Employee Salaries            | \$3,192,487                       | 246,384                        | \$214,777                             | \$214,777                            | \$0               | \$2,977,710                            |
| Overtime Wages                       | 34,000                            | 2,833                          | 1,520                                 | 1,520                                | 0                 | 32,480                                 |
| Pension Contributions                | 1,294,780                         | 101,880                        | 92,291                                | 92,291                               | 0                 | 1,202,489                              |
| FICA Contributions                   | 332,506                           | 26,167                         | 23,637                                | 23,637                               | 0                 | 308,870                                |
| Regular Employee Healthcare Benefits | 1,628,033                         | 135,622                        | 107,163                               | 107,163                              | 0                 | 1,520,870                              |
| Life Insurance Benefits              | 41,183                            | 3,432                          | 2,485                                 | 2,485                                | 0                 | 38,698                                 |
| Office Expense                       | 36,456                            | 2,738                          | 0                                     | 0                                    | 0                 | 36,456                                 |
| Telecommunication Expense            | 148,182                           | 12,348                         | 2,354                                 | 2,354                                | 0                 | 145,827                                |
| Professional Development/Meetings    | 482,099                           | 40,129                         | 528                                   | 528                                  | 0                 | 481,571                                |
| Vehicle Maintenance Expense and Fuel | 3,000                             | 250                            | 0                                     | 0                                    | 0                 | 3,000                                  |
| BSS Operating Maintenance Expense    | 1,500,000                         | 125,000                        | 69,580                                | 69,580                               | 0                 | 1,430,420                              |
| Toll Collection Expense              | 300                               | 25                             | 0                                     | 0                                    | 0                 | 300                                    |
| Uniform Expense                      | 23,744                            | 1,979                          | 3,126                                 | 3,126                                | 0                 | 20,618                                 |
| Business Insurance                   | 75,009                            | 6,251                          | 6,437                                 | 6,437                                | 0                 | 68,572                                 |
| Professional Services                | 245,000                           | 20,425                         | 0                                     | 0                                    | 0                 | 245,000                                |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$9,036,778</b>                | <b>\$725,464</b>               | <b>\$523,897</b>                      | <b>\$523,897</b>                     | <b>\$0</b>        | <b>\$8,512,881</b>                     |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |                                        |
| TES Allocation                       |                                   |                                | (80,807)                              | (80,807)                             |                   |                                        |
| Toll Operation Allocation            |                                   |                                | (57,288)                              | (57,288)                             |                   |                                        |
| Bridge Maint Allocation              |                                   |                                | (49,093)                              | (49,093)                             |                   |                                        |
| Maint/Toll Allocation                |                                   |                                | (18,138)                              | (18,138)                             |                   |                                        |
| PSBS Allocation                      |                                   |                                | (240,101)                             | (240,101)                            |                   |                                        |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>(\$445,427)</b>                    | <b>(\$445,427)</b>                   |                   |                                        |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$78,470</b>                       | <b>\$78,470</b>                      |                   |                                        |

\* Includes Engineering, Training & Employee Safety, Maintenance/Toll Operation, Public Safety and Bridge Security.

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**SOUTHERN REGION TOLL BRIDGE**

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |                                        |
| Regular Employee Salaries            | \$3,054,367                       | 242,063                        | \$234,715                             | \$234,715                            | \$0               | \$2,819,652                            |
| Part-Time Employee Wages             | 61,760                            | 5,657                          | 1,197                                 | 1,197                                | 0                 | 60,563                                 |
| Summer Employee Wages                | 40,232                            | 0                              | 0                                     | 0                                    | 0                 | 40,232                                 |
| Overtime Wages                       | 65,856                            | 9,136                          | 1,434                                 | 1,434                                | 0                 | 64,422                                 |
| Pension Contributions                | 920,466                           | 70,839                         | 65,610                                | 65,610                               | 0                 | 854,856                                |
| FICA Contributions                   | 246,499                           | 18,971                         | 18,102                                | 18,102                               | 0                 | 228,397                                |
| Regular Employee Healthcare Benefits | 1,784,575                         | 148,623                        | 118,285                               | 118,285                              | 0                 | 1,666,290                              |
| Life Insurance Benefits              | 29,492                            | 2,458                          | 2,617                                 | 2,617                                | 0                 | 26,875                                 |
| Utility Expense                      | 274,155                           | 51,023                         | (3,074)                               | (3,074)                              | 0                 | 277,229                                |
| Office Expense                       | 6,419                             | 881                            | 0                                     | 0                                    | 0                 | 6,419                                  |
| Telecommunication Expense            | 144,906                           | 28,193                         | 5,151                                 | 5,151                                | 0                 | 139,755                                |
| Information Technology Expense       | 11,778                            | 1,064                          | 0                                     | 0                                    | 0                 | 11,778                                 |
| Professional Development/Meetings    | 5,116                             | 534                            | 12                                    | 12                                   | 0                 | 5,104                                  |
| Vehicle Maintenance Expense and Fuel | 156,783                           | 85,518                         | 3,028                                 | 3,028                                | 0                 | 153,756                                |
| Operations Maintenance Expense       | 336,339                           | 121,946                        | 180                                   | 180                                  | 0                 | 336,159                                |
| Toll Collection Expense              | 19,610                            | 1,634                          | 0                                     | 0                                    | 0                 | 19,610                                 |
| Uniform Expense                      | 26,922                            | 2,419                          | 686                                   | 686                                  | 0                 | 26,236                                 |
| Business Insurance                   | 692,086                           | 57,674                         | 56,168                                | 56,168                               | 0                 | 635,918                                |
| Licenses & Inspections Expense       | 1,392                             | 1,233                          | 0                                     | 0                                    | 0                 | 1,392                                  |
| State Police Bridge Security         | 1,097,811                         | 96,079                         | 87,724                                | 87,724                               | 0                 | 1,010,087                              |
| EZPass Equipment/Maintenance         | 373,013                           | 31,084                         | 19,445                                | 19,445                               | 0                 | 353,569                                |
| EZPass Operating Expense             | 1,179,779                         | 98,420                         | 116,017                               | 116,017                              | 0                 | 1,063,763                              |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$10,529,357</b>               | <b>\$1,075,448</b>             | <b>\$727,297</b>                      | <b>\$727,297</b>                     | <b>\$0</b>        | <b>\$9,802,060</b>                     |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |                                        |
| TES Allocation                       |                                   |                                | 13,548                                | 13,548                               |                   |                                        |
| Toll Operation Allocation            |                                   |                                | 17,187                                | 17,187                               |                   |                                        |
| Bridge Maint Allocation              |                                   |                                | 10,800                                | 10,800                               |                   |                                        |
| Maint/Toll Allocation                |                                   |                                | 3,628                                 | 3,628                                |                   |                                        |
| PSBS Allocation                      |                                   |                                | 41,248                                | 41,248                               |                   |                                        |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>\$86,411</b>                       | <b>\$86,411</b>                      |                   |                                        |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$813,708</b>                      | <b>\$813,708</b>                     |                   |                                        |



**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**CENTRAL REGION TOLL BRIDGE**

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |                                        |
| Regular Employee Salaries            | \$4,171,520                       | 331,398                        | \$302,108                             | \$302,108                            | \$0               | \$3,869,412                            |
| Part-Time Employee Wages             | 134,750                           | 11,229                         | 4,483                                 | 4,483                                | 0                 | 130,267                                |
| Summer Employee Wages                | 41,012                            | 0                              | 0                                     | 0                                    | 0                 | 41,012                                 |
| Overtime Wages                       | 105,482                           | 8,792                          | 4,796                                 | 4,796                                | 0                 | 100,686                                |
| Pension Contributions                | 1,284,878                         | 98,884                         | 91,585                                | 91,585                               | 0                 | 1,193,293                              |
| FICA Contributions                   | 339,776                           | 26,149                         | 23,343                                | 23,343                               | 0                 | 316,432                                |
| Regular Employee Healthcare Benefits | 2,410,741                         | 200,772                        | 160,146                               | 160,146                              | 0                 | 2,250,595                              |
| Life Insurance Benefits              | 39,836                            | 3,320                          | 3,717                                 | 3,717                                | 0                 | 36,119                                 |
| Utility Expense                      | 305,770                           | 68,066                         | 5,220                                 | 5,220                                | 0                 | 300,550                                |
| Office Expense                       | 11,947                            | 939                            | 0                                     | 0                                    | 0                 | 11,947                                 |
| Telecommunication Expense            | 417,913                           | 37,449                         | 29,114                                | 29,114                               | 0                 | 388,799                                |
| Information Technology Expense       | 5,106                             | 544                            | 0                                     | 0                                    | 0                 | 5,106                                  |
| Professional Development/Meetings    | 13,716                            | 632                            | 518                                   | 518                                  | 0                 | 13,198                                 |
| Vehicle Maintenance Expense and Fuel | 131,124                           | 75,641                         | 98                                    | 98                                   | 0                 | 131,026                                |
| Operations Maintenance Expense       | 523,489                           | 238,684                        | (1,029)                               | (1,029)                              | 0                 | 524,519                                |
| Toll Collection Expense              | 25,870                            | 2,156                          | 66                                    | 66                                   | 0                 | 25,804                                 |
| Uniform Expense                      | 25,060                            | 1,874                          | 125                                   | 125                                  | 0                 | 24,935                                 |
| Business Insurance                   | 868,105                           | 72,342                         | 70,600                                | 70,600                               | 0                 | 797,504                                |
| Licenses & Inspections Expense       | 4,018                             | 267                            | 0                                     | 0                                    | 0                 | 4,018                                  |
| State Police Bridge Security         | 1,502,028                         | 131,455                        | 120,024                               | 120,024                              | 0                 | 1,382,004                              |
| EZPass Equipment/Maintenance         | 455,905                           | 37,992                         | 30,440                                | 30,440                               | 0                 | 425,465                                |
| EZPass Operating Expense             | 1,846,909                         | 153,909                        | 181,621                               | 181,621                              | 0                 | 1,665,288                              |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$14,664,955</b>               | <b>\$1,502,495</b>             | <b>\$1,026,975</b>                    | <b>\$1,026,975</b>                   | <b>\$0</b>        | <b>\$13,637,980</b>                    |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |                                        |
| TES Allocation                       |                                   |                                | 18,297                                | 18,297                               |                   |                                        |
| Toll Operation Allocation            |                                   |                                | 22,915                                | 22,915                               |                   |                                        |
| Bridge Maint Allocation              |                                   |                                | 14,728                                | 14,728                               |                   |                                        |
| Maint/Toll Allocation                |                                   |                                | 5,804                                 | 5,804                                |                   |                                        |
| PSBS Allocation                      |                                   |                                | 41,248                                | 41,248                               |                   |                                        |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>\$102,992</b>                      | <b>\$102,992</b>                     |                   |                                        |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$1,129,968</b>                    | <b>\$1,129,968</b>                   |                   |                                        |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**NORTHERN REGION TOLL BRIDGE**

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |                                        |
| Regular Employee Salaries            | \$4,268,426                       | 338,695                        | \$314,197                             | \$314,197                            | \$0               | \$3,954,230                            |
| Part-Time Employee Wages             | 117,490                           | 9,251                          | 2,897                                 | 2,897                                | 0                 | 114,593                                |
| Summer Employee Wages                | 18,757                            | 0                              | 0                                     | 0                                    | 0                 | 18,757                                 |
| Overtime Wages                       | 152,317                           | 17,119                         | 10,282                                | 10,282                               | 0                 | 142,035                                |
| Pension Contributions                | 1,304,119                         | 100,365                        | 92,957                                | 92,957                               | 0                 | 1,211,162                              |
| FICA Contributions                   | 348,610                           | 26,829                         | 24,598                                | 24,598                               | 0                 | 324,012                                |
| Regular Employee Healthcare Benefits | 2,379,433                         | 200,231                        | 157,664                               | 157,664                              | 0                 | 2,221,769                              |
| Life Insurance Benefits              | 40,762                            | 3,397                          | 3,687                                 | 3,687                                | 0                 | 37,075                                 |
| Utility Expense                      | 196,212                           | 52,100                         | 10,437                                | 10,437                               | 0                 | 185,775                                |
| Office Expense                       | 11,648                            | 928                            | 45                                    | 45                                   | 0                 | 11,603                                 |
| Telecommunication Expense            | 343,845                           | 28,654                         | 21,688                                | 21,688                               | 0                 | 322,158                                |
| Information Technology Expense       | 7,100                             | 580                            | 0                                     | 0                                    | 0                 | 7,100                                  |
| Professional Development/Meetings    | 4,702                             | 296                            | 0                                     | 0                                    | 0                 | 4,702                                  |
| Vehicle Maintenance Expense and Fuel | 140,858                           | 56,346                         | 4,805                                 | 4,805                                | 0                 | 136,053                                |
| Operations Maintenance Expense       | 374,062                           | 173,037                        | 9,492                                 | 9,492                                | 0                 | 364,571                                |
| Toll Collection Expense              | 29,511                            | 2,459                          | 625                                   | 625                                  | 0                 | 28,886                                 |
| Uniform Expense                      | 25,590                            | 1,776                          | 437                                   | 437                                  | 0                 | 25,153                                 |
| Business Insurance                   | 760,528                           | 63,377                         | 62,264                                | 62,264                               | 0                 | 698,264                                |
| Licenses & Inspections Expense       | 2,744                             | 936                            | 0                                     | 0                                    | 0                 | 2,744                                  |
| State Police Bridge Security         | 983,538                           | 86,078                         | 78,592                                | 78,592                               | 0                 | 904,946                                |
| EZPass Equipment/Maintenance         | 497,351                           | 41,446                         | 20,644                                | 20,644                               | 0                 | 476,708                                |
| EZPass Operating Expense             | 1,252,526                         | 104,377                        | 123,170                               | 123,170                              | 0                 | 1,129,356                              |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$13,260,129</b>               | <b>\$1,308,279</b>             | <b>\$938,479</b>                      | <b>\$938,479</b>                     | <b>\$0</b>        | <b>\$12,321,650</b>                    |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |                                        |
| TES Allocation                       |                                   |                                | 18,538                                | 18,538                               |                   |                                        |
| Toll Operation Allocation            |                                   |                                | 17,187                                | 17,187                               |                   |                                        |
| Bridge Maint Allocation              |                                   |                                | 11,782                                | 11,782                               |                   |                                        |
| Maint/Toll Allocation                |                                   |                                | 4,353                                 | 4,353                                |                   |                                        |
| PSBS Allocation                      |                                   |                                | 61,872                                | 61,872                               |                   |                                        |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>\$113,732</b>                      | <b>\$113,732</b>                     |                   |                                        |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$1,052,211</b>                    | <b>\$1,052,211</b>                   |                   |                                        |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**SOUTHERN DIVISION TOLL SUPPORTED BRIDGES**

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |                                        |
| Regular Employee Salaries            | \$2,511,371                       | 200,731                        | \$147,188                             | \$147,188                            | \$0               | \$2,364,183                            |
| Overtime Wages                       | 61,033                            | 9,007                          | 2,308                                 | 2,308                                | 0                 | 58,725                                 |
| Pension Contributions                | 758,859                           | 58,402                         | 54,539                                | 54,539                               | 0                 | 704,321                                |
| FICA Contributions                   | 196,789                           | 15,145                         | 11,269                                | 11,269                               | 0                 | 185,520                                |
| Regular Employee Healthcare Benefits | 1,628,033                         | 135,586                        | 108,920                               | 108,920                              | 0                 | 1,519,113                              |
| Life Insurance Benefits              | 23,983                            | 1,999                          | 2,668                                 | 2,668                                | 0                 | 21,314                                 |
| Utility Expense                      | 76,745                            | 9,615                          | 1,574                                 | 1,574                                | 0                 | 75,171                                 |
| Office Expense                       | 7,500                             | 625                            | 0                                     | 0                                    | 0                 | 7,500                                  |
| Telecommunication Expense            | 109,824                           | 9,152                          | 7,223                                 | 7,223                                | 0                 | 102,601                                |
| Professional Development/Meetings    | 4,165                             | 347                            | 0                                     | 0                                    | 0                 | 4,165                                  |
| Vehicle Maintenance Expense and Fuel | 14,014                            | 4,100                          | 0                                     | 0                                    | 0                 | 14,014                                 |
| Operations Maintenance Expense       | 148,444                           | 49,351                         | 310                                   | 310                                  | 0                 | 148,134                                |
| Uniform Expense                      | 57,896                            | 5,561                          | 0                                     | 0                                    | 0                 | 57,896                                 |
| Business Insurance                   | 625,967                           | 52,164                         | 35,954                                | 35,954                               | 0                 | 590,013                                |
| Licenses & Inspections Expense       | 882                               | 751                            | 0                                     | 0                                    | 0                 | 882                                    |
| State Police Bridge Security         | 1,602,087                         | 140,212                        | 128,019                               | 128,019                              | 0                 | 1,474,068                              |
| EZPass Operating Expense             | 1,542,000                         | 128,500                        | 0                                     | 0                                    | 0                 | 1,542,000                              |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$9,369,591</b>                | <b>\$821,248</b>               | <b>\$499,972</b>                      | <b>\$499,972</b>                     | <b>\$0</b>        | <b>\$8,869,619</b>                     |
| <b>ADM OPS AIIOCATION</b>            |                                   |                                |                                       |                                      |                   |                                        |
| TES Allocation                       |                                   |                                | 10,231                                | 10,231                               |                   |                                        |
| Bridge Maint Allocation              |                                   |                                | 6,382                                 | 6,382                                |                   |                                        |
| Maint/Toll Allocation                |                                   |                                | 2,358                                 | 2,358                                |                   |                                        |
| PSBS Allocation                      |                                   |                                | 61,257                                | 61,257                               |                   |                                        |
| <b>ADM OPS AIIOCATION SUBTOTAL</b>   |                                   |                                | <b>\$80,228</b>                       | <b>\$80,228</b>                      |                   |                                        |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$580,200</b>                      | <b>\$580,200</b>                     |                   |                                        |

**Delaware River Joint Toll Bridge Commission**  
**Budget vs Actual**  
**For the One Month Ending January 31, 2019**

**NORTHERN DIVISION TOLL SUPPORTED BRIDGES**

|                                      | <b>Annual<br/>Budget<br/>2019</b> | <b>YTD<br/>Budget<br/>2019</b> | <b>Expended<br/>For The<br/>Month</b> | <b>Expended<br/>Year To<br/>Date</b> | <b>Encumbered</b> | <b>Remaining<br/>Annual<br/>Budget</b> |
|--------------------------------------|-----------------------------------|--------------------------------|---------------------------------------|--------------------------------------|-------------------|----------------------------------------|
| <b>OPERATING EXPENSE</b>             |                                   |                                |                                       |                                      |                   |                                        |
| Regular Employee Salaries            | \$2,014,245                       | 160,803                        | \$156,613                             | \$156,613                            | \$0               | \$1,857,633                            |
| Overtime Wages                       | 51,188                            | 4,266                          | 1,384                                 | 1,384                                | 0                 | 49,804                                 |
| Pension Contributions                | 609,303                           | 46,892                         | 44,601                                | 44,601                               | 0                 | 564,702                                |
| FICA Contributions                   | 158,006                           | 12,159                         | 11,844                                | 11,844                               | 0                 | 146,162                                |
| Regular Employee Healthcare Benefits | 1,252,333                         | 104,297                        | 82,955                                | 82,955                               | 0                 | 1,169,378                              |
| Life Insurance Benefits              | 19,235                            | 1,603                          | 2,062                                 | 2,062                                | 0                 | 17,173                                 |
| Utility Expense                      | 46,443                            | 3,913                          | 1,015                                 | 1,015                                | 0                 | 45,429                                 |
| Office Expense                       | 980                               | 82                             | 0                                     | 0                                    | 0                 | 980                                    |
| Telecommunication Expense            | 172,634                           | 14,386                         | 14,223                                | 14,223                               | 0                 | 158,411                                |
| Professional Development/Meetings    | 2,548                             | 212                            | 0                                     | 0                                    | 0                 | 2,548                                  |
| Vehicle Maintenance Expense and Fuel | 8,154                             | 679                            | 0                                     | 0                                    | 0                 | 8,154                                  |
| Operations Maintenance Expense       | 64,060                            | 17,228                         | 0                                     | 0                                    | 0                 | 64,060                                 |
| Uniform Expense                      | 10,410                            | 844                            | 0                                     | 0                                    | 0                 | 10,410                                 |
| Business Insurance                   | 202,110                           | 16,842                         | 16,796                                | 16,796                               | 0                 | 185,314                                |
| Licenses & Inspections Expense       | 1,842                             | 126                            | 0                                     | 0                                    | 0                 | 1,842                                  |
| State Police Bridge Security         | 499,728                           | 43,735                         | 39,932                                | 39,932                               | 0                 | 459,796                                |
| <b>OPERATING EXPENSE SUBTOTAL</b>    | <b>\$5,113,220</b>                | <b>\$428,068</b>               | <b>\$371,426</b>                      | <b>\$371,426</b>                     | <b>\$0</b>        | <b>\$4,741,795</b>                     |
| <b>ADM OPS ALLOCATION</b>            |                                   |                                |                                       |                                      |                   |                                        |
| TES Allocation                       |                                   |                                | 9,506                                 | 9,506                                |                   |                                        |
| Bridge Maint Allocation              |                                   |                                | 5,400                                 | 5,400                                |                   |                                        |
| Maint/Toll Allocation                |                                   |                                | 1,995                                 | 1,995                                |                   |                                        |
| PSBS Allocation                      |                                   |                                | 34,475                                | 34,475                               |                   |                                        |
| <b>ADM OPS ALLOCATION SUBTOTAL</b>   |                                   |                                | <b>\$51,376</b>                       | <b>\$51,376</b>                      |                   |                                        |
| <b>TOTAL EXPENSES</b>                |                                   |                                | <b>\$422,802</b>                      | <b>\$422,802</b>                     |                   |                                        |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION SYSTEM**  
**STATEMENT OF REVENUE AND EXPENSES FOR THE ONE MONTH ENDED JANUARY 31, 2019**

|                                      | Southern<br>Toll Bridges | Central Toll<br>Bridges | Northern<br>Toll Bridges | Toll Bridges<br>Subtotal | Southern<br>Region TSB | Northern<br>Region TSB | TSB<br>Subtotal      | Administration<br>Operation | Administration<br>Administrative | ADM<br>Subtotal     | TOTAL<br>2019        | TOTAL<br>2018        |
|--------------------------------------|--------------------------|-------------------------|--------------------------|--------------------------|------------------------|------------------------|----------------------|-----------------------------|----------------------------------|---------------------|----------------------|----------------------|
| <b>TOLL REVENUE</b>                  |                          |                         |                          |                          |                        |                        |                      |                             |                                  |                     |                      |                      |
| Net Toll Revenue                     | 1,604,079                | 5,647,654               | 2,868,784                | 10,120,517               | -                      | -                      | -                    | -                           | -                                | -                   | 10,120,517           | 9,788,659            |
| EZPass Fee                           | 33,737                   | 52,576                  | 35,306                   | 121,620                  | -                      | -                      | -                    | -                           | -                                | -                   | 121,620              | 192,299              |
| Net Violation Fee Income             | 43,841                   | 95,371                  | 52,042                   | 191,254                  | -                      | -                      | -                    | -                           | -                                | -                   | 191,254              | 850,720              |
| <b>REVENUE FROM TOLL</b>             | <b>\$ 1,681,658</b>      | <b>\$ 5,795,601</b>     | <b>\$ 2,956,132</b>      | <b>\$ 10,433,391</b>     | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>                 | <b>\$ -</b>                      | <b>\$ -</b>         | <b>\$ 10,433,391</b> | <b>\$ 10,831,678</b> |
| <b>OPERATING EXPENSE</b>             |                          |                         |                          |                          |                        |                        |                      |                             |                                  |                     |                      |                      |
| Regular Employee Salaries            | 234,715                  | 302,108                 | 314,197                  | 851,019                  | 147,188                | 156,613                | 303,801              | 214,777                     | 333,273                          | 548,050             | 1,702,870            | 1,536,698            |
| Part-Time Employee Wages             | 1,197                    | 4,483                   | 2,897                    | 8,577                    | -                      | -                      | -                    | -                           | -                                | -                   | 8,577                | 21,826               |
| Summer Employee Wages                | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | -                    | -                    |
| Overtime Wages                       | 1,434                    | 4,796                   | 10,282                   | 16,513                   | 2,308                  | 1,384                  | 3,692                | 1,520                       | 71                               | 1,591               | 21,796               | 61,122               |
| Pension Contributions                | 65,610                   | 91,585                  | 92,957                   | 250,152                  | 54,539                 | 44,601                 | 99,140               | 92,291                      | 93,594                           | 185,885             | 535,177              | 511,154              |
| FICA Contributions                   | 18,102                   | 23,343                  | 24,598                   | 66,043                   | 11,269                 | 11,844                 | 23,113               | 23,637                      | 25,257                           | 48,894              | 138,050              | 129,140              |
| Regular Employee Healthcare Benefits | 118,285                  | 160,146                 | 157,664                  | 436,095                  | 108,920                | 82,955                 | 191,875              | 107,163                     | 99,238                           | 206,402             | 834,372              | 407,260              |
| Life Insurance Benefits              | 2,617                    | 3,717                   | 3,687                    | 10,022                   | 2,668                  | 2,062                  | 4,730                | 2,485                       | 2,051                            | 4,535               | 19,288               | 18,254               |
| Unemployment Compensation Benefits   | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | -                    | 9,927                |
| Utility Expense                      | (3,074)                  | 5,220                   | 10,437                   | 12,583                   | 1,574                  | 1,015                  | 2,588                | -                           | -                                | -                   | 15,171               | 58,683               |
| Office Expense                       | -                        | -                       | 45                       | 45                       | -                      | -                      | -                    | -                           | 2,308                            | 2,308               | 2,353                | 5,633                |
| Telecommunication Expense            | 5,151                    | 29,114                  | 21,688                   | 55,953                   | 7,223                  | 14,223                 | 21,446               | 2,354                       | 2,658                            | 5,012               | 82,410               | 83,391               |
| Information Technology Expense       | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | 15,199                           | 15,199              | 15,199               | 37,501               |
| Professional Development/Meetings    | 12                       | 518                     | -                        | 530                      | -                      | -                      | -                    | 528                         | 36,262                           | 36,790              | 37,321               | 3,506                |
| Vehicle Maintenance Expense and Fuel | 3,028                    | 98                      | 4,805                    | 7,930                    | -                      | -                      | -                    | -                           | -                                | -                   | 7,930                | 9,103                |
| Operations Maintenance Expense       | 180                      | (1,029)                 | 9,492                    | 8,643                    | 310                    | -                      | 310                  | -                           | -                                | -                   | 8,953                | 10,066               |
| ESS Operating Maintenance Expense    | -                        | -                       | -                        | -                        | -                      | -                      | -                    | 69,580                      | -                                | 69,580              | 69,580               | 92,795               |
| Commission Expense                   | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | -                    | 404                  |
| Toll Collection Expense              | -                        | 66                      | 625                      | 691                      | -                      | -                      | -                    | -                           | -                                | -                   | 691                  | 2,419                |
| Uniform Expense                      | 686                      | 125                     | 437                      | 1,248                    | -                      | -                      | -                    | 3,126                       | -                                | 3,126               | 4,374                | 1,976                |
| Business Insurance                   | 56,168                   | 70,600                  | 62,264                   | 189,032                  | 35,954                 | 16,796                 | 52,751               | 6,437                       | 10,907                           | 17,343              | 259,126              | 247,717              |
| Licenses & Inspections Expense       | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | -                    | 284                  |
| Advertising                          | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | 1,137                            | 1,137               | 1,137                | 1,142                |
| Professional Services                | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | 146,634                          | 146,634             | 146,634              | 46,370               |
| State Police Bridge Security         | 87,724                   | 120,024                 | 78,592                   | 286,340                  | 128,019                | 39,932                 | 167,951              | -                           | -                                | -                   | 454,291              | 462,185              |
| EZPass Equipment/Maintenance         | 19,445                   | 30,440                  | 20,644                   | 70,528                   | -                      | -                      | -                    | -                           | -                                | -                   | 70,528               | 97,042               |
| General Contingency                  | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | -                    | -                    |
| EZPass Operating Expense             | 116,017                  | 181,621                 | 123,170                  | 420,808                  | -                      | -                      | -                    | -                           | -                                | -                   | 420,808              | 353,322              |
| <b>TOTAL OP., MAINT., &amp; ADM</b>  | <b>\$ 727,297</b>        | <b>\$ 1,026,975</b>     | <b>\$ 938,479</b>        | <b>\$ 2,692,751</b>      | <b>\$ 499,972</b>      | <b>\$ 371,426</b>      | <b>\$ 871,398</b>    | <b>\$ 523,897</b>           | <b>\$ 768,591</b>                | <b>\$ 1,292,488</b> | <b>\$ 4,856,636</b>  | <b>\$ 4,208,921</b>  |
| <b>ADM OPS ALLOCATION</b>            |                          |                         |                          |                          |                        |                        |                      |                             |                                  |                     |                      |                      |
| TES Allocation                       | 13,548                   | 18,297                  | 18,538                   | 50,383                   | 10,231                 | 9,506                  | 19,737               | (80,807)                    | 10,686                           | (70,120)            | -                    | -                    |
| Toll Ops Allocation                  | 17,187                   | 22,915                  | 17,187                   | 57,288                   | -                      | -                      | -                    | (57,288)                    | -                                | (57,288)            | -                    | -                    |
| Bridge Maint Allocation              | 10,800                   | 14,728                  | 11,782                   | 37,310                   | 6,382                  | 5,400                  | 11,782               | (49,093)                    | -                                | (49,093)            | -                    | -                    |
| Maint/Toll Allocation                | 3,628                    | 5,804                   | 4,353                    | 13,785                   | 2,358                  | 1,995                  | 4,353                | (18,138)                    | -                                | (18,138)            | -                    | -                    |
| PSBS Allocation                      | 41,248                   | 41,248                  | 61,872                   | 144,369                  | 61,257                 | 34,475                 | 95,732               | (240,101)                   | -                                | (240,101)           | -                    | -                    |
| <b>TOTAL ADM OPS ALLOCATION</b>      | <b>\$ 86,411</b>         | <b>\$ 102,992</b>       | <b>\$ 113,732</b>        | <b>\$ 303,136</b>        | <b>\$ 80,228</b>       | <b>\$ 51,376</b>       | <b>\$ 131,605</b>    | <b>\$(445,427)</b>          | <b>\$ 10,686</b>                 | <b>\$(434,741)</b>  | <b>\$ -</b>          | <b>\$ -</b>          |
| <b>OTHER OPERATING INC/EXP</b>       |                          |                         |                          |                          |                        |                        |                      |                             |                                  |                     |                      |                      |
| Other Operating Income               | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | 44                               | 44                  | 44                   | 3,403                |
| <b>TOTAL OTHER OP INC</b>            | <b>\$ -</b>              | <b>\$ -</b>             | <b>\$ -</b>              | <b>\$ -</b>              | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>                 | <b>\$ 44</b>                     | <b>\$ 44</b>        | <b>\$ 44</b>         | <b>\$ 3,403</b>      |
| <b>NET OPERATING INC</b>             | <b>\$ 867,949</b>        | <b>\$ 4,665,633</b>     | <b>\$ 1,903,921</b>      | <b>\$ 7,437,504</b>      | <b>\$(580,200)</b>     | <b>\$(422,802)</b>     | <b>\$(1,003,002)</b> | <b>\$(78,470)</b>           | <b>\$(779,233)</b>               | <b>\$(857,703)</b>  | <b>\$ 5,576,798</b>  | <b>\$ 6,626,160</b>  |
| <b>NON-OPERATING REV/EXP</b>         |                          |                         |                          |                          |                        |                        |                      |                             |                                  |                     |                      |                      |
| Interest Revenue                     | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | 1,252,029            | 325,288              |
| Other Non-Operating Revenue          | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | 21,317               | -                    |
| Interest Expense                     | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | (2,516,774)          | (2,501,744)          |
| Depreciation Expense                 | -                        | -                       | -                        | -                        | -                      | -                      | -                    | -                           | -                                | -                   | -                    | -                    |
| <b>TOTAL NON-OPS REV/EXP</b>         | <b>\$ -</b>              | <b>\$ -</b>             | <b>\$ -</b>              | <b>\$ -</b>              | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>                 | <b>\$ -</b>                      | <b>\$ -</b>         | <b>\$(1,243,428)</b> | <b>\$(2,176,456)</b> |
| <b>CHANGE IN NET ASSETS</b>          | <b>\$ -</b>              | <b>\$ -</b>             | <b>\$ -</b>              | <b>\$ -</b>              | <b>\$ -</b>            | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>                 | <b>\$ -</b>                      | <b>\$ -</b>         | <b>\$ 4,333,370</b>  | <b>\$ 4,449,704</b>  |

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **ADMINISTRATION**

The following Pages reflect the reports on those items assigned to the Administration Department. Each item is reported separately and page numbered accordingly.

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**PURCHASING REPORT INDEX**

**MONTH OF JANUARY 2019**

| SUBJECT    | DESCRIPTION                                                   | PAGE<br>NUMBER |
|------------|---------------------------------------------------------------|----------------|
| Purchasing | Monthly Purchasing Report Covering the Month of January, 2019 | 1-2            |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**MONTHLY PURCHASING REPORT**

**Month of January 2019**

For the month of January, 2019, no Requisitions or Purchase Orders were issued as a result of the 2018 closing and opening of 2019.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
REPORT OF PURCHASING ACTIVITIES**

| PO<br>Number | Vendor Name | General Description | Req Dept | Contract/Resolution/<br>Comment | <b>** BY AUTHORITY OF **</b> |                           |          |
|--------------|-------------|---------------------|----------|---------------------------------|------------------------------|---------------------------|----------|
|              |             |                     |          |                                 | Commission                   | Director of<br>Purchasing | Director |

Purchase Order Count:

AUTHORITY TOTALS:

\$0.00

\$0.00

\$0.00

GRAND TOTAL:

\$0.00

Delaware River Joint Toll Bridge Commission  
Meeting of February 25, 2019

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER  
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM  
JANUARY 2019**

| <b>SUBJECT</b>                               | <b>DESCRIPTION</b>                                   | <b>PAGE<br/>NUMBER</b> |
|----------------------------------------------|------------------------------------------------------|------------------------|
| <b>E-ZPass CSC/VPC<br/>Operations Report</b> | <b>E-ZPass CSC/VPC Operations Report<br/>January</b> | <b>1-3</b>             |

Delaware River Joint Toll Bridge Commission  
Meeting of February 25, 2019

**E-Z PASS REPORT  
CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER  
OPERATIONS (CSC/VPC) REPORT FOR THE E-ZPASS SYSTEM  
JANUARY 2019**

E-ZPass Account and Transponder Information as reported by Conduent State and Local Solutions, Inc. (CSC/VPC Provider)

Total Number of Migrated DRJTBC and NJ CSC E-ZPass Accounts

| Migrated Business Accounts | Migrated Private Accounts | Total Number of Migrated Accounts | Total Number of NJ CSC Active Accounts |
|----------------------------|---------------------------|-----------------------------------|----------------------------------------|
| 1,654                      | 77,339                    | 78,993                            | 3,014,043                              |

Total Number of Migrated DRJTBC (029) Transponders and NJ CSC E-ZPass Transponders

| Migrated Business Account Transponders | Migrated Private Account Transponders | Total Number of Migrated Transponders | Total Number of NJ CSC Active Transponders |
|----------------------------------------|---------------------------------------|---------------------------------------|--------------------------------------------|
| 9,228                                  | 131,323                               | 140,551                               | 5,479,060                                  |

The Commission will be able to identify 78,993 migrated accounts through a prefix account number (60000). This number will precede the 4-digit account assigned to these accounts. The prefix number was provided in order for the Commission to identify all migrated E-ZPass accounts.

Delaware River Joint Toll Bridge Commission  
Meeting of February 25, 2019

**E-Z PASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**JANUARY 2019**

| <b>E-ZPass Department Call Activity</b>               | <b>Total Calls for<br/>January</b> |
|-------------------------------------------------------|------------------------------------|
| <b><i>CSC/VPC Inquiries</i></b>                       |                                    |
| Account Modification Requests                         | 46                                 |
| Violation Notification Inquires                       | 51                                 |
| <b><i>General Commission Inquiries</i></b>            |                                    |
| Calls referred to Other Departments (H.R., Eng., ESS) | 17                                 |
| <b><i>Web-Inquiries</i></b>                           |                                    |
| Account Updates                                       | 14                                 |
| Violations                                            | 3                                  |
| Disputes                                              | 2                                  |
| <b>TOTAL NUMBER OF CALLS</b>                          | <b>133</b>                         |

E-ZPass account modification requests and violation inquiries represent an increase in calls for January.

**E-Z PASS REPORT**  
**CUSTOMER SERVICE CENTER/VIOLATIONS PROCESSING CENTER (CSC/VPC)**  
**OPERATIONS REPORT FOR THE E-ZPASS SYSTEM**  
**JANUARY 2019**

**CSC/VPC Pre-Migration Collection Update:**

As a result of pre-migration collection efforts from January 2015 through January 2019, Professional Account Management (PAM) a Duncan Solutions Company reports \$166,949.45 collected in outstanding tolls and fees.

The Commission provided Professional Account Management (PAM) with notification to terminate the Agreement on March 7, 2019 and thereby, terminating the pre-migration collection effort.

**CSC/VPC Post-Migration Collection Update:**

As a result of post-migration collection efforts from May 2014 – January 2019, New Jersey E-ZPass reports \$3,452,698.94 collected in tolls and \$12,472,903.91 collected in fees.

**Violation Camera Monitoring:**

The E-ZPass Department in tandem with TransCore's Field Service Technicians (FSTs) monitor vehicle license plate images in the Southern, Central and Northern Regions through the Commission's Violation Enforcement System (VES).

**IAG, New Jersey Turnpike Authority (NJTA) and Electronic Toll Collection System (ETC)**  
**Meetings and Workshops**

Continue to represent the Commission at the following committees, meetings and workshops:

1. IAG Reciprocity Committee
2. IAG Public Relations & Marketing Committee
3. IAG Legal Committee
4. IAG Rental/Fleet Car Subgroup Committee
5. New Jersey Turnpike Authority Project Status Meetings
6. New Jersey Customer Service Center Requirements Meetings
7. Scudder Falls Bridge CSC Requirements Meetings

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

**ELECTRONIC TOLL COLLECTION PROGRAM**

**MONTH OF JANUARY 2019**

| <b>SUBJECT</b> | <b>DESCRIPTION</b>                        | <b>PAGE<br/>NUMBER</b> |
|----------------|-------------------------------------------|------------------------|
| ETC PROGRAM    | Electronic Toll Collection Program Report | 1                      |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

**ELECTRONIC TOLL COLLECTION PROGRAM**  
**MONTH OF JANUARY 2018**

The following items were recently initiated, accomplished or performed during the above noted month:

Activities for the In-Lane Toll System

1. TransCore submitted the final as-built drawings for the installation of the Toll Plaza Canopy LED signs. TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge once the building and gantry are complete. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

Activities for the E-ZPass Customer Service Center/Violation Processing Center

1. The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge.

General Electronic Toll Collection Program Activities

1. Mr. Stracciolini participated in the IAG E-ZPass Executive Management Committee meeting and Policy Committee meetings.

**Delaware River Joint Toll Bridge Commission  
Meeting of February 25, 2019**

**CONTRACT COMPLIANCE REPORT INDEX**

**Month of January 2019**

| <b>SUBJECT</b>                                           | <b>DESCRIPTION</b>                        | <b>PAGE NUMBER</b> |
|----------------------------------------------------------|-------------------------------------------|--------------------|
| <b>Contract Compliance Program<br/>Operations Report</b> | <b>Operations Report<br/>January 2019</b> | <b>1-24</b>        |



**Delaware River Joint Toll Bridge Commission**  
**Meeting of February 25, 2019**

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| <b>CONTRACT COMPLIANCE DEPARTMENT - IBE PROGRAM OVERVIEW</b>                                                         | <b>3</b>           |
| <br><b>PROFESSIONAL SERVICES &amp; CONSTRUCTION CONTRACTOR(S) 25% IBE TARGET STATUS<br/>(ACTIVE &amp; COMPLETED)</b> | <br><b>4</b>       |
| <i>Reference: Active Professional &amp; Construction Projects Payment Detail Report</i>                              | <b>7 - 13</b>      |
| <i>Reference: Completed Professional &amp; Construction Projects Payment Detail Report</i>                           | <b>14 - 18</b>     |
| <br><b>PRIME CONTRACTOR(S) &amp; SUBCONTRACTOR(S) WORKFORCE UTILIZATION BY<br/>HOURS &amp; ETHNICITY CATEGORIES</b>  | <br><b>5</b>       |
| <i>Reference: Workforce Utilization Summary – Active Construction Projects</i>                                       | <b>19 - 20</b>     |
| <br><b>MWSBE PROGRAM COMMITMENTS FOR PROFESSIONAL AND CONSTRUCTION<br/>ACTIVE &amp; COMPLETED PROJECTS</b>           | <br><b>6</b>       |
| <i>Reference: Minority, Women, and Small Business Enterprise Program Overview</i>                                    | <b>21</b>          |
| <i>Reference: MWSBE Commitments for Professional Services - Active Projects</i>                                      | <b>22</b>          |
| <i>Reference: MWSBE Professional &amp; Construction Projects Final Commitment</i>                                    | <b>23 - 24</b>     |

**Delaware River Joint Toll Bridge Commission**  
**Meeting of February 25, 2019**

**IBE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission (Commission) established an IBE Program (MBE/WBE/SBE/DBE/DsBE/VBE) with a target of 25% for all Professional Services and Construction contracts awarded by the Commission effective July 1, 2014. To date, the Commission has awarded fifty-one (51) contracts, with the IBE Program requirements. Currently, there are 31 active contracts and 20 completed contracts.

**IBE Program Requirements**

The Commission began using Elation Systems effective January 2017, as the online system for Payment Verification and Certified Payroll Reporting (CPR). All contracts awarded by the Commission to a Prime Consultant/Prime Contractor and their Subconsultants and Subcontractors use this service free of charge. Online training is available to vendors on how to use Elation Systems. The Contract Compliance Department and Elation Support Staff are available to assist all users.

The Contract Compliance Department (CCD) monitors, posts and reports data in regards to all payments. The CCD also reviews all Certified Payrolls submitted into Elation Systems.

*The following are all mandatory requirements:*

**Company On-Line Registration:**

- i. All Primes must register their company and activate an account in Elation Systems; *and*
- ii. All Primes must also ensure that all Subconsultants and Subcontractors register their company and activate an account in Elation Systems.

**Payment Verification:**

- i. Prime Contractors must post all payments to their Subconsultants and/or Subcontractors in Elation Systems; *and*
- ii. Prime Contractors and their Subconsultants and/or Subcontractors must confirm all payments received in Elation Systems.

**Certified Payroll Reporting:**

- i. All Prime Contractors are responsible for assigning someone from their staff with the responsibility to review, approve, and upload their CPR(s) on a weekly basis into Elation Systems; *and*
- ii. All Prime Contractors must also ensure that their Subcontractors upload their CPR(s) on a weekly basis into Elation Systems.

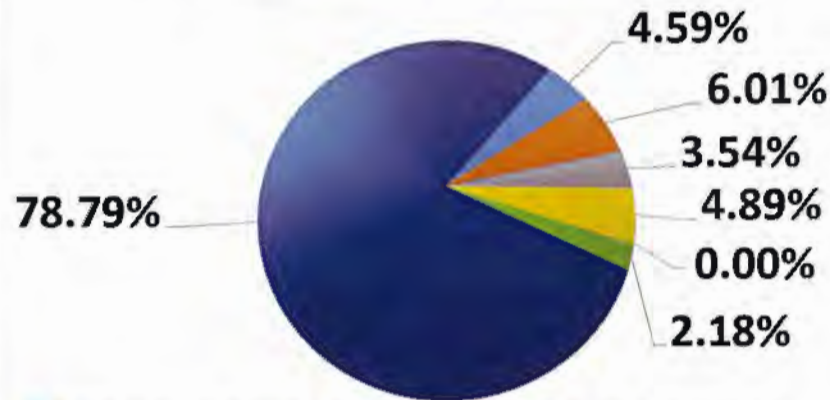
Prime Consultants / Contractors IBE Target performance will be displayed / available on the Commission's public website.

## PROFESSIONAL SERVICES AND CONSTRUCTION CONTRACTORS 25% IBE TARGET STATUS

### ACTIVE PROJECTS

Current IBE Status: 21.21%

Prime Contract Payments: \$ 228,720,863.25  
Total Payments to IBEs: \$ 48,521,125.23



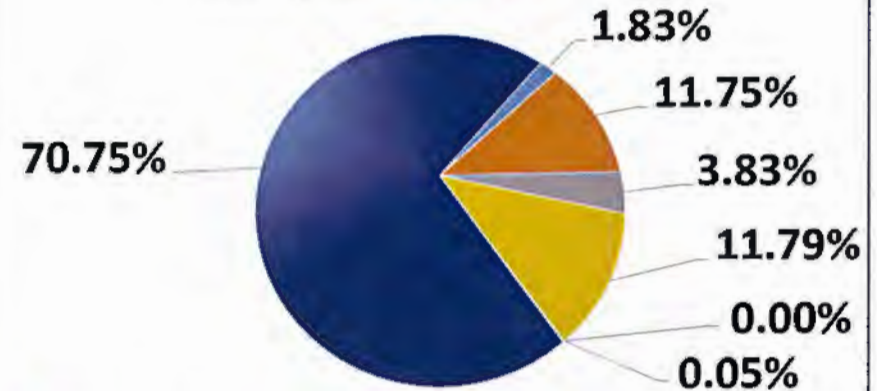
|                           |                      |
|---------------------------|----------------------|
| MBE \$ 10,500,917.81      | WBE \$ 13,757,379.69 |
| 5BE \$ 8,096,906.19       | DBE \$ 11,190,915.90 |
| DsBE \$ 0.00              | VBE \$ 4,975,005.64  |
| Non-IBE \$ 180,199,738.02 |                      |

Data reflected above is available on pages 7 thru 13.

### COMPLETED PROJECTS

Final IBE Status: 29.25%

Prime Final Contract Value(s): \$ 41,270,899.58  
Total Payments to IBEs: \$ 12,071,576.34



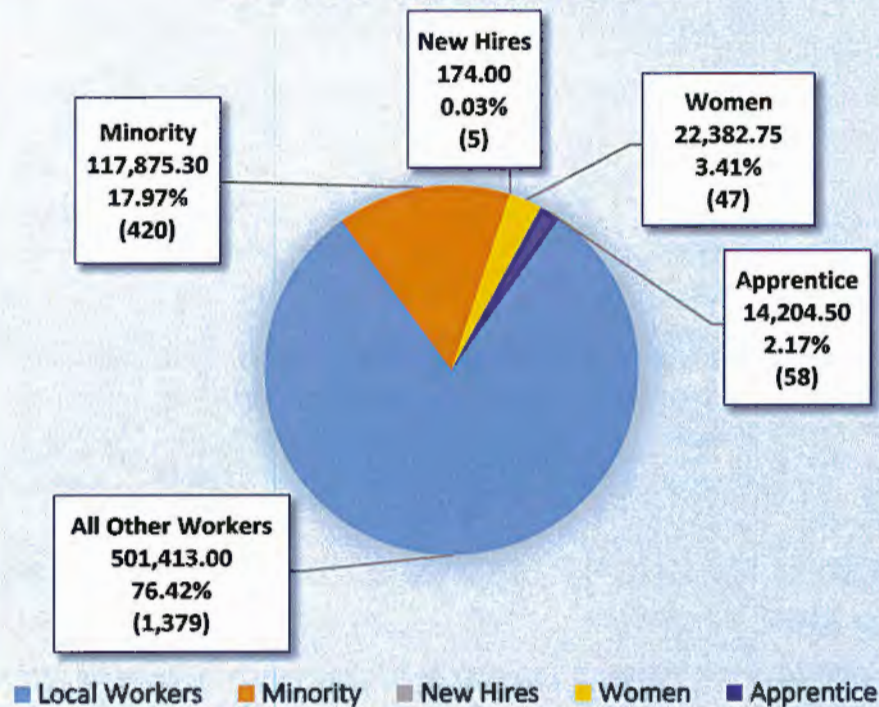
|                          |                     |
|--------------------------|---------------------|
| MBE \$ 755,925.04        | WBE \$ 4,847,486.11 |
| 5BE \$ 1,582,662.31      | DBE \$ 4,865,955.78 |
| DsBE \$ 0.00             | VBE \$ 19,547.10    |
| Non-IBE \$ 29,199,323.24 |                     |

Data reflected above is available on pages 14 thru 18.

## PRIME CONTRACTOR(S) & SUBCONTRACTOR(S) WORKFORCE UTILIZATION CATEGORIES BY HOURS, WORKERS & ETHNICITY

### WORKER CATEGORIES Hours, Percentages and Workers

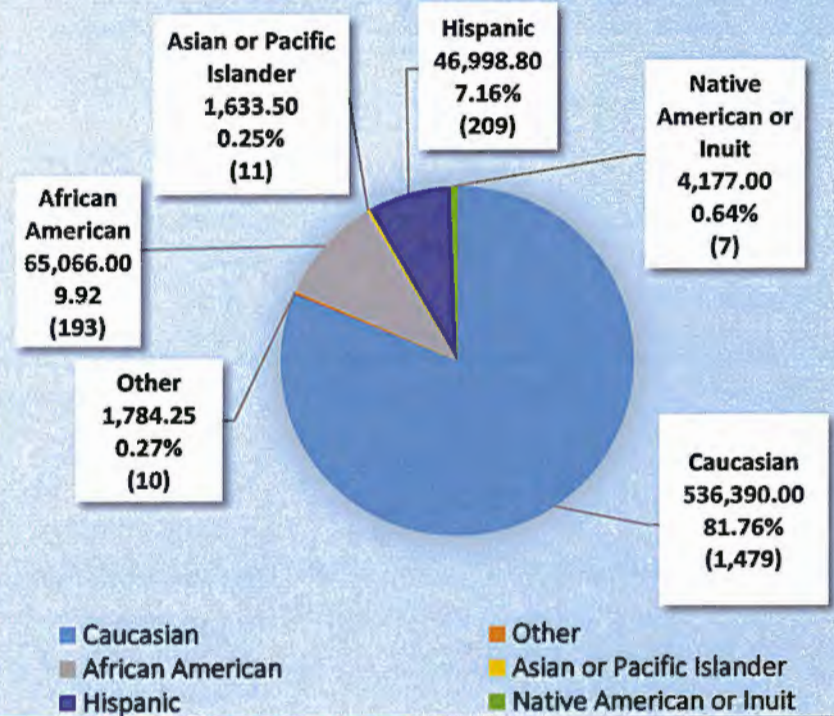
Total Hours Worked = 656,049.55



The details relative to the above data are available on pages 19 thru 20.

### ETHNICITY CATEGORIES Hours, Percentages and Workers

Total Number of Workers = 1,909

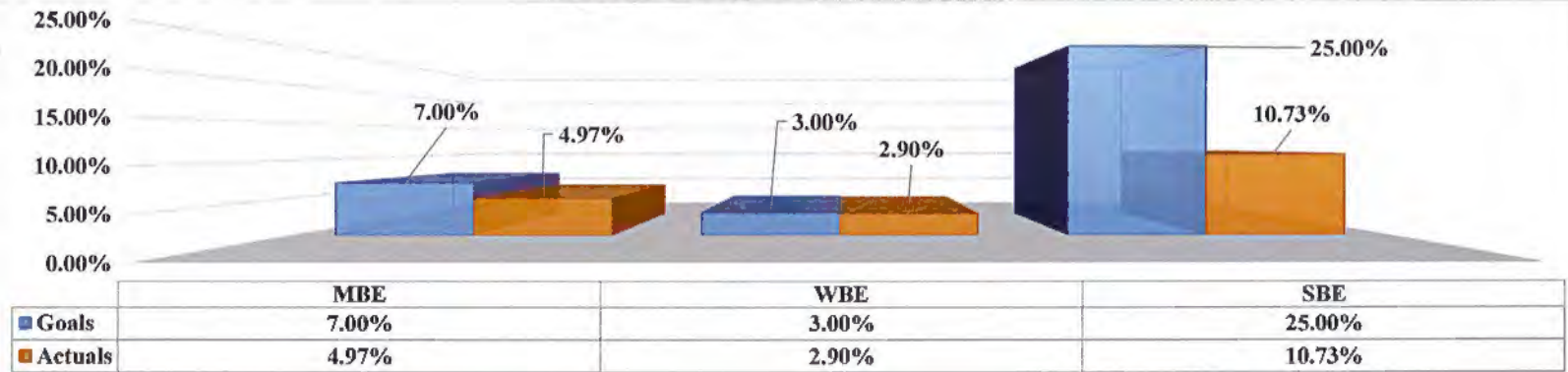


The details relative to the above data are available on pages 19 thru 20.



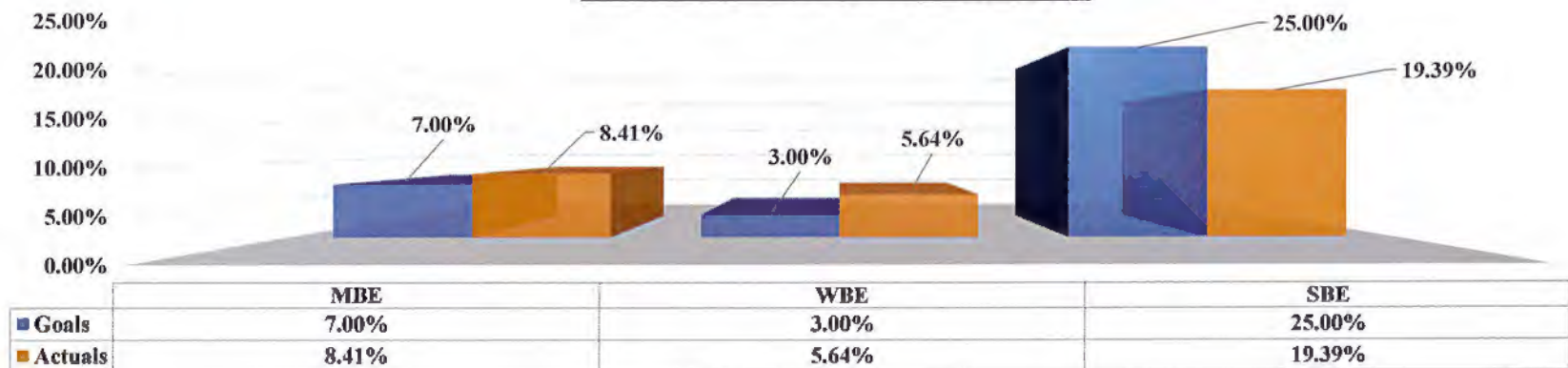
## ACTIVE and COMPLETED (MWSBE) PROJECTS PAYMENTS

### ACTIVE (MWSBE) PROJECTS



| SUMMARY TOTALS       |                  | MBE    |                 | WBE    |               | SBE    |               |
|----------------------|------------------|--------|-----------------|--------|---------------|--------|---------------|
| M/WBE Summary Totals | \$ 27,630,800.67 | ACTUAL | PAYMENTS        | ACTUAL | PAYMENTS      | ACTUAL | PAYMENTS      |
| SBE Summary Totals   | \$ 1,684,428.47  | 4.97%  | \$ 1,372,925.23 | 2.90%  | \$ 800,666.74 | 10.73% | \$ 180,710.24 |

### COMPLETED (MWSBE) PROJECTS



| SUMMARY TOTALS       |                   | MBE    |                  | WBE    |                 | SBE    |                 |
|----------------------|-------------------|--------|------------------|--------|-----------------|--------|-----------------|
| M/WBE Summary Totals | \$ 140,640,276.09 | ACTUAL | PAYMENTS         | ACTUAL | PAYMENTS        | ACTUAL | PAYMENTS        |
| SBE Summary Totals   | \$ 16,433,918.99  | 8.41%  | \$ 11,821,406.11 | 5.64%  | \$ 7,926,186.07 | 19.39% | \$ 3,185,920.49 |

## Active Professional Services and Construction Projects Payments Detail Report

|                               |                  |
|-------------------------------|------------------|
| Total Prime's Contracts Value | \$551,160,880.71 |
| Total Payments to IBEs        | \$48,521,125.23  |
| Total Payments to Primes      | \$228,720,863.25 |
| IBE Target                    | 25.00%           |
| IBE Actual                    | 21.21%           |

\*Meeting or Exceeding the Target\*

\*Not Yet Met the Target\*

| PROJECT TITLE                                                                 | PRIME CONTRACTOR                   | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|-------------------------------------------------------------------------------|------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 1<br><br>C-519A / Southern Openarations & Maintenance Facilities Improvements | GANNETT FLEMING ARCHITECTS, INC.   | \$ 3,012,681.45 | \$ 212,365.28  | 25%        | 42.43%     |          | 02/26/2018 | 12/31/2021 |
|                                                                               | Churchill Consulting Engineers     | \$ 234,386.60   | \$ 45,389.08   | 07.78%     | 21.37%     | SBE      |            |            |
|                                                                               | Harrison-Hamnett, P.C.             | \$ 208,176.29   | \$ 1,620.55    | 06.91%     | 0.76%      | SBE      |            |            |
|                                                                               | INSABELLADESIGN                    | \$ 87,367.76    | \$ 947.95      | 02.90%     | 0.45%      | WBE      |            |            |
|                                                                               | Promatech, Inc.                    | \$ 72,304.35    | \$ -           | 02.40%     | 0.00%      | DBE      |            |            |
|                                                                               | USA Architects                     | \$ 35,549.64    | \$ 12,729.48   | 01.18%     | 5.99%      | SBE      |            |            |
|                                                                               | USA Environmental Management, Inc. | \$ 160,877.19   | \$ 29,412.29   | 05.34%     | 13.85%     | SBE      |            |            |
|                                                                               | IBE TOTAL(s)                       | \$ 798,661.83   | \$ 90,099.35   |            |            |          |            |            |

| PROJECT TITLE                                                 | PRIME CONTRACTOR                 | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|---------------------------------------------------------------|----------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 2<br><br>C-644A / I-78 Bridges & Approach Slab Rehabilitation | GANNETT FLEMING ARCHITECTS, INC. | \$ 651,157.49   | \$ 504,246.00  | 25%        | 3.88%      |          | 02/29/2016 | 12/31/2018 |
|                                                               | Malick & Sherer                  | \$ 65,115.75    | \$ 7,175.01    | 10.00%     | 1.42%      | DBE      |            |            |
|                                                               | SIH Engineering, P.C.            | \$ 97,673.62    | \$ 12,390.84   | 15.00%     | 2.46%      | DBE      |            |            |
|                                                               | IBE TOTAL(s)                     | \$ 162,789.37   | \$ 19,565.85   |            |            |          |            |            |

| PROJECT TITLE                                                                                                              | PRIME CONTRACTOR           | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----------------------------------------------------------------------------------------------------------------------------|----------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 3<br><br>C-657A / Building Construction Management Services Level 3 Toll Bridge Facilities Energy Contract - PA Assignment | JOSEPH JINGOLI & SON, INC. | \$ 300,000.00   | \$ 287,274.16  | 25%        | 4.66%      |          | 10/27/2014 | 05/05/2019 |
|                                                                                                                            | Burnis Contracting, Inc.   | \$ 75,000.00    | \$ 13,380.00   | 25.00%     | 4.66%      | MBE      |            |            |
|                                                                                                                            | JBC Associates, Inc.       | \$ -            | \$ -           | 00.00%     | 0.00%      | DBE      |            |            |
|                                                                                                                            | USA Architects             | \$ -            | \$ -           | 00.00%     | 0.00%      | SBE      |            |            |
|                                                                                                                            | IBE TOTAL(s)               | \$ 75,000.00    | \$ 13,380.00   |            |            |          |            |            |

| PROJECT TITLE                                                   | PRIME CONTRACTOR                             | CONTRACT VALUES  | PAYMENT TOTALS   | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|-----------------------------------------------------------------|----------------------------------------------|------------------|------------------|------------|------------|----------|------------|------------|
| 4<br><br>C-660A / SFB Replacement Project Final Design Services | MICHAEL BAKER INTERNATIONAL                  | \$ 28,490,033.74 | \$ 28,615,614.00 | 25%        | 22.22%     |          | 02/23/2015 | 12/31/2021 |
|                                                                 | Amy S. Greene Environmental Constlants, Inc. | \$ 225,188.11    | \$ 153,525.76    | 0.79%      | 0.54%      | WBE      |            |            |
|                                                                 | French & Parello Associates                  | \$ 1,788,635.76  | \$ 1,736,378.16  | 6.28%      | 6.07%      | VBE      |            |            |
|                                                                 | IH Engineers, P.C.                           | \$ 2,661,914.43  | \$ 2,758,402.62  | 9.34%      | 9.64%      | MBE      |            |            |
|                                                                 | Naik Consulting Group, P.C.                  | \$ 1,590,883.80  | \$ 1,572,719.09  | 5.58%      | 5.50%      | DBE      |            |            |
|                                                                 | Stokes Creative Group, Inc.                  | \$ 475,397.11    | \$ 137,447.10    | 1.67%      | 0.48%      | WBE      |            |            |
|                                                                 | IBE TOTAL(s)                                 | \$ 6,742,019.21  | \$ 6,358,472.73  |            |            |          |            |            |



| PROJECT TITLE                                             | PRIME CONTRACTOR            | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|-----------------------------------------------------------|-----------------------------|-----------------|-----------------|------------|------------|----------|------------|------------|
| 5<br>C-662A / SFB Replacement Public Involvement Services | McCORMICK TAYLOR, INC.      | \$ 1,800,016.87 | \$ 1,031,628.88 | 25%        | 26.28%     |          | 09/28/2015 | 12/30/2021 |
|                                                           | Information Logistics, Inc. | \$ 385,299.00   | \$ 2,795.00     | 21.41%     | 0.27%      | DBE      |            |            |
|                                                           | Stokes Creative Group, Inc. | \$ 630,005.90   | \$ 268,276.29   | 35.00%     | 26.01%     | DBE      |            |            |
|                                                           | IBE TOTAL(s)                | \$ 1,015,304.90 | \$ 271,071.29   |            |            |          |            |            |

| PROJECT TITLE                                                           | PRIME CONTRACTOR                 | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|-------------------------------------------------------------------------|----------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 6<br>C-684A / General Engineering Services 2015-2018 Annual Inspections | CHERRY, WEBER & ASSOCIATES, P.C. | \$ 840,000.00   | \$ 775,343.12  | 25%        | 22.88%     |          | 02/23/2015 | 12/31/2018 |
|                                                                         | SJH Engineering, P.C.            | \$ 216,000.00   | \$ 177,364.07  | 25.71%     | 22.88%     | MBE      |            |            |
|                                                                         | IBE TOTAL(s)                     | \$ 216,000.00   | \$ 177,364.07  |            |            |          |            |            |

| PROJECT TITLE                                      | PRIME CONTRACTOR                     | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----------------------------------------------------|--------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 7<br>C-696A / Engineering Services - PA Assignment | JOHNSON, MIRMIRAN & THOMPSON, INC.   | \$ 500,000.00   | \$ 282,327.97  | 25%        | 32.36%     |          | 10/26/2015 | 06/30/2019 |
|                                                    | ACT Engineers, Inc.                  | \$ 25,000.00    | \$ -           | 05.00%     | 0.00%      | WBE      |            |            |
|                                                    | Batta Environmental Associates, Inc. | \$ 19,925.00    | \$ 17,675.75   | 03.99%     | 6.26%      | DBE      |            |            |
|                                                    | Envision Consultants, LTD            | \$ 25,000.00    | \$ -           | 05.00%     | 0.00%      | WBE      |            |            |
|                                                    | SJH Engineering, P.C.                | \$ 75,472.00    | \$ 73,678.73   | 15.09%     | 26.10%     | DBE      |            |            |
|                                                    | Traffic Planning & Design, Inc.      | \$ 25,000.00    | \$ -           | 05.00%     | 0.00%      | SBE      |            |            |
|                                                    | IBE TOTAL(s)                         | \$ 170,397.00   | \$ 91,354.48   |            |            |          |            |            |

| PROJECT TITLE                                      | PRIME CONTRACTOR                     | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----------------------------------------------------|--------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 8<br>C-696B / Engineering Services - NJ Assignment | FRENCH & PARRELLO ASSOCIATES - (IBE) | \$ 500,000.00   | \$ 139,135.60  | 100%       | 27.83%     | VBE      | 07/18/2016 | 05/31/2019 |
|                                                    | Ellana, Inc.                         | \$ 25,000.00    | \$ -           | 05.00%     | 0.00%      | DBE      |            |            |
|                                                    | USA Architects                       | \$ 75,000.00    | \$ 40,502.02   | 15.00%     | 29.11%     | SBE      |            |            |
|                                                    | IBE TOTAL(s)                         | \$ 100,000.00   | \$ 40,502.02   |            |            |          |            |            |

| PROJECT TITLE                                                             | PRIME CONTRACTOR                            | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|---------------------------------------------------------------------------|---------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 9<br>C-701A / Engineering Services for Electronic Toll Collection Systems | RUMMEL, KLEPPER & KAHL, LLP                 | \$ 500,000.00   | \$ 394,337.36  | 25%        | 22.22%     |          | 06/07/2016 | 02/07/2019 |
|                                                                           | Fagan Consulting, LLC                       | \$ 50,000.00    | \$ 24,116.83   | 10.00%     | 6.12%      | DBE      |            |            |
|                                                                           | KS Engineers, P.C.                          | \$ 35,000.00    | \$ -           | 07.00%     | 0.00%      | MBE      |            |            |
|                                                                           | Navarro & Wright Consulting Engineers, Inc. | \$ 54,027.04    | \$ 54,445.79   | 10.81%     | 13.81%     | DBE      |            |            |
|                                                                           | Spock Solutions, Inc.                       | \$ 40,000.00    | \$ 9,075.00    | 08.00%     | 2.30%      | WBE      |            |            |
|                                                                           | IBE TOTAL(s)                                | \$ 179,027.04   | \$ 87,637.62   |            |            |          |            |            |

| PROJECT TITLE                                                          | PRIME CONTRACTOR                              | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|------------------------------------------------------------------------|-----------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 10<br>C-702B / Structural / Civil Task Order Agreement - NJ Assignment | IH ENGINEERS, P.C. - (IBE)                    | \$ 1,000,000.00 | \$ 548,934.41  | 100%       | 54.89%     | MBE      | 01/23/2017 | 05/31/2019 |
|                                                                        | Amy S. Greene Environmental Consultants, Inc. | \$ 50,000.00    | \$ -           | 05.00%     | 0.00%      | WBE      |            |            |
|                                                                        | IBE TOTAL(s)                                  | \$ 50,000.00    | \$ -           |            |            |          |            |            |

|    |                                                                  |               |                                                      |                 |                 |            |            |          |            |            |
|----|------------------------------------------------------------------|---------------|------------------------------------------------------|-----------------|-----------------|------------|------------|----------|------------|------------|
| 11 | C-703A / Construction Management Services for PA Assignment      | PROJECT TITLE | PRIME CONTRACTOR                                     | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|    |                                                                  |               | URBAN ENGINEERS, INC.                                | \$ 500,000.00   | \$ 351,224.46   | 25%        | 25.53%     |          | 12/20/2016 | 12/19/2018 |
|    |                                                                  |               | Batta Environmental Associates, Inc.                 | \$ 29,267.45    | \$ -            | 05.85%     | 0.00%      | DBE      |            |            |
|    |                                                                  |               | HRV Conformance Verification Associates, Inc.        | \$ 62,138.40    | \$ 62,989.01    | 12.43%     | 17.93%     | DBE      |            |            |
|    |                                                                  |               | Malick & Scherer                                     | \$ 5,000.00     | \$ -            | 01.00%     | 0.00%      | MBE      |            |            |
|    |                                                                  |               | McKenna Safety Services, LLC                         | \$ 60,000.00    | \$ 10,205.00    | 12.00%     | 2.91%      | WBE      |            |            |
|    |                                                                  |               | RIG Consulting, Inc.                                 | \$ 5,000.00     | \$ -            | 01.00%     | 0.00%      | DBE      |            |            |
|    |                                                                  |               | Stokes Creative Group, Inc.                          | \$ 60,000.00    | \$ 16,482.74    | 12.00%     | 4.69%      | WBE      |            |            |
|    |                                                                  |               | IBE TOTAL(s)                                         | \$ 221,405.85   | \$ 89,676.75    |            |            |          |            |            |
|    |                                                                  |               |                                                      |                 |                 |            |            |          |            |            |
| 12 | C-707A / SFB Commission Administration Building at Scudder Falls | PROJECT TITLE | PRIME CONTRACTOR                                     | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|    |                                                                  |               | USA ARCHITECTS - (IBE)                               | \$ 1,376,451.71 | \$ 1,183,258.69 | 100%       | 85.96%     | SBE      | 02/28/2017 | 11/30/2019 |
|    |                                                                  |               | ACT Engineers, Inc.                                  | \$ 137,645.17   | \$ 26,765.41    | 10.00%     | 2.20%      | WBE      |            |            |
|    |                                                                  |               | Ellana, Inc.                                         | \$ 63,089.05    | \$ 51,915.75    | 04.58%     | 4.39%      | WBE      |            |            |
|    |                                                                  |               | French & Parrello Associates                         | \$ 550,000.00   | \$ 219,911.20   | 39.96%     | 18.59%     | VBE      |            |            |
|    |                                                                  |               | IEI Group, LTD                                       | \$ 107,303.50   | \$ 87,770.85    | 07.80%     | 7.42%      | WBE      |            |            |
|    |                                                                  |               | IBE TOTAL(s)                                         | \$ 858,037.72   | \$ 386,363.21   |            |            |          |            |            |
|    |                                                                  |               |                                                      |                 |                 |            |            |          |            |            |
| 13 | C-715A / Structural / Civil Task Order Agreement - PA Assignment | PROJECT TITLE | PRIME CONTRACTOR                                     | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|    |                                                                  |               | PENNONI ASSOCIATES, INC.                             | \$ 1,000,000.00 | \$ 145,036.83   | 25%        | 22.77%     |          | 06/27/2017 | 06/26/2019 |
|    |                                                                  |               | Envision Consultants, LTD                            | \$ 50,000.00    | \$ -            | 05.00%     | 0.00%      | DBE      |            |            |
|    |                                                                  |               | Malick & Scherer                                     | \$ 100,000.00   | \$ 33,027.35    | 10.00%     | 22.77%     | DBE      |            |            |
|    |                                                                  |               | IBE TOTAL(s)                                         | \$ 150,000.00   | \$ 33,027.35    |            |            |          |            |            |
| 14 | C-716A / Facilities Task Order Agreement                         | PROJECT TITLE | PRIME CONTRACTOR                                     | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|    |                                                                  |               | JOHNSON, MIRMIRAN & THOMPSON, INC.                   | \$ 500,000.00   | \$ -            | 25%        | 0.00%      |          | 09/24/2018 | 09/30/2020 |
|    |                                                                  |               | ACT Engineers, Inc.                                  | \$ 25,000.00    | \$ -            | 05.00%     | 0.00%      | SBE      |            |            |
|    |                                                                  |               | American Geotechnical & Environmental Services, Inc. | \$ 25,000.00    | \$ -            | 05.00%     | 0.00%      | DBE      |            |            |
|    |                                                                  |               | Batta Environmental Associates, Inc.                 | \$ 25,000.00    | \$ -            | 05.00%     | 0.00%      | DBE      |            |            |
|    |                                                                  |               | Envision Consultants, LTD                            | \$ 25,000.00    | \$ -            | 05.00%     | 0.00%      | WBE      |            |            |
|    |                                                                  |               | SJH Engineering, P.C.                                | \$ 50,000.00    | \$ -            | 10.00%     | 0.00%      | MBE      |            |            |
|    |                                                                  |               | Traffic Planning and Design, Inc.                    | \$ -            | \$ -            | 00.00%     | 0.00%      | SBE      |            |            |
|    |                                                                  |               | IBE TOTAL(s)                                         | \$ 150,000.00   | \$ -            |            |            |          |            |            |
| 15 | C-729A / Facilities Task Order Agreement - NJ Assignment         | PROJECT TITLE | PRIME CONTRACTOR                                     | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|    |                                                                  |               | FRENCH & PARRELLO ASSOCIATES - (IBE)                 | \$ 500,000.00   | \$ -            | 100%       | 0.00%      | VBE      | 09/25/2018 | 03/31/2021 |
|    |                                                                  |               | IBE TOTAL(s)                                         | \$ 500,000.00   | \$ -            |            |            |          |            |            |



|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                     | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----|--------------------------------------------------------------------------------------------------------|--------------------------------------|------------------|-----------------|------------|------------|----------|------------|------------|
| 16 | CI-671A / SFB Replacement Project Engineering Services for PA Approach Improvements                    | TRC ENGINEERS                        | \$ 6,515,220.03  | \$ 1,398,244.92 | 25%        | 49.89%     |          | 03/01/2017 | 08/31/2021 |
|    |                                                                                                        | RIG Consulting, Inc.                 | \$ 2,331,797.25  | \$ 697,635.28   | 35.79%     | 49.89%     | DBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                         | \$ 2,331,797.25  | \$ 697,635.28   |            |            |          |            |            |
|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                     | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 17 | CI-672A / SFB Replacement Project Engineering Services for Main River Bridge Replacement               | WSP / PARSONS BRINCKERHOFF, INC.     | \$ 7,776,718.32  | \$ 1,577,211.33 | 25%        | 18.33%     |          | 03/01/2017 | 12/31/2021 |
|    |                                                                                                        | KS Engineers, P.C.                   | \$ 2,886,717.84  | \$ 289,125.24   | 37.12%     | 18.33%     | MBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                         | \$ 2,886,717.84  | \$ 289,125.24   |            |            |          |            |            |
|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                     | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 18 | CI-673A / SFB Replacement Project Engineering Services for NJ Approach Construction                    | GANNETT FLEMING, INC.                | \$ 6,568,103.32  | \$ 1,888,834.42 | 25%        | 28.51%     |          | 02/28/2017 | 08/31/2021 |
|    |                                                                                                        | Churchill Consulting Engineers       | \$ 2,333,761.58  | \$ 538,507.06   | 35.53%     | 28.51%     | SBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                         | \$ 2,333,761.58  | \$ 538,507.06   |            |            |          |            |            |
|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                     | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 19 | CM-644A / I-78 Bridges and Approach Slabs Rehabilitation Construction Management / Inspection Services | GREENMAN - PEDERSEN, INC.            | \$ 1,545,442.08  | \$ 1,255,796.57 | 25%        | 21.17%     |          | 04/26/2017 | 12/31/2018 |
|    |                                                                                                        | Advanced Infrastructure Design, Inc. | \$ 19,008.94     | \$ 2,240.00     | 01.23%     | 0.10%      | DBE      |            |            |
|    |                                                                                                        | Envision Consultants. LTD            | \$ 79,217.64     | \$ 60,518.37    | 05.13%     | 4.82%      | WBE      |            |            |
|    |                                                                                                        | JCMS, Inc.                           | \$ 70,368.76     | \$ -            | 04.55%     | 0.00%      | DBE      |            |            |
|    |                                                                                                        | JPC Logistics, LLC                   | \$ 7,167.50      | \$ 7,167.50     | 00.46%     | 0.57%      | DBE      |            |            |
|    |                                                                                                        | Munoz Engineering, P.C.              | \$ 205,126.00    | \$ 179,602.99   | 13.27%     | 14.30%     | DBE      |            |            |
|    |                                                                                                        | Omsum Engineering, LLC               | \$ 45,344.00     | \$ 16,270.82    | 02.93%     | 1.30%      | DBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                         | \$ 426,232.84    | \$ 265,799.68   |            |            |          |            |            |
|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                     | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 20 | CM-669A / SFB Replacement Project Construction Management Services                                     | HILL INTERNATIONAL, INC.             | \$ 25,015,066.98 | \$ 7,534,814.29 | 25%        | 19.39%     |          | 02/09/2017 | 12/15/2021 |
|    |                                                                                                        | Envision Consultants. LTD            | \$ 1,373,297.45  | \$ 387,394.10   | 5.49%      | 5.14%      | WBE      |            |            |
|    |                                                                                                        | JCMS, Inc.                           | \$ 799,937.77    | \$ 177,568.05   | 3.20%      | 2.36%      | SBE      |            |            |
|    |                                                                                                        | KS Engineers, P.C.                   | \$ 2,561,865.72  | \$ 515,965.01   | 10.24%     | 6.85%      | MBE      |            |            |
|    |                                                                                                        | McKenna Safety Services, LLC         | \$ 496,882.52    | \$ 98,500.00    | 1.99%      | 1.31%      | SBE      |            |            |
|    |                                                                                                        | Northeast CMT, LLC                   | \$ 250,000.00    | \$ 23,401.48    | 1.00%      | 0.31%      | SBE      |            |            |
|    |                                                                                                        | PKB Engineering Associates           | \$ 1,182,091.06  | \$ 258,432.58   | 4.73%      | 3.43%      | MBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                         | \$ 6,664,074.52  | \$ 1,461,261.22 |            |            |          |            |            |

|    | PROJECT TITLE                                                                                        | PRIME CONTRACTOR                                   | CONTRACT VALUES        | PAYMENT TOTALS         | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----|------------------------------------------------------------------------------------------------------|----------------------------------------------------|------------------------|------------------------|------------|------------|----------|------------|------------|
| 21 | CM-707A / SFB Commission Administration Building at Scudder Falls - Construction Management Services | JOSEPH JINGOLI & SON, INC.                         | \$ 529,869.10          | \$ 95,017.13           | 25%        | 13.22%     |          | 11/20/2017 | 11/30/2019 |
|    |                                                                                                      | Envision Consultants, LTD                          | \$ 42,389.52           | \$ 12,564.97           | 08.00%     | 13.22%     | DBE      |            |            |
|    |                                                                                                      | IH Engineers, P.C.                                 | \$ 110,940.68          | \$ -                   | 20.94%     | 0.00%      | MBE      |            |            |
|    |                                                                                                      | <b>IBE TOTAL(s)</b>                                | <b>\$ 153,330.20</b>   | <b>\$ 12,564.97</b>    |            |            |          |            |            |
|    | PROJECT TITLE                                                                                        | PRIME CONTRACTOR                                   | CONTRACT VALUES        | PAYMENT TOTALS         | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 22 | DB-540A / Electronic Toll Collection System Replacement - Design, Build & Maintain                   | TRANSCORE, LP                                      | \$ 12,462,964.26       | \$ 10,385,693.44       | 25%        | 22.30%     |          | 10/27/2015 | 01/13/2021 |
|    |                                                                                                      | All Points Communications, Inc.                    | \$ 781,538.84          | \$ 581,979.20          | 06.27%     | 5.00%      | DBE      |            |            |
|    |                                                                                                      | Arora Engineers, Inc.                              | \$ 161,117.24          | \$ 110,753.14          | 01.29%     | 1.07%      | MBE      |            |            |
|    |                                                                                                      | Flagger Force                                      | \$ 248,492.11          | \$ 248,492.11          | 01.99%     | 2.39%      | DBE      |            |            |
|    |                                                                                                      | Globe Electric Supply Co., Inc.                    | \$ 543,470.09          | \$ 173,648.78          | 04.36%     | 1.67%      | DBE      |            |            |
|    |                                                                                                      | HHC Services, Inc.                                 | \$ 12,023.67           | \$ -                   | 00.10%     | 0.00%      | DBE      |            |            |
|    |                                                                                                      | Jen Electric, Inc.                                 | \$ 865,972.00          | \$ 865,972.00          | 06.95%     | 8.34%      | DBE      |            |            |
|    |                                                                                                      | KS Engineers, P.C.                                 | \$ 194,330.78          | \$ 174,897.71          | 01.56%     | 1.68%      | MBE      |            |            |
|    |                                                                                                      | Red Wagon Printing d/b/a Minuteman Press of Newark | \$ 16,833.14           | \$ 6,177.93            | 00.14%     | 0.06%      | WBE      |            |            |
|    |                                                                                                      | Sharpened Image, Inc.                              | \$ 149,093.56          | \$ 139,790.64          | 01.20%     | 1.35%      | DBE      |            |            |
|    |                                                                                                      | SJH Engineering, Inc.                              | \$ 14,500.00           | \$ 14,500.00           | 00.12%     | 0.14%      | DBE      |            |            |
|    |                                                                                                      | <b>IBE TOTAL(s)</b>                                | <b>\$ 2,987,371.43</b> | <b>\$ 2,316,211.51</b> |            |            |          |            |            |
|    | PROJECT TITLE                                                                                        | PRIME CONTRACTOR                                   | CONTRACT VALUES        | PAYMENT TOTALS         | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 23 | DB-724A / Electronic Surveillance / Detection System Maintenance Contract                            | SCHNEIDER ELECTRIC BUILDINGS AMERICAS, INC.        | \$ 11,294,820.75       | \$ -                   | 25%        | 0.00%      |          | 10/25/2018 | 11/26/2019 |
|    |                                                                                                      | Flagger Force                                      | \$ -                   | \$ -                   | 00.00%     | 0.00%      | DBE      |            |            |
|    |                                                                                                      | KS Engineers, P.C.                                 | \$ -                   | \$ -                   | 00.00%     | 0.00%      | DBE      |            |            |
|    |                                                                                                      | <b>IBE TOTAL(s)</b>                                | <b>\$ -</b>            | <b>\$ -</b>            |            |            |          |            |            |
|    | PROJECT TITLE                                                                                        | PRIME CONTRACTOR                                   | CONTRACT VALUES        | PAYMENT TOTALS         | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 24 | T-644A / Easton Phillipsburg Toll Bridge Facility Administration Building                            | J.D. ECKMAN, INC.                                  | \$ 11,117,003.61       | \$ 10,313,648.54       | 25%        | 29.73%     |          | 06/01/2017 | 12/14/2018 |
|    |                                                                                                      | Established Traffic Control                        | \$ 344,314.76          | \$ 344,314.76          | 03.10%     | 3.54%      | WBE      |            |            |
|    |                                                                                                      | Jag'd Construction, Inc.                           | \$ 2,809,000.00        | \$ 2,567,250.00        | 25.27%     | 24.89%     | SBE      |            |            |
|    |                                                                                                      | Jilco, Inc.                                        | \$ 266,808.01          | \$ 155,161.21          | 02.40%     | 1.50%      | DBE      |            |            |
|    |                                                                                                      | <b>IBE TOTAL(s)</b>                                | <b>\$ 3,420,122.77</b> | <b>\$ 3,066,725.97</b> |            |            |          |            |            |
|    | PROJECT TITLE                                                                                        | PRIME CONTRACTOR                                   | CONTRACT VALUES        | PAYMENT TOTALS         | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 25 | T-645A / Building & Facilities Energy Conservation                                                   | MJF ELECTRICAL CONTRACTING, INC.                   | \$ 5,326,520.00        | \$ 4,385,979.00        | 25%        | 9.74%      |          | 06/27/2017 | 11/30/2018 |
|    |                                                                                                      | Atlas Flasher & Supply Co.                         | \$ 427,355.00          | \$ 427,355.00          | 8.02%      | 9.74%      | DBE      |            |            |
|    |                                                                                                      | Turtle & Hughes                                    | \$ 1,063,420.00        | \$ -                   | 19.96%     | 0.00%      | WBE      |            |            |
|    |                                                                                                      | <b>IBE TOTAL(s)</b>                                | <b>\$ 1,490,775.00</b> | <b>\$ 427,355.00</b>   |            |            |          |            |            |

| 26 | PROJECT TITLE                                                                                                     | PRIME CONTRACTOR                                   | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----|-------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
|    | <b>T-645B / Schneider Electric Building &amp; Facilities Energy Conservation Measures - Mechanical / Controls</b> | <b>SCHNEIDER ELECTRIC BUILDINGS AMERICAS, INC.</b> | \$ 1,154,809.00 | \$ 839,284.55  | 25%        | 12.68%     |          | 06/27/2017 | 11/30/2018 |
|    |                                                                                                                   | Cedar Electric, Inc.                               | \$ 173,221.35   | \$ 106,458.80  | 15.00%     | 12.68%     | VBE      |            |            |
|    |                                                                                                                   | MAS Construction Services, LLC                     | \$ 115,489.00   | \$ -           | 10.00%     | 0.00%      | WBE      |            |            |
|    |                                                                                                                   | <b>IBE TOTAL(s)</b>                                | \$ 288,710.35   | \$ 106,458.80  |            |            |          |            |            |

| 27 | PROJECT TITLE                                  | PRIME CONTRACTOR                     | CONTRACT VALUES   | PAYMENT TOTALS    | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----|------------------------------------------------|--------------------------------------|-------------------|-------------------|------------|------------|----------|------------|------------|
|    | <b>T-668A / SFB Bridge Replacement Project</b> | <b>TRUMBULL CORPORATION</b>          | \$ 396,000,000.00 | \$ 146,145,733.19 | 25%        | 18.85%     |          | 02/27/2017 | 08/31/2021 |
|    |                                                | 3 Rivers Pipe Profiling              | \$ 109,665.00     | \$ 36,883.80      | 0.03%      | 0.03%      | DBE      |            |            |
|    |                                                | ABC Construction Co., Inc.           | \$ 2,643,154.66   | \$ 2,643,154.66   | 0.67%      | 1.81%      | WBE      |            |            |
|    |                                                | Alliance Landscaping, Inc.           | \$ 102,800.00     | \$ 94,442.00      | 0.03%      | 0.06%      | DBE      |            |            |
|    |                                                | Aspen Landscaping Contracting, Inc.  | \$ 65,000.00      | \$ 105,636.57     | 0.02%      | 0.07%      | MBE      |            |            |
|    |                                                | Baseline Supply, LLC                 | \$ 5,184,510.49   | \$ 4,207,356.45   | 1.31%      | 2.88%      | WBE      |            |            |
|    |                                                | Berto Construction, Inc.             | \$ 500,000.00     | \$ 513,655.06     | 0.13%      | 0.35%      | MBE      |            |            |
|    |                                                | Bridg-it Fabricators, Inc.           | \$ 1,596,794.64   | \$ 110,249.70     | 0.40%      | 0.08%      | DBE      |            |            |
|    |                                                | Delta Line Construction Co.          | \$ 15,995,106.80  | \$ 2,493,263.82   | 4.04%      | 1.71%      | WBE      |            |            |
|    |                                                | Filly Oil, Inc.                      | \$ 1,000,000.00   | \$ 709,646.09     | 0.25%      | 0.49%      | WBE      |            |            |
|    |                                                | Garden State Precast, Inc.           | \$ 1,100,000.00   | \$ 1,066,962.72   | 0.28%      | 0.73%      | SBE      |            |            |
|    |                                                | Hispanic Ventures                    | \$ 23,000.00      | \$ -              | 1.15%      | 0.00%      | MBE      |            |            |
|    |                                                | JMD Building Products, LLC           | \$ 116,844.00     | \$ 39,097.78      | 0.03%      | 0.03%      | WBE      |            |            |
|    |                                                | KAS Construction Consultants, LLC    | \$ 13,188,561.39  | \$ 2,763,442.26   | 3.33%      | 1.89%      | DBE      |            |            |
|    |                                                | Keystone Tile & Marble               | \$ 4,588.00       | \$ -              | 4.17%      | 0.00%      | DBE      |            |            |
|    |                                                | LB Construction Enterprises, Inc.    | \$ 3,084,570.37   | \$ 3,254,579.01   | 0.78%      | 2.23%      | MBE      |            |            |
|    |                                                | M.L. Ruberton Construction Co., Inc. | \$ 7,402,644.00   | \$ 1,682,055.29   | 1.87%      | 1.15%      | WBE      |            |            |
|    |                                                | Madura Steel Sales, Inc.             | \$ 10,235,202.78  | \$ 1,474,157.58   | 2.58%      | 1.01%      | DBE      |            |            |
|    |                                                | North Suburban Tree Service, Inc.    | \$ 307,727.00     | \$ 101,439.90     | 0.08%      | 0.07%      | DBE      |            |            |
|    |                                                | Pavilion Drainage Supply Co., Inc.   | \$ 30,653.25      | \$ -              | 0.01%      | 0.00%      | DBE      |            |            |
|    |                                                | PennFab, Inc.                        | \$ 3,000,000.00   | \$ 2,504,827.48   | 0.76%      | 1.71%      | VBE      |            |            |
|    |                                                | Sealing Concepts, LLC                | \$ 39,720.00      | \$ -              | 0.01%      | 0.00%      | SBE      |            |            |
|    |                                                | Shaka                                | \$ 3,500.00       | \$ 3,500.00       | 0.00%      | 0.00%      | DBE      |            |            |
|    |                                                | Structural Services, Inc.            | \$ 889,932.29     | \$ 889,932.29     | 0.22%      | 0.61%      | SBE      |            |            |
|    |                                                | Timber Industries, LLC               | \$ 1,076,448.13   | \$ 1,104,648.74   | 0.27%      | 0.76%      | MBE      |            |            |
|    |                                                | VideoTek Construction, LLC           | \$ -              | \$ -              | 0.00%      | 0.00%      | DBE      |            |            |
|    |                                                | W.R. Burnett, Inc.                   | \$ 570,000.00     | \$ 672,274.90     | 0.14%      | 0.46%      | MBE      |            |            |
|    |                                                | Work Zone Contractors, LLC           | \$ 1,000,000.00   | \$ 955,130.47     | 0.25%      | 0.65%      | DBE      |            |            |
|    |                                                | Zone Stripping, Inc.                 | \$ 1,183,583.77   | \$ 125,957.33     | 0.30%      | 0.09%      | SBE      |            |            |
|    |                                                | <b>IBE TOTAL(s)</b>                  | \$ 70,454,006.57  | \$ 27,552,293.90  |            |            |          |            |            |



|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                           | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----|--------------------------------------------------------------------------------------------------------|--------------------------------------------|------------------|-----------------|------------|------------|----------|------------|------------|
| 28 | T-707A / SFB Commission Administration Building at Scudder Falls & Adaptive Reuse of the 1799 Building | BRACY CONSTRUCTION, INC.                   | \$ 21,357,000.00 | \$ 6,757,528.11 | 25%        | 17.59%     |          | 03/27/2018 | 07/31/2019 |
|    |                                                                                                        | AGP & Sons, Inc.                           | \$ 552,327.00    | \$ 251,675.55   | 02.59%     | 3.72%      | SBE      |            |            |
|    |                                                                                                        | Bender & White Construction, Inc.          | \$ 2,003,286.60  | \$ 394,425.00   | 09.38%     | 5.84%      | VBE      |            |            |
|    |                                                                                                        | Graboyes, LLC                              | \$ 2,171,930.00  | \$ 526,632.30   | 10.17%     | 7.79%      | WBE      |            |            |
|    |                                                                                                        | Hispanic Ventures                          | \$ 109,950.00    | \$ 2,868.75     | 00.51%     | 0.04%      | MBE      |            |            |
|    |                                                                                                        | Reeb Building Systems, LLC                 | \$ -             | \$ -            | 00.00%     | 0.00%      | DBE      |            |            |
|    |                                                                                                        | Sealing Concepts, LLC                      | \$ 14,949.90     | \$ 13,005.00    | 00.07%     | 0.19%      | VBE      |            |            |
|    |                                                                                                        | YCP, Inc.                                  | \$ -             | \$ -            | 00.00%     | 0.00%      | WBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                               | \$ 4,852,443.50  | \$ 1,188,606.60 |            |            |          |            |            |
|    |                                                                                                        |                                            |                  |                 |            |            |          |            |            |
|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                           | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 29 | TS-677A / SF TSB Interim Deck Repairs on I-95                                                          | SPARWICK CONTRACTING, INC. (IBE)           | \$ 1,003,336.00  | \$ 999,656.00   | 25%        | 99.63%     | SBE      | 05/20/2015 | 11/30/2018 |
|    |                                                                                                        | IBE TOTAL(s)                               | \$ 1,003,336.00  | \$ 999,656.00   |            |            |          |            |            |
|    |                                                                                                        |                                            |                  |                 |            |            |          |            |            |
|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                           | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 30 | TS-687A / Lower Trenton Toll Supported Bridge Replacement of Sign Lighting Elements                    | CARR & DUFF, INC.                          | \$ 647,000.00    | \$ 584,060.00   | 25%        | 28.02%     |          | 06/23/2017 | 02/28/2019 |
|    |                                                                                                        | North Star Electrical Supply Company, Inc. | \$ 163,632.58    | \$ 163,632.58   | 25.29%     | 28.02%     | WBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                               | \$ 163,632.58    | \$ 163,632.58   |            |            |          |            |            |
|    |                                                                                                        |                                            |                  |                 |            |            |          |            |            |
|    | PROJECT TITLE                                                                                          | PRIME CONTRACTOR                           | CONTRACT VALUES  | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
| 31 | TTS-723A / On Call Beam Guide Rail & Attenuator Replacement                                            | J. FLETCHER CREAMER & SON, INC.            | \$ 1,376,666.00  | \$ 88,635.00    | 25%        | 50.30%     |          | 01/02/2018 | 12/18/2019 |
|    |                                                                                                        | Road Safety Systems, LLC                   | \$ 345,000.00    | \$ 44,583.60    | 25.06%     | 50.30%     | SBE      |            |            |
|    |                                                                                                        | IBE TOTAL(s)                               | \$ 345,000.00    | \$ 44,583.60    |            |            |          |            |            |

## Completed Professional Services and Construction Projects Payments Detail Report

|                               |                 |
|-------------------------------|-----------------|
| Total Prime's Contracts Value | \$41,418,799.63 |
| Total Payments to IBEs        | \$12,071,576.34 |
| Total Payments to Primes      | \$41,270,899.58 |
| IBE Target                    | 25.00%          |
| IBE Actual                    | 29.25%          |

\*Met or Exceeded The Target\*

\*Did Not Meet The Target\*

| PROJECT TITLE                              | PRIME CONTRACTOR                 | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|--------------------------------------------|----------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 1                                          | BURNS ENGINEERING, INC.          | \$ 717,042.74   | \$ 717,042.74  | 25.00%     | 42.65%     |          | 07/27/2015 | 10/31/2018 |
| C-508A / I-78 Maintenance Garage Expansion | American Engineers Group, LLC    | \$ 25,301.82    | \$ 25,301.82   | 03.53%     | 3.53%      | MBE      |            |            |
|                                            | Malick & Scherer                 | \$ 110,172.32   | \$ 110,172.32  | 15.36%     | 15.36%     | DBE      |            |            |
|                                            | Sowinski Sullivan Architects, PC | \$ 170,321.80   | \$ 170,321.80  | 23.75%     | 23.75%     | WBE      |            |            |
|                                            | IBE TOTAL(s)                     | \$ 305,795.94   | \$ 305,795.94  |            |            |          |            |            |

| PROJECT TITLE                                                                                | PRIME CONTRACTOR                              | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 2                                                                                            | STV, Inc.                                     | \$ 582,335.21   | \$ 582,335.21  | 25.00%     | 13.83%     |          | 02/29/2016 | 04/30/2018 |
| CM-508A / I-78 Maintenance Garage Expansion Engineering Services for Construction Management | Envision Consultants, Ltd.                    | \$ 33,957.55    | \$ 33,957.55   | 05.83%     | 5.83%      | SBE      |            |            |
|                                                                                              | HRV Conformance Verification Associates, Inc. | \$ 19,937.70    | \$ -           | 03.42%     | 0.00%      | DBE      |            |            |
|                                                                                              | IH Engineers, P.C.                            | \$ 46,603.11    | \$ 46,603.11   | 08.00%     | 8.00%      | MBE      |            |            |
|                                                                                              | IBE TOTAL(s)                                  | \$ 100,498.36   | \$ 80,560.66   |            |            |          |            |            |

| PROJECT TITLE                                                                                | PRIME CONTRACTOR                                            | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----------------------------------------------------------------------------------------------|-------------------------------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 3                                                                                            | GREENMAN-PEDERSEN, INC.                                     | \$ 849,622.00   | \$ 849,622.00  | 25.00%     | 19.74%     |          | 02/29/2016 | 01/03/2018 |
| CM-644A / I-78 Maintenance Garage Expansion Engineering Services for Construction Management | Envision Consultants, Ltd.                                  | \$ 45,881.50    | \$ 45,881.50   | 05.40%     | 5.40%      | WBE      |            |            |
|                                                                                              | Keegan Technology & Testing Associates, Inc. A/K/A Key-Tech | \$ 36,494.33    | \$ 36,494.33   | 04.30%     | 4.30%      | SBE      |            |            |
|                                                                                              | Naik Consulting Group, P.C.                                 | \$ 76,622.13    | \$ 76,622.13   | 09.02%     | 9.02%      | DBE      |            |            |
|                                                                                              | Safegate Associates, LLC                                    | \$ 8,700.00     | \$ 8,700.00    | 01.02%     | 1.02%      | SBE      |            |            |
|                                                                                              | IBE TOTAL(s)                                                | \$ 167,697.96   | \$ 167,697.96  |            |            |          |            |            |

| PROJECT TITLE                                                                      | PRIME CONTRACTOR               | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|------------------------------------------------------------------------------------|--------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 4 CI-665A / Scudder Falls Bridge Replacement Project - PA Noise Walls Construction | JACOBS ENGINEERING GROUP, INC. | \$ 626,933.76   | \$ 626,933.76  | 25.00%     | 7.14%      |          | 05/23/2016 | 11/02/2017 |
|                                                                                    | IH Engineers, P.C.             | \$ 44,766.05    | \$ 44,766.05   | 07.14%     | 7.14%      | MBE      |            |            |
|                                                                                    | RIG Consulting, Inc.           | \$ 68,085.01    | \$ -           | 10.86%     | 0.00%      | DBE      |            |            |
|                                                                                    | IBE TOTAL(s)                   | \$ 112,851.06   | \$ 44,766.05   |            |            |          |            |            |

| PROJECT TITLE                                                                                | PRIME CONTRACTOR                   | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----------------------------------------------------------------------------------------------|------------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 5 C-650A / Riverton - Belvidere Toll Supported Bridge Critical Member Strengthening - Design | AMMANN & WHITNEY                   | \$ 451,072.33   | \$ 451,072.33  | 25.00%     | 20.66%     |          | 10/26/2015 | 08/08/2017 |
|                                                                                              | Pickering, Corts & Summerson, Inc. | \$ 93,184.47    | \$ 93,184.47   | 20.66%     | 20.66%     | SBE      |            |            |
|                                                                                              | IBE TOTAL(s)                       | \$ 93,184.47    | \$ 93,184.47   |            |            |          |            |            |

| PROJECT TITLE                                                              | PRIME CONTRACTOR               | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|----------------------------------------------------------------------------|--------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 6 CI-566A / Portland - Columbia Toll Bridge Approach Roadways Improvements | JACOBS ENGINEERING GROUP, INC. | \$ 476,991.53   | \$ 476,991.53  | 25.00%     | 30.29%     |          | 02/23/2015 | 10/15/2016 |
|                                                                            | AmerCom Corporation            | \$ 144,473.11   | \$ 144,473.11  | 30.29%     | 30.29%     | MBE      |            |            |
|                                                                            | Naik Consulting Group, P.C.    | \$ -            | \$ -           | 00.00%     | 0.00%      | SBE      |            |            |
|                                                                            | IBE TOTAL(s)                   | \$ 144,473.11   | \$ 144,473.11  |            |            |          |            |            |

| PROJECT TITLE                                                                                                    | PRIME CONTRACTOR         | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 7 C663A / Scudder Falls Bridge Replacement Project - Traffic Engineering Services Pre-construction Traffic Study | PENNONI ASSOCIATES, INC. | \$ 237,424.67   | \$ 237,424.67  | 25.00%     | 49.93%     |          | 07/30/2015 | 04/20/2016 |
|                                                                                                                  | Drive Engineering Corp.  | \$ 6,757.64     | \$ 6,757.64    | 02.85%     | 2.85%      | MBE      |            |            |
|                                                                                                                  | TechniQuest Corporation  | \$ 111,789.60   | \$ 111,789.60  | 47.08%     | 47.08%     | MBE      |            |            |
|                                                                                                                  | IBE TOTAL(s)             | \$ 118,547.24   | \$ 118,547.24  |            |            |          |            |            |



| 8                                                                                                         | PROJECT TITLE | PRIME CONTRACTOR                                    | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|-----------------------------------------------------------------------------------------------------------|---------------|-----------------------------------------------------|-----------------|-----------------|------------|------------|----------|------------|------------|
|                                                                                                           |               | ALLIED PAINTING, INC.                               | \$ 1,694,000.00 | \$ 1,546,100.00 | 25%        | 11.06%     |          | 03/26/2018 | 01/10/2019 |
| T-708A / New Hope Lambertville Toll Bridge Floor System Rehabilitation - Facility Administration Building |               | Baseline Supply, LLC                                | \$ 45,000.00    | \$ 43,403.96    | 02.66%     | 2.81%      | WBE      |            |            |
|                                                                                                           |               | Batta Environmental Associates, Inc.                | \$ 50,820.00    | \$ 19,686.50    | 03.00%     | 1.27%      | DBE      |            |            |
|                                                                                                           |               | Ironbound Sandblasting Incorporated                 | \$ 220,220.00   | \$ 19,000.00    | 13.00%     | 1.23%      | SBE      |            |            |
|                                                                                                           |               | Northeast Work & Safety Boats, LLC                  | \$ 67,760.00    | \$ 76,033.56    | 04.00%     | 4.92%      | DBE      |            |            |
|                                                                                                           |               | Vassallo Enterprises, LLC                           | \$ 84,700.00    | \$ 12,820.26    | 05.00%     | 0.83%      | SBE      |            |            |
|                                                                                                           |               | IBE TOTAL(s)                                        | \$ 468,500.00   | \$ 170,944.28   |            |            |          |            |            |
| 9                                                                                                         | PROJECT TITLE | PRIME CONTRACTOR                                    | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|                                                                                                           |               | BRACY CONSTRUCTION, INC.                            | \$ 656,823.96   | \$ 656,823.96   | 25%        | 11.78%     |          | 09/25/2017 | 11/29/2018 |
| T-717A / Milford-Montague Toll Bridge Salt Storage Building                                               |               | Keystone Dirt Works, Inc.                           | \$ 77,352.85    | \$ 77,352.85    | 11.78%     | 11.78%     | WBE      |            |            |
|                                                                                                           |               | IBE TOTAL(s)                                        | \$ 77,352.85    | \$ 77,352.85    |            |            |          |            |            |
| 10                                                                                                        | PROJECT TITLE | PRIME CONTRACTOR                                    | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|                                                                                                           |               | BRACY CONSTRUCTION, INC.                            | \$ 9,845,177.03 | \$ 9,845,177.03 | 25%        | 14.43%     |          | 06/27/2016 | 06/30/2018 |
| T-508A / I-78 Maintenance Garage Expansion at I-78 PA Welcome Center / Maintenance Facility               |               | C.A.Weiss Sales, LLC                                | \$ 245,498.71   | \$ 245,498.71   | 2.49%      | 2.49%      | WBE      |            |            |
|                                                                                                           |               | Central Penn Welding & Ironworks, LLC               | \$ 173,273.71   | \$ 173,273.71   | 1.76%      | 1.76%      | MBE      |            |            |
|                                                                                                           |               | Gaver Industries, Inc. d/b/a Barker & Barker Paving | \$ 19,547.10    | \$ 19,547.10    | 0.20%      | 0.20%      | VBE      |            |            |
|                                                                                                           |               | Ida Yeager Sales, Inc.                              | \$ 148,150.52   | \$ 148,150.52   | 1.50%      | 1.50%      | DBE      |            |            |
|                                                                                                           |               | J. Sterling Solutions, LLC                          | \$ 51,476.64    | \$ 51,476.64    | 0.52%      | 0.52%      | DBE      |            |            |
|                                                                                                           |               | Labe Sales, Inc.                                    | \$ 73,980.00    | \$ 73,980.00    | 0.75%      | 0.75%      | DBE      |            |            |
|                                                                                                           |               | Penn State Electrical Mechanical Supply Co., Inc.   | \$ 196,063.29   | \$ 196,063.29   | 1.99%      | 1.99%      | DBE      |            |            |
|                                                                                                           |               | Reeb Building Systems, LLC                          | \$ 512,970.82   | \$ 512,970.82   | 5.21%      | 5.21%      | DBE      |            |            |
|                                                                                                           |               | IBE TOTAL(s)                                        | \$ 1,420,960.79 | \$ 1,420,960.79 |            |            |          |            |            |
| 11                                                                                                        | PROJECT TITLE | PRIME CONTRACTOR                                    | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|                                                                                                           |               | CARR AND DUFF, INC.                                 | \$ 161,150.37   | \$ 161,150.32   | 25%        | 37.96%     |          | 03/29/2017 | 04/24/2018 |
| TS-699A / Lower Trenton Toll Supported Bridge Approach Traffic Signal Equipment Upgrades                  |               | General Highway Products, Inc                       | \$ 61,169.00    | \$ 61,169.00    | 37.96%     | 37.96%     | WBE      |            |            |
|                                                                                                           |               | IBE TOTAL(s)                                        | \$ 61,169.00    | \$ 61,169.00    |            |            |          |            |            |

| PROJECT TITLE                                                                      | PRIME CONTRACTOR                                | CONTRACT<br>VALUES | PAYMENT<br>TOTALS | IBE<br>TARGET | IBE<br>ACTUAL | IBE<br>TYPE | START<br>DATE | END DATE   |
|------------------------------------------------------------------------------------|-------------------------------------------------|--------------------|-------------------|---------------|---------------|-------------|---------------|------------|
|                                                                                    |                                                 |                    |                   |               |               |             |               |            |
| 12 T-667A / Scudder Falls Bridge Replacement Project - Tree Clearing               | AP CONSTRUCTION, INC.                           | \$ 1,721,688.26    | \$ 1,721,688.26   | 25%           | 26.42%        |             | 12/23/2015    | 09/20/2017 |
|                                                                                    | Athena Contracting, Inc.                        | \$ 243,315.01      | \$ 243,315.01     | 14.13%        | 14.13%        | WBE         |               |            |
|                                                                                    | BFW Group                                       | \$ 8,550.00        | \$ 8,550.00       | 0.50%         | 0.50%         | DBE         |               |            |
|                                                                                    | Sable Construction, Inc.                        | \$ 202,960.00      | \$ 202,960.00     | 11.79%        | 11.79%        | MBE         |               |            |
|                                                                                    | IBE TOTAL(s)                                    | \$ 454,825.01      | \$ 454,825.01     |               |               |             |               |            |
| PROJECT TITLE                                                                      | PRIME CONTRACTOR                                | CONTRACT<br>VALUES | PAYMENT<br>TOTALS | IBE<br>TARGET | IBE<br>ACTUAL | IBE<br>TYPE | START<br>DATE | END DATE   |
|                                                                                    |                                                 |                    |                   |               |               |             |               |            |
| 13 T-666A / Scudder Falls Bridge Replacement Project - PA Noise Walls              | PKF - MARK III, INC.                            | \$ 11,219,737.01   | \$ 11,219,737.01  | 25%           | 29.81%        |             | 04/29/2016    | 08/14/2017 |
|                                                                                    | Sanders Construction Company, Inc.              | \$ 3,338,786.23    | \$ 3,338,786.23   | 29.76%        | 29.76%        | DBE         |               |            |
|                                                                                    | Work Zone Contractors, LLC                      | \$ 5,352.12        | \$ 5,352.12       | 0.05%         | 0.05%         | DBE         |               |            |
|                                                                                    | IBE TOTAL(s)                                    | \$ 3,344,138.35    | \$ 3,344,138.35   |               |               |             |               |            |
| PROJECT TITLE                                                                      | PRIME CONTRACTOR                                | CONTRACT<br>VALUES | PAYMENT<br>TOTALS | IBE<br>TARGET | IBE<br>ACTUAL | IBE<br>TYPE | START<br>DATE | END DATE   |
|                                                                                    |                                                 |                    |                   |               |               |             |               |            |
| 14 T-661A / Scudder Falls Bridge Replacement Project Subsurface Boring & Sampling  | TRC ENGINEERS                                   | \$ 1,438,941.98    | \$ 1,438,941.98   | 25%           | 16.29%        |             | 05/18/2015    | 05/18/2017 |
|                                                                                    | Garden State Highway Products                   | \$ 196,519.30      | \$ 196,519.30     | 13.66%        | 13.66%        | WBE         |               |            |
|                                                                                    | Burgette Excavation, LLC t/a Traffic Regulators | \$ 37,947.00       | \$ 37,947.00      | 2.64%         | 2.64%         | SBE         |               |            |
|                                                                                    | IBE TOTAL(s)                                    | \$ 234,466.30      | \$ 234,466.30     |               |               |             |               |            |
| PROJECT TITLE                                                                      | PRIME CONTRACTOR                                | CONTRACT<br>VALUES | PAYMENT<br>TOTALS | IBE<br>TARGET | IBE<br>ACTUAL | IBE<br>TYPE | START<br>DATE | END DATE   |
|                                                                                    |                                                 |                    |                   |               |               |             |               |            |
| 15 T-705A / I-78 Toll Plaza Bumper Block Replacement                               | SPARWICK CONTRACTING, INC. - (IBE)              | \$ 160,006.00      | \$ 160,006.00     | 25%           | 100%          | SBE         | 10/17/2016    | 03/03/2017 |
|                                                                                    | IBE TOTAL(s)                                    | \$ 160,006.00      | \$ 160,006.00     |               |               |             |               |            |
| PROJECT TITLE                                                                      | PRIME CONTRACTOR                                | CONTRACT<br>VALUES | PAYMENT<br>TOTALS | IBE<br>TARGET | IBE<br>ACTUAL | IBE<br>TYPE | START<br>DATE | END DATE   |
|                                                                                    |                                                 |                    |                   |               |               |             |               |            |
| 16 T-514A / DIII Toll Bridges Facilities Emergency Standby Generators Improvements | WEST SIDE HAMMER ELECTRIC                       | \$ 644,686.00      | \$ 644,686.00     | 25%           | 30.61%        |             | 07/27/2015    | 01/08/2017 |
|                                                                                    | Penn State Electric Mechanical Supply Co., Inc. | \$ 197,339.20      | \$ 197,339.99     | 30.61%        | 30.61%        | DBE         |               |            |
|                                                                                    | IBE TOTAL(s)                                    | \$ 197,339.20      | \$ 197,339.99     |               |               |             |               |            |
| PROJECT TITLE                                                                      | PRIME CONTRACTOR                                | CONTRACT<br>VALUES | PAYMENT<br>TOTALS | IBE<br>TARGET | IBE<br>ACTUAL | IBE<br>TYPE | START<br>DATE | END DATE   |
|                                                                                    |                                                 |                    |                   |               |               |             |               |            |
| 17 TS-639B / Lower Trenton TSB Approach Roadways Improvements                      | MOUNT CONSTRUCTION CO., INC. - (IBE)            | \$ 2,090,794.00    | \$ 2,090,794.00   | 25%           | 100%          | WBE         | 04/09/2015    | 12/06/2016 |
|                                                                                    | IBE TOTAL(s)                                    | \$ 2,090,794.00    | \$ 2,090,794.00   |               |               |             |               |            |



| PROJECT TITLE |                                                     | PRIME CONTRACTOR    | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|---------------|-----------------------------------------------------|---------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 18            | T-641A / Easton / Phillipsburg Ramp C Stabilization | MERCO, INC. - (IBE) | \$ 998,300.00   | \$ 998,300.00  | 25%        | 100%       | SBE      | 11/23/2015 | 12/01/2016 |
|               |                                                     | IBE TOTAL(s)        | \$ 998,300.00   | \$ 998,300.00  |            |            |          |            |            |

| PROJECT TITLE |                                                                       | PRIME CONTRACTOR            | CONTRACT VALUES | PAYMENT TOTALS  | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|---------------|-----------------------------------------------------------------------|-----------------------------|-----------------|-----------------|------------|------------|----------|------------|------------|
| 19            | T-566A / Portland - Columbia Toll Bridge Approach Roadway Improvement | INTERCOUNTY PAVING COMPANY  | \$ 6,193,334.28 | \$ 6,193,334.28 | 25%        | 30.32%     |          | 02/25/2015 | 11/30/2016 |
|               |                                                                       | Established Traffic Control | \$ 43,589.66    | \$ 43,589.66    | 0.70%      | 0.70%      | DBE      |            |            |
|               |                                                                       | MV Contracting, Inc.        | \$ 1,652,064.50 | \$ 1,652,064.50 | 26.67%     | 26.67%     | WBE      |            |            |
|               |                                                                       | PIM Corporation             | \$ 160,217.70   | \$ 160,217.70   | 2.59%      | 2.59%      | SBE      |            |            |
|               |                                                                       | The Vann Organization       | \$ 22,035.00    | \$ 22,035.00    | 0.36%      | 0.36%      | SBE      |            |            |
|               |                                                                       | IBE TOTAL(s)                | \$ 1,877,906.86 | \$ 1,877,906.86 |            |            |          |            |            |

| PROJECT TITLE |                                                      | PRIME CONTRACTOR                | CONTRACT VALUES | PAYMENT TOTALS | IBE TARGET | IBE ACTUAL | IBE TYPE | START DATE | END DATE   |
|---------------|------------------------------------------------------|---------------------------------|-----------------|----------------|------------|------------|----------|------------|------------|
| 20            | TS-650A / Riverton - Belvidere Toll Supported Bridge | ROAD-CON, INC.                  | \$ 652,738.50   | \$ 652,738.50  | 25%        | 4.34%      |          | 08/15/2016 | 11/11/2016 |
|               |                                                      | Desilvio & Company, Inc.        | \$ 16,848.00    | \$ 16,848.00   | 2.58%      | 2.58%      | WBE      |            |            |
|               |                                                      | Established Traffic Control     | \$ 4,317.48     | \$ 4,317.48    | 0.66%      | 0.66%      | WBE      |            |            |
|               |                                                      | RAM-T Corporation               | \$ 7,182.00     | \$ 7,182.00    | 1.10%      | 1.10%      | DBE      |            |            |
|               |                                                      | Williams Flagger Logistics, LLC | \$ 49,842.17    | \$ -           | 7.64%      | 0.00%      | MBE      |            |            |
|               |                                                      | IBE TOTAL(s)                    | \$ 78,189.65    | \$ 28,347.48   |            |            |          |            |            |

## Workforce Utilization Summary Active Construction Projects

| Total Hours Worked | Total Apprentice | NJ         | NJ %   | PA         | PA %   | Caucasian / White | American Indian | Asian Pacific Islander | Black / African American | Latino / Hispanic | Other    | Total Minorities | Minority % | Women     | Women % | New Hires |
|--------------------|------------------|------------|--------|------------|--------|-------------------|-----------------|------------------------|--------------------------|-------------------|----------|------------------|------------|-----------|---------|-----------|
| 656,049.55         | 14,204.50        | 254,367.60 | 38.77% | 382,135.75 | 58.25% | 536,390.00        | 4,177.00        | 1,433.50               | 65,066.00                | 46,998.80         | 1,784.25 | 117,875.30       | 17.97%     | 22,382.75 | 3.41%   | 174.00    |

| Project Name                                                                                   | Total Hours Worked | Total Apprentice | NJ         | NJ %   | PA         | PA %    | Caucasian / White | American Indian | Asian Pacific Islander | Black / African American | Latino / Hispanic | Other    | Total Minorities | Minority % | Women     | Women % | New Hires |
|------------------------------------------------------------------------------------------------|--------------------|------------------|------------|--------|------------|---------|-------------------|-----------------|------------------------|--------------------------|-------------------|----------|------------------|------------|-----------|---------|-----------|
| 1 COMBINED TOTALS for T-668A (PA + NJ)                                                         | 570,937.50         | 9,921.00         | 240,050.50 | 42.04% | 313,337.00 | 54.88%  | 470,415.00        | 4,177.00        | 1,456.00               | 61,247.25                | 32,530.25         | 1,112.00 | 99,410.50        | 17.41%     | 21,218.25 | 3.72%   | 174.00    |
| T-668A TRUMBULL - PA - SFB Bridge Replacement Project                                          | 316,303.75         | 2,731.50         | 51,506.25  | 16.28% | 255,127.50 | 80.66%  | 262,591.75        | 2,790.50        | 1,366.50               | 31,183.50                | 17,899.50         | 472.00   | 53,240.00        | 16.83%     | 13,097.75 | 4.14%   | 0.00      |
| T-668A TRUMBULL - NJ - SFB Replacement Project                                                 | 254,633.75         | 7,189.50         | 188,544.25 | 74.05% | 58,209.50  | 22.86%  | 207,823.25        | 1,386.50        | 89.50                  | 30,063.75                | 14,630.75         | 640.00   | 46,170.50        | 18.13%     | 8,120.50  | 3.19%   | 174.00    |
| 2 DB-540A TRANSORE - Electronic Toll Collection System Replacement - Design, Build & Maintain  | 2,040.00           | 0.00             | 108.00     | 5.29%  | 875.00     | 42.89%  | 321.00            | 0.00            | 158.00                 | 674.00                   | 255.50            | 631.50   | 1,087.50         | 53.31%     | 0.00      | 0.00%   | 0.00      |
| 3 DB-724A SCHNEIDER ELECTRIC - Electronic Surveillance / Detection System Maintenance Contract | 0.00               | 0.00             | 0.00       | 0.00   | 0.00       | 0.00    | 0.00              | 0.00            | 0.00                   | 0.00                     | 0.00              | 0.00     | 0.00             | 0.00       | 0.00      | 0.00    | 0.00      |
| 4 T-644A J.D. ECKMAN - EASTON PHILLIPSBURG TB FACILITY ADMINISTRATION BLDG                     | 47,770.75          | 1,517.50         | 7,000.50   | 14.65% | 33,625.75  | 70.39%  | 35,207.25         | 0.00            | 19.50                  | 1,203.50                 | 11,299.75         | 40.75    | 12,522.75        | 26.21%     | 1,098.75  | 2.30%   | 0.00      |
| 5 T-645A MJF BUILDING & FACILITIES ENERGY CONSERVATION                                         | 9,482.30           | 1,244.00         | 2,404.60   | 25.36% | 13,773.00  | 145.25% | 7,305.75          | 0.00            | 0.00                   | 1,124.25                 | 1,052.30          | 0.00     | 2,176.55         | 22.95%     | 65.75     | 0.69%   | 0.00      |

## Workforce Utilization Summary Active Construction Projects

| Total Hours Worked | Total Apprentice | NJ         | NJ %   | PA         | PA %   | Caucasian / White | American Indian | Asian Pacific Islander | Black / African American | Latino / Hispanic | Other    | Total Minorities | Minority % | Women     | Women % | New Hires |
|--------------------|------------------|------------|--------|------------|--------|-------------------|-----------------|------------------------|--------------------------|-------------------|----------|------------------|------------|-----------|---------|-----------|
| 656,049.55         | 14,204.50        | 254,367.60 | 38.77% | 382,135.75 | 58.25% | 536,390.00        | 4,177.00        | 1,633.50               | 65,066.00                | 46,998.80         | 1,784.25 | 117,875.30       | 17.97%     | 22,382.75 | 3.41%   | 174.00    |

| Project Name                                                                                         | Total Hours Worked | Total Apprentice | NJ       | NJ %    | PA        | PA %   | Caucasian / White | American Indian | Asian Pacific Islander | Black / African American | Latino / Hispanic | Other | Total Minorities | Minority % | Women | Women % | New Hires |
|------------------------------------------------------------------------------------------------------|--------------------|------------------|----------|---------|-----------|--------|-------------------|-----------------|------------------------|--------------------------|-------------------|-------|------------------|------------|-------|---------|-----------|
| 6 T-645B SCHNEIDER ELECTRIC BUILDING & FACILITIES ENERGY CONSERVATION MEASURES - MECHANICAL/CONTROLS | 1,595.50           | 0.00             | 0.00     | 0.00%   | 1,105.50  | 69.29% | 1,595.50          | 0.00            | 0.00                   | 0.00                     | 0.00              | 0.00  | 0.00             | 0.00%      | 0.00  | 0.00%   | 0.00      |
| 7 T-707A Bracy Commission Administration Building at SFB & Adaptive Reuse of the 1799 Building       | 20,597.50          | 496.00           | 3,162.00 | 15.35%  | 17,435.50 | 84.65% | 18,117.50         | 0.00            | 0.00                   | 817.00                   | 1,663.00          | 0.00  | 2,480.00         | 12.04%     | 0.00  | 0.00%   | 0.00      |
| 8 TS-677A SPARWICK - SF TSB Interim Deck Repairs on I-95                                             | 580.00             | 0.00             | 580.00   | 100.00% | 0.00      | 0.00%  | 501.00            | 0.00            | 0.00                   | 0.00                     | 79.00             | 0.00  | 79.00            | 13.62%     | 0.00  | 0.00%   | 0.00      |
| 9 TS-687A Carr & Duff LOWER TRENTON TOLL SUPPORTED BRIDGE REPLACEMENT OF SIGN LIGHTING ELEMENTS      | 2,734.00           | 1,026.00         | 750.00   | 27.43%  | 1,984.00  | 72.57% | 2,693.00          | 0.00            | 0.00                   | 0.00                     | 41.00             | 0.00  | 41.00            | 1.50%      | 0.00  | 0.00%   | 0.00      |
| 10 TTS-723A J FLETCHER CREAMER ON CALL BEAM GUIDE RAIL & ATTENUATOR REPLACEMENT                      | 312.00             | 0.00             | 312.00   | 100.00% | 0.00      | 0.00%  | 234.00            | 0.00            | 0.00                   | 0.00                     | 78.00             | 0.00  | 78.00            | 25.00%     | 0.00  | 0.00%   | 0.00      |

**Delaware River Joint Toll Bridge Commission**  
**Meeting of February 25, 2019**

**MINORITY, WOMEN AND SMALL BUSINESS ENTERPRISE PROGRAM OVERVIEW**

The Delaware River Joint Toll Bridge Commission implemented a one-year Minority Business Enterprise (MBE) pilot program, with a 7% participation goal, and the Women Business Enterprise (WBE) pilot program with a 3% goal. These goals applied to consultants and contractors' participating in the Commission's Capital Program and were effective on September 1, 2008.

At its December 2008 Commission Meeting, the Commission revised the pilot program to specify a 25% Small Business Enterprise (SBE) goal to New Jersey assigned consultant contracts in lieu of the previously specified 7% MBE and 3% WBE goals.

At its December 2010 Commission Meeting, due to the success of the Commission's MWSBE Pilot Program, the Delaware River Joint Toll Bridge Commission adopted a resolution for permanent status of the Minority Business Enterprise (MBE) program, with a 7% participation goal, and the Women Business Enterprise (WBE) program with a 3% goal, and the Small Business Enterprise (SBE) program with a 25% goal. These goals apply to consultants and contractors' participating in the Commission's Capital Program.

The Contract Compliance Department continues to monitor, update and analyze the payments for the MWSBE diversity program.

|                                                       |                   |
|-------------------------------------------------------|-------------------|
| a) PA Assigned Professional Services Contracts:       | 7% MBE and 3% WBE |
| b) No State Assigned Professional Services Contracts: | 7% MBE and 3% WBE |
| c) Capital Plan Construction Contracts:               | 7% MBE and 3% WBE |
| d) NJ Assigned Professional Services Contracts:       | 25% SBE           |

Numerous diversified businesses have benefited and continue to benefit from the Commission's previous M/W/SBE Program. The number of Contracts awarded during the MWSBE Program are as follows:

|                                    |     |
|------------------------------------|-----|
| ➤ Active Contracts:                | 9   |
| ➤ Completed Contracts:             | 68  |
| ➤ Total Capital Program Contracts: | 77  |
| ➤ Total Number of Contractors:     | 133 |

As of July 1, 2014 projects fall into the status now commonly referred to as IBE (Identified Business Enterprise) with a projected target to be or to exceed 25% of the total project award amount.



**Minority, Women and Small Business Enterprise Payment Reporting**  
**All Active Projects**  
**January-19**

| PROJECT NO. | CONTRACTOR / CONSULTANT | PROJECT VALUE    | TOTAL PAYMENTS TO DATE | MBE GOAL 7 % | MBE PAYMENTS    | WBE GOAL 3 % | WBE PAYMENTS  | SBE GOAL 25 % | SBE PAYMENTS | AWARD DATE |
|-------------|-------------------------|------------------|------------------------|--------------|-----------------|--------------|---------------|---------------|--------------|------------|
| C-502A      | AECOM Transp.           | \$ 30,397,000.00 | \$ 26,395,486.30       | 4.34%        | \$ 1,319,428.97 | 2.50%        | \$ 759,567.37 |               | \$ -         | 11/25/2008 |
| C-628A      | Dewberry                | \$ 1,000,000.00  | \$ 506,647.35          | 1.78%        | \$ 17,754.10    | 2.22%        | \$ 22,233.26  |               | \$ -         | 02/25/2014 |
| C-627B      | French & Parello        | \$ 500,000.00    | \$ 276,851.58          |              | \$ -            |              | \$ -          |               | \$ -         | 08/01/2014 |
| C-629A      | Hill International      | \$ 300,000.00    | \$ 181,931.20          |              | \$ -            |              | \$ -          | 13.66%        | \$ 40,993.70 | 07/29/2014 |
| C-556A      | Pennoni Associates      | \$ 389,614.63    | \$ 323,615.98          |              | \$ -            |              | \$ -          | 12.88%        | \$ 50,193.77 | 05/20/2014 |
| C-628B      | Louis Berger Group      | \$ 1,000,000.00  | \$ 849,510.17          |              | \$ -            |              | \$ -          | 7.56%         | \$ 75,584.81 | 12/23/2013 |
| C-549AR     | Jacobs Engineering      | \$ 452,128.22    | \$ 445,549.97          | 7.91%        | \$ 35,742.16    | 3.07%        | \$ 13,866.11  |               | \$ -         | 10/29/2013 |
| C-599A      | McCormick & Taylor      | \$ 1,000,000.00  | \$ 283,117.05          |              | \$ -            | 0.50%        | \$ 5,000.00   |               | \$ -         | 11/01/2011 |
| C-629B      | Michael Baker           | \$ 500,000.00    | \$ 329,371.12          |              | \$ -            |              | \$ -          | 2.79%         | \$ 13,937.96 | 07/29/2014 |

Total Number of  
Contracts

9

3

4

4

**MBE** = Minority Business Enterprise

**WBE** = Women Business Enterprise

**SBE** = Small Business Enterprise

## Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

| CONTRACT NO. | CONTRACTOR / CONSULTANT | CONTRACT VALUE   | MBE GOAL 7.0 % | MBE PAYMENTS    | WBE GOAL 3.0 % | WBE PAYMENTS    | SBE GOAL 25.0 % | SBE PAYMENTS  |
|--------------|-------------------------|------------------|----------------|-----------------|----------------|-----------------|-----------------|---------------|
| DB-427B      | A.P. Construction       | \$ 4,356,866.00  | 10.00%         | \$ 435,686.60   | 7.30%          | \$ 318,051.22   |                 | \$ -          |
| T/TS-573A    | A.P. Construction       | \$ 7,823,588.00  | 7.69%          | \$ 601,633.92   | 4.92%          | \$ 384,920.53   |                 | \$ -          |
| T-440BR      | A.P. Construction       | \$ 4,608,295.33  | 11.70%         | \$ 539,170.55   | 7.33%          | \$ 337,788.05   |                 | \$ -          |
| TTS-476A-2   | A.P. Construction       | \$ 3,511,153.06  | 7.20%          | \$ 252,803.02   | 5.50%          | \$ 193,113.42   |                 | \$ -          |
| T-472A       | Allied Painting         | \$ 15,595,983.76 | 9.70%          | \$ 1,512,810.42 | 15.00%         | \$ 2,339,397.56 |                 | \$ -          |
| C-443A       | Ammann & Whitney        | \$ 770,909.81    | 10.00%         | \$ 77,090.98    | 14.00%         | \$ 107,927.37   |                 | \$ -          |
| C-445A       | Ammann & Whitney        | \$ 920,304.08    | 7.20%          | \$ 66,261.89    | 3.20%          | \$ 29,449.73    |                 | \$ -          |
| T-474A       | Bracy Contracting       | \$ 2,660,000.00  | 6.05%          | \$ 160,930.00   | 2.87%          | \$ 76,342.00    |                 | \$ -          |
| C-474A       | Brinjac                 | \$ 287,603.87    | 8.00%          | \$ 23,008.31    | 9.00%          | \$ 25,884.35    |                 | \$ -          |
| C-627A       | Buchart Horn            | \$ 132,374.35    | 0.00%          | \$ -            | 0.00%          | \$ -            |                 | \$ -          |
| C-598A       | Burns Group             | \$ 408,272.00    |                | \$ -            |                | \$ -            | 8.00%           | \$ 32,661.76  |
| C-454A       | Carroll Engineers       | \$ 500,000.00    | 18.10%         | \$ 90,500.00    | 5.90%          | \$ 29,500.00    |                 | \$ -          |
| C-543A       | Cherry Weber            | \$ 612,233.00    |                | \$ -            |                | \$ -            | 28.30%          | \$ 173,261.94 |
| C-639A       | Cherry Weber            | \$ 401,455.40    | 18.10%         | \$ 72,663.43    | 5.90%          | \$ 23,685.87    |                 | \$ -          |
| T-498A       | Cornell & Co.           | \$ 1,999,015.22  | 9.30%          | \$ 185,908.42   | 6.30%          | \$ 125,937.96   |                 | \$ -          |
| T-554A       | Dayspring Electric      | \$ 232,117.66    | 0.00%          | \$ -            | 0.00%          | \$ -            |                 | \$ -          |
| C-454B       | French & Parello        | \$ 500,000.00    |                | \$ -            |                | \$ -            | 17.00%          | \$ 85,000.00  |
| C-453A       | Gannett Fleming         | \$ 1,000,000.00  | 5.33%          | \$ 53,300.00    | 0.87%          | \$ 8,700.00     |                 | \$ -          |
| C-598B       | Gannett Fleming         | \$ 367,353.90    |                | \$ -            |                | \$ -            | 8.95%           | \$ 32,878.17  |
| C-566A       | Greenman Pedersen       | \$ 350,675.02    | 9.54%          | \$ 33,464.64    | 0.83%          | \$ 2,924.37     |                 | \$ -          |
| C-599B       | Greenman Pedersen       | \$ 1,000,000.00  |                | \$ -            |                | \$ -            | 4.00%           | \$ 40,000.00  |
| CM-437A      | Greenman Pedersen       | \$ 2,559,020.59  |                | \$ -            |                | \$ -            | 19.50%          | \$ 499,009.02 |
| CM-440B      | Greenman Pedersen       | \$ 753,336.71    |                | \$ -            |                | \$ -            | 17.64%          | \$ 132,888.60 |
| T-441A       | H & G Contractors       | \$ 1,586,698.00  | 6.60%          | \$ 104,722.07   | 1.57%          | \$ 24,911.16    |                 | \$ -          |
| C-530A       | Hill International      | \$ 400,000.00    | 2.50%          | \$ 10,000.00    | 0.00%          | \$ -            |                 | \$ -          |
| CM-427B      | Hill International      | \$ 629,749.00    |                | \$ -            |                | \$ -            | 13.60%          | \$ 85,645.86  |
| CM-447B      | Hill International      | \$ 973,401.52    | 4.10%          | \$ 39,909.46    | 2.10%          | \$ 20,441.43    |                 | \$ -          |
| CM-442A      | Hill International      | \$ 319,826.73    |                | \$ -            |                | \$ -            | 25.14%          | \$ 80,404.44  |
| CM-573A      | Hill International      | \$ 1,038,384.48  | 6.20%          | \$ 64,379.84    | 5.80%          | \$ 60,226.30    |                 | \$ -          |
| T-506A       | HRI                     | \$ 13,727,411.69 | 7.17%          | \$ 984,255.42   | 2.91%          | \$ 399,467.68   |                 | \$ -          |
| TS-505A      | IEW                     | \$ 661,352.00    | 55.00%         | \$ 363,743.60   | 8.93%          | \$ 59,058.73    |                 | \$ -          |
| DB-563A      | J. Fletcher Creamer     | \$ 1,283,717.00  | 15.00%         | \$ 192,557.55   | 4.00%          | \$ 51,348.68    |                 | \$ -          |
| TTS-634AR    | J. Fletcher Creamer     | \$ 896,808.00    | 8.35%          | \$ 74,885.53    | 0.42%          | \$ 3,755.75     |                 | \$ -          |
| T-437A       | J.D. Eckman             | \$ 24,412,321.90 | 7.48%          | \$ 1,826,041.68 | 3.04%          | \$ 742,134.59   |                 | \$ -          |
| TS-442A      | James A. Anderson       | \$ 2,149,268.62  | 6.30%          | \$ 135,403.92   | 1.30%          | \$ 27,940.49    |                 | \$ -          |
| TS-443A      | James A. Anderson       | \$ 2,461,975.00  | 0.00%          | \$ -            | 6.10%          | \$ 150,180.48   |                 | \$ -          |
| T-543A       | James D. Morrissey      | \$ 6,683,640.40  | 4.80%          | \$ 320,814.74   | 8.64%          | \$ 577,466.53   |                 | \$ -          |
| CM-444A      | JMT                     | \$ 905,196.00    | 9.50%          | \$ 85,993.62    | 2.80%          | \$ 25,345.49    |                 | \$ -          |
| CM-506A      | JMT                     | \$ 1,459,000.00  | 7.65%          | \$ 111,613.50   | 2.40%          | \$ 35,016.00    |                 | \$ -          |
| CM-543A      | JMT                     | \$ 752,729.58    |                | \$ -            |                | \$ -            | 30.60%          | \$ 230,335.25 |
| C-506A       | KS Engineers            | \$ 1,156,622.33  | 63.38%         | \$ 733,067.23   | 13.44%         | \$ 155,450.04   |                 | \$ -          |
| TTS-476A-1   | Kyle Conti              | \$ 4,128,641.00  | 0.09%          | \$ 3,715.78     | 9.00%          | \$ 371,577.69   |                 | \$ -          |
| DB-562A      | M.L. Ruberton           | \$ 344,492.68    | 8.30%          | \$ 28,592.89    | 3.80%          | \$ 13,090.72    |                 | \$ -          |
| T-475A       | Miniscalco              | \$ 68,229.51     | 2.25%          | \$ 1,535.16     | 1.20%          | \$ 818.75       |                 | \$ -          |
| TS-445A      | Neshaminy Contractors   | \$ 6,285,926.10  | 16.90%         | \$ 1,062,321.51 | 2.70%          | \$ 169,720.00   |                 | \$ -          |
| TS-447B      | Neshaminy Contractors   | \$ 8,955,586.24  | 8.60%          | \$ 770,180.42   | 2.58%          | \$ 231,054.12   |                 | \$ -          |
| C-437B       | Parsons Brinkerhoff     | \$ 2,254,674.00  |                | \$ -            |                | \$ -            | 22.54%          | \$ 508,203.52 |
| C-437A       | Pennoni Associates      | \$ 764,181.39    |                | \$ -            |                | \$ -            | 24.00%          | \$ 183,403.53 |
| C-455B       | Remington & Vernick     | \$ 400,000.00    |                | \$ -            |                | \$ -            | 2.49%           | \$ 9,960.00   |
| TS-444A      | Road-Con                | \$ 7,814,850.68  | 4.87%          | \$ 380,583.23   | 0.31%          | \$ 24,226.04    |                 | \$ -          |
| T-639A       | Road-Con                | \$ 3,324,313.00  | 0.00%          | \$ -            | 13.90%         | \$ 462,079.51   |                 | \$ -          |
| C-621A       | Rummel, Klepper & Kahl  | \$ 487,881.64    | 9.01%          | \$ 43,941.24    | 3.16%          | \$ 15,427.54    |                 | \$ -          |
| T-624A       | Sparwick                | \$ 874,601.00    | 7.60%          | \$ 66,469.68    | 0.75%          | \$ 6,559.51     |                 | \$ -          |
| C-440B       | Stantec                 | \$ 728,011.79    | 4.75%          | \$ 34,580.56    | 2.80%          | \$ 20,384.33    |                 | \$ -          |

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise  
Data represents payments made from the start of the MWSBE program up to the completion of each referenced contract.



## Minority, Women and Small Business Enterprise Payment Reporting All Completed Contracts

\*Categories highlighted below indicates the Prime has either met or exceeded the target.

| CONTRACT NO.                     | CONTRACTOR / CONSULTANT | CONTRACT VALUE  | MBE GOAL 7.0 % | MBE PAYMENTS | WBE GOAL 3.0 % | WBE PAYMENTS  | SBE GOAL 25.0 % | SBE PAYMENTS  |
|----------------------------------|-------------------------|-----------------|----------------|--------------|----------------|---------------|-----------------|---------------|
| C-440A                           | Stantec                 | \$ 405,011.03   | 4.80%          | \$ 19,440.53 | 6.60%          | \$ 26,730.73  |                 | \$ -          |
| C-600A                           | STV                     | \$ 800,000.00   |                | \$ -         |                | \$ -          | 12.60%          | \$ 100,800.00 |
| CM-472A                          | STV                     | \$ 1,728,385.40 |                | \$ -         |                | \$ -          | 23.80%          | \$ 411,355.73 |
| CM-474A                          | STV                     | \$ 291,172.17   | 0.00%          | \$ -         | 0.00%          | \$ -          |                 | \$ -          |
| C-538A                           | STV                     | \$ 500,000.00   | 1.25%          | \$ 6,250.00  | 31.20%         | \$ 156,000.00 |                 | \$ -          |
| CM-443A                          | STV                     | \$ 204,152.63   | 16.75%         | \$ 34,195.57 | 11.00%         | \$ 22,456.79  |                 | \$ -          |
| CM-445A                          | STV                     | \$ 682,064.44   |                | \$ -         |                | \$ -          | 26.00%          | \$ 177,336.75 |
| CM-498A                          | STV                     | \$ 571,665.66   | 12.00%         | \$ 68,599.88 | 2.40%          | \$ 13,719.98  |                 | \$ -          |
| C-453B                           | T & M Associates        | \$ 1,000,000.00 |                | \$ -         |                | \$ -          | 18.90%          | \$ 189,000.00 |
| C-07-11                          | Transystems             | \$ 747,493.55   |                | \$ -         |                | \$ -          | 21.05%          | \$ 157,347.39 |
| C-447B                           | Transystems             | \$ 666,016.64   | 8.00%          | \$ 53,281.33 | 2.00%          | \$ 13,320.33  |                 | \$ -          |
| CM-476A                          | Trumbull                | \$ 699,250.00   | 13.60%         | \$ 95,098.00 | 6.10%          | \$ 42,654.25  |                 | \$ -          |
| C-505A                           | Urban Engineers         | \$ 154,598.70   |                | \$ -         |                | \$ -          | 36.50%          | \$ 56,428.53  |
| C-539A                           | URS Corporation         | \$ 265,070.69   |                | \$ -         |                | \$ -          | 0.00%           | \$ -          |
| <b>Total Number of Contracts</b> | <b>68</b>               |                 | <b>48</b>      |              | <b>48</b>      |               | <b>20</b>       |               |

MBE = Minority Business Enterprise / WBE = Women Business Enterprise / SBE = Small Business Enterprise  
Data represents payments made from the start of the MW/SBE program up to the completion of each referenced contract.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **COMMUNICATIONS**

The following Pages reflect the reports on those items assigned to the Communications Department. Each item is reported separately and page numbered accordingly.

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**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

**OPERATIONS INDEX  
FOR  
COMMUNICATIONS**

| <b>SUBJECT</b> | <b>DESCRIPTION</b>                     | <b>PAGE NUMBER</b> |
|----------------|----------------------------------------|--------------------|
| Communications | Status Report Month of<br>January 2019 | 1-3                |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

**COMMUNICATIONS REPORT**  
**January 2019**

- **COMMISSION AWARENESS EFFORTS:**

**Scudder Falls Bridge Replacement Project** – Continued to work with project managers, engineering department, community affairs and public involvement consultants McCormick Taylor in updating the project website, posting and distributing travel advisories and alerts, and raising awareness of construction progress and impending detours. One major endeavor was the posting of progress photos for the periods of November-December and December-January. These postings were publicized via social media outlets for Lower Makefield/Yardley, Ewing, Lawrenceville (new), Hopewell-Pennington, and Lambertville-New Hope. We have initiated efforts to raise public awareness of tolling at the bridge through postings on the Commission and project websites.

- **MEDIA RELATIONS:**

**Hot Topics:** Search for missing elderly man in Easton; former Commission employee Bruce Rock obit; woman attempting suicide at I-78 Toll Bridge rescued – alive – from freezing river waters; woman leads police on 4-1/2 mile chase; how Lehigh Valley towns got their names; filming of “the Upside” at Black Bass Hotel adjacent to the Lumberville-Raven Rock Pedestrian Bridge; year-in-review 2018; multi-vehicle crash shuts Route 22 WB in Easton; Frenchtown, NJ in 1936; how Lehigh Valley towns got their names; Solebury Township historical society honors Bill Tinsman, flag hanger at Lumberville Raven Rock Bridge; New Hope-Lambertville Bridge river blessing; New Hope-Lambertville Winterfest; PA truck ban on I-78 due to snow. Nighttime closures on I-95, I-295 this week; overnight detours to affect motorists near Scudder Falls bridge; New Jersey state of emergency for snowstorm; canal towpath closures extended.

- **COMMUNITY AFFAIRS:** (Please refer to Community Affairs report)

Updated (with Community Affairs Director Jodee Inscho) the PA canal towpath closure map to reflect I-295 instead of I-95.

- **E-ZPass:**

Worked with E-ZPass Department and Charles Stracciolini in engineering to post advisories, alerts and website ticker message regarding protracted outage of phone and website resources at the Commission’s E-ZPass Customer Service Center provider – Conduent. All messages were removed after backlog of customer inquiries was reduced/eliminated.

- **Contract Compliance:**

Completed -- with media consultant Bellevue Communications -- the new Contract Compliance distribution folders with updated jurisdiction/service-area map.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

- **Website:**

Posted new 2019 IRMA notice, as per Chief Financial Officer James Petrino. Rewrote/corrected introductory segments for online 2019 Operating Budget, formatted the document, and posted it on the website. Removed former Commissioner Miriam Huertas from the Commission website and listed her spot as a PA vacancy.

**INTERNAL/EXTERNAL COMMUNICATIONS**

- The Commission website recorded 12,392 session (visits) in January. This reflects an increase over December 2018 when 10,981 sessions were recorded and January 2018 when 11,877 session were recorded. The bounce rate is normal.
- Issued 5 press releases/travel advisories in January. All of these involved the Scudder Falls Bridge Replacement Project.
- Attended Ewing Library presentation on Mercer & Somerset Railroad, a short-duration rail route off the former Bel-Del line that intersected with various Delaware River Bridge between Trenton and Belvidere, N.J. in the late 1800s.
- Alerted website service provider to issues regarding banner ticker and benign hacker uploads in the DRJTBC.com media library. A new ticker was uploaded to the system to allow for remote postings/updating by cell phone. A solution for the other issue is pending.
- Finalized all research and writing on the 1984-87 Compact changes and gathered graphics/photographs for presentation purposes.
- Communicated with geographic source analyst for TomTom GPS service regarding upcoming lane/ramp closures and detours for the Scudder Falls Bridge Replacement Project.
- Responded (email and phone) to website inquiry regarding ownership of Robert Rosenwald kinetic sculpture on Commission property in New Hope adjacent to the New Hope-Lambertville Bridge.
- Responded to Express-Times/Lehighvalleylive.com inquiries regarding Jan. 8 apparent suicide attempt at I-78 Toll Bridge.
- Corresponded with and interviewed legal writer Matt Triplitsiotis regarding "silent compacts."
- Responded to website inquiry regarding postings of Scudder Falls progress photos.
- Uploaded and posted the January progress report on the new administration building at Scudder Falls.
- Corresponded with Jerry Harcar of the Trenton Historical Society regarding bridge presentation in 2019.
- Developed photographic prints and jpg files of recently discovered negatives of the former Point Pleasant-Byram Bridge.
- Researched and confirmed individuals in historic photograph of PA Governor Thornburgh signing the Commission's Compact legislation in late 1984.
- Attended public outreach meeting for conceptual terminal, parking and access roadway plans for Mercer County Airport.
- Provided photograph to Lawrenceville Library to promote historic bridges talk in March.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

### **Meeting of February 25, 2019**

- Responded to WPVI news inquiry regarding E-ZPass customer service site outage.
- Added Lawrenceville Facebook page to social media distribution list for the Scudder Falls Bridge Replacement Project publicity/public involvement efforts.
- Designed rough-sketch plaque for retiring Commissioners and contacted potential purveyor; conveyed various files to Crown Trophy of Flemington..
- Conducted additional outreach for emergency potholes along I-295 approach to Scudder Falls Bridge.
- Drafted generic E-ZPass message and ad content for upcoming tolling at the new Scudder Falls Bridge.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**OPERATIONS INDEX  
FOR  
COMMUNITY AFFAIRS**

| <b>SUBJECT</b>       | <b>DESCRIPTION</b>                     | <b>PAGE NUMBER</b> |
|----------------------|----------------------------------------|--------------------|
| Community<br>Affairs | Status Report Month of<br>January 2019 | 1                  |

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
Meeting of February 25, 2019

**Community Affairs Report**

**January 2019**

The following Community Affairs activity took place during January 2019:

**Scudder Falls Public Involvement**

Assisted in review and response to messages received via the Commission and Scudder Falls project websites, as appropriate. Questions and concerns included construction schedule, road conditions (pot holes) and related damage, and towpath closures.

Assisted in posting weekly construction activity notice on project website. Relayed information on upcoming travel restrictions to affected Commission personnel.

**Workplace Safety Committee/Training**

Attended meeting and facility review at I-78.

**Community Outreach**

Updated list of state, county and local elected officials. Compiled schedule of community events and local meetings for possible attendance. Relayed information to Senior Director of Maintenance and Toll Operations Lendell Jones regarding event being planned involving the Northampton Street Toll Supported Bridge, for which we have not received a Use of Facilities request.

**Commission Newsletter**

Began compilation of information and photographs for the winter edition of the River Currents newsletter.

**Various Community Relations**

Replied to various customer and community inquires, including lighting request for Lower Trenton Toll Supported Bridge and request from News 12 New Jersey to use video and photos of the Lower Trenton Toll Supported Bridge on their station as part of a state trivia segment.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **ENGINEERING**

The following Pages reflect the reports on those items assigned to the Engineering Department. Each item is reported separately and page numbered accordingly.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## Meeting of February 25, 2019

### PROJECT STATUS REPORT

| FACILITY                                          | PM/PAM      | CONTRACT DESCRIPTION                                                                                                                                                                                        | PAGE NO. |
|---------------------------------------------------|-------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| <b>Trenton-Morrisville Toll Supported Bridge</b>  | RJZ/RWL     | <b>Southern Operations &amp; Maintenance Facilities Improvements</b><br>• Preliminary, Final, & Post Design Services, C-519A                                                                                | 1        |
|                                                   | RFM/RWL     | <b>BAR7 Structural Analyses</b><br>• Approach Structures, C-715A-3                                                                                                                                          | 1        |
| <b>Scudder Falls Toll Supported Bridge</b>        | KMS/RWL     | <b>Scudder Falls Bridge Replacement Project</b><br>• Final Design Services, Contract C-660A<br>• Construction Contract, T-668A                                                                              | 2-3      |
|                                                   | CTH/KMS     | • Construction Management, CM-669A                                                                                                                                                                          | 3        |
|                                                   | CLR/KMS     | • Construction Inspection, PA Approaches, CI-671A<br>• Construction Inspection, Main River, CI-672A                                                                                                         | 4        |
|                                                   | VMF/CLR/KMS | • Construction Inspection, NJ Approaches, CI-673A                                                                                                                                                           | 4        |
|                                                   | CTH/RWL     | • BM/AET Building Code Compliance Inspections, C-703A-6                                                                                                                                                     | 5        |
|                                                   | KMS/RWL     | <b>DMC Services for Construction of the SFB Project</b><br>• Oversight of Final Design, C-502A-2I                                                                                                           | 5-6      |
|                                                   | CTH/KMS     | <b>Public Involvement Services</b><br>• Design Contract, C-662A                                                                                                                                             | 6        |
|                                                   | KMS/RWL     | <b>Capital Program Management Consultant (CPMC) &amp; Design Management Consultant (DMC) Services for the I-95/Scudder Falls Bridge Improvement Project</b><br>• CPMC Services 2018 through 2021, C-502A-1M | 7        |
|                                                   | CAS/RWL     | <b>Commission Administration Building at Scudder Falls</b><br>• Design Contract, C-707A<br>• Construction Management, CM-707A<br>• Construction, T-707A                                                     | 7-8      |
| <b>New Hope-Lambertville Toll Bridge</b>          | CTH/RWL     | <b>Salt Storage Facility</b><br>• Design, C-702B-5                                                                                                                                                          | 8        |
| <b>I-78 Toll Bridge</b>                           | VMF/CTH/KMS | <b>I-78 Bridges and Approach Slab Rehabilitation</b><br>• Design Contract, C-644A<br>• Construction Management/Inspection, CM-644A<br>• Construction, T-644A                                                | 9-10     |
|                                                   | VMF/RFM/KMS | <b>I-78 Pavement Rehabilitation (Joint Rehabilitation)</b><br>• Design Contract, DR-721A                                                                                                                    | 10       |
| <b>Northampton Street Toll Supported Bridge</b>   | RFM/RWL     | <b>Rehabilitation</b><br>• In-Depth Inspection and Structural analysis, C-715A-4                                                                                                                            | 10       |
| <b>Multiple Facilities and/or Commission-Wide</b> | JRB/RFM     | <b>Approach Roadway Improvements at the Centre Bridge-Stockton, New Hope-Lambertville, and Uhlerstown-Frenchtown Toll Supported Bridges</b><br>• Design, C-715A-1                                           | 11       |
|                                                   | WMC/RWL     | <b>Electronic Surveillance/ Detection System</b><br>• ESS Maintenance Contract, DB-724A                                                                                                                     | 11       |
|                                                   | CAS/RWL     | <b>Electronic Toll Collection</b><br>• Customer Service Center/Violation Processing Center Project, DB-584A                                                                                                 | 12       |

**Notes:** Facilities are listed South to North

The first set of initials indicate the Project Manager and the second set of initial indicate the Program Area Manager

#### Project Manager Legend

WMC – M. Cane  
CTH – C. Harney

VMF – V. Fischer

#### Program Area Manager Legend

KMS – K. Skeels  
CAS – C. Straccioli  
RFM – Ronald Mieszkowski

RJZ – R. Zakharia  
RLR – R. Rash  
CLR – C. Rood

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**  
**PROJECT STATUS REPORT**

| <b>FACILITY</b> | <b>PM/PAM</b> | <b>CONTRACT DESCRIPTION</b>                                                                                                                                                                                                                                                                                                 | <b>PAGE NO.</b> |
|-----------------|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|
|                 | CAS/RWL       | <b>Traffic Count Program Upgrade</b><br><ul style="list-style-type: none"> <li>• DR-550A</li> </ul>                                                                                                                                                                                                                         | 12              |
|                 | CAS/RWL       | <b>Electronic Toll Collection System Replacement</b><br><ul style="list-style-type: none"> <li>• Design, Build, and Maintain, DB-540A</li> <li>• Toll Plaza LED Sign Installation &amp; Integration, C-701A-4</li> <li>• All Electronic Tolling Study, C-701A-5</li> </ul>                                                  | 12              |
|                 | CAS/RWL       | <b>Level 3 Investment Grade Traffic &amp; Revenue Forecasts</b><br><ul style="list-style-type: none"> <li>• C-549AR</li> </ul>                                                                                                                                                                                              | 13              |
|                 | RJZ/RWL       | <b>Buildings &amp; Facilities Energy Conservation Measures</b><br><ul style="list-style-type: none"> <li>• Preliminary, Final &amp; Post Design Services, C-657A-3</li> <li>• Construction Management Services, C-696A-2</li> <li>• Construction, Electrical, T-645A</li> <li>• Construction, Mechanical, T-645B</li> </ul> | 13-15           |
|                 | WMC/RWL       | <b>Job Ordering Contracting</b><br><ul style="list-style-type: none"> <li>• Program Manager, C-727A</li> </ul>                                                                                                                                                                                                              | 15              |
|                 | RFM/RWL       | <b>General Engineering Consultant Annual Inspections</b><br><ul style="list-style-type: none"> <li>• 2015-2018 Annual Inspections, C-684A</li> </ul>                                                                                                                                                                        | 15              |
|                 | CAS/RWL       | <b>2015-2016 Traffic Engineering Consultant</b><br><ul style="list-style-type: none"> <li>• C-686A</li> </ul>                                                                                                                                                                                                               | 16              |

**Notes:** Facilities are listed South to North

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RLR – R. Rash  
CLR – C. Rood

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **TRENTON-MORRISVILLE TOLL BRIDGE**

### **SOUTHERN OPERATIONS & MAINTENANCE FACILITIES IMPROVEMENTS PRELIMINARY, FINAL & POST DESIGN SERVICES C-519A (RJZ/RWL)**

This contract is for Preliminary, Final and Post-Design Services for space utilization improvements at New Hope Lambertville Toll Bridge Executive Headquarters and the demolition and reconstruction of the Trenton Morrisville Toll Bridge Administration Building as identified under a Task Order Assignment for Space Utilization Program and Concept Study.

In accordance with the Commission's February 26<sup>th</sup> Regular Monthly Commission Meeting, this Contract was awarded to Gannett Fleming, Architects Inc. (GF). Accordingly; a Notice of Award and Limited Notice to Proceed was issued to GF effective February 27, 2018.

A Kick-Off Meeting was conducted with GF on March 20, 2018, and a record room site visits to review and obtain existing records documents was conducted on March 27, 2018. GF is currently conducting existing condition surveys at the New Hope Toll Bridge Facility, contacting all existing public utilities and updating the Boundary & Topographic surveys at Trenton Morrisville site. Consultant continue to conduct users' meeting and updating the Space Utilization Program to serve the Commission's current operations and anticipated needs in the foreseeable future.

### **BAR7 STRUCTURAL ANALYSES OF TRENTON-MORRISVILLE TOLL BRIDGE APPROACH STRUCTURES Task Order Assignment C-715A-3 (RFM/RWL)**

Under this Task Order assignment Pennoni Associates will load rate the six (6) approach structures to the Trenton-Morrisville Toll Bridge. These ratings are required as a result of the FHWA directives mandated by MAP21 and Fast Act. These bills require that all bridges be rated for Specialized Hauling Vehicles (SHVs) and Emergency Vehicles EVs). Pennoni received Notice to Proceed on October 29, 2018. Ramp Y over Route 29 final ratings were submitted on January 11, 2019 along with the preliminary rating reports for the remaining five (5) structures.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **SCUDDER FALLS BRIDGE REPLACEMENT PROJECT**

**FINAL DESIGN**  
Contract No. C-660A  
KMS/RWL

During the January reporting period Michael Baker Jr., Incorporated (Baker) of Hamilton New Jersey continued their coordination and support with the utility relocation effort in PA and NJ; continued to review and respond to various Requests for Information (RFIs) and submittals from the Contractor and the Construction Manager; and, attended Contract T-668A Progress Meetings and various technical meetings involving design issues with the Contractor and CM/CI team. Baker was also involved in the ongoing coordination with PennDOT regarding long term detours that are needed for the Taylorsville Road Interchange ramp work to achieve Phase 1 tolling.

**CONSTRUCTION**  
Contract No. T-668A  
KMS/RWL

Trumbull Corporation of Pittsburgh, PA (Trumbull) was awarded the Scudder Falls Bridge Replacement Construction Contract T-668A in the amount of \$396,000,000.00 at the Commission's January 30, 2017 Meeting. The Commission issued a full Notice to Proceed on March 3, 2017.

Weekly Meetings continued between the Contractor and the Commission's Project team to discuss Project schedule, progress, and planning for ongoing and/or upcoming construction activities. Trumbull continued to submit Requests for Information (RFI's) and make required project submittals throughout this reporting period for ongoing and upcoming construction activities. To date there have been a total of 668 Contractor RFIs and a total of 1,118 Contractor Submittals. Trumbull and the Construction Manager (Hill/Jacobs) have also been coordinating on the Baseline CPM Schedule progress updates.

During the January reporting period Trumbull continued construction in work areas extending throughout the project limits in order to complete parallel activities on the project.

In **Pennsylvania**, construction continued on the roadway and utility work along Woodside and Taylorsville Roads, and along I-295 to past the new Administration Building site, and under the new I-295 road bed to the BM/AET building; new roadway construction and paving along the I-295 WB approach; drainage installation within the I-295 median area ; the I-295 Bridges over Taylorsville Road and the Delaware Canal, as well as the PA Pedestrian Bridge; AET Gantry structure foundations installation in the new I-295 median; and, exterior masonry, framing construction and structural steel erection for the upper levels of the Bridge Monitor/All Electronic Toll (BM/AET) Building. Construction started on the gabion (rock baskets) drainage channel between the Delaware Canal and the Taylorsville Road Bridge.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

## **February 25, 2019 PROJECT STATUS REPORT**

On the **Main River Bridge**, construction continued on Abutment No. 1 in PA; installation of the bridge deck formwork, drainage scuppers, shear studs and rebar; and, setting the concrete screed rail at various locations between spans 1 and 7; the installation of the pier inspection railings on the new bridge piers; the installation of utility conduit supports and the conduits beneath the new bridge deck; the downstream trestle causeway riverbank bulkheads in PA and NJ; and, the downstream, in-water trestle causeway construction in PA and NJ; and, removal of the upstream trestle causeway from PA.

In **New Jersey**, construction continued on the I-295 WB (NJ to PA) access Ramp E; drainage structures and pipes within the various interchange ramps and along I-295; existing I-295 NB main approach bridge demolition; the installation of the support of excavation (SOE), and abutment No. 2 and Pier No. 1 drilled shafts and columns for the new main approach bridge; and, the installation of sign structure foundations, and highway and interchange lighting.

### **CONSTRUCTION MANAGEMENT Contract No. CM-669A (CTH/KMS)**

At the October 31, 2016 Commissioners Meeting, the Commission awarded Contract No. CM-669A, Construction Management Services for the Scudder Falls Bridge Replacement project to Hill International (Hill) of Philadelphia, PA for an amount not-to-exceed \$25,015,066.98. Hill was provided with Notice of Award and Limited Notice to proceed on November 2, 2016. Hill was then issued a Full Notice to Proceed on January 31, 2017, in parallel with the award of the Scudder Falls Bridge Replacement Contract T-668A at the same meeting.

The Hill team continues to supply construction management personnel as necessary, monitor Trumbull's performance and progress, conduct bi-weekly progress meetings, oversee and coordinate the three (3) construction inspection firms, perform utility coordination in NJ & PA, perform schedule reviews, conduct bi-weekly scheduling meetings, maintain document control, perform health and safety inspections, adjust project staffing as required, address material testing and inspection plan requirements, prepare monthly contractor invoices and manage overall project budget.

### **CONSTRUCTION INSPECTION OF THE PENNSYLVANIA APPROACH Contract No. CI-671A CLR/KMS**

This Contract is for Construction Inspection (CI) Professional Services for the PA Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. TRC Engineers, Inc. (TRC) of Plymouth Meeting, PA was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 29, 2017.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

During this reporting period TRC continued to provide four (4) full-time inspectors to work on the Pennsylvania Approach Roadway portion of the Project under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

### **CONSTRUCTION INSPECTION OF THE MAIN RIVER BRIDGE Contract No. CI-672A CLR/KMS**

This Contract is for Construction Inspection (CI) Professional Services for the Main River Bridge portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. WSP/Parsons Brinckerhoff, Incorporated (PB) of Lawrenceville, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting; and issued a full Notice to Proceed effective March 22, 2017.

During this reporting period PB continued to provide five (5) full time inspectors to work on the Main River Bridge portion of the Project and also continued to provide one (1) full time inspector to work on the Pennsylvania Approach Roadway portion of the Project with all inspectors working under the supervision of the Construction Manager. Additional Inspectors will be provided as the need arises based on the Contractor's schedule.

### **CONSTRUCTION INSPECTION OF NEW JERSEY APPROACH Contract No. CI-673A VMF/CLR/KMS**

This Contract is for Construction Inspection (CI) Professional Services for the NJ Approach Roadway Improvements portion of the Scudder Falls Bridge Replacement Project, Contract T-668A. Gannett Fleming, Inc. (GF) of South Plainfield, NJ was awarded this contract at the February 27, 2017 Commissioners' Meeting and issued a full Notice to Proceed effective March 29, 2017.

During this reporting period GF continued to maintain the contract's full complement of five (5) inspectors to provide inspection and material testing on the New Jersey approach portion of this project under the supervision of the Construction Manager. Two of the current five inspectors are from GF's IBE sub-consultant, Churchill Consulting Engineers.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **BM/AET BUILDING CODE COMPLIANCE INSPECTIONS**

**Task Order Assignment No. C-703A-6  
(CTH/RWL)**

Utilizing the Commission's current Construction Management Task Order Agreement, this Task Order Assignment is to provide Code Compliance Inspections on as needed basis for the construction of the new BM/AET Building being constructed as part of the Scudder Falls Bridge Replacement project. Said services will be provided by a Commonwealth of Pennsylvania Department of Labor and Industry (PA L&I) Certified Third-Party Agency in the appropriate building trade categories and in accordance with the current Uniform Construction Code Inspection Procedures UCC-9.

Urban was issued Notice to Proceed effective August 6, 2018. UCC inspections have been performed on a periodic basis as determined by the classification of work being performed and will continue until building construction is complete in 2019.

## **DESIGN MANAGEMENT CONSULTANT SERVICES T-668A CONSTRUCTION**

**Task Order Assignment No. C-502A-2I  
KMS/RWL**

AECOM is providing DMC services during the construction of the Scudder Falls Bridge Replacement Project, Contract T-668A, under this Task Order Assignment, which began on April 1, 2017. The DMC Services include support to the Commission in the following:

**Environmental Agency Coordination** – Continuous services providing Project-wide assistance with environmental activities including agency site visits; contractor inquiries associated with existing permits obtained by the Commission; and, monitoring and implementation of existing environmental mitigation stipulations associated with pre-construction project permits and agency agreements.

**Environmental Permitting** - In New Jersey, continued coordination with Baker and the NJDEP regarding the mussel survey/relocation work required along the downstream side of the Scudder Falls Bridge in advance of the installation of the downstream trestle work platform in the river. Due to the high river levels and the inability to perform the mussel survey/relocation work, a waiver request has been submitted to NJDEP and approved by them. A separate mitigation plan is currently being developed as requested by NJDEP.

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## February 25, 2019 PROJECT STATUS REPORT

**Environmental Monitoring Services** – Continuous services throughout construction to meet project permit requirements. Services performed during this reporting period included weekly monitoring of the project site for compliance with environmental requirements. Archaeological Monitoring services are also being performed for certain NJ excavation activities in conformance with the Project's Programmatic Agreement although no archaeological monitoring work was performed this reporting period. AECOM also began coordinating the Peregrine Falcon Monitoring Program for 2019 that will begin right after February 15<sup>th</sup>. Weekly Environmental Monitoring of the project site was also performed by ACT Engineers, a sub-consultant to AECOM.

**Contracts C-660A and T-668A Progress Support** - DMC services during this reporting period included participation in the work flow for review and distribution of the contractor's submittals and requests for information (RFI); ongoing coordination with the Baker Team on RFI and contractor submittal responses; design and/or construction issue trouble-shooting and resolution support with involvement in the various technical issues meetings with the CM and the Contractor; ongoing utility relocation work and existing facility interface coordination support; utility design coordination between the Commission's District 1 Administration Building Design and SFB construction projects; and, coordination with Commission Operation's and Public Safety Bridge Security Departments on maintenance of the existing equipment within the SFB Project construction zone.

**CI Contract Administration** – AECOM staff serve as Project Managers for the three (3) Construction Inspection (CI) contracts associated with the Scudder Falls Bridge project. This includes coordination with the CI firms for the supplying of inspectors to the project as requested by the Construction Manager; and, administration of the CI contracts and address any contractual needs.

## PUBLIC INVOLVEMENT SERVICES

### FINAL DESIGN Contract No. C-662A (CTH/KMS)

McCormick Taylor, Inc. (MT) was awarded this Public Involvement (PI) Contract at the Commission's September 28, 2015 Meeting, and issued Notice to Proceed effective October 29, 2015. MT's public involvement effort focuses on regularly communicating project activities to officials, stakeholders and the public, as well as informing motorists of near-term construction stage travel implications, performing public involvement initiatives and market research activities and development of discussion guides and analysis related the implementation of the new toll, and payment options related to All-Electronic Tolling. MT has finalized a new project specific logo and has created a new project specific website that went live on October 4, 2018.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **CAPITAL PROGRAM MANAGEMENT CONSULTANT (CPMC) & DESIGN MANGEMENT CONSULTANT (DMC) SERVICES FOR THE I-95/SCUDDER FALLS BRIDGE IMPROVEMENT PROJECT**

### **CPMC SERVICES – 2018 THROUGH 2021 Task Order Assignment No. C-502A-1M (KMS/RWL)**

Task Order Assignment 502A-1M, Capital Program Management Consultant (CPMC) Services for 2018 through 2021 began in April 2018. AECOM is currently providing two (2) part-time Project Managers to oversee and administer various design and construction projects that are being advanced in the Capital Improvement Program. During this reporting period, CPMC Staff continued to provide the management and oversight of Professional Services Contract C-644A, CM/CI Services Contract CM-644A, and Construction Contract T-644A for the I-78 Roadway Approach/Transition Slabs Rehabilitation and the Rehabilitation of the Cedarville Road Overpass, as well as Contract T-707A for the New Commission Administration Building and the associated CM/CI Contract CM-707A.

### **COMMISSION ADMINISTRATION BUILDING AT SCUDDER FALLS Design Contract No. C-707A (CAS/RWL)**

The design team attended bi-weekly project status meetings, reviewed submittals and responded to request for information from the contractor. The design team also completed on site observations as requested by the construction manager.

The design team developed and issued field bulletins and clarification for the contractors use as needed.

### **Construction Management Contract No. CM-707A (CAS/RWL)**

Joseph Jingoli & Son, Inc. facilitated the bi-weekly project status meetings and various field meeting as needed for the project. Jingoli continues to complete document processing that includes receiving and distributing project submittals and requests for information from the contractor. The construction management team issued their monthly project status report and continues to release three-week look ahead schedules. Staff from the construction manager include the Resident Engineer and the Mechanical/Electrical/Plumbing Inspector, are on site daily as field work by the contractor continues.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

Construction  
Contract No. T-707A  
(CAS/RWL)

Project submittal items continue to be submitted by the contractor and are being reviewed by the design team along with various requests for information. The contractor submitted project schedule update number eight. Installation of exterior and interior metal studs, roof parapets and sheathing, and interior block wall installation are all underway. The construction of the exterior curtain wall is on-going. Electrical rough-in work is occurring as interior walls are constructed. Finally, installation of the HVAC system is underway.

The 1799 building interior walls trim and wainscoting is complete and interior painting is complete.

## **NEW HOPE-LAMBERTVILLE TOLL BRIDGE**

SALT STORAGE FACILITY - DESIGN  
Task Order Assignment No. C-702B-5  
(CTH/RWL)

IH Engineers was issued Notice to Proceed effective August 21, 2018. A project kick-off meeting was held with IH on August 29, 2018 with operations and supervisory staff in attendance. This Task Order Assignment is to perform final design for constructing a new salt storage facility to meet the needs at NH-L Toll Bridge and to be constructed adjacent to the existing barn/salt storage building.

The designer submitted final bid documents on January 25, 2019 and the project is currently being advertised for a bid opening on February 28, 2019.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **I-78 BRIDGES AND APPROACH SLABS REHABILITATION**

**Design  
Contract No. C-644A  
(VMF/CTH/KMS)**

Gannett Fleming, Inc. (GF) was awarded this design contract at the Commission's February 2016 Meeting, and Notice to Proceed issued March 1, 2016. This design project is for the repair of various bridge, pavement and other miscellaneous deficiencies associated with the 13 bridges and approach roadways located within the DRJTBC's jurisdiction on I-78.

During this reporting period, GF continued preparing the final as-built drawings based upon the red-line drawings provided by Greenman-Pedersen, Inc. GF's contract modification request to transfer unused budget from their IBE sub-consultant, Malick & Scherer, to GF is currently under review.

**Construction Management/Construction Inspection  
Contract No. CM-644A  
(VMF/CTH/KMS)**

Greenman-Pedersen, Inc. (GPI) was awarded this Construction Management/Construction Inspection Services contract at the Commission's April 2017 Meeting with the Notice to Proceed issued effective May 24, 2017.

During this reporting period, GPI completed the inspection of the remaining punch-list items of this project and closed out the field office. GPI boxed all project files and delivered them to the Commission on January 30<sup>th</sup> for archiving. GPI completed their evaluation and provided their recommendation on the revised Potential Change Order (PCO) submission by JDE and their Painting Subcontractor for the cost impacts to the approach slab and cleaning/painting work at the Carpentersville Rd. and Edge Rd. Bridges. JDE's response to the PCO recommendation as provided by GPI is forthcoming.

GPI's Resident Engineer, one (1) full time construction inspector/office engineer and one (1) part time Project Manager have completed this assignment and are now on an as-needed basis until the spring of 2019 where JDE will return to complete a few remaining weather sensitive punch-list items.

**Construction  
Contract No. T-644A  
(VMF/CTH/KMS)**

J.D. Eckman, Inc. (JDE) was awarded this Construction contract at the Commission's April 2017 Meeting, and given Notice to Proceed effective May 22, 2017.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

During this reporting period JDE closed out the CM/CI field office after reaching Final Completion on December 14<sup>th</sup>. JDE will return in the Spring of 2019 to complete the remaining weather sensitive punch-list items, JDE provided the remaining final project closeout documentation deliverables to the CM team.

### **I-78 PAVEMENT REHABILITATION (JOINT REHABILITATION)**

Design  
Contract No. DR-721A  
(VMF/RM/KMS)

This project is for the rehabilitation of deteriorated transverse and longitudinal asphalt joints on I-78 throughout the Commission's New Jersey jurisdiction.

During this reporting period the CPMC performed a scoping field view with DRJTBC staff to quantify the joint repairs; and, started developing the contract specifications, estimate of quantities, construction details and engineer's estimate for this construction contract. The notice to contractors is anticipated to be posted in February 2019 and will be either procured through the conventional competitive bid process, or through the Commission's Job Order Contracting (JOC) program.

### **NORTHAMPTON STREET TSB REHABILITATION**

Task Order Assignment C-715A-4  
(RFM/RWL)

Under this Task Order assignment Pennoni will perform an in-depth inspection of the structure from the waterline up and perform a structural analysis. Using the findings of the inspection and structural analysis they will prepare a report listing recommended repairs. The report will be used by the Commission to author a Request for Proposal to prepare the design plans and specifications to accomplish the repairs. Final report is to be completed by the end of March. Field work has begun and lane closures and rigging will begin the week of January 7, 2019. Field inspection was performed January 7, 2019 through January 16, 2019. Pennoni staff researched and reviewed as-built construction plans, rehabilitation/repair plans, load rating reports and inspection and maintenance reports. Microfilm records of the bridge were obtained from the Commission and converted to .pdf format. Pennoni developed 3D bridge model calculations and inputs; load rating

truck load case calculations and model inputs; and global FEM analysis post-processor. Pennoni began preparation of in-depth inspection report, superstructure capacity calculations, and construction sequence for staging and MPT options.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **APPROACH ROADWAY IMPROVEMENTS AT THE CENTRE BRIDGE – STOCKTON, NEW HOPE – LAMBERTVILLE, AND UHLERSTOWN – FRENCHTOWN TOLL-SUPPORTED BRIDGES**

**DESIGN  
Task Order Assignment C-715A-1  
(JRB/RFM)**

Under this Task Order Assignment (TOA) the Consultant, Pennoni, Inc. (Pennoni), is providing professional services for the design of approach roadway improvements at the Centre Bridge – Stockton, New Hope – Lambertville, and Uhlerstown – Frenchtown Toll-Supported Bridges. Improvements include select roadway repaving, re-striping, three (3) ADA ramps, replacement of six (6) inlets, curbing repair and patching/coating of a retaining wall.

Notice to proceed was given on September 25, 2017. A kick off meeting was held on October 3, 2017. Field visits occurred September 28 through October 3. Progress Meeting No. 1 was held on Friday, November 3. A progress / 60% submission review meeting was held on November 29. On January 30, Supplement No. 1 was approved to use \$4,265.75 of the \$8,000 Unforeseen Allowance for work related to the NH-L PA north roadway retaining wall that was not included in the original scope of work. On December 10, a meeting was held with Pennoni to review the status of the task order assignment and prepare final PS&E for bidding in January. On December 19, Supplement No. 2 was approved to use the remaining unforeseen allowance in the assignment for work related to the pedestrian detour and design of repairs to the concrete base of the canal stairs. On December 21, it was decided the construction contract would be performed under the Job Order Contracting program being implemented by the Commission. Final plans and specifications will be revised based on this decision.

## **ELECTRONIC SURVEILLANCE/DETECTION SYSTEM ESS MAINTENANCE CONTRACT Contract No. DB-724A (WMC/RWL)**

Schneider Electric Building Americas, Inc. continued to provide maintenance services in support of the Electronic Surveillance / Detection System under the direction of the Commission's Public Safety and Bridge Security, who operate the system from the Primary Control Center located at the New Jersey State Police's Regional Operation and Information Center (ROIC) in West Trenton, New Jersey.



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **CUSTOMER SERVICE CENTER/VIOLATION PROCESSING CENTER PROJECT DB-584 (CAS/RWL)**

The new NJ Customer Service Center (CSC) is live. The New Jersey Turnpike Authority (NJTA), as the lead agency, is facilitating all meetings with the other agencies and Conduent to manage the implementation of outstanding system elements. Commission staff, Conduent, HNTB and representative from the other agencies that are included in the NJ CSC participated in follow-up workshops to develop the AET invoice templates that will be issued to Toll-by-Plate customers using the Scudder Falls Bridge.

## **TRAFFIC COUNT PROGRAM UPGRADE DR-550A (RSL/CAS)**

A Purchase Order was issued to Signal Service, Inc., West Chester, PA for the traffic counters, server and additional materials. Signal Service is a member of the Pennsylvania Department of General Services COSTARS Program (Cooperative Purchasing Contract No. 4400012659). The COSTARS Program sets the pricing for the traffic counters, auxiliary equipment, and software to be purchased.

As the Commission expands its wide area network (WAN) to the toll supported bridges, the traffic counters will transition from the wireless modems to the WAN for the transmission of data.

## **ELECTRONIC TOLL COLLECTION SYSTEM REPLACEMENT**

**DESIGN, BUILD AND MAINTAIN  
Contract No. DB-540A  
(CAS/RWL)**

TransCore submitted the final as-built drawings for the installation of the Toll Plaza Canopy LED signs. TransCore is coordinating with the Scudder Falls Bridge construction management team for the implementation of the electronic toll collection system at the Scudder Falls Bridge once the building and gantry are complete. Commission Staff and TransCore meet monthly to review and discuss system operational and maintenance items.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **TOLL PLAZA LED SIGN INSTALLATION AND INTEGRATION Task Order Assignment No. C-701A-4 (CAS/RWL)**

This Task Order Assignment is complete and will be closeout upon processing the final invoice and completion of a task order closeout modification.

## **ALL ELECTRONIC TOLLING STUDY Task Order Assignment No. C-701A-5 (CAS/RWL)**

RK&K is preparing the initial draft of the report for Commission Staff review.

## **LEVEL 3 – INVESTMENT GRADE TRAFFIC AND REVENUE FORECASTS**

**Contract No. C-549AR  
(CAS/RWL)**

There is no activity on this project to report.

## **BUILDINGS & FACILITIES ENERGY CONSERVATION MEASURES**

**PRELIMINARY, FINAL & POST DESIGN SERVICES  
C-657A-3  
(RJZ/RWL)**

Utilizing the Commission standing Consulting Engineer Task Order Agreement with Joseph Jingoli & Son, Inc. (JJS), this Task Order Assignment is to obtain engineering preliminary, final, and post design services to implement the Energy Conservation Measures (ECM) identified in an ASHRAE Level 3 Energy Audit prepared under Task Oder Assignment No. C-657A-1 at all of the Commission's seven (7) Toll Bridge facilities.

A Kick-Off Meeting was conducted with JJS on November 21, 2016, record room site visits, and field surveys of the seven toll bridges has been completed. Progress meeting was conducted on February 1, 2017, reporting field observations and conditions in advance of a Schematic Design submission was received February 28, 2017 and a design review meeting was conducted with the consultant on March 21, and a Final Submission was received on April 24, 2017 addressing Commission's comments. Public Bid Advertisements for an Electrical and a Mechanical Construction Contracts were posted on May 9<sup>th</sup>, bids were publically opened on June 8<sup>th</sup> & June 13<sup>th</sup> respectively. Bids received from the low bidder of each Contract was reviewed by JJS, Commission Staff and Counsels, and found to be responsive. Construction Contracts Awards were made for each of the two (2) Contracts and Consultant is currently providing Post Design Services answering Contractors' Requests for Information and reviewing submittals.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

## **CONSTRUCTION MANAGEMENT SERVICES Task Order Assignment No. C-696A-2 (RJZ/RWL)**

Utilizing the Commission's current Facilities Task Order Agreement with Johnson, Mirmiran & Thompson (JMT), this Task Order Assignment is to provide Construction Management (CM) Services in connection with the Energy Conservation Measures (ECM) implementation Project.

A meeting was held with the Consultant on July 13<sup>th</sup> to review the Commission's expectations of the consultant's services during the Pre-Construction and Construction phases of both Electrical & Mechanical ECM implementation Construction Contracts T-645A and T-645B respectively. Subsequently; the Notice of Award and Limited Notice to Proceed was issued to JMT effective July 17, 2017.

JMT is currently providing construction field inspections, conducting bi-weekly progress meetings along with processing Architectural Supplementary Instructions, Contractor's Submittals and Request for Information, conducting final walk-through and begun the Close-Out procedure for each of the two Construction Project.

## **CONSTRUCTION Contract No. T-645A (RJZ/RWL)**

MJF Construction Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Notice to Proceed effective date of July 24<sup>th</sup> was issued in accordance with the Contract Specifications and Pre-Construction Meeting was held on July 27<sup>th</sup>.

Interior and exterior lighting replacement activities is near completion and Contractor is currently finalizing the Commission wide lighting controls system configuration at all seven Toll Bridges Facilities. Training workshop was completed and Project Close-Out has begun.

## **CONSTRUCTION Contract No. T-645B (RJZ/RWL)**

Schneider Electric Buildings Americas, Inc., was awarded this construction contract at the Commission's June 2017 Meeting. Notice of Award and Limited Notice to Proceed letter was issued effective June 27, 2017. Pre-Construction Meeting was held on August 11<sup>th</sup> and a Notice to Proceed effective date of August 16<sup>th</sup> was issued.

Contractor completed working at Milford Montague, Delaware Water Gap, Portland-Columbia, I-78, Easton Philipsburg and the New Hope Toll Bridge Facility. Contractor is also

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019**

### **PROJECT STATUS REPORT**

finalizing the system integration and setting up the Sequence of Operation of the Commission wide Building Management System at all six Toll Bridge Facilities. Training workshop was completed and Project Close-Out has begun.

### **JOB ORDER CONTRACTING**

#### **JOB ORDER CONTRACTING PROGRAM MANAGER**

Contract No. C-727A

(WMC/RWL)

The Gordian Group updated the front end bid documents in response to the December 18, 2018 review meeting and submitted revised versions on January 7, 2018. Work continues on the Construction Task Catalog and supplementary Technical Specifications. Additional work included developing a plan for an external marketing program having a focus on the local contracting community.

#### **GENERAL ENGINEERING CONSULTANT 2015-2018**

##### **ANNUAL INSPECTIONS**

C-684A

(JRB/RFM)

As the Commission's General Engineering Consultant (GEC), Cherry, Weber & Associates (CWA) is providing Annual Inspection Services for the Toll-Supported Bridges in 2016. CWA was provided with Notice to Proceed on March 23, 2015. On November 21, 2016, the Commission, via Resolution 3090-11-16, extended CWA's contract to perform GEC services and inspections in 2017 & 2018. On November 19, 2018, the Commission, via Resolution 4045-10-18, extended CWA's contract to perform GEC services and inspections in 2019 & 2020, the second and final of two 2-year optional extensions in the original contract.

A kick-off meeting was held on February 23, 2018, for the 2018 Toll-Supported Bridge Inspections at the Easton - Phillipsburg Toll Bridge Administration Building and attended by representatives from Central and South Regions Maintenance, the Deputy Director of Maintenance, Engineering, and CWA.

Facilities inspections were completed on June 20 & 21 at the Southern Region and Central Region Toll-Supported Bridges. Inspections at all Toll-Supported Bridges have been completed for the year. The draft Annual Maintenance Report was submitted to the Commission on September 7 and has been distributed to staff for review and comment. Retro-reflectivity inspections were held on October 15 and 16 in the Southern and Central Regions for all the toll-supported bridges except Scudder Falls. Maintenance report review meetings were held with the Northern and Central Region operations staff on October 22 and the Southern Region operations staff on October 26. The Draft Annual Inspection Report was delivered to the Commission on September 28 and is under review.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**February 25, 2019  
PROJECT STATUS REPORT**

**2015-2016 TRAFFIC ENGINEERING CONSULTANT**

**Contract No. C-686A  
(CAS/RWL)**

Traffic data from the Commission's Toll and Toll Supported Bridges for 2018 was provided to Pennoni Engineers. Additionally, a list of Commission projects that occurred in 2018 and potential projects for 2019 was provided to Pennoni Engineers. This data will be used to develop the 2018 Traffic tables for the report, as well as the 2019 traffic projections.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **OPERATIONS**

The following Pages reflect the reports on those items assigned to the Operations Department. Each item is reported separately and page numbered accordingly.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**OPERATIONS INDEX  
FOR  
PUBLIC SAFETY & BRIDGE SECURITY**

| <b>SUBJECT</b>                     | <b>DESCRIPTION</b>                      | <b>PAGE NUMBER</b> |
|------------------------------------|-----------------------------------------|--------------------|
| Public Safety & Bridge<br>Security | Status Reports Month of<br>January 2019 | 1-21               |



# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF JANUARY 2019**

The below-listed items represent meetings, communications, tasks, and projects involving the Public Safety and Bridge Security Department:

### **Radio System**

- During the month of January 2019, Public Safety and Bridge Security (PSBS) personnel, along with the NJ State Police and Motorola have been working with personnel who manage the Solebury and Stockton Towers to prepare for the extension of the Stockton Tower and installation of radio equipment at both sites.
- PSBS received new mobile radios for the new Commission vehicles ordered to replace those taken out of service or reassigned.
- PSBS personnel alone, and in conjunction with the New Jersey State Police investigated various other DRJTBC radio issues both during and after normal working hours.
- PSBS personnel continue to work with the Districts and IT to update the CarteGraph radio inventory database.

### **Access Control System**

- During the month of January 2019, PSBS personnel worked with General Supply (Commission's locksmith) to address various lock issues.
- During the month of January 2019, General Supply performed preventative maintenance on doors at our facilities.
- During the month of January 2019, the ACS database was audited and pictures were updated for employees and contractor cards. Various other employee ACS rights were updated and/or changed at the request of supervisors.
- Various door alarms and ACS issues were addressed both during and after normal working hours.

### **Public Safety & Bridge Security**

- During the month of January 2019, PSBS staff continued installing new monitors at the bridge shelters. These monitors allow for the simultaneous viewing of cameras from the ESS systems and commission email/documents.

# **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

## **PUBLIC SAFETY AND BRIDGE SECURITY MONTH OF JANUARY 2019**

- During the month of January 2019, PSBS personnel continued to work with Schneider Electric on various new Capital Projects, pending projects and current construction projects.
- During the month of January 2019, PSBS conducted interviews for the ESS Monitor position at the ROIC
- During the month of January 2019, PSBS personnel continued working with Engineering on the new Scudder Falls facility, Administration Building and the design renovations to the Trenton Morrisville administration building.
- PSBS personnel reviewed and purged the ESS video storage database that contains copies of videos requested by DRJTBC personnel and outside agencies.
- PSBS personnel worked during, and after normal working hours on numerous issues and problems raised by Commission members.
- The PSBS Primary Control Center (PCC) continues to operate 24/7 and detected, documented, and assisted the Regional bridges with various emergencies, traffic, and security related incidents.
- During the month of January 2019, PSBS personnel worked with several police departments and DRJTBC personnel on various inquiries and investigations. As a result, PSBS personnel investigated and processed forty video requests. Please see the attached "ESS Request Video Report" for a summary of information on each request.

### **Miscellaneous**

- On January 3<sup>rd</sup> 2019, PSBS Staff held a meeting with Bridge Security Bridge Monitors
- On January 3<sup>rd</sup> 2019, PSBS Staff held a meeting with Traffic Products to discuss road sensors that report road conditions (road temperature, air temperature, rain, snow, dry, chemically wet, etc...)
- On January 7<sup>th</sup> 2019, PSBS Staff attended a follow up meeting to discuss Rave Panic software. This system is part of the Swift Reach software and allows for mass notification during an emergency.

## **DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

### **PUBLIC SAFETY AND BRIDGE SECURITY**

#### **MONTH OF JANUARY 2019**

- On January 9<sup>th</sup> 2019, PSBS Staff held a meeting with Bridge Security Assistant Coordinators to discuss department objectives for the new year
- On January 3<sup>rd</sup>, 28<sup>th</sup> 2019, PSBS Staff attended the BM/AET Building bi-weekly meeting.
- On January 17<sup>th</sup> 2019, PSBS attended the Workplace Safety Committee Meeting
- On January 31<sup>st</sup> 2019, PSBS Staff held a meeting with PCC employees to discuss and update on department activity.

# ESS Request Video

Report Run Date: 2/1/2019

Report Month: 1/1/2019- 1/31/2019

| ID   | Request Date | Request_Agency                | Requestor                | Location               | Incident Type          | DRJTBC Requestor |
|------|--------------|-------------------------------|--------------------------|------------------------|------------------------|------------------|
| 1855 | 1/1/19       | DRJTBC                        | K. Raike                 | Lower Trenton          | Motor Vehicle Accident | Kevin Raike      |
| 1856 | 1/2/19       | DRJTBC                        | D Stites - PCC           | EP                     | Motor Vehicle Accident | Denis Stites     |
| 1857 | 1/4/19       | DRJTBC                        | Matt Skrebel             | Calhoun St.            | Pedestrian Accident    | Matt Skrebel     |
| 1858 | 1/6/19       | Pohatcong Twp. Police Dept.   | DSG Ryan W. Barsony #16  | Riegelsville           | Police Chase           | Matt Skrebel     |
| 1859 | 1/6/19       | DRJTBC                        | M. Leary Jr              | NHL-TS                 | Motor Vehicle Accident | Mark Leary Jr    |
| 1860 | 1/7/19       | DRJTBC                        | D Stites - PCC           | PC                     | Other                  | Denis Stites     |
| 1861 | 1/8/19       | DRJTBC                        | D Stites - PCC           | I78                    | Bridge Jumper          | Denis Stites     |
|      | 1/8/19       | DRJTBC                        | D Stites - PCC           | I78                    | Bridge Jumper          | Denis Stites     |
| 1862 | 1/8/19       | DRJTBC                        | A Bubba                  | I78                    | Other                  | Kevin Clark      |
| 1863 | 1/9/19       | DRJTBC                        | M. Wahl                  | PC                     | Other                  | Michael Wahl     |
| 1864 | 1/9/19       | DRJTBC                        | Nicholas Knechel         | TM                     | Motor Vehicle Accident | Nicholas Knechel |
| 1865 | 1/9/19       | DRJTBC                        | Nicholas Knechel         | TM                     | Motor Vehicle Accident | Nicholas Knechel |
| 1866 | 1/10/19      | DRJTBC                        | Matt Skrebel             | Uhlerstown-French town | Overweight Crossing    | Matt Skrebel     |
| 1867 | 1/10/19      | Easton PD                     | Officer Diego Santiago   | Northampton            | Pedestrian Accident    | Nicholas Knechel |
| 1868 | 1/11/19      | DRJTBC                        | D Stites - PCC           | Uhlerstown-French town | Hit & Run MVA          | Denis Stites     |
| 1869 | 1/11/19      | DRJTBC                        | Cpl Lorenzo              | Scudder Falls          | Motor Vehicle Accident | Kevin Clark      |
| 1870 | 1/11/19      | DRJTBC                        | D Stites - PCC           | TM                     | Motor Vehicle Accident | Denis Stites     |
| 1871 | 1/13/19      | Morrisville Police Department | Ofc. John Aspromonti #15 | Calhoun St.            | Motor Vehicle Accident | Denis Stites     |
|      | 1/13/19      | Morrisville Police Department | Ofc. John Aspromonti #15 | Calhoun St.            | Motor Vehicle Accident | Denis Stites     |
| 1872 | 1/13/19      | DRJTBC                        | A. León                  | Lower Trenton          | Other                  | Ariel Leon       |
| 1873 | 1/14/19      | DRJTBC                        | M. Leary Jr              | Washington Crossing    | Motor Vehicle Accident | Mark Leary Jr    |
| 1874 | 1/15/19      | DRJTBC                        | Nicholas Knechel         | Calhoun St.            | Hit & Run MVA          | Nicholas Knechel |
| 1875 | 1/15/19      | DRJTBC                        | M. Leary Jr              | Riegelsville           | Other                  | Mark Leary Jr    |

# ESS Request Video

Report Run Date: 2/1/2019

Report Month: 1/1/2019- 1/31/2019

| ID   | Request Date | Request_Agency                       | Requestor               | Location            | Incident Type          | DRJTBC Requestor |
|------|--------------|--------------------------------------|-------------------------|---------------------|------------------------|------------------|
| 1876 | 1/16/19      | DRJTBC                               | Michael Rizza           | DWG                 | Other                  | Michael Rizza    |
| 1877 | 1/19/19      | DRJTBC                               | M. Jones                | DWG                 | Motor Vehicle Accident | Matt Jones       |
| 1878 | 1/21/19      | DRJTBC                               | D Stites - PCC          | EP                  | Motor Vehicle Accident | Denis Stites     |
| 1879 | 1/22/19      | DRJTBC                               | D Stites - PCC          | Scudder Falls       | Motor Vehicle Accident | Denis Stites     |
| 1880 | 1/22/19      | Pohatcong Township Police Department | Det. Matthew Wojcik #22 | EP                  | Police Investigation   | Michael Rizza    |
| 1881 | 1/22/19      | DRJTBC                               | Michael Rizza           | Washington Crossing | Motor Vehicle Accident | Michael Rizza    |
| 1882 | 1/24/19      | DRJTBC                               | Nicholas Knechel        | Washington Crossing | Motor Vehicle Accident | Nicholas Knechel |
| 1883 | 1/24/19      | DRJTBC                               | Nicholas Knechel        | Calhoun St.         | Motor Vehicle Accident | Nicholas Knechel |
| 1884 | 1/24/19      | DRJTBC                               | Nicholas Knechel        | Calhoun St.         | Motor Vehicle Accident | Nicholas Knechel |
| 1885 | 1/25/19      | DRJTBC                               | Michael Rizza           | I78                 | Motor Vehicle Accident | Michael Rizza    |
| 1886 | 1/26/19      | DRJTBC                               | M. Wahl                 | EP                  | Motor Vehicle Accident | Michael Wahl     |
| 1887 | 1/28/19      | DRJTBC                               | Nicholas Knechel        | I78                 | Motor Vehicle Accident | Nicholas Knechel |
| 1888 | 1/29/19      | DRJTBC                               | M. Leary Jr             | Lower Trenton       | Motor Vehicle Accident | Mark Leary Jr    |
| 1889 | 1/29/19      | DRJTBC                               | Sgt. Susan Lobb         | DWG                 | Other                  | Nicholas Knechel |
| 1890 | 1/29/19      | DRJTBC                               | M. Leary Jr             | TM                  | Hit & Run MVA          | Mark Leary Jr    |
| 1891 | 1/30/19      | Pohatcong Twp Police                 | Det. Matthew Wojcik     | I78                 | Stolen Vehicle         | Denis Stites     |
| 1892 | 1/31/19      | DRJTBC                               | D Stites - PCC          | TM                  | Motor Vehicle Accident | Denis Stites     |

Total for Month: 40

# January 2019

| Bridges                       | N/R<br>Accidents |    | Traffic<br>Accidents |    | Motorist<br>Assists |    | Other |    |
|-------------------------------|------------------|----|----------------------|----|---------------------|----|-------|----|
|                               | NJ               | PA | NJ                   | PA | NJ                  | PA | NJ    | PA |
| Milford-Montague 40           | 0                | 0  | 1                    | 0  | 0                   | 0  | 4     | 4  |
| Delaware Water Gap 41         | 0                | 1  | 4                    | 0  | 9                   | 5  | 100   | 4  |
| Portland Pedestrian 42        | 0                | 0  | 0                    | 0  | 0                   | 0  | 1     | 0  |
| Portland-Columbia 43          | 0                | 0  | 1                    | 0  | 0                   | 0  | 0     | 0  |
| Riverton – Belvidere 44       | 0                | 0  | 0                    | 0  | 0                   | 0  | 2     | 0  |
| Rt 22 EP 45                   | 0                | 0  | 1                    | 0  | 0                   | 0  | 2     | 0  |
| Northampton St 46             | 0                | 1  | 1                    | 0  | 0                   | 0  | 0     | 0  |
| I-78 47                       | 0                | 0  | 4                    | 1  | 4                   | 5  | 56    | 10 |
| Riegelsville 48               | 0                | 0  | 0                    | 0  | 0                   | 0  | 0     | 3  |
| Upper Black Eddy Milford 49   | 0                | 0  | 0                    | 0  | 0                   | 0  | 9     | 0  |
| Uhlerstown Frenchtown 50      | 0                | 0  | 0                    | 0  | 0                   | 0  | 12    | 0  |
| Lumberville Raven Rock 51     | 0                | 0  | 0                    | 0  | 0                   | 0  | 0     | 0  |
| Centre Bridge Stockton 52     | 0                | 0  | 0                    | 0  | 0                   | 0  | 6     | 0  |
| New Hope Lambertville Toll 53 | 0                | 0  | 0                    | 0  | 0                   | 0  | 10    | 0  |
| New Hope Lambertville 54      | 0                | 0  | 1                    | 1  | 0                   | 0  | 12    | 0  |
| Washington Crossing 55        | 0                | 0  | 0                    | 0  | 1                   | 0  | 1     | 0  |
| Scudder Falls 56              | 0                | 0  | 2                    | 0  | 1                   | 0  | 3     | 0  |
| Calhoun St 57                 | 0                | 0  | 0                    | 0  | 0                   | 0  | 1     | 0  |
| Lower Trenton 58              | 0                | 0  | 1                    | 0  | 0                   | 0  | 0     | 11 |
| Morrisville Trenton 59        | 0                | 1  | 2                    | 1  | 4                   | 1  | 0     | 2  |

|                           | Citations | Warnings | Security Checks |
|---------------------------|-----------|----------|-----------------|
| New Jersey State Police   | 324       | 139      | 472             |
| Pennsylvania State Police | 67        | 28       | 393             |
|                           |           |          |                 |

# January 2019 Overweight Crossings (Central Region)

Updated  
06/21/2018

| 2                              | Total<br>Turnarounds | Total<br>Overweights | Total<br>Manned | Total<br>Unmanned | NJSP<br>Response | Summons<br>Issued | Warnings<br>Issued | PSP<br>Response | Summons<br>Issued2 | Warnings<br>Issued | Local Police<br>Response | No Response<br>Requested |
|--------------------------------|----------------------|----------------------|-----------------|-------------------|------------------|-------------------|--------------------|-----------------|--------------------|--------------------|--------------------------|--------------------------|
| Riverton-<br>Belvidere         | 38                   | 1                    | 0               | 1                 | 1                | 0                 | 1                  | 0               | 0                  | 0                  | 0                        | 0                        |
| Northampton St.                | 298                  | 7                    | 7               | 0                 | 4                | 0                 | 4                  | 1               | 1                  | 0                  | 0                        | 2                        |
| Riegelsville                   | 64                   | 0                    | 0               | 0                 | 0                | 0                 | 0                  | 0               | 0                  | 0                  | 0                        | 0                        |
| Uhlerstown -<br>Frenchtown     | 36                   | 3                    | 0               | 3                 | 2                | 0                 | 2                  | 0               | 0                  | 0                  | 0                        | 1                        |
| <b>Totals</b>                  | <b>436</b>           | <b>10</b>            | <b>7</b>        | <b>4</b>          | <b>7</b>         | <b>0</b>          | <b>7</b>           | <b>1</b>        | <b>1</b>           | <b>0</b>           | <b>0</b>                 | <b>3</b>                 |
| 2019 Year to<br>Date<br>Totals | Total<br>Turnarounds | Total<br>Overweights | Total<br>Manned | Total<br>Unmanned | NJSP Response    | Summons<br>Issued | Warnings<br>Issued | PSP<br>Response | Summons<br>Issued  | Warnings<br>Issued | Local Police<br>Response | No Response<br>Requested |
| Riverton-<br>Belvidere         | 38                   | 1                    | 0               | 1                 | 1                | 0                 | 1                  | 0               | 0                  | 0                  | 0                        | 0                        |
| Northampton St.                | 298                  | 7                    | 7               | 0                 | 4                | 0                 | 4                  | 1               | 1                  | 0                  | 0                        | 2                        |
| Riegelsville                   | 64                   | 0                    | 0               | 0                 | 0                | 0                 | 0                  | 0               | 0                  | 0                  | 0                        | 0                        |
| Uhlerstown -<br>Frenchtown     | 36                   | 3                    | 0               | 3                 | 2                | 0                 | 2                  | 0               | 0                  | 0                  | 0                        | 1                        |
| <b>Year to Date<br/>Totals</b> | <b>436</b>           | <b>10</b>            | <b>7</b>        | <b>4</b>          | <b>7</b>         | <b>0</b>          | <b>7</b>           | <b>1</b>        | <b>1</b>           | <b>0</b>           | <b>0</b>                 | <b>3</b>                 |



# January 2019 Overweight Crossings-Southern Region

1/31/2019

| Bridge                | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued2 | Local Police Response | No Response Requested |
|-----------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|------------------|-----------------------|-----------------------|
| Lower Trenton         | 2                 | 22                | 0            | 22             | 2             | 2              | 0               | 19           | 12               | 7                | 0                     | 1                     |
| Calhoun Street        | 21                | 2                 | 2            | 0              | 1             | 0              | 1               | 1            | 0                | 1                | 0                     | 0                     |
| Washington Crossing   | 25                | 6                 | 2            | 4              | 5             | 2              | 3               | 1            | 0                | 1                | 0                     | 0                     |
| New Hope              | 32                | 2                 | 2            | 0              | 0             | 0              | 0               | 2            | 2                | 0                | 0                     | 0                     |
| Lambertville          |                   |                   |              |                |               |                |                 |              |                  |                  |                       |                       |
| Centre Bridge         | 23                | 2                 | 0            | 2              | 2             | 2              | 0               | 0            | 0                | 0                | 0                     | 0                     |
| Stockton              |                   |                   |              |                |               |                |                 |              |                  |                  |                       |                       |
| <b>January Totals</b> | <b>103</b>        | <b>34</b>         | <b>6</b>     | <b>28</b>      | <b>10</b>     | <b>6</b>       | <b>4</b>        | <b>23</b>    | <b>14</b>        | <b>9</b>         | <b>0</b>              | <b>1</b>              |

| Bridge                     | Total Turnarounds | Total Overweights | Total Manned | Total Unmanned | NJSP Response | Summons Issued | Warnings Issued | PSP Response | Citations Issued | Warnings Issued | Local Police Response | No Response Requested |
|----------------------------|-------------------|-------------------|--------------|----------------|---------------|----------------|-----------------|--------------|------------------|-----------------|-----------------------|-----------------------|
| Lower Trenton              | 2                 | 22                | 0            | 22             | 2             | 2              | 0               | 19           | 12               | 7               | 0                     | 1                     |
| Calhoun Street             | 21                | 2                 | 2            | 0              | 1             | 0              | 1               | 1            | 0                | 1               | 0                     | 0                     |
| Washington Crossing        | 25                | 6                 | 2            | 4              | 5             | 2              | 3               | 1            | 0                | 1               | 0                     | 0                     |
| New Hope                   | 32                | 2                 | 2            | 0              | 0             | 0              | 0               | 2            | 2                | 0               | 0                     | 0                     |
| Lambertville               |                   |                   |              |                |               |                |                 |              |                  |                 |                       |                       |
| Centre Bridge              | 23                | 2                 | 0            | 2              | 2             | 2              | 0               | 0            | 0                | 0               | 0                     | 0                     |
| Stockton                   |                   |                   |              |                |               |                |                 |              |                  |                 |                       |                       |
| <b>Year to Date Totals</b> | <b>103</b>        | <b>34</b>         | <b>6</b>     | <b>28</b>      | <b>10</b>     | <b>6</b>       | <b>4</b>        | <b>23</b>    | <b>14</b>        | <b>9</b>        | <b>0</b>              | <b>1</b>              |



DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION  
MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Northampton Street

MONTH January

YEAR 2019

| ACTIVITY/SERVICE               | WEEK OF 5-Jan | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 336           | 336            | 336            | 336            | 1344  |
| Patrols                        | 168           | 168            | 168            | 168            | 672   |
| Overweight Crossings           | 3             | 0              | 0              | 4              | 7     |
| Overweights Refused            | 82            | 81             | 55             | 80             | 298   |
| Motorist Aid                   | 0             | 0              | 8              | 0              | 8     |
| Medical Assistance             | 0             | 0              | 0              | 1              | 1     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 3             | 1              | 0              | 1              | 5     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 220           | 214            | 174            | 135            | 743   |
| Traffic Control                | 51            | 66             | 44             | 45             | 206   |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 6             | 8              | 8              | 7              | 29    |
| Miscellaneous                  | 3             | 11             | 10             | 7              | 31    |

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE RiegelsvilleMONTH JanuaryYEAR 2019

| ACTIVITY/SERVICE               | WEEK OF 5-Jan | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 228           | 304            | 304            | 272            | 1108  |
| Patrols                        | 142           | 152            | 152            | 136            | 582   |
| Overweight Crossings           | 0             | 0              | 0              | 0              | 0     |
| Overweights Refused            | 18            | 28             | 5              | 13             | 64    |
| Motorist Aid                   | 0             | 0              | 0              | 1              | 1     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 0             | 1              | 1              | 0              | 2     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 59            | 53             | 48             | 44             | 204   |
| Traffic Control                | 8             | 9              | 3              | 6              | 26    |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 1             | 0              | 2              | 1              | 4     |
| Miscellaneous                  | 3             | 5              | 2              | 5              | 15    |

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Milford-Upper Black EddyMONTH JanuaryYEAR 2019

| ACTIVITY/SERVICE               | WEEK OF 5-Jan | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 0             | 15             | 16             | 8              | 39    |
| Patrols                        | 0             | 10             | 9              | 5              | 24    |
| Overweight Crossings           | 0             | 0              | 0              | 0              | 0     |
| Overweights Refused            | 0             | 0              | 0              | 0              | 0     |
| Motorist Aid                   | 0             | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 0             | 0              | 0              | 0              | 0     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 0             | 10             | 12             | 0              | 22    |
| Traffic Control                | 0             | 0              | 0              | 0              | 0     |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 0             | 0              | 1              | 0              | 1     |
| Miscellaneous                  | 0             | 0              | 1              | 0              | 1     |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Frenchtown-Uhlerstown

MONTH January

YEAR 2019

| ACTIVITY/SERVICE               | WEEK OF 5-Jan | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 56            | 48             | 32             | 40             | 176   |
| Patrols                        | 28            | 24             | 16             | 18             | 86    |
| Overweight Crossings           | 1             | 0              | 0              | 2              | 3     |
| Overweights Refused            | 8             | 22             | 6              | 0              | 36    |
| Motorist Aid                   | 0             | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 1             |                | 0              | 1              | 2     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 41            | 43             | 27             | 32             | 143   |
| Traffic Control                | 6             | 23             | 6              | 6              | 41    |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 3             | 1              | 0              | 4              | 8     |
| Miscellaneous                  | 0             | 0              | 4              | 3              | 7     |

NOTES:

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Belvidere-Riverton

MONTH January

YEAR 2019

| ACTIVITY/SERVICE               | WEEK OF 5-Jan | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 168           | 168            | 168            | 168            | 672   |
| Patrols                        | 84            | 84             | 84             | 84             | 336   |
| Overweight Crossings           | 0             | 0              | 0              | 1              | 1     |
| Overweights Refused            | 11            | 11             | 10             | 6              | 38    |
| Motorist Aid                   | 0             | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0             | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0             | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 2             | 1              | 2              | 0              | 5     |
| Fire Dept. Requested           | 0             | 0              | 0              | 0              | 0     |
| Public Interaction             | 66            | 58             | 48             | 47             | 219   |
| Traffic Control                | 0             | 5              | 4              | 2              | 11    |
| Jumpers                        | 0             | 0              | 0              | 0              | 0     |
| Assaults                       | 0             | 0              | 0              | 0              | 0     |
| Other                          | 0             | 1              | 0              | 1              | 2     |
| Miscellaneous                  | 7             | 5              | 6              | 7              | 25    |

**NOTES:**

DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Portland Pedestrian Bridge

MONTH January

YEAR 2019

| ACTIVITY/SERVICE               | WEEK OF 5-Jan | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | TOTAL |
|--------------------------------|---------------|----------------|----------------|----------------|-------|
| Hours Worked                   |               |                |                |                | 0     |
| Patrols                        |               |                |                |                | 0     |
| Overweight Crossings           |               |                |                |                | 0     |
| Overweights Refused            |               |                |                |                | 0     |
| Motorist Aid                   |               |                |                |                | 0     |
| Medical Assistance             |               |                |                |                | 0     |
| First Aid Rendered             |               |                |                |                | 0     |
| State / Local Police Requested |               |                |                |                | 0     |
| Fire Dept. Requested           |               |                |                |                | 0     |
| Public Interaction             |               |                |                |                | 0     |
| Traffic Control                |               |                |                |                | 0     |
| Jumpers                        |               |                |                |                | 0     |
| Assaults                       |               |                |                |                | 0     |
| Other                          |               |                |                |                | 0     |
| Miscellaneous                  |               |                |                |                | 0     |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Centre-Bridge StocktonMONTH JanuaryYEAR 2019

| ACTIVITY/SERVICE               | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | WEEK OF 31-Jan | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 80             | 40             | 24             | 0              | 144   |
| Patrols                        | 40             | 20             | 6              | 0              | 66    |
| Overweight Crossings           | 1              | 1              | 0              | 0              | 2     |
| Overweights Refused            | 10             | 6              | 8              | 0              | 24    |
| Motorist Aid                   | 1              | 0              | 0              | 0              | 1     |
| Medical Assistance             | 0              | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0              | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 0              | 0              | 0              | 0              | 0     |
| Fire Dept. Requested           | 0              | 0              | 0              | 0              | 0     |
| Public Interaction             | 19             | 26             | 22             | 0              | 67    |
| Traffic Control                | 8              | 7              | 8              | 0              | 23    |
| Jumpers                        | 0              | 0              | 0              | 0              | 0     |
| Assaults                       | 0              | 0              | 0              | 0              | 0     |
| Other                          | 9              | 0              | 0              | 0              | 9     |
| Miscellaneous                  | 0              | 0              | 0              | 0              | 0     |

**NOTES:**



## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE New Hope - LambertvilleMONTH JanuaryYEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | WEEK OF 31-Jan | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 544            | 336            | 336            | 240            | 1456  |
| Patrols                        | 173            | 157            | 137            | 102            | 569   |
| Overweight Crossings           | 2              | 0              | 0              | 0              | 2     |
| Overweights Refused            | 24             | 9              | 6              | 12             | 51    |
| Motorist Aid                   | 1              | 0              | 0              | 0              | 1     |
| Medical Assistance             | 1              | 0              | 0              | 0              | 1     |
| First Aid Rendered             | 1              | 0              | 0              | 0              | 1     |
| State / Local Police Requested | 2              | 0              | 0              | 0              | 2     |
| Fire Dept. Requested           | 1              | 0              | 0              | 0              | 1     |
| Public Interaction             | 38             | 124            | 72             | 0              | 234   |
| Traffic Control                | 2              | 0              | 0              | 2              | 4     |
| Jumpers                        | 0              | 0              | 0              | 0              | 0     |
| Assaults                       | 0              | 0              | 0              | 0              | 0     |
| Other                          | 5              | 1              | 4              | 0              | 10    |
| Miscellaneous                  | 0              | 0              | 0              | 0              | 0     |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Washington CrossingMONTH JanuaryYEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | WEEK OF 31-Jan | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 288            | 168            | 168            | 120            | 744   |
| Patrols                        | 144            | 84             | 47             | 54             | 329   |
| Overweight Crossings           | 7              | 0              | 0              | 0              | 7     |
| Overweights Refused            | 6              | 9              | 5              | 7              | 27    |
| Motorist Aid                   | 1              | 0              | 0              | 0              | 1     |
| Medical Assistance             | 0              | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0              | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 7              | 0              | 0              | 0              | 7     |
| Fire Dept. Requested           | 0              | 0              | 0              | 0              | 0     |
| Public Interaction             | 20             | 0              | 14             | 13             | 47    |
| Traffic Control                | 2              | 0              | 0              | 0              | 2     |
| Jumpers                        | 0              | 0              | 0              | 0              | 0     |
| Assaults                       | 0              | 0              | 0              | 0              | 0     |
| Other                          | 8              | 0              | 5              | 4              | 17    |
| Miscellaneous                  | 0              | 0              | 0              | 0              | 0     |

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

## MONTHLY ACTIVITY SERVICES RENDERED REPORT

BRIDGE Calhoun StreetMONTH JanuaryYEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | WEEK OF 31-Jan | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 480            | 280            | 280            | 256            | 1296  |
| Patrols                        | 244            | 128            | 122            | 107            | 601   |
| Overweight Crossings           | 2              | 1              | 0              | 0              | 3     |
| Overweights Refused            | 15             | 5              | 0              | 6              | 26    |
| Motorist Aid                   | 1              | 2              | 0              | 0              | 3     |
| Medical Assistance             | 0              | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 1              | 0              | 0              | 0              | 1     |
| State / Local Police Requested | 2              | 0              | 0              | 0              | 2     |
| Fire Dept. Requested           | 0              | 0              | 0              | 0              | 0     |
| Public Interaction             | 37             | 47             | 0              | 0              | 84    |
| Traffic Control                | 3              | 7              | 4              | 0              | 14    |
| Jumpers                        | 0              | 0              | 0              | 0              | 0     |
| Assaults                       | 0              | 0              | 0              | 0              | 0     |
| Other                          | 6              | 0              | 11             | 6              | 23    |
| Miscellaneous                  | 0              | 0              | 0              | 0              | 0     |

**NOTES:**

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lower TrentonMONTH JanuaryYEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | WEEK OF 31-Jan | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 64             | 32             | 24             | 0              | 120   |
| Patrols                        | 31             | 15             | 12             | 0              | 58    |
| Overweight Crossings           | 7              | 6              | 8              | 0              | 21    |
| Overweights Refused            | 0              | 0              | 0              | 0              | 0     |
| Motorist Aid                   | 0              | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0              | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0              | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 5              | 5              | 6              | 0              | 16    |
| Fire Dept. Requested           | 0              | 0              | 0              | 0              | 0     |
| Public Interaction             | 13             | 1              | 5              | 0              | 19    |
| Traffic Control                | 7              | 6              | 8              | 0              | 21    |
| Jumpers                        | 0              | 0              | 0              | 0              | 0     |
| Assaults                       | 0              | 0              | 0              | 0              | 0     |
| Other                          | 0              | 0              | 0              | 0              | 0     |
| Miscellaneous                  | 0              | 0              | 0              | 0              | 0     |

NOTES:

## DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

MONTHLY ACTIVITY SERVICES RENDERED REPORTBRIDGE Lumberville - Raven RockMONTH JanuaryYEAR 2018

| ACTIVITY/SERVICE               | WEEK OF 12-Jan | WEEK OF 19-Jan | WEEK OF 26-Jan | WEEK OF 31-Jan | TOTAL |
|--------------------------------|----------------|----------------|----------------|----------------|-------|
| Hours Worked                   | 0              | 0              | 0              | 0              | 0     |
| Patrols                        | 13             | 17             | 11             | 11             | 52    |
| Overweight Crossings           | 0              | 0              | 0              | 0              | 0     |
| Overweights Refused            | 0              | 0              | 0              | 0              | 0     |
| Motorist Aid                   | 0              | 0              | 0              | 0              | 0     |
| Medical Assistance             | 0              | 0              | 0              | 0              | 0     |
| First Aid Rendered             | 0              | 0              | 0              | 0              | 0     |
| State / Local Police Requested | 0              | 0              | 0              | 0              | 0     |
| Fire Dept. Requested           | 0              | 0              | 0              | 0              | 0     |
| Public Interaction             | 0              | 0              | 0              | 0              | 0     |
| Traffic Control                | 0              | 0              | 0              | 0              | 0     |
| Jumpers                        | 0              | 0              | 0              | 0              | 0     |
| Assaults                       | 0              | 0              | 0              | 0              | 0     |
| Other                          | 0              | 0              | 0              | 0              | 0     |
| Miscellaneous                  | 0              | 0              | 0              | 0              | 0     |

NOTES:

2019

## AC Bridge Activities

January 2019

| Location                      | Bridge Checks | Overweights | Accidents | Jumpers | Disabled Vehicles | Medical Emergencies |
|-------------------------------|---------------|-------------|-----------|---------|-------------------|---------------------|
| Lower Trenton                 | 75            | 21          | 1         | 0       | 1                 | 0                   |
| Calhoun Street                | 202           | 2           | 0         | 0       | 2                 | 0                   |
| Scudder Falls                 | 32            | 0           | 1         | 0       | 5                 |                     |
| Washington Crossing           | 106           | 7           | 0         | 0       | 0                 | 0                   |
| New Hope                      | 159           | 2           | 0         | 0       | 0                 | 0                   |
| Lambertville<br>Centre Bridge | 47            | 2           | 0         | 0       | 0                 | 0                   |
| Stockton                      | 34            | 0           | 0         | 0       | 0                 | 0                   |
| Lumberville                   |               |             |           |         |                   |                     |
| RavenRock                     | 57            | 3           | 0         | 0       | 0                 | 0                   |
| Uhlersown                     |               |             |           |         |                   |                     |
| Frenchtown                    | 43            | 0           | 0         | 0       | 0                 | 0                   |
| Upper Black Eddy              |               |             |           |         |                   |                     |
| Milford                       |               |             |           |         |                   |                     |
| Riegelsville                  | 136           | 0           | 0         | 0       | 0                 | 0                   |
| Northampton St.               | 240           | 5           | 0         | 0       | 0                 | 0                   |
| Riverton                      | 76            | 0           | 0         | 0       | 0                 | 0                   |
| Belvidere                     |               |             |           |         |                   |                     |
| Portland Columbia             | 51            | 0           | 0         | 0       | 0                 | 0                   |
| Totals                        | 1258          | 42          | 2         | 0       | 8                 | 0                   |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**Operations Report Index**

**Maintenance and Toll Operations**

| <b>SUBJECT</b>       | <b>DESCRIPTION</b>                     | <b>PAGE<br/>NUMBER</b> |
|----------------------|----------------------------------------|------------------------|
| Maintenance and Toll | Status report<br>Month of January 2019 | 1-10                   |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

**MAINTENANCE AND TOLL OPERATIONS**  
**MONTH OF JANUARY 2019**

- Attended meeting to discuss patrol and response activity for Toll Supported Bridges from Public Safety Security Department. Held at New Hope Toll Bridge.
- Attended meeting to discuss banking room egress options held at Milford-Montague Toll Bridge Facility.
- Attended meeting to discuss Easton Phillipsburg toll operations cash handling procedures and banking room location held at Easton Phillipsburg Toll Bridge.
- Attended meeting to discuss I-78 Public Safety and Bridge Security office relocation held at the I-78 Toll Bridge.
- Attended meeting at Cliffside Auto Body shop to discuss different options for up fitting new patrol vehicles held at Fairview New Jersey facility.
- Attended meeting at Fred Beans Auto dealerships to discuss new patrol vehicle options at their Doylestown facility.
- Attended Toll Lieutenants meeting held at Easton Phillipsburg Toll Bridge Facility.
- Attended Regional Maintenance Supervisor meeting at the New Hope Toll Bridge maintenance facility
- Attended meeting to discuss spreading of Operations Administrative Cost for financial reporting held at New Hope Toll Bridge.
- Attended meeting with PSBS staff to discuss options for twelve hour schedules for Toll personnel held at New Hope Toll Bridge Facility.
- Senior Director attended meeting with Fleet Management staff to discuss 2019 vehicles and Equipment budget and recovery plan for approved purchases.



**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

- Senior Director attended meeting with Toll Management staff to discuss ADP implementation and Transcore issues.
- Reviewed the Accident Log/Property Damage Reports for the month of January 2019. Forwarded the monthly report to the Director of Human Resources, Insurance Administrator, Comptroller and Deputy Executive Director of Operations.
- Reviewed assistance to motorist by Toll Officers during the month of January 2019. Forwarded the monthly report to the Executive Director of Operations.
- Prepared monthly Maintenance and Toll report for January 2019 staff agenda meeting held at New Hope Lambertville administration meeting.
- Attended monthly Staff/Operations meeting for January 2019 held at New Hope Toll Bridge Facility
- Prepared and forwarded report of Use of Commission Facilities for the month of January 2019 to the Deputy Executive Director of Operations.

**Maintenance Operations**

- Director of Maintenance and Deputy Director of Maintenance continued site visits to various facilities.
- Trenton Morrisville maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Trenton Morrisville Maintenance Crews checked all drain and inlets as needed.
- Trenton-Morrisville maintenance continued the making of brine for the winter season.
- Trenton-Morrisville maintenance crews continued crack sealing roadways with hot asphalt sealant.
- Trenton Morrisville maintenance crews remodeled small bathroom in Trenton Morrisville Administration Building.
- Trenton-Morrisville maintenance crews continued repairing potholes on roadway with new Aqua-Phalt concrete and asphalt patch material.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

- New Hope maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- New Hope maintenance crews continued repairing potholes at New Hope Toll Supported Bridge with new Aqua Phalt concrete and asphalt patch material.
- New Hope maintenance crews installed new Television sets in Executive Office area.
- New Hope Maintenance crews replaced sump pump in well room New Hope Toll Bridge facility.
- New Hope Maintenance crews saw cut concrete for contractors to install new telephone pole.
- New Hope Maintenance crews installed two banners for the City of Lambertville at New Hope Toll Supported Bridge.
- I-78 maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- I-78 maintenance crews continued repairing potholes on I-78 roadway and ramps with Aqua Phalt concrete and asphalt patch material.
- I-78 maintenance crews installed new office furniture and moved offices for Public Safety Department.
- I-78 maintenance crew's installed new Televisions for Electronic Security and Surveillance and Bridge Monitors.
- I-78 Maintenance Crews checked all drain and inlets and cleaned as needed.
- Easton Phillipsburg maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Easton-Phillipsburg maintenance crews filled potholes on Easton Phillipsburg toll bridge roadways and ramps.
- Easton-Philipsburg repaired flag light at Belvidere Toll Supported Bridge.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

- Easton-Phillipsburg maintenance crews removed all Holiday Decorations from Easton Phillipsburg Toll Bridge and Easton Phillipsburg Toll Bridge.
- Easton-Phillipsburg maintenance crews assisted our community partners by hanging banners at the Northampton St. Toll Supported Bridge.
- Easton-Phillipsburg maintenance crews continued cleaning inlets and drains within jurisdiction.
- Easton Phillipsburg maintenance crews continued filling potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland Columbia maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Portland-Columbia maintenance crew's continue to seal cracks in garage as per GEC inspection report.
- Portland-Columbia maintenance crews continued repairing potholes on roadways and ramps with Aqua Phalt concrete and asphalt patch material.
- Portland-Columbia maintenance crews installed cat five from IT room to maintenance office and ESS cameras.
- Portland-Columbia maintenance crews degreased toll lanes and power washed toll booths.
- Portland-Columbia maintenance crews began project to build new storage shelf in maintenance garage.
- Portland-Columbia maintenance crews transported Bridge Master to Connecticut for annual inspection.
- Delaware Water Gap maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Delaware Water Gap maintenance crews continued repairing potholes on Route 80 and ramps with Aqua Phalt concrete and asphalt patch material.
- Delaware Water Gap maintenance crews made repairs to garage doors in maintenance garage.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

- Delaware Water Gap crews removed brush and debris from gate area to access under bridge.
- Delaware Ware Gap crews assisted with lane closures on I-80 for guide rail repairs.
- Milford-Montague maintenance crews responded to snow/ice events and performed brining, salting and plowing as needed.
- Milford-Montague maintenance crews continue to check and clean all inlets and storm drains.
- Milford-Montague maintenance crews repaired pot holes on bridge deck and roadway with new Aqua Phalt concrete and asphalt patch material.
- Milford-Montague maintenance crews replaced all GFI outlets in maintenance garage.
- Milford-Montague maintenance crews continued street sweeping on roadways and parking lot areas.
- Milford-Montague ran new installed new emergency evacuation maps throughout Administration building and maintenance garage.

**Fleet Department**

- Fleet Supervisor met with purchasing department to establish schedule of vehicles and equipment purchases.
- Fleet Supervisor provided Sr. Director with Gantt chart that illustrates project schedule of 2019 Vehicle and Equipment.

**Items submitted to Purchasing Department January 2019:**

- Avalanche Snow Pusher
- Volvo Articulated Loader
- Equipment Trailer (2)
- Portable Air Compressor (2)
- Trailer Mounted Arrow Board (3)
- Snow Blower quick disconnect Wheel Loader
- Trailer Mounted VMS Boards (7)
- Hopper Spreader (2)

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

Future Purchases Currently Being Worked On by Fleet Department:

- (10) Additional Heavy Duty Mack Trucks
- (8) Medium- Heavy Duty Dump Trucks w/ Plow & Spreader

**Toll Operations**

- Director of Toll held monthly Lieutenants meeting at Easton Phillipsburg Toll Bridge Facility. Topics discussed:
  - Toll Schedules / 12 hour shifts
  - Kronos/ADP Time Keeping
  - Transcore
  - Officer Training
  - Transcore Updates
  - Classifying class one and class two vehicles
  - Incident Reports
  - Overtime
- Director of Toll and Deputy Director of Toll posted for open Toll Corporal and Toll Collector positions.
- Deputy Director of Toll continues to work with Inventory Control Specialists in Southern and Central and Northern Regions.
- Director of Toll and Deputy Director of Toll continued site visits to Toll facilities and met with toll staff.
- Director and Deputy Director met with Training and Safety Department to discuss scheduling training classes.
- Director of Toll continued work with Transcore to resolve issues with classification of vehicles and design build upgrades.
- Toll operations made adjustments to toll collectors schedule so they can attend training classes.
- Director continues to attend Electronic Toll Collection monthly Transcore maintenance meetings held at Trenton Morrisville facility.
- Director of Toll and Deputy Director of Toll continue to review monthly variance reports and suggest changes to reduce variances.

**Charles Slack, Regional Maintenance Supervisor, New Hope-Lambertville**

[illegible][illegible][illegible]

## Central Region

**LeVar Talley, Director of Maintenance**

**Richard Taitt Deputy Director of Maintenance**

**Robert Varju, Regional Maintenance Supervisor, I-78**

**Mark W. Dilts, Regional Maintenance Supervisor, Easton-Phillipsburg**

## Easton-Phillipsburg Toll Bridge

[illegible]

## I-78 Toll Bridge

[illegible]

### **Northern Division Toll Supported Bridges**

[illegible]

## Northern Region

**LeVar Talley, Director of Maintenance**

**Richard Taitt Deputy Director of Maintenance**

**James Gower, Regional Maintenance Supervisor**

**Tim Hannon, Regional Maintenance Supervisor - Milford-Montague**

## Portland-Columbia Toll Bridge

[illegible]

## Delaware Water Gap Toll Bridge

[illegible]

## Milford-Montague Toll Bridge

[illegible]





**Monthly Disabled Vehicle Report  
January 2019**

| AAA<br>Called | Cleared<br>Vehicle | Cell<br>Phone     | Traffic<br>Control | Transport<br>Motorist | Other |
|---------------|--------------------|-------------------|--------------------|-----------------------|-------|
| 1/2019        | 2                  | I78               | 2                  | 1                     |       |
|               |                    | <b>Dist Total</b> | 2                  | 1                     |       |
|               | 3                  | PC                | 1                  |                       |       |
|               |                    | <b>Dist Total</b> | 1                  |                       |       |
|               | <b>Grand Total</b> |                   | 3                  | 1                     |       |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**USE OF FACILITIES REQUEST REPORT**

**MONTH OF JANUARY 2019**

| SUBJECT           | DESCRIPTION                                     | PAGE<br>NUMBER |
|-------------------|-------------------------------------------------|----------------|
| Use of Facilities | Use of Facilities Request-Month of January 2019 | 1              |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**PROPERTY REPORT**

**Use of Commission Facilities**

| <b>Facility</b>                 | <b>Organization</b> | <b>Date/Time</b>                             | <b>Description of Use</b>                                |
|---------------------------------|---------------------|----------------------------------------------|----------------------------------------------------------|
| Bridge St. Lambertville,<br>NJ. | Town of New Hope    | January 14, 2019 through January 28,<br>2019 | 2019 UOF-HH S-<br>Region NHL Winter<br>Festival - Banner |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

**Operation Report Index**  
**For**  
**Training & Employee Safety**

| SUBJECT                                  | DESCRIPTION                        | PAGE<br>NUMBER |
|------------------------------------------|------------------------------------|----------------|
| Training & Employee<br>Safety Department | Month of January<br>Status Reports | 1-2            |

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

**TRAINING AND EMPLOYEE SAFETY DEPARTMENT**  
**MONTH OF JANUARY 2019**

The below-listed items represent meetings, communications, tasks, and projects involving the Training and Employee Safety Department:

The Training & Employee Safety (TES) department instructed and/or facilitated (14) training courses in the month of January. (495) Commission employees were trained in the following areas;

- Cold Weather Safety
  - Hypothermia
  - Working in Cold Conditions
  - Zoll AED Familiarization
  - Management/Leadership Training
  - Introduction to Peer Support Group Services
  - Harassment Prevention in the Workplace (For Managers)
  - Coping with Trauma
  - Suicide Prevention/Awareness
  - AC Rover Driving Procedures
  - CPR/AED/First Aid Certification Training
  - Bridge Monitor Training (Department Specific)
  - Toll Collector Training for new part-time employees
  - Traffic Control Coordinator Refresher Training
- 
- TES staff received comprehensive training from IndustrySafe representatives with respect to creating department employee profiles for the purposes of running specific monthly reports.
  - TES personnel attended a fiscal meeting @ NHL to discuss the allocation of administrative costs relative to departmental budgets.
  - TES staff attended the monthly RMS meeting @ NHL.
  - A Workplace Safety Committee Meeting was held on January 17th at the I78 Maintenance facility. A facility safety audit was conducted by committee members.
  - TES personnel conducted toolbox talks at each maintenance facility.
  - TES managers met and discussed department goals.
  - TES staff met and discussed department activities and plans. Also discussed were training initiatives and employee safety programs.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**  
**Meeting of February 25, 2019**

- Coordinated/scheduled February training courses for affected personnel.
- Submitted the TES department report for the January staff meeting.
- TES staff attended the January Staff/Operations meeting.

**Daily Activities Include the Following:**

- TES staff inputted training records in the Industry Safe database.
- Scheduled State Police coverage for requested details which include but are not limited to safety/camera cleaning, lane closing etc.
- Continued coordination of supplementary patrols with SP agencies to slow down traffic at various toll facilities. (Visibility details etc.)
- Coordinated/obtained accident reports from State Police liaisons as requested.
- Conducted background checks for DRJTBC new hires.
- Processing of State Police monthly invoices.
- Coordinated State Police representation for the monthly Commission meeting.

**DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION**

**Meeting of February 25, 2019**

**OPERATIONS INDEX  
FOR  
INFORMATION TECHNOLOGY**

| <b>SUBJECT</b>            | <b>DESCRIPTION</b>                     | <b>PAGE NUMBER</b> |
|---------------------------|----------------------------------------|--------------------|
| Information<br>Technology | Status Report Month of<br>January 2019 | 1-2                |

# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 25, 2019

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## Information Technology Department Report Month of January 2019

The following activities under the general heading of Information Technology were recently initiated, accomplished, or performed:

### Helpdesk/Deployments:

-  Processed 98 work orders for the month of December.
-  Includes all software support, IT daily tasks, printer and desktop support, Intranet, news and job postings, telephone support, and form design/updates.
-  Includes configuration and deployment of desktops, laptops, and cell phones.
-  Includes MUNIS, Kronos ADP, Cartegraph, and other Enterprise Software updates and maintenance, and EZ-Pass support.

### Projects:

#### ADP Time Project:

-  ADP is live. We will be moving on to the Attendance and Scheduling modules.

#### Asset Management:

-  IT has received training for Maximo and has begun designing a migration plan for Cartegraph. Anticipated go-live is May 20, 2019.

#### Toll Support Bridge Enhancements:

-  IT Department is almost complete on this project. 1 fiber converter install remains.

#### Telephone System:

-  IT Department is currently working on the price proposal for a new, fully VoIP, telephone system.



# DELAWARE RIVER JOINT TOLL BRIDGE COMMISSION

Meeting of February 25, 2019

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## **D Meetings Attended:**

I have begun to serve on the IAG Technical Committee and have attended the following meetings and/or phone conferences:

- D Every Monday: IAG Tech Committee Call:** General IAG Tech Committee discussion and status. Nothing to report.
- D Every Wednesday: Interoperability Coordination:** Technical Committee call for the discussion of testing processes and procedures in regards to NIOP (Nationwide ETC Interoperability). Nothing to report.