

# DELAWARE RIVER PORT AUTHORITY

## BOARD MEETING



Wednesday, April 19, 2023  
9:00 a.m.

One Port Center  
11<sup>th</sup> Floor Board Room  
Camden, NJ

John T. Hanson, Chief Executive Officer



# **DRPA BOARD**

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**Wednesday, April 19, 2023 at 9:00 a.m.  
One Port Center  
2 Riverside Drive  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Roll Call
2. Public Comment
3. Report of the CEO
4. Report of the CFO
5. Fourth Quarter 2022 Financial Statements and Footnotes
6. Annual Report to the Governors and Legislatures
7. Approval of March 15, 2023 Board Meeting Minutes
8. Monthly List of Previously Approved Purchase Orders and Contracts – March 2023
9. Approval of Operations & Maintenance Committee Meeting Minutes – April 11, 2023
10. Adoption of Resolutions Approved by Operations & Maintenance Committee – April 11, 2023
  - DRPA-23-027 Job Order Contracting Services for DRPA & PATCO
  - DRPA-23-028 Capital Project Contract Modifications
  - DRPA-23-029 PATCO Automotive Shop Improvements
  - DRPA-23-030 Vegetation Management and Weed Control Services for Various DRPA and PATCO Facilities
  - DRPA-23-031 Contract for Bottled Spring Water and Rental of Coolers for DRPA and PATCO
  - DRPA-23-032 Harris Radio 4-Year Maintenance Agreement
11. Approval of Finance Committee Meeting Minutes – April 12, 2023

12. Adoption of Resolutions Approved by Finance Committee – April 12, 2023

DRPA-23-033 Authorization to Negotiate a 5-Year Lease with Fulton Foods, LLC

DRPA-23-034 Authorization to Negotiate a 5-Year Lease Extension with PSE&G

13. Citizens Advisory Committee Report

14. Unfinished Business

15. New Business

DRPA-23-035 Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)

16. Adjournment

# **CEO REPORT**



## Report of the Chief Executive Officer

**April 19, 2023**

Board of Commissioners  
 Delaware River Port Authority of Pennsylvania and New Jersey  
 One Port Center  
 2 Riverside Drive  
 Camden, New Jersey 08101-1949

### **To the Commissioners:**

The following is a summary of recent DRPA activities. The appropriate reports are attached.

### **Emergency Powers**

Please be advised that I have approved under the By-Laws Article XII (c)(8) of my Emergency Powers the following:

1. On March 28, 2023, I used my authority with Chair and Vice-Chair approval to extend the SAP hosting Agreement. Due to the delay in SAP providing our contract, we are now required under, to obtain an emergency Change Order request as our original contract for the hosting services ended on March 31, 2023. The contract now needs to be extended to the end of the year. We extended the contract for SAP hosting with SAP National Security Services, Inc. until December 31, 2023, for an increased amount of the original contract value to \$650,000.00.
2. On April 5, 2023, I used my authority with Chair and Vice-Chair approval to authorize a contract with Schindler Escalator in an amount n-t-e \$60,000. The Woodcrest elevator has been out of service since October 2002. SEPTA has exhausted all means and methods to repair and return

the escalator to service. Our consultant, Gannett Fleming also attempted to investigate and troubleshoot the unit, working alongside SEPTA. We reached out to the original manufacturer, Schindler, and on February 1, we procured Schindler’s services in an amount of \$7,084 for a team to be onsite for one day to help troubleshoot the issues. Schindler believes the issue to be with the escalator controller and software. To complete this, there is a price not to exceed one week’s labor for a team. A final accrual of labor will be taken, and the proposal will be adjusted accordingly. We have a contingency to this proposal to cover any unexpected material/part purchases that may be required after Schindler is working and their findings.

AROUND THE AUTHORITY

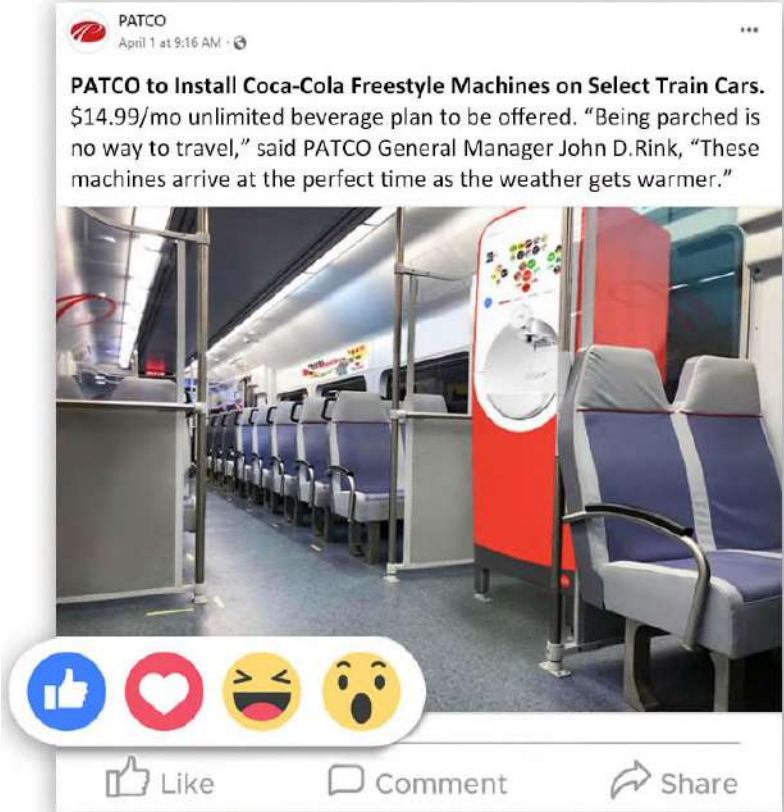
**PATCO to Install Coca-Cola Freestyle Machines on Select Train Cars**

If you thought PATCO was installing soda machines on board trains based on what you read on social media on Saturday, April 1, sadly, you, too, were fooled. The social media post on the right was a joyful prank PATCO played on customers in the spirit of April Fools’ Day.

The post quickly went viral and became the highest-performing post in PATCO’s social media history, with more than 240,000 views, 1,800 reactions, and 650 comments.

Some of our social media team’s favorite post comments included:

- “All you need is one person with the account to quench the thirst of many!”
- “Yeah but we’re not allowed to eat or drink on the train.”
- “Ice and drinks all over the floor! Slip hazards, whos changing the soda when it runs low? No cup holders. \*\*1hr later. I got it! It’s April Fool’s Day!!! 🤪🤪 Manager “John DRink” hahahaha They got us!!”



- “Yas got me! My husband and I got into a discussion about how ridiculous this was”
- “In case of emergency, just push the machine out of the way...”
- “Well played PATCO, well played.”

PATCO’s post joined other transit agencies, including Amtrak, who posted that ‘loud’ cars will replace quiet cars, and the Washington Metropolitan Area Transit Authority, who announced a new transit service to Maryland and Virginia beaches using blimps.

To view the post and reactions, visit and follow [RidePATCO](#) on Facebook.

## New Green Initiatives

The DRPA Customer Service Department has recently instated two new initiatives:

### *The Pull Together and Make a Difference Campaign*

DRPA, through its Customer Service Department, has recently partnered with the Ronald McDonald House of Southern New Jersey (RMHSNJ) to participate in their “Pull Together and Make a Difference” campaign. The Ronald McDonald House often says this is “The sweetest way to support RMHSNJ.” This program involves recycling the pull tabs used to open most cans of soda and tabs found on soup cans, energy drinks, pet food cans, canned food, and many more.



RMHSNJ states that this program brings in an average of \$3,000 a year, and we are confident that with the help of DRPA/PATCO employees and their families and friends, we can make a meaningful difference!

### *Toner Cartridge Recycling Program*

DRPA Customer Service has coordinated with W.B. Mason to have all the toner cartridges from DRPA/PATCO recycled through their internal recycling program. Recycling used toner cartridges conserves energy and natural resources by reducing the need for raw materials to manufacture new ones. It reduces air and water pollution associated with landfilling, helps save energy, and conserves natural resources. We are pleased to have a streamlined process where all toner cartridges come from DRPA and PATCO facilities to DRPA’s Customer Service Department to be recycled as we continue to be stewards of our environment.





# New Twist to Customer Service New Hire Orientation Presentation

The Customer Service Department now has an interactive presentation that they will present during new hire orientations. This is the Administration Division’s first presentation to include New Hire interaction through Zoom Polls. The Customer Service Coordinators will begin giving live presentations on April 11, 2023.

## STEWARDSHIP

### An Iconic Piece of the Philadelphia-Camden Skyline has a new look!

The iconic Ben Franklin Bridge once again dazzles the Philadelphia-Camden Waterfront at night thanks to a new energy-efficient LED decorative lighting system.

A ceremony was held on Monday, April 3, to flip the switch on the bridge’s new decorative lighting system. A several-minute light show followed and showcased various dazzling lighting sequences.



The nearly 100-year-old span is receiving a state-of-the-art decorative lighting system upgrade as part of the ongoing \$216.9M [Ben Franklin Bridge Suspension Span and Anchorage Rehabilitation Project](#).



*Photos courtesy of Urban Engineers.*

## SERVICE

### **DRPA Police Officers Honored for Professionalism and Commitment to the Community**



The Camden County Hero Scholarship Fund (CCHSF) recently celebrated the achievements of area police officers, including 13 DRPA officers, at an awards ceremony during its 56th Annual Dinner.

The event was held on March 10 and celebrated public safety personnel's service to the public, recognized individuals who went above and beyond the call of duty, and honored those who made the ultimate sacrifice. This year, the following DRPA police officers were presented citations for demonstrating professionalism and commitment to duty to the community.

- Lieutenant Jessica Gabe
- Sergeant James Keefer
- Sergeant Daniel Grazioli
- Sergeant Timothy Silberstein
- Acting Sergeant Anthony LaTorres
- Corporal Timothy P. Fletcher
- Corporal Scott Stickney
- Officer Vincent J. Amorosi
- Officer Khary Bullock
- Officer Richard Ridolfi
- Officer Matthew Romano
- Officer Ricardo Santiago
- Officer Shawn Waters

To read more, visit our website at [www.drpa.org/news/news.asp?param=2&num=9282](http://www.drpa.org/news/news.asp?param=2&num=9282)

## DRPA Chief Engineer Honored

Congratulations to DRPA Chief Engineer Michael Venuto, who was recently honored with the Distinguished Service Award by The American Council of Engineering Companies of New Jersey during its 52nd Annual Engineering Excellence Awards Gala. The award honors individuals who, throughout their careers, have elevated the engineering profession's standards and made positive contributions to society through their civic involvement.



## Energizing the Next Generation of Workers!

On March 17, DRPA staff participated in a career day at School Lane Charter School in Bensalem. This was School Lane Charter School's 5th Annual College and Career Day and was their largest to date. The school's 440 7th through 12th-grade students met with more than 60 representatives from colleges, universities, the military, and trade unions. The middle & high school students enjoyed hearing about the career journeys of DRPA employees and the types of careers available at the DRPA & PATCO.



## COMMUNITY

### WTS Philadelphia' HERstory'

DRPA staff was proud to attend WTS Philadelphia's "HERstory: Women in Leadership" event on March 29. The event was to celebrate Women's History Month, and panelists included: Chellie Cameron, CPA, President & CEO, Chamber of Commerce for Greater Philadelphia, Yassmin Gramian, PE, Former Secretary, Pennsylvania Department of Transportation, Ariella Maron, Executive Director, Delaware Valley Regional Planning Commission, Leslie Richards, General Manager, Southeastern Pennsylvania Transportation Authority, and the moderator was Api Appulingam, PE, Deputy Director of Aviation, Capital Development, City of Philadelphia, Department of Aviation.



*The Engineering staff in attendance (from left to right) included Senior Engineer Steven DeVillsanta, Program Analyst Susan Bond, Senior Engineer Brigitte Kordzian, Senior Engineer Nicole Ochroch, and Principal Engineer Michael Howard.*

### Work Zone Safety is Everyone's Responsibility

National Work Zone Awareness Week is this week. The week serves as a reminder for motorists to slow down and eliminate distractions whenever traveling through a work zone.



## Special Ben Franklin Bridge Lightings

As part of our community stewardship with regional tri-state nonprofits (PA, NJ, & DE), we are pleased to provide special lighting on the Benjamin Franklin Bridge for the following occasions from April 1-30, 2023.

- **April 5:** Blue & Green for Okur-Chung Neurodevelopmental Syndrome (OCNDS)
- **April 6 & 7:** Red & White for the Philadelphia Phillies: Paint the Town Red
- **April 9:** Purple for Easter
- **April 13:** Red & White for Support of People with Oral and Head and Neck Cancer (SPOHNC)
- **April 19-21:** Orange for National Work Zone Safety
- **April 22:** Green for Earth Day
- **April 23-25:** Yellow for Ukrainian Awareness
- **April 26-30:** Green & White for Links, Inc.



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**For a list of Bridge and Finance actions, see Attachment 1**  
**For a list of Personnel Actions, see Attachment 2**  
**For a list of Contracts and Purchases, see Attachment 3**  
**For the Affirmative Action Report, see Attachment 4**  
**For a list of Legal Statistics, see Attachment 5**

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PATCO

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**For PATCO Ridership and Financial Information,  
See the General Manager's Report in the PATCO section  
Attached are reports from the appropriate departments.**

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Respectfully Submitted,



John T. Hanson  
Chief Executive Officer

## April 2023 CEO Report

### HRS/PUBLIC SAFETY RECRUITMENT INITIATIVES:

#### Camden Works Career Fair- March 23, 2023



DRPA and PATCO were well-represented at the Camden Works Career Fair which was held at Camden High School on March 23, 2022. Specifically, Tonya Little, Administrative Coordinator attended on behalf of Human Resource Services and the Public Safety Department was represented by the following employees:

- Lieutenant Mike Voll
- Police Officer Khary Bullock
- Lead Dispatcher Matt Pezzato
- Dispatcher Mackenzie Gaventa

The event was hosted by Camden City, Camden County, Camden Community Partnership's Camden Works Initiative, Camden City School District, Center for Family Services, and the Camden Education Fund. Over fifty employers from the region were in attendance, including:

CAMcare Health Corporation  
 Rutgers University-Camden  
 The City of Camden  
 Camden County College  
 The Center for Family Services  
 Covanta, Waste Management Facility  
 Camden Veterans Clinic from Rutgers University  
 Virtua Health

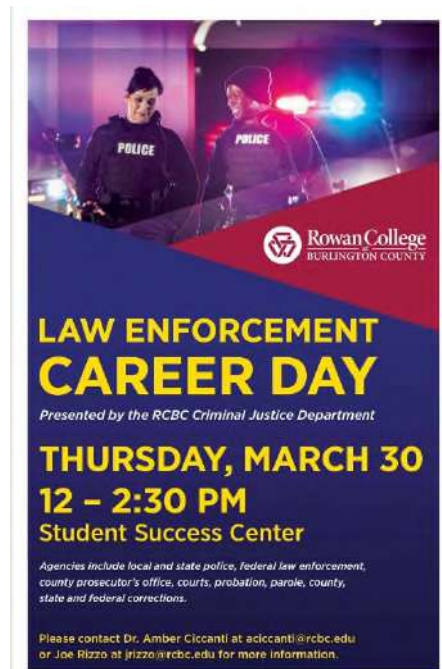
The job fair was very well attended, and many attendees visited the DRPA/PATCO table and expressed interest in the open positions, particularly the toll collector and police officer positions. Our representatives were able to provide the attendees with much information about the positions and how to apply for same.

# Camden Works Career Fair- March 23, 2023





## Law Enforcement Career Day-March 30, 2023



On March 30, 2023, HRS, represented by Tamika Espino, Administrator, Staffing and Recruiting and Public Safety, represented by Acting Sergeant Anthony LaTorres and Police Officers Samantha Bennett, Luis Almonte and Dominic Baker. The career fair was well attended. At least thirty-eight law enforcement agencies were represented. Over ninety-two attendees visited the DRPA table and received information about the DRPA's public safety and other DRPA/PATCO careers as well as special DRPA Public Safety-branded promotional items. Information regarding the Public Safety signing bonus and how to sign up for job alerts also was provided to the visitors.

Both Career Fairs gave our employees the opportunity to educate potential job applicants about the Delaware River Port Authority and the various career opportunities we provide. The attendees appreciated the information provided to them. Human Resource Service and Public Safety did an excellent job representing the Delaware River Port Authority.

DRPA has been invited to attend the Philadelphia Police Department's 2023 Diversity Law Enforcement Career Fair which will take place on **Saturday, May 20, 2023, from 8:00 AM to 3:00 PM**, at **Temple University Aramark Student Training and Recreation**

(STAR) Complex (1816 N. 15th Street, Philadelphia, PA). Our Human Resource Services and Public Safety representatives look forward to attending.



**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 1**  
**BRIDGE AND FINANCE**



# Activity for the Month of March 2023

**Calls for Service: 5,722      Total Arrests: 121      Adults: 121      Juv.:      CDS Arrests:      DWI Arrests: 5**

**Arrests:    CBB:            BFB: 7            PATCO: 97            BRB:            WWB:17            Arrests NJ: 109            Arrests PA: 12**

**Reportable Accidents:            CBB: 2            BFB: 19            PATCO: 2            BRB: 2            WWB:9**

**Non Reportable Accidents:    CBB: 2            BFB: 5            PATCO: 1            BRB: 2            WWB:19**

**Accident with Injuries:        CBB: 0            BFB: 0            PATCO: 0            BRB: 0            WWB:2**

Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
26 Assist-Routine PD Backup		74	302	443	118	399	1,336
33 MV Stop		82	123	8	124	335	672
25 Escort		232	51		26	271	580
86 Removal			48	496	4		548
35X Motorist/Patron Aid		42	102	166	84	82	476
96 Slow Traffic		84	75	1	94	70	324
47 Disabled MV		40	68	2	54	144	308
46 Construction/Trades Backup		44	128	3	23	56	254
91 Ped Investigation/Stop			1	146			147
84 Check On Subject Well-being		5	8	129		5	147
90 Other PD Assist		8	29	56	7	6	106
79 Roadway Hazard/Station Hazard		23	17	13	13	26	92
90M OPDA Medical		1	5	61	1		68
25EZ Easy Pass Redirect		3	5		1	56	65
78X Toll Evasion/TOS		8	11	34	5	3	61
88X Parking Viol./Compl.			1	48		1	50
17X Open/Secured Property			23	13		1	37
25x Insufficient Funds				4		28	32
8 911 Hang Up/Mis-Dial			5	26			31
71D Disturbance				29			29
91R Ped in Road/Tolls		2	8	1	4	13	28
56 Med Emerg/Injury Report		1	1	24		1	27
29 Alarm Activation			4	20	1	1	26
81 General Complaint			4	20			24
78 Toll Dispute		7	8			9	24
341F Property Found			3	14		1	18
25R Revenue Escort			1		2	10	13
33C CV Stop						12	12



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Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
65 Vandalism/Criminal Mischief			1	9	1		11
38 Transport Courtesy		2	2	7			11
341L Property Lost			1	10			11
87 Trespassing			3	6	1		10
101 BOLO		1	2	2	1	4	10
98 Panhandling/Soliciting			1	8			9
91T Ped in Tracks				9			9
310 Bridge Damage/PATCO Damage		2	4		2	1	9
52 Erratic Driver/Unfit Motorist			4			4	8
101S BOLO Suicidal		2	4		1	1	8
67 EDP (Emotionally Disturbed Person)				7			7
12 Suspicious Person/Activity/Event		1	1	5			7
83 Counterfeit			1	1	1	3	6
79X Debris Strike		1	2		1	2	6
49 Investigate Location Conditions		1		4		1	6
64 Larceny/Theft			2	3			5
25T Fare Problem				4		1	5
12U Unattended Package				5			5
65U Urinating/Defecating				4			4
11 Fire			1	2	1		4
71X Harassment/Threats				3			3
56S Slip/Fall				3			3
74 Suicide Attempt			1		1		2
70 Animal Complaint			1		1		2
313 Complaint Against Police			1			1	2
85X Assault				1			1
69 Juvenile Complaint				1			1
65X Lewdness				1			1



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**Accident with Injuries:      CBB: 0      BFB: 0      PATCO: 0      BRB: 0      WWB:2**

Incident Type	BLANK = 0	CBB	BFB	PATCO	BRB	WWB	Total
62 Sex Offense				1			1
56X Drug Overdose				1			1
53 Abandoned Vehicle						1	1
48 Minor Incident				1			1
29E Elevator Alarm				1			1
18 Robbery				1			1
17P Permit Premises Entry			1				1
14 Intoxicated Subject				1			1

## FINANCE

### REVENUE AUDIT

Reported traffic and revenue for all four DRPA bridges for the month of January 2023:

	<u>2022</u>	<u>2023</u>
Cash Revenue	\$4,937,173.53	\$5,406,169.94
ETC Revenue	\$16,744,306.07	\$19,540,403.55
Total Revenue	\$21,681,479.60	\$24,946,573.49
Non ETC Traffic	921,455	1,015,895
ETC Traffic	2,346,730	2,835,772
Total Traffic	3,268,185	3,851,667

**DELAWARE RIVER PORT AUTHORITY  
TRAFFIC & BRIDGE TOLL FIGURES  
FOR THE PERIODS INDICATED**

**Attachment 1**

	MONTH OF JANUARY				TRAFFIC		BRIDGE TOLLS	
	-----2023-----		-----2022-----		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
<b>BEN FRANKLIN</b>	1,419,521	\$8,277,433.76	1,236,051	\$7,356,274.75	14.84	183,470	12.52	\$921,159.01
<b>WALT WHITMAN</b>	1,565,851	10,020,533.49	1,283,029	8,393,857.72	22.04	282,822	19.38	1,626,675.77
<b>COMMODORE BARRY</b>	543,028	4,565,552.04	460,183	3,940,654.37	18.00	82,845	15.86	624,897.67
<b>BETSY ROSS</b>	323,267	2,083,070.21	288,922	1,990,714.76	11.89	34,345	4.64	92,355.45
	<u>3,851,667</u>	<u>\$24,946,589.50</u>	<u>3,268,185</u>	<u>\$21,681,501.60</u>	<u>17.85</u>	<u>583,482</u>	<u>15.06</u>	<u>\$3,265,087.90</u>

	YEAR TO DATE				TRAFFIC		BRIDGE TOLLS	
	1/1/23 TO 1/31/23		1/1/22 TO 1/31/22		INC/(DEC)		INC/(DEC)	
	TRAFFIC	TOLLS	TRAFFIC	TOLLS	%	AMOUNT	%	AMOUNT
<b>BEN FRANKLIN</b>	1,419,521	\$8,277,433.76	1,236,051	\$7,356,274.75	14.84	183,470	12.52	\$921,159.01
<b>WALT WHITMAN</b>	1,565,851	10,020,533.49	1,283,029	8,393,857.72	22.04	282,822	19.38	1,626,675.77
<b>COMMODORE BARRY</b>	543,028	4,565,552.04	460,183	3,940,654.37	18.00	82,845	15.86	624,897.67
<b>BETSY ROSS</b>	323,267	2,083,070.21	288,922	1,990,714.76	11.89	34,345	4.64	92,355.45
<b>TOTALS</b>	<u>3,851,667</u>	<u>\$24,946,589.50</u>	<u>3,268,185</u>	<u>\$21,681,501.60</u>	<u>17.85</u>	<u>583,482</u>	<u>15.06</u>	<u>\$3,265,087.90</u>

Note: New Toll Schedule Went Into Effect July 1st, 2011.

Distribution: John Hanson  
Jim White



**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 2**  
**PERSONNEL ACTIONS**

**DELAWARE RIVER PORT AUTHORITY  
ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
COMMISSION MEETING MARCH 15, 2023  
ARTICLE XII-A  
ATTACHMENT 2  
PERSONNEL**

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**TEMPORARY APPOINTMENTS** - None

**NEW HIRES (APPOINTMENTS)**

Andrew J. Oehrle <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	Claims Administrator General Counsel Division Claims Administration (OPC)	02/06/2023
Paul R. Dickel <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	Contract Administrator Executive Division Contract Administration (OPC)	02/27/2023
Christopher J. Jones <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	Director, Information Services Executive Division IS - Director's Office (OPC)	02/27/2023
Jason M. Moore <span style="border: 1px solid black; padding: 0 2px;">PA</span>	Associate Engineer Executive Division Engineering - Construction & Maintenance (OPC)	02/27/2023

**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION**

Angelo Borgesi <span style="border: 1px solid black; padding: 0 2px;">PA</span>	From: Maintenance Technician Operations Division Maintenance (WWB)	To: Acting Maintenance Foreman Operations Division Maintenance (WWB) Eff: 02/11/2023 to 02/17/2023 02/25/2023 to 03/03/2023
Gregory Brago <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: C&M Mechanic Operations Division Highway (CBB)	To: Acting Highway Foreman Operations Division Highway (CBB) Eff: 02/11/2023 to 02/17/2023
Joseph W. Collins <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Plaza Supervisor Operations Division Bridge/Toll (BRB)	To: Acting Toll Manager Operations Division Bridge Director's Office (BFB & BRB) Eff: 02/11/2023 to 04/07/2023

## **PROMOTIONS**

Sonia L. Inman  
 NJ

From: HRIS Specialist  
 Administration Division  
 Human Resources (OPC)

To: Manager, EEO  
 Administration Division  
 Business Development & EEO  
 Eff: 02/25/2023

**INTERAGENCY PROMOTION to PATCO - from DRPA** - None

**TITLE & DEPARTMENTAL CHANGES** - None

**INTERAGENCY PROMOTION to DRPA - from PATCO** - None

**INTERAGENCY TRANSFERS to PATCO - from DRPA** - None

**INTERAGENCY TRANSFERS to DRPA - from PATCO** - None

**TRANSFERS - DEPARTMENTAL** - None

## **RETIREMENTS**

Thomas M. Knetz  
 NJ

Systems Administrator  
 Executive Division  
 Information Services -  
 Production Systems (OPC)

02/24/2023

## **RESIGNATIONS**

Larry M. Goodwin  
 NJ

Police Officer  
 Public Safety Division  
 Public Safety (Transit Unit,  
 Platoon 2)

02/03/2023

Daniel T. Grace  
 NJ

Police Officer  
 Public Safety Division  
 Public Safety (Transit Unit,  
 Platoon 3)

02/13/2023

Kyle A. Ehret  
 NJ

Police Officer  
 Public Safety Division  
 Public Safety (Transit Unit,  
 Platoon 4)

02/15/2023

**LAYOFFS (INVOLUNTARY)** - None

**END OF TEMPORARY ASSIGNMENT** - None

**DECEASED** - None

**DELAWARE RIVER PORT AUTHORITY  
ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
COMMISSION MEETING APRIL 19, 2023  
ARTICLE XII-A  
ATTACHMENT 2  
PERSONNEL**

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**TEMPORARY APPOINTMENTS** - None

**NEW HIRES (APPOINTMENTS)**

Richard P. England <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	Manager, Government Relations Executive Division Government Relations (OPC)	03/13/2023
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Jerome F. McNeill <span style="border: 1px solid black; padding: 0 2px;">PA</span>	Safety Specialist DRPA/Safety Safety (DRPA & Patco)	03/13/2023
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Niasha N. Jordan <span style="border: 1px solid black; padding: 0 2px;">PA</span>	Toll Collector Operations Division Bridge/Toll (WWB)	03/20/2023 <b><u>[Rehire]</u></b>
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**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION**

John J. Rachuba <span style="border: 1px solid black; padding: 0 2px;">PA</span>	From: Highway Foreman Operations Division Highway (BRB)	To: Acting Construction & Maintenance Manager Operations Division Bridge Director's Office (BRB) Eff: 02/15/2023 to 02/21/2023 <b><u>[Retro]</u></b>
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Renee M. Nelson <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Highway Foreman Operations Division Highway (CBB)	To: Acting Construction & Maintenance Manager Operations Division Bridge Director's Office (CBB) Eff: 03/04/2023 to 03/10/2023
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John J. Rachuba <span style="border: 1px solid black; padding: 0 2px;">PA</span>	From: Highway Foreman Operations Division Highway (BRB)	To: Acting Maintenance Foreman Operations Division Maintenance (BRB) Eff: 03/14/2023 to 03/15/2023
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John J. Rachuba <span style="border: 1px solid black; padding: 0 2px;">PA</span>	From: Highway Foreman Operations Division Highway (BRB)	To: Acting Electrical Foreman Operations Division Electrical (BRB) Eff: 03/18/2023 to 04/07/2023
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**TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION - Continued**

George L. Byrd <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Fleet Foreman Operations Division Fleet Operations (CBB)	To: Acting Fleet Shop Manager Operations Division Fleet Operations (CBB) Eff: 03/25/2023 to 05/19/2023
Matthew Licata <span style="border: 1px solid black; padding: 0 2px;">PA</span>	From: Fleet Shop Manager Operations Division Fleet Operations (CBB)	To: Acting Director, Fleet Management Operations Division Fleet Operations (BFB) Eff: 03/25/2023 to 07/29/2023
Daniel P. Zellner <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Auto Technician Operations Division Fleet Operations (CBB)	To: Acting Fleet Foreman Operations Division Fleet Operations (CBB) Eff: 03/25/2023 to 05/19/2023

**PROMOTIONS** - None

**INTERAGENCY PROMOTION to PATCO - from DRPA** - None

**TITLE & DEPARTMENTAL CHANGES** - None

**INTERAGENCY PROMOTION to DRPA - from PATCO**

Matthew G. Smith <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	From: Maintainer Electrical & Signal Maintenance	To: Electrical Technician Operations Division Electrical (BRB) Eff: 03/18/2023
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**INTERAGENCY TRANSFERS to PATCO - from DRPA** - None

**INTERAGENCY TRANSFERS to DRPA - from PATCO** - None

**TRANSFERS - DEPARTMENTAL** - None

**RETIREMENTS**

Stephen J. Reiners <span style="border: 1px solid black; padding: 0 2px;">NJ</span>	Director, Fleet Management Operations Division Fleet Operations (BFB)	03/31/2023
Derek F. Wilson <span style="border: 1px solid black; padding: 0 2px;">PA</span>	Accountant Finance Division Finance/Accounting (OPC)	03/31/2023

## **RESIGNATIONS**

Themelis Soulounias NJ	Safety Specialist DRPA/Safety Safety (DRPA & Patco)	03/08/2023
Kwan P. Hui NJ	Manager, Grants Administration Executive Division Government Relations (OPC)	03/17/2023

**LAYOFFS (INVOLUNTARY)** - None

**END OF TEMPORARY ASSIGNMENT** - None

**DECEASED** - None

**RESOLUTION**

**WHEREAS,**        *STEPHEN J. REINERS has faithfully served the Delaware River Port Authority for THIRTY-FOUR years in a conscientious and reliable manner, and*

**WHEREAS,**        *STEPHEN J. REINERS wishes to accept retirement effective March 31, 2023 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Director, Fleet Management, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to STEPHEN J. REINERS.*

**RESOLUTION**

**WHEREAS,**        *DEREK F. WILSON has faithfully served the Delaware River Port Authority for TWENTY-ONE years in a conscientious and reliable manner, and*

**WHEREAS,**        *DEREK F. WILSON wishes to accept retirement effective March 31, 2023 under the provisions of his employment benefits; now therefore,*

**BE IT RESOLVED:**    *That, the Commissioners of the Delaware River Port Authority accept your retirement request from your position, Accountant, and concurrently extend sincere best wishes for a long, healthy and happy future, and*

**BE IT FURTHER RESOLVED:**    *That a copy of the foregoing resolution be suitably prepared and forwarded to DEREK F. WILSON.*



**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 3**  
**CONTRACTS AND PURCHASES**

## ATTACHMENT 3

**MONTHLY REPORT**  
**GENERAL PROCUREMENT ACTIVITY**

**During the month of March there were 84 Purchase Orders awarded totaling \$2,484,652.09.**

**Approximately 2.15% or \$53,431.25 of the monthly dollar total was made available to MBE's and WBE's, representing 44.05% or 37 of the monthly total number of Purchase Orders.**

**Of the total monthly procurement available to MBE's and WBE's, approximately 34.30% or \$18,325.64 was awarded to MBE's and approximately 42.38% or \$22,642.46 was awarded to WBE's.**

**Of the total number of Purchase Orders available to MBE's and WBE's, approximately 16.22% or 6 Purchase Orders were awarded to MBE's and approximately 45.95% or 17 Purchase Orders were awarded to WBE's.**

**ACTIONS OF THE CHIEF EXECUTIVE OFFICER  
ARTICLE XII-C  
ATTACHMENT 3  
CONTRACTS AND PURCHASES**

**Re: Article XII-C, Section 1 (a)**

Purchase Order 4500019425, Eplus Technology Inc. Herndon, VA. Purchase for Computer SFP Transceiver Module. Contract Value: \$ 12,134.60. (COSTARS Contract).

Purchase Order 4500019452, Philadelphia Inquirer PBC. Philadelphia, PA. Purchase for Daily News Legal & Ad/Promo Items. Contract Value: \$ 24,000.00. (Sole Source).

Purchase Order 4500019455, Lindsay Corporation. Omaha, NE. Purchase for Replacement Parts for the Barrier Machines. Contract Value: \$ 16,697.50. (Sole Source).

Purchase Order 4500019466, Da-Lor Service Co Inc. Morristown, NJ. Purchase of Overhead Heaters for the Maintenance Shop. Contract Value: \$ 14,285.00. (Sole Source).

Purchase Order 4500019472, Collings Contracting Technologies. Camden, NJ. Purchase of a Fusion Splicer Kit. Contract Value: \$ 12,970.00. (Low Bid of 1, 4 vendors solicited).

Purchase Order 4500019492, Anthony Galindo. Mount Laurel Township, NJ. Purchase for Welding Training for Bridge Ops. Contract Value: \$ 14,700.00. (Low Bid of 3, 3 vendors solicited).

Purchase Order 4500019499, Atlantic Tractor LLC. Salisbury, MD. Purchase of Two (2) 2023 Alamo Flair Mowers. Contract Cost: \$ 21,749.10. (Sole Source)

Purchase Order 4500019626, Sunbelt Rentals, Inc. Fort Mill, SC. Purchase of Two (2) 135' Art Manlifts. Contract Value: \$ 14,250.00. (Sourcewell Contract).

Purchase Order 4500019634, Fastenal Company. Winona, MN. Purchase of Maintenance and Repair Supplies. Contract Value: \$ 22,905.00. (NJ State Contract).

Purchase Order 4500019638, Dell Marketing LP. Pittsburg, Pa. Purchase of Four (4) Load Master LM-X3 Kemp Trade Ins. Contract Value: \$ 22,774.28. (NJ State Contract).

Purchase Order 4500019646, B.C.K. Williams Corp. Salem, NJ. Purchase for Auto Parts – CBB. Contract Value: \$25,000.00. (Sourcewell Contract).

Purchase Order 4500019649, Genuine Part Company. West Collingswood Heights. Purchase for Auto Parts – BFB. Contract Value: \$25,000.00. (Sourcewell Contract).

April 19, 2023

1

**Re: Article XII-C, Section 5**

Authorized payments for Contracts and Engineering for the Bridges and PATCO Systems  
As follows: (see accompanying Schedule 1)

Contract and Engineering Payments: \$6,963,848

**2023 CAPITAL BUDGET****March 2023**

2023 Capital Budget – Realignment of Funds – From Five Year Capital Program: Schedule V Projects: 7400 Swap Loader Truck SCV.02310 to Five Year Capital Program: Schedule V Projects: Wheel Loader SCV.02312. This Funding Will Be Used for the Replacement of a 1993 Wheel Loader. Budget Amount: \$15,000.00.

April 19, 2023

2

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (as of 03/31/23)**  
**Board Date: April 19, 2023**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Amount</i>
<b>Modjeski &amp; Masters, Inc.</b>								
(DRPA-16-001)	Commodore Barry Bridge - Structural Rehabilitation - Phase 2 - Design	\$ 1,503,103	98.0%	\$ 1,473,325	\$ 55,232	\$ 1,415,840	51	\$ 2,253
<b>HNTB Corporation</b>								
(DRPA-17-031)	BFB Maintenance Paint & Steel Repair	4,466,087	96.9%	4,329,415	348,381	3,970,666	59-60	10,367
(DRPA-20-029)	PATCO Interlocking - Phase 2 - Design	3,339,045	74.5%	2,488,096	248,810	2,235,593	33	3,694
(DRPA-22-002)	PATCO Franklin Square Station Re-Opening - CMS	4,627,800	26.6%	1,231,220	109,021	1,013,234	11	108,965
(DRPA-22-018)	2022 Betsy Ross Bridge Biennial Inspection	940,550	68.6%	645,414	42,197	590,774	9	12,443
<b>Urban Engineers, Inc.</b>								
(DRPA-19-086)	CBB Bridge Deck Rehabilitation - CMS	1,782,794	55.5%	989,305	8,618	931,491	19	49,196
(DRPA-20-066)	CBB Structural Rehabilitation Phase 2 - CMS	2,794,092	75.1%	2,097,372	133,407	1,914,167	17	49,798
<b>STV Inc.</b>								
(DRPA-19-128)	WWB Corridor Rehabilitation at I-76 PA Approach - CMS	3,989,977	96.1%	3,833,330	0	3,566,784	26-27	266,546
<b>A.P. Construction, Inc.</b>								
(DRPA-17-046)	PATCO Installation of Elevators in Remaining PATCO Stations	31,900,000	92.1%	29,381,489	2,248,908	26,835,564	60-61	297,017
(DRPA-22-064)	PATCO Westmont Station - Platform Headhouses	1,786,215	7.5%	134,820	13,482	0	1	121,338
<b>Burns Engineering, Inc.</b>								
(DRPA-17-069)	PATCO Re-Opening Franklin Square Station - Design	3,210,646	80.0%	2,568,618	37,125	2,527,500	53	3,992
<b>Hatch Associates Consultants, Inc.</b>								
(DRPA-07-019)	PATCO Transit Car Overhaul Services Agreement	13,197,584	98.9%	13,057,547	50,002	12,973,713	170-171	33,832
<b>AECOM</b>								
(DRPA-13-003)	CBB Painting - Design Services	1,231,617	89.7%	1,104,779	2,444	1,097,320	51	5,015
(DRPA-15-146)	Betsy Ross Bridge Maintenance Painting & Steel Repairs	1,010,128	95.5%	964,250	2,104	961,347	47	799
(DRPA-20-087)	PATCO Way Interlocking & Subway Structure Renovation - CMS	1,697,680	73.3%	1,245,025	0	1,175,937	23-24	69,088
(DRPA-22-017)	2022 Biennial Inspection - Commodore Barry Bridge	1,050,301	68.0%	714,728	35,912	656,155	8	22,661
<b>Remington &amp; Vernick Engineers, Inc.</b>								
(DRPA-21-015)	PennDOT I-95 & Betsy Ross Bridge Interchange - CMS	649,728	74.4%	483,080	38,538	425,230	22	19,312
(DRPA-22-019)	2022 PATCO Biennial Inspection	817,540	66.8%	546,262	26,123	301,679	8-10	218,460
<b>Sowinski Sullivan Architects</b>								
(DRPA-13-080)	PATCO Install Elevators in Remaining Stations - Design (Non-FTA)	306,115	68.4%	209,256	10,054	194,485	82	4,717
<b>South State, Inc.</b>								
(DRPA-22-062)	BFB Deck Overlay and Approaches	6,124,488	59.9%	3,670,733	0	3,334,084	4B	336,649

**ARTICLE XII-C, SECTION 5**  
**SUMMARY OF AUTHORIZED CONTRACT AND ENGINEERING PAYMENTS**  
**BRIDGES AND PATCO SYSTEM (as of 03/31/23)**  
**Board Date: April 19, 2023**

<i>Resolution #</i>	<i>Contract/Engineer</i>	<i>Contract Amount</i>	<i>Completed Work (Billed) Percent</i>	<i>Amount</i>	<i>Retained Amount</i>	<i>Prior Payments</i>	<i>Invoice No.</i>	<i>Amount</i>
	<b>Railroad Construction/Railroad Construction Co. of SJ, Inc.</b>							
(DRPA-20-091)	PATCO Way Interlocking & Subway Structure Renovation	14,277,180	92.0%	13,134,691	0	12,477,956	18	656,735
	<b>Railroad Construction Company of South Jersey</b>							
(DRPA-22-063)	PATCO Rail Replacement - Ferry to Broadway	6,000,000	4.8%	287,319	28,732	0	1	258,587
	<b>Greenman-Pedersen, Inc.</b>							
(DRPA-19-132)	BFB Rehabilitation of Suspension Spans & Anchorages - CMS	13,975,670	45.6%	6,379,332	541,743	5,624,987	35	212,602
	<b>Atane Engineers, Architects and Land Surveyors, PC</b>							
(DRPA-22-016)	2022 Biennial Inspection - Walt Whitman Bridge	1,477,129	60.2%	889,080	50,090	810,128	10	28,862
	<b>Scalfo Electric, Inc.</b>							
(DRPA-22-065)	Birch Street Substation Equipment Upgrades	6,267,000	17.1%	1,072,487	107,249	787,050	3	178,188
	<b>TranSystems Corporation</b>							
(PATCO-17-013)	PATCO Station Enhancements Design	901,461	99.0%	892,793	25,258	867,127	57	408
	<b>Daniel J. Keating</b>							
(DRPA-21-123)	PATCO Franklin Square Station Re-Opening	26,798,000	26.6%	7,134,263	713,426	5,765,986	9-10	654,851
	<b>Skanska Koch, Inc.</b>							
(DRPA-19-131)	BFB Rehabilitation of Suspension Spans & Anchorages	194,990,000	60.1%	117,157,136	8,837,121	105,029,983	35-36	3,290,032
	<b>WSP USA</b>							
(DRPA-18-060)	Asset Management Program	1,359,895	90.4%	1,228,814	90,242	1,133,337	48-49	5,235
(DRPA-19-003)	DRPA Maintenance Facilities Space Planning Services	769,199	42.5%	326,873	32,687	277,756	12-15	16,429
(DRPA-22-015)	2022 Biennial Inspection - Benjamin Franklin Bridge	1,032,959	57.0%	588,688	40,346	527,525	7	20,817
	<b>Program Management General Engineering Contracts</b>							
(DRPA-17-093)	General Engineering Contracts	10,000,000	69.9%	6,993,644	0	6,988,686	Various	4,958
	<b>Total Contract and Engineering Payments</b>							<b><u>\$ 6,963,849</u></b>



# MONTHLY PURCHASING SUMMARY CALCULATOR

	AMOUNT	# PO s
MBE/WBE SOLICITED	\$12,463.15	14
MINORITY AWARDED	\$18,325.64	6
WOMEN AWARDED	\$22,642.46	17

MONTH END:	
March	2023

ALL OTHERS	AMOUNT	# PO s
	\$2,431,220.84	47

= REQUIRED

MONTHLY MBE/WBE BREAKDOWN		
TYPE	AMOUNT	% OF
MBE \$ AWARDED	\$ 18,325.64	34.30%
MBE PO s AWARDED	6	16.22%
WBE \$ AWARDED	\$ 22,642.46	42.38%
WBE PO s AWARDED	17	45.95%

TOTAL AMOUNT MADE AVAILABLE TO MBEs/WBEs		# PO s
\$	<b>53,431.25</b>	<b>37</b>
% OF OVERALL TOTALS	<b>2.15%</b>	<b>44.05%</b>

OVERALL MONTHLY TOTAL		# PO s
\$	<b>2,484,652.09</b>	<b>84</b>

**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 4**  
**EEO REPORT**



# DRPA EEO CATEGORIES

## (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Chief Executive Officer		1	
2	Chief Administrative Officer		1	
3	Chief Financial Officer		1	
4	Chief Operating Officer			1
5	General Counsel/Corporate Secretary			1
6	Deputy Chief Executive Officer			1
7	Chief Engineer		1	
8	Chief Security/Safety Officer		1	
9	Inspector General			1
<hr/>				
1	Bridge Directors		1	1
2	Deputy General Counsel		1	0
3	Director, Corporate Communications & Community Relations			
4	Director, Finance		1	
5	Director, Fleet Management		1	
6	Director, Government Relations & Grants Administration			1
7	Director, Homeland Security & Emergency Management		1	
8	Director, Human Resource Services		1	
9	Director, Information Services		1	
10	Director, Procurement			0
11	Director, Risk Management		1	
12	Director, Strategic Initiatives		1	
13	Manager, Construction & Maintenance		1	
14	Manager, Planning & Design			1
15	Police Chief		1	
<hr/>				
1	Captain of Police		1	1
2	Construction & Maintenance Manager	1	1	2
3	Engineering Program Manager			1
4	Fleet Shop Manager		1	
5	Manager, Accounting		0	
6	Manager, Budget/Financial Analysis		0	
7	Manager, Community Relations			1
8	Manager, Contract Administration		1	
9	Manager, Corporate Communications			1
10	Manager, ERP & Applications		1	
11	Manager, EZ Pass Technology & Toll Analysis			1
12	Manager, Government Relations		1	

# DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
13	Manager, Grants Administration		0	
14	Manager, Internal Audit			1
15	Manager, IT Audit			0
16	Manager, Payroll		1	
17	Manager, Procurement & Stores			1
18	Manager, Production Systems			1
19	Manager, Special Projects		1	
20	Sr. Project Manager		0	
21	Toll Manager		1	1
22	Manager, EEO		1	
<hr/>				
1	Lieutenant of Police		5	2
2	Electrical Foreman		5	
3	Fleet Foreman		2	
4	Maintenance Foreman		5	1
5	Purchasing Agent		0	
6	Sr. Accountant		1	
7	Highway Foreman	2	6	2
8	HVAC Foreman			2
9	Plaza Supervisor		15	8
10	Supervisor, Printing Services		1	
11	Accounts Payable & Receivable Supervisor			1
12	Supervisor, EZ Pass Technology & Toll Analysis		1	
13	Supervisor, Cash Assurance		1	
14	Supervisor, Central Store Room	1		
15	Supervisor, Mail Room		1	
16	Supervisor, Revenue Audit			
<hr/>				
<b>OFFICIALS &amp; ADMINISTRATORS (Total By State)</b>		<b>4</b>	<b>69</b>	<b>34</b>
<hr/>				
<b>TOTAL OFFICIALS &amp; ADMINISTRATORS</b>		<b>107</b>		
<hr/>				
1	Digital Communications Specialist		1	1
2	HRS Specialist		1	1
3	Graphic Design Administrator			1
4	HRIS Specialist		0	
5	Analyst, EZ Pass Technology & Toll Analysis	1		
6	Cash Assurance Auditor (formerly Revenue Auditor)		3	

# DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
7	Revenue Operations Assessor ETC (formerly Revenue Auditor)		2	
8	C&M Technical Assistant		2	
9	Grants Specialist		2	
10	Purchasing Specialist		3	
11	Accountant		1	1
12	Budget Analyst		1	
13	Financial Analyst		1	
14	Safety Specialist		0	1
15	Contract Administrator		1	0
<hr/>				
1	Administrator, Staffing & Recruiting		1	
2	Administrator, Training & Employee Development			1
3	Claims Administrator		2	
4	EEO Specialist		0	
5	Management Analyst			1
6	Administrator, Compensation/HRIS			1
7	Administrator, Employee Relations, Programs & Policies		0	
8	Associate Engineer		1	1
9	Auditor		1	
10	Records Manager		1	
11	Engineering Program Analyst		1	
12	Project Manager (Office of the CAO)		1	
13	Project Manager, Homeland Security & Emergency Management		2	
<hr/>				
1	Assistant General Counsel		4	
2	Principal Engineer		2	
3	Electrical Engineer		1	
4	Senior Engineer		3	2
<hr/>				
<b>PROFESSIONALS (Total By State)</b>		<b>1</b>	<b>38</b>	<b>11</b>
<b>TOTAL PROFESSIONALS</b>		<b>50</b>		
1	Police Officer	3	55	20

# DRPA EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	Corporal of Police		6	3
1	Sergeant of Police		18	5
<b>PROTECTIVE SERVICE WORKERS (Total By State)</b>		<b>3</b>	<b>79</b>	<b>28</b>
<b>TOTAL PROTECTIVE SERVICE WORKERS</b>		<b>110</b>		
1	HVAC Technician		8	1
1	Auto Technician	1	11	3
1	Electrical Technician		18	3
1	Construction & Maintenance Mechanic	1	27	16
1	Maintenance Technician	3	28	10
<b>CRAFT WORKERS (SKILLED) (Total By State)</b>		<b>5</b>	<b>92</b>	<b>33</b>
<b>TOTAL CRAFT WORKERS (SKILLED)</b>		<b>130</b>		
1	Business Analyst		1	
2	Data Base Administrator		1	
3	Network Technician		1	3
4	Programmer/Analyst			1
5	Systems Administrator		8	1

# DRPA EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
6 User Support Administrator	1	1	1
7 User Support Group Leader			1
8 SAP Basis Administrator			0
<b>TECHNICIANS (Total By State)</b>			
	<b>1</b>	<b>12</b>	<b>7</b>
<b>TOTAL TECHNICIANS</b>			
	<b>20</b>		
1 Executive Assistant to the CEO		2	
2 Executive Legal Secretary		1	
3 Administrative Coordinator	1	9	9
4 Legal Secretary		1	1
5 Legal Assistant, Claims		0	1
6 Lead Dispatcher			1
7 Reproduction Technician		1	1
8 Accounting Clerk		2	
9 Central Stores Clerk			1
10 Contracts Administration Clerk		0	
11 Data Management Coordinator		1	
12 Building Services Clerk		3	
13 Dispatcher		9	6
14 Media Specialist			1
15 File Clerk		1	1
16 Purchasing Clerk		1	
17 Customer Service Coordinator		2	
Sub-Total <b>NON-REP</b>			
	1	33	22
1 Toll Collector	1	32	26
2 Revenue Operations Clerk		3	
Sub-Total <b>IUOE</b>			
	1	35	26
<b>ADMINISTRATIVE SUPPORT (Total By State)</b>			
	<b>2</b>	<b>68</b>	<b>48</b>
<b>TOTAL ADMINISTRATIVE SUPPORT</b>			
	<b>118</b>		

# DRPA EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
<b>TOTAL EMPLOYEES BY STATE</b>	<b>16</b>	<b>358</b>	<b>161</b>
<b>TOTAL DRPA EMPLOYEES - 535</b>			
<b>SUMMARY (Employee Class)</b>			
<b>NON-REP</b>	<b>6</b>	<b>131</b>	<b>60</b>
	<b>197</b>		
<b>IUOE</b>	<b>6</b>	<b>136</b>	<b>66</b>
	<b>208</b>		
<b>IBEW</b>	<b>1</b>	<b>12</b>	<b>7</b>
	<b>20</b>		
<b>FOP</b>	<b>3</b>	<b>79</b>	<b>28</b>
	<b>110</b>		

# DRPA & PATCO EMPLOYEE NUMBERS

## DRPA

Employee Class	# of Employees	%
<b>Non-Rep</b>	197	37%
<b>Temporary with Benefits</b>	0	0.00%
<b>IUOE</b>		
IUOE (Toll)	62	12%
IUOE (Non-Toll)	130	24%
IUOE (Dispatchers)	16	3%
<b>IBEW</b>	20	4%
<b>FOP</b>	110	21%
<b>Total Employees</b>	<b>535</b>	<b>100%</b>

## PATCO

Employee Class	# of Employees	%
<b>Non-Rep</b>	98	32%
<b>Temporary with Benefits</b>	0	0%
<b>TEAMSTERS</b>	204	68%
<b>Total Employees</b>	<b>302</b>	<b>100%</b>
<b>Part-Time</b>	0	

### TOTAL EMPLOYEES (DRPA & PATCO)

Employee Class	# of Employees	%
<b>Non-Rep</b>	295	35%
<b>Temporary with Benefits</b>	0	0.00%
<b>Union</b>	542	65%
<b>Total Employees</b>	<b>837</b>	<b>100%</b>

**DELAWARE RIVER PORT AUTHORITY EEO SCORECARD  
ATTACHMENT 5  
QUARTER ENDING March 31, 2023**

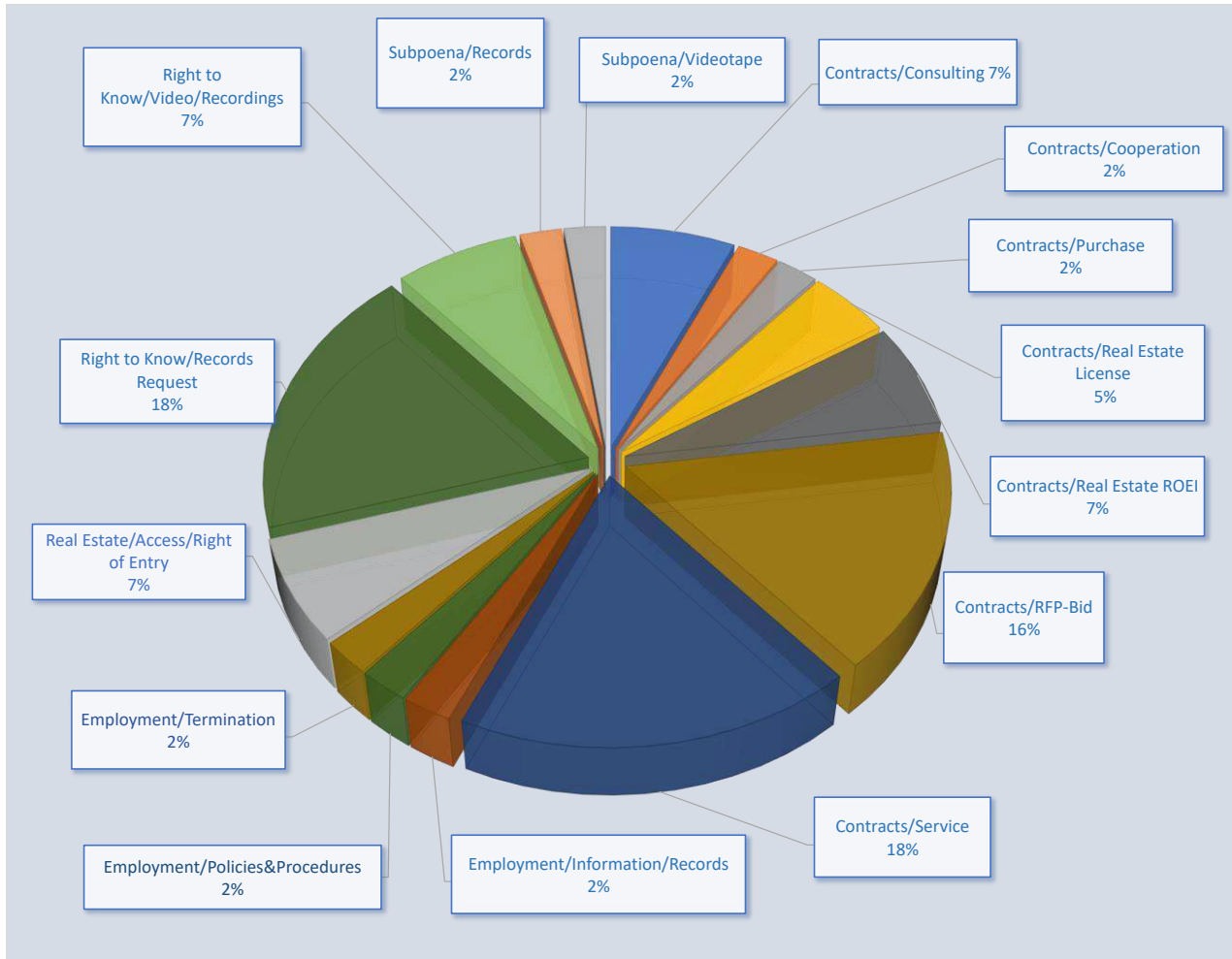
EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	107	31	29%	26	24%	6	6%	0	0%	0	0%	0	0%	32	30%
PROFESSIONALS	50	25	50%	8	16%	4	8%	1	2%	0	0%	3	6%	16	32%
PROTECTIVE SERVICE WORKERS	110	9	8%	6	5%	9	8%	0	0%	0	0%	1	1%	16	15%
CRAFT WORKERS (SKILLED)	130	2	2%	10	8%	4	3%	0	0%	0	0%	0	0%	14	11%
TECHNICIANS	20	7	35%	3	15%	0	0%	1	5%	0	0%	0	0%	4	20%
ADMINISTRATIVE SUPPORT	118	72	61%	44	37%	3	3%	0	0%	0	0%	3	3%	50	42%
<b>TOTALS</b>	<b>535</b>	<b>146</b>	<b>27%</b>	<b>97</b>	<b>18%</b>	<b>26</b>	<b>5%</b>	<b>2</b>	<b>0%</b>	<b>0</b>	<b>0%</b>	<b>7</b>	<b>1%</b>	<b>132</b>	<b>25%</b>

**QUARTER ENDING December 31, 2022**

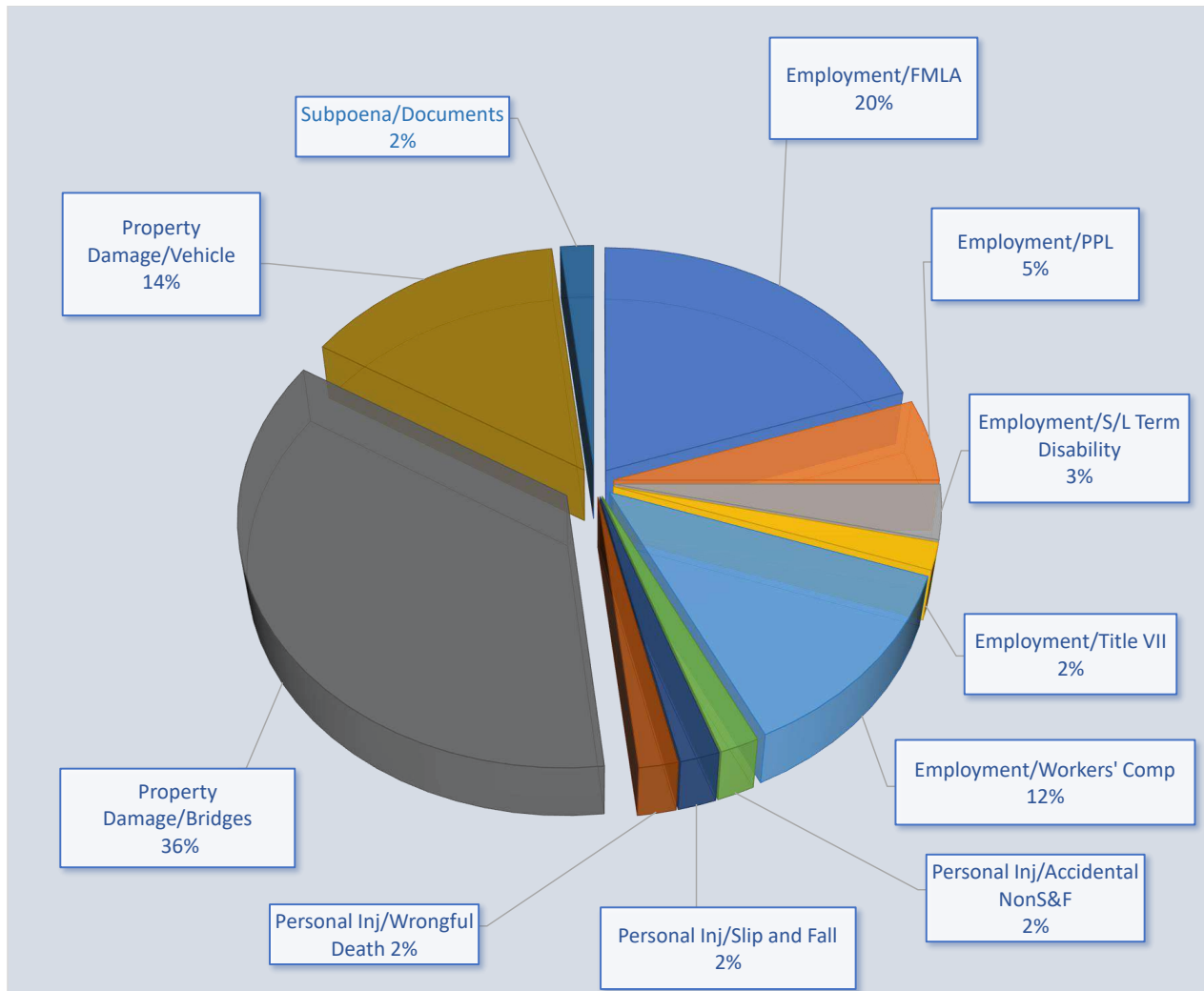
EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY Not Incl. Women	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	106	32	30%	25	24%	6	6%	1	1%	0	0%	0	0%	32	30%
PROFESSIONALS	48	26	54%	9	19%	4	8%	1	2%	0	0%	1	2%	15	31%
PROTECTIVE SERVICE WORKERS	110	9	8%	7	6%	9	8%	0	0%	0	0%	1	1%	17	15%
CRAFT WORKERS (SKILLED)	128	2	2%	7	5%	4	3%	0	0%	0	0%	0	0%	11	9%
TECHNICIANS	21	7	33%	3	14%	0	0%	1	5%	0	0%	0	0%	4	19%
ADMINISTRATIVE SUPPORT	114	69	61%	40	35%	3	3%	0	0%	0	0%	2	2%	45	39%
<b>TOTALS</b>	<b>527</b>	<b>145</b>	<b>28%</b>	<b>91</b>	<b>17%</b>	<b>26</b>	<b>5%</b>	<b>3</b>	<b>1%</b>	<b>0</b>	<b>0%</b>	<b>4</b>	<b>1%</b>	<b>124</b>	<b>24%</b>



**REPORT OF THE CHIEF EXECUTIVE OFFICER**  
**ATTACHMENT 5**  
**LEGAL STATISTICS REPORT**



<b>Legal Matters</b>	<b>Opened</b>
Contracts/Consulting	3
Contracts/Cooperation	1
Contracts/Purchase	1
Contracts/Real Estate License	2
Contracts/Real Estate ROEI	3
Contracts/RFP-Bid	7
Contracts/Service	8
Employment/Information/Records	1
Employment/Policies&Procedures	1
Employment/Termination	1
Real Estate/Access/Right of Entry	3
Right to Know/Records Request	8
Right to Know/Video/Recordings	3
Subpoena/Records	1
Subpoena/Videotape	1
<b>Grand Total</b>	<b>44</b>



<b>Litigation Matters</b>	<b>Opened</b>
<b>Employment/FMLA</b>	<b>11</b>
<b>Employment/PPL</b>	<b>3</b>
<b>Employment/S/L Term Disability</b>	<b>2</b>
<b>Employment/Title VII</b>	<b>1</b>
<b>Employment/Workers' Comp</b>	<b>7</b>
<b>Personal Inj/Accidental NonS&amp;F</b>	<b>1</b>
<b>Personal Inj/Slip and Fall</b>	<b>1</b>
<b>Personal Inj/Wrongful Death</b>	<b>1</b>
<b>Property Damage/Bridges</b>	<b>20</b>
<b>Property Damage/Vehicle</b>	<b>8</b>
<b>Subpoena/Documents</b>	<b>1</b>
<b>Grand Total</b>	<b>56</b>

**GOVERNMENT RELATIONS/  
GRANTS ADMINISTRATION  
& COMMUNITY RELATIONS**

# GOVERNMENT & COMMUNITY RELATIONS & GRANTS ADMINISTRATION

## *Government & Community Relations On the Move*



On Friday, March 31, 2023, Tonyelle Cook-Artis (Director, Government Relations & Grants Administration) along with Darlene Callands (Manager, Community Relations) join other women at a Phenomenal Woman Conference at Wissahickon Charter (Awbury Campus, Phila. PA). Participants range from various careers...ie Doctors, Advocates, Pastors, and STEM just to name a few. The woman presented to grades 1-6 to discuss why they are a phenomenal woman; how they showed perseverance in the face of adversity; their career backgrounds and what advice could be left with the students. This event helped to end a series of Women's History Month events at the school.



# **CFO REPORT**

## Report of the Chief Financial Officer

April 12, 2023

Delaware River Port Authority  
Of Pennsylvania and New Jersey  
One Port Center  
2 Riverside Drive  
Camden, New Jersey 08101-1949

Re: **FINANCIAL SUMMARY**

The following descriptive financial summary is primarily based on the unaudited financial summary, dated April 11, which follows this summary.

### Current Trends

1. Unaudited YTD traffic figures through March 2023 of 11.1 million vehicles are up 7.4% over March 2022 or an increase of 763K vehicles. Traffic was an estimated **93.1%** of pre-COVID 2019 numbers.
2. In February 2023, PATCO's ridership volumes were also above February 2022 figures, which in part is attributable to the lack of inclement weather during the two-month period vs. conditions in 2022. PATCO's ridership has recovered to the point where the numbers recently had begun to settle into the 49-50% range of pre-COVID levels, up from the 46.7% registered in December 2022. (Note: Each increase of 1% in ridership translates to a \$250K - \$270K increase in annual revenues).
3. DRPA and PATCO personnel and non-personnel expenses are still being constrained in the current 2023 environment.
4. In the last three (3) months, capital expenditures have settled into an average of about 6.9 million/month which is down from the \$8.0 million/month during the last four (4) months of 2022.
5. March 2023 General Fund balances total \$263.4 million, an **increase of \$4.6 million** during the month, as the monthly capital expenditures and PATCO subsidy payments were offset by the monthly General Fund deposit of \$10.3 million, FTA capital project reimbursements of \$3.7 million and the \$1.7 million sale of property (17<sup>th</sup> & Admin. Wilson Blvd.). March's General Fund deposit was higher than typical for this time period and is in part attributable to the higher toll revenues in February and March.

## DRPA Traffic and Toll Revenues - 2023 Activity

### 2021 Summary

Total 2021 traffic of 46.6 million vehicles reflected a 6.3 million vehicle (or a 15.7%) **increase** compared against 2020 traffic volume of 40.3 million vehicles. Traffic during the full year 2021 was approximately 88% of pre-COVID 2019 numbers. Total YTD 2021 toll revenues of \$302.9 million **increased by \$34.8 million** (or by 13.0%) when compared against 2020 toll revenues of \$268.1 million. The average toll was \$6.49/vehicle for the year.

### 2022 Summary

Total 2022 traffic totaled 48.1 million vs. 46.6 million vehicles in 2021, which represents an **increase** of 1.5 million vehicles or of 3.2%. Toll revenues for 2022 were \$311.1 million vs. \$302.9 million in 2021, or an **increase** of \$8.2 million or 2.7%. The average toll decreased from \$6.49/per vehicle in 2021 to \$6.46/vehicle in 2022, due to the increase in non-commercial (i.e., passenger vehicle) traffic during the past year. 2022 audited traffic, when compared against 2019 figures, reflects **5.0 million fewer** vehicles, resulting in **reduced revenues of \$21.0 million**.

### January 2023 Audited Traffic/Revenue

January 2023 traffic totaled 3.9 million vehicles vs. 3.3 million vehicles in 2022, which represents an **increase** of 583,500 vehicles, or of 17.9%. Toll revenues for the same period in 2023 were \$24.9 million vs. \$21.7 million, or an **increase of \$3.3 million**, or of 15.1%. The average toll **decreased** from \$6.63/per vehicle in 2022 to \$6.48/vehicle due to the increase in non-commercial (i.e., passenger vehicle) traffic.

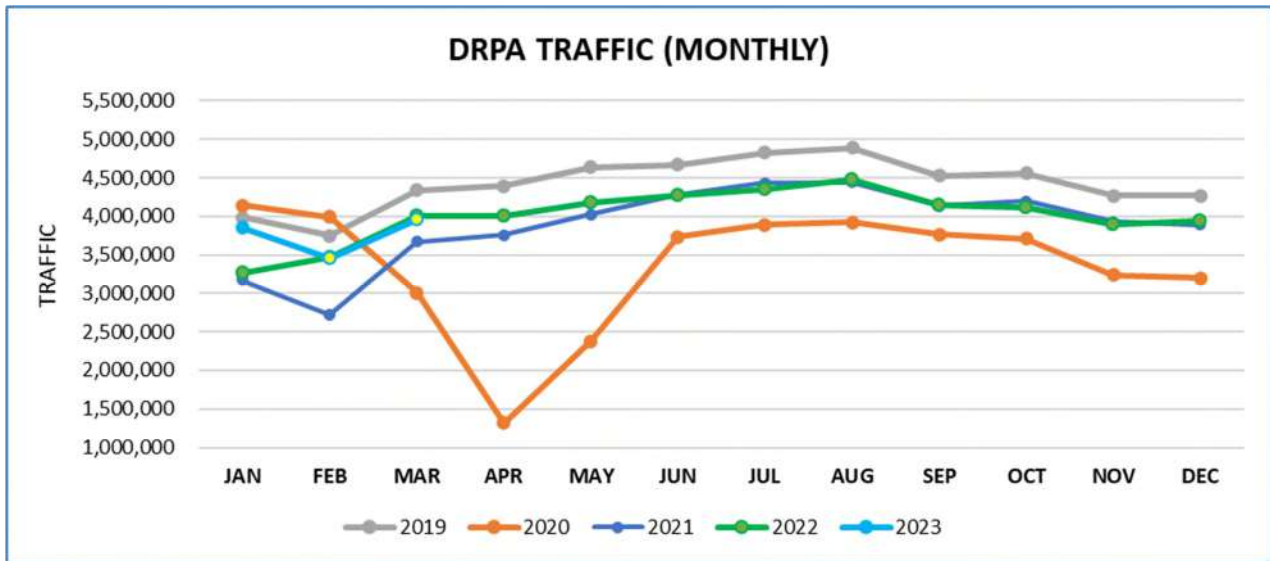
### January 2023 YTD vs. Budget

DRPA traffic was approximately **165,000 vehicles above** budgeted traffic, and toll revenues were \$1.4 million above budget. The variance between budgeted and actual toll revenues would be much higher were it not for the average toll of \$6.48/vehicle, which is higher than the average of \$6.39 /vehicle originally budgeted for the year.

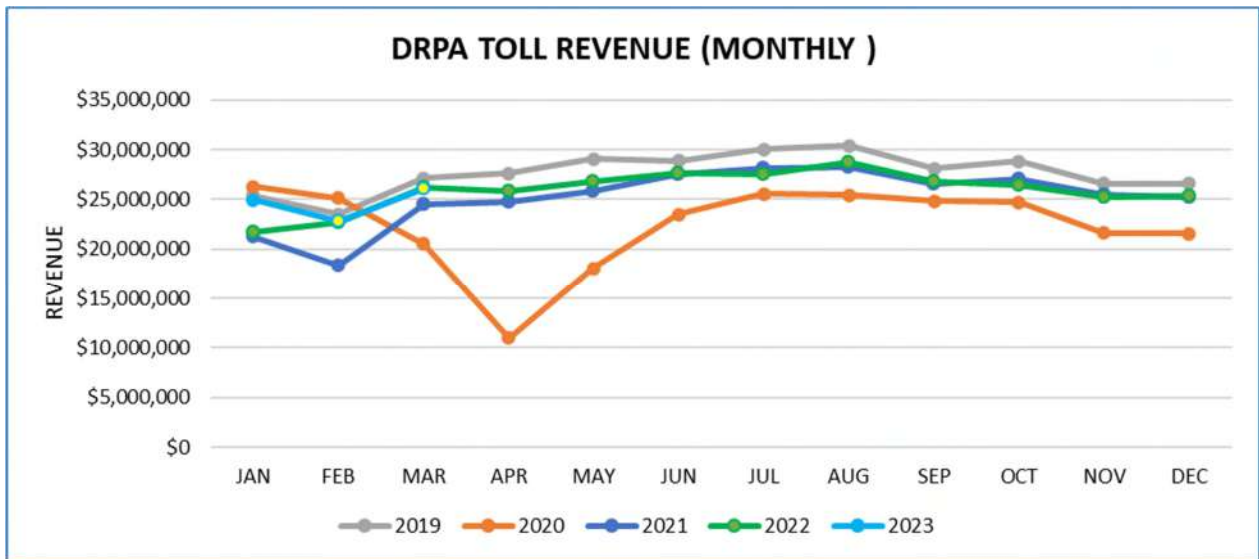
### Overall Traffic and Revenue Trend since 2019 (through January 2022)

The overall traffic trend since January 2019 is shown in the chart below. (Note: The chart reflects audited actual figures for the period from January 2019 through January 2023 and unaudited figures for February and March 2023).





As noted above, traffic began to recover significantly in May and July 2020, and then trended downwards towards the end of 2020. In 2021, traffic volume showed a continued upward climb since March and reached, and at times exceeded, the 90% level vs. pre-pandemic 2019 volumes. 2022 traffic figures hovered around the 88-91% pre-COVID level but traffic increased to 93-95% of pre-COVID volumes in February and March 2023.



The Authority’s actual toll revenue results from January 2019 through January 2023 are captured in the above graph, while February and March 2023 revenues are estimated.

**2020/2022 revenues:** As bridge traffic volume has increased since the lowest levels of the pandemic, c has DRPA toll revenues. Actual annual bridge tolls were **down \$64 million** in 2020 vs. 2019 toll revenues.

**2021 bridge toll revenues** increased \$34.8 million vs. 2020, but still were **\$29 million under 2019** toll revenue numbers.

**2022 toll revenues** increased to \$311.1 million up from 2021 revenues totaling \$302.9 million, a year-to-year increase of \$8.2 million, but the 2022 total toll revenues **still were \$21.0 million less than 2019 totals.**

***Actual/Unaudited Monthly Traffic and Revenues vs. Budget \****



TRAFFIC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	103.9%	106.6%	69.4%	30.1%	51.3%	80.0%	80.6%	80.2%	83.1%	81.4%	75.9%	74.9%
2021 % of 2019 (act.)	79.5%	72.7%	84.6%	85.5%	86.9%	91.7%	91.9%	90.8%	91.3%	92.0%	92.1%	91.1%
2022 % of 2019 (act.)	82.0%	92.7%	92.2%	91.2%	90.1%	91.6%	90.1%	91.5%	91.8%	90.0%	91.5%	92.3%
2023 % of 2019 (act.)	96.6%	92.4%*	91.1%*									
2023 Budget % of 2019 (act.)	92.5%	92.5%	92.5%	92.5%	92.5%	92.5%	93.0%	93.0%	93.0%	93.0%	93.0%	93.0%

\* February and March 2023 are unaudited.

**December YTD 2022 actual traffic and bridge toll revenues were lower than projected in the 2022 budget.** The result was a **budget deficit of 1.0 million vehicles and \$0.8 million in revenues.** Traffic and toll revenues were **below budget by 2.0% and 0.3%, respectively.**

Thus far in 2023, traffic and revenues are higher than budgeted. January traffic was budgeted at 92.5% of pre-COVID volumes vs. the actual numbers of approximately 96.6%, which explains the positive numbers for both traffic and revenues thus far during the month. (Note: We have budgeted traffic at 92.5% of pre-COVID volumes for the first six (6) months of 2023 and, at least based on unaudited traffic through March, appear to be ahead of budget for both traffic and revenues, in part due to the mild winter.)

**PATCO Ridership and Net Passenger Revenues**

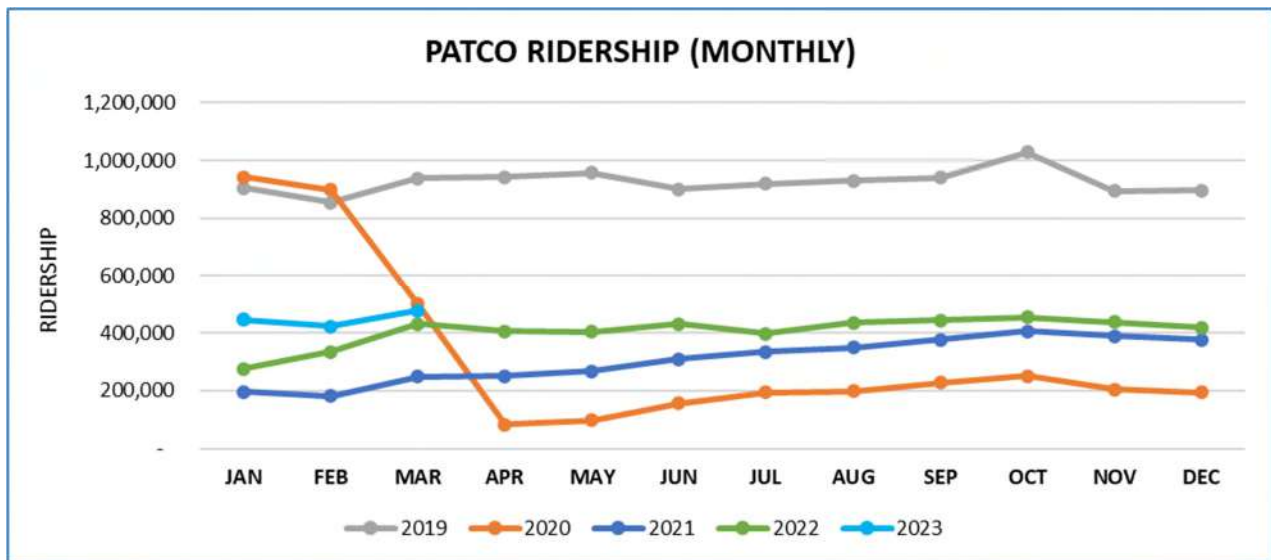
2021 v. 2019 Annual Numbers - When compared against 2019, PATCO ridership was **down 7.4 million** riders and net passenger revenues were **down \$18.7 million**.

2022 v. 2019 Annual Numbers – PATCO ridership and revenues were **down 6.2 million riders** and **\$15.8 million** vs. 2019 volumes, but noticeably improved vs. 2021 numbers.

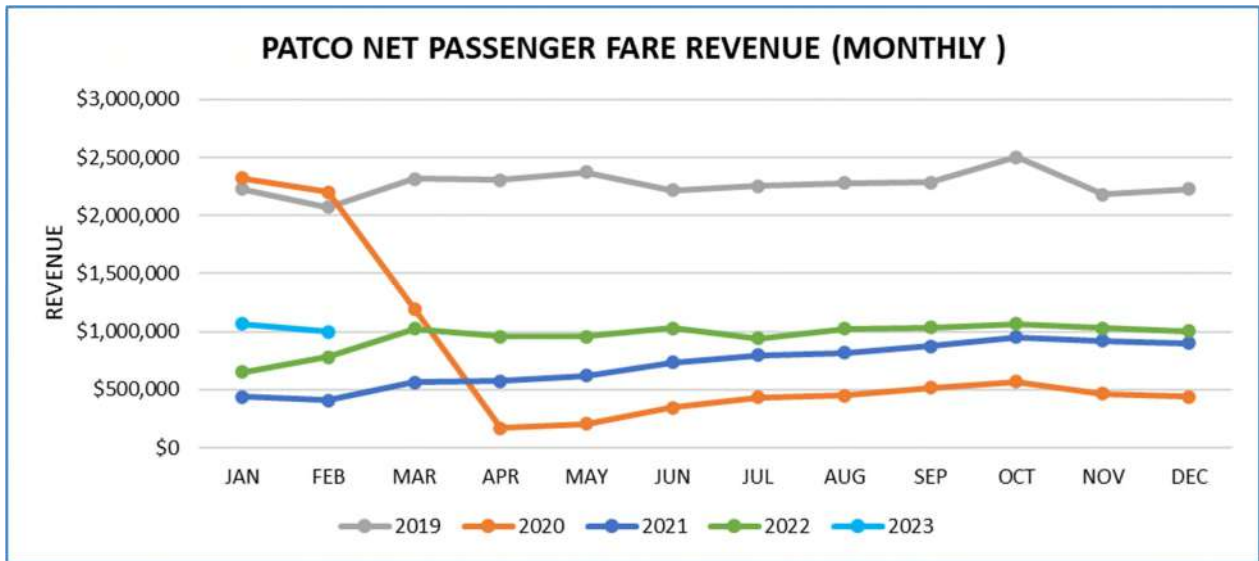
2022 v. 2021 Annual Numbers – PATCO ridership **increased by 1.2 million riders** to total 4.9 million for 2022. **Net passenger revenues increased by \$2.9 million** to total \$11.5 million, a **33.8% increase** vs. 2021 numbers totaling \$8.6 million.

**February 2023 – Ridership/Passenger Revenues:** February 2023 ridership and net passenger revenues improved vs. February 2022 actuals. PATCO 2023 YTD **ridership improved by 255,500 riders**, totaling 866,700 riders. Net revenues **increased by \$628,000** to total \$2.1 million. Both ridership and revenues increased by more than 40% over 2022 figures.

**Overall Monthly Ridership Trend since 2019**



As shown above, PATCO ridership, like bridge traffic, took a precipitous dive in mid-March 2020. In the fall and winter of 2020, ridership fluctuated between 22-24% of 2019 levels. In 2021, PATCO ridership climbed to and exceeded 43% of 2019 activity. Ridership trailed off a bit in early 2022 but continued to move upwards through the year. Thus far in 2023, ridership has been “settling” at the 47-50% level vs. 2019 numbers.



Monthly net passenger fare revenues in 2021 and 2022 have followed the upward trend experienced in ridership. Thus far in 2023, February YTD net passenger revenues are up almost 44% above the revenues for 2022 February YTD.

**Actual Ridership and Passenger Fare Revenue vs. Budget thru February 2023**

Total YTD volumes through February reflect the fact that PATCO ridership/net fare revenues are slightly above the 2023 budget, with ridership up almost 22,000 (or a 2.6% increase) and with net passenger revenues up slightly by \$21,000 (an increase of 1.0%).



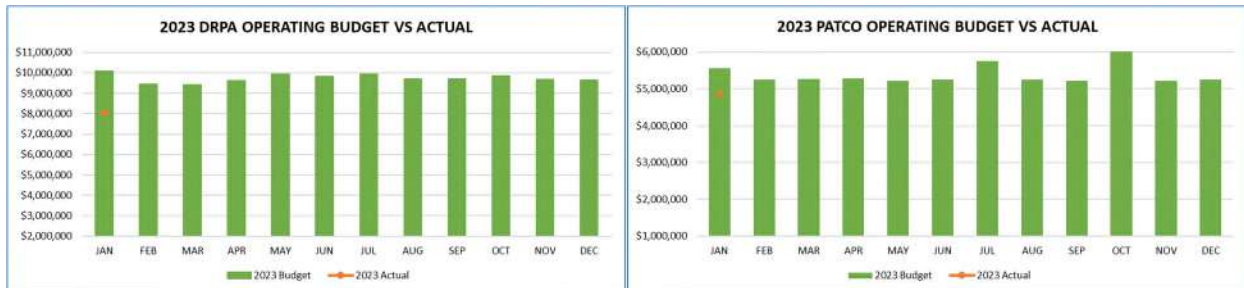
The chart below shows the actual ridership percentage vs. the monthly budgeted percentage projections for 2023. As noted, YTD ridership projections assumed that ridership would average about 48% of pre-COVID volumes for the first three months of 2023, whereas ridership has averaged slightly above 49% thus far this year, which explains the slightly higher revenues vs. budget for this period.

RIDERSHIP	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
2020 % of 2019 (act.)	104.2%	105.2%	53.4%	8.8%	10.2%	17.3%	21.0%	21.4%	24.2%	24.3%	23.0%	21.7%
2021 % of 2019 (act.)	21.6%	21.1%	26.4%	26.6%	27.9%	34.4%	36.5%	37.5%	40.1%	39.5%	43.4%	42.0%
2022 % of 2019 (act.)	30.5%	39.1%	46.0%	43.1%	42.2%	47.9%	43.3%	46.8%	47.2%	44.2%	48.8%	46.7%
2023 % of 2019 (act.)	49.2%	49.3%	50.8%									
2023 Budget % of 2019 (act.)	48.0%	48.0%	48.0%	48.0%	50.0%	50.0%	50.0%	50.0%	55.0%	55.0%	55.0%	55.0%

Actual 2023 net passenger fare revenues are higher than 2022 numbers and are slightly above 2023 projections (see above).

### **DRPA and PATCO YTD Operating Budget vs. Actual**

The combined January 2023 unaudited expenses for DRPA and PATCO totaled \$12.9 million against combined budgets of \$15.7 million, resulting in a **\$2.8 million, or a 17.7% under-budget** situation. The actual expenditures are reflective of lower personnel expenses (salary, benefits, pension, etc.) and delayed spending during January, resulting from the continued cost-constraints that both DRPA and PATCO have placed on spending.



### **2022 Capital Plan Funding (General Fund)**

**2020:** As of December 31, 2020, the combined balance of bond project and general funds totaled \$430.7 million, which reflected a **\$124.6 million (or a 22.5%) decrease** during the year. (Audited capital expenditures exceeded \$202 million during 2020).

**2021:** As of December 31, 2021, the General Fund (GF) balances totaled approx. \$299.8 million. Combined project fund and GF balances **decreased by approx. \$130.1 million** during the year. No bond project funds remain. (Audited capital expenditures totaled almost \$191 million during 2021)

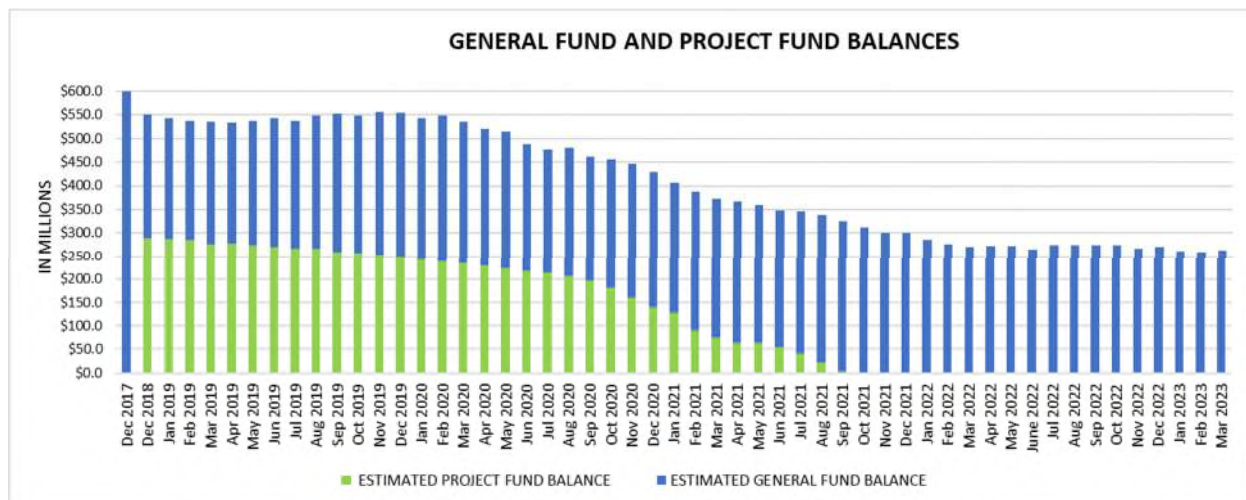
In the past two years robust capital expenditures and funding the PATCO subsidy have contributed to a **\$254 million reduction** in bond project and GF balances.

**2022:** As of December 31, 2022, the General Fund totaled approx. \$270.6 million, which reflected a **\$29.2 million (or a 9.7%) decrease** during the year.

During March 2023, the GF balance **increased by \$4.6 million** to total \$263.4 million, as capital expenditures and PATCO subsidy payments were offset by various General Fund sources of funds (monthly GF deposit, FTA capital grant funds, etc.). during the month.

During the period 2020 through early 2023, the General Fund was buttressed by the \$84.4 million in funds drawn against the CARES/CRRSAA/American Rescue Plan FTA transit operating grants. These funds are no longer available to offset PATCO's lost fare revenue and operating losses. This will create a significant draw on the Authority's General Fund throughout 2023.

### General Fund/Project Fund Historical View



	DEC 2017	DEC 2018	DEC 2019	DEC 2020	DEC 2021	DEC 2022	MAR 2023	CHANGE FROM PREVIOUS MONTH
EST GF BALANCE	\$600.1	\$260.7	\$305.5	\$289.4	\$299.8	\$270.6	\$263.4	\$4.6
EST PF BALANCE	\$0.0	\$290.0	\$249.0	\$140.5	\$0.0	\$0.0	\$0.0	\$0.0
TOTAL FUNDS AVAILABLE	\$600.1	\$550.7	\$554.5	\$429.9	\$299.8	\$270.6	\$263.4	\$4.6
CHANGE FROM PRIOR YEAR		(\$49.4)	\$3.9	(\$124.6)	(\$130.1)	(\$29.2)	(\$7.1)	

The chart above shows a **decrease** in the General Fund and bond project fund monies available over time. In 2018, the GF exceeded \$600 million, just prior to the use of \$282 million to defease the 2010 Bonds, and the issuance of \$290 million in new bond project funds. Beginning in 2019, “long-lived” capital projects were primarily funded through our bond project funds, until the funds were exhausted in 2021. Since that time, capital expenditures have been funded by GF monies.

The General Fund balance totaled approx. \$270.6 million, as of December 31, 2022. Through the first three (3) months of 2023, this total has now **decreased by \$7.2 million** down to \$263.4 million. Despite potentially higher toll revenues in 2023, we expect the General Fund total to continue to decrease throughout the year, attributable to the 2023 Capital Budget expenditures and the PATCO subsidy, and the aforementioned loss of FTA federal transit operating grant funds.

### COMPACT COMPLIANCE

As required by the Compact, the Authority completed and distributed the Annual Report to the Governors and Legislatures of the State of New Jersey and the Commonwealth of Pennsylvania by the March 31, 2023 deadline. I have attached the main document, which outlines the Compact reporting requirements, including: 1) A report of 2022 activities/accomplishments, 2)

**2022 budget vs. actual operating expenses, 3) capital expenditures, and 4) a summary of contracts exceeding \$100K, and accompanying reports. This summary appears as agenda item #6 in the Board packet.**

**Respectfully submitted,**

**James M. White, Jr.**

**CFO/Treasurer**

**CONSULTATIVE AND DELIBERATIVE WORKPAPERS**  
**DRPA/PATCO UNAUDITED FINANCIAL SUMMARY**  
**April 11, 2023**

DRPA TRAFFIC / PATCO RIDERSHIP AND REVENUE				
YEAR-TO-YEAR COMPARISON				
2023 vs. 2022 YTD thru 1/31/2023	2023 Actual	2022 Actual	Year-to-Year Change	% Change
DRPA Traffic	3,851,667	3,268,185	583,482	17.85%
DRPA Toll Revenues	\$24,946,590	\$21,681,502	\$3,265,088	15.06%
<b>Average Toll</b>	<b>\$6.4768</b>	<b>\$6.6341</b>	<b>(\$0.1573)</b>	<b>(2.37%)</b>
2023 vs. 2019 YTD thru 1/31/2023	2023 Actual	2019 Actual	Year-to-Year Change	% Change
DRPA Traffic	3,851,667	3,985,539	(133,872)	(3.36%)
DRPA Toll Revenues	\$24,946,590	\$25,378,166	(\$431,577)	(1.70%)
<b>Average Toll</b>	<b>\$6.4768</b>	<b>\$6.3676</b>	<b>\$0.1093</b>	<b>1.72%</b>
2023 vs. 2022 YTD thru 2/28/2023	2023 Actual	2022 Actual	Year-to-Year Change	% Change
PATCO Ridership	866,681	611,193	255,488	41.80%
PATCO Net Passenger Revenues	\$2,059,631	\$1,431,918	\$627,713	43.84%
<b>Average Fare</b>	<b>\$2.3765</b>	<b>\$2.3428</b>	<b>\$0.0336</b>	<b>1.44%</b>
<b>PATCO Ridership Increase (Decrease) from prior month</b>			<b>87,038</b>	
<b>PATCO Revenue Increase (Decrease) from prior month</b>			<b>\$214,160</b>	
2023 vs. 2019 YTD thru 2/28/2023	2023 Actual	2019 Actual	Year-to-Year Change	% Change
PATCO Ridership	866,681	1,759,919	(893,238)	(50.75%)
PATCO Net Passenger Revenues	\$2,059,631	\$4,302,912	(\$2,243,281)	(52.13%)
<b>Average Fare</b>	<b>\$2.3765</b>	<b>\$2.4449</b>	<b>(\$0.0685)</b>	<b>(2.80%)</b>
BUDGET VS. ACTUAL				
2023 YTD thru 1/31/2023	2023 Budget (1 mo)	2022 Actual (1 mo)	(Under) / Over Budget	% (Under) / Over Budget
DRPA Traffic	3,686,624	3,851,667	165,043	4.48%
DRPA Toll Revenues	\$23,557,527	\$24,946,590	\$1,389,063	5.90%
Frequent Bridge Traveler Credit	\$130,976	\$106,560	(\$24,416)	(18.64%)
Delayed Transaction (Net) Revenue	\$149,686	\$437,454	\$287,767	192.25%
# of Transactions Reviewed: 82,429 YTD 2023				
2023 YTD thru 2/28/2023	2023 Budget (2 mo)	2023 YTD Actual (2 mo)	(Under) / Over Budget	% (Under) / Over Budget
PATCO Ridership	844,761	866,681	21,920	2.59%
PATCO Net Passenger Revenues	\$2,038,902	\$2,059,631	\$20,729	1.02%
<b>PATCO Ridership Increase (Decrease) from prior month</b>			<b>11,332</b>	
<b>PATCO Revenue Increase (Decrease) from prior month</b>			<b>\$5,148</b>	
OPERATING EXPENSES - YTD JANUARY 2023				
BUDGET VS. ACTUAL (UNAUDITED) *				
2023 YTD thru 1/31/2023	2023 YTD Budget	2023 YTD Actual	(Under) / Over Budget	% (Under) / Over Budget
DRPA Budget	\$10,094,370	\$8,026,172	(\$2,068,198)	(20.49%)
PATCO Budget	\$5,563,249	\$4,861,360	(\$701,890)	(12.62%)
<b>Total</b>	<b>\$15,657,619</b>	<b>\$12,887,532</b>	<b>(\$2,770,087)</b>	<b>(17.69%)</b>
* DRPA and PATCO actuals are preliminary				
2023 YTD thru 1/31/2023	2023 YTD Budget	2023 YTD Actual	(Under) / Over Budget	% (Under) / Over Budget
PATCO Subsidy	(\$4,447,804)	(\$3,716,715)	(\$731,089)	(16.44%)



**CONSULTATIVE AND DELIBERATIVE WORKPAPERS**  
**DRPA/PATCO UNAUDITED FINANCIAL SUMMARY**  
**April 11, 2023**

ESTIMATED GENERAL FUND BALANCE AVAILABLE TO FUND CAPITAL PROGRAM	
Estimated Balance as of 3/31/2023	\$263.4 million
Estimated change from previous month	\$4.6 million
Estimated Balance as of 12/31/2022	\$270.6 million
Estimated Balance as of 12/31/2021 *	\$299.8 million
Estimated Balance as of 12/31/2020 *	\$429.9 million
Estimated Balance as of 12/31/2019 *	\$554.5 million
Estimated Balance as of 12/31/2018 *	\$552.7 million

\* Includes Project Funds

TOTAL DRPA BOND DEBT				
As of 3/31/2023 (in thousands of dollars)				
	Principal Outstanding	% of Total	Bond Ratings (Moody's/S&P)	Updates
Revenue Bonds	\$ 933,935	94.6%	A1 / A +	In March 2022, S&P affirmed the Authority's ratings for both its revenue and PDP bonds. Moody's affirmed the ratings on the revenue bonds and upgraded the PDP bonds from Baa1 to A3.
PDP Bonds	53,305	5.4%	A3 / A	
<b>Total Debt</b>	<b>\$ 987,240</b>	<b>100.0%</b>		Both Moody's & S&P affirmed rates in November 2022 prior to the 2012 bond refunding.

Total Debt is at its lowest level since 2012.

Total Debt was reduced by \$71.7 million after 1/1/2022 principal payment. Debt was further reduced by \$12.3 million after the 2022 revenue bond refunding (May) and reduced by another \$28.4 million after the 2022 port district project bond refunding (Dec). Total Debt was reduced again by \$60.1 million after 1/1/2023 principal payment.

#### RATINGS ACTIONS

In April 2016, S&P upgraded DRPA's PDP Bond ratings from "BBB" to "A-". The Revenue Bonds were affirmed at "A", stable outlook.

In August 2017 S&P reaffirmed the existing bond ratings. **On Nov. 16, 2018, S&P upgraded all DRPA Revenue and PDP bonds**, taking the revenue bonds to "A+" from "A" and the PDP bonds from "Baa3" to "Baa2". S&P changed outlook to negative in mid-March 2020.

In October 2017, Moody's upgraded DRPA's Revenue Bond ratings from "A3" to "A2" with a stable outlook and upgraded the PDP Bond ratings from "Baa3" to "Baa2" with a stable outlook. Moody's raised the "outlook" on all bonds, from stable to positive. Moody's upgraded the DRPA Revenue and PDP Bonds on Feb. 4, 2020, with a stable outlook. Moody's changed entire toll sector to negative outlook on 3/20/20.

**In April 2021, S&P changed outlook from negative to stable.**

#### 2018-2019 ACTION PLAN INITIATIVES

1. DRPA extended Barclays LOC for 4 year term at slightly reduced LOC facility costs.
2. DRPA Board has authorized defeasement of all or portion of 2010D bonds based on market conditions
3. DRPA Board has authorized new money issuance subject to market conditions
4. DRPA assessing impact of new tax law on FRN (Floating Rate Notes) procured with 3 banks in 2016. (See principal amounts above)
5. Investment analysis of General Fund and new proposed investment guidelines to be discussed again at Finance Committee meeting in early 2019.
6. Renegotiated FRN rate with Wells Fargo.
7. November 16: 2010D Bonds Defeased in the amount of \$308.4 million using \$281.6 million in General Funds
8. December 12: Terminated the 2000 Swaptions (Inactive)
9. December 18: Issuance of 2018 Revenue Bonds Series A \$273.5 million, Revenue Refunding Bonds Series B \$404.1 million, Revenue Bonds Series C \$22.9 million and Terminated the remainder of the swaps. The DRPA has eliminated ALL variable rate debt, and swaps, as of 12/18/18.
10. New investment policy approved by Finance and Board in Feb. Phase I of implementation: Contacted existing money managers on new policy, after veto period expired.

#### 2021 ACTION PLAN INITIATIVES

1. Termination of Maintenance Reserve Fund Forward Delivery Agreement - Net of \$593K
2. Board Authorization per SS&R to refund, if prudent, the 2012 PDP bonds
3. Expansion of extension of the bond pool to December 31, 2021
4. Underwriter team selected. Full bond team not yet assembled.

#### 2022 ACTION PLAN INITIATIVES

1. Bond Refunding Team Kick-off February 2, 2022
2. Ratings presentations made on March 1 and 2. Moody's upgraded the PDP bonds **(Update: bond refunding ratings have been withdrawn due to postponement of the two bond refundings.**
3. The Authority closed on its 2022 revenue bond refunding via a bank private placement on May 4, 2022 which will generate average annual savings of approx. \$3-4 million per year. (The higher number is dependent on converting the taxable bonds to tax exempt bonds in early 2024.
4. On November 1, 2022, Moody's and S&P affirmed the ratings, with a stable outlook, to the 2022 PDP Bonds, Series 2022. On November 17, underwriters facilitated the pricing on the 2022 PDP Refunding Bonds. The Authority closed on the issuance of \$53.3 million in 2022 Port District Refunding Bonds on December 6. Expected savings of \$16.7 million over 5 years.

#### 2023 ACTION PLAN INITIATIVES

1. RFP under development to create a new 5-year bond pool of potential underwriters to underwrite future bond transactions.
2. The Authority intends to refund all or a portion of the remaining outstanding 2013 revenue bonds if conditions are favorable later this year.

# **2022 Fourth Quarter Financial Statement**

**DELAWARE RIVER PORT AUTHORITY**  
**BALANCE SHEET**  
**December 31, 2022**  
**UNAUDITED**

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	<u>Capital Fund</u>	<u>Revenue Fund</u>	<u>General Fund</u>	<u>Restricted Funds Maintenance Fund</u>	<u>Restricted Funds Bond Service Funds</u>	<u>Bond Reserve Funds</u>	<u>Restricted Funds Project Funds</u>	<u>12/31/2022 Combined Total</u>	<u>December 31, 2021 Combined Total PY</u>
<b>Assets</b>									
<b>Current Assets</b>									
Cash and Cash Equivalents		\$ 6,101,548	\$ 27,170,071					\$ 33,271,619	\$ 29,290,011
Investments			244,987,488					244,987,488	272,755,089
Accounts Receivable net of Allowance		10,040,670	10,639,064					20,679,734	22,561,309
Accrued Interest Receivable		788	1,577,888					1,578,675	659,542
Transit System and Storeroom Inventories		773,093	6,861,216					7,634,309	7,634,327
Prepaid Expenses		4,787,906	1,788,268					6,576,173	5,741,211
Economic Development Loans net Current Portion			1,393,944					1,393,944	1,045,456
Restricted Assets									
Cash and Cash Equivalents		3,877,181					532,723	\$ 4,409,904	\$ 14,914,514
Investments		6,706,588		6,288,487	84,385,070	88,008,175		185,388,320	233,389,168
Accrued Interest Receivable				20,271	261,795	289,890		571,956	320,214
<b>Total Current Assets</b>	<b>\$ -</b>	<b>\$ 32,287,774</b>	<b>\$ 294,417,938</b>	<b>\$ 6,308,758</b>	<b>\$ 84,646,865</b>	<b>\$ 88,298,065</b>	<b>\$ 532,723</b>	<b>\$ 506,492,122</b>	<b>\$ 588,310,841</b>
<b>Non Current Assets</b>									
Restricted Investments for Capital Assets									
Derivative instrument - Forward delivery agreements					-			\$ -	\$ 1,893,000
Capital Assets net of Accumulated Depreciation									
Land	74,034,450		25,000					74,059,450	74,059,450
Construction in Progress	784,689,399							784,689,399	822,787,168
Bridges and Related Buildings and Equipment	691,174,181							691,174,181	617,709,762
Transit Property and Equipment	401,110,124							401,110,124	422,730,212
Port Enhancements	135,496							135,496	328,917
<b>Total Non current Assets</b>	<b>\$ 1,951,143,650</b>	<b>\$ -</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,951,168,650</b>	<b>\$ 1,939,508,509</b>
<b>Other</b>									
Economic Development Loans net Non Current Portion			7,433,939					7,433,939	8,827,885
<b>Total Other Assets</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,433,939</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,433,939</b>	<b>\$ 8,827,885</b>
<b>Total Non Current Assets</b>	<b>\$ 1,951,143,650</b>	<b>\$ -</b>	<b>\$ 7,458,939</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,958,602,589</b>	<b>\$ 1,948,336,394</b>
<b>Total Assets</b>	<b>\$ 1,951,143,650</b>	<b>\$ 32,287,774</b>	<b>\$ 301,876,877</b>	<b>\$ 6,308,758</b>	<b>\$ 84,646,865</b>	<b>\$ 88,298,065</b>	<b>\$ 532,723</b>	<b>\$ 2,465,094,712</b>	<b>\$ 2,536,647,235</b>
<b>Deferred Outflows of Resources</b>									
Postemployment Benefit Related Amounts									
Pension Related Amounts		26,363,120	11,860,017					38,223,137	38,223,137
Loss on Refunding of Debt	21,160,192		-					21,160,192	20,316,225
<b>Total Deferred Outflows of Resources</b>	<b>\$ 21,160,192</b>	<b>\$ 26,363,120</b>	<b>\$ 11,860,017</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 59,383,329</b>	<b>\$ 58,539,362</b>
<b>Liabilities</b>									
<b>Current Liabilities</b>									
Accounts Payable									
Retained Amounts on Contracts		268,165	18,812,067					19,080,232	30,848,083
Other Accounts Payable		9,503,230	15,205,613					24,708,844	27,215,879
Accrued Liabilities									
Claims and Judgments		24,600	258,721					283,321	455,000
Self Insurance		1,071,671	1,269,157					2,340,828	4,434,000
Pension		205,232	48,934					254,166	261,383
Sick and Vacation Leave Benefits		1,516,453	429,885					1,946,338	3,497,000
Other Accrued Liabilities		494,366	1,221,265					1,715,630	1,517,862
Unearned Revenue		385,901	2,798,733					3,184,634	6,880,351
Liabilities Payable Restricted Assets									
Accrued Interest Payable					23,650,047			23,650,047	28,903,997
Bond Payable - Current	60,105,000							60,105,000	71,730,000
<b>Total Current Liabilities</b>	<b>\$ 60,105,000</b>	<b>\$ 13,469,619</b>	<b>\$ 40,044,375</b>	<b>\$ -</b>	<b>\$ 23,650,047</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 137,269,041</b>	<b>\$ 175,743,555</b>
<b>Non Current Liabilities</b>									
Accrued Liabilities									
Claims and Judgments		36,900	388,082					424,982	290,199
Self Insurance		1,607,507	1,903,735					3,511,241	1,640,333
Sick and Vacation Leave Benefits		2,274,680	644,827					2,919,507	1,883,251
Net Pension Liability		135,820,582	19,964,208					155,784,790	155,784,790
Other Post Employment Liabilities		57,737,619	8,866,380					66,603,999	66,603,999
Unearned Revenue		578,851	4,198,100					4,776,951	965,077
Bonds Payable net of Amortizations	980,267,804		55,850,869					1,036,118,672	1,151,544,228
<b>Total Noncurrent liabilities</b>	<b>\$ 980,267,804</b>	<b>\$ 198,056,138</b>	<b>\$ 91,816,201</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,270,140,143</b>	<b>\$ 1,378,711,877</b>
<b>Total Liabilities</b>	<b>\$ 1,040,372,804</b>	<b>\$ 211,525,757</b>	<b>\$ 131,860,576</b>	<b>\$ -</b>	<b>\$ 23,650,047</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,407,409,184</b>	<b>\$ 1,554,455,432</b>
<b>Deferred Inflows of Resources</b>									
OPEB		171,968	39,997					211,965	211,965
Pension Related Amounts		21,876,728	3,371,402					25,248,130	25,248,130
Forward delivery agreement related amounts								-	1,893,000
<b>Total Deferred Inflows of Resources</b>	<b>\$ -</b>	<b>\$ 22,048,696</b>	<b>\$ 3,411,399</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,460,095</b>	<b>\$ 27,353,095</b>
<b>Total Net Position</b>	<b>\$ 931,931,038</b>	<b>\$ (174,923,559)</b>	<b>\$ 178,464,918</b>	<b>\$ 6,308,758</b>	<b>\$ 60,996,818</b>	<b>\$ 88,298,065</b>	<b>\$ 532,723</b>	<b>\$ 1,091,608,762</b>	<b>\$ 1,013,378,070</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statements of Revenues, Expenses and Changes in Net Position**  
**For The Periods Indicated (Unaudited)**

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	<i>Year Ended</i>		<i>Fourth Quarter</i>	
	12/31/2022	12/31/2021	12/31/2022	12/31/2021
<b>Operating Revenues</b>				
Bridges:				
Tolls (Schedule 4)	\$ 311,131,526	\$ 302,944,354	\$ 77,111,237	\$ 77,743,423
Other Operating Revenues	8,175,556	8,735,341	2,492,048	2,768,874
<b>Total Bridge Operating Revenues</b>	<b>319,307,082</b>	<b>\$ 311,679,695</b>	<b>\$ 79,603,285</b>	<b>\$ 80,512,297</b>
Transit System:				
Passenger Fares	11,413,550	8,528,173	3,075,658	2,753,854
Other Operating Revenues	879,532	650,165	222,879	145,282
<b>Total Transit System Operating Revenues</b>	<b>\$ 12,293,082</b>	<b>\$ 9,178,338</b>	<b>\$ 3,298,537</b>	<b>\$ 2,899,136</b>
Other				
Miscellaneous	211,971	216,164	56,296	66,029
<b>Total Operating Revenues</b>	<b>\$ 331,812,136</b>	<b>\$ 321,074,197</b>	<b>\$ 82,958,119</b>	<b>\$ 83,477,462</b>
<b>Operating Expenses</b>				
Operations	48,297,949	51,381,111	13,295,806	15,196,927
Transit System	47,056,394	42,759,780	12,696,276	10,294,783
Community Impact	500,001	500,001	124,998	125,007
General & Administrative	73,910,470	54,401,166	22,226,867	4,926,138
Depreciation	75,734,561	72,762,651	19,832,121	20,906,242
<b>Total Operating Expenses</b>	<b>\$ 245,499,375</b>	<b>\$ 221,804,709</b>	<b>\$ 68,176,068</b>	<b>\$ 51,449,097</b>
<b>Operating Income</b>	<b>\$ 86,312,761</b>	<b>\$ 99,269,488</b>	<b>\$ 14,782,051</b>	<b>\$ 32,028,365</b>
<b>Non Operating Revenues (Expenses)</b>				
Interest Income	1,693,770	1,573,072	3,837,366	(291,480)
	<u>\$ 1,693,770</u>	<u>\$ 1,573,072</u>	<u>\$ 3,837,366</u>	<u>\$ (291,480)</u>
Interest on Funded Debt				
Port District Project Refunding Bonds 2012	(192,444)	(3,426,508)	1,999,631	2,378,186
Revenue Bonds, Series A-B 2018	(26,486,750)	(29,369,000)	(6,621,687)	(4,460,000)
Amortization Expense Rev Bonds Series A-B 2018	1,577,068	1,300,157	394,267	601,951
Revenue Refunding Bonds 2022	(5,677,199)	-	(2,155,898)	(5,677,199)
Revenue Bonds, Series 2013	(11,843,314)	(23,088,174)	(2,974,858)	5,472,817
Amort Loss on 2013 Bond Refunding	(411,508)	-	(152,908)	(411,508)
<b>Total Interest on Funded Debt</b>	<b>\$ (43,034,147)</b>	<b>\$ (54,583,525)</b>	<b>\$ (9,511,453)</b>	<b>\$ (2,095,753)</b>
Economic Development Activities	(35,664)	(27,683)	(6,207)	(6,207)
Gain (Loss) on Assets	32,302	(7,354,082)	-	(7,461,525)
Other Grant Revenues	20,425,350	33,323,779	3,920,962	8,530,203
Other Non Operating Income	1,655,848	537,923	99,102	378,787
Other Non Operating Expenses	(739,969)	(449,958)	(17,840)	(115,802)
<b>Total Non Operating Revenues (Expenses)</b>	<b>\$ (20,002,510)</b>	<b>\$ (26,980,474)</b>	<b>\$ (1,678,070)</b>	<b>\$ (1,061,777)</b>
<b>Income Before Capital Contributions</b>	<b>\$ 66,310,251</b>	<b>\$ 72,289,014</b>	<b>\$ 13,103,981</b>	<b>\$ 30,966,587</b>
Fed & State Capital Improvement Grants	11,920,441	7,364,813	3,614,738	1,437,215
<b>Change in Net Position</b>	<b>\$ 78,230,692</b>	<b>\$ 79,653,826</b>	<b>\$ 16,718,718</b>	<b>\$ 32,403,802</b>
Net Position, January 1 (YTD) and July 1 (3rd qrt)	\$ 1,013,378,070	\$ 933,724,244	\$ 1,074,890,043	\$ 980,974,268
<b>Net Position, December 31</b>	<b>1,091,608,762</b>	<b>\$ 1,013,378,070</b>	<b>\$ 1,091,608,762</b>	<b>\$ 1,013,378,070</b>

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**For the Years Ended December 31, 2022 and December 31, 2021 (Unaudited)**  
*(amounts expressed in thousands)*

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<b>Cash Flow Statement</b>	<b>Year Ended</b>	
	<b>12/31/2022</b>	<b>12/31/2021</b>
<b>Cash Flows From Operating Activities</b>		
Receipts from Customers and Users	\$ 333,810	\$ 320,462
Payment for Other Goods and Services	(65,907)	(47,786)
Payments for Employee Services	(117,232)	(114,723)
<b>Net cash Provided by Operating Activities</b>	<b>150,671</b>	<b>149,381</b>
<b>Cash Flows From Non Capital Financing</b>		
Payments for Econ Dev Activity	(36)	(28)
Repayment of Econ Development Loans	1,045	774
Grants Received	20,425	33,324
Proceeds from Non Operating Income	1,656	538
Payments for Non Operating Expenses	(3,058)	(2,895)
<b>Net Cash Provided by Non Capital Finance</b>	<b>\$ 20,033</b>	<b>\$ 31,713</b>
<b>Cash Flows From Capital Financing</b>		
Acquisition & Construction of Capital Asset	(89,295)	(190,819)
Proceeds From Sale of Capital Assets	40	159
Capital Contributions Received	11,920	7,365
Principal Paid on Bonded Debt	(71,730)	(76,218)
Interest Paid on Debt	(52,083)	(54,158)
<b>Net Cash Provided by Capital Finance</b>	<b>\$ (201,148)</b>	<b>\$ (313,671)</b>
<b>Cash Flows From Investing Activities</b>		
Purchase of Investments	(1,185,160)	(780,825)
Proceeds from Sale/Maturity Investments	1,208,559	925,608
Interest Received	523	1,275
<b>Net Cash Provided by Investing Activity</b>	<b>\$ 23,922</b>	<b>\$ 146,057</b>
<b>Net Increase (Decrease) in Cash and Equivalents</b>	<b>\$ (6,523)</b>	<b>\$ 13,480</b>
<b>Cash, Beginning of Year</b>	<b>\$ 44,205</b>	<b>\$ 30,725</b>
<b>Cash, End of Period</b>	<b>\$ 37,682</b>	<b>\$ 44,205</b>
<b>Cash at December 31</b>		
Unrestricted	\$ 37,682	\$ 44,205
Restricted	\$ 33,272	\$ 29,290
	<b>\$ 4,410</b>	<b>\$ 14,915</b>

**Combined Supplemental Schedule of Changes in Fund Net Position Information by Fund  
For the Years Ended December 31, 2022 and December 31, 2021 (Unaudited)**

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*(amounts expressed in thousands)*

	Capital Fund	Revenue Fund	General Fund	Restricted Maintenance Fund	Restricted Funds Bond Service Funds	Bond Reserve Funds	Restricted Combined Project Funds	December 31, 2022 Total	December 31, 2021 Total
<b>Net Position (Deficiency), January 1</b>	<b>\$ 834,061</b>	<b>\$ (170,983)</b>	<b>\$ 147,414</b>	<b>\$ 6,218</b>	<b>\$ 71,760</b>	<b>\$ 124,376</b>	<b>\$ 533</b>	<b>\$ 1,013,378</b>	<b>\$ 933,724</b>
<b>Revenues &amp; Expenses:</b>									
Operating Revenue		319,451	12,362					331,812	321,074
Operating Expenses	(75,735)	(48,298)	(47,556)					(171,589)	(167,404)
General & Administration Expense		(60,373)	(13,537)					(73,910)	(54,401)
Investment Income		45	(1,571)	91	1,509	1,620	-	1,694	1,573
Interest Expense	1,512		3,648		(48,194)			(43,034)	(54,584)
Economic Development Activities			(36)					(36)	(28)
Other Non Operating Revenues (Expenses)	58	(303)	1,193					948	(7,266)
Other Grant Revenues			20,425					20,425	33,324
<b>Total Revenue &amp; Expenses</b>	<b>\$ (74,165)</b>	<b>\$ 210,521</b>	<b>\$ (25,072)</b>	<b>\$ 91</b>	<b>\$ (46,685)</b>	<b>\$ 1,620</b>	<b>\$ -</b>	<b>\$ 66,310</b>	<b>\$ 72,289</b>
Gov't Contributions for Cap Improvements			11,920					11,920	7,365
<b>Total Interfund Transfers &amp; Payments</b>	<b>\$ 172,035</b>	<b>\$ (214,462)</b>	<b>\$ 44,202</b>		<b>\$ 35,922</b>	<b>\$ (37,697)</b>		<b>-</b>	
<b>Net Position (Deficiency)</b>	<b>\$ 931,931</b>	<b>\$ (174,924)</b>	<b>\$ 178,465</b>	<b>\$ 6,309</b>	<b>\$ 60,997</b>	<b>\$ 88,298</b>	<b>\$ 533</b>	<b>\$ 1,091,609</b>	<b>\$ 1,013,378</b>

**DELAWARE RIVER PORT AUTHORITY**  
**Combined Statements of Fiduciary Position**  
**For the Years Ended December 31, 2022 and December 31, 2021 (Unaudited)**  
*(amounts expressed in thousands)*

	December 31, 2022		December 31, 2021	
	Other Post Employment Benefits	Custodial Funds	Other Post Employment Benefits	Custodial Funds
<b>Assets</b>				
Investments	\$ 31,850		\$ 32,809	
Intergovernmental Receivables		\$ 1,260		\$ 13
Accrued Interest Receivable	235		161	
<b>Total Assets</b>	<u>32,084</u>		<u>32,970</u>	
<b>Liabilities</b>				
Accrued Expenses				
Other	25		26	
Due to Enterprise Fund Expenses		1,260		13
<b>Total Liabilities</b>	<u>25</u>		<u>26</u>	
<b>Net Position</b>				
Postemployment Benefits Other Than Pensis	<u>32,059</u>		<u>32,944</u>	
<b>Total Net Position</b>	<u>\$ 32,059</u>	<u>-</u>	<u>\$ 32,944</u>	<u>-</u>

The accompanying notes to combined financial statements are an integral part of this statement.

Combined Statement of Changes in Fiduciary Net Position  
For the Years Ended December 31, 2022 and December 31, 2021 (Unaudited)

(amounts expressed in thousands)

Unaudited

	December 31, 2022		December 31, 2021	
	Other Post Employment Benefits	Custodial Funds	Other Post Employment Benefits	Custodial Funds
<b>Additions</b>				
Employer Contributions			\$ 4,889	
Investment Income (Loss)	\$ (789)		(163)	
Collections From Project/Funding Partners		\$ 1,247		\$ 13
<b>Total additions</b>	(789)	1,247	4,726	13
<b>Deductions</b>				
Benefit Payments			4,889	
Administrative Expenses	96		99	
Project Payments		1,247		13
<b>Total deductions</b>	96	1,247	4,988	13
<b>Increase (Decrease) in Net Position</b>	(885)	-	(262)	-
<b>Net Position, January 1</b>	32,944	-	33,206	-
<b>Net Position, December 31</b>	\$ 32,059	\$ -	\$ 32,944	\$ -

The accompanying notes to combined financial statements are an integral part of this statement.



**DELAWARE RIVER PORT AUTHORITY**  
**Unaudited Notes to the Combined Financial Statements**  
**For the Years Ended December 31, 2022, and December 31, 2021, Except Where Otherwise Noted**  
*Unaudited (dollars expressed in thousands)*

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**Note 1. Summary of Significant Accounting Policies**

Description of Operations: The Delaware River Port Authority (the "Authority") is a public corporate instrumentality of the Commonwealth of Pennsylvania (the "Commonwealth") and the State of New Jersey (the "State"), created with the consent of Congress by compact legislation between the Commonwealth and the State. The Authority has no stockholders or equity holders. The Authority is vested with the ownership, control, operation, and collection of tolls and revenues of certain bridges spanning the Delaware River; namely, the Benjamin Franklin, Walt Whitman, Commodore Barry, and Betsy Ross bridges. The Authority has also constructed, and owns, a high-speed transit system that is operated by the Port Authority Transit Corporation ("PATCO"). The transit system operates between Philadelphia, Pennsylvania and Lindenwold, New Jersey.

The costs of providing facilities and services to the general public on a continuing basis are recovered primarily in the form of tolls and fares. The Authority is a member of the E-ZPass Interagency Group, the largest interoperable electronic toll collection system in the world, comprised of thirty-eight (38) agencies in twenty (20) states. Through December 30, 2022, customer participation in the E-ZPass electronic toll collection process exceeded seventy-nine percent (79.8%) of its toll collection activity during rush hour periods. Toll revenues collected through E-ZPass was seventy-eight percent (78%) of total toll revenues.

The Authority owns its One Port Center headquarters building and leases several floors to various tenants. The building is managed by a real estate management firm, which is overseen by Authority senior management.

Basis of Presentation: The combined financial statements of the Authority have been prepared in conformity with accounting principles generally accepted in the United States of America, as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles.

As part of the Authority's combined financial statements, two funds are maintained: a proprietary fund (enterprise fund) and a fiduciary fund (consisting of another employee benefit trust fund and a custodial fund). The focus of enterprise funds is the measurement of economic resources, that is, the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. The focus of fiduciary funds is also the measurement of economic resources.

The enterprise fund is maintained on the accrual basis of accounting. Enterprise funds account for activities (i) that are financed with debt that is secured solely by a pledge of the net revenues from fees and charges of the activity; or (ii) that are required by law or regulations that the activity's cost of providing services, including capital cost (such as depreciation or debt service), be recovered with fees and charges, rather than with taxes or similar revenues; or (iii) that the pricing policies of the activity establish fees and charges designed to recover its costs, including capital costs (such as depreciation or debt service). Under this method, revenues are recorded when earned and expenses are recorded when the related liability is incurred.

The fiduciary fund is also maintained on the accrual basis of accounting. The fiduciary fund accounts for the recording and accumulation of other postemployment benefit resources, which are held in trust for the exclusive benefit of the Authority's retirees. This fund is referred to as the "Other Postemployment Benefits" ("OPEB") Trust. In addition, the fiduciary fund maintains custodial funds that account for the recording and accumulation of resources for the proposed Glassboro-Camden Line (GCL) project, which is an 18-mile passenger rail line between Glassboro and Camden in Southern New Jersey. (Note: The Authority is the project manager for the GCL, on behalf of the NJ Transit, and is provided with the authority to implement various pre-development activities for the project. The Authority has **no** financial responsibility related to the funding of the GCL project).

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**Note 1. Summary of Significant Accounting Policies (Continued)**

Cash and Cash Equivalents: The Authority considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents for purposes of the combined statements of cash flows. In addition, according to the various Indentures of Trust, which govern the flow and accounting of the Authority's financial resources, certain accounts are required to be maintained in order to comply with the provisions of the Indentures of Trust. For the accounts that are restricted, the Authority has recorded the applicable cash and cash equivalents as restricted on the combined financial statements (Note 11).

Investment in Securities: Investments are stated at fair value, generally based on quoted market prices. Certain investments are maintained in connection with the Authority's bonded debt (Notes 3 and 12) and the OPEB Trust. Likewise, as with cash and cash equivalents, the accounts that are restricted as per the various Indentures of Trust have been recorded as restricted investments on the combined financial statements (Note 11).

Accounts Receivable: The Authority establishes a provision for the estimated number of uncollectible accounts based upon periodic analysis of collection history.

Transit System Inventory: Transit system inventory, consisting principally of spare parts for maintenance of transit system facilities, is stated at the lower of cost (first-in, first-out method) or market.

Debt Insurance Costs, Bond Premiums, Bond Discounts, and Loss on Refunding: Insurance purchased as part of the issuance of debt is amortized by the straight-line method from the issue date to maturity and is recorded as a noncurrent asset on the combined statements of net position. Bond premiums and discounts are amortized by the effective interest method from the issue date to maturity and are presented as an adjustment to the face amount of the bonds. Likewise, a loss on refunding arising from the issuance of the revenue bonds and port district project bonds is amortized by the effective interest method from the issue date to maturity. The loss on refunding of debt, however, is classified as a deferred outflow of resources on the combined statements of net position.

Capital Assets: Capital assets are stated at cost, which generally include expenses for legal expenses incurred during the construction period. Capital assets also include the cost incurred for port-related projects, and improvements, enlargements, and betterments to the original assets. Replacements of existing assets (except for primarily police and certain other vehicles whose estimated useful life is two years or less) are also recorded at cost. The related costs and accumulated depreciation of the property replaced are removed from the respective accounts, and any gain or loss on disposition is credited or charged to non-operating revenues or expenses. Assets capitalizable generally have an original cost of five thousand dollars or more and a useful life in excess of three years. Depreciation and amortization are provided using the straight-line method over the estimated useful lives of the related assets, including those financed by federal and state contributions (Notes 7 and 13).

Asset lives used in the calculation of depreciation are generally as follows:

Bridges, freeways and tunnels	100 years
Buildings, stations and certain bridge components	35 - 50 years
Electrification, signals and communications system	30 - 40 years
Transit cars, machinery and equipment	10 - 25 years
Computer equipment, automobiles and other equipment	3 - 10 years

Maintenance and Repairs: Maintenance and repair costs considered necessary to maintain bridge facilities in good operating condition are charged to operations as incurred.

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**Note 1. Summary of Significant Accounting Policies (Continued)**

Self-insurance: The Authority provides for the uninsured portion of potential public liability and workers' compensation claims through self-insurance programs and charges current operations for estimated claims to be paid (Note 14).

Pensions: For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Pennsylvania State Employees' Retirement System ("SERS") and the State of New Jersey Public Employees' Retirement System ("PERS"), and additions to/deductions from SERS and PERS fiduciary net position, have been determined on the same basis as reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Postemployment Benefits Other Than Pensions ("OPEB"): For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Authority's OPEB Trust and additions to/deductions from the OPEB Trust's fiduciary net position have been determined on the same basis as they are reported by the OPEB Trust. For this purpose, the OPEB Trust recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Economic Development Activities: The Authority establishes loan loss provisions for economic development loans receivable, based upon collection history and analysis of creditor's ability to pay. The Authority has established a loss reserve in the amount of \$1,345 as of December 31, 2022, and December 31, 2021, for its economic development loans outstanding.

Net Position: Net position is classified in the following three components:

Net Investment in Capital Assets: This component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any bonds, notes or other borrowings, and deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt. If there are significant unspent related debt proceeds at year-end, the portion of the debt attributable to the unspent proceeds is not included in the calculation of net investment in capital assets. Rather, that portion of the debt is included in the same net position component as the unspent proceeds.

Restricted: This component of net position consists of external constraints imposed by creditors (such as debt covenants), grantors, contributors, laws or regulations of other governments, or constraints imposed by law through constitutional provisions or enabling legislation, that restricts the use of net position.

Unrestricted: This component of net position consists of a net position that does not meet the definition of "restricted" or "net investment in capital assets." This component includes net position that may be allocated for specific purposes by the Board. A deficiency will require future funding.

Operating and Non-Operating Revenues and Expenses: Operating revenues include all revenues derived from facility charges (i.e., toll revenues, which include E-ZPass revenues), PATCO operations (passenger fare, advertising, and parking), and other revenue sources. Non-operating revenues principally consist of interest income earned on various interest-bearing accounts and on investments in debt securities.

Operating expenses include expenses associated with the operation, maintenance, and repair of the bridges, PATCO, and general administrative expenses. Non-operating expenses principally include expenses attributable to the Authority's interest on funded debt and economic development activities.

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**Note 1. Summary of Significant Accounting Policies (Continued)**

Operating and Non-Operating Revenues and Expenses (Continued): When both restricted and unrestricted resources are available for use, it is the Authority's policy to use restricted resources first, then unrestricted resources as they are needed.

Debt Management: Total outstanding bond debt reflected on the combined statements of net position is net of unamortized bond discounts and premiums (Note 12).

Derivative Instruments: The Authority was a party to two (2) forward delivery agreements during 2020, one related to its maintenance reserve and the other related to the debt service reserve for the 2012 Port District Project Bonds (Note 4). These forward delivery agreements allowed the Authority to earn a guaranteed fixed rate of return over the life of the investments in both reserves. In February 2021, the Authority terminated the maintenance reserve forward agreement and now only has one active forward agreement, specifically the one related to the 2012 PDP debt service reserve.

Budget: In accordance with Section 5.15 of the 1998 Revenue Refunding Bonds Indenture of Trust and its Supplemental Indentures and Section 5.07 of the 1999 and 2012 Port District Project ("PDP") Bond Indentures of Trust, the Authority must annually adopt an Annual Budget on or before December 31 for the ensuing year. (Note: An Annual Budget for the 1999 PDP Bonds was not necessary for the year 2021 since all remaining bonds matured on January 1, 2021.) For the Revenue Bonds, Section 5.15 of the 1998 Revenue Refunding Bond Indenture of Trust requires that the Authority, on or before December 31, in each year, adopt a final budget for the ensuing year of (i) operational expenses, (ii) the PATCO Subsidy, (iii) the amount to be deposited to the credit of the Maintenance Reserve Fund, and (iv) the estimated amounts to be deposited into the Debt Service Fund, the Debt Service Reserve Fund, and the Rebate Fund. Each Annual Budget must also contain the Authority's projections of revenues for the ensuing year demonstrating compliance with the covenant as to facility charges as set forth in Section 5.09 of the Indentures of Trust. On or before December 31 in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustee.

The Port District Project Bond Indentures require the following: the adopted budget must set forth, inter alia, the PATCO Subsidy, the amount of any operating subsidy paid or payable by the Authority to or for the account of any other subsidiary of the Authority (including, without limitation, the Port of Philadelphia and Camden) and all other material operating expenses of the Authority payable from the General Fund (see Note 11 for description of funds established under the Trust Indentures). The Authority must also include the debt service payable on the bonds and any additional subordinated indebtedness during the ensuing year and all amounts required to be paid by the Authority into the Debt Service Reserve Fund or the Rebate Fund or to any Reserve Fund Credit Facility issuer during the ensuing year. On or before December 31, in each year, the Authority must file a copy of the Annual Budget for the ensuing year with the Trustees and Credit Facility Issuer.

The Authority filed the appropriate budgets for 2022 and 2021, as described above, to its bond trustees by December 31, 2022, and 2021, in compliance with the bond indentures. These budgets became effective on January 1 of the subsequent year.

The Authority may at any time adopt an amended or supplemental Annual Budget for the remainder of the then-current year, which shall be treated as the Annual Budget under the provisions of the Indentures of Trust. A copy of any amended or supplemental Annual Budget must be promptly filed with the Trustees.

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**Note 1. Summary of Significant Accounting Policies (Continued)**

Interfunds: Interfund receivables/payables represent amounts that are owed, other than charges for goods and services rendered, to/from a particular fund. These receivables/payables are eliminated during the aggregation process.

Use of Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Income Taxes: The Authority is a public corporate instrumentality of the State of New Jersey and the Commonwealth of Pennsylvania, and is described in its amended governing Compact, has been “deemed to be exercising an essential government function in effectuating such purposes,” and therefore is exempt from income taxes pursuant to the Internal Revenue Code (Section 115).

**Note 2. Cash and Cash Equivalents**

Custodial Credit Risk Related to Deposits: Custodial credit risk is the risk that, in the event of a bank failure, the Authority’s deposits might not be recovered. The Authority does not have a deposit policy for custodial credit risk; however, the Authority has agreements with various banks where most of the deposits are collateralized or secured by U.S. Treasury notes or through a Federal Home Loan Bank Letter of Credit.

**Note 3. Investment in Securities**

Excluding the investments of the OPEB Trust, the Authority’s investments in various securities are maintained for specified funds in accordance with the provisions of the Indenture of Trust adopted as of July 1, 1998 (revised in 2018) or the Authority’s General Fund investment policy (for unrestricted investments), which was revised and became effective on March 15, 2019 (see reference below under *Interest Rate Risk*).

Custodial Credit Risk Related to Investments: For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in possession of an outside party. The Authority’s investments on December 31, 2022, and December 31, 2021, totaled \$430,376 and \$506,145, respectively. These investments consisted of short-term investments, asset backed securities, commercial paper, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All the Authority’s investments are maintained in the Authority’s name, by a third-party financial institution acting as the Authority’s agent.

The short-term investments primarily consist of money market funds and certificates of deposits with a maturity of greater than one year. Since these funds are held by a third-party financial institution, and it is the policy of the Authority to re-invest these funds in investments with longer maturities, these amounts have been classified as investments, as opposed to cash and cash equivalents, in the combined statements of net position.

Interest Rate Risk: The Authority’s General Fund investment policy (approved by the Board in February 2019) limits investment maturities (on unrestricted investments) as a means of managing its exposure to fair value losses arising from increasing interest rates and is as follows: the average effective duration of the portfolio is not to exceed thirty-six (36) months, and the maximum effective duration of any individual security is not to exceed seven (7) years, unless otherwise specified.

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**Note 3. Investment in Securities (Continued)**

Credit Risk: Investments are purchased in accordance with the 1998 Indenture of Trust and its Supplemental Indenture and General Fund investment parameters and generally include U.S. government obligations, money market funds, obligations of U.S. agencies or instrumentalities, and obligations of public agencies or municipalities rated in either of the two highest rating categories by Standard & Poor's Ratings or Moody's Investors Service. In accordance with the 1998 Indenture of Trust and its Supplemental Indentures and its General Fund investment guidelines, the Authority invests in corporate bonds and commercial paper rated A-1 by Standard & Poor's Corporation. Guaranteed income contracts are collateralized by U.S. government and agency securities, and debt obligations having a rating in the highest rating category from Moody's investors Service or Standard & Poor's Rating Services.

Concentration of Credit Risk: The Authority's investment policy on the concentration of credit risk for its General Fund investments states that no limitations exist on the purchase of investments in obligations of the U.S. government and U.S. federal agencies since they are fully guaranteed or backed by the U.S. government.

For the purchase of investments in obligations of all other issuers, total investments held from any one issuer shall not exceed ten percent (10%) of the aggregate market value of the entire portfolio, except for repurchase agreements, which, from any one issuer, shall not exceed twenty-five percent (25%) of the aggregate market value of the portfolio.

OPEB Trust

As previously stated, the OPEB Trust accounts for the recording and accumulation of other postemployment benefit resources (Authority contributions), which are held in trust for the exclusive benefit of the Authority's retirees. These contributions are invested by the Authority.

Custodial Credit Risk Related to Investments: The Authority's investments on December 31, 2022, and December 31, 2021, totaled \$31,850 and \$32,809, respectively. These investments consisted of money market funds, corporate bonds and notes, U.S. federal agency notes and bonds, and U.S. government treasuries. All of the Authority's investments are maintained in the Authority's name, by a third-party financial institution acting as the Authority's agent.

As of December 31, 2022, and December 31, 2021, the Authority had the following investments in the OPEB Trust:

Investment	Fair Value Hierarchy		
	Level		
Mutual Funds	Level 1	\$ 2,921	\$ 580
Corporate bonds and notes	Level 1	4,039	4,750
U.S. federal agency notes and bonds	Level 1	557	840
U.S. government treasuries	Level 1	24,333	26,693
Total		\$ 31,850	\$ 32,809

Interest Rate Risk: The Authority's investment policy for the OPEB Trust calls for investments predominately in fixed income assets (corporate bonds, US treasury and agency paper, totaling approximately 90.0% of the portfolio), with the remainder held in high quality money market securities.

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**Note 3. Investment in Securities (Continued)**

OPEB Trust (Continued)

Credit Risk: As of December 31, 2022, the actual ratings by Moody's for the OPEB Trust investments were as follows:

Actual Rating	Corporate Bonds and Notes	U.S. Federal Agency Notes and Bonds	U.S. Government Treasuries
Aaa	\$ 247	\$ 557	\$ 24,333
Aa2	286		
A1	1,262		
A2	1,208		
Unrated	1,035		
	\$ 4,039	\$ -	\$ 24,333

**Note 4. Derivative Instruments**

Forward Delivery Agreement (Terminated): As of December 31, 2022, the Authority is no longer party to any forward delivery agreement. The Reserve Fund Forward Delivery agreement: related to the 2012 Port District Project Refunding Bonds, was terminated on November 17, 2022. As consideration for termination of the agreement, the Authority received a sum of \$500,000, which funds were used in the 2022 PDP Refunding Bond transaction as a source of funds.

"Eligible Securities" under the forward delivery agreement means "direct, full faith and credit-non-callable obligations of the United States of America; REFCORP Interest Strips, senior debt obligations issued by Fannie Mae or the Federal Home Loan Mortgage Corporation; and commercial paper which is rated "P-1" by Moody's and "A-1+" by S&P, and which matures not more than 270 days after the date of delivery."

Objective and Terms of the Forward Delivery Agreement: The forward delivery agreement allowed the Authority to earn a guaranteed fixed rate of return over the life of the investments. That agreement was utilized by the Authority to earn a rate of return in excess of a rate that would otherwise be feasible by investing in securities with a shorter term.

The general terms of the agreement are set forth in the table below:

	Effective Date of Agreement	Termination Date	Scheduled Amount	Guaranteed Rate	Fair Value *	
					12/31/2022	12/31/2021
Series 2012 port district project bonds	12/22/99	12/05/22	\$ 10,436	5.92%	\$ -	\$ 1,893

\* Level 3 inputs are unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities.

Fair Value: The fair value of each forward delivery agreement was based on the value of the future discounted cash flows expected to be received over the life of the agreement relative to an estimate of discounted cash flows that could be received over the same term based on current market conditions. The fair value of the forward delivery agreement was classified as a noncurrent asset. As the forward delivery agreement is effective hedging instruments, the offsetting balance was reflected as deferred inflows of resources. The fair value of the agreement was assessed at the end of each year.

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**Note 4. Derivative Instruments (Continued)**

Forward Delivery Agreement (Continued)

Credit Risk: Credit risk is the risk that the counterparty will not fulfill its obligations. Under the terms of the forward delivery agreement, the Authority was either holding cash or an approved security within certain bond service funds. None of the principal amount of an investment under the forward delivery agreement was at risk to the credit of the counterparty. Had the counterparty defaulted, the Authority's maximum exposure was the positive termination value, related to this agreement.

Interest Rate Risk: Interest rate risk is the risk that changes in interest rates will adversely affect the fair values of the Authority's financial instruments or cash flows. The fair value of the forward delivery agreement was expected to fluctuate over the life of the agreement in response to changes in interest rates. The Authority did not have a formally adopted policy related for interest rate risk on the forward delivery agreement.

Termination Risk: The Authority or the counterparty could have terminated the forward delivery agreement if the other party failed to perform under the terms of the contract. If the forward delivery agreement had a negative fair value at the time of termination, the Authority would have been liable to the counterparty for a payment equivalent to the fair value of the instrument at the time of termination.

**Note 5. Accounts Receivable**

Accounts receivable for December 31, 2022, and December 31, 2021, are as follows:

	<u>12/31/2022</u>	<u>12/31/2021</u>
Reimbursements from governmental agencies -		
Federal Transit Administration	\$ 6,971	\$ 11,985
Reimbursements from other governmental agencies	2,925	657
Development projects	3,500	3,500
E-ZPass bridge tolls from other agencies	9,755	8,548
Due from fiduciary funds	268	13
Other	761	1,358
	<hr/>	<hr/>
Gross receivables	24,180	26,061
Less: allowance for uncollectibles	(3,500)	(3,500)
	<hr/>	<hr/>
Net total receivables	\$ 20,680	\$ 22,561



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**Note 6. Changes in Long-Term Liabilities**

Long-term liability activity for the period ended December 31, 2022, is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
<b>Bonds payable</b>					
2012 Port District Project Refunding Bonds	95,780		(95,780)	\$ -	
2022 Port District Project Refunding Bonds		53,305		53,305	
2013 Revenue Bonds	476,585		(232,640)	243,945	
2018 Revenue Bonds	587,380		(57,645)	529,735	60,105
2022A Revenue Refunding Bonds		\$ 220,360		220,360	
Issuance discounts/premiums	63,529	2,546	(17,196)	48,879	
<b>Total bonds payable</b>	<b>1,223,274</b>	<b>276,211</b>	<b>(403,261)</b>	<b>1,096,224</b>	<b>60,105</b>
<b>Other liabilities</b>					
Claims and judgments	745	\$ 392	(429)	708	283
Self-insurance	6,074	2,584	(2,806)	5,852	2,341
Sick and vacation leave	5,380	12	(527)	4,866	1,946
Net pension liability	155,785			155,785	
Unearned revenue	7,845	9,080	(8,964)	7,962	3,185
Other postemployment benefits	66,604			66,604	
<b>Total other liabilities</b>	<b>242,433</b>	<b>12,068</b>	<b>(12,725)</b>	<b>241,777</b>	<b>7,755</b>
<b>Total long-term liabilities</b>	<b>\$ 1,465,707</b>	<b>\$ 288,279</b>	<b>\$ (415,986)</b>	<b>\$ 1,338,000</b>	<b>\$ 67,860</b>

Long-term liability activity for the year ended December 31, 2021, is as follows:

	Beginning Balance	Increases	Decreases	Ending Balance	Due within 1 Year
<b>Bonds payable</b>					
1999 Port District Project Bonds	\$ 1,035		\$ (1,035)		
2012 Port District Project Refunding Bonds	108,130		(12,350)	\$ 95,780	\$ 14,085
2013 Revenue Bonds	476,585			476,585	
2018 Revenue Bonds	644,780		(57,400)	587,380	57,645
Issuance discounts/premiums	76,489		(12,960)	63,529	
<b>Total bonds payable</b>	<b>1,307,019</b>	<b>-</b>	<b>(83,745)</b>	<b>1,223,274</b>	<b>71,730</b>
<b>Other liabilities</b>					
Claims and judgments	871	\$ 328	(454)	745	455
Self-insurance	4,536	4,732	(3,194)	6,074	4,434
Sick and vacation leave	5,541	6,707	(6,868)	5,380	3,497
Net pension liability	157,711	59,957	(61,883)	155,785	
Unearned revenue	7,800	6,374	(6,329)	7,845	6,880
Other postemployment benefits	69,404	2,553	(5,353)	66,604	
<b>Total other liabilities</b>	<b>245,863</b>	<b>80,651</b>	<b>(84,081)</b>	<b>242,433</b>	<b>15,266</b>
<b>Total long-term liabilities</b>	<b>\$ 1,552,882</b>	<b>\$ 80,651</b>	<b>\$ (167,826)</b>	<b>\$ 1,465,707</b>	<b>\$ 86,996</b>

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**Note 7. Capital Assets**

Capital assets for the period ended December 31, 2022, were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	\$ 74,059			\$ 74,059
Construction in progress	822,787	\$ 92,372	\$ (130,469)	784,689
Total capital assets not being depreciated	896,846	92,372	(130,469)	858,748
Capital assets being depreciated				
Bridges and related building and equipment	1,416,516	126,277	(3,084)	1,539,709
Transit property and equipment	804,056	4,192		808,248
Port enhancements	6,703		(0)	6,703
Total capital assets being depreciated	2,227,275	130,469	(3,084)	2,354,660
Less: accumulated depreciation for:				
Bridges and related building and equipment	(798,806)	(49,729)		(848,535)
Transit property and equipment	(381,326)	(25,812)		(407,138)
Port enhancements	(6,374)	(193)		(6,567)
Total accumulated depreciation	(1,186,506)	(75,735)		(1,262,241)
Total capital assets being depreciated, net	1,040,769	54,735	(3,084)	1,092,420
Total capital assets, net	\$ 1,937,615	\$ 147,107	\$ (133,554)	\$ 1,951,169

Capital assets for the year ended December 31, 2021, were as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Capital assets not being depreciated				
Land	\$ 74,059			\$ 74,059
Construction in progress	684,280	\$ 180,290	\$ (41,783)	822,787
Total capital assets not being depreciated	758,339	180,290	(41,783)	896,846
Capital assets being depreciated				
Bridges and related building and equipment	1,387,548	37,358	(8,390)	1,416,516
Transit property and equipment	789,434	14,954	(332)	804,056
Port enhancements	6,703			6,703
Total capital assets being depreciated	2,183,685	52,312	(8,722)	2,227,275
Less: accumulated depreciation for:				
Bridges and related building and equipment	(753,175)	(46,509)	878	(798,806)
Transit property and equipment	(355,657)	(26,000)	331	(381,326)
Port enhancements	(6,120)	(254)		(6,374)
Total accumulated depreciation	(1,114,952)	(72,763)	1,209	(1,186,506)
Total capital assets being depreciated, net	1,068,733	(20,451)	(7,513)	1,040,769
Total capital assets, net	\$ 1,827,072	\$ 159,839	\$ (49,296)	\$ 1,937,615

Total depreciation expense for the periods ended December 31, 2022, and December 31, 2021, was \$75,735 and \$72,763, respectively.

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**Note 8. Deferred Compensation Plan**

The Authority offers its employees a deferred compensation plan in accordance with Internal Revenue Code Section 457. The plan, available to all full-time employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Authority does not make any contributions to the plan. To comply with changes in federal regulations and GASBS 32, *Accounting and Financial Reporting for Internal Revenue Code 457 Deferred Compensation Plans*, the Authority amended the plan in 1998 so that all amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are solely the property of the employees.

**Note 9. Pension Plans**

Employees of the Authority participate in the Pennsylvania State Employees' Retirement System ("SERS"), the State of New Jersey Public Employees' Retirement System ("PERS"), or the Teamsters Pension Plan of Philadelphia and Vicinity.

General Information about the Plans

*Plan Descriptions*

Pennsylvania State Employees' Retirement System: The Pennsylvania State Employees' Retirement System is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the Commonwealth of Pennsylvania ("Commonwealth") to provide pension benefits for employees of state government and certain independent agencies. SERS is a component unit of the Commonwealth and is included in the Commonwealth's financial report as a pension trust fund. Membership in SERS is mandatory for most state employees. Members and employees of the General Assembly, certain elected or appointed officials in the executive branch, department heads, and certain employees in the field of education are not required but are given the option to participate.

SERS provides retirement, death, and disability benefits. Article II of the Commonwealth's constitution assigns the authority to establish and amend the benefit provision of the plan to the General Assembly. Member retirement benefits are determined by taking years of credited service, multiplied by final average salary, multiplied by 2%, multiplied by class of service multiplier. According to the State Employees' Retirement Code, all obligations of SERS will be assumed by the Commonwealth should SERS terminate.

The Pennsylvania State Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Pennsylvania State Employees' Retirement System, 30 North 3rd Street, Suite 150, Harrisburg, Pennsylvania 17101.

State of New Jersey Public Employees' Retirement System: The Public Employees' Retirement System ("PERS") is the administrator of a cost-sharing multiple-employer defined benefit pension plan established by the State of New Jersey ("State") which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability, and medical benefits to certain qualified members. Membership in the PERS is mandatory for some full-time employees of the Authority, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

The State of New Jersey Public Employees' Retirement System issues a publicly available annual financial report, including financial statements, which may be obtained by writing to State of New Jersey, Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

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**Note 9. Pension Plans (Continued)**

General Information about the Plans (Continued)

*Plan Descriptions (Continued)*

Teamsters Pension Plan of Philadelphia and Vicinity: The Teamsters Health and Welfare Fund of Philadelphia and Vicinity (the "Fund") covers all eligible employees working for employers who have a collective bargaining agreement with a Teamsters local union which is party to the Fund and under which the employers have agreed to make contributions to the Fund on the employees' behalf in accordance with negotiated hourly rates. The Fund is a cost-sharing multiple-employer defined benefit that was established under the terms of collective bargaining agreements between the employers and Teamsters local unions (the local unions), located in central and northeast portions of Pennsylvania, along the eastern shore of Maryland, Maine, New York, and Ohio, and is not a state or local governmental pension plan. The Fund is generally non-contributory but does provide for participant contributions under the Consolidated Omnibus Budget Reconciliation Act (COBRA). The Fund provides health and other benefits to eligible participants who are covered under collective bargaining agreements, or other written agreements, with the local unions. The Fund is administered by a Board of Trustees (Trustees) with equal representation by the employers and the local unions and is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA). Benefit terms are established, and amended, by the Trustees. The Authority is not subject to any provisions regarding withdrawal from the Fund. The Teamsters Pension Plan of Philadelphia and Vicinity issues a publicly available annual financial report, including financial statements, which may be obtained by writing to Teamsters Pension Plan of Philadelphia and Vicinity, Fourth and Cherry Streets, Philadelphia, Pennsylvania 19106.

*Vesting and Benefit Provisions*

Pennsylvania State Employees' Retirement System: A member may retire after completing three years of service and after reaching normal retirement age (the age of 60, except police officers at age 50, or the age at which 35 years of service has been completed, whichever occurs first). Benefits vest after five years of service, or after 10 years of service for those hired on or after January 1, 2011. If an employee terminates his or her employment after at least five years of service (10 years if hired on or after January 1, 2011) but before the normal retirement age, he or she may receive pension benefits immediately or defer pension benefits until reaching retirement age. Employees who retire after reaching the normal retirement age with at least three years of credited service who started on or prior to December 31, 2010 are entitled to receive pension benefits equal to 2.5% (2.0% for employees starting on or after January 1, 2011, unless they opt to pay more to be eligible for the 2.5%) of their final average compensation (average of the three highest years in earnings) times the number of years for which they were a participant in the plan. The pension benefits received by an employee who retires after five years of credited service but before normal retirement age are reduced for the number of years that person is under normal retirement age.

Pension provisions include death benefits, under which the surviving beneficiary may be entitled to receive the employee's accumulated contributions less the amount of pension payments that the employee received, the present value of the employees' account at retirement less the amount of pension benefits received by the employee, the same pension benefits formerly received by the employee, or one-half of the monthly pension payment formerly received by the employee. The maximum pension benefit to the employee previously described may be reduced depending on the benefits elected for the surviving beneficiary.

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**Note 9. Pension Plans (Continued)**

General Information about the Plans (Continued)

*Vesting and Benefit Provisions (Continued)*

State of New Jersey Public Employees' Retirement System: The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

<u>Tier</u>	<u>Definition</u>
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007, and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008, and prior to May 21, 2010
4	Members who were eligible to enroll after May 21, 2010, and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Teamsters Pension Plan of Philadelphia and Vicinity: A member may retire at the later of (a) the date the employee reaches 65 or (b) the tenth anniversary of the employee's commencement of participation in the plan. Additionally, employees are eligible for early retirement after 10 years of participation in the plan and (a) completion of 30 years of vested service or (b) attainment of age 50 and completion of 10 years of vested service. Benefits vest after 10 years of service. An employee who retires on or after his or her normal retirement age is entitled to receive benefits based on his or her credited years of service multiplied by a monthly benefit rate, which is determined based on the employer's daily contributions. The benefits are subject to maximum rates that vary according to employer daily contribution rates. Members may also receive benefits after early retirement at reduced rates, depending on age at retirement.

An employee who qualifies for disability retirement benefits (total and permanent disability with 10 years of vested service and 5 years of continuous service with at least 300 covered days of contributions) is entitled to receive two hundred dollars per month until retirement age, when retirement benefits would commence. Provisions include surviving spouse death benefits, under which the surviving spouse is entitled to a 50% survivor annuity in certain cases. On December 31, 2021, 2020, and 2019, the Authority had 212, 220, and 203 employees, respectively, covered by the Fund.

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**Note 9. Pension Plans (Continued)**

General Information about the Plans (Continued)

*Contributions*

Pennsylvania State Employees' Retirement System: The contribution requirements of plan members and the Authority are established and amended by the Pennsylvania State Employees' Retirement System Board. As of January 1, 2011, employee's contribution rates range from 5% to 9.3% of their gross earnings depending on their plan selection.

Employer contribution rates are certified by the SERS Board annually, typically in April of each year to become effective the following fiscal year beginning in June. It is customary for rates to result from an independent actuarial valuation of the pension fund. The employer contribution rate is set so that it can fund all retirement benefits earned by employees working during the year and pay toward any unfunded liability that may exist. In some cases, however, the actuarially calculated employer contribution rate has been set or adjusted by Pennsylvania law. The Authority's contractually required contribution rate for the years ended December 31, 2021, and 2020 was 34.67% and 34.37%, respectively, of the Authority's covered payroll, and the Authority's contractually required quarterly contributions to the pension plan for 2021 and 2020 totaled \$16,567 (includes \$54 of accrued pension liability) and \$17,006 (includes \$940 of accrued pension liability), respectively. Employee contributions to the plan during 2021 and 2020 were \$2,974 and \$3,599, respectively.

State of New Jersey Public Employees' Retirement System: The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.34% in State fiscal year 2018. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. Employers' contributions are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The Authority's contractually required contribution rate for the years ended December 31, 2021, and 2020 was 15.97% and 15.77%, respectively, of the Authority's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability. The Authority's contractually required contributions to the pension plan for the years ended December 31, 2021, and 2020 were \$126 and \$132, which is and was due on April 1, 2022, and April 1, 2021, respectively. Employee contributions to the plan during 2021 and 2020 were \$59 and \$63, respectively.

Teamsters Pension Plan of Philadelphia and Vicinity: The employer's contribution requirements are determined under the terms of one Collective Bargaining Agreement ("CBA") in force. The CBA between Port Authority Transit Corporation ("PATCO") and Teamsters Local 676 ("Teamsters") expired December 31, 2017. PATCO and Teamsters subsequently entered into an Agreement executed by PATCO on July 23, 2018. That Agreement extended the CBA without change and provided that PATCO will continue to make contributions to the Teamsters Health and Welfare Fund of Philadelphia and Vicinity and the Teamsters Pension Trust Fund of Philadelphia and Vicinity in the same manner and method as set forth in the CBA at the contribution rates established by the Trustees of the respective Funds, increasing effective June 1, 2018 and August 1, 2018, respectively, subject to increases on a yearly basis, until such time as a new CBA is reached or either party terminates the Agreement.

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**Note 9. Pension Plans (Continued)**

General Information about the Plans (Continued)

*Contributions (Continued)*

Teamsters Pension Plan of Philadelphia and Vicinity (Continued): During 2021, the Authority was required to and did contribute thirty-two dollars and twenty-four cents (\$32.24) per day from January 1 through July 31, and thirty-three dollars and eighty-six cents (\$33.86) per day from August 1 through December 31 for each PATCO participating employee. For the 2020 year, the Authority was required to and did contribute thirty dollars and seventy cents (\$30.70) per day from January 1 through June 30, and thirty-two dollars and twenty-four cents (\$32.24) per day, from July 1 through December 31 for each PATCO participating employee. The Authority's contributions totaled 4.71%, 4.72%, and 9.27% of covered payroll in 2021, 2020 and 2019, respectively.

The employees of the Authority do not contribute to the Fund. The Authority contributed \$1,491, \$1,608, and \$1,474 in 2021, 2020 and 2019, respectively, which represented 100% of the required contributions.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pennsylvania State Employees' Retirement System: On December 31, 2021, the Authority's proportionate share of the SERS net pension liability was \$154,513. The net pension liability was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2020. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2020, measurement date, the Authority's proportion was .84449557%, which was a decrease of .01230369% from its proportion measured as of December 31, 2019.

On December 31, 2020, the Authority's proportionate share of the SERS net pension liability was \$155,749. The net pension liability was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2019. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the December 31, 2019, measurement date, the Authority's proportion was .85679926%, which was a decrease of .01162913% from its proportion measured as of December 31, 2018. At December 31, 2021 and 2020, the Authority's proportionate share of the SERS pension expense, calculated by the Plan as of the December 31, 2020 and 2019 measurement dates, was \$17,938 and \$24,216, respectively.

State of New Jersey Public Employees' Retirement System: At December 31, 2021, the Authority's proportionate share of the PERS net pension liability was \$1,272. The net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2021, measurement date, the Authority's proportion was .0107379607%, which was a decrease of .0012932155% from its proportion measured as of June 30, 2020.

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**Note 9. Pension Plans (Continued)**

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

State of New Jersey Public Employees' Retirement System (Continued): On December 31, 2020, the Authority's proportionate share of the PERS net pension liability was \$1,962. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The Authority's proportion of the net pension liability was based on a projection of the Authority's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2020, measurement date, the Authority's proportion was .0120311762%, which was an increase of .0011909983% from its proportion measured as of June 30, 2019.

At December 31, 2021 and 2020, the Authority's proportionate share of the PERS pension expense, calculated by the Plan as of the June 30, 2021 and 2020 measurement dates, was \$62 and \$224, respectively.

*Deferred Outflows of Resources and Deferred Inflows of Resources*

Certain changes in the net pension liability are to be recognized as deferred outflows of resources or deferred inflows of resources and are amortized as either an increase or decrease to future year's pension expense, using a systematic and rational method over a closed period.

On December 31, 2021, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	\$ 1,451	\$ 20	\$ 1,471	\$ 173	\$ 9	\$ 182
Changes of assumptions	17,181	7	17,188		453	453
Net difference between projected and actual earnings on pension plan investments				19,769	335	20,104
Differences between employer contributions and proportionate share of contributions	1,682		1,682	1,033		1,033
Changes in proportion	4,685	475	5,160	3,248	228	3,476
Employer contributions subsequent to the measurement date	12,659	63	12,722			
	\$ 37,658	\$ 565	\$ 38,223	\$ 24,223	\$ 1,025	\$ 25,248



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**Note 9. Pension Plans (Continued)**

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

On December 31, 2020, the Authority reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	SERS	PERS	Total	SERS	PERS	Total
Differences between expected and actual experience	\$ 1,942	\$ 36	\$ 1,978	\$ 1,055	\$ 7	\$ 1,062
Changes of assumptions	6,002	64	6,066		821	821
Net difference between projected and actual earnings on pension plan investments		67	67	11,108		11,108
Differences between employer contributions and proportionate share of contributions	6		6	1,469		1,469
Changes in proportion	7,463	766	8,229	2,007		2,007
Employer contributions subsequent to the measurement date	16,266	66	16,332			
	\$ 31,679	\$ 999	\$ 32,678	\$ 15,639	\$ 828	\$ 16,467

On December 31, 2021, \$12,659 and \$63 for SERS and PERS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2022. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plans' net pension liability, but before the end of the financial statement period for the Authority. For SERS, this amount was based on actual contributions made during 2021, which was after the measurement date of December 31, 2020. For PERS, the amount was based on an estimated April 1, 2023, contractually required contribution, prorated from the pension plan's measurement date of June 30, 2021, to the Authority's year-end of December 31, 2021.

On December 31, 2020, \$16,266 and \$66 for SERS and PERS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2021. These contributions were made by the Authority to the respective pension plans after the measurement date to satisfy the pension plan's net pension liability, but before the end of the financial statement period for the Authority. For SERS, this amount was based on actual contributions made during 2020, which was after the measurement date of December 31, 2019. For PERS, the amount was based on an estimated April 1, 2022, contractually required contribution, prorated from the pension plans measurement date of June 30, 2020, to the Authority's year-end of December 31, 2020.

The components of deferred outflows of resources and deferred inflows of resources for SERS and PERS are amortized into pension expense over the number of years in the table that follows. The years of amortization are based on a closed period for the December 31, 2020, and June 30, 2021, measurement periods, respectively, which reflect the weighted average remaining service life of all SERS and PERS members, beginning the year in which the deferred amount occurs.

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**Note 9. Pension Plans (Continued)**

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

*Deferred Outflows of Resources and Deferred Inflows of Resources (Continued)*

	SERS		PERS	
	Deferred Outflows of Resources	Deferred Inflows of Resources	Deferred Outflows of Resources	Deferred Inflows of Resources
Net difference between projected and actual earnings on pension plan investments				
2021				5.00
2020		5.00		5.00
2019		5.00		5.00
2018		5.00		5.00
2017		5.00		5.00
2016		5.00		5.00
Differences between expected and actual experience				
2021				5.13
2020	5.20		5.16	
2019	5.30		5.21	
2018	5.30			5.63
2017	5.20		5.48	
2016		5.20	5.57	
2015	5.20			
Changes of assumptions				
2021			5.13	
2020	5.20			5.16
2019	5.30			5.21
2018				5.63
2017				5.48
2016	5.20		5.57	
2015	5.20			

The amounts of deferred outflows of resources and deferred inflows of resources related to the respective net pension liabilities measured on December 31, 2020, for SERS and June 30, 2021, for PERS that will be recognized in pension expense in future periods are as follows:

Year Ending Dec. 31	SERS	PERS	Total
2022	\$ 497	\$ (108)	\$ 389
2023	3,151	(107)	3,044
2024	(4,130)	(143)	(4,273)
2025	590	(157)	433
2026	668	(8)	660
Totals	\$ 776	\$ (523)	\$ 253

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**Note 9. Pension Plans (Continued)**

Actuarial Assumptions

Since the measurement of the net pension liability of SERS is the same date as the actuarial valuation of the net pension liability, no roll forward procedures are required for the net pension liability. For PERS, however, the net pension liability was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The total PERS pension liability was calculated using updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2021.

The actuarial valuations for the year ended December 31, 2021, used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2020, for SERS and June 30, 2021, for PERS:

	SERS	PERS
Inflation	2.50%	2.75%
Projected salary increases	average of 4.60% with range of 3.30% - 6.95% including inflation	2.00% - 6.00% based on years of service (through 2026); 3.00% - 7.00% based on years of service (thereafter)
Investment rate of return	7.00%	7.00%
Mortality rate table	projected PubG-2010 and PubNS-2010 mortality tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2015 - 2019	July 1, 2014 - June 30, 2018

The actuarial valuations for the year ended December 31, 2020, used the following actuarial assumptions applied to all periods included in the measurement dates of December 31, 2019, for SERS and June 30, 2020, for PERS:

	SERS	PERS
Inflation	2.60%	2.75%
Projected salary increases	average of 5.60% with range of 3.70% - 8.90% including inflation	2.00% - 6.00% based on years of service (through 2026); 3.00% - 7.00% based on years of service (thereafter)
Investment rate of return	7.125%	7.00%
Mortality rate table	projected RP-2000 mortality tables adjusted for actual plan experience and future improvement	Pub-2010 mortality tables adjusted for actual plan experience and future improvements
Period of actuarial experience study upon which actuarial assumptions were based	2011 - 2015	July 1, 2014 - June 30, 2018

The long-term expected real rate of return on pension plan investments is determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

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**Note 9. Pension Plans (Continued)**

*Actuarial Assumptions (Continued)*

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2020, for SERS and June 30, 2021, for PERS, are summarized in the following table:

Asset Class	SERS		PERS	
	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	2.00%	0.25%	4.00%	0.50%
Emerging markets equity	4.00%	5.00%	5.50%	10.96%
Fixed income - core	22.00%	1.50%		
Fixed income - opportunistic	4.00%	3.00%		
High yield			2.00%	3.75%
Inflation protection (TIPS)	4.00%	1.50%		
International developed markets equity	13.00%	4.75%		
Investment grade credit			8.00%	1.68%
Non-U.S. developed markets equity			13.50%	8.71%
Private credit	4.00%	4.25%	8.00%	7.60%
Private equity	14.00%	6.25%	13.00%	11.30%
Real assets	8.00%	5.60%	3.00%	7.40%
Real estate (property)			8.00%	9.15%
Risk mitigation strategies			3.00%	3.35%
U.S. equity	25.00%	4.90%	27.00%	8.09%
U.S. treasuries			5.00%	0.95%
Total	<u>100.00%</u>		<u>100.00%</u>	

Best estimates of arithmetic real rates of return for each major asset class included in current and target asset allocation as of the measurement dates of December 31, 2019, for SERS and June 30, 2020, for PERS, are summarized in the following table:

Asset Class	SERS		PERS	
	Target Allocation	Long-term Expected Rate of Return	Target Allocation	Long-term Expected Rate of Return
Cash / cash equivalents	3.00%	0.00%	4.00%	0.50%
Emerging markets equity			5.50%	10.23%
Fixed income	11.00%	1.26%		
Global public equity	48.00%	5.15%		
High yield			2.00%	5.95%
Investment grade credit			8.00%	2.67%
Multi-Strategy	10.00%	4.44%		
Non-U.S. developed markets equity			13.50%	8.57%
Private credit			8.00%	7.59%
Private equity	16.00%	7.25%	13.00%	11.42%
Real assets			3.00%	9.73%
Real estate (property)	12.00%	5.26%	8.00%	9.56%
Risk mitigation strategies			3.00%	3.40%
U.S. equity			27.00%	7.71%
U.S. treasuries			5.00%	1.94%
Total	<u>100.00%</u>		<u>100.00%</u>	

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**Note 9. Pension Plans (Continued)**

Actuarial Assumptions (Continued)

**Discount Rate:** The discount rate used to measure the total pension liability on December 31, 2020, and 2019 for SERS was 7.000% and 7.125%, respectively. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the rates applicable for each member and that employer contributions will be made based on rates determined by the actuary. Based on those assumptions, SERS fiduciary net position was projected to be available to make all projected future benefit payments of current active and non-active SERS members; therefore, the long-term expected rate of return on SERS investments was applied to all periods of projected benefit payments to determine the total pension liability.

The discount rate used to measure the total pension liability on June 30, 2021, and 2020 for PERS was 7.00% and 7.00%, respectively. These single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.16% and 2.21%, as of June 30, 2021, and 2020, respectively, based on the Bond Buyer GO 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers will be based on 100% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

**Pennsylvania State Employees' Retirement System:** The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of December 31, 2020, and December 31, 2019, calculated using a discount rate of 7.000% and 7.125%, respectively, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2021		
	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of the net pension liability - measurement date December 31, 2020	\$ 193,164	\$ 154,513	\$ 105,157
	December 31, 2020		
	1% Decrease 6.125%	Current Discount Rate 7.125%	1% Increase 8.125%
Authority's proportionate share of the net pension liability - measurement date December 31, 2019	\$ 197,905	\$ 155,749	\$ 119,659

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**Note 9. Pension Plans (Continued)**

Sensitivity of Authority's Proportionate Share of Net Pension Liability to Changes in the Discount Rate (Continued)

State of New Jersey Public Employees' Retirement System: The following presents the Authority's proportionate share of the net pension liability at the Plan's measurement date of June 30, 2021 and June 30, 2020, calculated using a discount rate of 7.00% for June 30, 2021 and 7.00% for June 30, 2020, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	December 31, 2021		
	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of the net pension liability - measurement date June 30, 2021	\$ 1,732	\$ 1,272	\$ 882
	December 31, 2020		
	1% Decrease 6.00%	Current Discount Rate 7.00%	1% Increase 8.00%
Authority's proportionate share of the net pension liability - measurement date June 30, 2020	\$ 2,470	\$ 1,962	\$ 1,531

**Note 10. Postemployment Healthcare Plan ("OPEB")**

General Information about the OPEB Plan

Plan Description: The Authority's defined benefit OPEB plan ("Plan") provides OPEB for all permanent full-time employees of the Authority hired prior to January 1, 2007. The Plan is a single employer defined benefit OPEB plan administered by the Authority through a trust that meets the criteria of paragraph 4 of GASBS No. 75. The trust is fiscally dependent upon funding contributions from the Authority. The Authority's Board of Commissioners ("Commissioners") establish and amend the benefit terms of the Plan. As such, the Plan is considered a fiduciary component unit of the Authority. The Plan does not issue a stand-alone financial report.

Benefits Provided: The Plan provides medical, including prescription drug coverage, and life insurance benefits for retirees and their dependents. Benefits are provided through a third-party insurer, and the full cost of the benefits is covered by the Plan, along with retiree contributions.

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**Note 10. Postemployment Healthcare Plan (“OPEB”) (Continued)**

General Information about the OPEB Plan (Continued)

Employees Covered by Benefit Terms: Based on the December 31, 2020, actuarial valuation, the following employees were covered by the benefit terms:

Inactive plan members or beneficiaries currently receiving benefit payments	781
Inactive plan members entitled to but not yet receiving benefit payments	2
Active plan members	362
	1,145

The Plan is closed to new entrants. Employees hired after January 1, 2007, are not eligible for retirement benefits.

Contributions: The contribution requirements of plan members and the Authority are established, and amended, by the Board of Commissioners. For the years ended December 31, 2021, and 2020, the Authority’s average contribution rate was 17.17% and 19.02%, respectively, of covered-employee payroll. Total contributions to the Plan by the Authority during 2021 and 2020 were \$4,889 and \$5,416, respectively. Contributions for 2021 and 2020 by plan members receiving benefits for medical and prescription ranged from \$10.00 to \$2,936.25 per month depending on the plan type and coverage selected.

Net OPEB Liability

The Authority’s net OPEB liability measurement date of December 31, 2021, was rolled forward from the total OPEB liability used to calculate the net OPEB liability determined by the actuarial valuation as of January 1, 2020.

Actuarial Assumptions: The total OPEB liability as of December 31, 2021, was determined by the actuarial valuation as of January 1, 2020, using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Salary increase	3.5 percent
Healthcare cost trend rates	The following assumptions are used for annual healthcare cost inflation (trend):

	Year	Pre-65	Post 65
Year 1 Trend	January 1, 2022	7.0%	7.0%
Ultimate Trend	January 1, 2032 & Later	4.5%	4.5%
Grading Per Year		0.25%	0.25%

Mortality rates were based on the RP 2014 Healthy Male and Female Tables that are based on the Employee and Healthy Annuitant Tables for both pre & post retirement projected with mortality improvement using the most current Society of Actuaries Mortality Improvement Scale MP-2019.

The OPEB Plan fiduciary net position was projected with an investment return of 2.05% and 2.02% for the years ended December 31, 2021, and 2020, respectively.

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**Note 10. Postemployment Healthcare Plan (“OPEB”) (Continued)**

Discount Rate: The discount rate used to measure the total OPEB liability as of December 31, 2021, was 2.05%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO - 2.06%, S&P Municipal Bond 20 Year High Grade Rate Index - 2.25%, Fidelity GA AA 20 Years - 1.84%).

The discount rate used to measure the total OPEB liability as of December 31, 2020, was 2.02%. This discount rate was based on the prescribed discount interest rate methodology under GASBS No. 75 using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO - 2.12%, S&P Municipal Bond 20 Year High Grade Rate Index - 1.93%, and Fidelity GA AA 20 Years - 2.00%).

The projection of cash flows used to determine the discount rates assumed that Authority contributions would be made at rates equal to the actuarial determined contribution rates. Based on those assumptions, the OPEB Plan’s fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive employees assuming that such payments are paid separate from the OPEB Plan fiduciary fund. Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.

Changes in the Net OPEB Liability

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2021	\$ 102,610	\$ 33,206	\$ 69,404
Changes for the year:			
Service cost	237		237
Interest	2,054		2,054
Change in assumptions	(464)		(464)
Contributions - employer:			
Pay-as-you-go costs		4,889	(4,889)
Net investment income		(163)	163
Benefit payments	(4,889)	(4,889)	
Administrative expense		(99)	99
Net changes	(3,062)	(262)	(2,800)
Balances at December 31, 2021	\$ 99,548	\$ 32,944	\$ 66,604
	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at January 1, 2020	\$ 127,389	\$ 32,285	\$ 95,104
Changes for the year:			
Service cost	229		229
Interest	2,519		2,519
Differences between expected and actual experience	(22,111)		(22,111)
Contributions - employer:			
Pay-as-you-go costs		5,416	(5,416)
Net investment income		1,022	(1,022)
Benefit payments	(5,416)	(5,416)	
Administrative expense		(101)	101
Net changes	(24,779)	921	(25,700)
Balances at December 31, 2020	\$ 102,610	\$ 33,206	\$ 69,404



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**Note 10. Postemployment Healthcare Plan (“OPEB”) (Continued)**

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate: The following presents the net OPEB liability of the Authority as well as what the Authority’s net OPEB liability would be if it were calculated using a discount rate of 2.05% and 2.02% for December 31, 2021, and 2020, respectively, that is 1-percentage-point lower or 1-percentage-point higher than the aforementioned discount rates used:

	December 31, 2021		
	1% Decrease (1.05%)	Discount Rate (2.05%)	1% Increase (3.05%)
Net OPEB liability	\$ 82,816	\$ 66,604	\$ 52,891
	December 31, 2020		
	1% Decrease (1.02%)	Discount Rate (2.02%)	1% Increase (3.02%)
Net OPEB liability	\$ 86,758	\$ 69,404	\$ 55,907

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates: The following presents the net OPEB liability of the Authority as well as what the Authority’s net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	December 31, 2021		
	Trend Rates Less 1%	Healthcare Cost Trend Rates	Trend Rates Plus 1%
Net OPEB liability	\$ 53,774	\$ 66,604	\$ 81,590
	December 31, 2020		
	Trend Rates Less 1%	Healthcare Cost Trend Rates	Trend Rates Plus 1%
Net OPEB liability	\$ 57,317	\$ 69,404	\$ 84,692

OPEB Expense (Benefit) and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the years ended December 31, 2021, and 2020, the Authority recognized OPEB expense (benefit) of \$(7,794) and \$2,115, respectively. On December 31, 2021, the Authority reported deferred inflows of resources related to OPEB from the changes in assumptions of \$212. No deferred outflows of resources were reported.

On December 31, 2020, the Authority reported deferred outflows of resources related to OPEB from the changes in assumptions of \$10,094. No deferred inflows of resources were reported.

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**Note 10. Postemployment Healthcare Plan (“OPEB”) (Continued)**

OPEB Expense (Benefit) and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Amounts reported as deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows: \$212 during the year ending December 31, 2022.

Payable to the OPEB Plan

On December 31, 2021, and 2020, there were no payables reported to the OPEB Plan.

**Note 11. Indentures of Trust**

The Authority’s outstanding Revenue Bonds are subject to the provisions of the following Indentures of Trust: Revenue Refunding Bonds of 1998, dated July 1, 1998; the 2013 Revenue Bonds, dated December 1, 2013, and the 2018 Revenue and Revenue Refunding Bonds, dated December 18, 2018 (collectively the “Bond Resolution”).

In addition, the Authority’s 2012 Port District Project Refunding Bonds, dated December 1, 2012, are governed by a separate, individual indenture. The 1999 PDP Bonds fully matured on January 1, 2021.

The Bond Resolution requires the maintenance of the following accounts:

Project Fund: This *restricted* account was established in accordance with Section 6.02 of the Bond Resolution. The Project Fund is held by the Trustee and is applied to pay the cost of the Projects and is pledged, pending application to such payment of costs for the security of the payment of principal and interest on the Revenue, Revenue Refunding, and Project Bonds (the “Bonds”).

Debt Service Fund: This *restricted* account was established in accordance with Section 6.04 of the Bond Resolution for the payment of maturing interest and principal on the Bonds. The balance on deposit must be sufficient to enable the Trustee to withdraw amounts equal to interest due on the Bonds, principal amounts maturing on Bonds, accrued interest included in the purchase price of the bonds purchased for retirement, and sinking fund installments when payments are required.

Debt Service Reserve Fund: This *restricted* account was established in accordance with Section 6.05 of the Bond Resolution. The amount of funds on deposit must be maintained at a level equal to the Maximum Debt Service to ensure funds are available for payment of Debt Service.

Bond Redemption Fund: This *restricted* account was established in accordance with section 6.06 of the Bond Resolution to account for amounts received from any source for the redemption of Bonds, other than mandatory sinking fund payments.

Rebate Fund: This *restricted* account was established in accordance with Section 6.07 of the bond Resolution account for amounts deposited from time to time in order to comply with the arbitrage rebate requirements of Section 148 of the Code as applicable to any Series of Tax-Exempt Bonds issued.

Revenue Fund: This *unrestricted* account was established in accordance with Section 6.03 of the Bond Resolution for the Authority to deposit all Revenues. On or before the 20<sup>th</sup> day of each calendar month, the Trustee shall, to the extent money is available, after deduction of cash and investment balances for the 15% working capital reserve, transfer to or credit funds needed in the following order: (1) the Debt Service Fund, (2) the Debt Service Reserve Fund, (3) any Reserve Fund Credit Facility Issuer, (4) the Trustee’s Rebate Fund, (5) the Maintenance Reserve Fund, (6) the General Fund.

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**Note 11. Indentures of Trust (Continued)**

The Bond Resolution requires the maintenance of the following accounts (continued):

Maintenance Reserve Fund: This *restricted* account was established in accordance with Section 6.08 of the Bond Resolution. These funds are maintained for reasonable and necessary expenses with respect to the system for major repairs, renewals, replacements, additions, betterments, enlargements, improvements, and extraordinary expenses, all to the extent not provided for in the then current Annual Budget. Money in this account is pledged for the security of payment of principal and interest on the bonds. Whenever the amount in this account exceeds the "Maintenance Reserve Fund Requirement," the excess shall be deposited in the General Fund. The "Maintenance Reserve Fund Requirement" on any date is at least \$3,000.

General Fund: This *unrestricted* account was established in accordance with Section 6.09 of the Bond Resolution. All excess funds of the Authority are recorded in the General Account. If the Authority is not in default in the payment of bond principal or interest and all fund requirements are satisfied, the excess funds may be used by the Authority for any lawful purpose.

**Note 12. Funded and Long-Term Debt**

Total Outstanding Funded Debt: On December 31, 2022, the Authority had \$1,096,224 in Revenue and Revenue Refunding Bonds and Port District Project Refunding Bonds outstanding (including unamortized premiums), consisting of bonds issued in 2013, 2018, and 2022. (The 2012 Port District Project Refunding Bonds, which were fully refunded in December 2022, were issued pursuant to an Indenture of Trust dated December 1, 2012.) The 2013 Revenue Bonds were issued pursuant to an Indenture of Trust, a Ninth Supplemental Indenture, dated as of December 1, 2013. The 2018 Revenue Bonds were issued pursuant to a Fourteenth Supplemental Indenture dated December 18, 2018. The 2022A Revenue Refunding Bonds were issued pursuant to a Fifteenth Supplemental Indenture, dated May 1, 2022. The 2022 Port District Project Refunding Bonds were issued pursuant to an Indenture of Trust dated December 1, 2022.

1999 Port District Project Bonds (fully matured January 1, 2021): On December 22, 1999, the Authority issued \$272,095 to provide funds to finance (a) all or a portion of the cost of certain port improvement and economic development projects within the Port District, (b) a deposit of cash or a Reserve Fund Credit Facility to the credit of the Debt Service Reserve Fund established under the 1999 Port District Project Bond Indenture and (c) all or a portion of the costs and expenses of the Authority relating to the issuance and sale of the 1999 Port District Project Bonds (Series A and B).

1999 Port District Project Bonds (fully matured January 1, 2021) (Continued): The 1999 Port District Project Bonds are general corporate obligations of the Authority. The 1999 Port District Project Bonds are not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the monies, if any, on deposit from time to time in the Funds established under the 1999 Port District Project Bond Indenture. No tolls, rents, rates or other such charges are pledged for the benefit of the 1999 Port District Project Bonds. The 1999 Port District Project Bonds are equally and ratably secured by the funds on deposit in the Funds established under the 1999 Port District Project Bond Indenture, except for the Rebate Fund. The 1999 Port District Project Bonds are payable from such Funds and from other monies of the Authority legally available.

The 1999 Port District Project Bonds were subject to optional redemption and mandatory sinking fund redemption prior to maturity. The scheduled payment of principal and interest on the 1999 Port District Project Bonds when due were guaranteed under an insurance policy issued concurrently with the delivery of the 1999 Port District Project Bonds by Financial Security Assurance Inc. The Authority paid off the balance of the 1999 Port District Project bonds, in full, on January 1, 2021.

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**Note 12. Funded and Long-Term Debt (Continued)**

2012 Port District Project Refunding Bonds (fully refunded in 2022): On December 20, 2012, the Authority issued \$153,030 in Port District Project Refunding Bonds, Series 2012. The Port District Project Refunding Bonds, Series 2012 (the "2012 Bonds") were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act (as such terms are defined herein) and an Indenture of Trust (the "Indenture") dated as of December 1, 2012, between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as trustee (the "Trustee").

The 2012 Bonds were issued to (i) refund and redeem all the outstanding principal balance of, and interest accrued on the Authority's outstanding Port District Project Bonds, Series B of 1998, Port District Project Bonds, Series B of 1999, and Port District Project Bonds, Series A of 2001.

The refunding resulted in a loss (difference between the reacquisition price and the net carrying amount of the old debt) of \$7,000. This difference, reported in the accompanying combined financial statements as a deferred outflow of resources, is being charged to operations through the year 2025 using the effective interest method.

The 2012 Bonds were general corporate obligations of the Authority. The 2012 Bonds were not secured by a lien or charge on, or pledge of, any revenues or other assets of the Authority other than the moneys, if any, on deposit from time to time in the Funds established under the Indenture, except for the Rebate Fund. No tolls, rents, rates, or other charges are pledged for the benefit of the 2012 Bonds. The 2012 Bonds were equally and ratably secured by the monies, if any, on deposit in the Funds established under Indenture, except for the Rebate Fund. The 2012 Bonds were payable from such Funds and from other monies of the Authority legally available.

***Redemption Provisions (No Longer Applicable):***

Optional Redemption: The 2012 Bonds maturing on or after January 1, 2024 were subject to redemption prior to maturity at the option of the Authority on or after January 1, 2023, in whole at any time, or in part at any time and from time to time, in any order of maturity specified by the Authority and within a maturity as selected by the Trustee as provided in the Indenture and as summarized below under the subheading "Redemption Provisions - Selection of 2012 Bonds to be Redeemed." Any such redemption shall be made at a redemption price equal to the principal amount of the Bonds to be redeemed, plus interest accrued to the date fixed for redemption.

Payment of Redemption Price: Notice of redemption having been given in the manner provided in the Indenture, or written waivers of notice having been filed with the Trustee prior to the date set for redemption, the 2012 Bonds (or portions thereof) so called for redemption shall become due and payable on the redemption date so designated and interest on such 2012 Bonds (or portions thereof) shall cease to accrue from the redemption date whether or not such Bonds shall be presented for payment. The principal amount of all 2012 Bonds so called for redemption, together with the redemption premium, if any, payable with respect thereto and accrued and unpaid interest thereon to the date of redemption, shall be paid (upon presentation and surrender of such 2012 Bonds) by the Paying Agent out of the appropriate Fund or other funds deposited for the purpose.

Selection of 2012 Bonds to be Redeemed: No longer applicable. On December 6, 2022, the 2012 Bonds, in the amount of \$81,695, were refunded via a tax-exempt issue. (See 2022 Port District Project Bonds section).

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**Note 12. Funded and Long-Term Debt (Continued)**

2013 Revenue Bonds: On December 18, 2013, the Delaware River Port Authority issued its Revenue Bonds, Series of 2013 in the aggregate principal amount of \$476,585. The 2013 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2013 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2013 Revenue Bonds will be payable semi-annually on January 1 and July 1 of each year commencing July 1, 2014. The 2013 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, N.A., as trustee, as heretofore supplemented from time to time, including as supplemented by a Ninth Supplemental Indenture, dated as of December 1, 2013 (collectively, the "1998 Revenue Bond Indenture"). The 2013 Revenue Bonds are being issued for the purpose of: (i) financing a portion of the costs of the Authority's approved capital improvement program; (ii) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (iii) paying the costs of issuance.

The 2013 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2013 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the "Commonwealth") or the State of New Jersey (the "State") or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2013 Revenue Bonds. The 2013 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

On May 4, 2022, the Authority refunded a portion of the 2013 Revenue Bonds, in the amount of \$220,360 through a taxable private placement loan agreement with Bank of America. (See 2022A Revenue Refunding Bond section)

The 2013 Revenue Bonds outstanding on December 31, 2022, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2035	5.000%	34,870	2037	5.000%	38,540
2035	4.750%	1,000	2037	4.750%	1,000
2036	5.000%	36,660	2038	5.000%	41,515
2036	4.750%	1,000	2039	5.000%	43,590
			2040	5.000%	45,770
Total par value of 2013 Revenue Bonds					243,945
Add: unamortized bond premium					3,461
Total 2013 Revenue Bonds, net					<u>\$ 247,406</u>

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**Note 12. Funded and Long-Term Debt (Continued)**

2013 Revenue Bonds (Continued):

*Optional Redemption:* The remaining 2013 Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2024. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2013 Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

2018 Revenue Bonds: On December 18, 2018, the Delaware River Port Authority issued its Revenue Bonds, Series of 2018, totaling \$700,505, consisting of: its Revenue Bonds, Series A of 2018 in the aggregate principal amount of \$273,475, its Revenue Refunding Bonds, Series B of 2018 (the "2018B Revenue Refunding Bonds") in the aggregate principal amount of \$404,060, and its Revenue Bonds, Series C of 2018 (Federally Taxable) (the "2018C Revenue Bonds") in the aggregate principal amount of \$22,970, and together with the 2018A Revenue Bonds, the 2018B Revenue Refunding Bonds, and the 2018C Revenue Bonds collectively called the "2018 Revenue Bonds". The 2018 Revenue Bonds were issued by means of a book-entry-only system evidencing ownership and transfer of 2018 Revenue Bonds on the records of The Depository Trust Company, New York, New York, and its participants. Interest on the 2018 Revenue Bonds is payable semi-annually on January 1 and July 1 of each year commencing July 1, 2019.

The 2018 Revenue Bonds were issued pursuant to the Compact, the New Jersey Act, the Pennsylvania Act and an Indenture of Trust, dated as of July 1, 1998, by and between the Authority and TD Bank, N.A., Cherry Hill, New Jersey, as successor to Commerce Bank, National Association, as trustee, as heretofore amended and supplemented from time to time, including as amended and supplemented by a Fourteenth Supplemental Indenture, dated as of December 18, 2018 (collectively, the "1998 Revenue Bond Indenture").

The 2018 Revenue Bonds, Series A, B and C, as more particularly specified within, were issued for the purpose of: (i) financing a portion of the costs of the Authority's approved capital improvement program; (ii) current refunding all of (1) \$100,120 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A of 2008, (2) \$111,240 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series B of 2008, (3) \$51,305 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A-1 of 2010, (4) \$55,330 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series A-2 of 2010, (5) \$106,635 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series B of 2010, and (6) \$35,535 aggregate principal amount of the Authority's Revenue Refunding Bonds, Series C of 2010; (iii) financing a portion of the cash settlement cost to terminate all of the Authority's 1995 Revenue Bond Swaption and 1999 Revenue Bond Swaption; (iv) funding a deposit to the 1998 Debt Service Reserve Fund established under and as specifically defined in the 1998 Revenue Bond Indenture; and (v) paying the costs of issuance of the 2018 Revenue Bonds.

The 2018 Revenue Bonds are limited obligations of the Authority and are payable solely from the sources referred to in the 2018 Revenue Bonds and the 1998 Revenue Bond Indenture. Neither the credit nor the taxing power of the Commonwealth of Pennsylvania (the "Commonwealth") or the State of New Jersey (the "State") or of any county, city, borough, village, township or other municipality of the Commonwealth or the State is or shall be pledged for the payment of the principal, redemption premium, if any, or interest on the 2018 Revenue Bonds. The 2018 Revenue Bonds are not and shall not be deemed to be a debt or liability of the Commonwealth or the State or of any such county, city, borough, village, township or other municipality, and neither the Commonwealth nor the State nor any such county, city, borough, village, township or other municipality is or shall be liable for the payment of such principal, redemption premium, or interest. The Authority has no taxing power.

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**Note 12. Funded and Long-Term Debt (Continued)**

2018 Revenue Bonds (Continued):

*2018A Revenue Bonds:* On December 18, 2018, the Authority issued new fixed rate bonds, in the amount of \$273,475, at a premium of \$43,893. As a result of this transaction (including payment of debt service reserve and cost of issuance requirements), \$290,000 was deposited into the 2018 new bond project fund account, to support the 2019 5-year Capital Plan.

The 2018A Revenue Bonds outstanding on December 31, 2022, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	5.000%	\$ 1,690	2034	5.000%	\$ 20,565
2028	5.000%	15,345	2035	5.000%	21,590
2029	5.000%	16,110	2036	5.000%	22,670
2030	5.000%	16,920	2037	5.000%	23,805
2031	5.000%	17,760	2038	5.000%	24,995
2032	5.000%	18,650	2039	5.000%	26,240
2033	5.000%	19,580	2040	5.000%	27,555
Total par value of 2018A Revenue Bonds					273,475
Add: unamortized bond premium					32,661
Total 2018A Revenue Bonds, net					<u>\$ 306,136</u>

*Optional Redemption:* The 2018A Revenue Bonds are subject to redemption at the option of the Authority, prior to maturity, in whole or in part (and if in part, in such order of maturity or within a maturity as the Authority shall specify, or if the Authority shall fail to specify, by lot or by such other method as the Paying Agent determines to be fair and reasonable and in any principal amount in Authorized Denominations), at any time on or after January 1, 2029. Any such redemption shall be made at a redemption price equal to 100% of the principal amount of the 2018A Revenue Bonds to be redeemed, plus accrued interest to the Redemption Date.

*2018B Revenue Refunding Bonds:* On December 18, 2018, the Authority issued \$404,060 in fixed rate bonds, and used these funds, along with "other available funding sources", to refund \$460,165 in variable rate debt (specifically, the 2008 Series A&B and 2010 Series A, B and C Revenue Refunding Bonds). As a result, the Authority eliminated all of its variable debt. This transaction also resulted in the termination of two LOCs, which supported the 2008B and 2010B Revenue Bonds (principal amount totaling \$217,875). Four (4) LIBOR Index Rate-based bank purchase loans (a.k.a., "Floating Rate Notes"), with three banks totaling \$242,290, which supported the 2008A, 2010A and 2010C Revenue Refunding Bonds (principal amount were also terminated. In addition, as a result of this transaction the 1999 Revenue Bond Swaption was terminated and cash-settled in the amount of \$35,721.

**The 2018B Revenue Refunding Bonds outstanding on December 31, 2022, are as follows:**

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2023	5.000%	\$ 60,105	2025	5.000%	\$ 65,350
2024	5.000%	62,680	2026	5.000%	68,125
Total par value of 2018B Revenue Refunding Bonds					256,260
Add: unamortized bond premium					10,212
Total 2018B Revenue Refunding Bonds, net					<u>\$ 266,472</u>

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**Note 12. Funded and Long-Term Debt (Continued)**

2018B Revenue Refunding Bonds (Continued):

*Optional Redemption:* The 2018B Revenue Refunding Bonds are not subject to redemption at the option of the Authority, prior to maturity.

The total collective 2018 Revenue Bonds outstanding on December 31, 2022, are as follows:

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2023	5.000%	\$ 60,105	2032	5.000%	\$ 18,650
2024	5.000%	62,680	2033	5.000%	19,580
2025	5.000%	65,350	2034	5.000%	20,565
2026	5.000%	68,125	2035	5.000%	21,590
2027	5.000%	1,690	2036	5.000%	22,670
2028	5.000%	15,345	2037	5.000%	23,805
2029	5.000%	16,110	2038	5.000%	24,995
2030	5.000%	16,920	2039	5.000%	26,240
2031	5.000%	17,760	2040	5.000%	27,555
Total par value of 2018 Revenue Bonds					529,735
Add: unamortized bond premium					42,872
Total 2018 Revenue Bonds, net					<u>\$ 572,607</u>

2022A Revenue Refunding Bonds: On May 4, 2022, the Authority entered into a "Loan Agreement" (Loan) with the Bank of America, N.A. pursuant to which the bank has provided a credit facility to the Authority in the amount of \$220,360 to provide funds to refund a portion of the Authority's outstanding Revenue Bonds, Series 2013 and pay certain financing costs.

The Authority's obligations under the "Loan Agreement" are secured by its \$220,360 aggregate principal amount of Revenue Refunding Bonds, Series A of 2022 (Taxable Convertible to Tax-Exempt) ("2022A Revenue Bonds"), which have been issued pursuant to a Fifteenth Supplemental Indenture dated as of May 1, 2022 ("Fifteenth Supplemental Indenture"), supplementing its Indenture of Trust dated as of July 1, 1998" (as supplemented to date, the "Indenture"). The 2022A Revenue Bonds were issued on a taxable basis (inclusive of the interest rates set forth in the chart below); however, interest rate on the "Loan" and the 2022A Revenue Bonds may be convertible to tax-exempt interest rates on or after January 1, 2024.

The 2022A Revenue Bonds mature on January 1 in the years 2027 through 2034 in the respective principal amounts set forth in the chart below. The 2022A Revenue Bonds are secured by a pledge of revenues of the Authority and are on parity with all other bonds outstanding under the Indenture, except to the extent provided therein, as more fully described in the Fifteenth Supplemental Indenture.



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**Note 12. Funded and Long-Term Debt (Continued)**

2022A Revenue Refunding Bonds (Continued):

The 2022A Revenue Refunding Bonds outstanding on December 31, 2022, are as follows (taxable):

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2027	3.360%	24,160	2031	4.030%	27,880
2028	3.580%	24,965	2032	4.110%	29,005
2029	3.770%	25,860	2033	4.170%	30,195
2030	3.890%	26,835	2034	4.210%	31,460
Total 2022 Revenue Bonds, net					<u>\$ 220,360</u>

2022 Port District Project Bonds: On December 6, 2022, the Authority finalized issuance of \$53,305 in new 2022 Port District Project Bonds in a tax-exempt total refunding of \$81,695 in existing 2012 PDP Bonds in December. Bond principal payments on the refunded bonds will be made on January 1, 2024, through January 2027. Interest is payable semi-annually on July 1 and January 1 of each year, commencing July 1, 2023. The Authority anticipates debt service savings over the next four (4) years of approximately \$16.7 million because of this bond refunding.

The 2022 Port District Project Bonds outstanding on December 31, 2022, are as follows (tax exempt):

Maturity Date (January 1)	Interest Rate/Yield	Principal Amount	Maturity Date (January 1)	Interest Rate/Yield	Principal Amount
2024	2.97%	\$ 12,370	2026	3.07%	\$ 13,990
2025	3.01%	13,325	2027	3.12%	13,620
Total par value of 2022 Port District Project Refunding Bonds					53,305
Add: unamortized bond premium					<u>2,546</u>
Total 2022 Port District Project Refunding Bonds, net					<u>\$ 55,851</u>

Maturities of Principal and Interest on Bonds: The following presents the principal and interest due on all bonds outstanding as of December 31, 2022:

Years Ending December 31,	Principal	Interest	Total
2023	60,105	45,921	106,026
2024	75,050	36,409	111,459
2025	78,675	38,751	117,426
2026	82,115	34,915	117,030
2027-2031	211,145	150,178	361,323
2032-2036	267,245	95,851	363,096
2037-2040	273,010	21,307	294,317
	1,047,345	<u>\$ 423,332</u>	<u>\$ 1,470,677</u>
Net unamortized bond premiums	<u>48,879</u>		
	<u>\$ 1,096,224</u>		

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**Note 12. Funded and Long-Term Debt (Continued)**

2022 Port District Project Bonds (Continued):

Maturities of Principal and Interest on Bonds (Continued): Interest on all of the Authority's fixed rate debt (revenue bonds and port district project bonds issued in 2013, 2018 and 2022) is payable semi-annually on January 1 and July 1 in each year. The Authority is current on all its monthly debt service payments on all obligations.

Debt Authorized but not Issued: At its August 2013 meeting, the Authority's Board authorized the issuance, sale and delivery of up to \$550,000 in taxable or tax-exempt fixed rate bonds, to fund the 5-year 2013 Capital Plan (DRPA-13-094). This resolution rescinded and repealed all prior resolutions (DRPA-09-064 and DRPA-13-030) and any prior inconsistent resolutions. In December 2013, the Authority issued \$476,585 in fixed rate bonds (the 2013 Revenue Bonds) based on this resolution, and \$73,415 remains authorized but not issued under this Board resolution.

*Resolution DRPA-16-098:* At its September 21, 2016 meeting, the Authority's Board authorized the Authority to issue Revenue Refunding Bonds "in an aggregate principal amount not to exceed \$960,000," "to advance refund and redeem all or a portion of the outstanding" 2013D Revenue Bonds, "to effect interest cost savings for the Authority, and, to the extent deemed economically advantageous and fiscally prudent, amend, replace or terminate any or all of the Authority's outstanding Interest Rate Swap Agreements." Based on this resolution, \$960,000 remains authorized but not issued.

*Resolution DRPA #18-008:* This resolution authorized the issuance of up to \$350,000 in new revenue bonds, subject to market conditions. On December 18, 2018, the Authority issued \$273,475 in new revenue bonds (2018A Revenue Bonds), as per the resolution leaving \$76,525 in authorized but not issued bonds.

*Resolution DRPA-21-033:* In May 2021, the Authority's Board passed Resolution DRPA 21-033, "Authorization for Issuance of Port District Project Refunding Bonds, Series 2012." As a result of the resolution's passage, the "total debt authorized not issued" increased by \$75,000 to total \$1.2 billion as of December 31, 2021.

The Authority issued \$220.4 million in 2022 Revenue Refunding bonds in May 2022 and \$55.3 million in 2022 Port District Project Bonds in December 2022, thereby reducing the total balance of unissued debt to \$909,295 as of December 31, 2022. These authorizations provide flexibility for the Authority to engage in the aforementioned transactions, under the right conditions, but do not obligate the Authority to execute any of the transactions.

Bond Ratings:

Significant changes to the Authority's bond ratings, over the past five (5) years, are described below:

*Moody's Investors Service Bond Ratings ("Moody's"):* In its report dated October 31, 2017, Moody's upgraded its bond ratings on all Authority outstanding bonds. The revenue bonds were upgraded from 'A3' to 'A2', and the port district project bonds were upgraded from 'Baa3' to 'Baa2,' all bonds being assigned a "stable outlook." This was the first Moody's upgrade of the Authority's bonds in over a decade. In its report, Moody's cited several core strengths of the Authority including: "positive traffic momentum," "a strong liquidity profile," "a manageable capital program and, "no-near term debt needs until 2021", all key factors supporting the ratings increases.

On November 16, 2018, just prior to the issuance of the 2018 Revenue Bonds (Series A, B and C), Moody's assigned a "A2" rating to the new bonds and affirmed the rating on the Authority's existing revenue bonds at "A2". The Port District Project bonds were also affirmed at "Baa2". The ratings outlook was changed, for all bond issues, to "positive" from "stable."

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**Note 12. Funded and Long-Term Debt (Continued)**

Bond Ratings (Continued):

*Moody's Investors Service Bond Ratings ("Moody's") (Continued):*

In its report, Moody's cited the "expected elimination of DRPA's variable rate debt exposure and the termination of all of the outstanding swaps", along with stable future traffic volumes, continued strong liquidity with a "manageable capital plan", as key factors in the upward change in the outlook.

In February 2020, Moody's increased the Authority's bond ratings on all its bonds, raising the revenue bond rating to "A1" (from "A2") and the port district project bonds from "Baa2" to "Baa1." (The "outlook" on all bonds was changed from "positive" to "stable" due to the upgrade).

In March 2022, Moody's assigned "A1" to the Revenue Refunding Bonds, Series A of 2022 (federally taxable) and upgraded the 2012 Port District Project bonds to "A3" from "Baa1." Moody's affirmed the "A1" rating on the outstanding revenue bonds from 2013 and 2018.

On November 1, 2022, Moody's assigned "A3" to the Port District Project Refunding Bonds, Series 2022 and affirmed the ratings on all Revenue Bonds at "A1", all with a "stable outlook".

*Standard & Poor's Ratings Services Bond Ratings ("S&P"):* On April 21, 2016, S&P issued a bond ratings report on the Authority's debt, using its new joint ratings criteria, wherein the Authority's Port District Project Bonds were upgraded from "BBB" to "A- "(with stable outlook) and the Revenue Bonds were affirmed at "A", with a stable outlook. S&P cited the Authority's historical performance against budget, its strong financial stability and liquidity (including its capital "pay-go" fund), and its affordable 5-year capital plan of \$662,400, as underlying strengths supporting its ratings actions.

In its report dated August 1, 2017, S&P reaffirmed the Authority's ratings on both its Revenue and Port District Project Bonds. The report cited "historically strong liquidity levels," "DRPA's long history of stable transaction and revenue growth," "the maintenance of good debt service coverage, and "conservative" capital and operating budgets.

On November 16, 2018, just prior to the issuance of \$700,505 in 2018 Revenue Bonds (Series A, B and C), S&P assigned a rating of "A+" to the new bonds and upgraded its underlying rating on the existing revenue bonds to "A+" from "A", with a stable outlook. The Authority Port District Project Bonds were also upgraded to "A" from "A- ", with a stable outlook. The upgrades reflected the application of S&P's new updated ratings criteria, published on March 12, 2018.

Significant changes to the Authority's bond ratings, over the past five (5) years, are described below (Continued):

*Standard & Poor's Ratings Services Bond Ratings ("S&P") (Continued):* S&P cited the Authority's "very strong enterprise risk profile and strong financial risk profile", along with the "long history of favorable net revenue growth and strategic capital funding leading to strong sustainable debt service coverage" and the Authority's strong liquidity and financial flexibility, which supported the upgrade decision.

In March 2022, S&P assigned "A+" to the Revenue Refunding Bonds, Series A of 2022 (federally taxable). S&P affirmed its "A+" rating on the outstanding revenue bonds from 2013 and 2018. The rating was withdrawn once the Authority opted to issue refunding bonds via a private placement loan with the Bank of America.

On November 2, 2022, S&P assigned an "A" rating to the Port District Project Refunding Bonds, Series 2022 and affirmed its "A+" rating on the Authority's outstanding revenue bonds, all with a stable outlook.

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**Note 12. Funded and Long-Term Debt (Continued)**

Bond Ratings (Continued):

Impact of COVID-19 on Ratings Outlook: As mentioned above, the Authority's bonds were upgraded by Moody's in February 2020, prior to the explosion of the COVID-19 pandemic. As a result of the pandemic's impact on traffic and toll revenues, in March 2020, both Moody's and S&P changed the outlook for the entire toll sector to "negative". S&P also changed the Authority's outlook from "stable" to "negative"; however, Moody's did not change the Authority's "stable" outlook.

In March 2021, S&P restored the "stable" outlook for the toll road sector and also on the Authority's bonds, from "negative", after its review of the on-going recovery in the toll road sector since the beginning of 2021.

**Note 13. Government Contributions for Capital Improvements, Additions, and Other Projects**

The Authority receives contributions in aid for financing capital improvements to the rapid transit system from the Federal Transit Administration and other government agencies. Capital improvement grant funds of \$11,920 and \$12,527 were received thru December 31, 2022, and in year 2021, respectively. The Authority receives federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Although such audits could result in disallowances under terms of the grants, it is the opinion of management that any required reimbursements will not be material to the Authority's net position.

**Note 14. Contingencies**

Public liability claim exposures are self-insured by the Authority within its self-insured retention limit of \$5 million for each occurrence, after which, exists a claims-made excess liability policy with a limit of \$25 million per occurrence, and in the aggregate, to respond to any large losses exceeding the self-retention.

The claims and judgments liability of \$708 and \$745 reported at December 31, 2022, and December 31, 2021, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount off the loss can be reasonably estimated. The amount of the loss liability, which includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the claims and judgments liability of the Authority for the periods ended December 31, 2022, and December 31, 2021:

	12/31/2022	12/31/2021
Beginning balance	\$ 745	\$ 871
Incurred claims	392	573
Payment of claims	(429)	(699)
Ending balance	<u>\$ 708</u>	<u>\$ 745</u>

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years. In addition, the Authority self-insures the initial \$1 million limit as a self-insured retention, per accident, for workers' compensation claims, after which a \$25 million limit of excess Workers' Compensation insurance is provided by the policy to respond to significant worker compensation injuries. PATCO self-insures the initial \$1 million limit, per accident, for workers' compensation claims, after which a \$25 million limit of excess Workers' Compensation insurance is retained to respond to significant worker compensation claims.

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**Note 14. Contingencies (Continued)**

The self-insurance (workers' compensation) liability of \$5,852 and \$6,074 reported at December 30, 2022, and December 31, 2021, respectively, is based on the requirements of GASBS No. 10, as amended, which requires that a liability for claims and judgments be reported if information prior to the issuance of the combined financial statements indicates that it is probable that a liability has been incurred at the date of the combined financial statements and the amount of the loss can be reasonably estimated. The amount of the loss liability, which includes incremental costs, is estimated based on known facts, circumstances, and prior experience of the Authority.

The following is a summary of the self-insurance liability of the Authority for Workers' Compensation claims for the periods ended December 31, 2022, and December 31, 2021:

Self-Insurance (Workers' Compensation)	12/31/2022	12/31/2021
Beginning balance	\$ 6,074	\$ 4,536
Incurred claims	2,584	5,189
Payment of claims	(2,806)	(3,650)
Ending balance	<u>\$ 5,852</u>	<u>\$ 6,074</u>

There have been no settlements that exceeded the Authority's insurance policies in any of the past three years. The Authority is involved in various actions arising in the ordinary course of business and from workers' compensation claims. In the opinion of management, the ultimate outcome of these actions will not have a material adverse effect on the Authority's combined net position and results of operations.

The Authority purchases commercial insurance for all other risks of loss, e.g., bridge and non-bridge property, crime, terrorism, etc. The Authority reviews annually, and where appropriate, adjusts policy loss limits and deductibles as recommended by its insurance consultants in response to prevailing market conditions, loss experience, and revenues. Policy loss limits are established with the professional assistance of independent insurance broker consultants to ensure that sufficient coverage exists to accommodate the maximum probable loss that may result in the ordinary course of business.

Article 5.11 Certification: Per Article 5.11 of the 1998 Bond Indenture, "...the Authority must maintain with responsible insurers all insurance required...to provide against loss of or damage to the Facilities and loss of Revenues...to protect the interests of the Authority and the Bondholders."

The Authority must submit in writing certifications, by "the Insurance Consultant" to the bond trustee, by April 30 of each year, stating that it has sufficient coverage with regards to "multi-risk insurance" (on DRPA and PATCO facilities), "use and occupancy insurance" (i.e., business interruption), etc., in compliance with the Indenture of Trust. The certifications must provide "in reasonable detail the insurance then in effect pursuant to" Section 5.11 and also must state whether, during the calendar year, any facility has been "materially damaged or destroyed, and if so, the amount of insurance proceeds covering such loss or damage..." The Authority filed its annual insurance certification for 2022 and 2021 prior to the April 30, 2022, and April 30, 2021, deadlines, asserting that "no material damage occurred at any facility" during the year.

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**Note 15. Commitments**

Community Impact: The Authority has an agreement with the City of Philadelphia (“City”) for Community Impact regarding the PATCO high-speed transit system (“Locust Street Subway Lease”). The agreement expires on December 31, 2050. For the years 2019 through 2050, the annual base payment shall equal one dollar. The Authority made its annual payment to the City in January 2022.

In addition, for the duration of the lease, the Authority is required to annually create a PATCO Community Impact Fund in the amount of \$500, with payment of such fund to be divided annually between communities within the Commonwealth and the State, based on PATCO track miles in the respective states.

The estimated minimum commitment on December 31, 2022, is as follows:

Year	Amount
2023	\$ 500
2024	500
2025	500
2026	500
2027	500
Thereafter	10,500
	\$ 13,000

Redevelopment Fee: The Authority, pursuant to a January 2016 amendment to an original agreement dated December 31, 1991, is obligated to pay a net redevelopment fee to the City of Camden Redevelopment Agency in the net amount of \$363 annually, as an “ongoing yearly obligation”. This fee is paid annually on or about July 1. The Authority made its annual payment for this obligation in both 2022 and 2021.

OCIP Letters of Credit: In May 2008, the Authority entered two new separate irrevocable (evergreen) standby Letters of Credit (“LOC”) with TD Bank, N.A. (formerly Commerce Bank) and Wachovia Bank, in support of the Authority’s “Owner Controlled Insurance Program (“OCIP”).” Under this insurance program, the Authority purchased various insurance policies and eligible contractors working on major capital construction projects enrolled into the OCIP. The original LOC with Wells Fargo Bank (formerly Wachovia Bank) was for a four-year term in the amount of \$5,000 with an expiration date of May 7, 2012. The LOC with TD Bank, N.A. was in an initial amount of \$3,015 and automatically increased annually each May, in the amount of \$816, until it expired on May 7, 2012.

The OCIP program was subsequently renewed in 2010, 2013 and 2014, and finally expired on December 31, 2014. During this period, the LOCs were reduced after consultation and approval by the insurance carrier. Although the OCIP program ended in 2015 (the Railroad Protective Liability policy was extended to March of 2015 to meet the completion date of the project), the insurance carrier, AIG required the Authority to maintain the required LOC coverage to cover anticipated workers’ compensation and general liability claims.

Statutes of Limitations (“SOL”) for filing workers’ compensation claims, whether based on an occupational disability or a physical injury, vary from state-to-state. In New Jersey, there is a two-year SOL. Pennsylvania has a three-year SOL.

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**Note 15. Commitments (Continued)**

OCIP Letters of Credit (Continued):

Pursuant to DRPA-15-064, the Board approved the renewal of the LOC in 2015, with TD Bank, N.A. with an expiration date of December 31, 2016, in the amount of \$5,462. Based on its annual reviews since 2016, AIG agreed to lower the LOC from \$5,462 to \$216, as of December 10, 2018. The Authority renewed the LOC in the amount of \$216, on December 31, 2018, for one year, to expire December 31, 2019. The LOC was subsequently renewed with the bank, in the amount of \$216, on December 31, 2019, to expire on December 31, 2020. In March 2020, the LOC was reduced to \$128. On December 31, 2020, the LOC was renewed for one year at \$128 to expire on December 31, 2021. On February 4, 2021, after a review of outstanding claims, AIG advised the Authority and its LOC bank that it was reducing the LOC requirement from \$128 to \$94. The LOC was subsequently renewed with the bank, in the amount of \$80, on December 31, 2021, to expire on December 31, 2022. The LOC was further extended to December 31, 2023, in the amount of \$80.

Contractual Commitments: As of December 31, 2022, the Authority had board-approved contracts with remaining balances as follows:

	Total
Benjamin Franklin Bridge:	
Bridge, building and pavement repairs and inspection	\$ 2,886
Deck Rehabilitation	5,023
4th Street Garage Repairs	1,335
Suspension Span Rehabilitation	80,455
Temporary toll, clerical, administration and custodial workers	619
Toll revenue, transportation, processing and systems upgrade	2,615
ERP consulting services	7,883
Engineering services - program management and task orders	30,229
Pedestrian bike ramp	285
Other	1,898
Walt Whitman Bridge:	
Design services for New Jersey approach	50
Corridor Rehabilitation	6,295
Cable Investigation Dehumidification	4,028
Painting spans and towers	105
Emergency generator replacement	80
Commodore Barry Bridge:	
Bridge painting phase I & II and inspection	1,124
Structural repairs & other	9,633
Betsy Ross Bridge:	
Bridge Painting Phase I & II and Inspection	1,124
Bridge Resurfacing and Other	8,143
PATCO System:	
Car overhaul program	1,764
Elevators installation	3,514
Station enhancements	26,756
Westmont & Lindenwold viaduct and track rehabilitation	7,200
Subway structure, center tower & other rehabilitation	12,290
Other	
Other equipment and system upgrades and professional services and maintenance	6,862
	\$ 222,196

**DELAWARE RIVER PORT AUTHORITY**  
**Unaudited Notes to the Combined Financial Statements**  
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*Unaudited (dollars expressed in thousands)*

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**Note 15. Commitments (Continued)**

NJ Customer Service Center Contract: In 2015, the Authority signed a contract to participate in the NJ Customer Service Center Contract, related to the implementation of a new software system for the NJ E-ZPass group, of which the Authority is a member. The system went live in October 2017. The implementation of the software is in phase two.

In 2016, the Authority signed a memorandum of agreement (MOA) related to this implementation, which also sets forth how “certain non-toll revenues and expenses of the NJ E-ZPass Group” incurred will be shared among the Agencies...” (DRPA-16-125), including the resolution of prior “negative customer balances”, which have accumulated under the old contract. Under this MOA, the Authority was assigned a “Revenue Allocation share” which resulted in an initial one-time cash payment of approximately \$2,400 in 2017, representing the Authority’s pro-rata share of the past negative balances. Since then, the Authority has received a bill annually for their pro-rata share of the negative balances.

Labor Relations: The DRPA Board approved two (2) resolutions authorizing staff to negotiate one-year extensions of its Collective Bargaining Agreements (“CBA”) with the International Union of Operating Engineers Local 542 (“IUOE”) and International Brotherhood of Electrical Workers Local 351 (“IBEW”), both of which expired on December 31, 2020. The PATCO Board approved a resolution authorizing staff to negotiate a one-year extension for the CBA with the International Brotherhood of Teamsters Local 676 (“Teamsters”) that expired effective December 31, 2020. The IUOE and Teamsters extension agreements were fully executed, and each CBA expired December 31, 2021; the IBEW declined to execute an extension agreement, and IBEW represented employees continued to work under the terms of their expired CBA. DRPA’s 2017 CBA with FOP Lodge 30 of Pennsylvania and New Jersey (“FOP”) expired on December 31, 2021. All represented employees continued to work under the terms of their CBAs until the contract negotiations were finalized towards the end of 2022.

At its October 19, 2022, meeting, the Authority’s Board approved three (3) resolutions authorizing settlement of Collective Bargaining Agreements (“CBA”) with the IUOE, FOP and IBEW and the parties have executed agreements memorializing the agreed-upon terms. The IUOE and IBEW CBAs will expire on December 31, 2024; the FOP CBA will expire on December 31, 2025. The PATCO Board recently approved a resolution authorizing settlement of a CBA with the Teamsters and the parties have executed an agreement memorializing the agreed-upon terms. The Teamsters CBA will expire on December 31, 2024.



**DELAWARE RIVER PORT AUTHORITY**  
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**Note 16. Bridge and PATCO Fare Schedules**

Bridge Fares: On July 1, 2011, the approved new bridge toll schedule was implemented as follows:

Class 1 - Motorcycle	\$ 5.00
Class 2 - Automobile	5.00
Class 3 - Two Axle Trucks	15.00
Class 4 - Three Axle Trucks	22.50
Class 5 - Four Axle Trucks	30.00
Class 6 - Five Axle Trucks	37.50
Class 7 - Six Axle Trucks	45.00
Class 8 - Bus	7.50
Class 9 - Bus	11.25
Class 10 - Senior Citizen	2.50
Class 13 - Auto with Trailer (1 axle)	8.75

PATCO Passenger Fares: On July 1, 2011, a new fare schedule was implemented as follows:

Lindenwold/Ashland Woodcrest	\$ 3.00
Haddonfield/Westmont/Collingswood	2.60
Ferry Avenue	2.25
New Jersey	1.60
City Hall/Broadway/Philadelphia	1.40
Off-Peak Reduced Fare Program	0.70

As noted above, PATCO has a federally mandated reduced off-peak fare program for “elderly persons and persons with disabilities.” This off-peak rate is \$0.70/trip.

Frequent Bridge Traveler Credit: At its July 2015 meeting, the Authority’s Board approved a resolution, DRPA-15-090, to re-implement an \$18 credit/18 trips per month for commuter passenger vehicles in the NJ E-ZPass system (the Authority is a member of this consortium). Programming to implement this initiative was finalized and the new “frequent bridge traveler credit” program became effective on December 1, 2015. In January 2016, frequent users received their first credit since reintroduction of the program. Approximately, \$1.2 million in toll credits were paid to frequent travelers through December 31, 2022, vs. \$1.1 million paid out through December 31, 2021.

Deferral of CPI Based Toll Increase: In January 2017, the Authority’s Board approved resolution DRPA-17-002, which authorized the deferral of the CPI index based biennial toll increase. The toll increase was deferred from January 1, 2017, to January 1, 2019.

The Authority performed a calculation to determine if a CPI-indexed toll rate change would be enacted for January 1, 2019, using CPI data for September 2018. Based on increases in the CPI for the calculation period, a toll rate increase would have become effective on January 1, 2019. However, the Authority’s Board determined that “sufficient revenues and bond project funds and General Fund “pay go” capital funds were available to fund the next four to five years of its capital plan. Therefore, on December 5, 2018, the Authority’s Board approved resolution DRPA#18-131, which authorized the deferral of the CPI-based biennial toll increase from January 1, 2019, to January 1, 2021.

On December 9, 2020, the Authority’s Board approved resolution DRPA#20-133 that authorized the deferral of the CPI-based biennial toll increase again, this time for one year only, from January 1, 2021, to January 1, 2022. On December 8, 2021, the Authority’s Board approved resolution DRPA #21-120 that authorized the deferral of the CPI-based biennial toll increase again, for one year only, from January 1, 2022, to January 1, 2023.

Most recently, the Authority’s Board, at its December 2022 meeting, approved resolution DRPA #22-127 that authorized the deferral of the CPI-based biennial toll increase once again. The CPI indexed increase was deferred until January 1, 2024.

**DELAWARE RIVER PORT AUTHORITY**  
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**Note 17. New Governmental Accounting Pronouncements**

The Governmental Accounting Standards Board (GASB) has issued the following statement that has an effective date that may affect future financial presentations:

Statement No. 96, *Subscription-Based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset, an intangible asset, and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, *Leases*, as amended. The Statement will become effective for the Authority's year ending December 31, 2023. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the Authority.

**Note 18. Blended Component Unit**

Port Authority Transit Corporation (PATCO) is a wholly owned subsidiary of the Delaware River Port Authority (DRPA) established to operate and maintain the rapid transit system owned and constructed by DRPA. PATCO and DRPA share the same Board of Commissioners.

A financial benefit or burden relationship exists between DRPA and PATCO as DRPA subsidizes the losses of PATCO and intends to continue to do so. The financial results of PATCO have been blended with those of DRPA in the financial statements.

Rent of Transit System Facilities: All rapid transit system facilities used by PATCO are leased from the Authority, under terms of an agreement dated April 18, 1969, and amended June 3, 1974. The lease requires PATCO to operate and maintain the Locust-Lindenwold line. The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that PATCO pay a minimum annual rental of \$6,122, which approximates the sum of the annual interest expense to the Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires PATCO to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

PATCO's outstanding liability to the DRPA for the period January 1, 1974, to December 31, 2022, related to this agreement totals \$299,828.

**DELAWARE RIVER PORT AUTHORITY**  
**Unaudited Notes to the Combined Financial Statements**  
**For the Years Ended December 31, 2022, and December 31, 2021, Except Where Otherwise Noted**  
*Unaudited (dollars expressed in thousands)*

**Note 18. Blended Component Unit (Continued)**

**Net Position:** The net position totaling (\$1,091,609) and (\$913,775) as of December 31, 2022, and December 31, 2021, respectively, represents the total losses for PATCO since inception.

Condensed combining financial information applicable to DRPA and PATCO as of and for the period ended December 31, 2022, is as follows:

	December 31, 2022		
	DRPA	PATCO	Total
Current assets	\$ 493,621	\$ 12,871	\$ 506,492
Receivable from primary government	(3,500)	3,500	-
Capital assets	1,951,169		1,951,169
Other noncurrent assets	7,434		7,434
Total assets	2,448,724	16,371	2,465,095
Deferred outflows of resources	47,523	11,860	59,383
Total assets and deferred outflows of resources	2,496,247	28,231	2,524,478
Current liabilities	126,402	10,867	137,269
Payables to primary government:			
Lease agreement	(299,828)	299,828	-
Advances from DRPA	(646,265)	646,265	-
Noncurrent liabilities	1,236,018	34,122	1,270,140
Total liabilities	416,327	991,082	1,407,409
Deferred inflows of resources	22,049	3,411	25,460
Total net position (deficiency)	\$ 2,057,872	\$ (966,263)	\$ 1,091,609
	December 31, 2022		
	DRPA	PATCO	Total
Operating revenues			
Bridge revenues	\$ 319,307		\$ 319,307
Transit systems		12,293	12,293
Other	212		212
Total operating revenues	319,519	12,293	331,812
Operating expenses			
Operating - other	111,020	58,745	169,765
Depreciation	75,735		75,735
Total operating expenses	186,754	58,745	245,499
Operating income (loss)	132,765	(46,452)	86,313
Nonoperating revenues (expenses)			
Interest expense	(41,381)	41	(41,340)
Economic development activities	(36)		(36)
Lease rental	6,122	(6,122)	
Other	21,328	46	21,374
Total nonoperating revenues (expenses)	(13,967)	(6,036)	(20,003)
Capital contributions	11,920	-	11,920
Change in net position	130,719	(52,488)	78,231
Net position (deficiency), January 1	1,927,153	(913,775)	1,013,378
Net position (deficiency), December 31, 2022	\$ 2,057,872	\$ (966,263)	\$ 1,091,609

**DELAWARE RIVER PORT AUTHORITY**  
**Unaudited Notes to the Combined Financial Statements**  
**For the Years Ended December 31, 2022, and December 31, 2021, Except Where Otherwise Noted**  
*Unaudited (dollars expressed in thousands)*

**Note 18. Blended Component Unit (Continued)**

Condensed combining financial information applicable to DRPA and PATCO as of and for the period ended December 31, 2022, is as follows:

	December 31, 2022		
	DRPA	PATCO	Total
Net cash provided by (used in) operating activities	\$ 191,319	\$ (40,648)	\$ 150,671
Net cash provided by (used in) noncapital financing activities	(20,388)	40,420	20,033
Net cash provided by (used in) capital and related financing activities	(201,148)		(201,148)
Net cash provided by (used in) investing activities	23,921	0	23,922
Net increase (decrease) in cash and cash equivalents	(6,296)	(227)	(6,523)
Cash and cash equivalents, January 1	42,628	1,576	44,205
Cash and cash equivalents, December 31, 2022	\$ 36,333	\$ 1,349	\$ 37,682

Condensed combining financial information applicable to DRPA and PATCO as of and for the year ended December 31, 2021, is as follows:

	December 31, 2021		
	DRPA	PATCO	Total
Current assets	\$ 575,578	\$ 12,733	\$ 588,311
Receivable from primary government	(3,971)	3,971	
Capital assets	1,937,616		1,937,616
Other noncurrent assets	10,721		10,721
Total assets	2,519,944	16,704	2,536,647
Deferred outflows of resources	46,679	11,860	58,539
Total assets and deferred outflows of resources	2,566,623	28,564	2,595,187
Current liabilities	160,517	15,228	175,744
Payables to primary government:			
Lease agreement	(6,122)	6,122	
Advances from DRPA	(599,770)	599,770	0
Noncurrent liabilities	1,060,904	317,808	1,378,712
Total liabilities	615,528	938,927	1,554,455
Deferred inflows of resources	23,942	3,411	27,353
Total net position (deficiency)	\$ 1,927,153	\$ (913,775)	\$ 1,013,378



**DELAWARE RIVER PORT AUTHORITY**  
**Unaudited Notes to the Combined Financial Statements**  
**For the Years Ended December 31, 2022, and December 31, 2021, Except Where Otherwise Noted**  
*Unaudited (dollars expressed in thousands)*

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**Note 19. Subsequent Events**

Bond Compliance: The required arbitrage rebate study for the 2012 PDP bonds was completed, for the period December 30, 2012 through January 1, 2023. The analysis determined that the Authority incurred a \$175K liability related to the excess yield on bond investments. The Authority forwarded its payment to the US Treasury in late February 2023 in settlement of this liability.

COVID-19 Impact: The COVID-19 pandemic has, in general, impacted the Authority's operations during the period March 2020 through December 31, 2022, and resulted in reduced traffic and corresponding reduced revenues for the Authority as described below.

Traffic / Revenue: While traffic and bridge toll revenues are still below 2019 levels, there has been a continual improvement in these numbers since the lows experienced in March and April of 2020. Traffic and bridge toll revenues have rebounded nicely in 2021 and 2022 as described below:

Audited traffic data through December 31, 2021, showed a 15.7% increase in overall traffic, as compared to December 2020 year-to-date figures. Toll revenues YTD were \$34.8 million, or 13.0% above 2020 figures. For 2021, DRPA traffic and toll revenues were 4.2 million (or 9.8%) and \$24.6 million (or 8.9%) ahead of the 2021 budget, respectively. 2021 overall traffic numbers were approximately 88% of 2019 (i.e., pre-COVID) traffic levels. (Note: Each 1.0% increase, or decrease, in traffic translates to a gain, or loss, of about \$250 thousand in toll revenues).

In 2022, bridge traffic has hovered near 90% of 2019 pre-COVID traffic volumes. YTD traffic through December 2022 totaled 48.1 million vs. 46.6 million vehicles in December 2021, which represents an increase of 1.5 million vehicles or of 3.2%. Toll revenues for the same period were \$311.1 million vs. \$302.9 million, or an increase of \$8.2 million or 2.7%. Total toll revenues still remained an estimated \$21.0 million, or 6.3% below 2019 levels.

Ridership/Fare Revenues: During the early part of 2022, PATCO's revenues and ridership have shown a more gradual incremental increase vs. bridge traffic. PATCO YTD ridership numbers for 2021, were about 6.7% (or 266K riders) below December 2020 figures, with revenues down approximately \$732K (or 7.9%). (Average 2021 PATCO ridership was still approximately 33% of 2019 figures). The drop in ridership and net passenger revenues since March 2020 has widened the overall subsidy provided by the Authority to PATCO and, therefore, has required increased funding by the Authority. PATCO ridership and net passenger revenue figures are approximately 25% under budget for 2022.

For year 2022, actual PATCO ridership was higher than 2021 ridership, totaling 4.9 million riders, or an increase of 1.2 million riders (or 32.2%) over 2021 numbers. Net passenger revenues for December 2022 YTD totaled \$11.5 million vs. \$8.6 million during the same period in 2021, reflecting a \$2.9 million increase (or a 33.8% change) vs. December 2021 YTD figures. PATCO net passenger revenues remain approximately \$15.8 million under 2019 net passenger revenues.

Federal Transit Operating Grants: The Authority received three (3) federal transit operating grants, specifically the CARES Act, CRRSAA and American Rescue Plan, totaling over \$84 million, which could be used to offset PATCO lost revenues and operating expenses. Through December of 2022, the Authority drew down \$25.7 million, which when combined with draws in 2020 and 2021, has equaled draws of \$83.8 million, or over 99.3% of the \$84.4 million in total grants. These transit operating grants have reduced the overall PATCO subsidy substantially. The Authority drew down the remaining \$555,000 in grant funds in early March 2023.

## Schedule 1

**DELAWARE RIVER PORT AUTHORITY**  
**CASH & CASH EQUIVALENTS**  
**December 31, 2022 (Unaudited)**

**REVENUE FUND:**

Cash on hand:			
Undeposited Tolls and Ticket Sales	\$	1,742,170	
Santander Bank, N.A.		304,424	
TD Bank N.A.		4,245,717	
Bank of America, N.A.		128,262	
Bank Of New York Mellon, N.A.		2,838,023	
Wells Fargo Bank, N.A.		720,133	
		<u>          </u>	<u>\$ 9,978,729</u>

**1999 PORT DISTRICT PROJECT FUND:**

Wells Fargo Bank, N.A.			\$ 473,158
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**1999 PROJECT FUND:**

Santander Bank, N.A.			\$ 59,566
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**GENERAL FUND:**

Cash on Hand - Change and Working Funds for PATCO Transit			
System Stations		237,715	
Wells Fargo Bank, N.A.		1,811,532	
Santander Bank, N.A.		3,890,569	
TD Bank N.A.		21,230,255	
		<u>          </u>	<u>\$ 27,170,071</u>

<b>Total</b>			<b><u>\$ 37,681,523</u></b>
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**DELAWARE RIVER PORT AUTHORITY  
INVESTMENTS  
12/31/2022**

	<i>Par Value</i>	<i>Fair Value</i>
<b>REVENUE FUND:</b>		
Wells Fargo Securities Revenue Fund Money Market	\$ 6,432,614	6,432,614
TD Bank - 2022 Settlement Account	<u>273,974</u>	<u>273,974</u>
	\$ <u>6,706,588</u>	<u>6,706,588</u>
<b>MAINTENANCE RESERVE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>6,288,487</u>	<u>6,288,487</u>
<b>2012 PDP DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>41,802</u>	<u>41,802</u>
<b>2013 DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>6,128,883</u>	<u>6,128,883</u>
<b>2022A DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>4,336,171</u>	<u>4,336,171</u>
<b>1998B BOND RESERVE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>82,384,773</u>	<u>82,384,773</u>
<b>2012 PORT DISTRICT DEBT SERVICE RESERVE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>38,316</u>	<u>38,316</u>
<b>2022 PORT DISTRICT DEBT RESERVE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>5,585,087</u>	<u>5,585,087</u>
<b>2018A DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>3,554,588</u>	<u>6,884,481</u>
<b>2018B DEBT SERVICE FUND (Restricted):</b>		
Goldman Sachs Treasury Obligation Money Market	\$ <u>48,548,978</u>	<u>66,993,733</u>
<b>GENERAL FUND:</b>		
Wells Fargo Securities Money Market	\$ 33,130,183	33,130,183
UBS Investments	35,028,989	32,781,714
First State Trust	17,855,473	17,171,951
Swarthmore Group Investments	59,254,802	57,311,562
Haverford Trust Investments	5,935,208	5,722,034
Haverford Trust CD	6,835,820	6,835,820
TD Bank Investment Account	74,500,580	74,500,580
TD Bank PDP Bond 2022 Cost of Issuance	129,287	129,287
Wells Fargo Capital Reserve Pay-as-You-Go Money Market	14,252,315	14,252,315
Victor Lofts Custody (Goldman Sachs Gov't Fund Institutional Shares)	305,873	305,873
UBS Investments PATCO	<u>2,846,170</u>	<u>2,846,170</u>
	\$ <u>250,074,699</u>	<u>244,987,488</u>
<b>Total investments</b>	\$ <u>413,688,372</u>	<u>430,375,808</u>



**DELAWARE RIVER PORT AUTHORITY**  
**INTEREST INCOME BY FUND (Unaudited)**

	<i>Years Ended</i>	
	<u>12/31/2022</u>	<u>12/31/2021</u>
<b>Revenue Fund</b>	\$ 45,209	\$ 6,104
<b>Maintenance Reserve Fund</b>	91,085	631,102
<b>2018 Revenue Bonds Project Fund</b>	-	34,003
<b>2012 Port District Debt Service Fund</b>	638,691	2,300
<b>2022 Port District Debt Service Fund</b>	15,260	-
<b>1998 Bond Reserve Fund</b>	1,181,686	62,195
<b>2012 Port Debt Service Reserve Fund</b>	422,569	621,329
<b>2013 Debt Service Fund</b>	56,579	1,765
<b>2018 Debt Service Fund</b>	779,809	9,942
<b>2022 Debt Service Fund</b>	34,115	-
<b>General Fund</b>	(1,571,233)	204,331
	<u>\$ 1,693,770</u>	<u>\$ 1,573,072</u>

**DELAWARE RIVER PORT AUTHORITY**  
**BRIDGE REVENUES AND OPERATING EXPENSES\***  
**FOR THE PERIODS INDICATED (Unaudited)**

	<i>Year Ended</i>		<i>Fourth Quarter</i>	
	<u>12/31/2022</u>	<u>12/31/2021</u>	<u>12/31/2022</u>	<u>12/31/2021</u>
<b>BENJAMIN FRANKLIN BRIDGE</b>				
Operating Revenues				
Bridge Tolls	\$ 104,346,431	\$ 106,011,152	\$ 25,117,072	\$ 26,287,745
Other Operating Revenues	3,201,310	3,352,828	980,018	1,107,425.00
<b>Total Operating Revenues</b>	<b>107,547,741</b>	<b>109,363,980</b>	<b>26,097,090</b>	<b>27,395,170</b>
Operating Expenses	15,459,463	16,537,518	4,347,112	4,727,652
<b>Net Operating Income</b>	<b>92,088,278</b>	<b>92,826,462</b>	<b>21,749,978</b>	<b>22,667,518</b>
<b>WALT WHITMAN BRIDGE</b>				
Operating Revenues				
Bridge Tolls	125,257,013	114,050,464	31,341,519	30,091,068
Other Operating Revenues	3,332,312	3,601,376	1,024,033	1,148,577
<b>Total Operating Revenues</b>	<b>128,589,325</b>	<b>117,651,840</b>	<b>32,365,552</b>	<b>31,239,645</b>
Operating Expenses	17,514,218	19,106,505	4,626,348	5,615,790
<b>Net Operating Income</b>	<b>111,075,107</b>	<b>98,545,335</b>	<b>27,739,203</b>	<b>25,623,855</b>
<b>COMMODORE BARRY BRIDGE</b>				
Operating Revenues				
Bridge Tolls	57,527,452	55,695,268	14,484,478	14,314,329
Other Operating Revenues	362	715	81	261
<b>Total Operating Revenues</b>	<b>57,527,814</b>	<b>55,695,983</b>	<b>14,484,559</b>	<b>14,314,590</b>
Operating Expenses	7,098,535	7,383,983	2,024,405	2,433,603
<b>Net Operating Income</b>	<b>50,429,279</b>	<b>48,312,000</b>	<b>12,460,154</b>	<b>11,880,987</b>
<b>BETSY ROSS BRIDGE</b>				
Operating Revenues				
Bridge Tolls	24,000,630	27,187,470	6,168,168	7,050,280
Other Operating Revenues	240	670	68	258
<b>Total Operating Revenues</b>	<b>24,000,870</b>	<b>27,188,140</b>	<b>6,168,236</b>	<b>7,050,538</b>
Operating Expenses	8,225,733	8,353,105	2,297,941	2,419,882
<b>Net Operating Income</b>	<b>15,775,137</b>	<b>18,835,035</b>	<b>3,870,294</b>	<b>4,630,656</b>
<b>COMBINED TOTALS</b>				
Operating Revenues:				
Bridge Tolls	\$ 311,131,526	\$ 302,944,354	\$ 77,111,237	\$ 77,743,423
Other	6,534,223	6,955,589	2,004,199	2,256,521
<b>Total Operating Revenues</b>	<b>317,665,750</b>	<b>309,899,943</b>	<b>79,115,436</b>	<b>79,999,944</b>
Operating Expenses	48,297,949	51,381,111	13,295,806	15,196,927
<b>Net Operating Income</b>	<b>\$ 269,367,801</b>	<b>\$ 258,518,832</b>	<b>\$ 65,819,630</b>	<b>\$ 64,803,017</b>

\* This report is strictly for DRPA bridge related revenues and expenditures.

**DELAWARE RIVER PORT AUTHORITY  
ECONOMIC DEVELOPMENT ACTIVITY  
FOR THE YEARS ENDED DECEMBER 31, 2022 & DECEMBER 31, 2021 (Unaudited)**

	<i>Year Ended</i>		<i>2022 YTD Activity</i>
	<u>12/31/22</u>	<u>12/31/21</u>	<u>(Loans and Principal Payments)</u>
<b>ECONOMIC DEVELOPMENT LOANS:</b>			
Cooper River Boathouse	\$ 302,238	\$ 356,304	\$ (54,066)
Camden Aquarium	9,870,196	10,861,588	(991,392)
<b>Total Loans</b>	<b>\$ 10,172,434</b>	<b>\$ 11,217,892</b>	<b>\$ (1,045,458)</b>
Provision for loan losses	\$ (1,344,551)	\$ (1,344,551)	\$ -
<b>Total Loans per Balance Sheet - Net</b>	<b>\$ 8,827,883</b>	<b>\$ 9,873,341</b>	<b>\$ (1,045,458)</b>

# **ANNUAL REPORT TO THE GOVERNORS**



**STEWARDSHIP. SERVICE. COMMUNITY.**

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Annual Report  
to the  
Governors and Legislatures  
of the  
State of New Jersey  
and the  
Commonwealth of Pennsylvania

For the Year ended December 31, 2022

**Delaware River Port Authority**  
**Annual Report to the Governors and Legislatures of the**  
**State of New Jersey and the Commonwealth of Pennsylvania**

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**Enclosed Reports:**

- |  |                   |
|--|-------------------|
| ▪ <b>Report of 2022 Activities and Accomplishments</b>                           | <b>Appendix A</b> |
| ▪ <b>2022 Operating Expenses - Statement of Actual versus Budget (Unaudited)</b> | <b>Appendix B</b> |
| ▪ <b>2022 Capital Project Expenditures (Unaudited)</b>                           | <b>Appendix C</b> |
| ▪ <b>Contracts Exceeding \$100,000 Entered Into During 2022</b>                  | <b>Appendix D</b> |

**Accompanying Reports:**

- **2023 Capital Program (Board Approved)**
- **2023 Strategic Workplan**
- **Combined Financial Statements and Notes to Combined Financial Statements (Unaudited) for the Year Ended December 31, 2022**
- **2021 Comprehensive Annual Financial Report**

## **Introduction**

In accordance with Article XII of the Compact between the State of New Jersey and the Commonwealth of Pennsylvania (NJSA 32:3 – 13; 36 P.S. §3503 et seq.), the Delaware River Port Authority hereby submits this Annual Report to the Governors and Legislatures of the State of New Jersey and the Commonwealth of Pennsylvania. This report provides the information required in subparagraphs numbered (1) through (7) of Article XII of the Compact.

The first section of this report entitled, “Reporting Entity,” provides a brief overview of the Delaware River Port Authority. The second section entitled, “Compact Reporting Requirements,” presents the information requested in Article XII of the Compact.

Certain information required to respond to Article XII is included herewith and identified as follows:

- Report of 2022 Activities and Accomplishments (Appendix A)
- 2022 Operating Expenses (Unaudited) – Statement of Actual versus Budget (Appendix B)
- 2022 Capital Project Expenditures (Unaudited) (Appendix C)
- Contracts Exceeding \$100,000 Entered into During 2022 (Appendix D)

Additional information required to respond to Article XII is provided in separately bound documents which accompany this report. Where appropriate, these documents, as listed below, are referenced in this report:

- 2023 Capital Program (Board Approved)
- 2023 Strategic Workplan
- Combined Financial Statements and Notes to Combined Financial Statements (Unaudited) – for the Year Ended December 31, 2022

Also included is the Authority’s 2021 Comprehensive Annual Financial Report. The 2020 Report received the Government Finance Officers’ Association’s Certificate of Achievement for Excellence in Financial Reporting for the twenty-ninth (29) consecutive year. The Authority is awaiting award results for the 2021 Report. This report provides information on the activities and operations of the Authority during 2021 and may be useful in providing an overview of the Authority’s operations.

### **Reporting Entity**

The Delaware River Port Authority (the Authority) is a public corporate instrumentality of the Commonwealth of Pennsylvania and the State of New Jersey created with the consent of Congress by compact legislation between the Commonwealth of Pennsylvania and the State of New Jersey. The Authority was created in 1952 as a successor to the Delaware River Joint Commission which was created in 1931. The Authority has no stockholders or equity holders.

Among its powers, the Authority is vested with the control, operation and collection of tolls and revenues of certain bridges spanning the Delaware River; namely, the Benjamin Franklin, Walt Whitman, Commodore Barry and Betsy Ross Bridges. The Authority also owns a high-speed mass transit line which is run and managed by the Port Authority Transit Corporation (PATCO), operating between Philadelphia, Pennsylvania and Lindenwold, New Jersey.

The Authority is authorized to operate within the “Port District,” which includes the counties of Bucks, Chester, Delaware, Montgomery and Philadelphia in Pennsylvania and the counties of Atlantic, Burlington, Camden, Cape May, Cumberland, Gloucester, Ocean and Salem in New Jersey.

The Authority is governed by a 16-member Board of Commissioners. The Governor of New Jersey appoints eight commissioners with the advice and consent of the Senate of New Jersey. The Governor of Pennsylvania appoints six commissioners, in addition to the Auditor General and the State Treasurer of Pennsylvania serving as ex-officio commissioners for Pennsylvania. Commissioners serve five-year terms without compensation. The Board of Commissioners approves policy and plans for the operations of the Authority. A Chief Executive Officer is appointed by the Board of Commissioners to implement policy and manage the daily operations of the Authority.



### Compact Reporting Requirements

This section of the report provides the information requested in subparagraphs numbered (1) through (7) of Article XII of the Compact between New Jersey and Pennsylvania (NJSA 32:3 – 13; Pa. CSA §3503 et seq.). The text and subparagraph of Article XII are restated in bold face below, followed by the information to be reported or directions where the required information is presented in the accompanying documents or reports.

**The commission shall, within 90 days after the end of each fiscal year, submit to the Governors and Legislatures of the Commonwealth of Pennsylvania and the State of New Jersey a complete and detailed report of the following:**

**(1) its operations and accomplishments during the completed fiscal year;**

The operations and accomplishments of the Authority are provided in the enclosed report entitled, “Report of 2022 Activities and Accomplishments.” (See Appendix A)

**(2) its receipts and disbursements or revenues and expenses during that year in accordance with the categories and classifications established by the commission for its own operating and capital outlay purposes;**

The Authority’s Combined Financial Statements for the Year Ended December 31, 2022 (Unaudited), present the financial position of the Authority in all material respects. The following indicates where the information specified above is presented in the Combined Financial Statements and or in certain additional reports.

*Revenues and Expenses – Operating Purposes:* The “Statement of Revenues and Expenses” and the “Combined Statement of Cash Flows” of the Authority’s Combined Financial Statements, detail the Authority’s unaudited operating revenues and expenses for 2022.

In addition, the enclosed “2022 Operating Expenses – Statement of Actual versus Budget,” details unaudited operating expenses by budgeted cost element against the 2022 DRPA and PATCO operating budgets. (See Appendix B)

*Revenues and Expenses – Capital Purposes:* The “Combined Statement of Cash Flows” of the Authority’s Combined Financial Statements provides the amount of funds used for acquisition and construction of capital assets, net of retirements, during 2022.

In addition, the enclosed “2022 Capital Project Expenditures (Unaudited)” (Appendix C) provides a listing of the project expenditures for 2022 capital projects.

The Authority has several PATCO transit system capital projects for which federal and state grants provided funding. During 2022, acquisition, construction, and rehabilitation of the bridges and transit system capital assets qualified for grants totaling \$11.9 million. In addition, during 2022, the Authority received \$20.4 million in federal and state grants to fund certain operating expenses.

**(3) its assets and liabilities at the end of the fiscal year, including the status of reserve, depreciation, special or other funds including debits and credits of these funds;**

Information relating to assets, liabilities, reserves and depreciation is provided in the Authority's Combined Financial Statements and accompanying notes. Following is a summary of these items:

*Assets and liabilities:* The Combined Balance Sheet shows the Authority's assets and liabilities at December 31, 2022.

*Reserves / Provisions:* The Authority maintains a reserve for sick and vacation leave benefits. Prior to 1993, the Authority maintained actuarially determined reserves for sick leave in accordance with its sick leave benefits policy. During 1993, the Authority changed its policy for the majority of its represented employees and all non-represented employees, eliminating future accumulations of unused sick pay for which employees may be compensated, and freezing the number of days eligible for payment at separation. As a result of this change, the remaining reserve for sick pay benefits is determined sufficient to meet the associated liability and will require no further additions for the foreseeable future. Reimbursement for accumulated sick leave at separation is charged against the sick leave reserve.

The Authority maintains reserves for the uninsured portion of workers' compensation and general liability claims. Reserves necessary to provide for the self-insured portion of these workers' compensation and general liability claims are periodically reviewed by staff and third parties to ensure their adequacy. Amounts are charged against operations during the year to maintain a sufficient level of reserves.

In accordance with the Authority's Indentures of Trust, the Authority maintains certain funds as reserves for its outstanding long term debt.

*Depreciation:* Depreciation and amortization figures are provided using the straight-line method over the estimated useful lives of the related assets, including those financed by federal and state contributions. Asset lives used in calculating depreciation are shown in Note 1 to the Combined Financial Statements – Summary of Significant Accounting Policies. The depreciation of Authority assets appear in the Statement of Revenues and Expenses. (See also Note 1 to the Combined Financial Statements, Investment in Facilities).

**(4) a schedule of bonds and notes outstanding at the end of the fiscal year;**

Note 12 to the Combined Financial Statements (Funded Debt and Long-Term Debt) provides a listing of all the Authority bonds and notes outstanding at December 31, 2022, and relevant information pertaining to these obligations.

**(5) a list of all contracts exceeding \$100,000 entered into during the fiscal year;**

This information is provided in the enclosed report entitled, “Contracts Exceeding \$100,000 Entered into During 2022”. The information provided includes Board Resolutions approved in 2022 (please note that some contracts may not have been fully executed in 2022). (See Appendix D)

**(6) a business or strategic plan for the commission and for each of its operating divisions; and**

- The Delaware River Port Authority's 2023 Strategic Workplan is enclosed.

**(7) a five-year capital plan.**

The Delaware River Port Authority's 2023 Capital Program, which was approved by the Authority Board of Commissioners in November 2022, is enclosed.

## **APPENDIX A**

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### **Delaware River Port Authority Report of 2022 Activities and Accomplishments**

## 2022 Activities and Accomplishments

### FINANCE

- **No Toll Increase:** For the 12<sup>th</sup> consecutive year, the Delaware River Port Authority (DRPA) postponed a scheduled toll increase on the Benjamin Franklin, Walt Whitman, Commodore Barry, and Betsy Ross Bridges until at least 2024.
- **Budget vs. Actual:** The DRPA and Port Authority Transit Corporation (PATCO) continue to maintain strong financial discipline in their operations. For the 21<sup>st</sup> consecutive year, the Authority's combined unaudited operating expenses for 2022 will come in under budget. (Unaudited expenses are \$11.6 million under budget.)
- **Bridge Traffic and Toll Revenues:** In 2022, the estimated annual total traffic (one-way) on the DRPA's four bridges totaled 48.1 million vehicles with accompanying unaudited revenues of approximately \$311.1 million, an estimated \$8.2 million increase over 2021.
- **PATCO Ridership and Fare Revenues:** In 2022, ridership totaled 4.9 million riders, with estimated passenger fare revenues totaling \$11.5 million.
- **5-Year Capital Plan Funding:** As of December 31, DRPA had approximately \$270 million in General Funds, which will fund its 2023 Capital Budget (net of federal and state grants) of \$145.5 million. The DRPA funded over \$100 million in unaudited capital expenditures during 2022, down from almost \$200 million in 2021.
- **Creation and approval of 2023 Capital Plan and 2023 Operating Budgets.**
- **Refunding of the 2012 Port District Project Bonds and a portion of the 2013 Revenue Bonds** for debt service savings during a very volatile interest rate environment. As a result of these transactions, total outstanding debt was reduced, and the Authority's 2023 debt service budget will decrease by \$3.4 million. Potential debt savings will approach \$72 million during the remaining life of the bonds.
- **Bond Indenture Compliance:** The Authority annually must fulfill various reporting requirements under its Bond Indentures to its bond trustees. Before the annual December 1 deadline, DRPA certified to the Bond Trustee, per its Bond Indenture requirement, that net revenues for 2022 would exceed the "Net Revenue Requirement" by more than \$72 million. Based on the Annual Budget submitted as required to the bond trustees in December, the Authority certified that it expects to exceed the 2023 Net Revenue Requirement by more than \$43 million. Our achievement of this financial milestone is attributable to several factors, including the recovery of traffic and toll revenues during the pandemic to approximately 90% of the 2019 pre-COVID pandemic levels and our cost control measures, which remain in place.
- **Bond Ratings:** Moodys Investor Service and Standard & Poors affirmed the Authority's ratings of "A1/A+" on the revenue and revenue refunding bonds and "A3/A" on the Port District Project Bonds before the bond refundings.

### SIGNIFICANT CHANGES IN MANAGEMENT AND CORPORATE GOVERNANCE PERSONNEL

- In March, **Robert J. Finnegan, Sr.**, a 30-year member of DRPA's Police Department, was promoted to the position of Chief Security/Safety Officer.
- In May, **Edward W. Cobbs, Jr.**, a 28-year member of the department, was sworn-in as the Chief of Police for the Delaware River Port Authority.
- In July, **Jalila Parker** was appointed to the position of Deputy Chief Executive Officer.
- In August, **Gregory G. Schwab**, General Counsel of the Commonwealth of Pennsylvania was appointed by Pennsylvania Governor Tom Wolf to the DRPA Board of Commissioners/PATCO Board of Directors.

- **COVID-19 Response:** DRPA/PATCO continued to implement extensive protective measures to provide our bridge users and PATCO riders with safe and reliable transportation services.
  - Pledged to our employees and community to take necessary health and safety measures during COVID-19.
  - Created a cross-functional COVID-19 Task Force.
  - Implemented a comprehensive Phased Re-Entry Plan to address employee health and safety in the workplace.
    - Office employees resumed full-time on-site work on April 18 after nearly two years of remote and hybrid working.
  - Early in the pandemic, following the lead of President Biden and Governors Murphy and Wolf, we offered a voluntary COVID-19 Vaccine/Booster Incentive. Nearly 80% of the workplace is fully vaccinated against COVID-19, with many being boosted.
- **Embracing Diversity:** The Authority remains firmly committed to ensuring that it reflects and respects all the communities from which it serves, from ensuring that we stay on the forefront of providing contracting opportunities to MBEs, WBEs, and DBEs, to continuing to grow as an employer of choice for diverse communities across the region. Towards those goals, the Authority has paid more than \$405 million to certified minority, women, disadvantaged and veteran-owned businesses since 1994.
- **Vendor Outreach:** Throughout 2022, Authority staff participated in virtual networking events with various organizations to educate participants on how to do business with the DRPA and PATCO. In September 2022, we hosted our first in-person event with M/W/DBE vendors to introduce them to staff who make purchases using Purchasing Cards.
- **Insurance Renewals:**
  - Renewed health insurance plans for active benefit-eligible employees and eligible retirees at a very competitive rate.
  - After marketing the primary and excess cyber liability insurance to several carriers, we secured competitive premiums from several companies, resulting in a coverage tower with a total loss limit of \$20 million. The total premium for this coverage tower resulted in a savings of more than \$200,000 against what was budgeted for this line of coverage.
- **Citizen’s Advisory Committee:** The Authority continued to work with and seek feedback from the Citizens’ Advisory Committee (CAC). Established in 2010, the CAC serves an important role in informing DRPA and PATCO decision-making. The CAC functions as an independent advisory body of 24 members representing DRPA motorists and PATCO passengers on DRPA matters, including operations, budgets, policy, and issues of general concern.

## BRIDGES

- **Bridge Traffic:** Carried nearly 96.2 million vehicles (two-way traffic) across the Benjamin Franklin, Walt Whitman, Betsy Ross, and Commodore Barry Bridges in 2022.
- **Biennial Inspections:** The Authority conducted biennial inspections of our four bridges and PATCO. The most recent inspections in 2022 found our facilities to be “well maintained and in satisfactory to good overall condition.” In compliance with our Bond Indentures, the Authority forwarded certifications from the engineering firms conducting the 2022 biennial inspections to our bond trustee, which attest that the bridges were well-maintained and in “satisfactory” to “good” overall condition.

- **Ben Franklin Bridge Suspension Span & Anchorage Rehabilitation:** In 2022, the largest project in DRPA's history, the Ben Franklin Bridge Suspension Span & Anchorage Rehabilitation project, was well underway. This \$217 million project includes dehumidifying the main suspension cables, rehabilitation of the North and South walkways, maintenance painting and miscellaneous steel repairs, replacement of decorative lighting, and widening the North walkway Camden.
- **Solar Energy Generation:** The Authority's environmental stewardship continued with the completion of an unprecedented 22-megawatt solar energy project with more than 50,000 solar panels installed at eight facilities. The panels are expected to provide more than 50% of the Authority's total electricity consumption. The Authority is committed to reducing its environmental footprint while simultaneously improving the efficiency of the critical transportation infrastructure that it owns and operates.
- **Bridge Painting Projects:** The Authority continued de-leading and painting initiatives on the Betsy Ross and Commodore Barry Bridges. Work is expected to begin on the Betsy Ross Bridge in 2023. This \$84.8 million project includes blasting and painting of the Thru-Truss, Pennsylvania Approach Spans, Richmond Street Overpass, New Jersey Toll Plaza, and Dolphins; structural steel repairs to the Thru-Truss, concrete repairs to the substructure units and deck underside, and bearing replacement on the Richmond Street Overpass.
- **Commodore Barry Bridge Structural Rehabilitation:** In 2022, the Commodore Barry Bridge Structural Rehabilitation project was completed. This \$19.3 million project included repairs to the Commodore Barry Bridge substructure units including concrete spall and crack repairs, concrete pier cap replacements, drainage, and structural steel repairs, and application of a protective coating on concrete surfaces.

## PATCO

- **PATCO Ridership:** Nearly 4.9 million passengers were carried by PATCO trains in 2022.
- **On-time performance:** In 2022, PATCO's annual on-time performance was 94.86%. This achievement is through collaboration across multiple departments working in unison to create a hassle-free travel experience for PATCO riders.
- **COVID-19:** PATCO continued preventive measures to provide riders with safe and reliable transportation services and ensure the continuity of services.
- **Franklin Square Station Reopening Project:** PATCO continued work on the \$26.8 million project to renovate the existing infrastructure to enable the station to become fully functional and in line with existing PATCO stations. Project construction began in 2022 and to date, the water line relocation has been completed and the contractor is currently working on the construction of the main headhouse and 6th Street egress headhouses, and the expected completion for this project is in 2024.
- **Elevator Installation Project:** Upon completing this \$37.8 million project, all 13 PATCO stations will be fully accessible to individuals with disabilities and those using wheelchairs, strollers, and bicycles. The remaining two stations, City Hall in Camden and 12/13<sup>th</sup> in Philadelphia are expected to be completed in early 2023.

## LAW ENFORCEMENT

- **Protection and Security:** The Authority's Public Safety Department protected life, property, and public assets on four Delaware River toll bridges, along the 13-station PATCO high-speed line, on other DPRA/PATCO property, on the Pennsylvania and New Jersey highways leading to the bridges, in municipalities located at the bridge landings and in the Delaware River waterway itself.
- **Cybersecurity:**
  - Implemented policies, procedures, and software to help reduce overall risk, and to maintain desired insurance coverages at reduced costs.

- Implemented a VPN approval process which required supervisor and other approvals to justify the need. VPN access requires multi-factor authentication (MFA), and we drastically reduced the number of personnel having remote access through VPN.
- Implemented an email retention policy which significantly reduced the number of emails stored throughout the agency.
- Developed an Incident Response Plan (IRP) which will be exercised in tabletop format. This IRP helps outline responsible personnel and how to respond to a cyber incident.
- The Transportation Security Administration (TSA) has developed and implemented security directives (SDs) for public transportation agencies. The federal requirements are detailed and lengthy; however, our agency had its inaugural audit with TSA with no negative remarks or required actions as the outcome.
- **Homeland Security:**
  - Developed and published a final draft Policy #601 for inclusion in the 600 series of the Policies and Procedures Manual for management and supervisory personnel to standardize Homeland Security and Emergency Management procedures and techniques across the organization.
  - Performed a major upgrade of the Genetec security management system to utilize the system to its maximum potential, maximize efficiencies, minimize distractions, and streamline security and emergency management processes throughout the Authority. This allows for more detailed operational and maintenance reporting with timely delivery.
  - Created process to review capital projects prior to bidding to ensure compliance with Homeland Security standards.
  - Worked with Police Communications to establish procedures for reporting camera outages including emergency contact information in the Information Services Department during non-business hours concerning outages attributed to network issues.

## AWARDS AND RECOGNITIONS

The Authority continues to be recognized for its success as it continues its stewardship mission. In 2022, the Authority and staff received the following awards and recognitions:

- DRPA Commissioner **Angelina Perryman** was named to the *National Associated General Contractors Leadership Council Steering Committee*.
- The Delaware River Port Authority (DRPA) was honored to receive the “*New Jersey’s Leading Capital Construction Project Award*” from the New Jersey Alliance for Action for the **Walt Whitman Bridge I-76 Corridor Rehabilitation Project**. The \$74 million project rehabilitated approximately two miles of Interstate 76 in South Philadelphia between the bridge’s toll plaza and Passyunk Avenue.
- DRPA Chief Administrative Officer **Toni P. Brown** was the recipient of the prestigious “*Community Award*” at the African American Chamber of Commerce Circle of Achievement Gala on February 17.
- On March 25, the Delaware River Port Authority (DRPA) and Port Authority Transit Corporation were honored for their continued support of employees serving in the armed forces. U.S. Coast Guard Senior Chief Petty Officer Timothy M. Hoagland presented a special U.S. flag to the Authority and praised the agency’s overall support of active military and veteran employees.
- In August, Railway Track and Structures magazine named PATCO’s Way Interlocking and Subway Structure Rehabilitation Project one of the nation’s best rail projects for 2022.
- In October, the Ben Franklin Bridge was recognized as one of the best attractions in Philadelphia with a “*2022 Experts’ Choice Award*” from Tripexpert, a travel website providing city guides and reviews.
- In October, DRPA Chief Security and Safety Officer **Rob Finnegan**, was reappointed to the Transportation Security Administration (TSA) Surface Transportation Security Advisory Committee.



- **Community Involvement:** During 2022, the Authority continued to support community events, from hosting blood drives and mobile food pantries to promoting virtual charity 5K runs and bike-a-thons.
- **Youth Exploration Program:** DRPA's Community Relations and Engineering Departments presented an Introduction to Engineering Program at the LEAP Academy University Charter School in Camden, NJ. During this 6-week outreach program, students were asked to complete problem solving and team building activities relating to various aspects of engineering. Activities included building a spaghetti tower, constructing a boat from tin foil, and finally constructing a K'Nex Bridge which was evaluated by DRPA Engineering Staff.
- **Networking Events and Presentations:** Throughout 2022, Authority staff led virtual and in-person networking events, webinars, and panel discussions. Such events provided an opportunity to discuss the latest news, capital projects, and developments at the Authority.
- **Ben Franklin Bridge Decorative Lighting:** At the request of civic leaders and non-profit representatives, the Authority lights the Benjamin Franklin Bridge in colors that commemorate holidays, regional milestones, non-profit fundraising drives, and other significant events of interest to the Philadelphia-Camden metropolitan area.

## **2023 WORK AGENDA**

### **FINANCE AND ADMINISTRATION**

- The Authority will invest in a five-year, \$729.6 million capital plan to improve our four bridges and PATCO transit line. Executing this volume of work while minimizing customer disruptions and coordinating with all stakeholders remains challenging.
- The Authority will continue to manage costs to keep operating expenses below budget limits.
- DRPA will continue to execute its strategy over time to eliminate its debt through internally generated operational funds.
- The Authority continues to look at its debt portfolio to see if opportunities exist to lower debt service costs and the amount of bonds outstanding. We have successfully reduced the Authority's outstanding bond debt from \$1.6 billion (in 2013) down to slightly less than \$1 billion over the past decade and have eliminated exposures which ratings agencies have recognized, and which have resulted in several ratings upgrades in the past few years.
- The Authority will recreate its strategic plan for how it will bring the DRPA and PATCO organization and culture to achieve new levels of world-class stewardship over the next several years and to guide planning and project development for its bridges, trains, and facilities.
- The Authority's Office of Business Development & Equal Opportunity will continue to host outreach events which are a vital part of our ongoing commitment to stewardship, service, and community.
- The Authority will continue to streamline and simplify business processes by developing an upgraded tolling system and a comprehensive asset management program.

### **BRIDGES**

- DRPA will continue work on the significant suspension span rehabilitation project on the Ben Franklin Bridge. The project began in 2020 and is expected to be completed in 2024.
- DRPA will continue work on the Walt Whitman Bridge Main Cable Investigation & Dehumidification Project.
- DRPA will continue work on Phase 2 of the Commodore Barry Bridge Structure Rehabilitation Project. The work will extend the useful life of the bridge's substructure, including piers and abutments.

- The DRPA will continue de-leading, painting, and structural repair initiatives on the Commodore Barry and Betsy Ross Bridges.
- DRPA will issue a Request for Proposals (RFP) in January 2023 for the implementation of a new tolling system that will replace its legacy tolling system. The new system will provide better revenue control and audit, improve toll payment customer service, improve operational processes for toll collection and improve integration with E-ZPass and other national interoperable networks.

## **PATCO**

- PATCO will continue to work on the Franklin Square Station re-opening to provide better transportation access to a growing area.
- PATCO is expected to complete the elevator installations at City Hall and 12/13th & Locust Street Stations. When complete, all PATCO stations will be fully accessible.
- PATCO will continue its Station Enhancements Project. The \$6.0 million project will enhance the Lindenwold, Woodcrest, and Ferry Avenue Stations with improvements to the stations' layouts, platforms, parking lot entrances, landscaping, and lighting.
- PATCO is expected to begin construction on the Rehabilitation of PATCO Interlockings and Miscellaneous Track Improvements project. This project includes renewal of five interlockings, replacement of five turnback and tail tracks, switch machine replacement at Market Interlocking, mud spot repairs at Cuthbert Boulevard and Osage Avenue, and address fall protection in the Haddonfield Cut.

## **LAW ENFORCEMENT**

- **Public Safety:** In 2023, we will continue to address the challenges facing today's policing environment by improving the effectiveness and efficiency of the police department. In conjunction with our mission, vision, and shared values, a focus will be placed on enhancing the police department's capabilities through innovation, advanced technology, and training. Along with this effort, we will continue to develop and maintain internal and external partnerships throughout our jurisdiction. Additionally, priorities will be identified and remain consistent in providing more accountability, transparency, fairness, and responsibility.
- **Homeland Security:**
  - Phase II of Unified Access Control Initiative.
  - Identify national trends and plan activities/projects to support Homeland Security methodology of Deter, Detect, Delay, Respond, Recover.
  - Plan for and execute at least one operational and one cyber security tabletop exercise in 2023.
- **Cybersecurity:** The Authority will continue to follow the federal mandates and ensure compliance as an agency seeking to improve our overall security posture by moving further towards industry standards in all areas, to continue to improve our overall security posture. We are working on the implementation of a more defined and regular employee training/awareness program, pertaining to cybersecurity related topics, which will help towards that industry standard goal.

## **COMMUNITY ACTIVITIES**

The Authority will continue to encourage employees to work on outreach projects as part of their everyday functions and to volunteer personal time to their communities, consistent with our core values.

## **APPENDIX B**

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**Delaware River Port Authority  
and  
Port Authority Transit Corporation**

**2022 Operating Expenses – Statement of Actual versus Budget (Unaudited)**

**DELAWARE RIVER PORT AUTHORITY**  
**2022 Operating Expenses – Actual versus Budget**  
**Unaudited as of December 31, 2022**

	<b>2022</b>	<b>2022</b>	<b>VARIANCE</b>	
	<b>BUDGET</b>	<b>EXPENSES</b>	<b>AMOUNT</b>	<b>%</b>
<b>PAYROLL:</b>				
Regular	\$ 41,013,266	\$ 35,878,069	\$ 5,135,197	12.52
Overtime	1,872,817	2,216,118	(343,301)	(18.33)
ESE	36,660,344	34,176,964	2,483,380	6.77
<b>TOTAL OPERATING PAYROLL</b>	<b>79,546,427</b>	<b>72,271,152</b>	<b>7,275,276</b>	<b>9.15</b>
<b>OTHER EXPENSES:</b>				
Equipment & Tools	486,970	567,105	(80,135)	(16.46)
Furniture & Fixtures	18,050	13,367	4,683	25.95
Repairs & Maintenance	6,570,702	5,409,353	1,161,348	17.67
Vehicle Repair & Supplies	891,841	966,175	(74,333)	(8.33)
Professional Service	2,956,908	4,431,129	(1,474,221)	(49.86)
Contract Services	11,758,736	12,073,203	(314,467)	(2.67)
Rentals	2,761	273	2,488	90.10
Advertising & Marketing	59,280	39,000	20,280	34.21
Training	415,503	399,795	15,708	3.78
Travel, Meeting & Development	106,340	23,946	82,394	77.48
Uniforms	384,743	353,535	31,208	8.11
Office Supplies	204,480	91,138	113,342	55.43
Printing	18,925	1,237	17,688	93.46
Postage	46,085	54,696	(8,611)	(18.68)
Memberships & Subscriptions	118,795	132,278	(13,483)	(11.35)
Utilities/Telephone	2,451,290	2,522,060	(70,770)	(2.89)
Insurance	4,198,854	4,307,662	(108,808)	(2.59)
Reserve - Self Insurance	175,000	(164,250)	339,250	193.86
Data Processing	1,895,340	1,837,403	57,937	3.06
Miscellaneous	90,100	36,155	53,945	59.87
<b>TOTAL OTHER EXPENSES</b>	<b>32,850,703</b>	<b>33,095,260</b>	<b>(244,557)</b>	<b>(0.74)</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 112,397,131</b>	<b>\$ 105,366,411</b>	<b>7,030,719</b>	<b>6.26</b>

**PORT AUTHORITY TRANSIT CORPORATION**  
**2022 Operating Expenses – Actual versus Budget**  
**Unaudited as of December 31, 2022**

	<b>2022</b>	<b>2022</b>	<b>VARIANCE</b>	
	<b>BUDGET</b>	<b>EXPENSES</b>	<b>AMOUNT</b>	<b>%</b>
<b><u>PAYROLL</u></b>				
Regular	\$ 24,833,273	\$ 21,944,501	\$ 2,888,771	11.63
Overtime	2,313,822	3,616,661	(1,302,839)	(56.31)
Employee Service Expenses	17,939,817	16,160,258	1,779,558	9.92
<b>TOTAL PAYROLL</b>	<b>45,086,911</b>	<b>41,721,421</b>	<b>3,365,490</b>	<b>7.46</b>
<b><u>OTHER EXPENSES</u></b>				
Direct Material	2,242,387	2,784,531	(542,144)	(24.18)
Equipment and Tools	338,218	408,402	(70,184)	(20.75)
Contractual Serv.	3,114,644	2,288,514	826,130	26.52
Office/Postage/Printing	83,980	61,730	22,250	26.49
Rentals	24,620	21,953	2,667	10.83
Repairs and Maintenance	2,398,304	1,895,117	503,187	20.98
Employee - Travel	13,350	199	13,151	98.51
Membership and Subscriptions	60,884	52,856	8,028	13.19
Employee Exp - Training	146,550	55,637	90,913	62.04
Utilities/Telephone	653,186	481,897	171,289	26.22
Professional Serv.	1,633,073	1,085,777	547,296	33.51
Advertising & Marketing	64,535	30,412	34,123	52.88
Uniforms-Purch.& Rent.	328,609	302,905	25,704	7.82
Automotive Repairs	215,126	322,669	(107,543)	(49.99)
Data Processing	375,237	353,967	21,270	5.67
Purchased Power	4,200,000	4,753,496	(553,496)	(13.18)
Insurance Policies	1,619,784	1,742,771	(122,987)	(7.59)
Reserve for Self Insurance	750,000	367,994	382,006	50.93
<b>TOTAL OTHER EXPENSES</b>	<b>18,262,487</b>	<b>17,010,827</b>	<b>1,251,660</b>	<b>6.85</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 63,349,398</b>	<b>\$ 58,732,247</b>	<b>\$ 4,617,151</b>	<b>7.29</b>

## **APPENDIX C**

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### **Delaware River Port Authority 2022 Capital Project Expenditures (Unaudited)**

**DELAWARE RIVER PORT AUTHORITY**  
**2022 Capital Project Expenditures (Unaudited)**

<b><u>Benjamin Franklin Bridge</u></b>	<b><u>2022 Expenditure</u></b>
Suspension Cable Inspection and Design	\$ 31,057,524
South Walkway Bike & Pedestrian Ramp Rehabilitation	32,175
Administration, Maintenance & Annex Building Roof Repairs	473,030
3rd & 4th Street Row & Garage Improvements	17,403
LED Roadway Lighting Replace/Upgrade	1,016,539
Bridge Deck Rehabilitation	3,863,099
<b>Benjamin Franklin Bridge - Federally Funded Share : Subtotal</b>	<b>36,459,770</b>
<b>Less: Federal Share (Non FTA)</b>	<b>(2,912,999)</b>
<b>DRPA Share of Costs</b>	<b>\$ 33,546,771</b>
<b><u>Walt Whitman Bridge</u></b>	
NJ & PA Approach Substructure Rehabilitation	1,203,002
Priority Equipment & Structural Repairs	2,397,641
Cable Investigation	1,317,510
NJ & PA Approach Bridges Painting	151,775
Tower Link Rehabilitation	3,685
	<b>\$ 5,073,613</b>
<b><u>Commodore Barry Bridge</u></b>	
Deleading & Repainting	367,691
Resurfacing and Rehabilitation	9,733,979
Replace Administration Complex Switchgear	17,757
Elevator Replacement	455,203
	<b>\$ 10,574,630</b>
<b><u>Betsy Ross Bridge</u></b>	
PennDot I95 Interchange Improvement	297,413
	<b>\$ 297,413</b>
<b><u>Multi - or All Bridges</u></b>	
Rehabilitation Work Due to Biennial Inspection	183,746
Renewable Energy Integration	407,537
Toll Technology Design Phase 1	70,590
Space Utilization Reconfigure	23,407
	<b>\$ 685,280</b>
<b><u>Facility Security</u></b>	
Security Fence Improvements	4,140
Threat Assessment Security Enhancements	213,591
	<b>\$ 217,730</b>
<b><u>DRPA Other</u></b>	
OPC Building Renovations	50,158
OPC Public Safety Training Facility	106,943
	<b>\$ 157,101</b>

**DELAWARE RIVER PORT AUTHORITY**  
**2022 Capital Project Expenditures (Unaudited)**

<b><u>PATCO: Non FTA Funded</u></b>	<b><u>2022 Expenditure</u></b>
Interlocking and Platform Rehabilitation	\$ 4,935,882
Station Enhancements	820,258
Replace Transformers - Phase 3	923,509
Rehabilitation of Track Structure on Viaduct at Westmont & Across BFB	39,235
Rebuild Transit Car Trucks - Yearly	399,728
Traction Motor & Gearbox Rebuilds - Yearly	3,385,691
Equipment Purchases & Upgrades	2,740,591
PATCO Track Surfacing	122,804
PATCO Lindenwold Shop & Office Improvements	401,610
Center Tower Pump Rm Rehabilitation	133,595
<b>PATCO: Non FTA Funded Subtotal</b>	<b>31,902,904</b>
<b>Less: Federal Share (Non FTA)</b>	<b>-</b>
<b>DRPA Share of Costs</b>	<b>\$ 13,902,904</b>
<b><u>PATCO: FTA Funded</u></b>	
Rehabilitation of Fleet	\$ 166,096
Install Elevators at Remaining PATCO Stations	4,120,964
Center Tower, Command & Control Relocation & SCADA Software	69,480
Transit Enhancements	717,449
Embankment Restoration, Drainage Improvements, & Retaining Wall Rehabilitation	194,989
Franklin Square	8,624,921
Subway Structure Renovation	124,113
Woodcrest Station Platform Rehabilitation	74,405
Viaduct Substruct Preservation	69,489
Interlocking and Track Rehabilitation	259,732
<b>PATCO - FTA Funded: Subtotal</b>	<b>14,421,638</b>
<b>Less: Federal Share 2021</b>	<b>(9,007,442)</b>
<b>DRPA Share of Costs</b>	<b>\$ 5,414,196</b>
<b><u>Technology</u></b>	
Enterprise Resource Planning System	5,488.04
800MHz Replacement/Upgrade	249,654.50
Toll System Equipment Upgrade for All	1,131,946
WIFI Project	1,224,124
Software & Systems Upgrades	1,344,090
E-Z Pass Transponders	825,454
Replacement BRB & CBB Fiber	775,001
	<b>\$ 5,555,757</b>



**DELAWARE RIVER PORT AUTHORITY**  
**2022 Capital Project Expenditures (Unaudited)**

<u>Miscellaneous Schedules and Capital Labor</u>	<u>2022 Expenditure</u>
Schedule A: DRPA Miscellaneous Projects	\$ 224,240
Schedule B: Furniture & Fixtures	117,055
Schedule D: PATCO Miscellaneous Projects	50,692
Schedule T: Technology Projects & Equipment	329,212
Schedule V: Vehicle & Vehicle Related Equipment	1,231,114
	<hr/>
	\$ 1,952,312
 <b>GRAND TOTAL 2022 CAPITAL PROGRAM EXPENDITURES (DRPA SHARE)</b>	 <b>\$ 77,377,707</b>
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## **APPENDIX D**

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**Delaware River Port Authority  
and  
Port Authority Transit Corporation**

**Contracts Exceeding \$100,000 Entered into During 2022**

**Contracts Exceeding \$100,000 Entered into During 2022**

<b>Contractor</b>	<b>Purpose of Contract</b>	<b>Resolution #</b>	<b>Amount</b>
A.P. Construction, Inc.	Contract No. 27L, Westmont Station Enhancement	DRPA-22-064	\$1,786,215
AARP/United Health Group	Age 65 & Over Retiree Medicare Supplemental Benefits – 2023 (DRPA & PATCO)	DRPA-22-110	\$2,312,612
ACV Environmental Services	Hazardous and Bio-Hazardous Waste Cleanup, Disposal, and Emergency Response Services for DRPA Bridge Facilities	DRPA-22-107	\$142,000
AECOM Technical Services, Inc.	Construction Monitoring Services for Contract No. PATCO – 21G & 27L, Rail Replacement-Ferry Avenue to Broadway & Westmont Station Enhancement Projects	DRPA-22-050	\$1,410,000
AECOM Technical Services, Inc.	Professional Services for 2022 Biennial Inspection of the CBB	DRPA-22-017	\$1,050,301
AECOM Technical Services, Inc.	Capital Project Contract Modification BF-49-2017, BFB Main Cable Dehumidification	DRPA-22-003	\$1,923,000
AECOM Technical Services, Inc.	Capital Project Contract Modification. Woodcrest Platform Rehabilitation	DRPA-22-104	\$165,390
AECOM Technical Services, Inc.	Capital Project Contract Modification BRB Painting and Steel Repairs	DRPA-22-104	\$154,228
AECOM Technical Services, Inc, HNTB Corporation, Jacobs Engineering, Remington Vernick Engineers and WSP	Program Management Services for Capital Improvement Projects	DRPA-22-014	\$3,000,000
Alstom Transport	Sole Source Procurement for Vendor Replacement Parts for PATCO – CY 2023	PATCO-22-020	\$450,000
AmeriHealth	Medical & Prescription Drug Coverage Premium for Authority's Active Benefit-Eligible Employees Under the Age of 65 and Their Respective Dependents	DRPA-22-076	\$11,929,478
Aon Risk Consultants, Inc	Loss Control and Safety Services for the Authority's Construction Projects Over a Three (3) Year Term, with Two (2) One-Year Exercisable Options	DRPA-22-053	\$2,457,989
A.P. Construction, Inc.	Contract No. BF-60-2020 BFB Deck Overlay and Approaches	DRPA-22-013	\$5,196,908
Atane	Professional Services for 2022 Biennial Inspection of the WWB	DRPA-22-016	\$1,477,129
B&C Transit, Inc.	SCADA – CTC Office System Software and Hardware Support Over a Five (5) Year Term	DRPA-22-007	\$800,000 N-T-E
Brinks, Inc.	Cash Toll Transportation and Processing Services Over a Three (3) Year Term	DRPA-22-033	\$7,711,057
Burns Engineering, Inc	Capital Project Contract Modification Design Services for Installing Elevators in Remaining PATCO Stations Project for Contract 12-I	DRPA-22-049	\$390,700

**Contracts Exceeding \$100,000 Entered into During 2022**

<b>Contractor</b>	<b>Purpose of Contract</b>	<b>Resolution #</b>	<b>Amount</b>
Burns Engineering, Inc.	Design Services and Construction Support Services for the Re-Opening of Franklin Square	DRPA-22-039	\$641,996
Cubic Transportation Systems	Contract Modification for an Additional One (1) Year Period of System Administration Support to the Nextfare Central System	PATCO-22-012	\$281,925
Cubic Transportation Systems	Sole Source Procurement for Vendor Replacement Parts for PATCO – CY 2023	PATCO-22-020	\$250,000
Cubic Transportation Systems	PATCO Automated Fare Collection System Device Upgrade with Open Payments Integration	DRPA-22-083	\$16,907,898
Delta Railroad Construction, Inc.	PATCO Selective Rail Profiling and Grinding	DRPA-22-055	\$1,599,840
Denney Electric Supply	Backup Generator Program – Lindenwold Mini Sub Back-Up Generator	DRPA-22-066	\$1,433,786 N-T-E
Denney Electric Supply	Salt Shed Rehabilitation	DRPA-22-057	\$389,433
Denney Electric Supply	Procurement of Fifty-Four (54) Signal Tech Lane Indicators for BRB	DRPA-22-032	\$160,098
Denney Electric Supply	Procurement of Two (2) 2.4kV Signal Transformers	DRPA-22-071	\$130,000
Denney Electric Supply	LED Parking Lot Lighting at Lindenwold, Ashland, Woodcrest, and Ferry Avenue Station	DRPA-22-118	\$232,396
Denney Electric Supply	Fiber Optic Cable Installation Across the BFB	DRPA-22-103	\$156,110
ePlus Technology, Inc.	Upgrade of Data Center Firewalls	DRPA-22-037	\$1,399,193
ePlus Technology, Inc.	Cisco SMARTnet Maintenance Agreement	DRPA-22-038	\$3,159,364
ePlus Technology, Inc.	NetApp Storage Upgrades	DRPA-22-039	\$641,996
ePlus Technology, Inc.	NetApp Storage Upgrades	DRPA-22-027	\$172,083
ePlus Technology, Inc.	Payment Card Industry (PCI) Compliance Services	PATCO-22-006	\$119,750
Fujitec America, Inc.	Procurement of Forty (40) New Escalator Steps for Haddonfield Escalator	DRPA-22-054	\$200,000 N-T-E
Gannet Fleming	Capital Project Contract Modification Design Services Right of Way Embankment Restoration, Drainage Improvement, and Retaining Wall Rehabilitation	DRPA-22-061	\$489,198
Helwig Carbon Products	Sole Source Procurement for Vendor Replacement Parts for PATCO – CY 2023	PATCO-22-020	\$155,000
Hertrich Fleet Services, Inc.	Purchase of Ten (10) 2022 Ford Explorer Police Vehicles	DRPA-22-034	\$400,000
Hertrich Fleet Services, Inc.	Purchase of Ten (10) 2022 Dodge Charger Police Vehicles	DRPA-22-004	\$320,830
Hertrich Fleet Services, Inc.	Purchase of Eleven (11) 2023 Ford Explorer Police Vehicles	DRPA-22-120	\$476,641
Horizon BCBS	Age 65 & Over Retiree Medicare Part D Prescription Benefit – 2022 (DRPA & PATCO)	DRPA-22-097	\$736,516
HNTB Corporation	Professional Services for 2022 Biennial Inspection of the BRB	DRPA-22-018	\$940,550

**Contracts Exceeding \$100,000 Entered into During 2022**

<b>Contractor</b>	<b>Purpose of Contract</b>	<b>Resolution #</b>	<b>Amount</b>
HNTB Corporation	Construction Monitoring Services for Contract No. 12-J, Re-opening of Franklin Square Station	DRPA-22-002	\$4,627,800
IBI Group, Inc.	Toll Technology Assessment	DRPA-22-073	\$1,600,000
Jalila Parker	Appointment of the Position of Deputy Chief Executive Officer	DRPA-22-067	\$203,237
Jesco Inc.	Purchase of One (1) 2022 Wheel Loader	DRPA-22-006	\$150,971
JPC Group, Inc.	Contract No. PATCO-72-2020, Center Tower Pump Room Rehabilitation	DRPA-22-012	\$1,851,812
JPC Group, Inc.	Snow Removal Services for PATCO New Jersey Locations on an As-Needed Basis Over a Three (3) Year Term	PATCO-22-016	\$300,000 N-T-E
Johnson Controls, Inc	PATCO Fire Alarm Expansion	DRPA-22-056	\$356,863
Morton Salt, Inc.	Procurement and Delivery of Highway Rock Salt for DRPA and PATCO Facilities	DRPA-22-106	\$472,586
National Auto Parts Association (NAPA)	Auto Parts Contract for DRPA and PATCO	DRPA-22-022	\$145,000
NJ E-ZPass Group Agencies	Change Orders #26 and #27 Amending the Services Contract Between NJ E-ZPass Group Agencies and Conduent State and Local Solutions	DRPA-22-023	\$409,212
Pemberton Electrical Supply Company	Procurement of 4000 Feet of 1/C 500 KCMIL Power Cable	DRPA-22-072	\$119,822
Petroleum Trades Corporation	Fuel Contract for DRPA and PATCO	DRPA-22-007	\$750,000 N-T-E
Petroleum Trades Corporation	Supplemental Fuel Purchase for DRPA	DRPA-22-027	\$400,000
PRWT Services	Part-Time and Temporary Toll Collectors at DRPA Bridges	DRPA-22-052	\$12,508,976
Quester Tangent	Sole Source Procurement for Replacement Parts for PATCO Operations – CY 2023	PATCO-22-020	\$250,000
Railroad Construction Company of SJ	Contract No. 21-G, PATCO Rail Replacement Ferry to Broadway	DRPA-22-063	\$6,000,000
Remington & Vernick Engineers, Inc.	Professional Services for 2022 Biennial Inspection of PATCO	DRPA-22-019	\$817,540
Scalfo Electric, Inc.	Contract No. PATCO-71-2019 Birch Street Substation Equipment Upgrades	DRPA-22-065	\$6,267,000
Scibal Inc. (Qual Lynx)	Third Party Administrator for the DRPA and PATCO Workers' Compensation, General Liability/Bodily Injury and Risk Control Services Over a Three (3) Year Term, with Two (2) One-Year Exercisable Options	DRPA-22-036	\$553,405
South State, Inc.	Contract No. BF-60-2020 BFB Deck Overlay and Approaches	DRPA-22-062	\$6,124,488
STV, Inc.	Construction Monitoring Services for Contract No. BR-23-2019, BRB Painting and Steel Repairs	DRPA-22-102	\$7,841,152

**Contracts Exceeding \$100,000 Entered into During 2022**

<b>Contractor</b>	<b>Purpose of Contract</b>	<b>Resolution #</b>	<b>Amount</b>
Tactical Public Safety	PATCO Underground Radio System Upgrade	DRPA-22-028	\$1,616,590
Tactical Public Safety	P25 Features for Subscriber Unit Radios	DRPA-22-070	\$188,339
Tactical Public Safety	Public Safety 800 MHZ Radio System and Equipment Upgrade	DRPA-22-085	\$250,000
Technologies Lanka	Sole Source Procurement for Vendor Replacement Parts for PATCO – CY 2023	PATCO-22-020	\$150,000
Thornton Tomasetti	Design Services and Construction Support Services for the BFB Main Cable Dehumidification Portion of Work for Contract BF-54-2019	DRPA-22-039	\$143,300
Tozour Trane	Preventative Maintenance and Emergency Service for Facility Chillers at all Four DRPA Bridge Facilities Over a Three (3) Year Term	DRPA-22-031	\$132,360
Trans Core Inc.	Toll System Hardware and Software Maintenance Service Agreement	DRPA-22-011	\$1,953,264
Transpo Industries	Sole Source Procurement Allowance for Energy Absorption Systems Crash Attenuators	DRPA-22-105	\$125,000 N-T-E
Tri-M Group	System Upgrade Traffic Control, HVAC Systems and SCADA for DRPA Bridge Facilities	DRPA-22-030	\$1,625,000
Tri-M Group	Maintenance Contract for Andover Traffic Control and HVAC Systems for DRPA Bridge Facilities	DRPA-22-078	\$191,726
Turner Surety and Insurance Brokerage, Inc.	Broker & Consultant for DRPA Excess Workers' Compensation & Employers' Liability Policy	PATCO-22-018	\$151,464
Turner Surety and Insurance Brokerage, Inc.	Broker & Consultant of DRPA Claims Made to Excess Liability Insurance Policy	DRPA-22-094	\$1,309,716
Turner Surety and Insurance Brokerage, Inc.	Broker & Consultant Renewal of Law Enforcement Police Professional Liability	DRPA-22-093	\$165,224
Turner Surety and Insurance Brokerage, Inc.	Renewal of DRPA & PATCO Public Officials & Employment Practices Liability Policy	DRPA-22-092	\$230,000
Turner Surety and Insurance Brokerage, Inc.	Broker & Consultant for DRPA Excess Workers' Compensation & Employers' Liability Policy	DRPA-22-089	\$173,674
Turner Surety and Insurance Brokerage, Inc.	Broker & Consultant for DRPA & PATCO Commercial Umbrella Liability Policy	DRPA-22-090	\$383,295
Turner Surety and Insurance Brokerage, Inc.	Broker & Consultant for DRPA & PATCO Commercial Automobile Liability Policy for a Two (2) Year Term	DRPA-22-088	\$965,876
Turner Surety and Insurance Brokerage, Inc.	Broker & Consultant for DRPA & PATCO Commercial General Liability Policy	DRPA-22-087	\$147,056
Turner Surety and Insurance Brokerage, Inc.	Renewal of the DRPA & PATCO Commercial Non-Bridge Property Insurance Policy	DRPA-22-086	\$711,537
Turner Surety and Insurance Brokerage, Inc.	DRPA & PATCO Network Security and Privacy Liability Policy (Cyber Liability)	DRPA-22-111	\$726,825
UKM Transit Products	Sole Source Procurement for Vendor Replacement Parts for PATCO – CY 2023	PATCO-22-020	\$175,000

**Contracts Exceeding \$100,000 Entered into During 2022**

<b>Contractor</b>	<b>Purpose of Contract</b>	<b>Resolution #</b>	<b>Amount</b>
United Electric Supply	Purchase of LED Roadway Lighting Fixtures for the CBB	DRPA-22-117	\$183,350
US Electrical Services Inc.	Purchase of Roadway Aluminum Lighting Poles for the CBB	DRPA-22-116	\$384,820
WABTEC	Sole Source Procurement for Vendor Replacement Parts for PATCO – CY 2023	PATCO-22-020	\$350,000
WABTEC Global Services	Sole Source Procurement for Vendor Replacement Parts for PATCO – CY 2023	PATCO-22-020	\$350,000
Whitmoyer Ford Auto Group	Purchase of Two (2) 2023 Ford F-750 Diesel Crew Cabs	DRPA-22-005	\$157,090
WSP USA Inc.	Professional Services for 2022 Biennial Inspection of the BFB	DRPA-22-015	\$1,032,959
WSP USA Inc.	Design Services for FHWA/PennDOT BFB Improvements	DRPA-22-101	\$3,550,140

# **DRPA BOARD MINUTES**



**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

153

**One Port Center  
Camden, New Jersey  
Wednesday, March 15, 2023**

**Pennsylvania Commissioners**

Gregory Schwab  
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via Zoom)  
James Snell (for Pennsylvania Treasurer Stacy Garrity) (via Zoom)  
Keiwana McKinney (via Zoom)  
Donna Powell (via Zoom)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Bruce Garganio  
Charles Fentress (via Zoom)  
Aaron Nelson (via Zoom)  
Sara Lipsett (via Zoom)  
Richard Sweeney (via Zoom)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer  
Jalila Parker, Deputy Chief Executive Officer  
Raymond J. Santarelli, General Counsel and Corporate Secretary  
James White, Chief Financial Officer (via Zoom)  
Toni Brown, Chief Administrative Officer  
John Rink, PATCO General Manager  
David Aubrey, Inspector General  
Stephen Holden, Deputy General Counsel  
Michael Venuto, Chief Engineer  
Robert Hicks, Chief Operating Officer  
Edward Cobbs, Chief of Police  
Robert Finnegan, Chief Safety and Security Officer  
Rohan Hepkins, PATCO Assistant General Manager  
Tonyelle Cook-Artis, Director, Government Relations & Grants Administration  
Ricardo DeOliveira, Bridge Director, CBB & WWB (via Zoom)  
Joseph McAroy, Bridge Director, BFB & BRB (via Zoom)  
Amy Ash, Manager, Contract Administration  
Steve Reiners, Director, Fleet Management  
Matt Licata, Fleet Shop Manager  
Christina Maroney, Director, Strategic Initiatives  
Kathleen Vandy, Assistant General Counsel  
Darlene Callands, Manager, Community Relations  
Dawn Whiton, Executive Assistant to the CEO  
Mike Williams, Manager, Corporate Communications  
Carol Herbst, Senior Accountant (via Zoom)  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit  
 Christopher Gibson, Esq., Archer & Greiner, P.C.  
 Alan Kessler, Esq., Duane Morris, LLP (via Zoom)  
 Jessica Priselac, Esq., Duane Morris, LLP (via Zoom)  
 Alan Becker, Citizens' Advisory Committee  
 Christopher Devlin, SAP

**OPEN SESSION****Moment of Silence and Pledge of Allegiance**

Vice Chairman Nash requested everyone to rise and observe a moment of silence and to recite the Pledge of Allegiance.

Vice Chairman Nash called the meeting to order at 9:01 a.m. and asked that the Corporate Secretary call the roll.

**Roll Call**

The following were present, constituting a quorum: Vice Chair Nash, and Commissioners Frattali, Fentress, Garganio, Schwab, Rigo, Snell, McKinney, Lipsett, Powell, Nelson, and Sweeney.

**Public Comment**

Corporate Secretary Santarelli reported that there was no public comment.

**Report of the Chief Executive Officer**

Chief Executive Officer Hanson stated that the CEO Report stood as previously submitted. CEO Hanson stated there was one expedited procurement to report in accordance with Bylaws, Article XII(c)(8). to approve a change order for a rail grinding contract for the PATCO line in the amount of \$138,943.00. There were no questions or comments. Commissioner Garganio moved to approve the CEO's Report and Commissioner Snell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Report of the Chief Financial Officer**

Chief Financial Officer White stated that his Report stood as previously submitted. He stated that he sees upward movement in traffic on the bridges as well as PATCO ridership that may be due to the flower show in Philadelphia. There were no questions or comments.

**Approval of the February 15, 2023 DRPA Board Meeting Minutes**

Vice Chairman Nash stated that the February 15, 2023, DRPA Board Meeting Minutes were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments or corrections to the Minutes. Commissioner Sweeney moved to approve the Minutes and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Receipt and Filing of the List of Previously Approved Payments covering the Month of February 2023**

Vice Chairman Nash stated that the List of Previously Approved Payments covering the month of February 2023 was previously provided to all Commissioners. There were no questions or comments. Commissioner Sweeney moved to receive and file the List and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of February 2023**

Vice Chairman Nash stated that the List of Previously Approved Purchase Orders and Contracts covering the month of February 2023 was previously provided to all Commissioners. There were no questions or comments. Commissioner Sweeney moved to receive and file the List and Commissioner Snell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Operations & Maintenance Committee Meeting Minutes of March 7, 2023**

Vice Chairman Nash stated that the Minutes of the March 7, 2023 Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Adoption of Resolutions Approved by the Operations & Maintenance Committee on March 7, 2023**

Vice Chairman Nash stated that there were two (2) Resolutions from the March 7, 2023 Operations & Maintenance Committee Meeting for consideration:

**DRPA-23-023                      Contract No. WW-33-2022, NJ Corridor Resurfacing**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-23-023 seeking Board authorization to negotiate a construction contract with South State, Inc. to perform roadway resurfacing along the Walt Whitman Bridge New Jersey corridor, in the amount of \$1,492,939.62. The DRPA will be responsible for \$151,000.00, or 10.1%, and the Federal Highway Administration Grant administered through the New Jersey Department of Transportation (FHWA/NJDOT-STBGP) will cover \$1,341,939.62, or 89.9% of the cost. Vice Chairman Nash inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt the Resolution and Commissioner Snell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

Vice Chairman Nash congratulated Chief Engineer Venuto who will be honored tonight with the Engineer of the Year award from the Civil Association of Engineers.

Vice Chairman Nash thanked the Authority for displaying the “It’s A Philly Thing” sign on the Walt Whitman Bridge.

**DRPA-23-024                      Auto Parts Contract for DRPA and PATCO**

Fleet Director Reiners presented Summary Statement and Resolution No. DRPA-23-024 seeking Board authorization for staff to negotiate a one (1) year contract with National Auto Parts Association (NAPA) for the purchase of aftermarket automotive parts for the DRPA and PATCO, in an amount not to exceed \$145,000.00. (The bridges totaling \$120,000.00 and PATCO for \$25,000.00) The purchase will be through the Source Well Contract #032521-GPC. Vice Chairman Nash inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt the Resolution and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**Approval of Audit Committee Meeting Minutes of March 8, 2023**

Vice Chairman Nash stated that the Minutes of the March 8, 2023 Audit Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Fentress moved to approve the Minutes and Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Adoption of Resolutions Approved by the Audit Committee on March 8, 2023**

Vice Chairman Nash stated that there was one (1) Resolution from the March 8, 2023 Audit Committee Meeting for consideration:

**DRPA-23-025                      2023 Outside Employment Request for Approval.**

Chief Administrative Officer Brown presented Summary Statement and Resolution No. DRPA-23-025 seeking Board approval relating to the Citizens Advisory Committee's nomination of Judy Boldurian to fill one (1) New Jersey vacancy on the Committee. Vice Chairman Nash inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner McKinney moved to adopt the Resolution and Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Citizens' Advisory Committee Report**

Mr. Alan Becker gave the report of the Citizens' Advisory Committee.

**Unfinished Business**

Vice Chairman Nash stated there were no Unfinished Business items.

**New Business**

Vice Chairman Nash announced there was one (1) New Business item for consideration:

**DRPA-23-026                      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Contract Administration Manager Ash presented Summary Statement and Resolution No. DRPA-23-026 seeking Board authorization for staff to negotiate and enter into the five (5) pending DRPA contracts identified in the attachment to the Resolution. Vice Chairman Nash inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt the Resolution and Commissioner McKinney seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

**The DRPA Board Meeting was held in abeyance at 9:15 a.m.**

**Adjournment**

With no further business, Vice Chairman Nash proposed an adjournment of the Meeting. Commissioner Fentress moved to adjourn. Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:20 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**DRPA MONTHLY LIST  
OF PREVIOUSLY APPROVED  
PURCHASE ORDERS & CONTRACTS**

## PATCO Monthly List of Previously Approved Purchase Order Contracts - March 2023

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500019419				4,989.00
4500019419	3/1/2023	102793 CABLE & CONNECTIONS ACQUISITION	NON ELECTRON-CBL/WRE	4,989.00
4500019423				1,161.00
4500019423	3/2/2023	100771 BROAD ALLIANCE TRANSPORT SUPPLY, LL	TRAN CAR EQUIP-MECH	1,161.00
4500019426				1,181.00
4500019426	3/3/2023	100449 TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,181.00
4500019427				2,985.50
4500019427	3/3/2023	103497 COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	221.00
4500019427	3/3/2023	103497 COLLINGS CONTRACTING TECHNOLOGIES,	ELEC EQP/SUPP-NO CBL	2,002.50
4500019427	3/3/2023	103497 COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	762.00
4500019428				3,212.20
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	375.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	NON ELECTRON-CBL/WRE	1,200.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	360.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	165.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	75.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	121.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	400.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	345.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	171.20
4500019429				12,847.50
4500019429	3/3/2023	101002 MID COAST INDUSTRIES	TRAN CAR EQUIP-MECH	12,847.50
4500019432				14,615.95
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	336.40
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	140.10
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	140.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	2,694.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	1,124.60
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	102.40
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	704.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	314.25
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	6,534.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	2,243.84
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	282.36
4500019434				5,000.00
4500019434	3/3/2023	102114 ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	5,000.00
4500019435				2,635.17
4500019435	3/3/2023	100285 MAC PRODUCTS, INC	TRAN CAR EQUIP-MECH	2,635.17
4500019436				125.70
4500019436	3/3/2023	100667 SNAP-ON INCORPORATED	HAND TOOLS	125.70
4500019441				293.93
4500019441	3/3/2023	101037 NEWARK CORPORATION	ELECTRON COMPON/PRTS	293.93
4500019443				1,374.01
4500019443	3/3/2023	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,374.01
4500019444				1,386.00
4500019444	3/3/2023	102168 G & M PRINTWEAR	AD/PROMO ITEMS	980.00
4500019444	3/3/2023	102168 G & M PRINTWEAR	AD/PROMO ITEMS	406.00
4500019445				2,101.90
4500019445	3/3/2023	100231 INDCO INC	HARDWARE & RELATED	58.50
4500019445	3/3/2023	100231 INDCO INC	JANITORIAL SUPPLIES	330.00
4500019445	3/3/2023	100231 INDCO INC	JANITORIAL SUPPLIES	1,105.65
4500019445	3/3/2023	100231 INDCO INC	JANITORIAL SUPPLIES	607.75
4500019450				862.50
4500019450	3/6/2023	100129 DEBORAH DETWILER	AD/PROMO ITEMS	822.50
4500019450	3/6/2023	100129 DEBORAH DETWILER	AD/PROMO ITEMS	40.00
4500019453				5,000.00
4500019453	3/7/2023	103536 CONDOR TECHNOLOGIES INC	BLDGS/GRNDS- MAINT.	5,000.00
4500019456				12,539.60
4500019456	3/7/2023	103166 MYTHICS	DATA PROC SRVS & SW	12,539.60
4500019457				2,072.00
4500019457	3/8/2023	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	961.00
4500019457	3/8/2023	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,111.00
4500019459				1,596.00
4500019459	3/8/2023	100760 BIOCHEM SYSTEMS INC.	CLEANING MATERIALS	1,596.00

## PATCO Monthly List of Previously Approved Purchase Order Contracts - March 2023

4500019460						18,050.00
4500019460	3/8/2023	103278	CIRCUIT BREAKER SALES NE LLC	ELEC&SIG PARTS/MAINT		16,500.00
4500019460	3/8/2023	103278	CIRCUIT BREAKER SALES NE LLC	ELEC&SIG PARTS/MAINT		1,550.00
4500019467						3,948.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		3,575.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		222.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		52.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		99.00
4500019468						1,264.00
4500019468	3/8/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS		1,264.00
4500019469						720.00
4500019469	3/8/2023	103369	ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT		720.00
4500019470						752.00
4500019470	3/8/2023	100191	GKY INDUSTRIES	BLDGS/GRNDS- MAINT.		752.00
4500019471						585.00
4500019471	3/8/2023	101000	METRO HYDRAULIC JACK CO.	FUEL/OIL/GREASE		585.00
4500019475						9,368.82
4500019475	3/9/2023	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH		9,368.82
4500019476						1,716.00
4500019476	3/9/2023	101973	SUPREME SAFETY, INC	ELECTRON COMPON/PRTS		1,716.00
4500019477						579.48
4500019477	3/10/2023	103552	TS AIR SCIENCES LLC	HVAC		212.16
4500019477	3/10/2023	103552	TS AIR SCIENCES LLC	HVAC		311.04
4500019477	3/10/2023	103552	TS AIR SCIENCES LLC	ELEC&SIG PARTS/MAINT		56.28
4500019478						316.77
4500019478	3/10/2023	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP		188.25
4500019478	3/10/2023	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP		128.52
4500019479						2,987.72
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		168.96
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		211.56
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		153.12
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		179.40
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		20.28
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		709.32
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		62.76
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		724.44
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		305.12
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		452.76
4500019480						568.22
4500019480	3/10/2023	100979	SID TOOL CO., INC	ELECTRON COMPON/PRTS		125.70
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		93.54
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		59.46
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		96.76
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		81.70
4500019480	3/10/2023	100979	SID TOOL CO., INC	WELDING EQP & SUPP		111.06
4500019482						2,100.00
4500019482	3/10/2023	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.		2,100.00
4500019483						1,896.96
4500019483	3/10/2023	100421	SHAMONG MFG. COMPANY	TRAN CAR EQUIP-MECH		1,896.96
4500019484						14.31
4500019484	3/10/2023	100879	FASTENAL COMPANY	TRAN CAR EQUIP-MECH		14.31
4500019485						79.92
4500019485	3/10/2023	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP		79.92
4500019486						294.00
4500019486	3/10/2023	100674	OMNI FINISHING	CLEANING MATERIALS		294.00
4500019487						714.00
4500019487	3/10/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		234.00
4500019487	3/10/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		480.00
4500019488						1,856.46
4500019488	3/10/2023	100963	KSL SUPPLIES INC.	ELEC&SIG PARTS/MAINT		842.00
4500019488	3/10/2023	100963	KSL SUPPLIES INC.	ELEC&SIG PARTS/MAINT		513.50
4500019488	3/10/2023	100963	KSL SUPPLIES INC.	ELEC&SIG PARTS/MAINT		500.96
4500019491						64.40
4500019491	3/14/2023	101615	MCMMASTER-CARR SUPPLY COMPANY	FUEL/OIL/GREASE		64.40
4500019493						361.80



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4500019493	3/14/2023	100093	CEMBRE INC.	TRK&RHT OF WAY MAINT	361.80
4500019494					1,918.25
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	112.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	168.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	TRAN CAR EQUIP-MECH	261.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	174.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	32.50
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	439.50
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	307.25
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	424.00
4500019495					987.84
4500019495	3/14/2023	100501	W.B. MASON CO. INC	COOLERS/BTL WATER	987.84
4500019496					8,237.37
4500019496	3/14/2023	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	2,745.79
4500019496	3/14/2023	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	2,745.79
4500019496	3/14/2023	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	2,745.79
4500019497					480.48
4500019497	3/14/2023	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	480.48
4500019498					5,000.00
4500019498	3/14/2023	100252	T&T SUPPLY CO	HVAC	5,000.00
4500019500					736.00
4500019500	3/14/2023	101804	NICHOLAS DEPUE	BADGES/EMBLEMS/TAGS	736.00
4500019501					87.00
4500019501	3/14/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	87.00
4500019502					1,351.80
4500019502	3/14/2023	102375	ANA SOURCING LLC	JANITORIAL SUPPLIES	1,087.80
4500019502	3/14/2023	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	264.00
4500019503					63.00
4500019503	3/15/2023	102644	COLONY HARDWARE CORPORATION	HAND TOOLS	63.00
4500019504					108.08
4500019504	3/15/2023	100252	T&T SUPPLY CO	WELDING EQP & SUPP	108.08
4500019505					130.00
4500019505	3/15/2023	101429	ELECTRO WIRE	NON ELECTRON-CBL/WRE	130.00
4500019506					11,635.00
4500019506	3/15/2023	101429	ELECTRO WIRE	NON ELECTRON-CBL/WRE	11,635.00
4500019507					4,267.00
4500019507	3/15/2023	102672	US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	4,267.00
4500019509					7,739.40
4500019509	3/15/2023	100945	JANEL INC	WELDING EQP & SUPP	7,739.40
4500019523					737.83
4500019523	3/16/2023	102031	VENUS SUPPLIES AND SERVICES	TRAN CAR EQUIP-MECH	737.83
4500019523	3/16/2023	102031	VENUS SUPPLIES AND SERVICES	TRAN CAR EQUIP-MECH	0.00
4500019524					49.32
4500019524	3/16/2023	100646	W.W. GRAINGER INC.	ELEC EQP/SUPP-NO CBL	49.32
4500019525					1,401.52
4500019525	3/16/2023	101067	TINA A. LISTON-HORNER	ELECTRON COMPON/PRTS	195.52
4500019525	3/16/2023	101067	TINA A. LISTON-HORNER	HAND TOOLS	982.00
4500019525	3/16/2023	101067	TINA A. LISTON-HORNER	ELEC&SIG PARTS/MAINT	224.00
4500019526					220.00
4500019526	3/16/2023	100302	FELTON L. WALKER	HAND TOOLS	105.00
4500019526	3/16/2023	100302	FELTON L. WALKER	HAND TOOLS	115.00
4500019527					575.80
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	35.00
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ELECTRON COMPON/PRTS	12.00
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	31.20
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PLUMBING EQP & SUPP	85.60
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	TRAN CAR EQUIP-MECH	276.00
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	136.00
4500019529					911.76
4500019529	3/16/2023	100252	T&T SUPPLY CO	TRANS CAR EQUIP-ELEC	911.76
4500019534					285.00
4500019534	3/17/2023	100963	KSL SUPPLIES INC.	1ST AID & SAFETY EQP	285.00
4500019535					618.60
4500019535	3/17/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	618.60
4500019536					2,165.55

## PATCO Monthly List of Previously Approved Purchase Order Contracts - March 2023

4500019536	3/17/2023	102672	US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	108.75
4500019536	3/17/2023	102672	US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	120.00
4500019536	3/17/2023	102672	US ELECTRICAL SERVICES, INC.	COMP ACCESS./SUPP.	1,936.80
4500019537					855.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	HAND TOOLS	40.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	HAND TOOLS	104.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	PAPER/PLAS-DISPOSE	180.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	FASTENERS	51.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	JANITORIAL SUPPLIES	480.00
4500019538					3,697.50
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	124.08
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	366.72
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	31.00
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	31.50
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	105.00
4500019538	3/17/2023	100231	INDCO INC	RAGS, SHOP TOWELS	3,039.20
4500019546					4,340.00
4500019546	3/20/2023	100385	RAILROAD FRICTION PRODUCTS CORP	BLDGS/GRNDS- MAINT.	4,340.00
4500019549					254.40
4500019549	3/20/2023	100979	SID TOOL CO., INC	HAND TOOLS	254.40
4500019550					522.75
4500019550	3/20/2023	100963	KSL SUPPLIES INC.	FARE COLLECTION EQP	522.75
4500019551					990.00
4500019551	3/20/2023	101486	MAGNUM GROUP, INC.	AD/PROMO ITEMS	990.00
4500019552					7,720.13
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	1,407.63
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	1,395.10
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	280.80
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	165.62
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	469.21
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	BLDGS/GRNDS- MAINT.	4,001.77
4500019553					190.00
4500019553	3/21/2023	103426	SHARDA PAPER INC	ENVELOPES, PLAIN/PRT	190.00
4500019554					192.82
4500019554	3/21/2023	100428	THORNTON ENTERPRISES INC	FUEL/OIL/GREASE	192.82
4500019555					384.25
4500019555	3/21/2023	100671	MOUSER ELECTRONICS, INC.	FARE COLLECTION EQP	384.25
4500019556					108.24
4500019556	3/21/2023	100607	CAMDEN TOOL	HAND TOOLS	46.08
4500019556	3/21/2023	100607	CAMDEN TOOL	HAND TOOLS	62.16
4500019557					783.93
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	121.35
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	73.40
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	190.98
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	59.40
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	126.35
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	30.20
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	182.25
4500019559					9,121.68
4500019559	3/21/2023	101601	GRAY MANUFACTURING INDUSTRIES, LLC	TRANS CAR EQUIP-ELEC	7,621.68
4500019559	3/21/2023	101601	GRAY MANUFACTURING INDUSTRIES, LLC	TRANSP/TRUCK SRVS	1,500.00
4500019570					425.40
4500019570	3/22/2023	101569	GENUINE PART COMPANY	AUTO BODY/ACS PRTS	425.40
4500019572					4,900.00
4500019572	3/22/2023	102950	POST GLOVER RESISTORS INC	TRANS CAR EQUIP-ELEC	4,900.00
4500019573					91.90
4500019573	3/22/2023	103462	ANCHORTEX CORPORATION	CLOTHING UNIFORM	76.90
4500019573	3/22/2023	103462	ANCHORTEX CORPORATION	CLOTHING UNIFORM	15.00
4500019574					157.00
4500019574	3/22/2023	100511	WESTCODE INC.	TRAN CAR EQUIP-MECH	157.00
4500019575					2,450.00
4500019575	3/22/2023	101472	CENTRAL POLY-BAG CORP.	JANITORIAL SUPPLIES	2,450.00
4500019577					188.40
4500019577	3/22/2023	100342	PENDERGAST SAFETY EQUIPMENT CO	1ST AID & SAFETY EQP	188.40
4500019578					1,654.26
4500019578	3/22/2023	100815	CONTROL GROUP COMPANIES LLC	FARE COLLECTION EQP	437.64

## PATCO Monthly List of Previously Approved Purchase Order Contracts - March 2023

4500019578	3/22/2023	100815	CONTROL GROUP COMPANIES LLC	FASTENERS	1,216.62
4500019580					293.76
4500019580	3/23/2023	101067	TINA A. LISTON-HORNER	PLAS/RESINS/FG-CONST	293.76
4500019581					113.88
4500019581	3/23/2023	100302	FELTON L. WALKER	HAND TOOLS	113.88
4500019582					806.29
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	55.86
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	65.04
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	13.74
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	182.86
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	93.84
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	394.95
4500019583					2,925.00
4500019583	3/23/2023	100386	RAILROAD TOOLS AND SOLUTIONS LLC	BLDGS/GRNDS- MAINT.	2,925.00
4500019587					674.94
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	81.75
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	54.75
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	119.94
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	418.50
4500019588					295.46
4500019588	3/24/2023	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRANS CAR EQUIP-ELEC	295.46
4500019590					1,240.05
4500019590	3/24/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	183.20
4500019590	3/24/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,056.85
4500019591					13,862.93
4500019591	3/24/2023	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	12,312.45
4500019591	3/24/2023	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,550.48
4500019592					77.82
4500019592	3/24/2023	100646	W.W. GRAINGER INC.	ELEC&SIG PARTS/MAINT	10.38
4500019592	3/24/2023	100646	W.W. GRAINGER INC.	HAND TOOLS	67.44
4500019593					1,780.00
4500019593	3/24/2023	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	1,780.00
4500019595					6,899.70
4500019595	3/24/2023	100808	COLONIAL ELECTRIC SUPPLY COMPANY IN	ELECTRON COMPON/PRTS	948.00
4500019595	3/24/2023	100808	COLONIAL ELECTRIC SUPPLY COMPANY IN	ELECTRON COMPON/PRTS	948.00
4500019595	3/24/2023	100808	COLONIAL ELECTRIC SUPPLY COMPANY IN	ELECTRON COMPON/PRTS	5,003.70
4500019596					800.00
4500019596	3/24/2023	100082	BURLINGTON SAFETY LAB.	ELEC EQP/SUPP-NO CBL	150.00
4500019596	3/24/2023	100082	BURLINGTON SAFETY LAB.	ELEC EQP/SUPP-NO CBL	650.00
4500019597					20,020.00
4500019597	3/24/2023	101776	SUNBELT RENTALS, INC.	RENT/LEASE- HVY EQP	10,000.00
4500019597	3/24/2023	101776	SUNBELT RENTALS, INC.	RENT/LEASE- HVY EQP	10,000.00
4500019597	3/24/2023	101776	SUNBELT RENTALS, INC.	RENT/LEASE- HVY EQP	20.00
4500019598					95.20
4500019598	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	95.20
4500019599					375.15
4500019599	3/24/2023	100137	DIGI-KEY CORPORATION	FARE COLLECTION EQP	375.15
4500019600					954.72
4500019600	3/24/2023	100915	HILTI INC	HAND TOOLS	226.96
4500019600	3/24/2023	100915	HILTI INC	HAND TOOLS	727.76
4500019602					8,286.00
4500019602	3/27/2023	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	7,460.00
4500019602	3/27/2023	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	826.00
4500019603					185.71
4500019603	3/27/2023	102031	VENUS SUPPLIES AND SERVICES	FLAGS/POLES/BANNRS	185.71
4500019604					1,563.84
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	102.00
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	660.00
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	474.24
4500019604	3/27/2023	100231	INDCO INC	BLDGS/GRNDS- MAINT.	72.00
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	44.10
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	211.50
4500019605					208.50
4500019605	3/27/2023	100979	SID TOOL CO., INC	HAND TOOLS	20.70
4500019605	3/27/2023	100979	SID TOOL CO., INC	HAND TOOLS	187.80
4500019606					821.72

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4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC EQP/SUPP-NO CBL	230.40
4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC&SIG PARTS/MAINT	403.92
4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC&SIG PARTS/MAINT	62.40
4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC EQP/SUPP-NO CBL	125.00
4500019607					1,743.00
4500019607	3/27/2023	102951	WEISS DEPARTMENT STORE	ELEC EQP/SUPP-NO CBL	1,743.00
4500019608					506.65
4500019608	3/27/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	JANITORIAL SUPPLIES	199.50
4500019608	3/27/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC EQP/SUPP-NO CBL	7.15
4500019608	3/27/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS	300.00
4500019609					90.00
4500019609	3/27/2023	100191	GKY INDUSTRIES	FASTENERS	15.00
4500019609	3/27/2023	100191	GKY INDUSTRIES	FASTENERS	44.00
4500019609	3/27/2023	100191	GKY INDUSTRIES	FASTENERS	31.00
4500019610					2,726.40
4500019610	3/27/2023	100879	FASTENAL COMPANY	COMP ACCESS./SUPP.	2,726.40
4500019611					102.36
4500019611	3/28/2023	100646	W.W. GRAINGER INC.	HAND TOOLS	102.36
4500019612					886.80
4500019612	3/28/2023	101973	SUPREME SAFETY, INC	ELEC EQP/SUPP-NO CBL	442.20
4500019612	3/28/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	444.60
4500019613					539.60
4500019613	3/28/2023	101048	NORTH AMERICAN EQUIPMENT SALES CO.,	MAINT/REPAIR-VEHICLE	539.60
4500019614					192.76
4500019614	3/28/2023	100231	INDCO INC	JANITORIAL SUPPLIES	77.76
4500019614	3/28/2023	100231	INDCO INC	BRUSHES - NOT PAINT	115.00
4500019615					99.05
4500019615	3/28/2023	101125	SHERWIN WILLIAMS	PAINT-COATINGS, ETC	99.05
4500019616					1,744.00
4500019616	3/28/2023	100965	L.B. FOSTER RAIL TECHNOLOGIES, INC.	FUEL/OIL/GREASE	1,744.00
4500019617					338.00
4500019617	3/28/2023	102708	CARR'S HARDWARE	HAND TOOLS	168.00
4500019617	3/28/2023	102708	CARR'S HARDWARE	HAND TOOLS	170.00
4500019618					368.21
4500019618	3/28/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	87.25
4500019618	3/28/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	109.20
4500019618	3/28/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	171.76
4500019619					378.00
4500019619	3/28/2023	100445	T. FRANK MCCALL'S, INC.	1ST AID & SAFETY EQP	378.00
4500019627					3,965.00
4500019627	3/28/2023	102356	TEKNOWARE, INC.	TRANS CAR EQUIP-ELEC	3,965.00
4500019628					2,866.92
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	97.70
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	83.10
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,353.12
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,333.00
4500019629					399.60
4500019629	3/29/2023	100302	FELTON L. WALKER	FASTENERS	191.52
4500019629	3/29/2023	100302	FELTON L. WALKER	BRUSHES - NOT PAINT	192.00
4500019629	3/29/2023	100302	FELTON L. WALKER	WELDING EQP & SUPP	16.08
4500019630					1,660.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	1,122.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	165.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	245.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	98.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	TRANSP/TRUCK SRVS	30.00
4500019631					950.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	165.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	250.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	285.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	250.00
4500019633					579.45
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	55.80
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	279.00
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	167.40
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	77.25

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4500019635					189.00
4500019635	3/30/2023	101067	TINA A. LISTON-HORNER	ELECTRON COMPON/PRTS	189.00
4500019636					1,410.00
4500019636	3/30/2023	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.	330.00
4500019636	3/30/2023	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.	180.00
4500019636	3/30/2023	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.	900.00
4500019637					369.11
4500019637	3/30/2023	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	369.11
4500019639					7,871.00
4500019639	3/30/2023	103603	LISAM AMERICA INC	DATA PROC SRVS & SW	4,350.00
4500019639	3/30/2023	103603	LISAM AMERICA INC	DATA PROC SRVS & SW	3,521.00
4500019640					3,374.50
4500019640	3/30/2023	102092	MARTEK INDUSTRIES, INC.	ELEC&SIG PARTS/MAINT	3,374.50
4500019641					53.76
4500019641	3/30/2023	101615	MCMASTER-CARR SUPPLY COMPANY	FASTENERS	53.76
4500019642					5,028.00
4500019642	3/30/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	1,920.00
4500019642	3/30/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	1,458.00
4500019642	3/30/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	1,650.00
4500019651					2,486.00
4500019651	3/31/2023	103552	TS AIR SCIENCES LLC	TRAN CAR EQUIP-MECH	904.00
4500019651	3/31/2023	103552	TS AIR SCIENCES LLC	TRAN CAR EQUIP-MECH	1,582.00
4500019652					1,834.32
4500019652	3/31/2023	103552	TS AIR SCIENCES LLC	HVAC	111.84
4500019652	3/31/2023	103552	TS AIR SCIENCES LLC	HVAC	778.80
4500019652	3/31/2023	103552	TS AIR SCIENCES LLC	ELEC&SIG PARTS/MAINT	943.68

**OPERATIONS & MAINTENANCE  
COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Operations & Maintenance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Tuesday, April 11, 2023

**Commissioners:**

Albert Frattali, Chairman of the Operations & Maintenance Committee  
 Richard Sweeney  
 Daniel Christy (by Zoom)  
 James Snell (for Stacy Garrity, Pennsylvania State Treasurer) (by Zoom)  
 Gregory Schwab (by Zoom)  
 Bruce Garganio (by Zoom)

**DRPA/PATCO Staff:**

John Hanson, Chief Executive Officer  
 Jalila Parker, Deputy Chief Executive Officer  
 Raymond Santarelli, General Counsel and Corporate Secretary  
 Michael Venuto, Chief Engineer  
 Toni Brown, Chief Administrative Officer (by Zoom)  
 Stephen Holden, Deputy General Counsel  
 John Rink, General Manager, PATCO  
 Robert Hicks, Chief Operating Officer  
 Rohan Hepkins, Assistant General Manager, PATCO  
 Robert Finnegan, Chief Safety and Security Officer  
 Gerald Faber, Assistant General Counsel  
 Kathleen Vandy, Assistant General Counsel  
 Amy Ash, Manager, Contract Administration  
 Christina Maroney, Director, Strategic Initiatives  
 Joseph McAroy, Bridge Director, BFB/BRB  
 Ricardo DeOliveira, Bridge Director, WWB/CBB (by Zoom)  
 Matt Licata, Fleet Shop Manager (by Zoom)  
 Tonyelle Cook-Artis, Director, Government Relations  
 Darlene Callands, Manager Community Relations (by Zoom)  
 Richard England, Manager, Grants Management (by Zoom)  
 Carol Herbst, Senior Accountant (by Zoom)  
 Mike Williams, Manager, Corporate Communications  
 Mike Reher, Sergeant, Public Safety (by Zoom)  
 Jeffrey Smith, Police Officer, Public Safety (by Zoom)  
 Dawn Whiton, Executive Assistant to the CEO  
 Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present:**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit (by Zoom)  
 Alan Becker, Citizens Advisory Committee  
 Thomas Young, Bellevue Strategies  
 Harold Epps, Bellevue Strategies

## CALL TO ORDER

Committee Chairman Frattali called the Meeting of the Operations & Maintenance Committee of the Delaware River Port Authority to order at 9:00 a.m. and asked the Corporate Secretary to call the roll.

## ROLL CALL

The following Commissioners were present constituting a quorum: Committee Chair Frattali, Commissioners Sweeney, Snell, Christy, Schwab, and Garganio.

## OPEN SESSION

### Summary Statements and Resolutions for Consideration

There were seven (7) Summary Statements and Resolutions for the Committee's consideration:

**1. DRPA-23-027 Job Order Contracting Services for DRPA and PATCO.**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-23-027 seeking Board authorization to negotiate an agreement with The Gordian Group for consultant services that will continue to administer, manage, and update the Authority Job Order Contracting Service (JOC) program. Gordian's services are procured under Commonwealth of Pennsylvania COSTARS Purchasing Program contract #4400015342. Commissioner Snell moved to forward DRPA-23-027 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

**2. DRPA-23-028 Capital Project Contract Modifications.**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-23-028 seeking Board authorization for execution of contract modifications to one contract for an Authority capital project and for the Board to amend the 2023 Capital Budget to include the increase in contract amount being requested for the one contract: 1) Tactical Public Safety, LLC for the PATCO Underground Radio System Upgrade in an adjusted, increased amount of \$232,858.60. Commissioner Christy moved to forward DRPA-23-028 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

**3. DRPA-23-029 PATCO Automotive Shop Improvements.**

PATCO General Manager Rink presented Summary Statement and Resolution No. DRPA-23-029 seeking Board authorization to negotiate a contract with Denney Electric Supply to make needed improvements to PATCO's Automotive Shop at the Lindenwold facility; specifically, to add energy efficient LED lighting, exhaust ventilation fans, air conditioning systems, and increase office and shop space, in an amount not to exceed \$565,000.00. The materials and work will be provided under the PA COSTARS pricing. Commissioner Sweeney moved to forward DRPA-23-029 to the Board for consideration and Commissioner Schwab seconded the motion. There were



no questions or comments. All Commissioners in attendance voted to approve the motion.

**4. PATCO-23-007 2023 City to Shore Bike MS Event at Woodcrest Station.**

PATCO General Manager Rink presented Summary Statement and Resolution No. PATCO-23-007 seeking Board authorization for DRPA/PATCO to provide support services for the City to Shore Bike MS event on September 29 and 30 and October 1, 2023, at the PATCO Woodcrest Station with net costs to be reimbursed by the National Multiple Sclerosis Society, in an estimated amount of \$18,000.00. Commissioner Garganio moved to forward PATCO-23-007 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

**5. DRPA-23-030 Vegetation Management and Weed Control Services for Various DRPA and PATCO Facilities.**

Bridge Director McAroy presented Summary Statement and Resolution No. DRPA-23-030 seeking Board authorization to negotiate a 3-year contract with Allen Chase Enterprises, Inc. to provide vegetation management and weed control services for various DRPA and PATCO facilities, in an amount not to exceed \$451,917.90. Commissioner Snell moved to forward DRPA-23-030 to the Board for consideration and Commissioner Schwab seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

**6. DRPA-23-031 Contract for Bottled Spring Water and Rental of Coolers for DRPA and PATCO.**

Bridge Director McAroy presented Summary Statement and Resolution No. DRPA-23-031 seeking Board authorization to negotiate a contract with Blue Mountain Distributors (dba Twin Rocks Water) to provide bottled spring water and rental of coolers for the DRPA bridge and PATCO facilities, in an amount not to exceed \$256,219.92. Commissioner Schwab moved to forward DRPA-23-031 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

**7. DRPA-23-032 Harris Radio 4-Year Maintenance and Support Agreement.**

Public Safety Officer Smith presented Summary Statement and Resolution No. DRPA-23-032 seeking Board authorization to negotiate an agreement with Tactical Public Safety to purchase a new Harris Radio 4-year maintenance agreement to provide maintenance and support for the 800MHz radio system from 2023 through 2026, in an amount not to exceed \$412,000.00. The radio maintenance project will be purchased under the NJ State Contract T-0109, award #83932. Commissioner Snell moved to forward DRPA-23-032 to the Board for consideration and Commissioner Sweeney seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

## **General Discussion**

Committee Chairman Frattali stated there was one (1) Change Order for discussion.

### **Franklin Square Station Re-Opening Project.**

Chief Engineer Venuto presented Change Order #1 for the Franklin Square Station Re-Opening project. He stated that the original contract amount was approximately \$26,800,000.00, which included \$2,000,000.00 reserved for unforeseen site conditions, of which DRPA is seeking to allocate \$182,214.19. The change represents the addition of seven (7) new contract items identified during the course of completing the project, and the decrease of one (1) existing contract item. The new contract items include the removal of abandoned trolley tracks, modifications to door hardware, fire alarm modifications, security camera upgrades, modifications to the new escalator system, and the excavation and removal of an existing tree. There is no time extension required. There will be \$1,700,000.00 remaining in the reserve for unforeseen site conditions. There were no comments or questions from Commissioners.

## **ADJOURNMENT**

With no further business for the Operations and Maintenance Committee, Committee Chair Frattali announced the adjournment of the Committee, and called for a Motion to adjourn. Commissioner Snell made the motion. Commissioner Schwab seconded the motion. All Commissioners in attendance voted to approve the motion. The Operations and Maintenance Committee Meeting adjourned at 9:15 a.m.

## SUMMARY STATEMENT

<b>ITEM NO.</b>	<b>DRPA-23-027</b>
<b>SUBJECT:</b>	<b>Job Order Contracting Services for DRPA and PATCO</b>
<b>COMMITTEE:</b>	<b>Operations &amp; Maintenance</b>
<b>COMMITTEE MEETING DATE:</b>	<b>April 11, 2023</b>
<b>BOARD ACTION DATE:</b>	<b>April 19, 2023</b>
<b>PROPOSAL:</b>	<b>That the Board authorizes staff to enter into an Agreement with The Gordian Group for Job Order Contract consultant services.</b>
<b>PURPOSE:</b>	<b>To continue to administer, manage, and update the Authority Job Order Contracting Services (JOC) program. The award of this contract will allow the Authority to continue using Job Order Contracting as part of its capital improvement program.</b>
<b>BACKGROUND:</b>	<p><b>By Resolution Number DRPA-18-032, the Authority authorized the award of a contract to the Gordian Group to support the Authority in creating its own Job Order Contracting program. Under this award, Gordian worked with Authority personnel to develop a Construction Task Catalog containing technical specifications and pre-determined unit prices for specific construction activities.</b></p> <p><b>DRPA-20-064 and DRPA-20-065 were approved in May of 2020 and contracts were awarded to A.P. Construction, Inc. and Mount Construction Co., Inc. to perform on-call construction work based on Gordians pre-determined unit prices and the contractor’s adjustment factors.</b></p> <p><b>Gordian will provide its Scope of Work, to develop and implement the Authority’s JOC program, at no upfront cost. Gordian is paid a percentage of future job orders issued when the Authority’s program is in production. The Authority pays a 5% fee, and the contractor pays a 1% fee for each job order. Thus, it’s an inherently performance based contract that limits the Authority’s risk as there is no obligation for the Authority to use the JOC program developed.</b></p> <p><b>Job orders of \$250,000, or below, will be executed and presented to O&amp;M at the following session. Job Orders above \$250,000, up to \$900,000 will be presented to the O&amp;M committee for approval prior to execution.</b></p>

**Gordian's services are procured under Commonwealth of Pennsylvania Contract #: 4400015342. As of February 1, 2018, this Contract is COSTARS eligible. COSTARS is the Commonwealth's Cooperative Purchasing Program and serves as a conduit through which registered state-affiliated entities can leverage contracts that have been established by DGS, in accordance with the Commonwealth's competitive bidding requirements, to cost effectively and efficiently procure goods or services. As a registered COSTARS member, the Authority has the option to purchase from this Contract. Accordingly, it is recommended that the Board authorizes staff to enter into an Agreement with The Gordian Group for Job Order Contract consultant services pursuant to Gordian's COSTARS Contract.**

<b>SUMMARY:</b>	<b>Amount:</b>	N/A
	<b>Source of Funds:</b>	N/A
	<b>Capital Project #:</b>	N/A
	<b>Operating Budget:</b>	N/A
	<b>Master Plan Status:</b>	N/A
	<b>Other Fund Sources:</b>	N/A
	<b>Duration of Contract:</b>	N/A
	<b>Other Parties Involved:</b>	N/A

**DRPA-23-027**  
**Operations & Maintenance Committee: April 11, 2023**  
**Board Date: April 19, 2023**  
**Job Order Contracting Services**  
**for DRPA and PATCO**

**RESOLUTION**

**RESOLVED:** That the Board authorizes staff to enter into an Agreement with The Gordian Group for Job Order Contract consultant services in accordance with Gordian's Commonwealth of Pennsylvania COSTARS Contract; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

**SUMMARY:**

<b>Amount:</b>	<b>N/A</b>
<b>Source of Funds:</b>	<b>N/A</b>
<b>Capital Project #:</b>	<b>N/A</b>
<b>Operating Budget:</b>	<b>N/A</b>
<b>Master Plan Status:</b>	<b>N/A</b>
<b>Other Fund Sources:</b>	<b>N/A</b>
<b>Duration of Contract:</b>	<b>N/A</b>
<b>Other Parties Involved:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.** DRPA-23-028

**SUBJECT:** Capital Project Contract Modifications

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** April 11, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board authorize the execution of contract modifications to certain contract(s) for Authority capital project(s) and that the Board amend the 2023 Capital Budget to include the increase in contract amount(s) being requested in this Resolution.

**PURPOSE:** To approve contract modifications in the amount and time set forth herein for the identified Authority capital project(s) and to assure that the 2023 Capital Budget reflects the actual Board approved project costs.

**BACKGROUND:** The Authority is presently undertaking several capital projects previously approved by the Board. During the course of the project(s) identified in the Attachment (attached hereto and made a part hereof), Staff has determined that conditions affecting each project require contract modification adjusting the scope of work/contract items, compensation and/or the time to perform the contract work as set forth in the Attachment.

Staff has evaluated the contract modification(s) identified in the Attachment and any supporting documentation and has determined the contract adjustments as proposed are fair and reasonable and meet the needs of the Authority.

<b>SUMMARY:</b>	<b>Amount</b>	<b>See Attachment</b>
	<b>Source of Funds:</b>	<b>See Attachment</b>
	<b>Capital Project#:</b>	<b>See Attachment</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>See Attachment</b>
	<b>Other Parties:</b>	<b>N/A</b>

**DRPA-23-028**  
**Operations & Maintenance Committee: April 11, 2023**  
**Board Date: April 19, 2023**  
**Capital Project Contract Modifications**

**RESOLUTION**

**RESOLVED:** That the Board authorizes the execution of contract modifications to the contracts identified in the Attachment in such amounts and/or times set forth therein; and be it further

**RESOLVED:** That the Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of the DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer may execute such documents on behalf of the DRPA.

<b>SUMMARY:</b>	<b>Amount</b>	<b>See Attachment</b>
	<b>Source of Funds:</b>	<b>See Attachment</b>
	<b>Capital Project#:</b>	<b>See Attachment</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>See Attachment</b>
	<b>Other Parties:</b>	<b>N/A</b>

## ATTACHMENT

April 19, 2023

Summary of Supplemental Agreement and Change Orders

<u>Approved Resolution</u>	<u>Title</u>	<u>Consultant/ Contractor</u>	<u>Summary of Request</u>	<u>Current Contract/ Agreement Amount</u>	<u>Change Order / Supplemental Amount</u>	<u>Adjusted Contract Agreement Amount</u>	<u>Duration</u>	<u>Funding</u>
DRPA-22-028	PATCO Underground Radio System Upgrade	Tactical Public Safety, LLC	This change order covers the cost of new enclosures for the upgraded radio equipment on platforms. This change in the locations of radio equipment in the PATCO tunnels will allow easier and safer access for technicians and reduce response time when equipment outages occur.	\$1,616,589.77	\$232,858.60	\$1,849,448.37	3 months	General Fund



## SUMMARY STATEMENT

**ITEM NO.:** DRPA-23-029

**SUBJECT:** PATCO Automotive Shop Improvements

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** April 11, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board authorizes staff to negotiate a contract with Denney Electric Supply to make needed improvements to PATCO's Automotive Shop at its Lindenwold facility.

**Amount:** Up to \$565,000.00

**Contractor:** Denney Electric Supply  
106 West Lincoln Highway  
Pennel, PA 19047

**PURPOSE:** To make needed improvements and upgrades to PATCO's Automotive Shop in Lindenwold. The materials and work will be provided under PA COSTARS ("MRO") pricing.

**BACKGROUND:** The Automotive Shop at PATCO is 20 years old and needs an upgrade. Currently there are no ventilation fans to circulate the air in the Shop during summer months, the existing lighting is inefficient, the existing ventilation system in the welding shop does not vent to the outside, office and shop space are limited, and several of the existing offices/shops do not have air conditioning.

This project will replace all existing lighting with new energy efficient LED lighting, improve the exhaust ventilation of the welding shop, install ventilation fans in the shop common bay area and in the shop work areas, increase office and shop space, and install new air conditioning to the offices/shops which currently do not have air conditioning.

Staff has reviewed and evaluated Denney Electric's proposal and determined it to be fair and reasonable and consistent with PA COSTARS contract pricing.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>Not to exceed \$565,000.00</b>
	<b>Source of Funding:</b>	<b>General Fund</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Capital Project #:</b>	<b>PTD.31804</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>One (1) year</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-23-029**  
**Operations & Maintenance: April 11, 2023**  
**Board Date: April 19, 2023**  
**PATCO Automotive Shop Improvements**

**RESOLUTION**

**RESOLVED:** That the Board authorizes staff to negotiate a contract with Denney Electric Supply to make needed improvements to PATCO's Automotive Shop in Lindenwold in an amount not to exceed \$565,000.00; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>Not to exceed \$565,000.00</b>
	<b>Source of Funding:</b>	<b>General Fund</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Capital Project #:</b>	<b>PTD.31804</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>One (1) year</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO:** DRPA-23-030

**SUBJECT:** Vegetation Management and Weed Control Services for Various DRPA and PATCO Facilities

**COMMITTEE:** Operations and Maintenance

**COMMITTEE MEETING DATE:** April 11, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board Authorizes staff to enter a three (3) year contract with Allen Chase Enterprises, Inc. located in Oswego, New York, for Vegetation Management and Weed Control Services for DRPA and PATCO Facilities, in an amount not-to-exceed \$451,917.9.

**PURPOSE:** To provide Vegetation Management and Weed Control Services for DRPA Bridge Facilities; Ben Franklin, Commodore Barry, Walt Whitman, and Betsy Ross Bridges and PATCO High Speed Rail Line.

**BACKGROUND:** Request to bid was publicly advertised on DRPA’s website on February 8, 2023. Bid documents were sent to fifteen (15) bidders including MBE and WBE companies. Site inspections of all 4 Bridge facilities and PATCO were conducted. Two (2) bids were received on March 2, 2023 and are listed below:

Vendor	Location	Total Bid
Allen Chase Enterprises, Inc.	Oswego, NY	\$451,917.97
Republic Service of NJ DeAngelo Contracting Services	Hazleton, PA	\$860,083.00

The lowest responsive responsible bid was submitted by Allen Chase Enterprises, Inc. in the amount of \$451,917.97. Therefore, staff recommends that the contract be awarded to Allen Chase Enterprises, Inc.

**SUMMARY:**

<b>Amount:</b>	NTE \$451,917.97
<b>Source of Funds:</b>	Revenue Fund
<b>Capital Project #:</b>	N/A
<b>Operating Budget:</b>	NTE \$451,917.97
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Duration of Contract:</b>	4 (four) years total (3 years with one (1) one (1) year exercisable option)
<b>Other Parties Involved:</b>	N/A

**DRPA-23-030**  
**O&M Committee: April 11, 2023**  
**Board Date: April 19, 2023**  
**Vegetation Management and Weed**  
**Control Services for Various DRPA**  
**and PATCO Facilities**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorize DRPA staff to negotiate a three (3) year contract with Allen Chase Enterprises, Inc. located in Oswego, New York, for Vegetation Management and Weed Control Services for Vegetation Management and Weed Control Services for Various DRPA and PATCO Facilities, in an amount not-to-exceed \$451,917.97 for a three (3) year period – amount include 4th year option.; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>NTE \$451,917.97</b>
	<b>Source of Funds:</b>	<b>Revenue Fund</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>NTE \$451,917.97</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>4 (four) years total (3 years with one (1) one (1) year exercisable option)</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-23-031

**SUBJECT:** Contract for Bottled Spring Water and Rental of Coolers for DRPA and PATCO

**COMMITTEE:** Operations and Maintenance

**COMMITTEE MEETING DATE:** April 11, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board authorizes staff to enter into an Agreement with Blue Mountain Distributors dba Twin Rocks Water of Lakewood, New Jersey, for the provision of Bottled Spring Water and Rental of Coolers for the DRPA Bridge and PATCO facilities. The Agreement will be for a term of two (2) years, with a third (3) year option to extend.

**PURPOSE:** To authorize staff to enter into an Agreement for the provision of Bottled Spring Water and Rental of Coolers for DRPA and PATCO.

**BACKGROUND:** Bottled Spring Water and Rental of Coolers are requested for drinking water at all four DRPA Bridges and PATCO facilities. The bottled water and rental coolers replaced older style fixed water fountains that were outdated, unsanitary, and costly to repair.

The Invitation for Bid, DRPA-02-2023, was publicly advertised on February 23, 2023 and mailed to thirteen (13) prospective bidders. Three (3) bids were received on March 16, 2023 and it was determined that Blue Mountain Distributors dba Twin Rocks Water of Lakewood, New Jersey was the lowest responsible bidder in the amount of \$256,219.20. Therefore, staff recommends that the contract be awarded to Blue Mountain Distributors dba Twin Rocks Water.

**SUMMARY:**

<b>Amount:</b>	<b>Initial 2-year term: \$170,813.28</b>
	<b>3 year option term: \$85,406.64</b>
	<b>Total: \$256,219.92</b>
<b>Source of Funds:</b>	<b>Revenue Fund – DRPA</b>
	<b>General Fund – PATCO</b>
<b>Capital Project:</b>	<b>N/A</b>
<b>Operating Budget:</b>	<b>N/A</b>
<b>Master Plan Status:</b>	<b>N/A</b>
<b>Other Fund Sources:</b>	<b>N/A</b>
<b>Duration of Contract:</b>	<b>2-year initial term + 1-year extension term option</b>
<b>Other Parties Involved:</b>	<b>N/A</b>

**DRPA-23-031**  
**O&M Committee: April 11, 2023**  
**Board Date: April 19, 2023**  
**Contract for Bottled Spring Water and**  
**Rental of Coolers for DRPA and PATCO**

**RESOLUTION**

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to enter into an Agreement with Blue Mountain Distributors dba Twin Rocks Water of Lakewood, New Jersey, for the provision of Bottled Spring Water and Rental of Coolers for the DRPA and PATCO. The Agreement will be for a term of two (2) years, with the option to extend, at the DRPA's sole discretion, for one (1) additional year; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>Initial 2-year term: \$170,813.28</b> <b>3 year option term: \$85,406.64</b> <b>Total: \$256,219.92</b>
	<b>Source of Funds:</b>	<b>Revenue Fund – DRPA</b> <b>General Fund - PATCO</b>
	<b>Capital Project:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>2-year initial term + 1-year extension term option</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-23-032

**SUBJECT:** Harris Radio 4-year Maintenance and Support Agreement

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** April 11, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** Public Safety requests that the Board authorizes staff to negotiate an agreement with Tactical Public Safety, West Berlin, NJ, to purchase a new Harris Radio 4-year Maintenance Agreement. This agreement will provide maintenance and support for 2023 through 2026 for the 800MHz radio system, Symphony and Maestro console radios, portable radios, mobile radios, and control station radios. These radios will be used by both the DRPA and PATCO Public Safety Staff.

This proposal is for the 4-year 800 MHz Harris radio maintenance and support. The radio maintenance project is under NJ State Contract T-0109 (award #83932).

**Amount:** \$412,000.00

**Design/Builder:** Tactical Public Safety  
1036 Industrial Drive  
West Berlin, NJ 08091

**Other Proposers:** None

**PURPOSE:** To provide maintenance and support for 2023 through 2026 for the 800MHz radio system, Symphony and Maestro console radios, portable radios, mobile radios, and control station radios. These radios will be used by both the DRPA and PATCO Public Safety Staff. To ensure continuing provisions using current technology in policing and security service on behalf of DRPA, PATCO, and its fare-payers while enhancing security, safety, and streamlining productivity and staffing.

**BACKGROUND:** DRPA/PATCO day-to-day and emergency communication are essential to daily, routine, or emergency operations response, public health, the safety of personnel and communities, national security, and economic stability. Of all the problems experienced during day-to-day



operations to disaster events, one of the most severe problems could be communication due to the lack of the appropriate means to collect, process, and transmit essential and timely information. Radio communication systems operate under all types of environmental conditions and need to be monitored 24/7, combined with a situational response plan for diagnostics, repairs, and replacement. Communication problems occur due to many situations highlighting the need for a broad but comprehensive plan. Recognizing and understanding this required need, public safety agencies, 9-1-1 centers, emergency communication centers, highway patrol, and commuter transportation agencies are required to address the issue with emergency communication systems operating in harsh environments. Critical infrastructure radio systems and components must have a proactive maintenance plan to handle the repairs. The goal is to provide clear, uninterrupted day-to-day communications and enable first responders to communicate with each other for coordinated timely responses.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$412,000.00</b>
	<b>Source of Funds:</b>	<b>General Funds</b>
	<b>Capital Project #:</b>	<b>Project # TEP.01805</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>None</b>
	<b>Estimated Number of Jobs Supported:</b>	<b>168 Internally / 50 Externally</b>

**DRPA-23-032**  
**Operations & Maintenance: April 11, 2023**  
**Board Date: April 19, 2023**  
**Harris Radio 4-year Maintenance Agreement**

**RESOLUTION**

**RESOLVED:** That the Board authorizes the proper officers of the Delaware River Port Authority are hereby authorized to negotiate a contract to purchase a Harris Radio 4-year Maintenance Agreement, from January 1, 2023 to December 31, 2026, through Tactical Public Safety West Berlin, NJ, for a total cost not to exceed \$412,000.00, and be it further

**RESOLVED:** The Chair, Vice Chair, and Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair, and Chief Executive Officer, and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent and/or unavailable and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$412,000.00</b>
	<b>Source of Funds:</b>	<b>General Funds</b>
	<b>Capital Project #:</b>	<b>Project # TEP.01805</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>None</b>
	<b>Estimated Number of Jobs Supported:</b>	<b>168 Internally / 50 Externally</b>

# **FINANCE COMMITTEE**

**DELAWARE RIVER PORT AUTHORITY**  
**Finance Committee Meeting**

One Port Center  
 2 Riverside Drive  
 Camden, New Jersey  
 Wednesday, April 12, 2023

**Commissioners:**

Jeffrey Nash, Esq., Committee Chairman and Board Vice Chairman (by Zoom)  
 Donna Powell (by Zoom)  
 Daniel Christy (by Zoom)  
 James Snell (for Stacy Garrity, Pennsylvania State Treasurer) (by Zoom)  
 Keiwana McKinney (by Zoom)  
 Robert Ghormoz (by Zoom)  
 Aaron Nelson (by Zoom)

**DRPA/PATCO Staff:**

John Hanson, Chief Executive Officer  
 Jalila Parker, Deputy Chief Executive Officer  
 Raymond Santarelli, General Counsel and Corporate Secretary  
 Stephen Holden, Deputy General Counsel  
 James White, Chief Financial Officer  
 Robert Hicks, Chief Operating Officer  
 John Rink, General Manager, PATCO (by Zoom)  
 David Aubrey, Inspector General  
 Robert Finnigan, Chief Safety and Security Officer  
 Rohan Hepkins, Assistant PATCO General Manager (by Zoom)  
 Kathleen Vandy, Assistant General Counsel  
 Joe McAroy, Bridge Director, BFB/BRB (by Zoom)  
 Ricardo DeOliveira, Bridge Director, WWB/CBB (by Zoom)  
 Christopher Jones, Director Information Services  
 Carol Herbst, Senior Accountant (by Zoom)  
 Mike Williams, Manager, Corporate Communications  
 Dawn Whiton, Executive Assistant to the CEO  
 Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present:**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit (by Zoom)

**CALL TO ORDER**

Committee Chair Nash called the meeting of the Finance Committee of the Delaware River Port Authority to order at 9:02 a.m. and asked the Corporate Secretary to call the roll.

**ROLL CALL**

The following were present, constituting a quorum: Committee Chair Nash, and Commissioners Christy, McKinney, Snell, Powell, Ghormoz, and Nelson.

**OPEN SESSION**

Committee Chair Nash stated that there were three (3) items for Open Session.

### **1) Financial Update**

Chief Financial Officer/Treasurer White highlighted several areas from the DRPA/PATCO Unaudited Financial Summary. He discussed DRPA bridge traffic and PATCO ridership volume and revenue, the DRPA and PATCO year-to-date budgets and operating expenses and bond debt. Committee Chair Nash inquired regarding debt balance, interest income and current bond rates. Commissioner Nelson inquired into investment advisor recommendations relating to strategies in light of interest rate hikes. CEO Hanson added comments.

### **2) DRPA-23-033                    Authorization to Negotiate a 5-Year Lease Agreement with an additional 5-Year Option for New Tenant Fulton Foods, Inc.**

Deputy General Counsel Holden presented Summary Statement and Resolution No. DRPA-23-033 seeking Board approval for staff to negotiate a 5-year lease agreement with a 5-year option with Fulton Foods, LLC to operate a café on the first floor of the One Port Center building. Commissioner Christy moved to forward Resolution DRPA-23-033 to the Board for consideration and Commissioner Powell seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

### **3) DRPA-23-034                    Authorization to Negotiate a 5-Year Renewal Lease Extension Amendment with three options for an additional 5-Year Periods for Current Tenant PSE&G.**

Deputy General Counsel Holden presented Summary Statement and Resolution No. DRPA-23-034 seeking Board approval for staff to negotiate a 5-year lease amendment and three (3) 5-year options, with current tenant PSE&G for continued occupancy of Suite 110 at One Port Center. Commissioner Nelson moved to forward Resolution DRPA-23-034 to the Board for consideration and Commissioner Christy seconded the motion. There were no questions or comments. All Commissioners in attendance voted to approve the motion.

## **ADJOURNMENT**

With no further business for Open Session, Committee Chair Nash announced that following adjournment the Committee would meet in Executive Session to discuss pending and anticipated contract negotiations and called for a Motion to adjourn the Meeting and to meet in Executive Session. Commissioner Nelson made the motion. Commissioner Powell seconded the motion. All Commissioners in attendance voted to approve the motion. The Finance Committee Meeting adjourned and the Committee moved into Executive Session at 9:34 a.m.

**EXECUTIVE SESSION**

The Committee met in Executive Session.

Following discussion, and with no further business for the Executive Session, Commissioner Christy moved to close the Executive Session and Commissioner Nelson seconded the motion. All Commissioners in attendance voted to approve the motion and the Executive Session concluded at 9:45 a.m.

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-23-033

**SUBJECT:** Authorization to Negotiate a 5-year Lease with an additional 5-year option for new tenant Fulton Foods, LLC (to operate the café)

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** April 12, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board authorize staff to negotiate a 5-year Lease and one 5-year Option, with new tenant Fulton Foods, LLC for its entry into occupancy and operation of the food service facility for tenants at One Port Center.

**PURPOSE:** The food service café facility is currently vacant. It had been operated by outside vendors since OPC opened. The entry into a 5-year lease with one (1) 5-year option has been requested by the potential tenant operator of the café. Tenant will pay utilities (separately metered), and rent in the amount of \$1,500.00 per month with future increases in rent to be negotiated as their business may warrant.

**BACKGROUND:** By inference, pursuant to By-Laws Article XII(C)(6), any grant of a property interest in DRPA real estate for a term in excess of 5 years must be approved by the Board of Directors. Prior Lease for a café operator for a term of 3 years had been approved by the CEO with consent of Chair and Vice Chair pursuant to By-Laws Article XII(C)(6). At the current time, Fulton Foods, LLC wishes to enter a lease for an initial term of 5 years with a onetime Option for an additional 5 years. As part of the renewal, as is the custom in commercial building leases, the tenant has requested certain improvements (TI's) to their leased space at a cost not-to-exceed \$165,000.00 to reconfigure the facility and modernize the food service equipment. As is the custom in food service, tenant lease fit-outs and the selection and supervision of these improvements will be undertaken, with DRPA oversight, by the Tenant. The equipment and reconfiguration of the retail space has not been updated since the opening of OPC. All improvements will become the property of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>NTE \$165,000</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Capital Project #:</b>	<b>OTR.02303</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>Five years with one five-year option</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>
	<b>Estimated Number of</b>	<b>N/A</b>
	<b>Jobs Supported:</b>	<b>N/A</b>



**DRPA-23-033**  
**Finance: April 12, 2023**  
**Board Date: April 19, 2023**  
**Authorization to Negotiate a 5-year Lease**  
**with an additional 5-year option for**  
**new tenant Fulton Foods, LLC**

### RESOLUTION

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to negotiate a 5-year Lease and one 5-year Option with new tenant Fulton Foods, LLC for the occupancy of food service café facility at One Port Center; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>NTE \$165,000</b>
	<b>Source of Funds:</b>	<b>General Fund</b>
	<b>Capital Project #:</b>	<b>OTR.02303</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>Five years with one five-year option</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>
	<b>Estimated Number of</b>	<b>N/A</b>
	<b>Jobs Supported:</b>	<b>N/A</b>

**SUMMARY STATEMENT**

**ITEM NO.:** DRPA-23-034

**SUBJECT:** Authorization to Negotiate a 5-year Lease Extension Amendment with three options for an additional 5-year periods for current tenant PSE&G

**COMMITTEE:** Finance

**COMMITTEE MEETING DATE:** April 12, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board authorize staff to negotiate a 5-year Lease Amendment and three 5-year Options, with current tenant PSE&G for its continued occupancy of Suite 110 at One Port Center.

**PURPOSE:** Suite 110 has been occupied since 1997 by the Public Service Electric & Gas (PSE&G). The company wishes to continue its tenancy at One Port Center.

**BACKGROUND:** By inference, pursuant to ByLaws Article XII(C)(6), any grant of a property interest in DRPA real estate for a term in excess of 5 years must be approved by the Board of Directors. The prior Lease for a term of 3 years had been approved by the CEO with consent of Chair and Vice Chair pursuant to ByLaws Article XII(C)(6). At the current time, PSE&G wishes to renew its lease for an initial term of 5 years with three options for an additional 5-year period. As part of the renewal, as is the custom in commercial building leases, the tenant has requested certain improvements (TI's) to their leased space at a cost not to exceed \$8.00 per square foot.

All terms and provisions of the initial lease will remain in full force and effect with the exception of the increase in rent to an initial \$28.50 per square foot with an annual \$0.50 per square foot increments. For the 2,750 square feet leased, tenant shall also pay its pro rata share of the utilities at \$3.28 per square foot.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>N/A</b>
	<b>Source of Funds:</b>	<b>N/A</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>Five years with three five-year options</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>
	<b>Estimated Number of</b>	<b>N/A</b>
	<b>Jobs Supported:</b>	<b>N/A</b>

**DRPA-23-034**  
**Finance: April 12, 2023**  
**Board Date: April 19, 2023**  
**Authorization to Negotiate a 5-year Lease**  
**Amendment with three (3) 5-year Options**  
**for current tenant PSE&G**

### RESOLUTION

**RESOLVED:** That the Board of Commissioners of the Delaware River Port Authority authorizes staff to negotiate a 5-year Lease Amendment and three 5-year Options with current tenant PSE&G for the continued occupancy of Suite 110 at One Port Center; and be it further

**RESOLVED:** The Chair, Vice Chair and the Chief Executive Officer must approve and are hereby authorized to approve and execute all necessary agreements, contracts, or other documents on behalf of the DRPA. If such agreements, contracts, or other documents have been approved by the Chair, Vice Chair and Chief Executive Officer and if thereafter either the Chair or Vice Chair is absent or unavailable, the remaining Officer may execute the said document(s) on behalf of DRPA along with the Chief Executive Officer. If both the Chair and Vice Chair are absent or unavailable, and if it is necessary to execute the said document(s) while they are absent or unavailable, then the Chief Executive Officer shall execute such documents on behalf of DRPA.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>N/A</b>
	<b>Source of Funds:</b>	<b>N/A</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>Five years with three five-year options</b>
	<b>Other Parties Involved:</b>	<b>N/A</b>
	<b>Estimated Number of</b>	<b>N/A</b>
	<b>Jobs Supported:</b>	<b>N/A</b>

# **NEW BUSINESS**

## SUMMARY STATEMENT

**ITEM NO.:** DRPA-23-035

**SUBJECT:** Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)

**COMMITTEE:** New Business

**COMMITTEE MEETING DATE:** N/A

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

**PURPOSE:** To permit staff to continue and maintain DRPA operations in a safe and orderly manner.

**BACKGROUND:** At the Meeting held August 18, 2010 the DRPA Commission adopted Resolution 10-046 providing that all DRPA contracts must be adopted at an open meeting of the DRPA Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

**SUMMARY:**

<b>Amount:</b>	N/A
<b>Source of Funds:</b>	See Attached List
<b>Capital Project #:</b>	N/A
<b>Operating Budget:</b>	N/A
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Duration of Contract:</b>	N/A
<b>Other Parties Involved:</b>	N/A

**DRPA-23-035**  
**New Business: April 19, 2023**  
**Board Date: April 19, 2023**  
**Consideration of Pending DRPA Contracts**  
**(Between \$25,000 and \$100,000)**

### RESOLUTION

**RESOLVED:** That the Board authorizes and directs that subject to approval by the Chair, Vice Chair, General Counsel and the Chief Executive Officer, staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

<b>SUMMARY:</b>	<b>Amount:</b>	N/A
	<b>Source of Funds:</b>	See Attached List
	<b>Capital Project #:</b>	N/A
	<b>Operating Budget:</b>	N/A
	<b>Master Plan Status:</b>	N/A
	<b>Other Fund Sources:</b>	N/A
	<b>Duration of Contract:</b>	N/A
	<b>Other Parties Involved:</b>	N/A



CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, April 19, 2023

**DRPA**

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
<b>A</b>	ePlus Technology, Inc. Royersford, PA	Purchase Commvault Smarthands Support and Managed Services Renewal for DRPA and PATCO	\$99,900.00	In Accordance with Commonwealth of PA Co-Stars Contract #006-E22-218	1. Eplus Technology, Inc. Royersford, PA	1. \$99,900.00	<b>Revenue Fund DRPA-\$64,935.00</b>  <b>General Fund PATCO- \$34,965.00</b>
<b>B</b>	ePlus Technology, Inc. Royersford, PA	Hewlett Packard Enterprise Maintenance Agreement to provide hardware and software maintenance in support of the Authority's critical systems, such as Banner, Computer Aided Dispatch, Fleet, Toll and Data Security	\$40,543.20	In Accordance with Commonwealth of PA Co-Stars Contract #003-E22-579	1. ePlus Technology, Inc. Royersford, PA	1. \$40,543.20	<b>Revenue Funds</b>
<b>C</b>	Transcore Nashville, TN	Supplemental agreement - to provide toll host and lane modifications to support Inter-Agency Group's ICD Version 1.60	\$71,040.00	Request for Proposals	N/A	1. \$71,040.00	<b>Revenue Funds</b>





CONSIDERATION OF PENDING DRPA CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, April 19, 2023

**DRPA**

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
<b>D</b>	SHI International Corp. Somerset, NJ	Renewal of Maintenance Agreement with LawSoft. LawSoft is the software utilized by our Public Safety department for computer-aided dispatch. This maintenance keeps up to date with the latest software upgrades as well as technical support	\$32,065.53	In Accordance with Sourcewell Contract #081419-SHI	1. SHI International Corp. Somerset, NJ	1. \$32,065.53	<b>Revenue Funds</b>
<b>E</b>	SHI International Corp. Somerset, NJ	Renewal of Maintenance Agreement for email and web filtering services	\$54,147.63	In Accordance with Sourcewell Contract #081419-SHI	1. SHI International Corp. Somerset, NJ	1. \$54,147.63	<b>Revenue Funds</b>

# PORT AUTHORITY TRANSIT CORP. BOARD MEETING



Wednesday, April 19, 2023

Immediately following the DRPA Board Meeting

One Port Center

11<sup>th</sup> Floor Board Room

Camden, NJ

John T. Hanson, President



# **PATCO BOARD**



**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**Wednesday, April 19, 2023  
Immediately following the DRPA Board Meeting  
One Port Center  
Camden, New Jersey**

**ORDER OF BUSINESS**

1. Roll Call
2. Public Comment
3. Report of the General Manager – April 2023
4. Approval of March 15, 2023 PATCO Board Meeting Minutes
5. Monthly List of Previously Approved Payments – March 2023
6. Monthly List of Previously Approved Purchase Orders and Contracts – March 2023
7. Approval of Balance Sheet and Equity Statement dated January 31, 2023
8. Approval of Operations & Maintenance Committee Meeting Minutes – April 11, 2023
9. Adoption of Resolutions Approved by Operations & Maintenance Committee – April 11, 2023
  - PATCO-23-007 2023 City to Shore Bike MS Event at Woodcrest Station
10. Unfinished Business
11. New Business
  - PATCO-23-008 Consideration of Pending PATCO Contracts  
(Between \$25,000 and \$100,000)
12. Executive Session
13. Adjournment

# **GENERAL MANAGER'S REPORT**



REPORT OF THE GENERAL MANAGER

*As stewards of public assets,  
we provide for the safe and efficient operation  
of transportation services and facilities  
in a manner that creates value for the public we serve.*

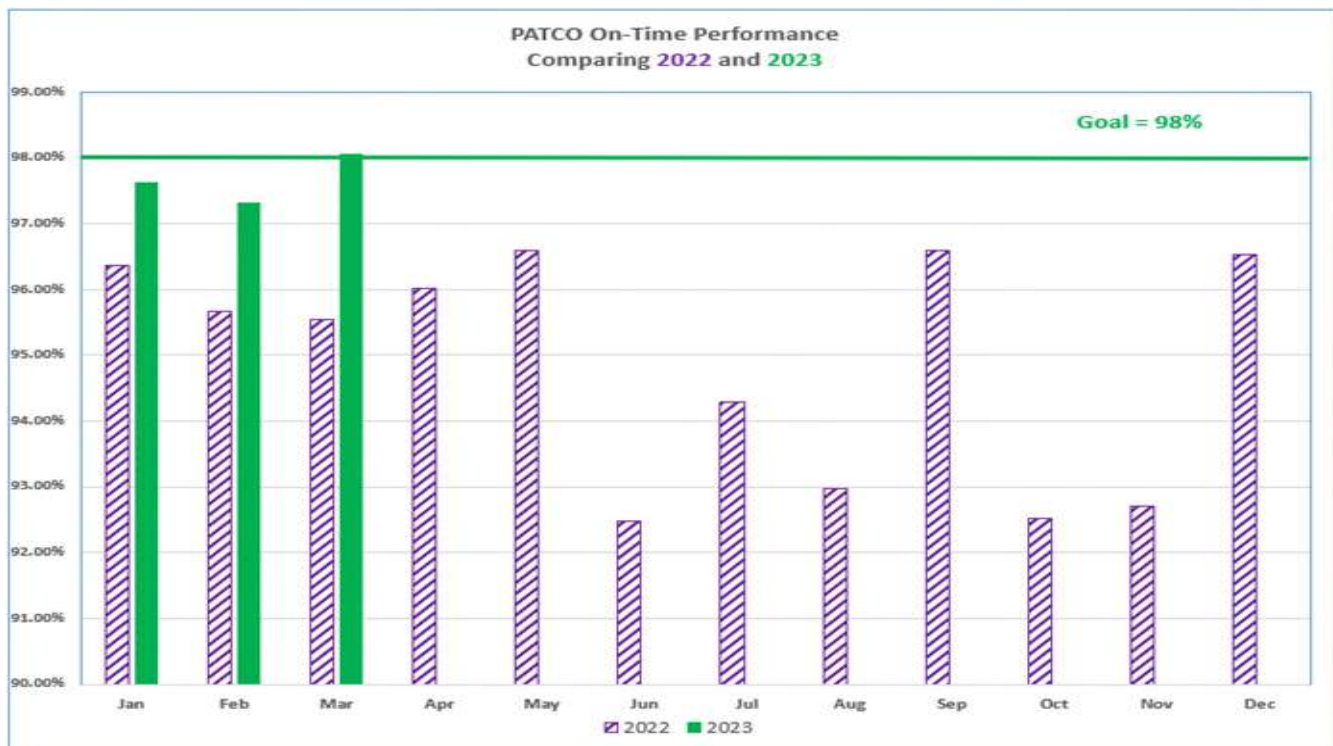
April 19, 2023

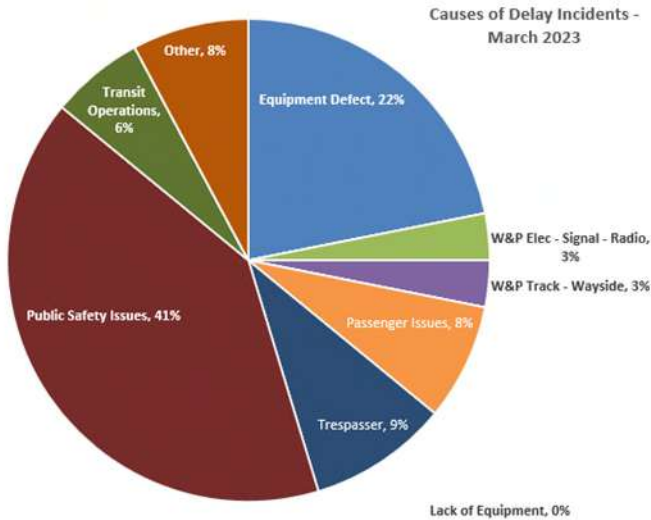
To the Commissioners:

The following is a summary of recent PATCO activities, with supplemental information attached.

**HIGHLIGHTS**

**On-Time Performance** – In March, on-time performance was **98.05%, meeting our goal of 98%**. This exceeded our performance for any month in over a year. Of the 4,839 scheduled trips, 4 were cancelled, 90 were late, and 6 stations were bypassed. On-time performance for the Year To Date rose to **97.5%**.





**Causes of Delay Incidents** – Equipment reliability has significantly improved in recent months. Public Safety issues this month were primarily proactive sweeps to remove non-ticketed individuals from the trains.

**Availability of Transit Equipment** – PATCO closely monitors the availability of equipment to meet the needs of our peak service customers. The 100% availability again this month significantly contributed to our ability to keep our commitment to serving our customers and to achieve our goal for on-time performance.

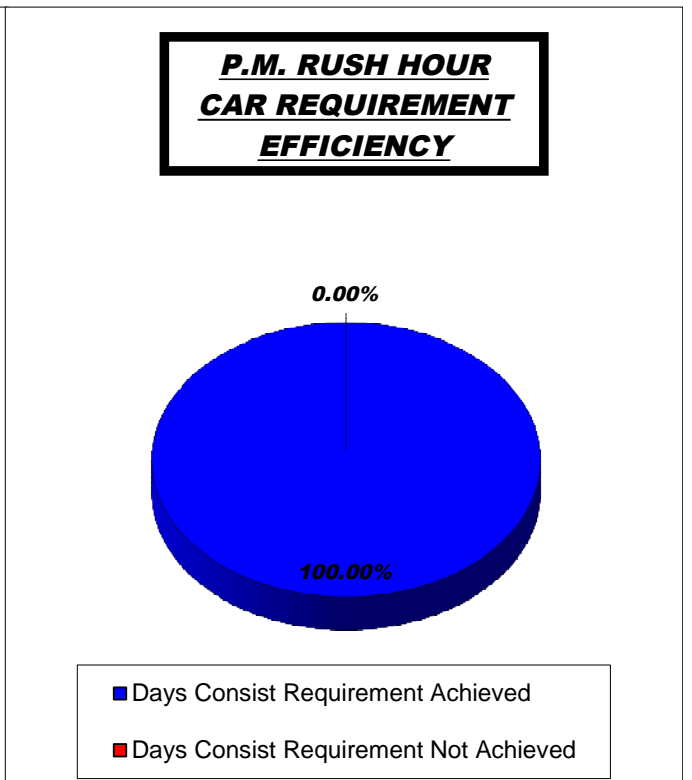
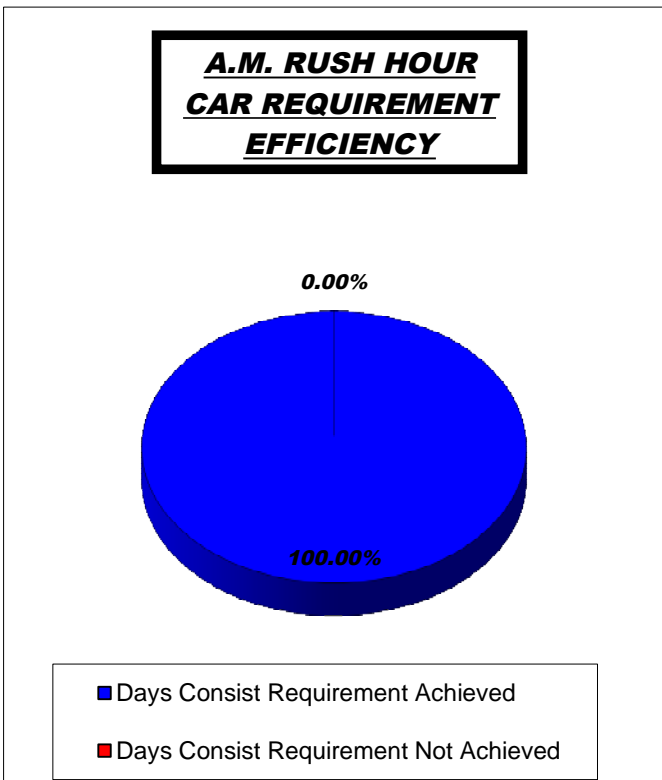
## DAILY LOADLINE CAR REQUIREMENT FOR MARCH 2023

**A.M. RUSH HOUR (48 CARS REQUIRED )**

**P.M. RUSH HOUR (48 CARS REQUIRED )**

Days Consist Requirement Achieved	<b>23</b>	<b>100.00%</b>
Days Consist Requirement Not Achieved	<b>0</b>	<b>0.00%</b>
<b>TOTAL DAYS</b>	<b>23</b>	

Days Consist Requirement Achieved	<b>23</b>	<b>100.00%</b>
Days Consist Requirement Not Achieved	<b>0</b>	<b>0.00%</b>
<b>TOTAL DAYS</b>	<b>23</b>	



**Philadelphia Flower Show Returns to the PA Convention Center** – After two years as an outdoor show in FDR Park, the Philadelphia Flower Show returned to the Pennsylvania Convention Center, just blocks from PATCO's 8<sup>th</sup>/Market and 13<sup>th</sup>/Locust Street stations. Our ridership on the weekdays of the show increased by almost 11%, and on the two Saturdays of the show, ridership increased by 6.7% compared to an average Saturday in 2023 through February. If comparing Flower Show Sundays with an average 2023 Sunday (excluding New Year's Day and Eagles events), ridership was 25% higher.



**Special Saint Patrick's Revelers** – On Sunday, March 12, we staged extra staff in our stations in anticipation of customers heading to the Saint Patrick's Day Parade. At 8<sup>th</sup>/Market, our Station Supervisor spotted the **Duffy's Cut Pipers**, who use Ferry Avenue Station when they go into and out of Philadelphia. Piper "Jake" said, "We are always happy with our ride back and forth .... Convenient, comfortable, and the price is always right!"





**Proactive Inspection leads to Reaction leads to Quick Resolution** – On March 14, Track & Facilities staff were conducting a routine inspection of rail when a track defect was discovered. The track west of Ferry Avenue was taken out of service and immediately a team and equipment were assigned to address the issue.



In all, four trains were only 6 or 7 minutes late as a result of this situation, including the extra precaution of speed restrictions for the first train to pass through after completion of the work. We credit both our Track & Facilities staff and our Center Tower staff for this efficient resolution and return to normal service.

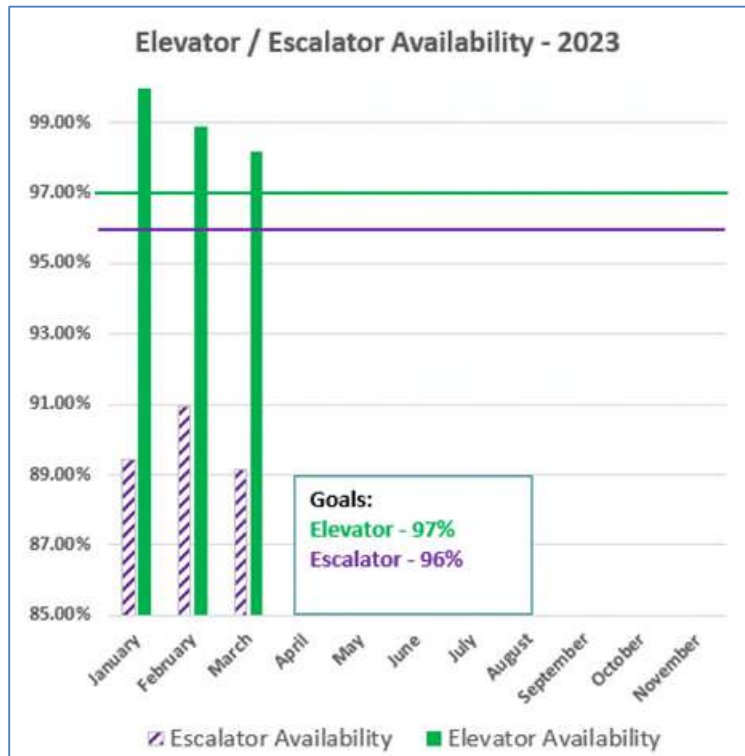


**STEWARDSHIP**

**Elevators and Escalators**

• **Availability**

- Availability of all **elevators** was **98.2%** in March, surpassing our goal of 97%. Availability of elevators year to date is **99.02%**.
- Availability of all **escalators** was **89.14%** in March, falling short of our goal of 96%. Seventy-two percent (72%) of the outages in March involved the down escalator from the Woodcrest eastbound platform. We continue to seek a resolution of that unit’s unusual problem. Recalculating without that one unit yields an availability rate of **98.78%** for the other escalators in March.



Availability of escalators year to date is **89.82%**.

- **Performance of Preventive Maintenance** - Monthly preventive maintenance was performed on all available elevators and escalators in March.

**SERVICE**

**Ridership** – Ridership in March was 476,433, an **increase** of 44,683 (**+10.35%**) when compared to March of 2022. Ridership year to date totaled 1,343,114, an **increase** of 300,171 (**+28.78%**) when compared to the same period of 2022. The average weekday increased again this month.

**FREEDOM Card Service Center** – The Service Center at Woodcrest Station is open every weekday from 7 a.m. to 6 p.m. and at Broadway on Mondays from 10 a.m. to 2 p.m. In addition, many customers use our FREEDOM website to add value to their cards, report lost cards, and change credit card information.

Service	# of Customers Served in March	# of Customers Served Year to Date
Calls	734	2,155
Walk-Ups	787	2,149
Replacement Cards Issued	565	1,502
SHARE Card Sign-ups	73	147
Reduced Fare Program Sign-ups	110	339
Student Sign-ups	2	14
“T” Card sign-ups	12	55

**COMMUNITY**

**Smart & Safe Fairs** – Center City District invited PATCO and SEPTA to participate in a series of Smart & Safe Fairs at various office buildings. Workers in the buildings enjoyed live music and fresh soft pretzels, asked questions about their commute, and learned about special events and opportunities available in Center City.

*Setting up at 1515 Market St before the lunch hour rush*



**Girl**

**Girl Scout Cookie Sales** – PATCO received a thank you from Troop 30077, saying, “It was a challenge finding safe locations for our girls to host a booth. Ferry Avenue PATCO not only provided a safe, indoor area but sales were beyond our expectations . . . PATCO was greatly appreciated.”



**FINANCE**

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*(The following unaudited data available as of 4/11/2023.)*

PATCO Income year to date (through 1/31/2023) amounted to \$1,144,645, compared with a Budget Anticipated Income of \$1,115,445, a **favorable** variance of \$29,200 **(+2.62%)**.

Operating expenses during January amounted to \$4,861,360, compared with a Budget Anticipated Expense of \$5,563,253, a **favorable** variance of \$701,893 or **12.62%**.

During the month of January, PATCO experienced a Net Operating Loss (excluding rental and non-recurring charges) of \$3,716,715. Total Cumulative Loss year to date (including Lease Rental charges) equaled \$4,226,878.

Net Transit Loss (including lease expense) for the month of January 2023 was \$4,226,878.

Year to Date as of 1/31/2023

<u>Through January 31, 2023</u>	2023 <u>Budget</u>	2023 <u>Actual</u>	<u>Variance</u>	
Income	\$1,115,445	\$1,144,645	\$29,200	<b>F</b>
Expenses	\$5,563,253	\$4,861,360	\$701,893	<b>F</b>
Operating Ratio	.2005	.2355		<b>F</b>
Passengers	434,186	444,820	10,634	<b>F</b>
Car Miles	463,745	424,978	38,767	

**PERSONNEL TRANSACTIONS**

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The following personnel transactions occurred in March, 2023:

NAME	POSITION	DEPT.	DATE
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APPOINTMENT(S) - None

TEMPORARY APPOINTMENTS - None

PROMOTION(S) - None

TEMPORARY ASSIGNMENT TO HIGHER CLASSIFICATION

Kevin J. Hyslop	From: Senior Accountant	Finance	
<span style="border: 1px solid black; padding: 2px;">NJ</span>	To: Acting Director	Finance	3/04 – 3/20/2023

Frederick C. Linett, Jr. NJ	From: Electrical Foreman To: Acting Manager, Power, Signals & Communication	Power & Signals Power & Signals	3/09 – 3/13/2023
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Ruth Keller NJ	From: Track Foreman To: Acting Manager, Track Structures & Mech Equip't	Track & Facilities Track & Facilities	3/27 – 4/02/2023
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UPGRADE (GRADE CHANGE) - None

TITLE CHANGES

Mary Stires NJ	From: Accounting Clerk To: Payroll Administrator	Payroll (Finance) Payroll (Finance)	3/18/2023
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INTERAGENCY PROMOTIONS – From PATCO to DRPA

Matthew G. Smith NJ	From: Maintainer To: Electrical Technician	Power & Signals Operations Division Electrical (BRB)	3/18/2023
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INTERAGENCY TRANSFERS - None

RETIREMENT(S) - None

RESIGNATION(S)

Yolanda D. Bey PA	Custodian	Track & Facilities	3/02/2023
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LAY OFFS - None

END OF TEMPORARY ASSIGNMENT - None

DECEASED – None

The Affirmative Action Scorecard for the first quarter is attached to this report.

**PURCHASING & MATERIAL MANAGEMENT**

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During the month of March, 133 purchase orders were issued with a total value of \$571,008. Of the \$86,826 in monthly purchases where minority vendors could have served PATCO needs, \$24,245 was awarded to MBEs and \$30,388 to WBEs. The \$54,632 total MBE/WBE purchases in March represent 9.57% of the total spent and 62.92% of the purchases available to MBE/WBEs.

Attached to this report is the Affirmative Action Report summarizing purchases during the first quarter of 2023.

**MAINTENANCE OF TRAINS (EQUIPMENT DEPARTMENT)**

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The following significant maintenance initiatives progressed in March:

- The cars rehabilitated by Alstom have reached a milestone: 15 million miles of service. Most of the growing pains initially experienced when the cars arrived on-site have been resolved, with just a few FMIs (field modifications) still under way.
- Thirteen (13) overhauled motors were available for installation as needed. Seventy-nine (79) are in the overhaul process, including twenty-four (24) at Swiger Coil, sixteen (16) at RAM, fourteen (14) at WALCO, sixteen (16) at Sherwood, eight (8) pending outbound shipment, and one (1) undergoing in-house mini overhaul.

**Traction Motor Overhaul  
Thru March 31, 2023**

	2020	2021	2022	2023	Total
Resolution P-19-018	\$ 2,658,439.76	\$ 2,581,538.55	\$ 3,241,221.83	\$ 354,450.00	\$ 8,835,650.14
Totals	<b>\$ 2,658,439.76</b>	<b>\$ 2,581,538.55</b>	<b>\$ 3,241,221.83</b>	<b>\$ 354,450.00</b>	<b>\$ 8,835,650.14</b>
<b>Vendor Breakdown</b>					
RAM Industrial	\$ 761,512.00	\$ 566,237.00	\$ 904,209.00	\$ 76,133.00	\$ 2,308,091.00
Sherwood	\$ 315,583.00	\$ 564,567.00	\$ 801,971.00	\$ 29,540.00	\$ 1,711,661.00
Swiger Coil (DBA Motive Power)	\$ 816,488.76	\$ 666,757.55	\$ 454,023.83	\$ 193,859.00	\$ 2,131,129.14
Walco Electric	\$ 764,856.00	\$ 783,977.00	\$ 1,081,018.00	\$ 54,918.00	\$ 2,684,769.00
Totals	<b>\$ 2,658,439.76</b>	<b>\$ 2,581,538.55</b>	<b>\$ 3,241,221.83</b>	<b>\$ 354,450.00</b>	<b>\$ 8,835,650.14</b>
<b>Remaining Contract Funds</b>					<b>\$1,664,349.86</b>

- We established a goal of thirty-two (32) truck overhauls in 2023. Four (4) have been assembled so far, with one (1) in progress.
- Thirty-eight (38) rebuilt gearboxes are currently available, and zero (0) wheelsets are assembled for truck building. Twenty-two (22) gearboxes are in the overhaul process with three (3) at UTC, fifteen (15) at Penn Machine, zero (0) at PATCO and four (4) pending outbound shipment. There was no change to the gearbox KPI this month.

**Gearbox Overhaul  
Thru March 31, 2023**

Resolution	2022	Grand Total
P-21-085	\$ 416,856.31	\$ 416,856.31
 <b>Vendor Breakdown</b>		
UTC/RAS & PENN MACHINE		
UTC/RAS		\$ -
PENN MACHINE COMPANY LLC	\$ 416,856.31	\$ 416,856.31
Totals	<b>\$ 416,856.31</b>	<b>\$ 416,856.31</b>
<b>Remaining Contract Funds</b>		<b>\$ 1,083,143.69</b>

- In March, custodial employees scrubbed twenty-two (22) cars (intensive interior cleaning and buffing floors). In addition, we completed one hundred twenty-three (123) exterior washes.
- The wayside monitoring and diagnostic system demonstration took place on March 10, 2021. Quester Tangent upper management witnessed slow performance of WMDS system. QT acknowledges the problem with the system and is working on a resolution.

**TRACK & FACILITIES**

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- In March, Track & Facilities crews performed ROW (right of way), station, parking lot and track inspections.
- Custodians performed “gang” clean/pressure washing of stations.
- Support services (flagging and scheduling) were provided as required for the following projects:
  - Ben Franklin Rehabilitation capital project (Contract No. BF-54-2019)
  - PATCO Elevators at Remaining Station (Project 12-I)
  - Solar Project
  - Bi-ennial Inspection
- M&S Techs removed material and seaboxes to make room for the new PATCO control center.
- M&S Techs installed fencing material around 13<sup>th</sup> and Locust stairwell to limit trash intrusion.
- A mud pocket at Pine Street was tamped.
- Staff cut out a broken rail on Track 2, gauge side, 200’ east of Mickle Street Tunnel. New rail was bolted in place.
- M&S Technicians installed greasers on #2 track from Way to Market Interlockings. They also installed greaser at 9<sup>th</sup> Street Curve and repaired greaser at Philadelphia Portal.

- Track Mechanics replaced broken hold-down bolts, tightened loose lags, removed four sets of weld straps, and cleared three track drains where water has been ponding.
- Two thermite welds were performed at MP 9.00 on the south rail.
- M&S Techs replaced close clearance signs on the Ben Franklin Bridge.
- M&S Techs welded 82W frog at West Linden.
- Track Mechanics replaced damaged short block ties in the Camden subway between Hall and Camden Storage.



**POWER & SIGNALS**

- Power & Signals staff installed third rail extension channels between third rail sectionalizing switches F2 and MO332E. They also positioned 612' of replacement third rail at the work site.
- Staff started the installation of new perimeter wall pack lighting fixtures on the exterior of PATCO Annex Building.
- Staff established mainline track outages for the Track & Facilities Department.
- Traction return bonding was applied to new rail replacement as required.
- Right of Way (ROW), switch and signal inspections were performed.
- Substation breaker maintenance was performed.
- Relay testing and repairs were performed at mainline interlockings.
- Stations, subway tunnels, and parking lots were re-lamped as necessary.
- Support services were also provided as required for the following projects:
  - Birch Street Substation Equipment Upgrades (Contract PATCO-71-2019)
  - BFB suspension cable
  - Franklin Square Station Rehabilitation
  - Maintenance and repairs of escalators and elevators



**SAFETY**

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The monthly report of the Safety Department is enclosed with this report.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "John D. Rink".

John D. Rink  
General Manager

**PORT AUTHORITY TRANSIT CORPORATION  
COMPARATIVE STATEMENT OF REVENUE AND EXPENSES  
January 31, 2023 Monthly and YTD**

	1ST A/P 1/31/2023
<u>INCOME</u>	
Operating	1,093,199
<u>Non-Operating</u>	<u>51,446</u>
Total Income-Pd	1,144,645

Total Oper.Inc.-YTD  
Total NonOper.Inc.-YTD  
**Total Income-YTD**

<u>EXPENSE</u>	
Way & Power	1,087,022
Equipment	596,863
Transportation	1,714,141
Administration	982,744
Purchased Power	336,793
Ins & Claims	143,796
Sub-Total-Pd	4,861,360
<b>Sub-Total-YTD</b>	

Rent-DRPA-PD 510,163  
**Rent-DRPA-YTD**  
Total Expenses-Pd 5,371,523  
**Total Expenses-YTD**

STATISTICS  
Passengers-PD 444,820  
**Passengers-YTD**

Oper Rev. /Pass-Pd	2.46
<b>Oper Rev. /Pass-YTD</b>	
Oper Exp. /Pass-Pd	10.93
<b>Oper Exp. /Pass-YTD</b>	

Car Miles-Pd 424,978  
**Car Miles-YTD**

Oper Rev. /CM-PD	2.57
<b>Oper Rev. /CM-YTD</b>	
Oper Exp./CM-PD	11.44
<b>Oper Exp./CM-YTD</b>	

<b>Avg. Rev. /Pass- YTD</b>	<b>2.57</b>
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**Port Authority Transit Corporation**  
**Analysis of Budgeted/Actual Income - Year 2023**  
**1st Accounting Period Ending**  
**January 31, 2023**

Income	2023		Current			Year-To-Date			
	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>		<u>Budget</u>	<u>Actual</u>	<u>Variance</u>	
Passenger Fare Revenue	\$13,605,179	\$1,042,047	\$1,057,952	\$15,905	1.53% F	\$1,042,047	\$1,057,952	\$15,905	1.53% F
Smart Card Sales	<u>68,850</u>	<u>5,738</u>	<u>5,355</u>	<u>(383)</u>	<u>-6.67% U</u>	<u>5,738</u>	<u>5,355</u>	<u>(383)</u>	<u>-6.67% U</u>
Total Passenger Revenue	\$13,674,029	\$1,047,785	\$1,063,307	\$15,522	1.48% F	\$1,047,785	\$1,063,307	\$15,522	1.48% F
Advertising	\$181,116	15,093	29,963	14,870	98.52% F	15,093	29,963	14,870	98.52% F
Parking	309,628	25,802	29,892	4,090	15.85% F	25,802	29,892	4,090	15.85% F
Leases & Rentals	332,429	22,056	11,149	(10,907)	-49.45% U	22,056	11,149	(10,907)	-49.45% U
Interest	15,200	1,267	10,304	9,037	713.47% F	1,267	10,304	9,037	713.47% F
Miscellaneous	<u>41,308</u>	<u>3,442</u>	<u>30</u>	<u>(3,412)</u>	<u>- U</u>	<u>3,442</u>	<u>30</u>	<u>(3,412)</u>	<u>- U</u>
Total Income	<u>\$14,553,710</u>	<u>\$1,115,445</u>	<u>\$1,144,645</u>	<u>\$29,200</u>	<u>2.62% F</u>	<u>\$1,115,445</u>	<u>\$1,144,645</u>	<u>\$29,200</u>	<u>2.62% F</u>
Passengers	5,668,824	434,186	444,820	10,634	2.45% F	434,186	444,820	10,634	2.45% F

**Port Authority Transit Corporation  
Comparative Analysis - 2023  
Budget /Actual-Income & Departmental Expenses  
for the Month Ending  
January 31, 2023**

	2023		Current			Year-To-Date			
	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>		<u>Budget</u>	<u>Actual</u>	<u>Variance</u>	
Passenger Fare Revenue	\$13,605,179	\$1,042,047	\$1,057,952	\$15,905	1.5% F	\$1,042,047	\$1,057,952	\$15,905	1.5% F
Smart Card Sales	<u>68,850</u>	<u>5,738</u>	<u>5,355</u>	<u>(383)</u>	<u>-6.7% U</u>	<u>5,738</u>	<u>5,355</u>	<u>(383)</u>	<u>-6.7% U</u>
Total Passenger Revenue	13,674,029	1,047,785	1,063,307	15,522	1.5% F	1,047,785	1,063,307	15,522	1.5% F
Other	<u>879,681</u>	<u>67,660</u>	<u>81,338</u>	<u>13,678</u>	<u>20.2% F</u>	<u>67,660</u>	<u>81,338</u>	<u>13,678</u>	<u>20.2% F</u>
Total Income	<u>\$14,553,710</u>	<u>\$1,115,445</u>	<u>\$1,144,645</u>	<u>\$29,200</u>	<u>2.6% F</u>	<u>\$1,115,445</u>	<u>\$1,144,645</u>	<u>\$29,200</u>	<u>2.6% F</u>
Way & Power	\$13,774,908	\$1,147,831	\$1,087,022	\$60,809	5.3% F	\$1,147,831	\$1,087,022	\$60,809	5.3% F
Equipment	10,289,964	856,920	596,863	260,057	30.3% F	856,920	596,863	260,057	30.3% F
Transportation	21,963,302	1,838,074	1,714,141	123,933	6.7% F	1,838,074	1,714,141	123,933	6.7% F
Administration	11,731,345	1,153,285	982,744	170,541	14.8% F	1,153,285	982,744	170,541	14.8% F
Insurance & Claims	2,480,712	206,726	143,796	62,930	30.4% F	206,726	143,796	62,930	30.4% F
Purchased Power	<u>4,325,000</u>	<u>360,417</u>	<u>336,793</u>	<u>23,624</u>	<u>6.6% F</u>	<u>360,417</u>	<u>336,793</u>	<u>23,624</u>	<u>6.6% F</u>
Sub-Total	\$64,565,231	\$5,563,253	\$4,861,360	\$701,893	12.6% F	\$5,563,253	\$4,861,360	\$701,893	12.6% F
Transit Subsidy (before rent)	(\$50,011,521)	(\$4,447,808)	(\$3,716,715)	\$731,093	16.4% F	(\$4,447,808)	(\$3,716,715)	\$731,093	16.4% F
Rent-DRPA	6,122,000	510,163	510,163	—	— F	510,163	510,163	—	— F
Total Expenses	<u>\$70,687,231</u>	<u>\$6,073,416</u>	<u>\$5,371,523</u>	<u>\$701,893</u>	<u>11.6% F</u>	<u>\$6,073,416</u>	<u>\$5,371,523</u>	<u>\$701,893</u>	<u>11.6% F</u>
Transit Subsidy (includes rent)	<u>(\$56,133,521)</u>	<u>(\$4,957,971)</u>	<u>(\$4,226,878)</u>	<u>\$731,093</u>	<u>14.7% F</u>	<u>(\$4,957,971)</u>	<u>(\$4,226,878)</u>	<u>\$731,093</u>	<u>14.7% F</u>

# PATCO EEO CATEGORIES (By State)

221

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
1	General Manager		1	
2	Assistant General Manager			1
1	Director, Equipment		1	
2	Director, Fare Collection Operations		1	
3	Director, Finance		1	
4	Director, Power & Signals		1	
5	Director, Safety Services		1	
6	Director, Track & Facilities		1	
7	Director, Transit Services		1	
1	Manager, Power, Signals & Communications		2	
2	Technical Supervisor, Civil/Mechanical Systems			1
3	Technical Supervisor, Equipment			1
4	Manager, Track & Facilities		1	
5	Manager, Track, Structures & Mechanical Equipment		1	
6	Technical Supervisor, Transit Services			1
7	Manager, Electrical & Electronics		1	
8	Manager, Fare Collection			1
9	Manager, Mechanical & Custodial		1	
10	Manager, Passenger Services		1	
11	Supervising Dispatcher		2	
12	Technical Supervisor, Administration/Projects			
1	Custodial Foreman			1
2	Dispatcher		5	3
3	Dispatcher Trainee		1	
4	Electrical Foreman, Equipment		2	

# PATCO EEO CATEGORIES (By State)

	JOB TITLE	STATE OF RESIDENCE		
		DE	NJ	PA
5	Electrical Foreman, Power & Signals		4	
6	Fleet Foreman		1	
7	Mechanical Foreman		1	1
8	Purchasing Agent		1	
9	Senior Accountant		3	
10	Track Foreman		2	1
11	Money Room Supervisor		1	
12	Payroll Administrator		2	
13	Station Supervisor		6	1
14	Supervisor, Storeroom			1
15	Supervisor, Transit Services		4	
16	Supervisor/Traffic Analyst		6	1
17	Fare Collection Foreman			
18	Maintenance Foreman			
<b><u>OFFICIALS &amp; ADMINISTRATORS (Total By State)</u></b>		<b>0</b>	<b>56</b>	<b>14</b>
<b><u>TOTAL OFFICIALS &amp; ADMINISTRATORS</u></b>			<b>70</b>	
1	Purchasing Specialist		3	
2	Fare Collection Systems Analyst		1	
3	Program Analyst			0
4	Project Manager, Technical		1	
5	Safety Specialist		2	
<b><u>PROFESSIONALS (Total By State)</u></b>		<b>0</b>	<b>7</b>	<b>0</b>
<b><u>TOTAL PROFESSIONALS</u></b>			<b>7</b>	

# PATCO EEO CATEGORIES (By State)

223

JOB TITLE		STATE OF RESIDENCE		
		DE	NJ	PA
1	Train Operator	1	37	16
<b>PARAPROFESSIONALS (Total By State)</b>		<b>1</b>	<b>37</b>	<b>16</b>
<b>TOTAL PARAPROFESSIONALS</b>		<b>54</b>		
1	Custodian		16	16
2	Revenue Collector		2	
<b>SERVICE MAINTENANCE (Total By State)</b>		<b>0</b>	<b>18</b>	<b>16</b>
<b>TOTAL SERVICE MAINTENANCE</b>		<b>34</b>		
1	Administrative Coordinator 3		2	
2	Administrative Coordinator 5		6	
3	Accounting Clerk		2	
4	Accounting Clerk - Payroll		0	
5	Storekeeper		5	
6	Media Specialist		1	
7	Data Entry Clerk			1
8	Customer Service Agent/Traffic Checker		3	1
9	Purchasing Clerk			
<b>ADMINISTRATIVE SUPPORT (Total By State)</b>		<b>0</b>	<b>19</b>	<b>2</b>

# PATCO EEO CATEGORIES (By State)

224

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
<b>TOTAL ADMINISTRATIVE SUPPORT</b>			
		<b>21</b>	
1 Car Monitoring & Diagnostic System Technician		1	
2 Electronic Technician - Equipment		7	
3 Electronic Technician - Fare Collection		5	1
4 Electronic Technician - Power & Signals	1	4	1
5 Electronic Technician Apprentice - Fare Collection			1
6 Equipment Electrician		4	1
7 Equipment Electrician A/C		4	
8 Equipment Mechanic	1	16	
9 Fare Collection Repairman		1	1
10 Grounds Keeper		2	
11 Machine Operator 1/C		4	
12 Machinist 1/C		1	
13 Machinist 1/C Tool Maker		1	
14 Maintainer		20	4
15 Maintenance Mechanic 1/C, Equipment		1	
16 Maintenance Mechanic 1/C, Track & Facilities		2	
17 Mechanical & Structural Technician		12	1
18 Track Mechanic		13	5
19 Welder		1	
<b>CRAFT WORKERS (SKILLED) (Total By State)</b>			
	<b>2</b>	<b>99</b>	<b>15</b>
<b>TOTAL CRAFT WORKERS (SKILLED)</b>			
		<b>116</b>	
<b>TOTAL EMPLOYEES BY STATE</b>			
	<b>3</b>	<b>236</b>	<b>63</b>
<b>TOTAL PATCO EMPLOYEES</b>			
		<b>302</b>	



# PATCO EEO CATEGORIES (By State)

JOB TITLE	STATE OF RESIDENCE		
	DE	NJ	PA
<b>SUMMARY (Employee Class)</b>			
<b>NON-REP</b>	<b>0</b>	<b>82</b>	<b>16</b>
	<b>98</b>		
<b>TEAMSTERS</b>	<b>3</b>	<b>154</b>	<b>47</b>
	<b>204</b>		

**PORT AUTHORITY TRANSIT CORPORATION EEO SCORECARD  
QUARTER ENDING March 31, 2023**

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN and NATIVE HAWAIIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	69	14	20%	18	26%	2	3%	1	1%	0	0%	2	3%	23	33%
PROFESSIONALS	8	6	75%	4	50%	0	0%	0	0%	0	0%	0	0%	4	50%
PARAPROFESSIONALS (Semi-Skilled)	54	9	17%	28	52%	1	2%	4	7%	0	0%	1	2%	34	63%
SERVICE MAINTENANCE	34	7	21%	27	79%	3	9%	0	0%	0	0%	0	0%	30	88%
ADMINISTRATIVE SUPPORT	21	14	67%	7	33%	2	10%	0	0%	1	5%	1	2%	11	52%
CRAFT WORKERS (SKILLED)	116	1	1%	15	13%	9	8%	1	1%	0	0%	1	2%	26	22%
<b>TOTALS</b>	<b>302</b>	<b>51</b>	<b>17%</b>	<b>99</b>	<b>33%</b>	<b>17</b>	<b>6%</b>	<b>6</b>	<b>2%</b>	<b>1</b>	<b>0%</b>	<b>5</b>	<b>2%</b>	<b>128</b>	<b>42%</b>

**QUARTER ENDING December 31, 2023**

EEO CATEGORIES	CURRENT UTILIZATION														
	TOTAL EMPLOYEES	FEMALE		BLACK or AFRICAN AMERICAN		HISPANIC or LATINO		ASIAN and NATIVE HAWAIIAN		AMERICAN INDIAN or ALASKA NATIVE		TWO or MORE RACES		TOTAL MINORITY	
		#	%	#	%	#	%	#	%	#	%	#	%	#	%
OFFICIALS & ADMINISTRATORS	70	15	21%	20	29%	2	3%	1	1%	0	0%	2	3%	25	36%
PROFESSIONALS	8	5	63%	4	50%	0	0%	0	0%	0	0%	0	0%	4	50%
PARAPROFESSIONALS (Semi-Skilled)	54	9	17%	28	52%	2	4%	3	6%	0	0%	1	2%	34	63%
SERVICE MAINTENANCE	31	8	26%	24	77%	3	10%	0	0%	0	0%	0	0%	27	87%
ADMINISTRATIVE SUPPORT	23	16	70%	8	35%	2	9%	0	0%	1	4%	1	2%	12	52%
CRAFT WORKERS (SKILLED)	119	1	1%	16	13%	9	8%	1	1%	0	0%	1	2%	27	23%
<b>TOTALS</b>	<b>305</b>	<b>54</b>	<b>18%</b>	<b>100</b>	<b>33%</b>	<b>18</b>	<b>6%</b>	<b>5</b>	<b>2%</b>	<b>1</b>	<b>0%</b>	<b>5</b>	<b>2%</b>	<b>129</b>	<b>42%</b>

**PORT AUTHORITY TRANSIT CORPORATION  
AFFIRMATIVE ACTION REPORT  
GOODS AND SUPPLIES**

**QUARTER ENDING MARCH 31, 2023**

<b>TOTAL \$ VALUE OF ALL POs AVAILABLE F/BID BY MBEs/WBEs THIS QUARTER</b>	<b>TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>	<b>% \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>
\$180,681.28	\$112,684.34  MBE = \$41,423.64 WBE = \$71,260.70	62.37%  MBE = 22.93% WBE = 39.44%
<b>TOTAL POs FOR QUARTER AVAILABLE F/BID BY MBEs/WBE's</b>	<b>TOTAL POs TO MBEs/WBEs FOR QUARTER</b>	<b>% POs TO MBE's/WBEs FOR QUARTER</b>
81	66  MBE = 18 WBE = 48	81.48%  MBE = 22.22% WBE = 59.26%

**QUARTER ENDING DECEMBER 31, 2022**

<b>TOTAL \$ VALUE OF ALL POs AVAILABLE F/BID BY MBEs/WBEs THIS QUARTER</b>	<b>TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>	<b>% \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>
\$1,548,739.22	\$214,169.76  MBE = \$48,312.99 WBE = \$165,856.77	13.83%  MBE = 3.12% WBE = 10.71%
<b>TOTAL POs FOR QUARTER AVAILABLE F/BID BY MBEs/WBE's</b>	<b>TOTAL POs TO MBEs/WBEs FOR QUARTER</b>	<b>% POs TO MBE's/WBEs FOR QUARTER</b>
62	50  MBE = 15 WBE = 35	80.64%  MBE = 24.19% WBE = 56.45%

PO = Purchase Order  
MBE = Minority Business Enterprise  
WBE = Woman Business Enterprise

**PORT AUTHORITY TRANSIT CORPORATION  
AFFIRMATIVE ACTION REPORT  
GOODS AND SUPPLIES**

**QUARTER ENDING MARCH 31, 2023**

<b>TOTAL \$ VALUE OF ALL POs ENTERED INTO THIS QUARTER</b>	<b>TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>	<b>% \$ AWARDED TO MBEs/WBEs</b>
\$2,334,493.92	\$112,684.34  MBE = \$41,423.64 WBE = \$71,260.70	4.83%  MBE = 1.77% WBE = 3.06%
<b>TOTAL # POs AWARDED TO ALL VENDORS THIS QUARTER</b>	<b>TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER</b>	<b>% POs AWARDED TO MBEs/WBEs THIS QUARTER</b>
351	66  MBE = 18 WBE = 48	18.80%  MBE = 5.13% WBE = 13.67%

**QUARTER ENDING DECEMBER 31, 2022**

<b>TOTAL \$ VALUE OF ALL POs ENTERED INTO THIS QUARTER</b>	<b>TOTAL \$ AWARDED TO MBEs/WBEs THIS QUARTER</b>	<b>% \$ AWARDED TO MBEs/WBEs</b>
\$3,197,718.96	\$214,169.76  MBE = \$48,312.99 WBE = \$165,856.77	6.69%  MBE = 1.51% WBE = 5.18%
<b>TOTAL # POs AWARDED TO ALL VENDORS THIS QUARTER</b>	<b>TOTAL # POs AWARDED TO MBEs/WBEs THIS QUARTER</b>	<b>% POs AWARDED TO MBEs/WBEs THIS QUARTER</b>
336	50  MBE = 15 WBE = 35	14.88%  MBE = 4.46% WBE = 10.42%

PO = Purchase Order  
MBE = Minority Business Enterprise  
WBE = Woman Business Enterprise

# MEMORANDUM

**PORT AUTHORITY TRANSIT CORPORATION**  
of Pennsylvania & New Jersey

**To: John Rink**

**FROM: David Fullerton**

**SUBJECT: Monthly Report: Safety Department – March 2023**

**DATE: April 12, 2023**

1. Safety Services Staff was involved in the following activities concerning Contractors' Safety:
  - Conducted Contractors' Safety Briefings and created the necessary follow-up reports of safety briefings as shown below (total of 135 people trained):

DATE	CONTRACTOR	PATCO CONTRACT #	PROJECT/WORK AREA	#
03/06/23	AP Construction	PATCO-27-L	PATCO Westmont Station	2
03/06/23	Corcon, Inc.	BF-54-2019	Rehab. of Substations and Anchorages Project	1
03/06/23	iPerry Associates		Temp Contracts Admin. Clerk and Temp HRS Clerk	2
03/06/23	KCCI	Contract #12-J	Franklin Square Re-Opening	1
03/06/23	Lake Glenn Enterprises	Contract #12-J	Franklin Square Re-Opening	1
03/06/23	Mastras Group	BF-54-2019	Rehab. of Substations and Anchorages Project	1
03/06/23	NJDOT		State Safety Oversight/Compliance Inspections	9
03/06/23	Oliver Communications	4500018238	Underground Radio System Project	13
03/06/23	Schneider Electric	#TSGP 2021	Camera Upgrade Project	1
03/13/23	BEM		Glassboro-Camden Line Project	2
03/13/23	Burns Group		PATCO Roofs Replacement Proj.	3
03/13/23	DRPA New Hires		Safety Specialist and Manager, Government Relations	2

<b>DATE</b>	<b>CONTRACTOR</b>	<b>PATCO CONTRACT #</b>	<b>PROJECT/WORK AREA</b>	<b>#</b>
03/13/23	DRPA Temp. Employee		Temp. Legal Assistant	1
03/13/23	iPerry Associates		Temp T&F Custodian	1
03/13/23	Lake Glenn Enterprises	Contract #12-J	Franklin Square Re-Opening	8
03/13/23	NJDOT		State Safety Oversight/Compliance Inspections	1
03/13/23	Railroad Construction SJ	Contract No. 21-G	Rail Replacement	3
03/13/23	SJH Engineering	Group 04C3	Inspection of 62 Camden County Owned Bridges	4
03/13/23	Skanska	BF-54-2019	Rehab. of Substations and Anchorages Project	5
03/20/23	AECOM		Glassboro-Camden Line Project	7
03/20/23	BEM		Glassboro-Camden Line Project	4
03/20/23	Corcon, Inc.	BF-54-2019	Rehab. of Substations and Anchorages Project	1
03/20/23	Crystal Steel	Contract #12-J	Franklin Square Re-Opening	1
03/20/23	ePlus		ASA 5585 Replacement	1
03/20/23	Hatch Ltk	GN-0009-21	2022 PATCO Biennial Inspections	2
03/20/23	HNTB	Contract #12-J	Franklin Square Re-Opening	1
03/20/23	Railroad Construction SJ	Contract No. 21-G	Rail Replacement	5
03/20/23	WSP		Glassboro-Camden Line Project	14
03/27/23	AP Construction	PATCO-27-L	PATCO Westmont Station	1
03/27/23	Burns Engineering	DRPA-19-063	PATCO Station Roof Replacement	1
03/27/23	Colliers Engineering		Center Tower Pump Station	1
03/27/23	Corcon, Inc.	BF-54-2019	Rehab. of Substations and Anchorages Project	1
03/27/23	Crystal Steel	Contract #12-J	Franklin Square Re-Opening	2
03/27/23	Delta Line Construction	BF-54-2019	Rehab. of Substations and Anchorages Project	1
03/27/23	DuBois & Associates		Glassboro-Camden Line Project	5

DATE	CONTRACTOR	PATCO CONTRACT #	PROJECT/WORK AREA	#
03/27/23	ePlus		ASA 5585 Replacement	1
03/27/23	HB Frazer	Contract #12-J	Franklin Square Re-Opening	1
03/27/23	HNTB	Contract #12-J	Franklin Square Re-Opening	1
03/27/23	JPC Group		Center Tower Pump Station	2
03/27/23	Lake Glenn Enterprises	Contract #12-J	Franklin Square Re-Opening	3
03/27/23	LB Foster		Contractors Working at PATCO	2
03/27/23	NJDOT		State Safety Oversight/Compliance Inspections	1
03/27/23	Railroad Construction SJ	Contract No. 21-G	Rail Replacement	2
03/27/23	Scalfo Electrick		Rail Replacement	1
03/27/23	STV, Inc.		Glassboro-Camden Line Project	3
03/27/23	TCN Erectors	PATCO-27-L	PATCO Westmont Station	1
03/27/23	22 <sup>nd</sup> Century Technologies, Inc.		Temp. Finance Worker	1
03/27/23	WSP		Glassboro-Camden Line Project	5
03/27/23	Xylem Pumps		Center Tower Pump Station	1

### Drug & Alcohol Tests – for March 2023

Random Drug only	10
Random Alcohol only	0
Random Drug & Alcohol	2
Reasonable Suspicion Drug only	0
Reasonable Suspicion Alcohol only	0
Post-Accident	<u>1</u>
<b>TOTAL TESTS COMPLETED</b>	<b>13</b>

## 2. Internal PATCO Safety Activities:

- Conducted Track & Facilities and Power & Signals Audit/Walk-Through, March 1<sup>st</sup>, 8<sup>th</sup>, 15<sup>th</sup>, 22<sup>nd</sup>, and 29<sup>th</sup>, 2023
- Conducted Safety Inspections, March 2<sup>nd</sup>, 9<sup>th</sup>, 14<sup>th</sup>, 16<sup>th</sup>, 23<sup>rd</sup>, and 30<sup>th</sup>, 2023
- Participated in Safety Now Discussion, March 2<sup>nd</sup>, 2023
- Attended EIC Work Leader Incorporation Meeting, GM's Conference Room, March 2<sup>nd</sup>, 2023

- Conducted Field Audit, Power & Signals Switch Inspection, March 6<sup>th</sup>, 2023
- Conducted Environmental Inspections at PATCO, March 6<sup>th</sup>, 13<sup>th</sup>, 20<sup>th</sup>, and 27<sup>th</sup>, 2023
- Conducted PATCO Station Inspections, March 7<sup>th</sup>, 21<sup>st</sup>, and 28<sup>th</sup>, 2023
- Participated in Broadway Station PATCO Holding Cell Fit-Out, PATCO-74-2021(R), Pre-Bid Meeting, via Zoom, March 7<sup>th</sup>, 2023
- Attendance at PATCO Directors' Meeting, PATCO General Manager's Office or Microsoft Teams, March 7<sup>th</sup> and 21<sup>st</sup>, 2023
- Participated in 2023 Weekly Thursday Work Call with CEO, Conference Call, March 9<sup>th</sup>, 23<sup>rd</sup>, and 30<sup>th</sup>, 2023
- Participated in SSOA Monthly Meeting with PATCO via Microsoft Teams, March 9<sup>th</sup>, 2023
- Conducted Equipment Audit/Walk-Through, March 10<sup>th</sup> and 24<sup>th</sup>, 2023
- Attended Preconstruction Meeting for BR-23-2019, via Teams, March 10<sup>th</sup>, 2023
- Participated in Disciplinary Action Committee, PATCO Employee Response at Center Tower, via Teams, March 14<sup>th</sup>, 2023
- Participated in Franklin Square Re-Opening Project Meeting, Contract #12-J, Microsoft Teams, March 14<sup>th</sup> and March 28<sup>th</sup>, 2023
- Attendance and Participation in PATCO Staff Meeting, PATCO General Manager's Conference Room or Microsoft Teams, March 14<sup>th</sup> and 28<sup>th</sup>, 2023
- Participated in SSOA Microsoft Teams meeting, March 15<sup>th</sup>, 2023
- Attendance at Senior Staff Meeting, OPC Board Room or Microsoft Teams, March 16<sup>th</sup>, 2023
- PTSCTP Enrollment, Microsoft Teams, March 17<sup>th</sup>, 2023
- Participated in PATHS Lead Awareness Training, Microsoft Teams, March 21<sup>st</sup>, 2023
- Participated in Pre-Disciplinary Hearing, via Microsoft Teams, March 22<sup>nd</sup>, 2023
- Attended ISA-Safety Certification and TAM, Microsoft Teams, March 23<sup>rd</sup>, 2023
- Attendance at GoContractor Reconnect, March 27<sup>th</sup>, 2023
- Participation in DRPA Resiliency Presentation, Microsoft Teams, March 27<sup>th</sup>, 2023
- Attended Westmont Safety Incident Meeting, Microsoft Teams, March 27<sup>th</sup>, 2023
- Participated in Pre-Disciplinary Hearing Discussion, OPC Board Room, March 27<sup>th</sup>, 2023
- Conducted Joint Workplace Members Committee Virtual Meeting, March 28<sup>th</sup>, 2023
- Attendance at Labor Management, Safety Subcommittee, In-Person or Microsoft Teams/Phone, March 28<sup>th</sup>, 2023
- Attended Labor Management Monthly Committee, In-Person or Microsoft Teams/Phone, March 28<sup>th</sup>, 2023
- Participated in The CEO Leadership Series—The Human Element Session #4, In-Person or Microsoft Teams, March 29<sup>th</sup>, 2023
- Conducted Random Eligibility Review and Update, Drug & Alcohol Program, March 30<sup>th</sup>, 2023

### 3. Internal DRPA Safety Activities:

- Attended BFB Staff Meeting, BFB or Conference Call, March 3<sup>rd</sup>, 17<sup>th</sup>, and 31<sup>st</sup>, 2023
- Conducted CBB Shop Safety Inspections, March 3<sup>rd</sup>, 17<sup>th</sup>, and 31<sup>st</sup>, 2023
- Attendance at and Participation in CBB Workplace Safety meeting, CBB or Conference Call, March 14<sup>th</sup>, 2023
- Conducted Drug and Alcohol, March 14<sup>th</sup> through March 16<sup>th</sup>, 2023



- Conducted Birch Street Substation, Asbestos Bulk Sampling—Vestibule Area, March 16<sup>th</sup>, 2023
- Conducted WWB Shop Safety Inspections, March 17<sup>th</sup>, 2023
- Conducted Drug and Alcohol, BRB, Microsoft Teams, March 28<sup>th</sup>, 2023
- Conducted Training for Bridge Operations, via Microsoft Teams, March 29<sup>th</sup>, 2023
- Reviewed various Health and Safety plans from contractors who were awarded construction and/or design projects during the month of March.
- Reviewed and commented on various Engineering Technical and Special Provisions documents for future DRPA projects. Conducted various site safety visits and inspections at DRPA Non-OCIP construction projects at the four bridges.

#### 4. **Joint PATCO/DRPA Safety Activities:**

- Participated in Safety Services Weekly Team Meeting, March 2<sup>nd</sup>, 9<sup>th</sup>, 16<sup>th</sup>, 23<sup>rd</sup>, and 29<sup>th</sup>, 2023
- Conducted and participated in Weekly PATCO Contractor Safety Briefings on March 6<sup>th</sup>, 13<sup>th</sup>, 20<sup>th</sup>, and 27<sup>th</sup>, 2023
- Conducted and participated in New Hire Orientation for two (2) DRPA Temporary Employees, March 6<sup>th</sup>, 2023
- Participated in General Manager's Meeting, GM's Conference Room, March 8<sup>th</sup>, 2023
- Conducted and participated in monthly SACC/Joint Workplace Committee meeting via Microsoft Teams and Telephone Conference, March 9<sup>th</sup>, 2023
- Participated in Safety Now Follow-up, March 10<sup>th</sup>, 2023
- Conducted and participated in New Hire Orientation for two (2) DRPA New Hires; one (1) PATCO and one (1) DRPA Temporary Employee, March 13<sup>th</sup>, 2023
- Participated in PATCO Westmont Station Progress Meeting, Contract No. 27-L, Microsoft Teams, March 14<sup>th</sup> and March 28<sup>th</sup>, 2023
- Participated in Bridge, Fleet, Safety and Risk Management Directors' Meeting with Safety Specialists, Microsoft Teams, March 15<sup>th</sup>, 2023
- Participated in the Central Safety and Health Committee Meeting via Microsoft Teams and Telephone Conference, March 22<sup>nd</sup>, 2023
- Conducted and participated in New Hire Orientation for one (1) DRPA Temporary Employee, March 27<sup>th</sup>, 2023

#### 5. **Joint PATCO/DRPA Safety Outside Agency Involvement.**

None.

# **PATCO BOARD MINUTES**

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, March 15, 2023**

**Pennsylvania Commissioners**

Gregory Schwab  
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via Zoom)  
James Snell (for Pennsylvania Treasurer Stacy Garrity) (via Zoom)  
Keiwana McKinney (via Zoom)  
Donna Powell (via Zoom)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Bruce Garganio  
Charles Fentress (via Zoom)  
Aaron Nelson (via Zoom)  
Sara Lipsett (via Zoom)  
Richard Sweeney (via Zoom)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer  
Jalila Parker, Deputy Chief Executive Officer  
Raymond J. Santarelli, General Counsel and Corporate Secretary  
James White, Chief Financial Officer (via Zoom)  
Toni Brown, Chief Administrative Officer  
John Rink, PATCO General Manager  
David Aubrey, Inspector General  
Stephen Holden, Deputy General Counsel  
Michael Venuto, Chief Engineer  
Robert Hicks, Chief Operating Officer  
Edward Cobbs, Chief of Police  
Robert Finnegan, Chief Safety and Security Officer  
Rohan Hepkins, PATCO Assistant General Manager  
Tonyelle Cook-Artis, Director, Government Relations & Grants Administration  
Ricardo DeOliveira, Bridge Director, CBB & WWB (via Zoom)  
Joseph McAroy, Bridge Director, BFB & BRB (via Zoom)  
Amy Ash, Manager, Contract Administration  
Steve Reiners, Director, Fleet Management  
Matt Licata, Fleet Shop Manager  
Christina Maroney, Director, Strategic Initiatives  
Kathleen Vandy, Assistant General Counsel  
Darlene Callands, Manager, Community Relations  
Dawn Whiton, Executive Assistant to the CEO  
Mike Williams, Manager, Corporate Communications  
Carol Herbst, Senior Accountant (via Zoom)  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit  
 Christopher Gibson, Esq., Archer & Greiner, P.C.  
 Alan Kessler, Esq., Duane Morris, LLP (via Zoom)  
 Jessica Priselac, Esq., Duane Morris, LLP (via Zoom)  
 Alan Becker, Citizens' Advisory Committee  
 Christopher Devlin, SAP

**OPEN SESSION****Roll Call**

Vice Chairman Nash called the meeting to order at 9:15 a.m. and asked that the Corporate Secretary call the roll. The following were present, constituting a quorum: Vice Chairman Nash, and Commissioners Frattali, Fentress, Garganio, Schwab, Rigo, Snell, McKinney, Lipsett, Powell, Nelson, and Sweeney.

**Public Comment**

Corporate Secretary Santarelli reported that there was no public comment.

**Report of the General Manager**

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted. Commissioner Rigo moved to approve the General Manager's Report and Commissioner Frattali seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of the February 15, 2023 PATCO Board Meeting Minutes**

Vice Chairman Nash stated that the Minutes of the February 15, 2023 PATCO Board Meeting were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes. Commissioner Frattali moved to approve the Minutes and Commissioner Gargano seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Receipt and Filing of the List of Previously Approved Payments and covering the Month of February 2023**

Vice Chairman Nash stated that the List of Previously Approved Payments covering the month of February 2023 were previously provided to all Commissioners. There were no questions or comments. Commissioner McKinney moved to receive and file the List and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of February 2023**

Vice Chairman Nash stated that the List of Previously Approved Purchase Orders and Contracts covering the month of February 2023 was previously provided to all Commissioners. There were

no questions or comments. Commissioner Fentress moved to receive and file the List and Commissioner Frattali seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Approval of Balance Sheet and Equity Statement dated December 31, 2022**

Vice Chairman Nash stated that the Balance Sheet and Equity Statement dated December 31, 2022, was previously provided to all Commissioners. There were no questions or comments. Commissioner Frattali moved to receive and file the Balance Sheet and Equity Statement and Commissioner Garganio seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

### **Unfinished Business**

Vice Chairman Nash stated there were no Unfinished Business items.

### **New Business**

Vice Chairman Nash announced there was one (1) New Business item for consideration:

#### **PATCO-23-006      Consideration of Pending DRPA Contracts (Between \$25,000 and \$100,000)**

Contract Administration Manager Ash presented Summary Statement and Resolution No. PATCO-23-006 seeking Board authorization for staff to negotiate and enter into the one (1) pending PATCO contract identified in the attachment to the Resolution. Vice Chairman Nash inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt the Resolution and Commissioner Snell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

### **Executive Session**

Corporate Secretary Santarelli reported that there were no Executive Session items.

### **Adjournment**

With no further business, Vice Chairman Nash proposed an adjournment of the Meeting. Commissioner Frattali moved to adjourn the Meeting. Commissioner Rigo seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:20 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED PAYMENTS**

**Port Authority Transit Corporation**  
**Monthly List Of Previously Approved Payments 03/01/23 through 03/31/23**  
**Meeting Date 04/19/23**

Vendor Name	Item Description	Resolution # / Authorization	Amount
ANCHORTEX CORPORATION	1st Aid & Safety Equipment	25KTHRES	219.00
ARAMSCO, INC.	1st Aid & Safety Equipment	25KTHRES	211.20
ARBILL INDUSTRIES INC	1st Aid & Safety Equipment	25KTHRES	741.84
GALLAWAY GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	119.76
HOMELAND INDUSTRIAL SUPPLY INC	1st Aid & Safety Equipment	25KTHRES	699.82
JH NORTON COMPANY INC.	1st Aid & Safety Equipment	25KTHRES	1,553.03
NEW PIG CORPORATION	1st Aid & Safety Equipment	25KTHRES	709.50
STAUFFER GLOVE & SAFETY	1st Aid & Safety Equipment	25KTHRES	290.88
SUPREME SAFETY, INC	1st Aid & Safety Equipment	25KTHRES	2,512.69
T. FRANK MCCALL'S, INC.	1st Aid & Safety Equipment	25KTHRES	378.00
W.W. GRAINGER INC.	1st Aid & Safety Equipment	25KTHRES	2,648.32
	<b>1st Aid &amp; Safety Equipment Total</b>		10,084.04
BAUDVILLE, INC.	Advertising - Promotions	25KTHRES	2,352.74
DEBORAH DETWILER	Advertising - Promotions	25KTHRES	1,645.90
	<b>Advertising - Promotions Total</b>		3,998.64
AFLAC	AFLAC Insurance	NONE	10,657.44
	<b>AFLAC Insurance Total</b>		10,657.44
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Air Compressor/Accessories	25KTHRES	1,939.35
	<b>Air Compressor/Accessories Total</b>		1,939.35
BRINK'S, INCORPORATED	Armored Car Services	P-18-027	8,015.79
	<b>Armored Car Services Total</b>		8,015.79
REIT FUEL OIL CO. INC	Auto Maint/Repair Parts	25KTHRES	4,626.40
	<b>Auto Maint/Repair Parts Total</b>		4,626.40
NICHOLAS DEPUE	Badges/Emblems/Tags	25KTHRES	736.00
	<b>Badges/Emblems/Tags Total</b>		736.00
REDY BATTERY	Batteries	25KTHRES	764.80
	<b>Batteries Total</b>		764.80
BDF CHEMICAL CO INC	Buildings Grounds & Maint.	25KTHRES	174.60
GKY INDUSTRIES	Buildings Grounds & Maint.	25KTHRES	1,580.00
JAMES DOORCHECK INC	Buildings Grounds & Maint.	25KTHRES	432.00
MAC PRODUCTS, INC	Buildings Grounds & Maint.	P-22-014B	20,775.00
MKG SALES ASSOCIATES, INC.	Buildings Grounds & Maint.	25KTHRES	1,095.36
SELCO MANUFACTURING CORP.	Buildings Grounds & Maint.	25KTHRES	2,700.00
SUPREME SAFETY, INC	Buildings Grounds & Maint.	25KTHRES	92.40
	<b>Buildings Grounds &amp; Maint. Total</b>		26,849.36
CHEMPACE CORPORATION	Cleaning Materials	25KTHRES	859.88
INDCO INC	Cleaning Materials	25KTHRES	632.94
	<b>Cleaning Materials Total</b>		1,492.82
DELTA DENTAL OF NEW JERSEY, INC.	Cobra Reimbursement	D-21-082	122.94
VISION BENEFITS OF AMERICA	Cobra Reimbursement	D-22-060	11.91
	<b>Cobra Reimbursement Total</b>		134.85
MITCHELL REPAIR INFORMATION CO, LLC	Computer Accessories & Supplies	25KTHRES	2,460.00
	<b>Computer Accessories &amp; Supplies Total</b>		2,460.00
CUBIC TRANSPORTATION SYSTEMS INC	Contract Service Expense	P-22-012	46,987.50
HARSCO CORPORATION	Contract Service Expense	P-19-019	22,278.90
OLIVER COMMUNICATIONS GROUP INC.	Contract Service Expense	25KTHRES	1,637.00
ONE CALL CONCEPTS, INC.	Contract Service Expense	25KTHRES	128.70
T. SLACK ENVIRONMENTAL SERVICES	Contract Service Expense	D-21-076	4,682.46
TERMINIX INTERNATIONAL COMPANY	Contract Service Expense	25KTHRES	425.00
	<b>Contract Service Expense Total</b>		76,139.56
IT FEDERAL SALES LLC	Data Processing Services & Switches	25KTHRES	1,596.90
POWERDMS INC	Data Processing Services & Switches	25KTHRES	10,465.72
	<b>Data Processing Services &amp; Switches Total</b>		12,062.62
PETROLEUM TRADERS CORPORATION	Diesel Fuel	D-22-077	5,387.40
	<b>Diesel Fuel Total</b>		5,387.40
ANIXTER INC.	Direct Materials	25KTHRES	359.52
BARTON SUPPLY INC.	Direct Materials	25KTHRES	897.49
BILLOWS ELECTRIC SUPPLY CO INC	Direct Materials	25KTHRES	23.88
HOME DEPOT U.S.A., INC.	Direct Materials	P-22-028O	2,919.01
JAS VENTURE INC DBA HADDON	Direct Materials	25KTHRES	204.50
LOWE'S COMPANIES, INC.	Direct Materials	P-22-028P	332.36
PEIRCE-PHELPS LLC	Direct Materials	25KTHRES	249.75
SOUTH CAMDEN IRON WORKS	Direct Materials	25KTHRES	226.90
UNITED REFRIGERATION, INC.	Direct Materials	25KTHRES	233.72
UNITED RENTALS NORTH AMERICA, INC	Direct Materials	25KTHRES	477.45
WHARTON HARDWARE & SUPPLY CORP.	Direct Materials	25KTHRES	106.22
	<b>Direct Materials Total</b>		6,030.80
TRANSPORTATION LEARNING CENTER	Educational Services	25KTHRES	10,000.00
	<b>Educational Services Total</b>		10,000.00

CARR'S HARDWARE	Electrical & Signal Parts	25KTHRES	324.00
G-TEL ENTERPRISES INC	Electrical & Signal Parts	25KTHRES	408.40
TINA A. LISTON-HORNER	Electrical & Signal Parts	25KTHRES	400.00
TS AIR SCIENCES LLC	Electrical & Signal Parts	25KTHRES	806.19
US ELECTRICAL SERVICES, INC.	Electrical & Signal Parts	25KTHRES	6,860.98
	<b>Electrical &amp; Signal Parts Total</b>		8,799.57
FOTRONIC CORPORATION	Electrical Components & Parts	25KTHRES	210.00
NEWARK CORPORATION	Electrical Components & Parts	25KTHRES	293.93
TINA A. LISTON-HORNER	Electrical Components & Parts	25KTHRES	85.92
US ELECTRICAL SERVICES, INC.	Electrical Components & Parts	25KTHRES	2,719.89
W.W. GRAINGER INC.	Electrical Components & Parts	25KTHRES	256.36
	<b>Electrical Components &amp; Parts Total</b>		3,566.10
COLLINGS CONTRACTING TECHNOLOGIES,	Electrical Equipment & Supplies	25KTHRES	2,050.00
KSL SUPPLIES INC.	Electrical Equipment & Supplies	25KTHRES	2,425.00
SCOTT TESTING INC	Electrical Equipment & Supplies	25KTHRES	14,800.00
TINA A. LISTON-HORNER	Electrical Equipment & Supplies	25KTHRES	1,127.04
	<b>Electrical Equipment &amp; Supplies Total</b>		20,402.04
ATLANTIC CITY ELECTRIC	Electricity Expense	UTILITY	34.96
PSE&G CO.	Electricity Expense	UTILITY	36,384.53
SEPTA	Electricity Expense	UTILITY	92.87
	<b>Electricity Expense Total</b>		36,512.36
NATIONAL DRIVE	Employee Payroll Deductions	NONE	10.00
TREASURER - STATE OF NEW JERSEY	Employee Payroll Deductions	NONE	58,125.73
VOYA FINANCIAL	Employee Payroll Deductions	NONE	45,429.24
	<b>Employee Payroll Deductions Total</b>		103,564.97
HOPPECKE BATTERIES, INC.	Equipment & Tools	P-22-028J	13,346.00
THORNTON ENTERPRISES INC	Equipment & Tools	25KTHRES	113.68
	<b>Equipment &amp; Tools Total</b>		13,459.68
CUBIC TRANSPORTATION SYSTEMS INC	Fare Collection Equipment	P-21-014B	11,848.07
KSL SUPPLIES INC.	Fare Collection Equipment	25KTHRES	382.50
PARAGON MAGNADATA, INC.	Fare Collection Equipment	25KTHRES	22,500.00
TEAM ONE REPAIR, INC.	Fare Collection Equipment	P-22-028F	4,592.69
TINA A. LISTON-HORNER	Fare Collection Equipment	25KTHRES	576.00
	<b>Fare Collection Equipment Total</b>		39,899.26
BDF CHEMICAL CO INC	Fasteners	25KTHRES	564.00
GRIER ABRASIVE CO., INC	Fasteners	25KTHRES	8,142.00
SNAP-ON INCORPORATED	Fasteners	25KTHRES	93.08
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Fasteners	P-22-020G	75.00
	<b>Fasteners Total</b>		8,874.08
INTERNAL REVENUE SERVICE	Federal/FICA Payroll Taxes	NONE	505,207.77
	<b>Federal/FICA Payroll Taxes Total</b>		505,207.77
HOPPECKE BATTERIES, INC.	Freight	P-22-028J	776.53
	<b>Freight Total</b>		776.53
KSL SUPPLIES INC.	Fuel/Oil/Grease	25KTHRES	1,431.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Fuel/Oil/Grease	25KTHRES	295.20
	<b>Fuel/Oil/Grease Total</b>		1,726.20
PETROLEUM TRADERS CORPORATION	Gasoline - Unleaded	D-22-077	12,744.90
	<b>Gasoline - Unleaded Total</b>		12,744.90
SYMETRA LIFE INSURANCE COMP.	Group Life & Accident Insurance Payable	D-20-081	79,495.29
	<b>Group Life &amp; Accident Insurance Payable Total</b>		79,495.29
CAMDEN TOOL	Hand Tools	25KTHRES	73.04
COLONY HARDWARE CORPORATION	Hand Tools	25KTHRES	366.89
FELTON L. WALKER	Hand Tools	25KTHRES	463.50
INDCO INC	Hand Tools	25KTHRES	128.00
SNAP-ON INCORPORATED	Hand Tools	25KTHRES	2,091.48
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Hand Tools	25KTHRES	239.05
	<b>Hand Tools Total</b>		3,361.96
INDCO INC	Hardware & Related Equipment	25KTHRES	56.00
	<b>Hardware &amp; Related Equipment Total</b>		56.00
SOUTH JERSEY GAS COMPANY	Heating Expense	UTILITY	41,511.42
	<b>Heating Expense Total</b>		41,511.42
TS AIR SCIENCES LLC	HVAC	25KTHRES	385.61
	<b>HVAC Total</b>		385.61
HOMELAND INDUSTRIAL SUPPLY INC	Janitorial Supplies	25KTHRES	1,483.08
INDCO INC	Janitorial Supplies	25KTHRES	2,038.40
T. FRANK MCCALL'S, INC.	Janitorial Supplies	25KTHRES	6,314.20
	<b>Janitorial Supplies Total</b>		9,835.68
ARNOLD'S SAFE & LOCK CO., INC.	Locks/Locksmith Services	25KTHRES	1,537.30
	<b>Locks/Locksmith Services Total</b>		1,537.30
AMERIHEALTH INSURANCE COMPANY	Medical	D-22-076	351,129.12
DELTA DENTAL OF NEW JERSEY, INC.	Medical Dental	D-21-082	7,406.67
VISION BENEFITS OF AMERICA	Medical Vision	D-22-060	771.84
	<b>Medical Total</b>		359,307.63
SMART CARD ALLIANCE	Memberships & Subscriptions	25KTHRES	2,100.00
	<b>Memberships &amp; Subscriptions Total</b>		2,100.00



B2B HOLDINGS INC	Office Supplies	25KTHRES	240.00
SOSMETAL PRODUCTS INC	Office Supplies	25KTHRES	423.84
W.B. MASON CO. INC	Office Supplies	D-20-126	1,186.96
	<b>Office Supplies Total</b>		1,850.80
W.B. MASON CO. INC	Other Office Expenses	D-20-069	1,454.40
	<b>Other Office Expenses Total</b>		1,454.40
PA DEPT OF REVENUE	PA Payroll Taxes	NONE	10,546.31
	<b>PA Payroll Taxes Total</b>		10,546.31
CARR'S HARDWARE	Paint-Coatings	25KTHRES	324.00
CONROY, INC.	Paint-Coatings	25KTHRES	468.84
SHERWIN WILLIAMS	Paint-Coatings	25KTHRES	116.28
	<b>Paint-Coatings Total</b>		909.12
EMERALD BUSINESS SUPPLY INC.	Paper Office/Print Shop	25KTHRES	505.45
	<b>Paper Office/Print Shop Total</b>		505.45
PATCO - Payroll Account	Payroll For Accounting Period	NONE	1,655,942.54
	<b>Payroll For Accounting Period Total</b>		1,655,942.54
PNC BANK P-CARD	P-Card Purchases	NONE	43,375.40
	<b>P-Card Purchases Total</b>		43,375.40
PA STATE EMPLOYEES RETIREMENT SYSTE	Pension - SERS	NONE	285,197.00
	<b>Pension - SERS Total</b>		285,197.00
CITY OF PHILADELPHIA	Philadelphia Payroll Taxes	NONE	6,543.22
	<b>Philadelphia Payroll Taxes Total</b>		6,543.22
CARR'S HARDWARE	Plumbing Equipment & Supplies	25KTHRES	626.00
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Plumbing Equipment & Supplies	25KTHRES	12.30
	<b>Plumbing Equipment &amp; Supplies Total</b>		638.30
FEDERAL EXPRESS CORPORATION	Postage Expenses	25KTHRES	585.25
	<b>Postage Expenses Total</b>		585.25
UNITED STATES POSTAL SERVICE	Prepaid Postage	NONE	1,500.00
	<b>Prepaid Postage Total</b>		1,500.00
STEVENS & LEE P C	Professional Fees - Labor Relations	P-22-001	3,520.50
	<b>Professional Fees - Labor Relations Total</b>		3,520.50
DILWORTH PAXSON LLP	Professional Fees - Litigation Costs	P-22-001	7,535.00
	<b>Professional Fees - Litigation Costs Total</b>		7,535.00
INTERSTATE MOBILE CARE, INC.	Professional Fees - Medical	P-21-008	2,072.00
OCCUPATIONAL HEALTH CENTERS	Professional Fees - Medical	P-21-008	619.00
U.S. REGIONAL OCCUPATIONAL HEALTH	Professional Fees - Medical	P-21-008	535.00
	<b>Professional Fees - Medical Total</b>		3,226.00
ACADACA, LLC	Professional Services	P-18-005	16,789.20
BENEFIT HARBOR LP	Professional Services	D-22-059	2,470.08
BURNS ENGINEERING, INC.	Professional Services	P-18-023	8,902.96
	<b>Professional Services Total</b>		28,162.24
KAESER COMPRESSORS	Pumping Equipment & Accessories	25KTHRES	1,172.86
	<b>Pumping Equipment &amp; Accessories Total</b>		1,172.86
PECO - PAYMENT PROCESSING	Purchased Power	P-21-019	57,643.69
PSE&G CO.	Purchased Power	P-21-019	161,855.10
TOTAL STRONG, LLC	Purchased Power	P-21-019	69,205.90
	<b>Purchased Power Total</b>		288,704.69
INDCO INC	Rags, Shop Towels	25KTHRES	2,777.20
	<b>Rags, Shop Towels Total</b>		2,777.20
BIRD CONTROL SERVICES, INC.	Rail Car Cleaning Materials	25KTHRES	87.00
	<b>Rail Car Cleaning Materials Total</b>		87.00
DELTA RAILROAD CONSTRUCTION INC	Rail Grinding & Profiling	CEOEMG	138,943.00
DELTA RAILROAD CONSTRUCTION INC	Rail Grinding & Profiling	D-20-091	268,632.42
	<b>Rail Grinding &amp; Profiling Total</b>		407,575.42
GRM INFORMATION MANAGEMENT SERVICES	Records Management Fees	D-20-090	135.16
	<b>Records Management Fees Total</b>		135.16
AMIT PAI	Refund	25KTHRES	215.00
ANDREW BLITTMAN	Refund	25KTHRES	40.40
CARMEN and BETTY FEUERBORN	Refund	25KTHRES	34.60
CAROLYN FEINBERG	Refund	25KTHRES	19.60
ESTATE OF ROBERT A. JONES	Refund	25KTHRES	16.70
JOSEPH CROWLEY	Refund	25KTHRES	5.00
KAY FISHER	Refund	25KTHRES	63.70
PHILIP SERFASS	Refund	25KTHRES	25.50
SUSAN SALKOWITZ	Refund	25KTHRES	5.36
VICTOR ANDREWS	Refund	25KTHRES	5.00
	<b>Refund Total</b>		430.86
SAFETY-KLEEN SYSTEMS INC	Rent/Lease-General Equipment	25KTHRES	1,944.72
	<b>Rent/Lease-General Equipment Total</b>		1,944.72
PITNEY BOWES INC	Rent/Lease-office Equipment	25KTHRES	219.00
	<b>Rent/Lease-office Equipment Total</b>		219.00
WILLIAMS SCOTSMAN INC.	Rental - Property & Other Equipment	25KTHRES	1,295.41
	<b>Rental - Property &amp; Other Equipment Total</b>		1,295.41
LAUREL LAWNMOWER SERVICE, INC	Repair Parts - Landscaping Equipment	25KTHRES	195.42
	<b>Repair Parts - Landscaping Equipment Total</b>		195.42

JESCO INC.	Repair Parts - Snow Removal Equipment	25KTHRES	1,033.26
	<b>Repair Parts - Snow Removal Equipment Total</b>		1,033.26
KAREN ANTERO	Reserve for Self Insurance	25KTHRES	1,947.52
	<b>Reserve for Self Insurance Total</b>		1,947.52
AMERIHEALTH INSURANCE COMPANY	Retiree Medical Insurance	D-22-076	29,381.14
UNITED HEALTHCARE	Retiree Medical Insurance	D-22-110	55,290.70
	<b>Retiree Medical Insurance Total</b>		84,671.84
HORIZON BLUE CROSS BLUE SHIELD OF N	Retiree Medical Prescription Insurance Over 65	D-22-097	18,580.61
	<b>Retiree Medical Prescription Insurance Over 65 Total</b>		18,580.61
DENNEY ELECTRIC SUPPLY OF AMBLER,	Salt Shed Rehabilitation	D-23-003	24,802.00
	<b>Salt Shed Rehabilitation Total</b>		24,802.00
JOHNSON CONTROLS US HOLDINGS LLC	Security/Fire/Emergency Services	P-23-001	54,315.73
	<b>Security/Fire/Emergency Services Total</b>		54,315.73
TEAMSTERS HEALTH & WELFARE	Teamsters Health and Welfare	P-22-019	301,158.92
	<b>Teamsters Health and Welfare Total</b>		301,158.92
TEAMSTER PENSION FUND	Teamsters Pension	P-22-019	121,259.60
	<b>Teamsters Pension Total</b>		121,259.60
TEAMSTERS LOCAL UNION 676	Teamsters Union Dues	P-22-019	11,797.00
	<b>Teamsters Union Dues Total</b>		11,797.00
ELLIOTT-LEWIS	Technology Service Contracts	25KTHRES	655.00
SAP NATIONAL SECURITY SERVICES INC	Technology Service Contracts	D-21-007	121,689.64
	<b>Technology Service Contracts Total</b>		122,344.64
DIRECTV	Telephone & Telecom Expense	UTILITY	159.98
MCI COMMUNICATIONS SERVICES INC	Telephone & Telecom Expense	UTILITY	861.80
VERIZON	Telephone & Telecom Expense	UTILITY	782.57
VERIZON BUSINESS	Telephone & Telecom Expense	UTILITY	3,091.65
	<b>Telephone &amp; Telecom Expense Total</b>		4,896.00
CUBIC TRANSPORTATION SYSTEMS INC	Temp Services - Customer Service Center	P-20-005	66,762.00
	<b>Temp Services - Customer Service Center Total</b>		66,762.00
ACCOUNTANTS FOR YOU, INC	Temporary Services	25KTHRES	1,800.00
ISEARCH PARTNERS INC	Temporary Services	D-19-058	17,426.23
	<b>Temporary Services Total</b>		19,226.23
HITACHI RAIL STS USA, INC.	Track & Right of Way Maint	P-21-020C	4,642.11
KAESER COMPRESSORS	Track & Right of Way Maint	25KTHRES	463.14
STAGE 8 FASTENERS INC	Track & Right of Way Maint	25KTHRES	19,820.55
	<b>Track &amp; Right of Way Maint Total</b>		24,925.80
MOTIVE POWER INC.	Traction Motor Rebuilds	P-19-018	193,859.00
RAM INDUSTRIAL SERVICES, LLC	Traction Motor Rebuilds	P-19-018	76,133.00
SHERWOOD ELECTROMOTION INC.	Traction Motor Rebuilds	P-19-018	29,540.00
WALCO ELECTRIC COMPANY	Traction Motor Rebuilds	P-19-018	54,918.00
	<b>Traction Motor Rebuilds Total</b>		354,450.00
KC ELECTRONIC DISTRIBUTORS INC	Transit Car Equipment-Electrical	25KTHRES	323.75
SUPREME SAFETY, INC	Transit Car Equipment-Electrical	25KTHRES	451.20
TECHNOLOGIES LANKA INC	Transit Car Equipment-Electrical	P-21-014E	2,955.00
	<b>Transit Car Equipment-Electrical Total</b>		3,729.95
APPLIED INDUSTRIAL TECHNOLOGIES, IN	Transit Car Equipment-Mechanical	25KTHRES	1,200.60
GALLAWAY GLOVE & SAFETY	Transit Car Equipment-Mechanical	25KTHRES	358.50
H. C. WARNER, INC.	Transit Car Equipment-Mechanical	25KTHRES	3,839.85
HELWIG CARBON PRODUCTS, INC.	Transit Car Equipment-Mechanical	P-22-020C	18,455.45
MAC PRODUCTS, INC	Transit Car Equipment-Mechanical	25KTHRES	2,635.17
MARTINDALE ELECTRIC COMPANY	Transit Car Equipment-Mechanical	P-22-022C	24,342.20
MURPHY & READ SPRING MFG CO INC	Transit Car Equipment-Mechanical	25KTHRES	337.13
SHAMONG MFG. COMPANY	Transit Car Equipment-Mechanical	25KTHRES	4,201.20
TECHNOLOGIES LANKA INC	Transit Car Equipment-Mechanical	P-21-014E	35,670.00
TECHNOLOGIES LANKA INC	Transit Car Equipment-Mechanical	P-22-020E	22,694.98
TRI-DIM FILTER CORPORATION	Transit Car Equipment-Mechanical	25KTHRES	2,885.50
TRISTATE INDUSTRIAL DISTRIBUTORS OF	Transit Car Equipment-Mechanical	25KTHRES	229.00
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-20-021	1,439.36
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-21-014G	36,324.74
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-21-014H	417.00
WESTINGHOUSE AIR BRAKE TECHNOLOGIES	Transit Car Equipment-Mechanical	P-22-020G	6,506.69
	<b>Transit Car Equipment-Mechanical Total</b>		161,537.37
RICH TREE SERVICE, INC.	Transmission Line Trimming	P-20-008	14,720.00
	<b>Transmission Line Trimming Total</b>		14,720.00
TAB INC	Trash Removal	25KTHRES	208.34
WASTE MANAGEMENT OF NEW JERSEY, INC	Trash Removal	P-20-011	5,102.22
	<b>Trash Removal Total</b>		5,310.56
A&A SALES ASSOCIATES LLC	Uniform Expense	P-21-011B	558.60
KEYPORT ARMY NAVY	Uniform Expense	25KTHRES	79.99
PNC BANK P-CARD	Uniform Expense	NONE	3,150.98
SAF-GARD SAFETY SHOE COMPANY	Uniform Expense	P-22-022D	3,199.84
UNIFIRST CORPORATION	Uniform Expense	P-19-024	5,341.06
	<b>Uniform Expense Total</b>		12,330.47

AUTO & TRUCK PARTS OF DEPTFORD INC	Vehicle Parts for Repairs	D-22-022	3,919.14
ECHOLON FORD INC	Vehicle Parts for Repairs	25KTHRES	116.30
HOLMAN RETAIL HOLDINGS LLC	Vehicle Parts for Repairs	25KTHRES	1,484.99
	<b>Vehicle Parts for Repairs Total</b>		5,520.43
SAMUEL A ROSS AUTOMOTIVE EQUIPMENT	Vehicle Repairs - External Services	25KTHRES	270.00
	<b>Vehicle Repairs - External Services Total</b>		270.00
CECIL E. CANADY SR COURT OFFICER	Wage Attachment	NONE	155.57
DAMON K. LACEY, COURT OFFICER	Wage Attachment	NONE	827.33
EXPERTPAY CHILD SUPPORT	Wage Attachment	NONE	5,933.20
	<b>Wage Attachment Total</b>		6,916.10
CITY OF CAMDEN	Water & Sewer Expense	UTILITY	1,602.49
CITY OF PHILA	Water & Sewer Expense	UTILITY	827.12
LINDENWOLD SEWER UTILITY	Water & Sewer Expense	UTILITY	489.37
NEW JERSEY AMERICAN WATER	Water & Sewer Expense	UTILITY	9,947.53
TOWNSHIP OF VOORHEES	Water & Sewer Expense	UTILITY	155.00
	<b>Water &amp; Sewer Expense Total</b>		13,021.51
FELTON L. WALKER	Welding Equipment & Supplies	25KTHRES	34.50
T&T SUPPLY CO	Welding Equipment & Supplies	25KTHRES	94.57
	<b>Welding Equipment &amp; Supplies Total</b>		129.07
SIMMONS MACHINE TOOL CORPORATION	Wheel Truing Machine	D-21-073	155,643.50
	<b>Wheel Truing Machine Total</b>		155,643.50
CAPEHART & SCATCHARD	Worker's Comp Reserve	P-22-001	756.50
COOPER LEVENSON, PA	Worker's Comp Reserve	P-22-001	3,405.00
MALAMUT & ASSOCIATES, LLC	Worker's Comp Reserve	P-22-001	1,452.50
SCIBAL ASSOCIATES INC	Worker's Comp Reserve	P-21-019	60,505.20
	<b>Worker's Comp Reserve Total</b>		66,119.20
	<b>Grand Total</b>		5,847,952.80

\* D indicates a DRPA resolution

\* P indicates a PATCO resolution

**PATCO MONTHLY LIST OF  
PREVIOUSLY APPROVED  
PURCHASE ORDERS & CONTRACTS**

## PATCO Monthly List of Previously Approved Purchase Order Contracts - March 2023

Purchasing Document	Document Date	Vendor/supplying plant	Material Group Desc.	Net Order Value
4500019419				4,989.00
4500019419	3/1/2023	102793 CABLE & CONNECTIONS ACQUISITION	NON ELECTRON-CBL/WRE	4,989.00
4500019423				1,161.00
4500019423	3/2/2023	100771 BROAD ALLIANCE TRANSPORT SUPPLY, LL	TRAN CAR EQUIP-MECH	1,161.00
4500019426				1,181.00
4500019426	3/3/2023	100449 TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,181.00
4500019427				2,985.50
4500019427	3/3/2023	103497 COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	221.00
4500019427	3/3/2023	103497 COLLINGS CONTRACTING TECHNOLOGIES,	ELEC EQP/SUPP-NO CBL	2,002.50
4500019427	3/3/2023	103497 COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT	762.00
4500019428				3,212.20
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	375.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	NON ELECTRON-CBL/WRE	1,200.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	360.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	165.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	75.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	121.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	400.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	345.00
4500019428	3/3/2023	102672 US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	171.20
4500019429				12,847.50
4500019429	3/3/2023	101002 MID COAST INDUSTRIES	TRAN CAR EQUIP-MECH	12,847.50
4500019432				14,615.95
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	336.40
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	140.10
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	140.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	2,694.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	1,124.60
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	102.40
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	704.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	314.25
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	6,534.00
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	2,243.84
4500019432	3/3/2023	101233 WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH	282.36
4500019434				5,000.00
4500019434	3/3/2023	102114 ROOT 24 HOURS PLUMBING, INC.	PLUMBING EQP & SUPP	5,000.00
4500019435				2,635.17
4500019435	3/3/2023	100285 MAC PRODUCTS, INC	TRAN CAR EQUIP-MECH	2,635.17
4500019436				125.70
4500019436	3/3/2023	100667 SNAP-ON INCORPORATED	HAND TOOLS	125.70
4500019441				293.93
4500019441	3/3/2023	101037 NEWARK CORPORATION	ELECTRON COMPON/PRTS	293.93
4500019443				1,374.01
4500019443	3/3/2023	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,374.01
4500019444				1,386.00
4500019444	3/3/2023	102168 G & M PRINTWEAR	AD/PROMO ITEMS	980.00
4500019444	3/3/2023	102168 G & M PRINTWEAR	AD/PROMO ITEMS	406.00
4500019445				2,101.90
4500019445	3/3/2023	100231 INDCO INC	HARDWARE & RELATED	58.50
4500019445	3/3/2023	100231 INDCO INC	JANITORIAL SUPPLIES	330.00
4500019445	3/3/2023	100231 INDCO INC	JANITORIAL SUPPLIES	1,105.65
4500019445	3/3/2023	100231 INDCO INC	JANITORIAL SUPPLIES	607.75
4500019450				862.50
4500019450	3/6/2023	100129 DEBORAH DETWILER	AD/PROMO ITEMS	822.50
4500019450	3/6/2023	100129 DEBORAH DETWILER	AD/PROMO ITEMS	40.00
4500019453				5,000.00
4500019453	3/7/2023	103536 CONDOR TECHNOLOGIES INC	BLDGS/GRNDS- MAINT.	5,000.00
4500019456				12,539.60
4500019456	3/7/2023	103166 MYTHICS	DATA PROC SRVS & SW	12,539.60
4500019457				2,072.00
4500019457	3/8/2023	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	961.00
4500019457	3/8/2023	100828 CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,111.00
4500019459				1,596.00
4500019459	3/8/2023	100760 BIOCHEM SYSTEMS INC.	CLEANING MATERIALS	1,596.00

## PATCO Monthly List of Previously Approved Purchase Order Contracts - March 2023

4500019460						18,050.00
4500019460	3/8/2023	103278	CIRCUIT BREAKER SALES NE LLC	ELEC&SIG PARTS/MAINT		16,500.00
4500019460	3/8/2023	103278	CIRCUIT BREAKER SALES NE LLC	ELEC&SIG PARTS/MAINT		1,550.00
4500019467						3,948.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		3,575.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		222.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		52.00
4500019467	3/8/2023	100755	BDF CHEMICAL CO INC	FASTENERS		99.00
4500019468						1,264.00
4500019468	3/8/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS		1,264.00
4500019469						720.00
4500019469	3/8/2023	103369	ROBEL NORTH AMERICA CORP	TRK&RHT OF WAY MAINT		720.00
4500019470						752.00
4500019470	3/8/2023	100191	GKY INDUSTRIES	BLDGS/GRNDS- MAINT.		752.00
4500019471						585.00
4500019471	3/8/2023	101000	METRO HYDRAULIC JACK CO.	FUEL/OIL/GREASE		585.00
4500019475						9,368.82
4500019475	3/9/2023	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH		9,368.82
4500019476						1,716.00
4500019476	3/9/2023	101973	SUPREME SAFETY, INC	ELECTRON COMPON/PRTS		1,716.00
4500019477						579.48
4500019477	3/10/2023	103552	TS AIR SCIENCES LLC	HVAC		212.16
4500019477	3/10/2023	103552	TS AIR SCIENCES LLC	HVAC		311.04
4500019477	3/10/2023	103552	TS AIR SCIENCES LLC	ELEC&SIG PARTS/MAINT		56.28
4500019478						316.77
4500019478	3/10/2023	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP		188.25
4500019478	3/10/2023	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP		128.52
4500019479						2,987.72
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		168.96
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		211.56
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		153.12
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		179.40
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		20.28
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		709.32
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		62.76
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		724.44
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		305.12
4500019479	3/10/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS		452.76
4500019480						568.22
4500019480	3/10/2023	100979	SID TOOL CO., INC	ELECTRON COMPON/PRTS		125.70
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		93.54
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		59.46
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		96.76
4500019480	3/10/2023	100979	SID TOOL CO., INC	HAND TOOLS		81.70
4500019480	3/10/2023	100979	SID TOOL CO., INC	WELDING EQP & SUPP		111.06
4500019482						2,100.00
4500019482	3/10/2023	100919	HOMELAND INDUSTRIAL SUPPLY INC	BLDGS/GRNDS- MAINT.		2,100.00
4500019483						1,896.96
4500019483	3/10/2023	100421	SHAMONG MFG. COMPANY	TRAN CAR EQUIP-MECH		1,896.96
4500019484						14.31
4500019484	3/10/2023	100879	FASTENAL COMPANY	TRAN CAR EQUIP-MECH		14.31
4500019485						79.92
4500019485	3/10/2023	100436	STAUFFER GLOVE & SAFETY	1ST AID & SAFETY EQP		79.92
4500019486						294.00
4500019486	3/10/2023	100674	OMNI FINISHING	CLEANING MATERIALS		294.00
4500019487						714.00
4500019487	3/10/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		234.00
4500019487	3/10/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP		480.00
4500019488						1,856.46
4500019488	3/10/2023	100963	KSL SUPPLIES INC.	ELEC&SIG PARTS/MAINT		842.00
4500019488	3/10/2023	100963	KSL SUPPLIES INC.	ELEC&SIG PARTS/MAINT		513.50
4500019488	3/10/2023	100963	KSL SUPPLIES INC.	ELEC&SIG PARTS/MAINT		500.96
4500019491						64.40
4500019491	3/14/2023	101615	MCMMASTER-CARR SUPPLY COMPANY	FUEL/OIL/GREASE		64.40
4500019493						361.80

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4500019493	3/14/2023	100093	CEMBRE INC.	TRK&RHT OF WAY MAINT	361.80
4500019494					1,918.25
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	112.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	168.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	TRAN CAR EQUIP-MECH	261.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	174.00
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	32.50
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	439.50
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	307.25
4500019494	3/14/2023	103485	DIVAL SAFETY EQUIPMENT	FIRE PROTECTION EQP	424.00
4500019495					987.84
4500019495	3/14/2023	100501	W.B. MASON CO. INC	COOLERS/BTL WATER	987.84
4500019496					8,237.37
4500019496	3/14/2023	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	2,745.79
4500019496	3/14/2023	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	2,745.79
4500019496	3/14/2023	100530	SHI INTERNATIONAL CORP.	DATA PROC SRVS & SW	2,745.79
4500019497					480.48
4500019497	3/14/2023	100735	ARBILL INDUSTRIES INC	1ST AID & SAFETY EQP	480.48
4500019498					5,000.00
4500019498	3/14/2023	100252	T&T SUPPLY CO	HVAC	5,000.00
4500019500					736.00
4500019500	3/14/2023	101804	NICHOLAS DEPUE	BADGES/EMBLEMS/TAGS	736.00
4500019501					87.00
4500019501	3/14/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	87.00
4500019502					1,351.80
4500019502	3/14/2023	102375	ANA SOURCING LLC	JANITORIAL SUPPLIES	1,087.80
4500019502	3/14/2023	102375	ANA SOURCING LLC	1ST AID & SAFETY EQP	264.00
4500019503					63.00
4500019503	3/15/2023	102644	COLONY HARDWARE CORPORATION	HAND TOOLS	63.00
4500019504					108.08
4500019504	3/15/2023	100252	T&T SUPPLY CO	WELDING EQP & SUPP	108.08
4500019505					130.00
4500019505	3/15/2023	101429	ELECTRO WIRE	NON ELECTRON-CBL/WRE	130.00
4500019506					11,635.00
4500019506	3/15/2023	101429	ELECTRO WIRE	NON ELECTRON-CBL/WRE	11,635.00
4500019507					4,267.00
4500019507	3/15/2023	102672	US ELECTRICAL SERVICES, INC.	ELEC&SIG PARTS/MAINT	4,267.00
4500019509					7,739.40
4500019509	3/15/2023	100945	JANEL INC	WELDING EQP & SUPP	7,739.40
4500019523					737.83
4500019523	3/16/2023	102031	VENUS SUPPLIES AND SERVICES	TRAN CAR EQUIP-MECH	737.83
4500019523	3/16/2023	102031	VENUS SUPPLIES AND SERVICES	TRAN CAR EQUIP-MECH	0.00
4500019524					49.32
4500019524	3/16/2023	100646	W.W. GRAINGER INC.	ELEC EQP/SUPP-NO CBL	49.32
4500019525					1,401.52
4500019525	3/16/2023	101067	TINA A. LISTON-HORNER	ELECTRON COMPON/PRTS	195.52
4500019525	3/16/2023	101067	TINA A. LISTON-HORNER	HAND TOOLS	982.00
4500019525	3/16/2023	101067	TINA A. LISTON-HORNER	ELEC&SIG PARTS/MAINT	224.00
4500019526					220.00
4500019526	3/16/2023	100302	FELTON L. WALKER	HAND TOOLS	105.00
4500019526	3/16/2023	100302	FELTON L. WALKER	HAND TOOLS	115.00
4500019527					575.80
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	35.00
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	ELECTRON COMPON/PRTS	12.00
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	31.20
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	PLUMBING EQP & SUPP	85.60
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	TRAN CAR EQUIP-MECH	276.00
4500019527	3/16/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	136.00
4500019529					911.76
4500019529	3/16/2023	100252	T&T SUPPLY CO	TRANS CAR EQUIP-ELEC	911.76
4500019534					285.00
4500019534	3/17/2023	100963	KSL SUPPLIES INC.	1ST AID & SAFETY EQP	285.00
4500019535					618.60
4500019535	3/17/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	618.60
4500019536					2,165.55

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4500019536	3/17/2023	102672	US ELECTRICAL SERVICES, INC.	ELEC EQP/SUPP-NO CBL	108.75
4500019536	3/17/2023	102672	US ELECTRICAL SERVICES, INC.	ELECTRON COMPON/PRTS	120.00
4500019536	3/17/2023	102672	US ELECTRICAL SERVICES, INC.	COMP ACCESS./SUPP.	1,936.80
4500019537					855.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	HAND TOOLS	40.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	HAND TOOLS	104.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	PAPER/PLAS-DISPOSE	180.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	FASTENERS	51.00
4500019537	3/17/2023	102708	CARR'S HARDWARE	JANITORIAL SUPPLIES	480.00
4500019538					3,697.50
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	124.08
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	366.72
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	31.00
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	31.50
4500019538	3/17/2023	100231	INDCO INC	JANITORIAL SUPPLIES	105.00
4500019538	3/17/2023	100231	INDCO INC	RAGS, SHOP TOWELS	3,039.20
4500019546					4,340.00
4500019546	3/20/2023	100385	RAILROAD FRICTION PRODUCTS CORP	BLDGS/GRNDS- MAINT.	4,340.00
4500019549					254.40
4500019549	3/20/2023	100979	SID TOOL CO., INC	HAND TOOLS	254.40
4500019550					522.75
4500019550	3/20/2023	100963	KSL SUPPLIES INC.	FARE COLLECTION EQP	522.75
4500019551					990.00
4500019551	3/20/2023	101486	MAGNUM GROUP, INC.	AD/PROMO ITEMS	990.00
4500019552					7,720.13
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	1,407.63
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	1,395.10
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	280.80
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	165.62
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	TRK&RHT OF WAY MAINT	469.21
4500019552	3/20/2023	102737	ERICO INTERNATIONAL CORPORATION	BLDGS/GRNDS- MAINT.	4,001.77
4500019553					190.00
4500019553	3/21/2023	103426	SHARDA PAPER INC	ENVELOPES, PLAIN/PRT	190.00
4500019554					192.82
4500019554	3/21/2023	100428	THORNTON ENTERPRISES INC	FUEL/OIL/GREASE	192.82
4500019555					384.25
4500019555	3/21/2023	100671	MOUSER ELECTRONICS, INC.	FARE COLLECTION EQP	384.25
4500019556					108.24
4500019556	3/21/2023	100607	CAMDEN TOOL	HAND TOOLS	46.08
4500019556	3/21/2023	100607	CAMDEN TOOL	HAND TOOLS	62.16
4500019557					783.93
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	121.35
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	73.40
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	190.98
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	59.40
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	126.35
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	30.20
4500019557	3/21/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	182.25
4500019559					9,121.68
4500019559	3/21/2023	101601	GRAY MANUFACTURING INDUSTRIES, LLC	TRANS CAR EQUIP-ELEC	7,621.68
4500019559	3/21/2023	101601	GRAY MANUFACTURING INDUSTRIES, LLC	TRANSP/TRUCK SRVS	1,500.00
4500019570					425.40
4500019570	3/22/2023	101569	GENUINE PART COMPANY	AUTO BODY/ACS PRTS	425.40
4500019572					4,900.00
4500019572	3/22/2023	102950	POST GLOVER RESISTORS INC	TRANS CAR EQUIP-ELEC	4,900.00
4500019573					91.90
4500019573	3/22/2023	103462	ANCHORTEX CORPORATION	CLOTHING UNIFORM	76.90
4500019573	3/22/2023	103462	ANCHORTEX CORPORATION	CLOTHING UNIFORM	15.00
4500019574					157.00
4500019574	3/22/2023	100511	WESTCODE INC.	TRAN CAR EQUIP-MECH	157.00
4500019575					2,450.00
4500019575	3/22/2023	101472	CENTRAL POLY-BAG CORP.	JANITORIAL SUPPLIES	2,450.00
4500019577					188.40
4500019577	3/22/2023	100342	PENDERGAST SAFETY EQUIPMENT CO	1ST AID & SAFETY EQP	188.40
4500019578					1,654.26
4500019578	3/22/2023	100815	CONTROL GROUP COMPANIES LLC	FARE COLLECTION EQP	437.64



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4500019578	3/22/2023	100815	CONTROL GROUP COMPANIES LLC	FASTENERS	1,216.62
4500019580					293.76
4500019580	3/23/2023	101067	TINA A. LISTON-HORNER	PLAS/RESINS/FG-CONST	293.76
4500019581					113.88
4500019581	3/23/2023	100302	FELTON L. WALKER	HAND TOOLS	113.88
4500019582					806.29
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	55.86
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	65.04
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	13.74
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	182.86
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	93.84
4500019582	3/23/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	394.95
4500019583					2,925.00
4500019583	3/23/2023	100386	RAILROAD TOOLS AND SOLUTIONS LLC	BLDGS/GRNDS- MAINT.	2,925.00
4500019587					674.94
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	81.75
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	54.75
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	119.94
4500019587	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	HAND TOOLS	418.50
4500019588					295.46
4500019588	3/24/2023	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRANS CAR EQUIP-ELEC	295.46
4500019590					1,240.05
4500019590	3/24/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	183.20
4500019590	3/24/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,056.85
4500019591					13,862.93
4500019591	3/24/2023	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	12,312.45
4500019591	3/24/2023	100828	CUBIC TRANSPORTATION SYSTEMS INC	FARE COLLECTION EQP	1,550.48
4500019592					77.82
4500019592	3/24/2023	100646	W.W. GRAINGER INC.	ELEC&SIG PARTS/MAINT	10.38
4500019592	3/24/2023	100646	W.W. GRAINGER INC.	HAND TOOLS	67.44
4500019593					1,780.00
4500019593	3/24/2023	100525	Y-PERS, INC.	1ST AID & SAFETY EQP	1,780.00
4500019595					6,899.70
4500019595	3/24/2023	100808	COLONIAL ELECTRIC SUPPLY COMPANY IN	ELECTRON COMPON/PRTS	948.00
4500019595	3/24/2023	100808	COLONIAL ELECTRIC SUPPLY COMPANY IN	ELECTRON COMPON/PRTS	948.00
4500019595	3/24/2023	100808	COLONIAL ELECTRIC SUPPLY COMPANY IN	ELECTRON COMPON/PRTS	5,003.70
4500019596					800.00
4500019596	3/24/2023	100082	BURLINGTON SAFETY LAB.	ELEC EQP/SUPP-NO CBL	150.00
4500019596	3/24/2023	100082	BURLINGTON SAFETY LAB.	ELEC EQP/SUPP-NO CBL	650.00
4500019597					20,020.00
4500019597	3/24/2023	101776	SUNBELT RENTALS, INC.	RENT/LEASE- HVY EQP	10,000.00
4500019597	3/24/2023	101776	SUNBELT RENTALS, INC.	RENT/LEASE- HVY EQP	10,000.00
4500019597	3/24/2023	101776	SUNBELT RENTALS, INC.	RENT/LEASE- HVY EQP	20.00
4500019598					95.20
4500019598	3/24/2023	101191	TRISTATE INDUSTRIAL DISTRIBUTORS OF	JANITORIAL SUPPLIES	95.20
4500019599					375.15
4500019599	3/24/2023	100137	DIGI-KEY CORPORATION	FARE COLLECTION EQP	375.15
4500019600					954.72
4500019600	3/24/2023	100915	HILTI INC	HAND TOOLS	226.96
4500019600	3/24/2023	100915	HILTI INC	HAND TOOLS	727.76
4500019602					8,286.00
4500019602	3/27/2023	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	7,460.00
4500019602	3/27/2023	100699	A&A SALES ASSOCIATES LLC	CLOTHING UNIFORM	826.00
4500019603					185.71
4500019603	3/27/2023	102031	VENUS SUPPLIES AND SERVICES	FLAGS/POLES/BANNRS	185.71
4500019604					1,563.84
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	102.00
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	660.00
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	474.24
4500019604	3/27/2023	100231	INDCO INC	BLDGS/GRNDS- MAINT.	72.00
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	44.10
4500019604	3/27/2023	100231	INDCO INC	JANITORIAL SUPPLIES	211.50
4500019605					208.50
4500019605	3/27/2023	100979	SID TOOL CO., INC	HAND TOOLS	20.70
4500019605	3/27/2023	100979	SID TOOL CO., INC	HAND TOOLS	187.80
4500019606					821.72

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4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC EQP/SUPP-NO CBL	230.40
4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC&SIG PARTS/MAINT	403.92
4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC&SIG PARTS/MAINT	62.40
4500019606	3/27/2023	101067	TINA A. LISTON-HORNER	ELEC EQP/SUPP-NO CBL	125.00
4500019607					1,743.00
4500019607	3/27/2023	102951	WEISS DEPARTMENT STORE	ELEC EQP/SUPP-NO CBL	1,743.00
4500019608					506.65
4500019608	3/27/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	JANITORIAL SUPPLIES	199.50
4500019608	3/27/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC EQP/SUPP-NO CBL	7.15
4500019608	3/27/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELECTRON COMPON/PRTS	300.00
4500019609					90.00
4500019609	3/27/2023	100191	GKY INDUSTRIES	FASTENERS	15.00
4500019609	3/27/2023	100191	GKY INDUSTRIES	FASTENERS	44.00
4500019609	3/27/2023	100191	GKY INDUSTRIES	FASTENERS	31.00
4500019610					2,726.40
4500019610	3/27/2023	100879	FASTENAL COMPANY	COMP ACCESS./SUPP.	2,726.40
4500019611					102.36
4500019611	3/28/2023	100646	W.W. GRAINGER INC.	HAND TOOLS	102.36
4500019612					886.80
4500019612	3/28/2023	101973	SUPREME SAFETY, INC	ELEC EQP/SUPP-NO CBL	442.20
4500019612	3/28/2023	101973	SUPREME SAFETY, INC	1ST AID & SAFETY EQP	444.60
4500019613					539.60
4500019613	3/28/2023	101048	NORTH AMERICAN EQUIPMENT SALES CO.,	MAINT/REPAIR-VEHICLE	539.60
4500019614					192.76
4500019614	3/28/2023	100231	INDCO INC	JANITORIAL SUPPLIES	77.76
4500019614	3/28/2023	100231	INDCO INC	BRUSHES - NOT PAINT	115.00
4500019615					99.05
4500019615	3/28/2023	101125	SHERWIN WILLIAMS	PAINT-COATINGS, ETC	99.05
4500019616					1,744.00
4500019616	3/28/2023	100965	L.B. FOSTER RAIL TECHNOLOGIES, INC.	FUEL/OIL/GREASE	1,744.00
4500019617					338.00
4500019617	3/28/2023	102708	CARR'S HARDWARE	HAND TOOLS	168.00
4500019617	3/28/2023	102708	CARR'S HARDWARE	HAND TOOLS	170.00
4500019618					368.21
4500019618	3/28/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	87.25
4500019618	3/28/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	109.20
4500019618	3/28/2023	100667	SNAP-ON INCORPORATED	HAND TOOLS	171.76
4500019619					378.00
4500019619	3/28/2023	100445	T. FRANK MCCALL'S, INC.	1ST AID & SAFETY EQP	378.00
4500019627					3,965.00
4500019627	3/28/2023	102356	TEKNOWARE, INC.	TRANS CAR EQUIP-ELEC	3,965.00
4500019628					2,866.92
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	97.70
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	83.10
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,353.12
4500019628	3/28/2023	100449	TEAM ONE REPAIR, INC.	FARE COLLECTION EQP	1,333.00
4500019629					399.60
4500019629	3/29/2023	100302	FELTON L. WALKER	FASTENERS	191.52
4500019629	3/29/2023	100302	FELTON L. WALKER	BRUSHES - NOT PAINT	192.00
4500019629	3/29/2023	100302	FELTON L. WALKER	WELDING EQP & SUPP	16.08
4500019630					1,660.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	1,122.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	165.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	245.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	CLOTHING ACCESSORIES	98.00
4500019630	3/29/2023	100379	QUIK STITCH EMBROIDERY	TRANSP/TRUCK SRVS	30.00
4500019631					950.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	165.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	250.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	285.00
4500019631	3/29/2023	100725	AMERICAN UNIFORMS SALES, INC.	CLOTHING UNIFORM	250.00
4500019633					579.45
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	55.80
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	279.00
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	167.40
4500019633	3/30/2023	100262	KEYPORT ARMY NAVY	CLOTHING UNIFORM	77.25

## PATCO Monthly List of Previously Approved Purchase Order Contracts - March 2023

4500019635						189.00
4500019635	3/30/2023	101067	TINA A. LISTON-HORNER	ELECTRON COMPON/PRTS		189.00
4500019636						1,410.00
4500019636	3/30/2023	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.		330.00
4500019636	3/30/2023	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.		180.00
4500019636	3/30/2023	101302	JAMES DOORCHECK INC	BLDGS/GRNDS- MAINT.		900.00
4500019637						369.11
4500019637	3/30/2023	101233	WESTINGHOUSE AIR BRAKE TECHNOLOGIES	TRAN CAR EQUIP-MECH		369.11
4500019639						7,871.00
4500019639	3/30/2023	103603	LISAM AMERICA INC	DATA PROC SRVS & SW		4,350.00
4500019639	3/30/2023	103603	LISAM AMERICA INC	DATA PROC SRVS & SW		3,521.00
4500019640						3,374.50
4500019640	3/30/2023	102092	MARTEK INDUSTRIES, INC.	ELEC&SIG PARTS/MAINT		3,374.50
4500019641						53.76
4500019641	3/30/2023	101615	MCMaster-CARR SUPPLY COMPANY	FASTENERS		53.76
4500019642						5,028.00
4500019642	3/30/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT		1,920.00
4500019642	3/30/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT		1,458.00
4500019642	3/30/2023	103497	COLLINGS CONTRACTING TECHNOLOGIES,	ELEC&SIG PARTS/MAINT		1,650.00
4500019651						2,486.00
4500019651	3/31/2023	103552	TS AIR SCIENCES LLC	TRAN CAR EQUIP-MECH		904.00
4500019651	3/31/2023	103552	TS AIR SCIENCES LLC	TRAN CAR EQUIP-MECH		1,582.00
4500019652						1,834.32
4500019652	3/31/2023	103552	TS AIR SCIENCES LLC	HVAC		111.84
4500019652	3/31/2023	103552	TS AIR SCIENCES LLC	HVAC		778.80
4500019652	3/31/2023	103552	TS AIR SCIENCES LLC	ELEC&SIG PARTS/MAINT		943.68

# **BALANCE SHEET**

**PORT AUTHORITY TRANSIT CORPORATION**

**BALANCE SHEET**

**January 31, 2023**

**PRELIMINARY / UNAUDITED**

**ASSETS**

	<u>December 31, 2022</u>	<u>January 31, 2023</u>
Cash (Includes \$107,197 in Station Escrow Funds)	1,351,969	1,348,002
Investments (Note 1)	2,846,170	2,856,474
Accounts Receivable	3,535,546	3,535,098
Inventory at lower of cost (first-in, first-out) or market	7,162,390	7,350,375
Prepaid Expenses	1,782,061	1,731,014
	<u>16,678,136</u>	<u>16,820,963</u>

**LIABILITIES AND EQUITY**

Liabilities:

Accounts Payable:		
Trade	3,904,151	2,305,858
Delaware River Port Authority (Note 2)	299,828,000	300,338,163
Accrued Liabilities:		
Reserve for Other Post Employment Benefits (Note 4)	17,995,718	17,995,718
Deferred Revenue (Note 5)	6,996,834	7,022,622
Wages	496,562	753,860
Pension and Other	60,032	80,051
Sick Leave Benefits	187,864	187,864
Reserve for Unused Vacation	692,832	692,832
Reserve for contingent liabilities (Note 3)	3,811,346	3,878,539
	<u>333,973,337</u>	<u>333,255,505</u>

Equity:

Advances from Delaware River Port Authority	646,265,320	651,352,857
Deficit	(963,560,521)	(967,787,399)
	<u>16,678,136</u>	<u>16,820,963</u>



**PORT AUTHORITY TRANSIT CORPORATION**  
(A Wholly Owned Subsidiary of the Delaware River Port Authority)  
**January 31, 2023**

**NOTES TO FINANCIAL STATEMENTS**

1. Investments:

The Corporation has set aside \$2,856,474 to partially fund its liability for self-insurance with the following limits:

- (a) Totally self-insured for Voluntary Workers Compensation.
- (b) Comprehensive General Liability from the first dollar to \$5,000,000 per occurrence.

2. Rent of transit system facilities:

All rapid transit system facilities used by the Corporation are leased from the Delaware River Port Authority, under terms of an agreement dated April 18, 1969 and amended June 3, 1974. The lease requires the Corporation to operate and maintain the Locust-Lindenwold line.

The terms of the amended agreement, which was made retroactive to January 1, 1974, and which is to continue from year to year, provide that the Corporation pay a minimum annual rental of \$6,122,000, which approximates the sum of the annual interest expense to the Delaware River Port Authority for that portion of its indebtedness attributable to the construction and equipping of the leased facilities plus the provision for depreciation of the rapid transit facilities as recorded by the Authority. In addition, the lease requires the Corporation to pay to the Authority any net earnings from operations for the Locust-Lindenwold line less a reasonable amount to be retained for working capital and operating reserves.

The rent is payable semi-annually on June 30 and December 31. The Corporation is in default of this agreement as payments totaling \$300,338,163 from January 1, 1974 through January 31, 2023 have not been made to the Authority.

3. Reserves for Contingent Liabilities:

Pursuant to a policy of self-insurance, the Corporation has reserved \$ 607,955 for Comprehensive General Liability and \$3,270,583 for Workers' Compensation.

4. Other Post-Employment Benefits:

The Government Accounting Standards Board (GASB) has issued Statement No. 45, "Accounting and Financial Reporting by Employers for Post-Employment Benefits Other than Pensions (OPEB)," which addresses the accountability and disclosure of the costs and obligations, that are associated with post-employment health care and other non-pension benefits to current and future retirees, by governmental entities. Pursuant to this requirement, the Corporation adopted its reporting requirements during the 2007 fiscal year. The OPEB accrual, in recognition of the costs and obligations associated with post-employment health care, represents an actuarial determined amount upon an unfunded assumption under a 30-year amortization period at a discount rate of 5%.

5. Deferred Revenue:

Deferred revenue consists of the prepayment of fares related to the unearned values on passengers' smart cards for unused trips.

**Refer to Operations and  
Maintenance Minutes  
in the DRPA Board Packet**



**SUMMARY STATEMENT**

**ITEM NO.:** PATCO-23-007

**SUBJECT:** 2023 City to Shore Bike MS Event at Woodcrest Station

**COMMITTEE:** Operations & Maintenance

**COMMITTEE MEETING DATE:** April 11, 2023

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board permit DRPA/PATCO to provide support services for the City to Shore Bike MS event on September 29 and 30 and on October 1, 2023 at the PATCO Woodcrest Station with the net costs to be reimbursed by the National Multiple Sclerosis Society.

**Amount:** \$18,000 (estimated)  
(to be reimbursed by National Multiple Sclerosis Society)

**PURPOSE:** To obtain Board approval for the National Multiple Sclerosis Society to prepare for and hold its 2023 City to Shore Start and Finish at Woodcrest Station and for DRPA/PATCO to provide support services for traffic control and set up.

**BACKGROUND:** The National Multiple Sclerosis Society is hoping to hold its annual City to Shore Bike MS event on September 30 and October 1, 2023. For more than twenty years, the event has been hosted at PATCO's Woodcrest Parking lot. The ride is nationally recognized and is rated as one of the premier bike events in the country, attracting approximately 4,000 cyclists each year. In 2022, the event raised over \$3.9 million, and they have set of goal of \$4.3 million for 2023. This initiative supports MS research and programs by generating more than half of the annual revenue for the regional branch of the MS Society.

Planning for the event is a year-long activity, during which the MS Society advertises the Woodcrest Station as its event venue. DRPA/PATCO supplied services are key to the success of the event. It would be extremely challenging to hold the event in 2023 if the Woodcrest Lots were not available, as this is an ideal location with ample parking, access from Interstate Route 295, and access via train.

To prepare for the thousands of cyclists who would arrive very early on Saturday morning, the MS Society staff would set up tents in two outer parking lots on Friday, September 29. These tents would be used for organization of the teams who ride as a group to support the cause.

Through signage, flyers, and electronic media, PATCO passengers would be alerted to park in alternate lots on that day. In addition, a very small section of a parking lot would be blocked off to ensure a secure area for luggage drop-off will be available when the cyclists arrive early the next morning, in accordance with recommendations of the Authority's Homeland Security & Emergency Management Department.

In promoting its event, the MS Society would also promote PATCO, including television and radio coverage. This event has been highly visible and has demonstrated PATCO's support of the community.

This event generates approximately 250-500 rides on the train as cyclists and volunteers come to the bike event's Start early on Saturday morning.

DRPA/PATCO have estimated costs as well as the additional ridership revenue associated with this event. The net cost is approximately \$18,000.

Staff is seeking authority to permit the National Multiple Sclerosis Society to prepare for and hold their event on the site on September 29 and 30, and on October 1, 2023. DRPA/PATCO will track its costs and ridership and submit the net cost to the National Multiple Sclerosis Society for reimbursement.

<b>SUMMARY:</b>	<b>Amount:</b>	<b>\$18,000 (to be reimbursed by National Multiple Sclerosis Society)</b>
	<b>Source of Funds:</b>	<b>N/A</b>
	<b>Capital Project #:</b>	<b>N/A</b>
	<b>Operating Budget:</b>	<b>N/A</b>
	<b>Master Plan Status:</b>	<b>N/A</b>
	<b>Other Fund Sources:</b>	<b>N/A</b>
	<b>Duration of Contract:</b>	<b>N/A</b>
	<b>Other Parties Involved:</b>	<b>National Multiple Sclerosis Society</b>

**PATCO-23-007**  
**Operations and Maintenance: April 11, 2023**  
**Board Date: April 19, 2023**  
**2023 City to Shore Bike MS Event**  
**At Woodcrest Station**

**RESOLUTION**

**RESOLVED:** That the Board authorizes DRPA/PATCO to provide support services for the City to Shore Bike MS event on September 29 and 30 and on October 1, 2023, at the PATCO Woodcrest Station with the net costs to be reimbursed by the National Multiple Sclerosis Society.

**SUMMARY:**

<b>Amount:</b>	<b>\$18,000 (to be reimbursed by National Multiple Sclerosis Society)</b>
<b>Source of Funds:</b>	<b>N/A</b>
<b>Capital Project #:</b>	<b>N/A</b>
<b>Operating Budget:</b>	<b>N/A</b>
<b>Master Plan Status:</b>	<b>N/A</b>
<b>Other Fund Sources:</b>	<b>N/A</b>
<b>Duration of Contract:</b>	<b>N/A</b>
<b>Other Parties Involved:</b>	<b>National Multiple Sclerosis Society</b>

# **NEW BUSINESS**

## SUMMARY STATEMENT

**ITEM NO.:** PATCO-23-008

**SUBJECT:** Consideration of Pending PATCO Contracts  
(Between \$25,000 and \$100,000)

**COMMITTEE:** New Business

**COMMITTEE MEETING DATE:** N/A

**BOARD ACTION DATE:** April 19, 2023

**PROPOSAL:** That the Board consider authorizing staff to enter into contracts as shown on the Attachment to this Resolution.

**PURPOSE:** To permit staff to continue and maintain PATCO operations in a safe and orderly manner.

**BACKGROUND:** At the Meeting held August 18, 2010 the PATCO Commission adopted Resolution 10-046 providing that all PATCO contracts must be adopted at an open meeting of the PATCO Board. The Board proposed modifications to that Resolution at its meeting of September 15, 2010; specifically that all contracts between \$25,000 and \$100,000 be brought to the Board for approval. The contracts are listed on the Attachment hereto with the understanding that the Board may be willing to consider all of these contracts at one time, but if any member of the Board wishes to remove any one or more items from the list for separate consideration, each member will have that privilege.

**SUMMARY:**

<b>Amount:</b>	N/A
<b>Source of Funds:</b>	See Attached List
<b>Capital Project #:</b>	N/A
<b>Operating Budget:</b>	N/A
<b>Master Plan Status:</b>	N/A
<b>Other Fund Sources:</b>	N/A
<b>Duration of Contract:</b>	N/A
<b>Other Parties Involved:</b>	N/A

**PATCO-23-008**  
**New Business: April 19, 2023**  
**Board Date: April 19, 2023**  
**Consideration of Pending PATCO Contracts**  
**(Between \$25,000 and \$100,000)**

**RESOLUTION**

**RESOLVED:** That the Board authorizes and directs that - subject to approval by the Chair, Vice Chair, General Counsel and President - staff proceed to negotiate and enter into the contracts listed on the Attachment hereto.

<b>SUMMARY:</b>	<b>Amount:</b>	N/A
	<b>Source of Funds:</b>	See Attached List
	<b>Capital Project #:</b>	N/A
	<b>Operating Budget:</b>	N/A
	<b>Master Plan Status:</b>	N/A
	<b>Other Fund Sources:</b>	N/A
	<b>Duration of Contract:</b>	N/A
	<b>Other Parties Involved:</b>	N/A



## CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, April 19, 2023

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
<b>A</b>	Electronic Data Magnetics, Inc. High Point, NC	Procurement and Delivery of Thirty Thousand (30,000) PATCO Smart Cards	\$74,400.00	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 1"	1. Electronic Data Magnetics, Inc. High Point, NC	1. \$74,400.00	General Funds
<b>B</b>	Paragon Magnadata, Inc. North Charleston, SC	Procurement and Delivery of Six Hundred Sixty (660) PATCO Magnetic Tickets	\$29,700.00	Sole Source Provider, see attached Sole Source Justification Memo marked as "Exhibit 2"	1. Paragon Magnadata, Inc. North Charleston, SC	1. \$29,700.00	General Funds



CONSIDERATION OF PENDING PATCO CONTRACTS (VALUED BETWEEN \$25,000 - \$100,000) – Wednesday, April 19, 2023

Item #	Vendor/Contractor	Description	Amount	Procurement Method	Bids Received	Bid Amounts	Source of Funds
C	Hafco Foundry and Machine Co., Inc Midland Park, NJ	Procurement and Delivery of Twenty (20) Third Rail End Approaches and Splice Bars, Complete with Splice Kits and All Required Hardware	\$27,200.00	Competitive Formal Bid, RFP PATCO-02-2023 was publicly advertised and issued to three (3) prospective contractors. Two (2) bids were received and publicly opened on Thursday, March 30, 2023	1. Hafco Foundry an Machine Co., Inc Midland Park, NJ  2. Selco Manufacturing Corp. West Caldwell, NJ  3. Atlantic Track & Turnout, Inc. Bloomfield, NJ	1. \$27,200.00  2. \$45,500.00  3. No Bid	General Funds



"Exhibit 1"

## Memorandum: Purchases Greater Than \$25,000 PATCO - Sole Source Purchase Order Request

**TO:** John Rink, GM-PATCO; James White, Chief Financial Officer  
John T. Hanson, CEO-DRPA / President-PATCO

**FROM:** NAME  Division Director/  
Project Manager DEPARTMENT

**SUBJECT:** Sole Source Approval COMPANY PROVIDING SERVICE / PRODUCT

PURCHASE REQUISITION NUMBER  DATE

### Background:

Stock purchase of FREEDOM Cards.

### Justification for Proprietary/ Sole Source:

Paragon has bought out many vendors in the industry (such as ASK and EDM). Although the quote is from EDM, we know that Paragon (our other vendor) bought out EDM last year. We have no other source of Smart Cards which meet our technical spec.

### Cost:

30,000 Smart Cards= \$74,400 The higher than usual order is due to the very long lead time on microchip related products.

**Division Director**  Digitally signed by Kathleen Imperatore  
Date: 2023.03.13 10:17:28 -04'00'  
Signature

**John Rink, GM-PATCO**  Digitally signed by John D. Rink  
Date: 2023.03.13 11:01:23 -04'00'  
Signature

**James White, CFO**  Digitally signed by James White  
Date: 2023.03.13 12:33:28 -04'00'  
Signature

**John T. Hanson, CEO-DRPA/  
President-PATCO**  Digitally signed by John Hanson  
Date: 2023.03.13 13:46:22 -04'00'  
Signature

Jan 2021

"Exhibit 2"

**Memorandum: Purchases Greater Than \$25,000**  
**PATCO - Sole Source Purchase Order Request**

**TO:** John Rink, GM-PATCO; James White, Chief Financial Officer

John T. Hanson, CEO-DRPA / President-PATCO

**FROM:** NAME

Kathleen Imperatore

Division Director/  
Project Manager

DEPARTMENT

Fare Collection Operations

**SUBJECT:** Sole Source  
Approval

COMPANY PROVIDING SERVICE / PRODUCT

Paragon/Magnadata

PURCHASE REQUISITION NUMBER

TBD

DATE

03/13/2023

**Background:**

Purchase of stock magnetic tickets. Due to consolidation of magnetic ticket providers, bid is not possible.

**Justification for Proprietary/ Sole Source:**

Paragon /Magnadata is the only vendor that can meet the magnetic paper specs. Paragon has bought out various other magnetic ticket suppliers in the past few years, leaving only Paragon to provide the tickets.

**Cost:**

660 rolls x \$45= \$29,700

Division Director

Kathleen Imperatore

Digitally signed by Kathleen Imperatore  
Date: 2023.03.13 10:03:08 -04'00'

Signature

John Rink, GM-PATCO

John D. Rink

Digitally signed by John D. Rink  
Date: 2023.03.13 10:52:40 -04'00'

Signature

James White, CFO

James White

Digitally signed by James White  
Date: 2023.03.13 11:28:54 -04'00'

Signature

John T. Hanson, CEO-DRPA/  
President-PATCO

John Hanson

Digitally signed by John Hanson  
Date: 2023.03.13 11:48:35 -04'00'

Signature

Jan 2021

**DELAWARE RIVER PORT AUTHORITY  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, April 19, 2023**

**Pennsylvania Commissioners**

Cherelle Parker, Chairwoman of the Board (via Zoom)  
Gregory Schwab  
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via Zoom)  
James Snell (for Pennsylvania Treasurer Stacy Garrity) (via Zoom)  
Keiwana McKinney  
Donna Powell (via Zoom)  
Angelina Perryman (via Zoom)  
Robert Ghormoz (via Zoom)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Charles Fentress (via Zoom)  
Sara Lipsett (via Zoom)  
Richard Sweeney (via Zoom)  
Daniel Christy (via Zoom)  
Bruce Garganio (via Zoom – added to roll at 9:18 am)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer  
Jalila Parker, Deputy Chief Executive Officer  
Raymond J. Santarelli, General Counsel and Corporate Secretary  
James White, Chief Financial Officer  
Toni Brown, Chief Administrative Officer  
John Rink, PATCO General Manager  
David Aubrey, Inspector General  
Stephen Holden, Deputy General Counsel  
Michael Venuto, Chief Engineer  
Robert Hicks, Chief Operating Officer  
Edward Cobbs, Chief of Police  
Robert Finnegan, Chief Safety and Security Officer  
Rohan Hepkins, PATCO Assistant General Manager  
Tonyelle Cook-Artis, Director, Government Relations & Grants Administration  
Darcie DeBeaumont, Director, Finance  
Ricardo DeOliveira, Bridge Director, CBB & WWB  
Joseph McAroy, Bridge Director, BFB & BRB  
Amy Ash, Manager, Contract Administration  
Christopher Jones, Director, Information Services  
Matt Licata, Acting Director, Fleet Management  
Christina Maroney, Director, Strategic Initiatives  
Kathleen Vandy, Assistant General Counsel  
Darlene Callands, Manager, Community Relations  
Michael Voll, Lieutenant, Public Safety  
John Santry, Lieutenant, Public Safety

Michael Reher, Sergeant, Public Safety  
Dawn Whiton, Executive Assistant to the CEO  
Mike Williams, Manager, Corporate Communications  
Eulisis Delgado, PATCO Custodian, Equipment  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present**

Janice Venables, Associate Counsel, New Jersey Governor’s Authorities Unit  
Christopher Gibson, Esq., Archer & Greiner, P.C.  
Alan Kessler, Esq., Duane Morris, LLP (via Zoom)  
Alan Becker, Citizens’ Advisory Committee  
Anthony Luker, SE Regional Director, Pennsylvania Governor’s Office (via Zoom)  
Thomas Young, Bellevue Strategies

**OPEN SESSION**

**Moment of Silence and Pledge of Allegiance**

Chairwoman Parker requested everyone to rise and observe a moment of silence and to recite the Pledge of Allegiance.

Chairwoman Parker called the meeting to order at 9:04 a.m. and asked that the Corporate Secretary call the roll.

**Roll Call**

The following were present, constituting a quorum: Chairwoman Parker, Vice Chair Nash, and Commissioners Frattali, Fentress, Schwab, Rigo, Snell, McKinney, Lipsett, Powell, Christy, Ghormoz, Perryman and Sweeney.

**Public Comment**

Eulisis Delgado, custodian at PATCO, addressed the Board of Commissioners during public comment in reference to looking for a solution to help the homeless at the PATCO stations. Chairwoman Parker thanked Mr. Delgado for bringing this to the Board of Commissioners and noted that his comments serve as a reminder of the importance to address the regional issues of homelessness and opioids. She stated that we will make this foremost in our advocacy as we speak to our Federal, State, and local legislators.

**Report of the Chief Executive Officer**

Chief Executive Officer Hanson stated that the CEO Report stood as previously submitted. CEO Hanson stated there were two emergency use of powers to report in accordance with Bylaws, Article XII(c)(8). The first was to approve the extension of the SAP Hosting agreement until December 2023, with an increase to the contract amount of \$650,000.00. The second was to approve a contract with Schindler Escalator in an amount not to exceed \$60,000.00 for the Woodcrest Station escalator repairs.

CEO Hanson next discussed the DRPA and PATCO mission and vision being integrated into the Public Safety Department with the support of the new command staff. He stated that Chief of Police Edward Cobbs, Chief Safety and Security Officer Robert Finnegan, Lieutenant John Santry,

Sergeant Dolly, Strategic Initiative's Director Christina Maroney, and Nick Gillette also from the Strategic Initiatives Department developed a leadership program for the entire Public Safety Department to further connect with and reinforce the organization shared values and mission in the training included negotiation, active listening, empathy, and collaboration borrowed from the world of improvisation. CEO Hanson highlighted feedback from the program's participants. Chief Cobbs added comments regarding training, education, and growth of our Public Safety personnel and the overall leadership program. Lieutenant Santry reviewed the de-escalation and leadership training. Chairwoman Parker thanked the leadership team and expressed her agreement with and appreciation for the need to focus on these efforts to further reinforce the mission and values being put into action by our Public Safety department as a way to continue efforts to better serve and protect our customers and the region.

There were no additional questions or comments. Commissioner Sweeney moved to approve the CEO's Report and Commissioner Snell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

#### **Report of the Chief Financial Officer**

Chief Financial Officer White stated that his Report stood as previously submitted. He highlighted the 2022 Annual Report to the Governors and Legislatures. There were no questions or comments.

#### **2022 Fourth Quarter Financial Statement and Footnotes**

Chairwoman Parker stated that the 2022 Fourth Quarter Financial Statement and Footnotes was previously provided to all Commissioners. There were no questions or comments. Commissioner Garganio moved to receive and file the 2022 Fourth Quarter Financial Statement and Footnotes and Commissioner McKinney seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

#### **Annual Report to the Governors and Legislatures**

Chairwoman Parker stated that the Annual Report to the Governors and Legislatures was previously provided to all Commissioners. There were no questions or comments. Commissioner Fentress moved to receive and file the Annual Report to the Governors and Legislatures and Commissioner Ghormoz seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

#### **Approval of the March 15, 2023 DRPA Board Meeting Minutes**

Chairwoman Parker stated that the March 15, 2023, DRPA Board Meeting Minutes were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments or corrections to the Minutes. Commissioner Fentress moved to approve the Minutes and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of February 2023**

Chairwoman Parker stated that the List of Previously Approved Purchase Orders and Contracts covering the month of February 2023 was previously provided to all Commissioners. There were no questions or comments. Commissioner Perryman moved to receive and file the List and Commissioner Garganio seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Operations & Maintenance Committee Meeting Minutes of April 11, 2023**

Chairwoman Parker stated that the Minutes of the April 11, 2023 Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Frattali moved to approve the Minutes and Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Adoption of Resolutions Approved by the Operations & Maintenance Committee on April 11, 2023**

Chairwoman Parker stated that there were six (6) Resolutions from the April 11, 2023 Operations & Maintenance Committee Meeting for consideration:

**DRPA-23-027                      Job Order Contracting Services for DRPA & PATCO**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-23-027 seeking Board authorization to negotiate an agreement with The Gordian Group for consultant services that will continue to administer, manage, and update the Authority Job Order Contracting Service (JOC) program. Gordian's services are procured under Commonwealth of Pennsylvania COSTARS Purchasing Program contract #4400015342. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Frattali moved to adopt the Resolution and Commissioner Snell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-23-028                      Capital Project Contract Modifications**

Chief Engineer Venuto presented Summary Statement and Resolution No. DRPA-23-028 seeking Board authorization for execution of contract modifications to one Authority capital project contract and for the Board to amend the 2023 Capital Budget to include the increase in contract amount being requested for the one contract. The contract is with Tactical Public Safety, LLC for the PATCO Underground Radio System Upgrade in an adjusted, increased amount of \$232,858.60. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Christy moved to adopt the Resolution and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**DRPA-23-029**

**PATCO Automotive Shop Improvements**

PATCO General Manager Rink presented Summary Statement and Resolution No. DRPA-23-029 seeking Board authorization to negotiate a contract with Denney Electric Supply to make needed improvements to PATCO's Automotive Shop at the Lindenwold facility; specifically, to add energy efficient LED lighting, exhaust ventilation fans, air conditioning systems, and increase office and shop space, in an amount not to exceed \$565,000.00. The materials and work will be provided under the PA COSTARS pricing. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Garganio moved to adopt the Resolution and Commissioner Perryman seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**DRPA-23-030**

**Vegetation Management and Weed Control Services for Various DRPA and PATCO Facilities**

Bridge Director McAroy presented Summary Statement and Resolution No. DRPA-23-030 seeking Board authorization to negotiate a 3-year contract with Allen Chase Enterprises, Inc. to provide vegetation management and weed control services for various DRPA and PATCO facilities, in an amount not to exceed \$451,917.90. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Garganio moved to adopt the Resolution and Commissioner Ghormoz seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**DRPA-23-031**

**Contract for Bottled Spring Water and Rental of Coolers for DRPA and PATCO**

Bridge Director McAroy presented Summary Statement and Resolution No. DRPA-23-031 seeking Board authorization to negotiate a contract with Blue Mountain Distributors (dba Twin Rocks Water) to provide bottled spring water and rental of coolers for the DRPA bridge and PATCO facilities, in an amount not to exceed \$256,219.92. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt the Resolution and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**DRPA-23-032**

**Harris Radio 4-Year Maintenance and Support Agreement**

Public Safety Lieutenant Voll presented Summary Statement and Resolution No. DRPA-23-032 seeking Board authorization to negotiate an agreement with Tactical Public Safety to purchase a new Harris Radio 4-year maintenance agreement to provide maintenance and support for the 800MHz radio system from 2023 through 2026, in an amount not to exceed \$412,000.00. The radio maintenance project will be purchased under the NJ State Contract T-0109, award #83932. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner McKinney moved to adopt the Resolution

and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to adopt the Resolution. The motion carried and the Board adopted the Resolution.

**Approval of Finance Committee Meeting Minutes of April 12, 2023**

Chairwoman Parker stated that the Minutes of the April 12, 2023 Finance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Powell moved to approve the Minutes and Commissioner Garganio seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Adoption of Resolutions Approved by the Finance Committee on April 12, 2023**

Chairwoman Parker stated that there were two (2) Resolutions from the April 12, 2023 Finance Committee Meeting for consideration:

**DRPA-23-033                      Authorization to Negotiate a 5-Year Lease Agreement with an additional 5-Year Option for new Tenant Fulton Foods, Inc.**

Deputy General Counsel Holden presented Summary Statement and Resolution No. DRPA-23-033 seeking Board approval for staff to negotiate a 5-year lease agreement with a 5-year option with Fulton Foods, LLC to operate a café on the first floor of One Port Center. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt the Resolution and Commissioner Schwab seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**DRPA-23-034                      Authorization to Negotiate a 5-Year Lease Extension Amendment with three options for additional 5-Year Periods for Current Tenant PSE&G**

Deputy General Counsel Holden presented Summary Statement and Resolution No. DRPA-23-034 seeking Board approval for staff to negotiate a 5-year lease amendment and three (3) 5-year options, with current tenant PSE&G for continued occupancy of Suite 110 at One Port Center. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Powell moved to adopt the Resolution and Commissioner Perryman seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

**Citizens' Advisory Committee Report**

There was no report for the Citizens' Advisory Committee.

**Unfinished Business**

Chairwoman Parker stated there were no Unfinished Business items.



**New Business**

Chairwoman Parker stated there was one (1) New Business item for consideration:

**DRPA-23-035                      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Contract Administration Manager Ash presented Summary Statement and Resolution No. DRPA-23-035 seeking Board authorization for staff to negotiate and enter into the five (5) pending DRPA contracts identified in the attachment to the Resolution. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt the Resolution and Commissioner Schwab seconded the motion. All Commissioners in attendance voted to approve the motion. The motion carried and the Board adopted the Resolution.

**The DRPA Board Meeting was held in abeyance at 9:49 a.m.**

**Adjournment**

With no further business, Chairwoman Parker proposed an adjournment of the Meeting. Commissioner Fentress moved to adjourn. Commissioner Perryman seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:57 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary

**PORT AUTHORITY TRANSIT CORPORATION  
BOARD MEETING**

**One Port Center  
Camden, New Jersey  
Wednesday, April 19, 2023**

**Pennsylvania Commissioners**

Cherelle Parker, Chairwoman of the Board (via Zoom)  
Gregory Schwab  
Hayden Rigo (for Pennsylvania Auditor General Timothy DeFoor) (via Zoom)  
James Snell (for Pennsylvania Treasurer Stacy Garrity) (via Zoom)  
Keiwana McKinney  
Donna Powell (via Zoom)  
Angelina Perryman (via Zoom)  
Robert Ghormoz (via Zoom)

**New Jersey Commissioners**

Jeffrey Nash, Esq., Vice Chairman of the Board  
Albert Frattali  
Charles Fentress (via Zoom)  
Sara Lipsett (via Zoom)  
Richard Sweeney (via Zoom)  
Daniel Christy (via Zoom)  
Bruce Garganio (via Zoom)

**DRPA/PATCO Staff**

John T. Hanson, Chief Executive Officer  
Jalila Parker, Deputy Chief Executive Officer  
Raymond J. Santarelli, General Counsel and Corporate Secretary  
James White, Chief Financial Officer  
Toni Brown, Chief Administrative Officer  
John Rink, PATCO General Manager  
David Aubrey, Inspector General  
Stephen Holden, Deputy General Counsel  
Michael Venuto, Chief Engineer  
Robert Hicks, Chief Operating Officer  
Edward Cobbs, Chief of Police  
Robert Finnegan, Chief Safety and Security Officer  
Rohan Hepkins, PATCO Assistant General Manager  
Tonyelle Cook-Artis, Director, Government Relations & Grants Administration  
Darcie DeBeaumont, Director, Finance  
Ricardo DeOliveira, Bridge Director, CBB & WWB (via Zoom)  
Joseph McAroy, Bridge Director, BFB & BRB  
Amy Ash, Manager, Contract Administration  
Christopher Jones, Director, Information Services  
Matt Licata, Acting Director, Fleet Management  
Christina Maroney, Director, Strategic Initiatives  
Kathleen Vandy, Assistant General Counsel  
Darlene Callands, Manager, Community Relations

Michael Voll, Lieutenant, Public Safety  
John Santry, Lieutenant, Public Safety  
Michael Reher, Sergeant, Public Safety  
Dawn Whiton, Executive Assistant to the CEO  
Mike Williams, Manager, Corporate Communications  
Eulisis Delgado, PATCO Custodian, Equipment  
Elizabeth Saylor, Administrative Coordinator, Corporate Secretary

**Others Present**

Janice Venables, Associate Counsel, New Jersey Governor's Authorities Unit  
Christopher Gibson, Esq., Archer & Greiner, P.C.  
Alan Kessler, Esq., Duane Morris, LLP (via Zoom)  
Alan Becker, Citizens' Advisory Committee  
Anthony Luker, SE Regional Director, Governor Shapiro's Office  
Thomas Young, Bellevue Strategies

**OPEN SESSION**

**Roll Call**

Chairwoman Parker called the meeting to order at 9:49 a.m. and asked that the Corporate Secretary call the roll. The following were present, constituting a quorum: Chairwoman Parker, Vice Chair Nash, and Commissioners Frattali, Fentress, Garganio, Schwab, Rigo, Snell, McKinney, Lipsett, Powell, Christy, Ghormoz, Perryman and Sweeney.

**Public Comment**

Corporate Secretary Santarelli reported that there was no public comment.

**Report of the General Manager**

PATCO General Manager Rink stated that the Report of the General Manager stood as previously submitted. Commissioner Snell moved to approve the General Manager's Report and Commissioner Perryman seconded the motion. There were no questions or comments. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of the March 15, 2023 PATCO Board Meeting Minutes**

Chairwoman Parker stated that the Minutes of the March 15, 2023 PATCO Board Meeting were previously provided to all Commissioners and the Governors of New Jersey and Pennsylvania. There were no comments on or corrections to the Minutes. Commissioner Garganio moved to approve the Minutes and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Receipt and Filing of the List of Previously Approved Payments and covering the Month of March 2023**

Chairwoman Parker stated that the List of Previously Approved Payments covering the month of March 2023 were previously provided to all Commissioners. There were no questions or comments. Commissioner Frattali moved to receive and file the List and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Receipt and Filing of the List of Previously Approved Purchase Orders and Contracts covering the Month of March 2023**

Chairwoman Parker stated that the List of Previously Approved Purchase Orders and Contracts covering the month of March 2023 was previously provided to all Commissioners. There were no questions or comments. Commissioner Frattali moved to receive and file the List and Commissioner Fentress seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Balance Sheet and Equity Statement dated January 31, 2023**

Chairwoman Parker stated that the Balance Sheet and Equity Statement dated January 31, 2023, was previously provided to all Commissioners. There were no questions or comments. Commissioner Fentress moved to receive and file the Balance Sheet and Equity Statement and Commissioner Powell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried.

**Approval of Operations & Maintenance Committee Meeting Minutes of April 11, 2023**

Chairwoman Parker stated that the Minutes of the April 11, 2023 Operations & Maintenance Committee Meeting were previously provided to all Commissioners. There were no comments or corrections. Commissioner Snell moved to approve the Minutes and Commissioner Garganio seconded the motion. All Commissioners in attendance voted in the affirmative to approve the Minutes as submitted. The motion carried.

**Adoption of Resolutions Approved by the Operations & Maintenance Committee on April 11, 2023**

Chairwoman Parker stated that there was one (1) Resolution from the April 11, 2023 Operations & Maintenance Committee Meeting for consideration:

**PATCO-23-007      2023 City to Shore Bike MS Event at Woodcrest Station**

PATCO General Manager Rink presented Summary Statement and Resolution No. PATCO-23-007 seeking Board authorization for DRPA/PATCO to provide support services for the City to Shore Bike MS event on September 29 and 30 and October 1, 2023, at the PATCO Woodcrest Station with net costs to be reimbursed by the National Multiple Sclerosis Society, in an estimated amount of \$18,000.00. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner McKinney moved to adopt the Resolution and Commissioner Frattali seconded the motion. Vice Chair Nash abstained from the vote. All other Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

### **Unfinished Business**

Chairwoman Parker stated there were no Unfinished Business items.

### **New Business**

Chairwoman Parker stated that there was one (1) New Business item for consideration:

**PATCO-23-008      Consideration of Pending DRPA Contracts  
(Between \$25,000 and \$100,000)**

Contract Administration Manager Ash presented Summary Statement and Resolution No. PATCO-23-008 seeking Board authorization for staff to negotiate and enter into the three (3) pending PATCO contracts identified in the attachment to the Resolution. Chairwoman Parker inquired whether Commissioners had any questions for staff concerning the Resolution. There were no questions. Commissioner Fentress moved to adopt the Resolution and Commissioner Snell seconded the motion. All Commissioners in attendance voted in the affirmative. The motion carried and the Board adopted the Resolution.

### **Executive Session**

Corporate Secretary Santarelli reported that there were no Executive Session items.

### **Adjournment**

With no further business, Chairwoman Parker proposed an adjournment of the Meeting. Commissioner Fentress moved to adjourn the Meeting. Commissioner Perryman seconded the motion. All Commissioners in attendance voted in the affirmative. The Meeting adjourned at 9:57 a.m.

Respectfully submitted,



Raymond J. Santarelli, Esquire  
General Counsel and Corporate Secretary